

2026 – 2030
Draft Financial Plan

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PORT MOODY
CITY OF THE ARTS

2026 - 2030 Financial Plan

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Operating Budget



	2026 City Services ($)	Tax Distribution (%)	Average Household * Cost ($)	Increase from 2025 ($)
Corporate Administration				
City Administration	1,738,676	3%	87	4
Corporate Services	4,011,679	6%	200	10
Finance & Technology	5,190,716	8%	259	19
Fiscal Services	4,559,276	7%	228	68
Total Corporate Administration	**15,500,347**	**23%**	**774**	101
Community Safety				
Fire Rescue	13,244,012	20%	661	55
Police	17,805,814	26%	890	61
Total Community Safety	**31,049,826**	**46%**	**1,551**	116
Community Development	**936,181**	**1%**	**47**	10
Community Services	**14,348,118**	**21%**	**716**	33
Engineering & Operations	**3,136,270**	**5%**	**157**	4
Library	**2,558,694**	**4%**	**128**	6
Property Taxation for City Services	**67,529,436**	**100%**	**3,373**	**270**

** Based on the average residential property is valued at $1.29M*

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Key Changes in 2026

Budget Drivers

	Amount $	Est. Tax Increase %
Revenue Increases	-2,066,000	-3.34%
Salary, Wages, and Benefits	1,939,000	3.13%
Operating Expenses	999,000	1.61%
Operating and Capital Reserves	1,570,000	2.54%
Accumulated Surplus Funding	348,000	0.56%
Sub Total - City	**2,790,000**	**4.51%**
Port Moody Police Department	1,279,000	2.07%
Sub Total - City and Police	**4,069,000**	**6.57%**
Capital Asset Levy	619,000	1.00%
Climate Action Reserve	619,000	1.00%
Sub Total - City, Police, Levies	**5,307,000**	8.57%
Service Impacts	358,000	0.58%
Sub Total - Service Impacts	**358,000**	**0.58%**
2026 Financial Plan - Total Budget Increase *	**5,665,000**	**9.15%**

* Does not factor 2026 growth (non-market change)

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Executive Summary 2026	City Administration		Community Development				Corporate Services					Community Services						Engineering & Operations					Fire Rescue	Finance & Technology		Fiscal Services	Library	Police	(Favourable)/ Unfavourable Totals	Estimated Tax Increase
1% dollar equivalent $ 619,000	City Manager	Mayor & Council	Building & Bylaw Enforcement	Community Development Admin	Development Planning	Policy Planning	Communications and Engagement	Corporate Services Admin	Human Resources	Legislative Services	Strategic Initiatives	Community Services Admin	Cultural Services	Environmental Services	Facilities	Parks	Recreation	Engineering	Fleet	MRN	Operations	Operations Admin	Fire Rescue	Finance	Information Services	Fiscal Services	Library	Police		
2025 Approved Budget	907,068	756,776	262,021	-78,981	222,563	327,258	699,262	280,532	1,253,173	1,303,307	247,879	275,888	1,706,481	666,944	4,873,107	4,139,713	1,942,359	387,334	440	2	2,309,978	358,604	12,088,345	2,331,355	2,446,332	-58,674,338	2,439,939	16,526,662	3	
Interdepartmental Transfers / Adjustments																														
2025 Adjusted Budget	907,068	756,776	262,021	-78,981	222,563	327,258	699,262	280,532	1,253,173	1,303,307	247,879	275,888	1,706,481	666,944	4,873,107	4,139,713	1,942,359	387,334	440	2	2,309,978	358,604	12,088,345	2,331,355	2,446,332	-58,674,338	2,439,939	16,526,662	3	
Revenue Changes																														
Fines																										-41,005		-11,000	-52,005	-0.08%
Grant																4		-6,725		-1,276,000						-38,144		-137	-1,321,002	-2.13%
Misc/Other Revenues				-3,100	22,000				-35,000			-4,000			-9,000	-179	-10,916						-7,100	-5,000		-76,107	32,728		-95,674	-0.15%
Lease and Rental															-122,694														-122,694	-0.20%
Permits and Licensing Fees					61,300											-12,616		14,506											63,190	0.10%
Program and User Fees																-21,154	-140,099												-161,253	-0.25%
Pay Parking																		-247,889											-247,889	-0.40%
BC Hydro Grant-in-Lieu (net)																										-140,098			-140,098	-0.23%
Revenue Changes Total				-3,100	83,300				-35,000			-4,000			-131,694	-33,945	-151,015	-240,108		-1,276,000			-7,100	-5,000		-295,354	32,728	-11,137	-2,077,425	-3.36%
Salary Adjustments																														
Salary & Wages	-1,209	16,229	30,525	47,570	9,573	12,593	21,083	40,363	47,045	40,644	40,404	20,773	32,706	39,880	75,135	-31,689	227,638	10,797	14,679	-18,080	140,535	19,247	510,866	149,063	26,922	-122,825	54,707	527,625	1,982,799	3.20%
Overhead and Benefits	7,042	1,638	5,899	17,401	2,325	20,680	7,511	9,106	27,522	17,136	13,304	8,396	13,793	7,326	42,707	25,481	57,616	35,422	13,234	2,028	-60,695	9,913	102,831	49,388	10,687	89,611	31,705	142,728	711,735	1.15%
Recoveries - Utilities	-11,277		-2,005	-998			-3,903	-4,805	-2,445	-5,091	-3,496				-627	-515		-53,077	1,698		-19,682	-41,482		-34,962	-52,246				-234,913	-0.38%
2025 - Fire Fighter Position phase-in																							150,096						150,096	0.24%
Salary Adjustments Total	-5,444	17,867	34,419	63,973	11,898	33,273	24,691	44,664	72,122	52,689	50,212	29,169	46,499	47,206	117,215	-6,723	285,254	-6,858	29,611	-16,052	60,158	-12,322	763,793	163,489	-14,637	-33,214	86,412	670,353	2,609,717	4.22%
Salary Adjustments - Offset																														
Salary and Benefits			22,259		183,109	18,115	167,331				-116,545					127,003		257,638						110,728					769,638	1.24%
Transfer from Reserves/Revenues			-22,259		-183,109	-18,115	-58,566				116,545					-127,003		-119,267						-110,728					-422,592	-0.94%
Project Offset							-108,766											-138,371											-247,137	-0.40%
Salary Adjustments - Offset Total			0		0	0	-1				0					0		0						0					-1	0.00%
Operating Expenses																														
Personnel - Training, Prof. Dues	51	895	-242	387	652	150	133	1,685	5	172	3,249	60	151	2,588		3,471	431	7,244	2,167			99	1,750	334	1,440		1,840	54,834	83,546	0.13%
Professional Services	22,413	295		191	10,957	-11,900	330	800	2,992	-1,540	6,800	115	19	1,056	25,555	276	546	-1,569	1,811	51			68	-1,539	174,450		-50	178,391	410,518	0.66%
Contracted Services		970	13,893				231			1,910			70,113		156,730	62,154		52,250	240	49,170	4,596	17,838		15,755			798	1,627	448,275	0.72%
Communications					472		615		200	-645		4	41	12	1,048	0	586	-100		22	-303		579	6,917	41,936		88	12,022	62,336	0.10%
Supplies and Materials	919	114	-3,260	-794	15		13	1,300	0	228		-495	7,453	154	17,667	10,362	2,635	858	87	2,020	-9,585		15,583	907	-223		7,932	12,451	66,341	0.11%
Insurance and Claims		15											1,089		27,836	11,426				1,778	9,929			-34,115			5,232		23,240	0.04%
Misc/other		2,736	-39	-324				50			1,000	-187	171	492	4,336	-4,662	2,887	185					148	0		56,887	1,310	11,496	79,486	0.13%
2026 Municipal Election										0																			0	0.00%
Equipment/Vehicle													617	-8,078	20,257	60,964	1,081	280	3,769	-1,766	-3,964	-792	41,635		7,829		-1,587	26,031	146,276	0.24%
Interdepartmental Facilities Maintenance															-67,706	5,262						16,011	34,044					12,367	-22	0.00%
Internal Garage Charges																0		79	-38,124		-8,599		4,508					20,472	-21,644	-0.03%
E-COMM Charges																							35,003					225,534	260,537	0.42%
Utilities (i.e Hydro & Gas)															-295	-690				4,144	-9,168								-5,999	-0.01%
Internal Admin																		1,163											1,163	0.00%
Operating Expenses Total	23,383	5,025	10,352	-540	12,096	-11,750	1,322	3,835	3,197	125	11,049	-503	79,654	-3,776	185,438	151,613	8,166	60,390	-30,050	55,419	-17,094	33,156	132,160	-11,741	225,432	56,887	15,563	555,225	1,554,033	2.51%
Reserve Changes																														
Transfer from/to Reserves				-4,012	-22,000	-4,587	-2,342		-16,083		-23,961		-14,332	-27,249	92,959	28,258		6,549		1,236,632				30,000	2,987	55,335	-15,950	60,315	1,382,519	2.23%
Transfer to Reserve - Revenue Offset									35,000									196,482											231,482	0.37%
Transfer to Rocky Point Reserve																16,934													16,934	0.03%
Annual Increase to Asset Reserve																										619,000			619,000	1.00%
Annual Increase to Climate Action Reserve																										619,000			619,000	1.00%
Accumulated Surplus Funding																										347,600			347,600	0.56%
Reserve Changes Total				-4,012	-22,000	-4,587	-2,342		18,917		-23,961		-14,332	-27,249	92,959	45,192		203,031		1,236,632				30,000	2,987	1,640,935	-15,950	60,315	3,216,535	5.20%
Service Impacts																														
Staff Engagement Events	32,000																												32,000	0.05%
Two New Firefighters																							266,818						266,818	0.43%
Taste of Tri-Cities Chamber events		2,000																											2,000	0.00%
Cybersecurity risk monitoring, phased in 2 yrs																									15,000				15,000	0.02%
Extra request for National Indigenous Day event													5,000																5,000	0.01%
TRC Event (Blanket Ceremony)													10,000																10,000	0.02%
Honorarium Practices for Indigenous Engagement											6,000																		6,000	0.01%
Operating Impact on capital projects																13,500									7,500			4,400	25,400	0.04%
Service Impacts Total	32,000	2,000									6,000		15,000			13,500							266,818		22,500			4,400	362,218	0.59%
New Tax Revenue																														
New Tax Revenue																										-5,355,576			-5,355,576	-8.65%
Growth (NWC)																										-309,500			-309,500	-0.50%
New Tax Revenue Total																										-5,665,076			-5,665,076	-9.15%
Budget Submitted	957,007	781,668	306,792	-22,660	307,857	344,194	722,932	329,031	1,312,409	1,356,121	291,179	300,554	1,833,302	683,125	5,137,025	4,309,350	2,084,764	403,789	1	1	2,353,042	379,438	13,244,016	2,508,103	2,682,614	-63,970,162	2,558,692	17,805,818	4	0.00%
Incr/(Decr) over prior year	49,939	24,892	44,771	56,321	85,294	16,936	23,670	48,499	59,236	52,814	43,300	24,666	126,821	16,181	263,918	169,637	142,405	16,455	-439	-1	43,064	20,834	1,155,671	176,748	236,282	-4,295,824	118,753	1,279,156		

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Operating Budget Summary 2026 - 2030

ALL Division

	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
City Administration										
City Manager	957,007	982,061	1,006,001	1,031,519	1,052,352	636,301	883,413	746,728	782,262	907,068
Mayor & Council	781,669	804,329	851,884	900,433	928,716	661,649	722,940	601,620	733,144	756,776
Total City Administration	**1,738,676**	**1,786,390**	**1,857,885**	**1,931,952**	**1,981,068**	**1,297,950**	**1,606,353**	**1,348,348**	**1,515,407**	**1,663,844**
Community Development										
Building & Bylaw Enforcement	306,792	338,552	370,834	403,136	436,164	168,580	241,398	304,762	354,399	262,021
Community Development Admin	-22,663	12,703	31,053	49,994	70,215	-196,580	-132,498	195,075	89,864	-78,981
Development Planning	307,858	316,972	326,525	336,206	346,167	468,325	437,422	165,851	220,792	222,564
Policy Planning	344,194	354,767	415,781	427,018	438,590	225,419	339,895	275,809	297,041	327,258
Total Community Development	**936,181**	**1,022,994**	**1,144,193**	**1,216,354**	**1,291,137**	**665,744**	**886,216**	**941,497**	**962,095**	**732,861**
Corporate Services										
Communications and Engagement	722,935	743,254	764,601	786,319	806,148	508,211	582,367	619,314	654,431	699,262
Corporate Services Admin	329,032	338,297	347,840	357,769	367,893	371,570	399,656	349,167	386,891	280,532
Human Resources	1,312,409	1,345,530	1,379,748	1,415,287	1,451,837	1,070,371	1,220,325	1,083,845	1,127,745	1,253,173
Legislative Services	1,356,123	1,395,477	1,437,140	1,479,158	1,513,530	1,009,197	1,129,219	1,140,318	1,213,314	1,303,307
Strategic Initiatives	291,181	299,634	308,112	317,844	326,837					247,879
Total Corporate Services	**4,011,679**	**4,122,193**	**4,237,440**	**4,356,378**	**4,466,246**	**2,959,349**	**3,331,568**	**3,192,644**	**3,382,382**	**3,784,152**
Community Services										
Community Services Admin	300,553	309,803	319,347	329,195	339,301	334,943	277,712	306,239	330,941	275,888
Cultural Services	1,833,306	1,886,911	1,946,700	1,991,617	2,035,621	1,194,858	1,495,693	1,447,915	1,713,400	1,706,481
Environmental Services	683,122	705,422	725,658	743,804	764,745	516,248	603,927	556,166	621,176	666,944
Facilities	5,137,025	5,376,101	5,557,571	5,749,090	5,943,108	4,329,909	4,771,791	4,433,697	4,630,461	4,873,107
Parks	4,309,347	4,513,002	4,596,376	4,730,813	4,864,969	3,165,842	3,712,294	3,265,318	3,801,968	4,139,713
Recreation	2,084,765	2,329,762	2,434,257	2,536,747	2,645,103	1,235,415	1,453,748	1,714,629	1,776,577	1,942,359
Total Community Services	**14,348,118**	**15,121,002**	**15,579,908**	**16,081,266**	**16,592,848**	**10,777,216**	**12,315,163**	**11,723,964**	**12,874,524**	**13,604,491**
Engineering & Operations										
Engineering	403,789	420,677	438,812	457,274	476,176	314,671	354,915	395,871	453,026	387,334
Fleet	0	0	0	0	0	76,001	91,477	8,938	0	440
MRN	0	0		0	0	0	-402	0	0	2
Operations Admin	379,437	404,954	421,496	438,666	454,234	397,525	341,798	338,398	321,308	358,604
Operations	2,353,043	2,449,496	2,527,050	2,601,654	2,674,428	2,463,774	2,407,496	2,287,669	2,345,757	2,309,978
Total Engineering & Operations	**3,136,270**	**3,275,127**	**3,387,359**	**3,497,595**	**3,604,838**	**3,251,971**	**3,195,284**	**3,030,877**	**3,120,091**	**3,056,358**
Fire Rescue										
Fire Rescue	13,244,012	14,055,340	14,787,409	15,445,762	15,904,626	10,446,281	11,182,015	10,200,051	11,245,342	12,088,345
Total Fire Rescue	**13,244,012**	**14,055,340**	**14,787,409**	**15,445,762**	**15,904,626**	**10,446,281**	**11,182,015**	**10,200,051**	**11,245,342**	**12,088,345**
Finance & Technology										
Finance	2,508,101	2,598,197	2,695,368	2,784,702	2,874,456	2,012,945	2,223,659	2,042,484	2,190,543	2,331,355
Information Services	2,682,614	2,975,279	3,079,674	3,142,919	3,185,011	1,694,397	2,151,108	1,967,181	2,237,318	2,446,332
Total Finance & Technology	**5,190,716**	**5,573,477**	**5,775,042**	**5,927,622**	**6,059,468**	**3,707,342**	**4,374,767**	**4,009,665**	**4,427,861**	**4,777,687**
Fiscal Services										
Fiscal Services	-62,970,160	-66,188,167	-68,729,371	-71,199,618	-73,454,625	-49,568,465	-53,798,816	-50,404,807	-54,679,741	-58,674,338
Total Fiscal Services	**-62,970,160**	**-66,188,167**	**-68,729,371**	**-71,199,618**	**-73,454,625**	**-49,568,465**	**-53,798,816**	**-50,404,807**	**-54,679,741**	**-58,674,338**
Library										
Library	2,558,694	2,625,580	2,708,563	2,789,978	2,873,569	2,037,190	2,177,143	2,188,150	2,272,417	2,439,939
Total Library	**2,558,694**	**2,625,580**	**2,708,563**	**2,789,978**	**2,873,569**	**2,037,190**	**2,177,143**	**2,188,150**	**2,272,417**	**2,439,939**
Police										
Police	17,805,814	18,606,064	19,251,571	19,952,711	20,680,826	13,769,934	14,430,149	13,769,612	14,879,623	16,526,662
Total Police	**17,805,814**	**18,606,064**	**19,251,571**	**19,952,711**	**20,680,826**	**13,769,934**	**14,430,149**	**13,769,612**	**14,879,623**	**16,526,662**
Total ALL	**0**	**0**	**0**	**0**	**0**	**-655,489**	**-300,158**	**0**	**0**	**0**

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City Administration

2026 - 2030 Operating Budget

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Budget Highlights

City Administration - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-75,000**	**-75,000**	**-50,000**	**-25,000**	**-1**
Tsf from reserves-capital	-75,000	-75,000	-50,000	-25,000	-1
Expenses	**1,813,676**	**1,861,390**	**1,907,885**	**1,956,952**	**1,981,069**
Salary and Benefits	1,305,640	1,347,360	1,389,445	1,433,003	1,457,186
Personnel Services	98,454	100,907	101,647	103,351	104,370
Contracted Services	30,554	30,708	30,874	31,051	31,232
Consulting and Prof Services	246,401	251,261	256,239	261,337	261,760
Communications	600	600	600	600	600
Insurance & Claims	1,066	1,086	1,106	1,128	1,151
Equipment under $5,000	1,050	1,050	1,050	1,050	1,050
Supplies & Materials	22,432	22,721	23,024	23,341	23,503
Sundry	175,792	176,688	177,651	178,684	179,737
Grants & Donations	21,000	21,000	21,000	21,000	21,000
Recoveries	-89,312	-91,991	-94,751	-97,594	-100,521
Total	**$ 1,738,676**	**$ 1,786,390**	**$ 1,857,885**	**$ 1,931,952**	**$ 1,981,068**

City Administration - Budget Drivers	Plan 2026	Estimated Tax Impact
Salary Adjustments	**12,423**	**0.0%**
Salary & Wages	15,020	0.0%
Overhead and Benefits	8,680	0.0%
Recoveries - Utilities	-11,277	0.0%
Operating Expenses	**28,408**	**0.0%**
Personnel - Training, Prof. Dues	946	0.0%
Contracted Services	970	0.0%
Professional Services	22,708	0.0%
Supplies and Materials	1,033	0.0%
Insurance and Claims	15	0.0%
Misc/other	2,736	0.0%
Service Impacts City	**34,000**	**0.1%**
Staff Engagement Events	32,000	0.1%
Taste of Tri-Cities Chamber events	2,000	0.0%
Total	**$ 74,831**	**0.1%**

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Department Summary - City Administration

City Administration	Actual 2024	Budget 2024	Budget 2025	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
City Manager	883,413	782,262	907,068	957,007	982,061	1,006,001	1,031,519	1,052,352
Mayor & Council	722,940	733,144	756,776	781,669	804,329	851,884	900,433	928,716
City Administration - Total	**1,606,353**	**1,515,407**	**1,663,844**	**1,738,676**	**1,786,390**	**1,857,885**	**1,931,952**	**1,981,068**

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City Manager

2026 - 2030 Operating Budget

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PORT MOODY
CITY OF THE ARTS

Budget Highlights

City Manager - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Expenses	**957,007**	**982,061**	**1,006,001**	**1,031,519**	**1,052,352**
Salary and Benefits	724,821	746,565	768,962	792,031	815,792
Personnel Services	19,314	20,651	20,208	20,659	20,659
Contracted Services	20,000	20,000	20,000	20,000	20,000
Consulting and Prof Services	226,410	230,911	235,502	240,185	240,185
Supplies & Materials	8,774	8,925	9,079	9,237	9,237
City Manager Contingency	47,000	47,000	47,000	47,000	47,000
Recoveries	-89,312	-91,991	-94,751	-97,594	-100,521
Total	**$ 957,007**	**$ 982,061**	**$ 1,006,001**	**$ 1,031,519**	**$ 1,052,352**

City Manager - Budget Drivers	Plan 2026	Estimated Tax Impact
Salary Adjustments	**-5,444**	**0.0%**
Salary & Wages	-1,209	0.0%
Overhead and Benefits	7,042	0.0%
Recoveries - Utilities	-11,277	0.0%
Operating Expenses	**23,383**	**0.0%**
Personnel - Training, Prof. Dues	51	0.0%
Professional Services	22,413	0.0%
Supplies and Materials	919	0.0%
Service Impacts City	**32,000**	**0.1%**
Staff Engagement Events	32,000	0.1%
Total	**$ 49,939**	**0.1%**

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
101-CM-City Manager											
	6000 Sal&Ben-Salaries	573,666	591,116	609,090	627,602	646,670	349,575	566,730	432,298	466,665	574,875
	6002 Sal&Ben-Overtime-I/S							203			
	6003 Sal&Ben-Aux-All						27,558	11,554			
	6004 Sal&Ben-Other-All	8,000	8,000	8,000	8,000	8,000	2,369	1,450	8,000	8,000	8,000
	6005 Sal&Ben-Benefit-Aux						5,419	2,484			
	6007 Sal&Ben-Benefit-I/S	131,812	135,767	139,840	144,035	148,356	89,592	134,876	107,673	114,933	126,138
	6010 Sal&Wag-EHT	11,342	11,683	12,033	12,394	12,766	8,624	10,682	8,586	9,256	9,975
	Salary and Benefits	**724,821**	**746,565**	**768,962**	**792,031**	**815,792**	**483,137**	**727,979**	**556,557**	**598,853**	**718,988**
	6101 HR-Cnvntions,Dues&Act.	12,810	14,113	13,636	13,772	13,772	4,226	6,990	10,371	10,579	12,792
	6104 HR-Mileage/Vehicle Allow.	1,000	1,000	1,000	1,000	1,000	89	115	1,000	1,000	1,000
	6109 HR-Corp. Dues & Board/Committee Cnvn	2,132	2,132	2,132	2,132	2,132		2,098			2,132
	6112 HR-Trng&Educ-Dept	3,372	3,406	3,440	3,755	3,754	3,390	396	3,209	3,274	3,339
	Personnel Services	**19,314**	**20,651**	**20,208**	**20,659**	**20,659**	**7,704**	**9,599**	**14,581**	**14,853**	**19,263**
	7002 Contr Svc-Chamber-Fee For Service						7,804		7,050		
	7004 Contr Svc-Contractors/Builders							225			
	Op Exp-Contracted Services						**7,804**	**225**	**7,050**		
	7105 Prf Svc-Consultant							930			
	7112 Prf Svc-Legal Services	225,058	229,559	234,150	238,833	238,833	162,899	218,681	191,945	197,702	202,645
	7117 Prf Svc-Sftwre Mnt/Upgrades	1,352	1,352	1,352	1,352	1,352	688	4,251	820	820	1,352
	Op Exp-Consulting and Prof Services	**226,410**	**230,911**	**235,502**	**240,185**	**240,185**	**163,587**	**223,862**	**192,765**	**198,522**	**203,997**
	7303 Communic-Delivery/Courier						101				
	7307 Communic-Celluar Services						40	270			
	Op Exp-Communications						**141**	**270**			
	7606 Suppl-Computer Supplies							132			
	7615 Suppl-Misc. Supplies							47			
	7621 Suppl-Publications&Subscriptions	200	200	200	200	200	226		200	200	200
	7625 Suppl-Spec Office&Process Suppl	1,000	1,000	1,000	1,000	1,000	192	672	1,000	1,000	1,000
	7626 Suppl-Standard Office Supplies							213			
	7629 Suppl-Working Lunches/Food	7,574	7,725	7,879	8,037	8,037	5,404	7,667	6,304	6,493	6,655
	Op Exp-Supplies & Materials	**8,774**	**8,925**	**9,079**	**9,237**	**9,237**	**5,823**	**8,732**	**7,504**	**7,693**	**7,855**
	7505 Lse&Rntls-Leased Equipment								400		
	Op Exp-Equipment under $5,000								**400**		
	7904 Sdry-Civic Functions										
	7927 Sdry-Misc. Expenses										
	7941 Sdry-Business/Special Events							40			
	Op Exp-Sundry							**40**			
	8101 Recoveries-Utilities	-89,312	-91,991	-94,751	-97,594	-100,521	-67,128	-72,659	-67,128	-72,659	-78,035
	8103 Recoveries- Internal Admin Charge Payro						233	263			
	Op Exp-Recoveries	**-89,312**	**-91,991**	**-94,751**	**-97,594**	**-100,521**	**-66,896**	**-72,396**	**-67,128**	**-72,659**	**-78,035**
	5423 Tsf-Fm-Rsv-Benefits							-27,675			
	5435 Tsf-Fm-Rsv-Payroll Reserve							-54,220			
	Tsf from reserves-operating							**-81,895**			
Total 101 CM-City Manager		**890,007**	**915,061**	**939,001**	**964,519**	**985,352**	**601,301**	**816,415**	**711,728**	**747,262**	**872,068**
103-CM-Organizational Development											
	6002 Sal&Ben-Overtime-I/S						277				
	6003 Sal&Ben-Aux-All						624	592			
	6004 Sal&Ben-Other-All										
	6005 Sal&Ben-Benefit-Aux						75	81			
	6007 Sal&Ben-Benefit-I/S						5				
	6010 Sal&Wag-EHT							10			
	Salary and Benefits						**980**	**683**			
	6100 HR-Civic Functions-Staff						1,336				
	6104 HR-Mileage/Vehicle Allow.						32				
	Personnel Services						**1,368**				
	7004 Contr Svc-Contractors/Builders	20,000	20,000	20,000	20,000	20,000			49,896	62,280	58,619
	Op Exp-Contracted Services	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**			**49,896**	**62,280**	**58,619**

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Operating Details 2026 - 2030

City Manager Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7105 Prf Svc-Consultant							14,996			
	Op Exp-Consulting and Prof Services							**14,996**			
	7613 Suppl-Maint.Supplies							69			
	7615 Suppl-Misc. Supplies						1,560	2,624			
	7625 Suppl-Spec Office&Process Suppl							89			
	7627 Suppl-Technical Supplies							113			
	7629 Suppl-Working Lunches/Food							611			
	7631 Suppl-Promo Wear										
	Op Exp-Supplies & Materials						**1,560**	**3,505**			
	7927 Sdry-Misc. Expenses						3,707	4,452			
	7941 Sdry-Business/Special Events	32,000	32,000	32,000	32,000	32,000		24			32,000
	7949 Sdry-Contingency										
	Op Exp-Sundry	**32,000**	**32,000**	**32,000**	**32,000**	**32,000**	**3,707**	**4,475**			**32,000**
	8000 Grnts&Donatns-Misc										
	8003 Grnts&Donatns-Discretionary Donations										
	Op Exp-Grants & Donations										
	8103 Recoveries- Internal Admin Charge Payro										
	Op Exp-Recoveries										
	9406 Tsf To Rsv-Future Operating						42,280	70,619			
	Tsf to reserves-operating						**42,280**	**70,619**			
	4479 Other Rev-Misc. Revenue										
	Other Revenue										
	5406 Tsf-Fm-Rsv-Future Operating						-29,896	-42,280	-29,896	-42,280	-70,619
	Tsf from reserves-operating						**-29,896**	**-42,280**	**-29,896**	**-42,280**	**-70,619**
	Total 103 CM-Organizational Development	**52,000**	**52,000**	**52,000**	**52,000**	**52,000**	**20,000**	**51,998**	**20,000**	**20,000**	**20,000**
	105-CM-City Manager Contingency										
	6000 Sal&Ben-Salaries						91				
	6003 Sal&Ben-Aux-All						191				
	6005 Sal&Ben-Benefit-Aux						23				
	6007 Sal&Ben-Benefit-I/S						25				
	6010 Sal&Wag-EHT										
	Salary and Benefits						**330**				
	6112 HR-Trng&Educ-Dept							7,000			
	Personnel Services							**7,000**			
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7105 Prf Svc-Consultant						40,575	17,050			
	Op Exp-Consulting and Prof Services						**40,575**	**17,050**			
	7300 Communic-Advertising						479				
	Op Exp-Communications						**479**				
	7606 Suppl-Computer Supplies							222			
	7615 Suppl-Misc. Supplies							644			
	7625 Suppl-Spec Office&Process Suppl						720	102			
	7629 Suppl-Working Lunches/Food						80	17			
	Op Exp-Supplies & Materials						**800**	**985**			
	7924 Sdry-Licenses&Royalties										
	7927 Sdry-Misc. Expenses										
	7949 Sdry-Contingency	15,000	15,000	15,000	15,000	15,000	80		105,703	78,440	68,405
	Op Exp-Sundry	**15,000**	**15,000**	**15,000**	**15,000**	**15,000**	**80**		**105,703**	**78,440**	**68,405**
	9406 Tsf To Rsv-Future Operating						63,440	53,405			
	Tsf to reserves-operating						**63,440**	**53,405**			
	5406 Tsf-Fm-Rsv-Future Operating						-90,703	-63,440	-90,703	-63,440	-53,405

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Tsf from reserves-operating						-90,703	-63,440	-90,703	-63,440	-53,405
Total 105 CM-City Manager Contingency		**15,000**	**15,000**	**15,000**	**15,000**	**15,000**	**15,000**	**15,000**	**15,000**	**15,000**	**15,000**
107-CM-Economic Development											
	7117 Prf Svc-Sftwre Mnt/Upgrades										
	Op Exp-Consulting and Prof Services										
Total 107 CM-Economic Development											
Total City Manager		**957,007**	**982,061**	**1,006,001**	**1,031,519**	**1,052,352**	**636,301**	**883,413**	**746,728**	**782,262**	**907,068**

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Mayor & Council

2026 - 2030 Operating Budget

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PORT MOODY
CITY OF THE ARTS

Budget Highlights

Mayor & Council - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-75,000**	**-75,000**	**-50,000**	**-25,000**	**-1**
Tsf from reserves-capital	-75,000	-75,000	-50,000	-25,000	-1
Expenses	**856,669**	**879,329**	**901,884**	**925,433**	**928,717**
Salary and Benefits	580,819	600,794	620,483	640,972	641,394
Personnel Services	79,139	80,256	81,439	82,692	83,712
Contracted Services	10,554	10,708	10,874	11,051	11,232
Consulting and Prof Services	19,990	20,350	20,737	21,152	21,575
Communications	600	600	600	600	600
Insurance & Claims	1,066	1,086	1,106	1,128	1,151
Equipment under $5,000	1,050	1,050	1,050	1,050	1,050
Supplies & Materials	13,658	13,796	13,944	14,104	14,266
Sundry	128,792	129,688	130,651	131,684	132,737
Grants & Donations	21,000	21,000	21,000	21,000	21,000
Total	**$ 781,669**	**$ 804,329**	**$ 851,884**	**$ 900,433**	**$ 928,716**

Mayor & Council - Budget Drivers	Plan 2026	Estimated Tax Impact
Salary Adjustments	**17,867**	**0.0%**
Salary & Wages	16,229	0.0%
Overhead and Benefits	1,638	0.0%
Operating Expenses	**5,025**	**0.0%**
Personnel - Training, Prof. Dues	895	0.0%
Contracted Services	970	0.0%
Professional Services	295	0.0%
Supplies and Materials	114	0.0%
Insurance and Claims	15	0.0%
Misc/other	2,736	0.0%
Service Impacts City	**2,000**	**0.0%**
Taste of Tri-Cities Chamber events	2,000	0.0%
Total	**$ 24,892**	**0.0%**

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Operating Details 2026 - 2030

Mayor & Council Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
102-MC-Mayor & Council											
	6000 Sal&Ben-Salaries	522,051	540,973	560,662	581,151	581,573	464,027	484,148	405,972	490,142	505,822
	6001 Sal&Ben-Wages						264				
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All							115			
	6004 Sal&Ben-Other-All						3,536	3,771			
	6005 Sal&Ben-Benefit-Aux							14			
	6006 Sal&Ben-Overtime-O/S										
	6007 Sal&Ben-Benefit-I/S	48,943	49,996	49,996	49,996	49,996	33,215	48,291	26,314	46,065	47,553
	6008 Sal&Ben-Benefit-O/S						88				
	6010 Sal&Wag-EHT	9,825	9,825	9,825	9,825	9,825	8,575	8,317	7,330	9,190	9,577
	Salary and Benefits	**580,819**	**600,794**	**620,483**	**640,972**	**641,394**	**509,705**	**544,656**	**439,617**	**545,397**	**562,952**
	6101 HR-Cnvntions,Dues&Act.	48,177	49,044	49,976	50,976	51,996	52,897	28,054	45,622	46,534	47,465
	6104 HR-Mileage/Vehicle Allow.	2,550	2,550	2,550	2,550	2,550	2,474	2,257	2,550	2,550	2,550
	6109 HR-Corp. Dues & Board/Committee Cnvn	24,912	25,162	25,412	25,666	25,665	23,635	24,656	24,004	24,484	24,729
	6112 HR-Trng&Educ-Dept	3,500	3,500	3,500	3,500	3,500	6,857	160	3,500		3,500
	Personnel Services	**79,139**	**80,256**	**81,439**	**82,692**	**83,712**	**85,862**	**55,126**	**75,676**	**73,568**	**78,244**
	7002 Contr Svc-Chamber-Fee For Service	10,554	10,708	10,874	11,051	11,232		8,428		7,509	7,584
	Op Exp-Contracted Services	**10,554**	**10,708**	**10,874**	**11,051**	**11,232**		**8,428**		**7,509**	**7,584**
	7105 Prf Svc-Consultant										
	Op Exp-Consulting and Prof Services										
	7300 Communic-Advertising	600	600	600	600	600	230		600	600	600
	7302 Communic-Products/Services										
	7303 Communic-Delivery/Courier										
	7305 Communic-Postage										
	7307 Communic-Celluar Services							190			
	Op Exp-Communications	**600**	**600**	**600**	**600**	**600**	**230**	**190**	**600**	**600**	**600**
	7402 Insurance-Property										
	7406 Insrnce-Perosnal Accident	1,066	1,086	1,106	1,128	1,151	996	1,000	1,000	1,030	1,051
	Insurance & Claims	**1,066**	**1,086**	**1,106**	**1,128**	**1,151**	**996**	**1,000**	**1,000**	**1,030**	**1,051**
	7606 Suppl-Computer Supplies										
	7613 Suppl-Maint.Supplies										
	7615 Suppl-Misc. Supplies							24			
	7619 Suppl-Prog. Supplies										
	7620 Suppl-Promo Material										
	7625 Suppl-Spec Office&Process Suppl						1,133				
	7626 Suppl-Standard Office Supplies	4,000	4,000	4,000	4,000	4,000	1,667	1,581	4,000	4,000	4,000
	7629 Suppl-Working Lunches/Food	7,658	7,796	7,944	8,104	8,266	4,542	7,012	7,253	7,470	7,544
	7631 Suppl-Promo Wear	2,000	2,000	2,000	2,000	2,000	671		2,000	2,000	2,000
	Op Exp-Supplies & Materials	**13,658**	**13,796**	**13,944**	**14,104**	**14,266**	**8,013**	**8,617**	**13,253**	**13,470**	**13,544**
	7505 Lse&Rntls-Leased Equipment	1,050	1,050	1,050	1,050	1,050	-82	770	500	500	1,050
	7710 Equip-Capital Lease Interest						101	158			
	Op Exp-Equipment under $5,000	**1,050**	**1,050**	**1,050**	**1,050**	**1,050**	**19**	**928**	**500**	**500**	**1,050**
	7904 Sdry-Civic Functions	5,126	5,218	5,317	5,423	5,532	486	2,618	5,000	5,000	5,050
	7912 Sdry-Debt-Principal						216	427			
	7927 Sdry-Misc. Expenses	2,000	2,000	2,000	2,000	2,000	687	916	2,000	2,000	2,000
	7931 Sdry-Recoverable Expenses										
	7942 Sdry-Council Community Events	3,660	3,726	3,796	3,872	3,949	1,924	1,487	2,975	3,570	3,606
	7949 Sdry-Contingency	75,000	75,000	75,000	75,000	75,000	20			75,000	75,000
	7956 Sdry-Council Gifts	2,000	2,000	2,000	2,000	2,000					
	Op Exp-Sundry	**87,786**	**87,944**	**88,114**	**88,296**	**88,481**	**3,332**	**5,447**	**9,975**	**85,570**	**85,656**
	8000 Grnts&Donatns-Misc	20,000	20,000	20,000	20,000	20,000	20,000	18,000	20,000	20,000	22,000
	8003 Grnts&Donatns-Discretionary Donations	1,000	1,000	1,000	1,000	1,000	451	690	1,000	1,000	1,000
	Op Exp-Grants & Donations	**21,000**	**21,000**	**21,000**	**21,000**	**21,000**	**20,451**	**18,690**	**21,000**	**21,000**	**23,000**
	8103 Recoveries- Internal Admin Charge Payro							50			
	Op Exp-Recoveries							**50**			
	9406 Tsf To Rsv-Future Operating							2,000			
	9431 Tsf To Rsv-Mayor And Council Conventio							18,309			
	Tsf to reserves-operating							**20,309**			
	4479 Other Rev-Misc. Revenue						-54				

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Other Revenue						-54				
	5406 Tsf-Fm-Rsv-Future Operating										-2,000
	5431 Tsf-Fm-Rsv-May & Coun Conv						-6,906				
	Tsf from reserves-operating						-6,906				-2,000
	5501 Tsf-Fm-Rsv-City Artworks	-75,000	-75,000	-50,000	-25,000	-1				-75,000	-75,000
	Tsf from reserves-capital	-75,000	-75,000	-50,000	-25,000	-1				-75,000	-75,000
	Total 102 MC-Mayor & Council	**720,673**	**742,234**	**788,610**	**835,894**	**862,885**	**621,649**	**663,441**	**561,620**	**673,644**	**696,681**
	106-MC- Council Contingency										
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages										
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All							467			
	6005 Sal&Ben-Benefit-Aux							56			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT							-1			
	Salary and Benefits							521			
	6101 HR-Cnvntions,Dues&Act.						1,647				
	6104 HR-Mileage/Vehicle Allow.										
	Personnel Services						1,647				
	7105 Prf Svc-Consultant	19,990	20,350	20,737	21,152	21,575	2,905	1,220		19,500	36,482
	Op Exp-Consulting and Prof Services	19,990	20,350	20,737	21,152	21,575	2,905	1,220		19,500	36,482
	7615 Suppl-Misc. Supplies							32			
	7619 Suppl-Prog. Supplies							1,944			
	7625 Suppl-Spec Office&Process Suppl										
	7629 Suppl-Working Lunches/Food										
	Op Exp-Supplies & Materials							1,976			
	7712 Equip-Maintenance										
	Op Exp-Equipment under $5,000										
	7927 Sdry-Misc. Expenses										
	7949 Sdry-Contingency	41,006	41,744	42,537	43,388	44,256		10,076	79,529	104,977	134,295
	7956 Sdry-Council Gifts										
	Op Exp-Sundry	41,006	41,744	42,537	43,388	44,256		10,076	79,529	104,977	134,295
	8000 Grnts&Donatns-Misc										
	8001 Grnt&Donatns-Waiver Of Rent										
	8003 Grnts&Donatns-Discretionary Donations										
	Op Exp-Grants & Donations										
	9406 Tsf To Rsv-Future Operating						74,977	110,682			
	Tsf to reserves-operating						74,977	110,682			
	5406 Tsf-Fm-Rsv-Future Operating						-39,529	-64,977	-39,529	-64,977	-110,682
	5446 Tsf-Fm-Rsv-Covid Safe Restart										
	Tsf from reserves-operating						-39,529	-64,977	-39,529	-64,977	-110,682
	Total 106 MC- Council Contingency	**60,996**	**62,094**	**63,274**	**64,540**	**65,830**	**40,000**	**59,499**	**40,000**	**59,500**	**60,095**
	Total Mayor & Council	**781,669**	**804,329**	**851,884**	**900,433**	**928,716**	**661,649**	**722,940**	**601,620**	**733,144**	**756,776**

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Community Development

2026 - 2030 Operating Budget

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PORT MOODY
CITY OF THE ARTS

Budget Highlights

Community Development - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-8,072,494**	**-8,145,761**	**-8,053,637**	**-8,145,922**	**-8,240,255**
Other Revenue	-208,500	-208,500	-208,500	-208,500	-208,500
Rev-own sources-licenses	-4,801,100	-4,804,681	-4,808,115	-4,810,999	-4,813,249
Transfer from other govt-capital other	-50,000	-50,000			
Tsf from reserves-operating	-2,722,515	-2,783,491	-2,728,721	-2,808,872	-2,891,429
Tsf from reserves-capital	-290,378	-299,090	-308,302	-317,551	-327,077
Expenses	**9,008,674**	**9,168,755**	**9,197,830**	**9,362,277**	**9,531,392**
Salary and Benefits	5,278,441	5,436,284	5,463,643	5,627,042	5,795,343
Personnel Services	93,265	94,311	95,829	96,918	98,030
Contracted Services	21,600	21,600	21,600	21,600	21,600
Consulting and Prof Services	136,785	137,664	138,609	139,623	140,658
Communications	16,035	16,346	16,677	17,031	17,393
Equipment under $5,000	37,905	40,462	42,289	43,784	45,083
Supplies & Materials	30,067	30,293	30,321	30,352	30,383
Sundry	95,658	95,873	96,103	96,350	96,602
Recoveries	-99,882	-102,878	-106,042	-109,223	-112,500
Tsf to reserves-operating	3,398,800	3,398,800	3,398,800	3,398,800	3,398,800
Total	**$ 936,181**	**$ 1,022,994**	**$ 1,144,193**	**$ 1,216,354**	**$ 1,291,137**

Community Development - Budget Drivers	Plan 2026	Estimated Tax Impact
Revenue Changes	**80,200**	**0.1%**
Misc/Other Revenues	18,900	0.0%
Permits and Licensing Fees	61,300	0.1%
Salary Adjustments	**143,563**	**0.2%**
Salary & Wages	100,261	0.2%
Overhead and Benefits	46,305	0.1%
Recoveries - Utilities	-3,003	0.0%
Operating Expenses	**10,158**	**0.0%**
Personnel - Training, Prof. Dues	947	0.0%
Contracted Services	13,893	0.0%
Professional Services	-752	0.0%
Communications	472	0.0%
Supplies and Materials	-4,039	0.0%
Misc/other	-363	0.0%
Reserve Changes	**-30,599**	**0.0%**
Transfer from/to Reserves	-30,599	0.0%
Total	**$ 203,322**	**0.3%**

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Department Summary - Community Development

Community Development	Actual 2024	Budget 2024	Budget 2025	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Building & Bylaw Enforcement	241,398	354,399	262,021	306,792	338,552	370,834	403,136	436,164
Community Development Admin	-132,498	89,864	-78,981	-22,663	12,703	31,053	49,994	70,215
Development Planning	437,422	220,792	222,564	307,858	316,972	326,525	336,206	346,167
Policy Planning	339,895	297,041	327,258	344,194	354,767	415,781	427,018	438,590
Community Development - Total	**886,216**	**962,095**	**732,861**	**936,181**	**1,022,994**	**1,144,193**	**1,216,354**	**1,291,137**

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Building & Bylaw Enforcement

2026 - 2030 Operating Budget

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PORT MOODY
CITY OF THE ARTS

Budget Highlights

Building & Bylaw Enforcement - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-4,351,101**	**-4,371,919**	**-4,393,803**	**-4,415,902**	**-4,438,664**
Other Revenue	-200,000	-200,000	-200,000	-200,000	-200,000
Rev-own sources-licenses	-3,444,300	-3,444,300	-3,444,300	-3,444,300	-3,444,300
Tsf from reserves-operating	-706,801	-727,619	-749,503	-771,602	-794,364
Expenses	**4,657,893**	**4,710,470**	**4,764,636**	**4,819,038**	**4,874,828**
Salary and Benefits	1,720,742	1,772,364	1,826,594	1,881,392	1,937,833
Personnel Services	26,072	26,072	26,072	26,072	26,072
Contracted Services	11,100	11,100	11,100	11,100	11,100
Consulting and Prof Services	13,247	13,482	13,734	14,005	14,281
Communications	2,000	2,000	2,000	2,000	2,000
Equipment under $5,000	34,905	37,462	39,289	40,784	42,083
Supplies & Materials	14,700	14,900	14,900	14,900	14,900
Sundry	80,500	80,500	80,500	80,500	80,500
Recoveries	-67,874	-69,910	-72,053	-74,215	-76,442
Tsf to reserves-operating	2,822,500	2,822,500	2,822,500	2,822,500	2,822,500
Total	**$ 306,792**	**$ 338,552**	**$ 370,834**	**$ 403,136**	**$ 436,164**

Building & Bylaw Enforcement - Budget Drivers	Plan 2026	Estimated Tax Impact
Salary Adjustments	**34,419**	**0.1%**
Salary & Wages	30,525	0.0%
Overhead and Benefits	5,899	0.0%
Recoveries - Utilities	-2,005	0.0%
Operating Expenses	**10,352**	**0.0%**
Personnel - Training, Prof. Dues	-242	0.0%
Contracted Services	13,893	0.0%
Supplies and Materials	-3,260	0.0%
Misc/other	-39	0.0%
Total	**$ 44,771**	**0.1%**

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Operating Details 2026 - 2030

Building & Bylaw Enforcement Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
621-BL-Building Inspection											
	6000 Sal&Ben-Salaries	750,663	773,302	796,622	820,640	845,379	444,791	516,116	516,076	546,262	724,652
	6001 Sal&Ben-Wages						724	705			
	6002 Sal&Ben-Overtime-I/S	4,000	4,000	4,000	4,000	4,000	423	986	4,000	4,000	4,000
	6003 Sal&Ben-Aux-All	154,025	158,646	163,405	168,308	173,357	124,498	73,688	58,310	99,130	148,817
	6004 Sal&Ben-Other-All						4,979	9,075			
	6005 Sal&Ben-Benefit-Aux	19,078	19,650	20,239	20,847	21,472	24,668	15,339	6,997	12,451	18,432
	6007 Sal&Ben-Benefit-I/S	186,046	191,627	197,997	203,937	210,055	103,481	116,617	124,816	132,742	178,838
	6008 Sal&Ben-Benefit-O/S						424	423			
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	17,719	18,251	18,799	19,362	19,943	12,000	11,314	11,279	12,663	16,837
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	**1,131,531**	**1,165,476**	**1,201,062**	**1,237,093**	**1,274,206**	**715,988**	**744,264**	**721,478**	**807,247**	**1,091,575**
	6101 HR-Cnvntions,Dues&Act.	12,000	12,000	12,000	12,000	12,000	6,014	6,763	9,700	12,000	12,000
	6102 HR-Employee Assist Prog.										
	6104 HR-Mileage/Vehicle Allow.	2,000	2,000	2,000	2,000	2,000	3,924	975	7,000	7,000	3,500
	6111 HR-Trng&Educ-Corp						544				
	6112 HR-Trng&Educ-Dept	8,154	8,154	8,154	8,154	8,154	7,216	6,430	7,000	7,607	9,314
	Personnel Services	**22,154**	**22,154**	**22,154**	**22,154**	**22,154**	**17,699**	**14,168**	**23,700**	**26,607**	**24,815**
	7007 Contr Svc-Fiche/Microfilming	10,000	10,000	10,000	10,000	10,000			13,544	25,544	10,000
	7014 Contr Svc-Land Title Fees	300	300	300	300	300		500	750	600	300
	Op Exp-Contracted Services	**10,300**	**10,300**	**10,300**	**10,300**	**10,300**		**500**	**14,294**	**26,144**	**10,300**
	7105 Prf Svc-Consultant						5,261				
	7117 Prf Svc-Sftwre Mnt/Upgrades	13,047	13,282	13,534	13,805	14,081	1,467	10,805	8,530	19,542	12,854
	Op Exp-Consulting and Prof Services	**13,047**	**13,282**	**13,534**	**13,805**	**14,081**	**6,728**	**10,805**	**8,530**	**19,542**	**12,854**
	7300 Communic-Advertising	2,000	2,000	2,000	2,000	2,000	1,027	1,789	2,000	2,000	2,000
	7303 Communic-Delivery/Courier										
	7305 Communic-Postage						162	533			
	Op Exp-Communications	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**	**1,189**	**2,322**	**2,000**	**2,000**	**2,000**
	7606 Suppl-Computer Supplies										
	7613 Suppl-Maint.Supplies							72			
	7614 Suppl-Safety Footwear	500	500	500	500	500		391			500
	7625 Suppl-Spec Office&Process Suppl	3,000	3,000	3,000	3,000	3,000	2,006	3,058	6,000	7,994	7,900
	7626 Suppl-Standard Office Supplies	500	500	500	500	500	1,133	200			500
	7627 Suppl-Technical Supplies	500	500	500	500	500	556	48	1,000	1,000	500
	7628 Suppl-Uniforms									1,000	1,000
	7629 Suppl-Working Lunches/Food	300	300	300	300	300	179	46	200	300	300
	Op Exp-Supplies & Materials	**4,800**	**4,800**	**4,800**	**4,800**	**4,800**	**3,874**	**3,815**	**7,200**	**10,294**	**10,700**
	7712 Equip-Maintenance										
	Op Exp-Equipment under $5,000										
	7927 Sdry-Misc. Expenses	1,000	1,000	1,000	1,000	1,000		553	1,000	1,000	1,000
	Op Exp-Sundry	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**		**553**	**1,000**	**1,000**	**1,000**
	8100 Recoveries-Interdepartment Admin Charg	4,865	5,011	5,161	5,316	5,475					4,700
	8103 Recoveries- Internal Admin Charge Payro						660	375			
	Op Exp-Recoveries	**4,865**	**5,011**	**5,161**	**5,316**	**5,475**	**660**	**375**			**4,700**
	9405 Tsf To Rsv-Developmnt Process	2,822,500	2,822,500	2,822,500	2,822,500	2,822,500	1,998,319	216,647	1,080,000	1,605,000	2,822,500
	9406 Tsf To Rsv-Future Operating						24,600	4,900			
	Tsf to reserves-operating	**2,822,500**	**2,822,500**	**2,822,500**	**2,822,500**	**2,822,500**	**2,022,919**	**221,547**	**1,080,000**	**1,605,000**	**2,822,500**
	4430 Lcns&Prmts-Build	-3,191,300	-3,191,300	-3,191,300	-3,191,300	-3,191,300	-2,097,605	-249,434	-1,186,333	-1,691,300	-3,191,300
	4433 Lcns&Prmts-General						-3,080	-4,400			
	4434 Lcns&Prmts-Plumbing	-142,000	-142,000	-142,000	-142,000	-142,000	-131,962	-170,513	-122,000	-117,000	-142,000
	4436 Lcns&Prmts-Signs	-4,000	-4,000	-4,000	-4,000	-4,000	-3,612	-5,049	-2,500	-4,000	-4,000
	4469 Other Rev-Microfilming	-12,000	-12,000	-12,000	-12,000	-12,000	-14,710	-12,255	-8,000	-12,000	-12,000
	Rev-own sources-licenses	**-3,349,300**	**-3,349,300**	**-3,349,300**	**-3,349,300**	**-3,349,300**	**-2,250,969**	**-441,651**	**-1,318,833**	**-1,824,300**	**-3,349,300**
	5405 Tsf-Fm-Rsv-Dvlpmnt Process	-596,072	-613,568	-631,939	-650,511	-669,640	-422,841	-485,926	-422,841	-485,926	-577,305
	5406 Tsf-Fm-Rsv-Future Operating						-5,544	-24,600	-5,544	-24,600	-4,900
	5423 Tsf-Fm-Rsv-Benefits							-2,502			
	Tsf from reserves-operating	**-596,072**	**-613,568**	**-631,939**	**-650,511**	**-669,640**	**-428,385**	**-513,028**	**-428,385**	**-510,526**	**-582,205**
Total 621 BL-Building Inspection		**66,824**	**83,655**	**101,273**	**119,158**	**137,577**	**89,703**	**43,670**	**110,984**	**163,007**	**48,940**

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Operating Details 2026 - 2030

Building & Bylaw Enforcement Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
623-BL-Bylaw Enforcement											
	6000 Sal&Ben-Salaries	326,769	336,992	347,522	358,368	369,539	270,381	237,852	267,488	304,112	315,246
	6002 Sal&Ben-Overtime-I/S	14,000	14,000	14,000	14,000	14,000	28,461	35,451	14,000	14,000	14,000
	6003 Sal&Ben-Aux-All	42,693	43,973	45,293	46,651	48,051	39,250	80,370	30,661	31,884	41,249
	6004 Sal&Ben-Other-All						1,428	2,227			
	6005 Sal&Ben-Benefit-Aux	5,123	5,277	5,435	5,598	5,766	5,917	11,967	3,679	3,826	4,950
	6007 Sal&Ben-Benefit-I/S	82,420	84,893	87,785	90,419	93,132	60,916	57,119	64,473	73,899	80,578
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	7,478	7,702	7,933	8,171	8,416	6,933	6,583	6,087	6,825	7,225
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	**478,483**	**492,838**	**507,968**	**523,207**	**538,904**	**413,286**	**431,570**	**386,388**	**434,546**	**463,247**
	6101 HR-Cnvntions,Dues&Act.	1,200	1,200	1,200	1,200	1,200		76	1,200		
	6112 HR-Trng&Educ-Dept	2,718	2,718	2,718	2,718	2,718	1,942	1,121	1,750		1,500
	Personnel Services	**3,918**	**3,918**	**3,918**	**3,918**	**3,918**	**1,942**	**1,197**	**2,950**		**1,500**
	7004 Contr Svc-Contractors/Builders										
	7014 Contr Svc-Land Title Fees								300	300	300
	7017 Contr Svc-Pest Control	800	800	800	800	800	575		800	800	800
	Op Exp-Contracted Services	**800**	**800**	**800**	**800**	**800**	**575**		**1,100**	**1,100**	**1,100**
	7103 Prf Svc-Collect. Agency	200	200	200	200	200	115	692			200
	7117 Prf Svc-Sftwre Mnt/Upgrades						196	417			
	Op Exp-Consulting and Prof Services	**200**	**200**	**200**	**200**	**200**	**311**	**1,110**			**200**
	7303 Communic-Delivery/Courier							22			
	Op Exp-Communications							**22**			
	7606 Suppl-Computer Supplies							33			
	7614 Suppl-Safety Footwear	500	500	500	500	500		429			500
	7625 Suppl-Spec Office&Process Suppl	2,500	2,700	2,700	2,700	2,700	2,248	6,469	1,800	2,500	2,500
	7626 Suppl-Standard Office Supplies	200	200	200	200	200		678			200
	7627 Suppl-Technical Supplies	3,000	3,000	3,000	3,000	3,000	53	2,883	3,000	5,947	3,000
	7628 Suppl-Uniforms	3,500	3,500	3,500	3,500	3,500	3,245	2,295	2,000	2,500	2,500
	7629 Suppl-Working Lunches/Food	200	200	200	200	200					300
	Op Exp-Supplies & Materials	**9,900**	**10,100**	**10,100**	**10,100**	**10,100**	**5,546**	**12,787**	**6,800**	**10,947**	**9,001**
	7700 Equip-Equipment Purchase							313			
	7707 Equip-Vehicle Charges						22,333		29,983		
	7712 Equip-Maintenance										
	Op Exp-Equipment under $5,000						**22,333**	**313**	**29,983**		
	7927 Sdry-Misc. Expenses	1,100	1,100	1,100	1,100	1,100	1,024	718	1,100	1,100	1,100
	7932 Sdry-Animal Control	78,000	78,000	78,000	78,000	78,000	61,501	76,223	64,000	64,000	64,000
	Op Exp-Sundry	**79,100**	**79,100**	**79,100**	**79,100**	**79,100**	**62,524**	**76,941**	**65,100**	**65,100**	**65,100**
	8100 Recoveries-Interdepartment Admin Charg	-9,730	-10,022	-10,322	-10,632	-10,951					-9,401
	8101 Recoveries-Utilities	-63,009	-64,899	-66,892	-68,899	-70,966	-98,543	-58,414	-98,543	-58,414	-61,004
	8103 Recoveries- Internal Admin Charge Payro						495	495			
	Op Exp-Recoveries	**-72,739**	**-74,921**	**-77,215**	**-79,531**	**-81,917**	**-98,048**	**-57,919**	**-98,543**	**-58,414**	**-70,405**
	9406 Tsf To Rsv-Future Operating						2,947				
	Tsf to reserves-operating						**2,947**				
	4432 Lcns&Prmt-Dog	-95,000	-95,000	-95,000	-95,000	-95,000	-101,952	-99,100	-80,000	-95,000	-95,000
	Rev-own sources-licenses	**-95,000**	**-95,000**	**-95,000**	**-95,000**	**-95,000**	**-101,952**	**-99,100**	**-80,000**	**-95,000**	**-95,000**
	4478 Other Rev-Fine-Municipal Bylaw	-200,000	-200,000	-200,000	-200,000	-200,000	-228,132	-189,196	-120,000	-200,000	-200,000
	4479 Other Rev-Misc. Revenue						-2,456	-11,767			
	Other Revenue	**-200,000**	**-200,000**	**-200,000**	**-200,000**	**-200,000**	**-230,589**	**-200,963**	**-120,000**	**-200,000**	**-200,000**
	5405 Tsf-Fm-Rsv-Dvlpmnt Process										
	5406 Tsf-Fm-Rsv-Future Operating							-2,947		-2,947	
	Tsf from reserves-operating							**-2,947**		**-2,947**	
Total 623 BL-Bylaw Enforcement		**204,663**	**217,035**	**229,872**	**242,794**	**256,105**	**78,877**	**163,011**	**193,778**	**155,332**	**174,744**
629-BL-Pay Parking											
	6000 Sal&Ben-Salaries	87,016	89,627	92,316	95,085	97,938					84,073
	6003 Sal&Ben-Aux-All										

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Operating Details 2026 - 2030

Building & Bylaw Enforcement Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	6005 Sal&Ben-Benefit-Aux										
	6007 Sal&Ben-Benefit-I/S	22,015	22,676	23,448	24,152	24,876					21,523
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	1,697	1,748	1,800	1,854	1,910					1,639
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	**110,728**	**114,050**	**117,564**	**121,091**	**124,724**					**107,236**
	5449 Tsf-Fm-Rsv-Pay Parking	-110,728	-114,050	-117,564	-121,091	-124,724					-107,236
	Tsf from reserves-operating	**-110,728**	**-114,050**	**-117,564**	**-121,091**	**-124,724**					**-107,236**
	Total 629 BL-Pay Parking	**0**			**0**	**0**					**0**
	634-BL-Operating Projects										
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits										
	Total 634 BL-Operating Projects										
	645-BL-Vehicle Charges										
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits										
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7403 Insurance-Vehicle	4,967	5,096	5,229	5,365	5,504	2,637	4,226	4,391	4,611	4,841
	7509 Lse&Rntls-Vehicles								5,160	5,160	5,160
	7702 Equip-Fuel	4,579	4,661	4,745	4,835	4,927	4,572	3,645	3,000	3,000	4,500
	7703 Equip-Maint-Vehicles	2,882	2,934	2,990	3,050	3,111	1,789	4,129	2,651	2,757	2,840
	7706 Equip-Replacement Provision	16,934	19,081	20,495	21,551	22,394	11,475	13,219	11,475	13,219	15,230
	7708 Equip-Chargeout Recovery						-22,333		-29,588		
	7715 Equip-Garage Charges-Preventiv Main	4,543	4,689	4,831	4,983	5,146	1,200	1,085	2,311	2,714	4,367
	7717 Equip-Garage Charges-Reactive Main	1,000	1,000	1,000	1,000	1,000	660	8,413			1,000
	Op Exp-Equipment under $5,000	**34,905**	**37,462**	**39,289**	**40,784**	**42,083**	**0**	**34,717**	**-600**	**31,461**	**37,938**
	7927 Sdry-Misc. Expenses	400	400	400	400	400			600	4,600	400
	Op Exp-Sundry	**400**	**400**	**400**	**400**	**400**			**600**	**4,600**	**400**
	Total 645 BL-Vehicle Charges	**35,305**	**37,862**	**39,689**	**41,184**	**42,483**	**0**	**34,717**	**0**	**36,061**	**38,338**
	974-Capital-Building, Bylaw & Licensing										
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits										
	Total 974 Capital-Building, Bylaw & Licensing										
	Total Building & Bylaw Enforcement	**306,792**	**338,552**	**370,834**	**403,136**	**436,164**	**168,580**	**241,398**	**304,762**	**354,399**	**262,021**

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Community Development Admin

2026 - 2030 Operating Budget

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Budget Highlights

Community Development Admin - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-874,855**	**-863,234**	**-870,080**	**-876,400**	**-882,187**
Other Revenue	-8,500	-8,500	-8,500	-8,500	-8,500
Rev-own sources-licenses	-737,600	-741,181	-744,615	-747,499	-749,749
Tsf from reserves-operating	-128,755	-113,554	-116,966	-120,401	-123,938
Expenses	**852,192**	**875,937**	**901,134**	**926,394**	**952,403**
Salary and Benefits	810,843	834,868	859,854	885,350	911,610
Personnel Services	24,272	24,498	25,241	25,502	25,767
Contracted Services	2,500	2,500	2,500	2,500	2,500
Consulting and Prof Services	24,605	24,838	25,088	25,357	25,631
Communications	760	760	760	760	760
Equipment under $5,000	3,000	3,000	3,000	3,000	3,000
Supplies & Materials	4,562	4,569	4,576	4,583	4,591
Sundry	13,658	13,873	14,103	14,350	14,602
Recoveries	-32,008	-32,968	-33,988	-35,008	-36,058
Total	**$ -22,663**	**$ 12,703**	**$ 31,053**	**$ 49,994**	**$ 70,215**

Community Development Admin - Budget Drivers	Plan 2026	Estimated Tax Impact
Revenue Changes	**-3,100**	**0.0%**
Misc/Other Revenues	-3,100	0.0%
Salary Adjustments	**63,973**	**0.1%**
Salary & Wages	47,570	0.1%
Overhead and Benefits	17,401	0.0%
Recoveries - Utilities	-998	0.0%
Operating Expenses	**-540**	**0.0%**
Personnel - Training, Prof. Dues	387	0.0%
Professional Services	191	0.0%
Supplies and Materials	-794	0.0%
Misc/other	-324	0.0%
Reserve Changes	**-4,012**	**0.0%**
Transfer from/to Reserves	-4,012	0.0%
Total	**$ 56,321**	**0.1%**

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Operating Details 2026 - 2030

Community Development Admin Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
622-CD-Business Licensing											
	6000 Sal&Ben-Salaries	77,998	80,338	82,748	85,230	87,787	198,603	133,878	204,828	213,015	75,361
	6002 Sal&Ben-Overtime-I/S						230				
	6003 Sal&Ben-Aux-All	5,241	5,398	5,560	5,727	5,898	6,804	2,812	3,833	3,986	
	6004 Sal&Ben-Other-All						1,273	382			
	6005 Sal&Ben-Benefit-Aux	629	648	667	687	708	1,006	446	460	478	
	6007 Sal&Ben-Benefit-I/S	19,733	20,325	21,018	21,648	22,298	46,407	34,184	48,894	49,940	19,293
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	1,623	1,672	1,722	1,774	1,827	4,286	2,660	4,069	4,232	1,470
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	**105,224**	**108,381**	**111,715**	**115,066**	**118,518**	**258,610**	**174,362**	**262,083**	**271,650**	**96,123**
	6101 HR-Cnvntions,Dues&Act.	500	500	500	500	500			1,000	1,000	500
	6112 HR-Trng&Educ-Dept	500	500	500	500	500		4,743	4,000	4,000	500
	Personnel Services	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**		**4,743**	**5,000**	**5,000**	**1,000**
	7105 Prf Svc-Consultant						3,500				
	7117 Prf Svc-Sftwre Mnt/Upgrades	1,550	1,550	1,550	1,550	1,550	331	347	1,300	2,269	1,550
	Op Exp-Consulting and Prof Services	**1,550**	**1,550**	**1,550**	**1,550**	**1,550**	**3,831**	**347**	**1,300**	**2,269**	**1,550**
	7624 Suppl-Signs						482				
	7625 Suppl-Spec Office&Process Suppl										
	7626 Suppl-Standard Office Supplies	100	100	100	100	100		75			100
	Op Exp-Supplies & Materials	**100**	**100**	**100**	**100**	**100**	**482**	**75**			**100**
	7712 Equip-Maintenance										
	Op Exp-Equipment under $5,000										
	7927 Sdry-Misc. Expenses	250	250	250	250	250	178	1,002	250	250	250
	7937 Sdry-Us Exchange										
	Op Exp-Sundry	**250**	**250**	**250**	**250**	**250**	**178**	**1,002**	**250**	**250**	**250**
	8100 Recoveries-Interdepartment Admin Charg	4,865	5,011	5,161	5,316	5,475					4,700
	8103 Recoveries- Internal Admin Charge Payro						195	210			
	Op Exp-Recoveries	**4,865**	**5,011**	**5,161**	**5,316**	**5,475**	**195**	**210**			**4,700**
	9406 Tsf To Rsv-Future Operating						4,969				
	Tsf to reserves-operating						**4,969**				
	4433 Lcns&Prmts-General	-650,000	-650,000	-650,000	-650,000	-650,000	-788,140	-661,093	-500,000	-600,000	-650,000
	4435 Lcns&Prmt-Secondary Suite						-650	-515			
	4440 Lcns&Prm-Residential Rental	-52,500	-55,388	-58,157	-60,483	-62,298	-131,472	-79,300	-35,000	-50,000	-50,000
	4442 Lcns&Prmts-Inter-Municipal Business Lice	-20,000	-20,000	-20,000	-20,000	-20,000	-24,517	-52,350	-10,000	-20,000	-20,000
	4445 Lcns&Prmts-Inter-Municipal Ride-Hailing	-12,600	-13,293	-13,958	-14,516	-14,951	-15,187	-19,883	-7,000	-12,000	-12,000
	Rev-own sources-licenses	**-735,100**	**-738,681**	**-742,115**	**-744,999**	**-747,249**	**-959,966**	**-813,140**	**-552,000**	**-682,000**	**-732,000**
	4479 Other Rev-Misc. Revenue							-92			
	4482 Other Rev-Returned Cheques							-45			
	Other Revenue							**-137**			
	4612 Grnt-Prov-Uncond-Covid Safe Restart 20										
	Transfer from other govt-prov'l unconditional										
	5405 Tsf-Fm-Rsv-Dvlpmnt Process	-5,972	-6,151	-6,335	-6,525	-6,721					
	5406 Tsf-Fm-Rsv-Future Operating						-2,000	-4,969	-2,000	-4,969	
	Tsf from reserves-operating	**-5,972**	**-6,151**	**-6,335**	**-6,525**	**-6,721**	**-2,000**	**-4,969**	**-2,000**	**-4,969**	
Total 622 CD-Business Licensing		**-628,083**	**-628,540**	**-628,674**	**-628,242**	**-627,077**	**-693,703**	**-637,509**	**-285,367**	**-407,800**	**-628,277**
620-CD-Admin-Planning											
	6000 Sal&Ben-Salaries	383,808	395,322	407,182	419,397	431,979	327,180	319,836	314,566	327,107	368,044
	6001 Sal&Ben-Wages						77				
	6002 Sal&Ben-Overtime-I/S						180	1,296			
	6003 Sal&Ben-Aux-All	10,000	10,000	10,000	10,000	10,000	7,726	5,299			
	6004 Sal&Ben-Other-All						1,117	2,309			
	6005 Sal&Ben-Benefit-Aux						1,152	659			
	6007 Sal&Ben-Benefit-I/S	91,671	94,421	97,410	100,332	103,342	74,603	79,233	75,203	76,993	83,173
	6008 Sal&Ben-Benefit-O/S						45				
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	7,484	7,709	7,940	8,178	8,424	6,908	6,154	6,134	6,379	6,653

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Operating Details 2026 - 2030

Community Development Admin Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Salary and Benefits	492,963	507,451	522,532	537,908	553,745	418,987	414,786	395,902	410,480	457,870
	6101 HR-Cnvntions,Dues&Act.	4,568	4,650	4,738	4,833	4,929	3,189	2,860	5,698	6,509	5,400
	6104 HR-Mileage/Vehicle Allow.	100	100	100	100	100	67	136	150	150	100
	6111 HR-Trng&Educ-Corp						3,758				
	6112 HR-Trng&Educ-Dept	10,631	10,696	11,266	11,342	11,418	2,796	5,615	12,600	3,117	10,577
	Personnel Services	15,298	15,446	16,105	16,275	16,448	9,811	8,611	18,448	9,776	16,077
	7014 Contr Svc-Land Title Fees	2,500	2,500	2,500	2,500	2,500	3,300	2,120	3,000	3,000	2,500
	Op Exp-Contracted Services	2,500	2,500	2,500	2,500	2,500	3,300	2,120	3,000	3,000	2,500
	7105 Prf Svc-Consultant	10,455	10,643	10,845	11,062	11,283	1,707	-1,707	9,690	12,884	23,184
	7112 Prf Svc-Legal Services										
	7117 Prf Svc-Sftwre Mnt/Upgrades	1,459	1,465	1,472	1,480	1,487	722	1,181			1,454
	Op Exp-Consulting and Prof Services	11,913	12,108	12,317	12,541	12,770	2,429	-525	9,690	12,884	24,638
	7300 Communic-Advertising	500	500	500	500	500	7,018	61	500	500	500
	7303 Communic-Delivery/Courier	100	100	100	100	100					100
	7307 Communic-Celluar Services	160	160	160	160	160		320			160
	Op Exp-Communications	760	760	760	760	760	7,018	381	500	500	760
	7615 Suppl-Misc. Supplies							14			
	7620 Suppl-Promo Material						48				
	7621 Suppl-Publications&Subscriptions	1,200	1,200	1,200	1,200	1,200	2,283	3,171			1,000
	7625 Suppl-Spec Office&Process Suppl	1,000	1,000	1,000	1,000	1,000	157	324	4,000	5,844	7,500
	7626 Suppl-Standard Office Supplies	500	500	500	500	500	1,405	3,272	1,000	1,000	500
	7629 Suppl-Working Lunches/Food	1,359	1,363	1,368	1,374	1,379	655	250	408	1,016	1,355
	Op Exp-Supplies & Materials	4,059	4,063	4,068	4,074	4,079	4,547	7,031	5,408	7,860	10,355
	7505 Lse&Rntls-Leased Equipment	2,500	2,500	2,500	2,500	2,500	-745	6,765	10,000	10,000	2,500
	7710 Equip-Capital Lease Interest	500	500	500	500	500	916	1,385			500
	Op Exp-Equipment under $5,000	3,000	3,000	3,000	3,000	3,000	171	8,150	10,000	10,000	3,000
	7901 Sdry-Bank Charges	11,908	12,123	12,353	12,600	12,852	9,402	6,826	11,388	11,616	11,732
	7912 Sdry-Debt-Principal						1,967	3,747			
	7927 Sdry-Misc. Expenses	1,000	1,000	1,000	1,000	1,000	583	2,739	1,200	1,200	1,000
	7998 Sdry-Rebill Expense Offset						-35,450	-3,544			
	7999 Sdry-Rebill Expense						35,450	3,544			
	Op Exp-Sundry	12,908	13,123	13,353	13,600	13,852	11,953	13,311	12,588	12,816	12,732
	8000 Grnts&Donatns-Misc							3,008			
	Op Exp-Grants & Donations							3,008			
	8100 Recoveries-Interdepartment Admin Charg	-36,873	-37,979	-39,149	-40,324	-41,533	-32,347	-34,107	-32,347	-34,107	-35,710
	8103 Recoveries- Internal Admin Charge Payro						285	180			
	Op Exp-Recoveries	-36,873	-37,979	-39,149	-40,324	-41,533	-32,062	-33,927	-32,347	-34,107	-35,710
	9406 Tsf To Rsv-Future Operating						6,353	32,151			
	Tsf to reserves-operating						6,353	32,151			
	4469 Other Rev-Microfilming	-2,500	-2,500	-2,500	-2,500	-2,500	-2,858	349	-5,000	-3,500	-2,500
	Rev-own sources-licenses	-2,500	-2,500	-2,500	-2,500	-2,500	-2,858	349	-5,000	-3,500	-2,500
	4479 Other Rev-Misc. Revenue	-8,500	-8,500	-8,500	-8,500	-8,500	-7,028	-6,933	-10,000	-10,000	-8,500
	Other Revenue	-8,500	-8,500	-8,500	-8,500	-8,500	-7,028	-6,933	-10,000	-10,000	-8,500
	5405 Tsf-Fm-Rsv-Dvlpmnt Process	-99,800	-83,745	-86,264	-88,793	-91,397	-73,226	-72,430	-73,226	-72,430	-96,715
	5406 Tsf-Fm-Rsv-Future Operating						-8,138	-6,353	-8,138	-6,353	-19,484
	5423 Tsf-Fm-Rsv-Benefits							-11,335			
	5432 Tsf-Fm-Rsv-Local Government Climate A	-16,259	-16,747	-17,263	-17,781	-18,314	-15,000	-15,000	-15,000	-15,000	-15,746
	Tsf from reserves-operating	-116,059	-100,492	-103,527	-106,574	-109,711	-96,364	-105,118	-96,364	-93,783	-131,945
	Total 620 CD-Admin-Planning	379,469	408,980	420,958	432,760	444,909	326,257	343,396	311,825	325,926	349,277
	628-CD-Economic Development										
	6000 Sal&Ben-Salaries	165,208	170,164	175,269	180,528	185,943	127,553	142,909	122,985	127,905	146,402
	6001 Sal&Ben-Wages										
	6003 Sal&Ben-Aux-All	5,466	5,630	5,799	5,973	6,152		487		9,996	10,345
	6004 Sal&Ben-Other-All						753	658			
	6005 Sal&Ben-Benefit-Aux	656	676	696	717	738		58		1,200	1,241
	6007 Sal&Ben-Benefit-I/S	37,998	39,138	40,312	41,521	42,767	30,116	32,799	29,148	29,418	31,110

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Operating Details 2026 - 2030

Community Development Admin Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	3,328	3,428	3,531	3,637	3,746	2,714	2,553	2,398	2,689	2,783
	Salary and Benefits	**212,657**	**219,036**	**225,607**	**232,376**	**239,347**	**161,136**	**179,464**	**154,531**	**171,208**	**191,882**
	6100 HR-Civic Functions-Staff										
	6101 HR-Cnvntions,Dues&Act.	4,373	4,452	4,536	4,627	4,719	5,303	3,232	7,251	6,172	6,408
	6104 HR-Mileage/Vehicle Allow.	100	100	100	100	100	24	20	200	200	100
	6109 HR-Corp. Dues & Board/Committee Cnvn	2,500	2,500	2,500	2,500	2,500			2,500	2,500	2,500
	6112 HR-Trng&Educ-Dept	1,000	1,000	1,000	1,000	1,000	1,059	3,955	4,317	3,259	1,000
	Personnel Services	**7,973**	**8,052**	**8,136**	**8,227**	**8,319**	**6,385**	**7,207**	**14,268**	**12,131**	**10,008**
	7006 Contr Svc-Fee For Service										
	Op Exp-Contracted Services										
	7105 Prf Svc-Consultant	7,500	7,500	7,500	7,500	7,500					7,500
	7114 Prf Svc-Other Prof.Services	1,500	1,500	1,500	1,500	1,500	1,650				1,500
	7117 Prf Svc-Sftwre Mnt/Upgrades	2,141	2,180	2,221	2,265	2,311	331	169	3,452	1,787	2,110
	Op Exp-Consulting and Prof Services	**11,141**	**11,180**	**11,221**	**11,265**	**11,311**	**1,981**	**169**	**3,452**	**1,787**	**11,110**
	7307 Communic-Celluar Services							61			
	Op Exp-Communications							**61**			
	7606 Suppl-Computer Supplies										
	7615 Suppl-Misc. Supplies						10				
	7625 Suppl-Spec Office&Process Suppl										
	7626 Suppl-Standard Office Supplies	104	105	107	110	112	39	63	204	208	102
	7629 Suppl-Working Lunches/Food	300	300	300	300	300	283	119	500	500	300
	7631 Suppl-Promo Wear										
	Op Exp-Supplies & Materials	**404**	**405**	**407**	**410**	**412**	**333**	**182**	**704**	**708**	**402**
	7712 Equip-Maintenance										
	Op Exp-Equipment under $5,000										
	7927 Sdry-Misc. Expenses	500	500	500	500	500	633	972	500	2,500	1,000
	Op Exp-Sundry	**500**	**500**	**500**	**500**	**500**	**633**	**972**	**500**	**2,500**	**1,000**
	8103 Recoveries- Internal Admin Charge Payro						30	120			
	Op Exp-Recoveries						**30**	**120**			
	9406 Tsf To Rsv-Future Operating						5,207	2,100			
	Tsf to reserves-operating						**5,207**	**2,100**			
	4493 Other Rev-Rebills										
	Other Revenue										
	4628 Grnt-Other-Misc										
	Transfer from other govt-capital other										
	5405 Tsf-Fm-Rsv-Dvlpmnt Process	-6,724	-6,911	-7,103	-7,302	-7,506		-11,389		-11,389	-12,283
	5406 Tsf-Fm-Rsv-Future Operating						-4,839	-5,207	-4,839	-5,207	-2,100
	5423 Tsf-Fm-Rsv-Benefits							-12,064			
	Tsf from reserves-operating	**-6,724**	**-6,911**	**-7,103**	**-7,302**	**-7,506**	**-4,839**	**-28,660**	**-4,839**	**-16,596**	**-14,383**
	5900 Approp.From Surplus										
	Appropriation from surplus										
	Total 628 CD-Economic Development	**225,951**	**232,263**	**238,769**	**245,476**	**252,383**	**170,865**	**161,615**	**168,617**	**171,737**	**200,019**
	Total Community Development Admin	**-22,663**	**12,703**	**31,053**	**49,994**	**70,215**	**-196,580**	**-132,498**	**195,075**	**89,864**	**-78,981**

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Development Planning

2026 - 2030 Operating Budget

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Budget Highlights

Development Planning - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-2,072,190**	**-2,114,933**	**-2,159,636**	**-2,205,003**	**-2,251,730**
Rev-own sources-licenses	-619,200	-619,200	-619,200	-619,200	-619,200
Tsf from reserves-operating	-1,452,990	-1,495,733	-1,540,436	-1,585,803	-1,632,530
Expenses	**2,380,048**	**2,431,906**	**2,486,161**	**2,541,209**	**2,597,898**
Salary and Benefits	1,682,618	1,733,096	1,785,980	1,839,559	1,894,746
Personnel Services	26,739	27,375	27,952	28,570	29,201
Contracted Services	8,000	8,000	8,000	8,000	8,000
Consulting and Prof Services	62,863	63,274	63,717	64,191	64,676
Communications	13,275	13,586	13,917	14,271	14,633
Supplies & Materials	9,504	9,524	9,546	9,568	9,592
Sundry	750	750	750	750	750
Tsf to reserves-operating	576,300	576,300	576,300	576,300	576,300
Total	**$ 307,858**	**$ 316,972**	**$ 326,525**	**$ 336,206**	**$ 346,167**

Development Planning - Budget Drivers	Plan 2026	Estimated Tax Impact
Revenue Changes	**83,300**	**0.1%**
Misc/Other Revenues	22,000	0.0%
Permits and Licensing Fees	61,300	0.1%
Salary Adjustments	**11,898**	**0.0%**
Salary & Wages	9,573	0.0%
Overhead and Benefits	2,325	0.0%
Operating Expenses	**12,096**	**0.0%**
Personnel - Training, Prof. Dues	652	0.0%
Professional Services	10,957	0.0%
Communications	472	0.0%
Supplies and Materials	15	0.0%
Reserve Changes	**-22,000**	**0.0%**
Transfer from/to Reserves	-22,000	0.0%
Total	**$ 85,294**	**0.1%**

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Operating Details 2026 - 2030

Development Planning Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
624-PL-Current Planning											
	6000 Sal&Ben-Salaries						541,677	863,521	606,087	846,091	
	6001 Sal&Ben-Wages						38				
	6002 Sal&Ben-Overtime-I/S						25,608	5,793	8,000	10,000	
	6003 Sal&Ben-Aux-All						129,062	122,167	65,531	203,810	
	6004 Sal&Ben-Other-All						8,773	4,804			
	6005 Sal&Ben-Benefit-Aux						19,578	17,187	7,864	29,867	
	6007 Sal&Ben-Benefit-I/S						119,646	186,952	145,776	202,115	
	6008 Sal&Ben-Benefit-O/S						22				
	6009 Sal&Ben - Project Offset								0		
	6010 Sal&Wag-EHT						14,509	18,415	13,253	20,590	
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits						**858,914**	**1,218,839**	**846,511**	**1,312,472**	
	6101 HR-Cnvntions,Dues&Act.						3,169	3,851	5,000	12,831	8,900
	6104 HR-Mileage/Vehicle Allow.						502	33		400	
	6112 HR-Trng&Educ-Dept						10,034	2,718	4,633	6,572	3,800
	Personnel Services						**13,705**	**6,602**	**9,633**	**19,802**	**12,700**
	7004 Contr Svc-Contractors/Builders						1	1,004			
	7016 Contr Svc-Landscaping Inspections						720		10,000	10,000	
	Op Exp-Contracted Services						**721**	**1,004**	**10,000**	**10,000**	
	7105 Prf Svc-Consultant						281,931	77,658	9,150	9,303	
	7112 Prf Svc-Legal Services						682				
	7117 Prf Svc-Sftwre Mnt/Upgrades						119	517		1,500	
	7119 Prf-Svc-Architect Review	20,000	20,000	20,000	20,000	20,000	31,676	8,188		20,000	20,000
	7120 Prf-Svc-Landscape Review	20,000	20,000	20,000	20,000	20,000	30,216	8,673		20,000	20,000
	Op Exp-Consulting and Prof Services	**40,000**	**40,000**	**40,000**	**40,000**	**40,000**	**344,624**	**95,036**	**9,150**	**50,803**	**40,000**
	7300 Communic-Advertising						51		10,120	10,200	
	7302 Communic-Products/Services						5,083	4,750			
	7303 Communic-Delivery/Courier							62			
	7305 Communic-Postage						2,791	14,768			
	Op Exp-Communications						**7,925**	**19,580**	**10,120**	**10,200**	
	7606 Suppl-Computer Supplies									7,000	883
	7620 Suppl-Promo Material							60			
	7624 Suppl-Signs						724				
	7625 Suppl-Spec Office&Process Suppl						1,318	6,587	1,265	1,090	
	7626 Suppl-Standard Office Supplies							218			
	7629 Suppl-Working Lunches/Food						230	314	500	700	
	Op Exp-Supplies & Materials						**2,272**	**7,179**	**1,765**	**8,791**	**883**
	7712 Equip-Maintenance						8,349				
	Op Exp-Equipment under $5,000						**8,349**				
	7927 Sdry-Misc. Expenses						6	284			
	7998 Sdry-Rebill Expense Offset						-266,418	-514,376			
	7999 Sdry-Rebill Expense						266,418	514,376			
	Op Exp-Sundry						**6**	**284**			
	8000 Grnts&Donatns-Misc						3,008				
	8004 Grnts&Donatns-Subsidies										
	Op Exp-Grants & Donations						**3,008**				
	8103 Recoveries- Internal Admin Charge Payro						645	1,020			
	Op Exp-Recoveries						**645**	**1,020**			
	9405 Tsf To Rsv-Developmnt Process	552,300	552,300	552,300	552,300	552,300	986,420	586,300	463,300	586,300	574,300
	9406 Tsf To Rsv-Future Operating						521,831	13,583			
	9445 Tsf-To-Rsv-Urban Forest	24,000	24,000	24,000	24,000	24,000	16,158	14,906			24,000
	9447 Tsf To Rsv-Public Art						294,000	8,400			
	9448 Tsf To Rsv-Public Art Maintenance						24,500	700			
	Tsf to reserves-operating	**576,300**	**576,300**	**576,300**	**576,300**	**576,300**	**1,842,909**	**623,889**	**463,300**	**586,300**	**598,300**
	9501 Tsf To Rsv-City Artworks						171,500	4,900			
	9514 Tsf To Rsv-Affordable Housing						16,000	320,875			
	9529 Tsf To Rsv-Community Amenity Contributi						578,928	641,751			
	9530 Tsf To Rsv-Density Bonus						582,984	1,027,993			
	Tsf to reserves-capital						**1,349,412**	**1,995,519**			

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Operating Details 2026 - 2030

Development Planning Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	4437 Lcns&Prm-Tree Cutting	-24,000	-24,000	-24,000	-24,000	-24,000	-16,158	-14,906	-5,000	-15,000	-24,000
	4446 Lcns&Prmts-Architect Review Fees	-20,000	-20,000	-20,000	-20,000	-20,000	-3,820	-6,350		-20,000	-20,000
	4447 Lcns&Prmts-Landscape Review Fees	-20,000	-20,000	-20,000	-20,000	-20,000	-30,409	-9,600		-20,000	-20,000
	4448 Lcns&Prmts-Environmental Compensatior						-9,905	-220			
	4465 Other Rev-Board of Variance Application	-5,000	-5,000	-5,000	-5,000	-5,000	-1,800	-620	-2,000	-2,000	-5,000
	4466 Other Rev-Development Application Fee	-217,000	-217,000	-217,000	-217,000	-217,000	-416,684	-172,459	-232,500	-250,000	-247,500
	4467 Other Rev-Development Variance Permit	-23,200	-23,200	-23,200	-23,200	-23,200	-17,872	-4,532	-10,500	-10,500	-23,200
	4468 Other Rev-Landscaping Inspection	-32,000	-32,000	-32,000	-32,000	-32,000	-224,329	-84,051	-32,000	-52,000	-52,000
	4471 Other Rev-OCP/Rezone/Luc	-247,000	-247,000	-247,000	-247,000	-247,000	-379,382	-113,239	-257,500	-300,000	-277,800
	4475 Other Rev-Subdivision Application Fee	-31,000	-31,000	-31,000	-31,000	-31,000	-50,425	-33,980	-26,000	-33,000	-33,000
	Rev-own sources-licenses	**-619,200**	**-619,200**	**-619,200**	**-619,200**	**-619,200**	**-1,150,785**	**-439,957**	**-565,500**	**-702,501**	**-702,500**
	4479 Other Rev-Misc. Revenue						-250				
	4500 Other Rev-Expense Recovery						-75	-375			
	Other Revenue						**-325**	**-375**			
	4591 Rv-Private Contributions						-520,000				
	4592 Rv-Community Amenity Contributions						-578,928	-641,751			
	4593 Rv-Affordable Housing						-16,000	-320,875			
	4594 Rv-Density Bonus						-582,984	-1,027,993			
	4595 Rv-Arts Contributions						-490,000	84,000			
	Private contributions						**-2,187,912**	**-1,906,619**			
	5405 Tsf-Fm-Rsv-Dvlpmnt Process						-616,829	-1,073,245	-616,829	-1,073,245	
	5406 Tsf-Fm-Rsv-Future Operating						-2,299	-1,831	-2,299	-1,831	-13,583
	5423 Tsf-Fm-Rsv-Benefits							-11,503			
	Tsf from reserves-operating						**-619,128**	**-1,086,579**	**-619,128**	**-1,075,076**	**-13,583**
	5501 Tsf-Fm-Rsv-City Artworks							-98,000			
	5514 Tsf-Fm-Rsv-Affrd. Hsing						-6,015				
	Tsf from reserves-capital						**-6,015**	**-98,000**			
	Total 624 PL-Current Planning	**-2,900**	**-2,900**	**-2,900**	**-2,900**	**-2,900**	**468,325**	**437,422**	**165,851**	**220,792**	**-64,200**
	627-DP-Development Planning TOA										
	6000 Sal&Ben-Salaries	475,059	489,430	504,233	519,480	535,185					441,399
	6002 Sal&Ben-Overtime-I/S	4,000	4,000	4,000	4,000	4,000					4,000
	6003 Sal&Ben-Aux-All	170,961	176,090	181,373	186,814	192,419					118,476
	6004 Sal&Ben-Other-All										
	6005 Sal&Ben-Benefit-Aux	20,515	21,131	21,765	22,418	23,090					14,217
	6007 Sal&Ben-Benefit-I/S	116,318	119,807	123,730	127,442	131,265					109,915
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	12,675	13,056	13,447	13,851	14,266					10,995
	Salary and Benefits	**799,529**	**823,515**	**848,548**	**874,005**	**900,225**					**699,003**
	6101 HR-Cnvntions,Dues&Act.	8,519	8,772	8,939	9,117	9,299					8,200
	6104 HR-Mileage/Vehicle Allow.	200	200	200	200	200					200
	6112 HR-Trng&Educ-Dept	4,167	4,242	4,322	4,409	4,497					4,105
	Personnel Services	**12,885**	**13,213**	**13,461**	**13,726**	**13,996**					**12,505**
	7016 Contr Svc-Landscaping Inspections	4,000	4,000	4,000	4,000	4,000					4,000
	Op Exp-Contracted Services	**4,000**	**4,000**	**4,000**	**4,000**	**4,000**					**4,000**
	7105 Prf Svc-Consultant	10,150	10,333	10,529	10,740	10,954					4,690
	7117 Prf Svc-Sftwre Mnt/Upgrades	1,281	1,305	1,329	1,356	1,384					1,262
	Op Exp-Consulting and Prof Services	**11,431**	**11,637**	**11,858**	**12,095**	**12,338**					**5,953**
	7300 Communic-Advertising	1,523	1,550	1,579	1,611	1,643					5,151
	7305 Communic-Postage	5,115	5,243	5,379	5,524	5,674					1,250
	Op Exp-Communications	**6,638**	**6,793**	**6,959**	**7,135**	**7,317**					**6,402**
	7606 Suppl-Computer Supplies	3,500	3,500	3,500	3,500	3,500					3,500
	7625 Suppl-Spec Office&Process Suppl	552	562	573	584	596					544
	7626 Suppl-Standard Office Supplies	200	200	200	200	200					200
	7629 Suppl-Working Lunches/Food	500	500	500	500	500					500
	Op Exp-Supplies & Materials	**4,752**	**4,762**	**4,773**	**4,784**	**4,796**					**4,744**
	7927 Sdry-Misc. Expenses	375	375	375	375	375					375
	Op Exp-Sundry	**375**	**375**	**375**	**375**	**375**					**375**
	5405 Tsf-Fm-Rsv-Dvlpmnt Process	-552,080	-568,330	-585,183	-602,427	-620,188					-463,452

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Operating Details 2026 - 2030

Development Planning Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Tsf from reserves-operating	-552,080	-568,330	-585,183	-602,427	-620,188					-463,452
	Total 627 DP-Development Planning TOA	**287,531**	**295,965**	**304,790**	**313,694**	**322,859**					**269,530**
	614-DP-Operating Projects										
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits										
	Total 614 DP-Operating Projects										
	978-Capital-Development Planning										
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits										
	Total 978 Capital-Development Planning										
	630-DP-Development Planning										
	6000 Sal&Ben-Salaries	695,391	716,313	737,863	760,059	782,920					531,319
	6002 Sal&Ben-Overtime-I/S	2,000	2,000	2,000	2,000	2,000					2,000
	6003 Sal&Ben-Aux-All										93,319
	6004 Sal&Ben-Other-All										
	6005 Sal&Ben-Benefit-Aux										16,797
	6007 Sal&Ben-Benefit-I/S	172,098	177,261	183,141	188,636	194,295					132,952
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	13,599	14,007	14,427	14,860	15,306					12,220
	Salary and Benefits	883,089	909,582	937,431	965,554	994,521					788,607
	6101 HR-Cnvntions,Dues&Act.	9,002	9,227	9,467	9,723	9,986					8,800
	6104 HR-Mileage/Vehicle Allow.	200	200	200	200	200					200
	6112 HR-Trng&Educ-Dept	4,651	4,734	4,824	4,921	5,019					4,582
	Personnel Services	13,853	14,162	14,492	14,844	15,205					13,582
	7016 Contr Svc-Landscaping Inspections	4,000	4,000	4,000	4,000	4,000					4,000
	Op Exp-Contracted Services	4,000	4,000	4,000	4,000	4,000					4,000
	7105 Prf Svc-Consultant	10,150	10,333	10,529	10,740	10,954					4,690
	7117 Prf Svc-Sftwre Mnt/Upgrades	1,281	1,305	1,329	1,356	1,384					1,262
	Op Exp-Consulting and Prof Services	11,431	11,637	11,858	12,095	12,338					5,953
	7300 Communic-Advertising	1,523	1,550	1,579	1,611	1,643					5,151
	7305 Communic-Postage	5,115	5,243	5,379	5,524	5,674					1,250
	Op Exp-Communications	6,638	6,793	6,959	7,135	7,317					6,402
	7606 Suppl-Computer Supplies	3,500	3,500	3,500	3,500	3,500					3,500
	7625 Suppl-Spec Office&Process Suppl	552	562	573	584	596					544
	7626 Suppl-Standard Office Supplies	200	200	200	200	200					200
	7629 Suppl-Working Lunches/Food	500	500	500	500	500					500
	Op Exp-Supplies & Materials	4,752	4,762	4,773	4,784	4,796					4,744
	7927 Sdry-Misc. Expenses	375	375	375	375	375					375
	Op Exp-Sundry	375	375	375	375	375					375
	5405 Tsf-Fm-Rsv-Dvlpmnt Process	-900,911	-927,403	-955,253	-983,376	-1,012,343					-806,429
	Tsf from reserves-operating	-900,911	-927,403	-955,253	-983,376	-1,012,343					-806,429
	Total 630 DP-Development Planning	**23,227**	**23,907**	**24,635**	**25,412**	**26,209**					**17,234**
	Total Development Planning	**307,858**	**316,972**	**326,525**	**336,206**	**346,167**	**468,325**	**437,422**	**165,851**	**220,792**	**222,564**

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Policy Planning

2026 - 2030 Operating Budget

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Budget Highlights

Policy Planning - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-774,347**	**-795,675**	**-630,118**	**-648,618**	**-667,674**
Transfer from other govt-capital other	-50,000	-50,000			
Tsf from reserves-operating	-433,969	-446,585	-321,816	-331,067	-340,596
Tsf from reserves-capital	-290,378	-299,090	-308,302	-317,551	-327,077
Expenses	**1,118,541**	**1,150,442**	**1,045,898**	**1,075,636**	**1,106,264**
Salary and Benefits	1,064,239	1,095,956	991,215	1,020,742	1,051,154
Personnel Services	16,183	16,366	16,563	16,774	16,989
Consulting and Prof Services	36,070	36,070	36,070	36,070	36,070
Supplies & Materials	1,300	1,300	1,300	1,300	1,300
Sundry	750	750	750	750	750
Total	**$ 344,194**	**$ 354,767**	**$ 415,781**	**$ 427,018**	**$ 438,590**

Policy Planning - Budget Drivers	Plan 2026	Estimated Tax Impact
Salary Adjustments	**33,273**	**0.1%**
Salary & Wages	12,593	0.0%
Overhead and Benefits	20,680	0.0%
Operating Expenses	**-11,750**	**0.0%**
Personnel - Training, Prof. Dues	150	0.0%
Professional Services	-11,900	0.0%
Reserve Changes	**-4,587**	**0.0%**
Transfer from/to Reserves	-4,587	0.0%
Total	**$ 16,936**	**0.0%**

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Operating Details 2026 - 2030

Policy Planning Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
625-PL-Heritage Projects											
	6001 Sal&Ben-Wages										
	6002 Sal&Ben-Overtime-I/S							56			
	6003 Sal&Ben-Aux-All						10,784				
	6005 Sal&Ben-Benefit-Aux						1,277				
	6007 Sal&Ben-Benefit-I/S						17				
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT						207	1			
	Salary and Benefits						**12,284**	**56**			
	6101 HR-Cnvntions,Dues&Act.										
	Personnel Services										
	7105 Prf Svc-Consultant								22,846	5,000	
	Op Exp-Consulting and Prof Services								**22,846**	**5,000**	
	7613 Suppl-Maint.Supplies						12	12			
	7615 Suppl-Misc. Supplies						28				
	7624 Suppl-Signs										
	7627 Suppl-Technical Supplies						245				
	7629 Suppl-Working Lunches/Food						17				
	Op Exp-Supplies & Materials						**302**	**12**			
	7927 Sdry-Misc. Expenses						16				
	Op Exp-Sundry						**16**				
	9406 Tsf To Rsv-Future Operating						5,000				
	Tsf to reserves-operating						**5,000**				
	4625 Grnt-Prov-Cond-Canada Summer Jobs						-1,760				
	Transfer from other govt-prov'l conditional						**-1,760**				
	5406 Tsf-Fm-Rsv-Future Operating						-12,846	-5,000	-12,846	-5,000	
	Tsf from reserves-operating						**-12,846**	**-5,000**	**-12,846**	**-5,000**	
Total 625 PL-Heritage Projects							**2,997**	**-4,932**	**10,000**		
626-PL-Long Range Planning											
	6000 Sal&Ben-Salaries	812,987	838,171	756,833	780,287	804,445	466,609	683,780	518,189	651,228	786,880
	6001 Sal&Ben-Wages										
	6002 Sal&Ben-Overtime-I/S	9,000	9,000	7,500	7,500	7,500	4,482	8,786			9,000
	6003 Sal&Ben-Aux-All	7,000	7,000	7,000	7,000	7,000	9,040	3,208	12,406	8,381	7,000
	6004 Sal&Ben-Other-All	17,473	17,473	17,473	17,473	17,473	3,223	5,110	2,000		
	6005 Sal&Ben-Benefit-Aux						1,108	385			
	6007 Sal&Ben-Benefit-I/S	201,409	207,451	187,164	192,778	198,562	108,730	154,382	124,691	132,855	194,724
	6008 Sal&Ben-Benefit-O/S										
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	16,369	16,861	15,245	15,703	16,174	10,225	13,186	10,144	10,808	15,246
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	**1,064,239**	**1,095,956**	**991,215**	**1,020,742**	**1,051,154**	**603,417**	**868,837**	**667,430**	**803,272**	**1,012,850**
	6101 HR-Cnvntions,Dues&Act.	10,408	10,487	10,573	10,664	10,757	3,131	7,931	2,613	2,534	10,343
	6104 HR-Mileage/Vehicle Allow.							279			
	6109 HR-Corp. Dues & Board/Committee Cnvn							613			
	6112 HR-Trng&Educ-Dept	5,774	5,878	5,990	6,110	6,232	366	4,276	6,735	10,137	5,689
	Personnel Services	**16,183**	**16,366**	**16,563**	**16,774**	**16,989**	**3,497**	**13,100**	**9,348**	**12,671**	**16,032**
	7105 Prf Svc-Consultant	12,000	12,000	12,000	12,000	12,000	6,473	2,400	21,157	24,684	34,284
	7117 Prf Svc-Sftwre Mnt/Upgrades	24,070	24,070	24,070	24,070	24,070	2,615	9,802	4,943	24,828	23,650
	Op Exp-Consulting and Prof Services	**36,070**	**36,070**	**36,070**	**36,070**	**36,070**	**9,088**	**12,202**	**26,100**	**49,512**	**57,934**
	7300 Communic-Advertising										
	7307 Communic-Celluar Services							116			
	Op Exp-Communications							**116**			
	7606 Suppl-Computer Supplies						509	193			
	7621 Suppl-Publications&Subscriptions							95			
	7625 Suppl-Spec Office&Process Suppl	600	600	600	600	600		121			600
	7629 Suppl-Working Lunches/Food	700	700	700	700	700	41	55			700
	7631 Suppl-Promo Wear							33			

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Operating Details 2026 - 2030

Policy Planning Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Op Exp-Supplies & Materials	1,300	1,300	1,300	1,300	1,300	550	497			1,300
	7927 Sdry-Misc. Expenses	750	750	750	750	750	1,066				750
	7998 Sdry-Rebill Expense Offset						-4,864				
	7999 Sdry-Rebill Expense						4,864				
	Op Exp-Sundry	750	750	750	750	750	1,066				750
	8103 Recoveries- Internal Admin Charge Payro						428	585			
	Op Exp-Recoveries						428	585			
	9405 Tsf To Rsv-Developmnt Process						14,684				
	9406 Tsf To Rsv-Future Operating						26,762	22,284			
	Tsf to reserves-operating						41,446	22,284			
	4628 Grnt-Other-Misc	-50,000	-50,000				-50,000	-50,000	-50,000	-50,000	-50,000
	Transfer from other govt-capital other	-50,000	-50,000				-50,000	-50,000	-50,000	-50,000	-50,000
	5405 Tsf-Fm-Rsv-Dvlpmnt Process	-303,903	-312,617	-321,816	-331,067	-340,596	-123,017	-234,853	-123,017	-234,853	-286,900
	5406 Tsf-Fm-Rsv-Future Operating						-22,134	-26,762	-22,134	-26,762	-22,284
	5423 Tsf-Fm-Rsv-Benefits							-4,380			
	5432 Tsf-Fm-Rsv-Local Government Climate Ac	-130,066	-133,968				-114,289	-118,947	-114,289	-118,947	-124,378
	Tsf from reserves-operating	-433,969	-446,585	-321,816	-331,067	-340,596	-259,440	-384,942	-259,440	-380,562	-433,562
	5514 Tsf-Fm-Rsv-Affrd. Hsing	-290,378	-299,090	-308,302	-317,551	-327,077	-127,629	-137,853	-127,629	-137,853	-278,047
	Tsf from reserves-capital	-290,378	-299,090	-308,302	-317,551	-327,077	-127,629	-137,853	-127,629	-137,853	-278,047
	Total 626 PL-Long Range Planning	344,194	354,767	415,781	427,018	438,590	222,423	344,827	265,809	297,041	327,258
	Total Policy Planning	344,194	354,767	415,781	427,018	438,590	225,419	339,895	275,809	297,041	327,258

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Community Services

2026 - 2030 Operating Budget

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PORT MOODY
CITY OF THE ARTS

Budget Highlights

Community Services - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-5,744,369**	**-5,717,287**	**-5,824,468**	**-5,930,565**	**-6,044,510**
Recreation and Cultural Services	-4,835,393	-4,791,700	-4,872,608	-4,959,746	-5,046,049
Other Revenue	-159,633	-161,514	-163,521	-165,660	-167,857
Rev-own sources-licenses	-50,000	-50,000	-50,000	-50,000	-50,000
Tsf from reserves-operating	-513,505	-523,278	-542,719	-554,570	-574,898
Tsf from reserves-capital	-185,838	-190,796	-195,619	-200,588	-205,706
Expenses	**20,092,487**	**20,838,289**	**21,404,376**	**22,011,831**	**22,637,358**
Salary and Benefits	14,007,055	14,448,214	14,880,883	15,322,569	15,779,016
Personnel Services	84,070	85,183	86,324	87,549	88,804
Contracted Services	2,576,635	2,766,860	2,795,888	2,867,936	2,938,373
Consulting and Prof Services	127,944	129,903	132,007	134,282	136,465
Utilities	886,185	919,824	955,319	992,205	1,029,496
Communications	72,973	75,039	77,277	79,745	81,602
Insurance & Claims	432,209	453,782	476,436	500,227	525,212
Lease & Rentals	8,200	8,383	8,579	8,788	9,003
Equipment under $5,000	1,062,733	1,113,988	1,154,478	1,190,491	1,220,419
Supplies & Materials	807,580	820,763	852,631	869,537	905,954
Sundry	272,172	278,939	284,577	290,631	296,819
Grants & Donations	51,600	51,600	51,600	51,600	51,600
Recoveries	-771,865	-811,816	-845,107	-881,074	-918,599
Tsf to reserves-operating	139,924	143,827	139,737	143,644	139,547
Tsf to reserves-capital	335,073	353,803	353,748	353,703	353,648
Total	**$ 14,348,118**	**$ 15,121,002**	**$ 15,579,908**	**$ 16,081,266**	**$ 16,592,848**

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Community Services - Budget Drivers	Plan 2026	Estimated Tax Impact
Revenue Changes	**-320,654**	**-0.5%**
Misc/Other Revenues	-24,095	0.0%
Grant	4	0.0%
Lease and Rental	-122,694	-0.2%
Permits and Licensing Fees	-12,616	0.0%
Program and User Fees	-161,253	-0.3%
Salary Adjustments	**518,620**	**0.8%**
Salary & Wages	364,443	0.6%
Overhead and Benefits	155,319	0.3%
Recoveries - Utilities	-1,142	0.0%
Operating Expenses	**420,592**	**0.7%**
Personnel - Training, Prof. Dues	6,701	0.0%
Contracted Services	288,997	0.5%
Professional Services	27,567	0.0%

Communications	1,691	0.0%
Supplies and Materials	37,776	0.1%
Insurance and Claims	40,401	0.1%
Misc/other	6,037	0.0%
Equipment/Vehicle	74,841	0.1%
Interdepartmental Facilities Maintenance	-62,444	-0.1%
Utilities (i.e Hydro & Gas)	-975	0.0%
Reserve Changes	**96,570**	**0.2%**
Transfer from/to Reserves	79,636	0.1%
Transfer to Rocky Point Reserve	16,934	0.0%
Service Impacts City	**28,500**	**0.0%**
Extra request for National Indigenous Day event	5,000	0.0%
TRC Event (Blanket Ceremony)	10,000	0.0%
Operating Impact on capital projects	13,500	0.0%
Total	**$ 743,628**	**1.2%**

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Department Summary - Community Services

Community Services	Actual 2024	Budget 2024	Budget 2025	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Community Services Admin	277,712	330,941	275,888	300,553	309,803	319,347	329,195	339,301
Cultural Services	1,495,693	1,713,400	1,706,481	1,833,306	1,886,911	1,946,700	1,991,617	2,035,621
Environmental Services	603,927	621,176	666,944	683,122	705,422	725,658	743,804	764,745
Facilities	4,771,791	4,630,461	4,873,107	5,137,025	5,376,101	5,557,571	5,749,090	5,943,108
Parks	3,712,294	3,801,968	4,139,713	4,309,347	4,513,002	4,596,376	4,730,813	4,864,969
Recreation	1,453,748	1,776,577	1,942,359	2,084,765	2,329,762	2,434,257	2,536,747	2,645,103
Community Services - Total	**12,315,163**	**12,874,524**	**13,604,491**	**14,348,118**	**15,121,002**	**15,579,908**	**16,081,266**	**16,592,848**

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Community Services Admin

2026 - 2030 Operating Budget

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Budget Highlights

Community Services Admin - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-20,000**	**-20,000**	**-20,000**	**-20,000**	**-20,000**
Other Revenue	-20,000	-20,000	-20,000	-20,000	-20,000
Expenses	**320,553**	**329,803**	**339,347**	**349,195**	**359,301**
Salary and Benefits	305,138	313,992	323,112	332,505	342,180
Personnel Services	6,286	6,465	6,658	6,870	7,089
Consulting and Prof Services	5,115	5,243	5,379	5,524	5,674
Communications	254	258	263	268	274
Supplies & Materials	3,138	3,210	3,286	3,365	3,419
Sundry	623	635	649	663	666
Total	**$ 300,553**	**$ 309,803**	**$ 319,347**	**$ 329,195**	**$ 339,301**

Community Services Admin - Budget Drivers	Plan 2026	Estimated Tax Impact
Revenue Changes	**-4,000**	**0.0%**
Misc/Other Revenues	-4,000	0.0%
Salary Adjustments	**29,169**	**0.0%**
Salary & Wages	20,773	0.0%
Overhead and Benefits	8,396	0.0%
Operating Expenses	**-503**	**0.0%**
Personnel - Training, Prof. Dues	60	0.0%
Professional Services	115	0.0%
Communications	4	0.0%
Supplies and Materials	-495	0.0%
Misc/other	-187	0.0%
Total	**$ 24,666**	**0.0%**

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Operating Details 2026 - 2030

Community Services Admin Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
200-CA-Admin-Comm Serv											
	6000 Sal&Ben-Salaries	236,205	243,291	250,590	258,107	265,850	264,805	197,372	243,794	263,279	265,432
	6003 Sal&Ben-Aux-All	10,000	10,000	10,000	10,000	10,000					
	6004 Sal&Ben-Other-All						4,103	2,708			
	6005 Sal&Ben-Benefit-Aux										
	6007 Sal&Ben-Benefit-I/S	54,327	55,957	57,636	59,365	61,146	64,553	40,983	59,914	63,697	46,665
	6010 Sal&Wag-EHT	4,606	4,744	4,886	5,033	5,184	5,628	3,560	4,754	5,134	3,872
	Salary and Benefits	**305,138**	**313,992**	**323,112**	**332,505**	**342,180**	**339,089**	**244,622**	**308,462**	**332,111**	**315,968**
	6100 HR-Civic Functions-Staff							92			
	6101 HR-Cnvntions,Dues&Act.	2,730	2,820	2,918	3,029	3,144	2,434	519	2,650	2,650	2,650
	6104 HR-Mileage/Vehicle Allow.	102	105	108	110	113	75		200	200	200
	6109 HR-Corp. Dues & Board/Committee Cnvn										
	6112 HR-Trng&Educ-Dept	3,454	3,540	3,632	3,730	3,831	769	6,447	1,500	2,630	3,376
	Personnel Services	**6,286**	**6,465**	**6,658**	**6,870**	**7,089**	**3,278**	**7,058**	**4,350**	**5,480**	**6,226**
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7105 Prf Svc-Consultant							3,475			
	7114 Prf Svc-Other Prof.Services	5,115	5,243	5,379	5,524	5,674	3,560		5,000	5,000	10,000
	7117 Prf Svc-Sftwre Mnt/Upgrades						891	907			
	Op Exp-Consulting and Prof Services	**5,115**	**5,243**	**5,379**	**5,524**	**5,674**	**4,451**	**4,382**	**5,000**	**5,000**	**10,000**
	7307 Communic-Celluar Services	254	258	263	268	274	240		100	250	250
	Op Exp-Communications	**254**	**258**	**263**	**268**	**274**	**240**		**100**	**250**	**250**
	7607 Suppl-Consumables										
	7614 Suppl-Safety Footwear										
	7619 Suppl-Prog. Supplies							1,492			
	7625 Suppl-Spec Office&Process Suppl	728	743	758	773	773	484	608	1,600	700	714
	7626 Suppl-Standard Office Supplies	208	212	216	221	221	55	236	200	200	204
	7627 Suppl-Technical Supplies						104				
	7629 Suppl-Working Lunches/Food	614	629	646	663	681	877	708	206	306	612
	Op Exp-Supplies & Materials	**1,550**	**1,584**	**1,620**	**1,657**	**1,675**	**1,519**	**3,044**	**2,006**	**1,206**	**1,530**
	7505 Lse&Rntls-Leased Equipment								700		
	7712 Equip-Maintenance						52		400		
	Op Exp-Equipment under $5,000						**52**		**1,100**		
	7924 Sdry-Licenses&Royalties								150		
	7927 Sdry-Misc. Expenses	520	531	541	552	552	387		500	500	510
	Op Exp-Sundry	**520**	**531**	**541**	**552**	**552**	**387**		**650**	**500**	**510**
	8103 Recoveries- Internal Admin Charge Payro						120	60			
	Op Exp-Recoveries						**120**	**60**			
	9406 Tsf To Rsv-Future Operating							45,000			
	Tsf to reserves-operating							**45,000**			
	4460 Other Rev-Advertising	-20,000	-20,000	-20,000	-20,000	-20,000	-12,984	-16,457	-16,000	-16,000	-16,000
	4479 Other Rev-Misc. Revenue						-689	-1,008			
	Other Revenue	**-20,000**	**-20,000**	**-20,000**	**-20,000**	**-20,000**	**-13,673**	**-17,465**	**-16,000**	**-16,000**	**-16,000**
	5406 Tsf-Fm-Rsv-Future Operating						-1,100		-1,100		-45,000
	5423 Tsf-Fm-Rsv-Benefits							-11,251			
	Tsf from reserves-operating						**-1,100**	**-11,251**	**-1,100**		**-45,000**
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 200 CA-Admin-Comm Serv		**298,862**	**308,072**	**317,573**	**327,376**	**337,443**	**334,364**	**275,451**	**304,568**	**328,547**	**273,485**
203-CA-Admin-ESS											
	6000 Sal&Ben-Salaries						132				
	6001 Sal&Ben-Wages										
	6007 Sal&Ben-Benefit-I/S						37				
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT										
	Salary and Benefits						**169**				

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7615 Suppl-Misc. Supplies	512	524	538	552	567	242		515	750	3,145
	7619 Suppl-Prog. Supplies	716	734	753	773	794			721	1,000	1,000
	7629 Suppl-Working Lunches/Food	360	368	375	383	383			335	345	353
	Op Exp-Supplies & Materials	**1,588**	**1,626**	**1,666**	**1,709**	**1,745**	**242**		**1,571**	**2,095**	**4,498**
	7927 Sdry-Misc. Expenses	102	105	108	110	113			100	300	300
	Op Exp-Sundry	**102**	**105**	**108**	**110**	**113**			**100**	**300**	**300**
	8103 Recoveries- Internal Admin Charge Payro						8				
	Op Exp-Recoveries						**8**				
	9406 Tsf To Rsv-Future Operating							2,395			
	Tsf to reserves-operating							**2,395**			
	4628 Grnt-Other-Misc										
	Transfer from other govt-capital other										
	5406 Tsf-Fm-Rsv-Future Operating										-2,395
	Tsf from reserves-operating										**-2,395**
	Total 203 CA-Admin-ESS	**1,690**	**1,731**	**1,774**	**1,819**	**1,858**	**418**	**2,395**	**1,671**	**2,395**	**2,403**
	201-CA-Emergency Social Services										
	7117 Prf Svc-Sftwre Mnt/Upgrades						161				
	Op Exp-Consulting and Prof Services						**161**				
	Total 201 CA-Emergency Social Services						**161**				
	202-CA-Indigenous Relations										
	6000 Sal&Ben-Salaries							51,991		80,032	
	6007 Sal&Ben-Benefit-I/S							9,729		18,408	
	6010 Sal&Wag-EHT							886		1,560	
	Salary and Benefits							**62,605**		**100,000**	
	6101 HR-Cnvntions,Dues&Act.										
	6104 HR-Mileage/Vehicle Allow.										
	6112 HR-Trng&Educ-Dept							148			
	Personnel Services							**148**			
	7105 Prf Svc-Consultant										
	Op Exp-Consulting and Prof Services										
	7307 Communic-Celluar Services							711			
	Op Exp-Communications							**711**			
	7625 Suppl-Spec Office&Process Suppl							63			
	7629 Suppl-Working Lunches/Food							502			
	Op Exp-Supplies & Materials							**565**			
	8000 Grnts&Donatns-Misc							1,000			
	Op Exp-Grants & Donations							**1,000**			
	8103 Recoveries- Internal Admin Charge Payro							120			
	Op Exp-Recoveries							**120**			
	5423 Tsf-Fm-Rsv-Benefits							-4,534			
	Tsf from reserves-operating							**-4,534**			
	5535 Tsf-Fm-Rsv-Growing Communities Fund							-60,749		-100,000	
	Tsf from reserves-capital							**-60,749**		**-100,000**	
	Total 202 CA-Indigenous Relations							**-134**			
	Total Community Services Admin	**300,553**	**309,803**	**319,347**	**329,195**	**339,301**	**334,943**	**277,712**	**306,239**	**330,941**	**275,888**

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Cultural Services

2026 - 2030 Operating Budget

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PORT MOODY
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Budget Highlights

Cultural Services - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-362,308**	**-363,266**	**-372,089**	**-373,058**	**-382,176**
Recreation and Cultural Services	-170,000	-170,000	-170,000	-170,000	-170,000
Other Revenue	-2,470	-2,470	-2,470	-2,470	-2,470
Tsf from reserves-operating	-4,000		-4,000		-4,000
Tsf from reserves-capital	-185,838	-190,796	-195,619	-200,588	-205,706
Expenses	**2,195,614**	**2,250,177**	**2,318,790**	**2,364,675**	**2,417,797**
Salary and Benefits	1,062,386	1,094,989	1,128,186	1,162,031	1,195,978
Personnel Services	10,538	10,771	10,970	11,183	11,400
Contracted Services	987,508	1,011,725	1,040,499	1,055,048	1,066,209
Consulting and Prof Services	8,886	8,909	8,932	8,958	8,984
Communications	2,145	2,188	2,232	2,276	1,629
Insurance & Claims	23,716	24,864	26,072	27,345	28,686
Equipment under $5,000	16,219	16,720	17,173	17,609	18,172
Supplies & Materials	31,929	23,646	32,278	23,690	34,132
Sundry	4,287	4,365	4,448	4,535	4,607
Grants & Donations	48,000	48,000	48,000	48,000	48,000
Tsf to reserves-operating		4,000		4,000	
Total	**$ 1,833,306**	**$ 1,886,911**	**$ 1,946,700**	**$ 1,991,617**	**$ 2,035,621**

Cultural Services - Budget Drivers	Plan 2026	Estimated Tax Impact
Salary Adjustments	**46,499**	**0.1%**
Salary & Wages	32,706	0.1%
Overhead and Benefits	13,793	0.0%
Operating Expenses	**79,654**	**0.1%**
Personnel - Training, Prof. Dues	151	0.0%
Contracted Services	70,113	0.1%
Professional Services	19	0.0%
Communications	41	0.0%
Supplies and Materials	7,453	0.0%
Insurance and Claims	1,089	0.0%
Misc/other	171	0.0%
Equipment/Vehicle	617	0.0%
Reserve Changes	**-14,332**	**0.0%**
Transfer from/to Reserves	-14,332	0.0%
Service Impacts City	**15,000**	**0.0%**
Extra request for National Indigenous Day event	5,000	0.0%
TRC Event (Blanket Ceremony)	10,000	0.0%

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Total	**$ 126,821**	**0.2%**

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Operating Details 2026 - 2030

Cultural Services Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
210-CU-Admin-Cult Serv											
	6000 Sal&Ben-Salaries	423,675	436,385	449,477	462,961	476,850	201,463	282,534	245,962	294,665	398,932
	6002 Sal&Ben-Overtime-I/S						945	3,812			
	6003 Sal&Ben-Aux-All	72,009	74,169	76,394	78,686	81,046		409	51,036	53,078	69,486
	6004 Sal&Ben-Other-All						1,768	3,063			
	6005 Sal&Ben-Benefit-Aux	8,641	8,900	9,167	9,442	9,726		60	6,124	6,370	8,338
	6007 Sal&Ben-Benefit-I/S	112,979	117,100	120,699	124,320	128,049	47,247	65,348	58,920	69,828	96,818
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	9,666	9,956	10,254	10,562	10,879	4,236	5,315	5,792	6,781	8,861
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	**626,969**	**646,510**	**665,991**	**685,971**	**706,550**	**255,659**	**360,541**	**367,834**	**430,721**	**582,435**
	6101 HR-Cnvntions,Dues&Act.	3,970	4,089	4,164	4,245	4,328	375	3,114	3,346	4,452	3,913
	6104 HR-Mileage/Vehicle Allow.	200	200	200	200	200	6	11	200	200	200
	6109 HR-Corp. Dues & Board/Committee Cnvn						60	60			
	6112 HR-Trng&Educ-Dept	6,368	6,483	6,606	6,738	6,873		35	3,732	4,468	6,274
	Personnel Services	**10,538**	**10,771**	**10,970**	**11,183**	**11,400**	**441**	**3,219**	**7,278**	**9,120**	**10,387**
	7004 Contr Svc-Contractors/Builders						550	535	1,601	1,648	
	Op Exp-Contracted Services						**550**	**535**	**1,601**	**1,648**	
	7117 Prf Svc-Sftwre Mnt/Upgrades	8,886	8,909	8,932	8,958	8,984	678	915	8,825	8,850	8,867
	Op Exp-Consulting and Prof Services	**8,886**	**8,909**	**8,932**	**8,958**	**8,984**	**678**	**915**	**8,825**	**8,850**	**8,867**
	7300 Communic-Advertising	2,145	2,188	2,232	2,276	1,629	1,392	2,255	1,340	2,174	2,104
	Op Exp-Communications	**2,145**	**2,188**	**2,232**	**2,276**	**1,629**	**1,392**	**2,255**	**1,340**	**2,174**	**2,104**
	7402 Insurance-Property	9,608	10,089	10,593	11,123	11,679	8,257	9,291	7,344	8,715	9,151
	7406 Insrnce-Perosnal Accident										
	Insurance & Claims	**9,608**	**10,089**	**10,593**	**11,123**	**11,679**	**8,257**	**9,291**	**7,344**	**8,715**	**9,151**
	7619 Suppl-Prog. Supplies						25	15			
	7624 Suppl-Signs						262				
	7625 Suppl-Spec Office&Process Suppl	728	743	758	773	773	563	1,738	824	4,348	714
	7626 Suppl-Standard Office Supplies	332	340	349	359	369	285	750	309	318	325
	7629 Suppl-Working Lunches/Food						263	304			
	Op Exp-Supplies & Materials	**1,060**	**1,083**	**1,107**	**1,132**	**1,142**	**1,398**	**2,807**	**1,133**	**4,666**	**1,039**
	7707 Equip-Vehicle Charges						7,133		8,436		
	Op Exp-Equipment under $5,000						**7,133**		**8,436**		
	7901 Sdry-Bank Charges	1,565	1,604	1,646	1,690	1,736	1,429	1,347	1,428	1,339	1,530
	7906 Sdry-Cost Recoveries										
	7908 Sdry-Council Tribute To Arts	1,000	1,000	1,000	1,000	1,000	910	883	900	900	900
	7924 Sdry-Licenses&Royalties	832	849	866	883	883		1,078	778	801	816
	7927 Sdry-Misc. Expenses						457	52			
	7931 Sdry-Recoverable Expenses						636				
	Op Exp-Sundry	**3,398**	**3,453**	**3,512**	**3,574**	**3,619**	**3,432**	**3,359**	**3,106**	**3,040**	**3,246**
	8000 Grnts&Donatns-Misc	5,000	5,000	5,000	5,000	5,000		12,768		5,000	25,000
	Op Exp-Grants & Donations	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**		**12,768**		**5,000**	**25,000**
	8103 Recoveries- Internal Admin Charge Payro						90	135			
	Op Exp-Recoveries						**90**	**135**			
	9406 Tsf To Rsv-Future Operating						3,500				
	Tsf to reserves-operating						**3,500**				
	4479 Other Rev-Misc. Revenue	-470	-470	-470	-470	-470	-593	-368	-410	-470	-470
	Other Revenue	**-470**	**-470**	**-470**	**-470**	**-470**	**-593**	**-368**	**-410**	**-470**	**-470**
	5406 Tsf-Fm-Rsv-Future Operating							-3,500		-3,500	
	5423 Tsf-Fm-Rsv-Benefits							-12,064			
	5446 Tsf-Fm-Rsv-Covid Safe Restart										
	Tsf from reserves-operating							**-15,564**		**-3,500**	
	5501 Tsf-Fm-Rsv-City Artworks	-155,838	-160,796	-165,619	-170,588	-175,706		-10,000	-58,155	-60,482	-169,507
	Tsf from reserves-capital	**-155,838**	**-160,796**	**-165,619**	**-170,588**	**-175,706**		**-10,000**	**-58,155**	**-60,482**	**-169,507**
Total 210 CU-Admin-Cult Serv		**511,297**	**526,738**	**542,248**	**558,159**	**573,828**	**281,936**	**369,895**	**348,331**	**409,484**	**472,252**

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
211-CU-Film Industry											
	6001 Sal&Ben-Wages							572			
	6002 Sal&Ben-Overtime-I/S						1,252	20,816			
	6003 Sal&Ben-Aux-All							680			
	6005 Sal&Ben-Benefit-Aux							82			
	6006 Sal&Ben-Overtime-O/S							2,365			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S							344			
	6010 Sal&Wag-EHT						21	385			
	Salary and Benefits						**1,274**	**25,243**			
	6104 HR-Mileage/Vehicle Allow.							21			
	Personnel Services							**21**			
	7004 Contr Svc-Contractors/Builders							1,423			
	Op Exp-Contracted Services							**1,423**			
	7704 EQUIP-NON-CAPITALIZED							-1,423			
	Op Exp-Equipment under $5,000							**-1,423**			
	7998 Sdry-Rebill Expense Offset							-1,158			
	7999 Sdry-Rebill Expense							1,158			
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payro						15	144			
	Op Exp-Recoveries						**15**	**144**			
	9408 Tsf To Rsv-Community Film						200	1,000			
	Tsf to reserves-operating						**200**	**1,000**			
	4228 Rec&Culture-Lse&Rntls-Film Shoot	-35,000	-35,000	-35,000	-35,000	-35,000	-19,808	-106,629	-30,000	-30,000	-35,000
	Recreation and Cultural Services	**-35,000**	**-35,000**	**-35,000**	**-35,000**	**-35,000**	**-19,808**	**-106,629**	**-30,000**	**-30,000**	**-35,000**
	4591 Rv-Private Contributions						-200	-1,000			
	Private contributions						**-200**	**-1,000**			
Total 211 CU-Film Industry		**-35,000**	**-35,000**	**-35,000**	**-35,000**	**-35,000**	**-18,519**	**-81,221**	**-30,000**	**-30,000**	**-35,000**
212-CU-General Events											
	6000 Sal&Ben-Salaries						419	29,647		67,143	
	6001 Sal&Ben-Wages						1,067	1,125			
	6002 Sal&Ben-Overtime-I/S						4,448	5,025			
	6003 Sal&Ben-Aux-All	6,793	6,997	7,206	7,423	7,447	5,563	4,124	6,860	6,341	6,563
	6004 Sal&Ben-Other-All						-2				
	6005 Sal&Ben-Benefit-Aux	982	1,011	1,042	1,073	1,105	675	695	1,026	916	949
	6006 Sal&Ben-Overtime-O/S						4,935	4,512			
	6007 Sal&Ben-Benefit-I/S						172	7,988		18,397	
	6008 Sal&Ben-Benefit-O/S						713	582			
	6010 Sal&Wag-EHT	132	136	141	145	145	308	832	134	1,433	128
	Salary and Benefits	**7,907**	**8,144**	**8,389**	**8,640**	**8,697**	**18,297**	**54,530**	**8,020**	**94,231**	**7,640**
	6104 HR-Mileage/Vehicle Allow.						2				
	Personnel Services						**2**				
	7004 Contr Svc-Contractors/Builders	43,490	44,682	45,844	47,745	49,033	16,120	14,908	37,600	46,247	41,707
	7033 Contr Svc-Special Events						455				
	Op Exp-Contracted Services	**43,490**	**44,682**	**45,844**	**47,745**	**49,033**	**16,575**	**14,908**	**37,600**	**46,247**	**41,707**
	7300 Communic-Advertising						540				
	7302 Communic-Products/Services						284				
	7303 Communic-Delivery/Courier										
	7306 Communic-Telephone										
	Op Exp-Communications						**825**				
	7401 Insurance-Liability	2,584	2,765	2,958	3,166	3,387	2,100	2,100	2,310	2,426	2,415
	Insurance & Claims	**2,584**	**2,765**	**2,958**	**3,166**	**3,387**	**2,100**	**2,100**	**2,310**	**2,426**	**2,415**
	7613 Suppl-Maint.Supplies							16			
	7615 Suppl-Misc. Supplies						29	25			
	7619 Suppl-Prog. Supplies	25,750	17,317	25,789	17,031	27,314	10,990	15,319	19,546	18,073	18,434

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Operating Details 2026 - 2030

Cultural Services Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7624 Suppl-Signs							471			
	7628 Suppl-Uniforms						1,120	559			
	7629 Suppl-Working Lunches/Food						18				
	7631 Suppl-Promo Wear										
	Op Exp-Supplies & Materials	**25,750**	**17,317**	**25,789**	**17,031**	**27,314**	**12,157**	**16,389**	**19,546**	**18,073**	**18,434**
	7927 Sdry-Misc. Expenses							3,301			
	Op Exp-Sundry							**3,301**			
	8000 Grnts&Donatns-Misc						12,115				
	Op Exp-Grants & Donations						**12,115**				
	8103 Recoveries- Internal Admin Charge Payro						45	107			
	Op Exp-Recoveries						**45**	**107**			
	9406 Tsf To Rsv-Future Operating		4,000		4,000		3,500		3,500		4,000
	Tsf to reserves-operating		**4,000**		**4,000**		**3,500**		**3,500**		**4,000**
	5406 Tsf-Fm-Rsv-Future Operating	-4,000		-4,000		-4,000	-2,000	-3,500	-2,000	-3,500	
	5446 Tsf-Fm-Rsv-Covid Safe Restart										
	Tsf from reserves-operating	**-4,000**		**-4,000**		**-4,000**	**-2,000**	**-3,500**	**-2,000**	**-3,500**	
	Total 212 CU-General Events	**75,731**	**76,908**	**78,980**	**80,582**	**84,431**	**63,615**	**87,835**	**68,976**	**157,476**	**74,196**
	214-CU-Arts Centre-Programs										
	6003 Sal&Ben-Aux-All							552			
	6004 Sal&Ben-Other-All							18			
	6005 Sal&Ben-Benefit-Aux							66			
	6010 Sal&Wag-EHT							10			
	Salary and Benefits							**647**			
	7004 Contr Svc-Contractors/Builders							2,400			
	7034 Contr Svc-Operating Agreements	355,445	364,331	373,440	373,440	373,440	328,464	338,318	328,464	338,318	346,776
	Op Exp-Contracted Services	**355,445**	**364,331**	**373,440**	**373,440**	**373,440**	**328,464**	**340,718**	**328,464**	**338,318**	**346,776**
	8000 Grnts&Donatns-Misc										40,000
	Op Exp-Grants & Donations										**40,000**
	5501 Tsf-Fm-Rsv-City Artworks										-40,000
	Tsf from reserves-capital										**-40,000**
	Total 214 CU-Arts Centre-Programs	**355,445**	**364,331**	**373,440**	**373,440**	**373,440**	**328,464**	**341,365**	**328,464**	**338,318**	**346,776**
	215-CU-Inlet Theatre-Bldg										
	6000 Sal&Ben-Salaries	246,436	253,829	261,443	269,287	277,365	151,884	187,944	178,504	227,818	245,354
	6001 Sal&Ben-Wages										
	6002 Sal&Ben-Overtime-I/S						3,994	5,083			
	6003 Sal&Ben-Aux-All	95,679	98,549	101,506	104,551	106,989	86,825	111,927	123,310	89,318	92,444
	6004 Sal&Ben-Other-All						991	1,971			
	6005 Sal&Ben-Benefit-Aux	16,375	16,866	17,372	17,894	18,430	10,899	15,616	20,651	15,286	15,822
	6007 Sal&Ben-Benefit-I/S	62,348	64,219	66,407	68,399	70,451	38,902	46,675	45,091	57,466	65,606
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT	6,671	6,871	7,078	7,290	7,495	5,012	5,719	5,885	6,185	6,587
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	**427,509**	**440,334**	**453,806**	**467,420**	**480,731**	**298,507**	**374,934**	**373,442**	**396,072**	**425,812**
	6101 HR-Cnvntions,Dues&Act.							500			
	6112 HR-Trng&Educ-Dept										
	Personnel Services							**500**			
	7004 Contr Svc-Contractors/Builders						315				
	Op Exp-Contracted Services						**315**				
	7117 Prf Svc-Sftwre Mnt/Upgrades										
	Op Exp-Consulting and Prof Services										
	7303 Communic-Delivery/Courier						189	342			
	Op Exp-Communications						**189**	**342**			

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7607 Suppl-Consumables						72				
	7613 Suppl-Maint.Supplies	2,621	2,687	2,757	2,831	2,908	2,432	827	1,279	2,060	2,562
	7615 Suppl-Misc. Supplies							188			
	7619 Suppl-Prog. Supplies						392	293			
	7621 Suppl-Publications&Subscriptions						11				
	7629 Suppl-Working Lunches/Food						34				
	7635 Supp-Stock Supp-Maintenance							9			
	Op Exp-Supplies & Materials	**2,621**	**2,687**	**2,757**	**2,831**	**2,908**	**2,941**	**1,318**	**1,279**	**2,060**	**2,562**
	7704 EQUIP-NON-CAPITALIZED	6,449	6,610	6,782	6,965	7,153	5,888	12,392	6,180	6,180	6,304
	Op Exp-Equipment under $5,000	**6,449**	**6,610**	**6,782**	**6,965**	**7,153**	**5,888**	**12,392**	**6,180**	**6,180**	**6,304**
	7924 Sdry-Licenses&Royalties	890	912	936	961	987	12	35	824	849	870
	7927 Sdry-Misc. Expenses						85	23			
	7931 Sdry-Recoverable Expenses										
	Op Exp-Sundry	**890**	**912**	**936**	**961**	**987**	**97**	**59**	**824**	**849**	**870**
	8103 Recoveries- Internal Admin Charge Payro						619	1,575			
	Op Exp-Recoveries						**619**	**1,575**			
	4479 Other Rev-Misc. Revenue	-2,000	-2,000	-2,000	-2,000	-2,000	-2,498	-2,359	-2,500	-17,000	-2,000
	Other Revenue	**-2,000**	**-2,000**	**-2,000**	**-2,000**	**-2,000**	**-2,498**	**-2,359**	**-2,500**	**-17,000**	**-2,000**
	Total 215 CU-Inlet Theatre-Bldg	**435,469**	**448,543**	**462,280**	**476,178**	**489,779**	**306,056**	**388,761**	**379,224**	**388,161**	**433,547**
	216-CU-Inlet Theatre-Programs										
	6001 Sal&Ben-Wages										
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT										
	Salary and Benefits										
	7619 Suppl-Prog. Supplies	2,496	2,559	2,625	2,695	2,768	1,992	2,133	2,311	2,381	2,440
	7629 Suppl-Working Lunches/Food										
	Op Exp-Supplies & Materials	**2,496**	**2,559**	**2,625**	**2,695**	**2,768**	**1,992**	**2,133**	**2,311**	**2,381**	**2,440**
	7924 Sdry-Licenses&Royalties						794				
	7931 Sdry-Recoverable Expenses						226				
	Op Exp-Sundry						**1,020**				
	8001 Grnt&Donatns-Waiver Of Rent	3,000	3,000	3,000	3,000	3,000	6,000	1,364	3,000	3,000	3,000
	Op Exp-Grants & Donations	**3,000**	**3,000**	**3,000**	**3,000**	**3,000**	**6,000**	**1,364**	**3,000**	**3,000**	**3,000**
	8103 Recoveries- Internal Admin Charge Payro							15			
	Op Exp-Recoveries							**15**			
	4229 Rec&Culture-Lse&Rntls-Gen Rental	-135,000	-135,000	-135,000	-135,000	-135,000	-138,833	-154,663	-80,000	-115,000	-135,000
	Recreation and Cultural Services	**-135,000**	**-135,000**	**-135,000**	**-135,000**	**-135,000**	**-138,833**	**-154,663**	**-80,000**	**-115,000**	**-135,000**
	4479 Other Rev-Misc. Revenue							-603			
	Other Revenue							**-603**			
	5501 Tsf-Fm-Rsv-City Artworks						-3,000				
	Tsf from reserves-capital						**-3,000**				
	Total 216 CU-Inlet Theatre-Programs	**-129,504**	**-129,441**	**-129,375**	**-129,305**	**-129,232**	**-132,822**	**-151,753**	**-74,689**	**-109,619**	**-129,560**
	217-CU-Museum-Programs										
	7034 Contr Svc-Operating Agreements	228,616	234,332	240,190	240,190	240,190	211,262	217,600	211,262	217,600	223,040
	Op Exp-Contracted Services	**228,616**	**234,332**	**240,190**	**240,190**	**240,190**	**211,262**	**217,600**	**211,262**	**217,600**	**223,040**
	7402 Insurance-Property	11,524	12,010	12,521	13,057	13,620	10,133	11,709	9,180	10,620	11,061
	7406 Insrnce-Perosnal Accident										
	Insurance & Claims	**11,524**	**12,010**	**12,521**	**13,057**	**13,620**	**10,133**	**11,709**	**9,180**	**10,620**	**11,061**
	Total 217 CU-Museum-Programs	**240,140**	**246,342**	**252,710**	**253,246**	**253,809**	**221,395**	**229,309**	**220,442**	**228,220**	**234,101**

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Operating Details 2026 - 2030

Cultural Services Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
221-CU-Arts and Culture Committee											
	6003 Sal&Ben-Aux-All										
	6005 Sal&Ben-Benefit-Aux										
	6010 Sal&Wag-EHT										
	Salary and Benefits										
	7004 Contr Svc-Contractors/Builders								7,500		
	Op Exp-Contracted Services								**7,500**		
	7300 Communic-Advertising								2,000		
	Op Exp-Communications								**2,000**		
	7619 Suppl-Prog. Supplies										
	Op Exp-Supplies & Materials										
	7927 Sdry-Misc. Expenses										
	Op Exp-Sundry										
	8000 Grnts&Donatns-Misc						4,995				
	Op Exp-Grants & Donations						**4,995**				
	8103 Recoveries- Internal Admin Charge Payro							15			
	Op Exp-Recoveries							**15**			
	4463 Other Rev-Donations										
	4479 Other Rev-Misc. Revenue										
	Other Revenue										
	5406 Tsf-Fm-Rsv-Future Operating										
	Tsf from reserves-operating										
Total 221 CU-Arts and Culture Committee							**4,995**	**15**	**9,500**		
222-CU-City Events											
	6000 Sal&Ben-Salaries						702	1,976			
	6001 Sal&Ben-Wages						4,134	7,382			
	6002 Sal&Ben-Overtime-I/S						2,056	12,337			
	6003 Sal&Ben-Aux-All						8,215	8,814			
	6004 Sal&Ben-Other-All						14	4			
	6005 Sal&Ben-Benefit-Aux						950	1,147			
	6006 Sal&Ben-Overtime-O/S						10,723	18,294			
	6007 Sal&Ben-Benefit-I/S						220	470			
	6008 Sal&Ben-Benefit-O/S						2,775	4,343			
	6010 Sal&Wag-EHT						510	848			
	Salary and Benefits						**30,300**	**55,616**			
	6104 HR-Mileage/Vehicle Allow.							25			
	Personnel Services							**25**			
	7004 Contr Svc-Contractors/Builders	359,956	368,380	381,026	393,673	403,546	11,376	122,904	129,265	254,250	290,871
	7033 Contr Svc-Special Events							450			
	Op Exp-Contracted Services	**359,956**	**368,380**	**381,026**	**393,673**	**403,546**	**11,376**	**123,354**	**129,265**	**254,250**	**290,871**
	7300 Communic-Advertising							3,129			
	7302 Communic-Products/Services						31				
	7303 Communic-Delivery/Courier						38				
	7305 Communic-Postage										
	Op Exp-Communications						**69**	**3,129**			
	7507 Lse&Rntls-Other							246			
	Lease & Rentals							**246**			
	7607 Suppl-Consumables										
	7612 Suppl-Liquor Condiment&Supplies						298	896			
	7613 Suppl-Maint.Supplies						2,427	9,328			
	7615 Suppl-Misc. Supplies						246	514			
	7619 Suppl-Prog. Supplies						21,237	36,795	2,400		
	7620 Suppl-Promo Material										
	7624 Suppl-Signs						1,270	1,621			
	7629 Suppl-Working Lunches/Food						318	954			

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7631 Suppl-Promo Wear							108			
	Op Exp-Supplies & Materials						25,796	50,216	2,400		
	7700 Equip-Equipment Purchase						43	14			
	7704 EQUIP-NON-CAPITALIZED							1,067			
	Op Exp-Equipment under $5,000						43	1,081			
	7924 Sdry-Licenses&Royalties										
	7927 Sdry-Misc. Expenses							426			
	7930 Sdry-Prog. Services							2,293			
	Op Exp-Sundry							2,719			
	8000 Grnts&Donatns-Misc	5,000	5,000	5,000	5,000	5,000	39,266	33,169	5,000	5,000	5,000
	8001 Grnt&Donatns-Waiver Of Rent										
	8003 Grnts&Donatns-Discretionary Donations							111			
	Op Exp-Grants & Donations	5,000	5,000	5,000	5,000	5,000	39,266	33,279	5,000	5,000	5,000
	8103 Recoveries- Internal Admin Charge Payro						56	159			
	Op Exp-Recoveries						56	159			
	9406 Tsf To Rsv-Future Operating										
	Tsf to reserves-operating										
	9501 Tsf To Rsv-City Artworks										
	Tsf to reserves-capital										
	4463 Other Rev-Donations							-3,000			
	4479 Other Rev-Misc. Revenue						-310	-9,467			
	Other Revenue						-310	-12,467			
	4628 Grnt-Other-Misc						-3,000				
	Transfer from other govt-capital other						-3,000				
	4591 Rv-Private Contributions										
	Private contributions										
	5406 Tsf-Fm-Rsv-Future Operating						-2,400		-2,400		
	5446 Tsf-Fm-Rsv-Covid Safe Restart										
	Tsf from reserves-operating						-2,400		-2,400		
	5501 Tsf-Fm-Rsv-City Artworks	-30,000	-30,000	-30,000	-30,000	-30,000					-30,000
	Tsf from reserves-capital	-30,000	-30,000	-30,000	-30,000	-30,000					-30,000
	Total 222 CU-City Events	**334,956**	**343,380**	**356,026**	**368,673**	**378,546**	**101,195**	**257,356**	**134,265**	**259,250**	**265,871**
	225-CU-Vehicle Charges										
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7403 Insurance-Vehicle	1,078	1,106	1,135	1,165	1,195	1,038	1,024	973	1,001	1,051
	7702 Equip-Fuel	540	554	568	583	599	492	343	816	515	528
	7703 Equip-Maint-Vehicles						97				
	7706 Equip-Replacement Provision	6,527	6,783	6,974	7,127	7,383	5,505	5,831	5,505	5,831	6,139
	7708 Equip-Chargeout Recovery						-7,133		-8,436		
	7715 Equip-Garage Charges-Preventiv Main	1,500	1,542	1,588	1,644	1,716		407	1,197	1,357	1,456
	7717 Equip-Garage Charges-Reactive Main	125	125	126	126	126			96	157	124
	Op Exp-Equipment under $5,000	9,771	10,110	10,391	10,644	11,019	0	7,604	151	8,861	9,297
	7927 Sdry-Misc. Expenses							14			
	Op Exp-Sundry							14			
	Total 225 CU-Vehicle Charges	**9,771**	**10,110**	**10,391**	**10,644**	**11,019**	**0**	**7,618**	**151**	**8,861**	**9,297**
	226-CU-Festival and Special Events Assistance Pr										
	6000 Sal&Ben-Salaries						490				
	6001 Sal&Ben-Wages						2,414	1,782			
	6002 Sal&Ben-Overtime-I/S						13,658	16,040			
	6003 Sal&Ben-Aux-All						2,737	4,267			
	6004 Sal&Ben-Other-All										

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Operating Details 2026 - 2030

Cultural Services Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	6005 Sal&Ben-Benefit-Aux						328	542			
	6006 Sal&Ben-Overtime-O/S						5,980	6,809			
	6007 Sal&Ben-Benefit-I/S						160				
	6008 Sal&Ben-Benefit-O/S						1,506	1,024			
	6010 Sal&Wag-EHT						467	472			
	Salary and Benefits						**27,742**	**30,936**			
	7004 Contr Svc-Contractors/Builders										2,000
	Op Exp-Contracted Services										**2,000**
	7615 Suppl-Misc. Supplies						60				
	Op Exp-Supplies & Materials						**60**				
	8000 Grnts&Donatns-Misc	35,000	35,000	35,000	35,000	35,000	10,592	13,447	63,250	63,250	35,000
	Op Exp-Grants & Donations	**35,000**	**35,000**	**35,000**	**35,000**	**35,000**	**10,592**	**13,447**	**63,250**	**63,250**	**35,000**
	8103 Recoveries- Internal Admin Charge Payro						148	133			
	Op Exp-Recoveries						**148**	**133**			
	9406 Tsf To Rsv-Future Operating							2,000			
	Tsf to reserves-operating							**2,000**			
	5406 Tsf-Fm-Rsv-Future Operating										-2,000
	5446 Tsf-Fm-Rsv-Covid Safe Restart										
	Tsf from reserves-operating										**-2,000**
	Total 226 CU-Festival and Special Events Assistan	**35,000**	**35,000**	**35,000**	**35,000**	**35,000**	**38,542**	**46,515**	**63,250**	**63,250**	**35,000**
	Total Cultural Services	**1,833,306**	**1,886,911**	**1,946,700**	**1,991,617**	**2,035,621**	**1,194,858**	**1,495,693**	**1,447,915**	**1,713,400**	**1,706,481**

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Environmental Services

2026 - 2030 Operating Budget

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PORT MOODY
CITY OF THE ARTS

Budget Highlights

Environmental Services - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-297,092**	**-306,004**	**-315,260**	**-324,717**	**-334,459**
Tsf from reserves-operating	-297,092	-306,004	-315,260	-324,717	-334,459
Expenses	**980,214**	**1,011,427**	**1,040,917**	**1,068,522**	**1,099,204**
Salary and Benefits	901,972	931,955	960,145	986,374	1,015,966
Personnel Services	13,382	13,512	13,651	13,799	13,952
Contracted Services	1,000	1,000	1,000	1,000	1,000
Consulting and Prof Services	15,804	15,963	16,126	16,292	16,311
Communications	816	831	847	863	881
Equipment under $5,000	9,105	9,332	9,575	9,833	10,099
Supplies & Materials	9,060	9,216	9,375	9,536	9,535
Sundry	29,075	29,617	30,199	30,823	31,460
Total	**$ 683,122**	**$ 705,422**	**$ 725,658**	**$ 743,804**	**$ 764,745**

Environmental Services - Budget Drivers	Plan 2026	Estimated Tax Impact
Salary Adjustments	**47,206**	**0.1%**
Salary & Wages	39,880	0.1%
Overhead and Benefits	7,326	0.0%
Operating Expenses	**-3,776**	**0.0%**
Personnel - Training, Prof. Dues	2,588	0.0%
Professional Services	1,056	0.0%
Communications	12	0.0%
Supplies and Materials	154	0.0%
Misc/other	492	0.0%
Equipment/Vehicle	-8,078	0.0%
Reserve Changes	**-27,249**	**0.0%**
Transfer from/to Reserves	-27,249	0.0%
Total	**$ 16,181**	**0.0%**

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Operating Details 2026 - 2030

Environmental Services Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
600-ES-Admin-Env Services											
	6000 Sal&Ben-Salaries	266,205	274,221	282,478	290,982	299,742	96,877	152,678	139,841	145,241	326,295
	6001 Sal&Ben-Wages							296			
	6002 Sal&Ben-Overtime-I/S	1,000	3,500	3,500	1,000	1,000	5,104	3,895	2,000	2,000	2,000
	6003 Sal&Ben-Aux-All						51,319	92,449			
	6004 Sal&Ben-Other-All						54	493			
	6005 Sal&Ben-Benefit-Aux						6,083	11,664			
	6006 Sal&Ben-Overtime-O/S						1,570	267			
	6007 Sal&Ben-Benefit-I/S	63,532	65,438	67,508	69,534	71,620	23,639	35,145	35,526	37,084	80,466
	6008 Sal&Ben-Benefit-O/S						11	178			
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	5,211	5,367	5,528	5,694	5,864	3,170	5,026	2,766	2,872	6,402
	6201 Sal&Ben-Rebill Labour Offset							-905			
	Salary and Benefits	**335,948**	**348,526**	**359,014**	**367,209**	**378,226**	**187,828**	**301,187**	**180,134**	**187,196**	**415,163**
	6101 HR-Cnvntions,Dues&Act.	7,182	7,311	7,450	7,599	7,751	1,310	1,497	2,856	4,141	7,625
	6104 HR-Mileage/Vehicle Allow.	500	500	500	500	500	671		1,000	500	500
	6109 HR-Corp. Dues & Board/Committee Cnvn										
	6112 HR-Trng&Educ-Dept	5,701	5,701	5,701	5,701	5,701	1,165	1,227	2,670	2,670	2,670
	Personnel Services	**13,382**	**13,512**	**13,651**	**13,799**	**13,952**	**3,147**	**2,724**	**6,526**	**7,311**	**10,795**
	7004 Contr Svc-Contractors/Builders	500	500	500	500	500		207	500	500	500
	7028 Contr Svc-Hazardous Waste Disp	500	500	500	500	500			500	500	500
	Op Exp-Contracted Services	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**		**207**	**1,000**	**1,000**	**1,000**
	7105 Prf Svc-Consultant	5,203	5,255	5,307	5,360	5,360	500			5,100	5,151
	7117 Prf Svc-Sftwre Mnt/Upgrades	914	930	948	967	986	830	1,084			
	Op Exp-Consulting and Prof Services	**6,116**	**6,184**	**6,255**	**6,327**	**6,346**	**1,330**	**1,084**		**5,100**	**5,151**
	7300 Communic-Advertising	816	831	847	863	881			1,966	797	804
	Op Exp-Communications	**816**	**831**	**847**	**863**	**881**			**1,966**	**797**	**804**
	7606 Suppl-Computer Supplies						173	210			
	7613 Suppl-Maint.Supplies						47				
	7614 Suppl-Safety Footwear							150			
	7615 Suppl-Misc. Supplies										
	7617 Suppl-Park Supplies										
	7624 Suppl-Signs	1,561	1,576	1,592	1,608	1,608	1,213		1,500	1,530	1,545
	7625 Suppl-Spec Office&Process Suppl	500	500	500	500	500	250	657		500	500
	7626 Suppl-Standard Office Supplies							561			
	7627 Suppl-Technical Supplies						644	383	3,152		
	7628 Suppl-Uniforms							520			
	7629 Suppl-Working Lunches/Food						203	95			
	Op Exp-Supplies & Materials	**2,061**	**2,076**	**2,092**	**2,108**	**2,108**	**2,530**	**2,576**	**4,652**	**2,030**	**2,046**
	7927 Sdry-Misc. Expenses	746	759	774	789	805	115	173	568	585	694
	7953 Sdry-Environmental Initiatives						42				
	7998 Sdry-Rebill Expense Offset										
	7999 Sdry-Rebill Expense										
	Op Exp-Sundry	**746**	**759**	**774**	**789**	**805**	**157**	**173**	**568**	**585**	**694**
	8103 Recoveries- Internal Admin Charge Payro						23	203			
	Op Exp-Recoveries						**23**	**203**			
	4479 Other Rev-Misc. Revenue						-149	-25			
	4493 Other Rev-Rebills										
	Other Revenue						**-149**	**-25**			
	4625 Grnt-Prov-Cond-Canada Summer Jobs										
	Transfer from other govt-prov'l conditional										
	5405 Tsf-Fm-Rsv-Dvlpmnt Process	-297,092	-306,004	-315,260	-324,717	-334,459					-182,041
	5406 Tsf-Fm-Rsv-Future Operating							-3,901			
	5423 Tsf-Fm-Rsv-Benefits							-2,555			
	Tsf from reserves-operating	**-297,092**	**-306,004**	**-315,260**	**-324,717**	**-334,459**		**-6,456**			**-182,041**
Total 600 ES-Admin-Env Services		**62,978**	**66,884**	**68,372**	**67,379**	**68,859**	**194,865**	**301,672**	**194,846**	**204,019**	**253,612**
601-ES-Invasive Species Program											
	6000 Sal&Ben-Salaries	93,798	96,642	99,571	102,588	105,696					

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Operating Details 2026 - 2030

Environmental Services Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	6001 Sal&Ben-Wages	58,910	60,677	62,498	64,373	66,304	19,233	25,005	21,979	63,370	56,206
	6002 Sal&Ben-Overtime-I/S	1,000	1,000	1,000	1,000	1,000					
	6003 Sal&Ben-Aux-All						42,764	33,759	33,990	31,184	
	6005 Sal&Ben-Benefit-Aux						5,534	4,039		2,542	
	6006 Sal&Ben-Overtime-O/S										
	6007 Sal&Ben-Benefit-I/S	23,713	24,424	25,256	26,014	26,794	56				
	6008 Sal&Ben-Benefit-O/S	16,318	17,232	17,749	18,282	18,830	6,581	8,650	8,088	11,920	19,504
	6010 Sal&Wag-EHT	2,997	3,087	3,180	3,275	3,373	1,269	1,107	429	1,103	1,097
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	**196,736**	**203,063**	**209,254**	**215,532**	**221,998**	**75,437**	**72,560**	**64,486**	**110,119**	**76,806**
	7610 Suppl-Horticultural Supplies	7,000	7,140	7,282	7,428	7,428	3,815	4,375	5,253	6,695	6,862
	7613 Suppl-Maint.Supplies										
	7615 Suppl-Misc. Supplies										
	7617 Suppl-Park Supplies						240				
	7626 Suppl-Standard Office Supplies							450			
	7635 Supp-Stock Supp-Maintenance										
	7638 Suppl-Trees						5,394				
	Op Exp-Supplies & Materials	**7,000**	**7,140**	**7,282**	**7,428**	**7,428**	**9,449**	**4,825**	**5,253**	**6,695**	**6,862**
	7403 Insurance-Vehicle							2,072	2,000	2,000	2,000
	7505 Lse&Rntls-Leased Equipment								10,000	10,000	10,000
	7509 Lse&Rntls-Vehicles										
	7702 Equip-Fuel							601	2,000	2,000	2,000
	7703 Equip-Maint-Vehicles							1,343	515	530	544
	7707 Equip-Vehicle Charges	9,105	9,332	9,575	9,833	10,099	6,058		5,150	2,575	2,639
	7708 Equip-Chargeout Recovery										
	7715 Equip-Garage Charges-Preventiv Main							407			
	7717 Equip-Garage Charges-Reactive Main										
	Op Exp-Equipment under $5,000	**9,105**	**9,332**	**9,575**	**9,833**	**10,099**	**6,058**	**4,424**	**19,665**	**17,106**	**17,183**
	7927 Sdry-Misc. Expenses						2,282				
	7951 Sdry-Invasive Species Program	2,700	2,768	2,840	2,916	2,995	1,397	817	4,240	2,575	2,639
	7953 Sdry-Environmental Initiatives						21	30			
	Op Exp-Sundry	**2,700**	**2,768**	**2,840**	**2,916**	**2,995**	**3,701**	**847**	**4,240**	**2,575**	**2,639**
	8103 Recoveries- Internal Admin Charge Payro						39	63			
	Op Exp-Recoveries						**39**	**63**			
	9406 Tsf To Rsv-Future Operating							25,000			
	Tsf to reserves-operating							**25,000**			
	4625 Grnt-Prov-Cond-Canada Summer Jobs						-2,337				
	Transfer from other govt-prov'l conditional						**-2,337**				
	4628 Grnt-Other-Misc						-11,810	-3,996			
	Transfer from other govt-capital other						**-11,810**	**-3,996**			
	Total 601 ES-Invasive Species Program	**215,540**	**222,302**	**228,951**	**235,709**	**242,519**	**80,537**	**103,722**	**93,644**	**136,496**	**103,491**
	602-ES-Environmental Programs										
	6000 Sal&Ben-Salaries	93,798	96,642	99,571	102,588	105,696	60,718	87,296	90,674	94,215	97,548
	6001 Sal&Ben-Wages						460	369			
	6002 Sal&Ben-Overtime-I/S	1,000	1,000	1,000	1,000	1,000	1,471		1,000	1,000	1,000
	6003 Sal&Ben-Aux-All						625	456			
	6004 Sal&Ben-Other-All							265			
	6005 Sal&Ben-Benefit-Aux						78	24			
	6006 Sal&Ben-Overtime-O/S							1,702			
	6007 Sal&Ben-Benefit-I/S	23,713	24,424	25,256	26,014	26,794	14,720	15,893	21,925	22,895	24,964
	6008 Sal&Ben-Benefit-O/S						269	156			
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	1,849	1,904	1,961	2,020	2,081	1,340	1,237	1,788	1,856	1,922
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	**120,359**	**123,970**	**127,788**	**131,622**	**135,571**	**79,681**	**107,396**	**115,386**	**119,966**	**125,434**
	6101 HR-Cnvntions,Dues&Act.							48			
	6104 HR-Mileage/Vehicle Allow.										
	6112 HR-Trng&Educ-Dept							250			
	Personnel Services							**298**			
	7004 Contr Svc-Contractors/Builders										

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Operating Details 2026 - 2030

Environmental Services Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
Op Exp-Contracted Services											
	7105 Prf Svc-Consultant	9,188	9,279	9,372	9,465	9,465	5,310	13,343	13,736	17,433	9,097
Op Exp-Consulting and Prof Services		9,188	9,279	9,372	9,465	9,465	5,310	13,343	13,736	17,433	9,097
	7303 Communic-Delivery/Courier										
Op Exp-Communications											
	7613 Suppl-Maint.Supplies										
	7624 Suppl-Signs							105			
	7627 Suppl-Technical Supplies						45	254			
Op Exp-Supplies & Materials							45	359			
	7927 Sdry-Misc. Expenses						563				
	7953 Sdry-Environmental Initiatives	25,629	26,090	26,586	27,117	27,660	9,810	13,500	15,000	25,190	25,250
Op Exp-Sundry		25,629	26,090	26,586	27,117	27,660	10,373	13,500	15,000	25,190	25,250
	8103 Recoveries- Internal Admin Charge Payro						30	83			
Op Exp-Recoveries							30	83			
	9406 Tsf To Rsv-Future Operating						13,616	38,000			
Tsf to reserves-operating							13,616	38,000			
	4449 Lcns&Prmts-Erosion and Sediment Contrc										
Rev-own sources-licenses											
	4479 Other Rev-Misc. Revenue						-910				
Other Revenue							-910				
	5405 Tsf-Fm-Rsv-Dvlpmnt Process						-80,002	-83,976	-80,002	-83,976	-87,802
	5406 Tsf-Fm-Rsv-Future Operating						-4,992	-13,616	-4,992	-13,616	
	5432 Tsf-Fm-Rsv-Local Government Climate Ac										
Tsf from reserves-operating							-84,994	-97,592	-84,994	-97,592	-87,802
Total 602 ES-Environmental Programs		155,175	159,339	163,746	168,205	172,696	23,151	75,385	59,128	64,997	71,978
604-ES-Operating Projects											
	6201 Sal&Ben-Rebill Labour Offset										
Salary and Benefits											
Total 604 ES-Operating Projects											
610-ES-Admin-Environment & Parks											
	6000 Sal&Ben-Salaries	199,223	205,199	211,355	217,696	224,227	171,575	95,249	165,577	172,200	192,004
	6004 Sal&Ben-Other-All						1,060	1,245			
	6007 Sal&Ben-Benefit-I/S	45,821	47,196	48,612	50,070	51,572	38,984	26,348	39,242	39,606	41,883
	6010 Sal&Wag-EHT	3,885	4,001	4,121	4,245	4,372	3,515	1,816	3,229	3,358	3,475
	6201 Sal&Ben-Rebill Labour Offset										
Salary and Benefits		248,929	256,397	264,089	272,011	280,171	215,134	124,658	208,048	215,165	237,362
	6101 HR-Cnvntions,Dues&Act.						-4				
	6107 HR-Recruitment						2,205				
Personnel Services							2,201				
	7117 Prf Svc-Sftwre Mnt/Upgrades	500	500	500	500	500	331	169	500	500	500
Op Exp-Consulting and Prof Services		500	500	500	500	500	331	169	500	500	500
	8103 Recoveries- Internal Admin Charge Payro						30	15			
Op Exp-Recoveries							30	15			
	5423 Tsf-Fm-Rsv-Benefits							-1,695			
Tsf from reserves-operating								-1,695			
Total 610 ES-Admin-Environment & Parks		249,429	256,897	264,589	272,511	280,671	217,695	123,148	208,548	215,665	237,863
965-Capital-Environmental Services											
	6201 Sal&Ben-Rebill Labour Offset										

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Operating Details 2026 - 2030

Environmental Services Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Salary and Benefits										
Total 965 Capital-Environmental Services											
Total Environmental Services		**683,122**	**705,422**	**725,658**	**743,804**	**764,745**	**516,248**	**603,927**	**556,166**	**621,176**	**666,944**

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Facilities

2026 - 2030 Operating Budget

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PORT MOODY
CITY OF THE ARTS

Budget Highlights

Facilities - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-381,723**	**-381,723**	**-381,723**	**-381,723**	**-381,723**
Recreation and Cultural Services	-323,194	-323,194	-323,194	-323,194	-323,194
Other Revenue	-58,529	-58,529	-58,529	-58,529	-58,529
Expenses	**5,518,748**	**5,757,824**	**5,939,294**	**6,130,813**	**6,324,831**
Salary and Benefits	3,257,480	3,360,333	3,459,485	3,562,182	3,667,872
Personnel Services	12,000	12,000	12,000	12,000	12,000
Contracted Services	1,017,211	1,123,142	1,165,334	1,212,761	1,262,338
Consulting and Prof Services	36,559	37,069	37,627	38,255	38,907
Utilities	860,524	893,267	927,824	963,729	1,000,002
Communications	42,171	43,523	45,002	46,662	48,383
Insurance & Claims	334,601	351,331	368,898	387,343	406,710
Equipment under $5,000	320,073	330,738	340,725	350,712	357,016
Supplies & Materials	354,107	365,789	378,595	392,981	407,915
Sundry	76,697	77,347	78,059	78,860	79,691
Recoveries	-948,187	-992,783	-1,030,915	-1,071,962	-1,113,938
Tsf to reserves-operating	92,449	92,437	92,423	92,409	92,395
Tsf to reserves-capital	63,063	63,630	64,235	64,880	65,541
Total	**$ 5,137,025**	**$ 5,376,101**	**$ 5,557,571**	**$ 5,749,090**	**$ 5,943,108**

Facilities - Budget Drivers	Plan 2026	Estimated Tax Impact
Revenue Changes	**-131,694**	**-0.2%**
Misc/Other Revenues	-9,000	0.0%
Lease and Rental	-122,694	-0.2%
Salary Adjustments	**117,215**	**0.2%**
Salary & Wages	75,135	0.1%
Overhead and Benefits	42,707	0.1%
Recoveries - Utilities	-627	0.0%
Operating Expenses	**185,438**	**0.3%**
Contracted Services	156,730	0.3%
Professional Services	25,555	0.0%
Communications	1,048	0.0%
Supplies and Materials	17,667	0.0%
Insurance and Claims	27,836	0.0%
Misc/other	4,336	0.0%
Equipment/Vehicle	20,257	0.0%
Interdepartmental Facilities Maintenance	-67,706	-0.1%
Utilities (i.e Hydro & Gas)	-285	0.0%
Reserve Changes	**92,959**	**0.2%**

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Transfer from/to Reserves	92,959	0.2%
Total	**$ 263,918**	**0.4%**

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Operating Details 2026 - 2030

Facilities Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
213-FC-Arts Centre-Bldg											
	6001 Sal&Ben-Wages	18,811	19,370	19,937	20,490	21,057	22,759	12,932	28,409	18,448	30,955
	6003 Sal&Ben-Aux-All	2,161	2,226	2,293	2,362	2,432	20,964	29,226	14,859	15,089	3,564
	6004 Sal&Ben-Other-All	339	339	339	339	339	1,060	886	295	356	579
	6005 Sal&Ben-Benefit-Aux	259	267	275	283	292	2,540	3,507	1,783	1,811	428
	6006 Sal&Ben-Overtime-O/S	442	442	442	442	442	486	568	835	1,005	755
	6007 Sal&Ben-Benefit-I/S						26				
	6008 Sal&Ben-Benefit-O/S	11,284	11,704	12,070	12,486	12,916	12,221	7,636	16,627	10,912	18,623
	6010 Sal&Wag-EHT	424	436	449	461	473	1,028	848	866	681	699
	6201 Sal&Ben-Rebill Labour Offset	-2,549	-2,628	-2,706	-2,785	-2,868			-2,655	-2,863	-4,203
	Salary and Benefits	**31,172**	**32,157**	**33,100**	**34,078**	**35,084**	**61,084**	**55,603**	**61,020**	**45,438**	**51,399**
	7004 Contr Svc-Contractors/Builders	24,858	25,678	26,577	27,587	28,635	13,611	24,134	19,094	19,858	20,454
	7020 Contr Svc-Security						389	15			
	Op Exp-Contracted Services	**24,858**	**25,678**	**26,577**	**27,587**	**28,635**	**13,999**	**24,149**	**19,094**	**19,858**	**20,454**
	7103 Prf Svc-Collect. Agency										
	Op Exp-Consulting and Prof Services										
	7200 Utilities-Heat	1,038	1,076	1,117	1,159	1,202	2,770	2,940	2,598	2,637	2,677
	7201 Utilities-Light	20,927	21,765	22,635	23,540	24,482	16,095	15,279	18,956	19,468	19,994
	Op Exp-Utilities	**21,965**	**22,841**	**23,752**	**24,699**	**25,684**	**18,865**	**18,219**	**21,554**	**22,105**	**22,670**
	7306 Communic-Telephone	4,328	4,471	4,628	4,804	4,986	3,187	3,108	6,305	4,080	4,202
	Op Exp-Communications	**4,328**	**4,471**	**4,628**	**4,804**	**4,986**	**3,187**	**3,108**	**6,305**	**4,080**	**4,202**
	7402 Insurance-Property								2,062	2,166	2,274
	Insurance & Claims								**2,062**	**2,166**	**2,274**
	7611 Suppl-Janitorial Supplies	537	555	574	596	618		385	487	506	522
	7613 Suppl-Maint.Supplies	3,471	3,586	3,711	3,852	3,999	959	1,468	3,146	3,272	3,370
	7634 Supp-Stock Supp-Janitorial	3,547	3,664	3,792	3,936	4,086	2,737	3,781	3,214	3,343	3,443
	Op Exp-Supplies & Materials	**7,555**	**7,804**	**8,077**	**8,384**	**8,703**	**3,696**	**5,634**	**6,848**	**7,122**	**7,335**
	7924 Sdry-Licenses&Royalties	530	548	567	589	611	171	183	330	500	515
	Op Exp-Sundry	**530**	**548**	**567**	**589**	**611**	**171**	**183**	**330**	**500**	**515**
	8101 Recoveries-Utilities	-273	-282	-290	-298	-307	-212	-266	-212	-266	-450
	8103 Recoveries- Internal Admin Charge Payro						19	51			
	Op Exp-Recoveries	**-273**	**-282**	**-290**	**-298**	**-307**	**-193**	**-214**	**-212**	**-266**	**-450**
Total 213 FC-Arts Centre-Bldg		**90,136**	**93,217**	**96,411**	**99,842**	**103,396**	**100,809**	**106,682**	**117,002**	**101,003**	**108,399**
233-FC-Carpenters Shop-Bldg											
	6001 Sal&Ben-Wages	38,575	39,721	40,885	42,018	43,181	28,031	30,974	42,128	50,772	36,563
	6003 Sal&Ben-Aux-All	4,432	4,565	4,702	4,843	4,988	903	148			4,209
	6004 Sal&Ben-Other-All	695	695	695	695	695			629	1,048	683
	6005 Sal&Ben-Benefit-Aux	532	548	564	581	599	106	18			505
	6006 Sal&Ben-Overtime-O/S	907	907	907	907	907	108	147	1,778	2,965	892
	6007 Sal&Ben-Benefit-I/S						2				
	6008 Sal&Ben-Benefit-O/S	23,139	24,002	24,752	25,606	26,486	16,411	18,618	24,617	30,032	21,997
	6010 Sal&Wag-EHT	870	895	920	945	971	780	773	868	1,068	826
	6201 Sal&Ben-Rebill Labour Offset	-5,226	-5,390	-5,548	-5,712	-5,881			-4,122	-8,055	-4,964
	Salary and Benefits	**63,923**	**65,942**	**67,877**	**69,882**	**71,945**	**46,340**	**50,679**	**65,898**	**77,830**	**60,711**
	6112 HR-Trng&Educ-Dept										
	Personnel Services										
	7004 Contr Svc-Contractors/Builders	17,709	18,293	18,933	19,653	20,400	10,357	17,193	8,486	8,826	9,091
	7020 Contr Svc-Security						158	99			
	Op Exp-Contracted Services	**17,709**	**18,293**	**18,933**	**19,653**	**20,400**	**10,515**	**17,292**	**8,486**	**8,826**	**9,091**
	7200 Utilities-Heat	4,307	4,468	4,636	4,810	4,990	3,556	4,167	2,596	2,635	2,675
	7201 Utilities-Light	9,986	10,385	10,801	11,233	11,682	7,939	9,625		6,162	6,328
	Op Exp-Utilities	**14,293**	**14,854**	**15,437**	**16,042**	**16,672**	**11,495**	**13,792**	**2,596**	**8,797**	**9,003**
	7306 Communic-Telephone	1,785	1,844	1,909	1,982	2,057	1,688	1,774	1,486	1,684	1,734
	Op Exp-Communications	**1,785**	**1,844**	**1,909**	**1,982**	**2,057**	**1,688**	**1,774**	**1,486**	**1,684**	**1,734**
	7613 Suppl-Maint.Supplies	6,286	6,494	6,721	6,976	7,241	2,662	4,930	1,552	1,614	1,663
	7614 Suppl-Safety Footwear							150			

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7615 Suppl-Misc. Supplies						89				
	7625 Suppl-Spec Office&Process Suppl										
	7628 Suppl-Uniforms										
	7634 Supp-Stock Supp-Janitorial	270	279	289	299	311	181	262	217	226	233
	7635 Supp-Stock Supp-Maintenance	420	434	449	466	484	1,190	340	381	396	408
	Op Exp-Supplies & Materials	**6,976**	**7,206**	**7,459**	**7,742**	**8,036**	**4,121**	**5,683**	**2,150**	**2,236**	**2,304**
	7704 EQUIP-NON-CAPITALIZED	8,114	8,382	8,675	9,005	9,347	9,863	8,320	7,354	7,648	7,878
	7712 Equip-Maintenance										
	Op Exp-Equipment under $5,000	**8,114**	**8,382**	**8,675**	**9,005**	**9,347**	**9,863**	**8,320**	**7,354**	**7,648**	**7,878**
	7924 Sdry-Licenses&Royalties	80	82	85	88	91		202	75	75	77
	7927 Sdry-Misc. Expenses						103				
	Op Exp-Sundry	**80**	**82**	**85**	**88**	**91**	**103**	**202**	**75**	**75**	**77**
	8101 Recoveries-Utilities	-560	-578	-595	-612	-630	-451	-784	-451	-784	-532
	8103 Recoveries- Internal Admin Charge Payro						16	23			
	Op Exp-Recoveries	**-560**	**-578**	**-595**	**-612**	**-630**	**-435**	**-761**	**-451**	**-784**	**-532**
	Total 233 FC-Carpenters Shop-Bldg	**112,319**	**116,026**	**119,780**	**123,782**	**127,918**	**83,691**	**96,980**	**87,594**	**106,312**	**90,265**
	234-FC-City Rentals										
	6001 Sal&Ben-Wages	12,730	13,109	13,493	13,866	14,250	11,200	10,016	11,355	10,508	14,704
	6003 Sal&Ben-Aux-All	1,463	1,506	1,552	1,598	1,646	1,119	1,787	336	341	1,693
	6004 Sal&Ben-Other-All	229	229	229	229	229	3	17	215	217	275
	6005 Sal&Ben-Benefit-Aux	176	181	186	192	198	132	240	40	41	203
	6006 Sal&Ben-Overtime-O/S	299	299	299	299	299	191	221	607	616	359
	6007 Sal&Ben-Benefit-I/S						2				
	6008 Sal&Ben-Benefit-O/S	7,636	7,921	8,169	8,450	8,741	6,554	6,020	6,625	6,216	8,846
	6010 Sal&Wag-EHT	287	295	304	312	320	329	283	244	228	332
	6201 Sal&Ben-Rebill Labour Offset	-1,725	-1,779	-1,831	-1,885	-1,941			-1,155	-1,669	-1,996
	Salary and Benefits	**21,096**	**21,762**	**22,400**	**23,062**	**23,743**	**19,530**	**18,585**	**18,268**	**16,497**	**24,416**
	7004 Contr Svc-Contractors/Builders	14,343	14,817	15,335	15,918	16,523	5,549	10,174	13,000	13,520	13,926
	7020 Contr Svc-Security						108				
	Op Exp-Contracted Services	**14,343**	**14,817**	**15,335**	**15,918**	**16,523**	**5,657**	**10,174**	**13,000**	**13,520**	**13,926**
	7112 Prf Svc-Legal Services							1,372			
	Op Exp-Consulting and Prof Services							**1,372**			
	7200 Utilities-Heat	3,138	3,256	3,378	3,505	3,636	2,282	2,459	2,936	2,980	3,025
	7201 Utilities-Light	19,150	19,916	20,713	21,541	22,403	19,165	17,468	27,080	27,811	28,562
	Op Exp-Utilities	**22,288**	**23,172**	**24,091**	**25,046**	**26,039**	**21,447**	**19,927**	**30,016**	**30,791**	**31,587**
	7306 Communic-Telephone	1,819	1,879	1,945	2,019	2,096	937	937	1,681	1,715	1,766
	Op Exp-Communications	**1,819**	**1,879**	**1,945**	**2,019**	**2,096**	**937**	**937**	**1,681**	**1,715**	**1,766**
	7402 Insurance-Property	12,447	13,069	13,722	14,409	15,129	12,292	11,567	2,177	2,286	10,290
	7406 Insrnce-Perosnal Accident										
	Insurance & Claims	**12,447**	**13,069**	**13,722**	**14,409**	**15,129**	**12,292**	**11,567**	**2,177**	**2,286**	**10,290**
	7611 Suppl-Janitorial Supplies	1,200	1,239	1,282	1,330	1,381			1,087	1,130	1,165
	7613 Suppl-Maint.Supplies	3,959	4,089	4,233	4,394	4,561	2,492	679	3,588	3,732	3,844
	Op Exp-Supplies & Materials	**5,159**	**5,328**	**5,515**	**5,724**	**5,942**	**2,492**	**679**	**4,675**	**4,862**	**5,009**
	7704 EQUIP-NON-CAPITALIZED	4,057	4,191	4,338	4,502	4,673		1,828	3,677	3,824	3,938
	Op Exp-Equipment under $5,000	**4,057**	**4,191**	**4,338**	**4,502**	**4,673**		**1,828**	**3,677**	**3,824**	**3,938**
	7924 Sdry-Licenses&Royalties	239	247	255	265	275			225	225	232
	7928 Sdry-Municipal Charges	57,000	57,000	57,000	57,000	57,000	54,873	45,854	54,000	57,000	57,000
	7998 Sdry-Rebill Expense Offset						-7,095	-7,384			
	7999 Sdry-Rebill Expense						7,095	7,384			
	Op Exp-Sundry	**57,239**	**57,247**	**57,255**	**57,265**	**57,275**	**54,873**	**45,854**	**54,225**	**57,225**	**57,232**
	8101 Recoveries-Utilities	-185	-191	-196	-202	-208	-154	-163	-154	-163	-214
	8103 Recoveries- Internal Admin Charge Payro						7	6			
	Op Exp-Recoveries	**-185**	**-191**	**-196**	**-202**	**-208**	**-148**	**-157**	**-154**	**-163**	**-214**
	4229 Rec&Culture-Lse&Rntls-Gen Rental	-128,385	-128,385	-128,385	-128,385	-128,385	-128,733	-131,480	-138,000	-138,000	-138,000
	Recreation and Cultural Services	**-128,385**	**-128,385**	**-128,385**	**-128,385**	**-128,385**	**-128,733**	**-131,480**	**-138,000**	**-138,000**	**-138,000**

