

CITY OF PORT MOODY, BRITISH COLUMBIA

Provisional Five-Year Financial Plan
For the years 2024-2028



PORT MOODY
CITY OF THE ARTS

Provisional 2024-2028 Financial Plan

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Distinguished Budget Presentation Award

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to City of Port Moody, British Columbia, for its Annual Budget for the fiscal year beginning January 1, 2023.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

**City of Port Moody
British Columbia**

For the Fiscal Year Beginning

January 01, 2023

Christopher P. Morill

Executive Director

Section One **Introduction**



Photo by Ugur Okucu



MAYOR MEGHAN LAHTI

Chair: Police Board, Governance and Legislation Committee

Vice-Chair: Strategic Priorities Committee

Representative: Metro Vancouver Board of Directors, TransLink Mayors' Council on Regional Transportation, Tri-Cities Mayors' Committee

Metro Vancouver Appointed: Mayors Committee, Regional Culture Committee, Regional Planning Committee, Climate Action Committee



SAMANTHA AGTARAP

Chair: City Initiatives and Planning Committee, Climate Action Committee, Mayor's Arts and Business Coalition Task Force

Vice-Chair: Finance Committee, Economic Development and Tourism Committee

Representative: Youth Focus Committee, Tri-Cities Healthier Communities Partnership

Alternate Representative: Port Moody Heritage Society, Tri-Cities Chamber of Commerce, Tri-Cities Community Action Team

Voting Designate: Municipal Insurance Association



DIANA DILWORTH

Chair: Parks and Environment Committee, Economic Development and Tourism Committee

Vice-Chair: City Initiatives and Planning Committee, Inclusion, Diversity, Equity, and Accessibility (IDEA) Committee

Representative: Emergency Measures Policy and Planning Committee, Golden Spike Days, Tri-Cities Chamber of Commerce

Alternate Representative: Library Board, Metro Vancouver Board of Directors, Tri-Cities Homelessness and Housing Task Group

Metro Vancouver Appointed: Indigenous Relations Committee, Regional Parks Committee



KYLA KNOWLES

Chair: Land Use Committee, Arts, Culture and Heritage Committee

Vice-Chair: Mayor's Arts and Business Coalition Task Force

Representative: Arts Centre Society, Port Moody Heritage Society

Alternate Representative: Golden Spike Days, Youth Focus Committee



AMY LUBIK

Chair: Finance Committee, Inclusion, Diversity, Equity, and Accessibility (IDEA) Committee

Vice-Chair: Seniors Focus Committee, Transportation Committee, Arts, Culture and Heritage Committee

Representative: Library Board, Tri-Cities Homelessness and Housing Task Group

Alternate Representative: Fraser Health Municipal Regional Meeting (North Region), Tri-Cities Food Council



HAVEN LURBIECKI

Chair: Seniors Focus Committee

Vice-Chair: Climate Action Committee

Representative: School District 43 Child Care Task Force, Tri-Cities Community Action Team, Tri-Cities Food Council

Alternate Representative: Arts Centre Society, Emergency Measures Policy and Planning Committee

Voting Designate: Municipal Insurance Association



CALLAN MORRISON

Chair: Transportation Committee

Vice-Chair: Land Use Committee, Parks and Environment Committee

Representative: Fraser Health Municipal Regional Meeting (North Region)

Alternate Representative: School District 43 Child Care Task Force, Tri-Cities Healthier Communities Partnership

Voting Designate: Municipal Insurance Association

Message from the CFO



We carry out our business on the ancestral and unceded homelands of the k'w'akw'əłəm (Kwkwetlem), səliwətəl (Tsleil-Waututh), x'məθk'əyəm (Musqueam), Skwxwú7mesh (Squamish), q'ic'əy (Katzie), q'a:n'ə'n' (Kwantlen), qiqéyt (Qayqayt), and Stó:lō (Sto:lo) Peoples, and extend appreciation for the opportunity to work on this territory.

Municipalities must annually prepare a five-year financial plan and adopt tax rates in accordance with the *Community Charter* (Section 165 *Community Charter*). The five-year requirement encourages city councils to think strategically and consider the longer-term impacts of current decisions.