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Operating Details 2026 - 2030

Facilities Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	4460 Other Rev-Advertising	-8,529	-8,529	-8,529	-8,529	-8,529	-8,529	-8,700	-7,500	-8,530	-8,530
	Other Revenue	**-8,529**	**-8,529**	**-8,529**	**-8,529**	**-8,529**	**-8,529**	**-8,700**	**-7,500**	**-8,530**	**-8,530**
	Total 234 FC-City Rentals	**1,349**	**4,360**	**7,491**	**10,829**	**14,298**	**-20,181**	**-29,412**	**-17,934**	**-15,972**	**1,420**
	235-FC-Civic Centre										
	6001 Sal&Ben-Wages	208,040	214,231	220,532	226,729	233,093	130,601	136,431	170,944	238,656	204,474
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	19,868	20,464	21,078	21,710	22,362	51,671	46,722	43,177	43,844	19,637
	6004 Sal&Ben-Other-All	3,116	3,116	3,116	3,116	3,116	5,883	6,234	3,147	2,958	3,187
	6005 Sal&Ben-Benefit-Aux	2,384	2,456	2,529	2,605	2,683	6,074	5,531	5,181	5,261	2,357
	6006 Sal&Ben-Overtime-O/S	4,066	4,066	4,066	4,066	4,066	4,337	11,138	8,898	8,365	4,160
	6007 Sal&Ben-Benefit-I/S						135				
	6008 Sal&Ben-Benefit-O/S	124,024	128,790	132,790	137,271	141,894	71,155	79,143	99,762	139,992	122,177
	6010 Sal&Wag-EHT	4,584	4,717	4,851	4,985	5,121	4,510	4,417	4,410	5,729	4,513
	6201 Sal&Ben-Rebill Labour Offset	-23,431	-24,164	-24,873	-25,608	-26,364			-17,304	-22,828	-23,155
	Salary and Benefits	**342,653**	**353,677**	**364,090**	**374,874**	**385,971**	**274,366**	**289,616**	**318,215**	**421,978**	**337,349**
	7003 Contr Svc- Prog Instructors						11,195	6,119			
	7004 Contr Svc-Contractors/Builders	96,973	100,174	103,680	107,619	111,709	100,356	94,149	73,542	76,483	124,578
	7013 Contr Svc-Janitorial							4,750			
	7020 Contr Svc-Security	111,540	115,221	119,253	123,785	128,489	100,148	108,291	95,472	99,290	102,270
	Op Exp-Contracted Services	**208,513**	**215,394**	**222,933**	**231,404**	**240,198**	**211,699**	**213,310**	**169,014**	**175,774**	**226,848**
	7200 Utilities-Heat	16,441	17,058	17,697	18,361	19,050	12,547	14,862	21,120	21,436	21,758
	7201 Utilities-Light	80,740	83,970	87,329	90,822	94,455	78,141	74,349	89,906	92,334	98,349
	Op Exp-Utilities	**97,182**	**101,028**	**105,026**	**109,183**	**113,504**	**90,688**	**89,211**	**111,026**	**113,770**	**120,107**
	7306 Communic-Telephone	1,120	1,157	1,197	1,243	1,291	430	468	1,035	1,056	1,088
	Op Exp-Communications	**1,120**	**1,157**	**1,197**	**1,243**	**1,291**	**430**	**468**	**1,035**	**1,056**	**1,088**
	7402 Insurance-Property	66,209	69,519	72,995	76,645	80,477	48,640	57,151	43,481	45,655	58,147
	7406 Insrnce-Perosnal Accident										
	Insurance & Claims	**66,209**	**69,519**	**72,995**	**76,645**	**80,477**	**48,640**	**57,151**	**43,481**	**45,655**	**58,147**
	7611 Suppl-Janitorial Supplies	2,060	2,128	2,202	2,286	2,373	2,005	320	12,882	13,397	13,799
	7613 Suppl-Maint.Supplies	15,672	16,189	16,756	17,392	18,053	7,617	10,914	14,204	14,772	15,215
	7615 Suppl-Misc. Supplies										
	7626 Suppl-Standard Office Supplies										
	7630 Suppl-Freight										
	7634 Supp-Stock Supp-Janitorial	16,556	17,103	17,701	18,374	19,072	12,773	17,670	15,006	15,606	16,074
	7635 Supp-Stock Supp-Maintenance	420	434	449	466	484	1,190	340	381	396	408
	Op Exp-Supplies & Materials	**34,708**	**35,854**	**37,109**	**38,518**	**39,982**	**23,585**	**29,244**	**42,472**	**44,171**	**45,496**
	7703 Equip-Maint-Vehicles										
	7704 EQUIP-NON-CAPITALIZED						1,296				
	7712 Equip-Maintenance						450	450			
	Op Exp-Equipment under $5,000						**1,746**	**450**			
	7924 Sdry-Licenses&Royalties	1,299	1,341	1,388	1,441	1,496	606	1,148	1,224	1,224	1,261
	Op Exp-Sundry	**1,299**	**1,341**	**1,388**	**1,441**	**1,496**	**606**	**1,148**	**1,224**	**1,224**	**1,261**
	8101 Recoveries-Utilities	-2,510	-2,590	-2,665	-2,744	-2,825	-2,257	-2,213	-2,257	-2,213	-2,481
	8103 Recoveries- Internal Admin Charge Payro						126	169			
	8105 Recoveries-Third Party						-7,856	-7,560			
	Op Exp-Recoveries	**-2,510**	**-2,590**	**-2,665**	**-2,744**	**-2,825**	**-9,986**	**-9,605**	**-2,257**	**-2,213**	**-2,481**
	4229 Rec&Culture-Lse&Rntls-Gen Rental	-10,000	-10,000	-10,000	-10,000	-10,000	-8,995	-11,729	-7,500	-7,500	-7,500
	Recreation and Cultural Services	**-10,000**	**-10,000**	**-10,000**	**-10,000**	**-10,000**	**-8,995**	**-11,729**	**-7,500**	**-7,500**	**-7,500**
	Total 235 FC-Civic Centre	**739,173**	**765,381**	**792,074**	**820,566**	**850,095**	**632,778**	**659,264**	**676,711**	**793,915**	**780,315**
	236-FC-Community House-Bldg										
	6001 Sal&Ben-Wages	20	20	21	21	22					
	6003 Sal&Ben-Aux-All	2	2	2	2	3		207			
	6004 Sal&Ben-Other-All	0	0	0	0	0					
	6005 Sal&Ben-Benefit-Aux	0	0	0	0	0		25			
	6006 Sal&Ben-Overtime-O/S	0	0	0	0	0					
	6008 Sal&Ben-Benefit-O/S	12	12	13	13	14					

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	6010 Sal&Wag-EHT	0	0	0	0	0		4			
	6201 Sal&Ben-Rebill Labour Offset	-3	-3	-3	-3	-3					
	Salary and Benefits	33	34	35	36	37		236			
	8101 Recoveries-Utilities	0	0	0	0	0					
	8103 Recoveries- Internal Admin Charge Payro							15			
	Op Exp-Recoveries	0	0	0	0	0		15			
	Total 236 FC-Community House-Bldg	**32**	**33**	**34**	**35**	**36**		**251**			
	237-FC-Curling Rink-Bldg										
	6001 Sal&Ben-Wages	133,816	137,791	141,827	145,758	149,791	87,111	105,415	96,437	103,123	115,910
	6003 Sal&Ben-Aux-All	15,373	15,835	16,310	16,799	17,303	24,057	18,047	55,797	53,095	13,345
	6004 Sal&Ben-Other-All	2,411	2,411	2,411	2,411	2,411	2,690	1,135	1,883	2,118	2,166
	6005 Sal&Ben-Benefit-Aux	1,845	1,900	1,957	2,016	2,076	2,873	2,269	7,176	6,852	1,601
	6006 Sal&Ben-Overtime-O/S	3,147	3,147	3,147	3,147	3,147	8,965	6,460	5,323	5,988	2,827
	6007 Sal&Ben-Benefit-I/S						34				
	6008 Sal&Ben-Benefit-O/S	80,268	83,261	85,864	88,825	91,880	51,129	63,275	56,258	60,998	69,731
	6010 Sal&Wag-EHT	3,018	3,104	3,192	3,278	3,367	3,026	3,045	3,187	3,282	2,618
	6201 Sal&Ben-Rebill Labour Offset	-18,130	-18,697	-19,246	-19,815	-20,400			-9,866	-16,331	-15,737
	Salary and Benefits	221,747	228,751	235,461	242,418	249,575	179,886	199,646	216,195	219,124	192,462
	7004 Contr Svc-Contractors/Builders	38,459	100,174	103,680	107,619	111,709	38,508	37,339	12,730	13,238	13,636
	Op Exp-Contracted Services	38,459	100,174	103,680	107,619	111,709	38,508	37,339	12,730	13,238	13,636
	7105 Prf Svc-Consultant							1,048			
	Op Exp-Consulting and Prof Services							1,048			
	7200 Utilities-Heat	28,104	29,158	30,251	31,386	32,562	24,730	29,281	18,544	18,822	19,104
	7201 Utilities-Light	77,013	80,094	83,298	86,629	90,095	85,513	78,525	71,492	73,422	74,230
	7202 Utilities-Other								3,903	3,961	4,020
	Op Exp-Utilities	105,117	109,251	113,549	118,015	122,657	110,243	107,806	93,938	96,205	97,354
	7611 Suppl-Janitorial Supplies								266	277	285
	7613 Suppl-Maint.Supplies	12,858	13,282	13,746	14,269	14,811	2,672	9,890	11,654	12,120	12,483
	7634 Supp-Stock Supp-Janitorial	10,026	10,357	10,719	11,127	11,550	7,037	9,734	8,266	8,597	8,855
	7635 Supp-Stock Supp-Maintenance	509	525	544	565	586	1,437	414	461	479	493
	Op Exp-Supplies & Materials	23,393	24,164	25,010	25,960	26,946	11,146	20,038	20,647	21,473	22,117
	7700 Equip-Equipment Purchase							-750			
	7701 Equip-Equipment Replacement						3,636				
	7702 Equip-Fuel	2,742	2,845	2,952	3,062	3,177	607	986			
	Op Exp-Equipment under $5,000	2,742	2,845	2,952	3,062	3,177	4,242	236			
	7924 Sdry-Licenses&Royalties	371	384	397	412	428			350	350	360
	Op Exp-Sundry	371	384	397	412	428			350	350	360
	8101 Recoveries-Utilities	-1,943	-2,004	-2,062	-2,123	-2,186	-1,350	-1,584	-1,350	-1,584	-1,686
	8103 Recoveries- Internal Admin Charge Payro						144	134			
	Op Exp-Recoveries	-1,943	-2,004	-2,062	-2,123	-2,186	-1,206	-1,450	-1,350	-1,584	-1,686
	Total 237 FC-Curling Rink-Bldg	**389,886**	**463,564**	**478,986**	**495,364**	**512,307**	**342,819**	**364,663**	**342,510**	**348,807**	**324,243**
	240-FC-Admin-Facilities										
	6000 Sal&Ben-Salaries	237,650	244,780	252,123	259,687	267,477	184,547	207,866	199,855	207,829	229,123
	6001 Sal&Ben-Wages						444	974			
	6002 Sal&Ben-Overtime-I/S						102	61			
	6003 Sal&Ben-Aux-All						13,054	13,165			
	6004 Sal&Ben-Other-All						926	1,323			
	6005 Sal&Ben-Benefit-Aux						1,526	1,781			
	6006 Sal&Ben-Overtime-O/S						115	272			
	6007 Sal&Ben-Benefit-I/S	56,326	58,015	59,833	61,628	63,477	39,360	47,917	47,691	48,679	52,019
	6008 Sal&Ben-Benefit-O/S						270	585			
	6010 Sal&Wag-EHT	4,634	4,773	4,916	5,064	5,216	4,051	4,175	3,897	4,052	4,195
	Salary and Benefits	298,610	307,568	316,872	326,378	336,170	244,395	278,120	251,443	260,561	285,337
	6104 HR-Mileage/Vehicle Allow.	500	500	500	500	500	231	155	500	500	500
	6111 HR-Trng&Educ-Corp										
	6112 HR-Trng&Educ-Dept	11,500	11,500	11,500	11,500	11,500	599	6,169	11,500	11,500	11,500
	Personnel Services	12,000	12,000	12,000	12,000	12,000	829	6,323	12,000	12,000	12,000

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Operating Details 2026 - 2030

Facilities Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7004 Contr Svc-Contractors/Builders	15,450	15,960	16,518	17,146	17,798	18,033	2,177			
	7006 Contr Svc-Fee For Service										
	7013 Contr Svc-Janitorial						65	128			
	7020 Contr Svc-Security							715			
	Op Exp-Contracted Services	**15,450**	**15,960**	**16,518**	**17,146**	**17,798**	**18,098**	**3,021**			
	7105 Prf Svc-Consultant	10,300	10,640	11,012	11,431	11,865	14,900	3,200	8,405	8,741	9,004
	7112 Prf Svc-Legal Services							6,009			
	7117 Prf Svc-Sftwre Mnt/Upgrades	5,150	5,320	5,506	5,715	5,933	526	764	2,000	2,000	2,000
	Op Exp-Consulting and Prof Services	**15,450**	**15,960**	**16,518**	**17,146**	**17,798**	**15,426**	**9,973**	**10,405**	**10,741**	**11,004**
	7201 Utilities-Light										
	Op Exp-Utilities										
	7300 Communic-Advertising										
	Op Exp-Communications										
	7402 Insurance-Property	140,889	147,933	155,330	163,097	171,251	201,839	121,212	108,186	113,595	125,405
	7406 Insrnce-Perosnal Accident						-100,036				
	Insurance & Claims	**140,889**	**147,933**	**155,330**	**163,097**	**171,251**	**101,803**	**121,212**	**108,186**	**113,595**	**125,405**
	7601 Suppl-Beverages						19				
	7605 Suppl-Chemicals						-400				
	7611 Suppl-Janitorial Supplies							16			
	7613 Suppl-Maint.Supplies						-58	3,347			
	7614 Suppl-Safety Footwear							1,246			
	7615 Suppl-Misc. Supplies						131				
	7619 Suppl-Prog. Supplies										
	7625 Suppl-Spec Office&Process Suppl	355	366	379	393	408		371	321	335	344
	7626 Suppl-Standard Office Supplies	3,000	3,098	3,207	3,330	3,456	813	1,504	2,718	2,827	2,912
	7631 Suppl-Promo Wear							20			
	7635 Supp-Stock Supp-Maintenance							-199			
	Op Exp-Supplies & Materials	**3,354**	**3,465**	**3,586**	**3,723**	**3,864**	**505**	**6,304**	**3,040**	**3,162**	**3,256**
	7505 Lse&Rntls-Leased Equipment						-278	1,910			
	7702 Equip-Fuel							607			
	7703 Equip-Maint-Vehicles										
	7704 EQUIP-NON-CAPITALIZED							131			
	7707 Equip-Vehicle Charges						202,357		221,376		
	7710 Equip-Capital Lease Interest						341	391			
	Op Exp-Equipment under $5,000						**202,421**	**3,038**	**221,376**		
	7912 Sdry-Debt-Principal						733	1,058			
	7924 Sdry-Licenses&Royalties	1,061	1,096	1,134	1,177	1,222	5,264	5,133	1,000	1,000	1,030
	7927 Sdry-Misc. Expenses						387	1,373			
	Op Exp-Sundry	**1,061**	**1,096**	**1,134**	**1,177**	**1,222**	**6,384**	**7,564**	**1,000**	**1,000**	**1,030**
	8103 Recoveries- Internal Admin Charge Payro						180	153			
	Op Exp-Recoveries						**180**	**153**			
	4463 Other Rev-Donations						-980	-980			
	4479 Other Rev-Misc. Revenue										
	4506 Other Rev-Service Fees	-50,000	-50,000	-50,000	-50,000	-50,000	-44,753	-64,181		-41,000	-41,000
	Other Revenue	**-50,000**	**-50,000**	**-50,000**	**-50,000**	**-50,000**	**-45,733**	**-65,161**		**-41,000**	**-41,000**
	5423 Tsf-Fm-Rsv-Benefits							-4,380			
	Tsf from reserves-operating							**-4,380**			
Total 240 FC-Admin-Facilities		**436,814**	**453,982**	**471,960**	**490,667**	**510,103**	**544,308**	**366,168**	**607,449**	**360,058**	**397,031**
241-FC-Curling Rink-Plant											
	7004 Contr Svc-Contractors/Builders						910				
	Op Exp-Contracted Services						**910**				
Total 241 FC-Curling Rink-Plant							**910**				
242-FC-Glencoe Centre-Bldg											
	6001 Sal&Ben-Wages	21,783	22,430	23,087	23,727	24,384	14,568	16,435	24,634	18,053	20,118

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Facilities Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	6003 Sal&Ben-Aux-All	2,503	2,578	2,655	2,735	2,817	11,963	12,462	7,260	7,372	2,316
	6004 Sal&Ben-Other-All	392	392	392	392	392	106	153	406	367	376
	6005 Sal&Ben-Benefit-Aux	300	309	319	328	338	1,417	1,547	871	885	278
	6006 Sal&Ben-Overtime-O/S	512	512	512	512	512	795	1,809	1,148	1,038	490
	6007 Sal&Ben-Benefit-I/S						23				
	6008 Sal&Ben-Benefit-O/S	13,066	13,553	13,977	14,459	14,957	8,547	9,864	14,386	10,678	12,103
	6010 Sal&Wag-EHT	491	505	520	534	548	640	655	652	523	454
	6201 Sal&Ben-Rebill Labour Offset	-2,951	-3,044	-3,133	-3,226	-3,321			-2,448	-2,851	-2,732
	Salary and Benefits	**36,097**	**37,237**	**38,329**	**39,462**	**40,627**	**38,060**	**42,925**	**46,911**	**36,066**	**33,403**
	7004 Contr Svc-Contractors/Builders	7,374	7,617	7,884	8,183	8,494	7,039	14,695	6,683	6,950	7,159
	7020 Contr Svc-Security						50				
	Op Exp-Contracted Services	**7,374**	**7,617**	**7,884**	**8,183**	**8,494**	**7,089**	**14,695**	**6,683**	**6,950**	**7,159**
	7200 Utilities-Heat	2,774	2,878	2,986	3,098	3,214	2,636	2,671	1,751	1,778	1,804
	7201 Utilities-Light	2,024	2,104	2,188	2,276	2,367	1,392	1,380	1,878	1,928	1,950
	Op Exp-Utilities	**4,798**	**4,983**	**5,174**	**5,374**	**5,581**	**4,028**	**4,052**	**3,630**	**3,706**	**3,755**
	7306 Communic-Telephone	1,598	1,650	1,708	1,773	1,840	1,552	1,551	1,139	1,162	1,197
	Op Exp-Communications	**1,598**	**1,650**	**1,708**	**1,773**	**1,840**	**1,552**	**1,551**	**1,139**	**1,162**	**1,197**
	7611 Suppl-Janitorial Supplies								435	452	466
	7613 Suppl-Maint.Supplies	1,418	1,465	1,516	1,573	1,633	14	63	1,285	1,337	1,376
	7634 Supp-Stock Supp-Janitorial	2,224	2,297	2,378	2,468	2,562	1,563	2,159	1,835	1,908	1,965
	Op Exp-Supplies & Materials	**3,642**	**3,762**	**3,893**	**4,041**	**4,194**	**1,577**	**2,222**	**3,555**	**3,697**	**3,808**
	7924 Sdry-Licenses&Royalties	80	82	85	88	92			75	75	77
	Op Exp-Sundry	**80**	**82**	**85**	**88**	**92**			**75**	**75**	**77**
	8101 Recoveries-Utilities	-316	-326	-336	-346	-356	-291	-275	-291	-275	-292
	8103 Recoveries- Internal Admin Charge Payro						14	52			
	Op Exp-Recoveries	**-316**	**-326**	**-336**	**-346**	**-356**	**-277**	**-223**	**-291**	**-275**	**-292**
	Total 242 FC-Glencoe Centre-Bldg	**53,271**	**55,005**	**56,738**	**58,575**	**60,472**	**52,028**	**65,223**	**61,702**	**51,381**	**49,106**
	244-FC-Heritage Mtn Comm Ctre-Bldg										
	6001 Sal&Ben-Wages	26,457	27,243	28,041	28,818	29,616	17,400	20,061	26,479	30,072	24,289
	6003 Sal&Ben-Aux-All	3,040	3,131	3,225	3,321	3,421	16,707	15,524	6,153	6,248	2,797
	6004 Sal&Ben-Other-All	477	477	477	477	477	378	294	435	613	454
	6005 Sal&Ben-Benefit-Aux	365	376	387	399	411	1,984	1,863	738	750	335
	6006 Sal&Ben-Overtime-O/S	622	622	622	622	622	910	1,978	1,229	1,735	592
	6007 Sal&Ben-Benefit-I/S						31				
	6008 Sal&Ben-Benefit-O/S	15,870	16,462	16,977	17,562	18,166	10,192	12,023	15,464	17,788	14,613
	6010 Sal&Wag-EHT	597	614	631	648	666	814	801	669	754	549
	6201 Sal&Ben-Rebill Labour Offset	-3,585	-3,697	-3,805	-3,918	-4,033			-2,629	-4,752	-3,298
	Salary and Benefits	**43,843**	**45,227**	**46,554**	**47,929**	**49,345**	**48,416**	**52,544**	**48,537**	**53,208**	**40,331**
	7004 Contr Svc-Contractors/Builders	17,556	18,136	18,770	19,483	20,223	15,347	26,993	15,912	16,548	17,045
	7013 Contr Svc-Janitorial										
	7020 Contr Svc-Security						398	15			
	Op Exp-Contracted Services	**17,556**	**18,136**	**18,770**	**19,483**	**20,223**	**15,744**	**27,008**	**15,912**	**16,548**	**17,045**
	7200 Utilities-Heat	2,153	2,234	2,317	2,404	2,494	1,817	2,014	1,714	1,740	1,766
	7201 Utilities-Light	13,177	13,704	14,253	14,823	15,416	13,854	11,446	14,840	15,241	15,408
	Op Exp-Utilities	**15,330**	**15,938**	**16,570**	**17,227**	**17,910**	**15,671**	**13,460**	**16,554**	**16,981**	**17,174**
	7306 Communic-Telephone	2,733	2,783	2,836	2,893	2,951	2,677	2,614	2,588	2,640	2,693
	Op Exp-Communications	**2,733**	**2,783**	**2,836**	**2,893**	**2,951**	**2,677**	**2,614**	**2,588**	**2,640**	**2,693**
	7611 Suppl-Janitorial Supplies	332	343	355	369	383		313	301	313	323
	7613 Suppl-Maint.Supplies	3,784	3,909	4,046	4,200	4,359	-142	6,720	739	769	792
	7634 Supp-Stock Supp-Janitorial	2,024	2,091	2,164	2,246	2,332	1,563	2,159	1,835	1,908	1,965
	Op Exp-Supplies & Materials	**6,141**	**6,343**	**6,565**	**6,815**	**7,074**	**1,420**	**9,192**	**2,875**	**2,990**	**3,080**
	7924 Sdry-Licenses&Royalties	239	247	255	265	275	171	183	225	225	232
	Op Exp-Sundry	**239**	**247**	**255**	**265**	**275**	**171**	**183**	**225**	**225**	**232**
	8101 Recoveries-Utilities	-384	-396	-408	-420	-432	-312	-459	-312	-459	-353
	8103 Recoveries- Internal Admin Charge Payro						46	62			
	Op Exp-Recoveries	**-384**	**-396**	**-408**	**-420**	**-432**	**-266**	**-397**	**-312**	**-459**	**-353**

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	4229 Rec&Culture-Lse&Rntls-Gen Rental										
	Recreation and Cultural Services										
	Total 244 FC-Heritage Mtn Comm Ctre-Bldg	**85,457**	**88,277**	**91,143**	**94,192**	**97,345**	**83,833**	**104,604**	**86,379**	**92,133**	**80,202**
	246-FC-Heritage Woods Park-Bldg										
	6001 Sal&Ben-Wages	1,753	1,805	1,858	1,910	1,962	1,228	1,371	793	1,412	1,641
	6003 Sal&Ben-Aux-All	201	207	214	220	227	638	416			189
	6004 Sal&Ben-Other-All	32	32	32	32	32	14	3	24	29	31
	6005 Sal&Ben-Benefit-Aux	24	25	26	26	27	76	50			22
	6006 Sal&Ben-Overtime-O/S	41	41	41	41	41	15		69	82	40
	6007 Sal&Ben-Benefit-I/S						1				
	6008 Sal&Ben-Benefit-O/S	1,052	1,091	1,125	1,164	1,204	692	821	461	835	987
	6010 Sal&Wag-EHT	40	41	42	43	44	46	41	17	30	37
	6201 Sal&Ben-Rebill Labour Offset	-238	-245	-252	-260	-267			-90	-224	-223
	Salary and Benefits	**2,905**	**2,997**	**3,085**	**3,176**	**3,270**	**2,709**	**2,701**	**1,275**	**2,164**	**2,724**
	7004 Contr Svc-Contractors/Builders	2,341	2,418	2,503	2,598	2,697	4,700	2,652	2,122	2,207	2,273
	Op Exp-Contracted Services	**2,341**	**2,418**	**2,503**	**2,598**	**2,697**	**4,700**	**2,652**	**2,122**	**2,207**	**2,273**
	7306 Communic-Telephone								476		
	Op Exp-Communications								**476**		
	7613 Suppl-Maint.Supplies	313	324	335	347	361		377	284	295	304
	7634 Supp-Stock Supp-Janitorial	2,036	2,103	2,177	2,259	2,345	1,572	2,171	1,845	1,919	1,977
	Op Exp-Supplies & Materials	**2,349**	**2,427**	**2,512**	**2,607**	**2,706**	**1,572**	**2,548**	**2,129**	**2,214**	**2,280**
	7924 Sdry-Licenses&Royalties	80	82	85	88	92			75	75	77
	Op Exp-Sundry	**80**	**82**	**85**	**88**	**92**			**75**	**75**	**77**
	8101 Recoveries-Utilities	-25	-26	-27	-28	-29	-18	-22	-18	-22	-24
	8103 Recoveries- Internal Admin Charge Payro						3				
	Op Exp-Recoveries	**-25**	**-26**	**-27**	**-28**	**-29**	**-15**	**-22**	**-18**	**-22**	**-24**
	Total 246 FC-Heritage Woods Park-Bldg	**7,649**	**7,898**	**8,158**	**8,442**	**8,736**	**8,966**	**7,879**	**6,060**	**6,638**	**7,330**
	247-FC-Ice Arena-Bldg										
	6000 Sal&Ben-Salaries						50				
	6001 Sal&Ben-Wages	375,452	386,627	398,002	409,203	420,706	183,626	221,920	338,105	240,288	329,639
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	35,068	36,120	37,204	38,320	39,470	165,238	282,938	71,792	69,338	30,142
	6004 Sal&Ben-Other-All	5,500	5,500	5,500	5,500	5,500	11,174	15,899	5,604	4,829	4,893
	6005 Sal&Ben-Benefit-Aux	4,208	4,334	4,464	4,598	4,736	20,321	34,657	9,095	8,801	3,617
	6006 Sal&Ben-Overtime-O/S	7,177	7,177	7,177	7,177	7,177	123,258	137,738	15,847	13,653	6,386
	6007 Sal&Ben-Benefit-I/S						263	0			
	6008 Sal&Ben-Benefit-O/S	223,678	232,301	239,511	247,573	255,892	115,522	133,392	195,486	142,133	196,642
	6010 Sal&Wag-EHT	8,252	8,491	8,734	8,974	9,221	10,718	12,803	8,489	6,476	7,236
	6201 Sal&Ben-Rebill Labour Offset	-41,357	-42,650	-43,902	-45,200	-46,535			-31,006	-37,791	-35,544
	Salary and Benefits	**617,979**	**637,900**	**656,690**	**676,145**	**696,166**	**630,169**	**839,346**	**613,412**	**447,728**	**543,011**
	6103 HR-Health&Safety Prog.							34			
	6111 HR-Trng&Educ-Corp										
	6112 HR-Trng&Educ-Dept							695			
	Personnel Services							**729**			
	7004 Contr Svc-Contractors/Builders	67,136	69,352	71,779	74,506	77,337	111,512	54,695	60,849	63,282	65,181
	Op Exp-Contracted Services	**67,136**	**69,352**	**71,779**	**74,506**	**77,337**	**111,512**	**54,695**	**60,849**	**63,282**	**65,181**
	7200 Utilities-Heat	60,715	62,991	65,353	67,804	70,347	49,459	58,520	37,294	37,854	38,421
	7201 Utilities-Light	68,179	70,906	73,743	76,692	79,760	60,224	63,368	146,233	150,181	65,715
	7202 Utilities-Other						229				
	Op Exp-Utilities	**128,894**	**133,898**	**139,096**	**144,497**	**150,107**	**109,913**	**121,888**	**183,527**	**188,035**	**104,136**
	7300 Communic-Advertising										
	Op Exp-Communications										
	7607 Suppl-Consumables						2,910				
	7611 Suppl-Janitorial Supplies	3,058	3,159	3,270	3,394	3,523	8,713	2,969	2,592	2,696	2,777
	7613 Suppl-Maint.Supplies	38,555	39,827	41,221	42,788	44,414	15,962	15,823	34,944	36,341	37,432
	7614 Suppl-Safety Footwear							119			

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7626 Suppl-Standard Office Supplies										
	7634 Supp-Stock Supp-Janitorial	14,439	14,915	15,437	16,024	16,633	11,138	15,411	13,086	13,610	14,018
	7635 Supp-Stock Supp-Maintenance	2,159	2,231	2,309	2,396	2,487	6,125	1,757	1,957	2,035	2,096
	Op Exp-Supplies & Materials	**58,211**	**60,132**	**62,237**	**64,602**	**67,057**	**44,848**	**36,080**	**52,579**	**54,682**	**56,323**
	7701 Equip-Equipment Replacement						852				
	7702 Equip-Fuel						3,252	1,725			
	7704 EQUIP-NON-CAPITALIZED	6,437	6,650	6,882	7,143	7,415			5,834	6,067	6,250
	7712 Equip-Maintenance	515	532	551	572	593	450	500			500
	Op Exp-Equipment under $5,000	**6,952**	**7,182**	**7,433**	**7,715**	**8,008**	**4,553**	**2,225**	**5,834**	**6,067**	**6,750**
	7924 Sdry-Licenses&Royalties	1,061	1,096	1,134	1,177	1,222	302	376	1,000	1,000	1,030
	7927 Sdry-Misc. Expenses						3,835	221			
	Op Exp-Sundry	**1,061**	**1,096**	**1,134**	**1,177**	**1,222**	**4,136**	**597**	**1,000**	**1,000**	**1,030**
	8101 Recoveries-Utilities	-4,431	-4,571	-4,704	-4,843	-4,986	-4,019	-3,613	-4,019	-3,613	-3,808
	8103 Recoveries- Internal Admin Charge Payro						409	548			
	Op Exp-Recoveries	**-4,431**	**-4,571**	**-4,704**	**-4,843**	**-4,986**	**-3,610**	**-3,065**	**-4,019**	**-3,613**	**-3,808**
	9406 Tsf To Rsv-Future Operating						8,025				
	Tsf to reserves-operating						**8,025**				
	4479 Other Rev-Misc. Revenue						-54				
	Other Revenue						**-54**				
	Total 247 FC-Ice Arena-Bldg	**875,802**	**904,988**	**933,664**	**963,799**	**994,912**	**909,493**	**1,052,496**	**913,183**	**757,181**	**772,622**
	249-FC-Ice Centre Plant										
	6000 Sal&Ben-Salaries							628			
	6001 Sal&Ben-Wages	349,530	359,572	369,754	379,624	389,750	50,238	73,793	13,327	135,689	312,002
	6003 Sal&Ben-Aux-All	10,813	11,138	11,472	11,816	12,170	1,740	2,854			7,531
	6004 Sal&Ben-Other-All	1,696	1,696	1,696	1,696	1,696	1,756	3,892	47	157	1,222
	6005 Sal&Ben-Benefit-Aux	1,298	1,337	1,377	1,418	1,460	206	342			904
	6006 Sal&Ben-Overtime-O/S	2,213	2,213	2,213	2,213	2,213	15,734	23,323	134	446	1,595
	6007 Sal&Ben-Benefit-I/S						2				
	6008 Sal&Ben-Benefit-O/S	210,469	218,257	225,093	232,895	240,948	28,480	44,488	7,819	80,580	188,292
	6010 Sal&Wag-EHT	7,103	7,305	7,510	7,709	7,914	1,635	2,313	263	2,658	6,286
	6201 Sal&Ben-Rebill Labour Offset	-12,752	-13,151	-13,537	-13,937	-14,349			-1,157	-1,212	-8,880
	Salary and Benefits	**570,370**	**588,366**	**605,577**	**623,433**	**641,803**	**99,792**	**151,633**	**20,434**	**218,318**	**508,951**
	6103 HR-Health&Safety Prog.										
	6104 HR-Mileage/Vehicle Allow.							151			
	6112 HR-Trng&Educ-Dept							709			
	Personnel Services							**860**			
	7004 Contr Svc-Contractors/Builders	36,869	38,085	39,418	40,916	42,471	37,484	38,960	33,416	34,752	35,795
	Op Exp-Contracted Services	**36,869**	**38,085**	**39,418**	**40,916**	**42,471**	**37,484**	**38,960**	**33,416**	**34,752**	**35,795**
	7201 Utilities-Light	68,179	70,906	73,743	76,692	79,760	60,224	63,368			65,715
	Op Exp-Utilities	**68,179**	**70,906**	**73,743**	**76,692**	**79,760**	**60,224**	**63,368**			**65,715**
	7306 Communic-Telephone	622	643	665	690	717	469	468	487	587	604
	Op Exp-Communications	**622**	**643**	**665**	**690**	**717**	**469**	**468**	**487**	**587**	**604**
	7613 Suppl-Maint.Supplies	2,769	2,860	2,961	3,073	3,190	3,435	3,316	2,509	2,610	2,688
	7614 Suppl-Safety Footwear							70			
	Op Exp-Supplies & Materials	**2,769**	**2,860**	**2,961**	**3,073**	**3,190**	**3,435**	**3,386**	**2,509**	**2,610**	**2,688**
	7702 Equip-Fuel										
	7704 EQUIP-NON-CAPITALIZED						1,258				
	Op Exp-Equipment under $5,000						**1,258**				
	7924 Sdry-Licenses&Royalties	80	82	85	88	91	172		75	75	77
	Op Exp-Sundry	**80**	**82**	**85**	**88**	**91**	**172**		**75**	**75**	**77**
	8101 Recoveries-Utilities	-1,366	-1,409	-1,451	-1,493	-1,537	-34	-118	-34	-118	-952
	8103 Recoveries- Internal Admin Charge Payro						66	90			
	Op Exp-Recoveries	**-1,366**	**-1,409**	**-1,451**	**-1,493**	**-1,537**	**32**	**-28**	**-34**	**-118**	**-952**
	Total 249 FC-Ice Centre Plant	**677,522**	**699,533**	**720,998**	**743,400**	**766,494**	**202,866**	**258,649**	**56,887**	**256,224**	**612,878**

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
251-FC-Inlet Park-Bldg											
	6001 Sal&Ben-Wages	4,728	4,869	5,011	5,150	5,293	3,564	3,795	4,938	5,894	4,624
	6003 Sal&Ben-Aux-All	543	560	576	594	611					532
	6004 Sal&Ben-Other-All	85	85	85	85	85			102	122	86
	6005 Sal&Ben-Benefit-Aux	65	67	69	71	73					64
	6006 Sal&Ben-Overtime-O/S	111	111	111	111	111			288	345	113
	6008 Sal&Ben-Benefit-O/S	2,836	2,942	3,034	3,139	3,246	2,086	2,281	2,879	3,486	2,782
	6010 Sal&Wag-EHT	107	110	113	116	119	97	94	104	124	104
	6201 Sal&Ben-Rebill Labour Offset	-641	-661	-680	-700	-721			-511	-936	-628
	Salary and Benefits	**7,835**	**8,083**	**8,320**	**8,566**	**8,818**	**5,747**	**6,170**	**7,801**	**9,035**	**7,678**
	7004 Contr Svc-Contractors/Builders							800	-7,590		
	Op Exp-Contracted Services							**800**	**-7,590**		
	7201 Utilities-Light							6,471			
	Op Exp-Utilities							**6,471**			
	7613 Suppl-Maint.Supplies										
	7634 Supp-Stock Supp-Janitorial										
	Op Exp-Supplies & Materials										
	7924 Sdry-Licenses&Royalties										
	Op Exp-Sundry										
	8101 Recoveries-Utilities	-69	-71	-73	-75	-77	-73	-92	-73	-92	-68
	8103 Recoveries- Internal Admin Charge Payro						4	4			
	Op Exp-Recoveries	**-69**	**-71**	**-73**	**-75**	**-77**	**-69**	**-87**	**-73**	**-92**	**-68**
Total 251 FC-Inlet Park-Bldg		**7,767**	**8,012**	**8,247**	**8,491**	**8,741**	**5,678**	**13,354**	**138**	**8,944**	**7,611**
252-FC-Kyle Centre-Bldg											
	6001 Sal&Ben-Wages	63,881	65,779	67,705	69,582	71,507	51,753	48,399	23,293	51,258	69,987
	6003 Sal&Ben-Aux-All	7,339	7,559	7,786	8,019	8,260	27,205	34,532	17,905	18,182	8,058
	6004 Sal&Ben-Other-All	1,151	1,151	1,151	1,151	1,151	439	432	425	1,037	1,308
	6005 Sal&Ben-Benefit-Aux	881	907	934	962	991	3,237	4,215	2,149	2,182	967
	6006 Sal&Ben-Overtime-O/S	1,502	1,502	1,502	1,502	1,502	1,388	2,446	1,202	2,932	1,707
	6007 Sal&Ben-Benefit-I/S						28				
	6008 Sal&Ben-Benefit-O/S	38,318	39,747	40,990	42,403	43,862	29,698	29,017	13,595	30,319	42,105
	6010 Sal&Wag-EHT	1,441	1,482	1,524	1,565	1,607	1,946	1,844	835	1,431	1,581
	6201 Sal&Ben-Rebill Labour Offset	-8,655	-8,926	-9,188	-9,459	-9,739			-2,354	-8,078	-9,502
	Salary and Benefits	**105,857**	**109,201**	**112,404**	**115,725**	**119,142**	**115,694**	**120,884**	**57,050**	**99,263**	**116,210**
	7003 Contr Svc- Prog Instructors										
	7004 Contr Svc-Contractors/Builders	26,355	27,224	28,177	29,248	30,359	30,332	18,335	30,222	31,432	32,374
	7020 Contr Svc-Security						1,648	2,660			
	Op Exp-Contracted Services	**26,355**	**27,224**	**28,177**	**29,248**	**30,359**	**31,980**	**20,995**	**30,222**	**31,432**	**32,374**
	7105 Prf Svc-Consultant							4,375			
	Op Exp-Consulting and Prof Services							**4,375**			
	7201 Utilities-Light	22,956	23,874	24,829	25,822	26,855	24,284	22,762	25,455	26,143	26,430
	Op Exp-Utilities	**22,956**	**23,874**	**24,829**	**25,822**	**26,855**	**24,284**	**22,762**	**25,455**	**26,143**	**26,430**
	7306 Communic-Telephone	6,173	6,376	6,600	6,850	7,111	5,120	5,993	4,866	4,963	5,112
	Op Exp-Communications	**6,173**	**6,376**	**6,600**	**6,850**	**7,111**	**5,120**	**5,993**	**4,866**	**4,963**	**5,112**
	7611 Suppl-Janitorial Supplies	400	413	427	444	460	361	456	1,144	1,190	1,225
	7613 Suppl-Maint.Supplies	1,552	1,603	1,660	1,723	1,788	852	1,391	1,606	1,670	1,720
	7619 Suppl-Prog. Supplies						225	225			
	7634 Supp-Stock Supp-Janitorial	5,950	6,146	6,361	6,603	6,854	4,589	6,352	5,392	5,608	5,776
	Op Exp-Supplies & Materials	**7,901**	**8,162**	**8,448**	**8,769**	**9,102**	**6,026**	**8,423**	**8,142**	**8,468**	**8,722**
	7924 Sdry-Licenses&Royalties	186	192	198	206	214			175	175	180
	Op Exp-Sundry	**186**	**192**	**198**	**206**	**214**			**175**	**175**	**180**
	8101 Recoveries-Utilities	-927	-957	-985	-1,014	-1,043	-305	-775	-305	-775	-1,018
	8103 Recoveries- Internal Admin Charge Payro						31	90			
	Op Exp-Recoveries	**-927**	**-957**	**-985**	**-1,014**	**-1,043**	**-274**	**-685**	**-305**	**-775**	**-1,018**

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Facilities Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
Total 252 FC-Kyle Centre-Bldg		**168,500**	**174,073**	**179,672**	**185,607**	**191,739**	**182,832**	**182,747**	**125,605**	**169,669**	**188,010**
255-FC-Old Fire Hall-Bldg											
	6001 Sal&Ben-Wages	1,069	1,101	1,133	1,164	1,197	585	853	882	1,213	793
	6003 Sal&Ben-Aux-All	123	126	130	134	138	374	52			91
	6004 Sal&Ben-Other-All	19	19	19	19	19		2	24	25	15
	6005 Sal&Ben-Benefit-Aux	15	15	16	16	17	45	6			11
	6006 Sal&Ben-Overtime-O/S	25	25	25	25	25			67	71	20
	6008 Sal&Ben-Benefit-O/S	641	665	686	710	734	343	513	513	718	477
	6010 Sal&Wag-EHT	24	25	25	26	27	23	22	19	26	18
	6201 Sal&Ben-Rebill Labour Offset	-145	-149	-154	-158	-163			-97	-192	-108
	Salary and Benefits	**1,771**	**1,827**	**1,881**	**1,937**	**1,994**	**1,370**	**1,447**	**1,409**	**1,860**	**1,316**
	7004 Contr Svc-Contractors/Builders	4,938	5,101	5,279	5,479	5,688	2,555	3,992	4,476	4,655	4,794
	Op Exp-Contracted Services	**4,938**	**5,101**	**5,279**	**5,479**	**5,688**	**2,555**	**3,992**	**4,476**	**4,655**	**4,794**
	7613 Suppl-Maint.Supplies							205			
	Op Exp-Supplies & Materials							**205**			
	7924 Sdry-Licenses&Royalties	80	82	85	88	92			75	76	77
	Op Exp-Sundry	**80**	**82**	**85**	**88**	**92**			**75**	**76**	**77**
	8101 Recoveries-Utilities	-16	-16	-16	-17	-17	-17	-18	-17	-18	-12
	8103 Recoveries- Internal Admin Charge Payro						1	2			
	Op Exp-Recoveries	**-16**	**-16**	**-16**	**-17**	**-17**	**-16**	**-17**	**-17**	**-18**	**-12**
Total 255 FC-Old Fire Hall-Bldg		**6,773**	**6,994**	**7,229**	**7,487**	**7,756**	**3,908**	**5,628**	**5,942**	**6,572**	**6,176**
256-FC-Old Mill Boathouse-Bldg											
	6001 Sal&Ben-Wages	12,682	13,059	13,441	13,814	14,196	9,836	9,334	9,648	17,720	13,783
	6003 Sal&Ben-Aux-All	1,457	1,501	1,546	1,592	1,640	9,854	11,370	369	375	1,587
	6004 Sal&Ben-Other-All	229	229	229	229	229	115	78	176	361	258
	6005 Sal&Ben-Benefit-Aux	175	180	185	191	197	1,165	1,382	44	45	190
	6006 Sal&Ben-Overtime-O/S	298	298	298	298	298	505	1,606	498	1,020	336
	6007 Sal&Ben-Benefit-I/S						18				
	6008 Sal&Ben-Benefit-O/S	7,607	7,891	8,138	8,418	8,708	5,731	5,606	5,631	10,482	8,292
	6010 Sal&Wag-EHT	286	294	303	311	319	466	455	209	380	312
	6201 Sal&Ben-Rebill Labour Offset	-1,718	-1,772	-1,824	-1,878	-1,933	-6,500	-6,620	-975	-2,799	-1,871
	Salary and Benefits	**21,015**	**21,679**	**22,315**	**22,974**	**23,653**	**21,191**	**23,210**	**15,600**	**27,584**	**22,887**
	7004 Contr Svc-Contractors/Builders	12,851	13,275	13,740	14,262	14,804	8,445	12,477	18,034	18,755	19,318
	7020 Contr Svc-Security						225				
	Op Exp-Contracted Services	**12,851**	**13,275**	**13,740**	**14,262**	**14,804**	**8,670**	**12,477**	**18,034**	**18,755**	**19,318**
	7306 Communic-Telephone	292	301	312	324	336	259	258			283
	Op Exp-Communications	**292**	**301**	**312**	**324**	**336**	**259**	**258**			**283**
	7613 Suppl-Maint.Supplies	600	620	642	666	692	367	460	544	565	582
	Op Exp-Supplies & Materials	**600**	**620**	**642**	**666**	**692**	**367**	**460**	**544**	**565**	**582**
	7924 Sdry-Licenses&Royalties	265	274	284	294	306	171	183	250	250	258
	7998 Sdry-Rebill Expense Offset						-9,594	-8,163			
	7999 Sdry-Rebill Expense						9,594	8,163			
	Op Exp-Sundry	**265**	**274**	**284**	**294**	**306**	**171**	**183**	**250**	**250**	**258**
	8101 Recoveries-Utilities	-184	-190	-195	-201	-207	-126	-269	-126	-269	-201
	8103 Recoveries- Internal Admin Charge Payro						9	31			
	Op Exp-Recoveries	**-184**	**-190**	**-195**	**-201**	**-207**	**-117**	**-238**	**-126**	**-269**	**-201**
Total 256 FC-Old Mill Boathouse-Bldg		**34,840**	**35,960**	**37,097**	**38,320**	**39,583**	**30,541**	**36,351**	**34,301**	**46,884**	**43,127**
257-FC-Old Orchard Hall-Bldg											
	6001 Sal&Ben-Wages	27,449	28,265	29,093	29,899	30,726	20,659	20,718	31,454	25,400	28,156
	6003 Sal&Ben-Aux-All	3,154	3,248	3,346	3,446	3,549	12,919	16,303	5,417	5,501	3,242
	6004 Sal&Ben-Other-All	495	495	495	495	495	115	188	551	518	527
	6005 Sal&Ben-Benefit-Aux	378	390	401	414	426	1,551	1,965	650	660	389
	6006 Sal&Ben-Overtime-O/S	645	645	645	645	645	1,238	2,919	1,557	1,464	687
	6007 Sal&Ben-Benefit-I/S						26				
	6008 Sal&Ben-Benefit-O/S	16,465	17,079	17,613	18,220	18,847	12,117	12,448	18,362	15,024	16,939
	6010 Sal&Wag-EHT	619	637	655	672	691	832	845	760	642	636

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	6201 Sal&Ben-Rebill Labour Offset	-3,719	-3,835	-3,948	-4,065	-4,185			-3,157	-4,013	-3,822
	Salary and Benefits	**45,486**	**46,923**	**48,300**	**49,727**	**51,195**	**49,458**	**55,385**	**55,595**	**45,196**	**46,752**
	7004 Contr Svc-Contractors/Builders	16,386	16,927	17,519	18,184	18,875	17,314	14,431	14,851	15,445	15,909
	7020 Contr Svc-Security						435				
	Op Exp-Contracted Services	**16,386**	**16,927**	**17,519**	**18,184**	**18,875**	**17,749**	**14,431**	**14,851**	**15,445**	**15,909**
	7200 Utilities-Heat	4,351	4,514	4,684	4,859	5,042	3,624	4,014	2,866	2,909	2,890
	7201 Utilities-Light	8,938	9,296	9,667	10,054	10,456	8,598	8,749	10,182	10,457	10,572
	Op Exp-Utilities	**13,289**	**13,810**	**14,351**	**14,913**	**15,498**	**12,222**	**12,763**	**13,048**	**13,366**	**13,462**
	7306 Communic-Telephone	504	521	539	559	581			466	475	490
	Op Exp-Communications	**504**	**521**	**539**	**559**	**581**			**466**	**475**	**490**
	7501 Lse&Rntls-Lease&Easements							586			
	Lease & Rentals							**586**			
	7611 Suppl-Janitorial Supplies								1,200	1,248	1,286
	7613 Suppl-Maint.Supplies	816	843	872	905	940	2,142	270	739	769	792
	7624 Suppl-Signs							203			
	7634 Supp-Stock Supp-Janitorial	3,934	4,063	4,206	4,365	4,531	2,764	3,819	3,246	3,376	3,477
	Op Exp-Supplies & Materials	**4,749**	**4,906**	**5,077**	**5,271**	**5,471**	**4,906**	**4,292**	**5,186**	**5,393**	**5,555**
	7704 EQUIP-NON-CAPITALIZED							1,365			
	Op Exp-Equipment under $5,000							**1,365**			
	7924 Sdry-Licenses&Royalties	80	82	85	88	92			75	75	77
	Op Exp-Sundry	**80**	**82**	**85**	**88**	**92**			**75**	**75**	**77**
	8101 Recoveries-Utilities	-398	-411	-423	-436	-448	-395	-387	-395	-387	-410
	8103 Recoveries- Internal Admin Charge Payro						18	52			
	Op Exp-Recoveries	**-398**	**-411**	**-423**	**-436**	**-448**	**-377**	**-335**	**-395**	**-387**	**-410**
	Total 257 FC-Old Orchard Hall-Bldg	**80,096**	**82,758**	**85,448**	**88,307**	**91,263**	**83,958**	**88,488**	**88,826**	**79,563**	**81,835**
	259-FC-Recreation Ctr-Bldg										
	6000 Sal&Ben-Salaries						4	3			
	6001 Sal&Ben-Wages	294,006	302,740	311,607	320,243	329,106	219,658	223,106	336,892	314,683	297,921
	6002 Sal&Ben-Overtime-I/S						127				
	6003 Sal&Ben-Aux-All	33,777	34,790	35,834	36,909	38,016	155,820	174,989	81,407	79,102	34,300
	6004 Sal&Ben-Other-All	5,297	5,297	5,297	5,297	5,297	8,636	10,139	6,446	6,379	5,568
	6005 Sal&Ben-Benefit-Aux	4,053	4,175	4,300	4,429	4,562	18,974	21,489	10,249	9,972	4,116
	6006 Sal&Ben-Overtime-O/S	6,913	6,913	6,913	6,913	6,913	23,281	26,321	18,228	18,037	7,266
	6007 Sal&Ben-Benefit-I/S						323				
	6008 Sal&Ben-Benefit-O/S	176,356	182,932	188,652	195,156	201,870	124,985	132,306	196,559	186,137	179,230
	6010 Sal&Wag-EHT	6,630	6,820	7,013	7,203	7,397	9,415	9,113	8,716	8,233	6,729
	6201 Sal&Ben-Rebill Labour Offset	-39,834	-41,080	-42,286	-43,535	-44,821			-34,340	-49,628	-40,447
	Salary and Benefits	**487,199**	**502,588**	**517,331**	**532,615**	**548,340**	**561,223**	**597,466**	**624,158**	**572,914**	**494,682**
	6103 HR-Health&Safety Prog.							34			
	Personnel Services							**34**			
	7004 Contr Svc-Contractors/Builders	105,338	108,814	112,622	116,902	121,345	152,284	101,844	95,472	99,290	102,270
	7013 Contr Svc-Janitorial						5,923	4,209			
	7020 Contr Svc-Security	10,300	10,640	11,012	11,431	11,865	2,074	2,406			
	7027 Contr Svc-Uniform Cleaning	1,030	1,064	1,101	1,143	1,187	2,290	1,865		4,944	5,092
	Op Exp-Contracted Services	**116,668**	**120,518**	**124,736**	**129,476**	**134,396**	**162,571**	**110,323**	**95,472**	**104,234**	**107,362**
	7200 Utilities-Heat	28,104	29,158	30,251	31,386	32,562	24,730	29,281	16,484	16,731	16,982
	7201 Utilities-Light	65,744	68,374	71,109	73,953	76,912	60,224	63,368	68,242	76,247	77,085
	Op Exp-Utilities	**93,848**	**97,532**	**101,360**	**105,339**	**109,474**	**84,954**	**92,649**	**84,726**	**92,978**	**94,067**
	7303 Communic-Delivery/Courier						171				
	7306 Communic-Telephone	5,322	5,497	5,690	5,906	6,131	4,359	4,496	4,918	5,016	5,166
	Op Exp-Communications	**5,322**	**5,497**	**5,690**	**5,906**	**6,131**	**4,530**	**4,496**	**4,918**	**5,016**	**5,166**
	7605 Suppl-Chemicals	4,607	4,759	4,926	5,113	5,307	3,411	5,904	1,098	1,142	1,176
	7606 Suppl-Computer Supplies						193	323			
	7608 Suppl-Emergency Supplies							1,737			
	7611 Suppl-Janitorial Supplies	5,926	6,121	6,335	6,576	6,826	6,548	3,789	10,712	11,141	11,474
	7613 Suppl-Maint.Supplies	34,275	35,406	36,645	38,038	39,484	19,108	48,572	31,065	32,308	33,277
	7625 Suppl-Spec Office&Process Suppl										

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7626 Suppl-Standard Office Supplies							90			
	7634 Supp-Stock Supp-Janitorial	17,675	18,258	18,897	19,615	20,360	13,640	18,868	16,019	16,660	17,160
	7635 Supp-Stock Supp-Maintenance	533	550	570	591	613	1,508	432	482	502	516
	Op Exp-Supplies & Materials	**63,015**	**65,094**	**67,373**	**69,933**	**72,591**	**44,407**	**79,714**	**59,376**	**61,752**	**63,603**
	7700 Equip-Equipment Purchase						1,070	631			
	7702 Equip-Fuel										
	7704 EQUIP-NON-CAPITALIZED	6,582	6,799	7,037	7,304	7,582	4,566	8,215			
	7712 Equip-Maintenance	3,102	3,205	3,317	3,443	3,574		3,012			
	Op Exp-Equipment under $5,000	**9,684**	**10,004**	**10,354**	**10,747**	**11,156**	**5,636**	**11,859**			
	7924 Sdry-Licenses&Royalties	6,860	7,086	7,334	7,613	7,902	4,246	6,660	4,800	4,800	4,944
	7927 Sdry-Misc. Expenses	4,655	4,808	4,976	5,166	5,362	2,505	6,533	2,500	2,500	2,575
	Op Exp-Sundry	**11,514**	**11,894**	**12,311**	**12,778**	**13,264**	**6,751**	**13,193**	**7,300**	**7,300**	**7,519**
	8101 Recoveries-Utilities	-4,268	-4,403	-4,531	-4,665	-4,802	-4,623	-4,773	-4,623	-4,773	-4,333
	8103 Recoveries- Internal Admin Charge Payro						1,125	565			
	Op Exp-Recoveries	**-4,268**	**-4,403**	**-4,531**	**-4,665**	**-4,802**	**-3,497**	**-4,207**	**-4,623**	**-4,773**	**-4,333**
	9500 Tsf To Rsv-Capital Asset Replacement	40,380	40,380	40,380	40,380	40,380	40,380	40,380	40,380	40,380	40,380
	Tsf to reserves-capital	**40,380**	**40,380**	**40,380**	**40,380**	**40,380**	**40,380**	**40,380**	**40,380**	**40,380**	**40,380**
	4229 Rec&Culture-Lse&Rntls-Gen Rental	-71,000	-71,000	-71,000	-71,000	-71,000	-72,260	-74,213	-55,000	-55,000	-55,000
	Recreation and Cultural Services	**-71,000**	**-71,000**	**-71,000**	**-71,000**	**-71,000**	**-72,260**	**-74,213**	**-55,000**	**-55,000**	**-55,000**
	Total 259 FC-Recreation Ctr-Bldg	**752,361**	**778,105**	**804,003**	**831,511**	**859,930**	**834,695**	**871,694**	**856,707**	**824,802**	**753,446**
	266-FC-Rocky Pool-Bldg										
	6001 Sal&Ben-Wages	8,375	8,624	8,876	9,122	9,375	12,308	6,325	28,558	26,734	16,497
	6003 Sal&Ben-Aux-All	962	991	1,021	1,051	1,083	2,272	7,511	3,245	3,295	1,900
	6004 Sal&Ben-Other-All	151	151	151	151	151	165	111	99	552	308
	6005 Sal&Ben-Benefit-Aux	115	119	122	126	130	273	901	389	395	228
	6006 Sal&Ben-Overtime-O/S	197	197	197	197	197	5,149	850	281	1,561	403
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	5,024	5,211	5,374	5,559	5,750	7,387	3,787	16,755	15,813	9,925
	6010 Sal&Wag-EHT	189	194	200	205	211	471	302	628	626	373
	6201 Sal&Ben-Rebill Labour Offset	-1,135	-1,170	-1,205	-1,240	-1,277			-2,477	-4,242	-2,240
	Salary and Benefits	**13,878**	**14,317**	**14,737**	**15,172**	**15,620**	**28,026**	**19,787**	**47,477**	**44,733**	**27,393**
	7004 Contr Svc-Contractors/Builders	22,948	23,706	24,535	25,468	26,436	37,376	9,267	14,453	15,031	15,483
	7020 Contr Svc-Security						108				
	Op Exp-Contracted Services	**22,948**	**23,706**	**24,535**	**25,468**	**26,436**	**37,484**	**9,267**	**14,453**	**15,031**	**15,483**
	7200 Utilities-Heat	18,686	19,387	20,114	20,868	21,651	19,300	17,654	11,848	12,025	12,206
	7201 Utilities-Light	8,285	8,617	8,961	9,320	9,693	-3,441	6,109	7,691	7,898	7,985
	Op Exp-Utilities	**26,971**	**28,004**	**29,075**	**30,188**	**31,344**	**15,859**	**23,763**	**19,538**	**19,924**	**20,191**
	7306 Communic-Telephone	2,689	2,777	2,875	2,985	3,098	2,120	2,256	2,485	2,534	2,610
	Op Exp-Communications	**2,689**	**2,777**	**2,875**	**2,985**	**3,098**	**2,120**	**2,256**	**2,485**	**2,534**	**2,610**
	7605 Suppl-Chemicals	11,085	11,451	11,851	12,302	12,769	8,275	10,672	5,819	8,268	8,516
	7613 Suppl-Maint.Supplies	13,170	13,604	14,080	14,615	15,171	1,879	12,786	8,809	9,161	9,436
	7634 Supp-Stock Supp-Janitorial	2,635	2,722	2,817	2,924	3,035	1,852	2,558	2,173	2,260	2,328
	7635 Supp-Stock Supp-Maintenance	698	721	747	775	804	673	192	214	223	229
	Op Exp-Supplies & Materials	**27,588**	**28,498**	**29,495**	**30,616**	**31,780**	**12,679**	**26,208**	**17,015**	**19,912**	**20,509**
	7704 EQUIP-NON-CAPITALIZED						3,201				
	7712 Equip-Maintenance						372				
	Op Exp-Equipment under $5,000						**3,573**				
	7924 Sdry-Licenses&Royalties	184	190	197	205	212	179	179	75	75	77
	Op Exp-Sundry	**184**	**190**	**197**	**205**	**212**	**179**	**179**	**75**	**75**	**77**
	8101 Recoveries-Utilities	-122	-125	-129	-133	-137	-71	-413	-71	-413	-240
	8103 Recoveries- Internal Admin Charge Payro						19	3			
	Op Exp-Recoveries	**-122**	**-125**	**-129**	**-133**	**-137**	**-52**	**-410**	**-71**	**-413**	**-240**
	Total 266 FC-Rocky Pool-Bldg	**94,137**	**97,366**	**100,786**	**104,501**	**108,352**	**99,867**	**81,051**	**100,973**	**101,797**	**86,023**

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Facilities Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
268-FC-Rocky Pt Pavilion-Bldg											
	6001 Sal&Ben-Wages	17,585	18,108	18,638	19,155	19,685	12,822	13,373	14,791	13,303	18,064
	6003 Sal&Ben-Aux-All	2,020	2,081	2,143	2,208	2,274	13,541	8,766	2,400	2,437	2,080
	6004 Sal&Ben-Other-All	317	317	317	317	317	98	80	225	272	338
	6005 Sal&Ben-Benefit-Aux	242	250	257	265	273	1,612	1,052	288	293	249
	6006 Sal&Ben-Overtime-O/S	413	413	413	413	413	261	455	636	770	441
	6007 Sal&Ben-Benefit-I/S						13				
	6008 Sal&Ben-Benefit-O/S	10,548	10,942	11,284	11,673	12,074	7,502	8,038	8,642	7,869	10,868
	6010 Sal&Wag-EHT	397	408	419	431	442	613	492	352	327	408
	6201 Sal&Ben-Rebill Labour Offset	-2,383	-2,457	-2,529	-2,604	-2,681			-1,451	-2,104	-2,453
	Salary and Benefits	**29,141**	**30,061**	**30,943**	**31,857**	**32,798**	**36,463**	**32,255**	**25,882**	**23,165**	**29,995**
	7004 Contr Svc-Contractors/Builders	7,812	8,069	8,352	8,669	8,999	3,861	7,584	11,313	11,766	12,119
	7020 Contr Svc-Security						297	396			
	Op Exp-Contracted Services	**7,812**	**8,069**	**8,352**	**8,669**	**8,999**	**4,158**	**7,980**	**11,313**	**11,766**	**12,119**
	7306 Communic-Telephone	560	579	599	622	645	469	468	518	528	544
	Op Exp-Communications	**560**	**579**	**599**	**622**	**645**	**469**	**468**	**518**	**528**	**544**
	7611 Suppl-Janitorial Supplies								421	438	451
	7613 Suppl-Maint.Supplies	3,262	3,369	3,487	3,619	3,757	171	1,817	2,956	3,075	3,167
	7634 Supp-Stock Supp-Janitorial	2,635	2,722	2,817	2,924	3,035	1,852	2,558	2,173	2,260	2,328
	Op Exp-Supplies & Materials	**5,897**	**6,091**	**6,304**	**6,543**	**6,792**	**2,023**	**4,375**	**5,550**	**5,772**	**5,946**
	7924 Sdry-Licenses&Royalties	80	82	85	88	91			75	75	77
	Op Exp-Sundry	**80**	**82**	**85**	**88**	**91**			**75**	**75**	**77**
	8101 Recoveries-Utilities	-255	-263	-271	-279	-287	-161	-204	-161	-204	-263
	8103 Recoveries- Internal Admin Charge Payro						46	32			
	Op Exp-Recoveries	**-255**	**-263**	**-271**	**-279**	**-287**	**-115**	**-172**	**-161**	**-204**	**-263**
Total 268 FC-Rocky Pt Pavilion-Bldg		**43,234**	**44,619**	**46,012**	**47,501**	**49,038**	**42,997**	**44,907**	**43,177**	**41,103**	**48,417**
271-FC-Westhill Centre-Bldg											
	6001 Sal&Ben-Wages	10,382	10,690	11,003	11,308	11,621	10,983	8,006	13,228	14,300	14,855
	6003 Sal&Ben-Aux-All	1,193	1,228	1,265	1,303	1,342	5,378	4,503	2,385	2,422	1,711
	6004 Sal&Ben-Other-All	187	187	187	187	187	34	207	220	293	278
	6005 Sal&Ben-Benefit-Aux	143	147	152	156	161	633	540	286	290	205
	6006 Sal&Ben-Overtime-O/S	244	244	244	244	244	789	2,460	621	827	363
	6007 Sal&Ben-Benefit-I/S						12				
	6008 Sal&Ben-Benefit-O/S	6,227	6,459	6,661	6,891	7,128	6,447	4,812	7,725	8,459	8,937
	6010 Sal&Wag-EHT	234	241	248	254	261	415	318	321	348	335
	6201 Sal&Ben-Rebill Labour Offset	-1,407	-1,451	-1,493	-1,537	-1,583			-1,316	-2,262	-2,017
	Salary and Benefits	**17,203**	**17,747**	**18,267**	**18,807**	**19,362**	**24,691**	**20,846**	**23,470**	**24,678**	**24,667**
	7004 Contr Svc-Contractors/Builders	10,148	10,482	10,849	11,262	11,690	8,695	7,753	5,304	5,516	5,682
	7020 Contr Svc-Security						327	99			
	Op Exp-Contracted Services	**10,148**	**10,482**	**10,849**	**11,262**	**11,690**	**9,022**	**7,852**	**5,304**	**5,516**	**5,682**
	7306 Communic-Telephone	1,942	2,006	2,076	2,155	2,237	1,821	1,885	3,106	3,168	3,263
	Op Exp-Communications	**1,942**	**2,006**	**2,076**	**2,155**	**2,237**	**1,821**	**1,885**	**3,106**	**3,168**	**3,263**
	7611 Suppl-Janitorial Supplies						336		340	354	365
	7613 Suppl-Maint.Supplies	240	248	256	266	276	147		217	226	233
	7634 Supp-Stock Supp-Janitorial	2,635	2,722	2,817	2,924	3,035	1,852	2,558	2,173	2,260	2,328
	Op Exp-Supplies & Materials	**2,875**	**2,969**	**3,073**	**3,190**	**3,312**	**2,335**	**2,558**	**2,731**	**2,840**	**2,925**
	7924 Sdry-Licenses&Royalties	371	384	397	412	428	104		350	350	361
	Op Exp-Sundry	**371**	**384**	**397**	**412**	**428**	**104**		**350**	**350**	**361**
	8101 Recoveries-Utilities	-151	-155	-160	-165	-170	-158	-219	-158	-219	-216
	8103 Recoveries- Internal Admin Charge Payro						8	10			
	Op Exp-Recoveries	**-151**	**-155**	**-160**	**-165**	**-170**	**-149**	**-208**	**-158**	**-219**	**-216**
	4500 Other Rev-Expense Recovery										
	Other Revenue										
Total 271 FC-Westhill Centre-Bldg		**32,388**	**33,432**	**34,502**	**35,661**	**36,859**	**37,824**	**32,933**	**34,803**	**36,333**	**36,680**

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
273-FC-Westhill Pool-Bldg											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	9,445	9,726	10,011	10,288	10,573	17,846	7,564	46,393	35,802	23,432
	6003 Sal&Ben-Aux-All	1,085	1,118	1,151	1,186	1,221	2,704	3,304	5,261	5,342	2,698
	6004 Sal&Ben-Other-All	170	170	170	170	170	340	2	725	737	438
	6005 Sal&Ben-Benefit-Aux	130	134	138	142	147	323	396	631	641	323
	6006 Sal&Ben-Overtime-O/S	222	222	222	222	222	4,138	1,774	2,051	2,083	571
	6007 Sal&Ben-Benefit-I/S						2				
	6008 Sal&Ben-Benefit-O/S	5,666	5,877	6,061	6,270	6,485	10,610	4,546	27,102	21,177	14,096
	6010 Sal&Wag-EHT	213	219	225	231	238	615	272	1,061	857	529
	6201 Sal&Ben-Rebill Labour Offset	-1,280	-1,320	-1,358	-1,399	-1,440			-4,571	-5,673	-3,182
	Salary and Benefits	**15,652**	**16,146**	**16,620**	**17,111**	**17,616**	**36,579**	**17,858**	**78,652**	**60,966**	**38,906**
	6112 HR-Trng&Educ-Dept										
	Personnel Services										
	7004 Contr Svc-Contractors/Builders	11,280	11,653	12,061	12,519	12,995	21,363	31,385	10,224	10,633	10,952
	Op Exp-Contracted Services	**11,280**	**11,653**	**12,061**	**12,519**	**12,995**	**21,363**	**31,385**	**10,224**	**10,633**	**10,952**
	7200 Utilities-Heat	23,344	24,219	25,127	26,070	27,047	19,261	20,416	18,544	18,822	19,104
	7201 Utilities-Light	11,611	12,075	12,558	13,060	13,583	10,391	11,445	10,778	11,069	11,191
	Op Exp-Utilities	**34,954**	**36,294**	**37,685**	**39,130**	**40,630**	**29,652**	**31,861**	**29,322**	**29,891**	**30,295**
	7306 Communic-Telephone	4,369	4,514	4,672	4,850	5,034	4,432	4,261	4,038	4,118	4,242
	Op Exp-Communications	**4,369**	**4,514**	**4,672**	**4,850**	**5,034**	**4,432**	**4,261**	**4,038**	**4,118**	**4,242**
	7605 Suppl-Chemicals	16,193	16,727	17,312	17,970	18,653	4,856	15,721	6,588	8,268	8,516
	7613 Suppl-Maint.Supplies	6,552	6,768	7,006	7,273	7,549	1,585	3,414	5,939	6,176	6,361
	7634 Supp-Stock Supp-Janitorial	2,398	2,477	2,563	2,661	2,762	1,852	2,558	2,173	2,260	2,328
	7635 Supp-Stock Supp-Maintenance	573	592	612	636	660	552	157	176	183	188
	Op Exp-Supplies & Materials	**25,715**	**26,564**	**27,494**	**28,539**	**29,624**	**8,845**	**21,850**	**14,875**	**16,886**	**17,394**
	7704 EQUIP-NON-CAPITALIZED						267				
	Op Exp-Equipment under $5,000						**267**				
	7924 Sdry-Licenses&Royalties	371	384	397	412	428	290	414	350	350	361
	Op Exp-Sundry	**371**	**384**	**397**	**412**	**428**	**290**	**414**	**350**	**350**	**361**
	8101 Recoveries-Utilities	-137	-141	-146	-150	-154	-520	-551	-520	-551	-341
	8103 Recoveries- Internal Admin Charge Payro						22	7			
	Op Exp-Recoveries	**-137**	**-141**	**-146**	**-150**	**-154**	**-498**	**-545**	**-520**	**-551**	**-341**
Total 273 FC-Westhill Pool-Bldg		**92,206**	**95,413**	**98,783**	**102,411**	**106,172**	**100,930**	**107,085**	**136,941**	**122,293**	**101,809**
276-FC-Facilities & Equip General											
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7611 Suppl-Janitorial Supplies										
	7613 Suppl-Maint.Supplies										
	7626 Suppl-Standard Office Supplies										
	Op Exp-Supplies & Materials										
	7712 Equip-Maintenance	61,915	63,958	66,197	68,712	71,324		56	56,116	58,361	60,112
	Op Exp-Equipment under $5,000	**61,915**	**63,958**	**66,197**	**68,712**	**71,324**		**56**	**56,116**	**58,361**	**60,112**
Total 276 FC-Facilities & Equip General		**61,915**	**63,958**	**66,197**	**68,712**	**71,324**		**56**	**56,116**	**58,361**	**60,112**
277-FC-Lacrosse box - Structure											
	6001 Sal&Ben-Wages								2,226		-4
	6003 Sal&Ben-Aux-All										0
	6004 Sal&Ben-Other-All								7		
	6006 Sal&Ben-Overtime-O/S								21		
	6008 Sal&Ben-Benefit-O/S								1,306		-3
	6010 Sal&Wag-EHT								44		
	6201 Sal&Ben-Rebill Labour Offset								-193		0
	Salary and Benefits								**3,412**		**-7**
	7004 Contr Svc-Contractors/Builders	15,055	15,552	16,096	16,708	17,343	1,800	1,800	13,645	14,190	14,617
	Op Exp-Contracted Services	**15,055**	**15,552**	**16,096**	**16,708**	**17,343**	**1,800**	**1,800**	**13,645**	**14,190**	**14,617**

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Operating Details 2026 - 2030

Facilities Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7613 Suppl-Maint.Supplies						836				
	Op Exp-Supplies & Materials						**836**				
	8101 Recoveries-Utilities						-5		-5		
	Op Exp-Recoveries						**-5**		**-5**		
	Total 277 FC-Lacrosse box - Structure	**15,055**	**15,552**	**16,096**	**16,708**	**17,343**	**2,631**	**1,800**	**17,052**	**14,190**	**14,610**
	279-FC-Library										
	7004 Contr Svc-Contractors/Builders						663				
	Op Exp-Contracted Services						**663**				
	Total 279 FC-Library						**663**				
	280-FC-Police										
	6001 Sal&Ben-Wages	11,977	12,317	12,661	12,994	13,336	19,678	22,624			11,254
	6003 Sal&Ben-Aux-All	11,775	12,128	12,492	12,866	13,252	1,414	552	33,240	33,754	14,237
	6005 Sal&Ben-Benefit-Aux	1,413	1,455	1,499	1,544	1,590	178	66	3,989	4,051	1,708
	6006 Sal&Ben-Overtime-O/S						36	52			
	6007 Sal&Ben-Benefit-I/S						1				
	6008 Sal&Ben-Benefit-O/S	7,222	7,489	7,723	7,991	8,268	10,713	13,209			6,798
	6010 Sal&Wag-EHT	463	477	490	504	518	548	565	648	659	497
	Salary and Benefits	**32,850**	**33,865**	**34,866**	**35,900**	**36,966**	**32,567**	**37,068**	**37,877**	**38,464**	**34,494**
	7004 Contr Svc-Contractors/Builders	82,411	85,131	88,110	91,459	94,934	52,708	73,531	57,905	61,658	63,508
	7020 Contr Svc-Security						99				
	Op Exp-Contracted Services	**82,411**	**85,131**	**88,110**	**91,459**	**94,934**	**52,807**	**73,531**	**57,905**	**61,658**	**63,508**
	7200 Utilities-Heat	12,907	13,390	13,893	14,414	14,954	2,532	12,440	6,491	6,588	6,687
	7201 Utilities-Light	65,210	67,818	70,531	73,352	76,286	59,008	62,853	78,566	80,687	81,574
	Op Exp-Utilities	**78,116**	**81,209**	**84,424**	**87,766**	**91,241**	**61,540**	**75,294**	**85,056**	**87,275**	**88,261**
	7402 Insurance-Property	39,384	41,354	43,421	45,592	47,872	27,819	34,142	29,014	30,465	33,990
	Insurance & Claims	**39,384**	**41,354**	**43,421**	**45,592**	**47,872**	**27,819**	**34,142**	**29,014**	**30,465**	**33,990**
	7613 Suppl-Maint.Supplies	4,238	4,377	4,531	4,704	4,882	1,101	2,819	3,841	3,995	4,114
	7615 Suppl-Misc. Supplies								1,369	1,423	1,466
	7634 Supp-Stock Supp-Janitorial	5,051	5,218	5,400	5,606	5,819	3,523	4,904	4,160	4,326	4,456
	Op Exp-Supplies & Materials	**9,289**	**9,595**	**9,931**	**10,309**	**10,701**	**4,624**	**7,723**	**9,369**	**9,744**	**10,037**
	7702 Equip-Fuel										
	Op Exp-Equipment under $5,000										
	7924 Sdry-Licenses&Royalties	382	395	409	425	441	267	286	350	360	371
	Op Exp-Sundry	**382**	**395**	**409**	**425**	**441**	**267**	**286**	**350**	**360**	**371**
	8103 Recoveries- Internal Admin Charge Payro						3	9			
	8104 Recoveries-Interdepartment Facilities Mai	-265,104	-274,798	-285,015	-295,937	-307,315	-241,651	-249,603	-241,651	-249,603	-252,736
	Op Exp-Recoveries	**-265,104**	**-274,798**	**-285,015**	**-295,937**	**-307,315**	**-241,648**	**-249,594**	**-241,651**	**-249,603**	**-252,736**
	9500 Tsf To Rsv-Capital Asset Replacement	22,683	23,250	23,855	24,500	25,161	21,002	21,633	21,002	21,633	22,173
	Tsf to reserves-capital	**22,683**	**23,250**	**23,855**	**24,500**	**25,161**	**21,002**	**21,633**	**21,002**	**21,633**	**22,173**
	Total 280 FC-Police	**13**	**1**	**1**	**14**	**1**	**-41,021**	**82**	**-1,076**	**-5**	**98**
	281-FC-Inlet Fire Hall										
	6001 Sal&Ben-Wages	9,129	9,388	9,650	9,904	10,165	22,746	30,737	7,678		8,578
	6003 Sal&Ben-Aux-All	8,974	9,244	9,521	9,807	10,101	553	663	25,333	25,726	10,851
	6004 Sal&Ben-Other-All						433	602	373		
	6005 Sal&Ben-Benefit-Aux	1,077	1,109	1,143	1,177	1,212	90	80	3,040	3,087	1,303
	6006 Sal&Ben-Overtime-O/S							965	1,056		
	6007 Sal&Ben-Benefit-I/S						2				
	6008 Sal&Ben-Benefit-O/S	5,505	5,708	5,887	6,091	6,302	12,382	17,857	4,432		5,181
	6010 Sal&Wag-EHT	353	363	374	384	395	620	788	672	502	379
	6201 Sal&Ben-Rebill Labour Offset								-1,002		
	Salary and Benefits	**25,038**	**25,812**	**26,574**	**27,363**	**28,175**	**36,825**	**51,692**	**41,582**	**29,315**	**26,291**
	7004 Contr Svc-Contractors/Builders	93,458	96,542	99,921	103,718	107,659	91,454	90,736	57,558	66,857	68,862

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7020 Contr Svc-Security						270	180			
	Op Exp-Contracted Services	**93,458**	**96,542**	**99,921**	**103,718**	**107,659**	**91,724**	**90,916**	**57,558**	**66,857**	**68,862**
	7200 Utilities-Heat	13,019	13,507	14,013	14,539	15,084	9,962	11,078	12,180	12,362	12,548
	7201 Utilities-Light	28,079	28,387	29,154	29,941	29,941	27,025	27,773	32,496	33,373	33,741
	Op Exp-Utilities	**41,097**	**41,894**	**43,167**	**44,480**	**45,025**	**36,987**	**38,851**	**44,676**	**45,736**	**46,289**
	7306 Communic-Telephone	2,251	2,325	2,407	2,498	2,593			2,060	2,122	2,185
	Op Exp-Communications	**2,251**	**2,325**	**2,407**	**2,498**	**2,593**			**2,060**	**2,122**	**2,185**
	7402 Insurance-Property	35,663	37,446	39,319	41,285	43,349	24,380	30,949	22,747	25,599	30,638
	7406 Insrnce-Perosnal Accident										
	Insurance & Claims	**35,663**	**37,446**	**39,319**	**41,285**	**43,349**	**24,380**	**30,949**	**22,747**	**25,599**	**30,638**
	7611 Suppl-Janitorial Supplies								215	224	232
	7613 Suppl-Maint.Supplies	11,482	11,861	12,276	12,743	13,227	737	2,211	5,922	10,823	11,148
	7615 Suppl-Misc. Supplies							328			
	7634 Supp-Stock Supp-Janitorial	5,180	5,351	5,538	5,749	5,967	3,649	5,029	4,284	4,444	4,577
	7635 Supp-Stock Supp-Maintenance	3,469	3,584	3,709	3,850	3,996	3,321	955	1,061	1,104	1,137
	Op Exp-Supplies & Materials	**20,131**	**20,796**	**21,524**	**22,341**	**23,190**	**7,707**	**8,523**	**11,483**	**16,595**	**17,094**
	7704 EQUIP-NON-CAPITALIZED						1,608	2,358			
	7712 Equip-Maintenance							4,541			
	Op Exp-Equipment under $5,000						**1,608**	**6,898**			
	7924 Sdry-Licenses&Royalties	907	937	970	1,007	1,045	657	703	830	855	881
	Op Exp-Sundry	**907**	**937**	**970**	**1,007**	**1,045**	**657**	**703**	**830**	**855**	**881**
	8101 Recoveries-Utilities						-268		-268		
	8103 Recoveries- Internal Admin Charge Payro						11	35			
	8104 Recoveries-Interdepartment Facilities Mai	-218,536	-225,752	-233,880	-242,682	-251,036	-181,179	-187,081	-181,179	-187,081	-192,163
	Op Exp-Recoveries	**-218,536**	**-225,752**	**-233,880**	**-242,682**	**-251,036**	**-181,437**	**-187,046**	**-181,447**	**-187,081**	**-192,163**
	Total 281 FC-Inlet Fire Hall	**10**	**1**	**1**	**11**	**1**	**18,452**	**41,486**	**-511**	**-3**	**76**
	282-FC-Fire Hall #2										
	6001 Sal&Ben-Wages	4,460	4,587	4,715	4,839	4,967	9,849	8,639	4,287		4,191
	6003 Sal&Ben-Aux-All	4,387	4,519	4,654	4,794	4,937	406	2,561	12,384	12,576	5,304
	6004 Sal&Ben-Other-All						241	130	209		
	6005 Sal&Ben-Benefit-Aux	526	542	558	575	592	47	307	1,486	1,509	636
	6006 Sal&Ben-Overtime-O/S								589		
	6007 Sal&Ben-Benefit-I/S						1				
	6008 Sal&Ben-Benefit-O/S	2,690	2,789	2,876	2,976	3,079	5,250	5,131	2,475		2,531
	6010 Sal&Wag-EHT	173	178	183	188	193	270	260	341	246	185
	6201 Sal&Ben-Rebill Labour Offset								-560		
	Salary and Benefits	**12,236**	**12,614**	**12,987**	**13,372**	**13,769**	**16,065**	**17,029**	**21,211**	**14,330**	**12,848**
	7004 Contr Svc-Contractors/Builders	14,046	14,510	15,018	15,588	16,181	24,242	34,955	12,731	13,240	13,637
	7020 Contr Svc-Security						120				
	Op Exp-Contracted Services	**14,046**	**14,510**	**15,018**	**15,588**	**16,181**	**24,362**	**34,955**	**12,731**	**13,240**	**13,637**
	7200 Utilities-Heat	5,894	6,115	6,344	6,582	6,829	4,905	5,681	4,636	4,705	4,776
	7201 Utilities-Light	9,335	9,709	10,097	10,501	10,921	8,333	7,467	8,666	8,899	8,998
	Op Exp-Utilities	**15,229**	**15,824**	**16,441**	**17,083**	**17,750**	**13,239**	**13,147**	**13,302**	**13,604**	**13,774**
	7306 Communic-Telephone	1,379	1,425	1,475	1,531	1,589			1,300	1,300	1,339
	Op Exp-Communications	**1,379**	**1,425**	**1,475**	**1,531**	**1,589**			**1,300**	**1,300**	**1,339**
	7402 Insurance-Property	15,313	16,079	16,883	17,727	18,613	11,142	13,254	6,663	11,699	12,061
	7406 Insrnce-Perosnal Accident										
	Insurance & Claims	**15,313**	**16,079**	**16,883**	**17,727**	**18,613**	**11,142**	**13,254**	**6,663**	**11,699**	**12,061**
	7611 Suppl-Janitorial Supplies								215	224	231
	7613 Suppl-Maint.Supplies	3,399	3,511	3,634	3,772	3,915	3,672	2,914	2,383	2,478	2,553
	7634 Supp-Stock Supp-Janitorial	5,218	5,390	5,579	5,791	6,011	3,658	5,066	4,302	4,475	4,609
	7635 Supp-Stock Supp-Maintenance	585	605	626	650	675	1,657	475	530	552	568
	Op Exp-Supplies & Materials	**9,202**	**9,506**	**9,839**	**10,213**	**10,601**	**8,987**	**8,455**	**7,431**	**7,729**	**7,960**
	7704 EQUIP-NON-CAPITALIZED	1,854	1,915	1,982	2,058	2,136		1,807			
	Op Exp-Equipment under $5,000	**1,854**	**1,915**	**1,982**	**2,058**	**2,136**		**1,807**			
	7924 Sdry-Licenses&Royalties										

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Op Exp-Sundry										
	8101 Recoveries-Utilities						-150		-150		
	8103 Recoveries- Internal Admin Charge Payro						8	8			
	8104 Recoveries-Interdepartment Facilities Mai	-69,255	-71,872	-74,624	-77,567	-80,638	-62,717	-61,905	-62,717	-61,905	-61,584
	Op Exp-Recoveries	**-69,255**	**-71,872**	**-74,624**	**-77,567**	**-80,638**	**-62,858**	**-61,897**	**-62,866**	**-61,905**	**-61,584**
	Total 282 FC-Fire Hall #2	**5**	**0**	**0**	**5**	**0**	**10,937**	**26,751**	**-229**	**-4**	**36**
	283-FC-Works Yard										
	6001 Sal&Ben-Wages	26,714	27,472	28,240	28,983	29,746	57,676	50,213	13,332		25,101
	6003 Sal&Ben-Aux-All	26,265	27,053	27,864	28,700	29,561	9,004	20,983	74,147	75,294	31,758
	6004 Sal&Ben-Other-All						1,665	1,656	648		
	6005 Sal&Ben-Benefit-Aux	3,152	3,246	3,344	3,444	3,547	1,074	2,518	8,898	9,035	3,811
	6006 Sal&Ben-Overtime-O/S						531	3,206	1,833		
	6007 Sal&Ben-Benefit-I/S						6				
	6008 Sal&Ben-Benefit-O/S	16,109	16,703	17,227	17,825	18,442	30,605	29,129	7,697		15,161
	6010 Sal&Wag-EHT	1,033	1,063	1,094	1,125	1,156	1,719	1,668	1,754	1,468	1,108
	6201 Sal&Ben-Rebill Labour Offset								-1,741		
	Salary and Benefits	**73,273**	**75,538**	**77,769**	**80,077**	**82,453**	**102,279**	**109,375**	**106,569**	**85,797**	**76,939**
	7004 Contr Svc-Contractors/Builders	59,795	73,687	79,148	85,301	92,034	58,228	53,258	43,262	46,033	47,414
	7013 Contr Svc-Janitorial						438	570			
	7020 Contr Svc-Security						279	315			
	Op Exp-Contracted Services	**59,795**	**73,687**	**79,148**	**85,301**	**92,034**	**58,944**	**54,143**	**43,262**	**46,033**	**47,414**
	7105 Prf Svc-Consultant							1,292			
	Op Exp-Consulting and Prof Services							**1,292**			
	7200 Utilities-Heat	17,515	18,172	18,853	19,560	20,294	18,182	16,882	12,180	12,363	12,548
	7201 Utilities-Light	29,020	30,181	31,388	32,643	33,949	28,799	26,740	29,783	30,587	30,924
	Op Exp-Utilities	**46,535**	**48,353**	**50,241**	**52,204**	**54,243**	**46,981**	**43,622**	**41,963**	**42,950**	**43,472**
	7306 Communic-Telephone	1,061	1,096	1,134	1,177	1,222			1,000	1,000	1,030
	Op Exp-Communications	**1,061**	**1,096**	**1,134**	**1,177**	**1,222**			**1,000**	**1,000**	**1,030**
	7402 Insurance-Property	22,500	23,625	24,807	26,047	27,349	15,008	19,419	10,052	15,758	18,534
	7406 Insrnce-Perosnal Accident										
	Insurance & Claims	**22,500**	**23,625**	**24,807**	**26,047**	**27,349**	**15,008**	**19,419**	**10,052**	**15,758**	**18,534**
	7611 Suppl-Janitorial Supplies								536	557	574
	7613 Suppl-Maint.Supplies	12,958	13,385	13,854	14,380	14,927	7,864	3,340	11,744	12,214	12,580
	7615 Suppl-Misc. Supplies										
	7634 Supp-Stock Supp-Janitorial	6,605	6,823	7,061	7,329	7,608	5,095	7,051	5,986	6,226	6,413
	7635 Supp-Stock Supp-Maintenance	591	610	632	656	681	1,678	480	536	557	574
	Op Exp-Supplies & Materials	**20,154**	**20,818**	**21,547**	**22,365**	**23,215**	**14,638**	**10,871**	**18,802**	**19,553**	**20,140**
	7703 Equip-Maint-Vehicles							464			
	Op Exp-Equipment under $5,000							**464**			
	7924 Sdry-Licenses&Royalties	159	164	170	177	183			150	150	155
	Op Exp-Sundry	**159**	**164**	**170**	**177**	**183**			**150**	**150**	**155**
	8101 Recoveries-Utilities						-465		-465		
	8103 Recoveries- Internal Admin Charge Payro						10	66			
	8104 Recoveries-Interdepartment Facilities Mai	-223,477	-243,280	-254,816	-267,349	-280,700	-223,197	-211,254	-223,197	-211,254	-207,466
	Op Exp-Recoveries	**-223,477**	**-243,280**	**-254,816**	**-267,349**	**-280,700**	**-223,652**	**-211,188**	**-223,662**	**-211,254**	**-207,466**
	Total 283 FC-Works Yard	**0**	**0**	**0**	**0**	**0**	**14,198**	**27,997**	**-1,864**	**-13**	**218**
	295-FC-Vehicle Charges										
	6001 Sal&Ben-Wages						297				
	6008 Sal&Ben-Benefit-O/S						174				
	Salary and Benefits						**471**				
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7303 Communic-Delivery/Courier						18				
	Op Exp-Communications						**18**				

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7623 Suppl-SCBA Upgrades						321				
	Op Exp-Supplies & Materials						**321**				
	7403 Insurance-Vehicle	11,538	11,838	12,146	12,461	12,785	10,534	10,466	10,200	10,710	11,246
	7509 Lse&Rntls-Vehicles						14,266	15,476	12,000	12,000	6,000
	7702 Equip-Fuel	26,201	26,672	27,152	27,668	28,194	15,976	15,758	23,848	26,470	25,750
	7703 Equip-Maint-Vehicles	34,046	35,170	36,401	37,784	39,220	33,083	35,223	32,092	32,092	33,055
	7706 Equip-Replacement Provision	119,517	124,270	127,820	130,655	130,655	100,521	106,573	100,521	106,573	112,301
	7708 Equip-Chargeout Recovery						-202,357		-208,572		
	7715 Equip-Garage Charges-Preventiv Main	18,155	18,662	19,220	19,887	19,887	6,064	10,410	14,486	16,422	17,612
	7717 Equip-Garage Charges-Reactive Main	15,297	15,650	16,057	16,455	16,455	21,104	17,587	15,422	16,942	14,882
	Op Exp-Equipment under $5,000	**224,754**	**232,262**	**238,796**	**244,911**	**247,196**	**-810**	**211,492**	**-3**	**221,209**	**220,846**
	Total 295 FC-Vehicle Charges	**224,754**	**232,262**	**238,796**	**244,911**	**247,196**	**0**	**211,492**	**-3**	**221,209**	**220,846**
	285-FC-3016 Murray St										
	6001 Sal&Ben-Wages	21,511	22,121	22,740	23,338	23,952	11,971	9,102	10,177		19,531
	6003 Sal&Ben-Aux-All	76,906	79,297	81,822	84,516	87,301	2,902	4,445	60,447	85,061	61,950
	6004 Sal&Ben-Other-All						378	338	71		
	6005 Sal&Ben-Benefit-Aux	5,858	6,034	6,215	6,401	6,594	346	533	4,169	7,030	4,161
	6006 Sal&Ben-Overtime-O/S						112	691	201		
	6007 Sal&Ben-Benefit-I/S						2				
	6008 Sal&Ben-Benefit-O/S	12,971	13,450	13,871	14,353	14,850	6,379	5,262	5,964		11,796
	6010 Sal&Wag-EHT	1,371	1,412	1,453	1,495	1,539	378	316	881	1,142	1,057
	6201 Sal&Ben-Rebill Labour Offset								-917		
	Salary and Benefits	**118,618**	**122,314**	**126,101**	**130,104**	**134,235**	**22,467**	**20,687**	**80,993**	**93,233**	**98,496**
	7004 Contr Svc-Contractors/Builders	18,891	19,515	20,198	20,965	21,762	24,215	18,341	25,912	16,548	17,045
	7013 Contr Svc-Janitorial						160	382			
	7020 Contr Svc-Security										
	Op Exp-Contracted Services	**18,891**	**19,515**	**20,198**	**20,965**	**21,762**	**24,375**	**18,723**	**25,912**	**16,548**	**17,045**
	7200 Utilities-Heat	4,059	4,120	4,182	4,244	4,244	2,489	2,265	5,151	5,228	5,307
	7201 Utilities-Light	5,423	5,483	5,631	5,783	5,783	4,281	5,364	7,474	7,676	7,760
	Op Exp-Utilities	**9,482**	**9,603**	**9,812**	**10,027**	**10,027**	**6,771**	**7,629**	**12,625**	**12,905**	**13,067**
	7306 Communic-Telephone	1,623	1,676	1,735	1,801	1,870			1,471	1,530	1,576
	Op Exp-Communications	**1,623**	**1,676**	**1,735**	**1,801**	**1,870**			**1,471**	**1,530**	**1,576**
	7402 Insurance-Property	1,945	2,042	2,144	2,251	2,364			14,256	14,969	15,717
	Insurance & Claims	**1,945**	**2,042**	**2,144**	**2,251**	**2,364**			**14,256**	**14,969**	**15,717**
	7611 Suppl-Janitorial Supplies						555		1,040	1,081	1,114
	7613 Suppl-Maint.Supplies	2,736	2,826	2,925	3,036	3,151	2,179	2,656	1,087	1,130	1,165
	Op Exp-Supplies & Materials	**2,736**	**2,826**	**2,925**	**3,036**	**3,151**	**2,734**	**2,656**	**2,127**	**2,212**	**2,278**
	7712 Equip-Maintenance						1,520	320			
	Op Exp-Equipment under $5,000						**1,520**	**320**			
	7900 Sdry-Bad Debt Expense						34,825				
	7924 Sdry-Licenses&Royalties										
	Op Exp-Sundry						**34,825**				
	8101 Recoveries-Utilities						-51		-51		
	8103 Recoveries- Internal Admin Charge Payro							37			
	8104 Recoveries-Interdepartment Facilities Mai	-153,295	-157,976	-162,915	-168,185	-173,409	-134,140	-141,407	-134,140	-141,407	-148,011
	Op Exp-Recoveries	**-153,295**	**-157,976**	**-162,915**	**-168,185**	**-173,409**	**-134,191**	**-141,370**	**-134,191**	**-141,407**	**-148,011**
	4229 Rec&Culture-Lse&Rntls-Gen Rental								-3,933		
	Recreation and Cultural Services								**-3,933**		
	Total 285 FC-3016 Murray St	**0**	**0**	**0**	**0**	**0**	**-41,500**	**-91,355**	**-740**	**-11**	**168**
	286-FC-Holiday Lighting										
	7004 Contr Svc-Contractors/Builders	53,560	55,327	57,264	59,440	61,699		38,646		41,100	
	Op Exp-Contracted Services	**53,560**	**55,327**	**57,264**	**59,440**	**61,699**		**38,646**		**41,100**	

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Operating Details 2026 - 2030

Facilities Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
Total 286 FC-Holiday Lighting		**53,560**	**55,327**	**57,264**	**59,440**	**61,699**		**38,646**		**41,100**	
287-FC-St. George Properties											
	7114 Prf Svc-Other Prof.Services	21,109	21,109	21,109	21,109	21,109					
	Op Exp-Consulting and Prof Services	**21,109**	**21,109**	**21,109**	**21,109**	**21,109**					
	7303 Communic-Delivery/Courier										
	7305 Communic-Postage							15			
	Op Exp-Communications							**15**			
	7402 Insurance-Property	251	263	277	291	305					
	Insurance & Claims	**251**	**263**	**277**	**291**	**305**					
	7613 Suppl-Maint.Supplies							37			
	Op Exp-Supplies & Materials							**37**			
	7928 Sdry-Municipal Charges										
	Op Exp-Sundry										
	9406 Tsf To Rsv-Future Operating	92,449	92,437	92,423	92,409	92,395					
	Tsf to reserves-operating	**92,449**	**92,437**	**92,423**	**92,409**	**92,395**					
	4229 Rec&Culture-Lse&Rntls-Gen Rental	-113,809	-113,809	-113,809	-113,809	-113,809		-2,898			
	Recreation and Cultural Services	**-113,809**	**-113,809**	**-113,809**	**-113,809**	**-113,809**		**-2,898**			
Total 287 FC-St. George Properties		**0**	**0**	**0**	**0**	**0**		**-2,846**			
Total Facilities		**5,137,025**	**5,376,101**	**5,557,571**	**5,749,090**	**5,943,108**	**4,329,909**	**4,771,791**	**4,433,697**	**4,630,461**	**4,873,107**

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Parks

2026 - 2030 Operating Budget

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Budget Highlights

Parks - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-616,149**	**-641,546**	**-649,535**	**-657,823**	**-665,734**
Recreation and Cultural Services	-341,596	-361,915	-363,482	-365,126	-366,194
Other Revenue	-12,139	-12,357	-12,592	-12,844	-13,101
Rev-own sources-licenses	-50,000	-50,000	-50,000	-50,000	-50,000
Tsf from reserves-operating	-212,413	-217,273	-223,460	-229,853	-236,439
Expenses	**4,925,496**	**5,154,548**	**5,245,911**	**5,388,637**	**5,530,703**
Salary and Benefits	2,855,225	2,950,079	3,037,230	3,127,269	3,219,947
Personnel Services	22,697	22,789	22,888	22,995	23,103
Contracted Services	489,987	550,063	508,126	518,197	527,896
Consulting and Prof Services	24,620	25,094	25,601	26,145	26,701
Utilities	25,660	26,557	27,495	28,476	29,494
Communications	1,500	1,500	1,500	1,500	1,500
Insurance & Claims	73,892	77,586	81,466	85,539	89,816
Lease & Rentals	8,200	8,383	8,579	8,788	9,003
Equipment under $5,000	669,260	707,919	736,446	760,412	781,805
Supplies & Materials	292,171	298,798	305,871	313,412	320,982
Sundry	32,077	32,850	33,675	34,557	35,460
Recoveries	176,322	180,967	185,808	190,888	195,339
Tsf to reserves-operating	47,475	47,390	47,313	47,235	47,152
Tsf to reserves-capital	206,410	224,572	223,913	223,224	222,507
Total	**$ 4,309,347**	**$ 4,513,002**	**$ 4,596,376**	**$ 4,730,813**	**$ 4,864,969**

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Parks - Budget Drivers	Plan 2026	Estimated Tax Impact
Revenue Changes	**-33,945**	**-0.1%**
Misc/Other Revenues	-179	0.0%
Grant	4	0.0%
Permits and Licensing Fees	-12,616	0.0%
Program and User Fees	-21,154	0.0%
Salary Adjustments	**-6,723**	**0.0%**
Salary & Wages	-31,689	-0.1%
Overhead and Benefits	25,481	0.0%
Recoveries - Utilities	-515	0.0%
Operating Expenses	**151,613**	**0.2%**
Personnel - Training, Prof. Dues	3,471	0.0%
Contracted Services	62,154	0.1%
Professional Services	276	0.0%
Supplies and Materials	10,362	0.0%
Insurance and Claims	11,476	0.0%
Misc/other	-1,662	0.0%

Equipment/Vehicle	60,964	0.1%
Interdepartmental Facilities Maintenance	5,262	0.0%
Utilities (i.e Hydro & Gas)	-690	0.0%
Reserve Changes	**45,192**	**0.1%**
Transfer from/to Reserves	28,258	0.0%
Transfer to Rocky Point Reserve	16,934	0.0%
Service Impacts City	**13,500**	**0.0%**
Operating Impact on capital projects	13,500	0.0%
Total	**$ 169,637**	**0.3%**

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Operating Details 2026 - 2030

Parks Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
400-PK-Admin-Parks											
	6000 Sal&Ben-Salaries	376,615	387,913	399,551	411,537	423,883	217,130	342,474	240,209	195,530	362,894
	6001 Sal&Ben-Wages						4,239	4,037	0	89,185	21,356
	6002 Sal&Ben-Overtime-I/S							48			
	6003 Sal&Ben-Aux-All						1,091	4,487			
	6004 Sal&Ben-Other-All						2,050	1,800			
	6005 Sal&Ben-Benefit-Aux						49	647			
	6006 Sal&Ben-Overtime-O/S						170	78	225	225	
	6007 Sal&Ben-Benefit-I/S	88,288	90,936	93,741	96,553	99,450	50,355	77,880	44,888	45,851	80,137
	6008 Sal&Ben-Benefit-O/S						1,362	3,659	0	52,976	7,411
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	7,344	7,564	7,791	8,025	8,266	4,667	6,593	3,667	5,552	6,944
	6201 Sal&Ben-Rebill Labour Offset						-883	-5,639			
	Salary and Benefits	**472,247**	**486,414**	**501,083**	**516,116**	**531,599**	**280,231**	**436,064**	**288,988**	**389,319**	**478,742**
	6101 HR-Cnvntions,Dues&Act.	4,611	4,694	4,783	4,879	4,977	3,131	3,242	2,679	2,733	2,760
	6103 HR-Health&Safety Prog.						238	89	499		
	6104 HR-Mileage/Vehicle Allow.	508	517	526	537	548	202	358	786	802	810
	6111 HR-Trng&Educ-Corp										
	6112 HR-Trng&Educ-Dept	17,579	17,579	17,579	17,579	17,579	9,354	13,899	11,941	12,180	15,657
	Personnel Services	**22,697**	**22,789**	**22,888**	**22,995**	**23,103**	**12,924**	**17,589**	**15,906**	**15,714**	**19,227**
	7004 Contr Svc-Contractors/Builders	3,141	3,198	3,259	3,324	3,390		1,657	1,025	3,064	12,511
	7013 Contr Svc-Janitorial							275			
	7023 Contr Svc-Tree Chipping & Disposal						655	749			
	7024 Contr Svc-Tree Cutting						1,765	795			
	7027 Contr Svc-Uniform Cleaning										
	Op Exp-Contracted Services	**3,141**	**3,198**	**3,259**	**3,324**	**3,390**	**2,420**	**3,475**	**1,025**	**3,064**	**12,511**
	7105 Prf Svc-Consultant	20,300	20,665	21,058	21,479	21,909	11,955	19,752	11,322	12,001	54,500
	7117 Prf Svc-Sftwre Mnt/Upgrades	4,320	4,428	4,543	4,666	4,792	1,562	2,545	4,000	4,120	4,223
	Op Exp-Consulting and Prof Services	**24,620**	**25,094**	**25,601**	**26,145**	**26,701**	**13,517**	**22,297**	**15,322**	**16,121**	**58,723**
	7200 Utilities-Heat								160		
	Op Exp-Utilities								**160**		
	7300 Communic-Advertising	1,500	1,500	1,500	1,500	1,500	1,857		5,500	3,000	3,000
	7303 Communic-Delivery/Courier						155		61		
	7306 Communic-Telephone							130			
	Op Exp-Communications	**1,500**	**1,500**	**1,500**	**1,500**	**1,500**	**2,012**	**130**	**5,561**	**3,000**	**3,000**
	7402 Insurance-Property	66,990	70,340	73,856	77,549	81,427	43,339	55,182	43,200	43,651	65,843
	7406 Insrnce-Perosnal Accident										
	Insurance & Claims	**66,990**	**70,340**	**73,856**	**77,549**	**81,427**	**43,339**	**55,182**	**43,200**	**43,651**	**65,843**
	7507 Lse&Rntls-Other										
	Lease & Rentals										
	7610 Suppl-Horticultural Supplies						316				
	7613 Suppl-Maint.Supplies							982		12,636	
	7614 Suppl-Safety Footwear							275			
	7615 Suppl-Misc. Supplies						258	328			
	7617 Suppl-Park Supplies										
	7621 Suppl-Publications&Subscriptions	333	343	353	364	375	160		510	520	525
	7624 Suppl-Signs						2,135	373	5,000	128	
	7625 Suppl-Spec Office&Process Suppl	1,841	1,887	1,937	1,989	2,042	2,812	1,805	3,142	1,522	1,552
	7627 Suppl-Technical Supplies	10,230	10,486	10,758	11,049	11,347	1,841	766	2,289	22,958	12,240
	7628 Suppl-Uniforms	958	982	1,007	1,035	1,063	684		900	918	936
	7629 Suppl-Working Lunches/Food	958	982	1,007	1,035	1,063	803	327	361	918	936
	7635 Supp-Stock Supp-Maintenance							13			
	Op Exp-Supplies & Materials	**14,320**	**14,680**	**15,063**	**15,471**	**15,890**	**9,008**	**4,869**	**12,201**	**39,599**	**16,190**
	7505 Lse&Rntls-Leased Equipment						-4	926			
	7700 Equip-Equipment Purchase	8,000	8,000	8,000	8,000	8,000	7,140				
	7710 Equip-Capital Lease Interest						72	225			
	7712 Equip-Maintenance								755	755	
	Op Exp-Equipment under $5,000	**8,000**	**8,000**	**8,000**	**8,000**	**8,000**	**7,207**	**1,150**	**755**	**755**	
	7803 Govt Pmts-GVRD Purchases										
	Op Exp-Gov't Payments										
	7912 Sdry-Debt-Principal						951	1,430			
	7927 Sdry-Misc. Expenses						16,768	109	17,500	17,500	

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7998 Sdry-Rebill Expense Offset						-10,817	-12,736			
	7999 Sdry-Rebill Expense						10,817	12,736			
	Op Exp-Sundry						**17,719**	**1,539**	**17,500**	**17,500**	
	8103 Recoveries- Internal Admin Charge Payro						72	105			
	Op Exp-Recoveries						**72**	**105**			
	9406 Tsf To Rsv-Future Operating							53,795			
	Tsf to reserves-operating							**53,795**			
	4479 Other Rev-Misc. Revenue						89				
	Other Revenue						**89**				
	5406 Tsf-Fm-Rsv-Future Operating										-53,795
	5423 Tsf-Fm-Rsv-Benefits							-9,454			
	5446 Tsf-Fm-Rsv-Covid Safe Restart										
	Tsf from reserves-operating							**-9,454**			**-53,795**
	Total 400 PK-Admin-Parks	**613,516**	**632,014**	**651,251**	**671,100**	**691,610**	**388,538**	**586,742**	**400,619**	**528,723**	**600,441**
	401-PK-Rocky Pt Boat Launch										
	6000 Sal&Ben-Salaries							1,114			
	6001 Sal&Ben-Wages	6,633	6,825	7,019	7,212	7,409	7,136	7,555	11,258	4,503	6,076
	6002 Sal&Ben-Overtime-I/S							598			
	6003 Sal&Ben-Aux-All	303	312	322	331	341	279	1,343	875	903	55
	6004 Sal&Ben-Other-All							907			
	6005 Sal&Ben-Benefit-Aux	36	37	39	40	41	44	165	105	108	7
	6006 Sal&Ben-Overtime-O/S						787	826	700	700	
	6007 Sal&Ben-Benefit-I/S							79			
	6008 Sal&Ben-Benefit-O/S	3,385	3,520	3,630	3,753	3,880	4,175	4,047	5,134	2,005	3,085
	6010 Sal&Wag-EHT	135	139	143	147	151	228	258	237	106	120
	6201 Sal&Ben-Rebill Labour Offset							-2,997			
	Salary and Benefits	**10,494**	**10,834**	**11,153**	**11,483**	**11,823**	**12,649**	**13,895**	**18,309**	**8,326**	**9,342**
	7004 Contr Svc-Contractors/Builders	9,410	9,579	9,761	9,956	10,156	5,718		1,156	21,726	9,271
	Op Exp-Contracted Services	**9,410**	**9,579**	**9,761**	**9,956**	**10,156**	**5,718**		**1,156**	**21,726**	**9,271**
	7105 Prf Svc-Consultant						1,420				
	Op Exp-Consulting and Prof Services						**1,420**				
	7402 Insurance-Property										
	Insurance & Claims										
	7507 Lse&Rntls-Other	5,115	5,243	5,379	5,524	5,674	3,210	4,895			4,590
	Lease & Rentals	**5,115**	**5,243**	**5,379**	**5,524**	**5,674**	**3,210**	**4,895**			**4,590**
	7613 Suppl-Maint.Supplies							535	1,628	403	
	7624 Suppl-Signs	1,119	1,140	1,161	1,184	1,208	2,751		1,545	257	1,103
	Op Exp-Supplies & Materials	**1,119**	**1,140**	**1,161**	**1,184**	**1,208**	**2,751**	**535**	**3,173**	**660**	**1,103**
	7998 Sdry-Rebill Expense Offset							-2,628			
	7999 Sdry-Rebill Expense							2,628			
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payro						6	18			
	Op Exp-Recoveries						**6**	**18**			
	9508 Tsf To Rsv-Rocky Point Ramp	206,410	224,572	223,913	223,224	222,507	40,867	137,670	20,000	137,670	189,476
	Tsf to reserves-capital	**206,410**	**224,572**	**223,913**	**223,224**	**222,507**	**40,867**	**137,670**	**20,000**	**137,670**	**189,476**
	4225 Rec&Culture-Ramp Fees	-232,550	-251,375	-251,375	-251,375	-251,375	-108,031	-129,322	-84,048	-194,240	-213,725
	Recreation and Cultural Services	**-232,550**	**-251,375**	**-251,375**	**-251,375**	**-251,375**	**-108,031**	**-129,322**	**-84,048**	**-194,240**	**-213,725**
	4628 Grnt-Other-Misc										
	Transfer from other govt-capital other										
	5406 Tsf-Fm-Rsv-Future Operating										
	Tsf from reserves-operating										

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Operating Details 2026 - 2030

Parks Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
Total 401 PK-Rocky Pt Boat Launch		**-2**	**-7**	**-8**	**-3**	**-8**	**-41,410**	**27,690**	**-41,410**	**-25,858**	**56**
402-PK-Boulevards											
	6000 Sal&Ben-Salaries							249			
	6001 Sal&Ben-Wages	30,619	31,506	32,411	33,309	34,232	44,049	43,374	38,045	29,127	25,871
	6003 Sal&Ben-Aux-All	1,843	1,898	1,955	2,013	2,074	12,753	7,969	4,823	1,799	2,462
	6004 Sal&Ben-Other-All										
	6005 Sal&Ben-Benefit-Aux	221	228	235	242	249	1,799	1,193	579	216	295
	6006 Sal&Ben-Overtime-O/S						119	1,245			
	6007 Sal&Ben-Benefit-I/S						58				
	6008 Sal&Ben-Benefit-O/S	14,698	15,302	15,777	16,308	16,857	18,242	19,841	17,737	13,282	11,158
	6010 Sal&Wag-EHT	633	651	670	689	708	1,318	1,144	836	603	552
	Salary and Benefits	**48,014**	**49,585**	**51,047**	**52,561**	**54,119**	**78,338**	**75,016**	**62,019**	**45,026**	**40,338**
	6111 HR-Trng&Educ-Corp						100				
	Personnel Services						**100**				
	7004 Contr Svc-Contractors/Builders	2,425	2,510	2,602	2,699	2,799	1,280	505	3,152	3,266	3,348
	Op Exp-Contracted Services	**2,425**	**2,510**	**2,602**	**2,699**	**2,799**	**1,280**	**505**	**3,152**	**3,266**	**3,348**
	7613 Suppl-Maint.Supplies	2,954	3,007	3,064	3,126	3,188	1,558	791	6,808	6,808	2,910
	Op Exp-Supplies & Materials	**2,954**	**3,007**	**3,064**	**3,126**	**3,188**	**1,558**	**791**	**6,808**	**6,808**	**2,910**
	8103 Recoveries- Internal Admin Charge Payro						40	4			
	Op Exp-Recoveries						**40**	**4**			
	4628 Grnt-Other-Misc										
	Transfer from other govt-capital other										
Total 402 PK-Boulevards		**53,392**	**55,102**	**56,713**	**58,386**	**60,106**	**81,316**	**76,316**	**71,979**	**55,100**	**46,596**
403-PK-Trails											
	6000 Sal&Ben-Salaries							2,671			
	6001 Sal&Ben-Wages	74,335	76,461	78,620	80,729	82,894	70,302	76,352	81,967	78,871	71,296
	6003 Sal&Ben-Aux-All	2,191	2,257	2,325	2,394	2,466	18,100	9,591	1,784	2,481	3,459
	6004 Sal&Ben-Other-All						280	35			
	6005 Sal&Ben-Benefit-Aux	263	271	279	287	296	2,348	1,306	214	298	415
	6006 Sal&Ben-Overtime-O/S						31	347			
	6007 Sal&Ben-Benefit-I/S						65				
	6008 Sal&Ben-Benefit-O/S	44,484	46,069	47,414	48,942	50,519	38,424	44,352	45,669	44,320	40,519
	6010 Sal&Wag-EHT	1,492	1,535	1,578	1,621	1,665	2,227	2,086	1,614	1,586	1,458
	Salary and Benefits	**122,765**	**126,592**	**130,216**	**133,974**	**137,840**	**131,775**	**136,739**	**131,247**	**127,556**	**117,148**
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7303 Communic-Delivery/Courier						425	135			
	Op Exp-Communications						**425**	**135**			
	7613 Suppl-Maint.Supplies	19,989	20,349	20,735	21,150	21,573	17,364	22,787	23,864	24,121	19,693
	7614 Suppl-Safety Footwear							119			
	7615 Suppl-Misc. Supplies						1,477				
	7617 Suppl-Park Supplies						8,008				
	7624 Suppl-Signs	745	764	784	805	826	185			714	728
	Op Exp-Supplies & Materials	**20,734**	**21,112**	**21,519**	**21,955**	**22,399**	**27,034**	**22,906**	**23,864**	**24,835**	**20,422**
	7505 Lse&Rntls-Leased Equipment	5,115	5,243	5,379	5,524	5,674			10,000	10,000	10,000
	Op Exp-Equipment under $5,000	**5,115**	**5,243**	**5,379**	**5,524**	**5,674**			**10,000**	**10,000**	**10,000**
	7927 Sdry-Misc. Expenses										
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payro						60	48			
	Op Exp-Recoveries						**60**	**48**			
	4625 Grnt-Prov-Cond-Canada Summer Jobs										
	Transfer from other govt-prov'l conditional										
	4628 Grnt-Other-Misc						-1,250				

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Transfer from other govt-capital other						-1,250				
	Total 403 PK-Trails	**148,614**	**152,947**	**157,114**	**161,453**	**165,913**	**158,043**	**159,827**	**165,110**	**162,391**	**147,569**
	404-PK-Park-Art Centre										
	6001 Sal&Ben-Wages	20,623	21,222	21,834	22,443	23,068	10,048	11,930	15,791	16,703	16,620
	6003 Sal&Ben-Aux-All	162	167	172	178	183	1,613	722	945	454	322
	6005 Sal&Ben-Benefit-Aux	19	20	21	21	22	291	87	113	55	39
	6006 Sal&Ben-Overtime-O/S							126			
	6007 Sal&Ben-Benefit-I/S						12				
	6008 Sal&Ben-Benefit-O/S	9,590	9,991	10,300	10,646	11,002	4,070	5,014	7,100	7,267	7,525
	6010 Sal&Wag-EHT	405	417	429	441	453	274	277	326	335	331
	Salary and Benefits	**30,801**	**31,817**	**32,756**	**33,728**	**34,728**	**16,309**	**18,155**	**24,276**	**24,812**	**24,837**
	7004 Contr Svc-Contractors/Builders						950				
	Op Exp-Contracted Services						**950**				
	7613 Suppl-Maint.Supplies										
	Op Exp-Supplies & Materials										
	8103 Recoveries- Internal Admin Charge Payro						18	17			
	Op Exp-Recoveries						**18**	**17**			
	Total 404 PK-Park-Art Centre	**30,801**	**31,817**	**32,756**	**33,728**	**34,728**	**17,277**	**18,172**	**24,276**	**24,812**	**24,837**
	405-PK-Park-Aspenwood										
	6001 Sal&Ben-Wages	24,910	25,636	26,379	27,122	27,886	16,262	16,033	23,915	19,978	23,280
	6003 Sal&Ben-Aux-All	583	600	618	637	656	2,466	2,555	1,189	1,485	469
	6005 Sal&Ben-Benefit-Aux	70	72	74	76	79	309	343	143	178	56
	6006 Sal&Ben-Overtime-O/S						192				
	6007 Sal&Ben-Benefit-I/S						7				
	6008 Sal&Ben-Benefit-O/S	10,968	11,438	11,792	12,184	12,588	6,694	6,416	10,359	8,235	10,458
	6010 Sal&Wag-EHT	497	512	526	541	557	444	393	490	418	463
	Salary and Benefits	**37,027**	**38,259**	**39,390**	**40,560**	**41,765**	**26,374**	**25,739**	**36,096**	**30,294**	**34,727**
	7004 Contr Svc-Contractors/Builders	10,395	10,636	10,895	11,174	11,457	7,492	5,276	4,202	13,067	13,197
	Op Exp-Contracted Services	**10,395**	**10,636**	**10,895**	**11,174**	**11,457**	**7,492**	**5,276**	**4,202**	**13,067**	**13,197**
	7201 Utilities-Light	1,854	1,928	2,005	2,085	2,168	1,737	1,693	1,721	1,768	1,787
	Op Exp-Utilities	**1,854**	**1,928**	**2,005**	**2,085**	**2,168**	**1,737**	**1,693**	**1,721**	**1,768**	**1,787**
	7613 Suppl-Maint.Supplies								1,513		
	7615 Suppl-Misc. Supplies							376			
	7617 Suppl-Park Supplies										
	Op Exp-Supplies & Materials							**376**	**1,513**		
	8103 Recoveries- Internal Admin Charge Payro						24	25			
	Op Exp-Recoveries						**24**	**25**			
	Total 405 PK-Park-Aspenwood	**49,276**	**50,823**	**52,291**	**53,819**	**55,390**	**35,627**	**33,110**	**43,532**	**45,128**	**49,711**
	406-PK-Park-Bert Flinn										
	6001 Sal&Ben-Wages	11,008	11,331	11,662	11,996	12,338	12,454	15,237	14,190	17,088	10,153
	6003 Sal&Ben-Aux-All	210	216	222	229	236	1,345	876	528	158	256
	6005 Sal&Ben-Benefit-Aux	25	26	27	28	28	171	167	63	19	31
	6006 Sal&Ben-Overtime-O/S						50				
	6008 Sal&Ben-Benefit-O/S	4,440	4,640	4,783	4,939	5,101	5,848	9,013	7,189	7,606	4,381
	6010 Sal&Wag-EHT	219	225	232	238	245	340	392	287	336	203
	Salary and Benefits	**15,902**	**16,438**	**16,926**	**17,430**	**17,949**	**20,207**	**25,684**	**22,258**	**25,206**	**15,024**
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7303 Communic-Delivery/Courier										
	Op Exp-Communications										
	7610 Suppl-Horticultural Supplies						53				
	7613 Suppl-Maint.Supplies	7,287	7,418	7,559	7,710	7,864	2,518	1,190	2,164	4,522	7,178
	7617 Suppl-Park Supplies										

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7624 Suppl-Signs							77			
	Op Exp-Supplies & Materials	**7,287**	**7,418**	**7,559**	**7,710**	**7,864**	**2,571**	**1,267**	**2,164**	**4,522**	**7,178**
	7700 Equip-Equipment Purchase						1,190				
	7701 Equip-Equipment Replacement										
	Op Exp-Equipment under $5,000						**1,190**				
	8103 Recoveries- Internal Admin Charge Payro						11	5			
	Op Exp-Recoveries						**11**	**5**			
	Total 406 PK-Park-Bert Flinn	**23,189**	**23,856**	**24,485**	**25,140**	**25,813**	**23,979**	**26,956**	**24,423**	**29,728**	**22,203**
	407-PK-Park-Chip Kerr										
	6001 Sal&Ben-Wages	3,090	3,180	3,272	3,363	3,457	1,151	1,628	1,260	3,549	2,165
	6003 Sal&Ben-Aux-All	63	65	66	68	70	374	271	42	250	73
	6005 Sal&Ben-Benefit-Aux	8	8	8	8	8	58	41	5	30	9
	6006 Sal&Ben-Overtime-O/S						42				
	6007 Sal&Ben-Benefit-I/S						1				
	6008 Sal&Ben-Benefit-O/S	1,421	1,481	1,527	1,578	1,631	574	753	573	1,560	960
	6010 Sal&Wag-EHT	61	63	65	67	69	38	42	25	74	44
	Salary and Benefits	**4,643**	**4,796**	**4,938**	**5,084**	**5,235**	**2,238**	**2,735**	**1,905**	**5,463**	**3,250**
	7004 Contr Svc-Contractors/Builders						2,109				
	Op Exp-Contracted Services						**2,109**				
	8103 Recoveries- Internal Admin Charge Payro						4	6			
	Op Exp-Recoveries						**4**	**6**			
	Total 407 PK-Park-Chip Kerr	**4,643**	**4,796**	**4,938**	**5,084**	**5,235**	**4,350**	**2,740**	**1,905**	**5,463**	**3,250**
	408-PK-Park-Easthill										
	6000 Sal&Ben-Salaries							204			
	6001 Sal&Ben-Wages	16,381	16,857	17,343	17,827	18,324	7,419	9,291	15,142	13,255	12,862
	6003 Sal&Ben-Aux-All	515	531	547	563	580	1,061	2,260	750	1,243	202
	6005 Sal&Ben-Benefit-Aux	62	64	66	68	70	134	303	90	149	25
	6006 Sal&Ben-Overtime-O/S						128				
	6007 Sal&Ben-Benefit-I/S						5	47			
	6008 Sal&Ben-Benefit-O/S	7,597	7,914	8,160	8,433	8,715	3,133	4,140	6,807	5,737	5,773
	6010 Sal&Wag-EHT	329	339	349	359	369	203	252	310	282	255
	Salary and Benefits	**24,885**	**25,705**	**26,464**	**27,249**	**28,057**	**12,082**	**16,497**	**23,100**	**20,666**	**19,116**
	7610 Suppl-Horticultural Supplies						27				
	7613 Suppl-Maint.Supplies						327				
	Op Exp-Supplies & Materials						**353**				
	7700 Equip-Equipment Purchase						595				
	Op Exp-Equipment under $5,000						**595**				
	8103 Recoveries- Internal Admin Charge Payro						24	16			
	Op Exp-Recoveries						**24**	**16**			
	Total 408 PK-Park-Easthill	**24,885**	**25,705**	**26,464**	**27,249**	**28,057**	**13,054**	**16,514**	**23,100**	**20,666**	**19,116**
	409-PK-Park-General										
	6000 Sal&Ben-Salaries						-16	18,763			
	6001 Sal&Ben-Wages	87,898	90,401	92,942	95,412	97,946	135,346	107,386	82,018	69,548	150,768
	6003 Sal&Ben-Aux-All	2,963	3,052	3,143	3,238	3,335	9,287	13,200	22,944	21,600	21,788
	6004 Sal&Ben-Other-All						1,521	4,933			
	6005 Sal&Ben-Benefit-Aux	356	366	377	389	400	1,280	1,535	353	192	215
	6006 Sal&Ben-Overtime-O/S						2,830	3,497			
	6007 Sal&Ben-Benefit-I/S						9	4,300			
	6008 Sal&Ben-Benefit-O/S	50,996	52,910	54,566	56,452	58,399	73,655	62,390	46,519	39,694	89,135
	6010 Sal&Wag-EHT	1,772	1,822	1,874	1,924	1,975	3,826	3,337	1,657	1,387	2,975
	Salary and Benefits	**143,984**	**148,552**	**152,902**	**157,413**	**162,055**	**227,737**	**219,341**	**153,490**	**132,421**	**264,880**
	6101 HR-Cnvntions,Dues&Act.										
	6103 HR-Health&Safety Prog.										
	6104 HR-Mileage/Vehicle Allow.										
	6112 HR-Trng&Educ-Dept										

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Operating Details 2026 - 2030

Parks Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
Personnel Services											
	7004 Contr Svc-Contractors/Builders	93,354	94,944	96,653	98,486	100,356	52,060	80,072	57,010	78,748	213,575
	Op Exp-Contracted Services	**93,354**	**94,944**	**96,653**	**98,486**	**100,356**	**52,060**	**80,072**	**57,010**	**78,748**	**213,575**
	7303 Communic-Delivery/Courier						515				
	Op Exp-Communications						**515**				
	7601 Suppl-Beverages						66				
	7610 Suppl-Horticultural Supplies	61,380	62,915	64,550	66,293	68,083	40,296	46,561	47,277	37,230	53,275
	7613 Suppl-Maint.Supplies	3,446	3,508	3,575	3,647	3,719	9,244	10,780	3,619	3,728	3,396
	7614 Suppl-Safety Footwear							109			
	7615 Suppl-Misc. Supplies						255				
	7617 Suppl-Park Supplies	63,217	64,797	66,482	68,277	70,121	67,704	49,639	59,396	60,584	61,795
	7624 Suppl-Signs	7,950	8,149	8,361	8,586	8,818	4,978	5,738	7,354	6,119	7,772
	7625 Suppl-Spec Office&Process Suppl										
	7627 Suppl-Technical Supplies						1	8			
	7628 Suppl-Uniforms										
	7629 Suppl-Working Lunches/Food						35	82			
	7635 Supp-Stock Supp-Maintenance							12			
	Op Exp-Supplies & Materials	**135,993**	**139,369**	**142,968**	**146,803**	**150,741**	**122,579**	**112,929**	**117,646**	**107,661**	**126,237**
	7505 Lse&Rntls-Leased Equipment										
	7700 Equip-Equipment Purchase										
	7701 Equip-Equipment Replacement	63,607	64,752	65,982	67,302	68,648	12,385	13,310	60,830	110,491	60,810
	7704 EQUIP-NON-CAPITALIZED						5,471				
	7707 Equip-Vehicle Charges						502,973		429,150		
	7712 Equip-Maintenance	2,154	2,193	2,234	2,279	2,325	765		2,060	2,101	2,122
	Op Exp-Equipment under $5,000	**65,761**	**66,945**	**68,217**	**69,581**	**70,973**	**521,594**	**13,310**	**492,040**	**112,593**	**62,932**
	7927 Sdry-Misc. Expenses	10,185	10,410	10,652	10,913	11,177	9,045	6,877	11,977	12,216	12,338
	Op Exp-Sundry	**10,185**	**10,410**	**10,652**	**10,913**	**11,177**	**9,045**	**6,877**	**11,977**	**12,216**	**12,338**
	8100 Recoveries-Interdepartment Admin Charg	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
	8103 Recoveries- Internal Admin Charge Payro						110	126			
	8104 Recoveries-Interdepartment Facilities Mai	8,050	8,050	8,050	8,050	8,050	8,050	8,050	8,050	8,050	8,050
	Op Exp-Recoveries	**23,050**	**23,050**	**23,050**	**23,050**	**23,050**	**23,160**	**23,176**	**23,050**	**23,050**	**23,050**
	9406 Tsf To Rsv-Future Operating						48,445	140,000			16,857
	Tsf to reserves-operating						**48,445**	**140,000**			**16,857**
	4463 Other Rev-Donations						-7,500				
	Other Revenue						**-7,500**				
	4627 Grnt-Prov-Cond-Community Events										
	Transfer from other govt-prov'l conditional										
	5406 Tsf-Fm-Rsv-Future Operating							-48,445		-48,445	-140,000
	Tsf from reserves-operating							**-48,445**		**-48,445**	**-140,000**
	5416 TSF-FM-RSV-SANIT UTILITY						-10,000	-5,000	-10,000	-5,000	
	Tsf from reserves-capital						**-10,000**	**-5,000**	**-10,000**	**-5,000**	
Total 409 PK-Park-General		**472,326**	**483,269**	**494,442**	**506,247**	**518,352**	**987,635**	**542,260**	**845,213**	**413,244**	**579,870**
411-PK-Park-Art Wilkinson											
	6001 Sal&Ben-Wages	14,539	14,960	15,390	15,817	16,255	9,263	11,073	6,747	9,537	12,254
	6003 Sal&Ben-Aux-All	322	332	342	352	363	5,559	1,394	370	706	1,061
	6004 Sal&Ben-Other-All							3			
	6005 Sal&Ben-Benefit-Aux	39	40	41	42	44	714	208	44	85	127
	6006 Sal&Ben-Overtime-O/S						64	323			
	6007 Sal&Ben-Benefit-I/S						6				
	6008 Sal&Ben-Benefit-O/S	6,969	7,255	7,481	7,732	7,992	4,530	4,650	3,072	4,197	5,720
	6010 Sal&Wag-EHT	290	298	307	315	324	345	273	139	200	260
	Salary and Benefits	**22,158**	**22,886**	**23,560**	**24,259**	**24,978**	**20,479**	**17,924**	**10,372**	**14,725**	**19,422**
	7613 Suppl-Maint.Supplies						1,088				
	7617 Suppl-Park Supplies						394				
	Op Exp-Supplies & Materials						**1,482**				
	8103 Recoveries- Internal Admin Charge Payro						19	19			

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Op Exp-Recoveries						19	19			
	Total 411 PK-Park-Art Wilkinson	**22,158**	**22,886**	**23,560**	**24,259**	**24,978**	**21,981**	**17,943**	**10,372**	**14,725**	**19,422**
	412-PK-Park-Heritage Mtn										
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	26,483	27,254	28,041	28,827	29,634	19,464	14,170	22,573	23,148	31,528
	6003 Sal&Ben-Aux-All	806	831	856	881	908	4,364	3,482	1,014	1,247	832
	6004 Sal&Ben-Other-All							31			
	6005 Sal&Ben-Benefit-Aux	97	100	103	106	109	555	529	122	150	100
	6006 Sal&Ben-Overtime-O/S						2,570	-44			
	6007 Sal&Ben-Benefit-I/S						8				
	6008 Sal&Ben-Benefit-O/S	12,005	12,512	12,899	13,330	13,774	9,519	7,692	9,988	9,857	14,122
	6010 Sal&Wag-EHT	532	548	563	579	596	657	401	460	476	631
	Salary and Benefits	39,923	41,244	42,463	43,723	45,021	37,136	26,259	34,157	34,879	47,214
	7004 Contr Svc-Contractors/Builders	5,445	5,543	5,648	5,761	5,876	18,528	4,721	6,552	5,311	12,657
	Op Exp-Contracted Services	5,445	5,543	5,648	5,761	5,876	18,528	4,721	6,552	5,311	12,657
	7201 Utilities-Light	958	996	1,036	1,077	1,120	1,316	586	889	913	923
	Op Exp-Utilities	958	996	1,036	1,077	1,120	1,316	586	889	913	923
	7613 Suppl-Maint.Supplies						1,233		1,030		
	Op Exp-Supplies & Materials						1,233		1,030		
	8103 Recoveries- Internal Admin Charge Payro						31	41			
	Op Exp-Recoveries						31	41			
	9406 Tsf To Rsv-Future Operating							7,293			
	Tsf to reserves-operating							7,293			
	5406 Tsf-Fm-Rsv-Future Operating										-7,293
	Tsf from reserves-operating										-7,293
	Total 412 PK-Park-Heritage Mtn	**46,325**	**47,783**	**49,146**	**50,561**	**52,017**	**58,244**	**38,901**	**42,628**	**41,103**	**53,501**
	413-PK-Park-Inlet										
	6001 Sal&Ben-Wages	15,586	16,040	16,504	16,968	17,444	219	11,556	4,288	4,090	1,272
	6003 Sal&Ben-Aux-All	2,500	2,575	2,652	2,732	2,814		11,018	309	675	
	6004 Sal&Ben-Other-All							90			
	6005 Sal&Ben-Benefit-Aux	300	309	318	328	338		1,414	37	81	
	6006 Sal&Ben-Overtime-O/S							1,292			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	6,957	7,254	7,478	7,727	7,984	85	6,229	1,796	1,637	469
	6010 Sal&Wag-EHT	353	363	374	384	395		489	90	93	25
	Salary and Benefits	25,695	26,541	27,326	28,139	28,975	304	32,088	6,520	6,575	1,766
	7004 Contr Svc-Contractors/Builders	34,527	35,149	35,817	36,533	37,263		13,102	3,020	33,680	34,017
	Op Exp-Contracted Services	34,527	35,149	35,817	36,533	37,263		13,102	3,020	33,680	34,017
	7200 Utilities-Heat	5,516	5,654	5,801	5,957	6,118			5,132	5,286	5,392
	7201 Utilities-Light	5,940	6,177	6,425	6,682	6,949	171		5,514	5,663	5,725
	Op Exp-Utilities	11,456	11,832	12,225	12,639	13,067	171		10,647	10,949	11,117
	7611 Suppl-Janitorial Supplies							844	1,035		
	7613 Suppl-Maint.Supplies						327	85	441		
	7617 Suppl-Park Supplies	3,130	3,209	3,292	3,381	3,472					3,060
	7634 Supp-Stock Supp-Janitorial	3,130	3,209	3,292	3,381	3,472	1,310	1,785	1,541	1,571	3,060
	Op Exp-Supplies & Materials	6,261	6,417	6,584	6,762	6,944	1,637	2,714	3,017	1,571	6,120
	7924 Sdry-Licenses&Royalties										
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payro						1	39			
	Op Exp-Recoveries						1	39			
	4479 Other Rev-Misc. Revenue										
	Other Revenue										

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
Total 413 PK-Park-Inlet		**77,940**	**79,938**	**81,952**	**84,072**	**86,250**	**2,114**	**47,943**	**23,203**	**52,776**	**53,020**
414-PK-Park-loco											
	6001 Sal&Ben-Wages	10,740	11,053	11,372	11,689	12,016	11,260	9,120	9,706	8,338	12,639
	6003 Sal&Ben-Aux-All	152	157	161	166	171	628	664	207	456	121
	6005 Sal&Ben-Benefit-Aux	18	19	19	20	21	87	93	25	55	14
	6006 Sal&Ben-Overtime-O/S						166				
	6007 Sal&Ben-Benefit-I/S						2				
	6008 Sal&Ben-Benefit-O/S	4,943	5,150	5,309	5,487	5,670	4,436	3,644	4,337	3,588	6,025
	6010 Sal&Wag-EHT	212	219	225	231	238	284	209	193	171	249
	Salary and Benefits	**16,066**	**16,597**	**17,087**	**17,594**	**18,116**	**16,861**	**13,730**	**14,468**	**12,609**	**19,048**
	7004 Contr Svc-Contractors/Builders	4,300	4,338	4,376	4,415	3,879	4,117	4,882	3,652	3,725	3,762
	Op Exp-Contracted Services	**4,300**	**4,338**	**4,376**	**4,415**	**3,879**	**4,117**	**4,882**	**3,652**	**3,725**	**3,762**
	7613 Suppl-Maint.Supplies								314	250	
	Op Exp-Supplies & Materials								**314**	**250**	
	8103 Recoveries- Internal Admin Charge Payro						16	18			
	Op Exp-Recoveries						**16**	**18**			
Total 414 PK-Park-loco		**20,366**	**20,934**	**21,463**	**22,009**	**21,995**	**20,994**	**18,629**	**18,433**	**16,583**	**22,811**
415-PK-Park-Minor											
	6001 Sal&Ben-Wages	105,400	108,474	111,614	114,752	117,978	60,949	65,130	76,423	88,894	98,915
	6002 Sal&Ben-Overtime-I/S							512			
	6003 Sal&Ben-Aux-All	3,787	3,901	4,018	4,138	4,263	12,384	16,479	4,737	4,792	2,367
	6004 Sal&Ben-Other-All						35	54			
	6005 Sal&Ben-Benefit-Aux	454	468	482	497	512	1,603	2,354	568	575	284
	6006 Sal&Ben-Overtime-O/S						2,629	3,004			
	6007 Sal&Ben-Benefit-I/S						56				
	6008 Sal&Ben-Benefit-O/S	49,340	53,840	55,351	57,026	58,755	27,941	30,775	32,816	36,680	44,002
	6010 Sal&Wag-EHT	2,129	2,191	2,255	2,318	2,384	1,807	1,832	1,583	1,827	1,975
	Salary and Benefits	**161,111**	**168,874**	**173,720**	**178,731**	**183,890**	**107,404**	**120,140**	**116,128**	**132,768**	**147,543**
	7004 Contr Svc-Contractors/Builders						1,630		1,576		
	Op Exp-Contracted Services						**1,630**		**1,576**		
	7201 Utilities-Light	607	632	657	683	710	371	175	564	580	586
	Op Exp-Utilities	**607**	**632**	**657**	**683**	**710**	**371**	**175**	**564**	**580**	**586**
	7613 Suppl-Maint.Supplies	1,379	1,403	1,430	1,459	1,488	565	479	2,953	1,020	1,358
	7617 Suppl-Park Supplies							364			
	Op Exp-Supplies & Materials	**1,379**	**1,403**	**1,430**	**1,459**	**1,488**	**565**	**843**	**2,953**	**1,020**	**1,358**
	8103 Recoveries- Internal Admin Charge Payro						64	123			
	Op Exp-Recoveries						**64**	**123**			
Total 415 PK-Park-Minor		**163,097**	**170,909**	**175,807**	**180,873**	**186,088**	**110,034**	**121,281**	**121,221**	**134,367**	**149,487**
416-PK-Park-Moody Middle											
	6001 Sal&Ben-Wages	46	48	49	50	52			1,277	882	75
	6003 Sal&Ben-Aux-All						76		79	114	14
	6005 Sal&Ben-Benefit-Aux						10		9	13	1
	6008 Sal&Ben-Benefit-O/S	13	14	14	14	15			117	372	26
	6010 Sal&Wag-EHT	1	1	1	1	1			7	20	2
	Salary and Benefits	**60**	**62**	**64**	**66**	**68**	**86**		**1,488**	**1,401**	**118**
	8103 Recoveries- Internal Admin Charge Payro										
	Op Exp-Recoveries										
Total 416 PK-Park-Moody Middle		**60**	**62**	**64**	**66**	**68**	**86**		**1,488**	**1,401**	**118**
417-PK-Park-Moody Senior											
	6001 Sal&Ben-Wages	6,835	7,034	7,238	7,440	7,648	7,617	5,687	8,403	8,472	8,668
	6003 Sal&Ben-Aux-All	189	194	200	206	212	917	826	169	443	177
	6005 Sal&Ben-Benefit-Aux	23	23	24	25	25	130	112	20	53	21

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	6006 Sal&Ben-Overtime-O/S										
	6007 Sal&Ben-Benefit-I/S						2				
	6008 Sal&Ben-Benefit-O/S	3,112	3,243	3,343	3,455	3,570	2,969	2,143	3,738	3,660	4,110
	6010 Sal&Wag-EHT	137	141	145	149	153	199	136	167	174	173
	Salary and Benefits	**10,295**	**10,636**	**10,950**	**11,275**	**11,610**	**11,835**	**8,903**	**12,497**	**12,802**	**13,149**
	7004 Contr Svc-Contractors/Builders	3,211	3,269	3,331	3,397	3,465	2,588	2,815	2,465	3,132	3,164
	Op Exp-Contracted Services	**3,211**	**3,269**	**3,331**	**3,397**	**3,465**	**2,588**	**2,815**	**2,465**	**3,132**	**3,164**
	7613 Suppl-Maint.Supplies										
	Op Exp-Supplies & Materials										
	8103 Recoveries- Internal Admin Charge Payro						12	21			
	Op Exp-Recoveries						**12**	**21**			
	Total 417 PK-Park-Moody Senior	**13,507**	**13,905**	**14,281**	**14,672**	**15,075**	**14,434**	**11,739**	**14,961**	**15,934**	**16,312**
	418-PK-Park-Mountain Meadows										
	6001 Sal&Ben-Wages	4,106	4,226	4,348	4,470	4,595	4,681	3,369	7,070	5,414	5,445
	6003 Sal&Ben-Aux-All	80	83	85	88	90	517	349	223	528	99
	6005 Sal&Ben-Benefit-Aux	10	10	10	11	11	64	50	27	63	12
	6006 Sal&Ben-Overtime-O/S						230				
	6007 Sal&Ben-Benefit-I/S						1				
	6008 Sal&Ben-Benefit-O/S	1,867	1,946	2,006	2,073	2,142	1,801	1,385	3,143	2,326	2,575
	6010 Sal&Wag-EHT	82	84	86	89	91	125	80	142	116	108
	Salary and Benefits	**6,145**	**6,348**	**6,536**	**6,730**	**6,929**	**7,419**	**5,232**	**10,604**	**8,447**	**8,239**
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7617 Suppl-Park Supplies						288				
	Op Exp-Supplies & Materials						**288**				
	8103 Recoveries- Internal Admin Charge Payro						13	10			
	Op Exp-Recoveries						**13**	**10**			
	Total 418 PK-Park-Mountain Meadows	**6,145**	**6,348**	**6,536**	**6,730**	**6,929**	**7,719**	**5,242**	**10,604**	**8,447**	**8,239**
	419-PK-Park-North Shore Community										
	6001 Sal&Ben-Wages	55,107	56,711	58,348	59,980	61,658	31,077	32,235	22,517	41,546	49,761
	6003 Sal&Ben-Aux-All	1,863	1,919	1,976	2,035	2,096	5,137	8,182	2,690	2,036	984
	6004 Sal&Ben-Other-All						609	458			
	6005 Sal&Ben-Benefit-Aux	224	230	237	244	252	683	1,081	323	244	118
	6006 Sal&Ben-Overtime-O/S						901	191			
	6007 Sal&Ben-Benefit-I/S						9				
	6008 Sal&Ben-Benefit-O/S	25,182	26,242	27,055	27,959	28,893	14,418	15,033	9,608	17,622	22,201
	6010 Sal&Wag-EHT	1,111	1,143	1,176	1,209	1,243	904	886	492	850	989
	Salary and Benefits	**83,487**	**86,245**	**88,793**	**91,429**	**94,141**	**53,737**	**58,065**	**35,629**	**62,298**	**74,054**
	7004 Contr Svc-Contractors/Builders	19,834	50,191	20,575	20,987	21,406	11,522	18,961	3,861	3,938	15,736
	Op Exp-Contracted Services	**19,834**	**50,191**	**20,575**	**20,987**	**21,406**	**11,522**	**18,961**	**3,861**	**3,938**	**15,736**
	7613 Suppl-Maint.Supplies						767	170	523	230	
	Op Exp-Supplies & Materials						**767**	**170**	**523**	**230**	
	8103 Recoveries- Internal Admin Charge Payro						49	54			
	Op Exp-Recoveries						**49**	**54**			
	4220 Rec&Culture-Field User Fees	-50,415	-51,323	-52,298	-53,344	-54,410	-54,545	-43,280	-39,140	-39,923	-48,670
	Recreation and Cultural Services	**-50,415**	**-51,323**	**-52,298**	**-53,344**	**-54,410**	**-54,545**	**-43,280**	**-39,140**	**-39,923**	**-48,670**
	4499 Other Rev-Maintenance	-12,139	-12,357	-12,592	-12,844	-13,101	-12,292	-12,821	-11,609	-11,842	-11,960
	Other Revenue	**-12,139**	**-12,357**	**-12,592**	**-12,844**	**-13,101**	**-12,292**	**-12,821**	**-11,609**	**-11,842**	**-11,960**
	4628 Grnt-Other-Misc										
	Transfer from other govt-capital other										
	Total 419 PK-Park-North Shore Community	**40,767**	**72,756**	**44,477**	**46,228**	**48,036**	**-762**	**21,150**	**-10,737**	**14,702**	**29,160**

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
421-PK-Park-North Shore Landscape											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	36,186	37,230	38,294	39,343	40,422	37,785	48,732	36,473	27,932	25,954
	6003 Sal&Ben-Aux-All	2,346	2,416	2,488	2,563	2,640	6,409	10,333	2,574	1,639	1,222
	6005 Sal&Ben-Benefit-Aux	281	290	299	308	317	810	1,332	309	197	147
	6006 Sal&Ben-Overtime-O/S							25			
	6007 Sal&Ben-Benefit-I/S						31				
	6008 Sal&Ben-Benefit-O/S	18,323	19,056	19,649	20,316	21,005	14,361	22,307	17,788	13,367	12,019
	6010 Sal&Wag-EHT	751	773	795	817	840	1,016	1,281	761	577	530
	Salary and Benefits	**57,888**	**59,766**	**61,525**	**63,348**	**65,223**	**60,412**	**84,009**	**57,905**	**43,712**	**39,871**
	7004 Contr Svc-Contractors/Builders	2,030	2,067	2,106	2,148	2,191	1,280	505		3,090	3,121
	Op Exp-Contracted Services	**2,030**	**2,067**	**2,106**	**2,148**	**2,191**	**1,280**	**505**		**3,090**	**3,121**
	7117 Prf Svc-Sftwre Mnt/Upgrades						161				
	Op Exp-Consulting and Prof Services						**161**				
	7613 Suppl-Maint.Supplies						-185	-5	3,106	518	
	Op Exp-Supplies & Materials						**-185**	**-5**	**3,106**	**518**	
	8103 Recoveries- Internal Admin Charge Payro						7				
	Op Exp-Recoveries						**7**				
Total 421 PK-Park-North Shore Landscape		**59,918**	**61,832**	**63,631**	**65,496**	**67,414**	**61,675**	**84,509**	**61,010**	**47,320**	**42,992**
422-PK-Park-Old Orchard											
	6001 Sal&Ben-Wages	33,629	34,607	35,606	36,601	37,624	17,192	19,720	27,760	21,703	28,026
	6002 Sal&Ben-Overtime-I/S						246	344			
	6003 Sal&Ben-Aux-All	1,773	1,827	1,881	1,938	1,996	2,423	7,609	3,193	1,442	468
	6004 Sal&Ben-Other-All							10			
	6005 Sal&Ben-Benefit-Aux	213	219	226	233	240	341	1,210	383	173	56
	6006 Sal&Ben-Overtime-O/S						1,714	2,986			
	6007 Sal&Ben-Benefit-I/S						13				
	6008 Sal&Ben-Benefit-O/S	15,419	16,067	16,565	17,119	17,691	8,268	9,568	12,228	9,138	12,508
	6010 Sal&Wag-EHT	690	710	731	752	773	517	642	604	451	556
	Salary and Benefits	**51,725**	**53,431**	**55,010**	**56,643**	**58,323**	**30,714**	**42,088**	**44,168**	**32,907**	**41,614**
	7004 Contr Svc-Contractors/Builders						3,702				
	Op Exp-Contracted Services						**3,702**				
	7105 Prf Svc-Consultant						4,380				
	Op Exp-Consulting and Prof Services						**4,380**				
	7200 Utilities-Heat	1,087	1,114	1,143	1,173	1,205	972	1,055	1,011	1,042	1,062
	Op Exp-Utilities	**1,087**	**1,114**	**1,143**	**1,173**	**1,205**	**972**	**1,055**	**1,011**	**1,042**	**1,062**
	7511 Lse&Rntls-Water Lot Lease	1,383	1,407	1,434	1,463	1,492	1,271	1,275	1,322	1,349	1,362
	Lease & Rentals	**1,383**	**1,407**	**1,434**	**1,463**	**1,492**	**1,271**	**1,275**	**1,322**	**1,349**	**1,362**
	7611 Suppl-Janitorial Supplies								1,615		
	7613 Suppl-Maint.Supplies						517	-178	759	828	
	7634 Supp-Stock Supp-Janitorial	1,113	1,141	1,171	1,202	1,234	894	1,210	1,046	1,067	1,088
	Op Exp-Supplies & Materials	**1,113**	**1,141**	**1,171**	**1,202**	**1,234**	**1,411**	**1,033**	**3,420**	**1,895**	**1,088**
	8103 Recoveries- Internal Admin Charge Payro						35	57			
	Op Exp-Recoveries						**35**	**57**			
Total 422 PK-Park-Old Orchard		**55,307**	**57,093**	**58,757**	**60,481**	**62,255**	**42,485**	**45,507**	**49,921**	**37,192**	**45,126**
423-PK-Park-Other											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	48,754	50,172	51,620	53,063	54,546	21,533	24,841	37,701	64,879	40,084
	6003 Sal&Ben-Aux-All	690	711	732	754	777	4,314	3,043	2,967	2,230	836
	6005 Sal&Ben-Benefit-Aux	83	85	88	91	93	624	390	356	268	100
	6006 Sal&Ben-Overtime-O/S						587	722			
	6007 Sal&Ben-Benefit-I/S						15				
	6008 Sal&Ben-Benefit-O/S	22,373	23,312	24,034	24,838	25,668	9,340	12,134	16,965	28,399	17,733
	6010 Sal&Wag-EHT	964	992	1,021	1,049	1,079	623	637	793	1,309	798
	Salary and Benefits	**72,864**	**75,273**	**77,496**	**79,796**	**82,163**	**37,037**	**41,767**	**58,782**	**97,084**	**59,551**

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7117 Prf Svc-Sftwre Mnt/Upgrades										
	Op Exp-Consulting and Prof Services										
	7200 Utilities-Heat	2,042	2,093	2,148	2,206	2,265	1,431	1,540	1,691	1,957	1,996
	7201 Utilities-Light	203	211	220	229	238	254	240	188	193	196
	Op Exp-Utilities	**2,245**	**2,304**	**2,367**	**2,434**	**2,503**	**1,685**	**1,780**	**1,879**	**2,150**	**2,191**
	7613 Suppl-Maint.Supplies							512			
	Op Exp-Supplies & Materials							**512**			
	8103 Recoveries- Internal Admin Charge Payro						34	7			
	8104 Recoveries-Interdepartment Facilities Mai	153,272	157,917	162,758	167,838	172,289	134,140	141,407	134,140	141,407	148,010
	Op Exp-Recoveries	**153,272**	**157,917**	**162,758**	**167,838**	**172,289**	**134,175**	**141,414**	**134,140**	**141,407**	**148,010**
	4479 Other Rev-Misc. Revenue										
	Other Revenue										
Total 423 PK-Park-Other		**228,381**	**235,494**	**242,621**	**250,068**	**256,955**	**172,897**	**185,473**	**194,801**	**240,641**	**209,753**
424-PK-Park-Pioneer Memorial											
	6001 Sal&Ben-Wages	47,671	49,057	50,472	51,881	53,329	29,835	26,056	56,253	38,409	48,553
	6003 Sal&Ben-Aux-All	950	978	1,007	1,038	1,069	7,273	4,133	1,920	2,468	1,429
	6005 Sal&Ben-Benefit-Aux	114	117	121	125	128	1,174	589	230	297	172
	6006 Sal&Ben-Overtime-O/S						236	384			
	6007 Sal&Ben-Benefit-I/S						14				
	6008 Sal&Ben-Benefit-O/S	22,011	22,932	23,643	24,434	25,251	13,165	11,561	25,280	16,573	22,135
	6010 Sal&Wag-EHT	948	976	1,004	1,032	1,061	885	662	1,134	797	975
	Salary and Benefits	**71,693**	**74,060**	**76,247**	**78,509**	**80,838**	**52,581**	**43,385**	**84,817**	**58,544**	**73,263**
	7004 Contr Svc-Contractors/Builders								525		
	Op Exp-Contracted Services								**525**		
	7613 Suppl-Maint.Supplies	7,287	7,418	7,559	7,710	7,864	716	117	510	5,528	7,178
	7617 Suppl-Park Supplies										
	Op Exp-Supplies & Materials	**7,287**	**7,418**	**7,559**	**7,710**	**7,864**	**716**	**117**	**510**	**5,528**	**7,178**
	8103 Recoveries- Internal Admin Charge Payro						32	28			
	Op Exp-Recoveries						**32**	**28**			
	4479 Other Rev-Misc. Revenue										
	Other Revenue										
Total 424 PK-Park-Pioneer Memorial		**78,980**	**81,478**	**83,806**	**86,219**	**88,702**	**53,329**	**43,530**	**85,852**	**64,073**	**80,441**
425-PK-Park-Reservoir-Chestnut Way											
	6001 Sal&Ben-Wages	5,148	5,298	5,451	5,604	5,760	2,491	2,919	9,605	4,852	4,051
	6003 Sal&Ben-Aux-All	228	234	241	249	256	444	1,002	417	549	86
	6005 Sal&Ben-Benefit-Aux	27	28	29	30	31	66	130	50	66	10
	6006 Sal&Ben-Overtime-O/S							187			
	6007 Sal&Ben-Benefit-I/S						0				
	6008 Sal&Ben-Benefit-O/S	2,344	2,442	2,518	2,602	2,689	1,068	1,387	4,286	2,050	1,794
	6010 Sal&Wag-EHT	105	108	111	114	117	70	87	195	106	81
	Salary and Benefits	**7,852**	**8,111**	**8,351**	**8,598**	**8,854**	**4,139**	**5,712**	**14,553**	**7,622**	**6,022**
	7004 Contr Svc-Contractors/Builders	1,780	1,825	1,872	1,923	1,975				3,060	1,740
	Op Exp-Contracted Services	**1,780**	**1,825**	**1,872**	**1,923**	**1,975**				**3,060**	**1,740**
	8103 Recoveries- Internal Admin Charge Payro						8	6			
	Op Exp-Recoveries						**8**	**6**			
Total 425 PK-Park-Reservoir-Chestnut Way		**9,632**	**9,936**	**10,223**	**10,521**	**10,828**	**4,147**	**5,717**	**14,553**	**10,682**	**7,762**
426-PK-Park-Rocky Point											

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	6000 Sal&Ben-Salaries							1,351			
	6001 Sal&Ben-Wages	254,058	261,446	268,989	276,500	284,220	145,888	133,154	232,953	289,117	250,684
	6002 Sal&Ben-Overtime-I/S						430	1,928			
	6003 Sal&Ben-Aux-All	9,990	10,290	10,599	10,917	11,244	22,994	43,834	28,116	21,732	14,429
	6004 Sal&Ben-Other-All						1,625	1,230			
	6005 Sal&Ben-Benefit-Aux	1,199	1,235	1,272	1,310	1,349	3,179	5,846	2,174	1,408	532
	6006 Sal&Ben-Overtime-O/S						14,303	14,262	5,000	5,000	
	6007 Sal&Ben-Benefit-I/S						80				
	6008 Sal&Ben-Benefit-O/S	117,091	121,999	125,778	129,989	134,333	67,173	64,312	92,527	134,864	113,536
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	5,149	5,299	5,452	5,605	5,762	4,375	4,119	4,377	5,867	4,975
	Salary and Benefits	**387,488**	**400,268**	**412,090**	**424,320**	**436,908**	**260,047**	**270,037**	**365,146**	**457,987**	**384,156**
	7004 Contr Svc-Contractors/Builders	15,684	15,913	16,158	16,421	16,690	11,446	17,437	12,011	15,311	12,497
	Op Exp-Contracted Services	**15,684**	**15,913**	**16,158**	**16,421**	**16,690**	**11,446**	**17,437**	**12,011**	**15,311**	**12,497**
	7105 Prf Svc-Consultant						4,000				
	Op Exp-Consulting and Prof Services						**4,000**				
	7201 Utilities-Light	7,454	7,752	8,062	8,384	8,720	7,106	6,640	1,672	1,717	7,184
	Op Exp-Utilities	**7,454**	**7,752**	**8,062**	**8,384**	**8,720**	**7,106**	**6,640**	**1,672**	**1,717**	**7,184**
	7511 Lse&Rntls-Water Lot Lease	1,016	1,034	1,054	1,075	1,096	916	919	962	991	1,001
	Lease & Rentals	**1,016**	**1,034**	**1,054**	**1,075**	**1,096**	**916**	**919**	**962**	**991**	**1,001**
	7607 Suppl-Consumables										
	7610 Suppl-Horticultural Supplies						27				
	7611 Suppl-Janitorial Supplies								1,030		
	7613 Suppl-Maint.Supplies	3,446	3,508	3,575	3,647	3,719	5,740	3,174	3,530	2,550	3,396
	7617 Suppl-Park Supplies	1,772	1,818	1,864	1,911	1,912	1,793	247		2,184	2,227
	7633 Supp-Electrical								282		
	7634 Supp-Stock Supp-Janitorial	5,524	5,662	5,810	5,966	6,127	4,020	5,453	4,721	4,815	4,912
	Op Exp-Supplies & Materials	**10,743**	**10,988**	**11,249**	**11,524**	**11,759**	**11,579**	**8,874**	**9,563**	**9,549**	**10,535**
	7700 Equip-Equipment Purchase						595				
	Op Exp-Equipment under $5,000						**595**				
	7927 Sdry-Misc. Expenses	16,777	17,197	17,644	18,120	18,609	460		16,400	32,340	16,400
	Op Exp-Sundry	**16,777**	**17,197**	**17,644**	**18,120**	**18,609**	**460**		**16,400**	**32,340**	**16,400**
	8103 Recoveries- Internal Admin Charge Payro						112	124			
	Op Exp-Recoveries						**112**	**124**			
	9406 Tsf To Rsv-Future Operating						15,940				
	Tsf to reserves-operating						**15,940**				
	4229 Rec&Culture-Lse&Rntls-Gen Rental								-3,313		
	Recreation and Cultural Services								**-3,313**		
	4479 Other Rev-Misc. Revenue						-1,028	-1,612			
	Other Revenue						**-1,028**	**-1,612**			
	5406 Tsf-Fm-Rsv-Future Operating							-15,940		-15,940	
	5446 Tsf-Fm-Rsv-Covid Safe Restart										
	Tsf from reserves-operating							**-15,940**		**-15,940**	
	Total 426 PK-Park-Rocky Point	**439,161**	**453,152**	**466,256**	**479,845**	**493,782**	**311,174**	**286,479**	**402,442**	**501,956**	**431,772**
	427-PK-Park-Shoreline										
	6001 Sal&Ben-Wages	62,061	63,871	65,719	67,565	69,463	26,291	42,430	46,271	45,203	44,377
	6003 Sal&Ben-Aux-All	1,569	1,616	1,664	1,714	1,765	5,073	6,957	1,726	1,132	967
	6004 Sal&Ben-Other-All						13				
	6005 Sal&Ben-Benefit-Aux	188	194	200	206	212	642	843	207	136	116
	6006 Sal&Ben-Overtime-O/S							133			
	6007 Sal&Ben-Benefit-I/S						18				
	6008 Sal&Ben-Benefit-O/S	27,685	28,865	29,757	30,748	31,771	13,983	22,188	21,496	19,628	19,355
	6010 Sal&Wag-EHT	1,241	1,277	1,314	1,351	1,389	787	1,124	936	903	885
	Salary and Benefits	**92,744**	**95,822**	**98,654**	**101,585**	**104,600**	**46,808**	**73,675**	**70,637**	**67,003**	**65,700**
	7004 Contr Svc-Contractors/Builders	26,141	26,612	27,117	27,660	28,213	25,460	688	40,351	40,391	25,755
	Op Exp-Contracted Services	**26,141**	**26,612**	**27,117**	**27,660**	**28,213**	**25,460**	**688**	**40,351**	**40,391**	**25,755**

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7105 Prf Svc-Consultant										
	Op Exp-Consulting and Prof Services										
	7511 Lse&Rntls-Water Lot Lease	686	699	712	726	741	650	650		663	676
	Lease & Rentals	**686**	**699**	**712**	**726**	**741**	**650**	**650**		**663**	**676**
	7610 Suppl-Horticultural Supplies						27				
	7613 Suppl-Maint.Supplies	5,810	5,914	6,026	6,147	6,270	4,424	2,072	4,080	3,206	5,724
	7617 Suppl-Park Supplies						136				
	7624 Suppl-Signs						214				
	Op Exp-Supplies & Materials	**5,810**	**5,914**	**6,026**	**6,147**	**6,270**	**4,801**	**2,072**	**4,080**	**3,206**	**5,724**
	7700 Equip-Equipment Purchase						595				
	Op Exp-Equipment under $5,000						**595**				
	8103 Recoveries- Internal Admin Charge Payro						72	37			
	Op Exp-Recoveries						**72**	**37**			
	9406 Tsf To Rsv-Future Operating						14,891				
	Tsf to reserves-operating						**14,891**				
	5406 Tsf-Fm-Rsv-Future Operating						-19,696	-14,891	-19,696	-14,891	
	Tsf from reserves-operating						**-19,696**	**-14,891**	**-19,696**	**-14,891**	
	Total 427 PK-Park-Shoreline	**125,381**	**129,047**	**132,511**	**136,118**	**139,824**	**73,580**	**62,231**	**95,372**	**96,372**	**97,855**
	428-PK-Park-Town Centre										
	6001 Sal&Ben-Wages	56,960	58,616	60,307	61,990	63,721	28,122	30,803	36,475	40,843	48,241
	6003 Sal&Ben-Aux-All	3,310	3,410	3,512	3,617	3,726	12,236	14,575	2,755	2,549	2,326
	6004 Sal&Ben-Other-All										
	6005 Sal&Ben-Benefit-Aux	397	409	421	434	447	1,506	1,886	331	306	279
	6006 Sal&Ben-Overtime-O/S						1,285	1,192			
	6007 Sal&Ben-Benefit-I/S						30				
	6008 Sal&Ben-Benefit-O/S	26,299	27,400	28,249	29,195	30,171	13,057	15,032	16,389	17,754	21,799
	6010 Sal&Wag-EHT	1,175	1,210	1,244	1,279	1,315	962	983	765	846	986
	Salary and Benefits	**88,141**	**91,044**	**93,733**	**96,516**	**99,379**	**57,198**	**64,472**	**56,715**	**62,297**	**73,631**
	7004 Contr Svc-Contractors/Builders	9,783	31,290	10,148	10,351	10,558		1,946	2,982	9,543	9,639
	Op Exp-Contracted Services	**9,783**	**31,290**	**10,148**	**10,351**	**10,558**		**1,946**	**2,982**	**9,543**	**9,639**
	7610 Suppl-Horticultural Supplies						27				
	7613 Suppl-Maint.Supplies							210	1,553	1,530	
	7617 Suppl-Park Supplies						478	56			
	Op Exp-Supplies & Materials						**505**	**266**	**1,553**	**1,530**	
	7700 Equip-Equipment Purchase						595				
	Op Exp-Equipment under $5,000						**595**				
	8103 Recoveries- Internal Admin Charge Payro						40	60			
	Op Exp-Recoveries						**40**	**60**			
	4220 Rec&Culture-Field User Fees	-58,631	-59,218	-59,810	-60,408	-60,408	-80,307	-69,019	-54,183	-55,267	-58,051
	Recreation and Cultural Services	**-58,631**	**-59,218**	**-59,810**	**-60,408**	**-60,408**	**-80,307**	**-69,019**	**-54,183**	**-55,267**	**-58,051**
	4280 Wtr-Annual User Fees										
	Water Utility Fees and Charges										
	Total 428 PK-Park-Town Centre	**39,293**	**63,117**	**44,072**	**46,459**	**49,530**	**-21,969**	**-2,274**	**7,066**	**18,103**	**25,219**
	429-PK-Park-Urban Forest										
	6001 Sal&Ben-Wages	349,312	359,789	370,493	381,186	392,178	132,260	148,752	196,002	262,976	296,171
	6002 Sal&Ben-Overtime-I/S							254			
	6003 Sal&Ben-Aux-All	10,453	10,766	11,089	11,422	11,764	18,813	46,156	2,035	11,480	3,609
	6004 Sal&Ben-Other-All						57	84			
	6005 Sal&Ben-Benefit-Aux	1,254	1,292	1,331	1,371	1,412	2,513	5,823	244	1,378	433
	6006 Sal&Ben-Overtime-O/S	10,000	10,000	10,000	10,000	10,000	8,751	13,136			10,000
	6007 Sal&Ben-Benefit-I/S						36				

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	6008 Sal&Ben-Benefit-O/S	157,014	163,672	168,738	174,365	180,171	72,438	86,063	72,507	110,867	122,886
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	7,210	7,421	7,636	7,851	8,072	4,036	4,651	2,506	3,947	4,611
	6201 Sal&Ben-Rebill Labour Offset							-353			
	Salary and Benefits	**535,244**	**552,940**	**569,287**	**586,195**	**603,597**	**238,904**	**304,567**	**273,294**	**390,646**	**437,710**
	7004 Contr Svc-Contractors/Builders	6,034	6,143	6,259	6,384	6,512		7,639	5,714	5,828	5,945
	7024 Contr Svc-Tree Cutting	212,614	216,441	220,554	224,965	229,464	173,398	315,841	103,839	139,193	160,785
	7025 Contr Svc-Tree Planting	10,457	10,645	10,847	11,064	11,285		7,944		70,200	10,302
	Op Exp-Contracted Services	**229,105**	**233,229**	**237,660**	**242,413**	**247,261**	**173,398**	**331,424**	**109,554**	**215,221**	**177,032**
	7117 Prf Svc-Sftwre Mnt/Upgrades						331	347			
	Op Exp-Consulting and Prof Services						**331**	**347**			
	7610 Suppl-Horticultural Supplies	5,202	5,306	5,412	5,520	5,520	3,853	33,227	5,000	5,000	5,100
	7613 Suppl-Maint.Supplies	11,521	11,728	11,951	12,190	12,434	7,525	5,119	7,539	7,942	11,351
	7614 Suppl-Safety Footwear							125			
	7617 Suppl-Park Supplies						57	3,824			
	7624 Suppl-Signs						134				
	7627 Suppl-Technical Supplies										
	7638 Suppl-Trees	31,304	32,086	32,921	33,809	34,722	29,319				30,600
	Op Exp-Supplies & Materials	**48,026**	**49,120**	**50,284**	**51,520**	**52,676**	**40,888**	**42,295**	**12,539**	**12,942**	**47,051**
	7701 Equip-Equipment Replacement										
	Op Exp-Equipment under $5,000										
	7927 Sdry-Misc. Expenses										
	7998 Sdry-Rebill Expense Offset							-849			
	7999 Sdry-Rebill Expense							849			
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payro						56	154			
	Op Exp-Recoveries						**56**	**154**			
	9406 Tsf To Rsv-Future Operating						60,000				
	9445 Tsf-To-Rsv-Urban Forest										
	Tsf to reserves-operating						**60,000**				
	4437 Lcns&Prm-Tree Cutting						-96,880		-37,384	-37,384	-37,384
	Rev-own sources-licenses						**-96,880**		**-37,384**	**-37,384**	**-37,384**
	4479 Other Rev-Misc. Revenue										
	4493 Other Rev-Rebills							-67			
	Other Revenue							**-67**			
	4628 Grnt-Other-Misc							-31,312			
	Transfer from other govt-capital other							**-31,312**			
	5405 Tsf-Fm-Rsv-Dvlpmnt Process	-178,175	-184,304	-189,792	-195,456	-201,288	-45,889	-47,881	-45,889	-47,881	-49,813
	5406 Tsf-Fm-Rsv-Future Operating							-60,000		-60,000	
	Tsf from reserves-operating	**-178,175**	**-184,304**	**-189,792**	**-195,456**	**-201,288**	**-45,889**	**-107,881**	**-45,889**	**-107,881**	**-49,813**
	Total 429 PK-Park-Urban Forest	**634,200**	**650,985**	**667,438**	**684,671**	**702,246**	**370,808**	**539,526**	**312,113**	**473,545**	**574,596**
	431-PK-Park-Westhill										
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	37,524	38,613	39,724	40,827	41,961	28,819	28,951	34,240	31,803	40,512
	6003 Sal&Ben-Aux-All	1,240	1,277	1,315	1,355	1,395	4,619	5,452	1,724	2,281	876
	6005 Sal&Ben-Benefit-Aux	149	153	158	163	167	561	713	207	273	105
	6006 Sal&Ben-Overtime-O/S						689	729			
	6007 Sal&Ben-Benefit-I/S						17				
	6008 Sal&Ben-Benefit-O/S	17,796	18,531	19,106	19,749	20,411	12,604	12,453	15,406	13,835	19,177
	6010 Sal&Wag-EHT	756	778	800	823	845	809	748	701	664	807
	Salary and Benefits	**57,465**	**59,352**	**61,103**	**62,916**	**64,781**	**48,118**	**49,047**	**52,278**	**48,856**	**61,477**
	7004 Contr Svc-Contractors/Builders	7,322	7,454	7,596	7,747	7,902	10,961	6,647	4,590	4,682	6,601
	Op Exp-Contracted Services	**7,322**	**7,454**	**7,596**	**7,747**	**7,902**	**10,961**	**6,647**	**4,590**	**4,682**	**6,601**
	7610 Suppl-Horticultural Supplies						27				
	7613 Suppl-Maint.Supplies						250	962	2,669	2,550	
	Op Exp-Supplies & Materials						**276**	**962**	**2,669**	**2,550**	

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7700 Equip-Equipment Purchase						595				
	Op Exp-Equipment under $5,000						**595**				
	8103 Recoveries- Internal Admin Charge Payro						67	40			
	Op Exp-Recoveries						**67**	**40**			
	Total 431 PK-Park-Westhill	**64,787**	**66,807**	**68,699**	**70,663**	**72,683**	**60,017**	**56,697**	**59,537**	**56,088**	**68,078**
	432-PK-Civic Centre Landscaping										
	6001 Sal&Ben-Wages	46,056	47,401	48,775	50,149	51,563	23,091	32,366	37,278	36,098	33,048
	6003 Sal&Ben-Aux-All	683	703	725	746	769	6,035	2,946	8,290	6,507	6,161
	6005 Sal&Ben-Benefit-Aux	82	84	87	90	92	827	450	395	181	139
	6006 Sal&Ben-Overtime-O/S							80			
	6007 Sal&Ben-Benefit-I/S						27				
	6008 Sal&Ben-Benefit-O/S	20,178	21,046	21,697	22,417	23,160	9,089	13,880	15,822	14,481	13,871
	6010 Sal&Wag-EHT	911	938	965	992	1,020	669	770	791	733	667
	Salary and Benefits	**67,911**	**70,173**	**72,248**	**74,395**	**76,604**	**39,739**	**50,492**	**62,577**	**58,000**	**53,885**
	7613 Suppl-Maint.Supplies								599	100	
	Op Exp-Supplies & Materials								**599**	**100**	
	8103 Recoveries- Internal Admin Charge Payro						32	9			
	Op Exp-Recoveries						**32**	**9**			
	Total 432 PK-Civic Centre Landscaping	**67,911**	**70,173**	**72,248**	**74,395**	**76,604**	**39,770**	**50,502**	**63,175**	**58,100**	**53,885**
	433-PK-Klahanie Greenway										
	6001 Sal&Ben-Wages	7,307	7,522	7,741	7,962	8,189	3,168	2,851	6,464	5,544	6,164
	6003 Sal&Ben-Aux-All	1,476	1,521	1,566	1,613	1,662	12,270	6,556	2,405	6,227	4,356
	6005 Sal&Ben-Benefit-Aux	177	182	188	194	199	1,651	787	49	507	282
	6006 Sal&Ben-Overtime-O/S							69			
	6008 Sal&Ben-Benefit-O/S	2,989	3,122	3,218	3,324	3,432	1,463	1,311	2,815	2,267	2,478
	6010 Sal&Wag-EHT	171	176	181	187	192	317	179	134	191	166
	Salary and Benefits	**12,121**	**12,523**	**12,895**	**13,279**	**13,675**	**18,869**	**11,752**	**11,867**	**14,735**	**13,446**
	7004 Contr Svc-Contractors/Builders	12,099	12,317	12,551	12,803	13,059			11,571	11,802	11,920
	Op Exp-Contracted Services	**12,099**	**12,317**	**12,551**	**12,803**	**13,059**			**11,571**	**11,802**	**11,920**
	7610 Suppl-Horticultural Supplies						27				
	7613 Suppl-Maint.Supplies										
	Op Exp-Supplies & Materials						**27**				
	7700 Equip-Equipment Purchase						595				
	Op Exp-Equipment under $5,000						**595**				
	8103 Recoveries- Internal Admin Charge Payro						35	29			
	Op Exp-Recoveries						**35**	**29**			
	5421 Tsf-Fm-Rsv-Klahanie Greenway	-25,888	-24,503	-25,099	-25,721	-26,365	-19,525	-11,808	-23,295	-26,538	-25,306
	Tsf from reserves-operating	**-25,888**	**-24,503**	**-25,099**	**-25,721**	**-26,365**	**-19,525**	**-11,808**	**-23,295**	**-26,538**	**-25,306**
	Total 433 PK-Klahanie Greenway	**-1,668**	**337**	**347**	**361**	**369**		**-27**	**143**	**0**	**60**
	434-PK-Mosaic										
	6001 Sal&Ben-Wages	3,409	3,508	3,610	3,711	3,815	5,174	1,584	2,858	3,845	6,252
	6003 Sal&Ben-Aux-All	55	56	58	60	62	213	243	235	282	42
	6005 Sal&Ben-Benefit-Aux	7	7	7	7	7	35	29	28	34	5
	6006 Sal&Ben-Overtime-O/S										
	6008 Sal&Ben-Benefit-O/S	1,519	1,584	1,633	1,687	1,744	2,849	862	1,255	1,630	2,837
	6010 Sal&Wag-EHT	68	70	72	74	76	142	42	60	81	123
	Salary and Benefits	**5,057**	**5,225**	**5,379**	**5,539**	**5,703**	**8,412**	**2,759**	**4,436**	**5,872**	**9,258**
	7004 Contr Svc-Contractors/Builders						2,111				
	Op Exp-Contracted Services						**2,111**				
	7613 Suppl-Maint.Supplies						89				
	Op Exp-Supplies & Materials						**89**				

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	8103 Recoveries- Internal Admin Charge Payro						7	1			
	Op Exp-Recoveries						**7**	**1**			
Total 434 PK-Mosaic		**5,057**	**5,225**	**5,379**	**5,539**	**5,703**	**10,619**	**2,761**	**4,436**	**5,872**	**9,258**
435-PK-RPP Boathouse Restaurant											
	6001 Sal&Ben-Wages	14,978	15,412	15,855	16,294	16,744	11,516	10,752	9,572	11,786	13,638
	6003 Sal&Ben-Aux-All	679	699	720	742	764	4,329	3,015	972	801	828
	6005 Sal&Ben-Benefit-Aux	81	84	86	89	92	562	362	117	97	99
	6006 Sal&Ben-Overtime-O/S						29				
	6007 Sal&Ben-Benefit-I/S						4				
	6008 Sal&Ben-Benefit-O/S	7,234	7,530	7,764	8,026	8,296	4,823	4,673	4,329	5,158	6,268
	6010 Sal&Wag-EHT	305	314	323	332	341	364	291	206	246	282
	Salary and Benefits	**23,278**	**24,040**	**24,749**	**25,482**	**26,237**	**21,626**	**19,093**	**15,195**	**18,088**	**21,115**
	8103 Recoveries- Internal Admin Charge Payro							4			
	Op Exp-Recoveries							**4**			
Total 435 PK-RPP Boathouse Restaurant		**23,278**	**24,040**	**24,749**	**25,482**	**26,237**	**21,626**	**19,096**	**15,195**	**18,088**	**21,115**
436-PK-Westhill Greenway											
	6001 Sal&Ben-Wages	559	576	593	610	628	1,437	873	1,249	1,057	642
	6003 Sal&Ben-Aux-All						293	539			
	6005 Sal&Ben-Benefit-Aux						39	65			
	6008 Sal&Ben-Benefit-O/S	204	213	220	227	234	754	435	653	527	286
	6010 Sal&Wag-EHT	11	11	12	12	12	43	30	24	21	12
	Salary and Benefits	**774**	**801**	**825**	**849**	**874**	**2,566**	**1,941**	**1,925**	**1,605**	**940**
	7613 Suppl-Maint.Supplies								357	232	
	Op Exp-Supplies & Materials								**357**	**232**	
	8103 Recoveries- Internal Admin Charge Payro							5			
	Op Exp-Recoveries							**5**			
Total 436 PK-Westhill Greenway		**774**	**801**	**825**	**849**	**874**	**2,566**	**1,946**	**2,283**	**1,836**	**940**
437-PK-Sycamore Park											
	6001 Sal&Ben-Wages	1,229	1,265	1,302	1,338	1,376	1,336	697	765	1,115	1,744
	6003 Sal&Ben-Aux-All						497	36			
	6005 Sal&Ben-Benefit-Aux						58	4			
	6007 Sal&Ben-Benefit-I/S						2				
	6008 Sal&Ben-Benefit-O/S	560	583	601	621	642	649	355	336	468	777
	6010 Sal&Wag-EHT	24	25	25	26	27	44	17	15	22	34
	Salary and Benefits	**1,813**	**1,873**	**1,928**	**1,986**	**2,045**	**2,586**	**1,109**	**1,116**	**1,605**	**2,554**
	7004 Contr Svc-Contractors/Builders							845			
	Op Exp-Contracted Services							**845**			
	7610 Suppl-Horticultural Supplies							1,386	1,110	1,133	
	Op Exp-Supplies & Materials							**1,386**	**1,110**	**1,133**	
	8103 Recoveries- Internal Admin Charge Payro						7	4			
	Op Exp-Recoveries						**7**	**4**			
Total 437 PK-Sycamore Park		**1,813**	**1,873**	**1,928**	**1,986**	**2,045**	**2,593**	**3,344**	**2,227**	**2,738**	**2,554**
438-PK-New Trail From FPW to COQ border											
	6001 Sal&Ben-Wages	1,002	1,032	1,063	1,094	1,126	2,762	1,687	2,063	1,749	1,064
	6003 Sal&Ben-Aux-All						1,062	308			
	6005 Sal&Ben-Benefit-Aux						141	37			
	6008 Sal&Ben-Benefit-O/S	326	343	353	364	375	1,592	1,014	1,042	828	431
	6010 Sal&Wag-EHT	20	20	21	21	22	95	47	40	34	21
	Salary and Benefits	**1,348**	**1,395**	**1,437**	**1,480**	**1,524**	**5,652**	**3,094**	**3,145**	**2,610**	**1,516**
	7610 Suppl-Horticultural Supplies						27				
	Op Exp-Supplies & Materials						**27**				

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Operating Details 2026 - 2030

Parks Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7700 Equip-Equipment Purchase						595				
	Op Exp-Equipment under $5,000						**595**				
	Total 438 PK-New Trail From FPW to COQ border	**1,348**	**1,395**	**1,437**	**1,480**	**1,524**	**6,274**	**3,094**	**3,145**	**2,610**	**1,516**
	439-PK-Suter Brook Greenway										
	6001 Sal&Ben-Wages	2,471	2,545	2,620	2,697	2,776	870	2,415	5,034	4,077	2,131
	6003 Sal&Ben-Aux-All						5,006	573			
	6005 Sal&Ben-Benefit-Aux						615	69			
	6008 Sal&Ben-Benefit-O/S	822	863	890	918	946	498	1,348	2,550	1,916	779
	6010 Sal&Wag-EHT	48	50	51	53	54	120	68	98	80	41
	Salary and Benefits	**3,342**	**3,458**	**3,561**	**3,667**	**3,777**	**7,109**	**4,473**	**7,682**	**6,072**	**2,951**
	7927 Sdry-Misc. Expenses	5,115	5,243	5,379	5,524	5,674					5,000
	Op Exp-Sundry	**5,115**	**5,243**	**5,379**	**5,524**	**5,674**					**5,000**
	8103 Recoveries- Internal Admin Charge Payro						6				
	Op Exp-Recoveries						**6**				
	5420 Tsf-Fm-Rsv-Onni Suterbrook	-8,349	-8,466	-8,570	-8,676	-8,786	-7,114	-4,483	-7,478	-6,072	-7,930
	Tsf from reserves-operating	**-8,349**	**-8,466**	**-8,570**	**-8,676**	**-8,786**	**-7,114**	**-4,483**	**-7,478**	**-6,072**	**-7,930**
	Total 439 PK-Suter Brook Greenway	**107**	**234**	**371**	**516**	**664**	**0**	**-10**	**204**	**0**	**21**
	440-PK-Lacrosse box - Maintenance										
	6001 Sal&Ben-Wages	534	550	565	581	597		616	2,198	69	
	6006 Sal&Ben-Overtime-O/S							52			
	6008 Sal&Ben-Benefit-O/S	274	285	294	304	314		370	946	751	
	6010 Sal&Wag-EHT	10	11	11	11	12		16	10	1	
	Salary and Benefits	**819**	**845**	**870**	**896**	**922**		**1,054**	**3,154**	**822**	
	7927 Sdry-Misc. Expenses								10,000		
	Op Exp-Sundry								**10,000**		
	5406 Tsf-Fm-Rsv-Future Operating										
	Tsf from reserves-operating										
	Total 440 PK-Lacrosse box - Maintenance	**819**	**845**	**870**	**896**	**922**		**1,054**	**13,154**	**822**	
	441-PK-ICFH Landscaping										
	6001 Sal&Ben-Wages	3,744	3,853	3,964	4,075	4,189	3,397	1,767	3,237	5,268	4,433
	6003 Sal&Ben-Aux-All						794	1,887			
	6005 Sal&Ben-Benefit-Aux						106	226			
	6008 Sal&Ben-Benefit-O/S	1,702	1,774	1,828	1,890	1,953	1,311	951	1,544	2,456	1,981
	6010 Sal&Wag-EHT	73	75	77	79	82	96	75	63	103	86
	Salary and Benefits	**5,518**	**5,701**	**5,870**	**6,044**	**6,223**	**5,704**	**4,906**	**4,844**	**7,827**	**6,500**
	7610 Suppl-Horticultural Supplies							665	1,040	1,061	
	Op Exp-Supplies & Materials							**665**	**1,040**	**1,061**	
	Total 441 PK-ICFH Landscaping	**5,518**	**5,701**	**5,870**	**6,044**	**6,223**	**5,704**	**5,571**	**5,885**	**8,888**	**6,500**
	475-PK-Vehicle Charges										
	6001 Sal&Ben-Wages	2	2	2	2	2	33				37
	6003 Sal&Ben-Aux-All						34				
	6005 Sal&Ben-Benefit-Aux						4				
	6007 Sal&Ben-Benefit-I/S						0				
	6008 Sal&Ben-Benefit-O/S	0	0	0	0	1	19				18
	6010 Sal&Wag-EHT	0	0	0	0	0					1
	Salary and Benefits	**2**	**2**	**2**	**2**	**2**	**91**				**56**
	7004 Contr Svc-Contractors/Builders										
	7018 Contr Svc-Printing										
	Op Exp-Contracted Services										
	7303 Communic-Delivery/Courier						12				

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Operating Details 2026 - 2030

Parks Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Op Exp-Communications						12				
	7613 Suppl-Maint.Supplies						535				
	Op Exp-Supplies & Materials						535				
	7403 Insurance-Vehicle	32,284	33,079	33,895	34,732	35,591	25,396	26,517	26,166	23,947	29,809
	7509 Lse&Rntls-Vehicles						55,955	45,984	29,354	34,944	12,101
	7702 Equip-Fuel	77,783	79,183	80,608	82,140	83,701	76,030	59,277	69,497	72,277	74,446
	7703 Equip-Maint-Vehicles	70,326	71,592	72,952	74,411	75,900	66,548	77,957	40,000	46,800	47,268
	7706 Equip-Replacement Provision	266,483	295,515	314,637	328,920	340,325	176,397	220,025	176,397	220,025	243,439
	7707 Equip-Vehicle Charges	14,676	15,561	16,196	16,717	17,172					14,948
	7708 Equip-Chargeout Recovery	-9,105	-9,332	-9,575	-9,833	-10,099	-509,031		-438,044		
	7715 Equip-Garage Charges-Preventiv Main	83,596	86,277	88,882	91,694	94,689	21,978	17,034	44,536	51,793	75,400
	7717 Equip-Garage Charges-Reactive Main	54,340	55,857	57,253	58,525	59,880	86,096	96,456	52,096	53,556	45,522
	Op Exp-Equipment under $5,000	590,384	627,732	654,850	677,306	697,158	-631	543,250	2	503,343	542,933
	4479 Other Rev-Misc. Revenue										
	Other Revenue										
	5446 Tsf-Fm-Rsv-Covid Safe Restart										
	Tsf from reserves-operating										
	Total 475 PK-Vehicle Charges	**590,386**	**627,734**	**654,852**	**677,309**	**697,161**	**6**	**543,250**	**2**	**503,343**	**542,989**
	442-PK-Snow and Ice Control										
	6001 Sal&Ben-Wages	17,493	17,996	18,508	19,011	19,527	8,175	12,152	17,482	25,449	11,902
	6002 Sal&Ben-Overtime-I/S						89				
	6003 Sal&Ben-Aux-All	1,635	1,685	1,735	1,787	1,841	9,882	7,262	2,007	5,031	1,885
	6004 Sal&Ben-Other-All						543	18			
	6005 Sal&Ben-Benefit-Aux	196	202	208	214	221	1,257	871	241	604	226
	6006 Sal&Ben-Overtime-O/S						7,708	10,965			
	6007 Sal&Ben-Benefit-I/S						11				
	6008 Sal&Ben-Benefit-O/S	9,240	9,603	9,902	10,240	10,589	4,518	7,303	8,250	11,775	5,938
	6010 Sal&Wag-EHT	373	384	395	406	417	551	597	380	595	269
	Salary and Benefits	28,939	29,869	30,748	31,658	32,594	32,734	39,168	28,360	43,453	20,220
	7613 Suppl-Maint.Supplies	29,146	29,671	30,235	30,839	31,456	3,559	19,039	30,000	30,600	28,716
	7629 Suppl-Working Lunches/Food						198	156			
	Op Exp-Supplies & Materials	29,146	29,671	30,235	30,839	31,456	3,757	19,195	30,000	30,600	28,716
	8103 Recoveries- Internal Admin Charge Payro						9	9			
	Op Exp-Recoveries						9	9			
	Total 442 PK-Snow and Ice Control	**58,085**	**59,540**	**60,982**	**62,497**	**64,050**	**36,499**	**58,373**	**58,360**	**74,053**	**48,936**
	443-PK-Designated Anchorage Area (DAA)										
	6001 Sal&Ben-Wages	24	25	25	26	27			5,500	5,816	5,513
	6003 Sal&Ben-Aux-All										
	6005 Sal&Ben-Benefit-Aux										
	6008 Sal&Ben-Benefit-O/S	10	11	11	12	12				139	4
	6010 Sal&Wag-EHT	0	0	0	1	1				6	
	Salary and Benefits	35	36	37	38	39			5,500	5,961	5,517
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7105 Prf Svc-Consultant										
	Op Exp-Consulting and Prof Services										
	7401 Insurance-Liability								5,500		
	7402 Insurance-Property	6,902	7,247	7,609	7,990	8,389	5,962	6,260			6,573
	Insurance & Claims	6,902	7,247	7,609	7,990	8,389	5,962	6,260	5,500		6,573
	7613 Suppl-Maint.Supplies						535		1,000	1,000	
	Op Exp-Supplies & Materials						535		1,000	1,000	
	8001 Grnt&Donatns-Waiver Of Rent										
	Op Exp-Grants & Donations										

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Operating Details 2026 - 2030

Parks Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
Total 443 PK-Designated Anchorage Area (DAA)		**6,936**	**7,283**	**7,646**	**8,028**	**8,428**	**6,497**	**6,260**	**12,000**	**6,961**	**12,090**
446-PK-Tidal Park											
	6001 Sal&Ben-Wages	81	83	85	88	90			1,000	2,086	1,039
	6003 Sal&Ben-Aux-All						273				52
	6005 Sal&Ben-Benefit-Aux						36				6
	6008 Sal&Ben-Benefit-O/S	36	38	39	40	41				487	13
	6010 Sal&Wag-EHT	2	2	2	2	2				21	2
	Salary and Benefits	**118**	**122**	**126**	**130**	**134**	**309**		**1,000**	**2,594**	**1,112**
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7105 Prf Svc-Consultant										
	Op Exp-Consulting and Prof Services										
	7610 Suppl-Horticultural Supplies							135			
	7613 Suppl-Maint.Supplies										
	7624 Suppl-Signs						650		1,500	1,530	
	Op Exp-Supplies & Materials						**650**	**135**	**1,500**	**1,530**	
	8103 Recoveries- Internal Admin Charge Payro						5				
	Op Exp-Recoveries						**5**				
Total 446 PK-Tidal Park		**118**	**122**	**126**	**130**	**134**	**964**	**135**	**2,500**	**4,124**	**1,112**
430-PK-Park-Replacement Trees											
	6001 Sal&Ben-Wages	1,693	1,742	1,792	1,842	1,893		302			
	6002 Sal&Ben-Overtime-I/S							623			
	6003 Sal&Ben-Aux-All										
	6005 Sal&Ben-Benefit-Aux										
	6006 Sal&Ben-Overtime-O/S							4,898			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	798	831	857	885	915		131			
	6010 Sal&Wag-EHT	33	34	35	36	37		92			
	Salary and Benefits	**2,524**	**2,607**	**2,684**	**2,763**	**2,845**		**6,046**			
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7610 Suppl-Horticultural Supplies							14,267			
	7613 Suppl-Maint.Supplies							22,336			
	Op Exp-Supplies & Materials							**36,603**			
	9445 Tsf-To-Rsv-Urban Forest	47,475	47,390	47,313	47,235	47,152		109,692			
	Tsf to reserves-operating	**47,475**	**47,390**	**47,313**	**47,235**	**47,152**		**109,692**			
	4437 Lcns&Prm-Tree Cutting	-50,000	-50,000	-50,000	-50,000	-50,000		-219,040			
	Rev-own sources-licenses	**-50,000**	**-50,000**	**-50,000**	**-50,000**	**-50,000**		**-219,040**			
Total 430 PK-Park-Replacement Trees		**-2**	**-3**	**-3**	**-2**	**-3**		**-66,699**			
445-PK-New Park (Under Construction)											
	6001 Sal&Ben-Wages	1,826	1,879	1,933	1,987	2,042	890	1,126	7,514	7,929	8,793
	6003 Sal&Ben-Aux-All	92	95	97	100	103		407			
	6005 Sal&Ben-Benefit-Aux	11	11	12	12	12		49			
	6008 Sal&Ben-Benefit-O/S	858	894	921	952	984	415	522	6	190	607
	6010 Sal&Wag-EHT	37	38	40	41	42	22	33	0	8	25
	Salary and Benefits	**2,824**	**2,917**	**3,003**	**3,092**	**3,184**	**1,327**	**2,137**	**7,521**	**8,127**	**9,425**
	7004 Contr Svc-Contractors/Builders										
	7024 Contr Svc-Tree Cutting										
	Op Exp-Contracted Services										
	7105 Prf Svc-Consultant										
	Op Exp-Consulting and Prof Services										
	7610 Suppl-Horticultural Supplies							955	1,000	1,000	

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Operating Details 2026 - 2030

Parks Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7613 Suppl-Maint.Supplies								500		
	Op Exp-Supplies & Materials							955	1,500	1,000	
	8103 Recoveries- Internal Admin Charge Payro						3	1			
	Op Exp-Recoveries						3	1			
Total 445 PK-New Park (Under Construction)		2,824	2,917	3,003	3,092	3,184	1,330	3,094	9,021	9,127	9,425
Total Parks		4,309,347	4,513,002	4,596,376	4,730,813	4,864,969	3,165,842	3,712,294	3,265,318	3,801,968	4,139,713

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Recreation

2026 - 2030 Operating Budget

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Budget Highlights

Recreation - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-4,067,098**	**-4,004,749**	**-4,085,861**	**-4,173,243**	**-4,260,418**
Recreation and Cultural Services	-4,000,603	-3,936,591	-4,015,932	-4,101,426	-4,186,662
Other Revenue	-66,495	-68,157	-69,929	-71,818	-73,757
Expenses	**6,151,863**	**6,334,511**	**6,520,118**	**6,709,990**	**6,905,521**
Salary and Benefits	5,624,855	5,796,866	5,972,725	6,152,207	6,337,073
Personnel Services	19,167	19,646	20,157	20,701	21,260
Contracted Services	80,930	80,930	80,930	80,930	80,930
Consulting and Prof Services	36,960	37,625	38,340	39,107	39,889
Communications	26,086	26,739	27,434	28,175	28,935
Equipment under $5,000	48,076	49,278	50,559	51,924	53,326
Supplies & Materials	117,174	120,104	123,226	126,553	129,970
Sundry	129,413	134,124	137,546	141,192	144,937
Grants & Donations	3,600	3,600	3,600	3,600	3,600
Tsf to reserves-capital	65,600	65,600	65,600	65,600	65,600
Total	**$ 2,084,765**	**$ 2,329,762**	**$ 2,434,257**	**$ 2,536,747**	**$ 2,645,103**

Recreation - Budget Drivers	Plan 2026	Estimated Tax Impact
Revenue Changes	**-151,015**	**-0.2%**
Misc/Other Revenues	-10,916	0.0%
Program and User Fees	-140,099	-0.2%
Salary Adjustments	**285,254**	**0.5%**
Salary & Wages	227,638	0.4%
Overhead and Benefits	57,616	0.1%
Operating Expenses	**8,166**	**0.0%**
Personnel - Training, Prof. Dues	431	0.0%
Professional Services	546	0.0%
Communications	586	0.0%
Supplies and Materials	2,635	0.0%
Misc/other	2,887	0.0%
Equipment/Vehicle	1,081	0.0%
Total	**$ 142,405**	**0.2%**

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Recreation Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
230-RS-Admin-Recreation											
	6000 Sal&Ben-Salaries	1,015,803	1,046,277	1,077,665	1,109,995	1,143,295	377,087	537,708	502,922	518,305	712,141
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	62,496	64,371	66,302	68,292	70,340	59,070	129,007	325,889	54,199	56,096
	6004 Sal&Ben-Other-All						29	4,561			
	6005 Sal&Ben-Benefit-Aux	11,249	11,587	11,934	12,292	12,661	10,307	20,987	43,041	9,756	10,097
	6007 Sal&Ben-Benefit-I/S	252,190	260,289	268,769	276,832	285,137	98,463	133,416	108,588	128,609	174,864
	6010 Sal&Wag-EHT	21,027	21,658	22,307	22,977	23,666	9,402	12,707	9,263	11,164	14,707
	Salary and Benefits	**1,362,765**	**1,404,182**	**1,446,979**	**1,490,388**	**1,535,100**	**554,357**	**838,385**	**989,703**	**722,033**	**967,905**
	6101 HR-Cnvntions,Dues&Act.	10,886	11,108	11,345	11,597	11,856	5,364	5,517	4,200	4,400	8,686
	6104 HR-Mileage/Vehicle Allow.	5,115	5,243	5,379	5,524	5,674	3,046	4,413	1,530	1,561	5,000
	6109 HR-Corp. Dues & Board/Committee Cnvn						60	60			
	6111 HR-Trng&Educ-Corp										
	6112 HR-Trng&Educ-Dept	3,166	3,295	3,433	3,580	3,730	1,693	1,847	9,000	9,000	5,050
	Personnel Services	**19,167**	**19,646**	**20,157**	**20,701**	**21,260**	**10,163**	**11,837**	**14,730**	**14,961**	**18,736**
	7004 Contr Svc-Contractors/Builders							3,176			
	Op Exp-Contracted Services							**3,176**			
	7117 Prf Svc-Sftwre Mnt/Upgrades	36,960	37,625	38,340	39,107	39,889	34,208	35,967	35,700	35,700	36,414
	Op Exp-Consulting and Prof Services	**36,960**	**37,625**	**38,340**	**39,107**	**39,889**	**34,208**	**35,967**	**35,700**	**35,700**	**36,414**
	7300 Communic-Advertising	26,086	26,739	27,434	28,175	28,935	16,612	14,444	56,700	56,700	31,500
	7303 Communic-Delivery/Courier						101	73			
	7305 Communic-Postage							15			
	Op Exp-Communications	**26,086**	**26,739**	**27,434**	**28,175**	**28,935**	**16,714**	**14,532**	**56,700**	**56,700**	**31,500**
	7402 Insurance-Property										
	Insurance & Claims										
	7606 Suppl-Computer Supplies						176				
	7615 Suppl-Misc. Supplies						278				
	7619 Suppl-Prog. Supplies						670	1,223			
	7625 Suppl-Spec Office&Process Suppl	13,565	13,904	14,266	14,651	15,046	21,927	12,323	13,000	13,000	13,260
	7626 Suppl-Standard Office Supplies	10,748	11,016	11,303	11,608	11,921	4,916	5,193	10,000	10,300	10,506
	7627 Suppl-Technical Supplies										
	7630 Suppl-Freight							1,300			
	Op Exp-Supplies & Materials	**24,313**	**24,920**	**25,568**	**26,259**	**26,968**	**27,967**	**20,039**	**23,000**	**23,300**	**23,766**
	7505 Lse&Rntls-Leased Equipment	10,332	10,591	10,866	11,159	11,461	-1,495	13,217	10,000	10,000	10,100
	7704 EQUIP-NON-CAPITALIZED							185			
	7710 Equip-Capital Lease Interest						1,839	2,707			
	7712 Equip-Maintenance	29,360	30,094	30,877	31,710	32,566	253	23,124	28,340	56,427	37,200
	Op Exp-Equipment under $5,000	**39,692**	**40,685**	**41,743**	**42,870**	**44,027**	**597**	**39,233**	**38,340**	**66,427**	**47,300**
	7901 Sdry-Bank Charges	109,563	112,302	115,222	118,333	121,528	118,438	128,808	100,000	100,000	107,100
	7912 Sdry-Debt-Principal						3,947	7,321			
	7917 Sdry-Fee Subsidies	1,409	1,444	1,481	1,521	1,563			1,350	1,350	1,377
	7927 Sdry-Misc. Expenses	3,756	3,850	3,950	4,057	4,167	6,133	10,868	3,600	3,600	3,672
	7930 Sdry-Prog. Services	0							1,000	1,000	1,000
	7935 Sdry-Special Projects	646	725	809	898	990	-819	500	3,000	3,010	3,075
	7997 AP Holding										
	Op Exp-Sundry	**115,374**	**118,321**	**121,463**	**124,810**	**128,247**	**127,700**	**147,497**	**108,950**	**108,960**	**116,225**
	8001 Grnt&Donatns-Waiver Of Rent	3,600	3,600	3,600	3,600	3,600	3,557	2,436	3,600	3,600	3,600
	Op Exp-Grants & Donations	**3,600**	**3,600**	**3,600**	**3,600**	**3,600**	**3,557**	**2,436**	**3,600**	**3,600**	**3,600**
	8103 Recoveries- Internal Admin Charge Payro						728	860			
	Op Exp-Recoveries						**728**	**860**			
	9406 Tsf To Rsv-Future Operating						28,087	14,500			
	Tsf to reserves-operating						**28,087**	**14,500**			
	4222 Rec&Culture-Program Fees	-18,100	-18,100	-18,100	-18,100	-18,100	-19,044	-16,612	-16,000	-16,000	-18,100
	Recreation and Cultural Services	**-18,100**	**-18,100**	**-18,100**	**-18,100**	**-18,100**	**-19,044**	**-16,612**	**-16,000**	**-16,000**	**-18,100**
	4460 Other Rev-Advertising							900	-3,000	-17,000	
	4463 Other Rev-Donations						-980	-980			
	4479 Other Rev-Misc. Revenue						386	-892	-1,000	-1,000	
	Other Revenue						**-594**	**-972**	**-4,000**	**-18,000**	

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Recreation Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	5406 Tsf-Fm-Rsv-Future Operating							-28,087		-28,087	-14,500
	5423 Tsf-Fm-Rsv-Benefits							-5,330			
	Tsf from reserves-operating							**-33,417**		**-28,087**	**-14,500**
	Total 230 RS-Admin-Recreation	**1,609,859**	**1,657,619**	**1,707,183**	**1,757,809**	**1,809,926**	**784,440**	**1,077,461**	**1,250,723**	**969,594**	**1,212,846**
	231-RS-General Summer Programs										
	6000 Sal&Ben-Salaries										
	6003 Sal&Ben-Aux-All	157,754	162,487	167,361	172,382	177,554	146,644	168,099	135,049	143,354	150,395
	6004 Sal&Ben-Other-All										
	6005 Sal&Ben-Benefit-Aux	18,931	19,498	20,083	20,686	21,306	17,482	20,172	16,206	17,202	18,047
	6006 Sal&Ben-Overtime-O/S							10			
	6007 Sal&Ben-Benefit-I/S						115				
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT	3,076	3,168	3,264	3,361	3,462	2,810	2,916	2,633	2,795	2,933
	Salary and Benefits	**179,761**	**185,154**	**190,708**	**196,430**	**202,322**	**167,051**	**191,198**	**153,888**	**163,351**	**171,375**
	6104 HR-Mileage/Vehicle Allow.										
	Personnel Services										
	7619 Suppl-Prog. Supplies	7,304	7,487	7,681	7,889	8,102	4,320	4,458	6,600	7,000	7,140
	Op Exp-Supplies & Materials	**7,304**	**7,487**	**7,681**	**7,889**	**8,102**	**4,320**	**4,458**	**6,600**	**7,000**	**7,140**
	7505 Lse&Rntls-Leased Equipment							11,784			
	Op Exp-Equipment under $5,000							**11,784**			
	8103 Recoveries- Internal Admin Charge Payro						825	608			
	Op Exp-Recoveries						**825**	**608**			
	4236 Rec&Culture-Program Fees Child	-173,910	-178,258	-182,892	-187,831	-192,902	-169,513	-188,736	-157,000	-160,344	-164,900
	Recreation and Cultural Services	**-173,910**	**-178,258**	**-182,892**	**-187,831**	**-192,902**	**-169,513**	**-188,736**	**-157,000**	**-160,344**	**-164,900**
	4625 Grnt-Prov-Cond-Canada Summer Jobs						-26,720		-1,000	-28,000	
	Transfer from other govt-prov'l conditional						**-26,720**		**-1,000**	**-28,000**	
	Total 231 RS-General Summer Programs	**13,155**	**14,383**	**15,497**	**16,488**	**17,522**	**-24,037**	**19,311**	**2,488**	**-17,993**	**13,615**
	232-RS-General School & Park Programs										
	6003 Sal&Ben-Aux-All	89,840	92,535	95,311	98,170	101,116	87,243	89,808	55,410	78,179	241,551
	6005 Sal&Ben-Benefit-Aux	11,878	12,234	12,601	12,979	13,369	10,870	10,790	6,649	10,379	30,046
	6006 Sal&Ben-Overtime-O/S										
	6007 Sal&Ben-Benefit-I/S						9				
	6010 Sal&Wag-EHT	1,752	1,804	1,859	1,914	1,972	1,679	1,558	1,081	1,524	4,710
	Salary and Benefits	**103,470**	**106,574**	**109,771**	**113,064**	**116,456**	**99,802**	**102,156**	**63,140**	**90,082**	**276,307**
	6104 HR-Mileage/Vehicle Allow.										
	Personnel Services										
	7003 Contr Svc- Prog Instructors										
	Op Exp-Contracted Services										
	7619 Suppl-Prog. Supplies	13,565	13,904	14,266	14,651	15,046	6,670	6,304	9,000	13,000	13,260
	Op Exp-Supplies & Materials	**13,565**	**13,904**	**14,266**	**14,651**	**15,046**	**6,670**	**6,304**	**9,000**	**13,000**	**13,260**
	7927 Sdry-Misc. Expenses						6,191				
	Op Exp-Sundry						**6,191**				
	8103 Recoveries- Internal Admin Charge Payro						1,326	1,897			
	Op Exp-Recoveries						**1,326**	**1,897**			
	4222 Rec&Culture-Program Fees						-7,701	-450			
	4236 Rec&Culture-Program Fees Child	-131,705	-134,998	-138,508	-142,247	-146,088	-129,143	-129,573	-75,000	-97,920	-128,744
	4237 Rec&Culture-Program Fees Youth	-11,962	-12,261	-12,580	-12,919	-13,268	-10,372	-11,428	-13,000	-13,260	-11,693
	4240 Rec&Culture-Program Fees Fitness	-8,944	-9,168	-9,406	-9,660	-9,921	-10,857	-10,934	-6,750	-6,630	-8,743
	Recreation and Cultural Services	**-152,611**	**-156,426**	**-160,494**	**-164,827**	**-169,277**	**-158,072**	**-152,385**	**-94,750**	**-117,810**	**-149,180**
	Total 232 RS-General School & Park Programs	**-35,576**	**-35,948**	**-36,457**	**-37,112**	**-37,775**	**-44,083**	**-42,027**	**-22,610**	**-14,728**	**140,387**

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
238-RS-Curling Rink-Programs											
	6000 Sal&Ben-Salaries							101	20,142	20,942	
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All						1,880	2,036			
	6004 Sal&Ben-Other-All										
	6005 Sal&Ben-Benefit-Aux						226	244			
	6007 Sal&Ben-Benefit-I/S							16	4,874	5,089	
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT						36	37	393	408	
	Salary and Benefits						**2,142**	**2,434**	**25,409**	**26,440**	
	7619 Suppl-Prog. Supplies	730	749	768	789	810	2,593	516	700	700	714
	Op Exp-Supplies & Materials	**730**	**749**	**768**	**789**	**810**	**2,593**	**516**	**700**	**700**	**714**
	8103 Recoveries- Internal Admin Charge Payro						30	143			
	Op Exp-Recoveries						**30**	**143**			
	4222 Rec&Culture-Program Fees								-700	-714	-8,235
	4229 Rec&Culture-Lse&Rntls-Gen Rental	-173,910	-178,258	-182,892	-187,831	-192,902	-145,250	-176,179	-156,000	-135,000	-151,000
	Recreation and Cultural Services	**-173,910**	**-178,258**	**-182,892**	**-187,831**	**-192,902**	**-145,250**	**-176,179**	**-156,700**	**-135,714**	**-159,235**
Total 238 RS-Curling Rink-Programs		**-173,180**	**-177,509**	**-182,124**	**-187,042**	**-192,092**	**-140,485**	**-173,086**	**-130,591**	**-108,574**	**-158,521**
239-RS-Curling Rink-Lounge											
	6001 Sal&Ben-Wages						809	4,431			
	6003 Sal&Ben-Aux-All						569				
	6004 Sal&Ben-Other-All						52	272			
	6005 Sal&Ben-Benefit-Aux						68				
	6006 Sal&Ben-Overtime-O/S						1,779	3,507			
	6008 Sal&Ben-Benefit-O/S						495	2,463			
	6010 Sal&Wag-EHT						65	165			
	Salary and Benefits						**3,837**	**10,838**			
	8103 Recoveries- Internal Admin Charge Payro							5			
	Op Exp-Recoveries							**5**			
	4460 Other Rev-Advertising							-900			
	Other Revenue							**-900**			
Total 239 RS-Curling Rink-Lounge							**3,837**	**9,943**			
243-RS-Glencoe Centre-Programs											
	6003 Sal&Ben-Aux-All	38,270	39,418	40,600	41,818	43,073	47,072	47,408	28,777	29,509	54,174
	6004 Sal&Ben-Other-All							34			
	6005 Sal&Ben-Benefit-Aux	4,592	4,730	4,872	5,018	5,169	5,631	5,958	3,453	3,541	6,501
	6007 Sal&Ben-Benefit-I/S						52	6			
	6010 Sal&Wag-EHT	746	769	792	815	840	903	827	561	575	1,057
	Salary and Benefits	**43,608**	**44,917**	**46,264**	**47,652**	**49,082**	**53,658**	**54,234**	**32,791**	**33,624**	**61,732**
	7619 Suppl-Prog. Supplies	4,174	4,278	4,389	4,508	4,630	1,875	3,160	3,000	4,000	4,080
	Op Exp-Supplies & Materials	**4,174**	**4,278**	**4,389**	**4,508**	**4,630**	**1,875**	**3,160**	**3,000**	**4,000**	**4,080**
	8103 Recoveries- Internal Admin Charge Payro						222	543			
	Op Exp-Recoveries						**222**	**543**			
	4229 Rec&Culture-Lse&Rntls-Gen Rental	-19,171	-19,650	-20,161	-20,706	-21,265	-18,189	-20,116	-16,000	-17,340	-18,500
	4236 Rec&Culture-Program Fees Child	-13,964	-14,313	-14,685	-15,082	-15,489	-10,442	-16,570	-7,500	-7,650	-13,650
	4239 Rec&Culture-Program Fees Preschool	-42,456	-43,221	-44,042	-44,923	-45,821	-39,337	-47,656	-35,000	-32,004	-41,829
	4240 Rec&Culture-Program Fees Fitness						-1,500	-3,688			
	Recreation and Cultural Services	**-75,591**	**-77,184**	**-78,888**	**-80,710**	**-82,575**	**-69,468**	**-88,031**	**-58,500**	**-56,994**	**-73,979**
Total 243 RS-Glencoe Centre-Programs		**-27,809**	**-27,989**	**-28,235**	**-28,550**	**-28,863**	**-13,714**	**-30,095**	**-22,709**	**-19,370**	**-8,168**
245-RS-Heritage Mtn Comm Ctre-Programs											
	6000 Sal&Ben-Salaries						49				

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Recreation Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	6003 Sal&Ben-Aux-All	49,759	51,252	52,790	54,373	56,004	42,012	43,009	39,179	43,191	46,390
	6004 Sal&Ben-Other-All										
	6005 Sal&Ben-Benefit-Aux	5,971	6,150	6,335	6,525	6,721	5,184	5,169	4,701	5,183	5,567
	6010 Sal&Wag-EHT	970	999	1,029	1,060	1,092	808	746	764	842	905
	Salary and Benefits	**56,701**	**58,402**	**60,154**	**61,958**	**63,817**	**48,053**	**48,925**	**44,645**	**49,217**	**52,861**
	7004 Contr Svc-Contractors/Builders							1,482			
	Op Exp-Contracted Services							**1,482**			
	7619 Suppl-Prog. Supplies	1,565	1,604	1,646	1,690	1,736	1,276	2,044	1,500	1,500	1,530
	Op Exp-Supplies & Materials	**1,565**	**1,604**	**1,646**	**1,690**	**1,736**	**1,276**	**2,044**	**1,500**	**1,500**	**1,530**
	8103 Recoveries- Internal Admin Charge Payro						512	940			
	Op Exp-Recoveries						**512**	**940**			
	4236 Rec&Culture-Program Fees Child	-29,660	-29,660	-29,660	-29,660	-29,660	-29,132	-30,986	-24,000	-33,660	-29,660
	4238 Rec&Culture-Program Fees Adult	-5,834	-5,980	-6,136	-6,301	-6,471	-4,746	-12,598	-5,000	-5,508	-5,704
	4239 Rec&Culture-Program Fees Preschool	-26,510	-26,510	-26,510	-26,510	-26,510	-31,643	-22,605	-26,000	-25,500	-26,510
	4240 Rec&Culture-Program Fees Fitness	-12,010	-12,010	-12,010	-12,010	-12,010	-13,479	-12,332	-14,400	-12,240	-12,010
	Recreation and Cultural Services	**-74,014**	**-74,160**	**-74,316**	**-74,481**	**-74,651**	**-79,001**	**-78,520**	**-69,400**	**-76,908**	**-73,883**
	Total 245 RS-Heritage Mtn Comm Ctre-Programs	**-15,748**	**-14,154**	**-12,516**	**-10,833**	**-9,098**	**-29,159**	**-25,129**	**-23,255**	**-26,192**	**-19,492**
	248-RS-Ice Arena-Programs										
	6000 Sal&Ben-Salaries	255,510	263,175	271,071	279,203	287,579	216,609	225,138	179,160	209,639	246,870
	6002 Sal&Ben-Overtime-I/S							192			
	6003 Sal&Ben-Aux-All	322,562	332,239	342,206	352,472	363,047	267,897	266,187	239,888	270,963	296,050
	6004 Sal&Ben-Other-All						-474	1,394			
	6005 Sal&Ben-Benefit-Aux	38,707	39,869	41,065	42,297	43,566	32,143	32,051	28,787	32,516	35,526
	6006 Sal&Ben-Overtime-O/S						2,396	976			
	6007 Sal&Ben-Benefit-I/S	64,644	66,583	68,852	70,918	73,045	56,748	58,465	46,926	55,378	63,199
	6008 Sal&Ben-Benefit-O/S						-18	-68			
	6010 Sal&Wag-EHT	11,272	11,611	11,959	12,318	12,687	9,844	9,051	8,171	9,372	10,587
	Salary and Benefits	**692,696**	**713,477**	**735,152**	**757,207**	**779,923**	**585,144**	**593,386**	**502,932**	**577,867**	**652,231**
	6104 HR-Mileage/Vehicle Allow.										
	Personnel Services										
	7619 Suppl-Prog. Supplies	7,304	7,487	7,681	7,889	8,102	4,905	5,251	7,000	7,000	7,140
	Op Exp-Supplies & Materials	**7,304**	**7,487**	**7,681**	**7,889**	**8,102**	**4,905**	**5,251**	**7,000**	**7,000**	**7,140**
	8103 Recoveries- Internal Admin Charge Payro						7,223	5,729			
	Op Exp-Recoveries						**7,223**	**5,729**			
	4222 Rec&Culture-Program Fees	-538,579	-552,043	-566,396	-581,689	-597,395	-536,092	-536,476	-400,000	-480,024	-535,024
	4229 Rec&Culture-Lse&Rntls-Gen Rental	-590,000	-590,000	-590,000	-590,000	-590,000	-558,336	-606,170	-555,000	-540,600	-550,000
	Recreation and Cultural Services	**-1,128,578**	**-1,142,043**	**-1,156,396**	**-1,171,689**	**-1,187,394**	**-1,094,428**	**-1,142,646**	**-955,000**	**-1,020,624**	**-1,085,024**
	Total 248 RS-Ice Arena-Programs	**-428,578**	**-421,079**	**-413,562**	**-406,593**	**-399,369**	**-497,156**	**-538,281**	**-445,068**	**-435,757**	**-425,652**
	250-RS-Ice Arena-Skate Shop										
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages						191				
	6003 Sal&Ben-Aux-All	53,799	55,413	57,076	58,788	60,552	62,721	71,487	48,310	50,222	51,980
	6004 Sal&Ben-Other-All										
	6005 Sal&Ben-Benefit-Aux	9,684	9,974	10,274	10,582	10,899	7,375	8,579	8,696	9,040	9,356
	6007 Sal&Ben-Benefit-I/S						152				
	6008 Sal&Ben-Benefit-O/S						112				
	6010 Sal&Wag-EHT	1,049	1,081	1,113	1,146	1,181	1,207	1,240	942	979	1,014
	Salary and Benefits	**64,532**	**66,468**	**68,462**	**70,516**	**72,632**	**71,757**	**81,306**	**57,948**	**60,241**	**62,350**
	6104 HR-Mileage/Vehicle Allow.						433				
	Personnel Services						**433**				
	7004 Contr Svc-Contractors/Builders						690				
	Op Exp-Contracted Services						**690**				
	7619 Suppl-Prog. Supplies	6,261	6,417	6,584	6,762	6,944	7,524	587	6,000	6,000	6,120

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Op Exp-Supplies & Materials	**6,261**	**6,417**	**6,584**	**6,762**	**6,944**	**7,524**	**587**	**6,000**	**6,000**	**6,120**
	8103 Recoveries- Internal Admin Charge Payro						1,057	829			
	Op Exp-Recoveries						**1,057**	**829**			
	4223 Rec&Culture-Public Skating Fees	-32,767	-33,586	-34,459	-35,389	-36,345	-30,832	-34,395	-26,000	-27,030	-32,030
	Recreation and Cultural Services	**-32,767**	**-33,586**	**-34,459**	**-35,389**	**-36,345**	**-30,832**	**-34,395**	**-26,000**	**-27,030**	**-32,030**
	4479 Other Rev-Misc. Revenue	-66,495	-68,157	-69,929	-71,818	-73,757	-64,286	-68,030	-50,000	-55,029	-55,579
	Other Revenue	**-66,495**	**-68,157**	**-69,929**	**-71,818**	**-73,757**	**-64,286**	**-68,030**	**-50,000**	**-55,029**	**-55,579**
	4628 Grnt-Other-Misc							-1,000	-1,000	-1,000	
	Transfer from other govt-capital other							**-1,000**	**-1,000**	**-1,000**	
	Total 250 RS-Ice Arena-Skate Shop	**-28,469**	**-28,858**	**-29,342**	**-29,929**	**-30,526**	**-13,658**	**-20,703**	**-13,052**	**-16,818**	**-19,140**
	253-RS-Kyle Centre-Programs										
	6000 Sal&Ben-Salaries						238,450	244,754	227,382	237,210	248,067
	6001 Sal&Ben-Wages						797				
	6002 Sal&Ben-Overtime-I/S						362	535			
	6003 Sal&Ben-Aux-All	56,396	58,088	59,831	61,626	63,475	61,307	57,115	54,625	56,789	58,777
	6004 Sal&Ben-Other-All						1,007	1,422			
	6005 Sal&Ben-Benefit-Aux	6,768	6,971	7,180	7,395	7,617	8,634	7,644	6,794	7,063	7,310
	6006 Sal&Ben-Overtime-O/S						128	121			
	6007 Sal&Ben-Benefit-I/S						58,657	60,011	55,887	58,630	62,199
	6008 Sal&Ben-Benefit-O/S						472				
	6010 Sal&Wag-EHT	1,100	1,133	1,167	1,202	1,238	6,306	5,756	5,499	5,732	5,984
	Salary and Benefits	**64,264**	**66,192**	**68,177**	**70,223**	**72,329**	**376,118**	**377,357**	**350,187**	**365,424**	**382,338**
	6104 HR-Mileage/Vehicle Allow.										
	Personnel Services										
	7003 Contr Svc- Prog Instructors	45,000	45,000	45,000	45,000	45,000	24,474	32,056	45,000	45,000	45,000
	7004 Contr Svc-Contractors/Builders						5,539				
	Op Exp-Contracted Services	**45,000**	**45,000**	**45,000**	**45,000**	**45,000**	**30,013**	**32,056**	**45,000**	**45,000**	**45,000**
	7117 Prf Svc-Sftwre Mnt/Upgrades						196	639			
	Op Exp-Consulting and Prof Services						**196**	**639**			
	7613 Suppl-Maint.Supplies										
	7619 Suppl-Prog. Supplies	6,261	6,417	6,584	6,762	6,944	7,703	12,647	4,000	6,000	6,120
	7625 Suppl-Spec Office&Process Suppl						73	806			
	Op Exp-Supplies & Materials	**6,261**	**6,417**	**6,584**	**6,762**	**6,944**	**7,776**	**13,453**	**4,000**	**6,000**	**6,120**
	8103 Recoveries- Internal Admin Charge Payro						603	1,069			
	Op Exp-Recoveries						**603**	**1,069**			
	4229 Rec&Culture-Lse&Rntls-Gen Rental	-20,475	-20,987	-21,533	-22,114	-22,711	-79,835	-131,165	-90,000	-90,015	-84,015
	4236 Rec&Culture-Program Fees Child						-392	-1,527			
	4238 Rec&Culture-Program Fees Adult	-44,275	-45,382	-46,562	-47,819	-49,111	-54,081	-47,189	-80,000	-75,072	-43,280
	4239 Rec&Culture-Program Fees Preschool	-5,505	-5,642	-5,789	-5,945	-6,106	-8,500	-3,177	-6,000	-6,120	-5,381
	4240 Rec&Culture-Program Fees Fitness	-10,643	-10,909	-11,193	-11,495	-11,806	-10,169	-13,986	-10,000	-10,200	-10,404
	Recreation and Cultural Services	**-80,899**	**-82,921**	**-85,077**	**-87,374**	**-89,733**	**-152,977**	**-197,044**	**-186,000**	**-181,407**	**-143,080**
	4627 Grnt-Prov-Cond-Community Events								-1,000	-1,000	
	Transfer from other govt-prov'l conditional								**-1,000**	**-1,000**	
	Total 253 RS-Kyle Centre-Programs	**34,626**	**34,688**	**34,684**	**34,610**	**34,540**	**261,729**	**227,529**	**212,187**	**234,017**	**290,378**
	258-RS-Old Orchard Hall-Programs										
	6003 Sal&Ben-Aux-All						471				
	6005 Sal&Ben-Benefit-Aux						57				
	6010 Sal&Wag-EHT										
	Salary and Benefits						**528**				
	7704 EQUIP-NON-CAPITALIZED							1,168			
	Op Exp-Equipment under $5,000							**1,168**			

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Recreation Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	8103 Recoveries- Internal Admin Charge Payro						5				
	Op Exp-Recoveries						5				
	4229 Rec&Culture-Lse&Rntls-Gen Rental	-76,725	-78,643	-80,688	-82,866	-85,104	-44,297	-75,742	-50,000	-50,000	-47,000
	Recreation and Cultural Services	-76,725	-78,643	-80,688	-82,866	-85,104	-44,297	-75,742	-50,000	-50,000	-47,000
	Total 258 RS-Old Orchard Hall-Programs	**-76,725**	**-78,643**	**-80,688**	**-82,866**	**-85,104**	**-43,764**	**-74,575**	**-50,000**	**-50,000**	**-47,000**
	260-RS-Rec Ctr-Admin										
	6000 Sal&Ben-Salaries	767,488	790,404	814,116	838,540	863,696	508,513	609,225	566,459	744,623	751,038
	6001 Sal&Ben-Wages						23,885				
	6002 Sal&Ben-Overtime-I/S						3,402	701			
	6003 Sal&Ben-Aux-All	194,285	200,113	206,116	212,300	218,669	242,173	271,153	185,037	175,787	187,715
	6004 Sal&Ben-Other-All						3,592	3,718			
	6005 Sal&Ben-Benefit-Aux	34,971	36,020	37,101	38,214	39,360	36,000	42,022	33,307	31,642	33,788
	6006 Sal&Ben-Overtime-O/S						35	320			
	6007 Sal&Ben-Benefit-I/S	213,186	220,999	228,069	234,911	241,959	129,113	155,472	143,817	192,767	202,123
	6008 Sal&Ben-Benefit-O/S						6,437	1			
	6010 Sal&Wag-EHT	18,755	19,315	19,895	20,491	21,106	16,248	16,753	14,654	17,948	18,146
	6201 Sal&Ben-Rebill Labour Offset						-277	-111			
	Salary and Benefits	1,228,685	1,266,851	1,305,298	1,344,457	1,384,790	969,120	1,099,254	943,274	1,162,766	1,192,811
	6101 HR-Cnvntions,Dues&Act.										
	6104 HR-Mileage/Vehicle Allow.						271	66	500	500	
	Personnel Services						271	66	500	500	
	7117 Prf Svc-Sftwre Mnt/Upgrades						730	1,278			
	Op Exp-Consulting and Prof Services						730	1,278			
	7619 Suppl-Prog. Supplies						1,434				
	7625 Suppl-Spec Office&Process Suppl										
	7626 Suppl-Standard Office Supplies						10				
	Op Exp-Supplies & Materials						1,444				
	8103 Recoveries- Internal Admin Charge Payro						748	1,518			
	Op Exp-Recoveries						748	1,518			
	9500 Tsf To Rsv-Capital Asset Replacement	65,600	65,600	65,600	65,600	65,600	65,600	65,600	65,600	65,600	65,600
	Tsf to reserves-capital	65,600	65,600	65,600	65,600	65,600	65,600	65,600	65,600	65,600	65,600
	5446 Tsf-Fm-Rsv-Covid Safe Restart										
	Tsf from reserves-operating										
	Total 260 RS-Rec Ctr-Admin	**1,294,285**	**1,332,451**	**1,370,898**	**1,410,057**	**1,450,390**	**1,037,913**	**1,167,716**	**1,009,374**	**1,228,866**	**1,258,411**
	261-RS-Rec Ctr-General Programs										
	6000 Sal&Ben-Salaries	44,030	45,351	46,712	48,113	49,556	26,370	7,079	31,859	41,287	42,731
	6003 Sal&Ben-Aux-All	196,809	202,713	208,795	215,058	221,510	198,651	166,818	152,483	168,959	
	6004 Sal&Ben-Other-All							388			
	6005 Sal&Ben-Benefit-Aux	23,617	24,326	25,055	25,807	26,581	26,222	20,571	18,298	20,275	
	6007 Sal&Ben-Benefit-I/S	13,517	14,104	14,527	14,963	15,412	7,418	1,389	8,697	11,312	12,435
	6008 Sal&Ben-Benefit-O/S							46			
	6010 Sal&Wag-EHT	4,696	4,837	4,982	5,132	5,286	4,426	3,040	3,595	4,099	833
	Salary and Benefits	282,670	291,331	300,071	309,074	318,346	263,086	199,332	214,932	245,932	55,999
	6104 HR-Mileage/Vehicle Allow.						177	36			
	Personnel Services						177	36			
	7003 Contr Svc- Prog Instructors							548			
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services							548			
	7613 Suppl-Maint.Supplies										
	7619 Suppl-Prog. Supplies	10,956	11,230	11,522	11,833	12,153	15,923	12,234	10,000	10,500	10,710
	Op Exp-Supplies & Materials	10,956	11,230	11,522	11,833	12,153	15,923	12,234	10,000	10,500	10,710
	7916 Sdry-Facility Liab. Insurance										
	7919 Sdry-Gvwd Debt-Principal						337				

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Recreation Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Op Exp-Sundry						337				
	8103 Recoveries- Internal Admin Charge Payro						2,439	3,174			
	Op Exp-Recoveries						2,439	3,174			
	4222 Rec&Culture-Program Fees	-1,000	-1,000	-1,000	-1,000	-1,000	1,195	6,365	-1,000	-1,000	-1,000
	4229 Rec&Culture-Lse&Rntls-Gen Rental	-39,692	-40,685	-41,743	-42,870	-44,027	-35,698	-42,871	-36,000	-40,800	-38,800
	4236 Rec&Culture-Program Fees Child	-88,380	-88,380	-88,380	-88,380	-88,380	-105,651	-78,183	-87,000	-87,589	-103,380
	4238 Rec&Culture-Program Fees Adult	-38,706	-38,980	-39,275	-39,590	-39,913	-21,777	-39,510	-12,000	-12,240	-23,481
	4239 Rec&Culture-Program Fees Preschool	-133,562	-135,966	-138,549	-141,320	-144,147	-129,391	-138,070	-140,000	-115,473	-131,588
	Recreation and Cultural Services	-301,340	-305,011	-308,946	-313,160	-317,466	-291,322	-292,270	-276,000	-257,101	-298,249
	Total 261 RS-Rec Ctr-General Programs	**-7,714**	**-2,449**	**2,647**	**7,747**	**13,032**	**-9,360**	**-76,946**	**-51,068**	**-669**	**-231,540**
	262-RS-Rec Ctr-Fitness & Spinning Programs										
	6000 Sal&Ben-Salaries	256,429	264,122	272,046	280,207	288,613	174,533	195,922	200,343	235,654	247,757
	6001 Sal&Ben-Wages						24,464	15,667			
	6002 Sal&Ben-Overtime-I/S						694	33			
	6003 Sal&Ben-Aux-All	255,739	263,412	271,314	279,453	287,837	221,574	255,416	193,288	212,657	235,042
	6004 Sal&Ben-Other-All						-32	506			
	6005 Sal&Ben-Benefit-Aux	33,485	34,489	35,524	36,590	37,687	32,095	34,189	25,543	27,961	30,906
	6007 Sal&Ben-Benefit-I/S	74,356	77,309	79,715	82,106	84,569	48,195	52,752	54,694	64,570	69,362
	6008 Sal&Ben-Benefit-O/S						6,605	4,391			
	6010 Sal&Wag-EHT	9,987	10,287	10,596	10,913	11,241	8,694	8,657	7,676	8,742	9,414
	Salary and Benefits	629,996	649,619	669,194	689,269	709,947	516,823	567,532	481,544	549,583	592,482
	6104 HR-Mileage/Vehicle Allow.							28			
	Personnel Services							28			
	7003 Contr Svc- Prog Instructors						2,000	2,000			
	7004 Contr Svc-Contractors/Builders						1,750				
	Op Exp-Contracted Services						3,750	2,000			
	7619 Suppl-Prog. Supplies	7,308	7,491	7,686	7,893	8,107	5,397	6,792	5,500	7,004	7,144
	7631 Suppl-Promo Wear										
	Op Exp-Supplies & Materials	7,308	7,491	7,686	7,893	8,107	5,397	6,792	5,500	7,004	7,144
	7703 Equip-Maint-Vehicles							1,541			
	7712 Equip-Maintenance	8,383	8,593	8,816	9,055	9,299	17,553	15,280	6,500	8,034	8,195
	Op Exp-Equipment under $5,000	8,383	8,593	8,816	9,055	9,299	17,553	16,821	6,500	8,034	8,195
	7900 Sdry-Bad Debt Expense										
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payro						968	4,051			
	Op Exp-Recoveries						968	4,051			
	9500 Tsf To Rsv-Capital Asset Replacement						5,190	5,190	5,190	5,190	
	Tsf to reserves-capital						5,190	5,190	5,190	5,190	
	4222 Rec&Culture-Program Fees	-719,620	-737,611	-756,789	-777,222	-798,207	-570,897	-673,043	-550,000	-564,700	-722,441
	4240 Rec&Culture-Program Fees Fitness	-229,539	-235,278	-241,395	-247,912	-254,606	-193,223	-242,997	-115,000	-153,000	-200,681
	4241 Rec&Culture-Program Fees Personal Trai	-49,427	-50,663	-51,980	-53,384	-54,825	-57,216	-47,260	-43,000	-43,003	-58,316
	Recreation and Cultural Services	-998,587	-1,023,551	-1,050,164	-1,078,518	-1,107,638	-821,337	-963,300	-708,000	-760,702	-981,438
	5446 Tsf-Fm-Rsv-Covid Safe Restart										
	Tsf from reserves-operating										
	Total 262 RS-Rec Ctr-Fitness & Spinning Program	**-352,899**	**-357,848**	**-364,468**	**-372,301**	**-380,285**	**-271,657**	**-360,886**	**-209,266**	**-190,891**	**-373,618**
	263-RS-Access & Inclusion										
	6000 Sal&Ben-Salaries	80,892	83,319	85,818	88,393	91,044	121	40,137			69,344
	6003 Sal&Ben-Aux-All	19,662	20,552	21,469	22,413	23,385	850	21,657			19,580
	6004 Sal&Ben-Other-All							249			
	6005 Sal&Ben-Benefit-Aux	3,559	3,666	3,776	3,890	4,006	24	2,623			2,350
	6007 Sal&Ben-Benefit-I/S	20,466	21,080	21,798	22,452	23,125	22	10,695			20,179
	6008 Sal&Ben-Benefit-O/S							30			
	6010 Sal&Wag-EHT	2,156	2,220	2,287	2,356	2,426	17	1,168			1,734

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Salary and Benefits	126,735	130,837	135,148	139,502	143,987	1,033	76,560			113,188
	7619 Suppl-Prog. Supplies										
	Op Exp-Supplies & Materials										
	7712 Equip-Maintenance										
	Op Exp-Equipment under $5,000										
	8103 Recoveries- Internal Admin Charge Payro							431			
	Op Exp-Recoveries							431			
	Total 263 RS-Access & Inclusion	**126,735**	**130,837**	**135,148**	**139,502**	**143,987**	**1,033**	**76,991**			**113,188**
	264-RS-Rec Ctr-Gymnasium Programs										
	6000 Sal&Ben-Salaries						169				
	6003 Sal&Ben-Aux-All	168,047	173,088	178,281	183,629	189,138	169,828	161,197	137,127	148,724	158,147
	6004 Sal&Ben-Other-All										
	6005 Sal&Ben-Benefit-Aux	20,166	20,771	21,394	22,035	22,697	20,400	19,345	16,455	17,847	18,978
	6007 Sal&Ben-Benefit-I/S						4				
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT	3,277	3,375	3,476	3,581	3,688	3,258	2,796	2,674	2,900	3,084
	Salary and Benefits	191,489	197,234	203,151	209,245	215,523	193,659	183,338	156,256	169,471	180,208
	7619 Suppl-Prog. Supplies	4,696	4,813	4,938	5,071	5,208	4,588	4,801	4,000	4,500	4,590
	Op Exp-Supplies & Materials	4,696	4,813	4,938	5,071	5,208	4,588	4,801	4,000	4,500	4,590
	8103 Recoveries- Internal Admin Charge Payro						2,398	4,301			
	Op Exp-Recoveries						2,398	4,301			
	4229 Rec&Culture-Lse&Rntls-Gen Rental	-4,092	-4,194	-4,303	-4,420	-4,539	-2,998	-5,536	-800	-800	-4,000
	4236 Rec&Culture-Program Fees Child	-99,902	-100,901	-101,910	-102,930	-102,930	-112,137	-113,823	-90,000	-95,013	-98,913
	4237 Rec&Culture-Program Fees Youth										
	4238 Rec&Culture-Program Fees Adult	-69,568	71,307	73,161	75,137	77,165	-64,698	-84,476	-55,000	-50,002	-68,004
	4239 Rec&Culture-Program Fees Preschool	-157,001	-160,926	-165,110	-169,568	-174,146	-152,877	-178,576	-115,000	-132,096	-153,471
	Recreation and Cultural Services	-330,563	-194,714	-198,162	-201,780	-204,449	-332,710	-382,411	-260,800	-277,911	-324,388
	Total 264 RS-Rec Ctr-Gymnasium Programs	**-134,379**	**7,332**	**9,926**	**12,536**	**16,282**	**-132,066**	**-189,970**	**-100,544**	**-103,940**	**-139,591**
	265-RS-Rec Ctr-Hydrotherapy Pool Programs										
	6003 Sal&Ben-Aux-All							171			
	6005 Sal&Ben-Benefit-Aux							20			
	6010 Sal&Wag-EHT							3			
	Salary and Benefits							194			
	7004 Contr Svc-Contractors/Builders						4,014				
	Op Exp-Contracted Services						4,014				
	Total 265 RS-Rec Ctr-Hydrotherapy Pool Programs						**4,014**	**194**			
	267-RS-Rocky Pool-Programs										
	6001 Sal&Ben-Wages							199			
	6002 Sal&Ben-Overtime-I/S						636				
	6003 Sal&Ben-Aux-All	82,871	85,357	87,918	90,556	93,272	108,804	88,550	95,652	99,464	102,946
	6004 Sal&Ben-Other-All						532	543			
	6005 Sal&Ben-Benefit-Aux	9,945	10,243	10,550	10,867	11,193	13,021	10,686	11,478	11,936	12,354
	6006 Sal&Ben-Overtime-O/S						2,210	2,458			
	6007 Sal&Ben-Benefit-I/S						42				
	6008 Sal&Ben-Benefit-O/S						19	120			
	6010 Sal&Wag-EHT	1,616	1,664	1,714	1,766	1,819	2,143	1,589	1,865	1,940	2,007
	Salary and Benefits	94,432	97,265	100,183	103,188	106,284	127,407	104,145	108,995	113,339	117,307
	7619 Suppl-Prog. Supplies	2,609	2,674	2,743	2,817	2,894	1,886	1,839	2,500	2,499	2,550
	Op Exp-Supplies & Materials	2,609	2,674	2,743	2,817	2,894	1,886	1,839	2,500	2,499	2,550
	7919 Sdry-Gvwd Debt-Principal						13				
	Op Exp-Sundry						13				
	8103 Recoveries- Internal Admin Charge Payro						859	990			

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Op Exp-Recoveries						859	990			
	4222 Rec&Culture-Program Fees	-42,966	-44,040	-45,185	-46,405	-47,658	-44,355	-39,007	-40,000	-40,035	-42,000
	4224 Rec&Culture-Public Swim Fees	-24,041	-24,746	-25,605	-27,512	-28,254	-31,228	-25,566	-31,000	-31,620	-23,120
	4229 Rec&Culture-Lse&Rntls-Gen Rental	-2,066	-2,118	-2,173	-2,232	-2,292	-3,103	-2,644	-2,000	-2,000	-2,020
	Recreation and Cultural Services	-69,073	-70,905	-72,963	-76,149	-78,205	-78,686	-67,216	-73,000	-73,655	-67,140
	4479 Other Rev-Misc. Revenue						-4	-4			
	Other Revenue						-4	-4			
	Total 267 RS-Rocky Pool-Programs	**27,967**	**29,034**	**29,963**	**29,857**	**30,972**	**51,474**	**39,754**	**38,495**	**42,183**	**52,716**
	269-RS-Rocky Pt Pavilion-Programs										
	6000 Sal&Ben-Salaries						81				
	6003 Sal&Ben-Aux-All	43,505	44,810	46,154	47,539	48,965	57,379	52,628	38,146	39,116	42,988
	6004 Sal&Ben-Other-All						441	2			
	6005 Sal&Ben-Benefit-Aux	5,221	5,377	5,538	5,705	5,876	8,021	6,780	4,578	4,694	5,159
	6007 Sal&Ben-Benefit-I/S						98				
	6008 Sal&Ben-Benefit-O/S						53				
	6010 Sal&Wag-EHT	848	874	900	927	955	1,131	920	744	763	838
	Salary and Benefits	49,574	51,061	52,593	54,170	55,795	67,203	60,331	43,468	44,572	48,985
	7613 Suppl-Maint.Supplies										
	7619 Suppl-Prog. Supplies	1,722	1,765	1,811	1,860	1,910	4,245	1,352	1,650	1,650	1,684
	Op Exp-Supplies & Materials	1,722	1,765	1,811	1,860	1,910	4,245	1,352	1,650	1,650	1,684
	8103 Recoveries- Internal Admin Charge Payro						277	530			
	Op Exp-Recoveries						277	530			
	4239 Rec&Culture-Program Fees Preschool	-77,840	-79,786	-81,861	-84,071	-86,341	-78,114	-72,248	-65,000	-68,034	-76,090
	Recreation and Cultural Services	-77,840	-79,786	-81,861	-84,071	-86,341	-78,114	-72,248	-65,000	-68,034	-76,090
	Total 269 RS-Rocky Pt Pavilion-Programs	**-26,545**	**-26,961**	**-27,457**	**-28,041**	**-28,635**	**-6,390**	**-10,034**	**-19,882**	**-21,812**	**-25,422**
	272-RS-Westhill Centre-Programs										
	6003 Sal&Ben-Aux-All						177	402			
	6005 Sal&Ben-Benefit-Aux						21	48			
	6006 Sal&Ben-Overtime-O/S						15				
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT							7			
	Salary and Benefits						213	458			
	8103 Recoveries- Internal Admin Charge Payro						15	15			
	Op Exp-Recoveries						15	15			
	Total 272 RS-Westhill Centre-Programs						**228**	**473**			
	274-RS-Westhill Pool-Programs										
	6000 Sal&Ben-Salaries						99				
	6001 Sal&Ben-Wages							55			
	6003 Sal&Ben-Aux-All	114,441	117,874	121,411	125,053	128,804	107,014	120,477	81,481	84,729	87,694
	6004 Sal&Ben-Other-All						530	571			
	6005 Sal&Ben-Benefit-Aux	13,733	14,145	14,569	15,006	15,457	12,822	14,457	9,778	10,167	10,524
	6006 Sal&Ben-Overtime-O/S						1,665	2,353			
	6007 Sal&Ben-Benefit-I/S						31				
	6008 Sal&Ben-Benefit-O/S						14	7			
	6010 Sal&Wag-EHT	2,232	2,299	2,368	2,439	2,512	2,090	2,136	1,589	1,652	1,710
	Salary and Benefits	130,406	134,318	138,347	142,498	146,773	124,266	140,056	92,848	96,548	99,928
	7610 Suppl-Horticultural Supplies						191				
	7619 Suppl-Prog. Supplies	4,836	4,957	5,086	5,224	5,365	4,995	4,245	4,500	4,635	4,728
	Op Exp-Supplies & Materials	4,836	4,957	5,086	5,224	5,365	5,187	4,245	4,500	4,635	4,728
	8103 Recoveries- Internal Admin Charge Payro						1,515	2,123			
	Op Exp-Recoveries						1,515	2,123			

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	4222 Rec&Culture-Program Fees	-45,708	-46,850	-48,068	-49,366	-50,699	-46,442	-35,477	-34,000	-34,680	-44,680
	4224 Rec&Culture-Public Swim Fees	-16,880	-18,350	-19,096	-19,888	-20,425	-24,291	-20,689	-25,000	-25,750	-16,500
	4229 Rec&Culture-Lse&Rntls-Gen Rental	-9,412	-9,647	-9,898	-10,165	-10,439	-8,995	-7,900	-10,000	-10,300	-9,200
	Recreation and Cultural Services	**-71,999**	**-74,847**	**-77,062**	**-79,419**	**-81,563**	**-79,728**	**-64,066**	**-69,000**	**-70,730**	**-70,380**
	4479 Other Rev-Misc. Revenue						-22	-6			
	Other Revenue						**-22**	**-6**			
	Total 274 RS-Westhill Pool-Programs	**63,243**	**64,428**	**66,371**	**68,302**	**70,574**	**51,217**	**82,352**	**28,348**	**30,453**	**34,276**
	275-RS-Youth Services										
	6000 Sal&Ben-Salaries	147,116	151,529	156,075	160,758	165,580	121,027	128,543	124,069	137,334	142,141
	6002 Sal&Ben-Overtime-I/S							264			
	6003 Sal&Ben-Aux-All	110,867	114,193	117,618	121,147	124,781	120,207	130,931	99,523	103,495	107,118
	6004 Sal&Ben-Other-All						236	689			
	6005 Sal&Ben-Benefit-Aux	19,956	20,555	21,171	21,806	22,461	16,705	17,259	17,914	18,629	19,282
	6006 Sal&Ben-Overtime-O/S						176				
	6007 Sal&Ben-Benefit-I/S	40,103	41,526	42,872	44,158	45,483	30,430	32,449	31,262	34,918	38,194
	6008 Sal&Ben-Benefit-O/S						4				
	6010 Sal&Wag-EHT	5,031	5,182	5,337	5,497	5,662	4,917	4,804	4,360	4,696	4,860
	Salary and Benefits	**323,073**	**332,985**	**343,074**	**353,366**	**363,967**	**293,702**	**314,939**	**277,129**	**299,071**	**311,594**
	6104 HR-Mileage/Vehicle Allow.							98	1,000	1,000	
	Personnel Services							**98**	**1,000**	**1,000**	
	7003 Contr Svc- Prog Instructors										
	Op Exp-Contracted Services										
	7300 Communic-Advertising										
	Op Exp-Communications										
	7619 Suppl-Prog. Supplies	13,570	13,909	14,271	14,656	15,052	16,447	13,103	13,000	13,006	13,265
	Op Exp-Supplies & Materials	**13,570**	**13,909**	**14,271**	**14,656**	**15,052**	**16,447**	**13,103**	**13,000**	**13,006**	**13,265**
	7704 EQUIP-NON-CAPITALIZED						491				
	Op Exp-Equipment under $5,000						**491**				
	7927 Sdry-Misc. Expenses						10				
	7930 Sdry-Prog. Services	14,039	15,802	16,083	16,383	16,690	11,006	16,480	10,000	10,200	10,302
	7935 Sdry-Special Projects										
	7941 Sdry-Business/Special Events										
	Op Exp-Sundry	**14,039**	**15,802**	**16,083**	**16,383**	**16,690**	**11,016**	**16,480**	**10,000**	**10,200**	**10,302**
	8000 Grnts&Donatns-Misc						1,000	1,000	1,000	1,000	
	Op Exp-Grants & Donations						**1,000**	**1,000**	**1,000**	**1,000**	
	8103 Recoveries- Internal Admin Charge Payro						1,136	2,438			
	Op Exp-Recoveries						**1,136**	**2,438**			
	9406 Tsf To Rsv-Future Operating							13,843			
	Tsf to reserves-operating							**13,843**			
	4237 Rec&Culture-Program Fees Youth	-98,623	-101,089	-103,717	-106,518	-109,394	-93,674	-103,082	-77,000	-82,000	-96,406
	Recreation and Cultural Services	**-98,623**	**-101,089**	**-103,717**	**-106,518**	**-109,394**	**-93,674**	**-103,082**	**-77,000**	**-82,000**	**-96,406**
	Total 275 RS-Youth Services	**252,058**	**261,608**	**269,711**	**277,887**	**286,315**	**230,118**	**258,818**	**225,129**	**242,277**	**238,755**
	278-RS-Seniors Gathering Place										
	7004 Contr Svc-Contractors/Builders	35,930	35,930	35,930	35,930	35,930	34,940	34,940	35,930	35,930	35,930
	Op Exp-Contracted Services	**35,930**	**35,930**	**35,930**	**35,930**	**35,930**	**34,940**	**34,940**	**35,930**	**35,930**	**35,930**
	7927 Sdry-Misc. Expenses										
	Op Exp-Sundry										
	4591 Rv-Private Contributions										
	Private contributions										

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Operating Details 2026 - 2030

Recreation Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
Total 278 RS-Seniors Gathering Place		**35,930**	**35,930**	**35,930**	**35,930**	**35,930**	**34,940**	**34,940**	**35,930**	**35,930**	**35,930**
254-RS-Field and Sport Rentals											
	6003 Sal&Ben-Aux-All										
	6005 Sal&Ben-Benefit-Aux										
	6010 Sal&Wag-EHT										
	Salary and Benefits										
	7704 EQUIP-NON-CAPITALIZED										
	Op Exp-Equipment under $5,000										
	8103 Recoveries- Internal Admin Charge Payro										
	Op Exp-Recoveries										
	4229 Rec&Culture-Lse&Rntls-Gen Rental	-65,472	-67,109	-68,854	-70,713	-72,622					
	Recreation and Cultural Services	**-65,472**	**-67,109**	**-68,854**	**-70,713**	**-72,622**					
Total 254 RS-Field and Sport Rentals		**-65,472**	**-67,109**	**-68,854**	**-70,713**	**-72,622**					
Total Recreation		**2,084,765**	**2,329,762**	**2,434,257**	**2,536,747**	**2,645,103**	**1,235,415**	**1,453,748**	**1,714,629**	**1,776,577**	**1,942,359**

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Corporate Services

2026 - 2030 Operating Budget

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PORT MOODY
CITY OF THE ARTS

Budget Highlights

Corporate Services - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-612,072**	**-424,398**	**-454,792**	**-443,289**	**-605,006**
Other Revenue	-86,000	-86,000	-86,000	-86,000	-86,000
Tsf from reserves-operating	-452,584	-338,398	-368,792	-357,289	-519,006
Tsf from reserves-capital	-73,488				
Expenses	**4,623,751**	**4,546,591**	**4,692,233**	**4,799,666**	**5,071,252**
Salary and Benefits	4,074,180	4,049,373	4,166,927	4,287,133	4,470,173
Personnel Services	276,633	280,608	285,199	290,123	295,551
Contracted Services	22,353	21,990	22,408	22,856	24,313
Consulting and Prof Services	281,450	247,669	296,740	262,387	312,533
Communications	93,230	72,285	73,595	74,999	101,430
Equipment under $5,000	59,532	849	884	922	80,961
Supplies & Materials	38,702	34,189	34,586	35,110	40,545
Sundry	3,850	3,850	3,850	3,850	3,850
Recoveries	-301,179	-308,891	-316,939	-325,176	-333,104
Tsf to reserves-operating	75,000	144,668	124,983	147,462	75,000
Total	**$ 4,011,679**	**$ 4,122,193**	**$ 4,237,440**	**$ 4,356,378**	**$ 4,466,246**

Corporate Services - Budget Drivers	Plan 2026	Estimated Tax Impact
Revenue Changes	**-35,000**	**-0.1%**
Misc/Other Revenues	-35,000	-0.1%
Salary Adjustments	**244,378**	**0.4%**
Salary & Wages	189,539	0.3%
Overhead and Benefits	74,579	0.1%
Recoveries - Utilities	-19,740	0.0%
Salary Adjustments - Offset	**-1**	**0.0%**
Salary and Benefits	50,786	0.1%
Transfer from Reserves/Revenues	57,979	0.1%
Project Offset	-108,766	-0.2%
Operating Expenses	**19,528**	**0.0%**
Personnel - Training, Prof. Dues	5,244	0.0%
Contracted Services	2,141	0.0%
Professional Services	9,382	0.0%
Communications	170	0.0%
Supplies and Materials	1,541	0.0%
Misc/other	1,050	0.0%
Reserve Changes	**-7,386**	**0.0%**
Transfer to Reserve - Revenue Offset	35,000	0.1%

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Transfer from/to Reserves	-42,386	-0.1%
Service Impacts City	**6,000**	**0.0%**
Honorarium Practices for Indigenous Engagement	6,000	0.0%
Total	**$ 227,519**	**0.4%**

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Department Summary - Corporate Services

Corporate Services	Actual 2024	Budget 2024	Budget 2025	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Communications and Engagement	582,367	654,431	699,262	722,935	743,254	764,601	786,319	806,148
Corporate Services Admin	399,656	386,891	280,532	329,032	338,297	347,840	357,769	367,893
Human Resources	1,220,325	1,127,745	1,253,173	1,312,409	1,345,530	1,379,748	1,415,287	1,451,837
Legislative Services	1,129,219	1,213,314	1,303,307	1,356,123	1,395,477	1,437,140	1,479,158	1,513,530
Strategic Initiatives	0		247,879	291,181	299,634	308,112	317,844	326,837
Corporate Services - Total	**3,331,568**	**3,382,382**	**3,784,152**	**4,011,679**	**4,122,193**	**4,237,440**	**4,356,378**	**4,466,246**

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Communications and Engagement

2026 - 2030 Operating Budget

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PORT MOODY
CITY OF THE ARTS

Budget Highlights

Communications and Engagement - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-153,100**	**-136,784**	**-162,007**	**-145,178**	**-171,442**
Tsf from reserves-operating	-153,100	-136,784	-162,007	-145,178	-171,442
Expenses	**876,035**	**880,038**	**926,608**	**931,497**	**977,590**
Salary and Benefits	841,678	866,929	893,403	920,205	944,738
Personnel Services	9,237	9,400	9,575	9,763	9,955
Contracted Services	15,596	15,877	16,178	16,502	16,831
Consulting and Prof Services	56,238	15,919	58,338	16,546	60,694
Communications	41,604	42,353	43,158	44,021	44,901
Supplies & Materials	3,608	3,611	3,613	3,615	3,617
Sundry	2,500	2,500	2,500	2,500	2,500
Recoveries	-94,426	-97,215	-100,156	-103,134	-105,646
Tsf to reserves-operating		20,665		21,479	
Total	**$ 722,935**	**$ 743,254**	**$ 764,601**	**$ 786,319**	**$ 806,148**

Communications and Engagement - Budget Drivers	Plan 2026	Estimated Tax Impact
Salary Adjustments	**24,691**	**0.0%**
Salary & Wages	21,083	0.0%
Overhead and Benefits	7,511	0.0%
Recoveries - Utilities	-3,903	0.0%
Salary Adjustments - Offset	**-1**	**0.0%**
Salary and Benefits	167,331	0.3%
Transfer from Reserves/Revenues	-58,566	-0.1%
Project Offset	-108,766	-0.2%
Operating Expenses	**1,322**	**0.0%**
Personnel - Training, Prof. Dues	133	0.0%
Contracted Services	231	0.0%
Professional Services	330	0.0%
Communications	615	0.0%
Supplies and Materials	13	0.0%
Reserve Changes	**-2,342**	**0.0%**
Transfer from/to Reserves	-2,342	0.0%
Total	**$ 23,670**	**0.0%**

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Operating Details 2026 - 2030

Communications and Engagement Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
122-CO-Communications											
	6000 Sal&Ben-Salaries	772,697	796,178	820,364	845,275	870,419	450,364	537,137	549,983	581,621	616,348
	6002 Sal&Ben-Overtime-I/S	7,500	7,500	7,500	7,500	5,000	5,333	671	7,500	7,500	7,500
	6003 Sal&Ben-Aux-All	5,652	5,822	5,996	6,176	6,361	2,820	45	5,073	5,276	5,461
	6004 Sal&Ben-Other-All	2,500	2,500	2,500	2,500	2,500	2,227	1,300		1,000	2,500
	6005 Sal&Ben-Benefit-Aux	1,017	1,048	1,079	1,112	1,145	328	5	913	950	983
	6007 Sal&Ben-Benefit-I/S	188,432	194,085	200,410	206,422	212,614	106,915	125,158	134,853	139,511	151,059
	6009 Sal&Ben - Project Offset	-151,494	-156,038	-160,755	-165,578	-170,545			-38,511	-35,617	-41,380
	6010 Sal&Wag-EHT	15,373	15,834	16,309	16,798	17,243	9,690	10,228	9,607	11,610	12,047
	Salary and Benefits	**841,678**	**866,929**	**893,403**	**920,205**	**944,738**	**577,675**	**674,544**	**669,418**	**711,852**	**754,518**
	6101 HR-Cnvntions,Dues&Act.	5,575	5,675	5,784	5,900	6,018	200	900	5,332	5,438	5,493
	6104 HR-Mileage/Vehicle Allow.	200	200	200	200	200			200	200	200
	6112 HR-Trng&Educ-Dept	3,462	3,524	3,591	3,663	3,737	1,923	795	3,311	3,377	3,411
	Personnel Services	**9,237**	**9,400**	**9,575**	**9,763**	**9,955**	**2,123**	**1,695**	**8,843**	**9,016**	**9,104**
	7006 Contr Svc-Fee For Service	15,596	15,877	16,178	16,502	16,831	14,273	12,198	13,000	15,213	15,365
	Op Exp-Contracted Services	**15,596**	**15,877**	**16,178**	**16,502**	**16,831**	**14,273**	**12,198**	**13,000**	**15,213**	**15,365**
	7105 Prf Svc-Consultant	45,466	4,954	47,164	5,149	49,069		29,377	4,654	39,747	4,795
	7117 Prf Svc-Sftwre Mnt/Upgrades	10,771	10,965	11,173	11,397	11,625	10,507	10,471	4,880	4,978	10,612
	Op Exp-Consulting and Prof Services	**56,238**	**15,919**	**58,338**	**16,546**	**60,694**	**10,507**	**39,849**	**9,534**	**44,725**	**15,407**
	7300 Communic-Advertising	14,436	14,696	14,975	15,275	15,580	10,357	9,046	13,806	14,082	14,223
	7302 Communic-Products/Services	27,168	27,657	28,183	28,747	29,321	14,127	12,224	25,330	26,501	26,766
	7305 Communic-Postage							7,841			
	Op Exp-Communications	**41,604**	**42,353**	**43,158**	**44,021**	**44,901**	**24,484**	**29,111**	**39,136**	**40,583**	**40,989**
	7620 Suppl-Promo Material	3,500	3,500	3,500	3,500	3,500			3,385	3,453	3,488
	7625 Suppl-Spec Office&Process Suppl						684	191			
	7627 Suppl-Technical Supplies						117				
	7629 Suppl-Working Lunches/Food	108	111	113	115	117			104	106	107
	Op Exp-Supplies & Materials	**3,608**	**3,611**	**3,613**	**3,615**	**3,617**	**801**	**191**	**3,489**	**3,559**	**3,595**
	7700 Equip-Equipment Purchase						465				
	7712 Equip-Maintenance						-29				
	Op Exp-Equipment under $5,000						**435**				
	7900 Sdry-Bad Debt Expense										
	7927 Sdry-Misc. Expenses	2,500	2,500	2,500	2,500	2,500	300	1,243	2,500	2,500	2,500
	Op Exp-Sundry	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**	**300**	**1,243**	**2,500**	**2,500**	**2,500**
	8101 Recoveries-Utilities	-94,426	-97,215	-100,156	-103,134	-105,646	-75,501	-86,762	-75,501	-86,762	-90,523
	8103 Recoveries- Internal Admin Charge Payro						718	555			
	Op Exp-Recoveries	**-94,426**	**-97,215**	**-100,156**	**-103,134**	**-105,646**	**-74,783**	**-86,207**	**-75,501**	**-86,762**	**-90,523**
	9406 Tsf To Rsv-Future Operating		20,665		21,479		17,500		14,000		20,200
	Tsf to reserves-operating		**20,665**		**21,479**		**17,500**		**14,000**		**20,200**
	5405 Tsf-Fm-Rsv-Dvlpmnt Process	-132,800	-136,784	-140,949	-145,178	-149,533	-65,104	-68,753	-65,104	-68,753	-71,892
	5406 Tsf-Fm-Rsv-Future Operating	-20,300		-21,058		-21,909		-17,500		-17,500	
	5423 Tsf-Fm-Rsv-Benefits							-4,003			
	Tsf from reserves-operating	**-153,100**	**-136,784**	**-162,007**	**-145,178**	**-171,442**	**-65,104**	**-90,257**	**-65,104**	**-86,253**	**-71,892**
Total 122 CO-Communications		**722,935**	**743,254**	**764,601**	**786,319**	**806,148**	**508,211**	**582,367**	**619,314**	**654,431**	**699,262**
Total Communications and Engagement		**722,935**	**743,254**	**764,601**	**786,319**	**806,148**	**508,211**	**582,367**	**619,314**	**654,431**	**699,262**

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Corporate Services Admin

2026 - 2030 Operating Budget

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Budget Highlights

Corporate Services Admin - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Expenses	**329,032**	**338,297**	**347,840**	**357,769**	**367,893**
Salary and Benefits	355,064	365,416	376,078	387,060	398,372
Personnel Services	7,400	7,400	7,400	7,400	7,400
Consulting and Prof Services	800	800	800	800	800
Communications	100	100	100	100	100
Supplies & Materials	1,800	1,800	1,800	1,900	1,900
Sundry	100	100	100	100	100
Recoveries	-36,232	-37,319	-38,438	-39,591	-40,779
Total	**$ 329,032**	**$ 338,297**	**$ 347,840**	**$ 357,769**	**$ 367,893**

Corporate Services Admin - Budget Drivers	Plan 2026	Estimated Tax Impact
Salary Adjustments	**44,664**	**0.1%**
Salary & Wages	40,363	0.1%
Overhead and Benefits	9,106	0.0%
Recoveries - Utilities	-4,805	0.0%
Operating Expenses	**3,835**	**0.0%**
Personnel - Training, Prof. Dues	1,685	0.0%
Professional Services	800	0.0%
Supplies and Materials	1,300	0.0%
Misc/other	50	0.0%
Total	**$ 48,499**	**0.1%**

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Operating Details 2026 - 2030

Corporate Services Admin Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
510-CP-Admin-Corporate Svcs											
	6000 Sal&Ben-Salaries	239,461	248,016	256,828	265,904	275,253	315,040	344,740	286,204	319,762	242,696
	6003 Sal&Ben-Aux-All	10,000	10,000	10,000	10,000	10,000					
	6004 Sal&Ben-Other-All	45,715	45,715	45,715	45,715	45,715		2,417	12,000	12,000	12,117
	6007 Sal&Ben-Benefit-I/S	54,327	55,957	57,636	59,365	61,146	75,218	74,403	67,613	73,545	46,665
	6009 Sal&Ben - Project Offset								0		
	6010 Sal&Wag-EHT	5,561	5,728	5,900	6,077	6,259	7,077	6,278	5,815	6,469	4,117
	Salary and Benefits	**355,064**	**365,416**	**376,078**	**387,060**	**398,372**	**397,334**	**427,838**	**371,633**	**411,776**	**305,594**
	6101 HR-Cnvntions,Dues&Act.	4,300	4,300	4,300	4,300	4,300	577	3,663	3,000	3,000	3,000
	6104 HR-Mileage/Vehicle Allow.	100	100	100	100	100			200	200	200
	6112 HR-Trng&Educ-Dept	3,000	3,000	3,000	3,000	3,000			1,500	1,500	2,515
	Personnel Services	**7,400**	**7,400**	**7,400**	**7,400**	**7,400**	**577**	**3,663**	**4,700**	**4,700**	**5,715**
	7117 Prf Svc-Sftwre Mnt/Upgrades	800	800	800	800	800	865	1,280			
	Op Exp-Consulting and Prof Services	**800**	**800**	**800**	**800**	**800**	**865**	**1,280**			
	7307 Communic-Celluar Services	100	100	100	100	100			100	100	100
	Op Exp-Communications	**100**	**100**	**100**	**100**	**100**			**100**	**100**	**100**
	7615 Suppl-Misc. Supplies	100	100	100	100	100			500	500	500
	7625 Suppl-Spec Office&Process Suppl	1,100	1,100	1,100	1,200	1,200	30	33			
	7626 Suppl-Standard Office Supplies						11	180			
	7627 Suppl-Technical Supplies										
	7629 Suppl-Working Lunches/Food	600	600	600	600	600	104				
	Op Exp-Supplies & Materials	**1,800**	**1,800**	**1,800**	**1,900**	**1,900**	**145**	**213**	**500**	**500**	**500**
	7927 Sdry-Misc. Expenses	100	100	100	100	100			50	50	50
	Op Exp-Sundry	**100**	**100**	**100**	**100**	**100**			**50**	**50**	**50**
	8101 Recoveries-Utilities	-36,232	-37,319	-38,438	-39,591	-40,779	-27,816	-30,235	-27,816	-30,235	-31,428
	8103 Recoveries- Internal Admin Charge Payro						465	480			
	Op Exp-Recoveries	**-36,232**	**-37,319**	**-38,438**	**-39,591**	**-40,779**	**-27,351**	**-29,755**	**-27,816**	**-30,235**	**-31,428**
	9406 Tsf To Rsv-Future Operating							12,667			
	Tsf to reserves-operating							**12,667**			
	5423 Tsf-Fm-Rsv-Benefits							-16,249			
	Tsf from reserves-operating							**-16,249**			
Total 510 CP-Admin-Corporate Svcs		**329,032**	**338,297**	**347,840**	**357,769**	**367,893**	**371,570**	**399,656**	**349,167**	**386,891**	**280,532**
Total Corporate Services Admin		**329,032**	**338,297**	**347,840**	**357,769**	**367,893**	**371,570**	**399,656**	**349,167**	**386,891**	**280,532**

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Human Resources

2026 - 2030 Operating Budget

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Budget Highlights

Human Resources - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-281,595**	**-286,615**	**-291,785**	**-297,111**	**-302,596**
Other Revenue	-85,000	-85,000	-85,000	-85,000	-85,000
Tsf from reserves-operating	-196,595	-201,615	-206,785	-212,111	-217,596
Expenses	**1,594,003**	**1,632,145**	**1,671,533**	**1,712,398**	**1,754,433**
Salary and Benefits	1,231,119	1,263,971	1,297,629	1,332,296	1,368,003
Personnel Services	242,808	246,677	250,831	255,286	259,835
Consulting and Prof Services	149,479	152,881	156,515	160,394	164,371
Communications	200	200	200	200	200
Equipment under $5,000	817	849	884	922	961
Supplies & Materials	7,369	7,459	7,554	7,656	7,762
Sundry	250	250	250	250	250
Recoveries	-113,037	-115,142	-117,330	-119,606	-121,948
Tsf to reserves-operating	75,000	75,000	75,000	75,000	75,000
Total	**$ 1,312,409**	**$ 1,345,530**	**$ 1,379,748**	**$ 1,415,287**	**$ 1,451,837**

Human Resources - Budget Drivers	Plan 2026	Estimated Tax Impact
Revenue Changes	**-35,000**	**-0.1%**
Misc/Other Revenues	-35,000	-0.1%
Salary Adjustments	**72,122**	**0.1%**
Salary & Wages	47,045	0.1%
Overhead and Benefits	27,522	0.0%
Recoveries - Utilities	-2,445	0.0%
Operating Expenses	**3,197**	**0.0%**
Personnel - Training, Prof. Dues	5	0.0%
Professional Services	2,992	0.0%
Communications	200	0.0%
Reserve Changes	**18,917**	**0.0%**
Transfer to Reserve - Revenue Offset	35,000	0.1%
Transfer from/to Reserves	-16,083	0.0%
Total	**$ 59,236**	**0.1%**

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Operating Details 2026 - 2030

Human Resources Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
160-HR-Admin											
	6000 Sal&Ben-Salaries	676,621	697,070	718,132	739,826	762,171	485,752	537,553	447,858	496,330	636,743
	6002 Sal&Ben-Overtime-I/S						22	924			
	6003 Sal&Ben-Aux-All	25,000	25,000	25,000	25,000	25,000	7,936	24,778	25,000	25,000	25,000
	6004 Sal&Ben-Other-All	5,000	5,000	5,000	5,000	5,000	5,423	4,690		5,000	5,000
	6005 Sal&Ben-Benefit-Aux						1,484	5,026			
	6007 Sal&Ben-Benefit-I/S	159,890	164,867	169,813	174,908	180,155	116,061	130,473	109,378	116,549	139,846
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	13,292	13,690	14,101	14,524	14,960	10,434	10,693	8,733	9,678	11,432
	Salary and Benefits	**879,803**	**905,627**	**932,046**	**959,257**	**987,285**	**627,112**	**714,136**	**590,969**	**652,557**	**818,021**
	6100 HR-Civic Functions-Staff	7,283	7,414	7,555	7,706	7,860	19,580	6,297	7,998	8,238	7,175
	6101 HR-Cnvntions,Dues&Act.	10,477	10,665	10,868	11,085	11,307	1,470	3,546	9,970	10,169	10,322
	6102 HR-Employee Assist Prog.	13,718	13,965	14,230	14,514	14,805	11,451	11,608	15,956	16,275	16,438
	6103 HR-Health&Safety Prog.							48			
	6104 HR-Mileage/Vehicle Allow.	250	250	250	250	250	20	55	500	500	500
	6105 HR-Mutual Aid						71				
	6107 HR-Recruitment	49,248	50,136	51,087	52,108	53,151	37,972	51,633	47,098	48,040	48,520
	6108 HR-Retirement&Serv.Recog	16,563	16,862	17,182	17,525	17,876	13,639	13,653	15,840	16,157	16,318
	6109 HR-Corp. Dues & Board/Committee Cnvn	1,083	1,102	1,123	1,145	1,169	3,324	666	1,035	1,056	1,066
	6111 HR-Trng&Educ-Corp						250	295			
	6112 HR-Trng&Educ-Dept	5,375	5,471	5,575	5,687	5,800	250	949	5,140	5,243	5,296
	6116 HR-Trng&Educ-Corporate Licenses							525			
	Personnel Services	**103,996**	**105,865**	**107,869**	**110,021**	**112,218**	**88,028**	**89,273**	**103,537**	**105,678**	**105,635**
	7105 Prf Svc-Consultant	5,164	5,257	5,357	5,464	5,574	11,335	28,643	3,056	4,077	5,088
	7112 Prf Svc-Legal Services	56,265	57,671	59,171	60,768	62,409	37,903	62,760	32,148	33,113	55,000
	7117 Prf Svc-Sftwre Mnt/Upgrades	24,755	25,374	26,034	26,737	27,458	26,785	21,523	23,033	23,724	24,199
	Op Exp-Consulting and Prof Services	**86,184**	**88,302**	**90,561**	**92,969**	**95,441**	**76,023**	**112,926**	**58,238**	**60,914**	**84,287**
	7303 Communic-Delivery/Courier						15				
	7306 Communic-Telephone							95			
	7307 Communic-Celluar Services	200	200	200	200	200	228	383			
	Op Exp-Communications	**200**	**200**	**200**	**200**	**200**	**242**	**478**			
	7602 Suppl-Books And A.V.										
	7606 Suppl-Computer Supplies										
	7619 Suppl-Prog. Supplies						12	37			
	7621 Suppl-Publications&Subscriptions	2,208	2,249	2,292	2,338	2,385	2,916	1,721	2,112	2,154	2,176
	7625 Suppl-Spec Office&Process Suppl	2,761	2,810	2,863	2,919	2,977	2,434	1,322	2,640	2,693	2,720
	7626 Suppl-Standard Office Supplies						88				
	7627 Suppl-Technical Supplies										
	7629 Suppl-Working Lunches/Food	1,900	1,900	1,900	1,900	1,900	2,852	1,900	500	500	500
	Op Exp-Supplies & Materials	**6,869**	**6,959**	**7,054**	**7,156**	**7,262**	**8,303**	**4,980**	**5,252**	**5,347**	**5,396**
	7505 Lse&Rntls-Leased Equipment	817	849	884	922	961	-79	252	1,105	1,127	1,790
	7710 Equip-Capital Lease Interest						97	52			
	7712 Equip-Maintenance							2,240			
	Op Exp-Equipment under $5,000	**817**	**849**	**884**	**922**	**961**	**18**	**2,544**	**1,105**	**1,127**	**1,790**
	7912 Sdry-Debt-Principal						209	140			
	7925 Sdry-MC/Visa Bank Fees										
	7927 Sdry-Misc. Expenses	250	250	250	250	250	119	95	250	250	250
	Op Exp-Sundry	**250**	**250**	**250**	**250**	**250**	**328**	**235**	**250**	**250**	**250**
	8100 Recoveries-Interdepartment Admin Charg	-25,000	-25,000	-25,000	-25,000	-25,000	-25,000	-25,000	-25,000	-25,000	-25,000
	8101 Recoveries-Utilities	-52,238	-53,690	-55,206	-56,790	-58,419	-50,714	-52,359	-50,714	-52,359	-53,987
	8103 Recoveries- Internal Admin Charge Payro						731	945			
	Op Exp-Recoveries	**-77,238**	**-78,690**	**-80,206**	**-81,790**	**-83,419**	**-74,983**	**-76,414**	**-75,714**	**-77,359**	**-78,987**
	9440 Tsf To Rsv-HR Recruitment						9,125				
	Tsf to reserves-operating						**9,125**				
	4479 Other Rev-Misc. Revenue							-5,828			
	Other Revenue							**-5,828**			
	5405 Tsf-Fm-Rsv-Dvlpmnt Process	-100,399	-103,411	-106,513	-109,709	-113,000					-91,912
	5423 Tsf-Fm-Rsv-Benefits							-13,112			
	Tsf from reserves-operating	**-100,399**	**-103,411**	**-106,513**	**-109,709**	**-113,000**		**-13,112**			**-91,912**
Total 160 HR-Admin		**900,482**	**925,951**	**952,146**	**979,277**	**1,007,199**	**734,197**	**829,219**	**683,637**	**748,514**	**844,479**

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Operating Details 2026 - 2030

Human Resources Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
161-HR-Health & Safety											
	6000 Sal&Ben-Salaries	274,806	280,430	286,224	292,191	298,337	137,795	187,116	201,965	179,742	267,639
	6001 Sal&Ben-Wages										
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All						22				
	6004 Sal&Ben-Other-All						983	2,059			
	6005 Sal&Ben-Benefit-Aux						4				
	6006 Sal&Ben-Overtime-O/S										
	6007 Sal&Ben-Benefit-I/S	71,151	72,445	73,778	75,150	76,564	35,190	46,183	47,021	45,052	65,954
	6008 Sal&Ben-Benefit-O/S										
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	5,359	5,468	5,581	5,698	5,818	3,019	3,616	3,938	3,505	4,937
	Salary and Benefits	**351,316**	**358,344**	**365,583**	**373,038**	**380,718**	**177,014**	**238,974**	**252,925**	**228,298**	**338,529**
	6101 HR-Cnvntions,Dues&Act.	2,319	2,361	2,406	2,454	2,503		2,147	739	1,508	2,285
	6103 HR-Health&Safety Prog.	30,321	30,471	30,632	30,804	30,981	37,265	47,371	23,088	23,310	30,198
	6104 HR-Mileage/Vehicle Allow.	500	500	500	500	500	312	90	500	500	500
	6106 HR-Health&Safety OFA	3,225	3,225	3,225	3,225	3,225					3,225
	6108 HR-Retirement&Serv.Recog										
	6109 HR-Corp. Dues & Board/Committee Cnvn						810				
	6111 HR-Trng&Educ-Corp	25,795	26,259	26,758	27,293	27,839	10,211	29,370	24,668	25,162	25,413
	6112 HR-Trng&Educ-Dept	2,240	2,280	2,324	2,370	2,418	2,404	599	714	1,457	2,207
	6115 HR-Health&Safety Union	2,000	2,000	2,000	2,000	2,000			2,000	2,000	2,000
	Personnel Services	**66,400**	**67,097**	**67,845**	**68,646**	**69,466**	**51,002**	**79,577**	**51,709**	**53,936**	**65,828**
	7105 Prf Svc-Consultant	20,665	21,181	21,732	22,319	22,921	22,740	21,400	13,123	13,223	20,200
	7117 Prf Svc-Sftwre Mnt/Upgrades	42,630	43,397	44,222	45,106	46,008	34,855	41,304	38,760	39,535	42,000
	Op Exp-Consulting and Prof Services	**63,294**	**64,578**	**65,954**	**67,425**	**68,930**	**57,595**	**62,704**	**51,883**	**52,758**	**62,200**
	7621 Suppl-Publications&Subscriptions	0							500	500	500
	7625 Suppl-Spec Office&Process Suppl						51	202			
	7629 Suppl-Working Lunches/Food	500	500	500	500	500	474	281		500	500
	Op Exp-Supplies & Materials	**500**	**500**	**500**	**500**	**500**	**525**	**483**	**500**	**1,000**	**1,000**
	8101 Recoveries-Utilities	-35,799	-36,452	-37,124	-37,816	-38,530	-26,059	-27,396	-26,059	-27,396	-31,605
	8103 Recoveries- Internal Admin Charge Payro						45	120			
	Op Exp-Recoveries	**-35,799**	**-36,452**	**-37,124**	**-37,816**	**-38,530**	**-26,014**	**-27,276**	**-26,059**	**-27,396**	**-31,605**
	9418 Tsf To Rsv-OH&S/WCB	75,000	75,000	75,000	75,000	75,000	86,448	87,445	40,000	40,000	40,000
	Tsf to reserves-operating	**75,000**	**75,000**	**75,000**	**75,000**	**75,000**	**86,448**	**87,445**	**40,000**	**40,000**	**40,000**
	4479 Other Rev-Misc. Revenue	-85,000	-85,000	-85,000	-85,000	-85,000	-86,448	-87,445	-40,000	-40,000	-50,000
	Other Revenue	**-85,000**	**-85,000**	**-85,000**	**-85,000**	**-85,000**	**-86,448**	**-87,445**	**-40,000**	**-40,000**	**-50,000**
	5405 Tsf-Fm-Rsv-Dvlpmnt Process	-66,933	-68,941	-71,009	-73,139	-75,333					-60,680
	5418 Tsf-Fm-Rsv-OH&S/WCB	-29,263	-29,263	-29,263	-29,263	-29,263		-44,514			-27,920
	5423 Tsf-Fm-Rsv-Benefits							-1,899			
	Tsf from reserves-operating	**-96,196**	**-98,204**	**-100,272**	**-102,402**	**-104,596**		**-46,413**			**-88,600**
Total 161 HR-Health & Safety		**339,516**	**345,863**	**352,485**	**359,391**	**366,488**	**260,122**	**308,049**	**330,958**	**308,596**	**337,352**
162-HR-Job Evaluation											
	7927 Sdry-Misc. Expenses						109				
	Op Exp-Sundry						**109**				
Total 162 HR-Job Evaluation							**109**				
165-HR-Union Business											
	6000 Sal&Ben-Salaries						37,840	26,632			
	6001 Sal&Ben-Wages						29,851	31,247			
	6002 Sal&Ben-Overtime-I/S							924			
	6003 Sal&Ben-Aux-All										
	6004 Sal&Ben-Other-All										
	6005 Sal&Ben-Benefit-Aux										
	6007 Sal&Ben-Benefit-I/S						9,284	6,512			
	6008 Sal&Ben-Benefit-O/S						17,441	18,780			
	6010 Sal&Wag-EHT										
	6201 Sal&Ben-Rebill Labour Offset						-94,416	-84,095			

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Operating Details 2026 - 2030

Human Resources Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Salary and Benefits						0	0			
	7629 Suppl-Working Lunches/Food										
	Op Exp-Supplies & Materials										
	7998 Sdry-Rebill Expense Offset						-115	11,068			
	7999 Sdry-Rebill Expense						115	-11,068			
	Op Exp-Sundry										
	Total 165 HR-Union Business						**0**	**0**			
	166-HR-Training and Development										
	6000 Sal&Ben-Salaries							476			
	6003 Sal&Ben-Aux-All							111			
	6005 Sal&Ben-Benefit-Aux							13			
	6007 Sal&Ben-Benefit-I/S							110			
	6010 Sal&Wag-EHT							11			
	Salary and Benefits							721			
	6109 HR-Corp. Dues & Board/Committee Cnvn						3,854				
	6111 HR-Trng&Educ-Corp	52,276	53,217	54,228	55,313	56,419	9,164	5,688	88,405	130,235	176,050
	6114 HR-Lrning Contracts	20,136	20,498	20,888	21,306	21,731	16,715	6,709	92,920	95,847	108,976
	6116 HR-Trng&Educ-Corporate Licenses						2,552	11,701			
	Personnel Services	72,411	73,715	75,117	76,619	78,151	32,284	24,098	181,325	226,082	285,026
	7117 Prf Svc-Sftwre Mnt/Upgrades						250				
	Op Exp-Consulting and Prof Services						250				
	7625 Suppl-Spec Office&Process Suppl						38				
	7629 Suppl-Working Lunches/Food										
	Op Exp-Supplies & Materials						38				
	9406 Tsf To Rsv-Future Operating						155,447	213,685			
	Tsf to reserves-operating						155,447	213,685			
	5406 Tsf-Fm-Rsv-Future Operating						-112,076	-155,447	-112,076	-155,447	-213,685
	Tsf from reserves-operating						-112,076	-155,447	-112,076	-155,447	-213,685
	Total 166 HR-Training and Development	**72,411**	**73,715**	**75,117**	**76,619**	**78,151**	**75,943**	**83,057**	**69,249**	**70,635**	**71,341**
	Total Human Resources	**1,312,409**	**1,345,530**	**1,379,748**	**1,415,287**	**1,451,837**	**1,070,371**	**1,220,325**	**1,083,845**	**1,127,745**	**1,253,173**

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Legislative Services

2026 - 2030 Operating Budget

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PORT MOODY
CITY OF THE ARTS

Budget Highlights

Legislative Services - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-103,889**	**-1,000**	**-1,000**	**-1,000**	**-130,968**
Other Revenue	-1,000	-1,000	-1,000	-1,000	-1,000
Tsf from reserves-operating	-102,889				-129,968
Expenses	**1,460,012**	**1,396,477**	**1,438,140**	**1,480,158**	**1,644,498**
Salary and Benefits	1,290,222	1,261,733	1,299,753	1,338,506	1,440,721
Personnel Services	13,939	13,882	14,144	14,425	15,112
Contracted Services	6,757	6,113	6,230	6,354	7,482
Consulting and Prof Services	62,733	65,869	68,887	71,447	73,468
Communications	51,326	29,632	30,137	30,677	56,229
Equipment under $5,000	58,715				80,000
Supplies & Materials	25,325	20,720	21,019	21,339	26,666
Recoveries	-49,005	-50,476	-52,012	-53,573	-55,180
Tsf to reserves-operating		49,003	49,983	50,983	
Total	**$ 1,356,123**	**$ 1,395,477**	**$ 1,437,140**	**$ 1,479,158**	**$ 1,513,530**

Legislative Services - Budget Drivers	Plan 2026	Estimated Tax Impact
Salary Adjustments	**52,689**	**0.1%**
Salary & Wages	40,644	0.1%
Overhead and Benefits	17,136	0.0%
Recoveries - Utilities	-5,091	0.0%
Operating Expenses	**125**	**0.0%**
Personnel - Training, Prof. Dues	172	0.0%
Contracted Services	1,910	0.0%
Professional Services	-1,540	0.0%
Communications	-645	0.0%
Supplies and Materials	228	0.0%
Total	**$ 52,814**	**0.1%**

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Operating Details 2026 - 2030

Legislative Services Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
140-LS-City Clerk											
	6000 Sal&Ben-Salaries	958,832	987,837	1,017,712	1,048,483	1,080,178	693,882	802,306	796,563	855,545	919,256
	6002 Sal&Ben-Overtime-I/S	6,000	6,000	6,000	6,000	6,000	8,334	3,841	5,000	5,000	5,000
	6003 Sal&Ben-Aux-All	10,009	10,069	10,131	10,195	2,261	40,385	21,220	17,053		9,941
	6004 Sal&Ben-Other-All	2,000	2,000	2,000	2,000	2,000	2,607	5,578	2,000	2,000	2,000
	6005 Sal&Ben-Benefit-Aux	241	248	256	263	271	4,897	2,740	2,046		233
	6007 Sal&Ben-Benefit-I/S	229,242	236,120	243,611	250,919	258,447	155,784	187,290	188,437	201,483	213,729
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	18,892	19,459	20,043	20,644	21,264	15,554	15,647	16,522	16,819	17,277
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	**1,225,217**	**1,261,733**	**1,299,753**	**1,338,506**	**1,370,421**	**921,443**	**1,038,622**	**1,027,622**	**1,080,847**	**1,167,436**
	6101 HR-Cnvntions,Dues&Act.	6,742	6,864	6,994	7,134	7,277	4,316	6,764	6,448	8,709	6,643
	6103 HR-Health&Safety Prog.						1,148				
	6104 HR-Mileage/Vehicle Allow.	100	100	100	100	100	96	55	100	100	100
	6109 HR-Corp. Dues & Board/Committee Cnvn	1,510	1,538	1,567	1,598	1,630	1,561	1,705	1,500	1,500	1,515
	6111 HR-Trng&Educ-Corp										
	6112 HR-Trng&Educ-Dept	5,286	5,381	5,483	5,593	5,705	4,425	3,390	9,599	10,330	12,148
	Personnel Services	**13,639**	**13,882**	**14,144**	**14,425**	**14,712**	**11,546**	**11,913**	**17,647**	**20,639**	**20,405**
	7019 Contr Svc-Records Mgmt/Archives	6,005	6,113	6,230	6,354	6,482	5,858	5,381	4,916	5,014	5,916
	Op Exp-Contracted Services	**6,005**	**6,113**	**6,230**	**6,354**	**6,482**	**5,858**	**5,381**	**4,916**	**5,014**	**5,916**
	7104 Prf Svc-Commit.Secretary										
	7105 Prf Svc-Consultant	7,438	7,532	7,633	7,742	7,853		2,483	2,206	2,210	7,362
	7117 Prf Svc-Sftwre Mnt/Upgrades	55,295	58,337	61,254	63,706	65,616	48,470	46,898	54,600	56,238	56,911
	Op Exp-Consulting and Prof Services	**62,733**	**65,869**	**68,887**	**71,447**	**73,468**	**48,470**	**49,381**	**56,806**	**58,448**	**64,272**
	7300 Communic-Advertising	3,000	3,000	3,000	3,000	3,000	2,265	700	2,000	2,000	3,030
	7302 Communic-Products/Services								1,500	1,500	1,000
	7303 Communic-Delivery/Courier	1,703	1,734	1,767	1,802	1,838	995	874	1,629	1,661	1,678
	7304 Communic-Internet Access Service										
	7305 Communic-Postage	24,360	24,798	25,270	25,775	26,291	18,580	15,121	26,000	26,000	24,000
	7307 Communic-Celluar Services	100	100	100	100	100		140	100	100	100
	Op Exp-Communications	**29,163**	**29,632**	**30,137**	**30,677**	**31,229**	**21,840**	**16,835**	**31,229**	**31,261**	**29,807**
	7615 Suppl-Misc. Supplies										
	7621 Suppl-Publications&Subscriptions						676		663		
	7624 Suppl-Signs										
	7625 Suppl-Spec Office&Process Suppl	5,000	5,000	5,000	5,000	5,000	2,064	4,755	5,000	5,000	5,000
	7626 Suppl-Standard Office Supplies	13,919	14,170	14,439	14,728	15,023	6,732	5,672	13,262	13,578	13,714
	7629 Suppl-Working Lunches/Food	1,523	1,550	1,579	1,611	1,643	641	939	1,200	1,500	1,500
	Op Exp-Supplies & Materials	**20,442**	**20,720**	**21,019**	**21,339**	**21,666**	**10,113**	**11,366**	**20,126**	**20,078**	**20,214**
	8101 Recoveries-Utilities	-49,005	-50,476	-52,012	-53,573	-55,180	-40,148	-42,067	-40,148	-42,067	-43,914
	8103 Recoveries- Internal Admin Charge Payro						900	1,275			
	Op Exp-Recoveries	**-49,005**	**-50,476**	**-52,012**	**-53,573**	**-55,180**	**-39,248**	**-40,792**	**-40,148**	**-42,067**	**-43,914**
	9406 Tsf To Rsv-Future Operating						7,306	6,940			
	Tsf to reserves-operating						**7,306**	**6,940**			
	4479 Other Rev-Misc. Revenue	-1,000	-1,000	-1,000	-1,000	-1,000	-2,002	-490	-1,000	-1,000	-1,000
	Other Revenue	**-1,000**	**-1,000**	**-1,000**	**-1,000**	**-1,000**	**-2,002**	**-490**	**-1,000**	**-1,000**	**-1,000**
	5406 Tsf-Fm-Rsv-Future Operating						-4,544	-7,306	-4,544	-7,306	-6,940
	5423 Tsf-Fm-Rsv-Benefits							-10,031			
	Tsf from reserves-operating						**-4,544**	**-17,337**	**-4,544**	**-7,306**	**-6,940**
Total 140 LS-City Clerk		**1,307,194**	**1,346,474**	**1,387,157**	**1,428,176**	**1,461,798**	**980,781**	**1,081,820**	**1,112,653**	**1,165,915**	**1,256,198**
141-LS-Elections											
	6000 Sal&Ben-Salaries	3,000				4,000					
	6001 Sal&Ben-Wages	2,000				2,300					
	6002 Sal&Ben-Overtime-I/S	11,694				14,000					
	6003 Sal&Ben-Aux-All										
	6004 Sal&Ben-Other-All	48,311				50,000					
	6005 Sal&Ben-Benefit-Aux										
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT										

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Operating Details 2026 - 2030

Legislative Services Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Salary and Benefits	65,005				70,300					
	6104 HR-Mileage/Vehicle Allow.	300				400					
	Personnel Services	300				400					
	7019 Contr Svc-Records Mgmt/Archives	752				1,000					
	Op Exp-Contracted Services	752				1,000					
	7300 Communic-Advertising	17,630				20,000					
	7303 Communic-Delivery/Courier	4,533				5,000	32				
	7305 Communic-Postage										
	7307 Communic-Celluar Services						73				
	Op Exp-Communications	22,163				25,000	105				
	7621 Suppl-Publications&Subscriptions										
	7625 Suppl-Spec Office&Process Suppl	3,883				4,000					
	7629 Suppl-Working Lunches/Food	1,000				1,000					
	Op Exp-Supplies & Materials	4,883				5,000					
	7510 Lse&Rntls-Voting Machines	58,715				80,000					
	Op Exp-Equipment under $5,000	58,715				80,000					
	8103 Recoveries- Internal Admin Charge Payro										
	Op Exp-Recoveries										
	9406 Tsf To Rsv-Future Operating		49,003	49,983	50,983		27,665	47,400	27,665	47,400	47,109
	Tsf to reserves-operating		49,003	49,983	50,983		27,665	47,400	27,665	47,400	47,109
	4479 Other Rev-Misc. Revenue						647				
	Other Revenue						647				
	5406 Tsf-Fm-Rsv-Future Operating	-102,889				-129,968					
	Tsf from reserves-operating	-102,889				-129,968					
	Total 141 LS-Elections	48,929	49,003	49,983	50,983	51,732	28,416	47,400	27,665	47,400	47,109
	Total Legislative Services	1,356,123	1,395,477	1,437,140	1,479,158	1,513,530	1,009,197	1,129,219	1,140,318	1,213,314	1,303,307

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Strategic Initiatives

2026 - 2030 Operating Budget

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PORT MOODY
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Budget Highlights

Strategic Initiatives - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-73,488**				
Tsf from reserves-capital	-73,488				
Expenses	**364,669**	**299,634**	**308,112**	**317,844**	**326,837**
Salary and Benefits	356,098	291,325	300,064	309,066	318,338
Personnel Services	3,249	3,249	3,249	3,249	3,249
Consulting and Prof Services	12,200	12,200	12,200	13,200	13,200
Supplies & Materials	600	600	600	600	600
Sundry	1,000	1,000	1,000	1,000	1,000
Recoveries	-8,478	-8,740	-9,002	-9,272	-9,550
Total	**$ 291,181**	**$ 299,634**	**$ 308,112**	**$ 317,844**	**$ 326,837**

Strategic Initiatives - Budget Drivers	Plan 2026	Estimated Tax Impact
Salary Adjustments	**50,212**	**0.1%**
Salary & Wages	40,404	0.1%
Overhead and Benefits	13,304	0.0%
Recoveries - Utilities	-3,496	0.0%
Operating Expenses	**11,049**	**0.0%**
Personnel - Training, Prof. Dues	3,249	0.0%
Professional Services	6,800	0.0%
Misc/other	1,000	0.0%
Reserve Changes	**-23,961**	**0.0%**
Transfer from/to Reserves	-23,961	0.0%
Service Impacts City	**6,000**	**0.0%**
Honorarium Practices for Indigenous Engagement	6,000	0.0%
Total	**$ 43,300**	**0.1%**

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Operating Details 2026 - 2030

Strategic Initiatives Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
120-SI-Corporate Planning											
	6000 Sal&Ben-Salaries	222,639	229,318	236,198	243,284	250,582					201,940
	6007 Sal&Ben-Benefit-I/S	55,629	57,535	59,261	61,039	62,870					47,257
	6010 Sal&Wag-EHT	4,341	4,472	4,606	4,744	4,886					3,663
	Salary and Benefits	**282,610**	**291,325**	**300,064**	**309,066**	**318,338**					**252,860**
	6101 HR-Cnvntions,Dues&Act.	1,000	1,000	1,000	1,000	1,000					
	6104 HR-Mileage/Vehicle Allow.										
	6112 HR-Trng&Educ-Dept	2,249	2,249	2,249	2,249	2,249					
	Personnel Services	**3,249**	**3,249**	**3,249**	**3,249**	**3,249**					
	7105 Prf Svc-Consultant	5,000	5,000	5,000	6,000	6,000					
	7117 Prf Svc-Sftwre Mnt/Upgrades	1,200	1,200	1,200	1,200	1,200					
	Op Exp-Consulting and Prof Services	**6,200**	**6,200**	**6,200**	**7,200**	**7,200**					
	7300 Communic-Advertising										
	7305 Communic-Postage										
	7307 Communic-Celluar Services										
	Op Exp-Communications										
	7606 Suppl-Computer Supplies										
	7625 Suppl-Spec Office&Process Suppl	300	300	300	300	300					
	7626 Suppl-Standard Office Supplies	300	300	300	300	300					
	7629 Suppl-Working Lunches/Food										
	Op Exp-Supplies & Materials	**600**	**600**	**600**	**600**	**600**					
	7927 Sdry-Misc. Expenses	1,000	1,000	1,000	1,000	1,000					
	Op Exp-Sundry	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**					
	8101 Recoveries-Utilities	-8,478	-8,740	-9,002	-9,272	-9,550					-4,982
	Op Exp-Recoveries	**-8,478**	**-8,740**	**-9,002**	**-9,272**	**-9,550**					**-4,982**
	Total 120 SI-Corporate Planning	**285,181**	**293,634**	**302,112**	**311,844**	**320,837**					**247,878**
121-SI-Indigenous Relations											
	6000 Sal&Ben-Salaries	58,814									132,382
	6007 Sal&Ben-Benefit-I/S	13,527									31,110
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	1,147									2,582
	Salary and Benefits	**73,488**									**166,073**
	6104 HR-Mileage/Vehicle Allow.										
	Personnel Services										
	7105 Prf Svc-Consultant	6,000	6,000	6,000	6,000	6,000					
	7117 Prf Svc-Sftwre Mnt/Upgrades										
	Op Exp-Consulting and Prof Services	**6,000**	**6,000**	**6,000**	**6,000**	**6,000**					
	7606 Suppl-Computer Supplies										
	7625 Suppl-Spec Office&Process Suppl										
	Op Exp-Supplies & Materials										
	5535 Tsf-Fm-Rsv-Growing Communities Fund	-73,488									-166,072
	Tsf from reserves-capital	**-73,488**									**-166,072**
	Total 121 SI-Indigenous Relations	**6,000**	**6,000**	**6,000**	**6,000**	**6,000**					**1**
	Total Strategic Initiatives	**291,181**	**299,634**	**308,112**	**317,844**	**326,837**					**247,879**

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Engineering & Operations

2026 - 2030 Operating Budget

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PORT MOODY
CITY OF THE ARTS

Budget Highlights

Engineering & Operations - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-4,769,003**	**-4,757,305**	**-3,588,231**	**-3,644,703**	**-3,702,017**
Other Revenue	-650,000	-656,393	-662,978	-669,716	-676,205
Rev-own sources-licenses	-389,100	-389,100	-389,100	-389,100	-389,100
Transfer from other govt-capital other	-3,015,891	-2,976,380	-1,778,380	-1,805,380	-1,832,790
Tsf from reserves-operating	-523,980	-539,699	-556,168	-572,853	-590,039
Tsf from reserves-capital	-190,032	-195,733	-201,605	-207,653	-213,883
Expenses	**7,905,273**	**8,032,432**	**6,975,590**	**7,142,297**	**7,306,855**
Salary and Benefits	4,295,357	4,358,019	4,488,033	4,621,725	4,756,874
Personnel Services	61,309	62,091	62,922	63,803	64,602
Contracted Services	940,619	988,305	1,027,486	1,070,048	1,112,154
Consulting and Prof Services	47,938	48,344	117,218	119,044	120,856
Utilities	399,320	423,378	440,113	457,518	475,619
Communications	6,543	6,570	6,599	6,630	6,662
Insurance & Claims	75,213	78,974	82,923	87,069	89,261
Lease & Rentals	45,974	46,005	46,036	46,068	46,069
Equipment under $5,000	859,464	910,756	945,140	976,343	1,000,633
Supplies & Materials	308,616	314,533	321,213	327,972	334,355
Sundry	2,150	2,191	2,212	2,212	2,212
Recoveries	-1,820,865	-1,862,199	-1,977,355	-2,029,640	-2,079,703
Tsf to reserves-operating	1,031,693	1,036,762	1,041,984	1,047,322	1,052,412
Tsf to reserves-capital	1,651,942	1,618,702	371,066	346,183	324,848
Total	**$ 3,136,270**	**$ 3,275,127**	**$ 3,387,359**	**$ 3,497,595**	**$ 3,604,838**

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Engineering & Operations - Budget Drivers	Plan 2026	Estimated Tax Impact
Revenue Changes	**-1,516,108**	**-2.4%**
Grant	-1,282,725	-2.1%
Permits and Licensing Fees	14,506	0.0%
Pay Parking	-247,889	-0.4%
Salary Adjustments	**54,537**	**0.1%**
Salary & Wages	167,178	0.3%
Overhead and Benefits	-98	0.0%
Recoveries - Utilities	-112,543	-0.2%
Operating Expenses	**101,821**	**0.2%**
Personnel - Training, Prof. Dues	9,510	0.0%
Contracted Services	124,094	0.2%
Professional Services	293	0.0%
Communications	-381	0.0%
Supplies and Materials	-6,620	0.0%
Insurance and Claims	11,707	0.0%

Misc/other	185	0.0%
Equipment/Vehicle	-2,473	0.0%
Interdepartmental Facilities Maintenance	16,011	0.0%
Internal Garage Charges	-46,644	-0.1%
Utilities (i.e Hydro & Gas)	-5,024	0.0%
Internal Admin	1,163	0.0%
Reserve Changes	**1,439,663**	**2.3%**
Transfer to Reserve - Revenue Offset	196,482	0.3%
Transfer from/to Reserves	1,243,181	2.0%
Total	**$ 79,913**	**0.1%**

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Department Summary - Engineering & Operations

Engineering & Operations	Actual 2024	Budget 2024	Budget 2025	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Engineering	354,915	453,026	387,334	403,789	420,677	438,812	457,274	476,176
Fleet	91,477	0	440	0	0	0	0	0
MRN	-402	0	2	0	0	0	0	0
Operations	2,407,496	2,345,757	2,309,978	2,353,043	2,449,496	2,527,050	2,601,654	2,674,428
Operations Admin	341,798	321,308	358,604	379,437	404,954	421,496	438,666	454,234
Engineering & Operations - Total	**3,195,284**	**3,120,091**	**3,056,358**	**3,136,270**	**3,275,127**	**3,387,359**	**3,497,595**	**3,604,838**

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Engineering

2026 - 2030 Operating Budget

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PORT MOODY
CITY OF THE ARTS

Budget Highlights

Engineering - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-1,819,623**	**-1,780,925**	**-1,809,851**	**-1,839,323**	**-1,869,227**
Rev-own sources-other	-650,000	-656,393	-662,978	-669,716	-676,205
Rev-own sources-licenses	-389,100	-389,100	-389,100	-389,100	-389,100
Transfer from other govt-capital other	-66,511				
Tsf from reserves-operating	-523,980	-539,699	-556,168	-572,853	-590,039
Tsf from reserves-capital	-190,032	-195,733	-201,605	-207,653	-213,883
Expenses	**2,223,412**	**2,201,602**	**2,248,664**	**2,296,597**	**2,345,403**
Salary and Benefits	1,735,935	1,719,478	1,771,548	1,824,653	1,879,351
Personnel Services	48,393	49,019	49,682	50,384	51,001
Contracted Services	53,750	54,357	54,983	55,623	56,239
Consulting and Prof Services	22,382	22,599	22,830	23,077	23,330
Communications	50	50	50	50	50
Equipment under $5,000	15,048	15,297	15,558	15,830	16,105
Supplies & Materials	4,844	4,380	4,419	4,459	4,501
Sundry	1,300	1,341	1,362	1,362	1,362
Recoveries	-389,982	-401,682	-413,751	-426,163	-438,948
Tsf to reserves-operating	631,693	636,762	641,984	647,322	652,412
Tsf to reserves-capital	100,000	100,000	100,000	100,000	100,000
Total	**$ 403,789**	**$ 420,677**	**$ 438,812**	**$ 457,274**	**$ 476,176**

Engineering - Budget Drivers	Plan 2026	Estimated Tax Impact
Revenue Changes	**-240,108**	**-0.4%**
Grant	-6,725	0.0%
Permits and Licensing Fees	14,506	0.0%
Pay Parking	-247,889	-0.4%
Salary Adjustments	**-6,858**	**0.0%**
Salary & Wages	10,797	0.0%
Overhead and Benefits	35,422	0.1%
Recoveries - Utilities	-53,077	-0.1%
Operating Expenses	**60,390**	**0.1%**
Personnel - Training, Prof. Dues	7,244	0.0%
Contracted Services	52,250	0.1%
Professional Services	-1,569	0.0%
Communications	-100	0.0%
Supplies and Materials	858	0.0%
Misc/other	185	0.0%
Equipment/Vehicle	280	0.0%
Internal Garage Charges	79	0.0%
Internal Admin	1,163	0.0%

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Reserve Changes	**203,031**	**0.3%**
Transfer to Reserve - Revenue Offset	196,482	0.3%
Transfer from/to Reserves	6,549	0.0%
Total	**$ 16,455**	**0.0%**

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Engineering Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
300-EN-Admin-Engineering											
	6000 Sal&Ben-Salaries	236,205	243,291	250,590	258,107	265,850	209,494	246,694	184,478	191,857	225,432
	6003 Sal&Ben-Aux-All	10,230	10,486	10,758	11,049	11,347			4,373	4,538	3,755
	6004 Sal&Ben-Other-All						756	915			
	6005 Sal&Ben-Benefit-Aux									545	
	6007 Sal&Ben-Benefit-I/S	54,327	55,957	57,636	59,365	61,146	48,211	56,174	43,721	44,127	46,665
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	4,606	4,744	4,886	5,033	5,184	4,365	4,457	3,597	3,829	3,872
	Salary and Benefits	**305,368**	**314,478**	**323,870**	**333,554**	**343,527**	**262,826**	**308,241**	**236,169**	**244,896**	**279,723**
	6101 HR-Cnvntions,Dues&Act.	3,751	3,826	3,902	3,980	3,980	786	535	3,500	3,605	3,677
	6104 HR-Mileage/Vehicle Allow.	500	500	500	500	500	10		500	500	500
	6109 HR-Corp. Dues & Board/Committee Cnvn	1,775	1,819	1,867	1,917	1,969	3,862	2,706	1,709	1,546	1,660
	6112 HR-Trng&Educ-Dept	1,120	1,143	1,165	1,189	1,190	536		1,045	1,077	1,098
	Personnel Services	**7,146**	**7,288**	**7,434**	**7,586**	**7,638**	**5,194**	**3,241**	**6,754**	**6,727**	**6,935**
	7014 Contr Svc-Land Title Fees										
	Op Exp-Contracted Services										
	7105 Prf Svc-Consultant										
	7117 Prf Svc-Sftwre Mnt/Upgrades						822	693			
	Op Exp-Consulting and Prof Services						**822**	**693**			
	7303 Communic-Delivery/Courier						8				
	Op Exp-Communications						**8**				
	7601 Suppl-Beverages						25	28			
	7606 Suppl-Computer Supplies						54	344			
	7615 Suppl-Misc. Supplies						37	6			
	7625 Suppl-Spec Office&Process Suppl	584	599	615	631	648			544	560	571
	7626 Suppl-Standard Office Supplies							11			
	7629 Suppl-Working Lunches/Food						138	51			
	Op Exp-Supplies & Materials	**584**	**599**	**615**	**631**	**648**	**255**	**440**	**544**	**560**	**571**
	7505 Lse&Rntls-Leased Equipment	3,062	3,062	3,062	3,062	3,062			3,062	3,062	3,062
	7706 Equip-Replacement Provision										
	7707 Equip-Vehicle Charges										
	7710 Equip-Capital Lease Interest										
	Op Exp-Equipment under $5,000	**3,062**	**3,062**	**3,062**	**3,062**	**3,062**			**3,062**	**3,062**	**3,062**
	7912 Sdry-Debt-Principal										
	7927 Sdry-Misc. Expenses	500	500	500	500	500	14		500	500	500
	Op Exp-Sundry	**500**	**500**	**500**	**500**	**500**	**14**		**500**	**500**	**500**
	8100 Recoveries-Interdepartment Admin Charg	36,873	37,979	39,149	40,324	41,533	32,347	34,107	32,347	34,107	35,710
	8101 Recoveries-Utilities	-206,596	-212,794	-219,178	-225,753	-232,526	-162,258	-167,808	-162,258	-167,808	-174,376
	8103 Recoveries- Internal Admin Charge Payro						218	195			
	Op Exp-Recoveries	**-169,723**	**-174,815**	**-180,029**	**-185,430**	**-190,993**	**-129,693**	**-133,506**	**-129,911**	**-133,701**	**-138,666**
	5423 Tsf-Fm-Rsv-Benefits							-16,035			
	Tsf from reserves-operating							**-16,035**			
Total 300 EN-Admin-Engineering		**146,936**	**151,111**	**155,452**	**159,903**	**164,383**	**139,426**	**163,073**	**117,118**	**122,044**	**152,126**
301-EN-Engineering Services											
	6000 Sal&Ben-Salaries	908,922	936,190	964,276	993,204	1,023,000	488,415	597,375	659,441	768,359	848,516
	6001 Sal&Ben-Wages						17,897	5,135			
	6002 Sal&Ben-Overtime-I/S						3,817	5,096			
	6003 Sal&Ben-Aux-All						8,479	8,347			
	6004 Sal&Ben-Other-All						5,376	4,429			
	6005 Sal&Ben-Benefit-Aux						1,708	1,250			
	6006 Sal&Ben-Overtime-O/S										
	6007 Sal&Ben-Benefit-I/S	218,737	225,300	232,505	239,481	246,665	114,209	139,889	146,121	181,360	204,283
	6008 Sal&Ben-Benefit-O/S						10,471	3,086			
	6009 Sal&Ben - Project Offset	-80,631	-83,050	-85,571	-88,138	-90,782			-47,073	-48,684	-64,502
	6010 Sal&Wag-EHT	17,724	18,256	18,803	19,367	19,948	11,269	11,696	11,884	14,983	16,242
	Salary and Benefits	**1,064,752**	**1,096,695**	**1,130,014**	**1,163,914**	**1,198,831**	**661,642**	**776,303**	**770,372**	**916,018**	**1,004,540**
	6101 HR-Cnvntions,Dues&Act.	7,600	7,600	7,600	7,600	7,600	2,780	5,015	6,500	6,500	5,688
	6104 HR-Mileage/Vehicle Allow.	2,500	2,500	2,500	2,500	2,500	3,558	970	2,500	5,200	5,200

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Engineering Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	6107 HR-Recruitment							11			
	6109 HR-Corp. Dues & Board/Committee Cnvn	4,413	4,413	4,413	4,413	4,413	1,476	757		2,350	2,350
	6112 HR-Trng&Educ-Dept	7,200	7,200	7,200	7,200	7,200	2,831	1,828	3,116	3,116	5,600
	Personnel Services	**21,713**	**21,713**	**21,713**	**21,713**	**21,713**	**10,645**	**8,581**	**12,116**	**17,166**	**18,838**
	7004 Contr Svc-Contractors/Builders							394			
	7014 Contr Svc-Land Title Fees	1,500	1,500	1,500	1,500	1,500		1,000	1,500	1,500	1,500
	Op Exp-Contracted Services	**1,500**	**1,500**	**1,500**	**1,500**	**1,500**		**1,394**	**1,500**	**1,500**	**1,500**
	7105 Prf Svc-Consultant	5,000	5,000	5,000	5,000	5,000	23,453	5,184	5,000	5,000	5,000
	7117 Prf Svc-Sftwre Mnt/Upgrades	8,700	8,700	8,700	8,700	8,700	7,544	8,659	11,200	11,200	11,200
	Op Exp-Consulting and Prof Services	**13,700**	**13,700**	**13,700**	**13,700**	**13,700**	**30,996**	**13,842**	**16,200**	**16,200**	**16,200**
	7303 Communic-Delivery/Courier	50	50	50	50	50		15	50	50	50
	7306 Communic-Telephone						117				
	7307 Communic-Celluar Services								100	100	100
	Op Exp-Communications	**50**	**50**	**50**	**50**	**50**	**117**	**15**	**150**	**150**	**150**
	7606 Suppl-Computer Supplies						542	501			
	7614 Suppl-Safety Footwear							292			
	7615 Suppl-Misc. Supplies						36	136			
	7621 Suppl-Publications&Subscriptions										
	7625 Suppl-Spec Office&Process Suppl	1,000	500	500	500	500		551	2,655	500	500
	7626 Suppl-Standard Office Supplies	400	400	400	400	400		449	1,326	1,326	400
	7627 Suppl-Technical Supplies	1,500	1,500	1,500	1,500	1,500	680	37	2,547	2,547	1,500
	7629 Suppl-Working Lunches/Food						68	64			
	Op Exp-Supplies & Materials	**2,900**	**2,400**	**2,400**	**2,400**	**2,400**	**1,326**	**2,031**	**6,528**	**4,373**	**2,400**
	7505 Lse&Rntls-Leased Equipment										
	7707 Equip-Vehicle Charges	5,904	6,001	6,100	6,200	6,298	9,545	4,459	10,524	5,704	5,802
	7710 Equip-Capital Lease Interest										
	Op Exp-Equipment under $5,000	**5,904**	**6,001**	**6,100**	**6,200**	**6,298**	**9,545**	**4,459**	**10,524**	**5,704**	**5,802**
	7912 Sdry-Debt-Principal										
	7927 Sdry-Misc. Expenses								750	750	
	7998 Sdry-Rebill Expense Offset							-73,582			
	7999 Sdry-Rebill Expense							73,582			
	Op Exp-Sundry								**750**	**750**	
	8101 Recoveries-Utilities	-220,259	-226,866	-233,722	-240,734	-247,956	-184,883	-191,545	-184,883	-191,545	-199,402
	8103 Recoveries- Internal Admin Charge Payro						575	848			
	Op Exp-Recoveries	**-220,259**	**-226,866**	**-233,722**	**-240,734**	**-247,956**	**-184,308**	**-190,697**	**-184,883**	**-191,545**	**-199,402**
	9406 Tsf To Rsv-Future Operating										
	9426 Tsf To Rsv-Engineering Development Pro	250,000	250,000	250,000	250,000	250,000	460,594	313,562	120,914	313,562	314,837
	Tsf to reserves-operating	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**460,594**	**313,562**	**120,914**	**313,562**	**314,837**
	9400 TSF TO RSV-ANCHOR ENCRCHMENT F	100,000	100,000	100,000	100,000	100,000	141,242	149,702	75,000	75,000	75,000
	Tsf to reserves-capital	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**141,242**	**149,702**	**75,000**	**75,000**	**75,000**
	4441 Lcns&Prmts-Highway Use	-108,200	-108,200	-108,200	-108,200	-108,200	-152,027	-160,563	-84,000	-100,000	-108,206
	4472 Other Rev-Offsite Eng. Review	-250,000	-250,000	-250,000	-250,000	-250,000	-389,365	-231,983	-120,914	-297,562	-295,000
	4473 Other Rev-Onsite Eng. Review	-5,900	-5,900	-5,900	-5,900	-5,900	-6,601		-3,400	-3,400	-3,400
	Rev-own sources-licenses	**-364,100**	**-364,100**	**-364,100**	**-364,100**	**-364,100**	**-547,993**	**-392,546**	**-208,314**	**-400,962**	**-406,605**
	4494 Other Rev-Anchor Encroach Fee	-100,000	-100,000	-100,000	-100,000	-100,000	-141,242	-149,702	-75,000	-75,000	-75,000
	Other Revenue	**-100,000**	**-100,000**	**-100,000**	**-100,000**	**-100,000**	**-141,242**	**-149,702**	**-75,000**	**-75,000**	**-75,000**
	5405 Tsf-Fm-Rsv-Dvlpmnt Process	-279,482	-287,867	-296,577	-305,475	-314,639	-79,616	-242,663	-79,616	-242,663	-252,702
	5406 Tsf-Fm-Rsv-Future Operating						-50,000		-50,000		
	5423 Tsf-Fm-Rsv-Benefits							-9,532			
	5426 Tsf-Fm-Rsv-Engineering Development Pr	-149,084	-153,556	-158,287	-163,036	-167,927	-132,694	-138,078	-132,694	-138,078	-144,382
	5449 Tsf-Fm-Rsv-Pay Parking										
	Tsf from reserves-operating	**-428,566**	**-441,423**	**-454,865**	**-468,511**	**-482,566**	**-262,311**	**-390,273**	**-262,311**	**-380,741**	**-397,083**
	5528 Tsf-Fm-Rsv-Master Transportation Plan	-190,032	-195,733	-201,605	-207,653	-213,883	-154,531	-159,817	-154,531	-159,817	-166,072
	Tsf from reserves-capital	**-190,032**	**-195,733**	**-201,605**	**-207,653**	**-213,883**	**-154,531**	**-159,817**	**-154,531**	**-159,817**	**-166,072**
	Total 301 EN-Engineering Services	**157,563**	**163,937**	**171,185**	**178,479**	**185,988**	**25,721**	**-13,145**	**129,016**	**142,358**	**195,103**

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Engineering Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7403 Insurance-Vehicle	1,273	1,337	1,404	1,474	1,474	1,083	1,069	2,673	1,155	1,213
	7509 Lse&Rntls-Vehicles								8,863		
	7702 Equip-Fuel	1,765	1,818	1,873	1,929	1,929	1,463	1,417	1,370	1,664	1,714
	7703 Equip-Maint-Vehicles	2,150	2,203	2,261	2,322	2,384	2,851	753	2,000	2,050	2,101
	7706 Equip-Replacement Provision	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
	7708 Equip-Chargeout Recovery	-11,723	-11,931	-12,151	-12,382	-12,490	-19,089	-8,918	-21,153	-11,406	-11,604
	7712 Equip-Maintenance						53				
	7715 Equip-Garage Charges-Preventiv Main	1,535	1,573	1,614	1,657	1,702			1,197	1,537	1,456
	7717 Equip-Garage Charges-Reactive Main						8,640	678	49		
	Op Exp-Equipment under $5,000	**0**	**1**	**0**	**0**	**0**	**0**	**0**	**0**	**1**	**-120**
	Total 305 EN-Vehicle Charges	**0**	**1**	**0**	**0**	**0**	**0**	**0**	**0**	**1**	**-120**
	302-EN-Multi-Family Residential Permit Parking										
	6000 Sal&Ben-Salaries	93,726	96,538	99,434	102,417	105,490	21,268	28,818		15,000	78,158
	6003 Sal&Ben-Aux-All								3,096	500	
	6005 Sal&Ben-Benefit-Aux								372		
	6007 Sal&Ben-Benefit-I/S	23,713	24,424	25,256	26,014	26,794	5,024	7,006		1,000	20,009
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	1,828	1,882	1,939	1,997	2,057	450	555	60		1,524
	Salary and Benefits	**119,267**	**122,845**	**126,630**	**130,429**	**134,341**	**26,742**	**36,379**	**3,528**	**16,500**	**99,691**
	6112 HR-Trng&Educ-Dept						1,007				
	Personnel Services						**1,007**				
	7004 Contr Svc-Contractors/Builders										
	7006 Contr Svc-Fee For Service	52,250	52,857	53,483	54,123	54,739		8,219			
	Op Exp-Contracted Services	**52,250**	**52,857**	**53,483**	**54,123**	**54,739**		**8,219**			
	7117 Prf Svc-Sftwre Mnt/Upgrades								1,286	1,325	
	Op Exp-Consulting and Prof Services								**1,286**	**1,325**	
	7303 Communic-Delivery/Courier										
	Op Exp-Communications										
	7615 Suppl-Misc. Supplies	500	500	500	500	500	342			3,676	500
	7624 Suppl-Signs										
	7626 Suppl-Standard Office Supplies								500	500	
	7629 Suppl-Working Lunches/Food						96				
	Op Exp-Supplies & Materials	**500**	**500**	**500**	**500**	**500**	**439**		**500**	**4,176**	**500**
	8103 Recoveries- Internal Admin Charge Payro						53	75			
	Op Exp-Recoveries						**53**	**75**			
	9406 Tsf To Rsv-Future Operating								4,962		
	9427 Tsf-To-Rsv-New Initiatives										
	9449 Tsf To Rsv-Pay Parking	381,693	386,762	391,984	397,322	402,412		72,507			185,211
	Tsf to reserves-operating	**381,693**	**386,762**	**391,984**	**397,322**	**402,412**		**72,507**	**4,962**		**185,211**
	4443 Lcns&Prmts-Parking Permits	-25,000	-25,000	-25,000	-25,000	-25,000	-25,933	-27,658	-10,200	-22,000	-22,000
	Rev-own sources-licenses	**-25,000**	**-25,000**	**-25,000**	**-25,000**	**-25,000**	**-25,933**	**-27,658**	**-10,200**	**-22,000**	**-22,000**
	4498 Other Rev-Pay Parking	-550,000	-556,393	-562,978	-569,716	-576,205		-80,726			-302,111
	Other Revenue	**-550,000**	**-556,393**	**-562,978**	**-569,716**	**-576,205**		**-80,726**			**-302,111**
	5406 Tsf-Fm-Rsv-Future Operating										
	5449 Tsf-Fm-Rsv-Pay Parking	-95,414	-98,276	-101,304	-104,343	-107,473					-77,975
	Tsf from reserves-operating	**-95,414**	**-98,276**	**-101,304**	**-104,343**	**-107,473**					**-77,975**
	Total 302 EN-Multi-Family Residential Permit Parki	**-116,704**	**-116,704**	**-116,685**	**-116,685**	**-116,685**	**2,307**	**8,796**	**76**	**1**	**-116,685**
	303-EN-Project Delivery										
	6000 Sal&Ben-Salaries	1,310,819	1,350,293	1,390,952	1,432,830	1,475,965	268,438	168,428	650,381	804,299	1,134,892
	6001 Sal&Ben-Wages	91,986	94,595	97,240	99,799	102,424	-111	-1,229	82,539	85,894	88,810
	6002 Sal&Ben-Overtime-I/S	5,000	5,000	5,000	5,000	5,000	62				
	6003 Sal&Ben-Aux-All										

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	6004 Sal&Ben-Other-All						2,923	3,555			
	6005 Sal&Ben-Benefit-Aux										
	6007 Sal&Ben-Benefit-I/S	306,033	315,214	324,884	334,631	344,670	-148,234	30,293	156,281	188,212	272,072
	6008 Sal&Ben-Benefit-O/S	55,467	57,514	59,316	61,376	63,503	60	19	48,698	51,020	53,641
	6009 Sal&Ben - Project Offset	-1,550,210	-1,665,429	-1,715,476	-1,766,864	-1,819,788			-827,980	-982,551	-1,386,781
	6010 Sal&Wag-EHT	27,452	28,273	29,117	29,984	30,876	1,972	7,148	14,292	17,359	23,862
	Salary and Benefits	**246,548**	**185,461**	**191,034**	**196,757**	**202,650**	**125,110**	**208,214**	**124,211**	**164,233**	**186,497**
	6101 HR-Cnvntions,Dues&Act.	9,719	9,961	10,220	10,496	10,780	4,819	6,973	4,000	5,740	7,380
	6103 HR-Health&Safety Prog.						152				
	6104 HR-Mileage/Vehicle Allow.	609	620	632	644	657		426	1,200	1,025	616
	6109 HR-Corp. Dues & Board/Committee Cnvn										
	6111 HR-Trng&Educ-Corp							75			
	6112 HR-Trng&Educ-Dept	9,207	9,437	9,683	9,944	10,212	2,856		4,800	5,740	7,380
	6114 HR-Lrning Contracts						572				
	Personnel Services	**19,535**	**20,019**	**20,535**	**21,085**	**21,650**	**8,400**	**7,474**	**10,000**	**12,505**	**15,376**
	7116 Prf Svc-Prov.Coordinator										
	7117 Prf Svc-Sftwre Mnt/Upgrades	8,682	8,899	9,130	9,377	9,630	2,546	4,633	2,653	5,258	7,752
	Op Exp-Consulting and Prof Services	**8,682**	**8,899**	**9,130**	**9,377**	**9,630**	**2,546**	**4,633**	**2,653**	**5,258**	**7,752**
	7606 Suppl-Computer Supplies						141	564			
	7614 Suppl-Safety Footwear							125			
	7615 Suppl-Misc. Supplies						1,017	589			
	7621 Suppl-Publications&Subscriptions						177				
	7625 Suppl-Spec Office&Process Suppl	614	629	646	663	681		189	1,523	205	512
	7626 Suppl-Standard Office Supplies	246	252	258	265	272	104	63			
	7629 Suppl-Working Lunches/Food							167			
	7631 Suppl-Promo Wear							20			
	Op Exp-Supplies & Materials	**859**	**881**	**904**	**928**	**953**	**1,439**	**1,717**	**1,523**	**205**	**512**
	7505 Lse&Rntls-Leased Equipment										
	7707 Equip-Vehicle Charges	6,082	6,234	6,396	6,569	6,746	9,544	4,459	10,524	5,704	5,945
	7712 Equip-Maintenance							1,615			
	Op Exp-Equipment under $5,000	**6,082**	**6,234**	**6,396**	**6,569**	**6,746**	**9,544**	**6,074**	**10,524**	**5,704**	**5,945**
	7927 Sdry-Misc. Expenses	800	841	862	862	862		1,089	750	718	615
	Op Exp-Sundry	**800**	**841**	**862**	**862**	**862**		**1,089**	**750**	**718**	**615**
	8103 Recoveries- Internal Admin Charge Payro						178	630			
	Op Exp-Recoveries						**178**	**630**			
	4628 Grnt-Other-Misc	-66,511						-3,510			-59,786
	Transfer from other govt-capital other	**-66,511**						**-3,510**			**-59,786**
	5423 Tsf-Fm-Rsv-Benefits							-30,131			
	Tsf from reserves-operating							**-30,131**			
	5528 Tsf-Fm-Rsv-Master Transportation Plan										
	Tsf from reserves-capital										
	Total 303 EN-Project Delivery	**215,994**	**222,333**	**228,860**	**235,576**	**242,491**	**147,217**	**196,191**	**149,661**	**188,622**	**156,910**
	Total Engineering	**403,789**	**420,677**	**438,812**	**457,274**	**476,176**	**314,671**	**354,915**	**395,871**	**453,026**	**387,334**

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Fleet

2026 - 2030 Operating Budget

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PORT MOODY
CITY OF THE ARTS

Budget Highlights

Fleet - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Salary and Benefits	680,725	702,169	722,700	744,004	765,920
Personnel Services	4,267	4,267	4,267	4,267	4,267
Contracted Services	8,734	8,891	9,060	9,241	9,426
Consulting and Prof Services	7,656	7,794	76,385	77,913	79,471
Equipment under $5,000	14,647	16,461	15,194	17,109	15,808
Supplies & Materials	52,772	53,722	54,742	55,837	56,954
Recoveries	-768,801	-793,303	-882,348	-908,371	-931,846
Total	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**

Fleet - Budget Drivers	Plan 2026	Estimated Tax Impact
Salary Adjustments	**29,611**	**0.0%**
Salary & Wages	14,679	0.0%
Overhead and Benefits	13,234	0.0%
Recoveries - Utilities	1,698	0.0%
Operating Expenses	**-30,050**	**0.0%**
Personnel - Training, Prof. Dues	2,167	0.0%
Contracted Services	240	0.0%
Professional Services	1,811	0.0%
Supplies and Materials	87	0.0%
Equipment/Vehicle	3,769	0.0%
Internal Garage Charges	-38,124	-0.1%
Total	**-439**	**0.0%**

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Operating Details 2026 - 2030

Fleet Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
322-FL-Garage											
	6000 Sal&Ben-Salaries						35,887	0	40,885		
	6001 Sal&Ben-Wages	410,525	422,623	434,892	446,794	459,006	339,171	314,652	367,835	382,338	395,846
	6003 Sal&Ben-Aux-All						3,517	44,504			
	6004 Sal&Ben-Other-All	10,000	10,000	10,000	10,000	10,000	10,366	8,555	1,000	1,000	10,000
	6005 Sal&Ben-Benefit-Aux						421	5,341			
	6006 Sal&Ben-Overtime-O/S	5,000	5,000	5,000	5,000	5,000	7,044	7,769	5,000	5,000	5,000
	6007 Sal&Ben-Benefit-I/S						9,958	0	11,162		
	6008 Sal&Ben-Benefit-O/S	246,902	256,012	264,035	273,205	282,671	199,428	187,950	216,752	225,841	233,954
	6009 Sal&Ben - Project Offset								-32,030	-33,927	
	6010 Sal&Wag-EHT	8,298	8,534	8,773	9,005	9,243	10,342	8,810	8,087	7,572	8,012
	Salary and Benefits	**680,725**	**702,169**	**722,700**	**744,004**	**765,920**	**616,133**	**577,580**	**618,690**	**587,825**	**652,812**
	6101 HR-Cnvntions,Dues&Act.						681	749			
	6103 HR-Health&Safety Prog.						125	191			
	6104 HR-Mileage/Vehicle Allow.						6	76			
	6112 HR-Trng&Educ-Dept	4,267	4,267	4,267	4,267	4,267	1,176	3,223	2,100	2,100	2,100
	6116 HR-Trng&Educ-Corporate Licenses						19				
	Personnel Services	**4,267**	**4,267**	**4,267**	**4,267**	**4,267**	**2,006**	**4,238**	**2,100**	**2,100**	**2,100**
	7004 Contr Svc-Contractors/Builders	8,734	8,891	9,060	9,241	9,426	5,320	8,661	4,265	7,934	8,494
	7013 Contr Svc-Janitorial						250	706			
	Op Exp-Contracted Services	**8,734**	**8,891**	**9,060**	**9,241**	**9,426**	**5,570**	**9,367**	**4,265**	**7,934**	**8,494**
	7117 Prf Svc-Sftwre Mnt/Upgrades	7,656	7,794	76,385	77,913	79,471	10,074	8,857	4,700	4,537	5,845
	Op Exp-Consulting and Prof Services	**7,656**	**7,794**	**76,385**	**77,913**	**79,471**	**10,074**	**8,857**	**4,700**	**4,537**	**5,845**
	7303 Communic-Delivery/Courier						59	16			
	7307 Communic-Celluar Services						110	51			
	Op Exp-Communications						**169**	**67**			
	7613 Suppl-Maint.Supplies	52,772	53,722	54,742	55,837	56,954	50,324	52,410	62,118	63,360	52,685
	7614 Suppl-Safety Footwear							363			
	7615 Suppl-Misc. Supplies							639			
	7621 Suppl-Publications&Subscriptions							25			
	7625 Suppl-Spec Office&Process Suppl							75			
	7626 Suppl-Standard Office Supplies						129				
	7629 Suppl-Working Lunches/Food							109			
	7635 Supp-Stock Supp-Maintenance							49			
	Op Exp-Supplies & Materials	**52,772**	**53,722**	**54,742**	**55,837**	**56,954**	**50,453**	**53,671**	**62,118**	**63,360**	**52,685**
	7505 Lse&Rntls-Leased Equipment						1,217	3,782			
	7700 Equip-Equipment Purchase						-2,140				
	7701 Equip-Equipment Replacement										
	7702 Equip-Fuel										
	7703 Equip-Maint-Vehicles						984	729			
	7707 Equip-Vehicle Charges						496				
	7712 Equip-Maintenance	11,042	11,241	11,454	11,683	11,917	12,377	9,838	10,560	10,771	10,879
	7715 Equip-Garage Charges-Preventiv Main						164	203			
	7716 Equip-Fueling Infrastructure										
	7717 Equip-Garage Charges-Reactive Main							610			
	Op Exp-Equipment under $5,000	**11,042**	**11,241**	**11,454**	**11,683**	**11,917**	**13,099**	**15,164**	**10,560**	**10,771**	**10,879**
	7924 Sdry-Licenses&Royalties							48			
	Op Exp-Sundry							**48**			
	8100 Recoveries-Interdepartment Admin Charg	52,585	54,163	55,788	57,461	59,185		54,479		54,479	50,887
	8102 Recoveries-Lbr&Equipment	-821,386	-847,466	-938,136	-965,832	-991,031	-621,734	-635,784	-693,495	-731,006	-783,262
	8103 Recoveries- Internal Admin Charge Payro						231	416			
	Op Exp-Recoveries	**-768,801**	**-793,303**	**-882,348**	**-908,371**	**-931,846**	**-621,504**	**-580,888**	**-693,495**	**-676,527**	**-732,375**
	4479 Other Rev-Misc. Revenue										
	Other Revenue										
Total 322 FL-Garage		**-3,605**	**-5,220**	**-3,740**	**-5,426**	**-3,891**	**76,001**	**88,102**	**8,938**	**0**	**440**
385-FL-Vehicle Charges											
	7403 Insurance-Vehicle	2,069	2,106	2,146	2,189	2,233		1,456			
	7703 Equip-Maint-Vehicles	1,537	3,114	1,594	3,237	1,658		1,919			
	Op Exp-Equipment under $5,000	**3,605**	**5,220**	**3,740**	**5,426**	**3,891**		**3,375**			

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Operating Details 2026 - 2030

Fleet Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
Total 385 FL-Vehicle Charges		**3,605**	**5,220**	**3,740**	**5,426**	**3,891**		**3,375**			
Total Fleet		**0**	**0**	**0**	**0**	**0**	**76,001**	**91,477**	**8,938**	**0**	**440**

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MRN

2026 - 2030 Operating Budget

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PORT MOODY
CITY OF THE ARTS

Budget Highlights

MRN - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-2,949,380**	**-2,976,380**	**-1,778,380**	**-1,805,380**	**-1,832,790**
Transfer from other govt-capital other	-2,949,380	-2,976,380	-1,778,380	-1,805,380	-1,832,790
Expenses	**2,949,380**	**2,976,380**	**1,778,380**	**1,805,380**	**1,832,790**
Salary and Benefits	159,386	164,417	169,258	174,195	179,430
Contracted Services	527,347	568,201	600,072	634,826	669,002
Consulting and Prof Services	5,401	5,452	5,503	5,555	5,555
Utilities	114,670	119,257	124,027	128,988	134,149
Communications	1,493	1,520	1,549	1,580	1,612
Insurance & Claims	37,349	39,217	41,178	43,237	43,237
Lease & Rentals	9,621	9,652	9,684	9,715	9,716
Equipment under $5,000	96,779	102,612	106,804	110,241	113,238
Supplies & Materials	45,392	47,350	49,240	50,860	52,003
Tsf to reserves-operating	400,000	400,000	400,000	400,000	400,000
Tsf to reserves-capital	1,551,942	1,518,702	271,066	246,183	224,848
Total	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**

MRN - Budget Drivers	Plan 2026	Estimated Tax Impact
Revenue Changes	**-1,276,000**	**-2.1%**
Grant	-1,276,000	-2.1%
Salary Adjustments	**-16,052**	**0.0%**
Salary & Wages	-18,080	0.0%
Overhead and Benefits	2,028	0.0%
Operating Expenses	**55,419**	**0.1%**
Contracted Services	49,170	0.1%
Professional Services	51	0.0%
Communications	22	0.0%
Supplies and Materials	2,020	0.0%
Insurance and Claims	1,778	0.0%
Equipment/Vehicle	-1,766	0.0%
Utilities (i.e Hydro & Gas)	4,144	0.0%
Reserve Changes	**1,236,632**	**2.0%**
Transfer from/to Reserves	1,236,632	2.0%
Total	**-1**	**0.0%**

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Operating Details 2026 - 2030

MRN Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
339-OP-MRN Pavement											
	6001 Sal&Ben-Wages	22,325	23,107	23,906	24,705	25,527	13,669	10,648	7,073	24,968	21,118
	6003 Sal&Ben-Aux-All						4,181	5,227			
	6005 Sal&Ben-Benefit-Aux						502	627			
	6006 Sal&Ben-Overtime-O/S	4,449	4,449	4,449	4,449	4,449	213	1,616			4,389
	6008 Sal&Ben-Benefit-O/S	13,271	13,769	14,212	14,727	15,259	8,015	6,401	4,173	14,831	12,663
	6010 Sal&Wag-EHT	522	537	553	569	585	455	380	138	487	497
	6201 Sal&Ben-Rebill Labour Offset	-40,567	-41,863	-43,120	-44,450	-45,820		-269		-40,285	-38,666
	Salary and Benefits	**0**	**0**	**0**		**0**	**27,036**	**24,630**	**11,383**	**0**	**1**
	7004 Contr Svc-Contractors/Builders	54,545	56,181	57,867	59,603	59,602	27,710	1,743	35,525	81,600	52,956
	Op Exp-Contracted Services	**54,545**	**56,181**	**57,867**	**59,603**	**59,602**	**27,710**	**1,743**	**35,525**	**81,600**	**52,956**
	7613 Suppl-Maint.Supplies	2,730	2,757	2,785	2,813	2,813	1,394	121	1,632	3,060	2,703
	Op Exp-Supplies & Materials	**2,730**	**2,757**	**2,785**	**2,813**	**2,813**	**1,394**	**121**	**1,632**	**3,060**	**2,703**
	8103 Recoveries- Internal Admin Charge Payro						46	13			
	Op Exp-Recoveries						**46**	**13**			
	9412 Tsf To Rsv-MRN General Rehabilitation							58,159			
	Tsf to reserves-operating							**58,159**			
	4479 Other Rev-Misc. Revenue							-25			
	4493 Other Rev-Rebills							-39			
	Other Revenue							**-64**			
	5412 Tsf-Fm-Rsv-MRN General Rehabilitation						-7,645				
	Tsf from reserves-operating						**-7,645**				
Total 339 OP-MRN Pavement		**57,275**	**58,939**	**60,652**	**62,416**	**62,415**	**48,540**	**84,602**	**48,540**	**84,660**	**55,660**
341-OP-MRN Shoulder											
	6001 Sal&Ben-Wages	1,999	2,069	2,141	2,212	2,286	3,704	164	3,812	3,933	2,170
	6003 Sal&Ben-Aux-All						1,011	99			
	6005 Sal&Ben-Benefit-Aux						121	12			
	6006 Sal&Ben-Overtime-O/S	398	398	398	398	398	52				451
	6008 Sal&Ben-Benefit-O/S	1,188	1,233	1,273	1,319	1,366	2,180	98	2,249	2,336	1,301
	6010 Sal&Wag-EHT	47	48	50	51	52	121	6	74	77	51
	6201 Sal&Ben-Rebill Labour Offset	-3,633	-3,749	-3,861	-3,980	-4,103				-6,346	-3,973
	Salary and Benefits	**0**	**0**	**0**		**0**	**7,190**	**379**	**6,135**	**0**	**0**
	7004 Contr Svc-Contractors/Builders	4,697	4,791	4,887	4,985	4,985					4,606
	Op Exp-Contracted Services	**4,697**	**4,791**	**4,887**	**4,985**	**4,985**					**4,606**
	7105 Prf Svc-Consultant										
	Op Exp-Consulting and Prof Services										
	7613 Suppl-Maint.Supplies	1,040	1,061	1,082	1,104	1,104				1,000	1,020
	Op Exp-Supplies & Materials	**1,040**	**1,061**	**1,082**	**1,104**	**1,104**				**1,000**	**1,020**
	7707 Equip-Vehicle Charges	13,430	14,239	14,821	15,298	15,714	11,897	12,036	12,118	12,779	13,680
	Op Exp-Equipment under $5,000	**13,430**	**14,239**	**14,821**	**15,298**	**15,714**	**11,897**	**12,036**	**12,118**	**12,779**	**13,680**
	7927 Sdry-Misc. Expenses						36				
	7998 Sdry-Rebill Expense Offset										
	7999 Sdry-Rebill Expense										
	Op Exp-Sundry						**36**				
	8103 Recoveries- Internal Admin Charge Payro						4				
	Op Exp-Recoveries						**4**				
	9412 Tsf To Rsv-MRN General Rehabilitation	400,000	400,000	400,000	400,000	400,000		1,363			
	Tsf to reserves-operating	**400,000**	**400,000**	**400,000**	**400,000**	**400,000**		**1,363**			
	4493 Other Rev-Rebills										
	Other Revenue										
	5412 Tsf-Fm-Rsv-MRN General Rehabilitation						-873				
	Tsf from reserves-operating						**-873**				

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Operating Details 2026 - 2030

MRN Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
Total 341 OP-MRN Shoulder		**419,168**	**420,092**	**420,791**	**421,387**	**421,803**	**18,253**	**13,778**	**18,253**	**13,779**	**19,306**
342-OP-MRN Pedestrian											
	6001 Sal&Ben-Wages	2,622	2,713	2,807	2,901	2,998	1,683	2,488	11,732	8,894	4,417
	6003 Sal&Ben-Aux-All										
	6005 Sal&Ben-Benefit-Aux										
	6006 Sal&Ben-Overtime-O/S	522	522	522	522	522	43				918
	6008 Sal&Ben-Benefit-O/S	1,558	1,617	1,669	1,729	1,792	987	1,495	6,922	5,283	2,649
	6010 Sal&Wag-EHT	61	63	65	67	69	46	62	229	174	104
	6201 Sal&Ben-Rebill Labour Offset	-4,764	-4,916	-5,064	-5,220	-5,381				-14,351	-8,087
	Salary and Benefits		**0**		**0**	**0**	**2,759**	**4,045**	**18,882**	**0**	**0**
	7004 Contr Svc-Contractors/Builders	17,530	18,406	19,327	20,293	20,293	68,961	19,184	510	15,900	16,696
	Op Exp-Contracted Services	**17,530**	**18,406**	**19,327**	**20,293**	**20,293**	**68,961**	**19,184**	**510**	**15,900**	**16,696**
	7105 Prf Svc-Consultant	5,101	5,152	5,203	5,255	5,255		3,182			5,050
	Op Exp-Consulting and Prof Services	**5,101**	**5,152**	**5,203**	**5,255**	**5,255**		**3,182**			**5,050**
	7613 Suppl-Maint.Supplies	2,410	2,458	2,507	2,557	2,557			2,550	3,060	2,362
	Op Exp-Supplies & Materials	**2,410**	**2,458**	**2,507**	**2,557**	**2,557**			**2,550**	**3,060**	**2,362**
	7707 Equip-Vehicle Charges	2,354	2,496	2,598	2,681	2,754	2,079	2,103	2,079	2,192	2,398
	Op Exp-Equipment under $5,000	**2,354**	**2,496**	**2,598**	**2,681**	**2,754**	**2,079**	**2,103**	**2,079**	**2,192**	**2,398**
	8103 Recoveries- Internal Admin Charge Payro										
	Op Exp-Recoveries										
	9412 Tsf To Rsv-MRN General Rehabilitation							6,281			
	Tsf to reserves-operating							**6,281**			
	4628 Grnt-Other-Misc						-21,638	-13,651			
	Transfer from other govt-capital other						**-21,638**	**-13,651**			
	5412 Tsf-Fm-Rsv-MRN General Rehabilitation						-28,140				
	Tsf from reserves-operating						**-28,140**				
Total 342 OP-MRN Pedestrian		**27,394**	**28,511**	**29,634**	**30,786**	**30,859**	**24,021**	**21,143**	**24,021**	**21,152**	**26,505**
343-OP-MRN Street Lighting											
	6001 Sal&Ben-Wages	2,033	2,104	2,176	2,249	2,324	1,265	3,462	3,751	1,903	757
	6002 Sal&Ben-Overtime-I/S										
	6006 Sal&Ben-Overtime-O/S	405	405	405	405	405	28	2,157			158
	6008 Sal&Ben-Benefit-O/S	1,208	1,254	1,294	1,341	1,389	741	2,080	2,213	1,131	454
	6010 Sal&Wag-EHT	48	49	50	52	53	35	119	73	37	18
	6201 Sal&Ben-Rebill Labour Offset	-3,693	-3,811	-3,926	-4,047	-4,172	-515	-498		-3,071	-1,386
	Salary and Benefits	**0**			**0**	**0**	**1,554**	**7,320**	**6,037**	**0**	**0**
	7004 Contr Svc-Contractors/Builders	30,000	30,000	30,000	30,000	30,000	41,885	34,382	15,300	18,054	30,000
	7024 Contr Svc-Tree Cutting							3,272			
	Op Exp-Contracted Services	**30,000**	**30,000**	**30,000**	**30,000**	**30,000**	**41,885**	**37,654**	**15,300**	**18,054**	**30,000**
	7201 Utilities-Light	103,036	107,157	111,443	115,901	120,538	98,231	93,790	79,764	80,106	99,312
	Op Exp-Utilities	**103,036**	**107,157**	**111,443**	**115,901**	**120,538**	**98,231**	**93,790**	**79,764**	**80,106**	**99,312**
	7613 Suppl-Maint.Supplies	1,046	1,064	1,085	1,106	1,129		1,792	1,553	1,020	1,030
	7633 Supp-Electrical										
	Op Exp-Supplies & Materials	**1,046**	**1,064**	**1,085**	**1,106**	**1,129**		**1,792**	**1,553**	**1,020**	**1,030**
	7700 Equip-Equipment Purchase										
	7707 Equip-Vehicle Charges	8,999	9,542	9,932	10,251	10,530	7,970	8,063	8,092	8,533	9,167
	Op Exp-Equipment under $5,000	**8,999**	**9,542**	**9,932**	**10,251**	**10,530**	**7,970**	**8,063**	**8,092**	**8,533**	**9,167**
	7924 Sdry-Licenses&Royalties										
	7927 Sdry-Misc. Expenses						4,617	1,473			
	7998 Sdry-Rebill Expense Offset						-53,570	-43,506			
	7999 Sdry-Rebill Expense						53,570	43,506			
	Op Exp-Sundry						**4,617**	**1,473**			

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	8103 Recoveries- Internal Admin Charge Payro							4			
	Op Exp-Recoveries							**4**			
	4479 Other Rev-Misc. Revenue						-2,039	-4,053			
	4493 Other Rev-Rebills							-45			
	Other Revenue						**-2,039**	**-4,098**			
	5412 Tsf-Fm-Rsv-MRN General Rehabilitation						-41,470	-38,303			
	Tsf from reserves-operating						**-41,470**	**-38,303**			
	Total 343 OP-MRN Street Lighting	**143,081**	**147,764**	**152,460**	**157,259**	**162,196**	**110,746**	**107,695**	**110,746**	**107,713**	**139,509**
	344-OP-MRN Traffic Signals										
	7004 Contr Svc-Contractors/Builders	119,269	121,614	124,133	126,836	129,593	163,665	126,692	99,456	104,040	117,344
	7006 Contr Svc-Fee For Service						3,600	3,600			
	7014 Contr Svc-Land Title Fees							1,173			
	Op Exp-Contracted Services	**119,269**	**121,614**	**124,133**	**126,836**	**129,593**	**167,265**	**131,464**	**99,456**	**104,040**	**117,344**
	7105 Prf Svc-Consultant	300	300	300	300	300			300	300	300
	Op Exp-Consulting and Prof Services	**300**	**300**	**300**	**300**	**300**			**300**	**300**	**300**
	7201 Utilities-Light	11,634	12,099	12,583	13,087	13,611	10,112	11,374	11,019	11,092	11,214
	Op Exp-Utilities	**11,634**	**12,099**	**12,583**	**13,087**	**13,611**	**10,112**	**11,374**	**11,019**	**11,092**	**11,214**
	7306 Communic-Telephone	1,493	1,520	1,549	1,580	1,612	1,289	1,405	1,428	1,456	1,471
	Op Exp-Communications	**1,493**	**1,520**	**1,549**	**1,580**	**1,612**	**1,289**	**1,405**	**1,428**	**1,456**	**1,471**
	7501 Lse&Rntls-Lease&Easements	6,517	6,517	6,517	6,517	6,517	5,809	6,228			6,517
	Lease & Rentals	**6,517**	**6,517**	**6,517**	**6,517**	**6,517**	**5,809**	**6,228**			**6,517**
	7613 Suppl-Maint.Supplies	2,500	2,500	2,500	2,500	2,500	19,420	30,774	2,500	2,500	2,500
	7615 Suppl-Misc. Supplies							1,468			
	Op Exp-Supplies & Materials	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**	**19,420**	**32,242**	**2,500**	**2,500**	**2,500**
	7505 Lse&Rntls-Leased Equipment						5,724				
	Op Exp-Equipment under $5,000						**5,724**				
	5412 Tsf-Fm-Rsv-MRN General Rehabilitation						-94,917	-63,325			
	Tsf from reserves-operating						**-94,917**	**-63,325**			
	Total 344 OP-MRN Traffic Signals	**141,713**	**144,550**	**147,583**	**150,821**	**154,133**	**114,703**	**119,388**	**114,703**	**119,388**	**139,346**
	345-OP-MRN Signage										
	6001 Sal&Ben-Wages	4,302	4,452	4,606	4,760	4,919	3,729	3,161	14,605	11,041	5,667
	6003 Sal&Ben-Aux-All						73	148			
	6005 Sal&Ben-Benefit-Aux						8	18			
	6006 Sal&Ben-Overtime-O/S	857	857	857	857	857	43	257			1,178
	6007 Sal&Ben-Benefit-I/S						1				
	6008 Sal&Ben-Benefit-O/S	2,557	2,653	2,738	2,838	2,940	2,196	1,899	8,617	6,558	3,398
	6010 Sal&Wag-EHT	101	104	107	110	113	104	85	285	216	133
	6201 Sal&Ben-Rebill Labour Offset	-7,817	-8,066	-8,308	-8,565	-8,829	-1,197	-474		-17,815	-10,377
	Salary and Benefits	**0**	**0**	**0**	**0**	**0**	**4,957**	**5,094**	**23,507**	**0**	**-1**
	7004 Contr Svc-Contractors/Builders	2,752	2,807	2,863	2,920	2,920	-529	1,154	4,080	3,264	2,698
	Op Exp-Contracted Services	**2,752**	**2,807**	**2,863**	**2,920**	**2,920**	**-529**	**1,154**	**4,080**	**3,264**	**2,698**
	7501 Lse&Rntls-Lease&Easements	3,104	3,135	3,167	3,198	3,199			2,984	3,043	3,073
	7507 Lse&Rntls-Other							1,286			
	Lease & Rentals	**3,104**	**3,135**	**3,167**	**3,198**	**3,199**		**1,286**	**2,984**	**3,043**	**3,073**
	7613 Suppl-Maint.Supplies	1,355	1,382	1,409	1,437	1,437	241	3,408	2,000	2,000	1,020
	7624 Suppl-Signs	1,040	1,061	1,082	1,104	1,104					1,020
	Op Exp-Supplies & Materials	**2,395**	**2,443**	**2,492**	**2,542**	**2,542**	**241**	**3,408**	**2,000**	**2,000**	**2,040**
	7505 Lse&Rntls-Leased Equipment						5,727				
	7707 Equip-Vehicle Charges	4,846	5,138	5,348	5,520	5,670	4,274	4,323	4,369	4,607	4,936
	Op Exp-Equipment under $5,000	**4,846**	**5,138**	**5,348**	**5,520**	**5,670**	**10,000**	**4,323**	**4,369**	**4,607**	**4,936**