When an entity embraces strategic planning, it gives the community confidence that decisions are well thought out and sustainable over the long term. City Council is in the process of completing their Strategic Plan that will set out the goals and objectives for their term of Office. Financial sustainability has long been a primary goal of City Council, recognizing that the goals and objectives must be sustainable and balanced with the ability to pay.

Financial sustainability is not only ensuring that the delivery of services is affordable now but also being mindful of the financial well-being of future generations.

To be financially sustainable, an entity must look to diversify and reduce its reliance on any one source of revenue as much as possible. The City diversifies its revenue base between property tax, utility fees, development levies, program fees, permits & licence fees, investment income, and fines & penalties. Entities must have autonomy to set revenues and have unrestricted access over a certain portion of those revenues. Reliance on other levels of governments and agencies reduces the City's ability to achieve financial sustainability.

The annual budget process begins with specific Budget Guidelines that are approved by Council to guide staff to prepare a sustainable Financial Plan, which considers the following:

- The services and level of service residents expect;
- Revenue including the relative level of taxation for residents;
- Businesses and diversification options;
- The level of taxation subsidies for programs; and,
- The level of funding for assets critical to deliver the services.

The budget process followed an accelerated timeline for the 2024-2028 Five Year Financial Plan. The draft Operating, Capital and Utility budgets were presented to Council over two full day budget workshops in October 2023. This enabled Council with an opportunity to immerse themselves in budget planning and the provision of services to be provided in 2024. In November, the Finance Committee approved the 2024 Utility Budgets as the 2024 Utility fees need to be included in the 2024 fees Bylaw. In December, The Finance Committee gave provisional approval of the 2024 Capital Budget and the 2024 Operating Budget.

In January the public will have an opportunity to provide comment as required under Section 166 of the Community Charter. Balancing the delivery of services with property taxes and user fees to meet community needs is the essence of the budget process required under the legislation. City Councils rely on feedback from citizens to tell them when they are hitting the mark.

The 2024 Five-Year Financial Plan presented some unique challenges. Inflation at the end of 2022 and through much of 2023 was the highest increases we have seen in decades. This inflationary pressure has increased costs around transportation, insurance, construction, contracted and professional services, and software maintenance. Additionally, to slow inflation the Bank of Canada continued to steadily raise interest rates throughout 2023 resulting in increased borrowing cost. Finally, high inflation has increased expectations regarding wage settlements for most of the city's bargaining units which have collective agreements that expired in 2021 and 2022.

Budget considerations have become increasingly complex as local governments respond to pressing community health and social issues. With declining support from senior governments for initiatives such as affordable housing, childcare, mental health, and homelessness, municipalities are faced with the challenge of absorbing the costs of these important services. Furthermore, the frequency and intensity of extreme weather events such as atmospheric rivers, heat domes, and the ongoing COVID-19 pandemic have put significant strain on municipal services, requiring them to adapt and respond to shifting community needs and expectations. As a result, budget considerations must take into account the need to address these pressing issues while also balancing the limited resources available.

Port Moody has emerged as a sought-after regional destination, thanks to its diverse offerings, including the Shoreline Trail, Rocky Point Park, Old Orchard Park, Sasamat Lake, Brewers Row, and more. As the City attracts more visitors, it is faced with the challenge of managing regional growth and transportation demand. Despite this growth, Port Moody is not generating sufficient revenues to keep pace with the increased pressures on its services. Moreover, the City is faced with a reciprocity challenge, as it is providing services to users from other growing municipalities, while also trying to match service levels with neighboring cities such as Burnaby and Coquitlam.

The Finance Committee will continue to deliberate over the 2024 Financial Plan covering the years 2024 through 2028, as staff will present the results of the public budget consultation, the City's Tax Policy for annual review, and the Alternative Tax Collection Scheme Bylaw. Currently the provisional 2024-2028 Five Year Financial Plan a net budgetary increase of \$5,368,000, which is estimated to represent an 8.13% tax rate increase for the average residential household. When factoring in all municipal property charges, including utility fees and drainage charges, the increase over 2023 is 7.20% or \$307.