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7927 Sdry-Misc. Expenses						20				
	7998 Sdry-Rebill Expense Offset						-161	-1,393			
	7999 Sdry-Rebill Expense						161	1,393			
	Op Exp-Sundry						**20**				
	8103 Recoveries- Internal Admin Charge Payro						4	2			
	Op Exp-Recoveries						**4**	**2**			
	9412 Tsf To Rsv-MRN General Rehabilitation						22,391				
	Tsf to reserves-operating						**22,391**				
	4479 Other Rev-Misc. Revenue							-92			
	4493 Other Rev-Rebills						-145	-45			
	4510 Other Rev-Lease & Rentals							392			
	Other Revenue						**-145**	**255**			
	5412 Tsf-Fm-Rsv-MRN General Rehabilitation							-2,622			
	Tsf from reserves-operating							**-2,622**			
	Total 345 OP-MRN Signage	**13,097**	**13,523**	**13,869**	**14,180**	**14,331**	**36,939**	**12,901**	**36,939**	**12,914**	**12,746**
	346-OP-MRN Road Markings										
	6001 Sal&Ben-Wages	32	34	35	36	37			563	90	1
	6003 Sal&Ben-Aux-All							143			
	6005 Sal&Ben-Benefit-Aux							17			
	6006 Sal&Ben-Overtime-O/S	6	6	6	6	6					
	6008 Sal&Ben-Benefit-O/S	19	20	21	21	22			332	54	0
	6010 Sal&Wag-EHT	1	1	1	1	1		2	11	2	
	6201 Sal&Ben-Rebill Labour Offset	-59	-61	-63	-64	-66				-146	-2
	Salary and Benefits	**0**	**0**	**0**		**0**		**163**	**905**	**-1**	**0**
	7004 Contr Svc-Contractors/Builders	49,158	49,575	50,023	50,504	50,994	59,160	58,001	36,930	48,369	48,816
	Op Exp-Contracted Services	**49,158**	**49,575**	**50,023**	**50,504**	**50,994**	**59,160**	**58,001**	**36,930**	**48,369**	**48,816**
	7613 Suppl-Maint.Supplies	300	300	300	300	300			300	300	300
	Op Exp-Supplies & Materials	**300**	**300**	**300**	**300**	**300**			**300**	**300**	**300**
	7707 Equip-Vehicle Charges	1,385	1,468	1,528	1,577	1,620	1,271	1,285	1,283	1,352	1,410
	Op Exp-Equipment under $5,000	**1,385**	**1,468**	**1,528**	**1,577**	**1,620**	**1,271**	**1,285**	**1,283**	**1,352**	**1,410**
	7998 Sdry-Rebill Expense Offset										
	7999 Sdry-Rebill Expense										
	Op Exp-Sundry										
	4493 Other Rev-Rebills										
	Other Revenue										
	5412 Tsf-Fm-Rsv-MRN General Rehabilitation						-21,012	-9,430			
	Tsf from reserves-operating						**-21,012**	**-9,430**			
	Total 346 OP-MRN Road Markings	**50,843**	**51,343**	**51,851**	**52,381**	**52,914**	**39,419**	**50,020**	**39,419**	**50,020**	**50,526**
	347-OP-MRN Street Cleaning										
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	16,698	17,283	17,881	18,479	19,093	19,426	7,663	33,210	31,952	21,946
	6003 Sal&Ben-Aux-All						2,656	501			
	6005 Sal&Ben-Benefit-Aux						321	60			
	6006 Sal&Ben-Overtime-O/S	3,328	3,328	3,328	3,328	3,328	1,219	833			4,560
	6007 Sal&Ben-Benefit-I/S						6				
	6008 Sal&Ben-Benefit-O/S	9,926	10,299	10,630	11,015	11,414	11,319	4,606	19,594	18,980	13,159
	6010 Sal&Wag-EHT	391	402	414	425	437	598	212	648	623	517
	6201 Sal&Ben-Rebill Labour Offset	-30,343	-31,312	-32,252	-33,247	-34,272	-103	-404		-51,554	-40,182
	Salary and Benefits		**0**		**0**		**35,442**	**13,470**	**53,451**	**1**	**0**
	7004 Contr Svc-Contractors/Builders	3,002	3,062	3,123	3,185	3,186	2,521	3,959			2,942
	Op Exp-Contracted Services	**3,002**	**3,062**	**3,123**	**3,185**	**3,186**	**2,521**	**3,959**			**2,942**
	7300 Communic-Advertising						139				

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Op Exp-Communications						139				
	7613 Suppl-Maint.Supplies	520	531	541	552	552	-111	467	500	500	510
	Op Exp-Supplies & Materials	520	531	541	552	552	-111	467	500	500	510
	7707 Equip-Vehicle Charges	23,952	25,396	26,434	27,284	28,026	21,252	21,500	21,554	22,729	24,397
	Op Exp-Equipment under $5,000	23,952	25,396	26,434	27,284	28,026	21,252	21,500	21,554	22,729	24,397
	7998 Sdry-Rebill Expense Offset							-394			
	7999 Sdry-Rebill Expense							394			
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payro						32	29			
	Op Exp-Recoveries						32	29			
	9412 Tsf To Rsv-MRN General Rehabilitation						16,230				
	Tsf to reserves-operating						16,230				
	4479 Other Rev-Misc. Revenue										
	4493 Other Rev-Rebills							-225			
	Other Revenue							-225			
	5412 Tsf-Fm-Rsv-MRN General Rehabilitation							-16,003			
	Tsf from reserves-operating							-16,003			
	Total 347 OP-MRN Street Cleaning	**27,474**	**28,988**	**30,098**	**31,021**	**31,764**	**75,505**	**23,198**	**75,505**	**23,230**	**27,850**
	348-OP-MRN Snow Removal										
	6001 Sal&Ben-Wages	20,015	20,716	21,432	22,149	22,886	7,032	7,853	19,293	17,367	23,864
	6003 Sal&Ben-Aux-All						2,751	4,703			
	6004 Sal&Ben-Other-All										
	6005 Sal&Ben-Benefit-Aux						327	564			
	6006 Sal&Ben-Overtime-O/S	3,989	3,989	3,989	3,989	3,989	11,101	9,525			4,959
	6007 Sal&Ben-Benefit-I/S						3				
	6008 Sal&Ben-Benefit-O/S	11,898	12,344	12,742	13,203	13,680	4,512	4,686	11,383	10,316	14,309
	6010 Sal&Wag-EHT	468	482	496	510	524	440	423	376	339	562
	6201 Sal&Ben-Rebill Labour Offset	-36,370	-37,531	-38,658	-39,851	-41,079				-28,021	-43,695
	Salary and Benefits	0	0	0		0	26,165	27,755	31,052	0	0
	7004 Contr Svc-Contractors/Builders	220,755	255,613	281,174	309,291	340,220	173,129	186,087	120,360	131,580	176,982
	Op Exp-Contracted Services	220,755	255,613	281,174	309,291	340,220	173,129	186,087	120,360	131,580	176,982
	7303 Communic-Delivery/Courier										
	Op Exp-Communications										
	7613 Suppl-Maint.Supplies	32,451	34,236	35,948	37,386	38,507	12,463	17,211	25,500	30,600	30,906
	Op Exp-Supplies & Materials	32,451	34,236	35,948	37,386	38,507	12,463	17,211	25,500	30,600	30,906
	7707 Equip-Vehicle Charges	26,583	28,185	29,337	30,281	31,104	23,678	23,954	23,982	25,289	27,077
	Op Exp-Equipment under $5,000	26,583	28,185	29,337	30,281	31,104	23,678	23,954	23,982	25,289	27,077
	8103 Recoveries- Internal Admin Charge Payro						26	26			
	Op Exp-Recoveries						26	26			
	5412 Tsf-Fm-Rsv-MRN General Rehabilitation						-34,567	-67,628			
	Tsf from reserves-operating						-34,567	-67,628			
	Total 348 OP-MRN Snow Removal	**279,789**	**318,034**	**346,458**	**376,958**	**409,832**	**200,894**	**187,405**	**200,894**	**187,469**	**234,965**
	349-OP-MRN Vegetation										
	6001 Sal&Ben-Wages	25,416	26,306	27,216	28,126	29,062	3,107	3,479	13,280	7,955	15,841
	6003 Sal&Ben-Aux-All						34,780	52,184			
	6005 Sal&Ben-Benefit-Aux						4,094	6,262			
	6006 Sal&Ben-Overtime-O/S	5,065	5,065	5,065	5,065	5,065	238				3,292
	6007 Sal&Ben-Benefit-I/S						79				
	6008 Sal&Ben-Benefit-O/S	15,108	15,676	16,180	16,766	17,372	1,829	2,091	7,835	4,725	9,498
	6010 Sal&Wag-EHT	594	612	629	647	665	755	992	259	155	373
	6201 Sal&Ben-Rebill Labour Offset	-46,184	-47,659	-49,091	-50,605	-52,165				-12,836	-29,004

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Salary and Benefits	0	0	0	0	0	44,883	65,008	21,374	0	0
	7004 Contr Svc-Contractors/Builders	25,640	26,152	26,675	27,209	27,209	38,275	16,819	10,200	15,300	25,137
	7024 Contr Svc-Tree Cutting						828				
	Op Exp-Contracted Services	25,640	26,152	26,675	27,209	27,209	39,103	16,819	10,200	15,300	25,137
	7613 Suppl-Maint.Supplies										
	Op Exp-Supplies & Materials										
	7707 Equip-Vehicle Charges	15,230	16,148	16,808	17,348	17,820	13,514	13,671	13,761	14,510	15,512
	Op Exp-Equipment under $5,000	15,230	16,148	16,808	17,348	17,820	13,514	13,671	13,761	14,510	15,512
	8103 Recoveries- Internal Admin Charge Payro						63	95			
	Op Exp-Recoveries						63	95			
	9412 Tsf To Rsv-MRN General Rehabilitation										
	Tsf to reserves-operating										
	5412 Tsf-Fm-Rsv-MRN General Rehabilitation						-52,228	-65,933			
	Tsf from reserves-operating						-52,228	-65,933			
	Total 349 OP-MRN Vegetation	**40,869**	**42,300**	**43,483**	**44,557**	**45,029**	**45,335**	**29,660**	**45,335**	**29,810**	**40,650**
	351-OP-MRN Structures										
	6001 Sal&Ben-Wages	748	774	801	828	856		1,887	2,103	1,456	459
	6006 Sal&Ben-Overtime-O/S	149	149	149	149	149		140			95
	6008 Sal&Ben-Benefit-O/S	445	461	476	494	511		1,134	1,241	865	275
	6010 Sal&Wag-EHT	17	18	19	19	20		49	41	29	11
	6201 Sal&Ben-Rebill Labour Offset	-1,360	-1,403	-1,445	-1,490	-1,536				-2,349	-840
	Salary and Benefits	0	0		0	0		3,210	3,385	1	0
	7004 Contr Svc-Contractors/Builders							1,271			
	Op Exp-Contracted Services							1,271			
	7105 Prf Svc-Consultant						2,730	6,624			
	Op Exp-Consulting and Prof Services						2,730	6,624			
	7402 Insurance-Property	37,349	39,217	41,178	43,237	43,237	23,355	35,644	22,279	24,523	35,571
	Insurance & Claims	37,349	39,217	41,178	43,237	43,237	23,355	35,644	22,279	24,523	35,571
	7613 Suppl-Maint.Supplies							382			
	Op Exp-Supplies & Materials							382			
	5412 Tsf-Fm-Rsv-MRN General Rehabilitation						-421	-22,614			
	Tsf from reserves-operating						-421	-22,614			
	Total 351 OP-MRN Structures	**37,349**	**39,217**	**41,178**	**43,237**	**43,237**	**25,663**	**24,516**	**25,663**	**24,524**	**35,571**
	352-OP-MRN Administration										
	6201 Sal&Ben-Rebill Labour Offset	159,386	164,417	169,258	174,195	179,430				168,746	175,438
	Salary and Benefits	159,386	164,417	169,258	174,195	179,430				168,746	175,438
	7004 Contr Svc-Contractors/Builders									19,380	
	Op Exp-Contracted Services									19,380	
	7307 Communic-Celluar Services							72			
	Op Exp-Communications							72			
	7501 Lse&Rntls-Lease&Easements						4,761	2,905			
	7507 Lse&Rntls-Other										
	Lease & Rentals						4,761	2,905			
	7613 Suppl-Maint.Supplies						-161	-862			
	Op Exp-Supplies & Materials						-161	-862			
	7505 Lse&Rntls-Leased Equipment										
	Op Exp-Equipment under $5,000										

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	9412 Tsf To Rsv-MRN General Rehabilitation						161,196	244,605	145,630	50,142	
	Tsf to reserves-operating						**161,196**	**244,605**	**145,630**	**50,142**	
	9505 Tsf To Rsv-MRN Pavement Rehab	1,551,942	1,518,702	271,066	246,183	224,848	674,000	700,000	674,000	694,000	715,310
	Tsf to reserves-capital	**1,551,942**	**1,518,702**	**271,066**	**246,183**	**224,848**	**674,000**	**700,000**	**674,000**	**694,000**	**715,310**
	4650 Grnt-Other-GVTA (Translink)	-2,949,380	-2,976,380	-1,778,380	-1,805,380	-1,832,790	-1,559,648	-1,621,380	-1,559,648	-1,606,928	-1,673,380
	Transfer from other govt-capital other	**-2,949,380**	**-2,976,380**	**-1,778,380**	**-1,805,380**	**-1,832,790**	**-1,559,648**	**-1,621,380**	**-1,559,648**	**-1,606,928**	**-1,673,380**
	5412 Tsf-Fm-Rsv-MRN General Rehabilitation						-20,166				
	Tsf from reserves-operating						**-20,166**				
	Total 352 OP-MRN Administration	**-1,238,052**	**-1,293,261**	**-1,338,056**	**-1,385,003**	**-1,428,512**	**-740,018**	**-674,660**	**-740,018**	**-674,660**	**-782,633**
	353-OP-MRN Public Waste Collection										
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	4,161	4,307	4,456	4,605	4,758		11,607			
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All							2,333			
	6004 Sal&Ben-Other-All										
	6005 Sal&Ben-Benefit-Aux							280			
	6006 Sal&Ben-Overtime-O/S	829	829	829	829	829					
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	2,474	2,567	2,649	2,745	2,844		6,849			
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	97	100	103	106	109		326			
	6201 Sal&Ben-Rebill Labour Offset	-7,562	-7,803	-8,038	-8,285	-8,541					
	Salary and Benefits	**0**	**0**		**0**	**0**		**21,395**			
	6101 HR-Cnvntions,Dues&Act.										
	6103 HR-Health&Safety Prog.										
	6104 HR-Mileage/Vehicle Allow.										
	6111 HR-Trng&Educ-Corp										
	6112 HR-Trng&Educ-Dept										
	Personnel Services										
	7004 Contr Svc-Contractors/Builders							1,264			
	7018 Contr Svc-Printing										
	7024 Contr Svc-Tree Cutting										
	Op Exp-Contracted Services							**1,264**			
	7105 Prf Svc-Consultant										
	7114 Prf Svc-Other Prof.Services										
	7117 Prf Svc-Sftwre Mnt/Upgrades										
	Op Exp-Consulting and Prof Services										
	7300 Communic-Advertising										
	7302 Communic-Products/Services										
	7303 Communic-Delivery/Courier										
	7306 Communic-Telephone										
	7307 Communic-Celluar Services										
	Op Exp-Communications										
	7402 Insurance-Property										
	Insurance & Claims										
	7501 Lse&Rntls-Lease&Easements										
	Lease & Rentals										
	7613 Suppl-Maint.Supplies										
	7615 Suppl-Misc. Supplies										
	7620 Suppl-Promo Material										
	7624 Suppl-Signs										
	7625 Suppl-Spec Office&Process Suppl										
	7629 Suppl-Working Lunches/Food										
	7634 Supp-Stock Supp-Janitorial										
	7635 Supp-Stock Supp-Maintenance										
	Op Exp-Supplies & Materials										
	7403 Insurance-Vehicle										
	7505 Lse&Rntls-Leased Equipment										

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Operating Details 2026 - 2030

MRN Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7509 Lse&Rntls-Vehicles										
	7700 Equip-Equipment Purchase										
	7701 Equip-Equipment Replacement										
	7702 Equip-Fuel										
	7703 Equip-Maint-Vehicles										
	7706 Equip-Replacement Provision										
	7707 Equip-Vehicle Charges										
	7708 Equip-Chargeout Recovery										
	7712 Equip-Maintenance										
	7715 Equip-Garage Charges-Preventiv Main										
	Op Exp-Equipment under $5,000										
	7927 Sdry-Misc. Expenses										
	7998 Sdry-Rebill Expense Offset										
	7999 Sdry-Rebill Expense										
	Op Exp-Sundry										
	8101 Recoveries-Utilities										
	8103 Recoveries- Internal Admin Charge Payro							94			
	Op Exp-Recoveries							94			
	9406 Tsf To Rsv-Future Operating										
	Tsf to reserves-operating										
	4493 Other Rev-Rebills										
	Other Revenue										
	5412 Tsf-Fm-Rsv-MRN General Rehabilitation							-22,802			
	Tsf from reserves-operating							-22,802			
	5900 Approp.From Surplus										
	Appropriation from surplus										
	Total 353 OP-MRN Public Waste Collection	0	0	0	0			-49			
	350-OP-MRN Street Furniture										
	6001 Sal&Ben-Wages										
	6003 Sal&Ben-Aux-All										
	6005 Sal&Ben-Benefit-Aux										
	6006 Sal&Ben-Overtime-O/S										
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT										
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits										
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7105 Prf Svc-Consultant										
	Op Exp-Consulting and Prof Services										
	7613 Suppl-Maint.Supplies										
	7624 Suppl-Signs										
	Op Exp-Supplies & Materials										
	7707 Equip-Vehicle Charges										
	Op Exp-Equipment under $5,000										
	7998 Sdry-Rebill Expense Offset										
	7999 Sdry-Rebill Expense										
	Op Exp-Sundry										
	4493 Other Rev-Rebills										
	Other Revenue										
	Total 350 OP-MRN Street Furniture										
	Total MRN	0	0		0	0	0	-402	0	0	2

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Operations

2026 - 2030 Operating Budget

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Budget Highlights

Operations - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Expenses	**2,353,043**	**2,449,496**	**2,527,050**	**2,601,654**	**2,674,428**
Salary and Benefits	1,010,634	1,041,923	1,072,597	1,104,515	1,137,049
Contracted Services	310,977	316,574	322,589	329,041	335,622
Utilities	284,650	304,122	316,087	328,530	341,471
Insurance & Claims	37,864	39,757	41,745	43,832	46,024
Lease & Rentals	36,353	36,353	36,353	36,353	36,353
Equipment under $5,000	678,347	719,172	748,522	772,588	793,586
Supplies & Materials	195,020	198,493	202,225	206,227	210,308
Recoveries	-200,801	-206,898	-213,067	-219,432	-225,985
Total	**$ 2,353,043**	**$ 2,449,496**	**$ 2,527,050**	**$ 2,601,654**	**$ 2,674,428**

Operations - Budget Drivers	Plan 2026	Estimated Tax Impact
Salary Adjustments	**60,158**	**0.1%**
Salary & Wages	140,535	0.2%
Overhead and Benefits	-60,695	-0.1%
Recoveries - Utilities	-19,682	0.0%
Operating Expenses	**-17,094**	**0.0%**
Contracted Services	4,596	0.0%
Communications	-303	0.0%
Supplies and Materials	-9,585	0.0%
Insurance and Claims	9,929	0.0%
Equipment/Vehicle	-3,964	0.0%
Internal Garage Charges	-8,599	0.0%
Utilities (i.e Hydro & Gas)	-9,168	0.0%
Total	**$ 43,064**	**0.1%**

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Operating Details 2026 - 2030

Operations Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
323-OP-LRN Pavement											
	6001 Sal&Ben-Wages	41,449	42,625	43,817	44,970	46,153	84,900	53,651	43,625	45,704	42,458
	6003 Sal&Ben-Aux-All	9,159	9,434	9,717	10,009	10,309	26,206	13,337	2,456	2,553	8,849
	6005 Sal&Ben-Benefit-Aux	1,007	1,038	1,069	1,101	1,134	3,103	1,600	295	307	973
	6006 Sal&Ben-Overtime-O/S						648	1,221			
	6007 Sal&Ben-Benefit-I/S						42				
	6008 Sal&Ben-Benefit-O/S	24,994	25,916	26,728	27,656	28,615	49,749	32,642	22,858	23,680	25,645
	6010 Sal&Wag-EHT	987	1,015	1,044	1,072	1,101	2,818	1,587	899	941	1,000
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	**77,596**	**80,028**	**82,375**	**84,808**	**87,311**	**167,466**	**104,039**	**70,132**	**73,185**	**78,925**
	6112 HR-Trng&Educ-Dept							250			
	Personnel Services							**250**			
	7004 Contr Svc-Contractors/Builders	95,781	97,505	99,357	101,345	103,372	140,208	118,256	174,420	142,800	120,750
	Op Exp-Contracted Services	**95,781**	**97,505**	**99,357**	**101,345**	**103,372**	**140,208**	**118,256**	**174,420**	**142,800**	**120,750**
	7601 Suppl-Beverages										
	7613 Suppl-Maint.Supplies	36,236	36,888	37,589	38,340	39,107	43,088	14,271	10,710	16,320	35,700
	7616 Suppl-Nozzels/Hose Replacement						-1,700	3,790			
	Op Exp-Supplies & Materials	**36,236**	**36,888**	**37,589**	**38,340**	**39,107**	**41,388**	**18,061**	**10,710**	**16,320**	**35,700**
	7505 Lse&Rntls-Leased Equipment										
	7700 Equip-Equipment Purchase	1,449	1,476	1,504	1,534	1,564					1,428
	7701 Equip-Equipment Replacement						5,274				
	7707 Equip-Vehicle Charges	35,721	37,874	39,421	40,690	41,796	29,915	30,264	30,283	31,933	36,385
	7712 Equip-Maintenance						2,467				
	Op Exp-Equipment under $5,000	**37,170**	**39,349**	**40,925**	**42,223**	**43,360**	**37,656**	**30,264**	**30,283**	**31,933**	**37,813**
	7998 Sdry-Rebill Expense Offset							-295			
	7999 Sdry-Rebill Expense							295			
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payro						109	47			
	Op Exp-Recoveries						**109**	**47**			
Total 323 OP-LRN Pavement		**246,783**	**253,770**	**260,245**	**266,716**	**273,150**	**386,828**	**270,917**	**285,544**	**264,238**	**273,188**
324-OP-LRN Shoulder											
	6001 Sal&Ben-Wages	6,276	6,454	6,635	6,810	6,989	8,790	2,724	8,074	8,452	6,812
	6003 Sal&Ben-Aux-All	1,860	1,916	1,974	2,033	2,094	1,065		499	519	1,798
	6005 Sal&Ben-Benefit-Aux	205	211	217	224	230	126		60	62	198
	6006 Sal&Ben-Overtime-O/S						86	52			
	6007 Sal&Ben-Benefit-I/S						2				
	6008 Sal&Ben-Benefit-O/S	3,785	3,924	4,047	4,188	4,333	5,145	1,637	4,228	4,376	4,114
	6010 Sal&Wag-EHT	159	163	168	172	177	260	68	167	175	168
	6201 Sal&Ben-Rebill Labour Offset							-52			
	Salary and Benefits	**12,285**	**12,669**	**13,041**	**13,426**	**13,823**	**15,474**	**4,430**	**13,028**	**13,584**	**13,091**
	7004 Contr Svc-Contractors/Builders	622	633	645	658	671	1,927		1,434	1,463	1,492
	Op Exp-Contracted Services	**622**	**633**	**645**	**658**	**671**	**1,927**		**1,434**	**1,463**	**1,492**
	7105 Prf Svc-Consultant										
	Op Exp-Consulting and Prof Services										
	7613 Suppl-Maint.Supplies	1,077	1,097	1,117	1,139	1,162	6,416	759	1,020	1,040	1,061
	Op Exp-Supplies & Materials	**1,077**	**1,097**	**1,117**	**1,139**	**1,162**	**6,416**	**759**	**1,020**	**1,040**	**1,061**
	7707 Equip-Vehicle Charges	39,459	41,838	43,547	44,948	46,170	32,918	33,302	33,434	35,256	40,193
	Op Exp-Equipment under $5,000	**39,459**	**41,838**	**43,547**	**44,948**	**46,170**	**32,918**	**33,302**	**33,434**	**35,256**	**40,193**
	7927 Sdry-Misc. Expenses										
	7998 Sdry-Rebill Expense Offset							-11,681			
	7999 Sdry-Rebill Expense							11,681			
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payro						38	12			
	Op Exp-Recoveries						**38**	**12**			
	4479 Other Rev-Misc. Revenue							-1,042			

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Other Revenue							-1,042			
	Total 324 OP-LRN Shoulder	**53,443**	**56,236**	**58,350**	**60,172**	**61,827**	**56,772**	**37,462**	**48,917**	**51,344**	**55,837**
	325-OP-LRN Pedestrian										
	6001 Sal&Ben-Wages	43,233	44,460	45,702	46,905	48,139	40,493	44,584	50,032	52,416	45,536
	6003 Sal&Ben-Aux-All	11,020	11,350	11,691	12,042	12,403	3,805	77	2,954	3,072	10,647
	6004 Sal&Ben-Other-All										
	6005 Sal&Ben-Benefit-Aux	1,212	1,248	1,286	1,324	1,364	442	9	355	369	1,171
	6006 Sal&Ben-Overtime-O/S						43	284			
	6007 Sal&Ben-Benefit-I/S						14				
	6008 Sal&Ben-Benefit-O/S	26,070	27,031	27,879	28,847	29,846	23,692	26,795	26,214	27,157	27,504
	6010 Sal&Wag-EHT	1,058	1,088	1,119	1,149	1,181	1,172	1,111	1,033	1,082	1,095
	Salary and Benefits	**82,592**	**85,178**	**87,677**	**90,267**	**92,933**	**69,661**	**72,860**	**80,588**	**84,095**	**85,953**
	7004 Contr Svc-Contractors/Builders	31,409	31,974	32,582	33,233	33,898	42,003	30,733	600	9,486	23,719
	Op Exp-Contracted Services	**31,409**	**31,974**	**32,582**	**33,233**	**33,898**	**42,003**	**30,733**	**600**	**9,486**	**23,719**
	7105 Prf Svc-Consultant							9,545			
	Op Exp-Consulting and Prof Services							**9,545**			
	7303 Communic-Delivery/Courier										
	Op Exp-Communications										
	7613 Suppl-Maint.Supplies	6,696	6,817	6,946	7,085	7,227	4,796	1,585	5,422	5,530	6,597
	Op Exp-Supplies & Materials	**6,696**	**6,817**	**6,946**	**7,085**	**7,227**	**4,796**	**1,585**	**5,422**	**5,530**	**6,597**
	7707 Equip-Vehicle Charges	23,537	24,956	25,975	26,811	27,540	19,635	19,864	19,967	21,055	23,975
	Op Exp-Equipment under $5,000	**23,537**	**24,956**	**25,975**	**26,811**	**27,540**	**19,635**	**19,864**	**19,967**	**21,055**	**23,975**
	8103 Recoveries- Internal Admin Charge Payro						92	53			
	Op Exp-Recoveries						**92**	**53**			
	Total 325 OP-LRN Pedestrian	**144,234**	**148,924**	**153,180**	**157,397**	**161,597**	**136,188**	**134,640**	**106,577**	**120,167**	**140,244**
	326-OP-LRN Street Lighting										
	6001 Sal&Ben-Wages						17,367	21,902	69,450	72,765	
	6003 Sal&Ben-Aux-All								3,990	4,148	
	6005 Sal&Ben-Benefit-Aux								479	498	
	6006 Sal&Ben-Overtime-O/S						213	601			
	6008 Sal&Ben-Benefit-O/S						10,176	13,165	36,391	37,704	
	6010 Sal&Wag-EHT						475	552	1,432	1,500	
	6201 Sal&Ben-Rebill Labour Offset						-70	-584			
	Salary and Benefits						**28,162**	**35,636**	**111,741**	**116,615**	
	7003 Contr Svc- Prog Instructors										
	7004 Contr Svc-Contractors/Builders	33,275	33,873	34,517	35,207	35,912	41,186	48,314	14,790	17,340	26,402
	Op Exp-Contracted Services	**33,275**	**33,873**	**34,517**	**35,207**	**35,912**	**41,186**	**48,314**	**14,790**	**17,340**	**26,402**
	7105 Prf Svc-Consultant							15,013			
	Op Exp-Consulting and Prof Services							**15,013**			
	7201 Utilities-Light	239,040	256,887	267,163	277,849	288,963	215,046	208,804	243,866	240,318	238,079
	Op Exp-Utilities	**239,040**	**256,887**	**267,163**	**277,849**	**288,963**	**215,046**	**208,804**	**243,866**	**240,318**	**238,079**
	7613 Suppl-Maint.Supplies	4,756	4,841	4,933	5,032	5,132	16,638	-6,739	2,018	4,182	4,685
	7633 Supp-Electrical							1,724			
	Op Exp-Supplies & Materials	**4,756**	**4,841**	**4,933**	**5,032**	**5,132**	**16,638**	**-5,015**	**2,018**	**4,182**	**4,685**
	7707 Equip-Vehicle Charges	38,767	41,104	42,783	44,159	45,360	32,456	32,835	32,890	34,682	39,487
	Op Exp-Equipment under $5,000	**38,767**	**41,104**	**42,783**	**44,159**	**45,360**	**32,456**	**32,835**	**32,890**	**34,682**	**39,487**
	7924 Sdry-Licenses&Royalties										
	7998 Sdry-Rebill Expense Offset							-29,167			
	7999 Sdry-Rebill Expense							29,167			
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payro						2	7			
	Op Exp-Recoveries						**2**	**7**			

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	4479 Other Rev-Misc. Revenue						-95	-1,075			
	4493 Other Rev-Rebills							-22			
	Other Revenue						**-95**	**-1,098**			
	Total 326 OP-LRN Street Lighting	**315,837**	**336,705**	**349,396**	**362,248**	**375,367**	**333,394**	**334,496**	**405,304**	**413,137**	**308,654**
	327-OP-LRN Traffic Signals										
	6001 Sal&Ben-Wages	1	1	2	2	2			4	4	1
	6004 Sal&Ben-Other-All							530			
	6006 Sal&Ben-Overtime-O/S										
	6008 Sal&Ben-Benefit-O/S	1	1	1	1	1			2	3	1
	6010 Sal&Wag-EHT	0	0	0	0	0			0		
	Salary and Benefits	**2**	**2**	**2**	**3**	**3**		**530**	**7**	**7**	**3**
	7004 Contr Svc-Contractors/Builders	32,653	33,240	33,872	34,549	35,240	25,309	45,526	34,680	35,374	30,599
	Op Exp-Contracted Services	**32,653**	**33,240**	**33,872**	**34,549**	**35,240**	**25,309**	**45,526**	**34,680**	**35,374**	**30,599**
	7201 Utilities-Light	45,463	47,081	48,764	50,515	52,335	45,327	45,253	50,820	43,134	52,058
	Op Exp-Utilities	**45,463**	**47,081**	**48,764**	**50,515**	**52,335**	**45,327**	**45,253**	**50,820**	**43,134**	**52,058**
	7501 Lse&Rntls-Lease&Easements	6,545	6,545	6,545	6,545	6,545	6,250	6,084			6,545
	Lease & Rentals	**6,545**	**6,545**	**6,545**	**6,545**	**6,545**	**6,250**	**6,084**			**6,545**
	7613 Suppl-Maint.Supplies	632	644	656	669	682	8,159		605	617	623
	7633 Supp-Electrical	2,085	2,085	2,085	2,085	2,085	2,085	146			2,086
	Op Exp-Supplies & Materials	**2,717**	**2,729**	**2,741**	**2,754**	**2,767**	**10,244**	**146**	**605**	**617**	**2,709**
	7924 Sdry-Licenses&Royalties										
	Op Exp-Sundry										
	Total 327 OP-LRN Traffic Signals	**87,380**	**89,598**	**91,925**	**94,366**	**96,891**	**87,130**	**97,538**	**86,112**	**79,131**	**91,913**
	328-OP-LRN Signage										
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	59,756	61,452	63,170	64,832	66,537	45,822	45,856	78,509	82,243	64,347
	6003 Sal&Ben-Aux-All	16,029	16,510	17,005	17,515	18,041	676	1,015	4,297	4,468	15,486
	6004 Sal&Ben-Other-All							154			
	6005 Sal&Ben-Benefit-Aux	1,763	1,816	1,870	1,926	1,984	46	122	516	536	1,703
	6006 Sal&Ben-Overtime-O/S						749	949			
	6007 Sal&Ben-Benefit-I/S						2				
	6008 Sal&Ben-Benefit-O/S	36,033	37,363	38,534	39,872	41,253	24,165	29,619	41,134	42,610	38,866
	6010 Sal&Wag-EHT	1,478	1,520	1,563	1,606	1,649	1,144	1,204	1,615	1,691	1,557
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	**115,059**	**118,660**	**122,142**	**125,751**	**129,464**	**72,605**	**78,918**	**126,070**	**131,548**	**121,959**
	6111 HR-Trng&Educ-Corp										
	Personnel Services										
	7004 Contr Svc-Contractors/Builders	3,421	3,482	3,548	3,619	3,692	6,286	4,547			
	Op Exp-Contracted Services	**3,421**	**3,482**	**3,548**	**3,619**	**3,692**	**6,286**	**4,547**			
	7303 Communic-Delivery/Courier						23				
	Op Exp-Communications						**23**				
	7501 Lse&Rntls-Lease&Easements	8,850	8,850	8,850	8,850	8,850			8,850	8,850	8,850
	Lease & Rentals	**8,850**	**8,850**	**8,850**	**8,850**	**8,850**			**8,850**	**8,850**	**8,850**
	7613 Suppl-Maint.Supplies	2,071	2,108	2,148	2,191	2,235	23,431	11,673	6,120	2,091	2,040
	7615 Suppl-Misc. Supplies						318				
	7624 Suppl-Signs	20,706	21,079	21,479	21,909	22,347		12,434	3,264	3,060	20,400
	Op Exp-Supplies & Materials	**22,777**	**23,187**	**23,627**	**24,100**	**24,582**	**23,749**	**24,107**	**9,384**	**5,151**	**22,440**
	7707 Equip-Vehicle Charges	40,151	42,572	44,311	45,736	46,980	33,496	33,887	33,997	35,850	40,897
	Op Exp-Equipment under $5,000	**40,151**	**42,572**	**44,311**	**45,736**	**46,980**	**33,496**	**33,887**	**33,997**	**35,850**	**40,897**
	7927 Sdry-Misc. Expenses										
	7998 Sdry-Rebill Expense Offset						-876	-231			
	7999 Sdry-Rebill Expense						876	231			
	Op Exp-Sundry										

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	8103 Recoveries- Internal Admin Charge Payro						53	53			
	Op Exp-Recoveries						**53**	**53**			
	4479 Other Rev-Misc. Revenue						-88				
	4493 Other Rev-Rebills										
	Other Revenue						**-88**				
	Total 328 OP-LRN Signage	**190,258**	**196,750**	**202,478**	**208,056**	**213,568**	**136,124**	**141,512**	**178,301**	**181,400**	**194,146**
	329-OP-LRN Road Markings										
	6001 Sal&Ben-Wages	343	353	363	372	382	69		446	472	389
	6003 Sal&Ben-Aux-All										
	6005 Sal&Ben-Benefit-Aux										
	6008 Sal&Ben-Benefit-O/S	207	215	221	229	237	40		237	249	235
	6010 Sal&Wag-EHT	7	7	7	7	7			9	9	8
	Salary and Benefits	**557**	**575**	**591**	**609**	**627**	**109**		**692**	**731**	**631**
	7004 Contr Svc-Contractors/Builders	40,427	41,155	41,937	42,775	43,631	59,120	38,441	56,100	56,712	57,024
	Op Exp-Contracted Services	**40,427**	**41,155**	**41,937**	**42,775**	**43,631**	**59,120**	**38,441**	**56,100**	**56,712**	**57,024**
	7613 Suppl-Maint.Supplies	256	261	266	271	276			714	728	252
	Op Exp-Supplies & Materials	**256**	**261**	**266**	**271**	**276**			**714**	**728**	**252**
	7707 Equip-Vehicle Charges	13,984	14,827	15,432	15,929	16,362	11,666	11,802	11,837	12,482	14,244
	Op Exp-Equipment under $5,000	**13,984**	**14,827**	**15,432**	**15,929**	**16,362**	**11,666**	**11,802**	**11,837**	**12,482**	**14,244**
	7927 Sdry-Misc. Expenses										
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payro										
	Op Exp-Recoveries										
	Total 329 OP-LRN Road Markings	**55,224**	**56,817**	**58,226**	**59,584**	**60,896**	**70,895**	**50,242**	**69,343**	**70,653**	**72,151**
	331-OP-LRN Street Cleaning										
	6000 Sal&Ben-Salaries							46			
	6001 Sal&Ben-Wages	56,587	58,192	59,819	61,393	63,008	75,790	51,806	66,404	69,575	62,803
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	14,025	14,446	14,879	15,326	15,785	14,743	1,163	3,760	3,909	13,551
	6004 Sal&Ben-Other-All						1				
	6005 Sal&Ben-Benefit-Aux	1,542	1,589	1,636	1,685	1,736	1,767	140	451	469	1,490
	6006 Sal&Ben-Overtime-O/S						2,310	2,578			
	6007 Sal&Ben-Benefit-I/S						21	11			
	6008 Sal&Ben-Benefit-O/S	34,122	35,381	36,489	37,757	39,065	44,149	31,136	34,796	36,053	37,933
	6010 Sal&Wag-EHT	1,377	1,416	1,457	1,496	1,536	2,375	1,346	1,368	1,433	1,489
	6201 Sal&Ben-Rebill Labour Offset							-793			
	Salary and Benefits	**107,653**	**111,024**	**114,281**	**117,657**	**121,131**	**141,157**	**87,432**	**106,780**	**111,439**	**117,267**
	7004 Contr Svc-Contractors/Builders	8,085	8,231	8,387	8,555	8,726	6,146	4,380	8,670	8,844	9,020
	Op Exp-Contracted Services	**8,085**	**8,231**	**8,387**	**8,555**	**8,726**	**6,146**	**4,380**	**8,670**	**8,844**	**9,020**
	7300 Communic-Advertising						139				
	Op Exp-Communications						**139**				
	7613 Suppl-Maint.Supplies	5,278	5,373	5,475	5,585	5,696	-890	-24	4,998	5,098	5,200
	7625 Suppl-Spec Office&Process Suppl								691	704	
	Op Exp-Supplies & Materials	**5,278**	**5,373**	**5,475**	**5,585**	**5,696**	**-890**	**-24**	**5,689**	**5,802**	**5,200**
	7707 Equip-Vehicle Charges	143,161	151,789	157,991	163,074	167,509	157,082	121,057	159,283	127,964	145,822
	Op Exp-Equipment under $5,000	**143,161**	**151,789**	**157,991**	**163,074**	**167,509**	**157,082**	**121,057**	**159,283**	**127,964**	**145,822**
	7998 Sdry-Rebill Expense Offset							-3,873			
	7999 Sdry-Rebill Expense							3,873			
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payro						111	43			
	Op Exp-Recoveries						**111**	**43**			

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	4479 Other Rev-Misc. Revenue							-106			
	4493 Other Rev-Rebills							-510			
	Other Revenue							**-615**			
	Total 331 OP-LRN Street Cleaning	**264,177**	**276,417**	**286,134**	**294,871**	**303,062**	**303,745**	**212,273**	**280,422**	**254,049**	**277,309**
	332-OP-LRN Snow Removal										
	6000 Sal&Ben-Salaries							286			
	6001 Sal&Ben-Wages	63,479	65,280	67,105	68,871	70,683	30,479	33,162	85,919	90,011	70,704
	6003 Sal&Ben-Aux-All	17,889	18,426	18,979	19,548	20,134	12,440	17,071	4,796	4,987	17,284
	6004 Sal&Ben-Other-All						273	2			
	6005 Sal&Ben-Benefit-Aux	1,967	2,026	2,087	2,150	2,214	1,482	2,083	576	598	1,901
	6006 Sal&Ben-Overtime-O/S						42,279	39,899			
	6007 Sal&Ben-Benefit-I/S						11				
	6008 Sal&Ben-Benefit-O/S	38,278	39,690	40,934	42,356	43,823	19,866	19,909	45,018	46,636	42,705
	6010 Sal&Wag-EHT	1,587	1,632	1,679	1,724	1,771	1,828	1,741	1,769	1,852	1,716
	Salary and Benefits	**123,201**	**127,055**	**130,784**	**134,649**	**138,626**	**108,659**	**114,153**	**138,078**	**144,084**	**134,310**
	7004 Contr Svc-Contractors/Builders	9,640	9,814	10,000	10,200	10,404	7,835	10,995	2,000	2,000	2,000
	Op Exp-Contracted Services	**9,640**	**9,814**	**10,000**	**10,200**	**10,404**	**7,835**	**10,995**	**2,000**	**2,000**	**2,000**
	7105 Prf Svc-Consultant						2,106				
	Op Exp-Consulting and Prof Services						**2,106**				
	7303 Communic-Delivery/Courier										
	Op Exp-Communications										
	7613 Suppl-Maint.Supplies	100,383	102,190	104,131	106,214	108,338	48,299	64,697	76,500	97,920	98,899
	7626 Suppl-Standard Office Supplies										
	7629 Suppl-Working Lunches/Food	732	745	759	774	790	485	130	577	714	721
	Op Exp-Supplies & Materials	**101,115**	**102,935**	**104,890**	**106,988**	**109,128**	**48,784**	**64,827**	**77,077**	**98,634**	**99,620**
	7700 Equip-Equipment Purchase						6,334				
	7707 Equip-Vehicle Charges	138,315	146,652	152,643	157,554	161,839	115,617	116,967	117,282	123,674	140,886
	7712 Equip-Maintenance						511				
	Op Exp-Equipment under $5,000	**138,315**	**146,652**	**152,643**	**157,554**	**161,839**	**122,463**	**116,967**	**117,282**	**123,674**	**140,886**
	8103 Recoveries- Internal Admin Charge Payro						26	28			
	Op Exp-Recoveries						**26**	**28**			
	9103 Tsf To Rsv-LRN Snow Removal						36,793	66,311			
	9406 Tsf To Rsv-Future Operating						7,810				
	Tsf to reserves-operating						**44,603**	**66,311**			
	5103 Tsf-Fm-Rsv-LRN Snow Removal							-4,887			
	Tsf from reserves-operating							**-4,887**			
	Total 332 OP-LRN Snow Removal	**372,270**	**386,455**	**398,318**	**409,392**	**419,996**	**334,476**	**368,393**	**334,437**	**368,393**	**376,817**
	333-OP-LRN Vegetation										
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	186,650	191,946	197,312	202,504	207,831	75,461	99,878	263,163	275,708	210,249
	6003 Sal&Ben-Aux-All	55,671	57,341	59,062	60,834	62,659	96,251	132,347	14,925	15,518	53,789
	6004 Sal&Ben-Other-All						67	229			
	6005 Sal&Ben-Benefit-Aux	6,122	6,306	6,495	6,690	6,891	11,294	15,999	1,791	1,862	5,915
	6006 Sal&Ben-Overtime-O/S						264	233			
	6007 Sal&Ben-Benefit-I/S						256				
	6008 Sal&Ben-Benefit-O/S	112,550	116,703	120,360	124,540	128,855	45,753	61,171	137,891	142,856	126,990
	6010 Sal&Wag-EHT	4,725	4,861	4,999	5,135	5,275	3,980	4,795	5,423	5,679	5,149
	6201 Sal&Ben-Rebill Labour Offset							-119			
	Salary and Benefits	**365,720**	**377,157**	**388,228**	**399,703**	**411,510**	**233,327**	**314,534**	**423,193**	**441,622**	**402,091**
	6111 HR-Trng&Educ-Corp										
	6112 HR-Trng&Educ-Dept						560				
	Personnel Services						**560**				
	7004 Contr Svc-Contractors/Builders	36,695	37,356	38,066	38,827	39,603	34,557	34,556	21,930	34,680	35,374
	Op Exp-Contracted Services	**36,695**	**37,356**	**38,066**	**38,827**	**39,603**	**34,557**	**34,556**	**21,930**	**34,680**	**35,374**

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7613 Suppl-Maint.Supplies	3,671	3,737	3,808	3,884	3,962	1,121	7,832	3,476	3,546	3,617
	7617 Suppl-Park Supplies										
	Op Exp-Supplies & Materials	**3,671**	**3,737**	**3,808**	**3,884**	**3,962**	**1,121**	**7,832**	**3,476**	**3,546**	**3,617**
	7707 Equip-Vehicle Charges	155,760	165,148	171,895	177,426	182,251	130,286	131,807	132,113	139,313	158,656
	Op Exp-Equipment under $5,000	**155,760**	**165,148**	**171,895**	**177,426**	**182,251**	**130,286**	**131,807**	**132,113**	**139,313**	**158,656**
	8103 Recoveries- Internal Admin Charge Payro						118	215			
	Op Exp-Recoveries						**118**	**215**			
	4479 Other Rev-Misc. Revenue							-25			
	4493 Other Rev-Rebills							-40			
	Other Revenue							**-65**			
	5446 Tsf-Fm-Rsv-Covid Safe Restart										
	Tsf from reserves-operating										
	Total 333 OP-LRN Vegetation	**561,846**	**583,398**	**601,997**	**619,841**	**637,327**	**399,969**	**488,879**	**580,712**	**619,161**	**599,737**
	334-OP-LRN Structures										
	6001 Sal&Ben-Wages	4,999	5,141	5,285	5,424	5,566			2,839	2,977	5,166
	6003 Sal&Ben-Aux-All	859	884	911	938	966			230	239	829
	6005 Sal&Ben-Benefit-Aux	94	97	100	103	106			28	29	91
	6008 Sal&Ben-Benefit-O/S	3,014	3,126	3,224	3,336	3,451			1,488	1,543	3,121
	6010 Sal&Wag-EHT	114	117	121	124	127			60	62	117
	Salary and Benefits	**9,081**	**9,366**	**9,640**	**9,925**	**10,218**			**4,645**	**4,850**	**9,325**
	7004 Contr Svc-Contractors/Builders	311	317	323	329	336		517			
	Op Exp-Contracted Services	**311**	**317**	**323**	**329**	**336**		**517**			
	7104 Prf Svc-Commit.Secretary										
	7105 Prf Svc-Consultant							930			
	Op Exp-Consulting and Prof Services							**930**			
	7201 Utilities-Light									3,500	3,539
	Op Exp-Utilities									**3,500**	**3,539**
	7402 Insurance-Property	37,864	39,757	41,745	43,832	46,024	25,338	36,061	26,004	26,605	27,935
	Insurance & Claims	**37,864**	**39,757**	**41,745**	**43,832**	**46,024**	**25,338**	**36,061**	**26,004**	**26,605**	**27,935**
	7613 Suppl-Maint.Supplies	222	226	230	234	239		754			218
	7626 Suppl-Standard Office Supplies							48			
	Op Exp-Supplies & Materials	**222**	**226**	**230**	**234**	**239**		**802**			**218**
	7707 Equip-Vehicle Charges	3,323	3,523	3,667	3,785	3,888	2,772	2,804	2,823	2,977	3,385
	Op Exp-Equipment under $5,000	**3,323**	**3,523**	**3,667**	**3,785**	**3,888**	**2,772**	**2,804**	**2,823**	**2,977**	**3,385**
	Total 334 OP-LRN Structures	**50,800**	**53,188**	**55,605**	**58,106**	**60,704**	**28,110**	**41,115**	**33,472**	**37,933**	**44,402**
	335-OP-LRN Administration										
	6000 Sal&Ben-Salaries	183,645	189,154	194,829	200,674	206,694	166,938	168,913	149,855	155,850	176,890
	6001 Sal&Ben-Wages	62,277	64,044	65,835	67,567	69,344	3,164	696	60,935	3,290	125,172
	6002 Sal&Ben-Overtime-I/S						1,258	2,077			
	6003 Sal&Ben-Aux-All	1,717	1,769	1,822	1,877	1,933	897	18,826	460	478	1,659
	6004 Sal&Ben-Other-All						9,038	6,491			
	6005 Sal&Ben-Benefit-Aux	189	195	200	206	213	108	2,259	55	57	183
	6006 Sal&Ben-Overtime-O/S						491	232			
	6007 Sal&Ben-Benefit-I/S	42,238	43,506	44,811	46,155	47,540	37,485	40,377	35,516	35,846	37,906
	6008 Sal&Ben-Benefit-O/S	37,553	38,939	40,159	41,554	42,994	511	605	35,429	1,326	75,604
	6010 Sal&Wag-EHT	4,829	4,972	5,118	5,267	5,420	3,598	3,649	4,119	3,113	5,619
	6201 Sal&Ben-Rebill Labour Offset	-318,772	-328,834	-338,515	-348,389	-358,860	-105		-324,574	-337,494	-553,163
	Salary and Benefits	**13,677**	**13,744**	**14,259**	**14,911**	**15,277**	**223,383**	**244,125**	**-38,203**	**-137,534**	**-130,131**
	6101 HR-Cnvntions,Dues&Act.						1,829	416			
	6103 HR-Health&Safety Prog.						150	291			
	6104 HR-Mileage/Vehicle Allow.						408	238			
	6106 HR-Health&Safety OFA										
	6108 HR-Retirement&Serv.Recog										

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Operations Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	6111 HR-Trng&Educ-Corp						2,229				
	6112 HR-Trng&Educ-Dept						80	750			
	Personnel Services						**4,696**	**1,695**			
	7004 Contr Svc-Contractors/Builders	8,396	8,548	8,710	8,884	9,062	17,008	7,000			
	Op Exp-Contracted Services	**8,396**	**8,548**	**8,710**	**8,884**	**9,062**	**17,008**	**7,000**			
	7105 Prf Svc-Consultant										
	7114 Prf Svc-Other Prof.Services										
	7117 Prf Svc-Sftwre Mnt/Upgrades						526	586			
	Op Exp-Consulting and Prof Services						**526**	**586**			
	7305 Communic-Postage										
	7307 Communic-Celluar Services							172			
	Op Exp-Communications							**172**			
	7501 Lse&Rntls-Lease&Easements	20,958	20,958	20,958	20,958	20,958	17,621	5,422	20,750	20,750	20,958
	7507 Lse&Rntls-Other										
	Lease & Rentals	**20,958**	**20,958**	**20,958**	**20,958**	**20,958**	**17,621**	**5,422**	**20,750**	**20,750**	**20,958**
	7613 Suppl-Maint.Supplies						4,263	192			
	7614 Suppl-Safety Footwear							869			
	7615 Suppl-Misc. Supplies							875			
	7625 Suppl-Spec Office&Process Suppl										
	7626 Suppl-Standard Office Supplies							11			
	7629 Suppl-Working Lunches/Food							218			
	7635 Supp-Stock Supp-Maintenance	9,185	9,350	9,528	9,718	9,913	21,272	5,874	6,800	6,800	21,485
	Op Exp-Supplies & Materials	**9,185**	**9,350**	**9,528**	**9,718**	**9,913**	**25,536**	**8,040**	**6,800**	**6,800**	**21,485**
	7927 Sdry-Misc. Expenses						11				
	7998 Sdry-Rebill Expense Offset										
	7999 Sdry-Rebill Expense										
	Op Exp-Sundry						**11**				
	8101 Recoveries-Utilities	-152,823	-157,408	-162,130	-166,994	-172,004	-125,403	-129,693	-125,403	-129,693	-134,770
	8103 Recoveries- Internal Admin Charge Payro						293	240			
	Op Exp-Recoveries	**-152,823**	**-157,408**	**-162,130**	**-166,994**	**-172,004**	**-125,111**	**-129,453**	**-125,403**	**-129,693**	**-134,770**
	4479 Other Rev-Misc. Revenue										
	4493 Other Rev-Rebills										
	Other Revenue										
	5423 Tsf-Fm-Rsv-Benefits							-4,873			
	Tsf from reserves-operating							**-4,873**			
	Total 335 OP-LRN Administration	**-100,608**	**-104,809**	**-108,677**	**-112,523**	**-116,794**	**163,671**	**132,714**	**-136,056**	**-239,677**	**-222,458**
	338-OP-Dump Site										
	6001 Sal&Ben-Wages						1,745	148			
	6003 Sal&Ben-Aux-All						3,910				
	6005 Sal&Ben-Benefit-Aux						469				
	6008 Sal&Ben-Benefit-O/S						771	89			
	6010 Sal&Wag-EHT						118	4			
	Salary and Benefits						**7,014**	**241**			
	7004 Contr Svc-Contractors/Builders						318				
	Op Exp-Contracted Services						**318**				
	7201 Utilities-Light	148	153	160	166	172	134	123	137	141	142
	Op Exp-Utilities	**148**	**153**	**160**	**166**	**172**	**134**	**123**	**137**	**141**	**142**
	7613 Suppl-Maint.Supplies						217				
	Op Exp-Supplies & Materials						**217**				
	Total 338 OP-Dump Site	**148**	**153**	**160**	**166**	**172**	**7,682**	**364**	**137**	**141**	**142**
	359-OP-Adopt a Street										
	6001 Sal&Ben-Wages	2,925	3,008	3,092	3,174	3,257	971	415	143	117	2,877
	6008 Sal&Ben-Benefit-O/S	1,764	1,829	1,886	1,952	2,019	568	249	59	39	1,738

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	6010 Sal&Wag-EHT	57	59	60	62	64	26	10	3	3	56
	Salary and Benefits	**4,746**	**4,896**	**5,039**	**5,187**	**5,340**	**1,565**	**674**	**204**	**159**	**4,671**
	7004 Contr Svc-Contractors/Builders						72				
	Op Exp-Contracted Services						**72**				
	7613 Suppl-Maint.Supplies	1,035	1,054	1,074	1,095	1,117	597	194	1,000	1,000	1,020
	Op Exp-Supplies & Materials	**1,035**	**1,054**	**1,074**	**1,095**	**1,117**	**597**	**194**	**1,000**	**1,000**	**1,020**
	8103 Recoveries- Internal Admin Charge Payro						5				
	Op Exp-Recoveries						**5**				
	Total 359 OP-Adopt a Street	**5,782**	**5,950**	**6,113**	**6,283**	**6,458**	**2,239**	**868**	**1,204**	**1,159**	**5,691**
	370-OP-Public Works Responder Program										
	6001 Sal&Ben-Wages						211				
	6002 Sal&Ben-Overtime-I/S						286				
	6004 Sal&Ben-Other-All						1,215	0			
	6006 Sal&Ben-Overtime-O/S										
	6007 Sal&Ben-Benefit-I/S						446				
	6008 Sal&Ben-Benefit-O/S						579				
	Salary and Benefits						**2,737**	**0**			
	7004 Contr Svc-Contractors/Builders	9,329	9,497	9,678	9,871	10,069	13,577	13,200			
	7006 Contr Svc-Fee For Service										
	Op Exp-Contracted Services	**9,329**	**9,497**	**9,678**	**9,871**	**10,069**	**13,577**	**13,200**			
	7302 Communic-Products/Services						203		13,245	13,245	303
	Op Exp-Communications						**203**		**13,245**	**13,245**	**303**
	7601 Suppl-Beverages										
	7606 Suppl-Computer Supplies										
	7613 Suppl-Maint.Supplies										
	7635 Supp-Stock Supp-Maintenance										
	Op Exp-Supplies & Materials										
	7998 Sdry-Rebill Expense Offset										
	7999 Sdry-Rebill Expense										
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payro						36	30			
	Op Exp-Recoveries						**36**	**30**			
	4479 Other Rev-Misc. Revenue										
	4493 Other Rev-Rebills										
	Other Revenue										
	Total 370 OP-Public Works Responder Program	**9,329**	**9,497**	**9,678**	**9,871**	**10,069**	**16,552**	**13,230**	**13,245**	**13,245**	**303**
	395-OP-Vehicle Charges										
	6003 Sal&Ben-Aux-All										
	6005 Sal&Ben-Benefit-Aux										
	Salary and Benefits										
	7004 Contr Svc-Contractors/Builders						1,302	390			
	7018 Contr Svc-Printing										
	Op Exp-Contracted Services						**1,302**	**390**			
	7117 Prf Svc-Sftwre Mnt/Upgrades						2,646	2,838			
	Op Exp-Consulting and Prof Services						**2,646**	**2,838**			
	7303 Communic-Delivery/Courier						11				
	Op Exp-Communications						**11**				
	7613 Suppl-Maint.Supplies						729				
	Op Exp-Supplies & Materials						**729**				
	7403 Insurance-Vehicle	50,125	51,428	52,765	54,137	55,544	43,808	46,528	42,525	45,449	48,854
	7505 Lse&Rntls-Leased Equipment						3,146				

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7509 Lse&Rntls-Vehicles	26,256	26,256	26,256	26,256	26,256	18,566	21,337	44,476	26,256	26,256
	7700 Equip-Equipment Purchase	35,000	35,000	35,000	35,000	35,000					85,000
	7702 Equip-Fuel	185,394	188,731	192,128	195,778	199,498	174,528	149,095	175,100	182,002	182,206
	7703 Equip-Maint-Vehicles	210,035	213,816	217,878	222,236	226,680	239,535	183,702	173,953	179,172	201,450
	7706 Equip-Replacement Provision	716,616	785,679	831,169	865,147	892,277	541,469	601,061	541,469	601,061	661,798
	7707 Equip-Vehicle Charges										
	7708 Equip-Chargeout Recovery	-1,419,531	-1,502,983	-1,562,958	-1,612,120	-1,655,007	-1,155,018	-1,168,500	-1,176,284	-1,235,076	-1,410,269
	7715 Equip-Garage Charges-Preventiv Main	111,765	115,349	118,831	122,590	126,595	43,454	28,519	81,888	92,830	101,017
	7717 Equip-Garage Charges-Reactive Main	84,341	86,725	88,930	90,976	93,157	85,825	135,030	116,870	108,308	103,688
	Op Exp-Equipment under $5,000	**0**			**0**	**0**	**-4,688**	**-3,228**	**-2**	**2**	**0**
	Total 395 OP-Vehicle Charges	**0**			**0**	**0**	**0**	**0**	**-2**	**2**	**0**
	330-OP-LRN Public Waste Collection										
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	60,687	62,409	64,154	65,842	67,574		20,546		44,178	57,098
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All							7,060			
	6004 Sal&Ben-Other-All										
	6005 Sal&Ben-Benefit-Aux							856			
	6006 Sal&Ben-Overtime-O/S							366			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	36,594	37,945	39,134	40,493	41,896		11,959		26,242	34,487
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	1,183	1,217	1,251	1,284	1,318		632		862	1,114
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	**98,465**	**101,571**	**104,539**	**107,619**	**110,787**		**41,417**		**71,282**	**92,699**
	6101 HR-Cnvntions,Dues&Act.										
	6103 HR-Health&Safety Prog.										
	6104 HR-Mileage/Vehicle Allow.										
	6111 HR-Trng&Educ-Corp										
	6112 HR-Trng&Educ-Dept										
	Personnel Services										
	7004 Contr Svc-Contractors/Builders	933	950	968	987	1,007		3,004			
	7018 Contr Svc-Printing										
	7024 Contr Svc-Tree Cutting										
	Op Exp-Contracted Services	**933**	**950**	**968**	**987**	**1,007**		**3,004**			
	7105 Prf Svc-Consultant										
	7114 Prf Svc-Other Prof.Services										
	7117 Prf Svc-Sftwre Mnt/Upgrades										
	Op Exp-Consulting and Prof Services										
	7300 Communic-Advertising										
	7302 Communic-Products/Services										
	7303 Communic-Delivery/Courier										
	7306 Communic-Telephone										
	7307 Communic-Celluar Services										
	Op Exp-Communications										
	7402 Insurance-Property										
	Insurance & Claims										
	7501 Lse&Rntls-Lease&Easements										
	Lease & Rentals										
	7613 Suppl-Maint.Supplies							377			
	7615 Suppl-Misc. Supplies										
	7620 Suppl-Promo Material										
	7624 Suppl-Signs										
	7625 Suppl-Spec Office&Process Suppl							47			
	7629 Suppl-Working Lunches/Food										
	7634 Supp-Stock Supp-Janitorial										
	7635 Supp-Stock Supp-Maintenance										
	Op Exp-Supplies & Materials							**425**			
	7403 Insurance-Vehicle										
	7505 Lse&Rntls-Leased Equipment										
	7509 Lse&Rntls-Vehicles										
	7700 Equip-Equipment Purchase										

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Operating Details 2026 - 2030

Operations Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7701 Equip-Equipment Replacement										
	7702 Equip-Fuel										
	7703 Equip-Maint-Vehicles										
	7706 Equip-Replacement Provision										
	7707 Equip-Vehicle Charges	44,720	47,416	49,353	50,941	52,326		37,859		40,000	45,552
	7708 Equip-Chargeout Recovery										
	7712 Equip-Maintenance										
	7715 Equip-Garage Charges-Preventiv Main										
	Op Exp-Equipment under $5,000	**44,720**	**47,416**	**49,353**	**50,941**	**52,326**		**37,859**		**40,000**	**45,552**
	7927 Sdry-Misc. Expenses										
	7998 Sdry-Rebill Expense Offset										
	7999 Sdry-Rebill Expense										
	Op Exp-Sundry										
	8101 Recoveries-Utilities	-47,977	-49,490	-50,937	-52,437	-53,981					-46,349
	8103 Recoveries- Internal Admin Charge Payro							147			
	Op Exp-Recoveries	**-47,977**	**-49,490**	**-50,937**	**-52,437**	**-53,981**		**147**			**-46,349**
	9406 Tsf To Rsv-Future Operating										
	Tsf to reserves-operating										
	4493 Other Rev-Rebills										
	Other Revenue										
	5900 Approp.From Surplus										
	Appropriation from surplus										
	Total 330 OP-LRN Public Waste Collection	**96,141**	**100,446**	**103,923**	**107,110**	**110,139**		**82,853**		**111,281**	**91,902**
	310-OP-LRN Street Furniture										
	6001 Sal&Ben-Wages										
	6003 Sal&Ben-Aux-All										
	6005 Sal&Ben-Benefit-Aux										
	6006 Sal&Ben-Overtime-O/S										
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT										
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits										
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7105 Prf Svc-Consultant										
	Op Exp-Consulting and Prof Services										
	7613 Suppl-Maint.Supplies										
	7624 Suppl-Signs										
	Op Exp-Supplies & Materials										
	7707 Equip-Vehicle Charges										
	Op Exp-Equipment under $5,000										
	7998 Sdry-Rebill Expense Offset										
	7999 Sdry-Rebill Expense										
	Op Exp-Sundry										
	4493 Other Rev-Rebills										
	Other Revenue										
	Total 310 OP-LRN Street Furniture										
	Total Operations	**2,353,043**	**2,449,496**	**2,527,050**	**2,601,654**	**2,674,428**	**2,463,774**	**2,407,496**	**2,287,669**	**2,345,757**	**2,309,978**

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Operations Admin

2026 - 2030 Operating Budget

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Budget Highlights

Operations Admin - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Expenses	**379,437**	**404,954**	**421,496**	**438,666**	**454,234**
Salary and Benefits	708,677	730,032	751,931	774,358	795,125
Personnel Services	8,649	8,805	8,973	9,152	9,334
Contracted Services	39,811	40,281	40,782	41,316	41,865
Consulting and Prof Services	12,500	12,500	12,500	12,500	12,500
Communications	5,000	5,000	5,000	5,000	5,000
Equipment under $5,000	54,644	57,214	59,061	60,575	61,896
Supplies & Materials	10,588	10,588	10,588	10,588	10,588
Sundry	850	850	850	850	850
Recoveries	-461,281	-460,316	-468,189	-475,674	-482,924
Total	**$ 379,437**	**$ 404,954**	**$ 421,496**	**$ 438,666**	**$ 454,234**

Operations Admin - Budget Drivers	Plan 2026	Estimated Tax Impact
Salary Adjustments	**-12,322**	**0.0%**
Salary & Wages	19,247	0.0%
Overhead and Benefits	9,913	0.0%
Recoveries - Utilities	-41,482	-0.1%
Operating Expenses	**33,156**	**0.1%**
Personnel - Training, Prof. Dues	99	0.0%
Contracted Services	17,838	0.0%
Equipment/Vehicle	-792	0.0%
Interdepartmental Facilities Maintenance	16,011	0.0%
Total	**$ 20,834**	**0.0%**

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Operating Details 2026 - 2030

Operations Admin Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
320-OA-Admin											
	6000 Sal&Ben-Salaries	523,255	539,478	556,187	573,398	591,125	330,177	397,567	383,092	471,863	503,981
	6001 Sal&Ben-Wages						152				
	6002 Sal&Ben-Overtime-I/S	6,000	6,000	6,000	6,000	6,000	4,272	6,457			5,828
	6003 Sal&Ben-Aux-All	19,230	19,807	20,401	21,013	21,644	10,482	18,363	18,727	17,333	18,580
	6004 Sal&Ben-Other-All	11,500	11,500	11,500	11,500	11,500	13,840	13,657	11,500	11,500	11,500
	6005 Sal&Ben-Benefit-Aux	4,637	4,706	4,777	4,851	2,597	1,737	2,596		2,080	4,559
	6006 Sal&Ben-Overtime-O/S							665			
	6007 Sal&Ben-Benefit-I/S	125,188	128,944	133,049	137,040	141,151	80,086	92,989	91,260	113,627	117,647
	6008 Sal&Ben-Benefit-O/S						184				
	6009 Sal&Ben - Project Offset	-99,252	-102,230	-105,379	-108,541	-111,797			-88,326	-92,290	-96,122
	6010 Sal&Wag-EHT	10,920	11,247	11,585	11,932	12,290	7,620	8,260	7,695	9,763	9,981
	6201 Sal&Ben-Rebill Labour Offset							-322			
	Salary and Benefits	**601,478**	**619,452**	**638,120**	**657,193**	**674,510**	**448,551**	**540,231**	**423,948**	**533,876**	**575,955**
	6101 HR-Cnvntions,Dues&Act.	2,300	2,342	2,386	2,434	2,482	2,095	4,495	2,178	2,222	2,266
	6103 HR-Health&Safety Prog.	3,339	3,399	3,464	3,533	3,603	374	761	3,162	3,225	3,290
	6104 HR-Mileage/Vehicle Allow.	254	258	263	268	274		493	268	273	279
	6112 HR-Trng&Educ-Dept	2,757	2,806	2,860	2,917	2,975	397	1,388	2,611	2,663	2,716
	Personnel Services	**8,649**	**8,805**	**8,973**	**9,152**	**9,334**	**2,867**	**7,136**	**8,218**	**8,382**	**8,550**
	7004 Contr Svc-Contractors/Builders						1,311		3,480	3,585	3,585
	7013 Contr Svc-Janitorial						70				
	7014 Contr Svc-Land Title Fees										
	7027 Contr Svc-Uniform Cleaning										
	Op Exp-Contracted Services						**1,382**		**3,480**	**3,585**	**3,585**
	7105 Prf Svc-Consultant							8,621			
	7117 Prf Svc-Sftwre Mnt/Upgrades	12,500	12,500	12,500	12,500	12,500	1,126	1,325	12,500	12,500	12,500
	Op Exp-Consulting and Prof Services	**12,500**	**12,500**	**12,500**	**12,500**	**12,500**	**1,126**	**9,946**	**12,500**	**12,500**	**12,500**
	7300 Communic-Advertising	2,500	2,500	2,500	2,500	2,500			2,500	2,500	2,500
	7302 Communic-Products/Services	2,500	2,500	2,500	2,500	2,500		230			2,500
	7303 Communic-Delivery/Courier							44			
	Op Exp-Communications	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**		**274**	**2,500**	**2,500**	**5,000**
	7401 Insurance-Liability						3,336				
	Insurance & Claims						**3,336**				
	7601 Suppl-Beverages										
	7606 Suppl-Computer Supplies						517	347			
	7613 Suppl-Maint.Supplies						3,889	1,903			
	7615 Suppl-Misc. Supplies						38				
	7624 Suppl-Signs							48			
	7625 Suppl-Spec Office&Process Suppl	9,588	9,588	9,588	9,588	9,588	2,134	4,760	9,395	9,588	9,588
	7626 Suppl-Standard Office Supplies						107	126			
	7628 Suppl-Uniforms										
	7629 Suppl-Working Lunches/Food						756	378			
	7634 Supp-Stock Supp-Janitorial										
	7635 Supp-Stock Supp-Maintenance						188	45			
	Op Exp-Supplies & Materials	**9,588**	**9,588**	**9,588**	**9,588**	**9,588**	**7,629**	**7,607**	**9,395**	**9,588**	**9,588**
	7505 Lse&Rntls-Leased Equipment	2,000	2,000	2,000	2,000	2,000	-361	4,684			
	7710 Equip-Capital Lease Interest						510	994			
	7712 Equip-Maintenance								2,000	2,000	2,000
	Op Exp-Equipment under $5,000	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**	**149**	**5,679**	**2,000**	**2,000**	**2,000**
	7900 Sdry-Bad Debt Expense										
	7912 Sdry-Debt-Principal						1,892	3,512			
	7924 Sdry-Licenses&Royalties						4,213	4,398			
	7927 Sdry-Misc. Expenses	850	850	850	850	850			850	850	850
	Op Exp-Sundry	**850**	**850**	**850**	**850**	**850**	**6,105**	**7,910**	**850**	**850**	**850**
	8100 Recoveries-Interdepartment Admin Charg	-69,411	-71,044	-72,769	-74,502	-76,287	-15,000	-69,479	-15,000	-69,479	-65,887
	8101 Recoveries-Utilities	-345,372	-355,734	-366,492	-377,487	-388,812	-248,001	-306,427	-248,001	-306,427	-314,171
	8103 Recoveries- Internal Admin Charge Payro						425	639			
	Op Exp-Recoveries	**-414,784**	**-426,777**	**-439,261**	**-451,989**	**-465,099**	**-262,576**	**-375,267**	**-263,001**	**-375,906**	**-380,058**
	4479 Other Rev-Misc. Revenue						-4,366	-1,423			
	Other Revenue						**-4,366**	**-1,423**			
	4625 Grnt-Prov-Cond-Canada Summer Jobs										

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Transfer from other govt-prov'l conditional										
	5423 Tsf-Fm-Rsv-Benefits							-5,844			
	5432 Tsf-Fm-Rsv-Local Government Climate Ac										
	Tsf from reserves-operating							-5,844			
	Total 320 OA-Admin	**225,281**	**231,418**	**237,770**	**244,295**	**248,684**	**204,203**	**196,248**	**199,890**	**197,376**	**237,970**
	321-OA-Works Yard										
	6001 Sal&Ben-Wages	66,070	67,945	69,844	71,682	73,568	2,122	64,346		61,695	63,789
	6003 Sal&Ben-Aux-All						2,210	2,652			
	6004 Sal&Ben-Other-All						146				
	6005 Sal&Ben-Benefit-Aux						276	318			
	6006 Sal&Ben-Overtime-O/S						170	58			
	6007 Sal&Ben-Benefit-I/S						2				
	6008 Sal&Ben-Benefit-O/S	39,840	41,310	42,605	44,085	45,612	4,459	38,675		36,646	38,529
	6009 Sal&Ben - Project Offset									-266	
	6010 Sal&Wag-EHT	1,288	1,325	1,362	1,398	1,435	1,720	1,643		1,203	1,244
	Salary and Benefits	107,199	110,580	113,811	117,165	120,614	11,103	107,692		99,277	103,562
	6112 HR-Trng&Educ-Dept						1,185				
	Personnel Services						1,185				
	7004 Contr Svc-Contractors/Builders	21,000	21,000	21,000	21,000	21,000	35,197	12,960			
	7027 Contr Svc-Uniform Cleaning	18,811	19,281	19,782	20,316	20,865	16,266	15,125	19,059	18,206	18,388
	Op Exp-Contracted Services	39,811	40,281	40,782	41,316	41,865	51,463	28,086	19,059	18,206	18,388
	7105 Prf Svc-Consultant							1,292			
	Op Exp-Consulting and Prof Services							1,292			
	7200 Utilities-Heat										
	Op Exp-Utilities										
	7306 Communic-Telephone						1,197	1,719			
	Op Exp-Communications						1,197	1,719			
	7601 Suppl-Beverages						10				
	7606 Suppl-Computer Supplies						508				
	7611 Suppl-Janitorial Supplies										
	7612 Suppl-Liquor Condiment&Supplies										
	7613 Suppl-Maint.Supplies						17,849	5,622			
	7615 Suppl-Misc. Supplies						293	1,217			
	7622 Suppl-Radios							2,044			
	7624 Suppl-Signs						1,219	47			
	7625 Suppl-Spec Office&Process Suppl	1,000	1,000	1,000	1,000	1,000	-1,999	571	1,000	1,000	1,000
	7629 Suppl-Working Lunches/Food						174	1,119			
	7630 Suppl-Freight							1,238			
	7634 Supp-Stock Supp-Janitorial						70				
	7635 Supp-Stock Supp-Maintenance						2,254	2,173			
	Op Exp-Supplies & Materials	1,000	1,000	1,000	1,000	1,000	20,379	14,033	1,000	1,000	1,000
	7700 Equip-Equipment Purchase							-691			
	7703 Equip-Maint-Vehicles										
	7707 Equip-Vehicle Charges	42,644	45,214	47,061	48,575	49,896	37,885	38,327	38,381	40,472	43,436
	7712 Equip-Maintenance	10,000	10,000	10,000	10,000	10,000			10,000	10,000	10,000
	Op Exp-Equipment under $5,000	52,644	55,214	57,061	58,575	59,896	37,885	37,636	48,381	50,472	53,436
	8101 Recoveries-Utilities	-245,824	-252,669	-259,594	-266,883	-274,375	-128,979	-232,127	-128,979	-232,127	-239,068
	8103 Recoveries- Internal Admin Charge Payro						42	117			
	8104 Recoveries-Interdepartment Facilities Mai	199,327	219,130	230,666	243,199	256,550	199,047	187,104	199,047	187,104	183,316
	Op Exp-Recoveries	-46,497	-33,539	-28,927	-23,684	-17,825	70,110	-44,906	70,068	-45,023	-55,752
	Total 321 OA-Works Yard	**154,156**	**173,536**	**183,727**	**194,372**	**205,550**	**193,321**	**145,550**	**138,508**	**123,933**	**120,634**
	Total Operations Admin	**379,437**	**404,954**	**421,496**	**438,666**	**454,234**	**397,525**	**341,798**	**338,398**	**321,308**	**358,604**

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Finance & Technology

2026 - 2030 Operating Budget

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PORT MOODY
CITY OF THE ARTS

Budget Highlights

Finance & Technology - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-524,863**	**-417,125**	**-415,800**	**-419,489**	**-423,289**
Other Revenue	-108,000	-108,000	-108,000	-108,000	-108,000
Tsf from reserves-operating	-393,530	-290,792	-294,467	-298,156	-301,956
Tsf from reserves-capital	-23,333	-18,333	-13,333	-13,333	-13,333
Expenses	**5,715,579**	**5,990,602**	**6,190,842**	**6,347,111**	**6,482,757**
Salary and Benefits	3,912,398	4,084,610	4,208,794	4,334,738	4,464,459
Personnel Services	84,745	86,335	88,055	89,983	86,462
Consulting and Prof Services	1,352,736	1,449,208	1,492,794	1,519,536	1,522,123
Communications	340,336	343,981	351,607	354,541	360,042
Insurance & Claims	316,697	337,444	359,469	380,360	402,714
Equipment under $5,000	426,995	439,436	452,204	465,308	469,367
Supplies & Materials	21,648	21,922	23,794	22,527	22,801
Sundry	37,286	37,862	38,448	39,045	39,050
Recoveries	-787,262	-810,196	-834,323	-858,926	-884,261
Tsf to reserves-operating	10,000		10,000		
Total	**$ 5,190,716**	**$ 5,573,477**	**$ 5,775,042**	**$ 5,927,622**	**$ 6,059,468**

Finance & Technology - Budget Drivers	Plan 2026	Estimated Tax Impact
Revenue Changes	**-5,000**	**0.0%**
Misc/Other Revenues	-5,000	0.0%
Salary Adjustments	**148,852**	**0.2%**
Salary & Wages	175,985	0.3%
Overhead and Benefits	60,075	0.1%
Recoveries - Utilities	-87,208	-0.1%
Operating Expenses	**213,691**	**0.3%**
Personnel - Training, Prof. Dues	1,774	0.0%
Contracted Services	15,755	0.0%
Professional Services	172,911	0.3%
Communications	48,853	0.1%
Supplies and Materials	684	0.0%
Insurance and Claims	-34,115	-0.1%
Equipment/Vehicle	7,829	0.0%
Reserve Changes	**32,987**	**0.1%**
Transfer from/to Reserves	32,987	0.1%
Service Impacts City	**22,500**	**0.0%**
Cybersecurity risk monitoring, phased in 2 yrs	15,000	0.0%
Operating Impact on capital projects	7,500	0.0%

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Total	**$ 413,030**	**0.7%**

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Department Summary - Finance & Technology

Finance & Technology	Actual 2024	Budget 2024	Budget 2025	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Finance	2,223,659	2,190,543	2,331,355	2,508,101	2,598,197	2,695,368	2,784,702	2,874,456
Information Services	2,151,108	2,237,318	2,446,332	2,682,614	2,975,279	3,079,674	3,142,919	3,185,011
Finance & Technology - Total	**4,374,767**	**4,427,861**	**4,777,687**	**5,190,716**	**5,573,477**	**5,775,042**	**5,927,622**	**6,059,468**

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Finance

2026 - 2030 Operating Budget

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Budget Highlights

Finance - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-118,000**	**-113,000**	**-108,000**	**-108,000**	**-108,000**
Other Revenue	-108,000	-108,000	-108,000	-108,000	-108,000
Tsf from reserves-capital	-10,000	-5,000			
Expenses	**2,626,101**	**2,711,197**	**2,803,368**	**2,892,702**	**2,982,456**
Salary and Benefits	2,527,772	2,603,432	2,682,189	2,762,335	2,844,884
Personnel Services	43,190	43,887	44,634	45,428	41,557
Consulting and Prof Services	120,481	122,444	124,554	126,817	129,126
Communications	37,443	36,505	37,109	37,757	38,419
Insurance & Claims	316,697	337,444	359,469	380,360	402,714
Supplies & Materials	17,608	17,842	19,672	18,362	18,636
Sundry	6,859	6,863	6,867	6,871	6,876
Recoveries	-443,948	-457,219	-471,126	-485,229	-499,755
Total	**$ 2,508,101**	**$ 2,598,197**	**$ 2,695,368**	**$ 2,784,702**	**$ 2,874,456**

Finance - Budget Drivers	Plan 2026	Estimated Tax Impact
Revenue Changes	**-5,000**	**0.0%**
Misc/Other Revenues	-5,000	0.0%
Salary Adjustments	**163,489**	**0.3%**
Salary & Wages	149,063	0.2%
Overhead and Benefits	49,388	0.1%
Recoveries - Utilities	-34,962	-0.1%
Operating Expenses	**-11,741**	**0.0%**
Personnel - Training, Prof. Dues	334	0.0%
Contracted Services	15,755	0.0%
Professional Services	-1,539	0.0%
Communications	6,917	0.0%
Supplies and Materials	907	0.0%
Insurance and Claims	-34,115	-0.1%
Reserve Changes	**30,000**	**0.0%**
Transfer from/to Reserves	30,000	0.0%
Total	**$ 176,748**	**0.3%**

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Operating Details 2026 - 2030

Finance Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
521-FI-Accounting											
	6000 Sal&Ben-Salaries	573,174	590,459	608,263	626,601	645,489	351,180	373,257	356,080	369,844	536,897
	6002 Sal&Ben-Overtime-I/S								6,000	3,000	
	6003 Sal&Ben-Aux-All	5,653	5,822	5,997	6,177	6,362					5,461
	6004 Sal&Ben-Other-All	3,000	3,000	3,000	3,000	3,000	3,298	3,525		3,000	3,000
	6005 Sal&Ben-Benefit-Aux	678	699	720	741	763					655
	6007 Sal&Ben-Benefit-I/S	141,159	145,394	150,188	154,694	159,335	83,760	87,560	85,446	88,209	131,050
	6010 Sal&Wag-EHT	11,346	11,686	12,037	12,398	12,770	7,468	7,005	7,061	7,329	10,361
	6201 Sal&Ben-Rebill Labour Offset							-107			
	Salary and Benefits	**735,010**	**757,060**	**780,205**	**803,611**	**827,719**	**445,705**	**471,241**	**454,586**	**471,382**	**687,425**
	6101 HR-Cnvntions,Dues&Act.	7,283	7,414	7,555	7,706	7,860	4,292	3,000	7,264	7,003	7,175
	6104 HR-Mileage/Vehicle Allow.	145	145	149	149	149		55	136	138	141
	6109 HR-Corp. Dues & Board/Committee Cnvn	416	424	432	440	449				406	410
	6111 HR-Trng&Educ-Corp										
	6112 HR-Trng&Educ-Dept	2,704	2,753	2,805	2,861	2,918	766	1,535	2,272	2,599	2,664
	Personnel Services	**10,547**	**10,735**	**10,940**	**11,156**	**11,376**	**5,058**	**4,590**	**9,672**	**10,147**	**10,390**
	7117 Prf Svc-Sftwre Mnt/Upgrades	7,457	7,576	7,702	7,839	7,978	6,250	6,314	6,353	6,540	7,360
	Op Exp-Consulting and Prof Services	**7,457**	**7,576**	**7,702**	**7,839**	**7,978**	**6,250**	**6,314**	**6,353**	**6,540**	**7,360**
	7300 Communic-Advertising	1,047	1,066	1,086	1,108	1,130	832		1,020	1,040	1,031
	Op Exp-Communications	**1,047**	**1,066**	**1,086**	**1,108**	**1,130**	**832**		**1,020**	**1,040**	**1,031**
	7621 Suppl-Publications&Subscriptions	381	388	395	403	411			561	368	375
	7625 Suppl-Spec Office&Process Suppl	611	622	634	646	659	123	405	578	590	602
	7629 Suppl-Working Lunches/Food						100	427			
	Op Exp-Supplies & Materials	**992**	**1,010**	**1,029**	**1,049**	**1,070**	**223**	**833**	**1,139**	**958**	**977**
	7927 Sdry-Misc. Expenses	209	213	217	221	226	409	426	408	204	206
	Op Exp-Sundry	**209**	**213**	**217**	**221**	**226**	**409**	**426**	**408**	**204**	**206**
	8101 Recoveries-Utilities	-69,170	-71,245	-73,422	-75,625	-77,894	-44,800	-47,138	-44,800	-47,138	-48,863
	8103 Recoveries- Internal Admin Charge Payro						60	135			
	Op Exp-Recoveries	**-69,170**	**-71,245**	**-73,422**	**-75,625**	**-77,894**	**-44,740**	**-47,003**	**-44,800**	**-47,138**	**-48,863**
	5406 Tsf-Fm-Rsv-Future Operating										
	5423 Tsf-Fm-Rsv-Benefits							-12,065			
	Tsf from reserves-operating							**-12,065**			
Total 521 FI-Accounting		**686,093**	**706,415**	**727,757**	**749,359**	**771,605**	**413,735**	**424,336**	**428,379**	**443,133**	**658,527**
522-FI-Taxes											
	6000 Sal&Ben-Salaries	253,199	260,855	268,741	276,863	285,229	205,571	206,287	206,854	227,636	228,525
	6002 Sal&Ben-Overtime-I/S	2,000	2,000	2,000	2,000	2,000	213	291	8,000	2,000	2,000
	6003 Sal&Ben-Aux-All	5,374	5,508	5,651	5,804	5,961	4,222	3,291	12,195	5,150	5,253
	6004 Sal&Ben-Other-All						290	62			
	6005 Sal&Ben-Benefit-Aux	1,046	1,072	1,099	1,129	1,160	757	592	968	997	1,022
	6007 Sal&Ben-Benefit-I/S	62,190	64,056	66,162	68,147	70,191	49,271	49,381	49,641	54,719	57,129
	6010 Sal&Wag-EHT	4,976	5,126	5,279	5,438	5,601	4,435	4,026	4,190	4,478	4,495
	Salary and Benefits	**328,785**	**338,617**	**348,933**	**359,381**	**370,141**	**264,760**	**263,930**	**281,848**	**294,980**	**298,424**
	6101 HR-Cnvntions,Dues&Act.	1,968	2,003	2,042	2,082	2,124	1,375	716	1,864	1,901	1,939
	6104 HR-Mileage/Vehicle Allow.	250	250	250	250	250	53	74	250	250	250
	6112 HR-Trng&Educ-Dept	1,749	1,781	1,814	1,850	1,887	263	1,203	1,656	1,690	1,724
	Personnel Services	**3,967**	**4,034**	**4,106**	**4,183**	**4,261**	**1,691**	**1,993**	**3,770**	**3,840**	**3,912**
	7117 Prf Svc-Sftwre Mnt/Upgrades							17			
	Op Exp-Consulting and Prof Services							17			
	7300 Communic-Advertising	1,775	1,807	1,841	1,879	1,916	2,712	200	1,681	1,715	1,749
	7303 Communic-Delivery/Courier						155	23			
	7305 Communic-Postage	28,420	28,932	29,481	30,071	30,672	22,626	22,790	22,920	23,378	23,846
	Op Exp-Communications	**30,195**	**30,739**	**31,323**	**31,950**	**32,589**	**25,493**	**23,013**	**24,601**	**25,093**	**25,595**
	7620 Suppl-Promo Material						492	2,164			
	7625 Suppl-Spec Office&Process Suppl	9,440	9,609	11,371	9,988	10,188	8,400	10,846	3,531	8,550	8,585
	7626 Suppl-Standard Office Supplies	2,000	2,000	2,000	2,000	2,000	531	491		2,000	2,000
	7629 Suppl-Working Lunches/Food	200	200	200	200	200	111	89	200	200	200
	7631 Suppl-Promo Wear						-140	-422			

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Operating Details 2026 - 2030

Finance Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Op Exp-Supplies & Materials	**11,640**	**11,809**	**13,571**	**12,188**	**12,388**	**9,394**	**13,168**	**3,731**	**10,750**	**10,785**
	7925 Sdry-MC/Visa Bank Fees						23	0			
	7927 Sdry-Misc. Expenses	500	500	500	500	500	78		500	500	500
	Op Exp-Sundry	**500**	**500**	**500**	**500**	**500**	**101**	**0**	**500**	**500**	**500**
	8101 Recoveries-Utilities	-104,937	-108,038	-111,305	-114,613	-118,021	-89,268	-94,995	-89,268	-94,995	-98,992
	8103 Recoveries- Internal Admin Charge Payro						45	98			
	Op Exp-Recoveries	**-104,937**	**-108,038**	**-111,305**	**-114,613**	**-118,021**	**-89,223**	**-94,898**	**-89,268**	**-94,995**	**-98,992**
	4479 Other Rev-Misc. Revenue	-20,000	-20,000	-20,000	-20,000	-20,000	-19,647	-19,620	-20,000	-20,000	-20,000
	4486 Other Rev-Sls-Souvenirs						-651	-1,024			
	4487 Other Rev-Sls-Tax Info	-46,000	-46,000	-46,000	-46,000	-46,000	-50,810	-46,730	-50,000	-50,000	-50,000
	4489 Other Rev-School Tax Commission	-28,000	-28,000	-28,000	-28,000	-28,000	-27,178	-28,927	-22,000	-22,000	-22,000
	Other Revenue	**-94,000**	**-94,000**	**-94,000**	**-94,000**	**-94,000**	**-98,286**	**-96,300**	**-92,000**	**-92,001**	**-92,000**
	Total 522 FI-Taxes	**176,151**	**183,661**	**193,128**	**199,587**	**207,858**	**113,929**	**110,923**	**133,182**	**148,168**	**148,225**
	524-FI-Purchasing										
	6000 Sal&Ben-Salaries	421,183	433,849	446,894	460,331	474,171	403,493	474,829	392,771	427,652	322,342
	6001 Sal&Ben-Wages										
	6002 Sal&Ben-Overtime-I/S						126	121	3,000		
	6003 Sal&Ben-Aux-All							6,337	3,000		
	6004 Sal&Ben-Other-All	1,000	1,000	1,000	1,000	1,000	1,567	1,751	2,500	1,000	1,000
	6005 Sal&Ben-Benefit-Aux							760			
	6007 Sal&Ben-Benefit-I/S	102,742	105,824	109,270	112,548	115,925	91,731	107,971	95,542	104,024	75,874
	6008 Sal&Ben-Benefit-O/S										
	6009 Sal&Ben - Project Offset	-110,728	-114,050	-117,564	-121,091	-124,724					
	6010 Sal&Wag-EHT	8,233	8,480	8,734	8,996	9,266	8,592	9,072	7,766	8,359	6,032
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	**422,429**	**435,102**	**448,334**	**461,785**	**475,638**	**505,509**	**600,842**	**504,579**	**541,035**	**405,248**
	6101 HR-Cnvntions,Dues&Act.	2,965	3,019	3,076	3,137	3,200	2,725	1,730	2,808	2,864	2,921
	6104 HR-Mileage/Vehicle Allow.	366	373	380	388	395	247	274	347	354	361
	6112 HR-Trng&Educ-Dept	3,117	3,173	3,234	3,298	3,364	2,500		2,040	3,011	3,071
	Personnel Services	**6,449**	**6,565**	**6,690**	**6,823**	**6,959**	**5,472**	**2,004**	**5,195**	**6,229**	**6,354**
	7114 Prf Svc-Other Prof.Services						513				
	7117 Prf Svc-Sftwre Mnt/Upgrades	7,500	7,500	7,500	7,500	7,500	6,832	7,423	15,400	7,500	7,500
	Op Exp-Consulting and Prof Services	**7,500**	**7,500**	**7,500**	**7,500**	**7,500**	**7,344**	**7,423**	**15,400**	**7,500**	**7,500**
	7303 Communic-Delivery/Courier										
	7307 Communic-Celluar Services										
	Op Exp-Communications										
	7606 Suppl-Computer Supplies						375	27			
	7613 Suppl-Maint.Supplies										
	7614 Suppl-Safety Footwear										
	7615 Suppl-Misc. Supplies							6			
	7625 Suppl-Spec Office&Process Suppl	1,099	1,118	1,139	1,162	1,185		730	1,040	1,061	1,082
	7626 Suppl-Standard Office Supplies						225				
	7629 Suppl-Working Lunches/Food	250	250	250	250	250	226	309	200	200	250
	Op Exp-Supplies & Materials	**1,349**	**1,368**	**1,389**	**1,412**	**1,435**	**827**	**1,072**	**1,240**	**1,261**	**1,332**
	7712 Equip-Maintenance						127				
	Op Exp-Equipment under $5,000						**127**				
	7927 Sdry-Misc. Expenses	500	500	500	500	500		35	500	500	500
	7998 Sdry-Rebill Expense Offset						-53,096	3,000			
	7999 Sdry-Rebill Expense						53,096	-3,000			
	Op Exp-Sundry	**500**	**500**	**500**	**500**	**500**		**35**	**500**	**500**	**500**
	8101 Recoveries-Utilities	-81,143	-83,577	-86,139	-88,723	-91,384	-77,546	-80,703	-77,546	-80,703	-91,438
	8103 Recoveries- Internal Admin Charge Payro							30			
	Op Exp-Recoveries	**-81,143**	**-83,577**	**-86,139**	**-88,723**	**-91,384**	**-77,546**	**-80,673**	**-77,546**	**-80,703**	**-91,438**
	9406 Tsf To Rsv-Future Operating										
	Tsf to reserves-operating										
	4479 Other Rev-Misc. Revenue	-2,000	-2,000	-2,000	-2,000	-2,000	-10,727	-10,202	-2,000	-2,000	-2,000

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	4493 Other Rev-Rebills										
	4501 Other Rev-Encroachment Fees	-12,000	-12,000	-12,000	-12,000	-12,000	-17,695	-11,688	-4,000	-5,000	-9,000
	Other Revenue	**-14,000**	**-14,000**	**-14,000**	**-14,000**	**-14,000**	**-28,421**	**-21,890**	**-6,000**	**-7,001**	**-11,000**
	5406 Tsf-Fm-Rsv-Future Operating						-6,300		-6,300		
	5423 Tsf-Fm-Rsv-Benefits							-6,075			
	Tsf from reserves-operating						**-6,300**	**-6,075**	**-6,300**		
	Total 524 FI-Purchasing	**343,083**	**353,458**	**364,275**	**375,298**	**386,648**	**407,011**	**502,738**	**437,068**	**468,821**	**318,496**
	525-FI-Risk Management										
	6101 HR-Cnvntions,Dues&Act.	500	500	500	500	500	50	1,329	500	500	500
	6104 HR-Mileage/Vehicle Allow.						225	108			
	6109 HR-Corp. Dues & Board/Committee Cnvn										
	6112 HR-Trng&Educ-Dept										
	Personnel Services	**500**	**500**	**500**	**500**	**500**	**275**	**1,438**	**500**	**500**	**500**
	7114 Prf Svc-Other Prof.Services	10,666	10,858	11,064	11,285	11,511			20,200	10,404	10,508
	Op Exp-Consulting and Prof Services	**10,666**	**10,858**	**11,064**	**11,285**	**11,511**			**20,200**	**10,404**	**10,508**
	7300 Communic-Advertising							195			
	Op Exp-Communications							**195**			
	7400 Insrnce-Dmge/Liab Claims Paid	55,000	57,500	60,000	60,000	60,000	91,515	95,151	47,500	50,000	62,500
	7401 Insurance-Liability	260,326	278,548	298,047	318,910	341,234	216,263	240,812	220,779	266,388	286,961
	7402 Insurance-Property							331			
	7405 Insrnce-Nonowned Vehicle	1,371	1,396	1,422	1,450	1,480	91	83	1,311	1,337	1,351
	Insurance & Claims	**316,697**	**337,444**	**359,469**	**380,360**	**402,714**	**307,869**	**336,377**	**269,590**	**317,726**	**350,812**
	7614 Suppl-Safety Footwear										
	7626 Suppl-Standard Office Supplies							103			
	Op Exp-Supplies & Materials							**103**			
	7403 Insurance-Vehicle							95			
	Op Exp-Equipment under $5,000							**95**			
	7927 Sdry-Misc. Expenses	2,000	2,000	2,000	2,000	2,000			2,000	2,000	2,000
	Op Exp-Sundry	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**			**2,000**	**2,000**	**2,000**
	9102 Tsf To Rsv-Insurance							5,660			
	9406 Tsf To Rsv-Future Operating										
	Tsf to reserves-operating							**5,660**			
	5102 Tsf-Fm-Rsv-Insurance							-25,234			
	5406 Tsf-Fm-Rsv-Future Operating						-10,000		-10,000		
	Tsf from reserves-operating						**-10,000**	**-25,234**	**-10,000**		
	5528 Tsf-Fm-Rsv-Master Transportation Plan										-12,500
	5554 Tsf-Fm-Rsv-Capital Asset Replacement R										-12,500
	Tsf from reserves-capital										**-25,000**
	Total 525 FI-Risk Management	**329,862**	**350,802**	**373,033**	**394,146**	**416,725**	**298,143**	**318,634**	**282,290**	**330,630**	**338,820**
	526-FI-Budgeting										
	6000 Sal&Ben-Salaries	340,469	350,683	361,203	372,040	383,201	268,589	312,415	253,747	273,302	309,598
	6003 Sal&Ben-Aux-All						595				
	6004 Sal&Ben-Other-All						1,945	2,248			
	6005 Sal&Ben-Benefit-Aux						71				
	6007 Sal&Ben-Benefit-I/S	80,309	82,719	85,292	87,851	90,487	63,585	71,998	61,002	65,197	68,937
	6010 Sal&Wag-EHT	6,639	6,838	7,043	7,255	7,472	5,667	5,894	4,948	5,330	5,574
	Salary and Benefits	**427,417**	**440,240**	**453,539**	**467,145**	**481,160**	**340,452**	**392,555**	**319,697**	**343,829**	**384,109**
	6101 HR-Cnvntions,Dues&Act.	5,316	5,412	5,515	5,625	5,737	3,732	2,603	4,947	5,046	5,238
	6104 HR-Mileage/Vehicle Allow.	250	250	250	250	250	281	216	250	250	250
	6112 HR-Trng&Educ-Dept	2,191	2,230	2,273	2,319	2,365	463	2,133	2,075	2,117	2,159
	Personnel Services	**7,757**	**7,892**	**8,038**	**8,194**	**8,352**	**4,476**	**4,952**	**7,272**	**7,412**	**7,646**
	7117 Prf Svc-Sftwre Mnt/Upgrades						526	942			
	Op Exp-Consulting and Prof Services						**526**	**942**			

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7300 Communic-Advertising	2,200	700	700	700	700	179	700	900	900	900
	7302 Communic-Products/Services	4,000	4,000	4,000	4,000	4,000		4,131	3,000	3,000	3,000
	Op Exp-Communications	**6,200**	**4,700**	**4,700**	**4,700**	**4,700**	**179**	**4,831**	**3,900**	**3,900**	**3,900**
	7606 Suppl-Computer Supplies										
	7625 Suppl-Spec Office&Process Suppl	600	600	600	600	600	147		588	650	600
	7626 Suppl-Standard Office Supplies						118	97			
	7629 Suppl-Working Lunches/Food	300	300	300	300	300	788	542	300	300	300
	Op Exp-Supplies & Materials	**900**	**900**	**900**	**900**	**900**	**1,053**	**639**	**888**	**950**	**900**
	7927 Sdry-Misc. Expenses	2,600	2,600	2,600	2,600	2,600	587	598	2,600	2,600	2,600
	Op Exp-Sundry	**2,600**	**2,600**	**2,600**	**2,600**	**2,600**	**587**	**598**	**2,600**	**2,600**	**2,600**
	8101 Recoveries-Utilities	-122,358	-126,028	-129,874	-133,770	-137,783	-100,011	-106,312	-100,011	-106,312	-113,406
	8103 Recoveries- Internal Admin Charge Payro						60	128			
	Op Exp-Recoveries	**-122,358**	**-126,028**	**-129,874**	**-133,770**	**-137,783**	**-99,951**	**-106,185**	**-100,011**	**-106,312**	**-113,406**
	5423 Tsf-Fm-Rsv-Benefits							-6,166			
	Tsf from reserves-operating							**-6,166**			
	5555 Tsf-Fm-Rsv-Capital Asset Replacement R	-10,000	-5,000				-25,000	-20,000	-25,000	-20,000	-15,000
	Tsf from reserves-capital	**-10,000**	**-5,000**				**-25,000**	**-20,000**	**-25,000**	**-20,000**	**-15,000**
	Total 526 FI-Budgeting	**312,517**	**325,303**	**339,903**	**349,770**	**359,929**	**222,323**	**272,166**	**209,347**	**232,380**	**270,750**
	527-FI-Internal Audit Review										
	7105 Prf Svc-Consultant							600	79,107	100,019	101,284
	Op Exp-Consulting and Prof Services							**600**	**79,107**	**100,019**	**101,284**
	7625 Suppl-Spec Office&Process Suppl						661				
	Op Exp-Supplies & Materials						**661**				
	7712 Equip-Maintenance						75				
	Op Exp-Equipment under $5,000						**75**				
	9406 Tsf To Rsv-Future Operating						78,371	99,419			
	Tsf to reserves-operating						**78,371**	**99,419**			
	5406 Tsf-Fm-Rsv-Future Operating						-57,883	-78,371	-57,883	-78,371	-99,419
	Tsf from reserves-operating						**-57,883**	**-78,371**	**-57,883**	**-78,371**	**-99,419**
	Total 527 FI-Internal Audit Review						**21,224**	**21,648**	**21,224**	**21,648**	**1,865**
	540-FI-Finance Admin										
	6000 Sal&Ben-Salaries	237,197	244,731	252,491	260,484	268,717	201,328	225,208	185,304	191,857	225,811
	6003 Sal&Ben-Aux-All	10,000	10,000	10,000	10,000	10,000					
	6004 Sal&Ben-Other-All	13,936	13,936	13,936	13,936	13,936	473	888	10,824	10,824	10,824
	6007 Sal&Ben-Benefit-I/S	54,327	55,957	57,636	59,365	61,146	47,054	51,714	43,721	44,127	46,665
	6010 Sal&Wag-EHT	4,897	5,044	5,195	5,351	5,512	4,229	4,072	3,824	3,953	4,091
	Salary and Benefits	**320,357**	**329,668**	**339,258**	**349,136**	**359,310**	**253,084**	**281,881**	**243,674**	**250,761**	**287,391**
	6101 HR-Cnvntions,Dues&Act.	4,610	4,655	4,702	4,748	140	4,551	2,184	4,365	4,484	4,564
	6104 HR-Mileage/Vehicle Allow.	300	300	300	300	300	181	138	530	541	551
	6109 HR-Corp. Dues & Board/Committee Cnvn	2,102	2,123	2,144	2,165	2,165	2,118	2,181	1,698	2,040	2,081
	6112 HR-Trng&Educ-Dept	1,425	1,451	1,478	1,508	1,538	104	1,510		1,390	1,404
	Personnel Services	**8,436**	**8,529**	**8,624**	**8,721**	**4,144**	**6,954**	**6,013**	**6,593**	**8,454**	**8,600**
	7100 Prf Svc-Actuarial Services	7,568	7,650	7,738	7,833	7,929	4,500	4,500	12,000	12,000	7,500
	7101 Prf Svc-Audit Services	87,290	88,861	90,550	92,361	94,208	72,400	77,392	71,535	71,535	71,535
	7117 Prf Svc-Sftwre Mnt/Upgrades						526	764			
	Op Exp-Consulting and Prof Services	**94,858**	**96,511**	**98,288**	**100,193**	**102,137**	**77,426**	**82,656**	**83,535**	**83,535**	**79,035**
	7307 Communic-Celluar Services										
	Op Exp-Communications										
	7606 Suppl-Computer Supplies						3				
	7607 Suppl-Consumables						53				

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7615 Suppl-Misc. Supplies						74				
	7625 Suppl-Spec Office&Process Suppl	431	439	447	456	464	2,253		408	416	424
	7626 Suppl-Standard Office Supplies						118				
	7629 Suppl-Working Lunches/Food	1,000	1,000	1,000	1,000	1,000	597	1,465	1,000	1,000	1,000
	7631 Suppl-Promo Wear										
	Op Exp-Supplies & Materials	**1,431**	**1,439**	**1,447**	**1,456**	**1,464**	**3,098**	**1,465**	**1,408**	**1,416**	**1,424**
	7927 Sdry-Misc. Expenses	800	800	800	800	800	533	379	800	800	800
	Op Exp-Sundry	**800**	**800**	**800**	**800**	**800**	**533**	**379**	**800**	**800**	**800**
	8101 Recoveries-Utilities	-49,657	-51,147	-52,681	-54,262	-55,890	-37,087	-40,122	-37,087	-40,122	-41,685
	8103 Recoveries- Internal Admin Charge Payro						60	30			
	Op Exp-Recoveries	**-49,657**	**-51,147**	**-52,681**	**-54,262**	**-55,890**	**-37,027**	**-40,092**	**-37,087**	**-40,122**	**-41,685**
	9406 Tsf To Rsv-Future Operating							12,666			
	Tsf to reserves-operating							**12,666**			
	5423 Tsf-Fm-Rsv-Benefits							-12,060			
	Tsf from reserves-operating							**-12,060**			
	Total 540 FI-Finance Admin	**376,225**	**385,799**	**395,736**	**406,045**	**411,966**	**304,067**	**332,908**	**298,923**	**304,844**	**335,565**
	528-FI-Payroll										
	6000 Sal&Ben-Salaries	233,841	240,856	248,082	255,524	263,190	216,715	212,364	197,607	198,121	213,234
	6002 Sal&Ben-Overtime-I/S						1,405	7,972			
	6003 Sal&Ben-Aux-All						12,923	1,676			
	6004 Sal&Ben-Other-All						242	354			
	6005 Sal&Ben-Benefit-Aux						2,285	302			
	6007 Sal&Ben-Benefit-I/S	55,372	57,192	59,001	60,771	62,594	50,184	48,094	45,039	46,251	49,492
	6010 Sal&Wag-EHT	4,560	4,697	4,838	4,983	5,132	4,858	4,055	3,717	3,864	3,998
	Salary and Benefits	**293,772**	**302,745**	**311,920**	**321,277**	**330,916**	**288,612**	**274,817**	**246,362**	**248,235**	**266,725**
	6101 HR-Cnvntions,Dues&Act.	3,856	3,926	4,000	4,081	4,162	4,170	3,304	3,652	3,724	3,799
	6104 HR-Mileage/Vehicle Allow.	100	100	100	100	100	187	55	67	67	100
	6112 HR-Trng&Educ-Dept	1,578	1,606	1,637	1,670	1,703	511	375	1,137	1,539	1,555
	Personnel Services	**5,534**	**5,632**	**5,737**	**5,851**	**5,965**	**4,868**	**3,734**	**4,855**	**5,331**	**5,453**
	7105 Prf Svc-Consultant										
	7117 Prf Svc-Sftwre Mnt/Upgrades										
	Op Exp-Consulting and Prof Services										
	7305 Communic-Postage										
	7307 Communic-Celluar Services							48			
	Op Exp-Communications							**48**			
	7606 Suppl-Computer Supplies						517				
	7615 Suppl-Misc. Supplies							47			
	7621 Suppl-Publications&Subscriptions	1,015	1,033	1,052	1,074	1,095	948	-313	750	750	1,000
	7625 Suppl-Spec Office&Process Suppl	283	283	283	283	283		589	283	283	283
	7626 Suppl-Standard Office Supplies						181	172			
	7629 Suppl-Working Lunches/Food						150	408			
	Op Exp-Supplies & Materials	**1,298**	**1,316**	**1,335**	**1,357**	**1,378**	**1,796**	**902**	**1,033**	**1,033**	**1,283**
	7901 Sdry-Bank Charges										
	7927 Sdry-Misc. Expenses	250	250	250	250	250			333	333	250
	Op Exp-Sundry	**250**	**250**	**250**	**250**	**250**			**333**	**333**	**250**
	8101 Recoveries-Utilities	-16,684	-17,184	-17,705	-18,236	-18,783	-13,513	-14,014	-13,513	-14,014	-14,602
	8103 Recoveries- Internal Admin Charge Payro						-58,425	-67,275			
	Op Exp-Recoveries	**-16,684**	**-17,184**	**-17,705**	**-18,236**	**-18,783**	**-71,938**	**-81,289**	**-13,513**	**-14,014**	**-14,602**
	9406 Tsf To Rsv-Future Operating										
	9422 Tsf To Rsv-Payroll Processing						16,175	51,052			
	Tsf to reserves-operating						**16,175**	**51,052**			
	5406 Tsf-Fm-Rsv-Future Operating						-7,000		-7,000		
	5423 Tsf-Fm-Rsv-Benefits							-8,959			
	Tsf from reserves-operating						**-7,000**	**-8,959**	**-7,000**		

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Operating Details 2026 - 2030

Finance Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
Total 528 FI-Payroll		**284,170**	**292,759**	**301,537**	**310,498**	**319,726**	**232,513**	**240,305**	**232,071**	**240,919**	**259,108**
Total Finance		**2,508,101**	**2,598,197**	**2,695,368**	**2,784,702**	**2,874,456**	**2,012,945**	**2,223,659**	**2,042,484**	**2,190,543**	**2,331,355**

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Information Services

2026 - 2030 Operating Budget

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Budget Highlights

Information Services - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-406,863**	**-304,125**	**-307,800**	**-311,489**	**-315,289**
Tsf from reserves-operating	-393,530	-290,792	-294,467	-298,156	-301,956
Tsf from reserves-capital	-13,333	-13,333	-13,333	-13,333	-13,333
Expenses	**3,089,478**	**3,279,404**	**3,387,474**	**3,454,408**	**3,500,300**
Salary and Benefits	1,384,626	1,481,177	1,526,605	1,572,403	1,619,575
Personnel Services	41,555	42,448	43,420	44,554	44,905
Consulting and Prof Services	1,232,256	1,326,764	1,368,240	1,392,719	1,392,997
Communications	302,894	307,476	314,498	316,783	321,623
Equipment	426,995	439,436	452,204	465,308	469,367
Supplies & Materials	4,040	4,081	4,122	4,165	4,165
Sundry	30,427	30,999	31,581	32,173	32,175
Recoveries	-343,315	-352,976	-363,197	-373,698	-384,506
Tsf to reserves-operating	10,000		10,000		
Total	**$ 2,682,614**	**$ 2,975,279**	**$ 3,079,674**	**$ 3,142,919**	**$ 3,185,011**

Information Services - Budget Drivers	Plan 2026	Estimated Tax Impact
Salary Adjustments	**-14,637**	**0.0%**
Salary & Wages	26,922	0.0%
Overhead and Benefits	10,687	0.0%
Recoveries - Utilities	-52,246	-0.1%
Operating Expenses	**225,432**	**0.4%**
Personnel - Training, Prof. Dues	1,440	0.0%
Professional Services	174,450	0.3%
Communications	41,936	0.1%
Supplies and Materials	-223	0.0%
Equipment/Vehicle	7,829	0.0%
Reserve Changes	**2,987**	**0.0%**
Transfer from/to Reserves	2,987	0.0%
Service Impacts City	**22,500**	**0.0%**
Cybersecurity risk monitoring, phased in 2 yrs	15,000	0.0%
Operating Impact on capital projects	7,500	0.0%
Total	**$ 236,282**	**0.4%**

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Operating Details 2026 - 2030

Information Services Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
500-IS-Admin											
	6000 Sal&Ben-Salaries	183,645	189,154	194,829	200,674	206,694	146,153	155,171	149,855	155,850	176,890
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All										
	6004 Sal&Ben-Other-All										
	6005 Sal&Ben-Benefit-Aux										
	6007 Sal&Ben-Benefit-I/S	42,238	43,506	44,811	46,155	47,540	34,593	36,857	35,516	35,846	37,906
	6010 Sal&Wag-EHT	3,581	3,689	3,799	3,913	4,031	3,103	2,899	2,922	3,039	3,145
	Salary and Benefits	**229,464**	**236,348**	**243,439**	**250,742**	**258,264**	**183,850**	**194,926**	**188,293**	**194,734**	**217,941**
	6101 HR-Cnvntions,Dues&Act.	6,630	6,694	6,828	6,965	6,965	604	303	5,870	6,046	6,198
	6104 HR-Mileage/Vehicle Allow.	500	500	500	500	500	81	173	500	500	500
	6109 HR-Corp. Dues & Board/Committee Cnvn	500	500	500	500	500		429	375	450	450
	6112 HR-Trng&Educ-Dept	1,500	1,500	1,500	1,500	1,500		1,461	1,500	1,500	1,500
	Personnel Services	**9,130**	**9,194**	**9,328**	**9,465**	**9,465**	**685**	**2,366**	**8,245**	**8,496**	**8,648**
	7105 Prf Svc-Consultant							7,723			
	7117 Prf Svc-Sftwre Mnt/Upgrades	371	382	393	405	405	331	347	364	379	390
	Op Exp-Consulting and Prof Services	**371**	**382**	**393**	**405**	**405**	**331**	**8,070**	**364**	**379**	**390**
	7625 Suppl-Spec Office&Process Suppl	1,000	1,000	1,000	1,000	1,000	1,282		1,000	1,000	1,000
	7626 Suppl-Standard Office Supplies							68			
	7629 Suppl-Working Lunches/Food						323	123			
	7630 Suppl-Freight							4			
	Op Exp-Supplies & Materials	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,605**	**195**	**1,000**	**1,000**	**1,000**
	7505 Lse&Rntls-Leased Equipment						-766	6,296			
	7710 Equip-Capital Lease Interest						943	1,289			
	Op Exp-Equipment under $5,000						**176**	**7,585**			
	7912 Sdry-Debt-Principal						2,024	3,487			
	7927 Sdry-Misc. Expenses	1,000	1,000	1,000	1,000	1,000	273	1,443	1,000	1,000	1,000
	Op Exp-Sundry	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**2,297**	**4,930**	**1,000**	**1,000**	**1,000**
	8101 Recoveries-Utilities	-27,536	-28,362	-29,213	-30,089	-30,992	-22,595	-23,368	-22,595	-23,368	-24,283
	8103 Recoveries- Internal Admin Charge Payro						195	225			
	Op Exp-Recoveries	**-27,536**	**-28,362**	**-29,213**	**-30,089**	**-30,992**	**-22,400**	**-23,143**	**-22,595**	**-23,368**	**-24,283**
	5423 Tsf-Fm-Rsv-Benefits							-4,873			
	Tsf from reserves-operating							**-4,873**			
Total 500 IS-Admin		**213,430**	**219,563**	**225,948**	**232,523**	**239,143**	**166,544**	**190,057**	**176,307**	**182,241**	**204,695**
501-IS-Infrastructure											
	6000 Sal&Ben-Salaries	259,798	267,922	276,290	284,908	293,786	192,686	214,147	222,962	236,442	250,641
	6001 Sal&Ben-Wages						1,775				
	6002 Sal&Ben-Overtime-I/S	11,000	11,000	11,000	11,000	11,000	16,670	12,920	10,000	10,000	11,000
	6004 Sal&Ben-Other-All						606	270			
	6007 Sal&Ben-Benefit-I/S	65,531	67,497	69,796	71,890	74,047	42,400	44,935	53,772	57,455	64,066
	6008 Sal&Ben-Benefit-O/S						1,038				
	6009 Sal&Ben - Project Offset								0		
	6010 Sal&Wag-EHT	5,281	5,439	5,602	5,770	5,943	4,311	4,217	4,543	4,805	5,102
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	**341,609**	**351,858**	**362,688**	**373,569**	**384,776**	**259,486**	**276,488**	**291,277**	**308,703**	**330,809**
	6101 HR-Cnvntions,Dues&Act.	6,630	6,763	6,898	7,036	7,036	4,982	196	6,630	5,974	6,124
	6104 HR-Mileage/Vehicle Allow.	400	400	400	400	400	165	275	400	400	400
	6109 HR-Corp. Dues & Board/Committee Cnvn						390				
	6112 HR-Trng&Educ-Dept	3,050	3,150	3,250	3,500	3,750	1,288	996	2,750	2,850	2,950
	Personnel Services	**10,080**	**10,313**	**10,548**	**10,936**	**11,186**	**6,825**	**1,468**	**9,780**	**9,224**	**9,474**
	7104 Prf Svc-Commit.Secretary										
	7105 Prf Svc-Consultant	7,500	8,000	9,000	10,000	10,000	51,175	5,818	51,000	6,000	6,500
	7112 Prf Svc-Legal Services							14,913			
	7117 Prf Svc-Sftwre Mnt/Upgrades	496,052	526,963	536,700	546,632	544,770	316,657	399,065	312,589	348,561	442,170
	Op Exp-Consulting and Prof Services	**503,552**	**534,963**	**545,700**	**556,632**	**554,770**	**367,833**	**419,795**	**363,589**	**354,561**	**448,670**
	7304 Communic-Internet Access Service	52,115	49,775	49,775	49,775	49,775	20,095	21,063	24,612	24,970	24,970
	7305 Communic-Postage										
	7306 Communic-Telephone	110,739	114,061	117,483	121,008	121,008	54,570	44,175	100,212	104,221	107,347

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7307 Communic-Celluar Services	140,040	143,640	147,240	146,000	150,840	111,245	123,023	112,320	126,000	132,000
	Op Exp-Communications	**302,894**	**307,476**	**314,498**	**316,783**	**321,623**	**185,910**	**188,262**	**237,144**	**255,191**	**264,318**
	7613 Suppl-Maint.Supplies						214				
	7625 Suppl-Spec Office&Process Suppl	1,000	1,000	1,000	1,000	1,000	1,122	71	1,000	1,000	1,000
	7627 Suppl-Technical Supplies						86				
	7629 Suppl-Working Lunches/Food							66			
	7630 Suppl-Freight						967				
	Op Exp-Supplies & Materials	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**2,389**	**137**	**1,000**	**1,000**	**1,000**
	7505 Lse&Rntls-Leased Equipment	215,220	223,426	231,874	240,571	244,630	-2,526	17,392	175,800	285,443	211,340
	7710 Equip-Capital Lease Interest						3,107	3,026			
	7712 Equip-Maintenance	211,775	216,010	220,330	224,738	224,738	53,906	129,670	195,395	202,757	280,913
	Op Exp-Equipment under $5,000	**426,995**	**439,436**	**452,204**	**465,308**	**469,367**	**54,487**	**150,088**	**371,195**	**488,199**	**492,253**
	7912 Sdry-Debt-Principal						6,670	8,185			
	7927 Sdry-Misc. Expenses	900	900	900	900	900	580	25	900	900	900
	7938 Sdry-Web Site Host.Fees	28,527	29,099	29,681	30,273	30,275	14,227	19,478	19,446	20,030	25,168
	Op Exp-Sundry	**29,427**	**29,999**	**30,581**	**31,173**	**31,175**	**21,477**	**27,687**	**20,346**	**20,930**	**26,068**
	8101 Recoveries-Utilities	-70,535	-72,427	-74,437	-76,528	-78,680	-63,008	-66,140	-63,008	-66,140	-68,712
	8103 Recoveries- Internal Admin Charge Payro						318	330			
	Op Exp-Recoveries	**-70,535**	**-72,427**	**-74,437**	**-76,528**	**-78,680**	**-62,690**	**-65,810**	**-63,008**	**-66,140**	**-68,712**
	9406 Tsf To Rsv-Future Operating						100,168	73,087			
	Tsf to reserves-operating						**100,168**	**73,087**			
	9525 Tsf To Rsv-Debt						75,632	256,840			
	Tsf to reserves-capital						**75,632**	**256,840**			
	4479 Other Rev-Misc. Revenue										
	Other Revenue										
	5406 Tsf-Fm-Rsv-Future Operating						-45,500	-100,168	-45,500	-100,168	-73,087
	5446 Tsf-Fm-Rsv-Covid Safe Restart	-106,213					-85,103	-74,332	-85,103	-96,357	-102,856
	Tsf from reserves-operating	**-106,213**					**-130,603**	**-174,500**	**-130,603**	**-196,525**	**-175,943**
	Total 501 IS-Infrastructure	**1,438,809**	**1,602,616**	**1,642,782**	**1,678,873**	**1,695,217**	**880,913**	**1,153,542**	**1,100,721**	**1,175,143**	**1,327,936**
	502-IS-Applications										
	6000 Sal&Ben-Salaries	397,880	409,952	422,385	435,192	448,383	227,801	283,568	350,820	371,946	384,273
	6002 Sal&Ben-Overtime-I/S	4,500	4,500	4,500	4,500	4,500	748	1,728	3,300	3,300	4,500
	6004 Sal&Ben-Other-All						747	205			
	6007 Sal&Ben-Benefit-I/S	100,583	103,600	107,130	110,344	113,654	55,826	67,290	84,837	90,383	98,334
	6009 Sal&Ben - Project Offset								-183,967		
	6010 Sal&Wag-EHT	7,846	8,082	8,324	8,574	8,831	4,928	5,464	6,905	7,317	7,581
	Salary and Benefits	**510,810**	**526,134**	**542,340**	**558,610**	**575,368**	**290,050**	**358,255**	**261,895**	**472,947**	**494,688**
	6101 HR-Cnvntions,Dues&Act.	7,603	7,755	7,910	8,068	8,068	3,914	7,672	6,630	7,272	7,454
	6104 HR-Mileage/Vehicle Allow.	300	300	300	300	300	35	682	300	300	300
	6111 HR-Trng&Educ-Corp							18			
	6112 HR-Trng&Educ-Dept	4,200	4,300	4,400	4,500	4,600	1,809		3,900	4,000	4,100
	Personnel Services	**12,103**	**12,355**	**12,610**	**12,868**	**12,968**	**5,758**	**8,372**	**10,830**	**11,572**	**11,854**
	7104 Prf Svc-Commit.Secretary							320			
	7105 Prf Svc-Consultant	8,000	9,000	10,000	11,000	12,000	9,790	12,720	5,500	6,000	41,500
	7117 Prf Svc-Sftwre Mnt/Upgrades	603,314	662,604	691,245	702,651	702,649	334,679	358,050	361,927	371,160	491,186
	Op Exp-Consulting and Prof Services	**611,314**	**671,604**	**701,245**	**713,651**	**714,649**	**344,469**	**371,090**	**367,427**	**377,160**	**532,686**
	7304 Communic-Internet Access Service										
	Op Exp-Communications										
	7625 Suppl-Spec Office&Process Suppl						118				
	7627 Suppl-Technical Supplies										
	7629 Suppl-Working Lunches/Food							131			
	Op Exp-Supplies & Materials						**118**	**131**			
	7505 Lse&Rntls-Leased Equipment										
	Op Exp-Equipment under $5,000										
	7927 Sdry-Misc. Expenses						273				

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Operating Details 2026 - 2030

Information Services Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7938 Sdry-Web Site Host.Fees										
	Op Exp-Sundry						273				
	8101 Recoveries-Utilities	-126,865	-130,448	-134,246	-138,131	-142,130	-66,919	-70,538	-66,919	-70,538	-72,670
	8103 Recoveries- Internal Admin Charge Payro						210	405			
	Op Exp-Recoveries	-126,865	-130,448	-134,246	-138,131	-142,130	-66,709	-70,133	-66,919	-70,538	-72,670
	9406 Tsf To Rsv-Future Operating							35,000			
	Tsf to reserves-operating							35,000			
	5405 Tsf-Fm-Rsv-Dvlpmnt Process	-183,908	-185,780	-187,760	-189,748	-191,795		-27,593		-57,812	-181,938
	5406 Tsf-Fm-Rsv-Future Operating										-35,000
	Tsf from reserves-operating	-183,908	-185,780	-187,760	-189,748	-191,795		-27,593		-57,812	-216,938
	Total 502 IS-Applications	**823,453**	**893,865**	**934,189**	**957,250**	**969,060**	**573,960**	**675,122**	**573,233**	**733,328**	**749,620**
	503-IS-Mapping and GIS										
	6000 Sal&Ben-Salaries	278,704	287,110	295,768	304,686	313,872	137,983	190,418	165,769	220,897	269,229
	6002 Sal&Ben-Overtime-I/S	1,500	1,500	1,500	1,500	1,500	3,464	1,445	1,150		1,500
	6004 Sal&Ben-Other-All						223	1,400		5,600	
	6007 Sal&Ben-Benefit-I/S	70,485	72,600	75,073	77,325	79,645	33,801	44,673	37,808	53,678	68,909
	6009 Sal&Ben - Project Offset	-53,410									-51,726
	6010 Sal&Wag-EHT	5,464	5,628	5,797	5,971	6,150	3,029	3,685	3,071	4,417	5,279
	Salary and Benefits	302,743	366,838	378,138	389,482	401,167	178,500	241,621	207,797	284,591	293,191
	6101 HR-Cnvntions,Dues&Act.	7,242	7,387	7,535	7,685	7,685	614	6,218	6,778	7,523	7,291
	6104 HR-Mileage/Vehicle Allow.	300	300	300	300	300		922	200	200	200
	6109 HR-Corp. Dues & Board/Committee Cnvn							130			
	6112 HR-Trng&Educ-Dept	2,700	2,900	3,100	3,300	3,300		3,366	2,550	2,600	2,650
	Personnel Services	10,242	10,587	10,935	11,285	11,285	614	10,636	9,528	10,323	10,141
	7105 Prf Svc-Consultant	6,000	6,500	7,000	7,500	8,000	6,038		4,500	5,000	5,500
	7114 Prf Svc-Other Prof.Services										
	7117 Prf Svc-Sftwre Mnt/Upgrades	111,019	113,315	113,901	114,530	115,172	60,634	76,198	70,338	73,542	83,060
	Op Exp-Consulting and Prof Services	117,019	119,815	120,901	122,030	123,172	66,672	76,198	74,838	78,542	88,560
	7625 Suppl-Spec Office&Process Suppl	2,040	2,081	2,122	2,165	2,165	1,655		2,143	2,208	2,263
	7629 Suppl-Working Lunches/Food							99			
	Op Exp-Supplies & Materials	2,040	2,081	2,122	2,165	2,165	1,655	99	2,143	2,208	2,263
	7505 Lse&Rntls-Leased Equipment						2,656				
	Op Exp-Equipment under $5,000						2,656				
	7927 Sdry-Misc. Expenses							16			
	Op Exp-Sundry							16			
	8101 Recoveries-Utilities	-118,379	-121,739	-125,301	-128,949	-132,705	-104,603	-110,542	-104,603	-110,542	-115,015
	8103 Recoveries- Internal Admin Charge Payro						270	225			
	Op Exp-Recoveries	-118,379	-121,739	-125,301	-128,949	-132,705	-104,333	-110,317	-104,603	-110,542	-115,015
	9406 Tsf To Rsv-Future Operating	10,000		10,000							0
	Tsf to reserves-operating	10,000		10,000							0
	5405 Tsf-Fm-Rsv-Dvlpmnt Process	-103,410	-105,012	-106,707	-108,408	-110,161	-50,000	-72,531	-50,000	-105,182	-101,726
	5406 Tsf-Fm-Rsv-Future Operating						-9,450		-9,450		
	Tsf from reserves-operating	-103,410	-105,012	-106,707	-108,408	-110,161	-59,450	-72,531	-59,450	-105,182	-101,726
	5555 Tsf-Fm-Rsv-Capital Asset Replacement R	-13,333	-13,333	-13,333	-13,333	-13,333	-13,333	-13,333	-13,333	-13,333	-13,333
	Tsf from reserves-capital	-13,333	-13,333	-13,333	-13,333	-13,333	-13,333	-13,333	-13,333	-13,333	-13,333
	Total 503 IS-Mapping and GIS	**206,922**	**259,236**	**276,755**	**274,272**	**281,590**	**72,980**	**132,388**	**116,920**	**146,606**	**164,081**
	Total Information Services	**2,682,614**	**2,975,279**	**3,079,674**	**3,142,919**	**3,185,011**	**1,694,397**	**2,151,108**	**1,967,181**	**2,237,318**	**2,446,332**

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Fire Rescue

2026 - 2030 Operating Budget

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Budget Highlights

Fire Rescue - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-123,500**	**-53,513**	**-8,000**	**-8,000**	**-8,000**
Other Revenue	-8,000	-8,000	-8,000	-8,000	-8,000
Tsf from reserves-capital	-115,500	-45,513			
Expenses	**13,367,512**	**14,108,853**	**14,795,409**	**15,453,762**	**15,912,626**
Salary and Benefits	10,975,812	11,630,117	12,301,670	12,944,344	13,638,690
Personnel Services	118,330	120,460	122,749	125,204	127,708
Contracted Services	39,985	39,985	39,985	39,985	39,985
Consulting and Prof Services	110,939	119,921	129,902	134,752	139,784
Communications	26,691	27,157	27,660	28,199	28,749
Equipment under $5,000	580,838	594,875	608,959	623,478	631,165
Supplies & Materials	245,730	257,508	270,234	284,160	292,858
Gov't Payments	386,371	405,689	425,974	425,974	425,974
Sundry	595,030	615,516	559,771	527,418	256,038
Recoveries	287,787	297,624	308,505	320,248	331,675
Total	**$ 13,244,012**	**$ 14,055,340**	**$ 14,787,409**	**$ 15,445,762**	**$ 15,904,626**

Fire Rescue - Budget Drivers	Plan 2026	Estimated Tax Impact
Revenue Changes	**-7,100**	**0.0%**
Misc/Other Revenues	-7,100	0.0%
Salary Adjustments	**763,793**	**1.2%**
Salary & Wages	510,866	0.8%
Overhead and Benefits	102,831	0.2%
2025 - Fire Fighter Position phase-in	150,096	0.2%
Operating Expenses	**132,160**	**0.2%**
Personnel - Training, Prof. Dues	1,750	0.0%
Professional Services	68	0.0%
Communications	-579	0.0%
Supplies and Materials	15,583	0.0%
Misc/other	148	0.0%
Equipment/Vehicle	41,635	0.1%
Interdepartmental Facilities Maintenance	34,044	0.1%
Internal Garage Charges	4,508	0.0%
E-COMM Charges	35,003	0.1%
Service Impacts City	**266,818**	**0.4%**
Two New Firefigthers	266,818	0.4%
Total	**$ 1,155,671**	**1.9%**

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Department Summary - Fire Rescue

Fire Rescue	Actual 2024	Budget 2024	Budget 2025	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Fire Rescue	11,182,015	11,245,342	12,088,345	13,244,012	14,055,340	14,787,409	15,445,762	15,904,626
Fire Rescue - Total	**11,182,015**	**11,245,342**	**12,088,345**	**13,244,012**	**14,055,340**	**14,787,409**	**15,445,762**	**15,904,626**

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Budget Highlights

Fire Rescue - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-123,500**	**-53,513**	**-8,000**	**-8,000**	**-8,000**
Other Revenue	-8,000	-8,000	-8,000	-8,000	-8,000
Tsf from reserves-capital	-115,500	-45,513			
Expenses	**13,367,512**	**14,108,853**	**14,795,409**	**15,453,762**	**15,912,626**
Salary and Benefits	10,975,812	11,630,117	12,301,670	12,944,344	13,638,690
Personnel Services	118,330	120,460	122,749	125,204	127,708
Contracted Services	39,985	39,985	39,985	39,985	39,985
Consulting and Prof Services	110,939	119,921	129,902	134,752	139,784
Communications	26,691	27,157	27,660	28,199	28,749
Equipment under $5,000	580,838	594,875	608,959	623,478	631,165
Supplies & Materials	245,730	257,508	270,234	284,160	292,858
Gov't Payments	386,371	405,689	425,974	425,974	425,974
Sundry	595,030	615,516	559,771	527,418	256,038
Recoveries	287,787	297,624	308,505	320,248	331,675
Total	**$ 13,244,012**	**$ 14,055,340**	**$ 14,787,409**	**$ 15,445,762**	**$ 15,904,626**

Fire Rescue - Budget Drivers	Plan 2026	Estimated Tax Impact
Revenue Changes	**-7,100**	**0.0%**
Misc/Other Revenues	-7,100	0.0%
Salary Adjustments	**763,793**	**1.2%**
Salary & Wages	510,866	0.8%
Overhead and Benefits	102,831	0.2%
2025 - Fire Fighter Position phase-in	150,096	0.2%
Operating Expenses	**132,160**	**0.2%**
Personnel - Training, Prof. Dues	1,750	0.0%
Professional Services	68	0.0%
Communications	-579	0.0%
Supplies and Materials	15,583	0.0%
Misc/other	148	0.0%
Equipment/Vehicle	41,635	0.1%
Interdepartmental Facilities Maintenance	34,044	0.1%
Internal Garage Charges	4,508	0.0%
E-COMM Charges	35,003	0.1%
Service Impacts City	**266,818**	**0.4%**
Two New Firefigthers	266,818	0.4%
Total	**$ 1,155,671**	**1.9%**

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Operating Details 2026 - 2030

Fire Rescue Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
550-FD-Admin-Fire											
	6000 Sal&Ben-Salaries	709,811	731,106	753,039	775,630	798,899	580,859	696,836	575,345	611,013	731,631
	6001 Sal&Ben-Wages										
	6002 Sal&Ben-Overtime-I/S						1,107	3,688			
	6003 Sal&Ben-Aux-All	11,250	11,475	11,704	11,938	11,938	8,670	11,159	8,240	8,487	8,657
	6004 Sal&Ben-Other-All						5,275	5,200			
	6005 Sal&Ben-Benefit-Aux						1,216	1,475			
	6007 Sal&Ben-Benefit-I/S	164,985	169,935	175,113	180,366	185,777	133,926	162,508	136,694	130,284	147,849
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT	13,841	14,257	14,684	15,125	15,579	12,336	13,398	11,219	10,968	12,142
	Salary and Benefits	**899,888**	**926,772**	**954,540**	**983,059**	**1,012,193**	**743,389**	**894,264**	**731,498**	**760,753**	**900,278**
	6101 HR-Cnvntions,Dues&Act.	8,076	8,222	8,378	8,546	8,717	6,511	6,467	7,500	7,725	7,957
	6104 HR-Mileage/Vehicle Allow.	337	343	350	357	364	35	577	328	325	331
	6109 HR-Corp. Dues & Board/Committee Cnvn						400				
	6112 HR-Trng&Educ-Dept	2,857	2,908	2,964	3,023	3,084	2,540	2,170	2,653	2,732	2,814
	Personnel Services	**11,270**	**11,474**	**11,692**	**11,925**	**12,164**	**9,486**	**9,214**	**10,481**	**10,782**	**11,102**
	7004 Contr Svc-Contractors/Builders							1,250			
	Op Exp-Contracted Services							**1,250**			
	7105 Prf Svc-Consultant										
	7117 Prf Svc-Sftwre Mnt/Upgrades						1,053	756			
	Op Exp-Consulting and Prof Services						**1,053**	**756**			
	7303 Communic-Delivery/Courier										
	7306 Communic-Telephone						1,195	179			
	7307 Communic-Celluar Services						36				
	Op Exp-Communications						**1,231**	**179**			
	7607 Suppl-Consumables						33	149			
	7613 Suppl-Maint.Supplies						1,658	2,102			
	7615 Suppl-Misc. Supplies						150				
	7619 Suppl-Prog. Supplies							586			
	7621 Suppl-Publications&Subscriptions						65	75			
	7625 Suppl-Spec Office&Process Suppl										
	7626 Suppl-Standard Office Supplies	5,228	5,322	5,423	5,532	5,643	2,818	6,810	7,069	5,100	5,151
	7628 Suppl-Uniforms	3,900	4,029	4,170	4,328	4,493	2,718	4,480	3,535	3,676	3,787
	7629 Suppl-Working Lunches/Food	502	514	528	542	557	369	563	420	481	491
	7630 Suppl-Freight										
	7635 Supp-Stock Supp-Maintenance										
	Op Exp-Supplies & Materials	**9,630**	**9,866**	**10,121**	**10,402**	**10,692**	**7,810**	**14,764**	**11,024**	**9,257**	**9,428**
	7505 Lse&Rntls-Leased Equipment	7,695	7,834	7,982	8,142	8,305	-791	5,563	7,216	7,432	7,581
	7707 Equip-Vehicle Charges						97				
	7710 Equip-Capital Lease Interest						973	1,139			
	7712 Equip-Maintenance	2,915	2,967	3,023	3,084	3,146	652	1,235	2,760	2,815	2,872
	Op Exp-Equipment under $5,000	**10,609**	**10,801**	**11,006**	**11,226**	**11,450**	**931**	**7,937**	**9,976**	**10,247**	**10,452**
	7912 Sdry-Debt-Principal						2,087	3,081			
	7927 Sdry-Misc. Expenses	6,000	6,108	6,224	6,349	6,476	8,425	18,857	5,627	5,796	5,911
	Op Exp-Sundry	**6,000**	**6,108**	**6,224**	**6,349**	**6,476**	**10,512**	**21,938**	**5,627**	**5,796**	**5,911**
	8103 Recoveries- Internal Admin Charge Payro						210	278			
	Op Exp-Recoveries						**210**	**278**			
	9520 Tsf To Rsv-Fire Misc. Capital						10,200	10,200			
	Tsf to reserves-capital						**10,200**	**10,200**			
	4235 SCS-FR-FEES/FINES	-8,000	-8,000	-8,000	-8,000	-8,000	-500	-415	-5,000	-900	-900
	4479 Other Rev-Misc. Revenue						-11,093	-20,298			
	Other Revenue	**-8,000**	**-8,000**	**-8,000**	**-8,000**	**-8,000**	**-11,593**	**-20,713**	**-5,000**	**-900**	**-900**
	5423 Tsf-Fm-Rsv-Benefits							-15,885			
	Tsf from reserves-operating							**-15,885**			
Total 550 FD-Admin-Fire		**929,397**	**957,020**	**985,583**	**1,014,962**	**1,044,975**	**773,228**	**924,180**	**763,606**	**795,936**	**936,272**
551-FD-Communications											
	7114 Prf Svc-Other Prof.Services	106,324	115,223	125,115	129,869	134,804	81,200	92,836	76,530	88,508	96,598

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Op Exp-Consulting and Prof Services	106,324	115,223	125,115	129,869	134,804	81,200	92,836	76,530	88,508	96,598
	7622 Suppl-Radios							3,298			
	Op Exp-Supplies & Materials							3,298			
	7710 Equip-Capital Lease Interest						7,300	7,300			
	Op Exp-Equipment under $5,000						7,300	7,300			
	7800 Govt Pmts-E-Comm Charges	386,371	405,689	425,974	425,974	425,974	205,242	248,933	281,670	337,471	361,094
	Op Exp-Gov't Payments	386,371	405,689	425,974	425,974	425,974	205,242	248,933	281,670	337,471	361,094
	7912 Sdry-Debt-Principal						61,991	61,991			
	Op Exp-Sundry						61,991	61,991			
	Total 551 FD-Communications	**492,694**	**520,912**	**551,088**	**555,843**	**560,778**	**355,733**	**414,359**	**358,200**	**425,979**	**457,692**
	552-FD-Emergency Measures Admin										
	6000 Sal&Ben-Salaries										
	6002 Sal&Ben-Overtime-I/S							433			
	6007 Sal&Ben-Benefit-I/S										
	6010 Sal&Wag-EHT							7			
	Salary and Benefits							440			
	6101 HR-Cnvntions,Dues&Act.	914	931	948	967	987	502		857	883	901
	6104 HR-Mileage/Vehicle Allow.	207	211	215	219	223		66	200	200	204
	6112 HR-Trng&Educ-Dept	5,244	5,339	5,440	5,549	5,660	89	1,193	5,289	5,016	5,167
	Personnel Services	6,365	6,480	6,603	6,736	6,870	591	1,259	6,346	6,099	6,271
	7300 Communic-Advertising	200	200	200	200	200			549	560	566
	7305 Communic-Postage						1				
	7306 Communic-Telephone	15,534	15,812	16,113	16,435	16,764	11,677	11,796	14,856	15,153	15,304
	Op Exp-Communications	15,734	16,012	16,313	16,635	16,964	11,679	11,796	15,405	15,713	15,870
	7608 Suppl-Emergency Supplies	3,566	3,630	3,699	3,773	3,849	1,897	2,684	3,344	3,445	3,513
	7619 Suppl-Prog. Supplies						129	1			
	7625 Suppl-Spec Office&Process Suppl	908	924	942	960	980	65	252	860	877	894
	7629 Suppl-Working Lunches/Food	1,140	1,169	1,199	1,232	1,265	965	580	1,061	1,093	1,115
	Op Exp-Supplies & Materials	5,614	5,723	5,840	5,965	6,093	3,056	3,518	5,265	5,414	5,522
	8103 Recoveries- Internal Admin Charge Payro										
	Op Exp-Recoveries										
	9101 Tsf To Rsv-Emergency Measures										
	Tsf to reserves-operating										
	Total 552 FD-Emergency Measures Admin	**27,714**	**28,216**	**28,756**	**29,336**	**29,927**	**15,326**	**17,012**	**27,016**	**27,227**	**27,664**
	553-FD-Fighting Force										
	6000 Sal&Ben-Salaries	6,547,559	7,027,378	7,516,089	7,976,823	8,471,178	4,934,344	5,268,559	4,890,012	5,416,757	5,841,040
	6001 Sal&Ben-Wages										
	6002 Sal&Ben-Overtime-I/S	265,000	265,000	265,000	265,000	265,000	689,762	316,801	250,000	250,000	250,000
	6003 Sal&Ben-Aux-All						273	881			
	6004 Sal&Ben-Other-All	69,000	69,000	69,000	69,000	69,000	57,077	109,703	65,400	65,400	65,400
	6005 Sal&Ben-Benefit-Aux						31	106			
	6006 Sal&Ben-Overtime-O/S										
	6007 Sal&Ben-Benefit-I/S	1,791,646	1,892,637	1,999,625	2,104,156	2,224,065	1,415,424	1,496,919	1,363,425	1,521,317	1,661,190
	6008 Sal&Ben-Benefit-O/S										
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	134,190	143,547	153,077	162,061	171,701	121,740	111,290	104,431	111,778	118,881
	6201 Sal&Ben-Rebill Labour Offset						-66,567	-58,009			
	6908 Sal&Wag-Hrly-Sick Time										
	8131 Liab Tsf-Payroll Liab						675				
	Salary and Benefits	8,807,396	9,397,562	10,002,792	10,577,040	11,200,944	7,152,759	7,246,250	6,673,267	7,365,252	7,936,510
	6101 HR-Cnvntions,Dues&Act.							90			
	6103 HR-Health&Safety Prog.	2,540	2,585	2,634	2,687	2,741	4,059	3,971	2,381	2,453	2,502
	6112 HR-Trng&Educ-Dept						152				
	Personnel Services	2,540	2,585	2,634	2,687	2,741	4,211	4,062	2,381	2,453	2,502
	7001 Contr Svc-Bindery										

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7004 Contr Svc-Contractors/Builders						8,045	1,000			
	7027 Contr Svc-Uniform Cleaning	22,220	22,220	22,220	22,220	22,220	11,583	13,764	22,000	22,000	22,220
	7028 Contr Svc-Hazardous Waste Disp						2,038	2,639			
	Op Exp-Contracted Services	**22,220**	**22,220**	**22,220**	**22,220**	**22,220**	**21,667**	**17,403**	**22,000**	**22,000**	**22,220**
	7105 Prf Svc-Consultant										
	7112 Prf Svc-Legal Services										
	7114 Prf Svc-Other Prof.Services							900			
	7117 Prf Svc-Sftwre Mnt/Upgrades						2,171	2,353			
	Op Exp-Consulting and Prof Services						**2,171**	**3,253**			
	7303 Communic-Delivery/Courier						72	66			
	Op Exp-Communications						**72**	**66**			
	7607 Suppl-Consumables	42,239	42,999	43,816	44,693	45,587	33,009	41,138	20,897	30,794	36,615
	7613 Suppl-Maint.Supplies										
	7615 Suppl-Misc. Supplies	2,666	2,714	2,765	2,821	2,877	862	2,201	3,004	2,575	2,627
	7616 Suppl-Nozzels/Hose Replacement	13,641	13,886	14,150	14,433	14,722	5,774		12,792	13,176	13,439
	7619 Suppl-Prog. Supplies						213	399			
	7622 Suppl-Radios	20,083	20,444	20,833	21,249	21,674	3,163	7,668	18,833	19,398	19,786
	7623 Suppl-SCBA Upgrades	8,496	8,649	8,814	8,990	9,170	2,255	6,634	7,968	8,207	8,371
	7625 Suppl-Spec Office&Process Suppl						613				
	7628 Suppl-Uniforms	130,368	139,990	150,396	161,827	167,976	106,954	136,961	81,545	113,030	121,571
	7629 Suppl-Working Lunches/Food							726			
	7630 Suppl-Freight										
	Op Exp-Supplies & Materials	**217,493**	**228,684**	**240,775**	**254,013**	**262,006**	**152,844**	**195,727**	**145,039**	**187,180**	**202,408**
	7700 Equip-Equipment Purchase							1,450			
	7701 Equip-Equipment Replacement	5,481	5,618	5,764	5,920	6,080	9,546	5,363	5,150	5,253	5,358
	7704 EQUIP-NON-CAPITALIZED	22,496	22,901	23,336	23,803	24,279	9,050	22,803	21,097	21,729	22,164
	7707 Equip-Vehicle Charges										
	7712 Equip-Maintenance	102,083	103,920	105,895	108,013	110,173	56,262	74,664	96,669	98,603	100,575
	Op Exp-Equipment under $5,000	**130,061**	**132,440**	**134,995**	**137,736**	**140,532**	**74,857**	**104,280**	**122,916**	**125,585**	**128,097**
	7924 Sdry-Licenses&Royalties							250			
	7927 Sdry-Misc. Expenses	1,280	1,303	1,328	1,354	1,381	533	812	1,200	1,236	1,261
	Op Exp-Sundry	**1,280**	**1,303**	**1,328**	**1,354**	**1,381**	**533**	**1,062**	**1,200**	**1,236**	**1,261**
	8103 Recoveries- Internal Admin Charge Payro						1,200	1,575			
	Op Exp-Recoveries						**1,200**	**1,575**			
	9406 Tsf To Rsv-Future Operating							76,740			
	Tsf to reserves-operating							**76,740**			
	4622 Grnt-Prov-Cond-Emergency Program										
	Transfer from other govt-prov'l conditional										
	5406 Tsf-Fm-Rsv-Future Operating										-76,740
	5415 Tsf-Fm-Rsv-Mutual Aid						-7,748				
	5423 Tsf-Fm-Rsv-Benefits							-4,700			
	Tsf from reserves-operating						**-7,748**	**-4,700**			**-76,740**
	5520 Tsf-Fm-Rsv-Fire Misc.Capital										
	Tsf from reserves-capital										
	Total 553 FD-Fighting Force	**9,180,989**	**9,784,793**	**10,404,743**	**10,995,049**	**11,629,823**	**7,402,565**	**7,645,718**	**6,966,803**	**7,703,705**	**8,216,258**
	554-FD-Fire Boat										
	7004 Contr Svc-Contractors/Builders	13,288	13,288	13,288	13,288	13,288	107		12,772	13,028	13,288
	Op Exp-Contracted Services	**13,288**	**13,288**	**13,288**	**13,288**	**13,288**	**107**		**12,772**	**13,028**	**13,288**
	Total 554 FD-Fire Boat	**13,288**	**13,288**	**13,288**	**13,288**	**13,288**	**107**		**12,772**	**13,028**	**13,288**
	555-FD-Firehall #1										
	6001 Sal&Ben-Wages						148				
	6002 Sal&Ben-Overtime-I/S							54			
	6003 Sal&Ben-Aux-All							809			
	6005 Sal&Ben-Benefit-Aux							97			
	6008 Sal&Ben-Benefit-O/S						86				

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	6010 Sal&Wag-EHT							15			
	Salary and Benefits						234	974			
	6101 HR-Cnvntions,Dues&Act.							41			
	Personnel Services							41			
	7004 Contr Svc-Contractors/Builders	4,477	4,477	4,477	4,477	4,477	1,682	417	4,220	4,347	4,477
	Op Exp-Contracted Services	4,477	4,477	4,477	4,477	4,477	1,682	417	4,220	4,347	4,477
	7200 Utilities-Heat										
	Op Exp-Utilities										
	7305 Communic-Postage							183			
	7306 Communic-Telephone	10,457	10,645	10,847	11,064	11,285	8,314	6,744	10,000	10,200	10,302
	Op Exp-Communications	10,457	10,645	10,847	11,064	11,285	8,314	6,927	10,000	10,200	10,302
	7615 Suppl-Misc. Supplies							0			
	7634 Supp-Stock Supp-Janitorial	1,520	1,558	1,598	1,642	1,686	1,219	1,673	1,428	1,457	1,486
	Op Exp-Supplies & Materials	1,520	1,558	1,598	1,642	1,686	1,219	1,674	1,428	1,457	1,486
	7712 Equip-Maintenance	5,337	5,470	5,613	5,764	5,920	5,924	429	4,966	5,115	5,217
	Op Exp-Equipment under $5,000	5,337	5,470	5,613	5,764	5,920	5,924	429	4,966	5,115	5,217
	7927 Sdry-Misc. Expenses	282	289	297	305	313			265	270	276
	Op Exp-Sundry	282	289	297	305	313			265	270	276
	8104 Recoveries-Interdepartment Facilities Mai	218,532	225,752	233,880	242,682	251,036	181,179	187,081	181,179	187,081	192,163
	Op Exp-Recoveries	218,532	225,752	233,880	242,682	251,036	181,179	187,081	181,179	187,081	192,163
	Total 555 FD-Firehall #1	**240,605**	**248,191**	**256,712**	**265,933**	**274,717**	**198,552**	**197,543**	**202,059**	**208,470**	**213,921**
	556-FD-Firehall #2										
	7004 Contr Svc-Contractors/Builders						1,719				
	Op Exp-Contracted Services						1,719				
	7112 Prf Svc-Legal Services										
	Op Exp-Consulting and Prof Services										
	7200 Utilities-Heat										
	Op Exp-Utilities										
	7306 Communic-Telephone							1,293			
	Op Exp-Communications							1,293			
	7613 Suppl-Maint.Supplies	1,132	1,152	1,174	1,197	1,221	427		1,061	1,093	1,115
	Op Exp-Supplies & Materials	1,132	1,152	1,174	1,197	1,221	427		1,061	1,093	1,115
	7712 Equip-Maintenance						576				
	Op Exp-Equipment under $5,000						576				
	7927 Sdry-Misc. Expenses						139				
	Op Exp-Sundry						139				
	8104 Recoveries-Interdepartment Facilities Mai	69,255	71,872	74,624	77,567	80,638	62,717	61,906	62,717	61,906	61,584
	Op Exp-Recoveries	69,255	71,872	74,624	77,567	80,638	62,717	61,906	62,717	61,906	61,584
	Total 556 FD-Firehall #2	**70,387**	**73,024**	**75,798**	**78,764**	**81,859**	**65,577**	**63,198**	**63,778**	**62,999**	**62,699**
	557-FD-Prevention										
	6000 Sal&Ben-Salaries	459,120	472,894	487,081	501,693	516,744	263,041	357,059	315,681	375,138	421,697
	6002 Sal&Ben-Overtime-I/S						2,355	2,288			
	6004 Sal&Ben-Other-All							816			
	6007 Sal&Ben-Benefit-I/S	125,340	129,100	132,973	136,962	141,071	70,193	96,657	85,865	105,038	115,966
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	8,953	9,221	9,498	9,783	10,077	5,736	7,217	6,156	7,315	8,223
	6201 Sal&Ben-Rebill Labour Offset						-2,041	-3,111			
	Salary and Benefits	593,413	611,215	629,552	648,438	667,891	339,283	460,927	407,702	487,491	545,886
	6101 HR-Cnvntions,Dues&Act.	4,930	5,019	5,115	5,217	5,321	5,826	1,848	4,669	4,762	4,858
	6104 HR-Mileage/Vehicle Allow.							115			

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Operating Details 2026 - 2030

Fire Rescue Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	6111 HR-Trng&Educ-Corp										
	6112 HR-Trng&Educ-Dept	5,370	5,467	5,571	5,682	5,796	746	883	4,987	5,137	5,291
	Personnel Services	**10,301**	**10,486**	**10,685**	**10,899**	**11,117**	**6,572**	**2,845**	**9,656**	**9,899**	**10,149**
	7117 Prf Svc-Sftwre Mnt/Upgrades	4,615	4,698	4,787	4,883	4,981	6,142	4,874	3,727	3,802	4,547
	Op Exp-Consulting and Prof Services	**4,615**	**4,698**	**4,787**	**4,883**	**4,981**	**6,142**	**4,874**	**3,727**	**3,802**	**4,547**
	7300 Communic-Advertising	500	500	500	500	500			1,071	1,088	1,098
	Op Exp-Communications	**500**	**500**	**500**	**500**	**500**			**1,071**	**1,088**	**1,098**
	7615 Suppl-Misc. Supplies							33			
	7619 Suppl-Prog. Supplies	7,427	7,560	7,704	7,858	8,015	7,294	5,563	6,897	7,104	7,317
	7626 Suppl-Standard Office Supplies										
	7629 Suppl-Working Lunches/Food						89				
	Op Exp-Supplies & Materials	**7,427**	**7,560**	**7,704**	**7,858**	**8,015**	**7,382**	**5,596**	**6,897**	**7,104**	**7,317**
	7700 Equip-Equipment Purchase							1,141			
	7702 Equip-Fuel							70			
	7707 Equip-Vehicle Charges										
	Op Exp-Equipment under $5,000							**1,211**			
	7927 Sdry-Misc. Expenses	2,266	2,308	2,351	2,398	2,446	1,287	101	2,125	2,189	2,233
	Op Exp-Sundry	**2,266**	**2,308**	**2,351**	**2,398**	**2,446**	**1,287**	**101**	**2,125**	**2,189**	**2,233**
	8103 Recoveries- Internal Admin Charge Payro										
	Op Exp-Recoveries										
	Total 557 FD-Prevention	**618,522**	**636,767**	**655,579**	**674,977**	**694,950**	**360,667**	**475,553**	**431,180**	**511,573**	**571,229**
	558-FD-Training										
	6000 Sal&Ben-Salaries	522,033	537,693	553,824	570,439	587,552	406,611	435,202	427,058	444,140	492,417
	6002 Sal&Ben-Overtime-I/S						22,607	33,528			
	6003 Sal&Ben-Aux-All						675				
	6004 Sal&Ben-Other-All							887			
	6005 Sal&Ben-Benefit-Aux						1,663				
	6007 Sal&Ben-Benefit-I/S	142,903	146,390	150,164	154,244	158,653	108,649	119,674	116,160	124,359	137,247
	6008 Sal&Ben-Benefit-O/S							6			
	6010 Sal&Wag-EHT	10,180	10,485	10,800	11,124	11,457	9,242	9,128	8,328	8,661	9,602
	6201 Sal&Ben-Rebill Labour Offset						-4,583	-2,991			
	Salary and Benefits	**675,116**	**694,569**	**714,787**	**735,806**	**757,662**	**544,863**	**595,434**	**551,545**	**577,160**	**639,266**
	6101 HR-Cnvntions,Dues&Act.	2,423	2,466	2,513	2,563	2,614	3,283	3,853	2,250	2,317	2,387
	6104 HR-Mileage/Vehicle Allow.	845	860	876	894	912	314	1,657	1,450	816	832
	6107 HR-Recruitment							3,750			
	6112 HR-Trng&Educ-Dept	84,587	86,109	87,745	89,500	91,290	49,224	54,916	60,498	75,703	83,337
	6114 HR-Lrning Contracts										
	6115 HR-Health&Safety Union							-640			
	Personnel Services	**87,854**	**89,435**	**91,134**	**92,957**	**94,816**	**52,821**	**63,536**	**64,198**	**78,836**	**86,556**
	7117 Prf Svc-Sftwre Mnt/Upgrades						1,672	607			
	Op Exp-Consulting and Prof Services						**1,672**	**607**			
	7615 Suppl-Misc. Supplies										
	7619 Suppl-Prog. Supplies	2,914	2,966	3,022	3,083	3,145	3,583	4,864	2,706	2,787	2,871
	7629 Suppl-Working Lunches/Food						109				
	Op Exp-Supplies & Materials	**2,914**	**2,966**	**3,022**	**3,083**	**3,145**	**3,692**	**4,864**	**2,706**	**2,787**	**2,871**
	7924 Sdry-Licenses&Royalties										
	7927 Sdry-Misc. Expenses						42				
	Op Exp-Sundry						**42**				
	8103 Recoveries- Internal Admin Charge Payro						30	30			
	Op Exp-Recoveries						**30**	**30**			
	4479 Other Rev-Misc. Revenue							-6,300			
	Other Revenue							**-6,300**			
	Total 558 FD-Training	**765,884**	**786,970**	**808,944**	**831,846**	**855,623**	**603,120**	**658,171**	**618,449**	**658,783**	**728,693**

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Operating Details 2026 - 2030

Fire Rescue Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
559-FD-Volunteers											
	6000 Sal&Ben-Salaries						10,764	17,745	20,361	20,971	2,714
	6004 Sal&Ben-Other-All						2,000				
	6010 Sal&Wag-EHT						218	233			
	Salary and Benefits						**12,982**	**17,978**	**20,361**	**20,971**	**2,714**
	6112 HR-Trng&Educ-Dept						932		4,489	4,579	
	Personnel Services						**932**		**4,489**	**4,579**	
	7004 Contr Svc-Contractors/Builders						278	2,500	5,000	5,000	
	Op Exp-Contracted Services						**278**	**2,500**	**5,000**	**5,000**	
	7404 Insurance-Volunteer						1,564	1,564	2,059	2,100	
	Insurance & Claims						**1,564**	**1,564**	**2,059**	**2,100**	
	7628 Suppl-Uniforms						8,620	21,293	13,390	16,120	
	Op Exp-Supplies & Materials						**8,620**	**21,293**	**13,390**	**16,120**	
	7927 Sdry-Misc. Expenses								3,077	3,169	
	Op Exp-Sundry								**3,077**	**3,169**	
	8000 Grnts&Donatns-Misc						4,400	7,000	6,830	6,967	
	Op Exp-Grants & Donations						**4,400**	**7,000**	**6,830**	**6,967**	
	9406 Tsf To Rsv-Future Operating							2,714			
	Tsf to reserves-operating							**2,714**			
	5406 Tsf-Fm-Rsv-Future Operating										-2,714
	Tsf from reserves-operating										**-2,714**
Total 559 FD-Volunteers							**28,777**	**53,049**	**55,206**	**58,906**	
575-FD-Vehicle Charges											
	6001 Sal&Ben-Wages						66				
	6003 Sal&Ben-Aux-All						68				
	6005 Sal&Ben-Benefit-Aux						8				
	6007 Sal&Ben-Benefit-I/S						1				
	6008 Sal&Ben-Benefit-O/S						39				
	6010 Sal&Wag-EHT										
	Salary and Benefits						**181**				
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7303 Communic-Delivery/Courier						62				
	Op Exp-Communications						**62**				
	7613 Suppl-Maint.Supplies										
	Op Exp-Supplies & Materials										
	7403 Insurance-Vehicle	40,713	41,772	42,858	43,972	45,116	35,154	35,270	33,600	35,280	39,682
	7702 Equip-Fuel	56,823	57,846	58,887	60,006	61,146	53,673	51,351	52,640	54,219	55,845
	7703 Equip-Maint-Vehicles	105,224	107,119	109,154	111,337	113,564	119,097	100,221	97,727	99,682	103,669
	7706 Equip-Replacement Provision	74,552	77,863	80,336	82,310	82,310	60,287	65,537	60,287	65,537	69,527
	7708 Equip-Chargeout Recovery										
	7712 Equip-Maintenance						4,145	714			
	7715 Equip-Garage Charges-Preventiv Main	71,269	73,259	75,452	78,070	78,070	23,146	21,123	46,212	62,022	69,140
	7717 Equip-Garage Charges-Reactive Main	86,249	88,306	90,659	93,057	93,057	120,795	73,058	84,648	74,628	83,870
	Op Exp-Equipment under $5,000	**434,831**	**446,164**	**457,345**	**468,752**	**473,263**	**416,296**	**347,274**	**375,113**	**391,367**	**421,734**
	7911 Sdry-Debt-Interest	209,217	196,059	182,803	170,395	86,995	285,729	313,779	109,186	353,482	339,842
	7912 Sdry-Debt-Principal	375,984	409,449	366,768	346,617	158,427	178,961	211,094	363,379	232,898	246,053
	Op Exp-Sundry	**585,201**	**605,508**	**549,571**	**517,012**	**245,422**	**464,690**	**524,873**	**472,565**	**586,380**	**585,895**
	9507 Tsf To Rsv-Online Lease						7,875	61,507			
	Tsf to reserves-capital						**7,875**	**61,507**			
	5507 Tsf-Fm-Rsv-Online Lease	-115,500	-45,513				-146,695	-199,010	-146,695	-199,010	-147,000
	Tsf from reserves-capital	**-115,500**	**-45,513**				**-146,695**	**-199,010**	**-146,695**	**-199,010**	**-147,000**

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Operating Details 2026 - 2030

Fire Rescue Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
Total 575 FD-Vehicle Charges		**904,532**	**1,006,159**	**1,006,916**	**985,764**	**718,685**	**742,410**	**734,644**	**700,983**	**778,737**	**860,629**
560-FD-Wildfire Deployment											
	6002 Sal&Ben-Overtime-I/S							45,582			
	6010 Sal&Wag-EHT							706			
	Salary and Benefits							**46,288**			
	7306 Communic-Telephone							25			
	Op Exp-Communications							**25**			
	7607 Suppl-Consumables							1,226			
	7615 Suppl-Misc. Supplies						15,192	916			
	7627 Suppl-Technical Supplies							420			
	Op Exp-Supplies & Materials						**15,192**	**2,562**			
	7700 Equip-Equipment Purchase							11,482			
	7702 Equip-Fuel						818	2,449			
	Op Exp-Equipment under $5,000						**818**	**13,931**			
	7927 Sdry-Misc. Expenses						10,121	9,427			
	Op Exp-Sundry						**10,121**	**9,427**			
	8103 Recoveries- Internal Admin Charge Payro							15			
	Op Exp-Recoveries							**15**			
	4479 Other Rev-Misc. Revenue						-125,911	-73,662			
	Other Revenue						**-125,911**	**-73,662**			
Total 560 FD-Wildfire Deployment							**-99,780**	**-1,413**			
Total Fire Rescue		**13,244,012**	**14,055,340**	**14,787,409**	**15,445,762**	**15,904,626**	**10,446,281**	**11,182,015**	**10,200,051**	**11,245,342**	**12,088,345**

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Fiscal Services

2026 - 2030 Operating Budget

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Budget Highlights

Fiscal Services - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-82,182,350**	**-87,949,792**	**-92,089,515**	**-99,668,107**	**-101,306,056**
Taxes-Real Property	-68,662,357	-73,542,411	-77,506,334	-81,451,347	-85,207,247
Taxes-Private Utility Companies	-414,456	-414,456	-414,456	-414,456	-414,456
Payments in Lieu of tax-federal	-61,000	-61,000	-61,000	-61,000	-61,000
Payments in Lieu of tax-provincial	-1,300,265	-1,306,116	-1,310,697	-1,315,923	-1,321,729
Payments in Lieu of tax-other	-84,000	-84,000	-84,000	-84,000	-84,000
Other Revenue	-1,197,977	-1,216,908	-1,217,228	-1,217,572	-1,217,922
Rev-own sources-investment income	-712,000	-712,000	-712,000	-712,000	-712,000
Transfer from other govt-prov'l unconditional		-545,233			
Transfer from other govt-prov'l conditional	-171,842	-171,842	-178,716	-178,716	-178,716
Transfer from funds	-486,166	-481,595	-486,374	-488,780	-485,502
Tsf from reserves-operating	-374,002	-373,773	-373,698	-373,578	-373,000
Tsf from reserves-capital	-8,370,786	-9,040,458	-9,745,012	-13,370,735	-11,250,485
Appropriation from surplus	-347,500				
Expenses	**19,212,190**	**21,761,625**	**23,360,144**	**28,468,488**	**27,851,431**
Salary and Benefits	-61,314	-78,035	-87,806	-112,690	-157,011
Lease & Rentals	250,000	250,000	250,000	250,000	250,000
Sundry	2,004,631	1,897,839	1,906,074	1,914,845	1,923,856
Recoveries	-45,000	-45,000	-45,000	-45,000	-45,000
Tsf to reserves-operating	1,873,699	3,104,791	3,282,556	4,040,700	4,833,885
Tsf to reserves-capital	15,190,174	16,632,030	18,054,320	22,420,633	21,045,702
Total	**$ -62,970,160**	**$ -66,188,167**	**$ -68,729,371**	**$ -71,199,618**	**$ -73,454,625**

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Fiscal Services - Budget Drivers	Plan 2026	Estimated Tax Impact
Revenue Changes	**-295,354**	**-0.5%**
Misc/Other Revenues	-76,107	-0.1%
Fines	-41,005	-0.1%
Grant	-38,144	-0.1%
BC Hydro Grant-in-Lieu (net)	-140,098	-0.2%
Salary Adjustments	**-33,214**	**-0.1%**
Salary & Wages	-122,825	-0.2%
Overhead and Benefits	89,611	0.1%
Operating Expenses	**56,887**	**0.1%**
Misc/other	56,887	0.1%
Reserve Changes	**1,640,935**	**2.7%**
Transfer from/to Reserves	55,335	0.1%
Accumulated Surplus Funding	347,600	0.6%
Annual Increase to Asset Reserve	619,000	1.0%

Annual Increase to Climate Action Reserve	619,000	1.0%
New Tax Revenue	**-5,665,076**	**-9.2%**
New Tax Revenue	-5,355,576	-8.7%
Growth (NWC)	-309,500	-0.5%
Total	**-4,295,822**	**-6.9%**

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Department Summary - Fiscal Services

Fiscal Services	Actual 2024	Budget 2024	Budget 2025	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Fiscal Services	-53,798,816	-54,679,741	-58,674,338	-62,970,160	-66,188,167	-68,729,371	-71,199,618	-73,454,625
Fiscal Services - Total	#########	#########	#########	#########	#########	#########	#########	#########

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Budget Highlights

Fiscal Services - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-82,182,350**	**-87,949,792**	**-92,089,515**	**-99,668,107**	**-101,306,056**
Taxes-Real Property	-68,662,357	-73,542,411	-77,506,334	-81,451,347	-85,207,247
Taxes-Private Utility Companies	-414,456	-414,456	-414,456	-414,456	-414,456
Payments in Lieu of tax-federal	-61,000	-61,000	-61,000	-61,000	-61,000
Payments in Lieu of tax-provincial	-1,300,265	-1,306,116	-1,310,697	-1,315,923	-1,321,729
Payments in Lieu of tax-other	-84,000	-84,000	-84,000	-84,000	-84,000
Other Revenue	-1,197,977	-1,216,908	-1,217,228	-1,217,572	-1,217,922
Rev-own sources-investment income	-712,000	-712,000	-712,000	-712,000	-712,000
Transfer from other govt-prov'l unconditional		-545,233			
Transfer from other govt-prov'l conditional	-171,842	-171,842	-178,716	-178,716	-178,716
Transfer from funds	-486,166	-481,595	-486,374	-488,780	-485,502
Tsf from reserves-operating	-374,002	-373,773	-373,698	-373,578	-373,000
Tsf from reserves-capital	-8,370,786	-9,040,458	-9,745,012	-13,370,735	-11,250,485
Appropriation from surplus	-347,500				
Expenses	**19,212,190**	**21,761,625**	**23,360,144**	**28,468,488**	**27,851,431**
Salary and Benefits	-61,314	-78,035	-87,806	-112,690	-157,011
Lease & Rentals	250,000	250,000	250,000	250,000	250,000
Sundry	2,004,631	1,897,839	1,906,074	1,914,845	1,923,856
Recoveries	-45,000	-45,000	-45,000	-45,000	-45,000
Tsf to reserves-operating	1,873,699	3,104,791	3,282,556	4,040,700	4,833,885
Tsf to reserves-capital	15,190,174	16,632,030	18,054,320	22,420,633	21,045,702
Total	**$ -62,970,160**	**$ -66,188,167**	**$ -68,729,371**	**$ -71,199,618**	**$ -73,454,625**

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Fiscal Services - Budget Drivers	Plan 2026	Estimated Tax Impact
Revenue Changes	**-295,354**	**-0.5%**
Misc/Other Revenues	-76,107	-0.1%
Fines	-41,005	-0.1%
Grant	-38,144	-0.1%
BC Hydro Grant-in-Lieu (net)	-140,098	-0.2%
Salary Adjustments	**-33,214**	**-0.1%**
Salary & Wages	-122,825	-0.2%
Overhead and Benefits	89,611	0.1%
Operating Expenses	**56,887**	**0.1%**
Misc/other	56,887	0.1%
Reserve Changes	**1,640,935**	**2.7%**
Transfer from/to Reserves	55,335	0.1%
Accumulated Surplus Funding	347,600	0.6%
Annual Increase to Asset Reserve	619,000	1.0%

Annual Increase to Climate Action Reserve	619,000	1.0%
New Tax Revenue	**-5,665,076**	**-9.2%**
New Tax Revenue	-5,355,576	-8.7%
Growth (NWC)	-309,500	-0.5%
Total	**-4,295,822**	**-6.9%**

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
701-FS-Reserve Transfers-Operating Purposes											
	9105 Tsf To Rsv-Vehicle Collision						35,606	10,560			
	9200 Tsf To Rsv-Assessment Appeals						360,000	427,251	360,000	427,251	300,001
	9406 Tsf To Rsv-Future Operating						22,500	38,000			
	9420 Tsf To Rsv-Onni Suterbrook						33,941	34,022	2,000	2,000	
	9421 Tsf To Rsv-Klahanie Greenway	21,900	21,900	21,900	21,900	21,900	46,322	47,209	21,900	21,900	21,900
	9423 Tsf To Rsv-Benefits							333,408			
	9427 Tsf-To-Rsv-New Initiatives	550,799	567,658	584,656	601,800	618,985	925,031	517,277	499,371	517,277	534,272
	9428 Tsf To Rsv-Police Charity						1,093	2,977			
	9432 Tsf To Rsv-Local Government Climate Ac	0	545,233	0	0		186,000	545,233	186,000	186,000	
	9433 Tsf-To-Rsv-Climate Action Implementatior	1,201,000	1,870,000	2,576,000	3,317,000	4,093,000	50,000	582,000	50,000	582,000	582,000
	9435 Tsf-To-Rsv-Payroll	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	9439 Tsf-To-Rsv-Waste Management						1,690	14,970			
	9444 Tsf-To-Rsv-Eco Amenities						35,000				
	9445 Tsf-To-Rsv-Urban Forest						50,000				
	9447 Tsf To Rsv-Public Art						30,000	10,200			
	Tsf to reserves-operating	**1,873,699**	**3,104,791**	**3,282,556**	**4,040,700**	**4,833,885**	**1,877,183**	**2,663,108**	**1,219,271**	**1,836,428**	**1,538,173**
	9500 Tsf To Rsv-Capital Asset Replacement	7,034,167	7,704,167	8,411,167	9,153,167	9,930,109	6,426,847	7,492,848	5,509,850	6,042,850	6,414,167
	9501 Tsf To Rsv-City Artworks	60,224	46,998	47,809	44,478		143,207	146,738	61,961	62,765	69,131
	9503 Tsf To Rsv-Library	30,000	30,000	30,000	30,000	30,000	15,000	15,000	15,000	15,000	15,000
	9506 Tsf To Rsv-Museum Repairs and Mainten	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
	9509 Tsf To Rsv-Sidewalk						9,495	7,814			
	9525 Tsf To Rsv-Debt							1,552,250			
	9526 Tsf To Rsv-Canada Community Building F	171,842	171,842	178,716	178,716	178,716	170,387	171,842	162,836	170,387	171,842
	9528 Tsf To Rsv-Master Transportation Plan	577,000	577,000	577,000	577,000	577,000	486,000	486,000	486,000	486,000	577,000
	9529 Tsf To Rsv-Community Amenity Contributi						967,969	996,411			
	9530 Tsf To Rsv-Density Bonus	344,681	344,681	344,681	344,681	344,681	1,090,967	1,005,437	344,681	344,681	344,681
	9535 Tsf To Rsv-Growing Communities Fund						6,999,376	495,649	6,734,000		
	9550 Tsf To Rsv-Capital Asset Replacement-C	465,527	514,967	567,137	621,891	679,222	345,808	384,310	345,808	384,310	426,183
	9551 Tsf To Rsv-Capital Asset Replacement-C						192,243	202,513	192,243	202,513	
	9552 Tsf To Rsv-Capital Asset Replacement-C	1,989,714	2,201,024	2,424,005	2,658,028	2,903,067	1,478,021	3,705,786	1,478,021	3,705,786	1,821,553
	9553 Tsf To Rsv-Capital Asset Replacement-C	872,302	964,942	1,062,698	1,165,295	1,272,721	647,973	1,751,393	647,973	1,751,393	798,579
	9554 Tsf To Rsv-Capital Asset Replacement-C	2,355,173	2,605,295	2,869,232	3,146,238	3,436,285	1,749,495	1,944,282	1,749,495	1,944,282	2,156,124
	9555 Tsf To Rsv-Capital Asset Replacement-C	631,413	698,470	769,230	3,728,495	921,255	379,282	606,645	379,282	606,645	800,680
	Tsf to reserves-capital	**14,533,044**	**15,860,385**	**17,282,675**	**21,648,988**	**20,274,057**	**21,103,071**	**20,965,920**	**18,108,150**	**15,717,612**	**13,595,940**
	4007 Tx-Rl Pr-Klahanie Greenway Maint. Chrg										
	Taxes-Real Property										
	8130 Liab Tsf-Const Bond Trust						-89,495	-17,814			
	8137 Liab Tsf-Misc Trust						-1,093	-2,977			
	8140 Liab Tsf-Waste Management Trust						-1,690	-14,970			
	Other Revenue						**-92,277**	**-35,761**			
	4901 Tsf-Fm-Equip Repl Fund	-10,248	-10,272	-4,472	-9,710	-3,700	-5,785	-2,388	-5,785	-2,388	-7,130
	Transfer from funds	**-10,248**	**-10,272**	**-4,472**	**-9,710**	**-3,700**	**-5,785**	**-2,388**	**-5,785**	**-2,388**	**-7,130**
	5102 Tsf-Fm-Rsv-Insurance							-12,667			
	5300 Tsf-Fm-Rsv-Growth Stab'N										
	5406 Tsf-Fm-Rsv-Future Operating						-424,679	-1,359			
	5412 Tsf-Fm-Rsv-MRN General Rehabilitation						-30,437	54,756			
	5427 Tsf-Fm-Rsv-New Initiatives	-1,002	-773	-698	-578		-2,189	-1,442	-2,189	-1,442	-1,626
	5433 Tsf-Fm-Rsv-Climate Action Implementatio										
	5435 Tsf-Fm-Rsv-Payroll Reserve						-85,757	-60,435			
	5446 Tsf-Fm-Rsv-Covid Safe Restart										
	Tsf from reserves-operating	**-1,002**	**-773**	**-698**	**-578**		**-543,062**	**-21,147**	**-2,189**	**-1,442**	**-1,626**
	5416 TSF-FM-RSV-SANIT UTILITY	-12,188	-12,372	-12,656	-13,022	-13,261	-11,344	-11,611	-11,344	-11,611	-12,174
	5500 Tsf-Fm-Rsv-Capital Asset Replacement R	-6,314,130	-6,984,697	-7,692,302	-11,319,947	-9,212,550	-4,792,821	-8,594,930	-4,792,821	-8,594,930	-6,003,119
	5508 Tsf-Fm-Rsv-Rocky Pt Ramp										
	5509 Tsf-Fm-Rsv-Sidewalk										
	5526 Tsf-Fm-Rsv-Canada Community Building	-191,000	-191,000	-191,000	-191,000	-191,000	-100,000	-100,000	-100,000	-100,000	-191,000
	5528 Tsf-Fm-Rsv-Master Transportation Plan	-344,681	-344,681	-344,681	-344,681	-344,681	-344,681	-344,681	-344,681	-344,681	-344,681
	5529 Tsf-Fm-Rsv-Community Amenity Contribu							-82,827			
	5530 Tsf-Fm-Rsv-Density Bonus										
	5550 Tsf-Fm-Rsv-Capital Asset Replacement R	-2,036	-525	-503	-1,001		-716	-1,517	-716	-1,517	-2,555
	5551 Tsf-Fm-Rsv-Capital Asset Replacement R	-1,348	-497	-650	-706		-509	-1,223	-509	-1,223	-642
	5552 Tsf-Fm-Rsv-Capital Asset Replacement R	-5,576	-5,982	-7,077	-5,091		-7,398	-52,651	-7,398	-7,057	-7,658
	5553 Tsf-Fm-Rsv-Capital Asset Replacement R	-3,339	-4,014	-2,490	-1,470		-2,367	-2,978	-2,367	-2,978	-1,427
	5554 Tsf-Fm-Rsv-Capital Asset Replacement R	-6,690	-5,640	-4,560	-4,710		-4,689	-6,735	-4,689	-6,735	-5,655
	5555 Tsf-Fm-Rsv-Capital Asset Replacement R	-806	-2,058	-101	-116		-965	-1,751	-965	-1,751	-3,444

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Tsf from reserves-capital	-6,881,794	-7,551,466	-8,256,019	-11,881,742	-9,761,492	-5,265,490	-9,200,902	-5,265,490	-9,072,481	-6,572,355
	Total 701 FS-Reserve Transfers-Operating Purpos	**9,513,700**	**11,402,665**	**12,304,042**	**13,797,657**	**15,342,750**	**17,073,638**	**14,368,829**	**14,053,956**	**8,477,729**	**8,553,002**
	702-FS-Fund Transfers-Operating Purposes										
	8202 Tsf To Fnd-General Capital							128,421			
	8210 Tsf To Fnd-Sewer and Drainage Operatin						30,437	-54,756			
	Transfer to Funds						30,437	73,665			
	4902 Tsf-Fm-Gen Cap & Loan							-1,552,250			
	4906 Tsf-Fm-Land Sale Fund	-250,000	-250,000	-250,000	-250,000	-250,000		-250,000			-250,000
	4910 Tsf-Fm-Swr Rev Fnd	-109,280	-109,108	-113,202	-114,764	-116,234	-107,626	-124,603	-106,021	-108,698	-105,881
	4913 Tsf-Fm-Water Rev Fund	-108,499	-105,768	-110,586	-110,349	-111,791	-116,983	-126,573	-110,967	-110,556	-102,693
	4914 Tsf-Fm-Drn Rev Fnd	-8,140	-6,446	-8,114	-3,957	-3,778	-5,655	-7,838	-5,655	-7,838	-4,262
	Transfer from funds	-475,918	-471,322	-481,903	-479,070	-481,803	-230,264	-2,061,264	-222,643	-227,093	-462,836
	Total 702 FS-Fund Transfers-Operating Purposes	**-475,918**	**-471,322**	**-481,903**	**-479,070**	**-481,803**	**-199,827**	**-1,987,599**	**-222,643**	**-227,093**	**-462,836**
	703-FS-Utility Transfers										
	8150 Utility Tsf-Garbage	-15,000	-15,000	-15,000	-15,000	-15,000	-12,879	-12,897	-12,000	-12,000	-12,000
	8151 Utility Tsf-Recycling	-15,000	-15,000	-15,000	-15,000	-15,000	-12,879	-12,897	-12,000	-12,000	-12,000
	8152 Utility-Tsf From Green Waste	-15,000	-15,000	-15,000	-15,000	-15,000	-12,879	-12,897	-12,000	-12,000	-12,000
	Op Exp-Recoveries	-45,000	-45,000	-45,000	-45,000	-45,000	-38,637	-38,692	-36,000	-36,000	-36,000
	Total 703 FS-Utility Transfers	**-45,000**	**-45,000**	**-45,000**	**-45,000**	**-45,000**	**-38,637**	**-38,692**	**-36,000**	**-36,000**	**-36,000**
	704-FS-Liability Transfers										
	8131 Liab Tsf-Payroll Liab	314,400	291,300	291,300	291,300	291,300	473,955	443,628	208,400	301,200	269,300
	Salary and Benefits	314,400	291,300	291,300	291,300	291,300	473,955	443,628	208,400	301,200	269,300
	8137 Liab Tsf-Misc Trust						23,320	25,931			
	Other Revenue						23,320	25,931			
	4694 Dev-Lev-286 Gen Amenities							-726			
	Development levies utilized							-726			
	Total 704 FS-Liability Transfers	**314,400**	**291,300**	**291,300**	**291,300**	**291,300**	**497,275**	**468,833**	**208,400**	**301,200**	**269,300**
	706-FS-Contingency										
	6000 Sal&Ben-Salaries	-3,024,273	-4,337,883	-5,607,335	-6,934,557	-8,317,168	-1,742,607	2,181,121	-1,982,534	-1,425,632	-1,274,007
	6001 Sal&Ben-Wages	-422,641	-612,546	-807,406	-1,006,195	-1,209,827	-257,507	452,961	-378,736		-204,432
	6002 Sal&Ben-Overtime-I/S						-85,127	30,361			
	6003 Sal&Ben-Aux-All	-338,664	-439,014	-542,375	-648,837	-758,340	-174,443	287,256	-199,091	-103,662	-218,447
	6004 Sal&Ben-Other-All						-15,498	6,327			
	6005 Sal&Ben-Benefit-Aux	-42,993	-56,097	-69,595	-83,497	-97,816	-19,836	0	-26,094	-12,439	-27,560
	6006 Sal&Ben-Overtime-O/S						-26,750	42,347			
	6007 Sal&Ben-Benefit-I/S	-765,463	-1,092,691	-1,408,656	-1,739,082	-2,084,286	-467,008	494,250	-494,611	-381,416	-325,861
	6008 Sal&Ben-Benefit-O/S	-232,089	-339,490	-448,763	-563,283	-682,120	-156,731	387,543	-202,912		-113,627
	6010 Sal&Wag-EHT						-9,214	5,795			
	8131 Liab Tsf-Payroll Liab	4,826,123	6,877,722	8,884,129	10,975,450	13,149,557	3,814,187	-3,762,276	3,283,980	1,923,149	2,159,124
	8170 Tsf-Contingency	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
	Salary and Benefits	20,000	20,000	20,000	20,000	20,000	879,465	145,684	20,000	20,001	15,191
	8101 Recoveries-Utilities						-95,407				
	Op Exp-Recoveries						-95,407				
	Total 706 FS-Contingency	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**784,059**	**145,684**	**20,000**	**20,001**	**15,191**
	707-FS-Federal GIL										
	4110 GIL-Fdrl-Post Office	-61,000	-61,000	-61,000	-61,000	-61,000	-53,860	-55,631	-45,000	-45,000	-45,000
	Payments in Lieu of tax-federal	-61,000	-61,000	-61,000	-61,000	-61,000	-53,860	-55,631	-45,000	-45,000	-45,000
	Total 707 FS-Federal GIL	**-61,000**	**-61,000**	**-61,000**	**-61,000**	**-61,000**	**-53,860**	**-55,631**	**-45,000**	**-45,000**	**-45,000**

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
708-FS-Provincial GIL											
	4120 GIL-Prov-Burrard Thermal	-1,300,265	-1,306,116	-1,310,697	-1,315,923	-1,321,729	-1,642,069	-1,452,739	-1,649,978	-1,649,978	-1,460,168
	Payments in Lieu of tax-provincial	**-1,300,265**	**-1,306,116**	**-1,310,697**	**-1,315,923**	**-1,321,729**	**-1,642,069**	**-1,452,739**	**-1,649,978**	**-1,649,978**	**-1,460,168**
Total 708 FS-Provincial GIL		**-1,300,265**	**-1,306,116**	**-1,310,697**	**-1,315,923**	**-1,321,729**	**-1,642,069**	**-1,452,739**	**-1,649,978**	**-1,649,978**	**-1,460,168**
709-FS-Other GIL											
	4130 GIL-Other GIL	-84,000	-84,000	-84,000	-84,000	-84,000	-82,241	-84,925	-13,000	-20,000	-80,000
	Payments in Lieu of tax-other	**-84,000**	**-84,000**	**-84,000**	**-84,000**	**-84,000**	**-82,241**	**-84,925**	**-13,000**	**-20,000**	**-80,000**
Total 709 FS-Other GIL		**-84,000**	**-84,000**	**-84,000**	**-84,000**	**-84,000**	**-82,241**	**-84,925**	**-13,000**	**-20,000**	**-80,000**
712-FS-Municipal/Debt											
	7928 Sdry-Municipal Charges							108,554			
	Op Exp-Sundry							**108,554**			
	4000 Tx-Rl Pr-Gen Municpl Lvy	-67,529,436	-72,389,492	-76,331,925	-80,253,888	-83,986,276	-53,228,757	-58,213,841	-53,243,928	-58,375,257	-61,864,360
	4001 TX-RL PR-MUNICPL DEBT LVY										
	4003 Tx-Rl Pr-Grnt-Port Competitiveness	-754,756	-768,342	-782,940	-798,599	-814,571	-704,435	-732,612	-704,435	-704,435	-732,612
	Taxes-Real Property	**-68,284,192**	**-73,157,833**	**-77,114,865**	**-81,052,487**	**-84,800,847**	**-53,933,192**	**-58,946,453**	**-53,948,363**	**-59,079,692**	**-62,596,972**
	5200 Tsf-Fm-Rsv-Assess. Appeals										
	5300 Tsf-Fm-Rsv-Growth Stab'N										
	Tsf from reserves-operating										
	5900 Approp.From Surplus	-347,500									-695,100
	Appropriation from surplus	**-347,500**									**-695,100**
Total 712 FS-Municipal/Debt		**-68,631,692**	**-73,157,833**	**-77,114,865**	**-81,052,487**	**-84,800,847**	**-53,933,192**	**-58,837,899**	**-53,948,363**	**-59,079,692**	**-63,292,072**
714-FS-Utilities											
	4020 Tx-Priv Utl-Hydro Util Tax	-233,374	-233,374	-233,374	-233,374	-233,374	-223,366	-206,433	-223,366	-223,366	-233,375
	4021 Tx-Priv Utl-Gas Util Tax	-130,726	-130,726	-130,726	-130,726	-130,726	-108,293	-138,305	-108,293	-138,305	-130,726
	4022 Tx-Priv Utl-Cble Util Tax	-26,419	-26,419	-26,419	-26,419	-26,419	-30,197	-27,796	-30,197	-27,796	-26,419
	4023 Tx-Priv Utl-Tel Utl	-23,937	-23,937	-23,937	-23,937	-23,937	-30,458	-27,388	-30,458	-30,458	-23,937
	Taxes-Private Utility Companies	**-414,456**	**-414,456**	**-414,456**	**-414,456**	**-414,456**	**-392,314**	**-399,923**	**-392,314**	**-419,925**	**-414,456**
Total 714 FS-Utilities		**-414,456**	**-414,456**	**-414,456**	**-414,456**	**-414,456**	**-392,314**	**-399,923**	**-392,314**	**-419,925**	**-414,456**
715-FS-Other Taxes/Levies											
	4004 Tx-Rl Pr-Interest	-85,260	-86,795	-88,444	-90,213	-92,017	-65,723	-83,995	-54,122	-55,204	-66,380
	4005 Tx-Rl Pr-Penalties	-271,005	-275,883	-281,125	-286,747	-292,482	-230,692	-266,982	-230,000	-230,000	-230,000
	Taxes-Real Property	**-356,265**	**-362,678**	**-369,569**	**-376,960**	**-384,499**	**-296,415**	**-350,976**	**-284,122**	**-285,204**	**-296,380**
Total 715 FS-Other Taxes/Levies		**-356,265**	**-362,678**	**-369,569**	**-376,960**	**-384,499**	**-296,415**	**-350,976**	**-284,122**	**-285,204**	**-296,380**
716-FS-Collections for Other Gov'ts											
	4100 Tx-Oth Gv-BC Assessment Authority						-873,842	-929,205			
	4101 Tx-Oth Gv-GVRD						-1,196,074	-1,351,022			
	4102 Tx-Oth Gv-Municpl Finance Authority						-4,514	-4,684			
	4104 Tx-Oth Gv-School Tax Lvy						-25,043,273	-26,860,504			
	4105 TX-OTH GV-TRANSLINK						-5,395,490	-6,793,973			
	Other Government Taxes						**-32,513,193**	**-35,939,389**			
	7807 Govt Pmts-School Tax Levy						25,043,273	26,860,504			
	7808 Govt Pmts-GVRD						1,196,074	1,351,022			
	7810 Govt Pmts-GVTA (Translink)						5,395,490	6,793,973			
	7811 Govt Pmts-MFA						4,514	4,684			
	7812 Govt Pmts-BC Assessment Authority						873,842	929,205			
	Op Exp-Gov't Payments						**32,513,193**	**35,939,389**			
Total 716 FS-Collections for Other Gov'ts							**0**	**0**			

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
717-FS-Investment Income											
	4450 Invest-Bank&Invst.Interest	-700,000	-700,000	-700,000	-700,000	-700,000	-3,711,000	-3,852,404	-575,000	-700,000	-700,000
	4451 Invest-Inlet Centre Residence Interest										
	4453 Invest-Income Distribution							0			
	Rev-own sources-investment income	-700,000	-700,000	-700,000	-700,000	-700,000	-3,711,000	-3,852,404	-575,000	-700,000	-700,000
	Total 717 FS-Investment Income	**-700,000**	**-700,000**	**-700,000**	**-700,000**	**-700,000**	**-3,711,000**	**-3,852,404**	**-575,000**	**-700,000**	**-700,000**
718-FS-Other Revenues											
	7937 Sdry-Us Exchange							-7			
	Op Exp-Sundry							-7			
	4007 Tx-Rl Pr-Klahanie Greenway Maint. Chrg	-21,900	-21,900	-21,900	-21,900	-21,900	-21,936	-21,936	-21,900	-21,900	-21,900
	Taxes-Real Property	-21,900	-21,900	-21,900	-21,900	-21,900	-21,936	-21,936	-21,900	-21,900	-21,900
	4451 Invest-Inlet Centre Residence Interest	-12,000	-12,000	-12,000	-12,000	-12,000	-12,887	-38,644	-12,000	-12,000	-12,000
	Rev-own sources-investment income	-12,000	-12,000	-12,000	-12,000	-12,000	-12,887	-38,644	-12,000	-12,000	-12,000
	4230 SVCS-REC-LSE&RNTLS	-382,932	-401,566	-401,566	-401,566	-401,566	-326,759	-323,795	-248,932	-298,933	-371,933
	4479 Other Rev-Misc. Revenue	-51,545	-51,842	-52,162	-52,506	-52,856	-107,152	-151,713	-125,400	-54,400	-44,400
	4482 Other Rev-Returned Cheques	-1,500	-1,500	-1,500	-1,500	-1,500	-1,150	-1,850	-2,000	-2,000	-1,500
	4490 Other Rev-Sales Tax Commission						-264	-264			
	4491 Other Rev-Digital Billboard	-702,000	-702,000	-702,000	-702,000	-702,000	-650,000	-650,000	-680,000	-680,000	-680,000
	4492 Other Rev-Transit Shelter	-60,000	-60,000	-60,000	-60,000	-60,000	-60,229	-60,229	-83,700	-60,000	-60,000
	4500 Other Rev-Expense Recovery							-18,659			
	Other Revenue	-1,197,977	-1,216,908	-1,217,228	-1,217,572	-1,217,922	-1,145,554	-1,206,510	-1,140,032	-1,095,333	-1,157,833
	4611 Grnt-Prov-Uncond-LGCAP	0	-545,233	0	0		-186,082	-545,233	-186,000	-186,000	
	Transfer from other govt-prov'l unconditional	0	-545,233	0	0		-186,082	-545,233	-186,000	-186,000	
	4629 Grnt-Prov-Cond-UBCM	-171,842	-171,842	-178,716	-178,716	-178,716	-170,387	-171,842	-162,836	-170,387	-171,842
	4632 Grnt-Prov-Cond-Other						-6,734,000		-6,734,000		
	Transfer from other govt-prov'l conditional	-171,842	-171,842	-178,716	-178,716	-178,716	-6,904,387	-171,842	-6,896,836	-170,387	-171,842
	4628 Grnt-Other-Misc						-22,500				
	Transfer from other govt-capital other						-22,500				
	4591 Rv-Private Contributions						-35,000				
	Private contributions						-35,000				
	Total 718 FS-Other Revenues	**-1,403,718**	**-1,967,883**	**-1,429,844**	**-1,430,188**	**-1,430,538**	**-8,328,347**	**-1,984,172**	**-8,256,768**	**-1,485,620**	**-1,363,575**
720-FS-Other Charges											
	6003 Sal&Ben-Aux-All							673			
	6005 Sal&Ben-Benefit-Aux							96			
	Salary and Benefits							768			
	6100 HR-Civic Functions-Staff							5,894			
	6103 HR-Health&Safety Prog.							37			
	Personnel Services							5,931			
	7004 Contr Svc-Contractors/Builders										
	7014 Contr Svc-Land Title Fees							500			
	7033 Contr Svc-Special Events							250			
	Op Exp-Contracted Services							750			
	7112 Prf Svc-Legal Services							12,044			
	Op Exp-Consulting and Prof Services							12,044			
	7401 Insurance-Liability						250,000	250,000			
	Insurance & Claims						250,000	250,000			
	7507 Lse&Rntls-Other	250,000	250,000	250,000	250,000	250,000					250,000
	Lease & Rentals	250,000	250,000	250,000	250,000	250,000					250,000
	7601 Suppl-Beverages							21			
	7610 Suppl-Horticultural Supplies										
	7612 Suppl-Liquor Condiment&Supplies							1,088			
	7613 Suppl-Maint.Supplies						320	605			

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7615 Suppl-Misc. Supplies							15,986			
	7620 Suppl-Promo Material										
	7625 Suppl-Spec Office&Process Suppl							11,153			
	7626 Suppl-Standard Office Supplies							35			
	7627 Suppl-Technical Supplies						558				
	7629 Suppl-Working Lunches/Food							585			
	7631 Suppl-Promo Wear										
	7634 Supp-Stock Supp-Janitorial										
	7635 Supp-Stock Supp-Maintenance						-2,564	0			
	Op Exp-Supplies & Materials						**-1,685**	**29,474**			
	7704 EQUIP-NON-CAPITALIZED							1,067			
	7711 Equip-Fuel Inventory										
	Op Exp-Equipment under $5,000							**1,067**			
	7900 Sdry-Bad Debt Expense						7,152	3,767			
	7901 Sdry-Bank Charges	308,946	316,670	324,903	333,675	342,685	229,965	239,379	214,240	222,810	229,500
	7902 Sdry-Cash Over/Short						75	-82			
	7925 Sdry-MC/Visa Bank Fees										
	7927 Sdry-Misc. Expenses	47,320	47,320	47,320	47,320	47,320	8,405	9,546	41,851	28,750	28,750
	7929 Sdry-Other Intrst Charges						76,478	79,175			
	7935 Sdry-Special Projects										
	7937 Sdry-Us Exchange										
	Op Exp-Sundry	**356,266**	**363,990**	**372,223**	**380,995**	**390,005**	**322,075**	**331,784**	**256,091**	**251,560**	**258,250**
	4479 Other Rev-Misc. Revenue										
	Other Revenue										
	Total 720 FS-Other Charges	**606,266**	**613,990**	**622,223**	**630,995**	**640,005**	**570,389**	**631,819**	**256,091**	**251,560**	**508,250**
	721-FS-Long Term Debt										
	7911 Sdry-Debt-Interest	496,600	496,599	475,653	454,883	433,197	513,031	498,520	480,813	498,520	472,166
	7912 Sdry-Debt-Principal	778,765	664,250	685,198	705,967	727,654	775,834	808,975	778,176	808,975	835,328
	7927 Sdry-Misc. Expenses	373,000	373,000	373,000	373,000	373,000					373,000
	Op Exp-Sundry	**1,648,365**	**1,533,849**	**1,533,851**	**1,533,850**	**1,533,851**	**1,288,865**	**1,307,496**	**1,258,989**	**1,307,495**	**1,680,494**
	9525 Tsf To Rsv-Debt	657,130	771,645	771,645	771,645	771,645	625,000	625,000	625,000	625,000	625,000
	Tsf to reserves-capital	**657,130**	**771,645**	**771,645**	**771,645**	**771,645**	**625,000**	**625,000**	**625,000**	**625,000**	**625,000**
	5433 Tsf-Fm-Rsv-Climate Action Implementatio	-373,000	-373,000	-373,000	-373,000	-373,000					-373,000
	Tsf from reserves-operating	**-373,000**	**-373,000**	**-373,000**	**-373,000**	**-373,000**					**-373,000**
	5500 Tsf-Fm-Rsv-Capital Asset Replacement R	-865,000	-865,000	-865,000	-865,000	-865,000	-865,500	-865,508	-865,500	-865,500	-865,500
	5525 Tsf-Fm-Rsv-Debt	-623,993	-623,993	-623,993	-623,993	-623,993	-623,993	-623,993	-624,000	-624,000	-624,000
	Tsf from reserves-capital	**-1,488,993**	**-1,488,993**	**-1,488,993**	**-1,488,993**	**-1,488,993**	**-1,489,493**	**-1,489,500**	**-1,489,500**	**-1,489,500**	**-1,489,500**
	Total 721 FS-Long Term Debt	**443,503**	**443,501**	**443,503**	**443,502**	**443,503**	**424,372**	**442,995**	**394,489**	**442,995**	**442,994**
	723-FS-Salaried Employees Benefits										
	6930 Sal&Wag-Sal-Bnft Distribution	-9,756,667	-9,776,913	-9,799,398	-9,841,025	-9,891,662	-7,221,475	-8,922,452	-7,604,764	-8,441,947	-9,475,727
	6931 Sal&Wag-Sal-Can Pension	1,373,863	1,391,426	1,387,392	1,387,392	1,387,392	1,148,006	1,341,180	1,134,080	1,253,954	1,409,575
	6934 Sal&Wag-Sal-Empl. Insurance	469,398	469,398	468,030	468,030	468,030	396,759	454,522	386,636	425,011	455,967
	6935 Sal&Wag-Sal-Grp Insurance	350,406	350,918	351,186	351,514	351,544	217,554	258,699	252,771	288,587	319,828
	6940 Sal&Wag-Sal-Superannuation	4,271,136	4,299,799	4,320,514	4,340,423	4,344,657	2,958,258	3,552,088	3,449,009	3,650,787	4,026,144
	6945 Sal&Wag-Sal-WCB	1,234,845	1,235,910	1,233,278	1,233,278	1,233,440	1,117,175	1,160,962	1,142,250	1,114,180	1,196,416
	6946 Sal&Wag-Sal-EHB/Dental	1,851,955	1,829,419	1,827,241	1,827,241	1,827,241	1,173,251	1,509,605	1,226,467	1,431,566	1,787,986
	6948 Sal&Wag-Sal-Consultant	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	Salary and Benefits	**-195,065**	**-190,043**	**-201,757**	**-223,147**	**-269,357**	**-200,472**	**-635,397**	**-3,551**	**-267,861**	**-269,810**
	7900 Sdry-Bad Debt Expense										
	Op Exp-Sundry										
	Total 723 FS-Salaried Employees Benefits	**-195,065**	**-190,043**	**-201,757**	**-223,147**	**-269,357**	**-200,472**	**-635,397**	**-3,551**	**-267,861**	**-269,810**
	724-FS-Hourly Employees Benefits										
	6000 Sal&Ben-Salaries	-150,000	-150,000	-150,000	-150,000	-150,000		12			38,168
	6001 Sal&Ben-Wages							171			

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	6003 Sal&Ben-Aux-All							29			
	6005 Sal&Ben-Benefit-Aux							3			
	6006 Sal&Ben-Overtime-O/S										
	6007 Sal&Ben-Benefit-I/S							4			
	6008 Sal&Ben-Benefit-O/S							95			
	6010 Sal&Wag-EHT										
	6900 Sal&Wag-Hrly-Benefit Distribution	-3,219,943	-3,245,634	-3,249,636	-3,263,536	-3,277,267	-2,533,984	-3,204,631	-2,739,659	-3,105,895	-3,246,497
	6901 Sal&Wag-Hrly-Canada Pension	436,698	458,520	458,080	457,288	456,497	373,346	434,391	370,889	415,219	431,097
	6902 Sal&Wag-Hrly-Compassionate Leave	15,395	15,395	15,395	15,395	15,395	10,348	9,869	15,511	17,458	15,031
	6903 Sal&Wag-Hrly-Doctor Visits	23,092	23,092	23,092	23,092	23,092	17,841	19,344	18,037	21,380	22,546
	6904 Sal&Wag-Hrly-Empl.Insurance	194,948	194,800	194,615	194,282	193,949	162,671	188,086	165,701	183,226	191,731
	6905 Sal&Wag-Hrly-Grp Insurance	14,771	14,749	14,721	14,672	14,622	13,413	16,458	14,934	15,032	16,396
	6908 Sal&Wag-Hrly-Sick Time	294,472	294,472	294,472	294,472	294,472	223,261	273,871	288,596	342,082	285,737
	6910 Sal&Wag-Hrly-Stat Holiday Pay	347,921	347,921	347,921	347,921	347,921	257,823	279,562	255,153	328,315	339,248
	6911 Sal&Wag-Hrly-Superann	603,216	602,434	601,455	599,694	597,933	484,612	584,817	578,012	600,575	605,691
	6912 Sal&Wag-Hrly-Training Wages	54,914	54,914	54,914	54,914	54,914	19,522	51,370	66,515	56,536	55,326
	6913 Sal&Wag-Hrly-Union Business						6,715	39,155			
	6914 Sal&Wag-Hrly-Vacation Pay	471,890	478,337	486,246	500,187	519,341	399,993	467,140	485,762	531,712	469,232
	6915 Sal&Wag-Hrly-WCB	303,252	302,985	302,651	302,051	301,451	302,692	357,470	273,151	279,339	301,352
	6916 Sal&Wag-Hrly-EHB/Dental	390,880	390,880	390,880	390,880	390,880	210,558	293,225	279,742	340,688	414,260
	6918 Sal&Wag-Hrly-Jury Duty										
	6919 Sal&Wag-Hrly-Conference	7,845	7,845	7,845	7,845	7,845		2,940	6,651	7,482	7,903
	6920 Sal&Wag-Hrly-Consultant	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	Salary and Benefits	**-200,649**	**-199,292**	**-197,348**	**-200,843**	**-198,954**	**-41,188**	**-176,619**	**88,996**	**43,148**	**-42,778**
	6101 HR-Cnvntions,Dues&Act.										
	Personnel Services										
	8103 Recoveries- Internal Admin Charge Payro										
	Op Exp-Recoveries										
	Total 724 FS-Hourly Employees Benefits	**-200,649**	**-199,292**	**-197,348**	**-200,843**	**-198,954**	**-41,188**	**-176,619**	**88,996**	**43,148**	**-42,778**
	725-FS-Employer Health Tax (EHT)										
	6010 Sal&Wag-EHT	-979,606	-1,014,615	-1,047,738	-1,083,256	-1,120,150	-822,514	-814,971	-764,904	-830,747	-900,983
	6949 Sal&Wag-Sal-EHT Offset	979,606	1,014,615	1,047,738	1,083,256	1,120,150	823,877	880,981	764,904	830,747	900,983
	8131 Liab Tsf-Payroll Liab							-66,010			
	Salary and Benefits						**1,364**	**0**			
	Total 725 FS-Employer Health Tax (EHT)						**1,364**	**0**			
	Total Fiscal Services	**-62,970,160**	**-66,188,167**	**-68,729,371**	**-71,199,618**	**-73,454,625**	**-49,568,465**	**-53,798,816**	**-50,404,807**	**-54,679,741**	**-58,674,338**

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Library

2026 - 2030 Operating Budget

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Budget Highlights

Library - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-189,063**	**-189,063**	**-189,063**	**-189,063**	**-189,063**
Other Revenue	-30,000	-30,000	-30,000	-30,000	-30,000
Transfer from other govt-prov'l conditional	-99,249	-99,249	-99,249	-99,249	-99,249
Transfer from other govt-capital other	-59,814	-59,814	-59,814	-59,814	-59,814
Expenses	**2,747,757**	**2,814,643**	**2,897,626**	**2,979,041**	**3,062,632**
Salary and Benefits	2,254,970	2,316,532	2,387,100	2,458,713	2,532,474
Personnel Services	18,574	18,627	18,680	18,734	18,783
Contracted Services	7,513	7,643	8,863	9,100	9,300
Consulting and Prof Services	100	100	100	100	100
Communications	11,962	12,237	12,530	12,837	13,154
Insurance & Claims	15,000	15,590	16,209	16,860	17,543
Equipment under $5,000	87,117	83,112	84,822	86,201	87,460
Supplies & Materials	340,163	348,159	356,377	363,253	370,269
Sundry	12,358	12,644	12,945	13,243	13,549
Total	**$ 2,558,694**	**$ 2,625,580**	**$ 2,708,563**	**$ 2,789,978**	**$ 2,873,569**

Library - Budget Drivers	Plan 2026	Estimated Tax Impact
Revenue Changes	**32,728**	**0.1%**
Misc/Other Revenues	32,728	0.1%
Salary Adjustments	**86,412**	**0.1%**
Salary & Wages	54,707	0.1%
Overhead and Benefits	31,705	0.1%
Operating Expenses	**15,563**	**0.0%**
Personnel - Training, Prof. Dues	1,840	0.0%
Contracted Services	798	0.0%
Professional Services	-50	0.0%
Communications	88	0.0%
Supplies and Materials	7,932	0.0%
Insurance and Claims	5,232	0.0%
Misc/other	1,310	0.0%
Equipment/Vehicle	-1,587	0.0%
Reserve Changes	**-15,950**	**0.0%**
Transfer from/to Reserves	-15,950	0.0%
Total	**$ 118,753**	**0.2%**

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Department Summary - Library

Library	Actual 2024	Budget 2024	Budget 2025	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Library	2,177,143	2,272,417	2,439,939	2,558,694	2,625,580	2,708,563	2,789,978	2,873,569
Library - Total	**2,177,143**	**2,272,417**	**2,439,939**	**2,558,694**	**2,625,580**	**2,708,563**	**2,789,978**	**2,873,569**

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Budget Highlights

Library - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-189,063**	**-189,063**	**-189,063**	**-189,063**	**-189,063**
Other Revenue	-30,000	-30,000	-30,000	-30,000	-30,000
Transfer from other govt-prov'l conditional	-99,249	-99,249	-99,249	-99,249	-99,249
Transfer from other govt-capital other	-59,814	-59,814	-59,814	-59,814	-59,814
Expenses	**2,747,757**	**2,814,643**	**2,897,626**	**2,979,041**	**3,062,632**
Salary and Benefits	2,254,970	2,316,532	2,387,100	2,458,713	2,532,474
Personnel Services	18,574	18,627	18,680	18,734	18,783
Contracted Services	7,513	7,643	8,863	9,100	9,300
Consulting and Prof Services	100	100	100	100	100
Communications	11,962	12,237	12,530	12,837	13,154
Insurance & Claims	15,000	15,590	16,209	16,860	17,543
Equipment under $5,000	87,117	83,112	84,822	86,201	87,460
Supplies & Materials	340,163	348,159	356,377	363,253	370,269
Sundry	12,358	12,644	12,945	13,243	13,549
Total	**$ 2,558,694**	**$ 2,625,580**	**$ 2,708,563**	**$ 2,789,978**	**$ 2,873,569**

Library - Budget Drivers	Plan 2026	Estimated Tax Impact
Revenue Changes	**32,728**	**0.1%**
Misc/Other Revenues	32,728	0.1%
Salary Adjustments	**86,412**	**0.1%**
Salary & Wages	54,707	0.1%
Overhead and Benefits	31,705	0.1%
Operating Expenses	**15,563**	**0.0%**
Personnel - Training, Prof. Dues	1,840	0.0%
Contracted Services	798	0.0%
Professional Services	-50	0.0%
Communications	88	0.0%
Supplies and Materials	7,932	0.0%
Insurance and Claims	5,232	0.0%
Misc/other	1,310	0.0%
Equipment/Vehicle	-1,587	0.0%
Reserve Changes	**-15,950**	**0.0%**
Transfer from/to Reserves	-15,950	0.0%
Total	**$ 118,753**	**0.2%**

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Operating Details 2026 - 2030

Library Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
580-LI-Admin-Library											
	6000 Sal&Ben-Salaries	442,429	455,702	469,373	483,454	497,957	353,808	381,213	375,732	385,215	426,494
	6002 Sal&Ben-Overtime-I/S							56			
	6003 Sal&Ben-Aux-All	7,602	7,830	8,065	8,307	8,556	206	3,350	11,989	6,852	7,345
	6004 Sal&Ben-Other-All						443	1,779			
	6005 Sal&Ben-Benefit-Aux	1,368	1,409	1,452	1,495	1,540	28	436	1,439	822	1,322
	6007 Sal&Ben-Benefit-I/S	112,204	106,659	109,942	113,240	116,637	81,881	88,568	90,147	90,288	96,034
	6010 Sal&Wag-EHT	8,776	9,039	9,310	9,589	9,877	7,366	7,243	7,561	7,645	7,918
	Salary and Benefits	**572,379**	**580,639**	**598,141**	**616,086**	**634,568**	**443,732**	**482,644**	**486,868**	**490,823**	**539,113**
	6101 HR-Cnvntions,Dues&Act.						1,690	2,220	4,000	4,000	4,000
	6104 HR-Mileage/Vehicle Allow.	250	250	250	250	250	302	392	300	300	320
	6109 HR-Corp. Dues & Board/Committee Cnvn	1,109	1,149	1,190	1,233	1,272	1,163	1,907	1,011	1,062	1,074
	6112 HR-Trng&Educ-Dept	14,266	14,266	14,266	14,266	14,266	7,864	8,875	10,772	11,115	8,513
	Personnel Services	**15,625**	**15,665**	**15,706**	**15,749**	**15,788**	**11,020**	**13,395**	**16,083**	**16,477**	**13,907**
	7004 Contr Svc-Contractors/Builders	1,000	1,000	1,000	1,000	1,000	1,446	1,769	1,000	1,000	1,000
	7012 Contr Svc-Interlink Membership	6,513	6,643	7,863	8,100	8,300	4,648	5,665	6,000	4,648	5,715
	Op Exp-Contracted Services	**7,513**	**7,643**	**8,863**	**9,100**	**9,300**	**6,094**	**7,434**	**7,000**	**5,648**	**6,715**
	7103 Prf Svc-Collect. Agency	100	100	100	100	100			50	50	150
	Op Exp-Consulting and Prof Services	**100**	**100**	**100**	**100**	**100**			**50**	**50**	**150**
	7300 Communic-Advertising	1,849	1,895	1,945	1,997	2,052	2,760	1,341	1,729	1,772	1,808
	7303 Communic-Delivery/Courier						172	210			
	7305 Communic-Postage	734	753	771	787	803	1,454	683	675	692	713
	Op Exp-Communications	**2,584**	**2,648**	**2,716**	**2,784**	**2,854**	**4,386**	**2,233**	**2,404**	**2,464**	**2,521**
	7402 Insurance-Property	15,000	15,590	16,209	16,860	17,543	10,643	11,239	8,860	9,303	9,768
	Insurance & Claims	**15,000**	**15,590**	**16,209**	**16,860**	**17,543**	**10,643**	**11,239**	**8,860**	**9,303**	**9,768**
	7602 Suppl-Books And A.V.							32			
	7615 Suppl-Misc. Supplies	283	290	297	304	310	63	265	260	267	275
	7625 Suppl-Spec Office&Process Suppl	1,180	1,209	1,241	1,275	1,309	5,515	1,509	1,103	1,131	1,153
	7626 Suppl-Standard Office Supplies	2,719	2,787	2,856	2,914	2,972	3,958	3,919	2,500	2,563	2,639
	7629 Suppl-Working Lunches/Food							25			
	Op Exp-Supplies & Materials	**4,181**	**4,285**	**4,394**	**4,492**	**4,591**	**9,536**	**5,751**	**3,863**	**3,960**	**4,067**
	7700 Equip-Equipment Purchase	4,448	4,448	4,448	4,448	4,448	8,379	5,837	4,448	4,448	4,448
	Op Exp-Equipment under $5,000	**4,448**	**4,448**	**4,448**	**4,448**	**4,448**	**8,379**	**5,837**	**4,448**	**4,448**	**4,448**
	7901 Sdry-Bank Charges	3,605	3,695	3,788	3,863	3,941	3,763	3,559	2,429	2,490	2,565
	7927 Sdry-Misc. Expenses						1,022	357			
	Op Exp-Sundry	**3,605**	**3,695**	**3,788**	**3,863**	**3,941**	**4,785**	**3,915**	**2,429**	**2,490**	**2,565**
	8103 Recoveries- Internal Admin Charge Payro							8			
	Op Exp-Recoveries							8			
	4221 Library-Non-Resident Registrations	-6,500	-6,500	-6,500	-6,500	-6,500	-5,805	-6,720	-5,000	-5,125	-5,228
	4476 Other Rev-Fines						-45,600	-48,970	-38,000	-42,000	-40,000
	4479 Other Rev-Misc. Revenue						-81		-400	-250	
	4485 Other Rev-Sls-Photocopies	-18,000	-18,000	-18,000	-18,000	-18,000	-14,531	-18,009	-9,000	-11,000	-12,500
	4488 Other Rev-Sls-Used Books	-5,500	-5,500	-5,500	-5,500	-5,500	-6,346	-5,966	-5,000	-5,000	-5,000
	Other Revenue	**-30,000**	**-30,000**	**-30,000**	**-30,000**	**-30,000**	**-72,362**	**-79,664**	**-57,400**	**-63,375**	**-62,728**
	4623 Grnt-Prov-Cond-Per Capita Operating	-75,300	-75,300	-75,300	-75,300	-75,300	-83,838	-83,838	-75,300	-75,300	-75,300
	4624 Grnt-Prov-Cond-Resource Sharing	-2,700	-2,700	-2,700	-2,700	-2,700	-4,581	-5,062	-2,700	-2,700	-2,700
	4630 Grnt-Prov-Cond-BC One Card	-16,749	-16,749	-16,749	-16,749	-16,749	-16,749	-16,749	-16,749	-16,749	-16,749
	4632 Grnt-Prov-Cond-Other	-4,500	-4,500	-4,500	-4,500	-4,500	-4,500	-4,500	-4,500	-4,500	-4,500
	Transfer from other govt-prov'l conditional	**-99,249**	**-99,249**	**-99,249**	**-99,249**	**-99,249**	**-109,667**	**-110,149**	**-99,249**	**-99,249**	**-99,249**
	4651 Grnt-Other-Cond-Interlink	-59,814	-59,814	-59,814	-59,814	-59,814	-52,587	-57,064	-45,000	-57,814	-59,814
	Transfer from other govt-capital other	**-59,814**	**-59,814**	**-59,814**	**-59,814**	**-59,814**	**-52,587**	**-57,064**	**-45,000**	**-57,814**	**-59,814**
	5423 Tsf-Fm-Rsv-Benefits							-7,197			
	Tsf from reserves-operating							-7,197			
Total 580 LI-Admin-Library		**436,372**	**445,651**	**465,302**	**484,419**	**504,070**	**263,958**	**278,381**	**330,356**	**315,224**	**361,462**

582-LI-Board of Trustees

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Operating Details 2026 - 2030

Library Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	6104 HR-Mileage/Vehicle Allow.							22			
	6109 HR-Corp. Dues & Board/Committee Cnvn	2,456	2,456	2,456	2,456	2,456	1,382	1,460	2,246	2,302	2,348
	6112 HR-Trng&Educ-Dept	493	505	518	529	539		38	458	469	479
	Personnel Services	**2,949**	**2,962**	**2,974**	**2,984**	**2,995**	**1,382**	**1,520**	**2,703**	**2,771**	**2,827**
	7629 Suppl-Working Lunches/Food	214	219	225	231	237	701	998	200	205	209
	Op Exp-Supplies & Materials	**214**	**219**	**225**	**231**	**237**	**701**	**998**	**200**	**205**	**209**
	7927 Sdry-Misc. Expenses	1,943	1,969	1,996	2,025	2,055	560	1,421	1,482	1,504	1,826
	7929 Sdry-Other Intrst Charges										
	Op Exp-Sundry	**1,943**	**1,969**	**1,996**	**2,025**	**2,055**	**560**	**1,421**	**1,482**	**1,504**	**1,826**
Total 582 LI-Board of Trustees		**5,106**	**5,149**	**5,195**	**5,240**	**5,287**	**2,644**	**3,940**	**4,385**	**4,479**	**4,862**
583-LI-Building											
	6001 Sal&Ben-Wages										
	6003 Sal&Ben-Aux-All							172			
	6005 Sal&Ben-Benefit-Aux							21			
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT							3			
	Salary and Benefits							**196**			
Total 583 LI-Building								**196**			
584-LI-Programs & Youth Services											
	6000 Sal&Ben-Salaries	274,958	283,207	291,703	300,454	309,468	228,346	252,013	246,828	256,677	265,660
	6002 Sal&Ben-Overtime-I/S						347	361			
	6003 Sal&Ben-Aux-All	7,380	7,601	7,829	8,064	8,306	7,935	12,288	9,463	8,677	7,439
	6004 Sal&Ben-Other-All							12			
	6005 Sal&Ben-Benefit-Aux	886	912	939	968	997	1,079	1,542	1,136	1,042	893
	6007 Sal&Ben-Benefit-I/S	69,564	71,651	74,093	76,315	78,605	55,232	61,091	59,732	62,373	68,009
	6010 Sal&Wag-EHT	5,506	5,671	5,841	6,016	6,197	5,116	5,070	4,998	5,174	5,326
	Salary and Benefits	**358,294**	**369,043**	**380,406**	**391,818**	**403,572**	**298,055**	**332,377**	**322,157**	**333,943**	**347,326**
	6104 HR-Mileage/Vehicle Allow.						10				
	Personnel Services						**10**				
	7930 Sdry-Prog. Services	6,810	6,980	7,161	7,355	7,553	8,341	11,689	6,367	6,527	6,657
	Op Exp-Sundry	**6,810**	**6,980**	**7,161**	**7,355**	**7,553**	**8,341**	**11,689**	**6,367**	**6,527**	**6,657**
	8103 Recoveries- Internal Admin Charge Payro						15	53			
	Op Exp-Recoveries						**15**	**53**			
Total 584 LI-Programs & Youth Services		**365,104**	**376,022**	**387,567**	**399,172**	**411,125**	**306,421**	**344,119**	**328,524**	**340,469**	**353,983**
585-LI-Circulation											
	6000 Sal&Ben-Salaries	493,675	508,485	523,739	539,452	555,635	377,307	412,397	415,393	478,984	481,489
	6002 Sal&Ben-Overtime-I/S						4,423	5,929			
	6003 Sal&Ben-Aux-All	35,131	36,185	37,271	38,389	39,541	77,094	71,159	51,134	31,664	33,943
	6004 Sal&Ben-Other-All						2,863	2,652			
	6005 Sal&Ben-Benefit-Aux	6,324	6,513	6,709	6,910	7,117	11,033	10,180	5,816	3,799	6,110
	6007 Sal&Ben-Benefit-I/S	118,536	124,261	128,294	132,143	136,108	85,275	94,997	96,875	110,041	115,768
	6010 Sal&Wag-EHT	10,312	10,621	10,940	11,268	11,606	9,546	9,252	9,097	9,958	10,051
	Salary and Benefits	**663,977**	**686,066**	**706,953**	**728,162**	**750,007**	**567,540**	**606,567**	**578,316**	**634,446**	**647,362**
	6111 HR-Trng&Educ-Corp							113			
	Personnel Services							**113**			
	7305 Communic-Postage										
	Op Exp-Communications										
	8103 Recoveries- Internal Admin Charge Payro						165	285			
	Op Exp-Recoveries						**165**	**285**			
Total 585 LI-Circulation		**663,977**	**686,066**	**706,953**	**728,162**	**750,007**	**567,705**	**606,965**	**578,316**	**634,446**	**647,362**
586-LI-Systems											
	6000 Sal&Ben-Salaries	80,893	83,320	85,820	88,394	91,046	72,137	56,603	72,612	75,515	78,158

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Operating Details 2026 - 2030

Library Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	6002 Sal&Ben-Overtime-I/S							17			
	6003 Sal&Ben-Aux-All						2	166			
	6004 Sal&Ben-Other-All							182			
	6005 Sal&Ben-Benefit-Aux						0	30			
	6007 Sal&Ben-Benefit-I/S	20,466	21,080	21,798	22,452	23,126	17,438	13,759	17,572	18,350	20,009
	6010 Sal&Wag-EHT	1,577	1,625	1,673	1,724	1,775	1,516	1,096	1,416	1,473	1,524
	Salary and Benefits	**102,937**	**106,025**	**109,291**	**112,570**	**115,947**	**91,094**	**71,852**	**91,600**	**95,338**	**99,691**
	7112 Prf Svc-Legal Services										
	7117 Prf Svc-Sftwre Mnt/Upgrades										
	Op Exp-Consulting and Prof Services										
	7304 Communic-Internet Access Service	8,442	8,653	8,878	9,117	9,363	7,111	7,515	7,932	8,091	8,252
	7306 Communic-Telephone	936	936	936	936	936	937	937	1,100	936	1,100
	Op Exp-Communications	**9,378**	**9,589**	**9,814**	**10,053**	**10,299**	**8,048**	**8,452**	**9,032**	**9,027**	**9,353**
	7606 Suppl-Computer Supplies	6,016	6,166	6,326	6,497	6,672	4,516	5,643	5,624	5,765	5,880
	Op Exp-Supplies & Materials	**6,016**	**6,166**	**6,326**	**6,497**	**6,672**	**4,516**	**5,643**	**5,624**	**5,765**	**5,880**
	7505 Lse&Rntls-Leased Equipment	11,828	6,164	6,164	6,164	6,164	-1,136	4,725	15,381	16,656	17,256
	7710 Equip-Capital Lease Interest						2,499	2,044			
	7712 Equip-Maintenance	70,841	72,500	74,210	75,589	76,848	68,226	63,280	66,476	67,445	67,000
	Op Exp-Equipment under $5,000	**82,669**	**78,664**	**80,374**	**81,753**	**83,012**	**69,589**	**70,049**	**81,857**	**84,101**	**84,256**
	7912 Sdry-Debt-Principal						11,245	12,640			
	Op Exp-Sundry						**11,245**	**12,640**			
	Total 586 LI-Systems	**201,000**	**200,444**	**205,806**	**210,873**	**215,931**	**184,492**	**168,637**	**188,113**	**194,231**	**199,179**
	587-LI-Technical Services										
	6000 Sal&Ben-Salaries	167,067	172,079	177,242	182,559	188,036	106,306	144,328	149,963	155,959	161,418
	6002 Sal&Ben-Overtime-I/S						138	846			
	6004 Sal&Ben-Other-All										
	6007 Sal&Ben-Benefit-I/S	45,840	47,487	49,019	50,490	52,004	27,301	36,692	38,131	39,812	43,560
	6010 Sal&Wag-EHT	3,258	3,356	3,456	3,560	3,667	2,288	2,817	2,924	3,042	3,148
	6201 Sal&Ben-Rebill Labour Offset							-81			
	Salary and Benefits	**216,165**	**222,922**	**229,717**	**236,609**	**243,707**	**136,033**	**184,603**	**191,019**	**198,813**	**208,126**
	7602 Suppl-Books And A.V.	296,067	303,469	311,056	317,277	323,622	271,567	245,663	267,091	273,769	287,444
	7603 Suppl-Cataloguing From Vendors	8,781	9,001	9,235	9,484	9,740	7,175	8,951	8,584	8,584	8,584
	7606 Suppl-Computer Supplies										
	7618 Suppl-Proc. From Vendors	18,800	18,800	18,800	18,800	18,800	18,370	16,301	22,547	22,047	21,547
	7625 Suppl-Spec Office&Process Suppl	6,104	6,219	6,341	6,472	6,606	7,029	8,824	7,350	4,500	4,500
	7632 Supp-Special Collections						2,944	221			
	7635 Supp-Stock Supp-Maintenance							61			
	7699 Books And Av - Capital Expense Offset										
	Op Exp-Supplies & Materials	**329,752**	**337,489**	**345,432**	**352,033**	**358,769**	**307,085**	**280,022**	**305,572**	**308,900**	**322,075**
	7712 Equip-Maintenance										
	Op Exp-Equipment under $5,000										
	9402 Tsf To Rsv-Books&Library Collections							28,105			
	9406 Tsf To Rsv-Future Operating							950	0	950	950
	Tsf to reserves-operating							**29,055**	**0**	**950**	**950**
	9503 Tsf To Rsv-Library						15,459	15,704	15,000	15,000	15,000
	Tsf to reserves-capital						**15,459**	**15,704**	**15,000**	**15,000**	**15,000**
	4463 Other Rev-Donations						-2,530	-925			
	Other Revenue						**-2,530**	**-925**			
	5406 Tsf-Fm-Rsv-Future Operating						-1,900		-1,900	0	0
	5446 Tsf-Fm-Rsv-Covid Safe Restart										
	Tsf from reserves-operating						**-1,900**		**-1,900**	**0**	**0**
	Total 587 LI-Technical Services	**545,917**	**560,411**	**575,149**	**588,642**	**602,476**	**454,147**	**508,458**	**509,692**	**523,663**	**546,151**
	588-LI-Digital & Information Services										
	6000 Sal&Ben-Salaries	251,957	259,516	267,301	275,320	283,580	166,651	162,977	180,363	188,903	244,308

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Operating Details 2026 - 2030

Library Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	6003 Sal&Ben-Aux-All	16,426	16,918	17,426	17,949	18,487	42,707	53,075	19,065	19,313	16,556
	6004 Sal&Ben-Other-All							38			
	6005 Sal&Ben-Benefit-Aux	1,971	2,030	2,091	2,154	2,218	5,713	6,882	2,288	2,317	1,987
	6007 Sal&Ben-Benefit-I/S	65,631	67,982	70,221	72,328	74,497	38,306	39,295	43,159	45,311	59,002
	6010 Sal&Wag-EHT	5,233	5,390	5,552	5,719	5,890	4,402	4,062	3,889	4,060	5,087
	Salary and Benefits	**341,218**	**351,837**	**362,592**	**373,469**	**384,673**	**257,779**	**266,328**	**248,764**	**259,904**	**326,941**
	8103 Recoveries- Internal Admin Charge Payro						45	120			
	Op Exp-Recoveries						**45**	**120**			
Total 588 LI-Digital & Information Services		**341,218**	**351,837**	**362,592**	**373,469**	**384,673**	**257,824**	**266,448**	**248,764**	**259,904**	**326,941**
Total Library		**2,558,694**	**2,625,580**	**2,708,563**	**2,789,978**	**2,873,569**	**2,037,190**	**2,177,143**	**2,188,150**	**2,272,417**	**2,439,939**

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Police

2026 - 2030 Operating Budget

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Budget Highlights

Police - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-694,493**	**-709,565**	**-674,774**	**-668,920**	**-707,999**
Other Revenue	-116,110	-116,110	-116,110	-116,110	-116,110
Transfer from other govt-prov'l unconditional	-460,000	-460,000	-460,000	-460,000	-460,000
Transfer from other govt-prov'l conditional	-92,383	-92,523	-92,664	-92,810	-92,957
Tsf from reserves-operating	-26,000	-40,932	-6,000		-38,932
Expenses	**18,500,307**	**19,315,629**	**19,926,346**	**20,621,631**	**21,388,826**
Salary and Benefits	13,089,874	13,578,877	13,979,118	14,426,930	14,888,944
Personnel Services	457,846	489,403	476,343	485,869	501,989
Contracted Services	84,905	86,564	88,255	89,980	91,741
Consulting and Prof Services	2,287,009	2,442,675	2,542,275	2,672,789	2,837,770
Communications	113,011	115,272	117,577	119,928	122,328
Equipment under $5,000	1,030,178	1,076,663	1,109,078	1,138,514	1,181,090
Supplies & Materials	274,076	288,569	285,163	290,872	296,696
Gov't Payments	389,536	444,071	475,156	508,417	544,006
Sundry	117,969	108,114	122,287	112,505	126,769
Recoveries	290,104	299,798	310,015	320,937	332,315
Tsf to reserves-operating	18,799	14,333	23,799	29,799	10,333
Tsf to reserves-capital	347,000	371,290	397,280	425,090	454,846
Total	**$ 17,805,814**	**$ 18,606,064**	**$ 19,251,571**	**$ 19,952,711**	**$ 20,680,826**

Police - Budget Drivers	Plan 2026	Estimated Tax Impact
Revenue Changes	**-11,137**	**0.0%**
Fines	-11,000	0.0%
Grant	-137	0.0%
Salary Adjustments	**670,353**	**1.1%**
Salary & Wages	527,625	0.9%
Overhead and Benefits	142,728	0.2%
Operating Expenses	**555,225**	**0.9%**
Personnel - Training, Prof. Dues	54,834	0.1%
Contracted Services	1,627	0.0%
Professional Services	178,391	0.3%
Communications	12,022	0.0%
Supplies and Materials	12,451	0.0%
Misc/other	11,496	0.0%
Equipment/Vehicle	26,031	0.0%
Interdepartmental Facilities Maintenance	12,367	0.0%
Internal Garage Charges	20,472	0.0%
E-COMM Charges	225,534	0.4%

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Reserve Changes	**60,315**	**0.1%**
Transfer from/to Reserves	60,315	0.1%
Service Impacts City	**4,400**	**0.0%**
Operating Impact on capital projects	4,400	0.0%
Total	**$ 1,279,156**	**2.1%**

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Department Summary - Police

Police	Actual 2024	Budget 2024	Budget 2025	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Police	14,430,149	14,879,623	16,526,662	17,805,814	18,606,064	19,251,571	19,952,711	20,680,826
Police - Total	**14,430,149**	**14,879,623**	**16,526,662**	**17,805,814**	**18,606,064**	**19,251,571**	**19,952,711**	**20,680,826**

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Budget Highlights

Police - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-694,493**	**-709,565**	**-674,774**	**-668,920**	**-707,999**
Other Revenue	-116,110	-116,110	-116,110	-116,110	-116,110
Transfer from other govt-prov'l unconditional	-460,000	-460,000	-460,000	-460,000	-460,000
Transfer from other govt-prov'l conditional	-92,383	-92,523	-92,664	-92,810	-92,957
Tsf from reserves-operating	-26,000	-40,932	-6,000		-38,932
Expenses	**18,500,307**	**19,315,629**	**19,926,346**	**20,621,631**	**21,388,826**
Salary and Benefits	13,089,874	13,578,877	13,979,118	14,426,930	14,888,944
Personnel Services	457,846	489,403	476,343	485,869	501,989
Contracted Services	84,905	86,564	88,255	89,980	91,741
Consulting and Prof Services	2,287,009	2,442,675	2,542,275	2,672,789	2,837,770
Communications	113,011	115,272	117,577	119,928	122,328
Equipment under $5,000	1,030,178	1,076,663	1,109,078	1,138,514	1,181,090
Supplies & Materials	274,076	288,569	285,163	290,872	296,696
Gov't Payments	389,536	444,071	475,156	508,417	544,006
Sundry	117,969	108,114	122,287	112,505	126,769
Recoveries	290,104	299,798	310,015	320,937	332,315
Tsf to reserves-operating	18,799	14,333	23,799	29,799	10,333
Tsf to reserves-capital	347,000	371,290	397,280	425,090	454,846
Total	**$ 17,805,814**	**$ 18,606,064**	**$ 19,251,571**	**$ 19,952,711**	**$ 20,680,826**

Police - Budget Drivers	Plan 2026	Estimated Tax Impact
Revenue Changes	**-11,137**	**0.0%**
Fines	-11,000	0.0%
Grant	-137	0.0%
Salary Adjustments	**670,353**	**1.1%**
Salary & Wages	527,625	0.9%
Overhead and Benefits	142,728	0.2%
Operating Expenses	**555,225**	**0.9%**
Personnel - Training, Prof. Dues	54,834	0.1%
Contracted Services	1,627	0.0%
Professional Services	178,391	0.3%
Communications	12,022	0.0%
Supplies and Materials	12,451	0.0%
Misc/other	11,496	0.0%
Equipment/Vehicle	26,031	0.0%
Interdepartmental Facilities Maintenance	12,367	0.0%
Internal Garage Charges	20,472	0.0%
E-COMM Charges	225,534	0.4%

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Reserve Changes	**60,315**	**0.1%**
Transfer from/to Reserves	60,315	0.1%
Service Impacts City	**4,400**	**0.0%**
Operating Impact on capital projects	4,400	0.0%
Total	**$ 1,279,156**	**2.1%**

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Operating Details 2026 - 2030

Police Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
650-PD-Admin-Police											
	6000 Sal&Ben-Salaries	3,161,617	3,273,304	3,371,503	3,472,649	3,584,428	2,440,341	2,647,218	2,407,411	2,622,848	2,942,878
	6001 Sal&Ben-Wages						198	222			
	6002 Sal&Ben-Overtime-I/S	36,711	37,812	38,947	40,115	41,318	28,548	58,522	32,952	34,270	35,469
	6003 Sal&Ben-Aux-All						20,602	47,194			
	6004 Sal&Ben-Other-All	60,030	61,976	63,835	65,750	67,723	50,096	62,741	11,297	54,850	58,000
	6005 Sal&Ben-Benefit-Aux						2,798	6,780			
	6007 Sal&Ben-Benefit-I/S	798,340	826,169	850,244	875,751	904,030	621,575	679,740	607,221	663,525	746,459
	6008 Sal&Ben-Benefit-O/S						116	134			
	6010 Sal&Wag-EHT	63,538	65,791	67,765	69,798	72,040	53,867	53,004	47,002	52,884	58,318
	6201 Sal&Ben-Rebill Labour Offset							-622			
	8131 Liab Tsf-Payroll Liab										
	Salary and Benefits	**4,120,235**	**4,265,052**	**4,392,295**	**4,524,062**	**4,669,539**	**3,218,142**	**3,554,931**	**3,105,883**	**3,428,377**	**3,841,124**
	6101 HR-Cnvntions,Dues&Act.	44,053	44,934	45,833	46,749	47,684	54,039	52,872	36,372	37,463	38,287
	6103 HR-Health&Safety Prog.	4,685	4,778	4,874	4,971	5,071	2,824	5,834	4,364	4,494	4,592
	6104 HR-Mileage/Vehicle Allow.	6,442	6,571	6,703	6,837	6,973	2,527	2,502	6,000	6,180	6,316
	6107 HR-Recruitment						200	1,000			
	6108 HR-Retirement&Serv.Recog						48	357			
	6109 HR-Corp. Dues & Board/Committee Cnvn	28,816	29,393	29,980	30,580	31,191	36,869	21,403	44,338	27,643	28,252
	6111 HR-Trng&Educ-Corp										
	6112 HR-Trng&Educ-Dept	15,623	15,935	16,254	16,579	16,911	8,588	4,291	14,550	14,987	15,317
	Personnel Services	**99,619**	**101,611**	**103,643**	**105,716**	**107,831**	**105,094**	**88,259**	**105,624**	**90,767**	**92,764**
	7004 Contr Svc-Contractors/Builders							15			
	7006 Contr Svc-Fee For Service	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
	7013 Contr Svc-Janitorial										
	7019 Contr Svc-Records Mgmt/Archives	1,288	1,314	1,340	1,367	1,394	1,980	1,725	1,200	1,236	1,262
	Op Exp-Contracted Services	**3,288**	**3,314**	**3,340**	**3,367**	**3,394**	**3,980**	**3,739**	**3,200**	**3,236**	**3,263**
	7105 Prf Svc-Consultant	94,735	71,130	72,553	74,004	75,484	26,780	21,915	41,530	47,327	73,970
	7112 Prf Svc-Legal Services	61,440	62,669	63,922	65,201	66,505	45,983	16,182	107,222	58,939	82,235
	7114 Prf Svc-Other Prof.Services	51,377	77,405	53,453	54,522	80,613	1,150	17,064	14,528	2,088	2,135
	7115 Prf Svc-Outside Polce Agencies										
	7117 Prf Svc-Sftwre Mnt/Upgrades	136,010	138,731	141,505	144,335	147,221	75,106	88,044	89,851	100,012	112,954
	Op Exp-Consulting and Prof Services	**343,562**	**349,934**	**331,433**	**338,062**	**369,823**	**149,018**	**143,206**	**253,131**	**208,366**	**271,293**
	7303 Communic-Delivery/Courier	3,631	3,703	3,777	3,852	3,929	1,936	2,288	3,381	3,482	3,559
	7304 Communic-Internet Access Service	23,250	23,715	24,189	24,673	25,166	5,573	5,631	15,479	15,996	22,348
	7306 Communic-Telephone							-1			
	Op Exp-Communications	**26,880**	**27,418**	**27,966**	**28,525**	**29,096**	**7,509**	**7,918**	**18,860**	**19,478**	**25,907**
	7402 Insurance-Property										
	Insurance & Claims										
	7606 Suppl-Computer Supplies										
	7607 Suppl-Consumables	1,772	1,807	1,843	1,881	1,918	1,976	1,934	1,650	1,700	1,738
	7615 Suppl-Misc. Supplies	5,369	5,476	5,585	5,697	5,811	4,102	4,483	5,000	5,150	5,263
	7621 Suppl-Publications&Subscriptions	2,906	2,964	3,023	3,083	3,144	5,036	4,021	2,706	2,788	2,849
	7625 Suppl-Spec Office&Process Suppl	9,269	9,454	9,643	9,836	10,033	6,267	4,053	8,632	8,891	9,086
	7626 Suppl-Standard Office Supplies	8,063	8,224	8,388	8,556	8,727	8,120	10,684	7,509	7,734	7,904
	7627 Suppl-Technical Supplies										
	7628 Suppl-Uniforms	5,369	5,476	5,585	5,697	5,811	1,813	776	5,000	5,150	5,263
	7629 Suppl-Working Lunches/Food	4,558	4,649	4,742	4,837	4,933	4,910	7,264	4,245	4,373	4,469
	7631 Suppl-Promo Wear										
	Op Exp-Supplies & Materials	**37,304**	**38,050**	**38,810**	**39,586**	**40,376**	**32,222**	**33,215**	**34,743**	**35,786**	**36,572**
	7505 Lse&Rntls-Leased Equipment										
	7704 EQUIP-NON-CAPITALIZED	30,267	30,872	31,490	32,120	47,761	25,286	35,779	26,014	29,035	44,674
	7705 Equip-Rcrds Mgmt System	201,253	211,779	216,014	220,334	224,740	153,018	167,670	184,556	171,334	190,870
	7712 Equip-Maintenance	37,519	38,269	39,035	39,815	40,611	24,864	34,925	34,154	35,992	36,784
	Op Exp-Equipment under $5,000	**269,039**	**280,920**	**286,538**	**292,269**	**313,113**	**203,168**	**238,374**	**244,724**	**236,360**	**272,327**
	7901 Sdry-Bank Charges	1,253	1,278	1,304	1,330	1,356	1,177	1,185	1,167	1,202	1,229
	7904 Sdry-Civic Functions	12,000		12,000		12,000		10,343		10,000	
	7909 Sdry-Crime Prevention										
	7925 Sdry-MC/Visa Bank Fees										
	7927 Sdry-Misc. Expenses	3,023	3,083	3,145	3,207	3,271	6,920	7,477	2,815	2,899	2,964
	7928 Sdry-Municipal Charges										
	7935 Sdry-Special Projects										
	7998 Sdry-Rebill Expense Offset										
	7999 Sdry-Rebill Expense										
	Op Exp-Sundry	**16,276**	**4,361**	**16,448**	**4,537**	**16,627**	**8,098**	**19,005**	**3,982**	**14,101**	**4,193**

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Operating Details 2026 - 2030

Police Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	8100 Recoveries-Interdepartment Admin Charg	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
	8103 Recoveries- Internal Admin Charge Payro						4,720	2,573			
	Op Exp-Recoveries	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**29,720**	**27,573**	**25,000**	**25,000**	**25,000**
	9406 Tsf To Rsv-Future Operating	11,333	14,000	16,333	22,333	5,000	13,000	129,269	13,000	12,667	19,333
	9441 Tsf To Rsv-Police Recruitment							20,000			
	Tsf to reserves-operating	**11,333**	**14,000**	**16,333**	**22,333**	**5,000**	**13,000**	**149,269**	**13,000**	**12,667**	**19,333**
	9551 Tsf To Rsv-Capital Asset Replacement-C	347,000	371,290	397,280	425,090	454,846		134,000			266,683
	Tsf to reserves-capital	**347,000**	**371,290**	**397,280**	**425,090**	**454,846**		**134,000**			**266,683**
	4479 Other Rev-Misc. Revenue						-3,209	-4,750			
	Other Revenue						**-3,209**	**-4,750**			
	5406 Tsf-Fm-Rsv-Future Operating	-26,000	-16,666	-6,000		-34,666	-102,500	-40,559	-110,834	-5,000	-45,602
	5423 Tsf-Fm-Rsv-Benefits							-9,298			
	Tsf from reserves-operating	**-26,000**	**-16,666**	**-6,000**		**-34,666**	**-102,500**	**-49,857**	**-110,834**	**-5,000**	**-45,602**
	Total 650 PD-Admin-Police	**5,273,536**	**5,464,285**	**5,633,087**	**5,808,548**	**5,999,980**	**3,664,243**	**4,344,883**	**3,697,313**	**4,069,139**	**4,812,857**
	651-PD-Cell Block										
	6000 Sal&Ben-Salaries						172				
	6002 Sal&Ben-Overtime-I/S						383	422			
	6003 Sal&Ben-Aux-All	71,551	73,698	75,908	78,186	80,531	8,346	3,318	73,055	66,492	69,132
	6004 Sal&Ben-Other-All										
	6005 Sal&Ben-Benefit-Aux	7,533	7,759	7,991	8,231	8,478	2,600	1,176	7,783	7,141	7,278
	6006 Sal&Ben-Overtime-O/S						203	36			
	6007 Sal&Ben-Benefit-I/S						36	-15			
	6008 Sal&Ben-Benefit-O/S							-31			
	6010 Sal&Wag-EHT	1,395	1,437	1,480	1,525	1,570	196	76	1,425	1,297	1,348
	Salary and Benefits	**80,479**	**82,893**	**85,380**	**87,941**	**90,580**	**11,936**	**4,982**	**82,263**	**74,929**	**77,758**
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7114 Prf Svc-Other Prof.Services						18,690	22,442			
	7115 Prf Svc-Outside Polce Agencies										
	Op Exp-Consulting and Prof Services						**18,690**	**22,442**			
	7922 Sdry-Keep Of Prisoners	6,973	7,113	7,254	7,400	7,547	3,296	2,710	6,495	6,690	6,836
	7927 Sdry-Misc. Expenses							533			
	Op Exp-Sundry	**6,973**	**7,113**	**7,254**	**7,400**	**7,547**	**3,296**	**3,243**	**6,495**	**6,690**	**6,836**
	8103 Recoveries- Internal Admin Charge Payro						166	35			
	Op Exp-Recoveries						**166**	**35**			
	4631 Grnt-Prov-Cond-Keep Of Prisoners	-6,973	-7,113	-7,254	-7,400	-7,547	-6,540	-3,714	-6,495	-6,690	-6,836
	4632 Grnt-Prov-Cond-Other							-428			
	Transfer from other govt-prov'l conditional	**-6,973**	**-7,113**	**-7,254**	**-7,400**	**-7,547**	**-6,540**	**-4,142**	**-6,495**	**-6,690**	**-6,836**
	Total 651 PD-Cell Block	**80,479**	**82,893**	**85,380**	**87,941**	**90,580**	**27,548**	**26,561**	**82,263**	**74,929**	**77,758**
	652-PD-CIS										
	6000 Sal&Ben-Salaries	1,024,053	1,064,211	1,096,138	1,129,022	1,178,117	912,061	866,407	927,562	942,301	975,197
	6002 Sal&Ben-Overtime-I/S	30,524	31,745	32,698	33,679	34,689	99,264	74,473	26,621	27,819	28,932
	6003 Sal&Ben-Aux-All						462	44			
	6004 Sal&Ben-Other-All	15,826	16,459	16,953	17,461	17,895	13,564	14,514	12,142	12,628	15,000
	6005 Sal&Ben-Benefit-Aux						97	13			
	6007 Sal&Ben-Benefit-I/S	278,705	286,651	294,239	303,066	316,178	247,787	240,316	245,767	255,753	263,248
	6010 Sal&Wag-EHT	20,873	21,692	22,343	23,013	24,000	21,658	17,736	18,843	19,161	19,714
	6201 Sal&Ben-Rebill Labour Offset						-34,000	-9,308			
	Salary and Benefits	**1,369,980**	**1,420,758**	**1,462,371**	**1,506,241**	**1,570,879**	**1,260,893**	**1,204,194**	**1,230,936**	**1,257,662**	**1,302,090**
	6103 HR-Health&Safety Prog.										
	6104 HR-Mileage/Vehicle Allow.						7				
	6112 HR-Trng&Educ-Dept	18,790	19,166	19,549	19,940	20,339	17,813	9,819	17,500	18,025	18,421
	Personnel Services	**18,790**	**19,166**	**19,549**	**19,940**	**20,339**	**17,819**	**9,819**	**17,500**	**18,025**	**18,421**

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7014 Contr Svc-Land Title Fees										
	Op Exp-Contracted Services										
	7114 Prf Svc-Other Prof.Services	43,604	44,476	45,365	46,273	47,197	61,822	50,900	16,320	31,500	42,749
	7115 Prf Svc-Outside Polce Agencies	50,427	51,435	52,464	53,513	54,584	422,660	39,510	46,010	47,245	48,284
	Op Exp-Consulting and Prof Services	**94,030**	**95,911**	**97,829**	**99,786**	**101,781**	**484,482**	**90,410**	**62,330**	**78,745**	**91,033**
	7615 Suppl-Misc. Supplies	1,779	1,815	1,851	1,888	1,926	2,728	2,648	1,657	1,706	1,745
	7627 Suppl-Technical Supplies						209				
	Op Exp-Supplies & Materials	**1,779**	**1,815**	**1,851**	**1,888**	**1,926**	**2,937**	**2,648**	**1,657**	**1,706**	**1,745**
	7927 Sdry-Misc. Expenses	2,371	2,418	2,467	2,516	2,566	1,534	3,106	2,208	2,274	2,324
	7998 Sdry-Rebill Expense Offset						-10				
	7999 Sdry-Rebill Expense						10				
	Op Exp-Sundry	**2,371**	**2,418**	**2,467**	**2,516**	**2,566**	**1,534**	**3,106**	**2,208**	**2,274**	**2,324**
	8103 Recoveries- Internal Admin Charge Payro						1,005	503			
	Op Exp-Recoveries						**1,005**	**503**			
	9406 Tsf To Rsv-Future Operating										
	9442 Tsf To Rsv-Police Major Crime							133,323			
	Tsf to reserves-operating							**133,323**			
	4632 Grnt-Prov-Cond-Other						-75,000	-93,510			
	Transfer from other govt-prov'l conditional						**-75,000**	**-93,510**			
	5423 Tsf-Fm-Rsv-Benefits							-900			
	5442 Tsf-Fm-Rsv-Police Major Incident						-28,715				
	Tsf from reserves-operating						**-28,715**	**-900**			
Total 652 PD-CIS		**1,486,951**	**1,540,068**	**1,584,066**	**1,630,371**	**1,697,491**	**1,664,956**	**1,349,592**	**1,314,631**	**1,358,413**	**1,415,613**
653-PD-Civic Building											
	6001 Sal&Ben-Wages						-19				
	6003 Sal&Ben-Aux-All						-21				
	6005 Sal&Ben-Benefit-Aux						-3				
	6008 Sal&Ben-Benefit-O/S						-7				
	6010 Sal&Wag-EHT						0				
	Salary and Benefits						**-50**				
	7004 Contr Svc-Contractors/Builders	4,992	5,093	5,194	5,298	5,404	17,041	5,535	4,650	4,789	4,895
	7013 Contr Svc-Janitorial	65,200	66,504	67,834	69,191	70,575	54,000	59,696	60,724	62,546	63,922
	7030 Contr Svc-Janitorial CP Police	10,308	10,514	10,724	10,939	11,158		6,925	9,600	9,888	10,105
	7031 Contr Svc-Corporate Waste										
	Op Exp-Contracted Services	**80,500**	**82,110**	**83,753**	**85,428**	**87,137**	**71,041**	**72,156**	**74,974**	**77,224**	**78,922**
	7200 Utilities-Heat										
	Op Exp-Utilities										
	7306 Communic-Telephone	83,578	85,250	86,955	88,694	90,468	78,817	78,277	70,040	72,440	78,581
	Op Exp-Communications	**83,578**	**85,250**	**86,955**	**88,694**	**90,468**	**78,817**	**78,277**	**70,040**	**72,440**	**78,581**
	7402 Insurance-Property										
	Insurance & Claims										
	7610 Suppl-Horticultural Supplies										
	7613 Suppl-Maint.Supplies										
	Op Exp-Supplies & Materials										
	7704 EQUIP-NON-CAPITALIZED						589	4,155			
	Op Exp-Equipment under $5,000						**589**	**4,155**			
	8103 Recoveries- Internal Admin Charge Payro						4				
	8104 Recoveries-Interdepartment Facilities Mai	265,104	274,798	285,015	295,937	307,315	241,651	249,604	241,651	249,604	252,737
	Op Exp-Recoveries	**265,104**	**274,798**	**285,015**	**295,937**	**307,315**	**241,655**	**249,604**	**241,651**	**249,604**	**252,737**
	4500 Other Rev-Expense Recovery	-71,110	-71,110	-71,110	-71,110	-71,110	-61,510	-68,555	-61,510	-61,510	-71,110
	Other Revenue	**-71,110**	**-71,110**	**-71,110**	**-71,110**	**-71,110**	**-61,510**	**-68,555**	**-61,510**	**-61,510**	**-71,110**

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Operating Details 2026 - 2030

Police Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
Total 653 PD-Civic Building		**358,073**	**371,048**	**384,613**	**398,949**	**413,811**	**330,543**	**335,636**	**325,155**	**337,758**	**339,130**
654-PD-Secondments											
	6000 Sal&Ben-Salaries	562,195	584,683	609,411	627,693	646,524	375,669	282,087	793,790	506,231	532,861
	6002 Sal&Ben-Overtime-I/S						58,939	54,259			
	6004 Sal&Ben-Other-All						8,952	4,387			
	6007 Sal&Ben-Benefit-I/S	150,668	154,941	160,884	165,711	170,682	106,229	74,634	214,323	136,682	143,340
	6010 Sal&Wag-EHT	10,963	11,401	11,884	12,240	12,607	9,671	7,164	15,479	9,872	10,391
	6201 Sal&Ben-Rebill Labour Offset	-723,826	-751,025	-782,179	-805,644	-829,813	-579,192	-425,246	-1,023,592	-652,784	-686,593
	Salary and Benefits	**0**	**0**	**0**	**0**	**0**	**-19,732**	**-2,714**	**0**	**0**	**-1**
	7628 Suppl-Uniforms										
	Op Exp-Supplies & Materials										
	7998 Sdry-Rebill Expense Offset						-5,921	-12,890			
	7999 Sdry-Rebill Expense						5,921	12,890			
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payro							15			
	Op Exp-Recoveries							**15**			
Total 654 PD-Secondments		**0**	**0**	**0**	**0**	**0**	**-19,732**	**-2,699**	**0**	**0**	**-1**
655-PD-EComm											
	7004 Contr Svc-Contractors/Builders	1,117	1,139	1,162	1,185	1,209	840		1,040	1,072	1,094
	Op Exp-Contracted Services	**1,117**	**1,139**	**1,162**	**1,185**	**1,209**	**840**		**1,040**	**1,072**	**1,094**
	7114 Prf Svc-Other Prof.Services	1,013,889	1,115,277	1,204,500	1,300,860	1,404,928	559,590	743,995	559,574	682,700	853,278
	Op Exp-Consulting and Prof Services	**1,013,889**	**1,115,277**	**1,204,500**	**1,300,860**	**1,404,928**	**559,590**	**743,995**	**559,574**	**682,700**	**853,278**
	7710 Equip-Capital Lease Interest						3,334	3,701			
	Op Exp-Equipment under $5,000						**3,334**	**3,701**			
	7800 Govt Pmts-E-Comm Charges	389,536	444,071	475,156	508,417	544,006	183,012	229,701	250,436	275,700	324,613
	Op Exp-Gov't Payments	**389,536**	**444,071**	**475,156**	**508,417**	**544,006**	**183,012**	**229,701**	**250,436**	**275,700**	**324,613**
	7912 Sdry-Debt-Principal						28,315	32,303			
	Op Exp-Sundry						**28,315**	**32,303**			
Total 655 PD-EComm		**1,404,542**	**1,560,487**	**1,680,818**	**1,810,462**	**1,950,143**	**775,091**	**1,009,701**	**811,050**	**959,472**	**1,178,986**
656-PD-Communications											
	6000 Sal&Ben-Salaries							644			
	6002 Sal&Ben-Overtime-I/S										
	6007 Sal&Ben-Benefit-I/S							173			
	6010 Sal&Wag-EHT							13			
	Salary and Benefits							**829**			
	7622 Suppl-Radios	6,047	6,167	6,290	6,416	6,545	1,692	11,637	5,631	5,800	5,928
	Op Exp-Supplies & Materials	**6,047**	**6,167**	**6,290**	**6,416**	**6,545**	**1,692**	**11,637**	**5,631**	**5,800**	**5,928**
	8103 Recoveries- Internal Admin Charge Payro							15			
	Op Exp-Recoveries							**15**			
Total 656 PD-Communications		**6,047**	**6,167**	**6,290**	**6,416**	**6,545**	**1,692**	**12,482**	**5,631**	**5,800**	**5,928**
657-PD-Community											
	6000 Sal&Ben-Salaries	588,989	619,503	638,088	671,987	692,146	590,637	489,524	507,979	524,555	558,258
	6001 Sal&Ben-Wages							80			
	6002 Sal&Ben-Overtime-I/S	8,902	9,258	9,536	9,822	10,117	8,771	14,028	7,764	8,113	8,438
	6003 Sal&Ben-Aux-All						151	193			
	6004 Sal&Ben-Other-All	9,495	9,875	10,172	10,477	10,791	11,929	14,011	7,919	8,236	9,000
	6005 Sal&Ben-Benefit-Aux						18	23			
	6006 Sal&Ben-Overtime-O/S							518			
	6007 Sal&Ben-Benefit-I/S	157,849	164,168	168,455	177,405	182,727	177,271	142,423	137,362	141,642	150,171
	6008 Sal&Ben-Benefit-O/S							48			
	6010 Sal&Wag-EHT	11,844	12,453	12,827	13,499	13,905	13,575	9,676	10,212	10,547	11,226
	Salary and Benefits	**777,079**	**815,258**	**839,078**	**883,190**	**909,686**	**802,352**	**670,524**	**671,236**	**693,092**	**737,094**

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	6103 HR-Health&Safety Prog.										
	6104 HR-Mileage/Vehicle Allow.						32				
	6112 HR-Trng&Educ-Dept		6,400			6,400		2,356		6,400	
	Personnel Services		**6,400**			**6,400**	**32**	**2,356**		**6,400**	
	7627 Suppl-Technical Supplies										
	7628 Suppl-Uniforms	2,034	2,074	2,116	2,158	2,202	2,122	2,313	1,894	1,951	1,994
	Op Exp-Supplies & Materials	**2,034**	**2,074**	**2,116**	**2,158**	**2,202**	**2,122**	**2,313**	**1,894**	**1,951**	**1,994**
	7709 Equip-Depreciation-Cap Lease										
	Op Exp-Equipment under $5,000										
	7909 Sdry-Crime Prevention	34,748	35,443	36,152	36,876	37,613	26,984	31,615	32,363	33,334	36,067
	7910 Sdry-Crime Stoppers	8,000	8,160	8,323	8,490	8,659	7,493	7,544	7,902	8,138	8,318
	7927 Sdry-Misc. Expenses										
	7935 Sdry-Special Projects	26,061	26,582	27,114	27,656	28,209		26,144		25,000	25,550
	Op Exp-Sundry	**68,809**	**70,185**	**71,589**	**73,021**	**74,481**	**34,477**	**65,303**	**40,264**	**66,472**	**69,936**
	8103 Recoveries- Internal Admin Charge Payro						825	263			
	Op Exp-Recoveries						**825**	**263**			
	9406 Tsf To Rsv-Future Operating	2,466	333	2,466	2,466	333	2,466	334	2,466	334	2,134
	Tsf to reserves-operating	**2,466**	**333**	**2,466**	**2,466**	**333**	**2,466**	**334**	**2,466**	**334**	**2,134**
	4479 Other Rev-Misc. Revenue						-450	-450			
	Other Revenue						**-450**	**-450**			
	4632 Grnt-Prov-Cond-Other							-4,900			
	Transfer from other govt-prov'l conditional							**-4,900**			
	5406 Tsf-Fm-Rsv-Future Operating		-4,266			-4,266		-222		-4,266	-1,666
	Tsf from reserves-operating		**-4,266**			**-4,266**		**-222**		**-4,266**	**-1,666**
	Total 657 PD-Community	**850,389**	**889,984**	**915,249**	**960,835**	**988,836**	**841,824**	**735,520**	**715,860**	**763,982**	**809,492**
	658-PD-Emergency Response										
	6000 Sal&Ben-Salaries	133,856	139,210	143,386	147,688	152,119	155,425	141,352	122,575	134,199	139,570
	6002 Sal&Ben-Overtime-I/S						31,842	20,674			
	6004 Sal&Ben-Other-All						23,140	17,986			
	6007 Sal&Ben-Benefit-I/S	35,873	36,891	37,854	38,990	40,159	40,795	39,258	33,095	36,234	37,545
	6010 Sal&Wag-EHT	2,610	2,715	2,796	2,880	2,966	4,198	3,396	2,390	2,617	2,722
	6201 Sal&Ben-Rebill Labour Offset	-172,339	-178,815	-184,036	-189,558	-195,244	-258,529	-223,258	-158,060	-173,049	-179,836
	Salary and Benefits			**0**			**-3,127**	**-591**	**0**	**1**	**0**
	7115 Prf Svc-Outside Polce Agencies	123,976	128,935	132,803	136,788	140,891	91,849	92,000	91,708	102,688	119,208
	Op Exp-Consulting and Prof Services	**123,976**	**128,935**	**132,803**	**136,788**	**140,891**	**91,849**	**92,000**	**91,708**	**102,688**	**119,208**
	7998 Sdry-Rebill Expense Offset										
	7999 Sdry-Rebill Expense										
	Op Exp-Sundry										
	Total 658 PD-Emergency Response	**123,976**	**128,935**	**132,803**	**136,788**	**140,891**	**88,721**	**91,409**	**91,708**	**102,689**	**119,208**
	659-PD-Front Counter										
	6000 Sal&Ben-Salaries	75,163	77,418	79,740	82,132	84,596	131,991	129,545	134,923	140,328	145,240
	6002 Sal&Ben-Overtime-I/S	2,042	2,103	2,166	2,231	2,298	1,145	7,147	1,833	1,906	1,973
	6003 Sal&Ben-Aux-All	24,587	25,324	26,084	26,867	27,673	22,564	17,853	13,155	13,682	14,161
	6004 Sal&Ben-Other-All						66	960	850		
	6005 Sal&Ben-Benefit-Aux	2,950	3,039	3,130	3,224	3,321	2,964	2,141	1,579	1,642	1,699
	6007 Sal&Ben-Benefit-I/S	19,016	19,664	20,254	20,862	21,487	31,869	31,534	32,719	34,100	37,762
	6010 Sal&Wag-EHT	1,945	2,003	2,064	2,125	2,189	3,222	2,930	2,888	3,004	3,109
	Salary and Benefits	**125,703**	**129,552**	**133,438**	**137,441**	**141,565**	**193,820**	**192,110**	**187,947**	**194,661**	**203,944**
	7615 Suppl-Misc. Supplies							33			
	7626 Suppl-Standard Office Supplies										
	Op Exp-Supplies & Materials							**33**			
	7910 Sdry-Crime Stoppers										

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Operating Details 2026 - 2030

Police Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7927 Sdry-Misc. Expenses	2,000	2,040	2,081	2,123	2,165	1,634	1,675	2,000	2,000	2,000
	Op Exp-Sundry	**2,000**	**2,040**	**2,081**	**2,123**	**2,165**	**1,634**	**1,675**	**2,000**	**2,000**	**2,000**
	8103 Recoveries- Internal Admin Charge Payro						723	503			
	Op Exp-Recoveries						**723**	**503**			
	4192 Scs To Oth Gv-Insurance Information	-45,000	-45,000	-45,000	-45,000	-45,000	-47,936	-46,074	-45,000	-45,000	-45,000
	4479 Other Rev-Misc. Revenue							-755			
	Other Revenue	**-45,000**	**-45,000**	**-45,000**	**-45,000**	**-45,000**	**-47,936**	**-46,829**	**-45,000**	**-45,000**	**-45,000**
	Total 659 PD-Front Counter	**82,704**	**86,592**	**90,519**	**94,564**	**98,730**	**148,241**	**147,492**	**144,947**	**151,661**	**160,945**
	661-PD-Identification										
	6000 Sal&Ben-Salaries	133,856	139,210	143,386	147,688	152,119	38,773	2,993	134,243	121,982	126,872
	6002 Sal&Ben-Overtime-I/S						3,662				
	6004 Sal&Ben-Other-All										
	6007 Sal&Ben-Benefit-I/S	35,873	36,891	37,854	38,990	40,159	11,999		36,246	32,935	34,128
	6010 Sal&Wag-EHT	2,610	2,715	2,796	2,880	2,966	1,024	51	2,618	2,379	2,474
	6201 Sal&Ben-Rebill Labour Offset	-172,339	-178,815	-184,036	-189,558	-195,244	-60,975	-2,749	-173,106	-157,296	-163,475
	Salary and Benefits	**0**	**0**	**0**	**0**		**-5,518**	**295**	**0**	**0**	**-1**
	7004 Contr Svc-Contractors/Builders							880			
	Op Exp-Contracted Services							**880**			
	7114 Prf Svc-Other Prof.Services										
	7115 Prf Svc-Outside Polce Agencies	221,771	230,642	237,561	244,688	252,029	176,727	161,564	177,431	200,323	213,242
	Op Exp-Consulting and Prof Services	**221,771**	**230,642**	**237,561**	**244,688**	**252,029**	**176,727**	**161,564**	**177,431**	**200,323**	**213,242**
	7615 Suppl-Misc. Supplies										
	7627 Suppl-Technical Supplies										
	Op Exp-Supplies & Materials										
	7927 Sdry-Misc. Expenses										
	7998 Sdry-Rebill Expense Offset										
	7999 Sdry-Rebill Expense										
	Op Exp-Sundry										
	Total 661 PD-Identification	**221,771**	**230,642**	**237,561**	**244,688**	**252,029**	**171,209**	**162,739**	**177,431**	**200,323**	**213,242**
	662-PD-Integration										
	6000 Sal&Ben-Salaries	133,856	139,210	143,386	147,688	152,119	111,588	100,587	116,729	121,982	126,872
	6002 Sal&Ben-Overtime-I/S						63,319	40,096			
	6004 Sal&Ben-Other-All						9,181	9,265			
	6007 Sal&Ben-Benefit-I/S	35,873	36,891	37,854	38,990	40,159	30,560	27,542	31,517	32,935	34,128
	6010 Sal&Wag-EHT	2,610	2,715	2,796	2,880	2,966	3,680	2,750	2,276	2,379	2,474
	6201 Sal&Ben-Rebill Labour Offset	-172,339	-178,815	-184,036	-189,558	-195,244	-218,547	-180,208	-150,522	-157,296	-163,475
	Salary and Benefits			**0**			**-218**	**32**	**0**	**0**	**-1**
	7115 Prf Svc-Outside Polce Agencies	226,454	249,105	257,595	264,150	271,732	126,354	187,464	172,472	177,646	185,210
	Op Exp-Consulting and Prof Services	**226,454**	**249,105**	**257,595**	**264,150**	**271,732**	**126,354**	**187,464**	**172,472**	**177,646**	**185,210**
	7998 Sdry-Rebill Expense Offset						-1,607	-662			
	7999 Sdry-Rebill Expense						1,607	662			
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payro							15			
	Op Exp-Recoveries							**15**			
	Total 662 PD-Integration	**226,454**	**249,105**	**257,595**	**264,150**	**271,732**	**126,136**	**187,511**	**172,472**	**177,646**	**185,210**
	663-PD-Police Dog Services										
	6000 Sal&Ben-Salaries	147,253	160,098	164,901	169,848	174,943	110,449	149,065	128,420	134,199	126,872
	6002 Sal&Ben-Overtime-I/S						47,962	59,513			
	6004 Sal&Ben-Other-All						19,584	29,767			
	6007 Sal&Ben-Benefit-I/S	39,464	42,426	43,534	44,840	46,185	33,102	40,917	34,673	36,234	34,128
	6010 Sal&Wag-EHT	2,871	3,122	3,216	3,312	3,411	3,589	5,281	2,504	2,617	2,474
	6201 Sal&Ben-Rebill Labour Offset	-189,588	-205,645	-211,650	-217,999	-224,539	-213,231	-285,911	-165,597	-173,049	-163,475
	Salary and Benefits	**0**				**0**	**1,455**	**-1,368**	**0**	**1**	**-1**

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Police Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7115 Prf Svc-Outside Polce Agencies	156,700	162,968	167,857	172,892	178,079	107,042	134,483	128,081	137,963	148,789
	Op Exp-Consulting and Prof Services	**156,700**	**162,968**	**167,857**	**172,892**	**178,079**	**107,042**	**134,483**	**128,081**	**137,963**	**148,789**
	7998 Sdry-Rebill Expense Offset										
	7999 Sdry-Rebill Expense										
	Op Exp-Sundry										
	Total 663 PD-Police Dog Services	**156,700**	**162,968**	**167,857**	**172,892**	**178,079**	**108,497**	**133,115**	**128,081**	**137,964**	**148,789**
	664-PD-Regular Policing										
	6000 Sal&Ben-Salaries	3,580,697	3,723,925	3,835,643	3,950,712	4,069,233	3,117,644	3,023,613	3,198,496	3,281,414	3,393,871
	6001 Sal&Ben-Wages										
	6002 Sal&Ben-Overtime-I/S	386,638	402,104	414,167	426,592	439,389	371,527	601,055	337,196	352,370	366,465
	6004 Sal&Ben-Other-All	190,326	197,939	203,877	209,994	216,293	91,842	144,472	79,181	86,348	156,700
	6006 Sal&Ben-Overtime-O/S										
	6007 Sal&Ben-Benefit-I/S	959,627	986,840	1,012,610	1,042,988	1,074,278	861,628	809,273	863,594	885,982	912,951
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT	81,074	84,318	86,847	89,452	92,136	76,913	66,273	70,490	72,510	76,383
	6201 Sal&Ben-Rebill Labour Offset						-45,382	-42,148			
	Salary and Benefits	**5,198,361**	**5,395,125**	**5,553,143**	**5,719,738**	**5,891,329**	**4,474,173**	**4,602,538**	**4,548,956**	**4,678,624**	**4,906,370**
	6101 HR-Cnvntions,Dues&Act.										
	6103 HR-Health&Safety Prog.										
	6104 HR-Mileage/Vehicle Allow.										
	6107 HR-Recruitment	51,316	52,343	53,389	54,457	55,546	29,173	85,958	19,295	19,873	50,310
	6109 HR-Corp. Dues & Board/Committee Cnvn	166,362	169,689	173,083	176,545	180,076	59,487	118,163	46,430	72,664	123,013
	6112 HR-Trng&Educ-Dept	110,326	128,533	114,783	117,079	119,421	73,546	94,501	78,481	105,834	119,496
	Personnel Services	**328,004**	**350,564**	**341,256**	**348,081**	**355,043**	**162,205**	**298,622**	**144,205**	**198,371**	**292,819**
	7114 Prf Svc-Other Prof.Services	26,287	26,813	27,349	27,896	28,454	22,972	15,328	19,825	20,420	20,869
	7115 Prf Svc-Outside Polce Agencies	3,486	3,556	3,627	3,699	3,774	1,340	3,560	3,247	3,344	3,419
	7117 Prf Svc-Sftwre Mnt/Upgrades	8,125	8,288	8,454	8,623	8,795	7,080	7,080	7,567	7,794	7,966
	Op Exp-Consulting and Prof Services	**37,899**	**38,657**	**39,430**	**40,218**	**41,023**	**31,392**	**25,968**	**30,639**	**31,559**	**32,254**
	7607 Suppl-Consumables										
	7609 Supplies-Firearms	65,209	66,513	67,843	69,200	70,584	50,247	56,143	60,732	62,555	63,930
	7615 Suppl-Misc. Supplies	1,778	1,814	1,850	1,887	1,926	3,111	1,948	1,657	1,706	1,744
	7621 Suppl-Publications&Subscriptions										
	7624 Suppl-Signs										
	7626 Suppl-Standard Office Supplies										
	7627 Suppl-Technical Supplies	5,118	14,221	5,325	5,432	5,540	18,318	5,320	4,767	4,910	5,018
	7628 Suppl-Uniforms	149,599	152,591	155,643	158,756	161,931	132,850	134,963	101,159	108,200	139,830
	7629 Suppl-Working Lunches/Food										
	Op Exp-Supplies & Materials	**221,705**	**235,139**	**230,661**	**235,275**	**239,981**	**204,526**	**198,374**	**168,315**	**177,372**	**210,522**
	7505 Lse&Rntls-Leased Equipment										
	7700 Equip-Equipment Purchase										
	Op Exp-Equipment under $5,000										
	7927 Sdry-Misc. Expenses	1,825	1,862	1,899	1,937	1,976	3,299	477	1,700	1,751	1,789
	7935 Sdry-Special Projects	10,339	10,546	10,757	10,972	11,191	11,810	17,531	3,264	3,362	10,136
	7998 Sdry-Rebill Expense Offset						-9,653	-662			
	7999 Sdry-Rebill Expense						9,653	662			
	Op Exp-Sundry	**12,164**	**12,408**	**12,656**	**12,909**	**13,167**	**15,109**	**18,008**	**4,964**	**5,113**	**11,926**
	8103 Recoveries- Internal Admin Charge Payro						9,143	6,863			
	Op Exp-Recoveries						**9,143**	**6,863**			
	9406 Tsf To Rsv-Future Operating	5,000		5,000	5,000	5,000	5,000	16,333	5,000	5,000	5,000
	Tsf to reserves-operating	**5,000**		**5,000**	**5,000**	**5,000**	**5,000**	**16,333**	**5,000**	**5,000**	**5,000**
	4479 Other Rev-Misc. Revenue						-4,224	-755			
	4500 Other Rev-Expense Recovery							-3,724			
	Other Revenue						**-4,224**	**-4,479**			
	4610 Grnt-Prov-Uncond-Sharing Police Fines	-460,000	-460,000	-460,000	-460,000	-460,000	-457,000	-449,000	-565,974	-457,000	-449,000
	Transfer from other govt-prov'l unconditional	**-460,000**	**-460,000**	**-460,000**	**-460,000**	**-460,000**	**-457,000**	**-449,000**	**-565,974**	**-457,000**	**-449,000**
	4632 Grnt-Prov-Cond-Other						-3,762	-5,000			
	Transfer from other govt-prov'l conditional						**-3,762**	**-5,000**			

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	5406 Tsf-Fm-Rsv-Future Operating		-20,000								-11,333
	Tsf from reserves-operating		-20,000								-11,333
	Total 664 PD-Regular Policing	**5,343,134**	**5,551,893**	**5,722,146**	**5,901,221**	**6,085,543**	**4,436,561**	**4,708,227**	**4,336,106**	**4,639,040**	**4,998,557**
	665-PD-Traffic										
	6000 Sal&Ben-Salaries	140,543	146,165	150,550	162,469	167,344	115,894	117,949	116,729	128,091	133,210
	6002 Sal&Ben-Overtime-I/S	636	662	682	702	723	503	1,408	555	580	603
	6004 Sal&Ben-Other-All						273	225			
	6007 Sal&Ben-Benefit-I/S	37,666	38,734	39,745	42,892	44,179	30,660	32,527	31,517	34,584	35,834
	6010 Sal&Wag-EHT	2,741	2,850	2,936	3,168	3,263	2,472	2,258	2,276	2,498	2,598
	Salary and Benefits	181,585	188,411	193,912	209,232	215,508	149,802	154,367	151,077	165,753	172,245
	7115 Prf Svc-Outside Polce Agencies	57,200	59,488	61,272	63,110	65,004					55,000
	Op Exp-Consulting and Prof Services	57,200	59,488	61,272	63,110	65,004					55,000
	7615 Suppl-Misc. Supplies	604	628	647	666	686	2,610	72	552	569	581
	Op Exp-Supplies & Materials	604	628	647	666	686	2,610	72	552	569	581
	7927 Sdry-Misc. Expenses	1,208	1,256	1,294	1,333	1,373			1,104	1,136	1,162
	Op Exp-Sundry	1,208	1,256	1,294	1,333	1,373			1,104	1,136	1,162
	8103 Recoveries- Internal Admin Charge Payro						90	38			
	Op Exp-Recoveries						90	38			
	Total 665 PD-Traffic	**240,597**	**249,783**	**257,125**	**274,341**	**282,571**	**152,502**	**154,477**	**152,733**	**167,458**	**228,987**
	666-PD-Victim Services										
	6000 Sal&Ben-Salaries	141,005	145,235	149,592	154,080	158,703	135,096	91,694	125,526	131,630	136,237
	6002 Sal&Ben-Overtime-I/S	3,397	3,499	3,604	3,712	3,823	5,159	1,427	3,049	3,171	3,282
	6003 Sal&Ben-Aux-All	18,498	19,053	19,624	20,213	20,819	3,801	34,669	11,992	12,471	17,872
	6004 Sal&Ben-Other-All										
	6005 Sal&Ben-Benefit-Aux	2,220	2,286	2,355	2,426	2,498	456	4,089	1,439	1,497	2,145
	6007 Sal&Ben-Benefit-I/S	33,831	35,238	36,296	37,385	38,506	31,917	22,626	30,131	30,865	34,363
	6010 Sal&Wag-EHT	3,110	3,204	3,300	3,399	3,501	2,997	2,393	2,682	2,810	3,006
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	202,061	208,515	214,771	221,214	227,850	179,426	156,898	174,818	182,444	196,905
	6101 HR-Cnvntions,Dues&Act.	2,236	2,281	2,327	2,373	2,421	1,877	5,529	2,083	2,146	2,192
	6103 HR-Health&Safety Prog.							40			
	6104 HR-Mileage/Vehicle Allow.	362	369	376	384	392	-98	42	337	348	355
	6109 HR-Corp. Dues & Board/Committee Cnvn	2,964	3,023	3,084	3,145	3,208	2,530	204	2,760	2,843	2,905
	6112 HR-Trng&Educ-Dept	2,372	2,419	2,467	2,516	2,566	529		2,208	2,275	2,324
	6113 HR-Volunteer Apprec'N	3,500	3,570	3,641	3,714	3,788	1,117	3,355	2,436	2,508	2,563
	Personnel Services	11,433	11,662	11,895	12,131	12,376	5,955	9,170	9,825	10,120	10,340
	7105 Prf Svc-Consultant										
	7115 Prf Svc-Outside Polce Agencies	592	604	617	629	643			552	569	581
	7117 Prf Svc-Sftwre Mnt/Upgrades	5,100	5,202	5,306	5,412	5,520					
	Op Exp-Consulting and Prof Services	5,692	5,806	5,923	6,042	6,163			552	569	581
	7306 Communic-Telephone	2,553	2,604	2,656	2,709	2,764	1,512	3,360	2,377	2,448	2,502
	Op Exp-Communications	2,553	2,604	2,656	2,709	2,764	1,512	3,360	2,377	2,448	2,502
	7621 Suppl-Publications&Subscriptions	700	714	728	743	757	453	646	221	448	457
	7625 Suppl-Spec Office&Process Suppl	1,280	1,306	1,332	1,358	1,386	353	317	1,193	1,229	1,255
	7627 Suppl-Technical Supplies										
	7628 Suppl-Uniforms	1,008	1,028	1,048	1,069	1,090	939		938	966	988
	7629 Suppl-Working Lunches/Food	726	741	755	770	785	608	589	676	696	712
	Op Exp-Supplies & Materials	3,714	3,788	3,863	3,940	4,018	2,352	1,552	3,028	3,338	3,412
	7927 Sdry-Misc. Expenses	1,172	1,195	1,219	1,243	1,269	438	428	1,091	1,123	1,148
	7930 Sdry-Prog. Services	1,435	1,464	1,494	1,523	1,553	1,185	2,054	1,337	1,378	1,408
	7935 Sdry-Special Projects										
	Op Exp-Sundry	2,607	2,660	2,712	2,767	2,822	1,622	2,482	2,428	2,501	2,556
	8103 Recoveries- Internal Admin Charge Payro						540	525			
	Op Exp-Recoveries						540	525			

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Police Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	4479 Other Rev-Misc. Revenue							-3,167			
	Other Revenue							**-3,167**			
	4626 Grnt-Prov-Cond-Victim Assistance	-85,410	-85,410	-85,410	-85,410	-85,410	-85,088	-85,411	-69,419	-79,916	-85,410
	Transfer from other govt-prov'l conditional	**-85,410**	**-85,410**	**-85,410**	**-85,410**	**-85,410**	**-85,088**	**-85,411**	**-69,419**	**-79,916**	**-85,410**
	4628 Grnt-Other-Misc										
	Transfer from other govt-capital other										
	5406 Tsf-Fm-Rsv-Future Operating										
	Tsf from reserves-operating										
	Total 666 PD-Victim Services	**142,649**	**149,625**	**156,410**	**163,392**	**170,582**	**106,319**	**85,410**	**123,608**	**121,503**	**130,886**
	667-PD-Community Action Team										
	6000 Sal&Ben-Salaries	729,532	758,713	781,475	804,919	829,066	378,459	198,597	630,364	670,924	691,468
	6002 Sal&Ben-Overtime-I/S	38,155	39,681	40,871	42,097	43,360	9,690	3,363	33,276	34,773	36,164
	6004 Sal&Ben-Other-All	13,188	13,716	14,127	14,551	14,987	11,134	3,275	10,821	11,254	12,500
	6007 Sal&Ben-Benefit-I/S	195,515	201,059	206,309	212,499	218,874	103,776	60,799	170,198	181,150	186,005
	6010 Sal&Wag-EHT	15,227	15,836	16,311	16,800	17,305	8,627	3,785	13,152	13,977	14,433
	Salary and Benefits	**991,616**	**1,029,005**	**1,059,093**	**1,090,865**	**1,123,592**	**511,686**	**269,820**	**857,812**	**912,078**	**940,569**
	7114 Prf Svc-Other Prof.Services	2,279	2,325	2,372	2,419	2,468	2,008	4,980	2,122	2,186	2,234
	7115 Prf Svc-Outside Polce Agencies	3,556	3,627	3,700	3,773	3,849			3,312	3,412	3,486
	Op Exp-Consulting and Prof Services	**5,835**	**5,952**	**6,071**	**6,193**	**6,316**	**2,008**	**4,980**	**5,434**	**5,598**	**5,720**
	7615 Suppl-Misc. Supplies	889	907	925	944	963	322		828	852	871
	Op Exp-Supplies & Materials	**889**	**907**	**925**	**944**	**963**	**322**		**828**	**852**	**871**
	7704 EQUIP-NON-CAPITALIZED	2,906	2,964	3,023	3,083	3,144	558		2,706	2,788	2,849
	Op Exp-Equipment under $5,000	**2,906**	**2,964**	**3,023**	**3,083**	**3,144**	**558**		**2,706**	**2,788**	**2,849**
	7927 Sdry-Misc. Expenses	1,162	1,185	1,209	1,232	1,258	575		1,082	1,115	1,140
	Op Exp-Sundry	**1,162**	**1,185**	**1,209**	**1,232**	**1,258**	**575**		**1,082**	**1,115**	**1,140**
	8103 Recoveries- Internal Admin Charge Payro						233	30			
	Op Exp-Recoveries						**233**	**30**			
	Total 667 PD-Community Action Team	**1,002,407**	**1,040,013**	**1,070,320**	**1,102,317**	**1,135,273**	**515,382**	**274,829**	**867,862**	**922,430**	**951,150**
	685-PD-Vehicle Charges										
	6000 Sal&Ben-Salaries	34,875	35,921	36,999	38,109	39,252	26,643	25,642	30,390	32,556	33,695
	6003 Sal&Ben-Aux-All						300				
	6005 Sal&Ben-Benefit-Aux						62				
	6007 Sal&Ben-Benefit-I/S	7,219	7,687	7,918	8,155	8,400	5,428	5,334	6,352	6,771	7,076
	6010 Sal&Wag-EHT	680	700	721	743	765	552	480	593	635	657
	Salary and Benefits	**42,774**	**44,308**	**45,638**	**47,007**	**48,417**	**32,985**	**31,455**	**37,335**	**39,962**	**41,428**
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7403 Insurance-Vehicle	46,531	47,741	48,600	49,864	51,160	47,044	49,122	47,500	49,874	52,369
	7509 Lse&Rntls-Vehicles	77,101	78,643	80,216	81,820	83,456	60,237	70,497	61,699	73,962	75,589
	7702 Equip-Fuel	157,730	160,569	163,459	166,565	169,730	118,000	98,151	147,263	151,681	155,017
	7703 Equip-Maint-Vehicles	85,058	86,759	88,495	90,264	92,070	100,159	91,859	49,999	61,388	83,390
	7706 Equip-Replacement Provision	271,411	295,001	311,188	323,526	333,497	184,315	214,130	184,315	214,130	242,203
	7715 Equip-Garage Charges-Preventiv Main	51,188	52,829	54,424	56,146	57,980	19,320	19,204	40,465	45,822	49,199
	7717 Equip-Garage Charges-Reactive Main	69,215	71,237	73,134	74,977	76,940	64,094	92,857	54,185	52,596	50,732
	Op Exp-Equipment under $5,000	**758,234**	**792,780**	**819,517**	**843,161**	**864,833**	**593,169**	**635,820**	**585,426**	**649,454**	**708,500**
	7927 Sdry-Misc. Expenses	4,399	4,487	4,577	4,669	4,762	3,943	7,333			
	Op Exp-Sundry	**4,399**	**4,487**	**4,577**	**4,669**	**4,762**	**3,943**	**7,333**			
	8103 Recoveries- Internal Admin Charge Payro						105	45			
	Op Exp-Recoveries						**105**	**45**			
	4479 Other Rev-Misc. Revenue							-1,388			
	Other Revenue							**-1,388**			

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Police Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
Total 685 PD-Vehicle Charges		**805,407**	**841,575**	**869,731**	**894,837**	**918,012**	**630,203**	**673,265**	**622,761**	**689,417**	**749,929**
Total Police		**17,805,814**	**18,606,064**	**19,251,571**	**19,952,711**	**20,680,826**	**13,769,934**	**14,430,149**	**13,769,612**	**14,879,623**	**16,526,662**

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Projects



2026 - 2030 Capital Project by Department

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Department	Total Project Count	2026	2027	2028	2029	2030
City Administration	2	140,000	150,000	125,000	125,000	125,000
Community Development	9	237,300	71,800	12,500	12,500	
Community Services	148	7,228,300	5,466,100	3,886,800	5,730,300	1,867,400
Corporate Services	4	65,000	15,000	15,000		
Engineering & Operations	119	6,337,100	10,764,300	3,515,500	4,721,900	3,248,900
Finance & Technology	21	884,500	281,000	205,000	1,080,000	150,000
Fire Rescue	3	39,000	120,000			
Library	1	44,000				
Police	38	1,514,700	353,100	244,000	792,900	805,500
Utilities	27	10,730,300	5,334,600	6,016,100	3,790,000	3,742,800
	372	**27,220,200**	**22,555,900**	**14,019,900**	**16,252,600**	**9,939,600**

Port Moody Capital Plan

Projects with Operating Budget Impact

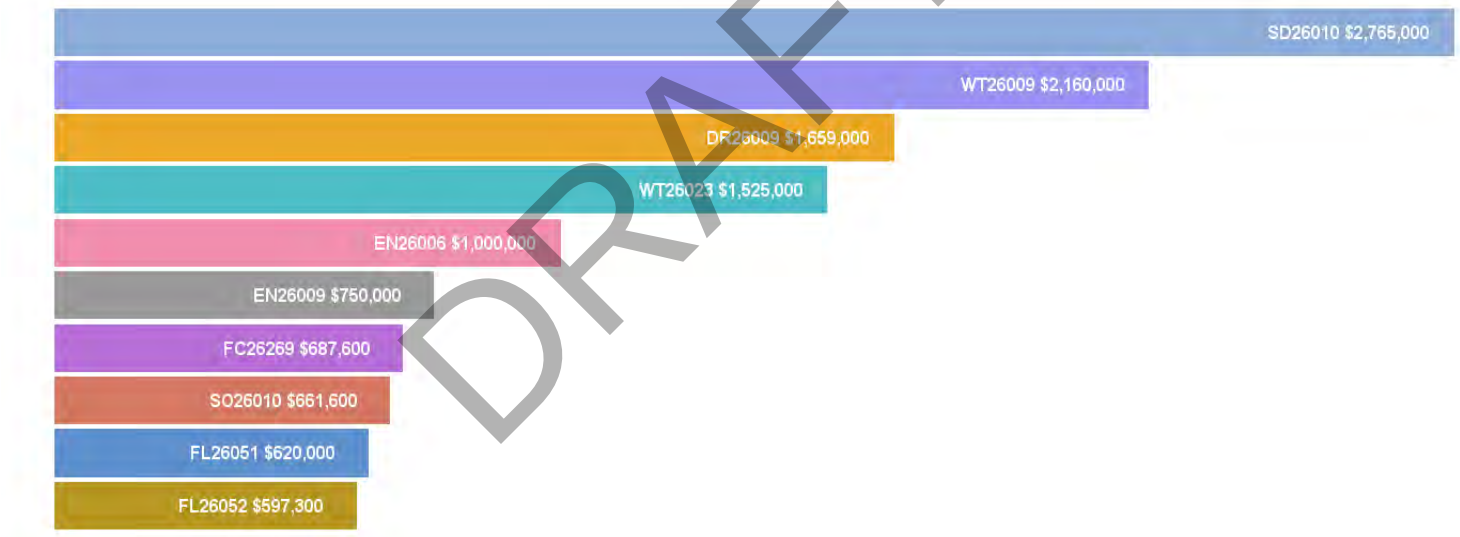
Project ID	Project Name	Climate Action Plan	Priority	2026	Annual Operating Impact
PK26103	Addition - Twin Creeks - Natural Playground Feature	Not Applicable	5. Low	80,000	2,500
PK26172	Replace Hett Creek Bridge at Wilkes Creek Trail	Not Applicable	3. High	170,000	3,000
FL26108	OP- New Vehicle - F550 Extended cab - Drainage Maintenance Vehicle ***	Infrastructure	3. High	200,000	35,000
FL26147	NEW - PK - E Zero Turn Mower **	Transportation & Mobility	3. High	50,000	8,000
IS26034	Community Case Management Pilot	Not Applicable	3. High	110,000	7,500
PD26050	Community Safety Trailer	Not Applicable	3. High	132,800	4,399
Total				**$ 742,800**	**$ 60,399**

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Port Moody Capital Plan

Top 10 Projects (by dollar)

Project ID	Project Name	Climate Action Plan	Priority	2026	Percentage of Total Projects
SD26010	Sewer Capital Infrastructure Program (Linear and Non-Linear)	Infrastructure	3. High	2,765,000	10%
WT26009	Water Network Infrastructure Asset Renewal Program	Infrastructure	3. High	2,160,000	8%
DR26009	Storm Drainage Improvements - Moody Centre	Infrastructure	3. High	1,659,000	6%
WT26023	Water Network Infrastructure Asset Renewal Program (Non-Linear)	Infrastructure	3. High	1,525,000	6%
EN26006	Local Road Network (LRN) Road Reconstruction Program	Not Applicable	3. High	1,000,000	4%
EN26009	Major Road Network (MRN) Road Rehabilitation Program	Not Applicable	3. High	750,000	3%
FC26269	Inlet Centre Firehall - Replace Boilers with Air to Water Heat Pump (GHGR)	Buildings	3. High	687,600	3%
SO26010	OP088 - Replace 20 Mack Garbage Truck LR	Not Applicable	1. Pre-Approved	661,600	2%
FL26051	OP - Replace OP079 - 2018 Peterbilt Elgin Crosswind	Infrastructure	1. Pre-Approved	620,000	2%
FL26052	OP - Replace OP080 - 2018 Freightliner 108SD Dump SNIC ***	Transportation & Mobility	1. Pre-Approved	597,300	2%
Total - Top 10 Projects (by dollar)				$ 12,425,500	46%



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Port Moody Capital Plan

Climate Action Related Projects

Focus Area	2026	2027	2028	2029	2030
Buildings	3,555,200	2,799,500	1,022,000	710,000	
Emergency Response & Human Health	113,300	164,300	40,000	162,000	248,700
Infrastructure	10,296,000	5,410,700	6,452,800	3,414,000	3,195,000
Land Use & Growth Management	93,000				
Natural Environment	645,600	1,824,100	876,800	551,800	565,400
Organization Wide	40,000				
Transportation & Mobility	1,666,100	3,055,300	1,291,500	2,013,900	1,005,200
Waste Reduction & Management	219,700	179,600	232,300	285,000	187,800
Total	**16,628,900**	**13,433,500**	**9,915,400**	**7,136,700**	**5,202,100**

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Buildings

Project ID	Project Name	Division	Priority	2026	2027	2028	2029	2030
CU26037	Inlet Theatre Fresnel and Leko Replacement	Cultural Services	4. Medium			35,000		
FC26037	Old Mill Boathouse - Condition Assessment	Facilities	4. Medium	50,000				
FC26038	Heritage Mountain Community Centre - Condition Assessment	Facilities	3. High	50,000				
FC26065	Old Orchard Hall - Lighting Retrofit (GHGR)	Facilities	3. High	27,000				
FC26074	Old Mill Boathouse - HVAC Equipment Replacement (GHGR)	Facilities	3. High	15,000	131,000			
FC26079	Facilities - Envelope Condition Assessments	Facilities	3. High			100,000		
FC26105	Arts Centre - Condensing Units (GHGR)	Facilities	3. High	100,000				
FC26108	Civic Centre - Domestic Water Distribution System	Facilities	4. Medium		15,000	150,000		
FC26112	Public Safety Building - Emergency Generator	Facilities	3. High		500,000			
FC26121	Recreation Complex - Arena 1 Lobby Washrooms	Facilities	3. High	425,000				
FC26129	Glenayre Centre - Gas Furnace and DHW Heater Replacement with ASHP (GHGR)	Facilities	4. Medium		72,000			
FC26130	Inlet Centre Firehall - Exterior Assorted Life Cycle Maintenance	Facilities	4. Medium		150,000			
FC26131	Inlet Centre Firehall - FLS Systems Component Replacement	Facilities	3. High	30,000				
FC26160	Old Orchard Hall - HVAC Equipment Replacement - Heat Pump System (GHGR)	Facilities	4. Medium		30,000	250,000		
FC26192	Old Mill Boathouse - Interior Painting	Facilities	4. Medium		20,000			
FC26196	Recreation Complex - Lighting Retrofit (GHGR)	Facilities	3. High	165,000				
FC26217	Recreation Complex - Arena 1 Dressing Rooms	Facilities	3. High		340,000	341,000		
FC26232	Arts Centre - Furnace and DHW Heaters Replacement (GHGR)	Facilities	3. High	77,000				
FC26251	Recreation Complex - Curling Rink Electrical Room Upgrade	Facilities	4. Medium			50,000	300,000	
FC26256	Arts Centre - Lighting Retrofit (GHGR)	Facilities	3. High	56,500				
FC26259	Rocky Point Pool - Lighting Retrofit (GHGR)	Facilities	3. High	12,200				
FC26264	Recreation Complex - Arena 1 and Curling Lighting Retrofit (GHGR)	Facilities	3. High	318,000				
FC26266	Civic Centre - Replace Gas-fired RTUs with ASHP RTU (GHGR)	Facilities	4. Medium			30,000	255,000	
FC26268	Inlet Centre Firehall - Replace DHW Heater with Heat Pump (GHGR)	Facilities	4. Medium			38,000		
FC26269	Inlet Centre Firehall - Replace Boilers with Air to Water Heat Pump (GHGR)	Facilities	3. High	687,600				
FC26270	Inlet Centre Firehall - Lighting Retrofit (GHGR)	Facilities	3. High	118,000				
FC26273	Glenayre Centre - Lighting Retrofit (GHGR)	Facilities	3. High	30,000				
FC26277	Recreation Complex - Arena 1 Lobby Upgrade	Facilities	3. High	420,000				
FC26280	Civic Centre - Lighting Retrofit (GHGR)	Facilities	3. High	249,000				
FC26282	Fire Hall 2 - Replace gas fired RTU with ASHP RTU (GHGR)	Facilities	4. Medium				93,000	
FC26283	Fire Hall 2 - Replace DHW Heater with Heat Pump (GHGR)	Facilities	4. Medium				12,000	
FC26284	Fire Hall 2 - Install Electric Infrared Heaters for Apparatus (GHGR)	Facilities	4. Medium				50,000	
FC26285	Fire Hall 2 - Lighting Retrofit (GHGR)	Facilities	3. High	16,500				
FC26290	Heritage Mountain Community Centre - Lighting Retrofit (GHGR)	Facilities	3. High	38,500				
FC26291	Heritage Woods - Lighting Retrofit (GHGR)	Facilities	3. High	9,500				
FC26292	Heritage Woods - CO2 DHW Heat Pump (GHGR)	Facilities	3. High			28,000		
FC26296	Old Mill Boathouse - Lighting Retrofit (GHGR)	Facilities	3. High	34,500				
FC26299	Old Orchard Hall Caretaker Residence - Lighting Retrofit (GHGR)	Facilities	3. High	500				
FC26305	Public Safety Building - Replace Gas Fired Heat Reclaim Unit (GHGR)	Facilities	3. High		224,000			
FC26308	Public Safety Building - Lighting Retrofit (GHGR)	Facilities	3. High	150,500				
FC26309	Artist Studios - Replace DHW Heater with ASHP (GHGR)	Facilities	3. High		20,000			
FC26310	Artist Studios - Lighting Retrofit (GHGR)	Facilities	3. High	6,400				
FC26312	Rocky Point PSB - Lighting Retrofit (GHGR)	Facilities	3. High	20,500				
FC26319	Works Yard - Lighting Retrofit (GHGR)	Facilities	3. High	50,500				
FC26326	Public Safety Building - Add Siding for the East Exterior Wall	Facilities	3. High	165,000				
FC26330	Old Orchard Hall - Kitchen and Storage Renovation	Facilities	3. High	75,000				
FC26348	Recreation Complex - Arena 2 Score Clock Replacement	Facilities	4. Medium		100,000			
FC26349	Recreation Complex - Benches for Arena1, Arena2 and Curling Lobbies	Facilities	3. High	80,000				
FC26350	3016 Murray Bldg - Lighting retrofit (GHR)	Facilities	3. High	22,500				
FC26351	Westhill Pool - Lighting Retrofit (GHGR)	Facilities	3. High	40,000				
PK26140	Conversion of Existing Field Lights to LED Lighting Program - North Shore Community Park / T	Parks	3. High		610,000			
OA26011	Works Yard Improvement - Electrical Distribution Updates	Operations Admin	3. High		587,500			
PL26036	Building Benchmark BC	Policy Planning	2. Council	15,000				
Total - Buildings				3,555,200	2,799,500	1,022,000	710,000	

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Emergency Response & Human Health

Project ID	Project Name	Division	Priority	2026	2027	2028	2029	2030
PK26078	Lifecycle Replacement - Water Fountains, Misting stations, Water features Program	Parks	4. Medium	30,000	30,000	35,000	35,000	40,000
FL26123	FD - Replace FR024 2019 Ford Explorer Interceptor **	Fleet	3. High				90,500	
FL26124	FD - Replace FR029 2021 Polaris Ranger 1000	Fleet	3. High				31,500	
FL26144	FD - Replace FR027 2020 Ford F350 Crew Cab	Fleet	3. High					115,900
FL26145	FD - Replace FR028 2020 Ford Expedition **	Fleet	3. High					92,800
FD26017	Complex Building Firefighting Development Program	Fire Rescue	3. High	30,000				
FD26018	Fire Station 2 Replacement Study	Fire Rescue	3. High		120,000			
FD26019	Community Emergency Response Team	Fire Rescue	3. High	9,000				
PL26017	Community Education - Extreme Weather	Policy Planning	2. Council	5,000	5,000	5,000	5,000	
PL26031	Cool It! Climate Leadership Workshops	Policy Planning	3. High	9,300	9,300			
PL26056	Social Infrastructure Plan Scoping	Policy Planning	4. Medium	30,000				
Total - Emergency Response & Human Health				**113,300**	**164,300**	**40,000**	**162,000**	**248,700**

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Infrastructure

Project ID	Project Name	Division	Priority	2026	2027	2028	2029	2030
CA26002	Civic Complex Exterior Upgrades and Enhancement (Phase II)	Community Services Admin	4. Medium	100,000	100,000			
FC26056	Westhill Pool - Pool Water Drainage to Sanitary System	Facilities	3. High	50,000	100,000	800,000		
FC26081	Glenayre Centre - Drain Tile Rebuild	Facilities	3. High	280,000				
FC26344	Carpentry Shop - Lighting Retrofit (GHGR)	Facilities	3. High	17,000				
PK26093	Lifecycle Replacement - Irrigation Replacement and Repair Program	Parks	3. High	20,000	20,000	20,000	20,000	20,000
PK26121	Upgrade - Twin Creeks Park Pathway Resurfacing	Parks	5. Low					
PK26158	Infrastructure Repair and Replacement - Shoreline North	Parks	4. Medium	25,000				
PK26177	Above-Ground Infrastructure - Planning / Technical Assessment / Asset Management	Parks	3. High	30,000	30,000	30,000	30,000	30,000
EN26004	Above-Ground Infrastructure - Planning/Asset Management	Engineering	3. High	75,000	75,000	75,000	75,000	75,000
EN26055	St Johns Corridor Video Actuation Upgrade	Engineering	3. High	90,000	90,000			
FL26016	OP - Replace OP056 - 2014 Cargo Express Trailer (Civil Construction)	Fleet	3. High		29,200			
FL26037	OP - Replace OP074 - 17 Cat 430F2 Backhoe Loader SNIC	Fleet	3. High		296,500			
FL26051	OP - Replace OP079 - 2018 Peterbilt Elgin Crosswind	Fleet	1. Pre-Approved	620,000				
FL26088	OP - Replace OP069 - 16 Wachs Valve Exercising Trailer	Fleet	3. High			113,200		
FL26090	OP - Replace OP082 - 17 Cat 914M Loader SNIC	Fleet	3. High			198,600		
FL26108	OP- New Vehicle - F550 Extended cab - Drainage Maintenance Vehicle ***	Fleet	3. High	200,000				
FL26119	OP - Replace OP103 2021 Caterpillar 420XE Backhoe SNIC	Fleet	3. High				309,000	
SD26010	Sewer Capital Infrastructure Program (Linear and Non-Linear)	Sanitary Sewer	3. High	2,765,000	1,075,000	1,475,000	1,500,000	1,500,000
DR26004	Environmental Investigation & Response - Drainage Systems	Drainage	3. High	45,000	45,000	45,000	45,000	45,000
DR26007	Storm Drainage Capital Infrastructure Program (Linear and Non-Linear)	Drainage	3. High	575,000	200,000	500,000	600,000	700,000
DR26009	Storm Drainage Improvements - Moody Centre	Drainage	3. High	1,659,000	1,430,000	1,386,000		
DR26017	Ravine Assessment Program - North Shore	Drainage	3. High	60,000	60,000	60,000	60,000	
WT26009	Water Network Infrastructure Asset Renewal Program	Water	3. High	2,160,000	1,610,000	75,000	525,000	575,000
WT26023	Water Network Infrastructure Asset Renewal Program (Non-Linear)	Water	3. High	1,525,000	250,000	1,675,000	250,000	250,000
Total - Infrastructure				**10,296,000**	**5,410,700**	**6,452,800**	**3,414,000**	**3,195,000**

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Land Use & Growth Management

Project ID	Project Name	Division	Priority	2026	2027	2028	2029	2030
PL26054	Housing Accelerator Fund Application Support	Policy Planning	3. High	30,000				
PL26055	South of St Johns St Neighbourhood Plan - Engagement	Policy Planning	3. High	60,000				
PL26057	UBC Planning Studio Project	Policy Planning	4. Medium	3,000				
Total - Land Use & Growth Management				**93,000**				

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Natural Environment

Project ID	Project Name	Division	Priority	2026	2027	2028	2029	2030
PK26006	Chafer Beetle/Invasive Pests Management Program - City Lands	Parks	4. Medium	7,500	7,500	7,500	7,500	7,500
PK26010	Horticulture Vegetation Replacement Program - City Lands	Parks	3. High	20,000	20,000	20,000	20,000	20,000
PK26012	Urban Forestry - Tree Removals/Mitigation for City Lands	Parks	3. High	85,000	90,000	95,000	100,000	105,000
PK26017	Parks/Green Infrastructure - Planning/Asset Management Program	Parks	4. Medium	45,000	45,000	45,000	45,000	45,000
PK26023	Urban Forestry - Tree Replacement Program	Parks	2. Council	20,000	25,000	25,000	30,000	30,000
PK26062	Street Tree Maintenance Program	Parks	4. Medium	41,000	46,000	46,000	51,000	51,000
PK26070	Pop Up Parks	Parks	4. Medium	40,000	40,000	40,000	45,000	45,000
PK26074	Redevelopment Chip Kerr Park - minor upgrades	Parks	3. High		190,000			
PK26118	Urban Forestry Student - Multi-year	Parks	3. High	17,500	17,500	20,000	20,000	20,000
PK26119	Urban Forestry Tree Planting Program - 2x Aux Staff	Parks	3. High	58,000	58,000	60,000	60,000	62,000
PK26127	Redevelopment - Cedarwood Park - Construction	Parks	3. High		765,000			
PK26150	Parks Moveable Furnishings Program	Parks	5. Low	15,000	15,000	15,000	15,000	15,000
ES26001	Spill Management	Environmental Services	3. High	5,000	5,200	5,600	6,000	6,400
ES26002	Fish Passage and Habitat Enhancement	Environmental Services	3. High	12,000	12,000	12,000	12,000	12,000
ES26004	Targeted Knotweed Removal	Environmental Services	3. High	20,300	15,700	11,000	11,900	13,000
ES26006	CLIMATE ACTION PLAN - Ecological Restoration and Enhancement Projects - Lower Suter Brc	Environmental Services	4. Medium			100,000		
ES26012	CLIMATE ACTION PLAN - Ecological Restoration and Enhancement Projects	Environmental Services	4. Medium	45,700	47,200	49,700	53,400	58,500
ES26013	Wildlife and Environment Student Outreach Program	Environmental Services	4. Medium	38,600				
ES26015	CLIMATE ACTION PLAN - Tidal Park Protection and Restoration	Environmental Services	3. High		200,000	250,000		
ES26019	CLIMATE ACTION PLAN - Erosion and Sediment Control Audit	Environmental Services	4. Medium	15,000				
ES26020	CLIMATE ACTION PLAN - Natural Area Parks Protection in Wildfire Fuel Treatment Areas (with	Environmental Services	4. Medium	70,000				
ES26021	CLIMATE ACTION PLAN - Erosion and Revegetation Response	Environmental Services	4. Medium	15,000				
ES26023	CLIMATE ACTION PLAN - Biodiversity Strategy	Environmental Services	4. Medium		150,000			
DR26008	Stream Water Quality Monitoring Program (AMF)	Drainage	3. High	75,000	75,000	75,000	75,000	75,000
Total - Natural Environment				**645,600**	**1,824,100**	**876,800**	**551,800**	**565,400**

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Organization Wide

Project ID	Project Name	Division	Priority	2026	2027	2028	2029	2030
OA26013	Public Works Customer Service Delivery Improvements	Operations Admin	3. High	40,000				
Total - Organization Wide				40,000				

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Transportation & Mobility

Project ID	Project Name	Division	Priority	2026	2027	2028	2029	2030
PK26159	Accessibility Improvements Program - Trails - Urban Nature Trails	Parks	4. Medium	15,000	15,000	15,000	15,000	15,000
EN26011	Transit Improvements Program	Engineering	3. High	30,000	30,000	30,000	30,000	30,000
EN26012	Bike and Pedestrian Improvement Program	Engineering	3. High	25,000	25,000	25,000	25,000	25,000
EN26061	Seaforth and Seaview Multi-Use Path	Engineering	4. Medium	100,000				
EN26062	Master Transportation Plan Implementation and Funding Strategy	Engineering	3. High	75,000				
EN26063	Traffic/Bike/Pedestrian Data Collection Program	Engineering	4. Medium	25,000	25,000	25,000	25,000	25,000
OA26007	Fleet Consultant Services	Operations Admin	3. High		40,000		40,000	
FL26004	FD - Replace FR014 - 09 Wells Cargo Trailer	Fleet	3. High		29,300			
FL26010	OP - Replace OP099L - 2011 Ingersol Lightsource Trailer	Fleet	3. High		37,700			
FL26011	OP - Replace OP99F - 2012 Atlas Copco Air Compressor Trailer 8643IC	Fleet	3. High		29,100			
FL26015	OP - Replace OP40A - 2013 Flatbed (Flushing) Trailer	Fleet	3. High		19,400			
FL26023	PK - Replace PK017 - 2008 Agri-Metal Tuff Vac Sweeper Attachment	Fleet	3. High		37,700			
FL26034	PK - Replace PK069 - 17 F550 Dump	Fleet	3. High		204,600			
FL26042	OP - Replace OP104 - 2021 Big Tex Tandem Trailer SNIC	Fleet	3. High		11,900			
FL26046	OP - Replace OP034 - 2009 Trailtech Tilt Trailer	Fleet	3. High		27,600			
FL26047	OP - Replace OP059 - 16 F150 4x4 Super Cab	Fleet	3. High	94,500				
FL26048	OP - Replace OP060 - 16 Ford Transit 350 Van	Fleet	3. High	105,100				
FL26049	OP - Replace OP062 - 14 Clarke 5,000lbs Forklift	Fleet	3. High		43,100			
FL26050	OP - Replace OP068 - 16 Ford F150 Super Cab 4x4 **	Fleet	3. High	84,100				
FL26052	OP - Replace OP080 - 2018 Freightliner 108SD Dump SNIC ***	Fleet	1. Pre-Approved	597,300				
FL26053	OP - Replace OP100 - 2020 F550 Bucket Truck	Fleet	3. High		193,800			
FL26054	OP - Replace OP099M - 2013 Kohler Mobile Generator ***	Fleet	3. High		126,100			
FL26055	PK - Replace PK065A - 2016 Ford F150 Super Cab	Fleet	3. High	80,800				
FL26057	PK - Replace PK084 2019 Ferris FB2000	Fleet	3. High	18,300				
FL26058	PK - Replace PKM002 - Redexim Overseeder	Fleet	3. High	26,200				
FL26060	FD - Replace FR019 - 11 Wells Cargo Trailer	Fleet	3. High		21,500			
FL26061	FD - Replace FR022 - 16 Ford F550 Hooklift	Fleet	3. High		193,800			
FL26062	FC - Replace FC063 - 17 Ford F150 Super Cab 4x4 **	Fleet	3. High		134,600			
FL26063	FC - Replace FC064 - 17 Ford Transit Van **	Fleet	3. High		134,600			
FL26064	FC - Replace FC067 - 2017 Ford Transit Connect **	Fleet	3. High		86,200			
FL26065	FD - Replace FR023 - 2017 Ford Explorer Interceptor **	Fleet	3. High		86,200			
FL26067	PK - Replace PK078 - 2019 Redexim Level Spike 2200	Fleet	3. High		22,000			
FL26068	PK - Replace PK079 - 2019 Redexim Verti Groom 2000	Fleet	3. High		16,600			
FL26069	PK - Replace PK087 - 2021 John Deere 1575 Terrain Cut SNIC	Fleet	3. High		71,700			
FL26071	OP - Replace OP106 - 2021 John Deere W61R Mower	Fleet	3. High		16,200			
FL26072	OP - Replace OP091 - 2017 Ford F350 Super Cab	Fleet	3. High		97,000			
FL26073	OP - Replace OP073 - 17 Ford F150 Super CrewPU 4WD ***	Fleet	3. High	86,200				
FL26074	OP - Replace OP078 - 17 Ford F350 Super Cab 4x4 ***	Fleet	3. High		97,000			
FL26075	OP - Replace OP086 - 2020 Freightliner 114SD VACTOR	Fleet	1. Pre-Approved		1,003,100			
FL26076	OP - Replace OP105 - 2021 John Deere 1575 Terrain Cut SNIC	Fleet	3. High		71,800			
FL26082	BL - Replace PL004 - 2018 Ford Transit Connect **	Fleet	3. High			66,200		
FL26083	CU - Replace CU001 - 07 Dodge Caravan **	Fleet	3. High	83,600				
FL26084	EN - Replace EN001 - 2018 Ford Escape	Fleet	3. High			55,100		
FL26085	FC - Replace FC066 - 2018 Ford F150	Fleet	3. High			93,800		
FL26086	OP - Replace OP066 - 16 Mercedes Sprinter 3500	Fleet	3. High			113,200		
FL26087	OP - Replace OP067 - 16 Mercedes Sprinter 3500	Fleet	3. High			132,000		
FL26089	OP - Replace OP081 - 2018 Ford Escape	Fleet	3. High			66,200		
FL26091	OP - Replace OP99P - 2018 Ver-Mac Sign Trailer	Fleet	3. High			33,900		
FL26092	OP - Replace OP113 - 2018 F150 Crew Cab	Fleet	3. High			77,300		
FL26093	PK - Replace PK073 - 2018 Ford F150 Super Cab **	Fleet	3. High			82,800		
FL26094	PK - Replace PK074 - 2018 F150 Super Cab **	Fleet	3. High			82,800		
FL26095	PK - Replace PK076 - 2018 F150 Super Cab **	Fleet	3. High			77,300		
FL26096	PK - Replace PK093 - 2022 Cormidi C13.85 Dumper	Fleet	3. High			33,100		
FL26103	FC - FC074A - Buyout Lease for 2022 PHEV Ford Escape **	Fleet	3. High					58,000
FL26116	FC - Replace FC073 2019 Ford Ranger	Fleet	3. High				79,200	
FL26117	OP - Replace OP072 2017 F550 Fleet Service Truck	Fleet	3. High				147,100	
FL26118	OP - Replace OP0102 2021 F600 4x4 Regular Cab Dump	Fleet	3. High				198,000	
FL26120	OP - Replace OP99O Safepace Cruiser LT Trailer - Speed Readerboard	Fleet	3. High				29,000	
FL26121	PK - Replace PK104 2019 Ford Ranger **	Fleet	3. High				73,500	
FL26122	PK - Replace PK109 2023 Kubota RTV1100C SNIC	Fleet	3. High				67,900	
FL26128	OP - Replace OP089 2022 MACK Granite Tandem Dump SNIC	Fleet	3. High				584,500	
FL26129	OP - Replace OP090 MACK Granite Single Dump SNIC	Fleet	3. High				501,700	
FL26130	FC - Replace FC072 2020 Ford Transit Van **	Fleet	3. High					104,300
FL26131	FC - Replace RS062 2020 Ford Ranger ** ***	Fleet	3. High					81,200
FL26133	OP - Replace OP112 2020 Ford Transit AWD	Fleet	3. High					98,600
FL26134	OP - OP084 - Replace OP084 16 New Holland T5 115HP	Fleet	3. High					259,600

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Transportation & Mobility

Project ID	Project Name	Division	Priority	2026	2027	2028	2029	2030
FL26135	OP - Replace OP102 - 2021 F600 4x4 Regular Cab Dump SNIC	Fleet	3. High				198,000	
FL26136	OP - Replace OP99L - 2011 Ingersol Lightsource Trailer	Fleet	3. High		37,700			
FL26137	PK - Replace PK082 2020 Might E Truck **	Fleet	3. High					75,300
FL26138	PK - Replace PK083 2020 Ford Ranger Crew Cab **	Fleet	3. High					75,300
FL26139	PK - Replace PK102 Double-A 14K Dump Trailer	Fleet	3. High					27,900
FL26140	PK - Replace PK106 2024 Woods Batwing Turf Mower	Fleet	3. High					53,300
FL26141	PK - Replace PK111 Kubotas RTV1100C SNIC	Fleet	3. High					69,600
FL26142	PK - Replace PK112 Kubotas VS400 Spreader Attachement SNIC	Fleet	3. High					7,100
FL26147	NEW - PK - E Zero Turn Mower **	Fleet	3. High	50,000				
FL26149	FC - FC065 - Zamboni Battery Replacement	Fleet	3. High	30,000				
FL26151	NEW - FL - Garage improvements - Fleet Auxiliary Building	Fleet	3. High			200,000		
FL26152	NEW - FL - Fleet Management Information System (FMIS) and Telematics	Fleet	3. High	70,000	70,000			
FL26153	FC - FC069 - Zamboni Battery Replacement	Fleet	3. High	30,000				
FL26154	FL - Key Management System	Fleet	3. High	40,000				
SO26016	OP087 - Replace 2018 Ford F150 Super Cab	Solid Waste	3. High			82,800		
Total - Transportation & Mobility				**1,666,100**	**3,055,300**	**1,291,500**	**2,013,900**	**1,005,200**

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Waste Reduction & Management

Project ID	Project Name	Division	Priority	2026	2027	2028	2029	2030
SO26001	Solid Waste Coordinator Resource Materials and Outreach Tools	Solid Waste	3. High	8,500	8,500	8,500	8,500	8,500
SO26002	Cart Replacement Plan	Solid Waste	3. High	103,500	106,100	108,800	111,500	114,300
SO26015	Curbside Recycling Monitoring & Audits	Solid Waste	3. High	10,000	40,000	40,000	40,000	40,000
SO26017	Solid Waste & Recycling Technical Policy Support	Solid Waste	3. High	10,000	25,000	25,000	25,000	25,000
SO26018	Solid Waste & Recycling Technician (TFT)	Solid Waste	3. High	87,700				
SO26019	SO - OP109 Automated Arm Replacement	Solid Waste	3. High			50,000		
SO26020	SO - OP116 Automated Arm Replacement	Solid Waste	3. High				50,000	
SO26021	SO - OP117 Automated Arm Replacement	Solid Waste	3. High				50,000	
Total - Waste Reduction & Management				**219,700**	**179,600**	**232,300**	**285,000**	**187,800**

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2026 - 2030 Capital Projects

City Administration

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Division	Total Project Count	2026	2027	2028	2029	2030
City Manager	2	140,000	150,000	125,000	125,000	125,000
Total	**2**	**140,000**	**150,000**	**125,000**	**125,000**	**125,000**

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City Manager

2026 - 2030 Capital Projects

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PORT MOODY
CITY OF THE ARTS

City Manager Projects

	Project ID	Project Name		Priority	LP 2026	LP 2027	LP 2028	LP 2029	LP 2030	Mid Range
1	CM26001	Council Strategic Plan Goals		3. High	125,000	150,000	125,000	125,000	125,000	375,000
2	CM26002	Inaugural Council Meeting		3. High	15,000					
	Total - Project Costs				140,000	150,000	125,000	125,000	125,000	375,000

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City Manager Projects

	Project ID	Project Name	Priority	2026	2027 - 2030	5 Year Total	Funding Source
1	CM26001	Council Strategic Plan Goals	High	125,000	525,000	650,000	New Initiatives Reserve
2	CM26002	Inaugural Council Meeting	High	15,000		15,000	New Initiatives Reserve
	Total - City Manager			140,000	525,000	665,000	

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CM26001 - Council Strategic Plan Goals

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	**High**	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	**Not Applicable**	

Project Description

Funding set aside for new initiatives as identified in the Council Strategic Plan.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
New Initiatives Reserve	125,000	150,000	125,000	125,000	125,000
Total	125,000	150,000	125,000	125,000	125,000

CM26002 - Inaugural Council Meeting

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	**High**	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	**Not Applicable**	

Project Description

Inaugural Council and the onboarding of the new Council

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Funding Sources

Reserve	2026	2027	2028	2029	2030
New Initiatives Reserve	15,000				
Total	15,000				

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2026 - 2030 Capital Projects

Community Development

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Division	Total Project Count	2026	2027	2028	2029	2030
Community Development Admin	1	25,000	7,500	7,500	7,500	
Development Planning	1	60,000	50,000			
Policy Planning	7	152,300	14,300	5,000	5,000	
Total	**9**	**237,300**	**71,800**	**12,500**	**12,500**	

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Community Development Admin

2026 - 2030 Capital Projects

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Community Development Admin Projects

	Project ID	Project Name		Priority		LP 2026	LP 2027	LP 2028	LP 2029	LP 2030	Mid Range
1	CD26018	Economic Development Work Plan		3. High		25,000	7,500	7,500	7,500		
	Total - Project Costs					25,000	7,500	7,500	7,500		

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Community Development Admin Projects

	Project ID	Project Name	Priority	2026	2027 - 2030	5 Year Total	Funding Source
1	CD26018	Economic Development Work Plan	High	25,000	22,500	47,500	New Initiatives Reserve
	Total - Community Development Admin			25,000	22,500	47,500	

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CD26018 - Economic Development Work Plan

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	**High**	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	**Vibrant and Prosperous Community**

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	**Not Applicable**	

Project Description

Support the implementation of the economic development master plan on activities such as one-time research costs, promotional packages for office jobs, participating in regional organizations (e.g. association membership) to help expand network and potentially generate business leads, and support tourism initiatives.

For 2026, proposed projects are: 1. Economic Impact Study of the Port Moody Arts Centre ($20K) - this was proposed in a previous year as a deliverable from the EDMP but was postponed until PoMoArts was able to complete its strategic plan; 2. Retail design guide ($5K) - to provide guidance in new developments on key retail built form features and in support of Council resolutions regarding retail tenancy; work will largely be done in house but funding will help cover miscellaneous costs for potential engagements with stakeholders (e.g. developers, businesses, brokers) and Communications work.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
New Initiatives Reserve	25,000	7,500	7,500	7,500	
Total	25,000	7,500	7,500	7,500	

Development Planning

2026 - 2030 Capital Projects

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Development Planning Projects

	Project ID	Project Name		Priority		LP 2026	LP 2027	LP 2028	LP 2029	LP 2030	Mid Range
1	DP26001	Development Approval Process Improvements Implementation		4. Medium		60,000	50,000				
	Total - Project Costs					60,000	50,000				

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Development Planning Projects

	Project ID	Project Name	Priority	2026	2027 - 2030	5 Year Total	Funding Source
1	DP26001	Development Approval Process Improvements Implementation	Medium	60,000	50,000	110,000	Development Process Reserve
	Total - Development Planning			60,000	50,000	110,000	

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DP26001 - Development Approval Process Improvements Implementation

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	High	**Medium**	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	**Not Applicable**	

Project Description

Implementation of Development Approval Process Review (2022-2023) improvements. Budget request id for enterprise software optimization, project management, and change management support. Budget will also support matching funds for grant applications if opportunities arise. This is a 3-year request with the funds divided over the three year period.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Development Process Reserve	60,000	50,000			
Total	60,000	50,000			

Policy Planning

2026 - 2030 Capital Projects

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PORT MOODY
CITY OF THE ARTS

Policy Planning Projects

	Project ID	Project Name		Priority	LP 2026	LP 2027	LP 2028	LP 2029	LP 2030	Mid Range
1	PL26017	Community Education - Extreme Weather		2. Council	5,000	5,000	5,000	5,000		
2	PL26031	Cool It! Climate Leadership Workshops		3. High	9,300	9,300				
3	PL26036	Building Benchmark BC		2. Council	15,000					
4	PL26054	Housing Accelerator Fund Application Support		3. High	30,000					
5	PL26055	South of St Johns St Neighbourhood Plan - Engagement		3. High	60,000					
6	PL26056	Social Infrastructure Plan Scoping		4. Medium	30,000					
7	PL26057	UBC Planning Studio Project		4. Medium	3,000					
	Total - Project Costs				**152,300**	**14,300**	**5,000**	**5,000**		

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Policy Planning Projects

	Project ID	Project Name	Priority	2026	2027 - 2030	5 Year Total	Funding Source
1	PL26017	Community Education - Extreme Weather	Council	5,000	15,000	20,000	Local Government Climate Action Program
2	PL26031	Cool It! Climate Leadership Workshops	High	9,300	9,300	18,600	Local Government Climate Action Program
3	PL26036	Building Benchmark BC	Council	15,000		15,000	Local Government Climate Action Program
4	PL26054	Housing Accelerator Fund Application Support	High	30,000		30,000	Affordable Housing Reserve
5	PL26055	South of St Johns St Neighbourhood Plan - Engagement	High	60,000		60,000	Development Process Reserve
6	PL26056	Social Infrastructure Plan Scoping	Medium	30,000		30,000	Development Process Reserve
7	PL26057	UBC Planning Studio Project	Medium	3,000		3,000	Development Process Reserve
	Total - Policy Planning			152,300	24,300	176,600	

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PL26017 - Community Education - Extreme Weather

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	**Council**	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	**Healthy Community Development**	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	**Emergency Response & Human Health**	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Program to continue to inform and facilitate community education about preparedness across hazards, and build stronger connections with community associations and businesses with the aim of improved preparedness for extreme weather events.

Included in Phase One Climate Action Implementation plan approved on Feb 2, 2021 (actions only, not budget):

CW21/014
Moved, seconded, and CARRIED
THAT the Phase One Climate Action Implementation Strategy be endorsed as recommended in the report dated December 2, 2020 from the Community Development Department - Policy Planning Division regarding Phase One Climate Action Implementation Strategy.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Local Government Climate Action Program	5,000	5,000	5,000	5,000	
Total	5,000	5,000	5,000	5,000	

PL26031 - Cool It! Climate Leadership Workshops

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	**High**	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	**Healthy Community Development**	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	**Emergency Response & Human Health**	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

BCSEA's Cool It! Climate Leadership Training is an interactive environmental workshop and contest for students in grade 4-7 (elementary program) and 8-12 (high school program). This interactive program introduces students to the effects of climate change and encourages them to take part in measurable energy efficiency and conservation solutions. The project includes the delivery of up to 15 Cool It! workshops in Port Moody schools - 11 in elementary classes and 4 in high school classes.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Local Government Climate Action Program	9,300	9,300			
Total	9,300	9,300			

PL26036 - Building Benchmark BC

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	**Council**	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	**Healthy Community Development**	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	**Buildings**	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Building Benchmark BC is a voluntary building energy benchmarking program for property owners and jurisdictions in British Columbia. It provides an inventory of how similar building types across BC perform against each other and individualized score cards and recommendations for each building. Participation in the program shows leadership and encourages other building owners to sign up and share information on energy consumption.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Local Government Climate Action Program	15,000				
Total	15,000				

PL26054 - Housing Accelerator Fund Application Support

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

It is expected that there will be another funding intake in 2026 for the federal Housing Accelerator Fund program. Port Moody was unsuccessful in our 2 previous funding applications. This request is to cover the costs of engaging an experienced consultant to assist with the submission of a grant application in 2026 in recognition of limited staff resources and to increase the City's likelihood of success.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Affordable Housing Reserve	30,000				
Total	30,000				

PL26055 - South of St Johns St Neighbourhood Plan - Engagement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This request relates to the next phase of the development of the South of St Johns St neighbourhood plan. It includes Council workshops, community information sessions, a public survey and refinement of the final plan for inclusion in the Official Community Plan.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Development Process Reserve	60,000				
Total	60,000				

PL26056 - Social Infrastructure Plan Scoping

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Social infrastructure refers to the relationship between: 1) physical buildings and gathering spaces, 2) social activities, services or programs offered within these places, and 3) the interconnected networks within and across physical and social locations where people come together and enhance overall well-being. Port Moody has developed a number of plans, strategies and bylaws that address different aspects of these relationships. The purpose of this scoping project is to understand and outline what a comprehensive approach to social infrastructure could look like in Port Moody. This could include engaging with the community, interest holders, and service providers; taking stock of what we're doing well and where there are gaps; and recommending actions and partners to address these. This scope would lay the foundation for a fulsome Social Infrastructure Plan.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Development Process Reserve	30,000				
Total	30,000				

PL26057 - UBC Planning Studio Project

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This project would support a partnership between Port Moody and the UBC School of Community and Regional Planning to collaborate on an emerging issue and propose solutions. Projects could be oriented towards exploratory research, policy, urban design or more. For 2026, the focus areas could include an aspect of the South of St Johns neighbourhood plan, Coastal Flood Strategy, family friendly units policy, among others.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Development Process Reserve	3,000				
Total	3,000				

2026 - 2030 Capital Projects

Community Services

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Division	Total Project Count	2026	2027	2028	2029	2030
Community Services Admin	1	100,000	100,000			
Cultural Services	18	161,500	145,000	63,000	53,500	12,000
Environmental Services	11	221,600	430,100	428,300	83,300	89,900
Facilities	70	4,997,200	2,397,000	2,262,000	1,985,000	335,000
Parks	42	1,135,500	2,299,000	1,133,500	3,608,500	1,430,500
Recreation	6	612,500	95,000			
Total	**148**	**7,228,300**	**5,466,100**	**3,886,800**	**5,730,300**	**1,867,400**

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Community Services Admin

2026 - 2030 Capital Projects

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PORT MOODY
CITY OF THE ARTS

Community Services Admin Projects

	Project ID	Project Name		Priority		LP 2026	LP 2027	LP 2028	LP 2029	LP 2030	Mid Range
1	CA26002	Civic Complex Exterior Upgrades and Enhancement (Phase II)		4. Medium		100,000	100,000				
	Total - Project Costs					100,000	100,000				

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Community Services Admin Projects

	Project ID	Project Name	Priority	2026	2027 - 2030	5 Year Total	Funding Source
1	CA26002	Civic Complex Exterior Upgrades and Enhancement (Phase II)	Medium	100,000	100,000	200,000	Density Bonus
	Total - Community Services Admin			**100,000**	**100,000**	**200,000**	

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CA26002 - Civic Complex Exterior Upgrades and Enhancement (Phase II)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This is a multi-year project for small-scale civic complex enhancement that will involve a range of improvements including enhancing picnic and seating options, drainage, wayfinding and pedestrian movement, trail connectivity, placemaking, parking lot changes, enhancements to the playground and improvements to the Arena 1 Zamboni snow melt area.

At the Regular Council meeting of June 13, 2023, Council endorsed the proposed scope of work and to allocate the approved 2023 capital budget of $150,000 to engage a landscape architect to develop a civic complex exterior upgrades and enhancement plan. Plan completion in 2024 will identify priorities for implementation. The multi-year capital allocations will support implementation of the final enhancement plan.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Density Bonus	100,000	100,000			
Total	100,000	100,000			

CA26009 - NA

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Total					

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Cultural Services

2026 - 2030 Capital Projects

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PORT MOODY
CITY OF THE ARTS

Cultural Services Projects

	Project ID	Project Name		Priority		LP 2026	LP 2027	LP 2028	LP 2029	LP 2030	Mid Range
1	CU26002	Bistro Fridges - Bar and Commercial Catering		4. Medium		10,000					
2	CU26006	Galleria Event Tables (6') and Benches		4. Medium				10,500			
3	CU26012	Theatre Seating and Drapery Cleaning (with application of fire retardant)		3. High					14,000		
4	CU26018	Inlet Theatre Stage Repairs		4. Medium		7,500			7,500		
5	CU26023	Theatre Drape Replacement		4. Medium			45,000				
6	CU26025	Inlet Theatre Audio Console Replacement		4. Medium					10,000		
7	CU26027	Wireless Microphone Replacement		4. Medium				10,000			
8	CU26031	Lifecycle Replacement of Two Council Projectors		3. High			30,000				
9	CU26032	Lifecycle Replacement Intelligent Lights in Theatre (x2)		4. Medium			10,000				
10	CU26033	Inaugural Council		2. Council		10,000				12,000	
11	CU26037	Inlet Theatre Fresnel and Leko Replacement		4. Medium				35,000			
12	CU26038	Inlet Theatre Communications Equipment Lifecycle Replacement		3. High				7,500			
13	CU26039	Inlet Theatre Speaker Lifecycle Replacement		3. High		20,000					
14	CU26041	Replacement of Galleria Screens, Green Room Screen & Video Camera and Add Video Distributio		4. Medium					12,000		
15	CU26042	Public Art Maintenance & Repairs		3. High			10,000		10,000		20,000
16	CU26044	POMO Museum - Roof Replacement		5. Low			50,000				
17	CU26045	POMO Museum Washroom		5. Low		75,000					
18	CU26049	POMO Museum - Venosta Rail Car heat pump and air circulation system		5. Low		39,000					
	Total - Project Costs					161,500	145,000	63,000	53,500	12,000	20,000

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Cultural Services Projects

	Project ID	Project Name	Priority	2026	2027 - 2030	5 Year Total	Funding Source
1	CU26002	Bistro Fridges - Bar and Commercial Catering	Medium	10,000		10,000	Equipment - City
2	CU26006	Galleria Event Tables (6') and Benches	Medium		10,500	10,500	Equipment - City
3	CU26012	Theatre Seating and Drapery Cleaning (with application of fire retardant)	High		14,000	14,000	Equipment - City
4	CU26018	Inlet Theatre Stage Repairs	Medium	7,500	7,500	15,000	Equipment - City
5	CU26023	Theatre Drape Replacement	Medium		45,000	45,000	Equipment - City
6	CU26025	Inlet Theatre Audio Console Replacement	Medium		10,000	10,000	Equipment - City
7	CU26027	Wireless Microphone Replacement	Medium		10,000	10,000	Equipment - City
8	CU26031	Lifecycle Replacement of Two Council Projectors	High		30,000	30,000	Equipment - City
9	CU26032	Lifecycle Replacement Intelligent Lights in Theatre (x2)	Medium		10,000	10,000	Equipment - City
10	CU26033	Inaugural Council	Council	10,000	12,000	22,000	New Initiatives Reserve
11	CU26037	Inlet Theatre Fresnel and Leko Replacement	Medium		35,000	35,000	Equipment - City
12	CU26038	Inlet Theatre Communications Equipment Lifecycle Replacement	High		7,500	7,500	Equipment - City
13	CU26039	Inlet Theatre Speaker Lifecycle Replacement	High	20,000		20,000	Equipment - City
14	CU26041	Replacement of Galleria Screens, Green Room Screen & Video Camera and Add Video Distribution	Medium		12,000	12,000	Equipment - City
15	CU26042	Public Art Maintenance & Repairs	High		20,000	20,000	Public Art Reserve
16	CU26044	POMO Museum - Roof Replacement	Low		50,000	50,000	Unallocated
17	CU26045	POMO Museum Washroom	Low	75,000		75,000	Unallocated
18	CU26049	POMO Museum - Venosta Rail Car heat pump and air circulation system	Low	39,000		39,000	Unallocated
	Total - Cultural Services			161,500	273,500	435,000	

DRAFT

CU26002 - Bistro Fridges - Bar and Commercial Catering

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This project has been moved from 2022 to 2025 as the units continue to function well. The cost has been update from $7,000 to $9,000 to better reflect the anticipated costs.

This project is to replace the two refrigerators at the Inlet Theatre Bistro. This includes the bar fridge where drinks are stored and the large catering fridge used during most events.

Both of these appliances are used for most events and rentals held at the Inlet Theatre and Galleria and are important in holding successful events.

After assessment, project has been moved from 2025 to 2026 and increased to $10K (DJ - July/2024)

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City	10,000				
Total	10,000				

CU26006 - Galleria Event Tables (6') and Benches

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This project includes the replacement of the 6' tables (22) used for a variety of internal and external events at City Hall and the replacement of the Galleria benches (6).

The six foot tables are used regularly for city functions as well as by Galleria renters. The benches serve as permanent furniture in the Galleria for daily use by Library users and general visitors to the Civic Centre.

Sept 22 DJ: The tables and benches have been reassessed and have been rescheduled for replacement in 2025 (previously 2023). The budget was updated from $10K to $10.5 K. Two years of COVID closure has extended the life of these items.

Moved from 2026 to 2028 in 2025

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City			10,500		
Total			10,500		

CU26012 - Theatre Seating and Drapery Cleaning (with application of fire retardant)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This project was previoulsy submitted to include the refinishing of the stage. A new approach is being taken to prolongue the life of the staff as well as provide some savings. The stage refinishing component has been removed from this project and the budget reduced from $30K to $10K. (04/9/20 DJ)

We are required to have a fire retardant reapplied to the theatre drapes every five years. During this time, the majority of the drapes are removed and sent out to be cleaned and the fire retardant reapplied.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City				14,000	
Total				14,000	

CU26018 - Inlet Theatre Stage Repairs

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

A new approach is being taken for the maintenance of the stage, which we believe will prolong the life of the asset as well as provide some overall savings. The new approach will include doing minor repairs every three years and then major refinishing as required.
The cleaning of the seats and drapery, which used to be part of this project, will now be its own project, done every five years.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City	7,500			7,500	
Total	7,500			7,500	

CU26023 - Theatre Drape Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The black drapes and cyclorama in the theatre are showing signs of wear from the constant movement and being tied back, as well as from the need to take them down to be cleaned very five years, with a fire retardant applied afterwards.

This project will be for the replacement of all the black drapes: legs, mid-stage traveller, and borders. And the cyclorama.

The budget amount was increased by $15K in 2024 based on an updated quote. (DJ- 8-8-24)

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City		45,000			
Total		45,000			

CU26025 - Inlet Theatre Audio Console Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The audio console and additional audio equipment is used to support every event in the Theatre, including Council meetings. This equipment is now all digital and will be eight years old and due for replacement in 2026.

DJ (11/7/23): This project was originally: "Audio Console, Snakes, and Patch Bay Replacement (Inlet Theatre)" scheduled for 2026. The condition of the audio snakes and patch bay has deteriorated more rapidly, and those items have been moved to a separate project in 2024. This project is now for the replacement of the audio console only and has been renamed accordingly.
Moved to 2029 in 2024 budgeting. Console repair in 2024 resulted in supplier replacing existing console. (DJ - July 2024)

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City				10,000	
Total				10,000	

CU26027 - Wireless Microphone Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The wireless microphones used in the Inlet Theatre will be at the end of their life in 2028 and due for replacement. These microphones are used to support theatre rentals as well as Council events, such as the budget townhall meeting.
We have requested for an additional portable wireless microphone and speaker for small outdoor announcments to support council formal events. Note: amount TBC

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City			10,000		
Total			10,000		

CU26031 - Lifecycle Replacement of Two Council Projectors

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This project is to replace the two projectors used during Council and Committee of the Whole meetings (one is facing the public and one facing Council). These projectors are core components of public Council meetings when held in chambers.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City		30,000			
Total		30,000			

CU26032 - Lifecycle Replacement Intelligent Lights in Theatre (x2)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Intelligent lights, or moving lights, are installed in the Theatre as part of the lighting options for city and rental events. These lights provide enhanced lighting effects used during concerts, dance performances, theatre, and corporate presentations. Two of these lights will reach their end of life in 2027 and are scheduled to be replaced.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City		10,000			
Total		10,000			

CU26033 - Inaugural Council

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	**Council**	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	**Not Applicable**	

Project Description

Funding for the Inaugural Council event, every four years.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
New Initiatives Reserve	10,000				12,000
Total	10,000				12,000

CU26037 - Inlet Theatre Fresnel and Leko Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This project will replace the Inlet Theatre's remaining incandescent lighting fixtures with new LED fixtures, which provide a wide range of options as well as a lower consumption of electricity.

This lighting fixtures are original, having been installed in the theatre in 1995. While many of the lighting fixtures have been replaced with LED fixtures, these ones were kept in order to provide a specific white overhead light, used for Council and the majority of events. The technology has sufficiently advanced whereby an appropriate white and dimmable light is now available in LED format.
Some incandescent lighting will still remain in the theatre, specifically those use to light people's faces from the front as they are still the most appropriate fixtures for that purpose.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City			35,000		
Total			35,000		

CU26038 - Inlet Theatre Communications Equipment Lifecycle Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The Inlet Theatre communications equipment, often referred to as Clear Comm, is the system that allows the theatre staff to communicate with one another during events. It is critical for the operations of theatre rentals.

This system is due to be replaced due to the current system reaching the end of life.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City			7,500		
Total			7,500		

CU26039 - Inlet Theatre Speaker Lifecycle Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The main audio speakers used at the Inlet Theatre to support Council and all rentals will be at the end of its life and in need of replacement. The project will replace the four speakers on stage (2 x mid-high and 2x subs) and the two full range speakers suspended above.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City	20,000				
Total	20,000				

CU26041 - Replacement of Galleria Screens, Green Room Screen & Video Camera and Add Video Distribution

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replacement of the three display screens in the Galleria with the adition of a video distribution system to expand the functionaly of how those screens can be used.
As well, the replacement of the closed circuit system between the theatre and green (camera and screen) for monitoring performances from the green room.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City				12,000	
Total				12,000	

CU26042 - Public Art Maintenance & Repairs

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This is a recurring project every two years for the purpose of having available funds for the ongoing maintenance of the City's public art collection. Unused funds will be returned to the reserve at the end of each two-year period.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Public Art Reserve		10,000		10,000	
Total		10,000		10,000	

CU26044 - POMO Museum - Roof Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This project is submitted by the Port Moody Heritage Society, through Cultural Services, as provided for in the Operating Agreement.
The roof at the POMO Museum is nearing the end of its life. Museum staff have met with contractors to asses the current condition and obtain quotes for the replacement. This project includes the removal of the current cedar shake shingles, replacing/repairing substructure as required, and laying new shingles. Cedar shake may be used again, but an alternate material that resembles cedar shake may also be considered.
The cost of the project is estimated at $100,000 and the Heritage Society is requesting $50,000 from the City and will look to match those funds from other sources.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Unallocated		50,000			
Total		50,000			

CU26045 - POMO Museum Washroom

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This project is submitted by the Port Moody Heritage Society, through Cultural Services, as provided for in the Operating Agreement.
At present, the closest accessible washrooms to the Museum are located at Rocky Point Park, which can be quite a distance for someone with accessibility needs. Adding an accessible washroom to the Museum is a key step in becoming an accessible location and allowing a greater number of people the opportunity to enjoy the Museum. The current plan is to construct the washroom adjacent to the Museum providing access at grade or level with the front platform.
The cost of the project is estimated at $150,000 and the Heritage Society is requesting $75,000 from the City and will look to match those funds from other sources.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Unallocated	75,000				
Total	75,000				

CU26049 - POMO Museum - Venosta Rail Car heat pump and air circulation system

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This is a request from POMO Museum for the Venosta Rail Car heat pump and air circulation system. The Heritage Society / Museum rents out the Venosta and where there is no heat or proper air circulation this can affect rental revenue.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Unallocated	39,000				
Total	39,000				

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Environmental Services

2026 - 2030 Capital Projects

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Environmental Services Projects

	Project ID	Project Name		Priority	LP 2026	LP 2027	LP 2028	LP 2029	LP 2030	Mid Range
1	ES26001	Spill Management		3. High	5,000	5,200	5,600	6,000	6,400	
2	ES26002	Fish Passage and Habitat Enhancement		3. High	12,000	12,000	12,000	12,000	12,000	
3	ES26004	Targeted Knotweed Removal		3. High	20,300	15,700	11,000	11,900	13,000	46,900
4	ES26006	CLIMATE ACTION PLAN - Ecological Restoration and Enhancement Projects - Lower Suter Brook (		4. Medium			100,000			
5	ES26012	CLIMATE ACTION PLAN - Ecological Restoration and Enhancement Projects		4. Medium	45,700	47,200	49,700	53,400	58,500	
6	ES26013	Wildlife and Environment Student Outreach Program		4. Medium	38,600					
7	ES26015	CLIMATE ACTION PLAN - Tidal Park Protection and Restoration		3. High		200,000	250,000			
8	ES26019	CLIMATE ACTION PLAN - Erosion and Sediment Control Audit		4. Medium	15,000					
9	ES26020	CLIMATE ACTION PLAN - Natural Area Parks Protection in Wildfire Fuel Treatment Areas (with PM		4. Medium	70,000					
10	ES26021	CLIMATE ACTION PLAN - Erosion and Revegetation Response		4. Medium	15,000					
11	ES26023	CLIMATE ACTION PLAN - Biodiversity Strategy		4. Medium		150,000				
	Total - Project Costs				221,600	430,100	428,300	83,300	89,900	46,900

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Environmental Services Projects

	Project ID	Project Name	Priority	2026	2027 - 2030	5 Year Total	Funding Source
1	ES26001	Spill Management	High	2,500	11,600	14,100	Unallocated
				2,500	11,600	14,100	Drainage Capital Reserve
2	ES26002	Fish Passage and Habitat Enhancement	High	6,000	24,000	30,000	Unallocated
				6,000	24,000	30,000	Drainage Capital Reserve
3	ES26004	Targeted Knotweed Removal	High	20,300	51,600	71,900	Unallocated
4	ES26006	CLIMATE ACTION PLAN - Ecological Restoration and Enhancement Projects - Lower Suter Brook Creek	Medium		10,000	10,000	Climate Action Implementation Reserve
					90,000	90,000	Grants
5	ES26012	CLIMATE ACTION PLAN - Ecological Restoration and Enhancement Projects	Medium	45,700	208,800	254,500	Climate Action Implementation Reserve
6	ES26013	Wildlife and Environment Student Outreach Program	Medium	38,600		38,600	Unallocated
7	ES26015	CLIMATE ACTION PLAN - Tidal Park Protection and Restoration	High		450,000	450,000	Community Amenity Contribution
8	ES26019	CLIMATE ACTION PLAN - Erosion and Sediment Control Audit	Medium	15,000		15,000	Climate Action Implementation Reserve
9	ES26020	CLIMATE ACTION PLAN - Natural Area Parks Protection in Wildfire Fuel Treatment Areas (with PMFR)	Medium	70,000		70,000	Climate Action Implementation Reserve
10	ES26021	CLIMATE ACTION PLAN - Erosion and Revegetation Response	Medium	15,000		15,000	Climate Action Implementation Reserve
11	ES26023	CLIMATE ACTION PLAN - Biodiversity Strategy	Medium		150,000	150,000	Climate Action Implementation Reserve
	Total - Environmental Services			221,600	1,031,600	1,253,200	

DRAFT

ES26001 - Spill Management

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	**High**	Medium	Low

Strategic Priority

Sustainable Core Services	**Resilient Natural Environment**	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	**Natural Environment**	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This project will support spill response training, equipment, and incident response related to the release of potentially hazardous materials and ESC issues to City infrastructure and the natural environment.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Unallocated	2,500	2,600	2,800	3,000	3,200
Drainage Capital Reserve	2,500	2,600	2,800	3,000	3,200
Total	5,000	5,200	5,600	6,000	6,400

ES26002 - Fish Passage and Habitat Enhancement

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	**High**	Medium	Low

Strategic Priority

Sustainable Core Services	**Resilient Natural Environment**	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	**Natural Environment**	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This budget is used annually to support activities required to protect and enhance aquatic habitat, including debris removal, infrastructure maintenance, maintaining fish passage, and streambank and foreshore protection.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Unallocated	6,000	6,000	6,000	6,000	6,000
Drainage Capital Reserve	6,000	6,000	6,000	6,000	6,000
Total	12,000	12,000	12,000	12,000	12,000

ES26004 - Targeted Knotweed Removal

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	**High**	Medium	Low

Strategic Priority

Sustainable Core Services	**Resilient Natural Environment**	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	**Natural Environment**	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Knotweed sites on City land continue to require ongoing monitoring by specialized contractors that are accredited as certified pesticide applicators. The total area of knotweed still requiring chemical treatment (i.e., the amount of pesticide used) has decreased over time, but there are over 350 individual sites that require monitoring twice per year. Minimal chemical treatment (i.e., spot treatment) is required at most sites. The number of sites requiring treatment has declined, however, long term monitoring is critical to avoid spread. Subsequent years are anticipated to decrease as originally anticipated.

The treatment of knotweed and hogweed are regulatory requirements for landowners to address under the Weed Control Act. Knotweed impacts infrastructure including buildings, roads, bridge abutments, etc.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Unallocated	20,300	15,700	11,000	11,900	13,000
Total	20,300	15,700	11,000	11,900	13,000

ES26006 - CLIMATE ACTION PLAN - Ecological Restoration and Enhancement Projects - Lower Suter Brook Creek

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Work has been ongoing to enhance Lower Suter Brook Creek since 2021. Enhancements will support the multiple fish and wildlife species that frequent this area, as well as help mitigate climate change impacts such as anticipated flow extremes and habitat changes, helping to achieve direction in the City's Climate Action Plan to protect and restore ecologically sensitive areas. Work will improve trail access and the nature-based experience offered in this greenway. Detailed designs were completed in 2023 to implement a phased, ecosystem-based approach to habitat enhancement and trail upgrades, and will be presented to Council for endorsement. Proposed instream works will require regulatory review that are anticipated to require take up to 1 year, as well as archaeology investigations. Some instream works were completed in 2023. Work on this project has been delayed due to Archaeological considerations. With the Archaeological Impact Assessment now completed, staff will re-engage the Qualified Environmental Professional in Fall 2025 and amend the design as necessary. Opportunities for grant funding are being explored.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve			10,000		
Grants			90,000		
Total			100,000		

ES26012 - CLIMATE ACTION PLAN - Ecological Restoration and Enhancement Projects

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This budget is used annually to design and implement restoration projects – either stand-alone projects or to support restoration of Environmentally Sensitive Areas (ESAs) on City land as part of initiatives by other City departments. The Climate Action Plan identifies action needed to protect, restore and connect City-owned ESAs as the natural green spaces and parks provide climate change mitigation. At a minimum, this capital budget can support invasive plant removal and restoration work, typically on a project-by-project basis (i.e., supplement invasives budget for almost year-round staff). It can also be used to support restoration as part of Parks, Operations or Engineering projects, if budget is not available. Budget can also be used to develop a specific concept or plan for particular areas, if needed and to develop a GIS layer to improve management and monitoring of restored areas.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve	45,700	47,200	49,700	53,400	58,500
Total	45,700	47,200	49,700	53,400	58,500

ES26013 - Wildlife and Environment Student Outreach Program

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Two (2) university students will be hired to develop and implement a seasonal pilot outreach program to deliver wildlife and environmental education to various community groups and at public events. Students will enhance community-based social marketing for wildlife and the environment by creating seasonal outreach events/initiatives and canvassing public/park spaces. Students will participate in other wildlife, environment, and parks initiatives to enhance their knowledge and supplement the outreach program, such as reviewing data and assisting with minor field-based responsibilities. Wildlife outreach will relate to terrestrial (land), freshwater aquatic, and marine species. These roles are intended for a four (4) month summer work term (May – August).

This is being done as a 5 year pilot program with tracked metrics (2023-2027) and will be evaluated for inclusion into the base operating budget for 2028. Grants will be applied for to help with the costs.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Unallocated	38,600				
Total	38,600				

ES26015 - CLIMATE ACTION PLAN - Tidal Park Protection and Restoration

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The City endevours to manage Tidal Park (leased from the Port of Vancouver) by promoting its sustainable use for conservation, recreation, and research. Foreshore erosion along Tidal Park is evident in several locations from Rocky Point Park to Old Orchard Park. Opportunities for shoreline improvements are urgently needed as these areas continue to be impacted by high tides and storm surge. This project will identify high priority locations and develop detailed designs to protect the shoreline using both traditional and nature-based (green infrastructure) solutions. Archaeological considerations and marine wildlife habitat enhancement will also be incorporated into the projects. The projects will also present an opportunity to increase the public awareness of the inlet's environmental values.