I would like to recognize Council, as well as the Police and Library Boards, for the leadership they have provided throughout the budget process, as well as the Department Heads and their respective departments for providing balanced and reasonable budget submissions. We continue to face tough budget decisions in these challenging economic times that tries to balance the delivery of services with the current financial capacity of the community, and look forward to finalizing the budget in the Spring of 2024 once we have heard from the public.



Paul Rockwood, CPA, CGA, CRM
General Manager, Finance and Technology Department
Chief Financial Officer

Port Moody Overview

The City of Port Moody, located at the head of Burrard Inlet, was the original terminus of the Canadian Pacific Railway on the west coast of Canada, with the first passenger train arriving on July 4, 1886. Port Moody was incorporated as a municipality in 1913 with a population of just several hundred and has grown to a current population of about 33,535, with much of the growth occurring in the past three decades. Port Moody was historically an industrial town because of its tidewater location and rail connections, with numerous sawmills, two oil refineries, a deep sea port terminal, a steel pipe plant, a chemical plant, and a BC Hydro facility that provides voltage support to the transmission and distribution system, dotting the waterfront.

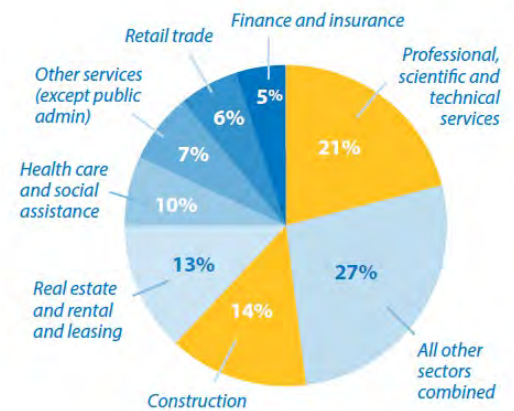
While heavy industry remains an important part of Port Moody's economy, the community has grown and changed significantly over the past century, with many new residents and businesses that have transformed the city from a mill town to a modern urban community. This transformation continues, with the Evergreen Rapid Transit Line completed in 2017 further enhancing economic opportunities for Port Moody, as well as making it an even more attractive community to live and work.



Key Business Sectors

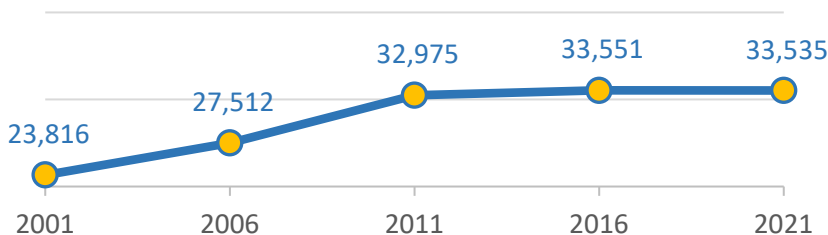
Key business sectors in Port Moody, as categorized by the North American Industry Classification System (NAICS 2012), include:

- professional, scientific and technical services;
- construction;
- real estate and rental and leasing services;
- health care and social assistance services;
- other services (except public administration);
- retail trade; and
- finance and insurance



Demographics

Population, 2001 – 2021 (statcan.gc.ca)



Population Growth and Projections

Port Moody's population has more than doubled over the past three decades, with an average annual increase of 611 residents (4.1%), making it one of the fastest growing municipalities in Metro Vancouver in percentage terms over the period. However, this growth has not been evenly distributed, with the majority of growth occurring between 1991 and 2011, which was a period of rapid housing development in the Heritage Mountain and Inlet Centre neighbourhoods. The City's population growth has slowed considerably in the last several years and has even declined in some recent years.