Original implementation timelines shifted due to the delays in the Coastal Flood Strategy, Old Orchard and Rocky Point Park Master Plans. All proposed projects will be informed by these strategies/plans. In 2025, the Climate Ready Infrastructure Service supported the City by retaining an expert firm to assist in the development of a Project Roadmap and a Scope of Work document for the design of habitat island(s) adjacent to Old Orchard Park. These documents will be used to assist the City in taking the next steps in moving this project forward.

Funding Sources

Reserve	2026	2027	2028	2029	2030
Community Amenity Contribution		200,000	250,000		
Total		200,000	250,000		

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ES26019 - CLIMATE ACTION PLAN - Erosion and Sediment Control Audit

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	High	**Medium**	Low

Strategic Priority

Sustainable Core Services	**Resilient Natural Environment**	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	**Natural Environment**	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Development activity and more extreme weather can lead to greater impacts to the municipal drainage system and natural environment from discharges of deleterious substances. Adequate Erosion & Sediment Control (ESC) practices must be in place at construction sites. Phase 1 Implementation of the Climate Action Plan identified the need for improved ESC standards. Proposed amendments to the Stream and Drainage System Protection Bylaw (in progress) will modernize the City's ESC standards.

Monitoring and reporting is required for larger developments, but conditions can change quickly, ESC measures are inconsistent or neglected, and inspection reports submitted to the City may not accurately reflect site conditions. By retaining a third-party consultant to conduct regular ESC audits at active construction sites, the City can stay current with site conditions to ensure that best practices are implemented, that site conditions reflect an approved ESC Plan, and monitor bylaw compliance

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve	15,000				
Total	15,000				

ES26020 - CLIMATE ACTION PLAN - Natural Area Parks Protection in Wildfire Fuel Treatment Areas (with PMFR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Port Moody Fire Rescue (PMFR) is developing fuel prescriptions (or 'treatment plans') for forested areas in Port Moody that have been assessed as highly susceptible to wildfires. With climate change impacts resulting in prolonged periods of hot, dry weather, there is a need to proactively plan for fuel management and protect the public, infrastructure and natural assets, and community at large. Fuel treatment plans typically involve the removal of high-risk trees and accumulated fuels, usually funded through grants from UBCM. As these are environmentally sensitive urban forest and park use areas, additional work is needed to ensure fuel treatment plans incorporate and implement hazard tree removal, invasive plant removal, critical habitat protection, trail decommissioning, erosion and sediment control, and restoration planting with low flammability species.

Additional budget is needed to ensure detailed plans are reviewed with this lens and implemented following recommended measures. Staff will continue to monitor for grant opportunities to support this work as well.

This will be re-evaluated after three years implementation.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve	70,000				
Total	70,000				

ES26021 - CLIMATE ACTION PLAN - Erosion and Revegetation Response

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Areas in Port Moody are naturally susceptible to erosion, particularly under more extreme weather events. Runoff and precipitation can contribute to eroding streambanks and sediment transport, and these natural processes can be costly to remedy or become hazardous if not managed properly. Erosion on City lands would benefit from longer term nature-based solutions like revegetation. There is currently a gap at the City with respect to small-scale erosion and sediment control (ESC) occurring in parks or natural areas (i.e., outside of development sites and capital projects, and where hard infrastructure is not at risk). Budget will be used for techncial services and project implementation as needed where erosion occurs on natural and maintained parkland (e.g., rapid revegetation using specialized materials) .

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve	15,000				
Total	15,000				

ES26023 - CLIMATE ACTION PLAN - Biodiversity Strategy

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	High	**Medium**	Low

Strategic Priority

Sustainable Core Services	**Resilient Natural Environment**	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	**Natural Environment**	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The City is requesting capital funding to develop a Biodiversity Strategy that will guide the protection and enhancement of local ecosystems, support climate resilience, and improve community well-being. The development of a Biodiversity Strategy is essential to address the accelerating global decline in biodiversity and to strengthen the City's ecological resilience. The strategy will identify a green infrastructure network that integrates natural assets (e.g., forests, wetlands, riparian areas) and built features (e.g., pollinator gardens, rain gardens, bioswales), and will include ecological assessments, stakeholder engagement, and actionable implementation plans. A key focus will be on supporting land use and infrastructure planning by providing tools and guidance to incorporate biodiversity into neighbourhood design, site-level development applications, and capital projects. Supporting implementation of the Climate Action Plan (2020), Urban Forest Management Strategy (2023), Green Infrastructure Strategy (ongoing), and the Invasive Species Management Plan (forthcoming), the Biodiversity Strategy will offer a comprehensive framework for protecting native species, enhancing habitat networks, and promoting sustainable urban growth.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve		150,000			
Total		150,000			

Facilities

2026 - 2030 Capital Projects

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Facilities Projects

	Project ID	Project Name		Priority		LP 2026	LP 2027	LP 2028	LP 2029	LP 2030	Mid Range
1	FC26004	Arts Centre - Washroom Upgrades		4. Medium					50,000		
2	FC26007	Civic Centre - Emergency Generator Replacement		3. High					500,000		
3	FC26018	Facilities - Parking Lot Line Repainting		4. Medium		10,000	10,000	10,000	10,000	10,000	30,000
4	FC26028	Recreation Complex - Gymnasium Floor		4. Medium			10,000	100,000			
5	FC26037	Old Mill Boathouse - Condition Assessment		4. Medium		50,000					
6	FC26038	Heritage Mountain Community Centre - Condition Assessment		3. High		50,000					
7	FC26051	Old Mill Boathouse - Fire Alarm and Sprinkler Systems Replacement		3. High		60,000					
8	FC26056	Westhill Pool - Pool Water Drainage to Sanitary System		3. High		50,000	100,000	800,000			
9	FC26058	Facilities - Unplanned Emergency Capital Repairs		3. High		250,000	250,000	250,000	250,000	250,000	750,000
10	FC26062	Recreation Complex - Hot Tub and Steam Room Equipment Replacement		4. Medium		100,000					
11	FC26065	Old Orchard Hall - Lighting Retrofit (GHGR)		3. High		27,000					
12	FC26067	Public Safety Building - Painting		4. Medium		40,000	40,000	40,000			
13	FC26074	Old Mill Boathouse - HVAC Equipment Replacement (GHGR)		3. High		15,000	131,000				
14	FC26079	Facilities - Envelope Condition Assessments		3. High				100,000			
15	FC26081	Glenayre Centre - Drain Tile Rebuild		3. High		280,000					
16	FC26105	Arts Centre - Condensing Units (GHGR)		3. High		100,000					
17	FC26108	Civic Centre - Domestic Water Distribution System		4. Medium			15,000	150,000			
18	FC26112	Public Safety Building - Emergency Generator		3. High			500,000				
19	FC26121	Recreation Complex - Arena 1 Lobby Washrooms		3. High		425,000					
20	FC26129	Glenayre Centre - Gas Furnace and DHW Heater Replacement with ASHP (GHGR)		4. Medium			72,000				
21	FC26130	Inlet Centre Firehall - Exterior Assorted Life Cycle Maintenance		4. Medium			150,000				
22	FC26131	Inlet Centre Firehall - FLS Systems Component Replacement		3. High		30,000					
23	FC26136	Arts Centre - Interior Painting		4. Medium					40,000		
24	FC26137	Civic Centre - Carpet Replacement 2nd floor		3. High			260,000				
25	FC26160	Old Orchard Hall - HVAC Equipment Replacement - Heat Pump System (GHGR)		4. Medium			30,000	250,000			
26	FC26170	Recreation Complex - Parking Lot Repairs and Repaving		4. Medium					350,000		
27	FC26192	Old Mill Boathouse - Interior Painting		4. Medium			20,000				
28	FC26196	Recreation Complex - Lighting Retrofit (GHGR)		3. High		165,000					
29	FC26197	Civic Centre - Exterior Paver Ongoing Repairs		3. High		25,000	25,000	25,000	25,000	25,000	
30	FC26217	Recreation Complex - Arena 1 Dressing Rooms		3. High			340,000	341,000			
31	FC26219	Facilities - Security Upgrades		3. High		75,000					
32	FC26232	Arts Centre - Furnace and DHW Heaters Replacement (GHGR)		3. High		77,000					
33	FC26241	Facilities - Accessibility Improvements		3. High		100,000	50,000				
34	FC26251	Recreation Complex - Curling Rink Electrical Room Upgrade		4. Medium				50,000	300,000		
35	FC26256	Arts Centre - Lighting Retrofit (GHGR)		3. High		56,500					
36	FC26259	Rocky Point Pool - Lighting Retrofit (GHGR)		3. High		12,200					
37	FC26264	Recreation Complex - Arena 1 and Curling Lighting Retrofit (GHGR)		3. High		318,000					
38	FC26266	Civic Centre - Replace Gas-fired RTUs with ASHP RTU (GHGR)		4. Medium				30,000	255,000		
39	FC26268	Inlet Centre Firehall - Replace DHW Heater with Heat Pump (GHGR)		4. Medium				38,000			
40	FC26269	Inlet Centre Firehall - Replace Boilers with Air to Water Heat Pump (GHGR)		3. High		687,600					
41	FC26270	Inlet Centre Firehall - Lighting Retrofit (GHGR)		3. High		118,000					
42	FC26273	Glenayre Centre - Lighting Retrofit (GHGR)		3. High		30,000					
43	FC26277	Recreation Complex - Arena 1 Lobby Upgrade		3. High		420,000					
44	FC26280	Civic Centre - Lighting Retrofit (GHGR)		3. High		249,000					
45	FC26282	Fire Hall 2 - Replace gas fired RTU with ASHP RTU (GHGR)		4. Medium					93,000		
46	FC26283	Fire Hall 2 - Replace DHW Heater with Heat Pump (GHGR)		4. Medium					12,000		
47	FC26284	Fire Hall 2 - Install Electric Infrared Heaters for Apparatus (GHGR)		4. Medium					50,000		
48	FC26285	Fire Hall 2 - Lighting Retrofit (GHGR)		3. High		16,500					
49	FC26290	Heritage Mountain Community Centre - Lighting Retrofit (GHGR)		3. High		38,500					
50	FC26291	Heritage Woods - Lighting Retrofit (GHGR)		3. High		9,500					
51	FC26292	Heritage Woods - CO2 DHW Heat Pump (GHGR)		3. High				28,000			
52	FC26296	Old Mill Boathouse - Lighting Retrofit (GHGR)		3. High		34,500					
53	FC26299	Old Orchard Hall Caretaker Residence - Lighting Retrofit (GHGR)		3. High		500					
54	FC26305	Public Safety Building - Replace Gas Fired Heat Reclaim Unit (GHGR)		3. High			224,000				
55	FC26308	Public Safety Building - Lighting Retrofit (GHGR)		3. High		150,500					
56	FC26309	Artist Studios - Replace DHW Heater with ASHP (GHGR)		3. High			20,000				
57	FC26310	Artist Studios - Lighting Retrofit (GHGR)		3. High		6,400					
58	FC26312	Rocky Point PSB - Lighting Retrofit (GHGR)		3. High		20,500					
59	FC26319	Works Yard - Lighting Retrofit (GHGR)		3. High		50,500					
60	FC26323	Facilities - Furniture Replacement		3. High		100,000	50,000	50,000	50,000	50,000	150,000

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Facilities Projects

	Project ID	Project Name		Priority		LP 2026	LP 2027	LP 2028	LP 2029	LP 2030	Mid Range
61	FC26326	Public Safety Building - Add Siding for the East Exterior Wall		3. High		165,000					
62	FC26330	Old Orchard Hall - Kitchen and Storage Renovation		3. High		75,000					
63	FC26335	Public Safety Building - Accessibility Improvements		3. High		50,000					
64	FC26337	Civic Centre - Entrance Glass Canopy Gutter Replacement		3. High		250,000					
65	FC26344	Carpentry Shop - Lighting Retrofit (GHGR)		3. High		17,000					
66	FC26348	Recreation Complex - Arena 2 Score Clock Replacement		4. Medium			100,000				
67	FC26349	Recreation Complex - Benches for Arena1, Arena2 and Curling Lobbies		3. High		80,000					
68	FC26350	3016 Murray Bldg - Lighting retrofit (GHR)		3. High		22,500					
69	FC26351	Westhill Pool - Lighting Retrofit (GHGR)		3. High		40,000					
70	FC26352	Civic Centre - CCTV Upgrade		3. High		50,000					
	Total - Project Costs					4,997,200	2,397,000	2,262,000	1,985,000	335,000	930,000

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Facilities Projects

	Project ID	Project Name	Priority	2026	2027 - 2030	5 Year Total	Funding Source
1	FC26004	Arts Centre - Washroom Upgrades	Medium		50,000	50,000	Facilities Maintenance
2	FC26007	Civic Centre - Emergency Generator Replacement	High		500,000	500,000	Facilities Maintenance
3	FC26018	Facilities - Parking Lot Line Repainting	Medium	10,000	40,000	50,000	Facilities Maintenance
4	FC26028	Recreation Complex - Gymnasium Floor	Medium		110,000	110,000	Facilities Maintenance
5	FC26037	Old Mill Boathouse - Condition Assessment	Medium	50,000		50,000	Facilities Maintenance
6	FC26038	Heritage Mountain Community Centre - Condition Assessment	High	50,000		50,000	Facilities Maintenance
7	FC26051	Old Mill Boathouse - Fire Alarm and Sprinkler Systems Replacement	High	60,000		60,000	Facilities Maintenance
8	FC26056	Westhill Pool - Pool Water Drainage to Sanitary System	High	50,000	900,000	950,000	Facilities Maintenance
9	FC26058	Facilities - Unplanned Emergency Capital Repairs	High	250,000	1,000,000	1,250,000	Facilities Maintenance
10	FC26062	Recreation Complex - Hot Tub and Steam Room Equipment Replacement	Medium	100,000		100,000	Facilities Maintenance
11	FC26065	Old Orchard Hall - Lighting Retrofit (GHGR)	High	27,000		27,000	Climate Action Implementation Reserve
12	FC26067	Public Safety Building - Painting	Medium	40,000	80,000	120,000	Facilities Maintenance
13	FC26074	Old Mill Boathouse - HVAC Equipment Replacement (GHGR)	High		89,000	89,000	Facilities Maintenance
				15,000	42,000	57,000	Climate Action Implementation Reserve
14	FC26079	Facilities - Envelope Condition Assessments	High		100,000	100,000	Facilities Maintenance
15	FC26081	Glenayre Centre - Drain Tile Rebuild	High	280,000		280,000	Facilities Maintenance
16	FC26105	Arts Centre - Condensing Units (GHGR)	High	100,000		100,000	Facilities Maintenance
17	FC26108	Civic Centre - Domestic Water Distribution System	Medium		165,000	165,000	Facilities Maintenance
18	FC26112	Public Safety Building - Emergency Generator	High		500,000	500,000	Facilities Maintenance
19	FC26121	Recreation Complex - Arena 1 Lobby Washrooms	High	425,000		425,000	Facilities Maintenance
20	FC26129	Glenayre Centre - Gas Furnace and DHW Heater Replacement with ASHP (GHGR)	Medium		36,000	36,000	Facilities Maintenance
					36,000	36,000	Climate Action Implementation Reserve
21	FC26130	Inlet Centre Firehall - Exterior Assorted Life Cycle Maintenance	Medium		150,000	150,000	Facilities Maintenance
22	FC26131	Inlet Centre Firehall - FLS Systems Component Replacement	High	30,000		30,000	Facilities Maintenance
23	FC26136	Arts Centre - Interior Painting	Medium		40,000	40,000	Facilities Maintenance
24	FC26137	Civic Centre - Carpet Replacement 2nd floor	High		260,000	260,000	Facilities Maintenance
25	FC26160	Old Orchard Hall - HVAC Equipment Replacement - Heat Pump System (GHGR)	Medium		175,000	175,000	Facilities Maintenance
					105,000	105,000	Climate Action Implementation Reserve
26	FC26170	Recreation Complex - Parking Lot Repairs and Repaving	Medium		350,000	350,000	Facilities Maintenance
27	FC26192	Old Mill Boathouse - Interior Painting	Medium		20,000	20,000	Facilities Maintenance
28	FC26196	Recreation Complex - Lighting Retrofit (GHGR)	High	165,000		165,000	Climate Action Implementation Reserve
29	FC26197	Civic Centre - Exterior Paver Ongoing Repairs	High	25,000	100,000	125,000	Facilities Maintenance
30	FC26217	Recreation Complex - Arena 1 Dressing Rooms	High		681,000	681,000	Facilities Maintenance
31	FC26219	Facilities - Security Upgrades	High	75,000		75,000	Facilities Maintenance
32	FC26232	Arts Centre - Furnace and DHW Heaters Replacement (GHGR)	High	33,000		33,000	Facilities Maintenance
				44,000		44,000	Climate Action Implementation Reserve
33	FC26241	Facilities - Accessibility Improvements	High	100,000	50,000	150,000	Unallocated
34	FC26251	Recreation Complex - Curling Rink Electrical Room Upgrade	Medium		350,000	350,000	Facilities Maintenance
35	FC26256	Arts Centre - Lighting Retrofit (GHGR)	High	56,500		56,500	Climate Action Implementation Reserve
36	FC26259	Rocky Point Pool - Lighting Retrofit (GHGR)	High	12,200		12,200	Climate Action Implementation Reserve
37	FC26264	Recreation Complex - Arena 1 and Curling Lighting Retrofit (GHGR)	High	318,000		318,000	Climate Action Implementation Reserve
38	FC26266	Civic Centre - Replace Gas-fired RTUs with ASHP RTU (GHGR)	Medium		64,000	64,000	Facilities Maintenance
					221,000	221,000	Climate Action Implementation Reserve
39	FC26268	Inlet Centre Firehall - Replace DHW Heater with Heat Pump (GHGR)	Medium		9,000	9,000	Facilities Maintenance
					29,000	29,000	Climate Action Implementation Reserve
40	FC26269	Inlet Centre Firehall - Replace Boilers with Air to Water Heat Pump (GHGR)	High	137,500		137,500	Facilities Maintenance
				550,100		550,100	Climate Action Implementation Reserve
41	FC26270	Inlet Centre Firehall - Lighting Retrofit (GHGR)	High	118,000		118,000	Climate Action Implementation Reserve
42	FC26273	Glenayre Centre - Lighting Retrofit (GHGR)	High	30,000		30,000	Climate Action Implementation Reserve
43	FC26277	Recreation Complex - Arena 1 Lobby Upgrade	High	420,000		420,000	Facilities Maintenance
44	FC26280	Civic Centre - Lighting Retrofit (GHGR)	High	249,000		249,000	Climate Action Implementation Reserve
45	FC26282	Fire Hall 2 - Replace gas fired RTU with ASHP RTU (GHGR)	Medium		69,000	69,000	Facilities Maintenance
					24,000	24,000	Climate Action Implementation Reserve

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Facilities Projects

	Project ID	Project Name	Priority	2026	2027 - 2030	5 Year Total	Funding Source
46	FC26283	Fire Hall 2 - Replace DHW Heater with Heat Pump (GHGR)	Medium		9,000	9,000	Facilities Maintenance
					3,000	3,000	Climate Action Implementation Reserve
47	FC26284	Fire Hall 2 - Install Electric Infrared Heaters for Apparatus (GHGR)	Medium		30,000	30,000	Facilities Maintenance
					20,000	20,000	Climate Action Implementation Reserve
48	FC26285	Fire Hall 2 - Lighting Retrofit (GHGR)	High	16,500		16,500	Climate Action Implementation Reserve
49	FC26290	Heritage Mountain Community Centre - Lighting Retrofit (GHGR)	High	38,500		38,500	Climate Action Implementation Reserve
50	FC26291	Heritage Woods - Lighting Retrofit (GHGR)	High	9,500		9,500	Climate Action Implementation Reserve
51	FC26292	Heritage Woods - CO2 DHW Heat Pump (GHGR)	High		10,000	10,000	Facilities Maintenance
					18,000	18,000	Climate Action Implementation Reserve
52	FC26296	Old Mill Boathouse - Lighting Retrofit (GHGR)	High	34,500		34,500	Climate Action Implementation Reserve
53	FC26299	Old Orchard Hall Caretaker Residence - Lighting Retrofit (GHGR)	High	500		500	Climate Action Implementation Reserve
54	FC26305	Public Safety Building - Replace Gas Fired Heat Reclaim Unit (GHGR)	High		124,000	124,000	Facilities Maintenance
					100,000	100,000	Climate Action Implementation Reserve
55	FC26308	Public Safety Building - Lighting Retrofit (GHGR)	High	150,500		150,500	Climate Action Implementation Reserve
56	FC26309	Artist Studios - Replace DHW Heater with ASHP (GHGR)	High		9,000	9,000	Facilities Maintenance
					11,000	11,000	Climate Action Implementation Reserve
57	FC26310	Artist Studios - Lighting Retrofit (GHGR)	High	6,400		6,400	Climate Action Implementation Reserve
58	FC26312	Rocky Point PSB - Lighting Retrofit (GHGR)	High	20,500		20,500	Climate Action Implementation Reserve
59	FC26319	Works Yard - Lighting Retrofit (GHGR)	High	50,500		50,500	Climate Action Implementation Reserve
60	FC26323	Facilities - Furniture Replacement	High	100,000	200,000	300,000	Equipment - City
61	FC26326	Public Safety Building - Add Siding for the East Exterior Wall	High	165,000		165,000	Facilities Maintenance
62	FC26330	Old Orchard Hall - Kitchen and Storage Renovation	High	75,000		75,000	Facilities Maintenance
63	FC26335	Public Safety Building - Accessibility Improvements	High	50,000		50,000	Unallocated
64	FC26337	Civic Centre - Entrance Glass Canopy Gutter Replacement	High	250,000		250,000	Facilities Maintenance
65	FC26344	Carpentry Shop - Lighting Retrofit (GHGR)	High	17,000		17,000	Climate Action Implementation Reserve
66	FC26348	Recreation Complex - Arena 2 Score Clock Replacement	Medium		100,000	100,000	Facilities Maintenance
67	FC26349	Recreation Complex - Benches for Arena1, Arena2 and Curling Lobbies	High	80,000		80,000	Facilities Maintenance
68	FC26350	3016 Murray Bldg - Lighting retrofit (GHR)	High	22,500		22,500	Climate Action Implementation Reserve
69	FC26351	Westhill Pool - Lighting Retrofit (GHGR)	High	40,000		40,000	Climate Action Implementation Reserve
70	FC26352	Civic Centre - CCTV Upgrade	High	50,000		50,000	Facilities Maintenance
	Total - Facilities			4,997,200	6,979,000	11,976,200	

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FC26004 - Arts Centre - Washroom Upgrades

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replacement of aged fixtures in washrooms. Includes toilets and urinals

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance				50,000	
Total				50,000	

FC26007 - Civic Centre - Emergency Generator Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replacement of building emergency generator system. Design was done for the CFRP

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance				500,000	
Total				500,000	

FC26018 - Facilities - Parking Lot Line Repainting

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Parking lot lines have a very short life span and must be repainted regularly. Loss of the lines results in parking problems and angry customers.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance	10,000	10,000	10,000	10,000	10,000
Total	10,000	10,000	10,000	10,000	10,000

FC26028 - Recreation Complex - Gymnasium Floor

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This scope of this work is to remove and replace the playing surface material that is on the floor in the gymnasium. Natural life cycel work required for this extremely busy space.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance		10,000	100,000		
Total		10,000	100,000		

FC26037 - Old Mill Boathouse - Condition Assessment

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	High	**Medium**	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	**Buildings**	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Under the leadership of an envelope consultant, a team of professionals which may include architects and engineers from several disciplines will conduct a detailed condition assessment of the building to allow the City to be aware of the true condition of the building. This will include intrusive testing.

This testing will enhance and supplement the work previously done by RDH Building Engineering and is recommended by them. The biggest risk to a building is progressive on-going damage caused by water penetration. This can frequently happen without being visible to anyone. The longer it continues the greater the damage and risk to the building and the greater the cost to repair. It also increases the risk of failure of the building, or can make the building unsafe to occupy. The intent of this work is to test and ensure that we are aware of the true condition of the building such that we can ensure repairs are scheduled and completed in a timely manner to protect the asset. Identifying and completing necessary repairs before they get too bad, or become an emergency can save money and extend the lifespan of the asset while reducing risk to the users of the building.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance	50,000				
Total	50,000				

FC26038 - Heritage Mountain Community Centre - Condition Assessment

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Under the leadership of an envelope consultant, a team of professionals which may include architects and engineers from several disciplines will conduct a detailed condition assessment of the building to allow the City to be aware of the true condition of the building. This will include intrusive testing.

This testing will enhance and supplement the work previously done by RDH Building Engineering and is recommended by them. The biggest risk to a building is progressive on-going damage caused by water penetration. This can frequently happen without being visible to anyone. The longer it continues the greater the damage and risk to the building and the greater the cost to repair. It also increases the risk of failure of the building, or can make the building unsafe to occupy. The intent of this work is to test and ensure that we are aware of the true condition of the building such that we can ensure repairs are scheduled and completed in a timely manner to protect the asset.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance	50,000				
Total	50,000				

FC26051 - Old Mill Boathouse - Fire Alarm and Sprinkler Systems Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replacement of fire alarm systems. Also includes replacement of components of fire system such as annuciator and sprinklers.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance	60,000				
Total	60,000				

FC26056 - Westhill Pool - Pool Water Drainage to Sanitary System

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This project involves the installation of systems to remove all pool drainage water to the sanitary system rather than the storm system. Due to the location of existing services and systems this will be very expensive. It will require significant excavation and creation of new systems and piping, including full electrical systems replacement. There is a separate project for design. Once design is completed cost accuracy will increase significantly. Required for code compliance. Project deferred to 2028
Pool Assesment - 2026
Design new drainage - 2027
Project execution - 2028

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance	50,000	100,000	800,000		
Total	50,000	100,000	800,000		

FC26058 - Facilities - Unplanned Emergency Capital Repairs

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The project is in place to fund unplanned and emergency repairs that are in excess of $5000

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance	250,000	250,000	250,000	250,000	250,000
Total	250,000	250,000	250,000	250,000	250,000

FC26062 - Recreation Complex - Hot Tub and Steam Room Equipment Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replacement of mechanical equipment in the hot tub and spa. This includes filters, pumps chemical controllers and steam generator.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance	100,000				
Total	100,000				

FC26065 - Old Orchard Hall - Lighting Retrofit (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Light Retrofiting has been identified in the GHG Reduction Study. Energy Conservation is a component of the GHG Reduction measures and it is needed to reach 2030 GHG Reduction goals.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve	27,000				
Total	27,000				

FC26067 - Public Safety Building - Painting

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Cyclical requirement to repaint. This would be 10 years after original open. Recommended by RDH Building Engineering. Added some scope to this to cover more areas such as metal exterior doors that will be due by the time this gets done. Increased budget in 2018.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance	40,000	40,000	40,000		
Total	40,000	40,000	40,000		

FC26074 - Old Mill Boathouse - HVAC Equipment Replacement (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace gas fired heater. End of life cycle.
Replacing ALL Natural Gas burning heaters has been identified in the GHG Reduction Study. Energy Conservation and elimination of the fosil fuel are components of the GHG Reduction measures and it is needed to reach 2030 GHG Reduction goals.
Project includes:
- Replace Gas-fired with Electric DHW Heater
- Upgrade Furnaces with ASHP
- Replace Gas-Fired Unit Heaters

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance		89,000			
Climate Action Implementation Reserve	15,000	42,000			
Total	15,000	131,000			

FC26079 - Facilities - Envelope Condition Assessments

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	**High**	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	**Buildings**	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

As recommended by RDH Building Engineering, these would be much more in depth assessments of buildings and would include intrusive testing. From these you would get a reasonably acurate picture of the real condition of a building. This will facilitate capital planning and contribute towards eliminating expensive surprises and emergency maintenance.
Project deferred to 2028

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance			100,000		
Total			100,000		

FC26081 - Glenayre Centre - Drain Tile Rebuild

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Repair and replace as required the drain tile at the Glenayre Centre. This is a very rough cost estimate and subject to substantial risk that cannot be eliminated.
Project to include patio expansion and main building drain line. Ongoing flooding created by partially colapsed drain and aslo roots penetrating the drain pipe.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance	280,000				
Total	280,000				

FC26105 - Arts Centre - Condensing Units (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This is major life cycle work recommended by RDH on the split unit condensing units located on the south exterior of the Arts Centre. The work could include replacement of major components of this equipment to prevent emergency repairs in the event of failure.
The new units will be combined in the Heat Pump System replacing the Gas Furnace and DWH Heaters

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance	100,000				
Total	100,000				

FC26108 - Civic Centre - Domestic Water Distribution System

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	High	**Medium**	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	**Buildings**	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This is recommended by RDH as end of life of domestic water distrution piping.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance		15,000	150,000		
Total		15,000	150,000		

FC26112 - Public Safety Building - Emergency Generator

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This is life cycle work recommended by RDH to ensure this valuable asset can remain reliable for its full service life expectancy.
450KW Generator in service since 2006
Unit replacement defered to 2026

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance		500,000			
Total		500,000			

FC26121 - Recreation Complex - Arena 1 Lobby Washrooms

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The skaters lobby washrooms at the Recreation Complex have undergone several modifications over the years. This has resulted in the walls being a mess of inconsisent finishes. The toilets and urninals are all very old. The dividers are in very bad shape due to age. The sinks and counters are also very dated looking. This project would be for a complete refurbishment of this washrooms including all fixtures. Wall blocks contains asbestos. Project will include abatament.
With te Skateshop renewal the need to update the Lobby and Lobby Washrooms is becoming a priority.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance	425,000				
Total	425,000				

FC26129 - Glenayre Centre - Gas Furnace and DHW Heater Replacement with ASHP (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Gas furnace and DHW Heater replacement, life cycle replacement.
Upgrading to air-source heat pump to support reaching the GHG Reduction goals by 2030
Project will replace the thermostats with smart programable thermostats

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance		36,000			
Climate Action Implementation Reserve		36,000			
Total		72,000			

FC26130 - Inlet Centre Firehall - Exterior Assorted Life Cycle Maintenance

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Exterior life cycle maintenance work on a number of envelope components. Includes repointing clay masonry, repaint fiber cement cladding, repaint exterior doors, including bay doors, sealer on slab on grade fllor and replacement of all sealants at interfaces of exterior components.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance		150,000			
Total		150,000			

FC26131 - Inlet Centre Firehall - FLS Systems Component Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Life cycle project to replace components of fire life safety systems. It includes speakers, heat detectors, smoke detectors and related modules.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance	30,000				
Total	30,000				

FC26136 - Arts Centre - Interior Painting

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Painting of interior walls, cyclical work required in all public buildings to maintain their appearance.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance				40,000	
Total				40,000	

FC26137 - Civic Centre - Carpet Replacement 2nd floor

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replacement of all carpet in the City Hall, Theatre and Brovold. The carpet is very worn and aged and badly in need of replacement. Includes replacement of resilient flooring in locations such as the lunch room and washrooms. Costs will include a moving crew to disassemble and reassemble and move furniture. There will be a lot of time required to disconnect and connect computers and phones during the carpet replacement.
Second Floor City Hall and Theatre - $260,000

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance		260,000			
Total		260,000			

FC26160 - Old Orchard Hall - HVAC Equipment Replacement - Heat Pump System (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replacement at end of life of indoor air handling units.
This project will replace all components of the building heating and ventilation systems: supply and exhaust, add the air conditioning needed for summer time, DHW Heater and eliminate all gas burning heaters to support GHG reduction goals for 2030.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance			175,000		
Climate Action Implementation Reserve		30,000	75,000		
Total		30,000	250,000		

FC26170 - Recreation Complex - Parking Lot Repairs and Repaving

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Repairs and repaving of the parking lot. Large areas of it, particularly the older sections are in bad shape and require slope adjustment and repaving. Budget includes consulting and project management.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance				350,000	
Total				350,000	

FC26192 - Old Mill Boathouse - Interior Painting

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	High	**Medium**	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	**Vibrant and Prosperous Community**

Climate Action Plan

Organization Wide	Natural Environment	**Buildings**	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Painting of interior spaces. Required in all public buildings every 3 to 5 years depending on usage. Dirty and damaged walls in a building have a significant impact on the perception of the maintenance of a building.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance		20,000			
Total		20,000			

FC26196 - Recreation Complex - Lighting Retrofit (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Scope is to replace the existing flourescent lighting in the Gyms, Wheight Room and all common areas. There are a high number of fixtures iwith the very high ceiling, the specialized lifts add extra cost.
Light Retrofiting has been identified in the GHG Reduction Study. Energy Conservation is a component of the GHG Reduction measures and it is needed to reach 2030 GHG Reduction goals.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve	165,000				
Total	165,000				

FC26197 - Civic Centre - Exterior Paver Ongoing Repairs

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	**High**	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	**Healthy Community Development**	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	**Not Applicable**	

Project Description

Due to the geology of this area, the pavers that surround the Civic Centre are constantly shifting and settling. The uneven ground and sink holes that result are a high trip and fall risk and therefore they must be routinely repaired. There is a future capital project for a redesign to try and mitigate this better, but until that work is complete on-going repairs will always be required.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance	25,000	25,000	25,000	25,000	25,000
Total	25,000	25,000	25,000	25,000	25,000

FC26217 - Recreation Complex - Arena 1 Dressing Rooms

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The toilets and urninals are all very old. The dividers, benches and shelves are in very bad shape due to age. The sinks and counters are also very dated looking. This project would be for a complete refurbishment of the change rooms and washrooms including all fixtures. Wall blocks contains asbestos. Project will include abatament.

During the feasabilty study the need to improve accessibility into the change rooms was added. Changes to the layout to address the accessibility issues are addressed in the new design.
Innitial $250,000 is not covering the upgrading estimate required.
Current estimate for this project is $491,000.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance		340,000	341,000		
Total		340,000	341,000		

FC26219 - Facilities - Security Upgrades

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

All buildings key access has to be reviewed and addressed. Key management/inventory needs to be implemented ASAP.
All hardware to be upgraded to min ANSI Grade 1 door hardware

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance	75,000				
Total	75,000				

FC26232 - Arts Centre - Furnace and DHW Heaters Replacement (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Existing Gas Furnace is at the end of usable life.
This project will replace the gas furnance with a heat pump system.
Will combine with the previously approved project to replace the condesing units used by the building AC providing an efficient system able to reduce utility cost and eliminate CO2 generating elements.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance	33,000				
Climate Action Implementation Reserve	44,000				
Total	77,000				

FC26241 - Facilities - Accessibility Improvements

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

New ACCESSIBLE BRITISH COLUMBIA ACT requires for all public facilities to develop Accessibility Plans.
The proposed plans includes an audit in 2023 to determine the gaps in accessiblity requirements and 2024 funding to address them.

Budget is a rough estimate

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Unallocated	100,000	50,000			
Total	100,000	50,000			

FC26251 - Recreation Complex - Curling Rink Electrical Room Upgrade

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Electrial distribution in the Curling Lobby Electrical Room needs to be changed, original to the building and difficult to service.
1st year - design
2nd year - implementation - value is a rough estimate.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance			50,000	300,000	
Total			50,000	300,000	

FC26256 - Arts Centre - Lighting Retrofit (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Light Retrofiting has been identified in the GHG Reduction Study. Energy Conservation is a component of the GHG Reduction measures and it is needed to reach 2030 GHG Reduction goals.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve	56,500				
Total	56,500				

FC26259 - Rocky Point Pool - Lighting Retrofit (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Light Retrofiting has been identified in the GHG Reduction Study. Energy Conservation is a component of the GHG Reduction measures and it is needed to reach 2030 GHG Reduction goals.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve	12,200				
Total	12,200				

FC26264 - Recreation Complex - Arena 1 and Curling Lighting Retrofit (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Light Retrofiting has been identified in the GHG Reduction Study. Energy Conservation is a component of the GHG Reduction measures and it is needed to reach 2030 GHG Reduction goals.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve	318,000				
Total	318,000				

FC26266 - Civic Centre - Replace Gas-fired RTUs with ASHP RTU (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Life cycle replacement for the roof top units.
Upgrading to an air source heat pump unit is required in order to reach the GHG Reduction goals by 2030.
Project is planned for 2028 (engineering) and 2029 (implementation).

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance				64,000	
Climate Action Implementation Reserve			30,000	191,000	
Total			30,000	255,000	

FC26268 - Inlet Centre Firehall - Replace DHW Heater with Heat Pump (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Life cycle replacement of the DHW heater.
The new unit will be upgraded to a heat pump system to support GHG reduction goals by 2030

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance			9,000		
Climate Action Implementation Reserve			29,000		
Total			38,000		

FC26269 - Inlet Centre Firehall - Replace Boilers with Air to Water Heat Pump (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

For Inlet Centre Fire Hall, the existing condensing boiler serves in-floor slab heating serving the truck bays, gear storage, hose tower, workshop and washroom 109 on the main floor. The HRV system currently unreliable is going to be replaced in 2025.
An opportunity exists to eliminate the use of natural gas fired boilers, and significantly reducing GHG emissions. Air to water heat pumps are air source heat pumps (ASHPs) that can provide low temperature heating water for the in-floor heating. This would significantly reduce GHG emissions for the fire hall by replacing the existing boiler with an air to water heat pump. Gas fired boilers can be retained for back-up heat, however, because of the mild local climate, ASHPs can meet the building's heating load. Therefore, the existing gas boilers are unlikely to be required for back-up heating.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance	137,500				
Climate Action Implementation Reserve	550,100				
Total	687,600				

FC26270 - Inlet Centre Firehall - Lighting Retrofit (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Light Retrofiting has been identified in the GHG Reduction Study. Energy Conservation is a component of the GHG Reduction measures and it is needed to reach 2030 GHG Reduction goals.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve	118,000				
Total	118,000				

FC26273 - Glenayre Centre - Lighting Retrofit (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Light Retrofiting has been identified in the GHG Reduction Study. Energy Conservation is a component of the GHG Reduction measures and it is needed to reach 2030 GHG Reduction goals.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve	30,000				
Total	30,000				

FC26277 - Recreation Complex - Arena 1 Lobby Upgrade

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Life cycle upgrades required for the flooring, benches lighting and architectural finishes in the Arena 1 Lobby area.
This project will complete the renovation of this area of the Recreation Complex building.
Skate Shop was completed in 2025. We are planing to update all the Arena 1 front spaces to match the new skate shop finishes and lighting. This project will be completed in the same time with the Arena 1 Lobby Washroom renovation.
The changerooms for Arena 1 will be delayed to 2027-2028.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance	420,000				
Total	420,000				

FC26280 - Civic Centre - Lighting Retrofit (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Light Retrofiting has been identified in the GHG Reduction Study. Energy Conservation is a component of the GHG Reduction measures and it is needed to reach 2030 GHG Reduction goals.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve	249,000				
Total	249,000				

FC26282 - Fire Hall 2 - Replace gas fired RTU with ASHP RTU (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Life cycle replacement.
Upgrade to Heat Pump System to support GHG Reduction goals.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance				69,000	
Climate Action Implementation Reserve				24,000	
Total				93,000	

FC26283 - Fire Hall 2 - Replace DHW Heater with Heat Pump (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Life cycle replacement.
Upgrading to heat pump system to support GHG Reduction goals.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance				9,000	
Climate Action Implementation Reserve				3,000	
Total				12,000	

FC26284 - Fire Hall 2 - Install Electric Infrared Heaters for Apparatus (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Innitiative to support GHG Reduction goals.
Upgrade the gas fired units to electric at the life cycle replacement time- 2029.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance				30,000	
Climate Action Implementation Reserve				20,000	
Total				50,000	

FC26285 - Fire Hall 2 - Lighting Retrofit (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Light Retrofiting has been identified in the GHG Reduction Study. Energy Conservation is a component of the GHG Reduction measures and it is needed to reach 2030 GHG Reduction goals.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve	16,500				
Total	16,500				

FC26290 - Heritage Mountain Community Centre - Lighting Retrofit (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Light Retrofiting has been identified in the GHG Reduction Study. Energy Conservation is a component of the GHG Reduction measures and it is needed to reach 2030 GHG Reduction goals.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve	38,500				
Total	38,500				

FC26291 - Heritage Woods - Lighting Retrofit (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Light Retrofiting has been identified in the GHG Reduction Study. Energy Conservation is a component of the GHG Reduction measures and it is needed to reach 2030 GHG Reduction goals.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve	9,500				
Total	9,500				

FC26292 - Heritage Woods - CO2 DHW Heat Pump (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replacing ALL Natural Gas burning heaters has been identified in the GHG Reduction Study. Energy Conservation and elimination of the fosil fuel are components of the GHG Reduction measures and it is needed to reach 2030 GHG Reduction goals.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance			10,000		
Climate Action Implementation Reserve			18,000		
Total			28,000		

FC26296 - Old Mill Boathouse - Lighting Retrofit (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Light Retrofiting has been identified in the GHG Reduction Study. Energy Conservation is a component of the GHG Reduction measures and it is needed to reach 2030 GHG Reduction goals.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve	34,500				
Total	34,500				

FC26299 - Old Orchard Hall Caretaker Residence - Lighting Retrofit (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Light Retrofiting has been identified in the GHG Reduction Study. Energy Conservation is a component of the GHG Reduction measures and it is needed to reach 2030 GHG Reduction goals.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve	500				
Total	500				

FC26305 - Public Safety Building - Replace Gas Fired Heat Reclaim Unit (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Life cycle replacement.
Consultant recomends upgrading to an air source heat pump system in order to support the GHG reduction goals by 2030.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance		124,000			
Climate Action Implementation Reserve		100,000			
Total		224,000			

FC26308 - Public Safety Building - Lighting Retrofit (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Light Retrofiting has been identified in the GHG Reduction Study. Energy Conservation is a component of the GHG Reduction measures and it is needed to reach 2030 GHG Reduction goals.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve	150,500				
Total	150,500				

FC26309 - Artist Studios - Replace DHW Heater with ASHP (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replacing ALL Natural Gas burning heaters has been identified in the GHG Reduction Study. Energy Conservation and elimination of the fosil fuel are components of the GHG Reduction measures and it is needed to reach 2030 GHG Reduction goals.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance		9,000			
Climate Action Implementation Reserve		11,000			
Total		20,000			

FC26310 - Artist Studios - Lighting Retrofit (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Light Retrofiting has been identified in the GHG Reduction Study. Energy Conservation is a component of the GHG Reduction measures and it is needed to reach 2030 GHG Reduction goals.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve	6,400				
Total	6,400				

FC26312 - Rocky Point PSB - Lighting Retrofit (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Light Retrofiting has been identified in the GHG Reduction Study. Energy Conservation is a component of the GHG Reduction measures and it is needed to reach 2030 GHG Reduction goals.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve	20,500				
Total	20,500				

FC26319 - Works Yard - Lighting Retrofit (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Light Retrofiting has been identified in the GHG Reduction Study. Energy Conservation is a component of the GHG Reduction measures and it is needed to reach 2030 GHG Reduction goals.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve	50,500				
Total	50,500				

FC26323 - Facilities - Furniture Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Civic Centre furniture varies from original building (white furniture) to, various low cost suppliers (provided by various renovations) and newer cubicals furniture.
Current state does not offer flexibility to re-use any furniture and creates challenges when changes are required. Example: replace or upgrade desks for stand up work option.
Heritage Furniture was used to plan and price all the offices not previously upgraded.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City	100,000	50,000	50,000	50,000	50,000
Total	100,000	50,000	50,000	50,000	50,000

FC26326 - Public Safety Building - Add Siding for the East Exterior Wall

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The east wall of the building was not originally covered with metal clad siding. Plans to extend the building were abandoned and the current siding is affected by rain, causing water leaks and degradation.
Level 3 exterior door will be removed and siding should cover area to prevent water egress.
Cost is a rough estimate.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance	165,000				
Total	165,000				

FC26330 - Old Orchard Hall - Kitchen and Storage Renovation

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Kitchen equipment and cabinets need to be replaced. Existing ones are in rough shape and not repairable.
Storage in the main hall needs repairs, repainting and new shelves.
Access door for the storage roon is too narrow for safely taking chairs out.
This is a rough estimate.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance	75,000				
Total	75,000				

FC26335 - Public Safety Building - Accessibility Improvements

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This projec this addressing immediate priority accessibility recomendation from the assessment performed in 2024.
Cost is only a funding alocation, not an estimate.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Unallocated	50,000				
Total	50,000				

FC26337 - Civic Centre - Entrance Glass Canopy Gutter Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Current gutters between the Galeria wall andf the Glass canopy (awning) was not replaced during the building envelope replacement.
We have current leaks which cannot be repaired. Whole gutter system needs to be replaced. This work required taking the glass out, replace the gutter system and reinstall the glass. Estimate includes possible glass replacemnt during this process.
This is a rough estimate

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance	250,000				
Total	250,000				

FC26344 - Carpentry Shop - Lighting Retrofit (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Light Retrofiting has been identified in the GHG Reduction Study. Energy Conservation is a component of the GHG Reduction measures and it is needed to reach 2030 GHG Reduction goals.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve	17,000				
Total	17,000				

FC26348 - Recreation Complex - Arena 2 Score Clock Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Arena 2 Score board is not reliable and not locally supported. Installed in 2006 it has reached the end of the usefull life.
Extimate is not accurate. We will update once we get estimates.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance		100,000			
Total		100,000			

FC26349 - Recreation Complex - Benches for Arena1, Arena2 and Curling Lobbies

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Benches in Arena 1, Arena 2 and Curling Lobbies are worn out and present safety risks. These benches will have to be custom made to fit the areas and the patron needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance	80,000				
Total	80,000				

FC26350 - 3016 Murray Bldg - Lighting retrofit (GHR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Light Retrofiting has been identified in the GHG Reduction Study. Energy Conservation is a component of the GHG Reduction measures and it is needed to reach 2030 GHG Reduction goals.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve	22,500				
Total	22,500				

FC26351 - Westhill Pool - Lighting Retrofit (GHGR)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Light Retrofiting has been identified in the GHG Reduction Study. Energy Conservation is a component of the GHG Reduction measures and it is needed to reach 2030 GHG Reduction goals.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve	40,000				
Total	40,000				

FC26352 - Civic Centre - CCTV Upgrade

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Improvements to the CCTV systems.
More cameras needed and current wiring needs to be upgraded to current standards.
This is a rough estimate

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance	50,000				
Total	50,000				

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Parks

2026 - 2030 Capital Projects

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Parks Projects

	Project ID	Project Name		Priority	LP 2026	LP 2027	LP 2028	LP 2029	LP 2030	Mid Range
1	PK26004	Playground and Sports Equipment Repair Program		4. Medium	20,000	20,000	20,000	20,000	20,000	
2	PK26006	Chafer Beetle/Invasive Pests Management Program - City Lands		4. Medium	7,500	7,500	7,500	7,500	7,500	
3	PK26010	Horticulture Vegetation Replacement Program - City Lands		3. High	20,000	20,000	20,000	20,000	20,000	
4	PK26012	Urban Forestry - Tree Removals/Mitigation for City Lands		3. High	85,000	90,000	95,000	100,000	105,000	375,000
5	PK26014	Goose Management Program		4. Medium	10,000	10,000	10,000	10,000	10,000	
6	PK26016	Lifecycle Replacement - Heritage Mountain Grass Sportsfield Rehabilitation		4. Medium					730,000	
7	PK26017	Parks/Green Infrastructure - Planning/Asset Management Program		4. Medium	45,000	45,000	45,000	45,000	45,000	
8	PK26023	Urban Forestry - Tree Replacement Program		2. Council	20,000	25,000	25,000	30,000	30,000	
9	PK26030	Lifecycle Replacement - Fencing - Repair/Replacement of Fencing Program		3. High	20,000	20,000	20,000	20,000	20,000	
10	PK26032	Lifecycle Replacement - Annual Repairs for Pathways in Parks Program		3. High	25,000	25,000	25,000	30,000	30,000	
11	PK26052	Park Signage Replacement Program		4. Medium	10,000	10,000	10,000	10,000	10,000	
12	PK26062	Street Tree Maintenance Program		4. Medium	41,000	46,000	46,000	51,000	51,000	
13	PK26070	Pop Up Parks		4. Medium	40,000	40,000	40,000	45,000	45,000	
14	PK26074	Redevelopment Chip Kerr Park - minor upgrades		3. High		190,000				
15	PK26077	Upgrade - Pioneer Park Pathways - Resurfacing		5. Low	55,000					
16	PK26078	Lifecycle Replacement - Water Fountains, Misting stations, Water features Program		4. Medium	30,000	30,000	35,000	35,000	40,000	
17	PK26093	Lifecycle Replacement - Irrigation Replacement and Repair Program		3. High	20,000	20,000	20,000	20,000	20,000	
18	PK26102	Upgrade Playground - Flavelle Park Playground		4. Medium			190,000			
19	PK26103	Addition - Twin Creeks - Natural Playground Feature		5. Low	80,000					
20	PK26109	Upgrade Playground - Greenleaf Park		4. Medium						220,000
21	PK26118	Urban Forestry Student - Multi-year		3. High	17,500	17,500	20,000	20,000	20,000	
22	PK26119	Urban Forestry Tree Planting Program - 2x Aux Staff		3. High	58,000	58,000	60,000	60,000	62,000	
23	PK26121	Upgrade - Twin Creeks Park Pathway Resurfacing		5. Low						40,000
24	PK26122	North Shore Community Park - Tennis Court Resurfacing and Line Painting		4. Medium		35,000				
25	PK26124	Upgrade Playground - Heritage Mountain Park		4. Medium			240,000			
26	PK26126	Addition of Staircase and Pathway Construction - North Shore Community Park		3. High				75,000		
27	PK26127	Redevelopment - Cedarwood Park - Construction		3. High		765,000				
28	PK26129	Replace Aspenwood Park Trail to Field		4. Medium		40,000				
29	PK26130	Condition Assessment and Minor Repairs Aspenwood Park - Allen Block Retaining Wall		4. Medium		15,000				
30	PK26131	Upgrade Foxwood Park - Playground and Surfacing		4. Medium						80,000
31	PK26140	Conversion of Existing Field Lights to LED Lighting Program - North Shore Community Park / Tras		3. High		610,000				
32	PK26150	Parks Moveable Furnishings Program		5. Low	15,000	15,000	15,000	15,000	15,000	
33	PK26153	Pop Up Parks - Winter Program		5. Low	20,000	20,000	20,000	20,000	20,000	
34	PK26158	Infrastructure Repair and Replacement - Shoreline North		4. Medium	25,000					
35	PK26159	Accessibility Improvements Program - Trails - Urban Nature Trails		4. Medium	15,000	15,000	15,000	15,000	15,000	
36	PK26163	Replace - Westhill Park - Outdoor Fitness Equipment		4. Medium					40,000	
37	PK26167	Replace Turner Creek Bridge - Old Mill Park		3. High	156,500					
38	PK26169	Improvements - Seaview Park		5. Low		35,000				
39	PK26170	Upgrade Playground - Easthill park 2-5 year		4. Medium	55,000					
40	PK26171	Upgrade and Repair Sports Court Resurfacing / Line Marking Program		4. Medium	10,000	10,000	10,000	10,000	10,000	
41	PK26172	Replace Hett Creek Bridge at Wilkes Creek Trail		3. High	170,000					
42	PK26173	Lifecycle Replacement - Artificial Turf Fields - North Shore Community Park / Heritage Woods		4. Medium				1,340,000		
43	PK26174	Replace Pioneer Park - Gazebo Structure		5. Low			80,000			
44	PK26175	Lifecycle Replacement Program - Running Track - North Shore Community Park / Heritage Woods		4. Medium				1,545,000		
45	PK26176	Preventative Maintenance - Sports Fields - Drainage Flushing		3. High	35,000	35,000	35,000	35,000	35,000	200,000
46	PK26177	Above-Ground Infrastructure - Planning / Technical Assessment / Asset Management		3. High	30,000	30,000	30,000	30,000	30,000	150,000
	Total - Project Costs				1,135,500	2,299,000	1,133,500	3,608,500	1,430,500	1,065,000

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Parks Projects

	Project ID	Project Name	Priority	2026	2027 - 2030	5 Year Total	Funding Source
1	PK26004	Playground and Sports Equipment Repair Program	Medium	20,000	80,000	100,000	Parks
2	PK26006	Chafer Beetle/Invasive Pests Management Program - City Lands	Medium	7,500	30,000	37,500	Parks
3	PK26010	Horticulture Vegetation Replacement Program - City Lands	High	20,000	80,000	100,000	Parks
4	PK26012	Urban Forestry - Tree Removals/Mitigation for City Lands	High	85,000	390,000	475,000	Parks
5	PK26014	Goose Management Program	Medium	10,000	40,000	50,000	Parks
6	PK26016	Lifecycle Replacement - Heritage Mountain Grass Sportsfield Rehabilitation	Medium		730,000	730,000	Parks
7	PK26017	Parks/Green Infrastructure - Planning/Asset Management Program	Medium	45,000	180,000	225,000	Parks
8	PK26023	Urban Forestry - Tree Replacement Program	Council	20,000	110,000	130,000	Urban Forest Reserve
9	PK26030	Lifecycle Replacement - Fencing - Repair/Replacement of Fencing Program	High	20,000	80,000	100,000	Parks
10	PK26032	Lifecycle Replacement - Annual Repairs for Pathways in Parks Program	High	25,000	110,000	135,000	Parks
11	PK26052	Park Signage Replacement Program	Medium	10,000	40,000	50,000	Parks
12	PK26062	Street Tree Maintenance Program	Medium	41,000	194,000	235,000	Parks
13	PK26070	Pop Up Parks	Medium	40,000	170,000	210,000	Parks
14	PK26074	Redevelopment Chip Kerr Park - minor upgrades	High		190,000	190,000	Parks
15	PK26077	Upgrade - Pioneer Park Pathways - Resurfacing	Low	55,000		55,000	Parks
16	PK26078	Lifecycle Replacement - Water Fountains, Misting stations, Water features Program	Medium	30,000	140,000	170,000	Climate Action Implementation Reserve
17	PK26093	Lifecycle Replacement - Irrigation Replacement and Repair Program	High	20,000	80,000	100,000	Parks
18	PK26102	Upgrade Playground - Flavelle Park Playground	Medium		190,000	190,000	Parks
19	PK26103	Addition - Twin Creeks - Natural Playground Feature	Low	80,000		80,000	Community Amenity Contribution
20	PK26118	Urban Forestry Student - Multi-year	High	17,500	77,500	95,000	Urban Forest Reserve
21	PK26119	Urban Forestry Tree Planting Program - 2x Aux Staff	High	58,000	240,000	298,000	Parks
22	PK26122	North Shore Community Park - Tennis Court Resurfacing and Line Painting	Medium		35,000	35,000	Parks
23	PK26124	Upgrade Playground - Heritage Mountain Park	Medium		240,000	240,000	Parks
24	PK26126	Addition of Staircase and Pathway Construction - North Shore Community Park	High		75,000	75,000	Parks
25	PK26127	Redevelopment - Cedarwood Park - Construction	High		765,000	765,000	Parks
26	PK26129	Replace Aspenwood Park Trail to Field	Medium		40,000	40,000	Parks
27	PK26130	Condition Assessment and Minor Repairs Aspenwood Park - Allen Block Retaining Wall	Medium		15,000	15,000	Parks
28	PK26140	Conversion of Existing Field Lights to LED Lighting Program - North Shore Community Park / Trasolini	High		610,000	610,000	Climate Action Implementation Reserve
29	PK26150	Parks Moveable Furnishings Program	Low	15,000	60,000	75,000	Parks
30	PK26153	Pop Up Parks - Winter Program	Low	20,000	80,000	100,000	Parks
31	PK26158	Infrastructure Repair and Replacement - Shoreline North	Medium	25,000		25,000	Parks
32	PK26159	Accessibility Improvements Program - Trails - Urban Nature Trails	Medium	15,000	60,000	75,000	Parks
33	PK26167	Replace Turner Creek Bridge - Old Mill Park	High	156,500		156,500	Parks
34	PK26169	Improvements - Seaview Park	Low		35,000	35,000	Parks
35	PK26170	Upgrade Playground - Easthill park 2-5 year	Medium	55,000		55,000	Parks
36	PK26171	Upgrade and Repair Sports Court Resurfacing / Line Marking Program	Medium	10,000	40,000	50,000	Parks
37	PK26172	Replace Hett Creek Bridge at Wilkes Creek Trail	High	170,000		170,000	Parks
38	PK26173	Lifecycle Replacement - Artificial Turf Fields - North Shore Community Park / Heritage Woods	Medium		1,340,000	1,340,000	Unallocated
39	PK26174	Replace Pioneer Park - Gazebo Structure	Low		80,000	80,000	Parks
40	PK26175	Lifecycle Replacement Program - Running Track - North Shore Community Park / Heritage Woods	Medium		1,545,000	1,545,000	Unallocated
41	PK26176	Preventative Maintenance - Sports Fields - Drainage Flushing	High	35,000	140,000	175,000	Parks
42	PK26177	Above-Ground Infrastructure - Planning / Technical Assessment / Asset Management	High	30,000	120,000	150,000	Parks
	Total - Parks			1,135,500	8,471,500	9,607,000	

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PK26004 - Playground and Sports Equipment Repair Program

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The Playground and Sports Equipment at a number of City parks require replacement due to age/condition of equipment. This project is intended to fund repairs/replacement for individual play elements and extend the life expectancy of equipment in playgrounds throughout Port Moody, and meet CSA standards and address safety concerns that are identified during regular inspections.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks	20,000	20,000	20,000	20,000	20,000
Total	20,000	20,000	20,000	20,000	20,000

PK26006 - Chafer Beetle/Invasive Pests Management Program - City Lands

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

European Chafer Beetles are an invasive species that reproduce rapidly and feed on the roots of turf areas. Heavy infestations are a serious pest in the Metro Vancouver region and can cause significant damage to turf grass areas. In Port Moody, our City bylaws prohibit the use of neonicotinoid pesticides, and the City monitors and treats Chafer Beetle infestation through biological controls, such as nematodes, in coordination with our existing turf maintenance routine (aeration, dethatching, fertilizing, irrigation, and mowing).
Chafer Beetle continues to damage our City's turf, our Parks department strategically monitors and selects the hardest hit areas for treatment/restoration. This program has had great success since its inception, and to date has addressed public safety and user needs for fields. The risk of reducing this program would be a significant cost to repair a turf field.

Note: There are emerging threats of new invasive pests in the Metro Vancouvr Region i.e. Japanese beetle that will require monitoring and future budget consideration

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks	7,500	7,500	7,500	7,500	7,500
Total	7,500	7,500	7,500	7,500	7,500

PK26010 - Horticulture Vegetation Replacement Program - City Lands

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This program will allow for proactive maintenance and rehabilitation of City-owned horticulture planters and beds as part of the asset management program for parks.

This funding is used to address assets that don't meet the City's landscape standards and typically generate public complaints. The City's Horticulturalist undertakes an annual assessment of areas (traffic circles 58, walkways 40, landscape beds, traffic islands and medians > 100) and determines where it is more cost-effective to renovate/replace. City plantings are under increasing stress due to climate change impacts, and plant replacement is required at sites throughout the City with more climate resilient landscaping.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks	20,000	20,000	20,000	20,000	20,000
Total	20,000	20,000	20,000	20,000	20,000

PK26012 - Urban Forestry - Tree Removals/Mitigation for City Lands

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	**High**	Medium	Low

Strategic Priority

Sustainable Core Services	**Resilient Natural Environment**	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	**Natural Environment**	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

In recent years, our Urban forests have faced a number of challenges from severe weather occurrences such as windstorms, snow and ice events, and sustained periods of drought, as well as increased forest pests such as looper moths and beetles. These conditions, resulting from climate change, adversely impact the health and resilience, of the urban forests of Port Moody, leading to increased hazard tree mitigation through tree managment and removal activities to address public safety and risk management.

Parks staff and contractors will be removing a number of trees throughout the City for the foreseeable future and there is a growing trend in the Metro Vancouver region for larger scale damage than historical data.

2025/26 budget numbers have been adjusted upwards to reflect increasing contractor costs, as well as an increase in tree mortality, and a higher number of tree removals required. This is likely an environmnetal response to climate change. Only dead, diseased, failed, or hazardous trees are removed under this budet.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks	85,000	90,000	95,000	100,000	105,000
Total	85,000	90,000	95,000	100,000	105,000

PK26014 - Goose Management Program

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	High	**Medium**	Low

Strategic Priority

Sustainable Core Services	**Resilient Natural Environment**	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	**Not Applicable**	

Project Description

Goose droppings have the potential to impact user enjoyment at Rocky Point Park. This project will allow for development of strategies to better manage populations of Canada Geese in City parks. There are significant concerns with goose droppings related to public health and water quality impacts (high E.Coli counts), public safety through aggressive geese, while the aesthetic appeal of the park is also an issue as staff receive numerous complaints from the public. Funding will allow implementation of control methods including, temporary fencing, hazing, foreshore planting to discourage access.

Note: Will be reassessed after Rocky Point Park Master Plan phased implementation plan completed to look at design options to reduce goose management issues.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks	10,000	10,000	10,000	10,000	10,000
Total	10,000	10,000	10,000	10,000	10,000

PK26016 - Lifecycle Replacement - Heritage Mountain Grass Sportsfield Rehabilitation

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This project has been moved to the 2028 plan based on field condition assessment by staff, and a proposed drainage flushing program that will extend the life of the infrastructure.
Heritage Mountain Grass Sports Field is one of the City's premier grass fields and is used extensively by Port Moody Soccer Club and baseball. The field requires rehabilitation that includes the removal of the existing natural turf layer, replacement of the irrigation system, the addition of an amended sand topping mix, and re-seeding. The budget figure includes a provision for design and contract administration. The field would be out of use for approximately one season and will require coordination with field booking. This is a joint site and will need to be coordinated with SD43.

The scope of the project has been expanded to includes drainage improvements, regrading, irrigation infrastructure upgrades, and the removal of invasive species (field plantain, prostrate knotweed). These improvements are much needed to ensure continued and safe playability of the sports field.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks					730,000
Total					730,000

PK26017 - Parks/Green Infrastructure - Planning/Asset Management Program

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This project will enable staff to perform technical assessment/evaluation relating to Parks infrastructure improvements, condition assessments, and asset management updates, including unplanned emergency works.

The project involves:
- ***Technical Assessments of Park infrastructure (bridges, boardwalks, trail structures, irrigation, recreation infrastructure, lighting etc.)***
- ***GIS mapping– mapping of assets and updating condition assessments.***
- ***Infrastructure improvements to parks and existing projects (playgrounds, lighting, pathways)***
- ***Implementing inventory and conditions assessments for assets and natural assets within parkland (Asset and Natural Asset Management).***

Support of Resource Management Planning

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks	45,000	45,000	45,000	45,000	45,000
Total	45,000	45,000	45,000	45,000	45,000

PK26023 - Urban Forestry - Tree Replacement Program

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	**Council**	High	Medium	Low

Strategic Priority

Sustainable Core Services	**Resilient Natural Environment**	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	**Natural Environment**	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The tree replacement program will allow for proactive planting of trees on City lands to ensure that trees that are removed (hazardous, dead, City project related) are replaced according to City policy. This is specifically for replacement trees for city removal, there is a separate funding for cash-in-lieu compensation trees as required by the Tree Bylaw.

The management of the urban forests in Port Moody including a tree replacement program will create a resilient urban forest on public land. The scope includes replacement street trees, specimen trees and trees in parks. Urban forests are the framework to support biodiversity and are vital in creating canopy coverage for future generations and assist in the mitigation of climate change.

Will be updated to support the Urban Forest Management Plan (in draft)

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Urban Forest Reserve	20,000	25,000	25,000	30,000	30,000
Total	20,000	25,000	25,000	30,000	30,000

PK26030 - Lifecycle Replacement - Fencing - Repair/Replacement of Fencing Program

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

There is a need for fencing repairs and replacement in a number of parks for safety and aesthetic reasons. The operating budget does not have adequate budget for fencing repairs which are a component of life cycle replacement and will be prioritized to fencing that does not meet acceptable standards.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks	20,000	20,000	20,000	20,000	20,000
Total	20,000	20,000	20,000	20,000	20,000

PK26032 - Lifecycle Replacement - Annual Repairs for Pathways in Parks Program

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	**High**	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	**Healthy Community Development**	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	**Not Applicable**	

Project Description

There is a need to have an annual budget for asphalt repairs for park pathways to address public safety/risk management for tripping hazards. There are a number of sites that require repair annually and staff will prioritize repairs as needed to address the unacceptable condition sites. This will be included in Asset Management Plans for parks to be coordinated with inspections and service requests.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks	25,000	25,000	25,000	30,000	30,000
Total	25,000	25,000	25,000	30,000	30,000

PK26052 - Park Signage Replacement Program

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	High	**Medium**	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	**Healthy Community Development**	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	**Not Applicable**	

Project Description

Replacement and upgrade of signage in parks throughout Port Moody as part of planned asset management work. Renewing regulatory and instructional signs within parks will ensure that park standards are maintained.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks	10,000	10,000	10,000	10,000	10,000
Total	10,000	10,000	10,000	10,000	10,000

PK26062 - Street Tree Maintenance Program

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	High	**Medium**	Low

Strategic Priority

Sustainable Core Services	**Resilient Natural Environment**	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	**Natural Environment**	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Trees have numerous social, environmental, and economic benefits that contribute to improved quality of life for residents and visitors. Trees beautify our neighbourhoods, mitigate heating and cooling costs, reduce storm water impacts, improve air and water quality, increase commercial activity, and are linked to improved health of people. In the face of a changing climate evidenced by rising temperatures, longer more intense drought, and more frequent and damaging storms, the need to plant and manage a resilient inventory of street trees has never been greater.

The purpose of this program is to ensure the sustainability of the City's extensive street tree inventory, managing it proactively in a way that cost effective, and provides regular, comprehensive maintenance activities. This is work that also requires contractor specialized equipment and utility arborists for work near powerlines for some locations.

This program will be refined according to recommendations in the Urban Forest Management Plan.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks	41,000	46,000	46,000	51,000	51,000
Total	41,000	46,000	46,000	51,000	51,000

PK26070 - Pop Up Parks

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	High	**Medium**	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	**Healthy Community Development**	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	**Natural Environment**	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

In 2022, Parks staff installed a pop-up park at the Kyle Centre. The pilot project was well received by the community, with staff receiving positive reviews. In 2023, staff expanded the initiative to additional parks.

Staff intend to reuse equipment where feasible and continue to expand the program to additional sites to support park improvements and meet community expectations.
2024 Pop ups in Kyle (minigolf), Queens, Chip Kerr, and seasonal displays in Pioneer were very well recieved with lots of positive feedback, and requests to return in 2025.
2025 has also expanded the program into Easthill Park, and will expand on various Seasonal displays in Pioneer.
For future years, Parks will explore activations in some smaller neighborhood parks where feasible

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks	40,000	40,000	40,000	45,000	45,000
Total	40,000	40,000	40,000	45,000	45,000

PK26074 - Redevelopment Chip Kerr Park - minor upgrades

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The Parks and Recreation Master Plan recommends that the City conduct moderate upgrades to Chip Kerr Park. The neighborhood park has a number of infrastructure features that are nearing the end of their usable life. This presents an opportunity for a fresh design of the park that meets the needs of the local community.

This budget request is a placeholder for basic park upgrades that could occur prior to detailed redesign of the park, which would then be incorporated into the detailed design. I.e. Pathway paving for accessability, seating, water fountain.

Playground replacement would be a separate budget item, once detailed park design is complete. Would like to develop / install an accessible playground.

Estimate will be refined when DCC consultant work complete for construction costs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks		190,000			
Total		190,000			

PK26077 - Upgrade - Pioneer Park Pathways - Resurfacing

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The pathways at Pioneer Park require upgrades to maintain accessibility for the public. Staff will evaluate performance of Aspenwood Path. Looking to use envirobond stabilizer, asphalt not recommended due to extensive tree roots in parks.

Need to address archaeological monitoring for portion of park.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks	55,000				
Total	55,000				

PK26078 - Lifecycle Replacement - Water Fountains, Misting stations, Water features Program

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The water fountain at Chestnut Way Park is reaching the end of its usable life, and was repurposed from another park in 2022. The park is well used, and features basketball and tennis. Replacement will align with previous water fountain replacement projects and continue the standardization of fountains in City parks. Pproject timeline moved from 2027 to 2028 - unit still functionable.

Installation of a frost free fountain to support year round use of Easthill Park, including the tennis/pickleball court, playgrounds, basketball court and spray park. This is related to climate change adaptation for extreme heat and to support resuable bottles.

The water feature at Greenleaf Park has reached the end of its usable life and needs to be replaced.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve	30,000	30,000	35,000	35,000	40,000
Total	30,000	30,000	35,000	35,000	40,000

PK26093 - Lifecycle Replacement - Irrigation Replacement and Repair Program

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

There is a need for irrigation repairs and replacement in a number of parks in order to maintain plant health. The operating budget does not have adequate budget for irrigation repairs which are a component of life cycle replacement and will be prioritized to irrigation systems that are subject to breakages.

Improvements to include new controllers to improve water conservation (i.e. rain sensors)

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks	20,000	20,000	20,000	20,000	20,000
Total	20,000	20,000	20,000	20,000	20,000

PK26102 - Upgrade Playground - Flavelle Park Playground

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replacement of playground as part of City's asset management program.
Have added additional budget to allow for minor park improvements and potential reuse of slope as a slide feature.

cost estimate adjusted in 2025 to more accurately reflect current cost of small playground structure

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks			190,000		
Total			190,000		

PK26103 - Addition - Twin Creeks - Natural Playground Feature

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Natural playgrounds are a growing phenomenon throughout Municipalities around the world. Research indicates that, when children play and learn in nature, they do so with more vigor, engagement, imagination, and cooperation than in wholly artificial environments, and that symptoms of attention deficit and depression are reduced. Experts agree that children need access to nature the same way they need good nutrition and adequate sleep.

The City is installed its first natural playground at Inlet Park in 2024 and staff are proposing the installation of a small natural playground feature at Twin Creeks Park, to compliment the upgraded playground and tot area installed in 2023-24.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Community Amenity Contribution	80,000				
Total	80,000				

PK26118 - Urban Forestry Student - Multi-year

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	**High**	Medium	Low

Strategic Priority

Sustainable Core Services	**Resilient Natural Environment**	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	**Natural Environment**	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Project Summary: One (1) urban forestry university student will be hired to help with implementing the recommendations found in the Urban Forestry Management Strategy as well as deliver education and outreach to community groups. The student will contribute to a wide range of projects including policy development, outreach programs such as tree give aways, tree inventory updates and stewardship initiatives.

The role is intended for a four (4) month summer work term (May – August).
Detailed Summary:
• Student will research and assist with the develop a tree rebate or subsidy (tree sale) program to encourage tree planting on private land.
• Assist with the Development of a stewardship program that encompasses a range of options that the community can engage in, including:
• A 'Citizen Forester' program to train people who can support volunteer tree planting days, give talks to local schools and neighbourhood organizations, and generally support urban forest stewardship.
• Planting and restoration opportunities.
• Litter pickup.
• An "Adopt-a-Tree" program, for people to donate their time to support tree planting, establishment, and basic tree maintenance.
• Build connections with School District 43 for potential tree planting, natural area restoration and educational events.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Urban Forest Reserve	17,500	17,500	20,000	20,000	20,000
Total	17,500	17,500	20,000	20,000	20,000

PK26119 - Urban Forestry Tree Planting Program - 2x Aux Staff

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

**** Coordinate field work with invasives/restoration on overlapping site projects***

Project Summary : Additional tree planting staff and resources to double the current tree planting program to meet the objectives, outcomes, and tree planting targets of the UFMS. Under the current program the City has capacity to plant approximately 50 street/park trees and 500-750 native trees in restoration areas, annually. The additional funds will support the current tree planting program and allow for it to double in capacity, as well as provide the necessary monitoring, and maintenance for newly planted trees.

Detailed Summary :
- Two (2) TFT staff – who have experience in natural area restoration, planting, and maintenance activities.
- The program will run from mid-August to the end of November.
- They will require access to a pick-up truck to transport materials to and from site.
- End of summer activities (August/September) will include maintenance of previous years planting sites, preparation of new planting sites (e.g., installation of CWD, removal excessive debris, invasive removal, etc.) watering during drought conditions)
- Assist with larger street/shade tree planting initiatives that involve retrofitting of green infrastructure and improvement of soil conditions.
- Assist with community tree planting events that encourage tree planting events that encourage tree planting on public and private lands.
- Trees and supplies will be purchased using Urban Forestry Reserve Funds (cash in lieu)

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks	58,000	58,000	60,000	60,000	62,000
Total	58,000	58,000	60,000	60,000	62,000

PK26122 - North Shore Community Park - Tennis Court Resurfacing and Line Painting

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The tennis court surfacing at this park is beginning to show wear and tear from exposure to the elements, and court usage. The surfacing is reaching the end of its' life. There is a large crack in the surfacing beneath the net, running the width of the court.

The court will be resurfaced and line painted for tennis play and possibly pickleball play.

****** Subject to completion of pickleball strategy and proximity to homes******

Estimate based on proposed estimate to resurface Trasolini courts in 2021 (15k/court), two courts are $30k

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks		35,000			
Total		35,000			

PK26124 - Upgrade Playground - Heritage Mountain Park

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The large playground at this park is beginning to show its age and is outdated. It would be replaced with a new updated play structure, new swings, would be made accessible - perhaps through the use of some rubberized sufcacing around the play structure(s).

Estimate adjusted upwards to more accurately reflect costs in 2025 for similar scale projects

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks			240,000		
Total			240,000		

PK26126 - Addition of Staircase and Pathway Construction - North Shore Community Park

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The cuurrent pathway that connects the upper parking lot to the track and ATF is a long curvy-linear walkway. A strong and well used desire line has developed immediately east of the school tennis courts connecting these two locations. Erosion and drainage have become an issue.

Parks is proposing an asphalt paved pathway leading to a 10-12 step concrete staircase (with handrails).

****** This is SD43 property. Parks will need to further refine estimate and discuss with SD43 under a joint use agreement*******

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks				75,000	
Total				75,000	

PK26127 - Redevelopment - Cedarwood Park - Construction

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This park is located on a steep slope, making redevelopment and accessibility a challenge. A large portion of the developed area of the park is build up with wooden retaining walls that are quickly nearing the end of their life. Many timbers are rotting, and repairs are not feasible. Considerable mature landscape may need to be removed to facilitate reconstruction of new concrete or block walls. The water feature within the park is also very dated, lacks interest and is non-functional.

In 2023-24 Parks will develop a concept redevelopment plan.

Park upgrades would include a new sport court, new retaining walls and stairs, a new water play area, renovated landscaping and improved pathways. There is an existing playground structure that is retainable, being only a few years old.

Cost estimate will need to be refined following DCC consultant review of construction costs

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks		765,000			
Total		765,000			

PK26129 - Replace Aspenwood Park Trail to Field

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Currently the staircase in this park, connecting the upper trail to the sports field, consists of a series of 6, concrete 3-4 step staircases. The landings are made of compacted aggregate material. While the stairs are not in bad shape at this time, the combination of concrete steps and aggregate landinngs poses some challenges in poor weather (washout).

A new monolithic concrete staircase, or series of staircases would be constucted, complete with handrails.

Estimate will need to be refined through quotes from contractor.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks		40,000			
Total		40,000			

PK26130 - Condition Assessment and Minor Repairs Aspenwood Park - Allen Block Retaining Wall

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Betwwen the community center and sports field at this park are a series of retaining walls constructed of Allen Blocks. Several of the walls are beginning to show signs of wear and possible structural deficincies.

A consultant will be retained to complete a condition assesment of the walls and prepare a report outlining recommendations for repair, or replacement. Further work and budgeting will be based on results of this report depending on the extent of work required and additinal budget may be required.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks		15,000			
Total		15,000			

PK26140 - Conversion of Existing Field Lights to LED Lighting Program - North Shore Community Park / Trasolini

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

1) Conversion of existing field lighting at two North Shore Communtiy Park fields to LED lighting to reduce energy consumption and support Climate Action Plan.

North Shore Community Park was relamped in 2021 and baseball field relamped in 2023. Will time the LED conversion to the next relamping which will depend on hours of use for bulbs. Current bulbs are now very difficult to source and are becoming obsolete. Cost approx $10,000 for replacement bulbs annually.

Will evaluate after installation of LED lghts at Inlet Field and community user group feedback on lighting change.

Estimate will need to be updated based on lighting modelling and condition assessment of existing light poles. (Budget - $305,000 approx).

2025 estimate for PB court lighting - new - $270,000

2) Conversion of existing field lighting at Trasolini field to LED lighting to reduce energy consumption and support Climate Action Plan.

Trasolini was relamped in 2022 and will time the LED conversion to the next relamping which will depend on hours of use for bulbs. Current bulbs are now very difficult to source and are becoming obsolete. Cost approx $10,000 for replacement bulbs annually.

Will evaluate after installation of LED lghts at Inlet Field and community user group feedback on lighting change.
Estimate will need to be updated based on lighting modelling and condition assessment of existing light poles.

2025 estimate for PB court lighting - new - $270,000

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve		610,000			
Total		610,000			

PK26150 - Parks Moveable Furnishings Program

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

With the popularity of the Pop Up Parks series, Parks has seen an increase in the use of less formal, moveable site furnishings, which allow patrons to choose where they wish to enjoy the parks they are visiting. Adirondack chairs, bistro tables and chairs have been very popular and are continually moved around by park patrons. Parks woudl like to add rugged, all weather picnic tables (which could be rotated through various parks allowing different park experiences. 2024 quotation for Pilot Rock picnic tables (Suttle Recreation - approx. $2,000 each).

2025 update - tables referenced above now subject to 25-50% tariffs, so purchase of these tables has been put on hold. Will resume once tariffs are removed. Adrondack chairs have been hugely succesful. Intend to add more and/or replace as necessary.

Parks moveable furniture has recieved signficant positive feedback from senior management and public.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks	15,000	15,000	15,000	15,000	15,000
Total	15,000	15,000	15,000	15,000	15,000

PK26153 - Pop Up Parks - Winter Program

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Continuation and expansion of pop up park series. Budget to support purchase of materials, furnishings, new locations, etc.

June 2025 update - will explore activations in smaller neighborhood parks. With Kyle redevelopment occurring, new locations will have to be found, thus the need for additional expansion budget. Upgrades for power and or water may be required depending on locations.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks	20,000	20,000	20,000	20,000	20,000
Total	20,000	20,000	20,000	20,000	20,000

PK26158 - Infrastructure Repair and Replacement - Shoreline North

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Shoreline NORTH pedestrian gravel trail - build infrastructure repair and replacement. Projects include Old Orchard stair case east of meadow, adjacent boardwalk east of meadow, raised boardwalk over wetland near Sentinel, boardwalk near heron pond, and crib staircase west of heron pond.

All infrastructure has come to end of life and has been temporarily repaired. Archaeological considerations for some sites. *** Monitoring and arch referrals being applied for separately through corporate (Indigenous Relations) budgets.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks	25,000				
Total	25,000				

PK26159 - Accessibility Improvements Program - Trails - Urban Nature Trails

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Trail upgrades to increase accessibility. Remove barriers, reduce slopes, bank stability, reduce trip hazards.

Projects include: Brookside, Noon's Creek Trail, TCT, and Gas line trails.

Materials and labour. In house.

To be reviewed annually.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks	15,000	15,000	15,000	15,000	15,000
Total	15,000	15,000	15,000	15,000	15,000

PK26163 - Replace - Westhill Park - Outdoor Fitness Equipment

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The current outdoor fitness equipment at Westhill Park is nearing the end of its serviceable life. Parts and repairs are becoming increasingly difficult to perform and source.

Parks would seek to replace existing with new, updated and more modern outdoor fitness equipment.

See CanadaFit.ca for approximate pricing.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks					40,000
Total					40,000

PK26167 - Replace Turner Creek Bridge - Old Mill Park

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Complete reconstruciton of the timber frame Turner Creek vehicular bridge along Shoreline gravel trail in Old Mill Park.

Old bridge has reached the end of its serviceable life and has signficant structural decay within its girders. Decay was discovered during inspection in early 2025, and deemed unsafe for vehicular or pedestrian traffic. The bridge has been closed, and a temporary alumunum structure has been placed to continue to allow pedestrian only access to the the trail.

There is urgency to replace this vehicluar bridge as it is provides the only vehicluar access to Old Mill Park. Design work is being completed in 2025 under an Engineering budget, while construction is scheduled to be completed in mid-late 2026 in compliance with fish and bird windows.

Estimate from Spannovation engineering (completing design) for replacement bridge construction is $156,605 - sent July 2, 2025.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks	156,500				
Total	156,500				

PK26169 - Improvements - Seaview Park

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

A paved accessible trail connecting the sidewalk along Cecile Drive to the playground. This would serve all park users, rather than just users coming from the school property. Est. $10,000 based on length (approx 25 m) and previous 2025 parks paving projects.

A series of naturalized planting bed/ berms along Cecile, complete with low-maintenance native plants, large boulders and logs to protect the playground from potential vehicles, a few new trees, and two new benches facing the playground. This area would be designed to continue to allow pedestrian passage at various points along Cecile and would act as a physical and visual barrier for playground users. Est. $25,000 (plants, materials and labour) based on take off prepared by KB - March 11, 2025 email).

At this time, the constrution of a formal 12-14 crib stair case (est. $7,500) is not included in this request, as the uphill landing would be immediately adjacent to a vehicular drive aisle with no separation or sideway for pedestrians.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks		35,000			
Total		35,000			

PK26170 - Upgrade Playground - Easthill park 2-5 year

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Easthill water park was renovated in 2025 immediately adjacent to a small 2-5 yr playground that is nearing the end of its life. A simple 2-5 playstructure is proposed. Estimated cost for a similar replacements (Barber St - $50k), and (Art Wilkinson - $35k). Easthill will be similar in project scope, and would require updated Fibar surfacing and wooden borders. Total estimated cost including project mangement is $55,000.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks	55,000				
Total	55,000				

PK26171 - Upgrade and Repair Sports Court Resurfacing / Line Marking Program

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Allowance for sport court resurfacing and line painting to ensure courts are maintaied to a high level to ensure quality outdoor recereational ammenities. Budget would support crack repairs, resurfacing where necessary, repainting of lines, and general contractor maintenance. (Westhill, Town Centre, North Shore Community, Flavelle, Foxwood, Greenleaf, etc.)

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks	10,000	10,000	10,000	10,000	10,000
Total	10,000	10,000	10,000	10,000	10,000

PK26172 - Replace Hett Creek Bridge at Wilkes Creek Trail

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Hett Creek pedestrian bridge was heavily damaged by a fallen tree in Nov 2024. The bridge serves dual purpose: to carry foot traffic, as well as it acts as the primary support fort a utlities sewage pipe that is suspended beneath. It was determined by a structural engineer that the bridge needed complete replacement from the girders up. ISL Engineering provided a Cost estimate in May of 2025 for $149,000. See May 12, 2025 email "Wilkes Creek Traiil as Hett Creek Bride 334179 for details.

At time of this proposal, it was yet to be determined if insurance would be covering any portion of the bridge re-build. An insurance claim has been submitted by Risk Management.

This proposal is included in the 2026 capital budget process in the event the insurance claim is unsuccesful.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks	170,000				
Total	170,000				

PK26173 - Lifecycle Replacement - Artificial Turf Fields - North Shore Community Park / Heritage Woods

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Artificial turf field replacement program: for NSCP, Bob Favelle and Trasolini - typical 10-15 year lifecycle replacement.

The artificial turf field at NSCP is neaaring the end of its serviceable life and will require replacement. The current field was installed in 2015. Typical life cycle 10-15 years, per industry standard based on wear and use. Field is not excessively used.

Estimate is based on numbers presented in 2021/22 for Trasolini, and 2022 for Inlet (constructed in 2024). Estimate has been adjusted upward slightly to account for inflation and increased construction costs in 2025. Chad Siemens has more information on replacement sport field replacement and costing.

Cost estimate will need to be refined when further investigation is completed to refine scope of project (i.e. drainage, grading, underpad, carpet). Will also form part of DCC consultant review of construction costs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Unallocated				1,340,000	
Total				1,340,000	

PK26174 - Replace Pioneer Park - Gazebo Structure

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The gazebo structure in Pioneer park is showing signs of its age. The current structure is outdated and in need of new roofing, and timer supports. It is imagined that some of the materials can be reclaimed, and repurposed in the new structure. Estimate is for contractor design/build cost of small timber structure with internal seating, using existing utility connections. Current footprint is approximately 16'x16'.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks			80,000		
Total			80,000		

PK26175 - Lifecycle Replacement Program - Running Track - North Shore Community Park / Heritage Woods

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

ESTIMATE NEEDS TO BE REFINED - will form part of DCC consultant review of building costs.

The existing NSCP rubber track field was built in 2015 and is nearing the end of its serviceable / repairable life (typically 10-12 years). It is due for replacement in the next few years, as it is beginning to show signs of peeling and deteiorationg. This is a 6 lane track.

Currently grading issues exist, meaning base may need to be regraded and rebuilt.

Estimate is based on rough costs gathered from other parks department who went through similar exercise around 2024-25. Online pricing for similar 6 lane tracks range from $500-900,000 in CAD for replacing rubber alone. Delta Parks 2025 - $1.1M for replacement of rubber alone, total cost of 6 lane track project - $3.6M for complete rebuild - base up to rubber, including consulting and inspections.

Estimate will need to be refined as detailed project scope is developed.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Unallocated				1,545,000	
Total				1,545,000	

PK26176 - Preventative Maintenance - Sports Fields - Drainage Flushing

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This is a preventative sports field maintenance, drainage flushing program that will happen on an annual and rotating basis, to remove debris, sediment and roots from underground drainage to maintian high quality field conditions, and to extend the life of the sportsfields and their infrastructure.

The first field to requiring this work in 2026 is:

Heritage Mountain sports field is due for complete lifecycle replacement in the next few years. A separate capital request (PK26016) has been proposed for 2026, however that project could be deferred until 2028/29 as the field is in good condition at this point in time.

Should PK26016 be deferred it is highly recommended that preventative maintenance - drainage flusing - be completed in 2026 to prevent potential back ups which could impact adjacent homes and infrastructure. In 2023 there was a back up at this location, due to drainage. It is recommended preventative maintenance be performed every 3 years.

Estimate for this work, is approximately $35,000 plus tax.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks	35,000	35,000	35,000	35,000	35,000
Total	35,000	35,000	35,000	35,000	35,000

PK26177 - Above-Ground Infrastructure - Planning / Technical Assessment / Asset Management

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	**High**	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	**Infrastructure**
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This project will provide funding to complete technical assesments / evaluations relating to above-ground infrastructure improvements (including emergency works). There may be requiredments to provide assessments of failed or failing infrastructure and respond to issues on an emergency basis that may occur at any time of the year. The annual amount of work cannot be quantified so this budget is estimated to cover unanticipated work throughout the year. i.e. Noon Creek, Chines, Alfred Howe.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Parks	30,000	30,000	30,000	30,000	30,000
Total	30,000	30,000	30,000	30,000	30,000

Recreation

2026 - 2030 Capital Projects

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Recreation Projects

	Project ID	Project Name		Priority		LP 2026	LP 2027	LP 2028	LP 2029	LP 2030	Mid Range
1	RS26003	Cardio Weight Room Equipment Replacement		3. High		360,000					
2	RS26013	Replace chairs at Recreation Complex		3. High		45,000					
3	RS26015	Large Gymnasium Mats for the Port Moody Recreation Complex		3. High		45,000					
4	RS26016	Replacement of Ice Skate Rental Inventory		3. High		17,500					
5	RS26017	Selectorized Weight Room Equipment Replacement - Continuation		3. High		50,000					
6	RS26018	Establish a Volunteer Program		3. High		95,000	95,000				
	Total - Project Costs					**612,500**	**95,000**				

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Recreation Projects

	Project ID	Project Name	Priority	2026	2027 - 2030	5 Year Total	Funding Source
1	RS26003	Cardio Weight Room Equipment Replacement	High	360,000		360,000	Equipment - City
2	RS26013	Replace chairs at Recreation Complex	High	45,000		45,000	Equipment - City
3	RS26015	Large Gymnasium Mats for the Port Moody Recreation Complex	High	45,000		45,000	Equipment Replacement Reserve Fund
4	RS26016	Replacement of Ice Skate Rental Inventory	High	17,500		17,500	Equipment Replacement Reserve Fund
5	RS26017	Selectorized Weight Room Equipment Replacement - Continuation	High	50,000		50,000	Equipment Replacement Reserve Fund
6	RS26018	Establish a Volunteer Program	High	95,000	95,000	190,000	New Initiatives Reserve
	Total - Recreation			612,500	95,000	707,500	

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RS26003 - Cardio Weight Room Equipment Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The Cardio Weight Room Equipment will need to be replaced in 2026. Failure to replace the equipment will result in frequent equipment breakdowns and increased repair costs. The equipment is heavily used and customer complaints and decreased fitness revenue will result from a delay in replacing. The warranty will have expired by this point so the City will have to pay all the costs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City	360,000				
Total	360,000				

RS26013 - Replace chairs at Recreation Complex

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace chairs at Recreation Complex as they are at end of life

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City	45,000				
Total	45,000				

RS26015 - Large Gymnasium Mats for the Port Moody Recreation Complex

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The large mats in the gymnasium at the Port Moody Recreation Complex are worn out and have exceeded their usable life, requiring an increasing amount of maintenance to maintain them at an acceptable standard. Replacing them is essential to match the public's expectations for quality equipment and to safely support a number of diverse programs, including gymnastics and general activities for infants, preschoolers, and children.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund	45,000				
Total	45,000				

RS26016 - Replacement of Ice Skate Rental Inventory

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

A significant portion of the Recreation Division's ice skate rental inventory is in poor condition and no longer meets service standards. Replacing approximately 110 pairs of skates is necessary to maintain service quality and ensure that equipment provided to the public is safe and suitable to support public skating and skating lesson programs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund	17,500				
Total	17,500				

RS26017 - Selectorized Weight Room Equipment Replacement - Continuation

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The Selectorized equipment in the weight room will need to be replaced. Not replacing the equipment will result in decreased weight room usage, increased equipment maintenance costs and increased patron disfatisaction.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund	50,000				
Total	50,000				

RS26018 - Establish a Volunteer Program

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	**High**	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	**Healthy Community Development**	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	**Not Applicable**	

Project Description

There is a growing need for volunteer coordination within the Community Services Department to meet increasing demands across Recreation, Cultural Services, Parks, and Environment Services, including support for City events. Currently, volunteer management is handled with limited resources, with only 10 hours per week of staff time supporting multiple divisions and alongside other duties. This approach is no longer sustainable. A dedicated part-time Volunteer Coordinator (0.8 FTE; 28 hours per week) would provide centralized support for the department by streamlining volunteer recruitment, training, and retention. This role would also strengthen risk management through consistent, standardized procedures across divisions. The position is proposed as a three-year pilot to build a sustainable volunteer program, pursue funding opportunities, and measure impact.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
New Initiatives Reserve	95,000	95,000			
Total	95,000	95,000			

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2026 - 2030 Capital Projects

Corporate Services

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Division	Total Project Count	2026	2027	2028	2029	2030
Communications and Engagement	2	40,000				
Strategic Initiatives	2	25,000	15,000	15,000		
Total	**4**	**65,000**	**15,000**	**15,000**		

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Communications and Engagement

2026 - 2030 Capital Projects

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Communications and Engagement Projects

	Project ID	Project Name		Priority	LP 2026	LP 2027	LP 2028	LP 2029	LP 2030	Mid Range
1	CO26002	Website Transition Project		4. Medium	10,000					
2	CO26003	KMPG implementation / Customer Service Improvement communications		3. High	30,000					
	Total - Project Costs				40,000					

DRAFT

Communications and Engagement Projects

	Project ID	Project Name	Priority	2026	2027 - 2030	5 Year Total	Funding Source
1	CO26002	Website Transition Project	Medium	10,000		10,000	New Initiatives Reserve
2	CO26003	KMPG implementation / Customer Service Improvement communications	High	15,000		15,000	Development Process Reserve
				15,000		15,000	Sanitation Utility Reserve
	Total - Communications and Engagement			40,000		40,000	

DRAFT

CO26002 - Website Transition Project

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	High	**Medium**	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	**Not Applicable**	

Project Description

A project to explore options for improving customer service via the City's new website through integration of AI functionality and enhanced accessibilty.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
New Initiatives Reserve	10,000				
Total	10,000				

CO26003 - KMPG implementation / Customer Service Improvement communications

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	**High**	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	**Not Applicable**	

Project Description

Communications work required in support of implementation of KPMG recommendations and Customer Service Improvement Project deliverables.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Development Process Reserve	15,000				
Sanitation Utility Reserve	15,000				
Total	30,000				

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Strategic Initiatives

2026 - 2030 Capital Projects

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Strategic Initiatives Projects

	Project ID	Project Name		Priority		LP 2026	LP 2027	LP 2028	LP 2029	LP 2030	Mid Range
1	SI26001	Customer Service Inquiries Assessment		4. Medium		15,000	15,000	15,000			
2	SI26004	Truth and Reconciliation Framework		3. High		10,000					
	Total - Project Costs					25,000	15,000	15,000			

DRAFT

Strategic Initiatives Projects

	Project ID	Project Name	Priority	2026	2027 - 2030	5 Year Total	Funding Source
1	SI26001	Customer Service Inquiries Assessment	Medium	15,000	30,000	45,000	New Initiatives Reserve
2	SI26004	Truth and Reconciliation Framework	High	10,000		10,000	Growing Communities Fund
	Total - Strategic Initiatives			25,000	30,000	55,000	

DRAFT

SI26001 - Customer Service Inquiries Assessment

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	High	**Medium**	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	**Not Applicable**	

Project Description

This project aims to strengthen the City's customer service delivery by engaging a consultant to assess and document current service practices in a selected business area. Through a comprehensive review, the consultant will map key customer touchpoints, analyze existing workflows, and collaborate with staff to establish clear service standards and response expectations. The outcome will include a service manual outlining procedures, escalation protocols, and performance benchmarks to improve consistency, transparency, and efficiency. This foundational work is intended to support staff training, enhance public interactions, and lay the groundwork for broader customer experience improvements across the organization.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
New Initiatives Reserve	15,000	15,000	15,000		
Total	15,000	15,000	15,000		

SI26004 - Truth and Reconciliation Framework

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	**High**	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	**Not Applicable**	

Project Description

This project supports Phase 2 of the City's Truth and Reconciliation work, building upon the foundational engagement and learning completed in Phase 1. This work will delve deeper to develop practical and culturally respectful tools - for example, ones that will support the City in reaching protocol agreements with area Nations. The work will be informed by Indigenous perspectives and aligned with legislative obligations related to reconciliation, including the provincial Declaration on the Rights of Indigenous Peoples Act (DRIPA) and the federal Truth and Reconciliation Commission Calls to Action. This structured approach is intended to move the City from reflection into implementation, ensuring actions are meaningful, legally sound, and responsive to community relationships.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Growing Communities Fund	10,000				
Total	10,000				

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2026 - 2030 Capital Projects

Engineering & Operations

Division	Total Project Count	2026	2027	2028	2029	2030
Engineering	**30**	4,081,000	6,880,000	2,090,000	2,140,000	2,130,000
Fleet	**86**	2,216,100	3,256,800	1,425,500	2,541,900	1,118,900
Operations Admin	**3**	40,000	627,500		40,000	
Total	**119**	**6,337,100**	**10,764,300**	**3,515,500**	**4,721,900**	**3,248,900**

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Engineering

2026 - 2030 Capital Projects

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Engineering Projects

	Project ID	Project Name		Priority	LP 2026	LP 2027	LP 2028	LP 2029	LP 2030	Mid Range
1	EN26001	Traffic Signal Asset Management Program		3. High	160,000	160,000	160,000	160,000	160,000	
2	EN26003	Transit Infrastructure - Bus Stop Accessibility Improvements		3. High	30,000	30,000	30,000	30,000	30,000	
3	EN26004	Above-Ground Infrastructure - Planning/Asset Management		3. High	75,000	75,000	75,000	75,000	75,000	
4	EN26005	Engineering Project Management and Development Resource		3. High	160,000	160,000	160,000	160,000	160,000	
5	EN26006	Local Road Network (LRN) Road Reconstruction Program		3. High	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	3,000,000
6	EN26007	Traffic Safety Initiatives		3. High	100,000	75,000	75,000	75,000	75,000	
7	EN26008	Bridge & Overpass Structures - Monitoring, Scoping, Assessment & Minor Repairs		3. High	50,000	50,000	50,000	50,000	50,000	
8	EN26009	Major Road Network (MRN) Road Rehabilitation Program		3. High	750,000	1,000,000	50,000	50,000	50,000	4,050,000
9	EN26011	Transit Improvements Program		3. High	30,000	30,000	30,000	30,000	30,000	
10	EN26012	Bike and Pedestrian Improvement Program		3. High	25,000	25,000	25,000	25,000	25,000	
11	EN26013	Electrical & Communications Infrastructure Improvements		3. High	30,000	30,000	30,000	30,000	30,000	
12	EN26015	Streetlight Improvement Program		3. High		50,000		50,000		
13	EN26021	School Traffic Safety Initiative		3. High	50,000					
14	EN26025	Traffic Signal New Infrastructure		3. High	75,000	75,000	75,000	75,000	75,000	
15	EN26026	Development Cost Charges (DCC) Program Update and Amenity Cost Charges (ACC) Program Inc		3. High	75,000					
16	EN26031	Neighbourhood Traffic Calming Program		3. High	100,000	100,000	100,000	100,000	100,000	
17	EN26033	Barnet CPKC Overpass Seismic Retrofit and Deck Rehabilitation		3. High	400,000	3,700,000				
18	EN26037	Pedestrian Walkways/Accessibility Capital Rehabilitation Program		3. High	275,000	100,000	100,000	100,000	100,000	
19	EN26043	Traffic Safety Speed Humps Program		3. High	40,000	40,000	40,000	40,000	40,000	
20	EN26046	Prince & Union Boulevard Upgrade		4. Medium	100,000					
21	EN26053	Engineering & Operations Infrastructure Asset Life Cycle Program		3. High	30,000	30,000	30,000	30,000	30,000	
22	EN26054	Engineering & Operations Work Process / Work Control Program		3. High	30,000	30,000	30,000	30,000	30,000	
23	EN26055	St Johns Corridor Video Actuation Upgrade		3. High	90,000	90,000				
24	EN26056	Traffic Signal Coordination		2. Council	40,000				40,000	
25	EN26059	Parking Management Program		4. Medium	16,000	5,000	5,000	5,000	5,000	
26	EN26060	Road Safety Assessment		3. High	50,000					
27	EN26061	Seaforth and Seaview Multi-Use Path		4. Medium	100,000					1,100,000
28	EN26062	Master Transportation Plan Implementation and Funding Strategy		3. High	75,000					
29	EN26063	Traffic/Bike/Pedestrian Data Collection Program		4. Medium	25,000	25,000	25,000	25,000	25,000	
30	EN26064	Moody & Clarke Staircase Rehabilitation		3. High	100,000					
	Total - Project Costs				**4,081,000**	**6,880,000**	**2,090,000**	**2,140,000**	**2,130,000**	**8,150,000**

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Engineering Projects

	Project ID	Project Name	Priority	2026	2027 - 2030	5 Year Total	Funding Source
1	EN26001	Traffic Signal Asset Management Program	High	160,000	640,000	800,000	Transportation
2	EN26003	Transit Infrastructure - Bus Stop Accessibility Improvements	High	30,000	120,000	150,000	Transportation
3	EN26004	Above-Ground Infrastructure - Planning/Asset Management	High	75,000	300,000	375,000	Transportation
4	EN26005	Engineering Project Management and Development Resource	High	40,000	160,000	200,000	Transportation
				40,000	160,000	200,000	Drainage Capital Reserve
				40,000	160,000	200,000	Sewer Capital Reserve
				40,000	160,000	200,000	Water Capital Reserve
5	EN26006	Local Road Network (LRN) Road Reconstruction Program	High	1,000,000	4,000,000	5,000,000	Transportation
6	EN26007	Traffic Safety Initiatives	High	100,000	300,000	400,000	Transportation
7	EN26008	Bridge & Overpass Structures - Monitoring, Scoping, Assessment & Minor Repairs	High	50,000	200,000	250,000	Transportation
8	EN26009	Major Road Network (MRN) Road Rehabilitation Program	High	750,000	1,150,000	1,900,000	MRN Pavement Rehab Reserve
9	EN26011	Transit Improvements Program	High	30,000	120,000	150,000	Master Transportation Plan
10	EN26012	Bike and Pedestrian Improvement Program	High	25,000	100,000	125,000	Master Transportation Plan
11	EN26013	Electrical & Communications Infrastructure Improvements	High	30,000	120,000	150,000	Transportation
12	EN26015	Streetlight Improvement Program	High		100,000	100,000	Transportation
13	EN26021	School Traffic Safety Initiative	High	50,000		50,000	Transportation
14	EN26025	Traffic Signal New Infrastructure	High	75,000	300,000	375,000	Transportation
15	EN26026	Development Cost Charges (DCC) Program Update and Amenity Cost Charges (ACC) Program Inception	High	15,000		15,000	Transportation
				15,000		15,000	Drainage Capital Reserve
				15,000		15,000	Sanitation Utility Reserve
				15,000		15,000	Sewer Capital Reserve
				15,000		15,000	Water Capital Reserve
				100,000	400,000	500,000	Transportation
17	EN26033	Barnet CPKC Overpass Seismic Retrofit and Deck Rehabilitation	High	100,000	150,000	250,000	Transportation
					2,050,000	2,050,000	Grants
				100,000	500,000	600,000	MRN General Rehab Reserve
				200,000	1,000,000	1,200,000	MRN Pavement Rehab Reserve
18	EN26037	Pedestrian Walkways/Accessibility Capital Rehabilitation Program	High	250,000	300,000	550,000	Transportation
				25,000	100,000	125,000	MRN General Rehab Reserve
19	EN26043	Traffic Safety Speed Humps Program	High	40,000	160,000	200,000	Transportation
20	EN26046	Prince & Union Boulevard Upgrade	Medium	100,000		100,000	Transportation
21	EN26053	Engineering & Operations Infrastructure Asset Life Cycle Program	High	10,000	40,000	50,000	Transportation
				10,000	40,000	50,000	Sewer Capital Reserve
				10,000	40,000	50,000	Water Capital Reserve
22	EN26054	Engineering & Operations Work Process / Work Control Program	High	10,000	40,000	50,000	Transportation
				10,000	40,000	50,000	Sewer Capital Reserve
				10,000	40,000	50,000	Water Capital Reserve
23	EN26055	St Johns Corridor Video Actuation Upgrade	High	90,000	90,000	180,000	Transportation
24	EN26056	Traffic Signal Coordination	Council	40,000	40,000	80,000	Transportation
25	EN26059	Parking Management Program	Medium	16,000	20,000	36,000	Pay Parking Reserve
26	EN26060	Road Safety Assessment	High	50,000		50,000	Transportation
27	EN26061	Seaforth and Seaview Multi-Use Path	Medium	100,000		100,000	Transportation
28	EN26062	Master Transportation Plan Implementation and Funding Strategy	High	75,000		75,000	Transportation
29	EN26063	Traffic/Bike/Pedestrian Data Collection Program	Medium	25,000	100,000	125,000	Transportation
30	EN26064	Moody & Clarke Staircase Rehabilitation	High	100,000		100,000	Transportation
	Total - Engineering			4,081,000	13,240,000	17,321,000	

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EN26001 - Traffic Signal Asset Management Program

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This program addresses the rehabilitation of traffic signal assets based on a 2022 assessment report by PBX Engineering Ltd., which identified numerous poles at multiple intersections requiring replacement to ensure continued safe operation of the signals. This report also identified a need to modernize traffic signal cabinets and other maintenance and rehabilitation priorities. The duration of this program is expected to be completed in 10 years, by 2032.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Transportation	160,000	160,000	160,000	160,000	160,000
Total	160,000	160,000	160,000	160,000	160,000

EN26003 - Transit Infrastructure - Bus Stop Accessibility Improvements

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This multi-year program is to make all bus stops accessible pursuant to a Council report. Features such as concrete pads, retaining walls, grading changes, and pole relocations are being implemented to make the bus stops accessible throughout the City. This work is being coordinated with Translink and internally with another project to implement bus shelters and benches as part of the Master Transportation Plan.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Transportation	30,000	30,000	30,000	30,000	30,000
Total	30,000	30,000	30,000	30,000	30,000

EN26004 - Above-Ground Infrastructure - Planning/Asset Management

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	**High**	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	**Infrastructure**
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This project will provide funding to complete technical assessment/evaluations relating to above-ground infrastructure improvements (including emergency works). There may be requirements to provide assessments of failed infrastructure and respond to issues on an emergency basis that may occur at any time of the year. The amount of work cannot be quantified so this budget is estimated to cover unanticipated work throughout the year.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Transportation	75,000	75,000	75,000	75,000	75,000
Total	75,000	75,000	75,000	75,000	75,000

EN26005 - Engineering Project Management and Development Resource

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	**High**	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	**Not Applicable**	

Project Description

This project is to support the Engineering Management structure and positions in the completion of the City's capital delivery and asset management programs. The funding supports shared oversight between two Engineering Manager roles: Manager of Infrastructure Services and Manager of Project Delivery Services.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Transportation	40,000	40,000	40,000	40,000	40,000
Drainage Capital Reserve	40,000	40,000	40,000	40,000	40,000
Sewer Capital Reserve	40,000	40,000	40,000	40,000	40,000
Water Capital Reserve	40,000	40,000	40,000	40,000	40,000
Total	**160,000**	**160,000**	**160,000**	**160,000**	**160,000**

EN26006 - Local Road Network (LRN) Road Reconstruction Program

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This program budget is for the annual road reconstruction work primarily targeting our Local Road Network (LRN). The Major Road Network (MRN) has its own budget. The implementation program is based on road assessments and supplemented with assessments by Engineering & Operations staff. Prioritization of paving is being considered with coordinated utility upgrades and related development applications that bring contributed value for road upgrades. An estimated minimum of $750,000 annually is required to maintain the local roads.

Subject to budget availability, the next priorities in the annual paving program are tentatively scheduled as:
- Falcon Drive (Noons Creek to Coquitlam border)
- McGill Drive

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Transportation	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Total	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000

EN26007 - Traffic Safety Initiatives

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This project is provisionary funding for safety recommendations arising from Fire, Police, EHS, staff and the public. Typical work under this program would include Pedestrian Crosswalk Warrants, School Safety Improvements, Traffic Calming/Road Safety Improvements including Signage.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Transportation	100,000	75,000	75,000	75,000	75,000
Total	100,000	75,000	75,000	75,000	75,000

EN26008 - Bridge & Overpass Structures - Monitoring, Scoping, Assessment & Minor Repairs

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The purpose of this program is to maintain the integrity of the City's bridge and overpass structures through monitoring, assessments, and minor repairs to ensure these assets are safe. The program is based on implementing a work plan as recommended in an city-wide assessment report performed by a structural engineering consultant. This assessment and work plan is prepared every 5 years.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Transportation	50,000	50,000	50,000	50,000	50,000
Total	50,000	50,000	50,000	50,000	50,000

EN26009 - Major Road Network (MRN) Road Rehabilitation Program

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This program budget is for annual road reconstruction work on the Major Road Network (MRN). The implementation program is based on road assessment from consultants which provides a detailed road reconstruction plan and supplemented with additional assessments by Engineering & Operations staff.

The priority MRN paving works over the next five years will be along Ioco Road as part of the Ioco Road Utility Upgrade project. Based on the Class C estimate of the design work underway on this project, an additional $1,700,000 of budget is required to pave the 3.7 km Ioco Road corridor, from First Avenue to Avalon Drive. Construction is planned to be phased over two to three years. Budget request is $700,000 in 2026 and $1,000,000 in 2027.

Road rehabilitation work on the westbound lanes of the Barnet Highway was completed in 2024. Due to budgetary constraints and current pavement condition, the eastbound travel lanes will be done in the future in order to balance the MRN Pavement Rehabilitation Reserve at the end of 2030.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
MRN Pavement Rehab Reserve	750,000	1,000,000	50,000	50,000	50,000
Total	750,000	1,000,000	50,000	50,000	50,000

EN26011 - Transit Improvements Program

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This program will facilitate making improvements for transit users throughout the City. It will include modifying transit stops to make the transit experience safer and more enjoyable by modifying sidewalks to increase accessibility and providing proper entry and egress onto buses. Co-ordination will take place with TransLink. It will also include providing bus shelters in areas not included in the current small format advertising agreement. These small projects will serve to increase accessibility and comfort for transit users throughout the City.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Master Transportation Plan	30,000	30,000	30,000	30,000	30,000
Total	30,000	30,000	30,000	30,000	30,000

EN26012 - Bike and Pedestrian Improvement Program

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This program is to provide annual funding for the City's bike and pedestrian improvement program. Various minor projects are listed in the short term (within 5 year) goals of the Master Transportation Plan (MTP). Many of these projects are minor in nature and it is intended to plan a coordinated multiple location project contract to complete the improvements and construction work.
The short term goals and projects listed in the MTP are guiding projects to focus on the improvements of pedestrian and cycling infrastructure. Improving pedestrian and cycling infrastructure will reduce our carbon footprint and help achieve our MTP goal of doubling the proportion of trips made by walking, cycling and transit.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Master Transportation Plan	25,000	25,000	25,000	25,000	25,000
Total	25,000	25,000	25,000	25,000	25,000

EN26013 - Electrical & Communications Infrastructure Improvements

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This program will allow for installation of conduit at strategic locations which will undergo planned excavations. The conduit can be used for future electrical cable or telecommunications cabling in desirable locations. The amount of work cannot be quantified so this budget is an estimate only.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Transportation	30,000	30,000	30,000	30,000	30,000
Total	30,000	30,000	30,000	30,000	30,000

EN26015 - Streetlight Improvement Program

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This program is to fund prioritized response to street lighting concerns on local roads (non MRN) including improving existing street lighting fixtures, adding new light davit arms, and adding new street light poles and lamps. The program is in concert with the streetlight replacement program.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Transportation		50,000		50,000	
Total		50,000		50,000	

EN26021 - School Traffic Safety Initiative

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This program is part of an ongoing initiative to engage with locals and develop traffic safety and walk-to-school improvements. Based on these engagements, plans have been scheduled to make improvements at the schools. Educational outreach aimed at students to improve safety are also funded through this initiative. By the end of 2025, all schools will have been reviewed, so the budget request in 2026 is to develop the traffic safety implementation strategy for improvements at these schools.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Transportation	50,000				
Total	50,000				

EN26025 - Traffic Signal New Infrastructure

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This project is to fund any design of new traffic signal infrastructure. In addition to design, new traffic signal infrastructure requires reviewing and assessing existing and future traffic and pedestrian movements. Work will be coordinated with new developments and construction of capital projects and confirmed with alignment with the City's Master Transportation Plan.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Transportation	75,000	75,000	75,000	75,000	75,000
Total	75,000	75,000	75,000	75,000	75,000

EN26026 - Development Cost Charges (DCC) Program Update and Amenity Cost Charges (ACC) Program Inception

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	**High**	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	**Not Applicable**	

Project Description

This project is to update the City's Development Cost Charges (DCC) Program. The DCC program is to collect fees from development to help offset the cost of urban development and support the demand for infrastructure growth, including sewer, water, drainage, roads and parks. DCC programs are approved by the Province, and the City received approval on its last updated program at the end of 2019. Minor adjustments may be done annually. Per best practices, the DCC program requires a comprehensive review and update every 5 years to ensure the program is aligned with growth projections, development projections and considers the implementation status of all the capital projects in its program.

Amenity Cost Charges (ACCs) are a new development finance tool that allow local governments to collect funds for amenities like community centres, recreation centres, daycares, and libraries from new development that results in increased population. These amenities support livable and complete communities in areas of growth. As a result of the recently passed Bill 46 by the Province, ACCs were introduced as a tool to raise revenue in paying for the infrastructure and amenities to support the growth enabled by housing legislation passed by the Province in late 2023 (Bills 44, 46, and 47).

This project was started in 2025 with both bylaws planned to be completed in 2026. Additional funding of $75,000 is required for additional work to address additional requirements set forth in guidelines issued by the Province in 2025.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Transportation	15,000				
Drainage Capital Reserve	15,000				
Sanitation Utility Reserve	15,000				
Sewer Capital Reserve	15,000				
Water Capital Reserve	15,000				
Total	75,000				

EN26031 - Neighbourhood Traffic Calming Program

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	**High**	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	**Healthy Community Development**	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	**Not Applicable**	

Project Description

This program has been created as part of a new initiative to engage with locals and develop traffic calming solutions in local neighbourhoods. Based on these engagements, studies will be undertaken to improve traffic safety in neighbourhoods. Minor and moderate improvements will be piloted first, and then implemented under this program. Large or significant changes will be referred for future funding application as a capital request.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Transportation	100,000	100,000	100,000	100,000	100,000
Total	100,000	100,000	100,000	100,000	100,000

EN26033 - Barnet CPKC Overpass Seismic Retrofit and Deck Rehabilitation

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This project is to rehabilitate the deck and seismically upgrade the Eastbound Bridge at the CP Rail Overpass at Barnet Highway.

At this overpass location, there are two bridges (Eastbound and Westbound) that carry a major traffic corridor (Highway 7A) over CP Rail and form one of only two crossings over the railway within the City limits. An assessment was completed in 2017 which recommended rehabilitation to extend the bridges' service life. The Westbound bridge, built circa 1950, the older of the two structures, was rehabilitated in 2019. Work included deck rehabilitation, seismic retrofit, and sidewalk widening. At the time of the assessment, the Eastbound structure, built circa 1974, was found to be in generally good condition; however, some deck-level rehabilitation was recommended over the next 10 years in order to maintain its condition at relatively low cost to the City. The existing deck was recommended for a full overlay in the next 10 years along with seismic retrofit work. The bridge crossing was previously retrofitted for collapse prevention using now superseded standards. Seismic retrofitting to the latest standard would further reduce risk as a post-earthquake utility.

Bridge seismic retrofit analysis was completed in 2023. Both engineering design work of the seismic retrofit and the deck overlay work will be done in 2026, with construction planned for 2027. Total cost of this project is estimated at $4.1 million, with a TransLink grant providing $2 million.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Transportation	100,000	150,000			
Grants		2,050,000			
MRN General Rehab Reserve	100,000	500,000			
MRN Pavement Rehab Reserve	200,000	1,000,000			
Total	400,000	3,700,000			

EN26037 - Pedestrian Walkways/Accessibility Capital Rehabilitation Program

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This program addresses the rehabilitation of existing sidewalks, pathways, curb letdowns, driveway crossings, and other walking facilities to improve accessibility for all users and also improve general walking comfort. Priority will generally be as directed by the Transportation Committee, generally given to locations undergoing work in the Local Road Network/Major Road Network (LRN/MRN) Road Rehabilitation Programs, to enable resources to be more efficiently allocated, but spot improvements will also be undertaken. An additional $175,000 has been requested in 2026 to address additional sidewalk repairs on Klahanie Drive.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Transportation	250,000	75,000	75,000	75,000	75,000
MRN General Rehab Reserve	25,000	25,000	25,000	25,000	25,000
Total	275,000	100,000	100,000	100,000	100,000

EN26043 - Traffic Safety Speed Humps Program

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The City Traffic Calming Policy is the overall program that addresses the locations that have been prioritized by the Transportation Committee and can take substantial resources to implement. To support the Traffic Calming Policy, Council approved the Speed Hump Program to help accelerate prioritized locations that meet the established criteria for speed humps and provide more expedient response to traffic calming requests on local roads.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Transportation	40,000	40,000	40,000	40,000	40,000
Total	40,000	40,000	40,000	40,000	40,000

EN26046 - Prince & Union Boulevard Upgrade

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The intersection of Prince Street and Union Boulevard was identified as a safety concern due to the challenges with the irregular lane configuration and grade challenges. A conceptual design has been prepared that changes the traffic control and improves vehicle sightlines and pedestrian safety through the installation of curb extensions, standard crosswalk letdowns and improved lighting. This project is to implement the construction at this intersection.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Transportation	100,000				
Total	100,000				

EN26053 - Engineering & Operations Infrastructure Asset Life Cycle Program

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Following completion of engineering & operations infrastructure asset life cycle program, this annual program will support ongoing improvement and sustainment of asset data tracking and management to support short and long term infrastructure asset decision making and planning.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Transportation	10,000	10,000	10,000	10,000	10,000
Sewer Capital Reserve	10,000	10,000	10,000	10,000	10,000
Water Capital Reserve	10,000	10,000	10,000	10,000	10,000
Total	30,000	30,000	30,000	30,000	30,000

EN26054 - Engineering & Operations Work Process / Work Control Program

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Following completion of the engineering & operations work process review, this annual program will support ongoing improvement, updating, and sustainment of work order and work management processes that were put into place.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Transportation	10,000	10,000	10,000	10,000	10,000
Sewer Capital Reserve	10,000	10,000	10,000	10,000	10,000
Water Capital Reserve	10,000	10,000	10,000	10,000	10,000
Total	30,000	30,000	30,000	30,000	30,000

EN26055 - St Johns Corridor Video Actuation Upgrade

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This project aims to modernize the current traffic management system along the St Johns corridor by replacing traditional loop actuation sensors with video actuation technology. The upgrade involves the installation of state-of-the-art traffic cameras at signalized intersections. These cameras can collect and analyze real-time traffic data, allowing for dynamic adjustments to traffic signals based on current conditions. This project is expected to improve traffic flow, particularly during peak hours, by optimizing signal timing and enhancing overall roadway efficiency.

Four more intersections along St Johns Street are to be retrofitted, with two in 2026 and the final two in 2027. Costs include equipment, labour, and software licensing costs.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Transportation	90,000	90,000			
Total	90,000	90,000			

EN26056 - Traffic Signal Coordination

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	**Council**	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	**Not Applicable**	

Project Description

Annual revisions of traffic signal coordination and timing, based on collecting travel patterns and volumes, to ensure efficient movements for all users by reducing congestion and associated GHG emissionsCouncil directed program. Revise traffic signal coordination timing to reduce congestions and corresponding GHG emissions. This program is Council directed.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Transportation	40,000				40,000
Total	40,000				40,000

EN26059 - Parking Management Program

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Pay Parking was implemented in Port Moody in the fall of 2024. Revenues from pay parking are being used to fund a bylaw office and partly fund a transportation technologist. The Pay Parking Management Program is being established to ensure that the pay parking is properly serviced. The funding would be to purchase signage, materials, and minor contracted services. This program is being funded from the Pay Parking Reserve.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Pay Parking Reserve	16,000	5,000	5,000	5,000	5,000
Total	16,000	5,000	5,000	5,000	5,000

EN26060 - Road Safety Assessment

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This project includes a review of traffic and collision data, screening for priority locations, assessment of selected site conditions, development of recommended countermeasures and cost estimates, and ranking the priority locations in the City's capital program. Ultimately, the study findings would help the City in prioritizing locations for various mitigating measures to improve the road safety for all road users.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Transportation	50,000				
Total	50,000				

EN26061 - Seaforth and Seaview Multi-Use Path

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

As part of connecting the bike network from Coquitlam and the Glenayre neighbourhood to Moody Centre, a multi-use path/bike path is being planned along Seaforth Way and Seaview Drive. This project is to implement a design of this bike route, with construction slated for later years as part of the project prioritization process in the Master Transportation Plan Update implementation plan.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Transportation	100,000				
Total	100,000				

EN26062 - Master Transportation Plan Implementation and Funding Strategy

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	**High**	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	**Healthy Community Development**	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	**Transportation & Mobility**	Waste Reduction & Management	Not Applicable	

Project Description

Council approved the MTP Update in June 2025. This project is to plan and select a funding source for the Big Five Moves projects identified in the MTP.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Transportation	75,000				
Total	75,000				

EN26063 - Traffic/Bike/Pedestrian Data Collection Program

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This project allocates a specific budget for staff to implement active transportation counting devices on multi-use pathways and/or bike lanes at various locations in the City to understand the use and to plan for future expansion, if possible.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Transportation	25,000	25,000	25,000	25,000	25,000
Total	25,000	25,000	25,000	25,000	25,000

EN26064 - Moody & Clarke Staircase Rehabilitation

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This project is to rehabilitate the pedestrian staircase at the Moody Centre SkyTrain parking lot at the intersection of Moody St and Clarke St. The staircase landings are concrete and the handrail are galvanized steel mounted on concrete columns but the stringers and treads are made from timber which is in poor condition. The project will replace the wooden stairs with concrete.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Transportation	100,000				
Total	100,000				

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Fleet

2026 - 2030 Capital Projects

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Fleet Projects

	Project ID	Project Name		Priority		LP 2026	LP 2027	LP 2028	LP 2029	LP 2030	Mid Range
1	FL26004	FD - Replace FR014 - 09 Wells Cargo Trailer		3. High			29,300				
2	FL26010	OP - Replace OP099L - 2011 Ingersol Lightsource Trailer		3. High			37,700				
3	FL26011	OP - Replace OP99F - 2012 Atlas Copco Air Compressor Trailer 8643IC		3. High			29,100				
4	FL26015	OP - Replace OP40A - 2013 Flatbed (Flushing) Trailer		3. High			19,400				
5	FL26016	OP - Replace OP056 - 2014 Cargo Express Trailer (Civil Construction)		3. High			29,200				
6	FL26023	PK - Replace PK017 - 2008 Agri-Metal Tuff Vac Sweeper Attachment		3. High			37,700				
7	FL26034	PK - Replace PK069 - 17 F550 Dump		3. High			204,600				
8	FL26037	OP - Replace OP074 - 17 Cat 430F2 Backhoe Loader SNIC		3. High			296,500				
9	FL26042	OP - Replace OP104 - 2021 Big Tex Tandem Trailer SNIC		3. High			11,900				
10	FL26046	OP - Replace OP034 - 2009 Trailtech Tilt Trailer		3. High			27,600				
11	FL26047	OP - Replace OP059 - 16 F150 4x4 Super Cab		3. High		94,500					
12	FL26048	OP - Replace OP060 - 16 Ford Transit 350 Van		3. High		105,100					
13	FL26049	OP - Replace OP062 - 14 Clarke 5,000lbs Forklift		3. High			43,100				
14	FL26050	OP - Replace OP068 - 16 Ford F150 Super Cab 4x4 **		3. High		84,100					
15	FL26051	OP - Replace OP079 - 2018 Peterbilt Elgin Crosswind		1. Pre-Approved		620,000					
16	FL26052	OP - Replace OP080 - 2018 Freightliner 108SD Dump SNIC ***		1. Pre-Approved		597,300					
17	FL26053	OP - Replace OP100 - 2020 F550 Bucket Truck		3. High			193,800				
18	FL26054	OP - Replace OP099M - 2013 Kohler Mobile Generator ***		3. High			126,100				
19	FL26055	PK - Replace PK065A - 2016 Ford F150 Super Cab		3. High		80,800					
20	FL26057	PK - Replace PK084 2019 Ferris FB2000		3. High		18,300					
21	FL26058	PK - Replace PKM002 - Redexim Overseeder		3. High		26,200					
22	FL26060	FD - Replace FR019 - 11 Wells Cargo Trailer		3. High			21,500				
23	FL26061	FD - Replace FR022 - 16 Ford F550 Hooklift		3. High			193,800				
24	FL26062	FC - Replace FC063 - 17 Ford F150 Super Cab 4x4 **		3. High			134,600				
25	FL26063	FC - Replace FC064 - 17 Ford Transit Van **		3. High			134,600				
26	FL26064	FC - Replace FC067 - 2017 Ford Transit Connect **		3. High			86,200				
27	FL26065	FD - Replace FR023 - 2017 Ford Explorer Interceptor **		3. High			86,200				
28	FL26067	PK - Replace PK078 - 2019 Redexim Level Spike 2200		3. High			22,000				
29	FL26068	PK - Replace PK079 - 2019 Redexim Verti Groom 2000		3. High			16,600				
30	FL26069	PK - Replace PK087 - 2021 John Deere 1575 Terrain Cut SNIC		3. High			71,700				
31	FL26070	PK - Replace PK088 - 2021 Snake River Trailer		3. High			10,800				
32	FL26071	OP - Replace OP106 - 2021 John Deere W61R Mower		3. High			16,200				
33	FL26072	OP - Replace OP091 - 2017 Ford F350 Super Cab		3. High			97,000				
34	FL26073	OP - Replace OP073 - 17 Ford F150 Super CrewPU 4WD ***		3. High		86,200					
35	FL26074	OP - Replace OP078 - 17 Ford F350 Super Cab 4x4 ***		3. High			97,000				
36	FL26075	OP - Replace OP086 - 2020 Freightliner 114SD VACTOR		1. Pre-Approved			1,003,100				
37	FL26076	OP - Replace OP105 - 2021 John Deere 1575 Terrain Cut SNIC		3. High			71,800				
38	FL26082	BL - Replace PL004 - 2018 Ford Transit Connect **		3. High				66,200			
39	FL26083	CU - Replace CU001 - 07 Dodge Caravan **		3. High		83,600					
40	FL26084	EN - Replace EN001 - 2018 Ford Escape		3. High				55,100			
41	FL26085	FC - Replace FC066 - 2018 Ford F150		3. High				93,800			
42	FL26086	OP - Replace OP066 - 16 Mercedes Sprinter 3500		3. High				113,200			
43	FL26087	OP - Replace OP067 - 16 Mercedes Sprinter 3500		3. High				132,000			
44	FL26088	OP - Replace OP069 - 16 Wachs Valve Exercising Trailer		3. High				113,200			
45	FL26089	OP - Replace OP081 - 2018 Ford Escape		3. High				66,200			
46	FL26090	OP - Replace OP082 - 17 Cat 914M Loader SNIC		3. High				198,600			
47	FL26091	OP - Replace OP99P - 2018 Ver-Mac Sign Trailer		3. High				33,900			
48	FL26092	OP - Replace OP113 - 2018 F150 Crew Cab		3. High				77,300			
49	FL26093	PK - Replace PK073 - 2018 Ford F150 Super Cab **		3. High				82,800			
50	FL26094	PK - Replace PK074 - 2018 F150 Super Cab **		3. High				82,800			
51	FL26095	PK - Replace PK076 - 2018 F150 Super Cab **		3. High				77,300			
52	FL26096	PK - Replace PK093 - 2022 Cormidi C13.85 Dumper		3. High				33,100			
53	FL26103	FC - FC074A - Buyout Lease for 2022 PHEV Ford Escape **		3. High						58,000	
54	FL26108	OP- New Vehicle - F550 Extended cab - Drainage Maintenance Vehicle ***		3. High		200,000					
55	FL26115	FC - Replace FC065 2017 Zamboni		3. High					232,000		
56	FL26116	FC - Replace FC073 2019 Ford Ranger		3. High					79,200		
57	FL26117	OP - Replace OP072 2017 F550 Fleet Service Truck		3. High					147,100		
58	FL26118	OP - Replace OP0102 2021 F600 4x4 Regular Cab Dump		3. High					198,000		
59	FL26119	OP - Replace OP103 2021 Caterpillar 420XE Backhoe SNIC		3. High					309,000		
60	FL26120	OP - Replace OP99O Safepace Cruiser LT Trailer - Speed Readerboard		3. High					29,000		

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Fleet Projects

	Project ID	Project Name		Priority		LP 2026	LP 2027	LP 2028	LP 2029	LP 2030	Mid Range
61	FL26121	PK - Replace PK104 2019 Ford Ranger **		3. High					73,500		
62	FL26122	PK - Replace PK109 2023 Kubota RTV1100C SNIC		3. High					67,900		
63	FL26123	FD - Replace FR024 2019 Ford Explorer Interceptor **		3. High					90,500		
64	FL26124	FD - Replace FR029 2021 Polaris Ranger 1000		3. High					31,500		
65	FL26128	OP - Replace OP089 2022 MACK Granite Tandem Dump SNIC		3. High					584,500		
66	FL26129	OP - Replace OP090 MACK Granite Single Dump SNIC		3. High					501,700		
67	FL26130	FC - Replace FC072 2020 Ford Transit Van **		3. High						104,300	
68	FL26131	FC - Replace RS062 2020 Ford Ranger ** ***		3. High						81,200	
69	FL26133	OP - Replace OP112 2020 Ford Transit AWD		3. High						98,600	
70	FL26134	OP - OP084 - Replace OP084 16 New Holland T5 115HP		3. High						259,600	
71	FL26135	OP - Replace OP102 - 2021 F600 4x4 Regular Cab Dump SNIC		3. High					198,000		
72	FL26136	OP - Replace OP99L - 2011 Ingersol Lightsource Trailer		3. High			37,700				
73	FL26137	PK - Replace PK082 2020 Might E Truck **		3. High						75,300	
74	FL26138	PK - Replace PK083 2020 Ford Ranger Crew Cab **		3. High						75,300	
75	FL26139	PK - Replace PK102 Double-A 14K Dump Trailer		3. High						27,900	
76	FL26140	PK - Replace PK106 2024 Woods Batwing Turf Mower		3. High						53,300	
77	FL26141	PK - Replace PK111 Kubotas RTV1100C SNIC		3. High						69,600	
78	FL26142	PK - Replace PK112 Kubotas VS400 Spreader Attachement SNIC		3. High						7,100	
79	FL26144	FD - Replace FR027 2020 Ford F350 Crew Cab		3. High						115,900	
80	FL26145	FD - Replace FR028 2020 Ford Expedition **		3. High						92,800	
81	FL26147	NEW - PK - E Zero Turn Mower **		3. High		50,000					
82	FL26149	FC - FC065 - Zamboni Battery Replacement		3. High		30,000					
83	FL26151	NEW - FL - Garage improvements - Fleet Auxiliary Building		3. High				200,000			
84	FL26152	NEW - FL - Fleet Management Information System (FMIS) and Telematics		3. High		70,000	70,000				
85	FL26153	FC - FC069 - Zamboni Battery Replacement		3. High		30,000					
86	FL26154	FL - Key Management System		3. High		40,000					
	Total - Project Costs					2,216,100	3,256,800	1,425,500	2,541,900	1,118,900	

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Fleet Projects

	Project ID	Project Name	Priority	2026	2027 - 2030	5 Year Total	Funding Source
1	FL26004	FD - Replace FR014 - 09 Wells Cargo Trailer	High		29,300	29,300	Equipment Replacement Reserve Fund
2	FL26010	OP - Replace OP099L - 2011 Ingersol Lightsource Trailer	High		37,700	37,700	Equipment Replacement Reserve Fund
3	FL26011	OP - Replace OP99F - 2012 Atlas Copco Air Compressor Trailer 8643IC	High		29,100	29,100	Equipment Replacement Reserve Fund
4	FL26015	OP - Replace OP40A - 2013 Flatbed (Flushing) Trailer	High		19,400	19,400	Equipment Replacement Reserve Fund
5	FL26016	OP - Replace OP056 - 2014 Cargo Express Trailer (Civil Construction)	High		29,200	29,200	Equipment Replacement Reserve Fund
6	FL26023	PK - Replace PK017 - 2008 Agri-Metal Tuff Vac Sweeper Attachment	High		37,700	37,700	Equipment Replacement Reserve Fund
7	FL26034	PK - Replace PK069 - 17 F550 Dump	High		204,600	204,600	Equipment Replacement Reserve Fund
8	FL26037	OP - Replace OP074 - 17 Cat 430F2 Backhoe Loader SNIC	High		296,500	296,500	Equipment Replacement Reserve Fund
9	FL26042	OP - Replace OP104 - 2021 Big Tex Tandem Trailer SNIC	High		11,900	11,900	Equipment Replacement Reserve Fund
10	FL26046	OP - Replace OP034 - 2009 Trailtech Tilt Trailer	High		27,600	27,600	Equipment Replacement Reserve Fund
11	FL26047	OP - Replace OP059 - 16 F150 4x4 Super Cab	High	94,500		94,500	Equipment Replacement Reserve Fund
12	FL26048	OP - Replace OP060 - 16 Ford Transit 350 Van	High	105,100		105,100	Equipment Replacement Reserve Fund
13	FL26049	OP - Replace OP062 - 14 Clarke 5,000lbs Forklift	High		43,100	43,100	Equipment Replacement Reserve Fund
14	FL26050	OP - Replace OP068 - 16 Ford F150 Super Cab 4x4 **	High	84,100		84,100	Equipment Replacement Reserve Fund
15	FL26051	OP - Replace OP079 - 2018 Peterbilt Elgin Crosswind	Pre-Approved	620,000		620,000	Equipment Replacement Reserve Fund
16	FL26052	OP - Replace OP080 - 2018 Freightliner 108SD Dump SNIC ***	Pre-Approved	597,300		597,300	Equipment Replacement Reserve Fund
17	FL26053	OP - Replace OP100 - 2020 F550 Bucket Truck	High		193,800	193,800	Equipment Replacement Reserve Fund
18	FL26054	OP - Replace OP099M - 2013 Kohler Mobile Generator ***	High		126,100	126,100	Equipment Replacement Reserve Fund
19	FL26055	PK - Replace PK065A - 2016 Ford F150 Super Cab	High	80,800		80,800	Equipment Replacement Reserve Fund
20	FL26057	PK - Replace PK084 2019 Ferris FB2000	High	18,300		18,300	Equipment Replacement Reserve Fund
21	FL26058	PK - Replace PKM002 - Redexim Overseeder	High	26,200		26,200	Equipment Replacement Reserve Fund
22	FL26060	FD - Replace FR019 - 11 Wells Cargo Trailer	High		21,500	21,500	Equipment Replacement Reserve Fund
23	FL26061	FD - Replace FR022 - 16 Ford F550 Hooklift	High		193,800	193,800	Equipment Replacement Reserve Fund
24	FL26062	FC - Replace FC063 - 17 Ford F150 Super Cab 4x4 **	High		134,600	134,600	Equipment Replacement Reserve Fund
25	FL26063	FC - Replace FC064 - 17 Ford Transit Van **	High		134,600	134,600	Equipment Replacement Reserve Fund
26	FL26064	FC - Replace FC067 - 2017 Ford Transit Connect **	High		86,200	86,200	Equipment Replacement Reserve Fund
27	FL26065	FD - Replace FR023 - 2017 Ford Explorer Interceptor **	High		86,200	86,200	Equipment Replacement Reserve Fund
28	FL26067	PK - Replace PK078 - 2019 Redexim Level Spike 2200	High		22,000	22,000	Equipment Replacement Reserve Fund
29	FL26068	PK - Replace PK079 - 2019 Redexim Verti Groom 2000	High		16,600	16,600	Equipment Replacement Reserve Fund
30	FL26069	PK - Replace PK087 - 2021 John Deere 1575 Terrain Cut SNIC	High		71,700	71,700	Equipment Replacement Reserve Fund
31	FL26070	PK - Replace PK088 - 2021 Snake River Trailer	High		10,800	10,800	Equipment Replacement Reserve Fund
32	FL26071	OP - Replace OP106 - 2021 John Deere W61R Mower	High		16,200	16,200	Equipment Replacement Reserve Fund
33	FL26072	OP - Replace OP091 - 2017 Ford F350 Super Cab	High		97,000	97,000	Equipment Replacement Reserve Fund
34	FL26073	OP - Replace OP073 - 17 Ford F150 Super CrewPU 4WD ***	High	86,200		86,200	Equipment Replacement Reserve Fund
35	FL26074	OP - Replace OP078 - 17 Ford F350 Super Cab 4x4 ***	High		97,000	97,000	Equipment Replacement Reserve Fund
36	FL26075	OP - Replace OP086 - 2020 Freightliner 114SD VACTOR	Pre-Approved		1,003,100	1,003,100	Equipment Replacement Reserve Fund
37	FL26076	OP - Replace OP105 - 2021 John Deere 1575 Terrain Cut SNIC	High		71,800	71,800	Equipment Replacement Reserve Fund
38	FL26082	BL - Replace PL004 - 2018 Ford Transit Connect **	High		66,200	66,200	Equipment Replacement Reserve Fund
39	FL26083	CU - Replace CU001 - 07 Dodge Caravan **	High	83,600		83,600	Equipment Replacement Reserve Fund
40	FL26084	EN - Replace EN001 - 2018 Ford Escape	High		55,100	55,100	Equipment Replacement Reserve Fund
41	FL26085	FC - Replace FC066 - 2018 Ford F150	High		93,800	93,800	Equipment Replacement Reserve Fund
42	FL26086	OP - Replace OP066 - 16 Mercedes Sprinter 3500	High		113,200	113,200	Equipment Replacement Reserve Fund
43	FL26087	OP - Replace OP067 - 16 Mercedes Sprinter 3500	High		132,000	132,000	Equipment Replacement Reserve Fund
44	FL26088	OP - Replace OP069 - 16 Wachs Valve Exercising Trailer	High		113,200	113,200	Equipment Replacement Reserve Fund
45	FL26089	OP - Replace OP081 - 2018 Ford Escape	High		66,200	66,200	Equipment Replacement Reserve Fund
46	FL26090	OP - Replace OP082 - 17 Cat 914M Loader SNIC	High		198,600	198,600	Equipment Replacement Reserve Fund
47	FL26091	OP - Replace OP99P - 2018 Ver-Mac Sign Trailer	High		33,900	33,900	Equipment Replacement Reserve Fund
48	FL26092	OP - Replace OP113 - 2018 F150 Crew Cab	High		77,300	77,300	Equipment Replacement Reserve Fund
49	FL26093	PK - Replace PK073 - 2018 Ford F150 Super Cab **	High		82,800	82,800	Equipment Replacement Reserve Fund
50	FL26094	PK - Replace PK074 - 2018 F150 Super Cab **	High		82,800	82,800	Equipment Replacement Reserve Fund
51	FL26095	PK - Replace PK076 - 2018 F150 Super Cab **	High		77,300	77,300	Equipment Replacement Reserve Fund
52	FL26096	PK - Replace PK093 - 2022 Cormidi C13.85 Dumper	High		33,100	33,100	Equipment Replacement Reserve Fund
53	FL26103	FC - FC074A - Buyout Lease for 2022 PHEV Ford Escape **	High		58,000	58,000	Equipment Replacement Reserve Fund

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Fleet Projects

	Project ID	Project Name	Priority	2026	2027 - 2030	5 Year Total	Funding Source
54	FL26108	OP- New Vehicle - F550 Extended cab - Drainage Maintenance Vehicle ***	High	200,000		200,000	Drainage Capital Reserve
55	FL26115	FC - Replace FC065 2017 Zamboni	High		232,000	232,000	Equipment Replacement Reserve Fund
56	FL26116	FC - Replace FC073 2019 Ford Ranger	High		79,200	79,200	Equipment Replacement Reserve Fund
57	FL26117	OP - Replace OP072 2017 F550 Fleet Service Truck	High		147,100	147,100	Equipment Replacement Reserve Fund
58	FL26118	OP - Replace OP0102 2021 F600 4x4 Regular Cab Dump	High		198,000	198,000	Equipment Replacement Reserve Fund
59	FL26119	OP - Replace OP103 2021 Caterpillar 420XE Backhoe SNIC	High		309,000	309,000	Equipment Replacement Reserve Fund
60	FL26120	OP - Replace OP99O Safepace Cruiser LT Trailer - Speed Readerboard	High		29,000	29,000	Equipment Replacement Reserve Fund
61	FL26121	PK - Replace PK104 2019 Ford Ranger **	High		73,500	73,500	Equipment Replacement Reserve Fund
62	FL26122	PK - Replace PK109 2023 Kubota RTV1100C SNIC	High		67,900	67,900	Equipment Replacement Reserve Fund
63	FL26123	FD - Replace FR024 2019 Ford Explorer Interceptor **	High		90,500	90,500	Equipment Replacement Reserve Fund
64	FL26124	FD - Replace FR029 2021 Polaris Ranger 1000	High		31,500	31,500	Equipment Replacement Reserve Fund
65	FL26128	OP - Replace OP089 2022 MACK Granite Tandem Dump SNIC	High		584,500	584,500	Equipment Replacement Reserve Fund
66	FL26129	OP - Replace OP090 MACK Granite Single Dump SNIC	High		501,700	501,700	Equipment Replacement Reserve Fund
67	FL26130	FC - Replace FC072 2020 Ford Transit Van **	High		104,300	104,300	Equipment Replacement Reserve Fund
68	FL26131	FC - Replace RS062 2020 Ford Ranger ** ***	High		81,200	81,200	Equipment Replacement Reserve Fund
69	FL26133	OP - Replace OP112 2020 Ford Transit AWD	High		98,600	98,600	Equipment Replacement Reserve Fund
70	FL26134	OP - OP084 - Replace OP084 16 New Holland T5 115HP	High		259,600	259,600	Equipment Replacement Reserve Fund
71	FL26135	OP - Replace OP102 - 2021 F600 4x4 Regular Cab Dump SNIC	High		198,000	198,000	Equipment Replacement Reserve Fund
72	FL26136	OP - Replace OP99L - 2011 Ingersol Lightsource Trailer	High		37,700	37,700	Equipment Replacement Reserve Fund
73	FL26137	PK - Replace PK082 2020 Might E Truck **	High		75,300	75,300	Equipment Replacement Reserve Fund
74	FL26138	PK - Replace PK083 2020 Ford Ranger Crew Cab **	High		75,300	75,300	Equipment Replacement Reserve Fund
75	FL26139	PK - Replace PK102 Double-A 14K Dump Trailer	High		27,900	27,900	Equipment Replacement Reserve Fund
76	FL26140	PK - Replace PK106 2024 Woods Batwing Turf Mower	High		53,300	53,300	Equipment Replacement Reserve Fund
77	FL26141	PK - Replace PK111 Kubotas RTV1100C SNIC	High		69,600	69,600	Equipment Replacement Reserve Fund
78	FL26142	PK - Replace PK112 Kubotas VS400 Spreader Attachement SNIC	High		7,100	7,100	Equipment Replacement Reserve Fund
79	FL26144	FD - Replace FR027 2020 Ford F350 Crew Cab	High		115,900	115,900	Equipment Replacement Reserve Fund
80	FL26145	FD - Replace FR028 2020 Ford Expedition **	High		92,800	92,800	Equipment Replacement Reserve Fund
81	FL26147	NEW - PK - E Zero Turn Mower **	High	50,000		50,000	Climate Action Implementation Reserve
82	FL26149	FC - FC065 - Zamboni Battery Replacement	High	30,000		30,000	Equipment Replacement Reserve Fund
83	FL26151	NEW - FL - Garage improvements - Fleet Auxiliary Building	High		200,000	200,000	Equipment Replacement Reserve Fund
84	FL26152	NEW - FL - Fleet Management Information System (FMIS) and Telematics	High	70,000	70,000	140,000	Equipment Replacement Reserve Fund
85	FL26153	FC - FC069 - Zamboni Battery Replacement	High	30,000		30,000	Equipment Replacement Reserve Fund
86	FL26154	FL - Key Management System	High	40,000		40,000	Equipment Replacement Reserve Fund
	Total - Fleet			2,216,100	8,343,100	10,559,200	

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FL26004 - FD - Replace FR014 - 09 Wells Cargo Trailer

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

FD - Replace FR014 - 09 Wells Cargo Trailer

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		29,300			
Total		29,300			

FL26010 - OP - Replace OP099L - 2011 Ingersol Lightsource Trailer

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

OP - Replace OP099L - 2011 Ingersol Lightsource Trailer

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		37,700			
Total		37,700			

FL26011 - OP - Replace OP99F - 2012 Atlas Copco Air Compressor Trailer 8643IC

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace 2012 Atlas Copco Compressor.
Existing unit is in good condition (2021) and has low hours. Fleet Services recommends that the unit can be extended to 2027 for replacement.

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		29,100			
Total		29,100			

FL26015 - OP - Replace OP40A - 2013 Flatbed (Flushing) Trailer

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This unit is an important piece of equipment used by Operations for maintaining the water distribution system. The trailer is primarily used for the Watermain Flushing Program and for emergency/urgent reponse to water quality issues as required/needed.

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		19,400			
Total		19,400			

FL26016 - OP - Replace OP056 - 2014 Cargo Express Trailer (Civil Construction)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This unit is an important piece of equipment used by Operations for maintaining city owned underground infrastructure. The trailer is primarily used for emergency/urgent reponse to water distribution system issues as required/needed.

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		29,200			
Total		29,200			

FL26023 - PK - Replace PK017 - 2008 Agri-Metal Tuff Vac Sweeper Attachment

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

PK - Replace PK017 - 2008 Agri-Metal Tuff Vac Sweeper Attachment

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		37,700			
Total		37,700			

FL26034 - PK - Replace PK069 - 17 F550 Dump

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

2025 Vehicle Replacement Program.

Current unit is a 4x4 F550 Crewcab that is not outfitted for snow and ice maintenance. This may change based on the Operational needs of Parks TBC.

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		204,600			
Total		204,600			

FL26037 - OP - Replace OP074 - 17 Cat 430F2 Backhoe Loader SNIC

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace OP074

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		296,500			
Total		296,500			

FL26042 - OP - Replace OP104 - 2021 Big Tex Tandem Trailer SNIC

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace OP104 - 2021 Big Tex Tandem trailer

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		11,900			
Total		11,900			

FL26046 - OP - Replace OP034 - 2009 Trailtech Tilt Trailer

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

OP Replace OP034 2009 Trailtech tilt trailer
This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		27,600			
Total		27,600			

FL26047 - OP - Replace OP059 - 16 F150 4x4 Super Cab

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

OP Replace OP059 16 F150 4x4 Super CabPlanned replacement - vehicle has reached end of life - PL

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund	94,500				
Total	94,500				

FL26048 - OP - Replace OP060 - 16 Ford Transit 350 Van

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

OP Replace OP060 16 Ford Transit 350 Van -Planned Replacement - Vehicle has reached end of life - PL

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund	105,100				
Total	105,100				

FL26049 - OP - Replace OP062 - 14 Clarke 5,000lbs Forklift

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

OP Replace OP062 14 Clarke 5,000lbs Forklift Planned Replacement - Vehicle has reached end of life - A good candidate for replacement with an EV unit, waiting for quotes to adjust the final number - PL

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		43,100			
Total		43,100			

FL26050 - OP - Replace OP068 - 16 Ford F150 Super Cab 4x4 **

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

OP Replace OP068 16 Ford F150 Super Cab 4x4 - Planned replacement - Vehicle has reached end of life - Vehicle a good candidated for replacemnt with an EV pick-up truck - PL

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

This unit is a potential candidate to be replaced with an EV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 – PL

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund	84,100				
Total	84,100				

FL26051 - OP - Replace OP079 - 2018 Peterbilt Elgin Crosswind

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

OP Replace OP079 2018 Peterbilt Elgin Crosswind - Planned Replacement - Vehicle has reached end of life - PL - Pre-approved in 2025 for proecurement lead time.

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund	620,000				
Total	620,000				

FL26052 - OP - Replace OP080 - 2018 Freightliner 108SD Dump SNIC ***

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

OP Replace OP080 2018 Freightliner 108SD Dump Planned Replacement - Vehicle has reached end of life - SNIC Vehicle - Unit was pre-approved by Council as part of the 2025-29 Capital plan - PL

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund	597,300				
Total	597,300				

FL26053 - OP - Replace OP100 - 2020 F550 Bucket Truck

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

OP Replace OP100 2020 F550 Bucket TruckThis initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

IMPORTANT - body portion of this truck was originally purchased in 2011 and was moved to a 2020 chassis when the previous chassis reached end of life - Body portion will be reviewed/inspected annually which will dictate replacemnt of uit - PL

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		193,800			
Total		193,800			

FL26054 - OP - Replace OP099M - 2013 Kohler Mobile Generator ***

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

OP Replace OP99M 2013 Kohler Mobile Generator - Planned Replacement - mobile generator has reached end of life. - PL

TThis initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		126,100			
Total		126,100			

FL26055 - PK - Replace PK065A - 2016 Ford F150 Super Cab

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

PK Replace PK065A 2016 Ford F150 Super Cab.

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

This unit is a potential candidate to be replaced with an EV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 – PL

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund	80,800				
Total	80,800				

FL26057 - PK - Replace PK084 2019 Ferris FB2000

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

PK Replace PK084 2019 Ferris FB2000
This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund	18,300				
Total	18,300				

FL26058 - PK - Replace PKM002 - Redexim Overseeder

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

PK Replace PKM002 Redexim Overseeder
This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund	26,200				
Total	26,200				

FL26060 - FD - Replace FR019 - 11 Wells Cargo Trailer

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

FD Replace FR019 11 Wells Cargo Trailer
This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		21,500			
Total		21,500			

FL26061 - FD - Replace FR022 - 16 Ford F550 Hooklift

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

FD Replace FR022 16 Ford F550 Hooklift
This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		193,800			
Total		193,800			

FL26062 - FC - Replace FC063 - 17 Ford F150 Super Cab 4x4 **

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

FC063 17 Ford F150 Super Cab 4x4

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time

This unit is a potential candidate to be replaced with an EV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 - PL

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		134,600			
Total		134,600			

FL26063 - FC - Replace FC064 - 17 Ford Transit Van **

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

FC064 17 Ford Transit Van

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time

This unit is a potential candidate to be replaced with an EV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 - PL

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		134,600			
Total		134,600			

FL26064 - FC - Replace FC067 - 2017 Ford Transit Connect **

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

FC067 2017 Ford Transit Connect - no longer in production

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time

This unit is a potential candidate to be replaced with an EV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 – PL

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		86,200			
Total		86,200			

FL26065 - FD - Replace FR023 - 2017 Ford Explorer Interceptor **

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace FR023 - 2017 Ford Explorer Interceptor

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

This unit is a potential candidate to be replaced with an EV, HEV, or PHEV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 – PL

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		86,200			
Total		86,200			

FL26067 - PK - Replace PK078 - 2019 Redexim Level Spike 2200

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace PK078 - 2019 Redexim Level Spike 2200

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		22,000			
Total		22,000			

FL26068 - PK - Replace PK079 - 2019 Redexim Verti Groom 2000

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace PK079 - 2019 Redexim Verti Groom 2000

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		16,600			
Total		16,600			

FL26069 - PK - Replace PK087 - 2021 John Deere 1575 Terrain Cut SNIC

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace PK087 - 2021 John Deere 1575 Terrain Cut

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		71,700			
Total		71,700			

FL26070 - PK - Replace PK088 - 2021 Snake River Trailer

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace PK088 - 2021 Snake River trailer

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		10,800			
Total		10,800			

FL26071 - OP - Replace OP106 - 2021 John Deere W61R Mower

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace OP106 - 2021 John Deere W61R mower - Stand-on unit - Currently has very low use will need to be evaluated in 2026 to potentially exted beyond the scheduled 2027 replacement.

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		16,200			
Total		16,200			

FL26072 - OP - Replace OP091 - 2017 Ford F350 Super Cab

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace OP091 - 2017 Ford F350 Super Cab C/W dump box insert.

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		97,000			
Total		97,000			

FL26073 - OP - Replace OP073 - 17 Ford F150 Super CrewPU 4WD ***

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace OP073 - 17 Ford F150 Super CrewPU 4WD

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

This unit is a potential candidate to be replaced with an EV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 – PL

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund	86,200				
Total	86,200				

FL26074 - OP - Replace OP078 - 17 Ford F350 Super Cab 4x4 ***

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace OP078 - 17 Ford F350 Super Cab 4x4

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		97,000			
Total		97,000			

FL26075 - OP - Replace OP086 - 2020 Freightliner 114SD VACTOR

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace OP086 - 2020 Freightliner 114SD VACTOR - Sewr Combination Truck.

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		1,003,100			
Total		1,003,100			

FL26076 - OP - Replace OP105 - 2021 John Deere 1575 Terrain Cut SNIC

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace OP105 - 2021 John Deere 1575 Terrain Cut

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		71,800			
Total		71,800			

FL26082 - BL - Replace PL004 - 2018 Ford Transit Connect **

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace PL004 - 2018 Ford Transit Connect

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

This unit is a potential candidate to be replaced with an EV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 – PL

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund			66,200		
Total			66,200		

FL26083 - CU - Replace CU001 - 07 Dodge Caravan **

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace CU001 - 07 Dodge Caravan

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

This unit is a potential candidate to be replaced with an EV, HEV, or PHEV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 – PL

Vehicle has low use due to the fact that it has not met Divisional needs. Ideally this vehicle is replaces with a low roof EV Transit Van. Unit is used primarily to move equipment for City events and to support community events.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund	83,600				
Total	83,600				

FL26084 - EN - Replace EN001 - 2018 Ford Escape

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace EN001 - 2018 Ford Escape

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time

This unit is a potential candidate to be replaced with an EV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 - PL

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund			55,100		
Total			55,100		

FL26085 - FC - Replace FC066 - 2018 Ford F150

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace FC066 - 2018 Ford F150

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time

This unit is a potential candidate to be replaced with an EV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 - PL

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund			93,800		
Total			93,800		

FL26086 - OP - Replace OP066 - 16 Mercedes Sprinter 3500

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace OP066 - 16 Mercedes Sprinter 3500

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

This unit is a potential candidate to be replaced with an EV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 – PL

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund			113,200		
Total			113,200		

FL26087 - OP - Replace OP067 - 16 Mercedes Sprinter 3500

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace OP067 - 16 Mercedes Sprinter 3500

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

This unit is a potential candidate to be replaced with an EV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 – PL

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund			132,000		
Total			132,000		

FL26088 - OP - Replace OP069 - 16 Wachs Valve Exercising Trailer

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace OP069 - 16 Wachs Valve Exercising Trailer

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund			113,200		
Total			113,200		

FL26089 - OP - Replace OP081 - 2018 Ford Escape

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace OP081 - 2018 Ford Escape

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

This unit is a potential candidate to be replaced with an EV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 – PL

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund			66,200		
Total			66,200		

FL26090 - OP - Replace OP082 - 17 Cat 914M Loader SNIC

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace OP082 - 17 Cat 914M Loader

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

This unit is a potential candidate to be replaced with an EV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 – PL

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund			198,600		
Total			198,600		

FL26091 - OP - Replace OP99P - 2018 Ver-Mac Sign Trailer

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace OP99P - 2018 Ver-Mac Sign Trailer

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund			33,900		
Total			33,900		

FL26092 - OP - Replace OP113 - 2018 F150 Crew Cab

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace OP113 (OP071A) - 2018 F150 Crew Cab

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

This unit is a potential candidate to be replaced with an EV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 – PL

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund			77,300		
Total			77,300		

FL26093 - PK - Replace PK073 - 2018 Ford F150 Super Cab **

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace PK073 - 2018 Ford F150 Super Cab

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

This unit is a potential candidate to be replaced with an EV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 – PL

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund			82,800		
Total			82,800		

FL26094 - PK - Replace PK074 - 2018 F150 Super Cab **

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace PK074 - 2018 F150 Super Cab

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

This unit is a potential candidate to be replaced with an EV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 – PL

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund			82,800		
Total			82,800		

FL26095 - PK - Replace PK076 - 2018 F150 Super Cab **

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace PK076 - 2018 F150 Super Cab

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

This unit is a potential candidate to be replaced with an EV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 – PL

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund			77,300		
Total			77,300		

FL26096 - PK - Replace PK093 - 2022 Cormidi C13.85 Dumper

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace PK093 - 2022 Cormidi C13.85 Dumper

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund			33,100		
Total			33,100		

FL26103 - FC - FC074A - Buyout Lease for 2022 PHEV Ford Escape **

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time

This unit is a potential candidate to be replaced with an EV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 - PL

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund					58,000
Total					58,000

FL26108 - OP- New Vehicle - F550 Extended cab - Drainage Maintenance Vehicle ***

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

A new truck is required for Drainage utility infrastructure maintenance and to support SNIC maintenance when required. This truck will be used for drainage patrol, storm inlet cleaning, moving aggregate, moving equipment and tools, and moving debris associated with stormwater collection system operation and maintenance.
- F550 extended cab fitted with, tool box, highlift tail gate and SNIC equipment similar to OP057.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Drainage Capital Reserve	200,000				
Total	200,000				

FL26115 - FC - Replace FC065 2017 Zamboni

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Life cycle replacement.
This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time

This unit is a potential candidate to be replaced with an EV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 - PL

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund				232,000	
Total				232,000	

FL26116 - FC - Replace FC073 2019 Ford Ranger

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Life cycle replacement.

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time

This unit is a potential candidate to be replaced with an EV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 - PL

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund				79,200	
Total				79,200	

FL26117 - OP - Replace OP072 2017 F550 Fleet Service Truck

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace OP072

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund				147,100	
Total				147,100	

FL26118 - OP - Replace OP0102 2021 F600 4x4 Regular Cab Dump

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Life cycle replacement - SNIC.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund				198,000	
Total				198,000	

FL26119 - OP - Replace OP103 2021 Caterpillar 420XE Backhoe SNIC

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace OP103

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund				309,000	
Total				309,000	

FL26120 - OP - Replace OP99O Safepace Cruiser LT Trailer - Speed Readerboard

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

OP - Replace OP99O Safepace Cruiser LT Trailer - Speed Readerboard

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund				29,000	
Total				29,000	

FL26121 - PK - Replace PK104 2019 Ford Ranger **

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

PK - Replace PK104 2019 Ford Ranger

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

This unit is a potential candidate to be replaced with an EV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 – PL

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund				73,500	
Total				73,500	

FL26122 - PK - Replace PK109 2023 Kubota RTV1100C SNIC

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

PK - Replace PK109 2023 Kubota RTV1100C SNIC

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund				67,900	
Total				67,900	

FL26123 - FD - Replace FR024 2019 Ford Explorer Interceptor **

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

FD - Replace FR024 2019 Ford Explorer Interceptor

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

This unit is a potential candidate to be replaced with an EV, HEV, or PHEV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 – PL

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund				90,500	
Total				90,500	

FL26124 - FD - Replace FR029 2021 Polaris Ranger 1000

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

FD - Replace FR029 2021 Polaris Ranger 1000

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund				31,500	
Total				31,500	

FL26128 - OP - Replace OP089 2022 MACK Granite Tandem Dump SNIC

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace OP089 Scheduled end of life replacement

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund				584,500	
Total				584,500	

FL26129 - OP - Replace OP090 MACK Granite Single Dump SNIC

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace OP090

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund				501,700	
Total				501,700	

FL26130 - FC - Replace FC072 2020 Ford Transit Van **

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace FC072 2020 Ford Transit Van

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time

This unit is a potential candidate to be replaced with an EV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 - PL

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund					104,300
Total					104,300

FL26131 - FC - Replace RS062 2020 Ford Ranger ** ***

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time

This unit is a potential candidate to be replaced with an EV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 - PL

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund					81,200
Total					81,200

FL26133 - OP - Replace OP112 2020 Ford Transit AWD

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace OP112 2020 Ford Transit AWD

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time

This unit is a potential candidate to be replaced with an EV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 – PL

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund					98,600
Total					98,600

FL26134 - OP - OP084 - Replace OP084 16 New Holland T5 115HP

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace OP084 2016 New Holland Tractor and Flail Mower

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund					259,600
Total					259,600

FL26135 - OP - Replace OP102 - 2021 F600 4x4 Regular Cab Dump SNIC

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace OP102

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund				198,000	
Total				198,000	

FL26136 - OP - Replace OP99L - 2011 Ingersol Lightsource Trailer

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

OP - Replace OP99L - 2011 Ingersol Lightsource Trailer

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		37,700			
Total		37,700			

FL26137 - PK - Replace PK082 2020 Might E Truck **

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

PK - Replace PK082 2020 Might E Truck

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

This unit is a potential candidate to be replaced with an EV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 – PL

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund					75,300
Total					75,300

FL26138 - PK - Replace PK083 2020 Ford Ranger Crew Cab **

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

PK - Replace PK083 2020 Ford Ranger Crew Cab *

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

This unit is a potential candidate to be replaced with an EV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 – PL

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund					75,300
Total					75,300

FL26139 - PK - Replace PK102 Double-A 14K Dump Trailer

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

PK - Replace PK102 Double-A 14K Dump Trailer

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund					27,900
Total					27,900

FL26140 - PK - Replace PK106 2024 Woods Batwing Turf Mower

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

PK - Replace PK106 2024 Woods Batwing Turf Mower

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund					53,300
Total					53,300

FL26141 - PK - Replace PK111 Kubotas RTV1100C SNIC

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

PK - Replace PK111 Kubotas RTV1100C SNIC

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund					69,600
Total					69,600

FL26142 - PK - Replace PK112 Kubotas VS400 Spreader Attachement SNIC

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

PK - Replace PK112 Kubotas VS400 Spreader Attachement SNIC

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund					7,100
Total					7,100

FL26144 - FD - Replace FR027 2020 Ford F350 Crew Cab

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

FD - Replace FR027 2020 Ford F350 Crew Cab

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund					115,900
Total					115,900

FL26145 - FD - Replace FR028 2020 Ford Expedition **

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

FD - Replace FR028 2020 Ford Expedition

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

This unit is a potential candidate to be replaced with an EV, HEV, or PHEV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 – PL

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund					92,800
Total					92,800

FL26147 - NEW - PK - E Zero Turn Mower **

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

NEW - PK - E Zero Turn Mower

Parks Maintenance (Community Services) requires an additional grass cutting machine to maintain current service levels. The new machine being considered is BEV Zero Turn Machine to meet the first principal of the Corporate Vehicle and Equipment Policy "Working towards a Green Fleet"

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve	50,000				
Total	50,000				

FL26149 - FC - FC065 - Zamboni Battery Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

FC065 - Life cycle replacement of batteries for electric Zamboni FC065 deferred 2 years

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund	30,000				
Total	30,000				

FL26151 - NEW - FL - Garage improvements - Fleet Auxiliary Building

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Project Scope:
-The addition ofa new teporary metal building to provide an additional covered work space for fleet maintenance which will improve operationsl efficiency for fleet staff and is consistent with councils priority of prioritaizing sustainable core services
-building to be located adjacent to the existing Fleet Shop (North side)
Buildig will also provide a covered parking space for the cityowned sewer combination truck uring winter months
Project scope includes site prep, purchase nad installation of a metal building.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund			200,000		
Total			200,000		

FL26152 - NEW - FL - Fleet Management Information System (FMIS) and Telematics

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The City of Port Moody operates a fleet of approximately 200 assets across Police, Fire, and Municipal departments, currently managed using Maintenance Connections by Accruent—a generic CMMS with limited customization for fleet workflows. A basic telematics system is also in place on select vehicles, primarily for route verification on snow and refuse trucks. However, both systems lack the advanced functionality, integration, and scalability needed to meet evolving industry standards. A market scan conducted by Innotech Fleet Strategies identified modern FMIS options such as Fleetio, RTA, and Faster Web, and telematics providers like Nero and Geotab, which offer enhanced automation, data collection, and integration capabilities. Upgrading to these systems would improve operational efficiency, reduce costs, support sustainability goals, and ensure alignment with future needs. Key considerations include total cost of ownership, compatibility with existing and future systems, privacy impacts related to data hosting, and the development of a telematics policy to guide data use and transparency. Full Market scan report is attached to this project request.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund	70,000	70,000			
Total	70,000	70,000			

FL26153 - FC - FC069 - Zamboni Battery Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

FC069 - Life cycle replacement of batteries for electric Zambonin FC069.

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund	30,000				
Total	30,000				

FL26154 - FL - Key Management System

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Fleet Key Management system to provide better control over the City Fleets spare keys. This system will control access to keys, help to prevent key loss, and stop all unauthorized access to keys.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund	40,000				
Total	40,000				

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Operations Admin

2026 - 2030 Capital Projects

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Operations Admin Projects

	Project ID	Project Name		Priority		LP 2026	LP 2027	LP 2028	LP 2029	LP 2030	Mid Range
1	OA26007	Fleet Consultant Services		3. High			40,000		40,000		
2	OA26011	Works Yard Improvement - Electrical Distribution Updates		3. High			587,500				
3	OA26013	Public Works Customer Service Delivery Improvements		3. High		40,000					
	Total - Project Costs					**40,000**	**627,500**		**40,000**		

DRAFT

Operations Admin Projects

	Project ID	Project Name	Priority	2026	2027 - 2030	5 Year Total	Funding Source
1	OA26007	Fleet Consultant Services	High		40,000	40,000	Equipment - City
					40,000	40,000	Climate Action Implementation Reserve
2	OA26011	Works Yard Improvement - Electrical Distribution Updates	High		587,500	587,500	Facilities Maintenance
3	OA26013	Public Works Customer Service Delivery Improvements	High	5,700		5,700	Drainage Capital Reserve
				17,100		17,100	Sanitation Utility Reserve
				8,600		8,600	Sewer Capital Reserve
				8,600		8,600	Water Capital Reserve
	Total - Operations Admin			40,000	667,500	707,500	

DRAFT

OA26007 - Fleet Consultant Services

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Fleet Consulting services:

- ***3rd Party review of fleet related reports***
- ***Development of Fleet Related technical memos***
- ***Provide general advice on Fleet Legislation and changes***
- ***Research and recommendations***
- ***Provide Operational advice and support***
- ***Review current work practices***
- ***Provide support with future fleet reviews/assessments***

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City		20,000		20,000	
Climate Action Implementation Reserve		20,000		20,000	
Total		40,000		40,000	

OA26011 - Works Yard Improvement - Electrical Distribution Updates

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Electrical Distribution Updates only

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance		587,500			
Total		587,500			

OA26013 - Public Works Customer Service Delivery Improvements

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Implementation of recommendations as per report from Consultant (see attached report for full details):

- ***Information and Training***
- ***Customer Experience***
- ***Tools and Technologies***
- ***Team Dynamics and Communication***
- ***Customer Service Training***

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Drainage Capital Reserve	5,700				
Sanitation Utility Reserve	17,100				
Sewer Capital Reserve	8,600				
Water Capital Reserve	8,600				
Total	40,000				

2026 - 2030 Capital Projects

Finance & Technology

DRAFT

Division	Total Project Count	2026	2027	2028	2029	2030
Finance	1	50,000				
Information Services	20	834,500	281,000	205,000	1,080,000	150,000
Total	**21**	**884,500**	**281,000**	**205,000**	**1,080,000**	**150,000**

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Finance

2026 - 2030 Capital Projects

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Finance Projects

	Project ID	Project Name		Priority		LP 2026	LP 2027	LP 2028	LP 2029	LP 2030	Mid Range
1	FI26002	Revised Conceptual Framework and Financial Statements Presentation		3. High		50,000					
	Total - Project Costs					50,000					

DRAFT

Finance Projects

	Project ID	Project Name	Priority	2026	2027 - 2030	5 Year Total	Funding Source
1	FI26002	Revised Conceptual Framework and Financial Statements Presentation	High	50,000		50,000	New Initiatives Reserve
	Total - Finance			50,000		50,000	

DRAFT

FI26002 - Revised Conceptual Framework and Financial Statements Presentation

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	**High**	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	**Not Applicable**	

Project Description

The Public Sector Accounting Board (PSAB) has issued a new Conceptual Framework for fiscal reporting in the Public Sector, effective April 1, 2026. Related to the issuance of the revised Conceptual Framework, PSAB also issued PS 1202 Financial Statement Presentation, which is a new reporting model that includes:

- ***revised Financial Statements;***
- ***new Budget presentation requirements; and***
- ***enhanced consistency and comparability across public sector entities.***

Implementing these changes will require:

- ***staff training and professional development;***
- ***system and process update to align with new reporting requirements; and***
- ***consulting or external audit support to ensure compliance.***

The $50,000 allocation in the 2026 budget will support:

- ***training and materials;***
- ***consulting services; and***
- ***updates to financial system.***

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
New Initiatives Reserve	50,000				
Total	50,000				

Information Services

2026 - 2030 Capital Projects

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Information Services Projects

	Project ID	Project Name		Priority		LP 2026	LP 2027	LP 2028	LP 2029	LP 2030	Mid Range
1	IS26001	Disk Array Replacement		3. High					95,000		
2	IS26003	Virtual Server Replacement		3. High					85,000		
3	IS26004	Backup Server Replacements		3. High		55,000		55,000			
4	IS26005	Orthophoto & LiDAR Mapping		3. High			20,000				
5	IS26006	Firewall Replacement		3. High		90,000					
6	IS26008	Public Service Request App		4. Medium			45,000				
7	IS26010	Security Audit Follow-up		3. High			66,000				
8	IS26012	Council Mobile Device		2. Council		25,000					
9	IS26019	Plotter & Scanner Replacement		3. High					40,000		
10	IS26020	Lifecycle Computer Replacement Program		3. High					710,000		
11	IS26024	Brovold Room Display Replacement		3. High		18,000					
12	IS26025	Inlet Centre Fire Hall AV Upgrades		3. High		41,000					
13	IS26026	M365 Governance Framework and Pilot		3. High		108,500					
14	IS26027	ITIL Service Delivery		3. High		70,000					
15	IS26028	Service Performance and Accountability Framework		3. High		29,000					
16	IS26029	Learning Management System (LMS) Replacement		3. High		65,000					
17	IS26030	Applicant Tracking System (ATS) Replacement		3. High		50,000					
18	IS26032	Parkview AV Upgrades		3. High		23,000					
19	IS26033	Digital Strategy - Next Steps		3. High		150,000	150,000	150,000	150,000	150,000	
20	IS26034	Community Case Management Pilot		3. High		110,000					
	Total - Project Costs					834,500	281,000	205,000	1,080,000	150,000	

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Information Services Projects

	Project ID	Project Name	Priority	2026	2027 - 2030	5 Year Total	Funding Source
1	IS26001	Disk Array Replacement	High		95,000	95,000	Equipment - City
2	IS26003	Virtual Server Replacement	High		85,000	85,000	Equipment - City
3	IS26004	Backup Server Replacements	High	55,000	55,000	110,000	Equipment - City
4	IS26005	Orthophoto & LiDAR Mapping	High		20,000	20,000	Equipment - City
5	IS26006	Firewall Replacement	High	90,000		90,000	Equipment - City
6	IS26008	Public Service Request App	Medium		45,000	45,000	New Initiatives Reserve
7	IS26010	Security Audit Follow-up	High		66,000	66,000	Equipment - City
8	IS26012	Council Mobile Device	Council	25,000		25,000	Equipment - City
9	IS26019	Plotter & Scanner Replacement	High		40,000	40,000	Equipment - City
10	IS26020	Lifecycle Computer Replacement Program	High		710,000	710,000	Debt
11	IS26024	Brovold Room Display Replacement	High	18,000		18,000	Equipment - City
12	IS26025	Inlet Centre Fire Hall AV Upgrades	High	41,000		41,000	Equipment - City
13	IS26026	M365 Governance Framework and Pilot	High	108,500		108,500	Equipment - City
14	IS26027	ITIL Service Delivery	High	70,000		70,000	Equipment - City
15	IS26028	Service Performance and Accountability Framework	High	29,000		29,000	Equipment - City
16	IS26029	Learning Management System (LMS) Replacement	High	65,000		65,000	Equipment - City
17	IS26030	Applicant Tracking System (ATS) Replacement	High	50,000		50,000	Equipment - City
18	IS26032	Parkview AV Upgrades	High	23,000		23,000	Equipment - City
19	IS26033	Digital Strategy - Next Steps	High	135,000	540,000	675,000	Unallocated
				3,000	12,000	15,000	Drainage Capital Reserve
				4,500	18,000	22,500	Sewer Capital Reserve
				7,500	30,000	37,500	Water Capital Reserve
20	IS26034	Community Case Management Pilot	High	110,000		110,000	Equipment - City
	Total - Information Services			834,500	1,716,000	2,550,500	

DRAFT

IS26001 - Disk Array Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The City's existing core disk array is due for replacment in 2029 as the warrenty of the current product will be expired.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City				95,000	
Total				95,000	

IS26003 - Virtual Server Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Virtual servers deployed in 2020 will require replacement in 2024 as they will be end of life and out of warranty. The project will replace the core virtual servers

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City				85,000	
Total				85,000	

IS26004 - Backup Server Replacements

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The City operates four backup servers which secure data in locations outside of City Hall. Backup servers are replaced on a 4 year cycle. Server replacements are due in 2026 and 2028.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City	55,000		55,000		
Total	55,000		55,000		

IS26005 - Orthophoto & LiDAR Mapping

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The City will be working with the City of Coquitlam and City of Port Coquitlam to reduce overall costs.

LiDAR is a type of remote sensing technology which uses laser light to create detailed 3D measurements of terrain, vegetation and structures. This data is collected by an aircraft specially equipped with LiDAR sensors. The costs shown above represent LiDAR dataset for developed and undeveloped areas of Port Moody. This data is used for engineering, environmental and parks purposes.

An orthophoto is an aerial photograph or image geometrically corrected ("orthorectified") such that the scale is uniform: the photo has the same lack of distortion as a map. Unlike an uncorrected aerial photograph, an orthophotograph can be used to measure true distances, because it is an accurate representation of the Earth's surface, having been adjusted for topographic relief, lens distortion, and camera tilt. The GVRD provides orthophotos every other year to the City, this would enable the City to have historical and updated orthophotos every year going forward.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City		20,000			
Total		20,000			

IS26006 - Firewall Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace the City's core firewall system.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City	90,000				
Total	90,000				

IS26008 - Public Service Request App

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

As the City grows and more citizens use mobile devices, there is a demand from the residents to be able to contact the City 24/7. Many municipalities have implemented apps that allow residents to quickly and easily report concerns, kudos or questions. These requests would integrate with the City's internal systems. The City could also communicate with residents pushing out information, rather than waiting for residents to find it. This project would include external consulting time to implement and integrate the app and ongoing service fees to maintain and update the app. Promotional material with Communications would need to be created and distributed.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
New Initiatives Reserve		45,000			
Total		45,000			

IS26010 - Security Audit Follow-up

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	**High**	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	**Not Applicable**	

Project Description

This audit would be a follow-up to ensure recommended changes were implemented correctly and new security threats are identified.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City		66,000			
Total		66,000			

IS26012 - Council Mobile Device

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Purchase mobile workstations for Council to bring to Council meetings and work from home. The stations would be compatiable with City's agenda and remote meeting software.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City	25,000				
Total	25,000				

IS26019 - Plotter & Scanner Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The City's large format plotter and scanner will be 5 years old in 2029 and with expried warranty, ready to be replaced.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City				40,000	
Total				40,000	

IS26020 - Lifecycle Computer Replacement Program

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace City Computers and Monitors for a 4 year lease term

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Debt				710,000	
Total				710,000	

IS26024 - Brovold Room Display Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace the 2 older Displays in the Brovold Room with matching 86" Commerical Displays.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City	18,000				
Total	18,000				

IS26025 - Inlet Centre Fire Hall AV Upgrades

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replace the two aging projectors in the Inlet Centre Fire Hall Training Room. Add Teams Room to the main projector. upgrade the Camera to a PTZ Camera.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City	41,000				
Total	41,000				

IS26026 - M365 Governance Framework and Pilot

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Engage external expertise to design and implement a modern collaboration and information governance framework within our Microsoft 365 environment. This includes developing a governance model to guide content lifecycle, access, and compliance practices, and piloting the framework with one department to validate the approach and inform a phased city-wide rollout.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City	108,500				
Total	108,500				

IS26027 - ITIL Service Delivery

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Implement a structured framework to align Information Systems (IS) service delivery with ITIL best practices to standardize IS key service processes, improve decision-making, and foster a culture of continuous improvement within the IS team.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City	70,000				
Total	70,000				

IS26028 - Service Performance and Accountability Framework

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This project will define and implement service performance objectives, configure supporting tools, and establish metrics to improve service delivery, transparency, and accountability across the organization.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City	29,000				
Total	29,000				

IS26029 - Learning Management System (LMS) Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replacement of the City's existing cloud-based Learning Management System with a modern solution that supports single sign-on (SSO), integrates with the City's Human Resources Information System (HRIS), and provides enhanced user experience, reporting, and compliance tracking. This upgrade will improve operational efficiency and align with the City's digital transformation goals.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City	65,000				
Total	65,000				

IS26030 - Applicant Tracking System (ATS) Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replacement of the City's existing cloud-based Applicant Tracking System with a more modern, user-friendly solution to improve recruitment workflows, enhance candidate experience, and better support HR analytics and integration with other systems. This upgrade aligns with the City's digital transformation goals.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City	50,000				
Total	50,000				

IS26032 - Parkview AV Upgrades

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Upgrade Parkview Room AV equipment to include MS Teams Room.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City	23,000				
Total	23,000				

IS26033 - Digital Strategy - Next Steps

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

As outlined in the recently approved digital strategy

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Unallocated	135,000	135,000	135,000	135,000	135,000
Drainage Capital Reserve	3,000	3,000	3,000	3,000	3,000
Sewer Capital Reserve	4,500	4,500	4,500	4,500	4,500
Water Capital Reserve	7,500	7,500	7,500	7,500	7,500
Total	150,000	150,000	150,000	150,000	150,000

IS26034 - Community Case Management Pilot

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The Community Case Management Pilot will introduce a centralized platform to manage service requests, inquiries, and interactions for both residents and businesses. Starting with one department, this scalable solution will streamline workflows, improve response times, and provide a unified view of community engagement. The pilot will serve as a foundation for broader implementation across the City, enhancing operational efficiency and delivering a more responsive, consistent service experience.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City	110,000				
Total	110,000				

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2026 - 2030 Capital Projects

Fire Rescue

Division	Total Project Count	2026	2027	2028	2029	2030
Fire Rescue	3	39,000	120,000			
Total	3	39,000	120,000			

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Fire Rescue

2026 - 2030 Capital Projects

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Fire Rescue Projects

	Project ID	Project Name		Priority	LP 2026	LP 2027	LP 2028	LP 2029	LP 2030	Mid Range
1	FD26017	Complex Building Firefighting Development Program		3. High	30,000					
2	FD26018	Fire Station 2 Replacement Study		3. High		120,000				
3	FD26019	Community Emergency Response Team		3. High	9,000					
	Total - Project Costs				39,000	120,000				

DRAFT

Fire Rescue Projects

	Project ID	Project Name	Priority	2026	2027 - 2030	5 Year Total	Funding Source
1	FD26017	Complex Building Firefighting Development Program	High	30,000		30,000	Development Process Reserve
2	FD26018	Fire Station 2 Replacement Study	High		120,000	120,000	Facilities Maintenance
3	FD26019	Community Emergency Response Team	High	9,000		9,000	Climate Action Implementation Reserve
	Total - Fire Rescue			39,000	120,000	159,000	

DRAFT

FD26017 - Complex Building Firefighting Development Program

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This complex building firefighting development project is vital to keeping Port Moody residents and visitors safe. Emergencies in highrises, hospitals and large industial facilities are complex in nature and require significant firefighting resources to mitigate. PMFR nees to audit and review current procedures, firefighting equipment and tactical response in collaboration with surrounding fire departments.

Complex buildings as described above are challenging and complex environments for fire services. From their inception, they pose difficult challenges – time and effort required to ascend to the fire, coordination of occupants or patients on multiple floors, and reliance on building standpipe systems for firefighting.

This project will enable PMFR to collaborate with locals fire departments to ensure response to complex buildings are adequate and timely. Identifying efficiencies in interagency equipment selection, firefighting techniques and tactics will result in a safer fireground for both occupants and firefighters. Coordinated response is essential to timely mitigation of these large scale emergencies.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Development Process Reserve	30,000				
Total	30,000				

FD26018 - Fire Station 2 Replacement Study

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This project will review the replacement of Fire Station 2, which was built in 1977 and is past its useful building lifespan. Hall 2 should be replaced with a post disaster building as recommended in various studies and guidelines. This recommendation is outlined in the 2025 Fire Master Plan policy as a project the city will complete. Given the rapid development in the area protected by Hall 2, the city should conduct a review of locations for a replacement fire hall soon, having regard to the possibility of incorporating the replacement fire hall as part of a building complex which includes housing or other civic amenities as is currently the practice in a few other local jurisdictions. Previous studies proposed a location at or near the intersection of Barnet, Clarke and St Johns based on projected travel times and to optimize coverage in terms of the Fire Underwriters' requirements. This location will optimize emergency response zones in the city. This project will identify fire station location, number of truck bays, living quarters, training facilities and incorporating other possible amenities.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Facilities Maintenance		120,000			
Total		120,000			

FD26019 - Community Emergency Response Team

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This project will help establish a community emergency response team (CERT) in Port Moody. The CERT program will include basic training to teach CERT members what to do before, during and after the hazards our community may face. We will concentrate on building the team, training team members to assist the community during major emergencies and climate events in our community. They will be trained in tactical evacuations, traffic control, notifications and communications, Emergency Support services and Emergency Management program support. Funding will facilitate CERT team training, and the purchase of equipment and program supplies.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Climate Action Implementation Reserve	9,000				
Total	9,000				

2026 - 2030 Capital Projects

Library

Division	Total Project Count	2026	2027	2028	2029	2030
Library	1	44,000				
Total	1	44,000				

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Library

2026 - 2030 Capital Projects

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Library Projects

	Project ID	Project Name		Priority		LP 2026	LP 2027	LP 2028	LP 2029	LP 2030	Mid Range
1	LI26001	Replacement of public and staff computers		3. High		44,000					
	Total - Project Costs					44,000					

DRAFT

Library Projects

	Project ID	Project Name	Priority	2026	2027 - 2030	5 Year Total	Funding Source
1	LI26001	Replacement of public and staff computers	High	44,000		44,000	Library Reserve
	Total - Library			44,000		44,000	

DRAFT

LI26001 - Replacement of public and staff computers

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The public and staff computers at the Port Moody Public Library have reached end-of-life and need replacement. These devices were last replaced during the COVID-19 pandemic, a time when sourcing reliable equipment was particularly challenging. As a result, the current computers have proven to be increasingly unreliable, with a noticeable rise in service incidents and support calls since the fall of 2024.

Most of the computers are currently under lease agreements that expire on June 30, 2026, with a $1 buyout option per unit. To ensure continuity of service and minimize disruption, library staff are proposing a phased replacement schedule beginning in fall 2025 and concluding in spring 2026.

A total of 33 computers are slated for replacement. The estimated cost per unit, including hardware and a three-year support plan, ranges from $1,100 to $1,200. After accounting for PST, GST, and a 10% contingency, the total projected cost is approximately $44,000.

This investment will ensure that the library continues to provide reliable, accessible technology for both the public and staff, supporting essential services and digital equity in the community.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Library Reserve	44,000				
Total	44,000				

2026 - 2030 Capital Projects

Police

Division	Total Project Count	2026	2027	2028	2029	2030
Police	38	1,514,700	353,100	244,000	792,900	805,500
Total	38	1,514,700	353,100	244,000	792,900	805,500

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Police

2026 - 2030 Capital Projects

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Police Projects

	Project ID	Project Name		Priority	LP 2026	LP 2027	LP 2028	LP 2029	LP 2030	Mid Range
1	PD26001	Server Room Equipment and Licenses		3. High	168,000					
2	PD26002	Network Infrastructure		3. High			165,000			
3	PD26003	Police Building Video Recording System		3. High	135,000					
4	PD26004	Computers - Desktops & Tablets		3. High	53,000	55,000	64,000	60,000	53,000	
5	PD26005	MDT's - Police Laptops		3. High					147,000	
6	PD26006	Photocopiers and Printers		3. High	18,000			18,000		
7	PD26007	UPS Battery		3. High	20,000					
8	PD26009	CEW (Less Lethal) Equipment		3. High				46,000		
9	PD26010	External Hard Armor		3. High	35,000			10,500		
10	PD26011	Forensic Surveying Equipment (Collision)		3. High		40,000				
11	PD26014	Approved Screening Devices		3. High	8,500					
12	PD26018	Replace PO086Y27 Dodge Durango		3. High	120,600					
13	PD26019	Replace PO087Y30 Ford Explorer		3. High					133,100	
14	PD26020	Replace PO089Y29 Dodge Durango		3. High				129,900		
15	PD26021	Replace PO091Y30 Ford Explorer		3. High					133,100	
16	PD26022	Replace PO092Y29 Dodge Durango		3. High				129,900		
17	PD26023	Replace PO093Y29 Ford Explorer Hybrid		3. High				129,900		
18	PD26025	Replace PO101Y30 Ford F150 Truck		3. High					118,900	
19	PD26028	Replace PO105Y29 Ford Explorer Hybrid		3. High				129,900		
20	PD26029	Replace PO112Y26 Honda Accord		3. High		59,600				
21	PD26030	Replace PO095Y26 Chevrolet Tahoe		3. High	120,600					
22	PD26031	Server Room Equipment (Back Up Server)		3. High	84,500					
23	PD26032	Software Upgrades - Office Suite		3. High					48,000	
24	PD26033	Offline Back Up Solution		3. High					45,000	
25	PD26036	Building WiFi		3. High				60,000		
26	PD26037	Replace PO103Y26 Dodge Charger		3. High	120,600					
27	PD26038	Replace PO082Y26 Training Vehicle		3. High	120,600					
28	PD26039	Replace PO098Y27 Victim Services Van		3. High		66,200				
29	PD26040	Intoxilyzer (Breath Alcohol Testers)		3. High		22,300				
30	PD26041	Telephone System		3. High		95,000				
31	PD26042	Livescan Civilian Fingerprinting		3. High					32,000	
32	PD26046	Radar Equipment		3. High					22,000	
33	PD26048	Replace PO097Y29 Toyota RAV4		3. High				63,800		
34	PD26049	Body Worn Camera Equipment		3. High	346,100					
35	PD26050	Community Safety Trailer		3. High	132,800					
36	PD26051	Air Purifying Respirator		3. High					42,000	
37	PD26052	DNA Exhibit Drying Lockers		3. High	16,400				16,400	
38	PD26053	Furniture replacement - police building furniture and workstations		3. High	15,000	15,000	15,000	15,000	15,000	
	Total - Project Costs				**1,514,700**	**353,100**	**244,000**	**792,900**	**805,500**	

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Police Projects

	Project ID	Project Name	Priority	2026	2027 - 2030	5 Year Total	Funding Source
1	PD26001	Server Room Equipment and Licenses	High	168,000		168,000	Equipment - Police
2	PD26002	Network Infrastructure	High		165,000	165,000	Equipment - Police
3	PD26003	Police Building Video Recording System	High	135,000		135,000	Equipment - Police
4	PD26004	Computers - Desktops & Tablets	High	53,000	232,000	285,000	Equipment - Police
5	PD26005	MDT's - Police Laptops	High		147,000	147,000	Equipment - Police
6	PD26006	Photocopiers and Printers	High	18,000	18,000	36,000	Equipment - Police
7	PD26007	UPS Battery	High	20,000		20,000	Equipment - Police
8	PD26009	CEW (Less Lethal) Equipment	High		46,000	46,000	Equipment - Police
9	PD26010	External Hard Armor	High	35,000	10,500	45,500	Equipment - Police
10	PD26011	Forensic Surveying Equipment (Collision)	High		40,000	40,000	Equipment - Police
11	PD26014	Approved Screening Devices	High	8,500		8,500	Equipment - Police
12	PD26018	Replace PO086Y27 Dodge Durango	High	120,600		120,600	Equipment Replacement Reserve Fund
13	PD26019	Replace PO087Y30 Ford Explorer	High		133,100	133,100	Equipment Replacement Reserve Fund
14	PD26020	Replace PO089Y29 Dodge Durango	High		129,900	129,900	Equipment Replacement Reserve Fund
15	PD26021	Replace PO091Y30 Ford Explorer	High		133,100	133,100	Equipment Replacement Reserve Fund
16	PD26022	Replace PO092Y29 Dodge Durango	High		129,900	129,900	Equipment Replacement Reserve Fund
17	PD26023	Replace PO093Y29 Ford Explorer Hybrid	High		129,900	129,900	Equipment Replacement Reserve Fund
18	PD26025	Replace PO101Y30 Ford F150 Truck	High		118,900	118,900	Equipment Replacement Reserve Fund
19	PD26028	Replace PO105Y29 Ford Explorer Hybrid	High		129,900	129,900	Equipment Replacement Reserve Fund
20	PD26029	Replace PO112Y26 Honda Accord	High		59,600	59,600	Equipment Replacement Reserve Fund
21	PD26030	Replace PO095Y26 Chevrolet Tahoe	High	120,600		120,600	Equipment Replacement Reserve Fund
22	PD26031	Server Room Equipment (Back Up Server)	High	84,500		84,500	Equipment - Police
23	PD26032	Software Upgrades - Office Suite	High		48,000	48,000	Equipment - Police
24	PD26033	Offline Back Up Solution	High		45,000	45,000	Equipment - Police
25	PD26036	Building WiFi	High		60,000	60,000	Equipment - Police
26	PD26037	Replace PO103Y26 Dodge Charger	High	120,600		120,600	Equipment Replacement Reserve Fund
27	PD26038	Replace PO082Y26 Training Vehicle	High	120,600		120,600	Equipment Replacement Reserve Fund
28	PD26039	Replace PO098Y27 Victim Services Van	High		66,200	66,200	Equipment Replacement Reserve Fund
29	PD26040	Intoxilyzer (Breath Alcohol Testers)	High		22,300	22,300	Equipment - Police
30	PD26041	Telephone System	High		95,000	95,000	Equipment - Police
31	PD26042	Livescan Civilian Fingerprinting	High		32,000	32,000	Equipment - Police
32	PD26046	Radar Equipment	High		22,000	22,000	Equipment - Police
33	PD26048	Replace PO097Y29 Toyota RAV4	High		63,800	63,800	Equipment Replacement Reserve Fund
34	PD26049	Body Worn Camera Equipment	High	346,100		346,100	Equipment - Police
35	PD26050	Community Safety Trailer	High	132,800		132,800	Equipment Replacement Reserve Fund
36	PD26051	Air Purifying Respirator	High		42,000	42,000	Equipment - Police
37	PD26052	DNA Exhibit Drying Lockers	High	16,400	16,400	32,800	Equipment - Police
38	PD26053	Furniture replacement - police building furniture and workstations	High	15,000	60,000	75,000	Equipment - Police
	Total - Police			1,514,700	2,195,500	3,710,200	

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PD26001 - Server Room Equipment and Licenses

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The project that occurs in 2026 is the replacement of the 2021 project PD21001 (the project occurs every five years).

To replace the server room equipment and license - including servers and desktop / laptop management system.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - Police	168,000				
Total	168,000				

PD26002 - Network Infrastructure

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

To replace existing network infrastructure - firewalls, switches and routers. This project now includes all the firewalls which were previously budgeted in a seperate project

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - Police			165,000		
Total			165,000		

PD26003 - Police Building Video Recording System

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Police Building Video Recording System combines the interview, in-custody, and exterior building cameras into a single video recording system. It includes server and storage costs.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - Police	135,000				
Total	135,000				

PD26004 - Computers - Desktops & Tablets

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

To replace all computer workstations for staff members (excluding police laptops - MDTs) - includes desktops, tablets and monitors. Computers are replaced annually on a 4 year cycle.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - Police	53,000	55,000	64,000	60,000	53,000
Total	53,000	55,000	64,000	60,000	53,000

PD26005 - MDT's - Police Laptops

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

MDT's are police laptops primarily used in the police vehicles. They connect to PRIME and are used for all aspects of police work.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - Police					147,000
Total					147,000

PD26006 - Photocopiers and Printers

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

To replace all the photocopiers and printers for the department. Replacement occurs every 3 years.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - Police	18,000			18,000	
Total	18,000			18,000	

PD26007 - UPS Battery

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

UPS Battery provides power to the server room in the event of power outages - between the time when the power goes out and the back up generator kicks in.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - Police	20,000				
Total	20,000				

PD26009 - CEW (Less Lethal) Equipment

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

CEW equipment - is the non-lethal police equipment - purchase of tasers. Department has 8 tasers.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - Police				46,000	
Total				46,000	

PD26010 - External Hard Armor

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

To provide rifle operators with hard armor plates, external carriers, ballistic helmets, applicable equipment and a carrying bag.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - Police	35,000			10,500	
Total	35,000			10,500	

PD26011 - Forensic Surveying Equipment (Collision)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The equipment used for documenting and analyzing vehicle accident scenes.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - Police		40,000			
Total		40,000			

PD26014 - Approved Screening Devices

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Roadside screening devices used to test for alcohol impairment through breath alcohol concentration.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - Police	8,500				
Total	8,500				

PD26018 - Replace PO086Y27 Dodge Durango

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

To replace the existing Dodge Durango vehicle.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund	120,600				
Total	120,600				

PD26019 - Replace PO087Y30 Ford Explorer

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

To replace existing Ford Explorer vehicle.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund					133,100
Total					133,100

PD26020 - Replace PO089Y29 Dodge Durango

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

To replace PO089 Dodge Durango vehicle.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund				129,900	
Total				129,900	

PD26021 - Replace PO091Y30 Ford Explorer

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

To replace existing Ford Explorer.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund					133,100
Total					133,100

PD26022 - Replace PO092Y29 Dodge Durango

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

To replace existing Dodge Durango.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund				129,900	
Total				129,900	

PD26023 - Replace PO093Y29 Ford Explorer Hybrid

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

To replace existing Ford Explorer Hybrid

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund				129,900	
Total				129,900	

PD26025 - Replace PO101Y30 Ford F150 Truck

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

To replace existing Ford F150 truck.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund					118,900
Total					118,900

PD26028 - Replace PO105Y29 Ford Explorer Hybrid

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

To replace existing Ford Explorer Hybrid vehicle.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund				129,900	
Total				129,900	

PD26029 - Replace PO112Y26 Honda Accord

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

To replace existing Honda Accord vehicle.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		59,600			
Total		59,600			

PD26030 - Replace PO095Y26 Chevrolet Tahoe

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

To replace existing Chevrolet Tahoe vehicle

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund	120,600				
Total	120,600				

PD26031 - Server Room Equipment (Back Up Server)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

To replace back up server

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - Police	84,500				
Total	84,500				

PD26032 - Software Upgrades - Office Suite

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	**High**	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	**Not Applicable**	

Project Description

To upgrade to the latest version of Office Suite for all computers including MDT's.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - Police					48,000
Total					48,000

PD26033 - Offline Back Up Solution

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Offline back up solution is for the purchase of a tape back up system to back up all server data offline

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - Police					45,000
Total					45,000

PD26036 - Building WiFi

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

To provide wireless access for the police building, back parking lot and outside the front of the building. A comprehensive wireless solution that provides wifi access for the building in addition to guest / visitor access.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - Police				60,000	
Total				60,000	

PD26037 - Replace PO103Y26 Dodge Charger

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

To replace Dodge Charger patrol vehicle

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund	120,600				
Total	120,600				

PD26038 - Replace PO082Y26 Training Vehicle

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

To replace Prisoner Van with Operational vehicle that will primarily be used for Training purposes

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund	120,600				
Total	120,600				

PD26039 - Replace PO098Y27 Victim Services Van

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

To replace Victim Services van.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund		66,200			
Total		66,200			

PD26040 - Intoxilyzer (Breath Alcohol Testers)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The Intoxilyzer is a breath test instrument that is kept at the Police station and is used when individuals are required to take a further test based on the results of their roadside screening test. This is a requirement for Court.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - Police		22,300			
Total		22,300			

PD26041 - Telephone System

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replacement IP telephone system. Includes phones, user licenses, phone recording system, routers and voicemail.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - Police		95,000			
Total		95,000			

PD26042 - Livescan Civilian Fingerprinting

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

IntelliScreen Fingerprinting stations for processing fingerprints in the cell block and civilian prints in the Police Building - 2 units

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - Police					32,000
Total					32,000

PD26046 - Radar Equipment

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Radar Equipment is used by the traffic section & patrol members for speed enforcement. The equipment includes a handheld radar device, a vehicle radar device and 3 laser devices.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - Police					22,000
Total					22,000

PD26048 - Replace PO097Y29 Toyota RAV4

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

To replace existing Toyota RAV4 vehicle

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund				63,800	
Total				63,800	

PD26049 - Body Worn Camera Equipment

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

To equip uniformed police members with body worn camera equipment. This would be the cost for 35 body worn camera units.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - Police	346,100				
Total	346,100				

PD26050 - Community Safety Trailer

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Community Safety Trailer is a mobile trailer that can be used at public events to record and provide real time monitoring of the event. The trailer is equiped with elevated video surveillance cameras that will capture real-time footage during events and emergency responses and provide live-streaming capability to police officers on the scene. Police investigations will be enhanced through recorded video evidence and the highly visible nature of the unit will improve public confidence through enhanced transparency. The department will be requesting funding through the Province for the Trailer - however until funding is confirmed the amount is reflected in the budget.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund	132,800				
Total	132,800				

PD26051 - Air Purifying Respirator

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

To equip front line police officers with air purifying respirators so that they are able to respond to hazardous situations that could involve exposure to noxious chemicals and gases, fires and related smoke. This is for replacement of existing equipment.

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - Police					42,000
Total					42,000

PD26052 - DNA Exhibit Drying Lockers

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

DNA Exhibit Drying Lockers are used for processing various exhibits

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - Police	16,400				16,400
Total	16,400				16,400

PD26053 - Furniture replacement - police building furniture and workstations

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

To replace end of life furniture and workstations

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Asset Reserve - Equipment - Police	15,000	15,000	15,000	15,000	15,000
Total	15,000	15,000	15,000	15,000	15,000

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2026 - 2030 Capital Projects

Utilities

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Division	Total Project Count	2026	2027	2028	2029	2030
Drainage	5	2,414,000	1,810,000	2,066,000	780,000	820,000
Sanitary Sewer	5	3,495,000	1,280,000	1,680,000	1,745,000	1,705,000
Solid Waste	10	881,300	179,600	315,100	285,000	187,800
Water	7	3,940,000	2,065,000	1,955,000	980,000	1,030,000
Total	**27**	**10,730,300**	**5,334,600**	**6,016,100**	**3,790,000**	**3,742,800**

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Drainage

2026 - 2030 Capital Projects

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Drainage Projects

	Project ID	Project Name		Priority	LP 2026	LP 2027	LP 2028	LP 2029	LP 2030	Mid Range
1	DR26004	Environmental Investigation & Response - Drainage Systems		3. High	45,000	45,000	45,000	45,000	45,000	
2	DR26007	Storm Drainage Capital Infrastructure Program (Linear and Non-Linear)		3. High	575,000	200,000	500,000	600,000	700,000	1,400,000
3	DR26008	Stream Water Quality Monitoring Program (AMF)		3. High	75,000	75,000	75,000	75,000	75,000	
4	DR26009	Storm Drainage Improvements - Moody Centre		3. High	1,659,000	1,430,000	1,386,000			
5	DR26017	Ravine Assessment Program - North Shore		3. High	60,000	60,000	60,000	60,000		
	Total - Project Costs				2,414,000	1,810,000	2,066,000	780,000	820,000	1,400,000

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Drainage Projects

	Project ID	Project Name	Priority	2026	2027 - 2030	5 Year Total	Funding Source
1	DR26004	Environmental Investigation & Response - Drainage Systems	High	45,000	180,000	225,000	Drainage Capital Reserve
2	DR26007	Storm Drainage Capital Infrastructure Program (Linear and Non-Linear)	High	575,000	2,000,000	2,575,000	Drainage Capital Reserve
3	DR26008	Stream Water Quality Monitoring Program (AMF)	High	75,000	300,000	375,000	Drainage Capital Reserve
4	DR26009	Storm Drainage Improvements - Moody Centre	High	1,659,000	2,816,000	4,475,000	Drainage Capital Reserve
5	DR26017	Ravine Assessment Program - North Shore	High	60,000	180,000	240,000	Drainage Capital Reserve
	Total - Drainage			2,414,000	5,476,000	7,890,000	

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DR26004 - Environmental Investigation & Response - Drainage Systems

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	**High**	Medium	Low

Strategic Priority

Sustainable Core Services	**Resilient Natural Environment**	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	**Infrastructure**
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Throughout the year the City's creek systems, which act as a significant conveyance for the City storm drainage, are affected by run-off contamination and pollutants from many possible sources. This provisional funding will provide emergency response for source control and cleanup as required. Responding to in-stream contamination pollutants in a timely manner is essential for the preservation of the environment and fish habitat. Failure to respond in a timely manner to environmental in-stream issues would not meet expectations of the community and service levels.

Since 2024, this program includes the Beaver Management - Ongoing Risk Assessment and Technical Studies program, which supports studies and risk assessments related to the Beaver Management Plan that was adopted by Council adoption in 2019.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Drainage Capital Reserve	45,000	45,000	45,000	45,000	45,000
Total	45,000	45,000	45,000	45,000	45,000

DR26007 - Storm Drainage Capital Infrastructure Program (Linear and Non-Linear)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This program is intended for costs associated with capital maintenance and rehabilitation projects associated with linear and non-linear storm sewer infrastructure assets. Projects include:
-storm sewer system rehabilitation and replacement per asset management plans
-updating and maintaining the storm sewer computer model
-unexpected emergencies, such as sewer main breaks which arise annually
-investigations and asset management planning (allocation $75,000 annually)

The program will ensure the storm sewer collection system will be maintained and rehabilitated at end of life or in coordination with functionality and capacity upgrades. Storm drainage projects identified in the Moody Centre Drainage plan may be executed within this program based on prioritization. In addition, Inflow and infiltration improvements will be considered to support Metro Vancouver requirements. Average funding levels over 5 years for this program are generally based on recommendations of the City's Asset Management Investment Plan.

The priority project identified in the plan for 2025 is:
1. Additional $415,000 budget required for the Storm Drainage works for the Ioco Road Utility Upgrade project. The project's drainage scope includes a new 2 km storm pipe to address drainage deficiencies; storm main rehabilitation using specific "point" repairs and trenchless rehabilitation methods such as cured-in-place pipe; and culvert upgrades at Turner Creek crossing.
A program to replace and/or upsize culverts on the North Shore will be implemented starting in 2027, based on recommendations from the recently completed Integrated Stormwater Management Plan (ISMP). An ISMP is a policy document that provides direction to the City to preserve and improve the overall health of a watershed while balancing and integrating the requirements of land use planning, environmental protection, stormwater servicing, and flood and erosion protection.
2. A partnership with City of Burnaby to prepare an Integrated Stormwater Management Plan (ISMP) for Stoney Creek. The project is led by the City of Burnaby with involvement from neighbouring municipalities Coquitlam and Port Moody. Anticipated portion of the study cost attributable to Port Moody is

DRAFT

Funding Sources

Reserve	2026	2027	2028	2029	2030
Drainage Capital Reserve	575,000	200,000	500,000	600,000	700,000
Total	575,000	200,000	500,000	600,000	700,000

DR26008 - Stream Water Quality Monitoring Program (AMF)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This program is collect and monitor stream water quality information to provide data for the City's Integrated Stormwater Management Plans (ISMPs). This information is also required for Metro Vancouver's Integrated Liquid Waste and Resource Management Plan (ILWRMP). Stream flow monitors will collect the rate of flow and, in addition, water quality will be tested as per the parameters set by Metro Vancouver's Adaptive Management Framework (AMF) guidelines to gauge the watercourse's health. The program will be largely focused on the North Shore as Metro Vancouver ensures the health of the watercourses located on the South Shore.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Drainage Capital Reserve	75,000	75,000	75,000	75,000	75,000
Total	75,000	75,000	75,000	75,000	75,000

DR26009 - Storm Drainage Improvements - Moody Centre

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This project will fund will infrastructure improvements or repairs identified in the Moody Centre Drainage Study completed in 2019. The Moody Centre area has very limited storm drainage capacity, and this is becoming an increasing issue as development and improvements are made through Moody Centre. A storm water drainage master servicing plan has been developed to provide direction on how and where storm mains can be constructed and the prioritization of work. A near term plan that provides an alternative level of service to accommodate overland flow paths and basements has been developed and being implemented. Under this plan, over 5 years, servicing will be mostly through developments, with servicing of about $6M delivered by the City's capital plan.

Detailed design work is underway; 2026 will be Year 3 of the 5 year funding plan, with construction scheduled starting in 2026.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Drainage Capital Reserve	1,659,000	1,430,000	1,386,000		
Total	1,659,000	1,430,000	1,386,000		

DR26017 - Ravine Assessment Program - North Shore

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This project is Year 2 of a 5 year assessment program of ravine inspection on the North Shore, based on the City's recently completed Integrated Stormwater Management Plan (ISMP) for the North Shore. An ISMP identifies actions to maintain and enhance the overall health of a watershed in response to urban development. The plan integrates and balances stormwater management with environmental protection and land use planning to direct future activities such as stormwater utility improvements, bank stabilization, and watercourse restoration. ISMPs can help inform infrastructure, community plans, and other municipal projects. It provides guidance to land owners on how development should be managed.

The ravine assessment program is a recommendation from the ISMP. Completing this condition assessment will ensure the ravines are in good condition to contribute to the overall health of the area watercourses.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Drainage Capital Reserve	60,000	60,000	60,000	60,000	
Total	60,000	60,000	60,000	60,000	

Sanitary Sewer

2026 - 2030 Capital Projects

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Sanitary Sewer Projects

	Project ID	Project Name		Priority		LP 2026	LP 2027	LP 2028	LP 2029	LP 2030	Mid Range
1	SD26004	Sanitary Sewer Flow Monitoring Program		3. High		40,000	40,000	40,000	80,000	40,000	
2	SD26007	CCTV Inspection/GPS Locate Program		3. High		140,000	140,000	140,000	140,000	140,000	
3	SD26010	Sewer Capital Infrastructure Program (Linear and Non-Linear)		3. High		2,765,000	1,075,000	1,475,000	1,500,000	1,500,000	
4	SD26011	Parkside Drive Trail Bridge Replacement		4. Medium		525,000					
5	SD26018	City Sanitary Model Maintenance Updates		4. Medium		25,000	25,000	25,000	25,000	25,000	
	Total - Project Costs					3,495,000	1,280,000	1,680,000	1,745,000	1,705,000	

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Sanitary Sewer Projects

	Project ID	Project Name	Priority	2026	2027 - 2030	5 Year Total	Funding Source
1	SD26004	Sanitary Sewer Flow Monitoring Program	High	40,000	200,000	240,000	Sewer Capital Reserve
2	SD26007	CCTV Inspection/GPS Locate Program	High	70,000	280,000	350,000	Drainage Capital Reserve
				70,000	280,000	350,000	Sewer Capital Reserve
3	SD26010	Sewer Capital Infrastructure Program (Linear and Non-Linear)	High	2,765,000	5,550,000	8,315,000	Sewer Capital Reserve
4	SD26011	Parkside Drive Trail Bridge Replacement	Medium	525,000		525,000	Sewer Capital Reserve
5	SD26018	City Sanitary Model Maintenance Updates	Medium	25,000	100,000	125,000	Sewer Capital Reserve
	Total - Sanitary Sewer			3,495,000	6,410,000	9,905,000	

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SD26004 - Sanitary Sewer Flow Monitoring Program

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This program will collect sanitary sewer flows using monitoring stations at key nodes in the sewer network. The data collected allows for more accurate assessment of system capacity issues and feeds into the calibration of the City's sewer computer model. The model allows staff to estimate and predict the performance of existing systems as well as new systems being added. This data collected with this ongoing program along with CCTV data will provide better information to support future capital project decisions.

Better understanding of sewer flows will allow for more pro-active system maintenance (avoid sewer over-flows/leaks).

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Sewer Capital Reserve	40,000	40,000	40,000	80,000	40,000
Total	40,000	40,000	40,000	80,000	40,000

SD26007 - CCTV Inspection/GPS Locate Program

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This program aim to complete Closed-Circuit Television (CCTV) inspection and Global Positioning System (GPS) locates of the City's key sewer assets. The inspection work verify locations, sizes, material, slope and the pipe condition. Previous studies drive the prioritization of assets to be inspected, as well as the age of pipe and the absence of condition data. Priority assets include storm and sewer infrastructure that service large catchment areas or where development may be occurring in the near future. The work will proceed by catchment area or street to keep data collection in easy to track sequence. The City's Geographic Information System (GIS) will be updated as required.

Identifying the current condition of critical utility infrastructure is an important part of risk management within the total asset management portfolio of utilities. Better information on utility assets will allow for pro-active system maintenance (avoiding sewer overflow/leaks).

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Drainage Capital Reserve	70,000	70,000	70,000	70,000	70,000
Sewer Capital Reserve	70,000	70,000	70,000	70,000	70,000
Total	140,000	140,000	140,000	140,000	140,000

SD26010 - Sewer Capital Infrastructure Program (Linear and Non-Linear)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This program is intended for costs associated with capital maintenance and rehabilitation projects associated with linear and non-linear sanitary sewer infrastructure assets. Projects include:
- sanitary sewer system rehabilitation and replacement per asset management plans (allocation of $75,000 annually)
- updating and maintaining the sewer computer model
- unexpected emergencies, such as sewer main breaks which arise annually
The program will ensure the sanitary sewer collection system will be maintained and rehabilitated at end of life or in coordination with functionality and capacity upgrades. Inflow and infiltration improvements will be considered as a priority to support Metro Vancouver requirements. Funding will be based on available capital over the 5-year financial plan.

The current priorities in this program for 2025 are:
1. Ioco Road Cleansing Pump Station Rehabilitation ($370,000). Based on a condition assessment of the equipment within the Ioco Cleansing Pump Station wet well, a design was created to replace end of life components and upgrade the performance of this station and increase maintenance flexibility. This project is to install the upgrades identified in the assessment report.
2. New sanitary sewer main at the Civic Centre campus, to replace a sagging end-of-service-life sewer main ($2.1M). CCTV was completed in 2023 that showed that the sanitary sewer line is in poor condition beyond repair (cracks and sags in certain parts, with some manholes surcharging at times). The plan is to replace this sewer main with a new sewer main that may have an alignment that is outside of the Suter Brook wetted perimeter. Design is in progress, with construction tentatively planned for 2026/2027. Construction will phased over two years due to the capital cost of the project. 2027 is Year 2 of the $2.1M funding project.
3. Based on the Class C estimate of the design work underway, an additional $1,270,000 budget is required for the Sanitary Sewer works for the Ioco Road Utility Upgrade project. The project's sanitary sewer scope includes rehabilitation or replacement of the sanitary sewer mains from First Ave to Avalon Drive.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Sewer Capital Reserve	2,765,000	1,075,000	1,475,000	1,500,000	1,500,000
Total	2,765,000	1,075,000	1,475,000	1,500,000	1,500,000

SD26011 - Parkside Drive Trail Bridge Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

This project is to replace the timber pedestrian bridge at Parkside Trail over Turner Creek. The pedestrian bridge supports and protects a sanitary sewer main from the upper Heritage Mountain area to the Shoreline Trail main. Repairs were undertaken in 2019 to replace the aging timber and extend service life of the bridge for 5 more years. Due to recent observation and assessment, the repairs are in good condition and the project has been re-scheduled to 2026. The project is required to maintain the integrity of the sanitary sewer main that it supports.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Sewer Capital Reserve	525,000				
Total	525,000				

SD26018 - City Sanitary Model Maintenance Updates

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The City's sanitary sewer model was updated in 2022. This program is required to maintain the accuracy of the model as a result of changes to the sanitary sewer network from development, City upgrades and environmental impacts. The work requires specialized expertise and software.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Sewer Capital Reserve	25,000	25,000	25,000	25,000	25,000
Total	25,000	25,000	25,000	25,000	25,000

Solid Waste

2026 - 2030 Capital Projects

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Solid Waste Projects

	Project ID	Project Name		Priority		LP 2026	LP 2027	LP 2028	LP 2029	LP 2030	Mid Range
1	SO26001	Solid Waste Coordinator Resource Materials and Outreach Tools		3. High		8,500	8,500	8,500	8,500	8,500	
2	SO26002	Cart Replacement Plan		3. High		103,500	106,100	108,800	111,500	114,300	
3	SO26010	OP088 - Replace 20 Mack Garbage Truck LR		1. Pre-Approved		661,600					
4	SO26015	Curbside Recycling Monitoring & Audits		3. High		10,000	40,000	40,000	40,000	40,000	
5	SO26016	OP087 - Replace 2018 Ford F150 Super Cab		3. High				82,800			
6	SO26017	Solid Waste & Recycling Technical Policy Support		3. High		10,000	25,000	25,000	25,000	25,000	
7	SO26018	Solid Waste & Recycling Technician (TFT)		3. High		87,700					
8	SO26019	SO - OP109 Automated Arm Replacement		3. High				50,000			
9	SO26020	SO - OP116 Automated Arm Replacement		3. High					50,000		
10	SO26021	SO - OP117 Automated Arm Replacement		3. High					50,000		
	Total - Project Costs					881,300	179,600	315,100	285,000	187,800	

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Solid Waste Projects

	Project ID	Project Name	Priority	2026	2027 - 2030	5 Year Total	Funding Source
1	SO26001	Solid Waste Coordinator Resource Materials and Outreach Tools	High	5,500	22,000	27,500	Sanitation Utility Reserve
				3,000	12,000	15,000	Water Capital Reserve
2	SO26002	Cart Replacement Plan	High	103,500	440,700	544,200	Equipment Replacement Reserve Fund
3	SO26010	OP088 - Replace 20 Mack Garbage Truck LR	Pre-Approved	661,600		661,600	Equipment Replacement Reserve Fund
4	SO26015	Curbside Recycling Monitoring & Audits	High	10,000	160,000	170,000	Sanitation Utility Reserve
5	SO26016	OP087 - Replace 2018 Ford F150 Super Cab	High		82,800	82,800	Equipment Replacement Reserve Fund
6	SO26017	Solid Waste & Recycling Technical Policy Support	High	10,000	100,000	110,000	Sanitation Utility Reserve
7	SO26018	Solid Waste & Recycling Technician (TFT)	High	42,700		42,700	Waste Management Operating Reserve
				45,000		45,000	Sanitation Utility Reserve
8	SO26019	SO - OP109 Automated Arm Replacement	High		50,000	50,000	Equipment Replacement Reserve Fund
9	SO26020	SO - OP116 Automated Arm Replacement	High		50,000	50,000	Equipment Replacement Reserve Fund
10	SO26021	SO - OP117 Automated Arm Replacement	High		50,000	50,000	Equipment Replacement Reserve Fund
	Total - Solid Waste			881,300	967,500	1,848,800	

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SO26001 - Solid Waste Coordinator Resource Materials and Outreach Tools

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Community Outreadch to public sectors implementing strategies to generate education and understanding that motivate participation in solid waste resource management programs in Port Moody. Initiatives include a variery of campaigns.

Includes Dream Riders annual contribution ($6,000) split between Water and Solid Waste.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Sanitation Utility Reserve	5,500	5,500	5,500	5,500	5,500
Water Capital Reserve	3,000	3,000	3,000	3,000	3,000
Total	8,500	8,500	8,500	8,500	8,500

SO26002 - Cart Replacement Plan

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

Replacement of 1% of active carts currently in service. Due to damage beyond repair. Accounts for annual average of 150 carts (total 15000 in active service)

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund	103,500	106,100	108,800	111,500	114,300
Total	103,500	106,100	108,800	111,500	114,300

SO26010 - OP088 - Replace 20 Mack Garbage Truck LR

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

To replace OP088 - 20 Mack LR per VEH replacement model

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund	661,600				
Total	661,600				

SO26015 - Curbside Recycling Monitoring & Audits

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	**High**	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	**Waste Reduction & Management**	Not Applicable	

Project Description

The funds will be used to hire auxiliary staff (university students) to support the SW, Fleet & Shared Services Division and work with the SW & Recycling Coordinator to support our the Contamination Remediation Plan (CRP) mandated by RecycleBC. The goal of the auditing program is to deliver recycling, wildlife and environmental education to residents and various community groups. In addition to supporting the CRP plan, these staff will support community-based social marketing for SW initiatives, wildlife and the environment by creating seasonal outreach events/initiatives and canvassing public/park spaces.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Sanitation Utility Reserve	10,000	40,000	40,000	40,000	40,000
Total	10,000	40,000	40,000	40,000	40,000

SO26016 - OP087 - Replace 2018 Ford F150 Super Cab

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

OP087 - Replace 2018 Ford F150 Super Cab

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

This unit is a potential candidate to be replaced with an EV unit. TBC with business unit in 2026 as per the resolutions in the council approved Zero Emissions Fleet Strategy Report March 19, 2024 – PL

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund			82,800		
Total			82,800		

SO26017 - Solid Waste & Recycling Technical Policy Support

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	**High**	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	**Waste Reduction & Management**	Not Applicable	

Project Description

Subject matter expert upport for SW and Recycling Intiatives and programs.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Sanitation Utility Reserve	10,000	25,000	25,000	25,000	25,000
Total	10,000	25,000	25,000	25,000	25,000

SO26018 - Solid Waste & Recycling Technician (TFT)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The Solid Waste, Fleet, & Shared Services Division is proposing the addition of a one-year Temporary Full-Time (TFT) Solid Waste & Recycling Technician position. This role is intended to address increasing operational demands resulting from recent regulatory changes introduced by the provincial government and updates to the RecycleBC program.

Funded through the 2026–2030 Solid Waste Capital Plan—drawing from three recurring annual projects—this position will provide essential technical support to the division. While not directly delivering these projects, the technician will enhance the division's capacity to maintain service levels, improve operational efficiency, and address staffing and skill gaps.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Waste Management Operating Reserve	42,700				
Sanitation Utility Reserve	45,000				
Total	87,700				

SO26019 - SO - OP109 Automated Arm Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

OP109 Automated Arm replacement due to wear and tear.

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund			50,000		
Total			50,000		

SO26020 - SO - OP116 Automated Arm Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

OP116 Automated Arm Replacement due to wear and tear.

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund				50,000	
Total				50,000	

SO26021 - SO - OP117 Automated Arm Replacement

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

OP117 Automated Arm replacement due to wear and tear.

This initiative is consistent with the City's Vehicle and Equipment Policy (11-2130-2021-01) by Maintaining Equipment to Ensure Safety and Reliability; Replacing Vehicles and Equipment at the Right Time. As well as, Continuously Reviewing the Functionality of Individual Units ensuring that the replacement unit is aligned with the user departments required uses and efficiently meeting their needs.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Equipment Replacement Reserve Fund				50,000	
Total				50,000	

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Water

2026 - 2030 Capital Projects

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Water Projects

	Project ID	Project Name		Priority	LP 2026	LP 2027	LP 2028	LP 2029	LP 2030	Mid Range
1	WT26008	Cross Connection Control Program Maintenance		3. High	30,000	30,000	30,000	30,000	30,000	
2	WT26009	Water Network Infrastructure Asset Renewal Program		3. High	2,160,000	1,610,000	75,000	525,000	575,000	3,000,000
3	WT26011	Water System Operational Improvements Program		4. Medium	100,000	100,000	100,000	100,000	100,000	
4	WT26013	Utility Rights of Way (Review/Assessment)		4. Medium	60,000	60,000	60,000	60,000	60,000	
5	WT26022	City Water Model Maintenance Updates		4. Medium	15,000	15,000	15,000	15,000	15,000	
6	WT26023	Water Network Infrastructure Asset Renewal Program (Non-Linear)		3. High	1,525,000	250,000	1,675,000	250,000	250,000	
7	WT26025	Water Metering Implementation Strategy		4. Medium	50,000					
	Total - Project Costs				**3,940,000**	**2,065,000**	**1,955,000**	**980,000**	**1,030,000**	**3,000,000**

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Water Projects

	Project ID	Project Name	Priority	2026	2027 - 2030	5 Year Total	Funding Source
1	WT26008	Cross Connection Control Program Maintenance	High	30,000	120,000	150,000	Water Capital Reserve
2	WT26009	Water Network Infrastructure Asset Renewal Program	High	2,160,000	2,785,000	4,945,000	Water Capital Reserve
3	WT26011	Water System Operational Improvements Program	Medium	100,000	400,000	500,000	Water Capital Reserve
4	WT26013	Utility Rights of Way (Review/Assessment)	Medium	20,000	80,000	100,000	Drainage Capital Reserve
				20,000	80,000	100,000	Sewer Capital Reserve
				20,000	80,000	100,000	Water Capital Reserve
5	WT26022	City Water Model Maintenance Updates	Medium	15,000	60,000	75,000	Water Capital Reserve
6	WT26023	Water Network Infrastructure Asset Renewal Program (Non-Linear)	High	1,525,000	2,425,000	3,950,000	Water Capital Reserve
7	WT26025	Water Metering Implementation Strategy	Medium	50,000		50,000	Water Capital Reserve
	Total - Water			3,940,000	6,030,000	9,970,000	

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WT26008 - Cross Connection Control Program Maintenance

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The Provincial Health Services Authority requires the City to meet specific standards to protect the public water system. The program tracks annual inspection and testing of backflow prevention devices directly connected to the City's main water distribution system to ensure that they remain in proper working condition for all Industrial, Commercial, Institutional (ICI) and select multi-family residential properties. The Cross Connection Control (CCC) program aims to ensure the City of Port Moody's water distribution system is protected from accidental contamination due to backflow occurrences by requiring property owners to follow best practices and standards in preventing backflow.

The CCC program consists of an annual maintenance monitoring program as well as maintenance of communications and standards regarding the program. For efficiency, the program is administered through a third party BSI Online that collects testing reports from ICI customers. In addition to annual monitoring, the CCC program may include further implementation to include in-premise backflow prevention and residential in-ground irrigation hazard identification and protection.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Water Capital Reserve	30,000	30,000	30,000	30,000	30,000
Total	30,000	30,000	30,000	30,000	30,000

WT26009 - Water Network Infrastructure Asset Renewal Program

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The water network infrastructure asset renewal program will include projects required to maintain or improve the integrity of the City's drinking water system. Projects will include the following:
- water system rehabilitation and watermain replacement projects to support asset management plans & coordination with required capacity or functionality upgrades
- upgrades to non-linear infrastructure assets (i.e. reservoirs, PRVs, pump stations, etc.). These infrastructure components are typically large-scale facilities that require significant planning and investment to ensure they continue to service the needs of the community
- for emergency investigations, asset management planning and minor works associated to the water system (allocate $100k annually)

Funding will be based on available capital over the 5-year financial plan. The current priorities in this program are:

1. Based on the Class C estimate of the design work underway on the loco Road Utility Upgrade project, an additional $3,070,000 budget is required for the Watermain works. The project's scope includes full replacement of 3.7 km watermain to new ductile iron. Construction is planned to be phased over two to three years. Budgeted is $1,535,000 in each 2026 and 2027 capital year.
2. Rehabilitate and replace the Seaforth Way watermain in the Seaview area. This watermain has been experienced multiple breaks in recent years and needs to be replaced due to condition to provide reliable service. $895,000 was approved in 2025, an estimated additional budget of $500,000 is required for a total project cost of $1,395,000.
3. Ballantrae Court Watermain Loop. This project is part of an ongoing initiative to remove "dead ends" of watermains in the City. Connecting the end runs of watermains to other water main trunks of nearby systems increases water quality and provides operational flexibility. The watermain running to the end of Ballantrae Court will be connected to the nearby Glenayre watermain trunk in the Glenayre neighbourhood. The project is estimated at $300,000. $250,000 was approved in 2025 and an additional $50,000 is required to complete the construction.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Water Capital Reserve	2,160,000	1,610,000	75,000	525,000	575,000
Total	2,160,000	1,610,000	75,000	525,000	575,000

WT26011 - Water System Operational Improvements Program

Project Type

Capital (TCA)	**Operating**

Operating Budget Impact

Yes	**No**

Project Priority

Pre-Approved	Council	High	**Medium**	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	**Not Applicable**	

Project Description

The goal of this program is to make ongoing upgrades, replacements, and improvements to subcomponents like electronic, electrical and mechanical systems, the SCADA system, and rechlorination and disinfection monitoring systems that support overall function of the water distribution system.

The water distribution system includes complex electronic, electrical, and mechanical infrastructure spread across a number of non-linear facilities. Many subcomponents of these facilities require ongoing upgrading, replacement, and improvement outside of typical asset management planning programs in order for the water distribution system to function. In particular, there are constant evolving security and telecommunications requirements for the SCADA system, which allows integration and control of multiple pieces of complex infrastructure within the water distribution system.

Operations staff work directly with contractors and consultants to make these ongoing upgrades, replacements, and improvements. This program is for water system management improvements in order to maintain the integrity of the City's drinking water system.

Projects include:
- supervisory control and data acquisition (SCADA) system improvements
- improvements to monitoring and control systems at specific sites such as PRVs, reservoirs, chlorination stations, and pumping stations.
Ongoing upgrades of the system is required in order to support reliability and monitoring to ensure safe drinking water for the community.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Water Capital Reserve	100,000	100,000	100,000	100,000	100,000
Total	100,000	100,000	100,000	100,000	100,000

WT26013 - Utility Rights of Way (Review/Assessment)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The City has numerous areas where municipal utilities extend through private land holdings. This program is intended to inventory areas where rights-of-way/easement concerns exist, and develop strategies to secure rights-of-way for municipal utility asset. Having legal rights-of-way for our municipal utility networks will protect our ability to access and maintain that infrastructure. Where municipal utilities are not within rights-of-way or easements, there is significant exposure to risk in that the City may have significant utility failures that pose threats to property and public safety due to lack of maintenance. Emergency repairs may be costly and cause significant disruptions.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Drainage Capital Reserve	20,000	20,000	20,000	20,000	20,000
Sewer Capital Reserve	20,000	20,000	20,000	20,000	20,000
Water Capital Reserve	20,000	20,000	20,000	20,000	20,000
Total	60,000	60,000	60,000	60,000	60,000

WT26022 - City Water Model Maintenance Updates

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The City's water computer model was updated in 2022. This program is required to maintain the accuracy of the model as a result of changes to the water network from development, City upgrades and environmental impacts. The work requires specialized expertise and software.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Water Capital Reserve	15,000	15,000	15,000	15,000	15,000
Total	15,000	15,000	15,000	15,000	15,000

WT26023 - Water Network Infrastructure Asset Renewal Program (Non-Linear)

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

Project Description

The water network infrastructure asset renewal program will include projects required to maintain or improve the integrity of the City's drinking water system. This sub-program is related to upgrades to non-linear infrastructure assets (i.e. reservoirs, PRVs, pump stations, etc.).

Funding will be based on available capital over the 5-year financial plan. The current priorities in this sub-program are:
1. Provide water pressure relief in the City's piping system. The City purchases bulk water from Metro Vancouver and distributes through the City's water network. The City owns and operates (16) PRV stations which help manage pressure to acceptable operating levels. The PRV stations are equipped with single or multiple valve stations, pressure gauges, and control and data communication systems. When complete, the PRV stations will create separate pressure zones that will allow the system to operate normally, ramp up for firefighting flows, and drop night time pressures (when demand is low) to prolong the service life of watermains. The City has identified 6 PRV stations that are new or will need rehabilitation over the next 5 years. The work at the Dewdney Trunk Road and Guildford Way stations are being implemented in 2025. Planned for 2026 is a new PRV station in the College Park Way area, estimated at $700,000. In 2027, the final 3 stations in the Cecile, Angela, and Seaview areas are scheduled to be completed, at a budgeted cost of $2.5M.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Water Capital Reserve	1,525,000	250,000	1,675,000	250,000	250,000
Total	1,525,000	250,000	1,675,000	250,000	250,000

WT26025 - Water Metering Implementation Strategy

Project Type

Capital (TCA)	Operating

Operating Budget Impact

Yes	No

Project Priority

Pre-Approved	Council	High	Medium	Low

Strategic Priority

Sustainable Core Services	Resilient Natural Environment	Healthy Community Development	Vibrant and Prosperous Community

Climate Action Plan

Organization Wide	Natural Environment	Buildings	Emergency Response & Human Health	Infrastructure
Land Use & Growth Management	Transportation & Mobility	Waste Reduction & Management	Not Applicable	

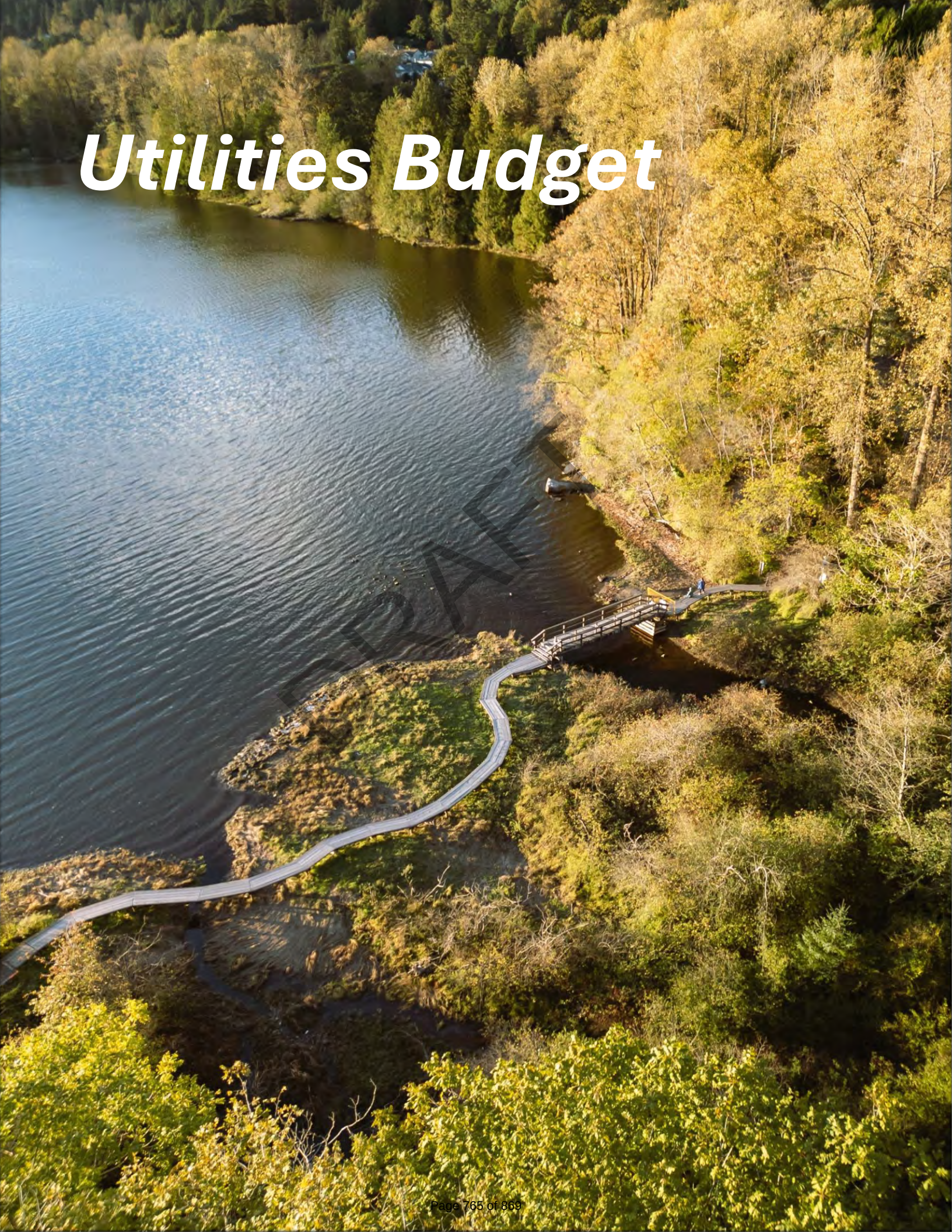
Project Description

A water metering pilot project for approximately 115 homes was implemented in the summer of 2024. Data is being collected, analyzed and confirmed. The results of this pilot project will be presented to Council, and this project will allow staff to provide recommendations on city-wide water metering and conservation with an implementation plan.

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Funding Sources

Reserve	2026	2027	2028	2029	2030
Water Capital Reserve	50,000				
Total	50,000				


Utilities Budget
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Executive Summary 2026	Utilities								(Favourable)/ Unfavourable Totals
	336 - Garbage	337 - Recycling	357 - Green Waste	358 - Glass Recycling	Solid Waste	Sanitary Sewer	Drainage	Water	
2025 Approved Budget	1	0	1	3	5	0	0	0	-1
Interdepartmental Transfers / Adjustments									
2026 Adjusted Budget	1	0	1	3	5	0	0	0	-1
Revenue Changes									
Annual (Flat Rate) Charges	-60,848	-24,617	-32,651	-13,350	-131,466	-646,681	-182,315	-846,218	**-1,806,680**
Metered Charges						-10,000		-50,000	**-60,000**
Recycle BC		-35,088			-35,088				**-35,088**
Penalty Revenue						-5,000			**-5,000**
Revenue Changes Total	-60,848	-59,705	-32,651	-13,350	-166,554	-661,681	-182,315	-896,218	**-1,906,768**
Salary Adjustments									
Salary and Wages	5,058	5,835	8,164	1,641	20,698	14,139	817	33,325	**68,979**
Overhead and Benefits	2,393	2,828	4,129	916	10,266	10,419	479	13,042	**34,206**
Recoveries	23,406	23,406	27,626	3,581	78,019	96,653	328	72,362	**247,362**
Salary Adjustments Total	30,857	32,069	39,919	6,138	108,983	121,211	1,624	118,729	**350,547**
Operating Expenses									
Personnel						70		121	**191**
Communications	-2,644		78		-2,566			38	**-2,528**
Insurance	387	387	387	387	1,548	5,756	413	7,279	**14,996**
Contracted Services		44	-47,228	4,800	-42,384	1,373	-2,992	48,322	**4,319**
Equipment - Vehicles	15,264	25,828	37,585	1,656	80,333	-3,040	-2,990	-4,245	**70,058**
Equipment - Other								2,116	**2,116**
Supplies and Materials						854	-5,768	5,435	**521**
Misc./Other	1,201	1,378	1,907	366	4,852	4,354		4,563	**13,769**
Utilities						-3,282		6,659	**3,377**
Leases						9,850	-5		**9,845**
Operating Expenses Total	14,208	27,637	-7,271	7,209	41,783	15,935	-11,342	70,288	**116,664**
Metro Vancouver									
Metro Vancouver	15,780				15,780	304,553	9,413	324,475	**654,221**
Metro Vancouver Total	15,780				15,780	304,553	9,413	324,475	**654,221**
Reserve Changes									
Capital Transfers						219,981	147,625	382,722	**750,328**
Reserve Changes Total						219,981	147,625	382,722	**750,328**
Service Impacts									
Operating Impact on capital projects							35,000		**35,000**
Service Impacts Total							35,000		**35,000**
Budget Submitted	-2	1	-2	0	-3	-1	5	-4	**0**

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Utilities

2026 - 2030 Operating Budget

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Drainage

2026 - 2030 Operating Budget

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Budget Highlights

Drainage - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-2,882,501**	**-3,092,474**	**-3,352,714**	**-3,624,839**	**-3,956,279**
Sewer Utility Fees and Charges	-2,817,704	-3,027,518	-3,287,890	-3,564,174	-3,895,613
Transfer from other govt-capital other	-59,620	-59,620	-59,620	-59,620	-59,620
Tsf from reserves-capital	-5,177	-5,336	-5,204	-1,046	-1,046
Expenses	**2,882,501**	**3,092,474**	**3,352,714**	**3,624,839**	**3,956,279**
Salary and Benefits	410,240	423,208	435,610	448,369	461,705
Contracted Services	21,872	22,266	22,689	23,143	23,606
Insurance & Claims	8,667	9,100	9,555	10,033	10,534
Lease & Rentals	1,300	1,300	1,300	1,300	1,300
Equipment under $5,000	195,883	205,580	212,549	218,261	223,245
Supplies & Materials	28,050	28,595	29,181	29,807	30,448
Gov't Payments	576,808	599,880	660,468	719,910	814,938
Recoveries	10,629	10,944	11,267	11,590	11,938
Transfer to Funds	5,177	5,336	5,204	1,046	1,046
Tsf to reserves-capital	1,623,877	1,786,265	1,964,891	2,161,380	2,377,519
Total	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**

Drainage - Budget Drivers	Plan 2026
Revenue Changes Utilities	**-182,315**
Annual (Flat Rate) Charges	-182,315
Salary Adjustments Utilities	**1,624**
Salary and Wages	817
Overhead and Benefits	479
Recoveries	328
Operating Expenses Utilities	**-11,342**
Insurance	413
Supplies and Materials	-5,768
Contracted Services	-2,992
Equipment - Vehicles	-2,990
Leases	-5
Metro Vancouver	**9,413**
Metro Vancouver	9,413
Reserve Changes Utilities	**147,625**
Capital Transfers	147,625
Service Impacts Utilities	**35,000**
Operating Impact on capital projects	35,000
Total	**$ 5**

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Operating Details 2026 - 2030

Drainage Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
830-DRN-LRN-Storm Mains											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	167,686	172,571	177,532	182,376	187,347	81,207	43,097	43,757	36,841	165,646
	6002 Sal&Ben-Overtime-I/S						3,900				
	6003 Sal&Ben-Aux-All						429	2,694			
	6004 Sal&Ben-Other-All						2,288	44			
	6005 Sal&Ben-Benefit-Aux						52	323			
	6006 Sal&Ben-Overtime-O/S	3,239	3,239	3,239	3,239	3,239	11,263	6,707			3,340
	6007 Sal&Ben-Benefit-I/S						179				
	6008 Sal&Ben-Benefit-O/S	100,975	104,719	108,025	111,821	115,742	47,994	25,903	21,392	21,884	99,229
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	3,333	3,428	3,525	3,619	3,716	2,365	1,220	707	719	3,294
	6201 Sal&Ben-Rebill Labour Offset	135,007	139,251	143,290	147,314	151,661	-1,139			-134	137,438
	Salary and Benefits	**410,240**	**423,208**	**435,610**	**448,369**	**461,705**	**148,538**	**79,987**	**65,856**	**59,310**	**408,947**
	7004 Contr Svc-Contractors/Builders	11,635	11,844	12,069	12,311	12,557	13,441	4,154	14,345	14,632	14,778
	Op Exp-Contracted Services	**11,635**	**11,844**	**12,069**	**12,311**	**12,557**	**13,441**	**4,154**	**14,345**	**14,632**	**14,778**
	7305 Communic-Postage							11			
	Op Exp-Communications							**11**			
	7402 Insurance-Property	8,667	9,100	9,555	10,033	10,534	640	7,861	2,869	3,014	8,254
	Insurance & Claims	**8,667**	**9,100**	**9,555**	**10,033**	**10,534**	**640**	**7,861**	**2,869**	**3,014**	**8,254**
	7501 Lse&Rntls-Lease&Easements	1,300	1,300	1,300	1,300	1,300	680		740	1,291	1,304
	Lease & Rentals	**1,300**	**1,300**	**1,300**	**1,300**	**1,300**	**680**		**740**	**1,291**	**1,304**
	7601 Suppl-Beverages							42			
	7613 Suppl-Maint.Supplies	9,993	10,173	10,366	10,573	10,785	13,652	5,272	14,600	8,480	13,788
	7629 Suppl-Working Lunches/Food						139				
	7635 Supp-Stock Supp-Maintenance	10,882	11,078	11,288	11,514	11,744	11,486	7,257	3,672	8,397	10,721
	7636 Supp-Stock Supp-Swr/Wtr Connections/D							89			
	Op Exp-Supplies & Materials	**20,875**	**21,250**	**21,654**	**22,087**	**22,529**	**25,277**	**12,659**	**18,272**	**16,878**	**24,509**
	7707 Equip-Vehicle Charges	158,085	165,504	170,835	175,206	179,019	109,380	110,657	110,862	116,904	125,372
	Op Exp-Equipment under $5,000	**158,085**	**165,504**	**170,835**	**175,206**	**179,019**	**109,380**	**110,657**	**110,862**	**116,904**	**125,372**
	7805 Govt Pmts-GVS&DD Transfer						467,131	471,875	467,257	471,875	
	Op Exp-Gov't Payments						**467,131**	**471,875**	**467,257**	**471,875**	
	7998 Sdry-Rebill Expense Offset						-1,775				
	7999 Sdry-Rebill Expense						1,775				
	Op Exp-Sundry										
	8101 Recoveries-Utilities	10,629	10,944	11,267	11,590	11,938		9,928		9,928	10,301
	8103 Recoveries- Internal Admin Charge Payro						119	88			
	Op Exp-Recoveries	**10,629**	**10,944**	**11,267**	**11,590**	**11,938**	**119**	**10,015**		**9,928**	**10,301**
	9710 Tsf To Rsv- Drainage Capital	1,623,877	1,786,265	1,964,891	2,161,380	2,377,519	1,242,892	1,342,047	1,242,892	1,342,047	1,476,252
	Tsf to reserves-capital	**1,623,877**	**1,786,265**	**1,964,891**	**2,161,380**	**2,377,519**	**1,242,892**	**1,342,047**	**1,242,892**	**1,342,047**	**1,476,252**
	4266 Swr-Drainage Fees	-2,817,704	-3,027,518	-3,287,890	-3,564,174	-3,895,613	-2,080,110	-2,159,262	-2,076,988	-2,161,267	-2,635,389
	Sewer Utility Fees and Charges	**-2,817,704**	**-3,027,518**	**-3,287,890**	**-3,564,174**	**-3,895,613**	**-2,080,110**	**-2,159,262**	**-2,076,988**	**-2,161,267**	**-2,635,389**
	4479 Other Rev-Misc. Revenue						-53		-5,826		
	4493 Other Rev-Rebills						-611				
	Other Revenue						**-664**		**-5,826**		
Total 830 DRN-LRN-Storm Mains		**-572,398**	**-598,103**	**-660,708**	**-721,898**	**-818,512**	**-72,675**	**-119,995**	**-159,721**	**-125,389**	**-565,672**
831-DRN-LRN-Storm Services											
	6001 Sal&Ben-Wages	7,959	8,211	8,469	8,728	8,994	13,062	6,415	8,166	9,973	9,480
	6003 Sal&Ben-Aux-All							1,146			
	6005 Sal&Ben-Benefit-Aux							137			
	6006 Sal&Ben-Overtime-O/S	679	679	679	679	679	409	335			780
	6008 Sal&Ben-Benefit-O/S	4,770	4,950	5,110	5,297	5,490	7,645	3,856	4,818	5,924	5,710
	6010 Sal&Wag-EHT	168	173	178	183	189	361	184	159	194	200
	6201 Sal&Ben-Rebill Labour Offset	-13,576	-14,014	-14,437	-14,888	-15,352				352	-16,171
	Salary and Benefits	**0**	**0**	**0**			**21,477**	**12,073**	**13,143**	**16,444**	**-1**

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Operating Details 2026 - 2030

Drainage Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7004 Contr Svc-Contractors/Builders	2,573	2,619	2,669	2,723	2,777	1,280	14,003			2,535
	7024 Contr Svc-Tree Cutting										
	Op Exp-Contracted Services	**2,573**	**2,619**	**2,669**	**2,723**	**2,777**	**1,280**	**14,003**			**2,535**
	7613 Suppl-Maint.Supplies						650	-5			
	Op Exp-Supplies & Materials						**650**	**-5**			
	8103 Recoveries- Internal Admin Charge Payro						13	22			
	Op Exp-Recoveries						**13**	**22**			
	Total 831 DRN-LRN-Storm Services	**2,573**	**2,619**	**2,669**	**2,723**	**2,777**	**23,421**	**26,092**	**13,143**	**16,444**	**2,534**
	832-DRN-LRN-Valves										
	6001 Sal&Ben-Wages						285		87		
	6008 Sal&Ben-Benefit-O/S						166		51		
	6010 Sal&Wag-EHT								2		
	Salary and Benefits						**451**		**140**		
	Total 832 DRN-LRN-Valves						**451**		**140**		
	833-DRN-LRN-Catch Basins										
	6001 Sal&Ben-Wages	40,028	41,299	42,598	43,899	45,238	77,807	48,812	46,779	40,990	41,510
	6003 Sal&Ben-Aux-All						16,310	7,979			
	6005 Sal&Ben-Benefit-Aux						1,947	957			
	6006 Sal&Ben-Overtime-O/S	3,417	3,417	3,417	3,417	3,417	1,735	1,882			3,416
	6007 Sal&Ben-Benefit-I/S						10				
	6008 Sal&Ben-Benefit-O/S	23,990	24,895	25,700	26,640	27,612	45,575	29,342	29,163	24,348	25,000
	6010 Sal&Wag-EHT	847	872	897	923	949	2,453	1,378	912	799	876
	6201 Sal&Ben-Rebill Labour Offset	-68,283	-70,482	-72,612	-74,879	-77,215				-359	-70,803
	Salary and Benefits	**0**	**0**	**0**	**0**		**145,838**	**90,351**	**76,854**	**65,778**	**0**
	7004 Contr Svc-Contractors/Builders	4,694	4,779	4,869	4,967	5,066	3,879	706			4,625
	Op Exp-Contracted Services	**4,694**	**4,779**	**4,869**	**4,967**	**5,066**	**3,879**	**706**			**4,625**
	7613 Suppl-Maint.Supplies	5,843	5,989	6,145	6,311	6,482	8,376	3,041			7,997
	Op Exp-Supplies & Materials	**5,843**	**5,989**	**6,145**	**6,311**	**6,482**	**8,376**	**3,041**			**7,997**
	8103 Recoveries- Internal Admin Charge Payro						100	55			
	Op Exp-Recoveries						**100**	**55**			
	Total 833 DRN-LRN-Catch Basins	**10,538**	**10,768**	**11,015**	**11,278**	**11,548**	**158,193**	**94,153**	**76,854**	**65,778**	**12,622**
	834-DRN-LRN-Ditching										
	6001 Sal&Ben-Wages	657	677	699	720	742	165	2,756	8,730	6,686	1,896
	6003 Sal&Ben-Aux-All							308			
	6005 Sal&Ben-Benefit-Aux							37			
	6006 Sal&Ben-Overtime-O/S	56	56	56	56	56		89			156
	6008 Sal&Ben-Benefit-O/S	394	408	422	437	453	98	1,656	5,151	3,972	1,142
	6010 Sal&Wag-EHT	14	14	15	15	16		75	170	131	40
	6201 Sal&Ben-Rebill Labour Offset	-1,120	-1,156	-1,191	-1,228	-1,267				-511	-3,235
	Salary and Benefits	**0**	**0**	**0**	**0**		**262**	**4,921**	**14,051**	**10,278**	**0**
	7613 Suppl-Maint.Supplies							248			
	Op Exp-Supplies & Materials							**248**			
	8103 Recoveries- Internal Admin Charge Payro							9			
	Op Exp-Recoveries							**9**			
	Total 834 DRN-LRN-Ditching	**0**	**0**	**0**	**0**		**262**	**5,179**	**14,051**	**10,278**	**0**
	835-DRN-LRN-Inlets										
	6001 Sal&Ben-Wages	17,345	17,896	18,459	19,023	19,603	22,890	28,573	22,337	17,371	15,647
	6003 Sal&Ben-Aux-All						13,985	9,720			
	6005 Sal&Ben-Benefit-Aux						1,662	1,166			
	6006 Sal&Ben-Overtime-O/S	1,481	1,481	1,481	1,481	1,481	214	7,510			1,287
	6007 Sal&Ben-Benefit-I/S						17				
	6008 Sal&Ben-Benefit-O/S	10,396	10,788	11,137	11,544	11,965	13,392	17,176	13,179	10,318	9,423
	6010 Sal&Wag-EHT	367	378	390	400	411	892	994	436	338	330

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Operating Details 2026 - 2030

Drainage Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	6201 Sal&Ben-Rebill Labour Offset	-29,589	-30,542	-31,465	-32,447	-33,460				750	-26,688
	Salary and Benefits	0	0				53,051	65,138	35,951	28,777	-1
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7105 Prf Svc-Consultant										
	Op Exp-Consulting and Prof Services										
	7613 Suppl-Maint.Supplies							75			
	7629 Suppl-Working Lunches/Food							175			
	Op Exp-Supplies & Materials							250			
	8103 Recoveries- Internal Admin Charge Payro						14	26			
	Op Exp-Recoveries						14	26			
	Total 835 DRN-LRN-Inlets	**0**	**0**				**53,065**	**65,414**	**35,951**	**28,777**	**-1**
	840-DRN-MRN-Storm Mains										
	6001 Sal&Ben-Wages	1,178	1,216	1,254	1,292	1,332	206	5,279	1,410	1,238	957
	6003 Sal&Ben-Aux-All							358			
	6005 Sal&Ben-Benefit-Aux							43			
	6006 Sal&Ben-Overtime-O/S	101	101	101	101	101		189			79
	6008 Sal&Ben-Benefit-O/S	706	733	756	784	813	120	3,172	832	736	576
	6010 Sal&Wag-EHT	25	26	26	27	28		140	27	24	20
	6201 Sal&Ben-Rebill Labour Offset	-2,010	-2,075	-2,137	-2,204	-2,273	-109			56	-1,632
	Salary and Benefits		0	0		0	218	9,182	2,269	2,054	-1
	7004 Contr Svc-Contractors/Builders	2,970	3,024	3,081	3,142	3,205		18,797	2,840	2,897	2,926
	Op Exp-Contracted Services	2,970	3,024	3,081	3,142	3,205		18,797	2,840	2,897	2,926
	7402 Insurance-Property						7,656	8,672			
	Insurance & Claims						7,656	8,672			
	7507 Lse&Rntls-Other							10			
	Lease & Rentals							10			
	7613 Suppl-Maint.Supplies	676	688	701	715	730		1,412	646	659	666
	Op Exp-Supplies & Materials	676	688	701	715	730		1,412	646	659	666
	7707 Equip-Vehicle Charges	37,798	40,076	41,713	43,055	44,226	33,496	33,886	33,978	35,830	38,501
	Op Exp-Equipment under $5,000	37,798	40,076	41,713	43,055	44,226	33,496	33,886	33,978	35,830	38,501
	8103 Recoveries- Internal Admin Charge Payro							14			
	Op Exp-Recoveries							14			
	4479 Other Rev-Misc. Revenue						-8				
	Other Revenue						-8				
	4650 Grnt-Other-GVTA (Translink)	-59,620	-59,620	-59,620	-59,620	-59,620	-57,352	-59,620	-57,352	-59,942	-59,620
	Transfer from other govt-capital other	-59,620	-59,620	-59,620	-59,620	-59,620	-57,352	-59,620	-57,352	-59,942	-59,620
	4903 Tsf-Fm-General Revenue						-18,684	-30,876			
	Transfer from funds						-18,684	-30,876			
	Total 840 DRN-MRN-Storm Mains	**-18,177**	**-15,833**	**-14,125**	**-12,707**	**-11,459**	**-34,675**	**-18,523**	**-17,618**	**-18,502**	**-17,528**
	841-DRN-MRN-Storm Services										
	6001 Sal&Ben-Wages								234		
	6003 Sal&Ben-Aux-All							286			
	6005 Sal&Ben-Benefit-Aux							34			
	6006 Sal&Ben-Overtime-O/S										
	6008 Sal&Ben-Benefit-O/S								138		
	6010 Sal&Wag-EHT							5	5		
	Salary and Benefits							326	377		
	4903 Tsf-Fm-General Revenue							-327			
	4910 Tsf-Fm-Swr Rev Fnd						377				

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Transfer from funds						377	-327			
Total 841 DRN-MRN-Storm Services							**377**	**-1**	**377**		
842-DRN-MRN-Valves											
	6001 Sal&Ben-Wages	10	10	11	11	11					9
	6003 Sal&Ben-Aux-All						73				
	6005 Sal&Ben-Benefit-Aux						9				
	6006 Sal&Ben-Overtime-O/S	1	1	1	1	1					1
	6008 Sal&Ben-Benefit-O/S	6	6	6	7	7					6
	6010 Sal&Wag-EHT	0	0	0	0	0					
	6201 Sal&Ben-Rebill Labour Offset	-17	-18	-18	-19	-19					-17
	Salary and Benefits		0	0		0	82				-1
	4903 Tsf-Fm-General Revenue						-82				
	Transfer from funds						-82				
Total 842 DRN-MRN-Valves			**0**	**0**		**0**	**0**				**-1**
843-DRN-MRN-Catch Basins											
	6001 Sal&Ben-Wages	5,383	5,554	5,729	5,904	6,084	8,746	9,767	7,607	4,252	4,182
	6003 Sal&Ben-Aux-All						4,202	2,176			
	6005 Sal&Ben-Benefit-Aux						501	261			
	6006 Sal&Ben-Overtime-O/S	460	460	460	460	460	269	922			344
	6007 Sal&Ben-Benefit-I/S						4				
	6008 Sal&Ben-Benefit-O/S	3,226	3,348	3,456	3,583	3,713	5,121	5,874	4,488	2,526	2,519
	6010 Sal&Wag-EHT	114	117	121	124	128	322	294	148	83	89
	6201 Sal&Ben-Rebill Labour Offset	-9,183	-9,479	-9,766	-10,070	-10,385				-694	-7,134
	Salary and Benefits			0	0		19,165	19,295	12,243	6,167	0
	7004 Contr Svc-Contractors/Builders						1,948	303			
	Op Exp-Contracted Services						1,948	303			
	7613 Suppl-Maint.Supplies						-111	-3			
	Op Exp-Supplies & Materials						-111	-3			
	8103 Recoveries- Internal Admin Charge Payro						27	11			
	Op Exp-Recoveries						27	11			
	4903 Tsf-Fm-General Revenue						-8,785	-13,483			
	Transfer from funds						-8,785	-13,483			
Total 843 DRN-MRN-Catch Basins				**0**	**0**		**12,243**	**6,122**	**12,243**	**6,167**	**0**
844-DRN-MRN-Ditching											
	6001 Sal&Ben-Wages						77		182		
	6003 Sal&Ben-Aux-All										
	6005 Sal&Ben-Benefit-Aux										
	6008 Sal&Ben-Benefit-O/S						45		108		
	6010 Sal&Wag-EHT								4		
	Salary and Benefits						121		293		
	7004 Contr Svc-Contractors/Builders						1,024	404			
	Op Exp-Contracted Services						1,024	404			
	7613 Suppl-Maint.Supplies						-148	-4			
	Op Exp-Supplies & Materials						-148	-4			
	4903 Tsf-Fm-General Revenue						-704	-400			
	Transfer from funds						-704	-400			
Total 844 DRN-MRN-Ditching							**293**	**0**	**293**		
845-DRN-MRN-Inlets											
	6001 Sal&Ben-Wages	5,698	5,878	6,063	6,249	6,439	7,567	9,120	13,521	8,173	5,552

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Operating Details 2026 - 2030

Drainage Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	6003 Sal&Ben-Aux-All						4,419	2,326			
	6005 Sal&Ben-Benefit-Aux						528	279			
	6006 Sal&Ben-Overtime-O/S	486	486	486	486	486		2,851			457
	6007 Sal&Ben-Benefit-I/S						3				
	6008 Sal&Ben-Benefit-O/S	3,415	3,543	3,658	3,792	3,930	4,430	5,483	7,977	4,855	3,344
	6010 Sal&Wag-EHT	121	124	128	131	135	290	311	264	160	117
	6201 Sal&Ben-Rebill Labour Offset	-9,719	-10,032	-10,335	-10,658	-10,991				-854	-9,470
	Salary and Benefits	**0**	**0**	**0**	**0**	**0**	**17,236**	**20,370**	**21,762**	**12,334**	**0**
	7004 Contr Svc-Contractors/Builders						1,127				
	Op Exp-Contracted Services						**1,127**				
	7105 Prf Svc-Consultant						862				
	Op Exp-Consulting and Prof Services						**862**				
	7613 Suppl-Maint.Supplies	656	668	681	694	708	256	81			646
	Op Exp-Supplies & Materials	**656**	**668**	**681**	**694**	**708**	**256**	**81**			**646**
	8103 Recoveries- Internal Admin Charge Payro						6	2			
	Op Exp-Recoveries						**6**	**2**			
	4903 Tsf-Fm-General Revenue							-8,166			
	4910 Tsf-Fm-Swr Rev Fnd						2,274				
	Transfer from funds						**2,274**	**-8,166**			
	Total 845 DRN-MRN-Inlets	**656**	**668**	**681**	**694**	**708**	**21,762**	**12,286**	**21,762**	**12,334**	**647**
	859-DRN-Storm Sewer Rebills										
	6001 Sal&Ben-Wages						1,009	2,489			
	6003 Sal&Ben-Aux-All						128	304			
	6005 Sal&Ben-Benefit-Aux						15	37			
	6008 Sal&Ben-Benefit-O/S						589	1,496			
	6010 Sal&Wag-EHT						30	67			
	6201 Sal&Ben-Rebill Labour Offset						-1,742	-4,326			
	Salary and Benefits						**30**	**67**			
	7927 Sdry-Misc. Expenses										
	7998 Sdry-Rebill Expense Offset						-1,334	-325			
	7999 Sdry-Rebill Expense						1,334	325			
	Op Exp-Sundry										
	4479 Other Rev-Misc. Revenue						-174	-178			
	4493 Other Rev-Rebills						-503	-2,521			
	Other Revenue						**-676**	**-2,698**			
	Total 859 DRN-Storm Sewer Rebills						**-647**	**-2,631**			
	836-DRN-LRN-Storm Manhole										
	6001 Sal&Ben-Wages	944	974	1,005	1,035	1,067	961	148	1,413	1,915	1,699
	6002 Sal&Ben-Overtime-I/S							413			
	6003 Sal&Ben-Aux-All										
	6005 Sal&Ben-Benefit-Aux										
	6006 Sal&Ben-Overtime-O/S	81	81	81	81	81		222			140
	6008 Sal&Ben-Benefit-O/S	566	587	606	628	651	562	89	834	1,138	1,024
	6010 Sal&Wag-EHT	20	21	21	22	22	26	14	28	37	35
	6201 Sal&Ben-Rebill Labour Offset	-1,610	-1,662	-1,712	-1,766	-1,821				1,021	-2,898
	Salary and Benefits	**0**	**0**	**0**			**1,549**	**886**	**2,274**	**4,111**	**0**
	7004 Contr Svc-Contractors/Builders							16,047			
	Op Exp-Contracted Services							**16,047**			
	7613 Suppl-Maint.Supplies						525				
	Op Exp-Supplies & Materials						**525**				
	8103 Recoveries- Internal Admin Charge Payro							8			
	Op Exp-Recoveries							**8**			

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Operating Details 2026 - 2030

Drainage Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
Total 836 DRN-LRN-Storm Manhole		**0**	**0**	**0**			**2,074**	**16,940**	**2,274**	**4,111**	**0**
846-DRN-MRN-Storm Manhole											
	6001 Sal&Ben-Wages						1,605	425	157		
	6003 Sal&Ben-Aux-All						293				
	6005 Sal&Ben-Benefit-Aux						35				
	6006 Sal&Ben-Overtime-O/S							322			
	6008 Sal&Ben-Benefit-O/S						939	255	92		
	6010 Sal&Wag-EHT						49	16	3		
	Salary and Benefits						**2,922**	**1,017**	**252**		
	7004 Contr Svc-Contractors/Builders						1,504	475			
	Op Exp-Contracted Services						**1,504**	**475**			
	7613 Suppl-Maint.Supplies						406				
	Op Exp-Supplies & Materials						**406**				
	8103 Recoveries- Internal Admin Charge Payro						2	9			
	Op Exp-Recoveries						**2**	**9**			
	4903 Tsf-Fm-General Revenue						-4,833	-1,504			
	Transfer from funds						**-4,833**	**-1,504**			
Total 846 DRN-MRN-Storm Manhole								**-3**	**252**		
850-DRN-Fund Transfers											
	8203 Tsf To Fnd-General Operating	5,177	5,336	5,204	1,046	1,046	57,579	122,370	69,529	113,610	827,004
	8209 Tsf To Fnd-Sewer and Drainage Capital						216,614	21,379	216,730	21,380	6,879,006
	8213 Tsf To Fnd-Water Operating						3,189		3,189		46,811
	Transfer to Funds	**5,177**	**5,336**	**5,204**	**1,046**	**1,046**	**277,382**	**143,749**	**289,448**	**134,990**	**7,752,821**
Total 850 DRN-Fund Transfers		**5,177**	**5,336**	**5,204**	**1,046**	**1,046**	**277,382**	**143,749**	**289,448**	**134,990**	**7,752,821**
849-DRN-Reserve Transfers											
	9700 Tsf-To-Rsv-Sewer Capital										
	9710 Tsf To Rsv- Drainage Capital										
	Tsf to reserves-capital										
	5710 Tsf-Fm-Rsv- Cap- Drainage Capital Rese	-5,177	-5,336	-5,204	-1,046	-1,046	-277,382	-143,749	-289,448	-134,990	-7,752,821
	Tsf from reserves-capital	**-5,177**	**-5,336**	**-5,204**	**-1,046**	**-1,046**	**-277,382**	**-143,749**	**-289,448**	**-134,990**	**-7,752,821**
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 849 DRN-Reserve Transfers		**-5,177**	**-5,336**	**-5,204**	**-1,046**	**-1,046**	**-277,382**	**-143,749**	**-289,448**	**-134,990**	**-7,752,821**
847-DRN-Administration											
	6001 Sal&Ben-Wages										
	6008 Sal&Ben-Benefit-O/S										
	Salary and Benefits										
	6101 HR-Cnvntions,Dues&Act.										
	Personnel Services										
	7004 Contr Svc-Contractors/Builders							1,539			
	Op Exp-Contracted Services							**1,539**			
	7105 Prf Svc-Consultant							4,046			
	Op Exp-Consulting and Prof Services							**4,046**			
	7613 Suppl-Maint.Supplies						-10				
	7629 Suppl-Working Lunches/Food							150			
	Op Exp-Supplies & Materials						**-10**	**150**			
	7805 Govt Pmts-GVS&DD Transfer	576,808	599,880	660,468	719,910	814,938					567,395
	Op Exp-Gov't Payments	**576,808**	**599,880**	**660,468**	**719,910**	**814,938**					**567,395**

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Operating Details 2026 - 2030

Drainage Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7927 Sdry-Misc. Expenses										
	Op Exp-Sundry										
Total 847 DRN-Administration		**576,808**	**599,880**	**660,468**	**719,910**	**814,938**	**-10**	**5,735**			**567,395**
Total Drainage		**0**	**0**	**0**	**0**	**0**	**164,135**	**90,768**	**0**	**-2**	**-5**

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Sanitary Sewer

2026 - 2030 Operating Budget

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Budget Highlights

Sanitary Sewer - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-9,643,435**	**-10,153,444**	**-11,017,250**	**-11,895,899**	**-13,115,107**
Sewer Utility Fees and Charges	-9,495,996	-10,007,520	-10,868,637	-11,746,697	-12,965,426
Rev-own sources-investment income	-120,000	-120,000	-120,000	-120,000	-120,000
Tsf from reserves-capital	-27,439	-25,924	-28,612	-29,202	-29,682
Expenses	**9,643,435**	**10,153,444**	**11,017,250**	**11,895,899**	**13,115,107**
Salary and Benefits	727,134	749,787	771,705	794,423	817,798
Personnel Services	4,741	4,827	4,918	5,017	5,117
Contracted Services	100,400	102,027	103,776	105,651	107,565
Consulting and Prof Services	7,517	7,563	7,611	7,664	7,718
Utilities	10,957	11,354	11,789	12,242	12,670
Communications	3,000	3,000	3,000	3,000	3,000
Insurance & Claims	83,405	88,177	93,272	98,711	104,517
Lease & Rentals	10,000	10,000	10,000	10,000	10,000
Equipment under $5,000	168,476	178,387	185,514	191,360	196,462
Supplies & Materials	48,486	49,342	50,263	51,250	52,257
Gov't Payments	5,033,626	5,234,900	5,763,354	6,281,821	7,110,637
Sundry	1,845	1,878	1,914	1,952	1,992
Recoveries	914,782	941,330	968,991	997,310	1,026,332
Transfer to Funds	109,280	109,108	113,202	114,764	116,234
Tsf to reserves-capital	2,419,786	2,661,764	2,927,941	3,220,735	3,542,808
Total	$ 0	$ 0	$ 0	$ 0	$ 0

Sanitary Sewer - Budget Drivers	Plan 2026
Revenue Changes Utilities	**-661,681**
Annual (Flat Rate) Charges	-646,681
Penalty Revenue	-5,000
Metered Charges	-10,000
Salary Adjustments Utilities	**121,211**
Salary and Wages	14,139
Overhead and Benefits	10,419
Recoveries	96,653
Operating Expenses Utilities	**15,935**
Insurance	5,756
Supplies and Materials	854
Misc./Other	4,354
Contracted Services	1,373
Equipment - Vehicles	-3,040
Personnel	70
Utilities	-3,282
Leases	9,850
Metro Vancouver	**304,553**

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Metro Vancouver	304,553
Reserve Changes Utilities	**219,981**
Capital Transfers	219,981
Total	-1

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Operating Details 2026 - 2030

Sanitary Sewer Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
800-SWR-Admin											
	6000 Sal&Ben-Salaries						544	39,122			
	6001 Sal&Ben-Wages						31,710	-285	22,500		
	6002 Sal&Ben-Overtime-I/S						1,258	2,077			
	6003 Sal&Ben-Aux-All						715	2,012			
	6004 Sal&Ben-Other-All						8,648	10,271			
	6005 Sal&Ben-Benefit-Aux						76	242			
	6006 Sal&Ben-Overtime-O/S						340	37			
	6007 Sal&Ben-Benefit-I/S						157	9,001			
	6008 Sal&Ben-Benefit-O/S						17,706	464			
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT						566	975			
	6201 Sal&Ben-Rebill Labour Offset						24				
	8131 Liab Tsf-Payroll Liab						28,493				
	Salary and Benefits						**90,235**	**63,916**	**22,500**		
	6101 HR-Cnvntions,Dues&Act.	2,091	2,129	2,169	2,213	2,257	273	2,636	3,359	2,040	2,060
	6103 HR-Health&Safety Prog.						770				
	6104 HR-Mileage/Vehicle Allow.										
	6109 HR-Corp. Dues & Board/Committee Cnvn										
	6111 HR-Trng&Educ-Corp						836				
	6112 HR-Trng&Educ-Dept	2,650	2,698	2,749	2,804	2,860	456	1,745	2,534	2,585	2,611
	6116 HR-Trng&Educ-Corporate Licenses							200			
	Personnel Services	**4,741**	**4,827**	**4,918**	**5,017**	**5,117**	**2,335**	**4,581**	**5,893**	**4,625**	**4,671**
	7003 Contr Svc- Prog Instructors							300			
	7004 Contr Svc-Contractors/Builders	10,000	10,000	10,000	10,000	10,000	13,425	5,185			10,000
	7006 Contr Svc-Fee For Service							425			
	7014 Contr Svc-Land Title Fees						625	500			
	Op Exp-Contracted Services	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**14,050**	**6,410**			**10,000**
	7105 Prf Svc-Consultant	2,000	2,000	2,000	2,000	2,000	1,440	1,143	14,203	510	2,000
	7117 Prf Svc-Sftwre Mnt/Upgrades							178			
	Op Exp-Consulting and Prof Services	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**	**1,440**	**1,321**	**14,203**	**510**	**2,000**
	7300 Communic-Advertising	3,000	3,000	3,000	3,000	3,000		98	6,000	3,000	3,000
	7303 Communic-Delivery/Courier						211	148			
	7306 Communic-Telephone						187	187			
	Op Exp-Communications	**3,000**	**3,000**	**3,000**	**3,000**	**3,000**	**398**	**433**	**6,000**	**3,000**	**3,000**
	7400 Insrnce-Dmge/Liab Claims Paid	12,000	12,000	12,000	12,000	12,000			11,400	11,400	12,000
	7401 Insurance-Liability	60,075	64,280	68,780	73,595	78,746	48,395	52,793	42,987	45,137	55,433
	7402 Insurance-Property	7,613	7,993	8,393	8,813	9,253	7,656	8,672	5,945	6,242	7,250
	Insurance & Claims	**79,688**	**84,274**	**89,173**	**94,407**	**99,999**	**56,052**	**61,465**	**60,332**	**62,779**	**74,683**
	7501 Lse&Rntls-Lease&Easements	10,000	10,000	10,000	10,000	10,000		588	150	150	150
	7507 Lse&Rntls-Other							275			
	Lease & Rentals	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**		**863**	**150**	**150**	**150**
	7602 Suppl-Books And A.V.										
	7607 Suppl-Consumables							71			
	7613 Suppl-Maint.Supplies	10,274	10,459	10,658	10,871	11,088	25,846	6,399			10,122
	7614 Suppl-Safety Footwear	900	900	900	900	900		119			750
	7615 Suppl-Misc. Supplies						1,537	272			
	7625 Suppl-Spec Office&Process Suppl						57	543			
	7626 Suppl-Standard Office Supplies							64			
	7629 Suppl-Working Lunches/Food	557	567	578	590	601	69	549			76
	7635 Supp-Stock Supp-Maintenance							11			
	Op Exp-Supplies & Materials	**11,731**	**11,926**	**12,136**	**12,360**	**12,589**	**27,508**	**8,029**			**10,948**
	7505 Lse&Rntls-Leased Equipment	3,500	3,500	3,500	3,500	3,500	-18	367	3,000	3,500	3,500
	7707 Equip-Vehicle Charges										
	7710 Equip-Capital Lease Interest						286	10,437			
	Op Exp-Equipment under $5,000	**3,500**	**3,500**	**3,500**	**3,500**	**3,500**	**268**	**10,804**	**3,000**	**3,500**	**3,500**
	7912 Sdry-Debt-Principal						3,802	3,873			
	7927 Sdry-Misc. Expenses										
	Op Exp-Sundry						**3,802**	**3,873**			
	8101 Recoveries-Utilities	906,732	933,280	960,941	989,260	1,018,282	768,682	777,796	700,246	777,796	810,079
	8103 Recoveries- Internal Admin Charge Payro						33	24			
	8104 Recoveries-Interdepartment Facilities Mai	8,050	8,050	8,050	8,050	8,050	8,050	8,050	8,050	8,050	8,050
	Op Exp-Recoveries	**914,782**	**941,330**	**968,991**	**997,310**	**1,026,332**	**776,765**	**785,869**	**708,296**	**785,845**	**818,129**

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Operating Details 2026 - 2030

Sanitary Sewer Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	9102 Tsf To Rsv-Insurance						5,992	3,743			
	Tsf to reserves-operating						**5,992**	**3,743**			
	4260 Swr-Annual User Fees	-8,675,996	-9,187,520	-10,048,637	-10,926,697	-12,145,426	-5,539,326	-6,251,805	-5,258,171	-6,079,949	-8,029,316
	4262 Swr-Metered Rates Fees	-770,000	-770,000	-770,000	-770,000	-770,000	-760,248	-787,960	-650,000	-650,000	-760,000
	4263 Swr-Penalty On Annual Fees	-40,000	-40,000	-40,000	-40,000	-40,000	-37,312	-42,172	-32,000	-32,000	-35,000
	4264 Swr-Penalty On Metered Rate Fees	-10,000	-10,000	-10,000	-10,000	-10,000	-17,362	-9,667	-5,000	-5,000	-10,000
	Sewer Utility Fees and Charges	**-9,495,996**	**-10,007,520**	**-10,868,637**	**-11,746,697**	**-12,965,426**	**-6,354,247**	**-7,091,604**	**-5,945,171**	**-6,766,949**	**-8,834,315**
	4450 Invest-Bank&Invst.Interest	-120,000	-120,000	-120,000	-120,000	-120,000	-120,000	-120,000	-120,000	-120,000	-120,000
	Rev-own sources-investment income	**-120,000**	**-120,000**	**-120,000**	**-120,000**	**-120,000**	**-120,000**	**-120,000**	**-120,000**	**-120,000**	**-120,000**
	4479 Other Rev-Misc. Revenue								-12,961	-7,434	-3,119
	Other Revenue								**-12,961**	**-7,434**	**-3,119**
	Total 800 SWR-Admin	**-8,576,554**	**-9,056,663**	**-9,884,919**	**-10,729,102**	**-11,912,888**	**-5,495,401**	**-6,260,297**	**-5,257,758**	**-6,033,974**	**-8,030,354**
	801-SWR-Secondary Suites										
	4438 RV-LCN&PRMT-SEC SUITES										
	Sewer Utility Fees and Charges										
	Total 801 SWR-Secondary Suites										
	802-SWR-Sanitary Sewer Manhole										
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	6,549	6,735	6,923	7,105	7,292	2,390	2,197			8,339
	6003 Sal&Ben-Aux-All	1,449	1,492	1,537	1,583	1,630	110	931			1,848
	6004 Sal&Ben-Other-All							44			
	6005 Sal&Ben-Benefit-Aux	174	179	184	190	196	13	112			222
	6006 Sal&Ben-Overtime-O/S						999	222			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	3,949	4,095	4,223	4,370	4,521	1,439	1,320			5,037
	6010 Sal&Wag-EHT	156	160	165	169	174	85	75			199
	6201 Sal&Ben-Rebill Labour Offset	-2,409	-2,485	-2,558	-2,633	-2,711					-3,068
	Salary and Benefits	**9,867**	**10,176**	**10,475**	**10,784**	**11,103**	**5,036**	**4,901**			**12,576**
	7004 Contr Svc-Contractors/Builders	10,150	10,333	10,529	10,740	10,954	11,219				10,000
	Op Exp-Contracted Services	**10,150**	**10,333**	**10,529**	**10,740**	**10,954**	**11,219**				**10,000**
	7613 Suppl-Maint.Supplies	1,025	1,044	1,063	1,085	1,106					1,010
	Op Exp-Supplies & Materials	**1,025**	**1,044**	**1,063**	**1,085**	**1,106**					**1,010**
	8103 Recoveries- Internal Admin Charge Payro						4	6			
	Op Exp-Recoveries						**4**	**6**			
	Total 802 SWR-Sanitary Sewer Manhole	**21,042**	**21,552**	**22,067**	**22,608**	**23,163**	**16,259**	**4,907**			**23,586**
	804-SWR-Reserve Transfers										
	8131 Liab Tsf-Payroll Liab	3,000	3,000	3,000	3,000	3,000	6,707	4,691	3,000	3,000	3,000
	Salary and Benefits	**3,000**	**3,000**	**3,000**	**3,000**	**3,000**	**6,707**	**4,691**	**3,000**	**3,000**	**3,000**
	9700 Tsf-To-Rsv-Sewer Capital	2,419,786	2,661,764	2,927,941	3,220,735	3,542,808	2,166,068	2,351,554	1,904,594	1,999,823	2,199,805
	Tsf to reserves-capital	**2,419,786**	**2,661,764**	**2,927,941**	**3,220,735**	**3,542,808**	**2,166,068**	**2,351,554**	**1,904,594**	**1,999,823**	**2,199,805**
	4914 Tsf-Fm-Drn Rev Fnd										
	Transfer from funds										
	5102 Tsf-Fm-Rsv-Insurance							-12,667			
	Tsf from reserves-operating							**-12,667**			
	5500 Tsf-Fm-Rsv-Capital Asset Replacement R										
	5700 Tsf-Fm-Rsv-Sewer Capital Reserve	-27,439	-25,924	-28,612	-29,202	-29,682	-4,491,701	-829,711	-4,532,994	-797,058	-7,348,514
	5702 Tsf-Fm-Rsv-Sewer Insurance										
	5710 Tsf-Fm-Rsv- Cap- Drainage Capital Reser										
	Tsf from reserves-capital	**-27,439**	**-25,924**	**-28,612**	**-29,202**	**-29,682**	**-4,491,701**	**-829,711**	**-4,532,994**	**-797,058**	**-7,348,514**

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	5900 Approp.From Surplus										
	Appropriation from surplus										
	Total 804 SWR-Reserve Transfers	**2,395,347**	**2,638,840**	**2,902,329**	**3,194,533**	**3,516,126**	**-2,318,926**	**1,513,867**	**-2,625,400**	**1,205,765**	**-5,145,709**
	805-SWR-Fund Transfers										
	8203 Tsf To Fnd-General Operating	109,280	109,108	113,202	114,764	116,234	155,801	199,554	165,319	217,130	908,820
	8209 Tsf To Fnd-Sewer and Drainage Capital						4,373,636	658,050	4,386,083	658,049	6,462,185
	8213 Tsf To Fnd-Water Operating						40,874	906	63,730	906	58,158
	Transfer to Funds	**109,280**	**109,108**	**113,202**	**114,764**	**116,234**	**4,570,311**	**858,510**	**4,615,132**	**876,085**	**7,429,163**
	4903 Tsf-Fm-General Revenue										
	4913 Tsf-Fm-Water Rev Fund								-5,133		
	Transfer from funds								**-5,133**		
	Total 805 SWR-Fund Transfers	**109,280**	**109,108**	**113,202**	**114,764**	**116,234**	**4,570,311**	**858,510**	**4,609,999**	**876,085**	**7,429,163**
	806-SWR-Transfers to Gov'ts										
	7804 Govt Pmts-Coquitlam Utility Purch.	3,242	3,300	3,363	3,430	3,499	2,983	3,131	2,955	2,955	3,194
	7805 Govt Pmts-GVS&DD Transfer	5,030,384	5,231,600	5,759,991	6,278,391	7,107,138	2,509,989	3,133,287	2,510,664	3,133,287	4,725,879
	Op Exp-Gov't Payments	**5,033,626**	**5,234,900**	**5,763,354**	**6,281,821**	**7,110,637**	**2,512,972**	**3,136,418**	**2,513,619**	**3,136,242**	**4,729,073**
	Total 806 SWR-Transfers to Gov'ts	**5,033,626**	**5,234,900**	**5,763,354**	**6,281,821**	**7,110,637**	**2,512,972**	**3,136,418**	**2,513,619**	**3,136,242**	**4,729,073**
	815-SWR-SCADA										
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7105 Prf Svc-Consultant	3,000	3,000	3,000	3,000	3,000	1,575				3,000
	7117 Prf Svc-Sftwre Mnt/Upgrades	2,518	2,563	2,612	2,664	2,718	2,456				2,481
	Op Exp-Consulting and Prof Services	**5,517**	**5,563**	**5,611**	**5,664**	**5,718**	**4,031**				**5,480**
	7924 Sdry-Licenses&Royalties	1,845	1,878	1,914	1,952	1,992	1,719	1,795			1,800
	7955 Sdry-SCADA Chargeout Recovery	-7,371	-7,445	-7,519	-7,595	-7,595	-5,750	-1,795			-7,280
	Op Exp-Sundry	**-5,526**	**-5,567**	**-5,605**	**-5,642**	**-5,603**	**-4,031**				**-5,481**
	Total 815 SWR-SCADA	**-9**	**-4**	**6**	**21**	**114**	**0**				**0**
	820-SWR-Sewer Mains										
	6000 Sal&Ben-Salaries							340			
	6001 Sal&Ben-Wages	292,549	300,848	309,260	317,398	325,747	66,589	100,269	255,823	265,751	229,628
	6002 Sal&Ben-Overtime-I/S						47				
	6003 Sal&Ben-Aux-All	64,706	66,647	68,646	70,706	72,827	1,406	9,596		5,216	50,870
	6004 Sal&Ben-Other-All						2,959	3,449	5,888		
	6005 Sal&Ben-Benefit-Aux	7,765	7,998	8,238	8,485	8,739	169	1,152		626	6,104
	6006 Sal&Ben-Overtime-O/S						950	1,721			
	6007 Sal&Ben-Benefit-I/S						14	78			
	6008 Sal&Ben-Benefit-O/S	176,407	182,916	188,648	195,200	201,963	39,028	60,266	154,738	157,856	138,696
	6010 Sal&Wag-EHT	6,966	7,166	7,369	7,568	7,772	1,902	2,740	5,103	5,284	5,470
	6201 Sal&Ben-Rebill Labour Offset	-107,629	-111,023	-114,268	-117,635	-121,098			-94,327	-98,402	-84,477
	Salary and Benefits	**440,764**	**454,552**	**467,893**	**481,722**	**495,950**	**113,063**	**179,611**	**327,226**	**336,331**	**346,291**
	6103 HR-Health&Safety Prog.										
	6112 HR-Trng&Educ-Dept							840			
	6115 HR-Health&Safety Union							103			
	Personnel Services							**943**			
	7004 Contr Svc-Contractors/Builders	12,579	12,806	13,049	13,310	13,577	3,585	3,002	11,576	12,270	12,393
	7006 Contr Svc-Fee For Service										
	Op Exp-Contracted Services	**12,579**	**12,806**	**13,049**	**13,310**	**13,577**	**3,585**	**3,002**	**11,576**	**12,270**	**12,393**
	7402 Insurance-Property							411			
	Insurance & Claims							**411**			
	7613 Suppl-Maint.Supplies	22,401	22,803	23,237	23,701	24,175	14,589	27,713	7,074	21,278	22,069
	7614 Suppl-Safety Footwear							220			
	7615 Suppl-Misc. Supplies							328			

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7616 Suppl-Nozzels/Hose Replacement							44,614			
	7625 Suppl-Spec Office&Process Suppl										399
	7635 Supp-Stock Supp-Maintenance										
	7636 Supp-Stock Supp-Swr/Wtr Connections/D							287			
	Op Exp-Supplies & Materials	**22,401**	**22,803**	**23,237**	**23,701**	**24,175**	**14,589**	**73,161**	**7,074**	**21,278**	**22,468**
	7700 Equip-Equipment Purchase							7,891			
	7707 Equip-Vehicle Charges	142,053	150,615	156,768	161,813	166,213	103,490	104,697	104,926	110,645	144,694
	Op Exp-Equipment under $5,000	**142,053**	**150,615**	**156,768**	**161,813**	**166,213**	**103,490**	**112,589**	**104,926**	**110,645**	**144,694**
	7998 Sdry-Rebill Expense Offset										
	7999 Sdry-Rebill Expense										
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payro						68	167			
	Op Exp-Recoveries						**68**	**167**			
	Total 820 SWR-Sewer Mains	**617,797**	**640,776**	**660,947**	**680,546**	**699,915**	**234,795**	**369,884**	**450,802**	**480,525**	**525,846**
	821-SWR-Sewer Services										
	6000 Sal&Ben-Salaries							1,293			
	6001 Sal&Ben-Wages	84,787	87,192	89,630	91,989	94,408	32,825	28,022	91,222	94,762	113,649
	6002 Sal&Ben-Overtime-I/S						1,316				
	6003 Sal&Ben-Aux-All	18,753	19,316	19,895	20,492	21,107	693	4,389		1,860	25,177
	6004 Sal&Ben-Other-All						514	945	2,100		
	6005 Sal&Ben-Benefit-Aux	2,250	2,318	2,387	2,459	2,533	83	527		223	3,021
	6006 Sal&Ben-Overtime-O/S						4,469	1,391			
	6007 Sal&Ben-Benefit-I/S							297			
	6008 Sal&Ben-Benefit-O/S	51,127	53,013	54,674	56,573	58,533	19,454	16,842	53,726	56,288	68,644
	6010 Sal&Wag-EHT	2,019	2,077	2,136	2,193	2,253	1,016	832	1,820	1,884	2,707
	6201 Sal&Ben-Rebill Labour Offset	-31,193	-32,177	-33,117	-34,093	-35,097			-33,635	-35,088	-41,810
	Salary and Benefits	**127,743**	**131,739**	**135,606**	**139,613**	**143,737**	**60,370**	**54,538**	**115,232**	**119,929**	**171,389**
	7004 Contr Svc-Contractors/Builders	43,529	44,313	45,155	46,057	46,979	56,148	11,303	10,290	26,807	42,886
	7006 Contr Svc-Fee For Service							284			
	7024 Contr Svc-Tree Cutting										
	7034 Contr Svc-Operating Agreements										
	Op Exp-Contracted Services	**43,529**	**44,313**	**45,155**	**46,057**	**46,979**	**56,148**	**11,586**	**10,290**	**26,807**	**42,886**
	7105 Prf Svc-Consultant							-60			
	Op Exp-Consulting and Prof Services							**-60**			
	7607 Suppl-Consumables										
	7613 Suppl-Maint.Supplies	7,399	7,532	7,675	7,828	7,985	3,575	837	8,045	8,206	7,289
	7629 Suppl-Working Lunches/Food									265	76
	Op Exp-Supplies & Materials	**7,399**	**7,532**	**7,675**	**7,828**	**7,985**	**3,575**	**837**	**8,045**	**8,471**	**7,365**
	8103 Recoveries- Internal Admin Charge Payro						50	70			
	Op Exp-Recoveries						**50**	**70**			
	Total 821 SWR-Sewer Services	**178,671**	**183,583**	**188,435**	**193,499**	**198,701**	**120,143**	**66,971**	**133,567**	**155,207**	**221,639**
	822-SWR-North Shore Siphon Valves & Air Valves										
	6001 Sal&Ben-Wages	18,852	19,387	19,929	20,454	20,992	9,389	6,525	7,744	8,044	32,325
	6003 Sal&Ben-Aux-All	4,170	4,295	4,424	4,556	4,693				158	7,161
	6004 Sal&Ben-Other-All						125	19	178		
	6005 Sal&Ben-Benefit-Aux	500	515	531	547	563				19	859
	6006 Sal&Ben-Overtime-O/S						55				
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	11,368	11,787	12,157	12,579	13,015	5,505	3,921	4,561	4,778	19,525
	6010 Sal&Wag-EHT	449	462	475	488	501	258	162	154	160	770
	6201 Sal&Ben-Rebill Labour Offset	-6,936	-7,154	-7,364	-7,581	-7,804			-2,855	-2,979	-11,892
	Salary and Benefits	**28,403**	**29,292**	**30,152**	**31,043**	**31,960**	**15,331**	**10,628**	**9,782**	**10,181**	**48,748**
	7607 Suppl-Consumables										
	7613 Suppl-Maint.Supplies	1,149	1,170	1,192	1,216	1,240	1,121				1,132
	Op Exp-Supplies & Materials	**1,149**	**1,170**	**1,192**	**1,216**	**1,240**	**1,121**				**1,132**
	8103 Recoveries- Internal Admin Charge Payro						9	23			
	Op Exp-Recoveries						**9**	**23**			

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
Total 822 SWR-North Shore Siphon Valves & Air V		**29,553**	**30,462**	**31,344**	**32,259**	**33,200**	**16,461**	**10,651**	**9,782**	**10,181**	**49,880**
824-SWR-North Shore Siphon											
	6001 Sal&Ben-Wages						1,270	2,421	17,402	18,077	
	6003 Sal&Ben-Aux-All									355	
	6004 Sal&Ben-Other-All								401		
	6005 Sal&Ben-Benefit-Aux									43	
	6006 Sal&Ben-Overtime-O/S										
	6008 Sal&Ben-Benefit-O/S						743	1,455	10,249	10,738	
	6010 Sal&Wag-EHT						34	60	347	359	
	6201 Sal&Ben-Rebill Labour Offset								-6,416	-6,694	
	Salary and Benefits						**2,048**	**3,936**	**21,982**	**22,878**	
	8103 Recoveries- Internal Admin Charge Payro							2			
	Op Exp-Recoveries							**2**			
Total 824 SWR-North Shore Siphon							**2,048**	**3,938**	**21,982**	**22,878**	
825-SWR-Meters											
	6001 Sal&Ben-Wages	397	409	420	431	443		138			
	6003 Sal&Ben-Aux-All	88	91	93	96	99					
	6005 Sal&Ben-Benefit-Aux	11	11	11	12	12					
	6008 Sal&Ben-Benefit-O/S	240	249	256	265	274		83			
	6010 Sal&Wag-EHT	9	10	10	10	11		3			
	6201 Sal&Ben-Rebill Labour Offset	-146	-151	-155	-160	-165					
	Salary and Benefits	**599**	**618**	**636**	**654**	**674**		**224**			
Total 825 SWR-Meters		**599**	**618**	**636**	**654**	**674**		**224**			
858-SWR-Sanitary Sewer Rebills											
	6000 Sal&Ben-Salaries						84	408			
	6001 Sal&Ben-Wages	7,642	7,859	8,079	8,291	8,509	3,919	4,300			7,775
	6003 Sal&Ben-Aux-All						96	662			
	6005 Sal&Ben-Benefit-Aux						12	79			
	6006 Sal&Ben-Overtime-O/S						27				
	6007 Sal&Ben-Benefit-I/S						20	99			
	6008 Sal&Ben-Benefit-O/S	4,608	4,778	4,928	5,099	5,276	2,289	2,584			4,696
	6010 Sal&Wag-EHT	149	153	158	162	166	116	126			151
	6201 Sal&Ben-Rebill Labour Offset	-4,960	-5,116	-5,266	-5,421	-5,580	-6,446	-8,132			-5,049
	Salary and Benefits	**7,439**	**7,674**	**7,898**	**8,131**	**8,370**	**116**	**126**			**7,573**
	7613 Suppl-Maint.Supplies						-29				
	Op Exp-Supplies & Materials						**-29**				
	7927 Sdry-Misc. Expenses										
	7998 Sdry-Rebill Expense Offset						-11,548	-1,490			
	7999 Sdry-Rebill Expense						11,548	1,490			
	Op Exp-Sundry										
	4479 Other Rev-Misc. Revenue						-867	-633			
	4493 Other Rev-Rebills						-2,987	-4,677			
	Other Revenue						**-3,854**	**-5,311**			
Total 858 SWR-Sanitary Sewer Rebills		**7,439**	**7,674**	**7,898**	**8,131**	**8,370**	**-3,766**	**-5,185**			**7,573**
826-SWR-loco Road Cleansing Lift Station											
	6000 Sal&Ben-Salaries							136			
	6001 Sal&Ben-Wages	23,302	23,963	24,633	25,281	25,946	6,685	7,743	15,568	16,172	23,001
	6003 Sal&Ben-Aux-All	5,154	5,309	5,468	5,632	5,801		2,900		317	5,096
	6004 Sal&Ben-Other-All								358		
	6005 Sal&Ben-Benefit-Aux	618	637	656	676	696		348		38	611
	6006 Sal&Ben-Overtime-O/S							2,316			
	6007 Sal&Ben-Benefit-I/S							31			
	6008 Sal&Ben-Benefit-O/S	14,051	14,570	15,026	15,548	16,087	3,912	4,654	9,169	9,606	13,893
	6010 Sal&Wag-EHT	555	571	587	603	619	181	281	311	322	548
	6201 Sal&Ben-Rebill Labour Offset	-8,573	-8,843	-9,102	-9,370	-9,646			-5,740	-5,988	-8,462

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Salary and Benefits	35,108	36,206	37,269	38,370	39,503	10,779	18,409	19,666	20,467	34,687
	7004 Contr Svc-Contractors/Builders	7,249	7,379	7,520	7,670	7,824	5,063	5,295	4,485	6,132	7,142
	7006 Contr Svc-Fee For Service										
	Op Exp-Contracted Services	7,249	7,379	7,520	7,670	7,824	5,063	5,295	4,485	6,132	7,142
	7201 Utilities-Light	5,870	6,105	6,349	6,603	6,867	6,574	5,658	3,225	6,598	6,671
	Op Exp-Utilities	5,870	6,105	6,349	6,603	6,867	6,574	5,658	3,225	6,598	6,671
	7402 Insurance-Property	1,470	1,544	1,621	1,702	1,787	1,021	1,438			1,072
	Insurance & Claims	1,470	1,544	1,621	1,702	1,787	1,021	1,438			1,072
	7607 Suppl-Consumables										
	7613 Suppl-Maint.Supplies	1,195	1,217	1,240	1,265	1,290			2,392	1,166	1,177
	Op Exp-Supplies & Materials	1,195	1,217	1,240	1,265	1,290			2,392	1,166	1,177
	7702 Equip-Fuel	770	784	798	813	829	735	253			757
	7703 Equip-Maint-Vehicles										
	7707 Equip-Vehicle Charges	5,538	5,872	6,112	6,308	6,480	4,043	4,090	4,085	4,308	5,641
	Op Exp-Equipment under $5,000	6,308	6,656	6,910	7,122	7,309	4,778	4,343	4,085	4,308	6,398
	7924 Sdry-Licenses&Royalties										
	7954 Sdry-SCADA Charges	1,843	1,861	1,880	1,899	1,899	1,438	449	2,000	2,120	1,820
	Op Exp-Sundry	1,843	1,861	1,880	1,899	1,899	1,438	449	2,000	2,120	1,820
	8103 Recoveries- Internal Admin Charge Payro						4	8			
	Op Exp-Recoveries						4	8			
	Total 826 SWR-loco Road Cleansing Lift Station	**59,043**	**60,968**	**62,788**	**64,630**	**66,479**	**29,656**	**35,599**	**35,852**	**40,791**	**58,968**
	827-SWR-Beach Avenue Lift Station										
	6001 Sal&Ben-Wages	15,320	15,754	16,195	16,621	17,058	4,253	5,302	15,568	16,172	14,640
	6003 Sal&Ben-Aux-All	3,388	3,490	3,595	3,703	3,814				317	3,243
	6004 Sal&Ben-Other-All								358		
	6005 Sal&Ben-Benefit-Aux	407	419	431	444	458				38	389
	6006 Sal&Ben-Overtime-O/S						99	1,737			
	6008 Sal&Ben-Benefit-O/S	9,238	9,579	9,879	10,222	10,576	2,492	3,187	9,169	9,606	8,843
	6010 Sal&Wag-EHT	365	375	386	396	407	117	158	311	322	348
	6201 Sal&Ben-Rebill Labour Offset	-5,636	-5,814	-5,984	-6,160	-6,341			-5,740	-5,988	-5,386
	Salary and Benefits	23,081	23,803	24,502	25,226	25,971	6,961	10,384	19,666	20,467	22,077
	7004 Contr Svc-Contractors/Builders	4,690	4,774	4,865	4,962	5,061		1,611	4,485	4,575	4,620
	7006 Contr Svc-Fee For Service										
	Op Exp-Contracted Services	4,690	4,774	4,865	4,962	5,061		1,611	4,485	4,575	4,620
	7201 Utilities-Light	760	791	823	855	890	829	733	3,225	1,232	1,246
	Op Exp-Utilities	760	791	823	855	890	829	733	3,225	1,232	1,246
	7402 Insurance-Property	474	497	522	548	576	358	451			376
	Insurance & Claims	474	497	522	548	576	358	451			376
	7607 Suppl-Consumables										
	7613 Suppl-Maint.Supplies	1,195	1,217	1,240	1,265	1,290			2,392	1,166	1,178
	Op Exp-Supplies & Materials	1,195	1,217	1,240	1,265	1,290			2,392	1,166	1,178
	7702 Equip-Fuel							367			
	7707 Equip-Vehicle Charges	5,538	5,872	6,112	6,308	6,480	4,043	4,090	4,085	4,308	5,641
	Op Exp-Equipment under $5,000	5,538	5,872	6,112	6,308	6,480	4,043	4,457	4,085	4,308	5,641
	7954 Sdry-SCADA Charges	1,843	1,861	1,880	1,899	1,899	1,438	449	2,000	2,120	1,820
	Op Exp-Sundry	1,843	1,861	1,880	1,899	1,899	1,438	449	2,000	2,120	1,820
	8103 Recoveries- Internal Admin Charge Payro						4	9			
	Op Exp-Recoveries						4	9			
	Total 827 SWR-Beach Avenue Lift Station	**37,581**	**38,815**	**39,943**	**41,063**	**42,167**	**13,631**	**18,095**	**35,852**	**33,868**	**36,958**
	828-SWR-Alderside Road Lift Station										
	6001 Sal&Ben-Wages	16,930	17,411	17,897	18,368	18,852	5,893	5,859	15,568	16,172	20,085
	6003 Sal&Ben-Aux-All	3,745	3,857	3,973	4,092	4,215	154			317	4,449

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Operating Details 2026 - 2030

Sanitary Sewer Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	6004 Sal&Ben-Other-All								358		
	6005 Sal&Ben-Benefit-Aux	449	463	477	491	506	17			38	534
	6006 Sal&Ben-Overtime-O/S						178	840			
	6007 Sal&Ben-Benefit-I/S						1				
	6008 Sal&Ben-Benefit-O/S	10,209	10,586	10,917	11,297	11,688	3,342	3,522	9,169	9,606	12,131
	6010 Sal&Wag-EHT	403	415	426	438	450	164	158	311	322	479
	6201 Sal&Ben-Rebill Labour Offset	-6,229	-6,425	-6,613	-6,808	-7,008			-5,740	-5,988	-7,389
	Salary and Benefits	**25,508**	**26,306**	**27,078**	**27,878**	**28,701**	**9,749**	**10,380**	**19,666**	**20,467**	**30,289**
	7004 Contr Svc-Contractors/Builders	10,356	10,543	10,743	10,958	11,177	13,667	1,611	4,485	6,344	10,203
	7006 Contr Svc-Fee For Service										
	Op Exp-Contracted Services	**10,356**	**10,543**	**10,743**	**10,958**	**11,177**	**13,667**	**1,611**	**4,485**	**6,344**	**10,203**
	7201 Utilities-Light	2,896	3,011	3,132	3,257	3,388	3,333	2,791	3,225	4,853	4,907
	Op Exp-Utilities	**2,896**	**3,011**	**3,132**	**3,257**	**3,388**	**3,333**	**2,791**	**3,225**	**4,853**	**4,907**
	7402 Insurance-Property	970	1,019	1,070	1,123	1,179	716	924			752
	Insurance & Claims	**970**	**1,019**	**1,070**	**1,123**	**1,179**	**716**	**924**			**752**
	7607 Suppl-Consumables										
	7613 Suppl-Maint.Supplies	1,195	1,217	1,240	1,265	1,290	443		2,392	1,166	1,177
	Op Exp-Supplies & Materials	**1,195**	**1,217**	**1,240**	**1,265**	**1,290**	**443**		**2,392**	**1,166**	**1,177**
	7707 Equip-Vehicle Charges	5,538	5,872	6,112	6,308	6,480	4,043	4,090	4,085	4,308	5,641
	Op Exp-Equipment under $5,000	**5,538**	**5,872**	**6,112**	**6,308**	**6,480**	**4,043**	**4,090**	**4,085**	**4,308**	**5,641**
	7954 Sdry-SCADA Charges	1,843	1,861	1,880	1,899	1,899	1,438	449	2,000	2,120	1,820
	Op Exp-Sundry	**1,843**	**1,861**	**1,880**	**1,899**	**1,899**	**1,438**	**449**	**2,000**	**2,120**	**1,820**
	8103 Recoveries- Internal Admin Charge Payro						6	10			
	Op Exp-Recoveries						**6**	**10**			
	Total 828 SWR-Alderside Road Lift Station	**48,306**	**49,828**	**51,254**	**52,688**	**54,114**	**33,395**	**20,255**	**35,852**	**39,258**	**54,790**
	829-SWR-Noons Creek Lift Station										
	6001 Sal&Ben-Wages	17,005	17,487	17,976	18,449	18,935	4,992	5,875	15,568	16,172	17,204
	6003 Sal&Ben-Aux-All	3,761	3,874	3,990	4,110	4,233	100	143		317	3,811
	6004 Sal&Ben-Other-All								358		
	6005 Sal&Ben-Benefit-Aux	451	465	479	493	508	12	17		38	458
	6006 Sal&Ben-Overtime-O/S						38	187			
	6008 Sal&Ben-Benefit-O/S	10,254	10,632	10,966	11,346	11,740	2,923	3,531	9,169	9,606	10,392
	6010 Sal&Wag-EHT	405	417	428	440	452	138	151	311	322	410
	6201 Sal&Ben-Rebill Labour Offset	-6,256	-6,453	-6,642	-6,838	-7,039			-5,740	-5,988	-6,330
	Salary and Benefits	**25,620**	**26,422**	**27,197**	**28,001**	**28,828**	**8,202**	**9,904**	**19,666**	**20,467**	**25,944**
	7004 Contr Svc-Contractors/Builders	1,847	1,881	1,916	1,955	1,994	1,625	2,328	4,485	1,802	1,820
	7006 Contr Svc-Fee For Service										
	7024 Contr Svc-Tree Cutting										
	Op Exp-Contracted Services	**1,847**	**1,881**	**1,916**	**1,955**	**1,994**	**1,625**	**2,328**	**4,485**	**1,802**	**1,820**
	7201 Utilities-Light	1,431	1,447	1,486	1,526	1,526		992	3,225	3,312	1,416
	Op Exp-Utilities	**1,431**	**1,447**	**1,486**	**1,526**	**1,526**		**992**	**3,225**	**3,312**	**1,416**
	7402 Insurance-Property	804	844	886	930	976	792				766
	Insurance & Claims	**804**	**844**	**886**	**930**	**976**	**792**				**766**
	7607 Suppl-Consumables										
	7613 Suppl-Maint.Supplies	1,195	1,217	1,240	1,265	1,290	171	378	2,392	1,166	1,177
	Op Exp-Supplies & Materials	**1,195**	**1,217**	**1,240**	**1,265**	**1,290**	**171**	**378**	**2,392**	**1,166**	**1,177**
	7702 Equip-Fuel						854				
	7707 Equip-Vehicle Charges	5,538	5,872	6,112	6,308	6,480	4,043	4,090	4,085	4,308	5,641
	Op Exp-Equipment under $5,000	**5,538**	**5,872**	**6,112**	**6,308**	**6,480**	**4,896**	**4,090**	**4,085**	**4,308**	**5,641**
	7954 Sdry-SCADA Charges	1,843	1,861	1,880	1,899	1,899	1,438	449	2,000	2,120	1,820
	Op Exp-Sundry	**1,843**	**1,861**	**1,880**	**1,899**	**1,899**	**1,438**	**449**	**2,000**	**2,120**	**1,820**
	8103 Recoveries- Internal Admin Charge Payro						4	12			
	Op Exp-Recoveries						**4**	**12**			
	Total 829 SWR-Noons Creek Lift Station	**38,279**	**39,543**	**40,717**	**41,884**	**42,993**	**17,129**	**18,151**	**35,852**	**33,176**	**38,585**

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Operating Details 2026 - 2030

Sanitary Sewer Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
Total Sanitary Sewer		**0**	**0**	**0**	**0**	**0**	**-251,293**	**-208,012**	**0**	**2**	**-3**

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Solid Waste

2026 - 2030 Operating Budget

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Budget Highlights

Solid Waste - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-4,212,553**	**-4,335,951**	**-4,446,433**	**-4,551,855**	**-4,620,048**
Sale of services-environmental health	-4,212,553	-4,335,951	-4,446,433	-4,551,855	-4,620,048
Expenses	**4,212,553**	**4,335,951**	**4,446,433**	**4,551,855**	**4,620,048**
Salary and Benefits	920,707	949,499	977,464	1,006,357	1,036,084
Personnel Services	14,949	14,949	14,949	14,950	14,949
Contracted Services	544,800	544,800	544,800	544,800	544,800
Consulting and Prof Services	6,922	6,922	6,922	6,922	6,922
Communications	27,393	27,540	27,693	27,851	27,931
Insurance & Claims	20,025	21,427	22,927	24,532	26,249
Equipment under $5,000	1,371,784	1,436,438	1,487,733	1,531,907	1,537,759
Supplies & Materials	21,800	21,800	21,800	21,800	21,800
Gov't Payments	310,280	314,884	319,831	325,138	330,551
Sundry	45,000	45,000	45,000	45,000	45,000
Recoveries	812,380	836,178	860,800	886,086	911,489
Tsf to reserves-operating	10,000	10,000	10,000	10,000	10,000
Tsf to reserves-capital	106,514	106,514	106,514	106,514	106,514
Total	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**

Solid Waste - Budget Drivers	Plan 2026
Revenue Changes Utilities	**-166,554**
Annual (Flat Rate) Charges	-131,466
Recycle BC	-35,088
Salary Adjustments Utilities	**108,983**
Salary and Wages	20,698
Overhead and Benefits	10,266
Recoveries	78,019
Operating Expenses Utilities	**41,783**
Communications	-2,566
Insurance	1,548
Misc./Other	4,852
Contracted Services	-42,384
Equipment - Vehicles	80,333
Metro Vancouver	**15,780**
Metro Vancouver	15,780
Total	-8

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Operating Details 2026 - 2030

Solid Waste Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
336-SO-Garbage											
	6000 Sal&Ben-Salaries	29,053	29,945	30,863	31,809	32,783	31,478	43,054	26,089	27,077	28,048
	6001 Sal&Ben-Wages	107,089	110,328	113,615	116,810	120,087	96,718	100,364	101,353	99,550	103,166
	6002 Sal&Ben-Overtime-I/S	667	667	667	667	667	1,104	278	667	667	667
	6003 Sal&Ben-Aux-All	3,846	3,961	4,080	4,203	4,329	27,899	28,957		3,590	3,716
	6004 Sal&Ben-Other-All	1,250	1,250	1,250	1,250	1,250	1,629	3,192	1,250	1,250	1,250
	6005 Sal&Ben-Benefit-Aux	462	475	490	504	519	3,341	3,396		431	446
	6006 Sal&Ben-Overtime-O/S	5,450	5,450	5,450	5,450	5,450	9,756	6,787	5,875	5,450	5,450
	6007 Sal&Ben-Benefit-I/S	7,338	7,559	7,816	8,051	8,292	7,533	10,243	6,301	6,579	7,175
	6008 Sal&Ben-Benefit-O/S	64,287	66,659	68,748	71,135	73,600	48,971	57,031	56,639	59,133	62,171
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	2,873	2,956	3,041	3,124	3,209	3,695	3,923	2,505	2,683	2,775
	6201 Sal&Ben-Rebill Labour Offset						-207	-682			
	Salary and Benefits	**222,314**	**229,250**	**236,019**	**243,002**	**250,186**	**231,919**	**256,544**	**200,680**	**206,410**	**214,863**
	6101 HR-Cnvntions,Dues&Act.						1,040				
	6104 HR-Mileage/Vehicle Allow.										
	6112 HR-Trng&Educ-Dept	4,983	4,983	4,983	4,983	4,983	2,799	3,570	4,837	4,934	4,983
	Personnel Services	**4,983**	**4,983**	**4,983**	**4,983**	**4,983**	**3,839**	**3,570**	**4,837**	**4,934**	**4,983**
	7004 Contr Svc-Contractors/Builders	85,000	85,000	85,000	85,000	85,000	75,883	102,653	85,000	85,000	85,000
	Op Exp-Contracted Services	**85,000**	**85,000**	**85,000**	**85,000**	**85,000**	**75,883**	**102,653**	**85,000**	**85,000**	**85,000**
	7105 Prf Svc-Consultant	1,909	1,909	1,909	1,909	1,909			1,853	1,890	1,909
	Op Exp-Consulting and Prof Services	**1,909**	**1,909**	**1,909**	**1,909**	**1,909**			**1,853**	**1,890**	**1,909**
	7300 Communic-Advertising	3,789	3,857	3,930	4,009	4,089	2,778	3,673	3,624	3,696	3,733
	7302 Communic-Products/Services	1,800	1,800	1,800	1,800	1,800	1,853		2,500	4,500	4,500
	7303 Communic-Delivery/Courier										
	7305 Communic-Postage										
	Op Exp-Communications	**5,589**	**5,657**	**5,730**	**5,809**	**5,889**	**4,630**	**3,673**	**6,124**	**8,196**	**8,233**
	7401 Insurance-Liability	5,006	5,357	5,732	6,133	6,562	4,033	4,399	4,034	4,235	4,619
	Insurance & Claims	**5,006**	**5,357**	**5,732**	**6,133**	**6,562**	**4,033**	**4,399**	**4,034**	**4,235**	**4,619**
	7613 Suppl-Maint.Supplies	6,600	6,600	6,600	6,600	6,600	543	1,978	6,600	7,274	6,600
	7614 Suppl-Safety Footwear							507			
	7615 Suppl-Misc. Supplies						102	328			
	7624 Suppl-Signs										
	7625 Suppl-Spec Office&Process Suppl							31			
	7629 Suppl-Working Lunches/Food						131	142			
	7635 Supp-Stock Supp-Maintenance							173			
	Op Exp-Supplies & Materials	**6,600**	**6,600**	**6,600**	**6,600**	**6,600**	**776**	**3,159**	**6,600**	**7,274**	**6,600**
	7700 Equip-Equipment Purchase						-121,145	152,521			
	7702 Equip-Fuel										
	7704 EQUIP-NON-CAPITALIZED										
	7706 Equip-Replacement Provision	183,147	198,046	207,860	215,190	221,042	142,287	156,988	142,287	156,988	171,322
	7707 Equip-Vehicle Charges	148,919	152,296	155,854	159,589	159,589	111,369	126,417	126,970	138,941	145,480
	Op Exp-Equipment under $5,000	**332,066**	**350,342**	**363,714**	**374,778**	**380,631**	**132,512**	**435,926**	**269,257**	**295,928**	**316,801**
	7803 Govt Pmts-GVRD Purchases	255,780	260,384	265,331	270,638	276,051	224,364	217,266	220,000	220,000	240,000
	Op Exp-Gov't Payments	**255,780**	**260,384**	**265,331**	**270,638**	**276,051**	**224,364**	**217,266**	**220,000**	**220,000**	**240,000**
	7925 Sdry-MC/Visa Bank Fees	15,000	15,000	15,000	15,000	15,000	12,879	12,897	12,000	12,000	15,000
	7927 Sdry-Misc. Expenses										
	7998 Sdry-Rebill Expense Offset							-5,043			
	7999 Sdry-Rebill Expense							5,043			
	Op Exp-Sundry	**15,000**	**15,000**	**15,000**	**15,000**	**15,000**	**12,879**	**12,897**	**12,000**	**12,000**	**15,000**
	8101 Recoveries-Utilities	243,714	250,854	258,240	265,826	273,447	174,420	198,857	158,892	198,857	220,308
	8103 Recoveries- Internal Admin Charge Payro						327	521			
	Op Exp-Recoveries	**243,714**	**250,854**	**258,240**	**265,826**	**273,447**	**174,747**	**199,378**	**158,892**	**198,857**	**220,308**
	9443 Tsf To Rsv-Tipping Fees							2,734			
	Tsf to reserves-operating							**2,734**			
	9416 Tsf To Rsv-Sanitation Utility	27,333	27,333	27,333	27,333	27,333	160,794	27,927	18,333	27,333	27,333
	9500 Tsf To Rsv-Capital Asset Replacement	5,433	5,433	5,433	5,433	5,433	5,433	5,433	5,433	5,433	5,433
	Tsf to reserves-capital	**32,766**	**32,766**	**32,766**	**32,766**	**32,766**	**166,227**	**33,360**	**23,766**	**32,766**	**32,766**
	4200 Environment Hlth-Annual User	-1,210,728	-1,248,102	-1,281,025	-1,312,444	-1,339,025	-996,761	-1,083,558	-988,568	-1,071,356	-1,149,880

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Operating Details 2026 - 2030

Solid Waste Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	4202 Environment Hlth-Penalty On Annual Fees						-6,368	-6,843			
	Sale of services-environmental health	**-1,210,728**	**-1,248,102**	**-1,281,025**	**-1,312,444**	**-1,339,025**	**-1,003,129**	**-1,090,400**	**-988,568**	**-1,071,356**	**-1,149,880**
	4479 Other Rev-Misc. Revenue						-6,205	-8,668	-4,474		-1,201
	4493 Other Rev-Rebills							-417			
	Other Revenue						**-6,205**	**-9,085**	**-4,474**		**-1,201**
	5443 Tsf-Fm-Rsv-Tipping Fees						-4,364				
	Tsf from reserves-operating						**-4,364**				
	5416 TSF-FM-RSV-SANIT UTILITY						-18,110	-176,074		-6,136	
	Tsf from reserves-capital						**-18,110**	**-176,074**		**-6,136**	
	Total 336 SO-Garbage	**0**	**0**	**0**	**0**	**0**	**0**		**0**	**-1**	**1**
	337-SO-Recycling										
	6000 Sal&Ben-Salaries	29,053	29,945	30,863	31,809	32,783	25,740	9,977	26,089	27,077	28,048
	6001 Sal&Ben-Wages	128,270	132,151	136,088	139,915	143,842	139,746	139,587	120,274	119,240	123,570
	6002 Sal&Ben-Overtime-I/S	667	667	667	667	667	315	1,498	667	667	667
	6003 Sal&Ben-Aux-All	3,846	3,961	4,080	4,203	4,329	17,127	18,365		3,590	3,716
	6004 Sal&Ben-Other-All	1,500	1,500	1,500	1,500	1,500	1,656	1,575	1,500	1,500	1,500
	6005 Sal&Ben-Benefit-Aux	462	475	490	504	519	2,062	2,204		431	446
	6006 Sal&Ben-Overtime-O/S	6,540	6,540	6,540	6,540	6,540	11,530	10,183	7,050	6,540	6,540
	6007 Sal&Ben-Benefit-I/S	7,338	7,559	7,816	8,051	8,292	6,231	2,549	6,301	6,579	7,175
	6008 Sal&Ben-Benefit-O/S	77,001	79,842	82,345	85,204	88,156	77,996	81,780	67,968	70,828	74,466
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	3,313	3,408	3,505	3,600	3,698	4,694	4,147	2,902	3,093	3,199
	6201 Sal&Ben-Rebill Labour Offset							-18			
	Salary and Benefits	**257,989**	**266,048**	**273,893**	**281,993**	**290,326**	**287,096**	**271,846**	**232,751**	**239,545**	**249,326**
	6101 HR-Cnvntions,Dues&Act.						402	90			
	6104 HR-Mileage/Vehicle Allow.										
	6112 HR-Trng&Educ-Dept	4,983	4,983	4,983	4,983	4,983	3,022		4,837	4,934	4,983
	Personnel Services	**4,983**	**4,983**	**4,983**	**4,983**	**4,983**	**3,424**	**90**	**4,837**	**4,934**	**4,983**
	7004 Contr Svc-Contractors/Builders	38,200	38,200	38,200	38,200	38,200	35,008	39,149	32,058	37,873	38,156
	Op Exp-Contracted Services	**38,200**	**38,200**	**38,200**	**38,200**	**38,200**	**35,008**	**39,149**	**32,058**	**37,873**	**38,156**
	7105 Prf Svc-Consultant	1,813	1,813	1,813	1,813	1,813			1,760	1,795	1,813
	Op Exp-Consulting and Prof Services	**1,813**	**1,813**	**1,813**	**1,813**	**1,813**			**1,760**	**1,795**	**1,813**
	7300 Communic-Advertising	5,013	5,013	5,013	5,013	5,013	3,615	2,656	4,866	4,963	5,013
	7302 Communic-Products/Services	2,500	2,500	2,500	2,500	2,500	1,853		2,500	2,500	2,500
	Op Exp-Communications	**7,513**	**7,513**	**7,513**	**7,513**	**7,513**	**5,468**	**2,656**	**7,366**	**7,463**	**7,513**
	7401 Insurance-Liability	5,006	5,357	5,732	6,133	6,562	4,033	4,399	4,034	4,235	4,619
	Insurance & Claims	**5,006**	**5,357**	**5,732**	**6,133**	**6,562**	**4,033**	**4,399**	**4,034**	**4,235**	**4,619**
	7606 Suppl-Computer Supplies							134			
	7613 Suppl-Maint.Supplies	6,600	6,600	6,600	6,600	6,600	328	2,009	6,600	7,358	6,600
	7625 Suppl-Spec Office&Process Suppl							394			
	7629 Suppl-Working Lunches/Food							30			
	Op Exp-Supplies & Materials	**6,600**	**6,600**	**6,600**	**6,600**	**6,600**	**328**	**2,566**	**6,600**	**7,358**	**6,600**
	7700 Equip-Equipment Purchase						29,883	18,376			
	7704 EQUIP-NON-CAPITALIZED										
	7706 Equip-Replacement Provision	227,257	241,531	252,193	260,706	260,706	170,744	188,384	170,744	188,384	205,585
	7707 Equip-Vehicle Charges	179,944	184,024	188,324	192,836	192,836	134,571	152,754	153,422	167,887	175,788
	Op Exp-Equipment under $5,000	**407,200**	**425,555**	**440,516**	**453,542**	**453,542**	**335,199**	**359,514**	**324,166**	**356,272**	**381,373**
	7803 Govt Pmts-GVRD Purchases	54,500	54,500	54,500	54,500	54,500			54,500	54,500	54,500
	Op Exp-Gov't Payments	**54,500**	**54,500**	**54,500**	**54,500**	**54,500**			**54,500**	**54,500**	**54,500**
	7925 Sdry-MC/Visa Bank Fees	15,000	15,000	15,000	15,000	15,000	12,879	12,897	12,000	12,000	15,000
	7927 Sdry-Misc. Expenses										
	Op Exp-Sundry	**15,000**	**15,000**	**15,000**	**15,000**	**15,000**	**12,879**	**12,897**	**12,000**	**12,000**	**15,000**
	8101 Recoveries-Utilities	243,714	250,854	258,240	265,826	273,447	174,420	198,857	158,892	198,857	220,308
	8103 Recoveries- Internal Admin Charge Payro						294	455			
	Op Exp-Recoveries	**243,714**	**250,854**	**258,240**	**265,826**	**273,447**	**174,714**	**199,313**	**158,892**	**198,857**	**220,308**
	9436 Tsf-To-Rsv-Recycling Waste Managemen	10,000	10,000	10,000	10,000	10,000	29,458	16,515	10,000	10,000	10,000

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Operating Details 2026 - 2030

Solid Waste Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	9443 Tsf To Rsv-Tipping Fees						54,500	54,500			
	Tsf to reserves-operating	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**83,958**	**71,015**	**10,000**	**10,000**	**10,000**
	9416 Tsf To Rsv-Sanitation Utility	27,333	27,333	27,333	27,333	27,333	25,402	27,960	18,333	27,333	27,333
	9500 Tsf To Rsv-Capital Asset Replacement	5,433	5,433	5,433	5,433	5,433	5,433	5,433	5,433	5,433	5,433
	Tsf to reserves-capital	**32,766**	**32,766**	**32,766**	**32,766**	**32,766**	**30,835**	**33,393**	**23,766**	**32,766**	**32,766**
	4200 Environment Hlth-Annual User	-654,653	-688,557	-719,126	-748,237	-764,621	-538,143	-578,588	-533,505	-565,919	-630,036
	4202 Environment Hlth-Penalty On Annual Fees						-3,190	-3,473			
	4203 Environment Hlth-MMBC Funding Recycli	-430,632	-430,632	-430,632	-430,632	-430,632	-414,519	-390,223	-334,000	-395,544	-395,544
	Sale of services-environmental health	**-1,085,285**	**-1,119,189**	**-1,149,758**	**-1,178,869**	**-1,195,253**	**-955,851**	**-972,284**	**-867,505**	**-961,463**	**-1,025,580**
	4479 Other Rev-Misc. Revenue						-425	-2,629	-5,224		-1,378
	Other Revenue						**-425**	**-2,629**	**-5,224**		**-1,378**
	5406 Tsf-Fm-Rsv-Future Operating										
	Tsf from reserves-operating										
	5416 TSF-FM-RSV-SANIT UTILITY						-16,664	-21,927		-6,136	
	Tsf from reserves-capital						**-16,664**	**-21,927**		**-6,136**	
	Total 337 SO-Recycling	**0**	**0**	**0**	**0**	**0**	**0**		**0**	**0**	**0**
	354-SO-Operating Projects										
	7704 EQUIP-NON-CAPITALIZED										
	Op Exp-Equipment under $5,000										
	Total 354 SO-Operating Projects										
	357-SO-Green Waste										
	6000 Sal&Ben-Salaries	29,053	29,945	30,863	31,809	32,783	15,110	23,183	26,089	27,077	28,048
	6001 Sal&Ben-Wages	191,813	197,618	203,507	209,231	215,104	168,015	164,435	177,036	178,307	184,784
	6002 Sal&Ben-Overtime-I/S	667	667	667	667	667	96	89	667	667	667
	6003 Sal&Ben-Aux-All	3,846	3,961	4,080	4,203	4,329	14,909	22,869		3,590	3,716
	6004 Sal&Ben-Other-All	2,250	2,250	2,250	2,250	2,250	31	5	2,250	2,250	2,250
	6005 Sal&Ben-Benefit-Aux	462	475	490	504	519	1,808	2,744		431	446
	6006 Sal&Ben-Overtime-O/S	9,810	9,810	9,810	9,810	9,810	7,074	9,153	10,575	9,810	9,810
	6007 Sal&Ben-Benefit-I/S	7,338	7,559	7,816	8,051	8,292	3,652	5,758	6,301	6,579	7,175
	6008 Sal&Ben-Benefit-O/S	115,146	119,394	123,136	127,412	131,826	94,530	96,178	101,952	105,915	111,355
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	4,630	4,763	4,898	5,030	5,166	5,082	5,025	4,092	4,323	4,471
	6201 Sal&Ben-Rebill Labour Offset							-18			
	Salary and Benefits	**365,014**	**376,441**	**387,516**	**398,966**	**410,747**	**310,307**	**329,419**	**328,963**	**338,949**	**352,721**
	6103 HR-Health&Safety Prog.						770				
	6112 HR-Trng&Educ-Dept	4,983	4,983	4,983	4,983	4,983			4,837	4,934	4,983
	Personnel Services	**4,983**	**4,983**	**4,983**	**4,983**	**4,983**	**770**		**4,837**	**4,934**	**4,983**
	7004 Contr Svc-Contractors/Builders	400,000	400,000	400,000	400,000	400,000	378,049	365,922	447,228	447,228	447,228
	Op Exp-Contracted Services	**400,000**	**400,000**	**400,000**	**400,000**	**400,000**	**378,049**	**365,922**	**447,228**	**447,228**	**447,228**
	7105 Prf Svc-Consultant	3,200	3,200	3,200	3,200	3,200			3,106	3,168	3,200
	Op Exp-Consulting and Prof Services	**3,200**	**3,200**	**3,200**	**3,200**	**3,200**			**3,106**	**3,168**	**3,200**
	7300 Communic-Advertising	7,864	7,943	8,022	8,102	8,102	2,777	2,656	7,558	7,709	7,786
	7302 Communic-Products/Services	2,500	2,500	2,500	2,500	2,500	1,853		2,500	2,500	2,500
	Op Exp-Communications	**10,364**	**10,443**	**10,522**	**10,602**	**10,602**	**4,629**	**2,656**	**10,058**	**10,209**	**10,286**
	7401 Insurance-Liability	5,006	5,357	5,732	6,133	6,562	4,033	4,399	4,034	4,235	4,619
	Insurance & Claims	**5,006**	**5,357**	**5,732**	**6,133**	**6,562**	**4,033**	**4,399**	**4,034**	**4,235**	**4,619**
	7613 Suppl-Maint.Supplies	6,600	6,600	6,600	6,600	6,600	-37	299	6,600	7,686	6,600
	Op Exp-Supplies & Materials	**6,600**	**6,600**	**6,600**	**6,600**	**6,600**	**-37**	**299**	**6,600**	**7,686**	**6,600**
	7700 Equip-Equipment Purchase						-80,825	95,803			
	7704 EQUIP-NON-CAPITALIZED										
	7706 Equip-Replacement Provision	329,522	350,220	365,679	378,023	378,023	247,579	273,157	247,579	273,157	298,099
	7707 Equip-Vehicle Charges	266,813	272,863	279,239	285,930	285,930	199,537	226,497	227,487	248,935	260,651
	Op Exp-Equipment under $5,000	**596,335**	**623,083**	**644,918**	**663,953**	**663,953**	**366,291**	**595,457**	**475,066**	**522,092**	**558,750**

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7925 Sdry-MC/Visa Bank Fees	15,000	15,000	15,000	15,000	15,000	12,879	12,897	12,000	12,000	15,000
	7927 Sdry-Misc. Expenses										
	Op Exp-Sundry	**15,000**	**15,000**	**15,000**	**15,000**	**15,000**	**12,879**	**12,897**	**12,000**	**12,000**	**15,000**
	8101 Recoveries-Utilities	315,119	324,350	333,900	343,710	353,560	232,560	262,164	211,855	262,164	287,493
	8103 Recoveries- Internal Admin Charge Payro						372	587			
	Op Exp-Recoveries	**315,119**	**324,350**	**333,900**	**343,710**	**353,560**	**232,932**	**262,751**	**211,855**	**262,164**	**287,493**
	9416 Tsf To Rsv-Sanitation Utility	27,333	27,333	27,333	27,333	27,333	245,374	80,594	18,333	27,333	27,333
	9500 Tsf To Rsv-Capital Asset Replacement	5,433	5,433	5,433	5,433	5,433	5,433	5,433	5,433	5,433	5,433
	Tsf to reserves-capital	**32,766**	**32,766**	**32,766**	**32,766**	**32,766**	**250,807**	**86,027**	**23,766**	**32,766**	**32,766**
	4200 Environment Hlth-Annual User	-1,754,388	-1,802,222	-1,845,137	-1,885,914	-1,907,973	-1,541,178	-1,651,648	-1,520,038	-1,637,251	-1,721,738
	Sale of services-environmental health	**-1,754,388**	**-1,802,222**	**-1,845,137**	**-1,885,914**	**-1,907,973**	**-1,541,178**	**-1,651,648**	**-1,520,038**	**-1,637,251**	**-1,721,738**
	4479 Other Rev-Misc. Revenue								-7,474		-1,907
	Other Revenue								**-7,474**		**-1,907**
	5406 Tsf-Fm-Rsv-Future Operating										
	Tsf from reserves-operating										
	5416 TSF-FM-RSV-SANIT UTILITY						-19,482	-8,181		-8,181	
	Tsf from reserves-capital						**-19,482**	**-8,181**		**-8,181**	
	Total 357 SO-Green Waste	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1**
	358-SO-Glass Recycling										
	6001 Sal&Ben-Wages	43,764	45,005	46,263	47,481	48,730	20,398	13,429	55,325	40,865	42,253
	6003 Sal&Ben-Aux-All	3,846	3,961	4,080	4,203	4,329	16,329	18,694		3,590	3,716
	6005 Sal&Ben-Benefit-Aux	462	475	490	504	519	1,930	2,243		431	446
	6006 Sal&Ben-Overtime-O/S						942	-68			
	6007 Sal&Ben-Benefit-I/S						33				
	6008 Sal&Ben-Benefit-O/S	26,389	27,363	28,221	29,201	30,212	10,114	7,438	31,960	24,274	25,521
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	928	955	982	1,008	1,035	804	646	1,035	867	896
	Salary and Benefits	**75,389**	**77,760**	**80,036**	**82,396**	**84,825**	**50,550**	**42,382**	**88,320**	**70,027**	**72,832**
	7004 Contr Svc-Contractors/Builders	21,600	21,600	21,600	21,600	21,600	17,213	21,802	12,000	12,000	16,800
	Op Exp-Contracted Services	**21,600**	**21,600**	**21,600**	**21,600**	**21,600**	**17,213**	**21,802**	**12,000**	**12,000**	**16,800**
	7300 Communic-Advertising	3,927	3,927	3,927	3,927	3,927	2,777	2,659	3,812	3,888	3,927
	7302 Communic-Products/Services						1,853				
	Op Exp-Communications	**3,927**	**3,927**	**3,927**	**3,927**	**3,927**	**4,629**	**2,659**	**3,812**	**3,888**	**3,927**
	7401 Insurance-Liability	5,006	5,357	5,732	6,133	6,562	4,033	4,399	4,034	4,235	4,619
	Insurance & Claims	**5,006**	**5,357**	**5,732**	**6,133**	**6,562**	**4,033**	**4,399**	**4,034**	**4,235**	**4,619**
	7613 Suppl-Maint.Supplies	2,000	2,000	2,000	2,000	2,000			2,000	2,000	2,000
	Op Exp-Supplies & Materials	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**			**2,000**	**2,000**	**2,000**
	7700 Equip-Equipment Purchase						-938	3,544			
	7704 EQUIP-NON-CAPITALIZED										
	7706 Equip-Replacement Provision	11,362	12,076	12,609	13,035	13,035	8,537	9,419	8,537	9,419	10,279
	7707 Equip-Vehicle Charges	24,820	25,383	25,976	26,598	26,598	18,562	21,069	21,162	23,158	24,247
	Op Exp-Equipment under $5,000	**36,182**	**37,459**	**38,585**	**39,633**	**39,633**	**26,160**	**34,032**	**29,699**	**32,576**	**34,526**
	8101 Recoveries-Utilities	9,832	10,122	10,420	10,724	11,035		2,978		2,978	6,251
	8103 Recoveries- Internal Admin Charge Payro						25	54			
	Op Exp-Recoveries	**9,832**	**10,122**	**10,420**	**10,724**	**11,035**	**25**	**3,033**		**2,978**	**6,251**
	9416 Tsf To Rsv-Sanitation Utility	8,215	8,215	8,215	8,215	8,215	49,936	29,157	8,215	8,215	8,215
	Tsf to reserves-capital	**8,215**	**8,215**	**8,215**	**8,215**	**8,215**	**49,936**	**29,157**	**8,215**	**8,215**	**8,215**
	4200 Environment Hlth-Annual User	-152,152	-156,439	-160,514	-164,628	-167,797	-136,862	-124,356	-136,058	-125,766	-138,802
	4202 Environment Hlth-Penalty On Annual Fees						-832	-750			
	4203 Environment Hlth-MMBC Funding Recycli	-10,000	-10,000	-10,000	-10,000	-10,000	-12,119	-12,358	-10,000	-10,000	-10,000
	Sale of services-environmental health	**-162,152**	**-166,439**	**-170,514**	**-174,628**	**-177,797**	**-149,813**	**-137,463**	**-146,058**	**-135,766**	**-148,802**
	4479 Other Rev-Misc. Revenue								-2,021	-154	-366

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Other Revenue								-2,021	-154	-366
	5416 TSF-FM-RSV-SANIT UTILITY						-2,733				
	Tsf from reserves-capital						-2,733				
	Total 358 SO-Glass Recycling	**0**	**0**	**0**	**0**	**0**	**0**	**0**		**0**	**3**
	396-SO-Garbage & Recycling Vehicle Charges										
	6006 Sal&Ben-Overtime-O/S						365	-365			
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT							-6			
	Salary and Benefits						365	-370			
	7004 Contr Svc-Contractors/Builders						592				
	7018 Contr Svc-Printing										
	Op Exp-Contracted Services						592				
	7117 Prf Svc-Sftwre Mnt/Upgrades						2,645	2,838			
	Op Exp-Consulting and Prof Services						2,645	2,838			
	7303 Communic-Delivery/Courier						228				
	Op Exp-Communications						228				
	7613 Suppl-Maint.Supplies						535	528			
	7615 Suppl-Misc. Supplies							257			
	Op Exp-Supplies & Materials						535	785			
	7403 Insurance-Vehicle	23,085	23,685	24,301	24,933	25,581	21,281	19,747	20,734	21,564	22,642
	7505 Lse&Rntls-Leased Equipment										
	7700 Equip-Equipment Purchase							42,898			
	7702 Equip-Fuel	178,268	182,725	187,476	192,537	197,736	174,742	157,116	180,000	180,000	190,740
	7703 Equip-Maint-Vehicles	221,204	226,734	232,630	238,911	245,361	144,838	190,694	202,009	226,600	231,132
	7704 EQUIP-NON-CAPITALIZED										
	7707 Equip-Vehicle Charges										
	7708 Equip-Chargeout Recovery	-580,095	-595,476	-611,306	-627,944	-645,209	-464,039	-526,737	-540,557	-578,920	-606,166
	7712 Equip-Maintenance						-401				
	7715 Equip-Garage Charges-Preventiv Main	39,527	40,794	42,026	43,355	44,772	9,840	9,763	20,352	23,071	28,675
	7717 Equip-Garage Charges-Reactive Main	118,011	121,537	124,875	128,208	131,759	109,374	102,940	117,461	127,684	132,976
	Op Exp-Equipment under $5,000			0	0	0	-4,365	-3,579	0	-1	-1
	7927 Sdry-Misc. Expenses							327			
	Op Exp-Sundry							327			
	Total 396 SO-Garbage & Recycling Vehicle Charge			**0**	**0**	**0**	**0**	**1**	**0**	**-1**	**-1**
	975-Capital-Solid Waste										
	7704 EQUIP-NON-CAPITALIZED										
	Op Exp-Equipment under $5,000										
	Total 975 Capital-Solid Waste										
	985-EqRepRs-Solid Waste										
	7704 EQUIP-NON-CAPITALIZED										
	Op Exp-Equipment under $5,000										
	Total 985 EqRepRs-Solid Waste										
	Total Solid Waste	**0**			**0**	**0**	**0**	**1**	**0**	**-2**	**5**

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Water

2026 - 2030 Operating Budget

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Budget Highlights

Water - Budget Summary	Plan 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030
Revenues	**-10,498,716**	**-11,096,663**	**-11,756,047**	**-12,402,868**	**-13,112,545**
Water Utility Fees and Charges	-10,346,797	-10,948,723	-11,604,593	-12,252,513	-12,961,628
Rev-own sources-investment income	-120,000	-120,000	-120,000	-120,000	-120,000
Tsf from reserves-capital	-31,919	-27,940	-31,454	-30,355	-30,917
Expenses	**10,498,716**	**11,096,663**	**11,756,047**	**12,402,868**	**13,112,545**
Salary and Benefits	1,005,672	1,035,623	1,064,839	1,095,027	1,119,164
Personnel Services	8,152	8,299	8,457	8,626	8,799
Contracted Services	355,250	361,645	368,516	375,886	383,404
Consulting and Prof Services	41,730	41,730	41,730	41,730	41,731
Utilities	183,243	190,614	198,257	206,207	214,514
Communications	13,237	13,284	13,334	13,388	13,442
Insurance & Claims	110,958	117,158	123,751	130,764	138,225
Equipment under $5,000	232,564	246,333	256,229	264,341	271,417
Supplies & Materials	180,213	183,443	186,914	190,637	194,433
Gov't Payments	5,323,072	5,434,800	5,582,585	5,699,090	5,857,985
Sundry	1,430	1,430	1,430	1,430	1,430
Recoveries	724,749	745,596	767,386	789,657	812,449
Transfer to Funds	108,499	105,768	110,585	110,848	112,790
Tsf to reserves-capital	2,209,945	2,610,940	3,032,034	3,475,237	3,942,761
Total	$ 0	$ 0	$ 0	$ 0	$ 0

Water - Budget Drivers	Plan 2026
Revenue Changes Utilities	**-896,218**
Annual (Flat Rate) Charges	-846,218
Metered Charges	-50,000
Salary Adjustments Utilities	**118,729**
Salary and Wages	33,325
Overhead and Benefits	13,042
Recoveries	72,362
Operating Expenses Utilities	**70,288**
Communications	38
Insurance	7,279
Equipment - Other	2,116
Supplies and Materials	5,435
Misc./Other	4,563
Contracted Services	48,322
Equipment - Vehicles	-4,245
Personnel	121
Utilities	6,659
Metro Vancouver	**324,475**

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Metro Vancouver	324,475
Reserve Changes Utilities	**382,722**
Capital Transfers	382,722
Total	-4

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Operating Details 2026 - 2030

Water Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
860-WTR-Admin											
	6000 Sal&Ben-Salaries	152,087	156,649	161,349	166,189	171,175	544	80,804	112,343	127,905	132,382
	6001 Sal&Ben-Wages	123,430	126,230	129,096	132,030	133,117	32,496	2,503	106,742	193,502	120,538
	6002 Sal&Ben-Overtime-I/S						1,455	2,077			
	6003 Sal&Ben-Aux-All						75	57			
	6004 Sal&Ben-Other-All						13,105	9,681			
	6005 Sal&Ben-Benefit-Aux						9	7			
	6006 Sal&Ben-Overtime-O/S						281	184		7,500	
	6007 Sal&Ben-Benefit-I/S	34,980	36,029	37,110	38,223	39,370	138	16,844	26,625	29,418	31,110
	6008 Sal&Ben-Benefit-O/S	19,993	20,763	21,457	22,281	23,136	19,067	535		63,399	19,349
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	3,612	3,721	3,832	3,947	4,066	692	1,687	2,191	4,721	3,206
	6201 Sal&Ben-Rebill Labour Offset	13,428	13,807	14,097	14,256	14,503				-135	-192
	8131 Liab Tsf-Payroll Liab						28,909				
	Salary and Benefits	**347,529**	**357,199**	**366,940**	**376,927**	**385,366**	**96,771**	**114,379**	**247,900**	**426,312**	**306,393**
	6101 HR-Cnvntions,Dues&Act.	3,660	3,726	3,796	3,872	3,950	4,025	6,892	6,909	3,570	3,606
	6103 HR-Health&Safety Prog.						660				
	6104 HR-Mileage/Vehicle Allow.							213			
	6109 HR-Corp. Dues & Board/Committee Cnvn										
	6111 HR-Trng&Educ-Corp						836				
	6112 HR-Trng&Educ-Dept	4,493	4,573	4,660	4,753	4,848	3,228	262	4,296	4,382	4,426
	6116 HR-Trng&Educ-Corporate Licenses										
	Personnel Services	**8,152**	**8,299**	**8,457**	**8,626**	**8,799**	**8,749**	**7,367**	**11,206**	**7,952**	**8,032**
	7004 Contr Svc-Contractors/Builders	16,697	16,997	17,320	17,667	18,020	37,906	20,001			40,000
	7006 Contr Svc-Fee For Service							147			
	7014 Contr Svc-Land Title Fees						20	5			
	Op Exp-Contracted Services	**16,697**	**16,997**	**17,320**	**17,667**	**18,020**	**37,926**	**20,153**			**40,000**
	7105 Prf Svc-Consultant	13,599	13,598	13,598	13,599	13,599			13,200	13,464	13,599
	7114 Prf Svc-Other Prof.Services										
	7117 Prf Svc-Sftwre Mnt/Upgrades							222			
	Op Exp-Consulting and Prof Services	**13,599**	**13,598**	**13,598**	**13,599**	**13,599**		**222**	**13,200**	**13,464**	**13,599**
	7300 Communic-Advertising							98	9,600		
	7302 Communic-Products/Services	10,000	10,000	10,000	10,000	10,000				10,000	10,000
	7306 Communic-Telephone	500	500	500	500	500	281	281	500	500	500
	Op Exp-Communications	**10,500**	**10,500**	**10,500**	**10,500**	**10,500**	**281**	**379**	**10,100**	**10,500**	**10,500**
	7400 Insrnce-Dmge/Liab Claims Paid	11,000	11,000	11,000	11,000	11,000			11,000	11,000	11,000
	7401 Insurance-Liability	60,075	64,280	68,780	73,595	78,746	48,395	52,793	48,382	50,801	53,341
	7402 Insurance-Property	13,853	14,545	15,273	16,036	16,838	9,135	10,652	19,932	23,509	24,684
	Insurance & Claims	**84,928**	**89,826**	**95,053**	**100,631**	**106,584**	**57,531**	**63,445**	**79,314**	**85,309**	**89,025**
	7501 Lse&Rntls-Lease&Easements							105	150		
	7507 Lse&Rntls-Other							535			
	Lease & Rentals							**640**	**150**		
	7606 Suppl-Computer Supplies							146			
	7607 Suppl-Consumables							71			
	7608 Suppl-Emergency Supplies										
	7613 Suppl-Maint.Supplies	14,570	14,833	15,114	15,417	15,725	20,029	7,701			20,000
	7614 Suppl-Safety Footwear	775	775	775	775	775		108			625
	7615 Suppl-Misc. Supplies							34			
	7619 Suppl-Prog. Supplies							178			
	7621 Suppl-Publications&Subscriptions										
	7625 Suppl-Spec Office&Process Suppl							350			
	7626 Suppl-Standard Office Supplies						91	544			
	7629 Suppl-Working Lunches/Food							245			
	Op Exp-Supplies & Materials	**15,345**	**15,608**	**15,889**	**16,192**	**16,500**	**20,120**	**9,378**			**20,625**
	7505 Lse&Rntls-Leased Equipment	4,116	4,116	4,116	4,116	4,116	-18	367		2,000	2,000
	7707 Equip-Vehicle Charges										
	7710 Equip-Capital Lease Interest						286	10,366			
	Op Exp-Equipment under $5,000	**4,116**	**4,116**	**4,116**	**4,116**	**4,116**	**268**	**10,732**		**2,000**	**2,000**
	7912 Sdry-Debt-Principal						3,802	3,873			
	7927 Sdry-Misc. Expenses								10,000	10,000	
	Op Exp-Sundry						**3,802**	**3,873**	**10,000**	**10,000**	
	8101 Recoveries-Utilities	716,699	737,546	759,336	781,607	804,399	616,590	617,980	561,695	617,979	644,337
	8103 Recoveries- Internal Admin Charge Payro						36	31			

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Operating Details 2026 - 2030

Water Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	8104 Recoveries-Interdepartment Facilities Mai	8,050	8,050	8,050	8,050	8,050	8,050	8,050	8,050	8,050	8,050
	Op Exp-Recoveries	**724,749**	**745,596**	**767,386**	**789,657**	**812,449**	**624,676**	**626,061**	**569,745**	**626,029**	**652,386**
	9102 Tsf To Rsv-Insurance						10,986	9,008			
	Tsf to reserves-operating						**10,986**	**9,008**			
	4280 Wtr-Annual User Fees	-8,925,297	-9,527,223	-10,183,093	-10,831,013	-11,540,128	-7,573,978	-7,546,295	-7,210,184	-7,355,176	-8,079,078
	4282 Wtr-Metered Rates Fees	-1,350,000	-1,350,000	-1,350,000	-1,350,000	-1,350,000	-1,444,827	-1,391,868	-1,300,000	-1,300,000	-1,300,000
	4283 Wtr-Penalty Annual Fees	-50,000	-50,000	-50,000	-50,000	-50,000	-50,993	-49,075	-50,000	-50,000	-50,000
	4284 Wtr-Sales-Water	-1,500	-1,500	-1,500	-1,500	-1,500	-912	-11,838	-1,500	-1,500	-1,500
	4285 Wtr-Penalty On Metered Rate Fees	-20,000	-20,000	-20,000	-20,000	-20,000	-27,917	-17,091	-7,000	-7,000	-20,000
	Water Utility Fees and Charges	**-10,346,797**	**-10,948,723**	**-11,604,593**	**-12,252,513**	**-12,961,628**	**-9,098,627**	**-9,016,167**	**-8,568,684**	**-8,713,676**	**-9,450,578**
	4450 Invest-Bank&Invst.Interest	-120,000	-120,000	-120,000	-120,000	-120,000	-120,000	-120,000	-120,000	-120,000	-120,000
	Rev-own sources-investment income	**-120,000**	**-120,000**	**-120,000**	**-120,000**	**-120,000**	**-120,000**	**-120,000**	**-120,000**	**-120,000**	**-120,000**
	4479 Other Rev-Misc. Revenue								-17,614	-2,922	-3,449
	Other Revenue								**-17,614**	**-2,922**	**-3,449**
	5423 Tsf-Fm-Rsv-Benefits							-4,657			
	Tsf from reserves-operating							**-4,657**			
	Total 860 WTR-Admin	**-9,241,181**	**-9,806,983**	**-10,425,333**	**-11,034,600**	**-11,705,695**	**-8,357,517**	**-8,275,189**	**-7,764,684**	**-7,655,031**	**-8,431,467**
	861-WTR-Secondary Suites										
	4438 RV-LCN&PRMT-SEC SUITES										
	Sewer Utility Fees and Charges										
	4288 Wtr-Lcn&Prmt-Secondary Suites										
	Water Utility Fees and Charges										
	Total 861 WTR-Secondary Suites										
	862-WTR-System Maintenance										
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages						3,400	1,105	28,157	278,764	
	6004 Sal&Ben-Other-All						1,330	381			
	6006 Sal&Ben-Overtime-O/S						113		2,639	30,000	
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S						1,895	520	16,494	165,586	
	6010 Sal&Wag-EHT						88	31	600	6,021	
	Salary and Benefits						**6,826**	**2,037**	**47,891**	**480,371**	
	8103 Recoveries- Internal Admin Charge Payro							15			
	Op Exp-Recoveries							**15**			
	4479 Other Rev-Misc. Revenue						-7,689	-8,446			
	Other Revenue						**-7,689**	**-8,446**			
	Total 862 WTR-System Maintenance						**-863**	**-6,394**	**47,891**	**480,371**	
	865-WTR-Reserve Transfers										
	8131 Liab Tsf-Payroll Liab	8,000	8,000	8,000	8,000	8,000	6,854	5,845	5,000	5,000	8,000
	Salary and Benefits	**8,000**	**8,000**	**8,000**	**8,000**	**8,000**	**6,854**	**5,845**	**5,000**	**5,000**	**8,000**
	9720 Tsf To Rsv- Water Capital	2,209,945	2,610,940	3,032,034	3,475,237	3,942,761	2,242,429	1,789,077	1,478,116	1,552,021	1,827,223
	Tsf to reserves-capital	**2,209,945**	**2,610,940**	**3,032,034**	**3,475,237**	**3,942,761**	**2,242,429**	**1,789,077**	**1,478,116**	**1,552,021**	**1,827,223**
	5102 Tsf-Fm-Rsv-Insurance							-12,666			
	Tsf from reserves-operating							**-12,666**			
	5720 Tsf-Fm-Rsv- Cap- Water Capital Reserve	-31,919	-27,940	-31,454	-30,355	-30,917	-3,763,275	-2,751,153	-3,767,110	-2,786,635	-6,903,313
	Tsf from reserves-capital	**-31,919**	**-27,940**	**-31,454**	**-30,355**	**-30,917**	**-3,763,275**	**-2,751,153**	**-3,767,110**	**-2,786,635**	**-6,903,313**
	5900 Approp.From Surplus										
	Appropriation from surplus										

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
Total 865 WTR-Reserve Transfers		**2,186,026**	**2,591,000**	**3,008,580**	**3,452,882**	**3,919,844**	**-1,513,993**	**-968,897**	**-2,283,994**	**-1,229,614**	**-5,068,090**
866-WTR-Fund Transfers											
	8203 Tsf To Fnd-General Operating	108,499	105,768	110,585	110,848	112,790	193,787	196,053	189,082	222,579	499,903
	8210 Tsf To Fnd-Sewer and Drainage Operatin								5,133		
	8212 Tsf To Fnd-Water Capital						3,648,768	2,638,615	3,646,159	2,638,615	6,478,875
	Transfer to Funds	**108,499**	**105,768**	**110,585**	**110,848**	**112,790**	**3,842,555**	**2,834,668**	**3,840,374**	**2,861,194**	**6,978,778**
Total 866 WTR-Fund Transfers		**108,499**	**105,768**	**110,585**	**110,848**	**112,790**	**3,842,555**	**2,834,668**	**3,840,374**	**2,861,194**	**6,978,778**
867-WTR-Purchases											
	7803 Govt Pmts-GVRD Purchases	5,302,624	5,413,739	5,561,018	5,677,243	5,835,854	4,419,426	4,761,728	4,873,827	4,834,494	4,979,762
	7804 Govt Pmts-Coquitlam Utility Purch.	20,448	21,061	21,567	21,847	22,131	18,286	19,200	18,274	18,274	18,835
	Op Exp-Gov't Payments	**5,323,072**	**5,434,800**	**5,582,585**	**5,699,090**	**5,857,985**	**4,437,712**	**4,780,928**	**4,892,101**	**4,852,768**	**4,998,597**
Total 867 WTR-Purchases		**5,323,072**	**5,434,800**	**5,582,585**	**5,699,090**	**5,857,985**	**4,437,712**	**4,780,928**	**4,892,101**	**4,852,768**	**4,998,597**
869-WTR-SCADA											
	6000 Sal&Ben-Salaries							748			
	6001 Sal&Ben-Wages	18,363	18,939	19,524	20,094	20,679	77	794	6,957		9,701
	6006 Sal&Ben-Overtime-O/S	1,836	1,836	1,836	1,836	1,836	14,170	22,280	652		1,009
	6007 Sal&Ben-Benefit-I/S							172			
	6008 Sal&Ben-Benefit-O/S	10,994	11,400	11,757	12,165	12,587	573	477	4,075		5,838
	6010 Sal&Wag-EHT	394	405	417	428	439	254	379	148		209
	Salary and Benefits	**31,587**	**32,580**	**33,534**	**34,523**	**35,541**	**15,074**	**24,851**	**11,833**		**16,757**
	7004 Contr Svc-Contractors/Builders	14,565	14,827	15,109	15,411	15,720	600	17,256			
	7006 Contr Svc-Fee For Service							133			
	Op Exp-Contracted Services	**14,565**	**14,827**	**15,109**	**15,411**	**15,720**	**600**	**17,388**			
	7105 Prf Svc-Consultant	10,000	10,000	10,000	10,000	10,000	319	1,934	10,000	10,000	10,000
	7117 Prf Svc-Sftwre Mnt/Upgrades	18,132	18,132	18,132	18,132	18,132	9,629		17,600	17,952	18,132
	Op Exp-Consulting and Prof Services	**28,132**	**28,132**	**28,132**	**28,132**	**28,132**	**9,948**	**1,934**	**27,600**	**27,952**	**28,132**
	7613 Suppl-Maint.Supplies										
	Op Exp-Supplies & Materials										
	7924 Sdry-Licenses&Royalties	1,430	1,430	1,430	1,430	1,430			1,388	1,416	1,430
	7955 Sdry-SCADA Chargeout Recovery	-75,715	-76,970	-78,205	-79,496	-80,823	-24,627	-44,248			-46,032
	Op Exp-Sundry	**-74,284**	**-75,540**	**-76,775**	**-78,066**	**-79,393**	**-24,627**	**-44,248**	**1,388**	**1,416**	**-44,602**
	8103 Recoveries- Internal Admin Charge Payro						30	17			
	Op Exp-Recoveries						**30**	**17**			
Total 869 WTR-SCADA		**0**	**0**	**0**		**0**	**1,023**	**-57**	**40,821**	**29,368**	**286**
870-WTR-Noons Creek Drive Pump Station											
	6000 Sal&Ben-Salaries							136			
	6001 Sal&Ben-Wages	11,702	12,069	12,442	12,805	13,178	12,213	9,546	13,829		12,672
	6003 Sal&Ben-Aux-All										
	6005 Sal&Ben-Benefit-Aux										
	6006 Sal&Ben-Overtime-O/S	1,170	1,170	1,170	1,170	1,170		144	1,296		1,317
	6007 Sal&Ben-Benefit-I/S							31			
	6008 Sal&Ben-Benefit-O/S	7,006	7,265	7,492	7,752	8,021	7,148	5,738	8,101		7,626
	6010 Sal&Wag-EHT	251	258	265	273	280	331	242	295		273
	Salary and Benefits	**20,130**	**20,762**	**21,370**	**22,001**	**22,649**	**19,692**	**15,836**	**23,521**		**21,888**
	7004 Contr Svc-Contractors/Builders	4,618	4,701	4,791	4,887	4,984	16,633	5,486	10,840	6,360	14,999
	7006 Contr Svc-Fee For Service										
	7024 Contr Svc-Tree Cutting						1,155				
	Op Exp-Contracted Services	**4,618**	**4,701**	**4,791**	**4,887**	**4,984**	**17,788**	**5,486**	**10,840**	**6,360**	**14,999**
	7105 Prf Svc-Consultant							1,586			
	Op Exp-Consulting and Prof Services							**1,586**			
	7201 Utilities-Light	91,293	94,945	98,743	102,692	106,800	87,036	84,560	99,144	92,430	87,994
	Op Exp-Utilities	**91,293**	**94,945**	**98,743**	**102,692**	**106,800**	**87,036**	**84,560**	**99,144**	**92,430**	**87,994**

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7306 Communic-Telephone	1,521	1,549	1,578	1,610	1,642	1,242	1,306		1,484	1,499
	Op Exp-Communications	**1,521**	**1,549**	**1,578**	**1,610**	**1,642**	**1,242**	**1,306**		**1,484**	**1,499**
	7402 Insurance-Property	3,195	3,355	3,523	3,699	3,884	2,035	2,814			2,137
	Insurance & Claims	**3,195**	**3,355**	**3,523**	**3,699**	**3,884**	**2,035**	**2,814**			**2,137**
	7607 Suppl-Consumables										
	7613 Suppl-Maint.Supplies	2,502	2,547	2,595	2,647	2,700	4,062	2,675	2,448	2,595	4,103
	Op Exp-Supplies & Materials	**2,502**	**2,547**	**2,595**	**2,647**	**2,700**	**4,062**	**2,675**	**2,448**	**2,595**	**4,103**
	7702 Equip-Fuel						1,050				
	7707 Equip-Vehicle Charges	10,661	11,303	11,765	12,144	12,474	9,471	9,582	9,594	10,117	10,859
	Op Exp-Equipment under $5,000	**10,661**	**11,303**	**11,765**	**12,144**	**12,474**	**10,521**	**9,582**	**9,594**	**10,117**	**10,859**
	7954 Sdry-SCADA Charges	8,413	8,552	8,689	8,833	8,980	2,736	4,916			5,115
	Op Exp-Sundry	**8,413**	**8,552**	**8,689**	**8,833**	**8,980**	**2,736**	**4,916**			**5,115**
	8103 Recoveries- Internal Admin Charge Payro						6	10			
	Op Exp-Recoveries						**6**	**10**			
	Total 870 WTR-Noons Creek Drive Pump Station	**142,333**	**147,715**	**153,054**	**158,512**	**164,113**	**145,118**	**128,771**	**145,548**	**112,987**	**148,593**
	871-WTR-Chestnut Way Pump Station										
	6000 Sal&Ben-Salaries							1,565			
	6001 Sal&Ben-Wages	10,564	10,896	11,232	11,560	11,897	9,883	7,328	11,694		10,556
	6003 Sal&Ben-Aux-All						199				
	6005 Sal&Ben-Benefit-Aux						24				
	6006 Sal&Ben-Overtime-O/S	1,056	1,056	1,056	1,056	1,056	230	421	1,096		1,097
	6007 Sal&Ben-Benefit-I/S							360			
	6008 Sal&Ben-Benefit-O/S	6,325	6,558	6,764	6,999	7,241	5,791	4,404	6,850		6,353
	6010 Sal&Wag-EHT	227	233	240	246	253	276	218	249		227
	Salary and Benefits	**18,172**	**18,743**	**19,292**	**19,861**	**20,447**	**16,403**	**14,297**	**19,890**		**18,234**
	7004 Contr Svc-Contractors/Builders	2,842	2,893	2,948	3,007	3,067		3,319	10,840	11,491	11,606
	7006 Contr Svc-Fee For Service										
	Op Exp-Contracted Services	**2,842**	**2,893**	**2,948**	**3,007**	**3,067**		**3,319**	**10,840**	**11,491**	**11,606**
	7201 Utilities-Light	66,030	68,671	71,418	74,275	77,245	62,951	60,113	10,547	46,216	63,643
	Op Exp-Utilities	**66,030**	**68,671**	**71,418**	**74,275**	**77,245**	**62,951**	**60,113**	**10,547**	**46,216**	**63,643**
	7306 Communic-Telephone	1,066	1,085	1,106	1,128	1,150	903	1,050		1,040	1,050
	Op Exp-Communications	**1,066**	**1,085**	**1,106**	**1,128**	**1,150**	**903**	**1,050**		**1,040**	**1,050**
	7402 Insurance-Property	2,456	2,579	2,708	2,843	2,985	1,333	2,168			1,400
	Insurance & Claims	**2,456**	**2,579**	**2,708**	**2,843**	**2,985**	**1,333**	**2,168**			**1,400**
	7607 Suppl-Consumables										
	7613 Suppl-Maint.Supplies						167	-89	2,448	256	258
	Op Exp-Supplies & Materials						**167**	**-89**	**2,448**	**256**	**258**
	7702 Equip-Fuel						169				
	7703 Equip-Maint-Vehicles										
	7707 Equip-Vehicle Charges	10,661	11,303	11,765	12,144	12,474	9,471	9,582	9,594	10,117	10,859
	Op Exp-Equipment under $5,000	**10,661**	**11,303**	**11,765**	**12,144**	**12,474**	**9,640**	**9,582**	**9,594**	**10,117**	**10,859**
	7927 Sdry-Misc. Expenses										
	7954 Sdry-SCADA Charges	8,413	8,552	8,689	8,833	8,980	2,736	4,916			5,115
	Op Exp-Sundry	**8,413**	**8,552**	**8,689**	**8,833**	**8,980**	**2,736**	**4,916**			**5,115**
	8103 Recoveries- Internal Admin Charge Payro						6	9			
	Op Exp-Recoveries						**6**	**9**			
	Total 871 WTR-Chestnut Way Pump Station	**109,640**	**113,828**	**117,927**	**122,091**	**126,349**	**94,139**	**95,364**	**53,320**	**69,120**	**112,164**
	872-WTR-April Road Pump Station										
	6001 Sal&Ben-Wages	2,837	2,926	3,017	3,105	3,195	1,963	2,362	3,876		2,037
	6006 Sal&Ben-Overtime-O/S	284	284	284	284	284			363		212
	6008 Sal&Ben-Benefit-O/S	1,699	1,761	1,817	1,880	1,945	1,149	1,420	2,271		1,226
	6010 Sal&Wag-EHT	61	63	64	66	68	53	59	83		44

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Salary and Benefits	4,881	5,034	5,182	5,334	5,492	3,165	3,840	6,593		3,519
	7004 Contr Svc-Contractors/Builders	711	723	737	752	767		761	10,840	5,100	2,816
	Op Exp-Contracted Services	711	723	737	752	767		761	10,840	5,100	2,816
	7201 Utilities-Light	1,359	1,414	1,470	1,529	1,590	1,296	1,081	10,547	2,260	1,310
	Op Exp-Utilities	1,359	1,414	1,470	1,529	1,590	1,296	1,081	10,547	2,260	1,310
	7402 Insurance-Property	905	950	998	1,048	1,100	551	744			579
	Insurance & Claims	905	950	998	1,048	1,100	551	744			579
	7607 Suppl-Consumables										
	7613 Suppl-Maint.Supplies								2,448	256	257
	Op Exp-Supplies & Materials								2,448	256	257
	7707 Equip-Vehicle Charges	10,661	11,303	11,765	12,144	12,474	9,471	9,582	9,594	10,117	10,859
	Op Exp-Equipment under $5,000	10,661	11,303	11,765	12,144	12,474	9,471	9,582	9,594	10,117	10,859
	7924 Sdry-Licenses&Royalties										
	7954 Sdry-SCADA Charges	8,413	8,552	8,689	8,833	8,980	2,736	4,916			5,115
	Op Exp-Sundry	8,413	8,552	8,689	8,833	8,980	2,736	4,916			5,115
	8103 Recoveries- Internal Admin Charge Payro						2	5			
	Op Exp-Recoveries						2	5			
	Total 872 WTR-April Road Pump Station	**26,929**	**27,977**	**28,841**	**29,640**	**30,403**	**17,221**	**20,928**	**40,023**	**17,732**	**24,454**
	880-WTR-Water Mains										
	6000 Sal&Ben-Salaries							2,143			
	6001 Sal&Ben-Wages	139,761	144,146	148,599	152,936	157,386	140,866	101,838	128,968		160,699
	6002 Sal&Ben-Overtime-I/S						799				
	6003 Sal&Ben-Aux-All						317	4,727			
	6004 Sal&Ben-Other-All						3,666	4,723			
	6005 Sal&Ben-Benefit-Aux						38	567			
	6006 Sal&Ben-Overtime-O/S	13,976	13,976	13,976	13,976	13,976	18,191	10,988	12,088		16,703
	6007 Sal&Ben-Benefit-I/S						57	493			
	6008 Sal&Ben-Benefit-O/S	83,675	86,763	89,482	92,589	95,797	83,132	61,207	80,138		96,709
	6010 Sal&Wag-EHT	2,998	3,083	3,170	3,255	3,342	4,227	2,892	2,751		3,459
	6201 Sal&Ben-Rebill Labour Offset						-1,580	-440			
	Salary and Benefits	240,410	247,969	255,227	262,756	270,501	249,714	189,138	223,945		277,571
	7004 Contr Svc-Contractors/Builders	277,450	282,444	287,811	293,567	299,438	202,893	331,752	47,166	73,110	200,000
	7006 Contr Svc-Fee For Service							1,833			
	7024 Contr Svc-Tree Cutting										
	Op Exp-Contracted Services	277,450	282,444	287,811	293,567	299,438	202,893	333,585	47,166	73,110	200,000
	7300 Communic-Advertising										
	7303 Communic-Delivery/Courier	150	150	150	150	150	35	171		150	150
	Op Exp-Communications	150	150	150	150	150	35	171		150	150
	7605 Suppl-Chemicals							693			
	7613 Suppl-Maint.Supplies	64,463	65,623	66,870	68,207	69,571	66,578	49,444	67,663	50,000	65,650
	7614 Suppl-Safety Footwear							119			
	7617 Suppl-Park Supplies										
	7629 Suppl-Working Lunches/Food	239	243	247	252	257	424	93		250	428
	7635 Supp-Stock Supp-Maintenance	18,521	18,854	19,212	19,597	19,988	13,398	17,597	4,282	20,368	24,720
	Op Exp-Supplies & Materials	83,222	84,720	86,330	88,056	89,817	80,400	67,945	71,945	70,618	90,798
	7700 Equip-Equipment Purchase							5,554			
	7707 Equip-Vehicle Charges	173,620	184,085	191,606	197,771	203,149	154,079	155,878	156,265	164,782	176,848
	7712 Equip-Maintenance							1,383			
	Op Exp-Equipment under $5,000	173,620	184,085	191,606	197,771	203,149	154,079	162,816	156,265	164,782	176,848
	7924 Sdry-Licenses&Royalties										
	7998 Sdry-Rebill Expense Offset						-1,885	-83			
	7999 Sdry-Rebill Expense						1,885	83			
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payro						42	138			
	Op Exp-Recoveries						42	138			

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	4479 Other Rev-Misc. Revenue						-250	-31			
	4493 Other Rev-Rebills						-744	-30			
	Other Revenue						-994	-61			
	Total 880 WTR-Water Mains	**774,852**	**799,368**	**821,123**	**842,300**	**863,056**	**686,169**	**753,731**	**499,321**	**308,659**	**745,367**
	881-WTR-Water Services										
	6000 Sal&Ben-Salaries							476			
	6001 Sal&Ben-Wages	61,751	63,689	65,656	67,572	69,539	57,265	35,186	51,281		63,894
	6003 Sal&Ben-Aux-All						1,659	17,724			
	6004 Sal&Ben-Other-All							57			
	6005 Sal&Ben-Benefit-Aux						197	2,127			
	6006 Sal&Ben-Overtime-O/S	6,175	6,175	6,175	6,175	6,175	4,801	5,464	4,807		6,642
	6007 Sal&Ben-Benefit-I/S						2	110			
	6008 Sal&Ben-Benefit-O/S	36,971	38,335	39,536	40,909	42,327	33,693	21,149	30,039		38,451
	6010 Sal&Wag-EHT	1,325	1,362	1,401	1,438	1,476	1,670	1,275	1,094		1,375
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	**106,222**	**109,561**	**112,768**	**116,095**	**119,517**	**99,287**	**83,568**	**87,221**		**110,362**
	7004 Contr Svc-Contractors/Builders	6,395	6,510	6,633	6,766	6,901	5,850	7,783	3,783	15,358	13,631
	7006 Contr Svc-Fee For Service							16,027			
	7024 Contr Svc-Tree Cutting							392			
	Op Exp-Contracted Services	**6,395**	**6,510**	**6,633**	**6,766**	**6,901**	**5,850**	**24,202**	**3,783**	**15,358**	**13,631**
	7303 Communic-Delivery/Courier							283			
	Op Exp-Communications							**283**			
	7613 Suppl-Maint.Supplies	5,445	5,543	5,649	5,762	5,877	6,748	2,312	12,747	5,100	6,767
	Op Exp-Supplies & Materials	**5,445**	**5,543**	**5,649**	**5,762**	**5,877**	**6,748**	**2,312**	**12,747**	**5,100**	**6,767**
	7998 Sdry-Rebill Expense Offset										
	7999 Sdry-Rebill Expense										
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payro						121	85			
	Op Exp-Recoveries						**121**	**85**			
	4479 Other Rev-Misc. Revenue										
	4493 Other Rev-Rebills										
	Other Revenue										
	Total 881 WTR-Water Services	**118,062**	**121,615**	**125,050**	**128,623**	**132,296**	**112,006**	**110,450**	**103,751**	**20,458**	**130,760**
	882-WTR-Valves										
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	4,343	4,480	4,618	4,753	4,891	12,172	3,040	7,730		12,834
	6003 Sal&Ben-Aux-All							609			
	6005 Sal&Ben-Benefit-Aux							73			
	6006 Sal&Ben-Overtime-O/S	434	434	434	434	434	302	239	725		1,334
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	2,600	2,696	2,781	2,877	2,977	7,133	1,827	4,528		7,723
	6010 Sal&Wag-EHT	93	96	99	101	104	335	90	165		277
	Salary and Benefits	**7,471**	**7,706**	**7,932**	**8,166**	**8,407**	**19,942**	**5,878**	**13,148**		**22,167**
	7004 Contr Svc-Contractors/Builders						972				
	7006 Contr Svc-Fee For Service										
	Op Exp-Contracted Services						**972**				
	7613 Suppl-Maint.Supplies	3,532	3,596	3,664	3,737	3,812	9,248		1,555	1,586	9,292
	7615 Suppl-Misc. Supplies							128			
	7629 Suppl-Working Lunches/Food										
	Op Exp-Supplies & Materials	**3,532**	**3,596**	**3,664**	**3,737**	**3,812**	**9,248**	**128**	**1,555**	**1,586**	**9,292**
	8103 Recoveries- Internal Admin Charge Payro						1	4			
	Op Exp-Recoveries						**1**	**4**			
	Total 882 WTR-Valves	**11,004**	**11,302**	**11,596**	**11,903**	**12,219**	**30,163**	**6,010**	**14,703**	**1,586**	**31,459**

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Operating Details 2026 - 2030

Water Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
883-WTR-Hydrants											
	6000 Sal&Ben-Salaries							340			
	6001 Sal&Ben-Wages	32,869	33,900	34,947	35,967	37,014	18,324	29,444	65,568		35,660
	6003 Sal&Ben-Aux-All							440			
	6005 Sal&Ben-Benefit-Aux							53			
	6006 Sal&Ben-Overtime-O/S	3,287	3,287	3,287	3,287	3,287		400	6,146		1,976
	6007 Sal&Ben-Benefit-I/S							78			
	6008 Sal&Ben-Benefit-O/S	19,679	20,405	21,044	21,775	22,530	10,724	17,697	38,408		11,443
	6010 Sal&Wag-EHT	705	725	746	765	786	497	750	1,398		409
	6201 Sal&Ben-Rebill Labour Offset							-4,722			
	Salary and Benefits	**56,539**	**58,317**	**60,024**	**61,795**	**63,616**	**29,545**	**44,481**	**111,521**		**49,488**
	7004 Contr Svc-Contractors/Builders						900				
	Op Exp-Contracted Services						**900**				
	7305 Communic-Postage							12			
	Op Exp-Communications							**12**			
	7605 Suppl-Chemicals										
	7613 Suppl-Maint.Supplies	9,272	9,439	9,618	9,811	10,007	7,354	10,159	9,431	4,692	7,070
	7635 Supp-Stock Supp-Maintenance	7,479	7,613	7,758	7,913	8,071	5,325	7,340	1,702	8,482	8,567
	Op Exp-Supplies & Materials	**16,751**	**17,052**	**17,376**	**17,724**	**18,078**	**12,679**	**17,499**	**11,134**	**13,174**	**15,637**
	7707 Equip-Vehicle Charges	22,845	24,222	25,211	26,022	26,730	20,328	20,565	20,561	21,682	23,269
	Op Exp-Equipment under $5,000	**22,845**	**24,222**	**25,211**	**26,022**	**26,730**	**20,328**	**20,565**	**20,561**	**21,682**	**23,269**
	7927 Sdry-Misc. Expenses										
	7998 Sdry-Rebill Expense Offset							-9,386			
	7999 Sdry-Rebill Expense							9,386			
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payro						13	25			
	Op Exp-Recoveries						**13**	**25**			
	4479 Other Rev-Misc. Revenue							-205			
	4493 Other Rev-Rebills							-1,169			
	Other Revenue							**-1,374**			
Total 883 WTR-Hydrants		**96,135**	**99,591**	**102,611**	**105,541**	**108,424**	**63,466**	**81,208**	**143,216**	**34,856**	**88,395**
884-WTR-Meters											
	6000 Sal&Ben-Salaries							1,055			
	6001 Sal&Ben-Wages	37,981	39,013	40,061	41,082	37,044	22,325	26,123	34,956		28,256
	6003 Sal&Ben-Aux-All							573			
	6005 Sal&Ben-Benefit-Aux							69			
	6006 Sal&Ben-Overtime-O/S	3,290	3,290	3,290	3,290	3,290		74	3,277		2,409
	6007 Sal&Ben-Benefit-I/S							243			
	6008 Sal&Ben-Benefit-O/S	19,695	20,421	21,061	21,793	22,548	13,075	15,702	20,476		13,944
	6010 Sal&Wag-EHT	706	726	746	766	787	606	679	746		499
	Salary and Benefits	**61,670**	**63,450**	**65,158**	**66,930**	**63,668**	**36,006**	**44,518**	**59,454**		**45,108**
	7004 Contr Svc-Contractors/Builders	355	362	369	376	383	3,022	460	1,976	2,015	3,060
	7006 Contr Svc-Fee For Service							6,660			
	Op Exp-Contracted Services	**355**	**362**	**369**	**376**	**383**	**3,022**	**7,120**	**1,976**	**2,015**	**3,060**
	7303 Communic-Delivery/Courier										
	Op Exp-Communications										
	7402 Insurance-Property	250	262	276	289	304	277	209			
	Insurance & Claims	**250**	**262**	**276**	**289**	**304**	**277**	**209**			
	7613 Suppl-Maint.Supplies	21,340	21,725	22,137	22,580	23,032	3,730	47,450	2,349	4,396	4,440
	7627 Suppl-Technical Supplies							29,075			
	Op Exp-Supplies & Materials	**21,340**	**21,725**	**22,137**	**22,580**	**23,032**	**3,730**	**76,525**	**2,349**	**4,396**	**4,440**
	8103 Recoveries- Internal Admin Charge Payro						15	44			
	Op Exp-Recoveries						**15**	**44**			
Total 884 WTR-Meters		**83,616**	**85,798**	**87,939**	**90,175**	**87,387**	**43,050**	**128,416**	**63,778**	**6,411**	**52,608**

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Operating Details 2026 - 2030

Water Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
887-WTR-PRV Stations											
	6000 Sal&Ben-Salaries							544			
	6001 Sal&Ben-Wages	28,798	29,701	30,619	31,512	32,429	22,733	22,717	27,168		23,768
	6003 Sal&Ben-Aux-All										
	6005 Sal&Ben-Benefit-Aux										
	6006 Sal&Ben-Overtime-O/S	2,880	2,880	2,880	2,880	2,880	276	1,337	2,547		2,470
	6007 Sal&Ben-Benefit-I/S							125			
	6008 Sal&Ben-Benefit-O/S	17,241	17,877	18,438	19,078	19,739	13,303	13,653	15,915		14,304
	6010 Sal&Wag-EHT	618	635	653	671	689	621	594	579		512
	Salary and Benefits	**49,536**	**51,094**	**52,589**	**54,141**	**55,737**	**36,933**	**38,972**	**46,209**		**41,054**
	7004 Contr Svc-Contractors/Builders	2,487	2,532	2,580	2,631	2,684	4,555	2,914	16,453	16,782	4,555
	Op Exp-Contracted Services	**2,487**	**2,532**	**2,580**	**2,631**	**2,684**	**4,555**	**2,914**	**16,453**	**16,782**	**4,555**
	7201 Utilities-Light	21,761	22,631	23,537	24,478	25,457	20,423	21,891	16,876	17,332	20,975
	Op Exp-Utilities	**21,761**	**22,631**	**23,537**	**24,478**	**25,457**	**20,423**	**21,891**	**16,876**	**17,332**	**20,975**
	7303 Communic-Delivery/Courier										
	Op Exp-Communications										
	7402 Insurance-Property	3,716	3,902	4,097	4,302	4,517	2,090	3,106			
	Insurance & Claims	**3,716**	**3,902**	**4,097**	**4,302**	**4,517**	**2,090**	**3,106**			
	7607 Suppl-Consumables										
	7613 Suppl-Maint.Supplies	7,947	8,091	8,244	8,409	8,577	9,253	3,100	8,049	8,210	9,346
	Op Exp-Supplies & Materials	**7,947**	**8,091**	**8,244**	**8,409**	**8,577**	**9,253**	**3,100**	**8,049**	**8,210**	**9,346**
	7924 Sdry-Licenses&Royalties										
	7954 Sdry-SCADA Charges	8,413	8,552	8,689	8,833	8,980	2,736	4,916			5,115
	Op Exp-Sundry	**8,413**	**8,552**	**8,689**	**8,833**	**8,980**	**2,736**	**4,916**			**5,115**
	8103 Recoveries- Internal Admin Charge Payro						19	12			
	Op Exp-Recoveries						**19**	**12**			
Total 887 WTR-PRV Stations		**93,860**	**96,801**	**99,736**	**102,794**	**105,952**	**76,009**	**74,911**	**87,586**	**42,324**	**81,044**
888-WTR-Re-Chlorination Station - loco											
	6001 Sal&Ben-Wages	8,065	8,318	8,575	8,825	9,082	9,198	6,713	5,976		9,576
	6006 Sal&Ben-Overtime-O/S	806	806	806	806	806	46		560		996
	6008 Sal&Ben-Benefit-O/S	4,828	5,007	5,164	5,343	5,528	5,386	4,035	3,501		5,763
	6010 Sal&Wag-EHT	173	178	183	188	193	250	166	127		207
	Salary and Benefits	**13,873**	**14,309**	**14,728**	**15,162**	**15,609**	**14,881**	**10,914**	**10,164**		**16,541**
	7004 Contr Svc-Contractors/Builders	711	723	737	752	767	472	761	5,100	5,202	1,010
	7024 Contr Svc-Tree Cutting										
	Op Exp-Contracted Services	**711**	**723**	**737**	**752**	**767**	**472**	**761**	**5,100**	**5,202**	**1,010**
	7201 Utilities-Light	2,240	2,371	2,485	2,604	2,768	2,930	1,835		3,082	2,123
	Op Exp-Utilities	**2,240**	**2,371**	**2,485**	**2,604**	**2,768**	**2,930**	**1,835**		**3,082**	**2,123**
	7402 Insurance-Property	727	763	801	841	883	480	641			504
	Insurance & Claims	**727**	**763**	**801**	**841**	**883**	**480**	**641**			**504**
	7607 Suppl-Consumables										
	7613 Suppl-Maint.Supplies	3,091	3,146	3,206	3,270	3,336	3,160	3,188	3,258	3,323	3,356
	Op Exp-Supplies & Materials	**3,091**	**3,146**	**3,206**	**3,270**	**3,336**	**3,160**	**3,188**	**3,258**	**3,323**	**3,356**
	7954 Sdry-SCADA Charges	8,413	8,552	8,689	8,833	8,980	2,736	4,916			5,115
	Op Exp-Sundry	**8,413**	**8,552**	**8,689**	**8,833**	**8,980**	**2,736**	**4,916**			**5,115**
	8103 Recoveries- Internal Admin Charge Payro						6	9			
	Op Exp-Recoveries						**6**	**9**			
Total 888 WTR-Re-Chlorination Station - loco		**29,054**	**29,865**	**30,646**	**31,462**	**32,344**	**24,665**	**22,264**	**18,522**	**11,606**	**28,649**
889-WTR-Re-Chlorination Station - Chestnut											
	6001 Sal&Ben-Wages	5,466	5,637	5,812	5,981	6,155	4,219	4,550	5,496		4,377
	6006 Sal&Ben-Overtime-O/S	547	547	547	547	547			515		455
	6008 Sal&Ben-Benefit-O/S	3,272	3,393	3,500	3,621	3,747	2,468	2,735	3,219		2,634

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Operating Details 2026 - 2030

Water Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	6010 Sal&Wag-EHT	117	121	124	127	131	114	113	117		94
	Salary and Benefits	**9,402**	**9,698**	**9,982**	**10,276**	**10,579**	**6,802**	**7,397**	**9,348**		**7,560**
	7004 Contr Svc-Contractors/Builders						1,521				
	Op Exp-Contracted Services						**1,521**				
	7201 Utilities-Light								18,985	19,498	
	Op Exp-Utilities								**18,985**	**19,498**	
	7402 Insurance-Property	207	217	228	239	251	710	179			746
	Insurance & Claims	**207**	**217**	**228**	**239**	**251**	**710**	**179**			**746**
	7605 Suppl-Chemicals	6,025	6,134	6,250	6,375	6,503					5,936
	7607 Suppl-Consumables										
	7613 Suppl-Maint.Supplies	13,540	13,784	14,046	14,327	14,613	3,972	26,519	4,098	4,180	1,136
	Op Exp-Supplies & Materials	**19,566**	**19,918**	**20,296**	**20,702**	**21,116**	**3,972**	**26,519**	**4,098**	**4,180**	**7,073**
	7954 Sdry-SCADA Charges	8,413	8,552	8,689	8,833	8,980	2,736	4,916			5,115
	Op Exp-Sundry	**8,413**	**8,552**	**8,689**	**8,833**	**8,980**	**2,736**	**4,916**			**5,115**
	8103 Recoveries- Internal Admin Charge Payro						5	9			
	Op Exp-Recoveries						**5**	**9**			
	Total 889 WTR-Re-Chlorination Station - Chestnut	**37,587**	**38,385**	**39,195**	**40,051**	**40,926**	**15,746**	**39,021**	**32,431**	**23,678**	**20,493**
	899-WTR-Water Rebills										
	6000 Sal&Ben-Salaries							2,897			
	6001 Sal&Ben-Wages						9,390	3,513			
	6003 Sal&Ben-Aux-All						238	322			
	6004 Sal&Ben-Other-All							360			
	6005 Sal&Ben-Benefit-Aux						29	39			
	6006 Sal&Ben-Overtime-O/S						27				
	6007 Sal&Ben-Benefit-I/S							666			
	6008 Sal&Ben-Benefit-O/S						5,484	2,111			
	6010 Sal&Wag-EHT							153			
	6201 Sal&Ben-Rebill Labour Offset						-15,167	-5,986			
	Salary and Benefits						**0**	**4,077**			
	7302 Communic-Products/Services							26			
	Op Exp-Communications							**26**			
	7998 Sdry-Rebill Expense Offset						-12,378	-302			
	7999 Sdry-Rebill Expense						12,378	302			
	Op Exp-Sundry										
	4479 Other Rev-Misc. Revenue						-1,843	-622			
	4493 Other Rev-Rebills						-7,467	-3,309			
	Other Revenue						**-9,309**	**-3,931**			
	Total 899 WTR-Water Rebills						**-9,309**	**172**			
	890-WTR-North Road Reservoir										
	6000 Sal&Ben-Salaries							68			
	6001 Sal&Ben-Wages	8,159	8,415	8,675	8,929	9,188	3,149	6,445	2,089		3,267
	6003 Sal&Ben-Aux-All										
	6005 Sal&Ben-Benefit-Aux										
	6006 Sal&Ben-Overtime-O/S	816	816	816	816	816		472	196		339
	6007 Sal&Ben-Benefit-I/S							16			
	6008 Sal&Ben-Benefit-O/S	4,885	5,065	5,224	5,406	5,593	1,842	3,873	1,224		1,966
	6010 Sal&Wag-EHT	175	180	185	190	195	85	168	45		70
	Salary and Benefits	**14,036**	**14,477**	**14,901**	**15,340**	**15,792**	**5,076**	**11,042**	**3,554**		**5,642**
	7004 Contr Svc-Contractors/Builders	21,670	22,060	22,479	22,929	23,388	2,499	25,754	2,767	2,822	2,525
	Op Exp-Contracted Services	**21,670**	**22,060**	**22,479**	**22,929**	**23,388**	**2,499**	**25,754**	**2,767**	**2,822**	**2,525**
	7201 Utilities-Light								289	298	
	Op Exp-Utilities								**289**	**298**	
	7402 Insurance-Property	4,113	4,318	4,534	4,761	4,999	2,231	3,490			2,415

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CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	Insurance & Claims	4,113	4,318	4,534	4,761	4,999	2,231	3,490			2,415
	7607 Suppl-Consumables										
	7613 Suppl-Maint.Supplies	736	749	763	779	794	1,301	652	602	614	1,313
	Op Exp-Supplies & Materials	736	749	763	779	794	1,301	652	602	614	1,313
	7954 Sdry-SCADA Charges	8,413	8,552	8,689	8,833	8,980	2,736	4,916			5,115
	Op Exp-Sundry	8,413	8,552	8,689	8,833	8,980	2,736	4,916			5,115
	8103 Recoveries- Internal Admin Charge Payro						7	7			
	Op Exp-Recoveries						7	7			
	Total 890 WTR-North Road Reservoir	**48,967**	**50,157**	**51,367**	**52,642**	**53,954**	**13,851**	**45,862**	**7,212**	**3,734**	**17,010**
	891-WTR-Chestnut Way Reservoir										
	6000 Sal&Ben-Salaries							136			
	6001 Sal&Ben-Wages	1,857	1,915	1,974	2,032	2,091	1,064	1,441	2,795		1,104
	6006 Sal&Ben-Overtime-O/S	186	186	186	186	186			262		114
	6007 Sal&Ben-Benefit-I/S							31			
	6008 Sal&Ben-Benefit-O/S	1,112	1,153	1,189	1,230	1,273	622	866	1,637		664
	6010 Sal&Wag-EHT	40	41	42	43	44	29	38	60		23
	Salary and Benefits	3,194	3,294	3,391	3,491	3,593	1,715	2,513	4,754		1,906
	7004 Contr Svc-Contractors/Builders	1,066	1,085	1,106	1,128	1,150	400	1,151	2,767	2,822	10,200
	7006 Contr Svc-Fee For Service							195			
	Op Exp-Contracted Services	1,066	1,085	1,106	1,128	1,150	400	1,346	2,767	2,822	10,200
	7201 Utilities-Light								289		
	Op Exp-Utilities								289		
	7402 Insurance-Property	5,265	5,528	5,804	6,095	6,399	3,589	4,464			3,769
	Insurance & Claims	5,265	5,528	5,804	6,095	6,399	3,589	4,464			3,769
	7607 Suppl-Consumables										
	7613 Suppl-Maint.Supplies								602	614	
	Op Exp-Supplies & Materials								602	614	
	7954 Sdry-SCADA Charges	8,413	8,552	8,689	8,833	8,980	2,736	4,916			5,115
	Op Exp-Sundry	8,413	8,552	8,689	8,833	8,980	2,736	4,916			5,115
	8103 Recoveries- Internal Admin Charge Payro						2	2			
	Op Exp-Recoveries						2	2			
	Total 891 WTR-Chestnut Way Reservoir	**17,937**	**18,459**	**18,990**	**19,546**	**20,123**	**8,442**	**13,240**	**8,412**	**3,436**	**20,989**
	892-WTR-Hickory Drive Reservoir										
	6000 Sal&Ben-Salaries							544			
	6001 Sal&Ben-Wages	7,569	7,806	8,047	8,282	8,523	3,558	5,715	3,534		4,120
	6003 Sal&Ben-Aux-All										
	6005 Sal&Ben-Benefit-Aux										
	6006 Sal&Ben-Overtime-O/S	757	757	757	757	757	628	267	331		428
	6007 Sal&Ben-Benefit-I/S							125			
	6008 Sal&Ben-Benefit-O/S	4,531	4,699	4,846	5,014	5,188	2,108	3,435	2,070		2,479
	6010 Sal&Wag-EHT	162	167	172	176	181	108	156	75		88
	Salary and Benefits	13,019	13,428	13,822	14,229	14,649	6,402	10,243	6,010		7,115
	7004 Contr Svc-Contractors/Builders	5,684	5,786	5,896	6,014	6,134	1,450	6,937	2,767	2,822	2,525
	7006 Contr Svc-Fee For Service							985			
	Op Exp-Contracted Services	5,684	5,786	5,896	6,014	6,134	1,450	7,923	2,767	2,822	2,525
	7201 Utilities-Light	559	581	605	629	654	533	493	289	924	539
	Op Exp-Utilities	559	581	605	629	654	533	493	289	924	539
	7402 Insurance-Property	5,198	5,457	5,730	6,017	6,318	2,958	4,405			3,106
	Insurance & Claims	5,198	5,457	5,730	6,017	6,318	2,958	4,405			3,106
	7607 Suppl-Consumables										
	7613 Suppl-Maint.Supplies	736	749	763	779	794	1,494	415	602	614	1,515
	Op Exp-Supplies & Materials	736	749	763	779	794	1,494	415	602	614	1,515

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Operating Details 2026 - 2030

Water Division

CostC	Account	Budget 2026	Plan 2027	Plan 2028	Plan 2029	Plan 2030	Actual 2023	Actual 2024	Revised Budget 2023	Revised Budget 2024	Revised Budget 2025
	7701 Equip-Equipment Replacement							7,173			
	Op Exp-Equipment under $5,000							**7,173**			
	7954 Sdry-SCADA Charges	8,413	8,552	8,689	8,833	8,980	2,738	4,920			5,115
	Op Exp-Sundry	**8,413**	**8,552**	**8,689**	**8,833**	**8,980**	**2,738**	**4,920**			**5,115**
	8103 Recoveries- Internal Admin Charge Payro						3	7			
	Op Exp-Recoveries						**3**	**7**			
Total 892 WTR-Hickory Drive Reservoir		**33,608**	**34,555**	**35,505**	**36,501**	**37,529**	**15,578**	**35,578**	**9,669**	**4,360**	**19,915**
893-WTR-Sampling Stations											
	6001 Sal&Ben-Wages										
	6008 Sal&Ben-Benefit-O/S										
	Salary and Benefits										
Total 893 WTR-Sampling Stations											
Total Water		**0**	**0**	**0**	**0**	**0**	**-254,771**	**-79,016**	**0**	**3**	**2**

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Utility Rates



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City of Port Moody

Drainage Rates 2026 - 2030

	BUD 2025			PLN 2026			PLN 2027			PLN 2028			PLN 2029			PLN 2030		
	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue
Drainage	20,020	$ 132	$ 2,642,640	20,020	141	$ 2,822,820	20,020	151	$ 3,023,020	20,020	164	$ 3,283,280	20,020	178	$ 3,563,560	20,020	195	$ 3,903,900
Based on 2025 roll values ($1,291,000 avg.)					0			0			0			0			0	
Revenue Total			2,642,641			2,822,821			3,023,021			3,283,281			3,563,561			3,903,901
Per Operating Budget			2,635,389			2,817,704			3,027,518			3,287,890			3,564,174			3,895,613
$ Change - Revenue						175,063			204,697			264,869			280,893			332,052
% Change - Revenue						6.62%			7.25%			8.76%			8.56%			9.32%
Rate Over/(Shortfall)			7,252			5,117			-4,497			-4,609			-613			8,288
$1 of rate increase generates			20,021			20,021			20,021			20,021			20,021			20,021

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City of Port Moody

Garbage Rates 2026 - 2030

	BUD 2025			PLN 2026			PLN 2027			PLN 2028			PLN 2029			PLN 2030		
	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue
Per Single Family or Two Family Dwelling Per Ur	4,755	$ 137	$ 651,435	4,706	144	$ 677,664	4,706	149	$ 701,194	4,706	153	$ 720,018	4,706	157	$ 738,842	4,706	160	$ 752,960
Per SFD or 2 SFD Per Unit: (240L Cart)	1,971	$ 236	$ 465,156	2,013	248	$ 499,224	2,013	256	$ 515,328	2,013	262	$ 527,406	2,013	268	$ 539,484	2,013	273	$ 549,549
Per Res MFD	29	$ 99	$ 2,871	29	104	$ 3,016	29	107	$ 3,103	29	110	$ 3,190	29	113	$ 3,277	29	115	$ 3,335
Per ICI Premises: (120L Cart)	14	$ 205	$ 2,870	14	216	$ 3,024	14	223	$ 3,122	14	228	$ 3,192	14	233	$ 3,262	14	237	$ 3,318
Per ICI Premises: (240L Cart)	72	$ 357	$ 25,704	72	376	$ 27,072	72	388	$ 27,936	72	397	$ 28,584	72	406	$ 29,232	72	414	$ 29,808
Revenue Total			1,148,037			1,210,001			1,250,684			1,282,391			1,314,098			1,338,971
Per Operating Budget			1,149,880			1,210,728			1,248,102			1,281,025			1,312,444			1,339,025
$ Change - Revenue						59,492			38,101			30,341			30,053			24,927
% Change - Revenue						5.18%			3.15%			2.43%			2.34%			1.90%
Rate Over/(Shortfall)			-1,843			-727			2,582			1,366			1,654			-54
$1 of rate increase generates			6,842			6,835			6,835			6,835			6,835			6,835

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City of Port Moody

Glass Rates 2026 - 2030

	BUD 2025			PLN 2026			PLN 2027			PLN 2028			PLN 2029			PLN 2030		
	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue
Per Single Family or Two Family Dwelling Per Ur	4,781	$ 15	$ 71,715	4,776	16	$ 76,416	4,776	16	$ 76,416	4,776	17	$ 81,192	4,776	17	$ 81,192	4,776	18	$ 85,968
Per MFD with Cart	1,696	$ 15	$ 25,440	1,700	16	$ 27,200	1,700	16	$ 27,200	1,700	17	$ 28,900	1,700	17	$ 28,900	1,700	18	$ 30,600
Per MFD Centralized	5,671	$ 8	$ 45,368	5,636	9	$ 50,724	5,636	9	$ 50,724	5,636	9	$ 50,724	5,636	9	$ 50,724	5,636	9	$ 50,724
Per ICI Premises: (240L Cart)					0			0			0			0			0	
Per ICI Premises: (360L Cart)					0			0			0			0			0	
Revenue Total			142,524			154,341			154,341			160,817			160,817			167,293
Per Operating Budget			138,802			152,152			156,439			160,514			164,628			167,797
$ Change - Revenue						9,923			2,098			6,173			3,811			6,980
% Change - Revenue						6.96%			1.36%			4.00%			2.37%			4.34%
Rate Over/(Shortfall)			3,722			2,189			-2,098			303			-3,811			-504
$1 of rate increase generates			12,149			12,113			12,113			12,113			12,113			12,113

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City of Port Moody

Green Waste Rates 2026 - 2030

	BUD 2025			PLN 2026			PLN 2027			PLN 2028			PLN 2029			PLN 2030		
	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue
Per Single Family or Two Family Dwelling Per Ur	4,781	$ 292	$ 1,396,052	4,776	299	$ 1,428,024	4,776	307	$ 1,466,232	4,776	315	$ 1,504,440	4,776	322	$ 1,537,872	4,776	326	$ 1,556,976
Per MFD (with cart)	1,704	$ 147	$ 250,488	1,708	151	$ 257,908	1,708	155	$ 264,740	1,708	159	$ 271,572	1,708	162	$ 276,696	1,708	164	$ 280,112
Per MFD Centralized*	955	$ 59	$ 56,345	949	60	$ 56,940	949	62	$ 58,838	949	64	$ 60,736	949	65	$ 61,685	949	66	$ 62,634
Per ICI Premises: (240L Cart)	28	$ 292	$ 8,176	29	299	$ 8,671	29	307	$ 8,903	29	315	$ 9,135	29	322	$ 9,338	29	326	$ 9,454
Per ICI Premises: (360L Cart)	10	$ 146	$ 1,460	10	150	$ 1,500	10	154	$ 1,540	10	158	$ 1,580	10	161	$ 1,610	10	163	$ 1,630
Revenue Total			1,712,522			1,753,044			1,800,254			1,847,464			1,887,202			1,910,807
Per Operating Budget			1,721,738			1,754,388			1,802,222			1,845,137			1,885,914			1,907,973
$ Change - Revenue						42,800			49,178			44,883			38,450			20,771
% Change - Revenue						2.50%			2.81%			2.49%			2.08%			1.10%
Rate Over/(Shortfall)			-9,216			-1,344			-1,968			2,327			1,288			2,834
$1 of rate increase generates			7,479			7,473			7,473			7,473			7,473			7,473

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City of Port Moody

Recycling Rates 2026 - 2030

	BUD 2025			PLN 2026			PLN 2027			PLN 2028			PLN 2029			PLN 2030		
	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue
Per Single Family or Two Family Dwelling Per Ur	4,782	$ 59	$ 282,138	4,778	62	$ 296,236	4,778	65	$ 310,570	4,778	68	$ 324,904	4,778	70	$ 334,460	4,778	72	$ 344,016
Per MFD with Cart	1,695	$ 59	$ 100,005	1,698	62	$ 105,276	1,698	65	$ 110,370	1,698	68	$ 115,464	1,698	70	$ 118,860	1,698	72	$ 122,256
Per MFD Centralized	5,671	$ 37	$ 209,827	5,636	39	$ 219,804	5,636	41	$ 231,076	5,636	43	$ 242,348	5,636	44	$ 247,984	5,636	45	$ 253,620
Per ICI Premises: (240L Cart)	26	$ 230	$ 5,980	25	240	$ 6,000	25	251	$ 6,275	25	261	$ 6,525	25	270	$ 6,750	25	278	$ 6,950
Per ICI Premises: (360L Cart)	89	$ 342	$ 30,438	87	358	$ 31,146	87	374	$ 32,538	87	389	$ 33,843	87	403	$ 35,061	87	415	$ 36,105
Revenue Total			628,389			658,463			690,830			723,085			743,116			762,948
Per Operating Budget			630,036			654,653			688,557			719,126			748,237			764,621
$ Change - Revenue						28,532			30,094			28,296			25,152			21,505
% Change - Revenue						4.54%			4.57%			4.10%			3.48%			2.89%
Rate Over/(Shortfall)			-1,647			3,810			2,273			3,959			-5,121			-1,673
$1 of rate increase generates			12,264			12,225			12,225			12,225			12,225			12,225

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City of Port Moody

Sewer Rates 2026 - 2030

	BUD 2025			PLN 2026			PLN 2027			PLN 2028			PLN 2029			PLN 2030		
	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue
Single Family	4,865	$ 637	$ 3,099,005	4,858	673	$ 3,269,434	4,858	712	$ 3,458,896	4,858	779	$ 3,784,382	4,858	847	$ 4,114,726	4,858	942	$ 4,576,236
Townhouse	3,570	$ 601	$ 2,145,570	3,529	635	$ 2,240,915	3,529	672	$ 2,371,488	3,529	735	$ 2,593,815	3,529	799	$ 2,819,671	3,529	888	$ 3,133,752
Condo	6,063	$ 403	$ 2,443,389	6,476	426	$ 2,758,776	6,476	451	$ 2,920,676	6,476	493	$ 3,192,668	6,476	536	$ 3,471,136	6,476	596	$ 3,859,696
Laneway House	17	$ 307	$ 5,219	17	325	$ 5,525	17	344	$ 5,848	17	376	$ 6,392	17	409	$ 6,953	17	455	$ 7,735
Secondary Suites	449	$ 307	$ 137,843	448	325	$ 145,600	448	344	$ 154,112	448	376	$ 168,448	448	409	$ 183,232	448	455	$ 203,840
NFP Housing	129	$ 307	$ 39,603	129	325	$ 41,925	129	344	$ 44,376	129	376	$ 48,504	129	409	$ 52,761	129	455	$ 58,695
Office	176	$ 686	$ 120,736	180	725	$ 130,500	180	767	$ 138,060	180	839	$ 151,020	180	913	$ 164,340	180	1,015	$ 182,700
Restaurant	29	$ 1,180	$ 34,220	31	1,248	$ 38,688	31	1,321	$ 40,951	31	1,445	$ 44,795	31	1,572	$ 48,732	31	1,748	$ 54,188
Service Stns (Garage)	11	$ 1,180	$ 12,980	12	1,248	$ 14,976	12	1,321	$ 15,852	12	1,445	$ 17,340	12	1,572	$ 18,864	12	1,748	$ 20,976
Private Club	0	$ 686	$ 0	0	725	$ 0	0	767	$ 0	0	839	$ 0	0	913	$ 0	0	1,015	$ 0
Not for Profit	6	$ 686	$ 4,116	6	725	$ 4,350	6	767	$ 4,602	6	839	$ 5,034	6	913	$ 5,478	6	1,015	$ 6,090
Unclassified	13	$ 686	$ 8,918	13	725	$ 9,425	13	767	$ 9,971	13	839	$ 10,907	13	913	$ 11,869	13	1,015	$ 13,195
Non-Port Moody Residential	50	$ 374	$ 18,700	50	395	$ 19,750	50	418	$ 20,900	50	457	$ 22,850	50	497	$ 24,850	50	553	$ 27,650

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Revenue Total	8,070,300	8,679,865	9,185,733	10,046,156	10,922,613	12,144,754
Per Operating Budget	8,029,316	8,675,996	9,187,520	10,048,637	10,926,697	12,145,426
$ Change - Revenue		462,380	507,655	862,904	880,541	1,222,813
% Change - Revenue		5.73%	5.85%	9.39%	8.76%	11.20%
Rate Over/(Shortfall)	40,985	3,869	-1,787	-2,481	-4,084	-672
$1 of rate increase generates	15,379	15,750	15,750	15,750	15,750	15,750

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City of Port Moody

Water Rates 2026 - 2030

	BUD 2025			PLN 2026			PLN 2027			PLN 2028			PLN 2029			PLN 2030		
	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue	Units	Rate	Revenue
Single Family	4,874	$ 643	$ 3,133,982	4,867	698	$ 3,397,166	4,867	744	$ 3,621,048	4,867	795	$ 3,869,265	4,867	845	$ 4,112,615	4,867	900	$ 4,380,300
Townhouse	3,570	$ 602	$ 2,149,140	3,529	654	$ 2,307,966	3,529	697	$ 2,459,713	3,529	745	$ 2,629,105	3,529	792	$ 2,794,968	3,529	844	$ 2,978,476
Condo	6,063	$ 403	$ 2,443,389	6,476	438	$ 2,836,488	6,476	467	$ 3,024,292	6,476	499	$ 3,231,524	6,476	531	$ 3,438,756	6,476	566	$ 3,665,416
Laneway House	17	$ 307	$ 5,219	17	333	$ 5,661	17	355	$ 6,035	17	379	$ 6,443	17	403	$ 6,851	17	429	$ 7,293
Secondary Suites	449	$ 307	$ 137,843	448	333	$ 149,184	448	355	$ 159,040	448	379	$ 169,792	448	403	$ 180,544	448	429	$ 192,192
NFP Housing	129	$ 307	$ 39,603	129	333	$ 42,957	129	355	$ 45,795	129	379	$ 48,891	129	403	$ 51,987	129	429	$ 55,341
Office	176	$ 643	$ 113,168	180	698	$ 125,640	180	744	$ 133,920	180	795	$ 143,100	180	845	$ 152,100	180	900	$ 162,000
Restaurant	29	$ 1,380	$ 40,020	31	1,498	$ 46,438	31	1,596	$ 49,476	31	1,705	$ 52,855	31	1,813	$ 56,203	31	1,932	$ 59,892
Service Stns (Garage)	11	$ 1,380	$ 15,180	12	1,498	$ 17,976	12	1,596	$ 19,152	12	1,705	$ 20,460	12	1,813	$ 21,756	12	1,932	$ 23,184
Private Club	0			0				0			0			0			0	
Not for Profit	6	$ 346	$ 2,076	6	376	$ 2,256	6	401	$ 2,406	6	428	$ 2,568	6	455	$ 2,730	6	485	$ 2,910
Unclassified	13	$ 643	$ 8,359	13	698	$ 9,074	13	744	$ 9,672	13	795	$ 10,335	13	845	$ 10,985	13	900	$ 11,700

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Revenue Total	8,087,980	8,940,807	9,530,550	10,184,339	10,829,496	11,538,705
Per Operating Budget	8,079,078	8,925,297	9,527,223	10,183,093	10,831,013	11,540,128
$ Change - Revenue		693,656	586,416	652,543	646,674	710,632
% Change - Revenue		8.58%	6.56%	6.85%	6.35%	6.56%
Rate Over/(Shortfall)	8,902	15,510	3,327	1,246	-1,517	-1,423
$1 of rate increase generates	15,338	15,709	15,709	15,709	15,709	15,709

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Reserves



Port Moody Capital Plan

Project Funding by Reserves for Years 2026 - 2030

Reserves	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City	1,227,000	241,000	168,000	333,500	50,000
Asset Reserve - Equipment - Police	899,500	227,300	244,000	209,500	420,400
Asset Reserve - Facilities Maintenance	2,755,500	2,785,500	2,060,000	1,697,000	285,000
Asset Reserve - Parks	988,000	1,616,500	1,053,500	638,500	1,340,500
Asset Reserve - Transportation	2,715,000	2,085,000	1,795,000	1,845,000	1,835,000
Asset Reserve - Unallocated	466,400	259,300	154,800	3,040,900	157,200
Climate Action Implementation Reserve	2,226,400	1,076,200	246,700	346,400	98,500
Community Amenity Contribution	80,000	200,000	250,000		
Debt				710,000	
Density Bonus	100,000	100,000			
Development Process Reserve	198,000	50,000			
Grants		2,050,000	90,000		
Growing Communities Fund	10,000				
Master Transportation Plan	55,000	55,000	55,000	55,000	55,000
MRN General Rehab Reserve	125,000	525,000	25,000	25,000	25,000
MRN Pavement Rehab Reserve	950,000	2,000,000	50,000	50,000	50,000
New Initiatives Reserve	345,000	312,500	147,500	132,500	137,000
Affordable Housing Reserve	30,000				
Library Reserve	44,000				
Local Government Climate Action Program	29,300	14,300	5,000	5,000	
Pay Parking Reserve	16,000	5,000	5,000	5,000	5,000
Public Art Reserve		10,000		10,000	
Urban Forest Reserve	37,500	42,500	45,000	50,000	50,000
Waste Management Operating Reserve	42,700				
Equipment Replacement Reserve Fund	3,458,900	3,488,700	1,667,100	3,336,800	1,618,300
Drainage Capital Reserve	2,776,200	1,951,600	2,207,800	922,000	962,200
Sanitation Utility Reserve	117,600	70,500	70,500	70,500	70,500
Sewer Capital Reserve	3,533,100	1,294,500	1,694,500	1,759,500	1,719,500
Water Capital Reserve	3,994,100	2,095,500	1,985,500	1,010,500	1,060,500
Total Project Funding	**27,220,200**	**22,555,900**	**14,019,900**	**16,252,600**	**9,939,600**

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Port Moody Capital Plan

Reserve Ending Balances for Years 2026 - 2030

Reserves	2026	2027	2028	2029	2030
Asset Reserve - Equipment - City	-1,514,332	-1,240,890	-842,256	-554,865	74,356
Asset Reserve - Equipment - Police	-538,402	-394,909	-242,279	-27,395	7,051
Asset Reserve - Facilities Maintenance	-1,126,282	-1,716,740	-1,359,811	-403,874	2,214,193
Asset Reserve - Parks	-754	-656,327	-649,619	-124,294	-192,072
Asset Reserve - Transportation	-2,872,064	-2,357,410	-1,287,738	8,790	1,610,075
Asset Reserve - Unallocated	-1,510,252	-1,091,473	-490,477	183,669	934,392
Climate Action Implementation Reserve	-2,352,843	-1,932,043	24,257	2,621,857	6,243,357
Community Amenity Contribution	1,583,313	1,383,313	1,133,313	1,133,313	1,133,313
Density Bonus	2,797,638	3,042,319	3,387,000	3,731,681	4,076,362
Development Process Reserve	4,441,858	3,869,829	3,236,169	2,489,138	1,625,339
Growing Communities Fund	231,625	231,625	231,625	231,625	231,625
Master Transportation Plan	120,329	101,915	77,629	47,295	10,731
MRN General Rehab Reserve	-962,061	-1,087,061	-712,061	-337,061	37,939
MRN Pavement Rehab Reserve	60,016	-421,282	-200,216	-4,033	170,815
New Initiatives Reserve	-951,112	-696,727	-260,269	208,453	690,438
Affordable Housing Reserve	1,288,787	989,697	681,395	363,845	36,767
Library Reserve	225,932	255,932	285,932	315,932	345,932
Local Government Climate Action Program	-40,073	340,145	317,882	295,101	276,787
Pay Parking Reserve	389,734	559,170	727,287	894,175	1,059,391
Public Art Reserve	254,550	244,550	244,550	234,550	234,550
Urban Forest Reserve	311,683	340,574	366,887	388,122	409,274
Waste Management Operating Reserve	146,951	146,951	146,951	146,951	146,951
Equipment Replacement Reserve Fund	4,388,577	3,310,941	4,179,800	3,474,189	4,542,536
Drainage Capital Reserve	-922,952	-1,093,623	-1,341,735	-103,401	1,310,872
Sanitation Utility Reserve	181,632	188,974	196,031	202,724	209,177
Sewer Capital Reserve	-3,175,807	-1,834,467	-629,638	802,395	2,596,021
Water Capital Reserve	-6,558,283	-6,070,784	-5,055,704	-2,621,322	230,023

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Asset Reserve

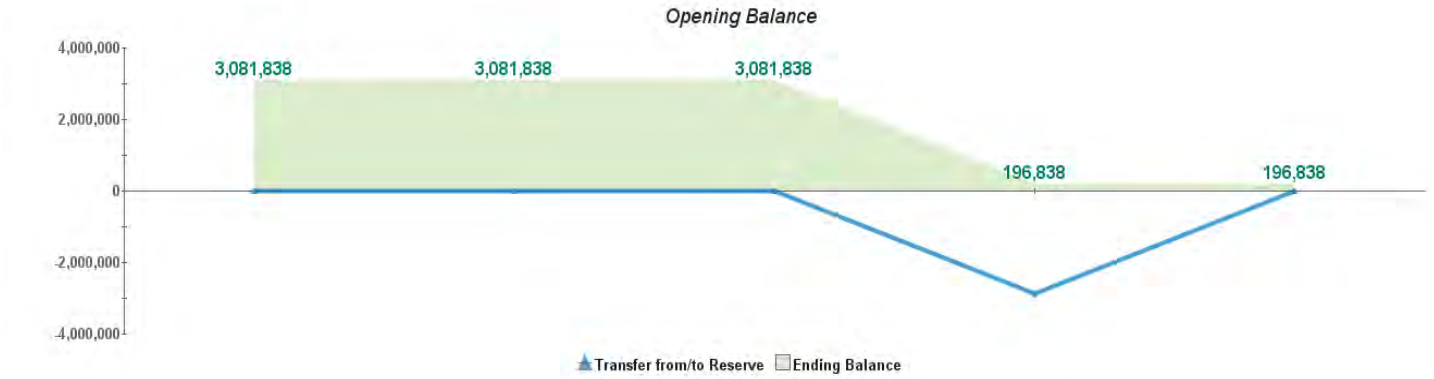
2026 - 2030 Reserve Balances

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Port Moody Reserves for Years 2026 - 2030

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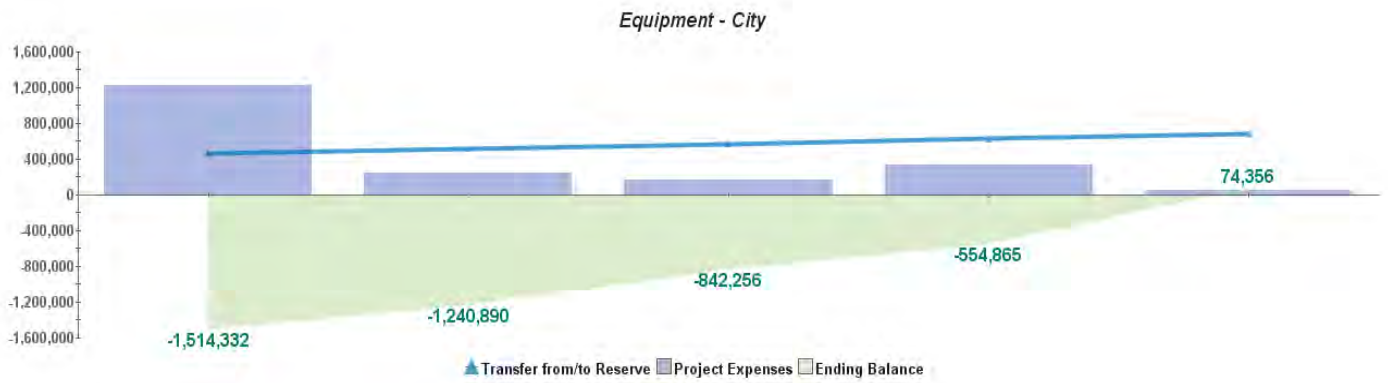


Opening Balance		2026	2027	2028	2029	2030
	Opening Balance	**3,081,838**	**3,081,838**	**3,081,838**	**3,081,838**	**196,838**
1	**Transfer to Reserve: (from Facilities)**	63,063	63,630	64,235	64,880	65,541
2	**Transfer to Reserve: (from Fiscal Services)**	7,034,167	7,704,167	8,411,167	9,153,167	9,930,109
3	**Transfer to Reserve: (from Recreation)**	65,600	65,600	65,600	65,600	65,600
4	**Transfer to Reserve: (from Solid Waste)**	16,300	16,300	16,300	16,300	16,300
	Total - Transfer To Opening Balance	**7,179,130**	**7,849,697**	**8,557,302**	**9,299,947**	**10,077,550**
1	**Transfer from Reserve: (to Fiscal Services)**	-7,179,130	-7,849,697	-8,557,302	-12,184,947	-10,077,550
	Total - Transfer From Opening Balance	**-7,179,130**	**-7,849,697**	**-8,557,302**	**-12,184,947**	**-10,077,550**
	Ending Balance	**3,081,838**	**3,081,838**	**3,081,838**	**196,838**	**196,838**

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Port Moody Reserves for Years 2026 - 2030

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	Equipment - City		2026	2027	2028	2029	2030
	Opening Balance		**-750,823**	**-1,514,332**	**-1,240,890**	**-842,256**	**-554,865**
1	**Transfer to Reserve: (from Fiscal Services)**		465,527	514,967	567,137	621,891	679,222
	Total - Transfer To Equipment - City		**465,527**	**514,967**	**567,137**	**621,891**	**679,222**
1	**Transfer from Reserve: (to Fiscal Services)**		-2,036	-525	-503	-1,001	
	Total - Transfer From Equipment - City		**-2,036**	**-525**	**-503**	**-1,001**	
1	**CU26012: Theatre Seating and Drapery Cleaning (with application of fire retardant)**	3. High				-14,000	
2	**CU26018: Inlet Theatre Stage Repairs**	4. Medium	-7,500			-7,500	
3	**CU26002: Bistro Fridges - Bar and Commercial Catering**	4. Medium	-10,000				
4	**CU26023: Theatre Drape Replacement**	4. Medium		-45,000			
5	**CU26025: Inlet Theatre Audio Console Replacement**	4. Medium				-10,000	
6	**CU26027: Wireless Microphone Replacement**	4. Medium			-10,000		
7	**CU26031: Lifecycle Replacement of Two Council Projectors**	3. High		-30,000			
8	**CU26032: Lifecycle Replacement Intelligent Lights in Theatre (x2)**	4. Medium		-10,000			
9	**CU26037: Inlet Theatre Fresnel and Leko Replacement**	4. Medium			-35,000		
10	**CU26038: Inlet Theatre Communications Equipment Lifecycle Replacement**	3. High			-7,500		
11	**CU26039: Inlet Theatre Speaker Lifecycle Replacement**	3. High	-20,000				
12	**CU26041: Replacement of Galleria Screens, Green Room Screen & Video Camera and Add Video Distribution**	4. Medium				-12,000	
13	**CU26006: Galleria Event Tables (6') and Benches**	4. Medium			-10,500		
14	**FC26323: Facilities - Furniture Replacement**	3. High	-100,000	-50,000	-50,000	-50,000	-50,000
15	**RS26013: Replace chairs at Recreation Complex**	3. High	-45,000				
16	**RS26003: Cardio Weight Room Equipment Replacement**	3. High	-360,000				
17	**OA26007: Fleet Consultant Services**	3. High		-20,000		-20,000	
18	**IS26001: Disk Array Replacement**	3. High				-95,000	
19	**IS26010: Security Audit Follow-up**	3. High		-66,000			
20	**IS26012: Council Mobile Device**	2. Council	-25,000				
21	**IS26019: Plotter & Scanner Replacement**	3. High				-40,000	
22	**IS26024: Brovold Room Display Replacement**	3. High	-18,000				
23	**IS26025: Inlet Centre Fire Hall AV Upgrades**	3. High	-41,000				
24	**IS26026: M365 Governance Framework and Pilot**	3. High	-108,500				
25	**IS26027: ITIL Service Delivery**	3. High	-70,000				
26	**IS26028: Service Performance and Accountability Framework**	3. High	-29,000				
27	**IS26029: Learning Management System (LMS) Replacement**	3. High	-65,000				
28	**IS26003: Virtual Server Replacement**	3. High				-85,000	
29	**IS26030: Applicant Tracking System (ATS) Replacement**	3. High	-50,000				
30	**IS26032: Parkview AV Upgrades**	3. High	-23,000				
31	**IS26034: Community Case Management Pilot**	3. High	-110,000				
32	**IS26004: Backup Server Replacements**	3. High	-55,000		-55,000		
33	**IS26005: Orthophoto & LiDAR Mapping**	3. High		-20,000			

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Equipment - City			2026	2027	2028	2029	2030
34	IS26006: Firewall Replacement	3. High	-90,000				
	Total - Project Funding From Equipment - City		-1,227,000	-241,000	-168,000	-333,500	-50,000
	Ending Balance		-1,514,332	-1,240,890	-842,256	-554,865	74,356

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Port Moody Reserves for Years 2026 - 2030

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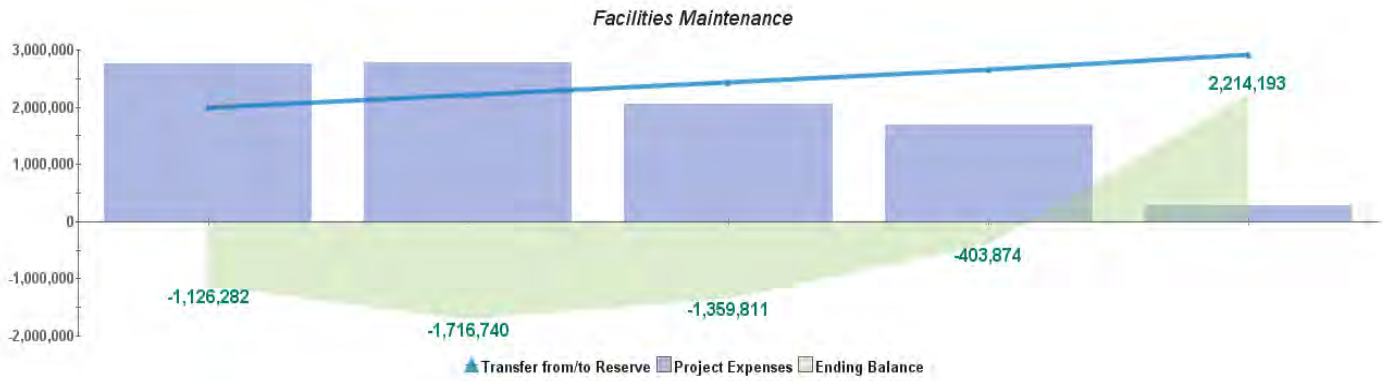


Equipment - Police			2026	2027	2028	2029	2030
	Opening Balance		15,446	-538,402	-394,909	-242,279	-27,395
1	Transfer to Reserve: (from Police)		347,000	371,290	397,280	425,090	454,846
	Total - Transfer To Equipment - Police		347,000	371,290	397,280	425,090	454,846
1	Transfer from Reserve: (to Fiscal Services)		-1,348	-497	-650	-706	
	Total - Transfer From Equipment - Police		-1,348	-497	-650	-706	
1	PD26001: Server Room Equipment and Licenses	3. High	-168,000				
2	PD26010: External Hard Armor	3. High	-35,000			-10,500	
3	PD26011: Forensic Surveying Equipment (Collision)	3. High		-40,000			
4	PD26014: Approved Screening Devices	3. High	-8,500				
5	PD26002: Network Infrastructure	3. High			-165,000		
6	PD26003: Police Building Video Recording System	3. High	-135,000				
7	PD26031: Server Room Equipment (Back Up Server)	3. High	-84,500				
8	PD26032: Software Upgrades - Office Suite	3. High					-48,000
9	PD26033: Offline Back Up Solution	3. High					-45,000
10	PD26036: Building WiFi	3. High				-60,000	
11	PD26004: Computers - Desktops & Tablets	3. High	-53,000	-55,000	-64,000	-60,000	-53,000
12	PD26040: Intoxilyzer (Breath Alcohol Testers)	3. High		-22,300			
13	PD26041: Telephone System	3. High		-95,000			
14	PD26042: Livescan Civilian Fingerprinting	3. High					-32,000
15	PD26046: Radar Equipment	3. High					-22,000
16	PD26049: Body Worn Camera Equipment	3. High	-346,100				
17	PD26005: MDT's - Police Laptops	3. High					-147,000
18	PD26051: Air Purifying Respirator	3. High					-42,000
19	PD26052: DNA Exhibit Drying Lockers	3. High	-16,400				-16,400
20	PD26053: Furniture replacement - police building furniture and workstations	3. High	-15,000	-15,000	-15,000	-15,000	-15,000
21	PD26006: Photocopiers and Printers	3. High	-18,000			-18,000	
22	PD26007: UPS Battery	3. High	-20,000				
23	PD26009: CEW (Less Lethal) Equipment	3. High				-46,000	
	Total - Project Funding From Equipment - Police		-899,500	-227,300	-244,000	-209,500	-420,400
	Ending Balance		-538,402	-394,909	-242,279	-27,395	7,051

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Port Moody Reserves for Years 2026 - 2030

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Facilities Maintenance			2026	2027	2028	2029	2030
	Opening Balance		-354,921	-1,126,282	-1,716,740	-1,359,811	-403,874
1	Transfer to Reserve: (from Fiscal Services)		1,989,714	2,201,024	2,424,005	2,658,028	2,903,067
	Total - Transfer To Facilities Maintenance		1,989,714	2,201,024	2,424,005	2,658,028	2,903,067
1	Transfer from Reserve: (to Fiscal Services)		-5,576	-5,982	-7,077	-5,091	
	Total - Transfer From Facilities Maintenance		-5,576	-5,982	-7,077	-5,091	
1	FC26105: Arts Centre - Condensing Units (GHGR)	3. High	-100,000				
2	FC26108: Civic Centre - Domestic Water Distribution System	4. Medium		-15,000	-150,000		
3	FC26112: Public Safety Building - Emergency Generator	3. High		-500,000			
4	FC26121: Recreation Complex - Arena 1 Lobby Washrooms	3. High	-425,000				
5	FC26129: Glenayre Centre - Gas Furnace and DHW Heater Replacement with ASHP (GHGR)	4. Medium		-36,000			
6	FC26130: Inlet Centre Firehall - Exterior Assorted Life Cycle Maintenance	4. Medium		-150,000			
7	FC26131: Inlet Centre Firehall - FLS Systems Component Replacement	3. High	-30,000				
8	FC26136: Arts Centre - Interior Painting	4. Medium				-40,000	
9	FC26137: Civic Centre - Carpet Replacement 2nd floor	3. High		-260,000			
10	FC26160: Old Orchard Hall - HVAC Equipment Replacement - Heat Pump System (GHGR)	4. Medium			-175,000		
11	FC26170: Recreation Complex - Parking Lot Repairs and Repaving	4. Medium				-350,000	
12	FC26018: Facilities - Parking Lot Line Repainting	4. Medium	-10,000	-10,000	-10,000	-10,000	-10,000
13	FC26192: Old Mill Boathouse - Interior Painting	4. Medium		-20,000			
14	FC26197: Civic Centre - Exterior Paver Ongoing Repairs	3. High	-25,000	-25,000	-25,000	-25,000	-25,000
15	FC26217: Recreation Complex - Arena 1 Dressing Rooms	3. High		-340,000	-341,000		
16	FC26219: Facilities - Security Upgrades	3. High	-75,000				
17	FC26232: Arts Centre - Furnace and DHW Heaters Replacement (GHGR)	3. High	-33,000				
18	FC26251: Recreation Complex - Curling Rink Electrical Room Upgrade	4. Medium			-50,000	-300,000	
19	FC26266: Civic Centre - Replace Gas-fired RTUs with ASHP RTU (GHGR)	4. Medium				-64,000	
20	FC26268: Inlet Centre Firehall - Replace DHW Heater with Heat Pump (GHGR)	4. Medium			-9,000		
21	FC26269: Inlet Centre Firehall - Replace Boilers with Air to Water Heat Pump (GHGR)	3. High	-137,500				
22	FC26277: Recreation Complex - Arena 1 Lobby Upgrade	3. High	-420,000				
23	FC26028: Recreation Complex - Gymnasium Floor	4. Medium		-10,000	-100,000		
24	FC26282: Fire Hall 2 - Replace gas fired RTU with ASHP RTU (GHGR)	4. Medium				-69,000	
25	FC26283: Fire Hall 2 - Replace DHW Heater with Heat Pump (GHGR)	4. Medium				-9,000	
26	FC26284: Fire Hall 2 - Install Electric Infrared Heaters for Apparatus (GHGR)	4. Medium				-30,000	
27	FC26292: Heritage Woods - CO2 DHW Heat Pump (GHGR)	3. High			-10,000		
28	FC26305: Public Safety Building - Replace Gas Fired Heat Reclaim Unit (GHGR)	3. High		-124,000			
29	FC26309: Artist Studios - Replace DHW Heater with ASHP (GHGR)	3. High		-9,000			
30	FC26326: Public Safety Building - Add Siding for the East Exterior Wall	3. High	-165,000				
31	FC26330: Old Orchard Hall - Kitchen and Storage Renovation	3. High	-75,000				
32	FC26337: Civic Centre - Entrance Glass Canopy Gutter Replacement	3. High	-250,000				
33	FC26348: Recreation Complex - Arena 2 Score Clock Replacement	4. Medium		-100,000			

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Facilities Maintenance			2026	2027	2028	2029	2030
34	FC26349: Recreation Complex - Benches for Arena1, Arena2 and Curling Lobbies	3. High	-80,000				
35	FC26352: Civic Centre - CCTV Upgrade	3. High	-50,000				
36	FC26037: Old Mill Boathouse - Condition Assessment	4. Medium	-50,000				
37	FC26038: Heritage Mountain Community Centre - Condition Assessment	3. High	-50,000				
38	FC26004: Arts Centre - Washroom Upgrades	4. Medium				-50,000	
39	FC26051: Old Mill Boathouse - Fire Alarm and Sprinkler Systems Replacement	3. High	-60,000				
40	FC26056: Westhill Pool - Pool Water Drainage to Sanitary System	3. High	-50,000	-100,000	-800,000		
41	FC26058: Facilities - Unplanned Emergency Capital Repairs	3. High	-250,000	-250,000	-250,000	-250,000	-250,000
42	FC26062: Recreation Complex - Hot Tub and Steam Room Equipment Replacement	4. Medium	-100,000				
43	FC26067: Public Safety Building - Painting	4. Medium	-40,000	-40,000	-40,000		
44	FC26007: Civic Centre - Emergency Generator Replacement	3. High				-500,000	
45	FC26074: Old Mill Boathouse - HVAC Equipment Replacement (GHGR)	3. High		-89,000			
46	FC26079: Facilities - Envelope Condition Assessments	3. High			-100,000		
47	FC26081: Glenayre Centre - Drain Tile Rebuild	3. High	-280,000				
48	OA26011: Works Yard Improvement - Electrical Distribution Updates	3. High		-587,500			
49	FD26018: Fire Station 2 Replacement Study	3. High		-120,000			
	Total - Project Funding From Facilities Maintenance		-2,755,500	-2,785,500	-2,060,000	-1,697,000	-285,000
	Ending Balance		-1,126,282	-1,716,740	-1,359,811	-403,874	2,214,193

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Port Moody Reserves for Years 2026 - 2030

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	Parks		2026	2027	2028	2029	2030
	Opening Balance		**118,282**	**-754**	**-656,327**	**-649,619**	**-124,294**
1	**Transfer to Reserve: (from Fiscal Services)**		872,302	964,942	1,062,698	1,165,295	1,272,721
	Total - Transfer To Parks		**872,302**	**964,942**	**1,062,698**	**1,165,295**	**1,272,721**
1	**Transfer from Reserve: (to Fiscal Services)**		-3,339	-4,014	-2,490	-1,470	
	Total - Transfer From Parks		**-3,339**	**-4,014**	**-2,490**	**-1,470**	
1	**PK26010: Horticulture Vegetation Replacement Program - City Lands**	3. High	-20,000	-20,000	-20,000	-20,000	-20,000
2	**PK26102: Upgrade Playground - Flavelle Park Playground**	4. Medium			-190,000		
3	**PK26109: Upgrade Playground - Greenleaf Park**	4. Medium					
4	**PK26119: Urban Forestry Tree Planting Program - 2x Aux Staff**	3. High	-58,000	-58,000	-60,000	-60,000	-62,000
5	**PK26012: Urban Forestry - Tree Removals/Mitigation for City Lands**	3. High	-85,000	-90,000	-95,000	-100,000	-105,000
6	**PK26121: Upgrade - Twin Creeks Park Pathway Resurfacing**	5. Low					
7	**PK26122: North Shore Community Park - Tennis Court Resurfacing and Line Painting**	4. Medium		-35,000			
8	**PK26124: Upgrade Playground - Heritage Mountain Park**	4. Medium			-240,000		
9	**PK26126: Addition of Staircase and Pathway Construction - North Shore Community Park**	3. High				-75,000	
10	**PK26127: Redevelopment - Cedarwood Park - Construction**	3. High		-765,000			
11	**PK26129: Replace Aspenwood Park Trail to Field**	4. Medium		-40,000			
12	**PK26130: Condition Assessment and Minor Repairs Aspenwood Park - Allen Block Retaining Wall**	4. Medium		-15,000			
13	**PK26131: Upgrade Foxwood Park - Playground and Surfacing**	4. Medium					
14	**PK26014: Goose Management Program**	4. Medium	-10,000	-10,000	-10,000	-10,000	-10,000
15	**PK26150: Parks Moveable Furnishings Program**	5. Low	-15,000	-15,000	-15,000	-15,000	-15,000
16	**PK26153: Pop Up Parks - Winter Program**	5. Low	-20,000	-20,000	-20,000	-20,000	-20,000
17	**PK26158: Infrastructure Repair and Replacement - Shoreline North**	4. Medium	-25,000				
18	**PK26159: Accessibility Improvements Program - Trails - Urban Nature Trails**	4. Medium	-15,000	-15,000	-15,000	-15,000	-15,000
19	**PK26016: Lifecycle Replacement - Heritage Mountain Grass Sportsfield Rehabilitation**	4. Medium					-730,000
20	**PK26163: Replace - Westhill Park - Outdoor Fitness Equipment**	4. Medium					-40,000
21	**PK26167: Replace Turner Creek Bridge - Old Mill Park**	3. High	-156,500				
22	**PK26169: Improvements - Seaview Park**	5. Low		-35,000			
23	**PK26017: Parks/Green Infrastructure - Planning/Asset Management Program**	4. Medium	-45,000	-45,000	-45,000	-45,000	-45,000
24	**PK26170: Upgrade Playground - Easthill park 2-5 year**	4. Medium	-55,000				
25	**PK26171: Upgrade and Repair Sports Court Resurfacing / Line Marking Program**	4. Medium	-10,000	-10,000	-10,000	-10,000	-10,000
26	**PK26172: Replace Hett Creek Bridge at Wilkes Creek Trail**	3. High	-170,000				
27	**PK26174: Replace Pioneer Park - Gazebo Structure**	5. Low			-80,000		
28	**PK26176: Preventative Maintenance - Sports Fields - Drainage Flushing**	3. High	-35,000	-35,000	-35,000	-35,000	-35,000
29	**PK26177: Above-Ground Infrastructure - Planning / Technical Assessment / Asset Management**	3. High	-30,000	-30,000	-30,000	-30,000	-30,000
30	**PK26030: Lifecycle Replacement - Fencing - Repair/Replacement of Fencing Program**	3. High	-20,000	-20,000	-20,000	-20,000	-20,000
31	**PK26032: Lifecycle Replacement - Annual Repairs for Pathways in Parks Program**	3. High	-25,000	-25,000	-25,000	-30,000	-30,000
32	**PK26004: Playground and Sports Equipment Repair Program**	4. Medium	-20,000	-20,000	-20,000	-20,000	-20,000
33	**PK26052: Park Signage Replacement Program**	4. Medium	-10,000	-10,000	-10,000	-10,000	-10,000

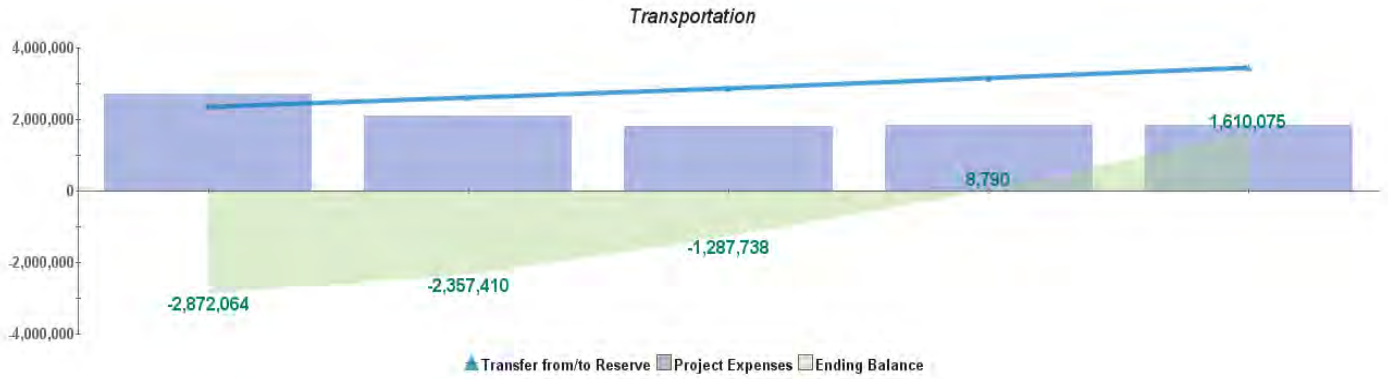
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Parks			2026	2027	2028	2029	2030
34	PK26006: Chafer Beetle/Invasive Pests Management Program - City Lands	4. Medium	-7,500	-7,500	-7,500	-7,500	-7,500
35	PK26062: Street Tree Maintenance Program	4. Medium	-41,000	-46,000	-46,000	-51,000	-51,000
36	PK26070: Pop Up Parks	4. Medium	-40,000	-40,000	-40,000	-45,000	-45,000
37	PK26074: Redevelopment Chip Kerr Park - minor upgrades	3. High		-190,000			
38	PK26077: Upgrade - Pioneer Park Pathways - Resurfacing	5. Low	-55,000				
39	PK26093: Lifecycle Replacement - Irrigation Replacement and Repair Program	3. High	-20,000	-20,000	-20,000	-20,000	-20,000
	Total - Project Funding From Parks		-988,000	-1,616,500	-1,053,500	-638,500	-1,340,500
	Ending Balance		-754	-656,327	-649,619	-124,294	-192,072

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Port Moody Reserves for Years 2026 - 2030

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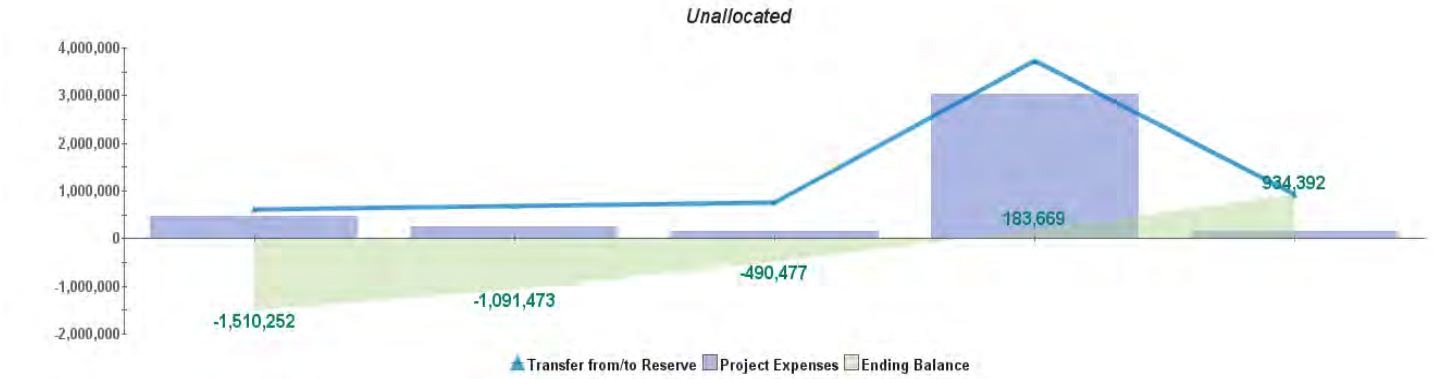


Transportation			2026	2027	2028	2029	2030
	Opening Balance		-2,505,548	-2,872,064	-2,357,410	-1,287,738	8,790
1	Transfer to Reserve: (from Fiscal Services)		2,355,173	2,605,295	2,869,232	3,146,238	3,436,285
	Total - Transfer To Transportation		2,355,173	2,605,295	2,869,232	3,146,238	3,436,285
1	Transfer from Reserve: (to Fiscal Services)		-6,690	-5,640	-4,560	-4,710	
	Total - Transfer From Transportation		-6,690	-5,640	-4,560	-4,710	
1	EN26001: Traffic Signal Asset Management Program	3. High	-160,000	-160,000	-160,000	-160,000	-160,000
2	EN26013: Electrical & Communications Infrastructure Improvements	3. High	-30,000	-30,000	-30,000	-30,000	-30,000
3	EN26015: Streetlight Improvement Program	3. High		-50,000		-50,000	
4	EN26021: School Traffic Safety Initiative	3. High	-50,000				
5	EN26025: Traffic Signal New Infrastructure	3. High	-75,000	-75,000	-75,000	-75,000	-75,000
6	EN26026: Development Cost Charges (DCC) Program Update and Amenity Cost Charges (ACC) Program Inception	3. High	-15,000				
7	EN26003: Transit Infrastructure - Bus Stop Accessibility Improvements	3. High	-30,000	-30,000	-30,000	-30,000	-30,000
8	EN26031: Neighbourhood Traffic Calming Program	3. High	-100,000	-100,000	-100,000	-100,000	-100,000
9	EN26033: Barnet CPKC Overpass Seismic Retrofit and Deck Rehabilitation	3. High	-100,000	-150,000			
10	EN26037: Pedestrian Walkways/Accessibility Capital Rehabilitation Program	3. High	-250,000	-75,000	-75,000	-75,000	-75,000
11	EN26004: Above-Ground Infrastructure - Planning/Asset Management	3. High	-75,000	-75,000	-75,000	-75,000	-75,000
12	EN26043: Traffic Safety Speed Humps Program	3. High	-40,000	-40,000	-40,000	-40,000	-40,000
13	EN26046: Prince & Union Boulevard Upgrade	4. Medium	-100,000				
14	EN26005: Engineering Project Management and Development Resource	3. High	-40,000	-40,000	-40,000	-40,000	-40,000
15	EN26053: Engineering & Operations Infrastructure Asset Life Cycle Program	3. High	-10,000	-10,000	-10,000	-10,000	-10,000
16	EN26054: Engineering & Operations Work Process / Work Control Program	3. High	-10,000	-10,000	-10,000	-10,000	-10,000
17	EN26055: St Johns Corridor Video Actuation Upgrade	3. High	-90,000	-90,000			
18	EN26056: Traffic Signal Coordination	2. Council	-40,000				-40,000
19	EN26006: Local Road Network (LRN) Road Reconstruction Program	3. High	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000
20	EN26060: Road Safety Assessment	3. High	-50,000				
21	EN26061: Seaforth and Seaview Multi-Use Path	4. Medium	-100,000				
22	EN26062: Master Transportation Plan Implementation and Funding Strategy	3. High	-75,000				
23	EN26063: Traffic/Bike/Pedestrian Data Collection Program	4. Medium	-25,000	-25,000	-25,000	-25,000	-25,000
24	EN26064: Moody & Clarke Staircase Rehabilitation	3. High	-100,000				
25	EN26007: Traffic Safety Initiatives	3. High	-100,000	-75,000	-75,000	-75,000	-75,000
26	EN26008: Bridge & Overpass Structures - Monitoring, Scoping, Assessment & Minor Repairs	3. High	-50,000	-50,000	-50,000	-50,000	-50,000
	Total - Project Funding From Transportation		-2,715,000	-2,085,000	-1,795,000	-1,845,000	-1,835,000
	Ending Balance		-2,872,064	-2,357,410	-1,287,738	8,790	1,610,075

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Port Moody Reserves for Years 2026 - 2030

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Unallocated			2026	2027	2028	2029	2030
	Opening Balance		-1,651,127	-1,510,252	-1,091,473	-490,477	183,669
1	Transfer to Reserve: (from Fiscal Services)		631,413	698,470	769,230	3,728,495	921,255
	Total - Transfer To Unallocated		631,413	698,470	769,230	3,728,495	921,255
1	Transfer from Reserve: (to Finance)		-10,000	-5,000	0		
2	Transfer from Reserve: (to Fiscal Services)		-806	-2,058	-101	-116	
3	Transfer from Reserve: (to Information Services)		-13,333	-13,333	-13,333	-13,333	-13,333
	Total - Transfer From Unallocated		-24,139	-20,391	-13,434	-13,449	-13,333
1	CU26044: POMO Museum - Roof Replacement	5. Low		-50,000			
2	CU26045: POMO Museum Washroom	5. Low	-75,000				
3	CU26049: POMO Museum - Venosta Rail Car heat pump and air circulation system	5. Low	-39,000				
4	ES26001: Spill Management	3. High	-2,500	-2,600	-2,800	-3,000	-3,200
5	ES26013: Wildlife and Environment Student Outreach Program	4. Medium	-38,600				
6	ES26002: Fish Passage and Habitat Enhancement	3. High	-6,000	-6,000	-6,000	-6,000	-6,000
7	ES26004: Targeted Knotweed Removal	3. High	-20,300	-15,700	-11,000	-11,900	-13,000
8	FC26241: Facilities - Accessibility Improvements	3. High	-100,000	-50,000			
9	FC26335: Public Safety Building - Accessibility Improvements	3. High	-50,000				
10	PK26173: Lifecycle Replacement - Artificial Turf Fields - North Shore Community Park / Heritage Woods	4. Medium				-1,340,000	
11	PK26175: Lifecycle Replacement Program - Running Track - North Shore Community Park / Heritage Woods	4. Medium				-1,545,000	
12	IS26033: Digital Strategy - Next Steps	3. High	-135,000	-135,000	-135,000	-135,000	-135,000
	Total - Project Funding From Unallocated		-466,400	-259,300	-154,800	-3,040,900	-157,200
	Ending Balance		-1,510,252	-1,091,473	-490,477	183,669	934,392

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Core Reserves

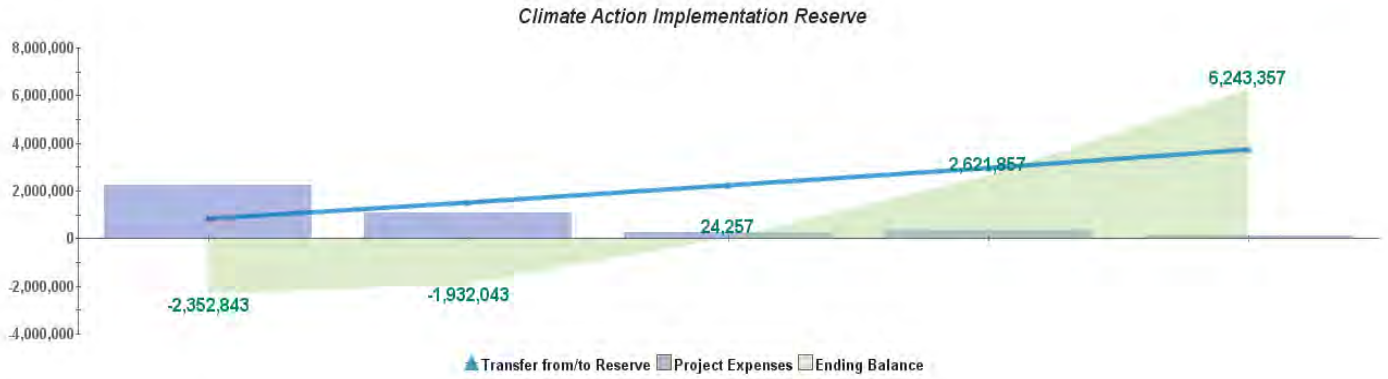
2026 - 2030 Reserve Balances

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Port Moody Reserves for Years 2026 - 2030

Last Updated: 21. October 2025 2:30 a.m.



Climate Action Implementation Reserve				2026	2027	2028	2029	2030
	Opening Balance			-954,443	-2,352,843	-1,932,043	24,257	2,621,857
1	Transfer to Reserve: (from Fiscal Services)			1,201,000	1,870,000	2,576,000	3,317,000	4,093,000
	Total - Transfer To Climate Action Implementation Reserve			1,201,000	1,870,000	2,576,000	3,317,000	4,093,000
1	Transfer from Reserve: (to Fiscal Services)			-373,000	-373,000	-373,000	-373,000	-373,000
	Total - Transfer From Climate Action Implementation Reserve			-373,000	-373,000	-373,000	-373,000	-373,000
1	ES26012: CLIMATE ACTION PLAN - Ecological Restoration and Enhancement Projects	4. Medium		-45,700	-47,200	-49,700	-53,400	-58,500
2	ES26019: CLIMATE ACTION PLAN - Erosion and Sediment Control Audit	4. Medium		-15,000				
3	ES26020: CLIMATE ACTION PLAN - Natural Area Parks Protection in Wildfire Fuel Treatment Areas (with PMFR)	4. Medium		-70,000				
4	ES26021: CLIMATE ACTION PLAN - Erosion and Revegetation Response	4. Medium		-15,000				
5	ES26023: CLIMATE ACTION PLAN - Biodiversity Strategy	4. Medium			-150,000			
6	ES26006: CLIMATE ACTION PLAN - Ecological Restoration and Enhancement Projects - Lower Suter Brook Creek	4. Medium				-10,000		
7	FC26129: Glenayre Centre - Gas Furnace and DHW Heater Replacement with ASHP (GHGR)	4. Medium			-36,000			
8	FC26160: Old Orchard Hall - HVAC Equipment Replacement - Heat Pump System (GHGR)	4. Medium			-30,000	-75,000		
9	FC26196: Recreation Complex - Lighting Retrofit (GHGR)	3. High		-165,000				
10	FC26232: Arts Centre - Furnace and DHW Heaters Replacement (GHGR)	3. High		-44,000				
11	FC26256: Arts Centre - Lighting Retrofit (GHGR)	3. High		-56,500				
12	FC26259: Rocky Point Pool - Lighting Retrofit (GHGR)	3. High		-12,200				
13	FC26264: Recreation Complex - Arena 1 and Curling Lighting Retrofit (GHGR)	3. High		-318,000				
14	FC26266: Civic Centre - Replace Gas-fired RTUs with ASHP RTU (GHGR)	4. Medium				-30,000	-191,000	
15	FC26268: Inlet Centre Firehall - Replace DHW Heater with Heat Pump (GHGR)	4. Medium				-29,000		
16	FC26269: Inlet Centre Firehall - Replace Boilers with Air to Water Heat Pump (GHGR)	3. High		-550,100				
17	FC26270: Inlet Centre Firehall - Lighting Retrofit (GHGR)	3. High		-118,000				
18	FC26273: Glenayre Centre - Lighting Retrofit (GHGR)	3. High		-30,000				
19	FC26280: Civic Centre - Lighting Retrofit (GHGR)	3. High		-249,000				
20	FC26282: Fire Hall 2 - Replace gas fired RTU with ASHP RTU (GHGR)	4. Medium					-24,000	
21	FC26283: Fire Hall 2 - Replace DHW Heater with Heat Pump (GHGR)	4. Medium					-3,000	
22	FC26284: Fire Hall 2 - Install Electric Infrared Heaters for Apparatus (GHGR)	4. Medium					-20,000	
23	FC26285: Fire Hall 2 - Lighting Retrofit (GHGR)	3. High		-16,500				
24	FC26290: Heritage Mountain Community Centre - Lighting Retrofit (GHGR)	3. High		-38,500				
25	FC26291: Heritage Woods - Lighting Retrofit (GHGR)	3. High		-9,500				
26	FC26292: Heritage Woods - CO2 DHW Heat Pump (GHGR)	3. High				-18,000		
27	FC26296: Old Mill Boathouse - Lighting Retrofit (GHGR)	3. High		-34,500				
28	FC26299: Old Orchard Hall Caretaker Residence - Lighting Retrofit (GHGR)	3. High		-500				
29	FC26305: Public Safety Building - Replace Gas Fired Heat Reclaim Unit (GHGR)	3. High			-100,000			
30	FC26308: Public Safety Building - Lighting Retrofit (GHGR)	3. High		-150,500				
31	FC26309: Artist Studios - Replace DHW Heater with ASHP (GHGR)	3. High			-11,000			
32	FC26310: Artist Studios - Lighting Retrofit (GHGR)	3. High		-6,400				
33	FC26312: Rocky Point PSB - Lighting Retrofit (GHGR)	3. High		-20,500				

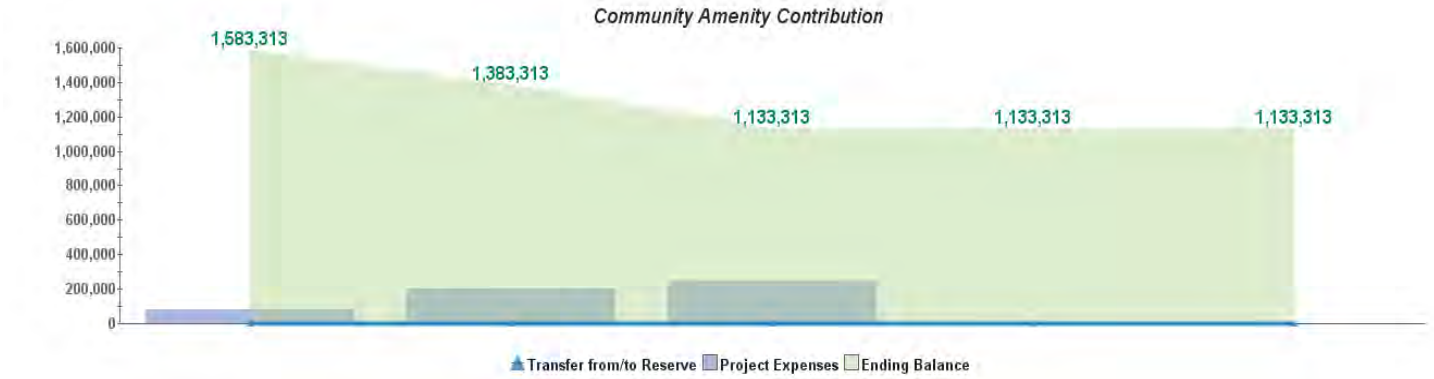
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Climate Action Implementation Reserve			2026	2027	2028	2029	2030
34	FC26319: Works Yard - Lighting Retrofit (GHGR)	3. High	-50,500				
35	FC26344: Carpentry Shop - Lighting Retrofit (GHGR)	3. High	-17,000				
36	FC26350: 3016 Murray Bldg - Lighting retrofit (GHR)	3. High	-22,500				
37	FC26351: Westhill Pool - Lighting Retrofit (GHGR)	3. High	-40,000				
38	FC26065: Old Orchard Hall - Lighting Retrofit (GHGR)	3. High	-27,000				
39	FC26074: Old Mill Boathouse - HVAC Equipment Replacement (GHGR)	3. High	-15,000	-42,000			
40	PK26140: Conversion of Existing Field Lights to LED Lighting Program - North Shore Community Park / Trasolini	3. High		-610,000			
41	PK26078: Lifecycle Replacement - Water Fountains, Misting stations, Water features Program	4. Medium	-30,000	-30,000	-35,000	-35,000	-40,000
42	FL26147: NEW - PK - E Zero Turn Mower **	3. High	-50,000				
43	OA26007: Fleet Consultant Services	3. High		-20,000		-20,000	
44	FD26019: Community Emergency Response Team	3. High	-9,000				
	Total - Project Funding From Climate Action Implementation Reserve		-2,226,400	-1,076,200	-246,700	-346,400	-98,500
	Ending Balance		-2,352,843	-1,932,043	24,257	2,621,857	6,243,357

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Port Moody Reserves for Years 2026 - 2030

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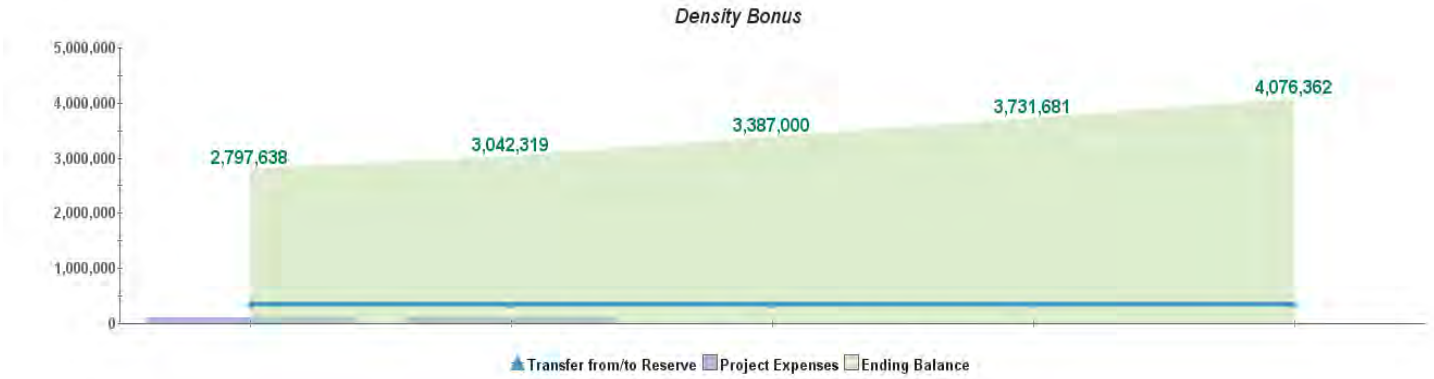


Community Amenity Contribution			2026	2027	2028	2029	2030
	Opening Balance		1,663,313	1,583,313	1,383,313	1,133,313	1,133,313
1	ES26015: CLIMATE ACTION PLAN - Tidal Park Protection and Restoration	3. High		-200,000	-250,000		
2	PK26103: Addition - Twin Creeks - Natural Playground Feature	5. Low	-80,000				
	Total - Project Funding From Community Amenity Contribution		-80,000	-200,000	-250,000		
	Ending Balance		1,583,313	1,383,313	1,133,313	1,133,313	1,133,313

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Port Moody Reserves for Years 2026 - 2030

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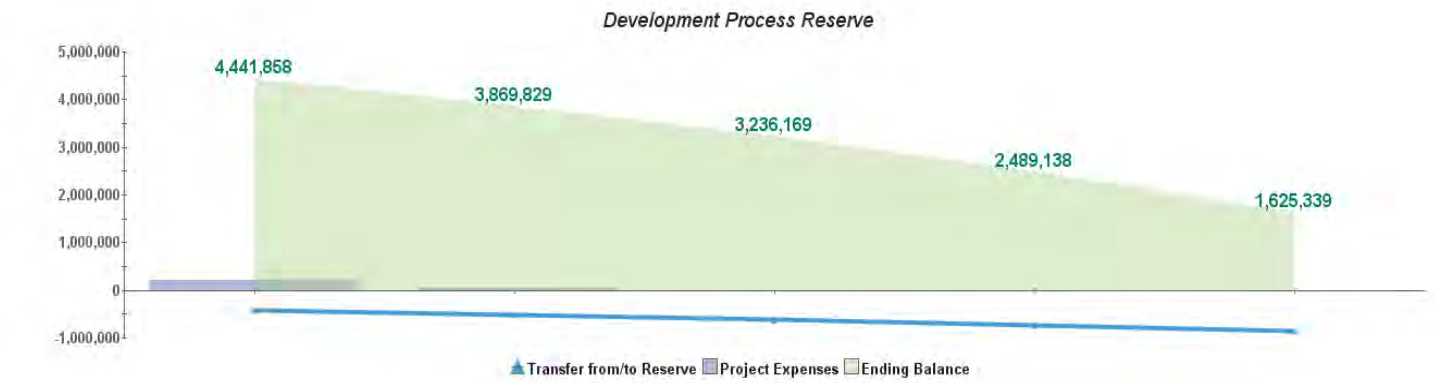


Density Bonus			2026	2027	2028	2029	2030
	Opening Balance		**2,552,957**	**2,797,638**	**3,042,319**	**3,387,000**	**3,731,681**
1	**Transfer to Reserve: (from Fiscal Services)**		344,681	344,681	344,681	344,681	344,681
	Total - Transfer To Density Bonus		**344,681**	**344,681**	**344,681**	**344,681**	**344,681**
1	**CA26002: Civic Complex Exterior Upgrades and Enhancement (Phase II)**	**4. Medium**	-100,000	-100,000			
	Total - Project Funding From Density Bonus		**-100,000**	**-100,000**			
	Ending Balance		**2,797,638**	**3,042,319**	**3,387,000**	**3,731,681**	**4,076,362**

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Port Moody Reserves for Years 2026 - 2030

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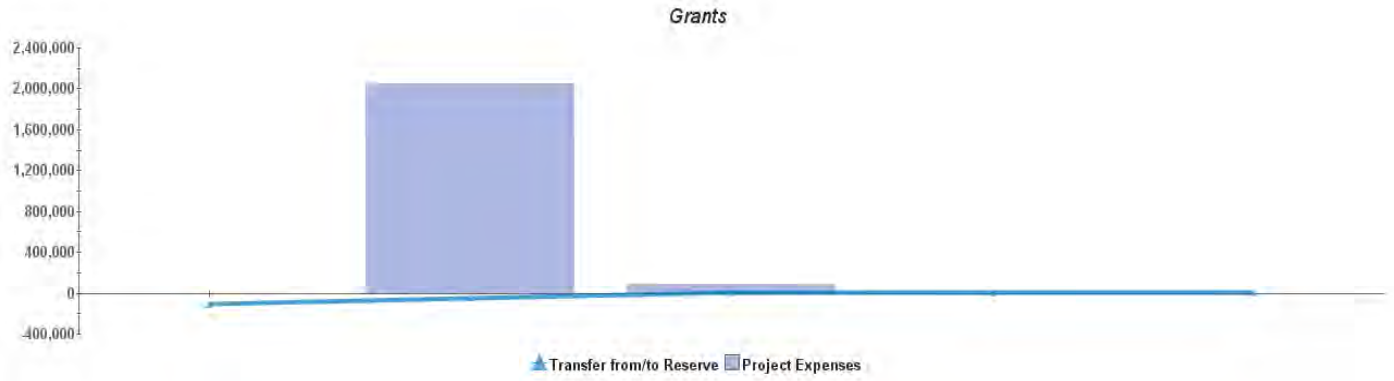


Development Process Reserve			2026	2027	2028	2029	2030
	Opening Balance		**5,072,717**	**4,441,858**	**3,869,829**	**3,236,169**	**2,489,138**
1	Transfer to Reserve: (from Building & Bylaw Enforcement) Excess revenues - Building, Bylaw & Licensing		2,822,500	2,822,500	2,822,500	2,822,500	2,822,500
2	Transfer to Reserve: (from Development Planning) Excess revenues - Development Planning		552,300	552,300	552,300	552,300	552,300
	Total - Transfer To Development Process Reserve		**3,374,800**	**3,374,800**	**3,374,800**	**3,374,800**	**3,374,800**
1	Transfer from Reserve: (to Building & Bylaw Enforcement) To fund positions - Building, Bylaw & Licensing		-596,072	-613,568	-631,939	-650,511	-669,640
2	Transfer from Reserve: (to Community Development Admin) To fund positions - Community Developement Admi		-112,496	-96,807	-99,703	-102,620	-105,624
3	Transfer from Reserve: (to Communications and Engagement) To fund positions - Communications Specialist		-132,800	-136,784	-140,949	-145,178	-149,533
4	Transfer from Reserve: (to Development Planning) To fund positions - Development Planning		-1,452,990	-1,495,733	-1,540,436	-1,585,803	-1,632,530
5	Transfer from Reserve: (to Engineering) To fund positions - Engineering Services		-279,482	-287,867	-296,577	-305,475	-314,639
6	Transfer from Reserve: (to Environmental Services) To fund positions - Environmental Services		-297,092	-306,004	-315,260	-324,717	-334,459
7	Transfer from Reserve: (to Human Resources) To fund positions - Human Resources Advisor		-167,332	-172,352	-177,522	-182,848	-188,333
8	Transfer from Reserve: (to Information Services) To fund Positions - Information Services including GIS		-287,318	-290,792	-294,467	-298,156	-301,956
9	Transfer from Reserve: (to Parks) To fund Positions - Urban Forestry		-178,175	-184,304	-189,792	-195,456	-201,288
10	Transfer from Reserve: (to Policy Planning) To fund positions - Policy Planning		-303,903	-312,617	-321,816	-331,067	-340,596
	Total - Transfer From Development Process Reserve		**-3,807,660**	**-3,896,828**	**-4,008,461**	**-4,121,830**	**-4,238,599**
1	DP26001: Development Approval Process Improvements Implementation	4. Medium	-60,000	-50,000			
2	PL26055: South of St Johns St Neighbourhood Plan - Engagement	3. High	-60,000				
3	PL26056: Social Infrastructure Plan Scoping	4. Medium	-30,000				
4	PL26057: UBC Planning Studio Project	4. Medium	-3,000				
5	CO26003: KMPG implementation / Customer Service Improvement communications	3. High	-15,000				
6	FD26017: Complex Building Firefighting Development Program	3. High	-30,000				
	Total - Project Funding From Development Process Reserve		**-198,000**	**-50,000**			
	Ending Balance		**4,441,858**	**3,869,829**	**3,236,169**	**2,489,138**	**1,625,339**

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Port Moody Reserves for Years 2026 - 2030

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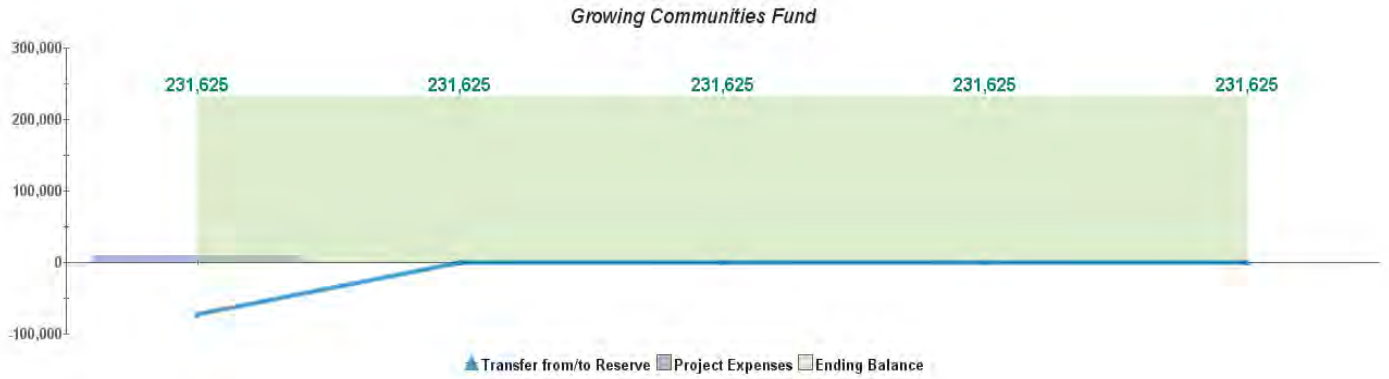


Grants			2026	2027	2028	2029	2030
	Opening Balance		0	0	0	0	0
1	ES26006: CLIMATE ACTION PLAN - Ecological Restoration and Enhancement Projects - Lower Suter Brook Creek	4. Medium			-90,000		
2	EN26033: Barnet CPKC Overpass Seismic Retrofit and Deck Rehabilitation	3. High		-2,050,000			
	Total - Project Funding From Grants			-2,050,000	-90,000		
	Ending Balance		0	0	0	0	0

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Port Moody Reserves for Years 2026 - 2030

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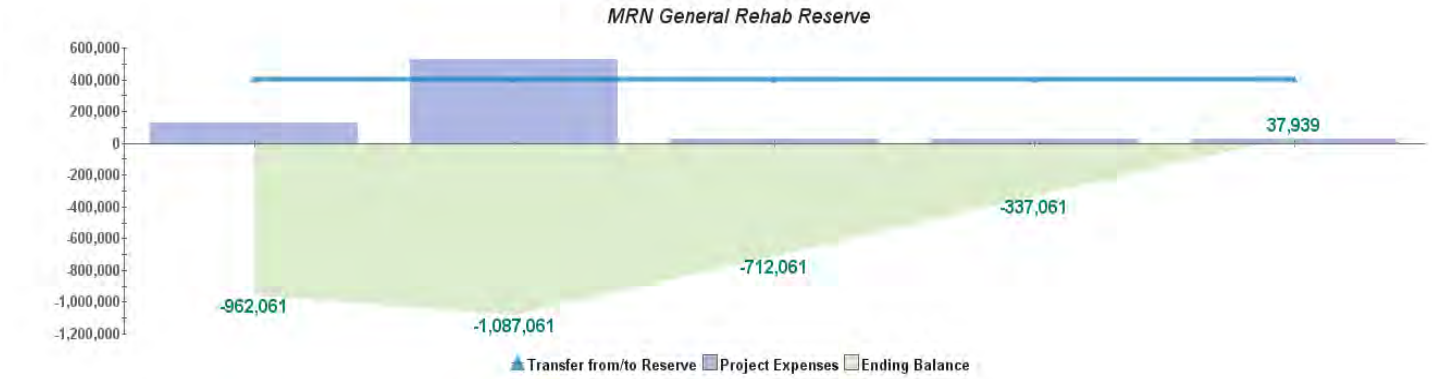


Growing Communities Fund			2026	2027	2028	2029	2030
	Opening Balance		315,113	231,625	231,625	231,625	231,625
1	Transfer from Reserve: (to Strategic Initiatives)		-73,488				
	Total - Transfer From Growing Communities Fund		-73,488				
1	SI26004: Truth and Reconciliation Framework	3. High	-10,000				
	Total - Project Funding From Growing Communities Fund		-10,000				
	Ending Balance		231,625	231,625	231,625	231,625	231,625

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Port Moody Reserves for Years 2026 - 2030

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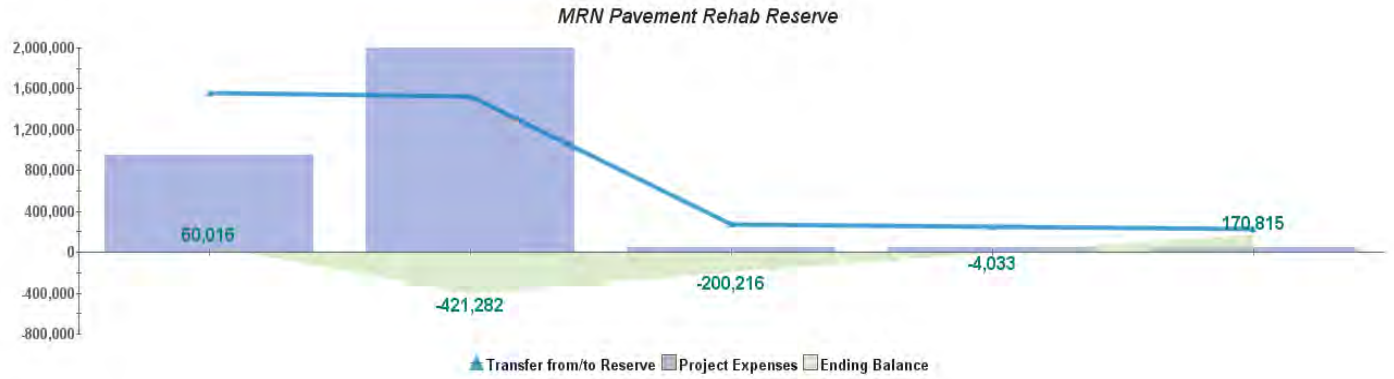


MRN General Rehab Reserve			2026	2027	2028	2029	2030
	Opening Balance		-1,237,061	-962,061	-1,087,061	-712,061	-337,061
1	Transfer to Reserve: (from MRN)		400,000	400,000	400,000	400,000	400,000
	Total - Transfer To MRN General Rehab Reserve		400,000	400,000	400,000	400,000	400,000
1	EN26033: Barnet CPKC Overpass Seismic Retrofit and Deck Rehabilitation	3. High	-100,000	-500,000			
2	EN26037: Pedestrian Walkways/Accessibility Capital Rehabilitation Program	3. High	-25,000	-25,000	-25,000	-25,000	-25,000
	Total - Project Funding From MRN General Rehab Reserve		-125,000	-525,000	-25,000	-25,000	-25,000
	Ending Balance		-962,061	-1,087,061	-712,061	-337,061	37,939

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Port Moody Reserves for Years 2026 - 2030

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MRN Pavement Rehab Reserve			2026	2027	2028	2029	2030
	Opening Balance		-541,926	60,016	-421,282	-200,216	-4,033
1	Transfer to Reserve: (from MRN)		1,551,942	1,518,702	271,066	246,183	224,848
	Total - Transfer To MRN Pavement Rehab Reserve		1,551,942	1,518,702	271,066	246,183	224,848
1	EN26033: Barnet CPKC Overpass Seismic Retrofit and Deck Rehabilitation	3. High	-200,000	-1,000,000			
2	EN26009: Major Road Network (MRN) Road Rehabilitation Program	3. High	-750,000	-1,000,000	-50,000	-50,000	-50,000
	Total - Project Funding From MRN Pavement Rehab Reserve		-950,000	-2,000,000	-50,000	-50,000	-50,000
	Ending Balance		60,016	-421,282	-200,216	-4,033	170,815

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Port Moody Reserves for Years 2026 - 2030

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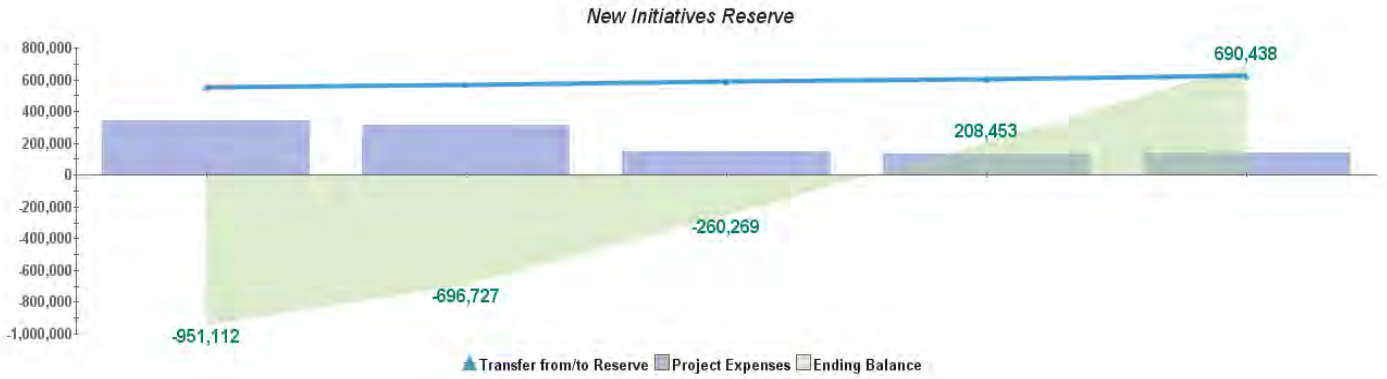


Master Transportation Plan			2026	2027	2028	2029	2030
	Opening Balance		**133,043**	**120,329**	**101,915**	**77,629**	**47,295**
1	**Transfer to Reserve: (from Fiscal Services)**		577,000	577,000	577,000	577,000	577,000
	Total - Transfer To Master Transportation Plan		**577,000**	**577,000**	**577,000**	**577,000**	**577,000**
1	**Transfer from Reserve: (to Engineering)**		-190,032	-195,733	-201,605	-207,653	-213,883
2	**Transfer from Reserve: (to Fiscal Services)**		-344,681	-344,681	-344,681	-344,681	-344,681
	Total - Transfer From Master Transportation Plan		**-534,713**	**-540,414**	**-546,286**	**-552,334**	**-558,564**
1	**EN26011: Transit Improvements Program**	**3. High**	-30,000	-30,000	-30,000	-30,000	-30,000
2	**EN26012: Bike and Pedestrian Improvement Program**	**3. High**	-25,000	-25,000	-25,000	-25,000	-25,000
	Total - Project Funding From Master Transportation Plan		**-55,000**	**-55,000**	**-55,000**	**-55,000**	**-55,000**
	Ending Balance		**120,329**	**101,915**	**77,629**	**47,295**	**10,731**

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Port Moody Reserves for Years 2026 - 2030

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New Initiatives Reserve			2026	2027	2028	2029	2030
	Opening Balance		**-1,155,909**	**-951,112**	**-696,727**	**-260,269**	**208,453**
1	**Transfer to Reserve: (from Fiscal Services)**		550,799	567,658	584,656	601,800	618,985
	Total - Transfer To New Initiatives Reserve		**550,799**	**567,658**	**584,656**	**601,800**	**618,985**
1	**Transfer from Reserve: (to Fiscal Services)**		-1,002	-773	-698	-578	
	Total - Transfer From New Initiatives Reserve		**-1,002**	**-773**	**-698**	**-578**	
1	**CM26001: Council Strategic Plan Goals**	**3. High**	-125,000	-150,000	-125,000	-125,000	-125,000
2	**CM26002: Inaugural Council Meeting**	**3. High**	-15,000				
3	**CD26018: Economic Development Work Plan**	**3. High**	-25,000	-7,500	-7,500	-7,500	
4	**CO26002: Website Transition Project**	**4. Medium**	-10,000				
5	**SI26001: Customer Service Inquiries Assessment**	**4. Medium**	-15,000	-15,000	-15,000		
6	**CU26033: Inaugural Council**	**2. Council**	-10,000				-12,000
7	**RS26018: Establish a Volunteer Program**	**3. High**	-95,000	-95,000			
8	**FI26002: Revised Conceptual Framework and Financial Statements Presentation**	**3. High**	-50,000				
9	**IS26008: Public Service Request App**	**4. Medium**		-45,000			
	Total - Project Funding From New Initiatives Reserve		**-345,000**	**-312,500**	**-147,500**	**-132,500**	**-137,000**
	Ending Balance		**-951,112**	**-696,727**	**-260,269**	**208,453**	**690,438**

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2026 - 2030 Reserve Balances

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Specialized Reserves

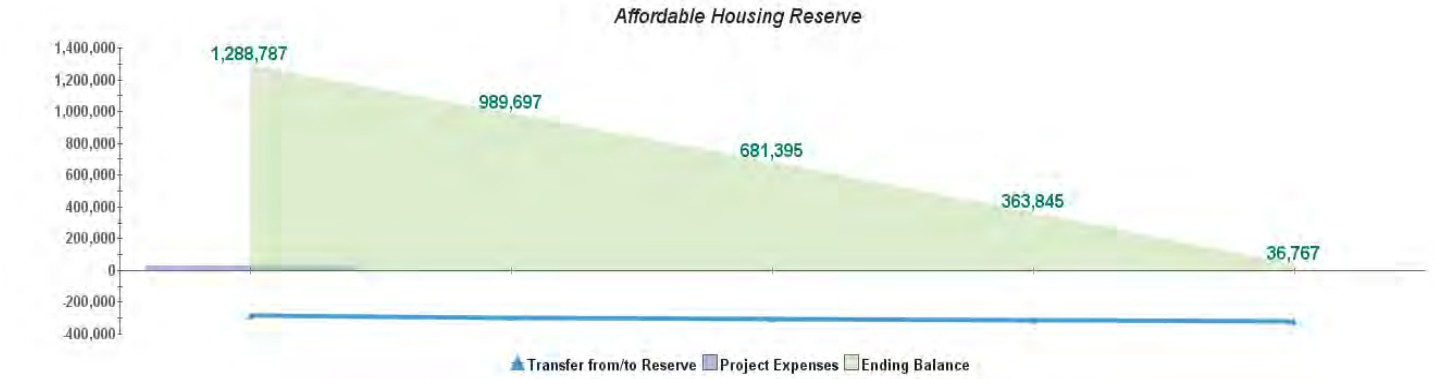
2026 - 2030 Reserve Balances

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Port Moody Reserves for Years 2026 - 2030

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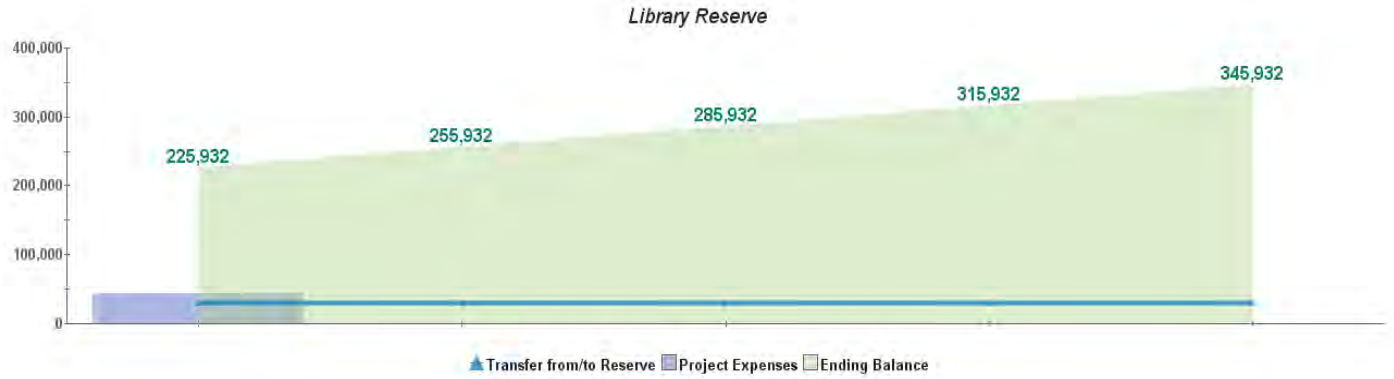


Affordable Housing Reserve			2026	2027	2028	2029	2030
	Opening Balance		1,609,165	1,288,787	989,697	681,395	363,845
1	Transfer from Reserve: (to Policy Planning)		-290,378	-299,090	-308,302	-317,551	-327,077
	Total - Transfer From Affordable Housing Reserve		-290,378	-299,090	-308,302	-317,551	-327,077
1	PL26054: Housing Accelerator Fund Application Support	3. High	-30,000				
	Total - Project Funding From Affordable Housing Reserve		-30,000				
	Ending Balance		1,288,787	989,697	681,395	363,845	36,767

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Port Moody Reserves for Years 2026 - 2030

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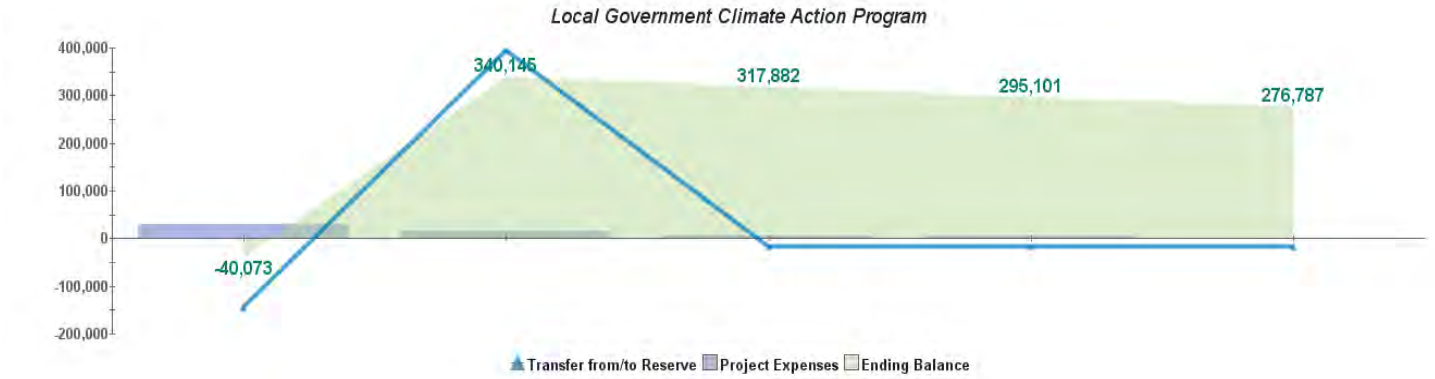


Library Reserve			2026	2027	2028	2029	2030
	Opening Balance		**239,932**	**225,932**	**255,932**	**285,932**	**315,932**
1	**Transfer to Reserve: (from Fiscal Services)**		30,000	30,000	30,000	30,000	30,000
	Total - Transfer To Library Reserve		**30,000**	**30,000**	**30,000**	**30,000**	**30,000**
1	**LI26001: Replacement of public and staff computers**	**3. High**	-44,000				
	Total - Project Funding From Library Reserve		**-44,000**				
	Ending Balance		**225,932**	**255,932**	**285,932**	**315,932**	**345,932**

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Port Moody Reserves for Years 2026 - 2030

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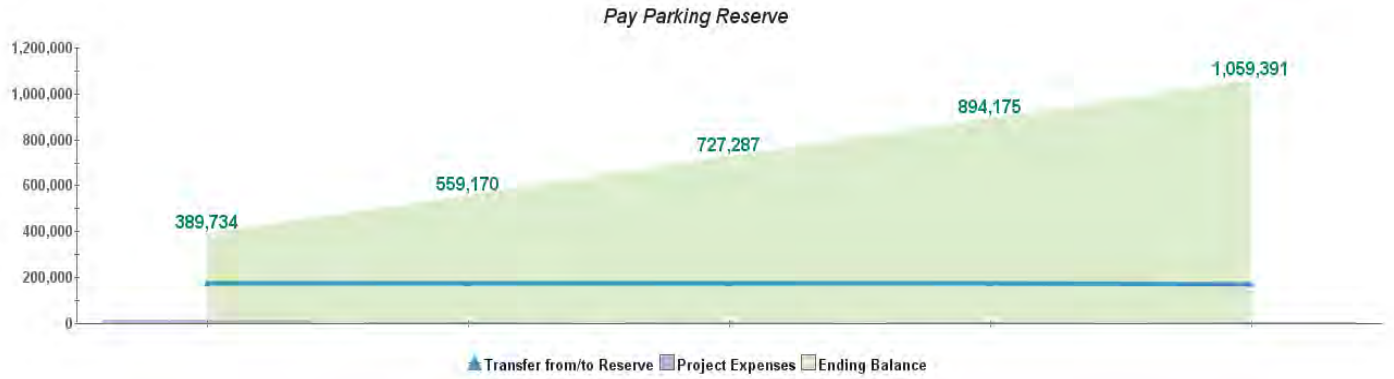


Local Government Climate Action Program			2026	2027	2028	2029	2030
	Opening Balance		**135,552**	**-40,073**	**340,145**	**317,882**	**295,101**
1	**Transfer to Reserve: (from Fiscal Services) Fiscal Services - Annual Funding**		0	545,233	0	0	
	Total - Transfer To Local Government Climate Action Program		**0**	**545,233**	**0**	**0**	
1	**Transfer from Reserve: (to Community Development Admin)**		-16,259	-16,747	-17,263	-17,781	-18,314
2	**Transfer from Reserve: (to Policy Planning) Position Funding - Policy Planning**		-130,066	-133,968			
	Total - Transfer From Local Government Climate Action Program		**-146,325**	**-150,715**	**-17,263**	**-17,781**	**-18,314**
1	**PL26017: Community Education - Extreme Weather**	**2. Council**	-5,000	-5,000	-5,000	-5,000	
2	**PL26031: Cool It! Climate Leadership Workshops**	**3. High**	-9,300	-9,300			
3	**PL26036: Building Benchmark BC**	**2. Council**	-15,000				
	Total - Project Funding From Local Government Climate Action Program		**-29,300**	**-14,300**	**-5,000**	**-5,000**	
	Ending Balance		**-40,073**	**340,145**	**317,882**	**295,101**	**276,787**

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Port Moody Reserves for Years 2026 - 2030

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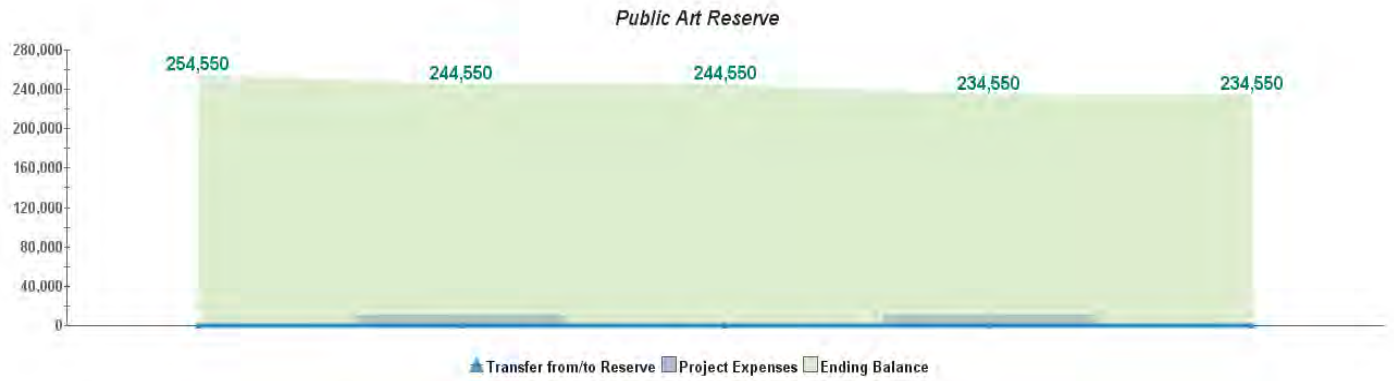


Pay Parking Reserve			2026	2027	2028	2029	2030
	Opening Balance		230,183	389,734	559,170	727,287	894,175
1	Transfer to Reserve: (from Engineering)		381,693	386,762	391,984	397,322	402,412
	Total - Transfer To Pay Parking Reserve		381,693	386,762	391,984	397,322	402,412
1	Transfer from Reserve: (to Building & Bylaw Enforcement)		-110,728	-114,050	-117,564	-121,091	-124,724
2	Transfer from Reserve: (to Engineering)		-95,414	-98,276	-101,304	-104,343	-107,473
	Total - Transfer From Pay Parking Reserve		-206,142	-212,326	-218,868	-225,434	-232,197
1	EN26059: Parking Management Program	4. Medium	-16,000	-5,000	-5,000	-5,000	-5,000
	Total - Project Funding From Pay Parking Reserve		-16,000	-5,000	-5,000	-5,000	-5,000
	Ending Balance		389,734	559,170	727,287	894,175	1,059,391

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Port Moody Reserves for Years 2026 - 2030

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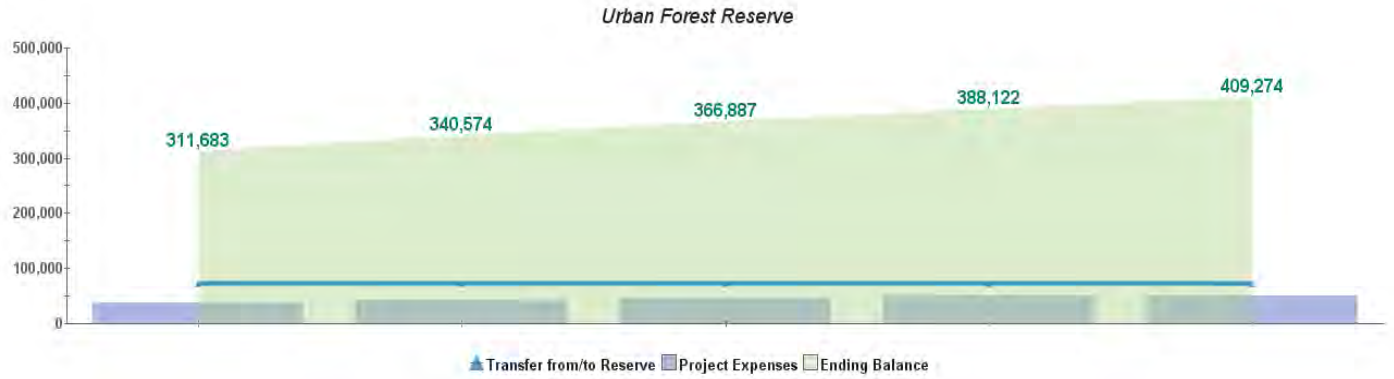


Public Art Reserve			2026	2027	2028	2029	2030
	Opening Balance		254,550	254,550	244,550	244,550	234,550
1	CU26042: Public Art Maintenance & Repairs	3. High		-10,000		-10,000	
	Total - Project Funding From Public Art Reserve			-10,000		-10,000	
	Ending Balance		254,550	244,550	244,550	234,550	234,550

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Port Moody Reserves for Years 2026 - 2030

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Urban Forest Reserve			2026	2027	2028	2029	2030
	Opening Balance		277,709	311,683	340,574	366,887	388,122
1	Transfer to Reserve: (from Development Planning)		24,000	24,000	24,000	24,000	24,000
2	Transfer to Reserve: (from Parks)		47,475	47,390	47,313	47,235	47,152
	Total - Transfer To Urban Forest Reserve		71,475	71,390	71,313	71,235	71,152
1	PK26118: Urban Forestry Student - Multi-year	3. High	-17,500	-17,500	-20,000	-20,000	-20,000
2	PK26023: Urban Forestry - Tree Replacement Program	2. Council	-20,000	-25,000	-25,000	-30,000	-30,000
	Total - Project Funding From Urban Forest Reserve		-37,500	-42,500	-45,000	-50,000	-50,000
	Ending Balance		311,683	340,574	366,887	388,122	409,274

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Port Moody Reserves for Years 2026 - 2030

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Waste Management Operating Reserve			2026	2027	2028	2029	2030
	Opening Balance		189,651	146,951	146,951	146,951	146,951
1	SO26018: Solid Waste & Recycling Technician (TFT)	3. High	-42,700				
	Total - Project Funding From Waste Management Operating Reserve		-42,700				
	Ending Balance		146,951	146,951	146,951	146,951	146,951

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Statutory Reserves

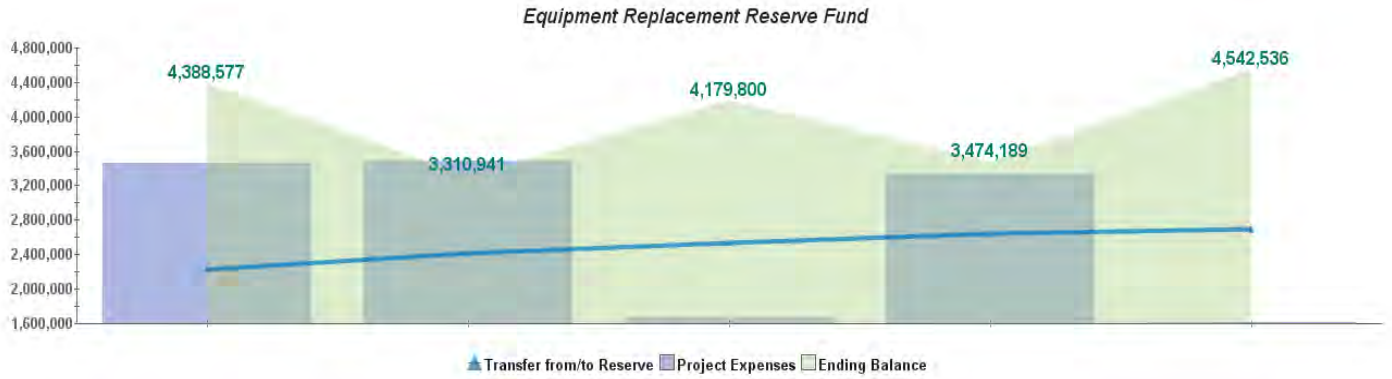
2026 - 2030 Reserve Balances

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Port Moody Reserves for Years 2026 - 2030

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Equipment Replacement Reserve Fund				2026	2027	2028	2029	2030
	Opening Balance			**5,619,148**	**4,388,577**	**3,310,941**	**4,179,800**	**3,474,189**
1	**Transfer to Reserve: (from Building & Bylaw Enforcement)**			16,934	19,081	20,495	21,551	22,394
2	**Transfer to Reserve: (from Cultural Services)**			6,527	6,783	6,974	7,127	7,383
3	**Transfer to Reserve: (from Engineering)**			5,000	5,000	5,000	5,000	5,000
4	**Transfer to Reserve: (from Facilities)**			119,517	124,270	127,820	130,655	130,655
5	**Transfer to Reserve: (from Fire Rescue)**			74,552	77,863	80,336	82,310	82,310
6	**Transfer to Reserve: (from Operations)**			716,616	785,679	831,169	865,147	892,277
7	**Transfer to Reserve: (from Police)**			271,411	295,001	311,188	323,526	333,497
8	**Transfer to Reserve: (from Parks)**			266,483	295,515	314,637	328,920	340,325
9	**Transfer to Reserve: (from Solid Waste)**			751,288	801,873	838,341	866,953	872,806
	Total - Transfer To Equipment Replacement Reserve Fund			**2,228,328**	**2,411,064**	**2,535,960**	**2,631,188**	**2,686,647**
1	**RS26015: Large Gymnasium Mats for the Port Moody Recreation Complex**	**3. High**		-45,000				
2	**RS26016: Replacement of Ice Skate Rental Inventory**	**3. High**		-17,500				
3	**RS26017: Selectorized Weight Room Equipment Replacement - Continuation**	**3. High**		-50,000				
4	**FL26010: OP - Replace OP099L - 2011 Ingersol Lightsource Trailer**	**3. High**			-37,700			
5	**FL26103: FC - FC074A - Buyout Lease for 2022 PHEV Ford Escape ****	**3. High**						-58,000
6	**FL26011: OP - Replace OP99F - 2012 Atlas Copco Air Compressor Trailer 8643IC**	**3. High**			-29,100			
7	**FL26115: FC - Replace FC065 2017 Zamboni**	**3. High**					-232,000	
8	**FL26116: FC - Replace FC073 2019 Ford Ranger**	**3. High**					-79,200	
9	**FL26117: OP - Replace OP072 2017 F550 Fleet Service Truck**	**3. High**					-147,100	
10	**FL26118: OP - Replace OP0102 2021 F600 4x4 Regular Cab Dump**	**3. High**					-198,000	
11	**FL26119: OP - Replace OP103 2021 Caterpillar 420XE Backhoe SNIC**	**3. High**					-309,000	
12	**FL26120: OP - Replace OP99O Safepace Cruiser LT Trailer - Speed Readerboard**	**3. High**					-29,000	
13	**FL26121: PK - Replace PK104 2019 Ford Ranger ****	**3. High**					-73,500	
14	**FL26122: PK - Replace PK109 2023 Kubota RTV1100C SNIC**	**3. High**					-67,900	
15	**FL26123: FD - Replace FR024 2019 Ford Explorer Interceptor ****	**3. High**					-90,500	
16	**FL26124: FD - Replace FR029 2021 Polaris Ranger 1000**	**3. High**					-31,500	
17	**FL26128: OP - Replace OP089 2022 MACK Granite Tandem Dump SNIC**	**3. High**					-584,500	
18	**FL26129: OP - Replace OP090 MACK Granite Single Dump SNIC**	**3. High**					-501,700	
19	**FL26130: FC - Replace FC072 2020 Ford Transit Van ****	**3. High**						-104,300
20	**FL26131: FC - Replace RS062 2020 Ford Ranger ** *****	**3. High**						-81,200
21	**FL26133: OP - Replace OP112 2020 Ford Transit AWD**	**3. High**						-98,600
22	**FL26134: OP - OP084 - Replace OP084 16 New Holland T5 115HP**	**3. High**						-259,600
23	**FL26135: OP - Replace OP102 - 2021 F600 4x4 Regular Cab Dump SNIC**	**3. High**					-198,000	
24	**FL26136: OP - Replace OP99L - 2011 Ingersol Lightsource Trailer**	**3. High**			-37,700			
25	**FL26137: PK - Replace PK082 2020 Might E Truck ****	**3. High**						-75,300
26	**FL26138: PK - Replace PK083 2020 Ford Ranger Crew Cab ****	**3. High**						-75,300
27	**FL26139: PK - Replace PK102 Double-A 14K Dump Trailer**	**3. High**						-27,900
28	**FL26140: PK - Replace PK106 2024 Woods Batwing Turf Mower**	**3. High**						-53,300

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Equipment Replacement Reserve Fund			2026	2027	2028	2029	2030
29	FL26141: PK - Replace PK111 Kubotas RTV1100C SNIC	3. High					-69,600
30	FL26142: PK - Replace PK112 Kubotas VS400 Spreader Attachement SNIC	3. High					-7,100
31	FL26144: FD - Replace FR027 2020 Ford F350 Crew Cab	3. High					-115,900
32	FL26145: FD - Replace FR028 2020 Ford Expedition **	3. High					-92,800
33	FL26149: FC - FC065 - Zamboni Battery Replacement	3. High	-30,000				
34	FL26015: OP - Replace OP40A - 2013 Flatbed (Flushing) Trailer	3. High		-19,400			
35	FL26151: NEW - FL - Garage improvements - Fleet Auxiliary Building	3. High			-200,000		
36	FL26152: NEW - FL - Fleet Management Information System (FMIS) and Telematics	3. High	-70,000	-70,000			
37	FL26153: FC - FC069 - Zamboni Battery Replacement	3. High	-30,000				
38	FL26154: FL - Key Management System	3. High	-40,000				
39	FL26016: OP - Replace OP056 - 2014 Cargo Express Trailer (Civil Construction)	3. High		-29,200			
40	FL26023: PK - Replace PK017 - 2008 Agri-Metal Tuff Vac Sweeper Attachment	3. High		-37,700			
41	FL26034: PK - Replace PK069 - 17 F550 Dump	3. High		-204,600			
42	FL26037: OP - Replace OP074 - 17 Cat 430F2 Backhoe Loader SNIC	3. High		-296,500			
43	FL26004: FD - Replace FR014 - 09 Wells Cargo Trailer	3. High		-29,300			
44	FL26042: OP - Replace OP104 - 2021 Big Tex Tandem Trailer SNIC	3. High		-11,900			
45	FL26046: OP - Replace OP034 - 2009 Trailtech Tilt Trailer	3. High		-27,600			
46	FL26047: OP - Replace OP059 - 16 F150 4x4 Super Cab	3. High	-94,500				
47	FL26048: OP - Replace OP060 - 16 Ford Transit 350 Van	3. High	-105,100				
48	FL26049: OP - Replace OP062 - 14 Clarke 5,000lbs Forklift	3. High		-43,100			
49	FL26050: OP - Replace OP068 - 16 Ford F150 Super Cab 4x4 **	3. High	-84,100				
50	FL26051: OP - Replace OP079 - 2018 Peterbilt Elgin Crosswind	1. Pre-Approved	-620,000				
51	FL26052: OP - Replace OP080 - 2018 Freightliner 108SD Dump SNIC ***	1. Pre-Approved	-597,300				
52	FL26053: OP - Replace OP100 - 2020 F550 Bucket Truck	3. High		-193,800			
53	FL26054: OP - Replace OP099M - 2013 Kohler Mobile Generator ***	3. High		-126,100			
54	FL26055: PK - Replace PK065A - 2016 Ford F150 Super Cab	3. High	-80,800				
55	FL26057: PK - Replace PK084 2019 Ferris FB2000	3. High	-18,300				
56	FL26058: PK - Replace PKM002 - Redexim Overseeder	3. High	-26,200				
57	FL26060: FD - Replace FR019 - 11 Wells Cargo Trailer	3. High		-21,500			
58	FL26061: FD - Replace FR022 - 16 Ford F550 Hooklift	3. High		-193,800			
59	FL26062: FC - Replace FC063 - 17 Ford F150 Super Cab 4x4 **	3. High		-134,600			
60	FL26063: FC - Replace FC064 - 17 Ford Transit Van **	3. High		-134,600			
61	FL26064: FC - Replace FC067 - 2017 Ford Transit Connect **	3. High		-86,200			
62	FL26065: FD - Replace FR023 - 2017 Ford Explorer Interceptor **	3. High		-86,200			
63	FL26067: PK - Replace PK078 - 2019 Redexim Level Spike 2200	3. High		-22,000			
64	FL26068: PK - Replace PK079 - 2019 Redexim Verti Groom 2000	3. High		-16,600			
65	FL26069: PK - Replace PK087 - 2021 John Deere 1575 Terrain Cut SNIC	3. High		-71,700			
66	FL26070: PK - Replace PK088 - 2021 Snake River Trailer	3. High		-10,800			
67	FL26071: OP - Replace OP106 - 2021 John Deere W61R Mower	3. High		-16,200			
68	FL26072: OP - Replace OP091 - 2017 Ford F350 Super Cab	3. High		-97,000			
69	FL26073: OP - Replace OP073 - 17 Ford F150 Super CrewPU 4WD ***	3. High	-86,200				
70	FL26074: OP - Replace OP078 - 17 Ford F350 Super Cab 4x4 ***	3. High		-97,000			
71	FL26075: OP - Replace OP086 - 2020 Freightliner 114SD VACTOR	1. Pre-Approved		-1,003,100			
72	FL26076: OP - Replace OP105 - 2021 John Deere 1575 Terrain Cut SNIC	3. High		-71,800			
73	FL26082: BL - Replace PL004 - 2018 Ford Transit Connect **	3. High			-66,200		
74	FL26083: CU - Replace CU001 - 07 Dodge Caravan **	3. High	-83,600				
75	FL26084: EN - Replace EN001 - 2018 Ford Escape	3. High			-55,100		
76	FL26085: FC - Replace FC066 - 2018 Ford F150	3. High			-93,800		
77	FL26086: OP - Replace OP066 - 16 Mercedes Sprinter 3500	3. High			-113,200		
78	FL26087: OP - Replace OP067 - 16 Mercedes Sprinter 3500	3. High			-132,000		
79	FL26088: OP - Replace OP069 - 16 Wachs Valve Exercising Trailer	3. High			-113,200		
80	FL26089: OP - Replace OP081 - 2018 Ford Escape	3. High			-66,200		
81	FL26090: OP - Replace OP082 - 17 Cat 914M Loader SNIC	3. High			-198,600		
82	FL26091: OP - Replace OP99P - 2018 Ver-Mac Sign Trailer	3. High			-33,900		
83	FL26092: OP - Replace OP113 - 2018 F150 Crew Cab	3. High			-77,300		
84	FL26093: PK - Replace PK073 - 2018 Ford F150 Super Cab **	3. High			-82,800		

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Equipment Replacement Reserve Fund			2026	2027	2028	2029	2030
85	FL26094: PK - Replace PK074 - 2018 F150 Super Cab **	3. High			-82,800		
86	FL26095: PK - Replace PK076 - 2018 F150 Super Cab **	3. High			-77,300		
87	FL26096: PK - Replace PK093 - 2022 Cormidi C13.85 Dumper	3. High			-33,100		
88	PD26018: Replace PO086Y27 Dodge Durango	3. High	-120,600				
89	PD26019: Replace PO087Y30 Ford Explorer	3. High					-133,100
90	PD26020: Replace PO089Y29 Dodge Durango	3. High				-129,900	
91	PD26021: Replace PO091Y30 Ford Explorer	3. High					-133,100
92	PD26022: Replace PO092Y29 Dodge Durango	3. High				-129,900	
93	PD26023: Replace PO093Y29 Ford Explorer Hybrid	3. High				-129,900	
94	PD26025: Replace PO101Y30 Ford F150 Truck	3. High					-118,900
95	PD26028: Replace PO105Y29 Ford Explorer Hybrid	3. High				-129,900	
96	PD26029: Replace PO112Y26 Honda Accord	3. High		-59,600			
97	PD26030: Replace PO095Y26 Chevrolet Tahoe	3. High	-120,600				
98	PD26037: Replace PO103Y26 Dodge Charger	3. High	-120,600				
99	PD26038: Replace PO082Y26 Training Vehicle	3. High	-120,600				
100	PD26039: Replace PO098Y27 Victim Services Van	3. High		-66,200			
101	PD26048: Replace PO097Y29 Toyota RAV4	3. High				-63,800	
102	PD26050: Community Safety Trailer	3. High	-132,800				
103	SO26010: OP088 - Replace 20 Mack Garbage Truck LR	1. Pre-Approved	-661,600				
104	SO26016: OP087 - Replace 2018 Ford F150 Super Cab	3. High			-82,800		
105	SO26019: SO - OP109 Automated Arm Replacement	3. High			-50,000		
106	SO26002: Cart Replacement Plan	3. High	-103,500	-106,100	-108,800	-111,500	-114,300
107	SO26020: SO - OP116 Automated Arm Replacement	3. High				-50,000	
108	SO26021: SO - OP117 Automated Arm Replacement	3. High				-50,000	
	Total - Project Funding From Equipment Replacement Reserve Fund		-3,458,900	-3,488,700	-1,667,100	-3,336,800	-1,618,300
	Ending Balance		4,388,577	3,310,941	4,179,800	3,474,189	4,542,536

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Utilities Reserves

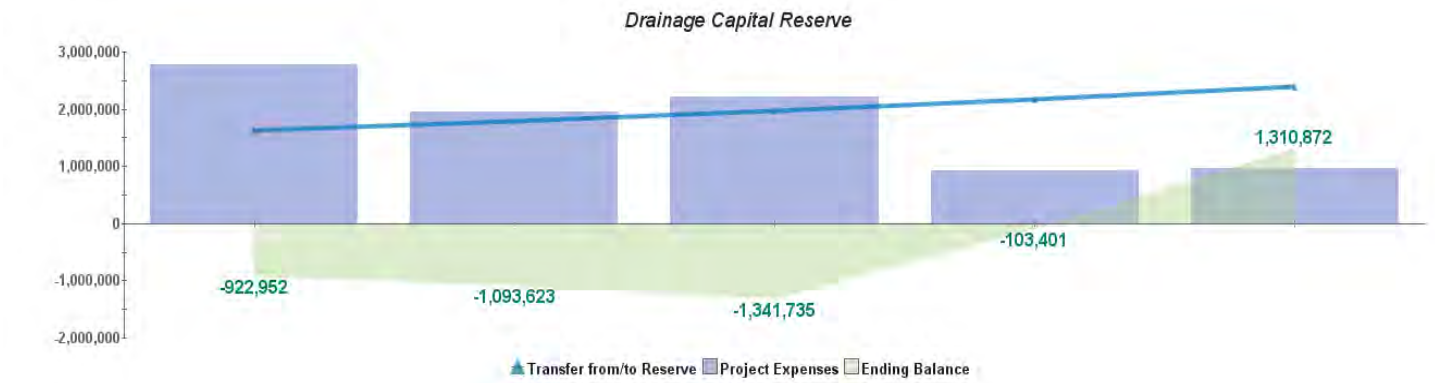
2026 - 2030 Reserve Balances

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Port Moody Reserves for Years 2026 - 2030

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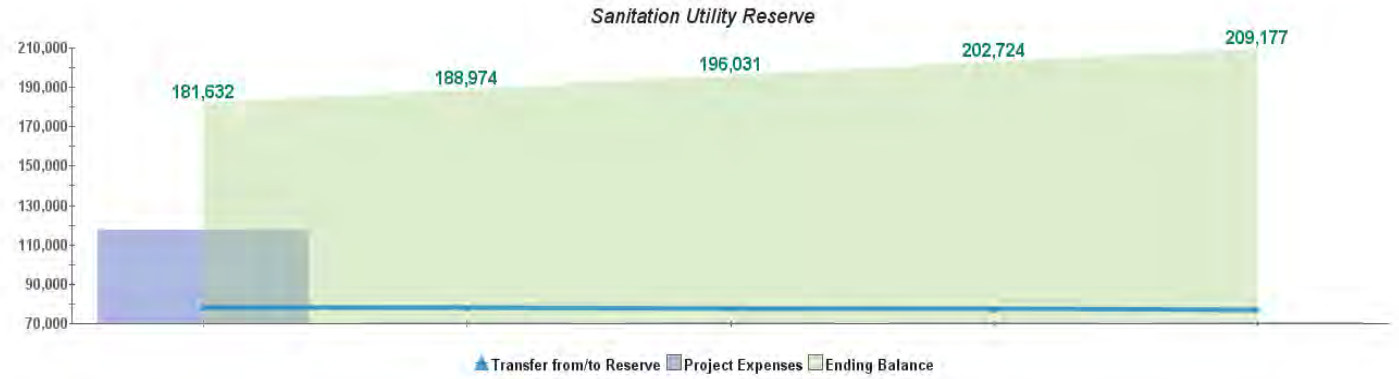


Drainage Capital Reserve			2026	2027	2028	2029	2030
	Opening Balance		**234,548**	**-922,952**	**-1,093,623**	**-1,341,735**	**-103,401**
1	**Transfer to Reserve: (from Drainage)**		1,623,877	1,786,265	1,964,891	2,161,380	2,377,519
	Total - Transfer To Drainage Capital Reserve		**1,623,877**	**1,786,265**	**1,964,891**	**2,161,380**	**2,377,519**
1	**Transfer from Reserve: (to Drainage)**		-5,177	-5,336	-5,204	-1,046	-1,046
	Total - Transfer From Drainage Capital Reserve		**-5,177**	**-5,336**	**-5,204**	**-1,046**	**-1,046**
1	**ES26001: Spill Management**	**3. High**	-2,500	-2,600	-2,800	-3,000	-3,200
2	**ES26002: Fish Passage and Habitat Enhancement**	**3. High**	-6,000	-6,000	-6,000	-6,000	-6,000
3	**EN26026: Development Cost Charges (DCC) Program Update and Amenity Cost Charges (ACC) Program Inception**	**3. High**	-15,000				
4	**EN26005: Engineering Project Management and Development Resource**	**3. High**	-40,000	-40,000	-40,000	-40,000	-40,000
5	**FL26108: OP- New Vehicle - F550 Extended cab - Drainage Maintenance Vehicle *****	**3. High**	-200,000				
6	**OA26013: Public Works Customer Service Delivery Improvements**	**3. High**	-5,700				
7	**IS26033: Digital Strategy - Next Steps**	**3. High**	-3,000	-3,000	-3,000	-3,000	-3,000
8	**DR26017: Ravine Assessment Program - North Shore**	**3. High**	-60,000	-60,000	-60,000	-60,000	
9	**DR26004: Environmental Investigation & Response - Drainage Systems**	**3. High**	-45,000	-45,000	-45,000	-45,000	-45,000
10	**DR26007: Storm Drainage Capital Infrastructure Program (Linear and Non-Linear)**	**3. High**	-575,000	-200,000	-500,000	-600,000	-700,000
11	**DR26008: Stream Water Quality Monitoring Program (AMF)**	**3. High**	-75,000	-75,000	-75,000	-75,000	-75,000
12	**DR26009: Storm Drainage Improvements - Moody Centre**	**3. High**	-1,659,000	-1,430,000	-1,386,000		
13	**SD26007: CCTV Inspection/GPS Locate Program**	**3. High**	-70,000	-70,000	-70,000	-70,000	-70,000
14	**WT26013: Utility Rights of Way (Review/Assessment)**	**4. Medium**	-20,000	-20,000	-20,000	-20,000	-20,000
	Total - Project Funding From Drainage Capital Reserve		**-2,776,200**	**-1,951,600**	**-2,207,800**	**-922,000**	**-962,200**
	Ending Balance		**-922,952**	**-1,093,623**	**-1,341,735**	**-103,401**	**1,310,872**

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Port Moody Reserves for Years 2026 - 2030

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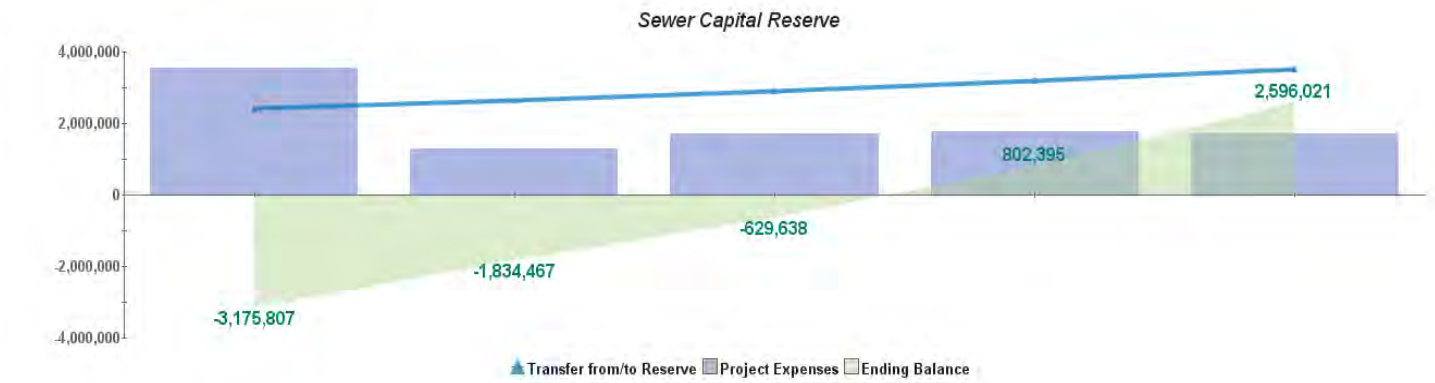


Sanitation Utility Reserve			2026	2027	2028	2029	2030
	Opening Balance		**221,206**	**181,632**	**188,974**	**196,031**	**202,724**
1	**Transfer to Reserve: (from Solid Waste)**		90,214	90,214	90,214	90,214	90,214
	Total - Transfer To Sanitation Utility Reserve		**90,214**	**90,214**	**90,214**	**90,214**	**90,214**
1	**Transfer from Reserve: (to Fiscal Services)**		-12,188	-12,372	-12,656	-13,022	-13,261
	Total - Transfer From Sanitation Utility Reserve		**-12,188**	**-12,372**	**-12,656**	**-13,022**	**-13,261**
1	**CO26003: KMPG implementation / Customer Service Improvement communications**	**3. High**	-15,000				
2	**EN26026: Development Cost Charges (DCC) Program Update and Amenity Cost Charges (ACC) Program Inception**	**3. High**	-15,000				
3	**OA26013: Public Works Customer Service Delivery Improvements**	**3. High**	-17,100				
4	**SO26001: Solid Waste Coordinator Resource Materials and Outreach Tools**	**3. High**	-5,500	-5,500	-5,500	-5,500	-5,500
5	**SO26015: Curbside Recycling Monitoring & Audits**	**3. High**	-10,000	-40,000	-40,000	-40,000	-40,000
6	**SO26017: Solid Waste & Recycling Technical Policy Support**	**3. High**	-10,000	-25,000	-25,000	-25,000	-25,000
7	**SO26018: Solid Waste & Recycling Technician (TFT)**	**3. High**	-45,000				
	Total - Project Funding From Sanitation Utility Reserve		**-117,600**	**-70,500**	**-70,500**	**-70,500**	**-70,500**
	Ending Balance		**181,632**	**188,974**	**196,031**	**202,724**	**209,177**

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Port Moody Reserves for Years 2026 - 2030

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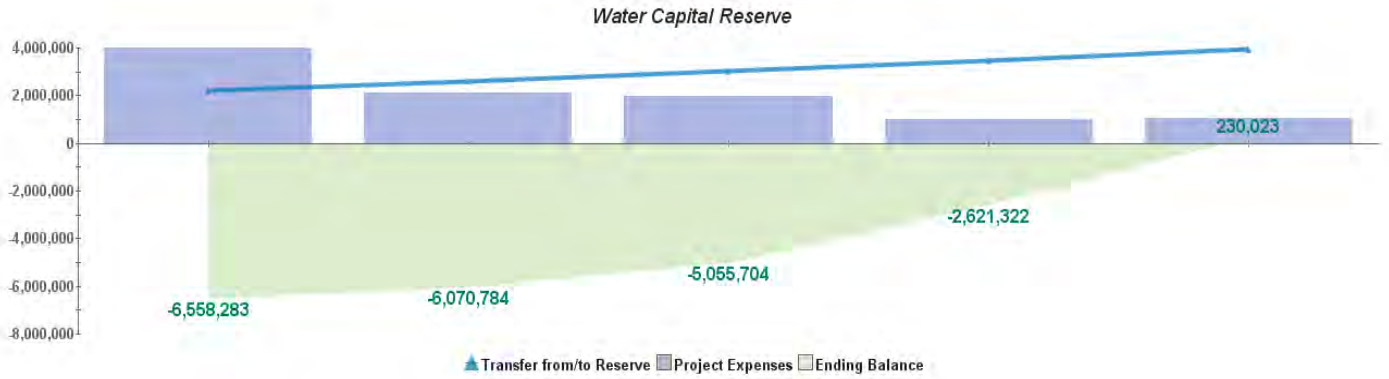


Sewer Capital Reserve			2026	2027	2028	2029	2030
	Opening Balance		**-2,035,053**	**-3,175,807**	**-1,834,467**	**-629,638**	**802,395**
1	**Transfer to Reserve: (from Sanitary Sewer)**		2,419,786	2,661,764	2,927,941	3,220,735	3,542,808
	Total - Transfer To Sewer Capital Reserve		**2,419,786**	**2,661,764**	**2,927,941**	**3,220,735**	**3,542,808**
1	**Transfer from Reserve: (to Sanitary Sewer)**		-27,439	-25,924	-28,612	-29,202	-29,682
	Total - Transfer From Sewer Capital Reserve		**-27,439**	**-25,924**	**-28,612**	**-29,202**	**-29,682**
1	**EN26026: Development Cost Charges (DCC) Program Update and Amenity Cost Charges (ACC) Program Inception**	**3. High**	-15,000				
2	**EN26005: Engineering Project Management and Development Resource**	**3. High**	-40,000	-40,000	-40,000	-40,000	-40,000
3	**EN26053: Engineering & Operations Infrastructure Asset Life Cycle Program**	**3. High**	-10,000	-10,000	-10,000	-10,000	-10,000
4	**EN26054: Engineering & Operations Work Process / Work Control Program**	**3. High**	-10,000	-10,000	-10,000	-10,000	-10,000
5	**OA26013: Public Works Customer Service Delivery Improvements**	**3. High**	-8,600				
6	**IS26033: Digital Strategy - Next Steps**	**3. High**	-4,500	-4,500	-4,500	-4,500	-4,500
7	**SD26010: Sewer Capital Infrastructure Program (Linear and Non-Linear)**	**3. High**	-2,765,000	-1,075,000	-1,475,000	-1,500,000	-1,500,000
8	**SD26011: Parkside Drive Trail Bridge Replacement**	**4. Medium**	-525,000				
9	**SD26018: City Sanitary Model Maintenance Updates**	**4. Medium**	-25,000	-25,000	-25,000	-25,000	-25,000
10	**SD26004: Sanitary Sewer Flow Monitoring Program**	**3. High**	-40,000	-40,000	-40,000	-80,000	-40,000
11	**SD26007: CCTV Inspection/GPS Locate Program**	**3. High**	-70,000	-70,000	-70,000	-70,000	-70,000
12	**WT26013: Utility Rights of Way (Review/Assessment)**	**4. Medium**	-20,000	-20,000	-20,000	-20,000	-20,000
	Total - Project Funding From Sewer Capital Reserve		**-3,533,100**	**-1,294,500**	**-1,694,500**	**-1,759,500**	**-1,719,500**
	Ending Balance		**-3,175,807**	**-1,834,467**	**-629,638**	**802,395**	**2,596,021**

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Port Moody Reserves for Years 2026 - 2030

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Water Capital Reserve			2026	2027	2028	2029	2030
	Opening Balance		**-4,742,209**	**-6,558,283**	**-6,070,784**	**-5,055,704**	**-2,621,322**
1	**Transfer to Reserve: (from Water)**		2,209,945	2,610,940	3,032,034	3,475,237	3,942,761
	Total - Transfer To Water Capital Reserve		**2,209,945**	**2,610,940**	**3,032,034**	**3,475,237**	**3,942,761**
1	**Transfer from Reserve: (to Water)**		-31,919	-27,940	-31,454	-30,355	-30,917
	Total - Transfer From Water Capital Reserve		**-31,919**	**-27,940**	**-31,454**	**-30,355**	**-30,917**
1	**EN26026: Development Cost Charges (DCC) Program Update and Amenity Cost Charges (ACC) Program Inception**	**3. High**	-15,000				
2	**EN26005: Engineering Project Management and Development Resource**	**3. High**	-40,000	-40,000	-40,000	-40,000	-40,000
3	**EN26053: Engineering & Operations Infrastructure Asset Life Cycle Program**	**3. High**	-10,000	-10,000	-10,000	-10,000	-10,000
4	**EN26054: Engineering & Operations Work Process / Work Control Program**	**3. High**	-10,000	-10,000	-10,000	-10,000	-10,000
5	**OA26013: Public Works Customer Service Delivery Improvements**	**3. High**	-8,600				
6	**IS26033: Digital Strategy - Next Steps**	**3. High**	-7,500	-7,500	-7,500	-7,500	-7,500
7	**SO26001: Solid Waste Coordinator Resource Materials and Outreach Tools**	**3. High**	-3,000	-3,000	-3,000	-3,000	-3,000
8	**WT26011: Water System Operational Improvements Program**	**4. Medium**	-100,000	-100,000	-100,000	-100,000	-100,000
9	**WT26013: Utility Rights of Way (Review/Assessment)**	**4. Medium**	-20,000	-20,000	-20,000	-20,000	-20,000
10	**WT26022: City Water Model Maintenance Updates**	**4. Medium**	-15,000	-15,000	-15,000	-15,000	-15,000
11	**WT26023: Water Network Infrastructure Asset Renewal Program (Non-Linear)**	**3. High**	-1,525,000	-250,000	-1,675,000	-250,000	-250,000
12	**WT26025: Water Metering Implementation Strategy**	**4. Medium**	-50,000				
13	**WT26008: Cross Connection Control Program Maintenance**	**3. High**	-30,000	-30,000	-30,000	-30,000	-30,000
14	**WT26009: Water Network Infrastructure Asset Renewal Program**	**3. High**	-2,160,000	-1,610,000	-75,000	-525,000	-575,000
	Total - Project Funding From Water Capital Reserve		**-3,994,100**	**-2,095,500**	**-1,985,500**	**-1,010,500**	**-1,060,500**
	Ending Balance		**-6,558,283**	**-6,070,784**	**-5,055,704**	**-2,621,322**	**230,023**

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