Metro Vancouver's Regional Growth Strategy has set a target population of 50,000 for Port Moody by 2050. Based on this target, the City's Official Community Plan has projected population will grow by an average of 529 residents (1.6%) annually, which is a lower rate of growth than over the past three decades. The lower rate is expected given that less land is readily available for new housing in Port Moody than in the past. Also, in all likelihood the majority of the housing developed in the City in the future will be apartments and, to a lesser degree, townhouses, which have a lower average number of persons per household than do the single family homes that have traditionally dominated Port Moody's residential development. It is also noted that the projected population of 50,000 by 2050 is based on the assumption that all land available to accommodate new housing units is fully built out over the next 30 years. As this is unlikely to be the case, the actual average annual rate of population growth in Port Moody is likely to be less than 1.6%.



Creating a unique, safe, and vibrant community

Like other cities, Port Moody is governed by provincial legislation called the *Community Charter* and the *Local Government Act*. This legislation directs city councils to provide services, laws, and other matters for community benefit. They also require city councils to promote the economic, social, and environmental well-being of the community.

City councils often interpret that legislation in similar ways for some basic services, but in very different ways for economic, social, and environmental services. Balancing the delivery of services with property taxes and user fees to meet community needs is the essence of the budget process required under the legislation. City councils rely on feedback from citizens to tell them when they are hitting the mark.

Economic, social, and environmental well-being

The City meets its *Community Charter* requirement to foster the economic, social, and environmental well-being of the community by developing and following the Council Strategic Plan. The Strategic Plan is developed early in the mandate of a new council after each election. We report on goals and progress for the previous year in our annual report, which is published each June. In addition, Council creates, as required, a number of committees, commissions, and task forces to coordinate and address specific needs of the community and make recommendations to Council.

The Council Strategic Plan is used to develop staff Business Plans, to carry out the goals of the Strategic Plan, and meet the needs of the community.

Our Financial Plan, commonly known as the budget, is the process of estimating the resources (funds, labour, materials, supplies, contractors) needed to complete the Business Plan within a given year, over a five-year planning horizon.

Your city is a service industry

Essentially the City operates as a service industry. We incur capital costs to build or purchase assets (equipment, infrastructure, facilities) and incur operating costs (labour, materials, supplies) to operate and maintain the assets to deliver services. Increases in operating costs are what typically drive tax increases, but capital funds, which traditionally came from other governments or other funds (e.g. reserves), are now coming more and more from taxation.

With respect to tax increases, we often hear that the bulk of a city's costs are related to staff. That is as true for cities as it is for all service industries. When you deliver services, the bulk of your costs are the people costs. In a city there are police officers, firefighters, bylaw officers, librarians, parks workers, fitness instructors, lifeguards, skating instructors, road crews, and sewer and water crews. Staff costs make up 55% of total operating costs.

Services & Impacts

Port Moody City Council interprets the *Community Charter* mandate to provide services, laws, and other matters for the benefit of the community, in the following ways:

Essential services - Service, facility, or activity of local government that is, or will be, at any time necessary for the safety, security, health, and mobility of the community.

- Police, Fire, Water, Sewer, Garbage and Recycling, Roads

Priority services - Service, facility, or activity of local government that is, or will be, at any time provided to enhance the prosperity and quality of life of the community.

- Parks, Recreation, Library, Bylaw Enforcement, Licensing & Permitting, Arts, Culture, Heritage, Planning, Environment Management

Support services - Service, facility, or activity of local government that is, or will be, at any time provided to support the essential and priority services.

- Administration, Finance, Human Resources, Payroll, Legislative Services, Information Technology, Tax Collection/Billing, Clerical, Communications

Service impacts

For each service, Council has to consider the capital costs of any equipment, infrastructure, or facility that is needed to deliver the service. In addition to those capital start-up costs, Council must consider the ongoing operational and labour costs of providing that service, as well as the asset and infrastructure renewal and maintenance costs.

Regardless of the service, Council will hear from residents who support the service, those who feel we can do without it, and others who think that we should deliver the service at a lower or a higher level. So, the decision is not simply whether or not the City should deliver the service, but also what level of service is appropriate and sustainable.

What's driving the budget?

All city councils today face challenges to broaden and increase levels of services. The level, scope, and breadth of the services requested by taxpayers are the main budget cost drivers. These include:

Population growth - requires more assets in the form of equipment, facilities, materials, supplies, and infrastructure, and more staff resources using those assets to deliver the services.

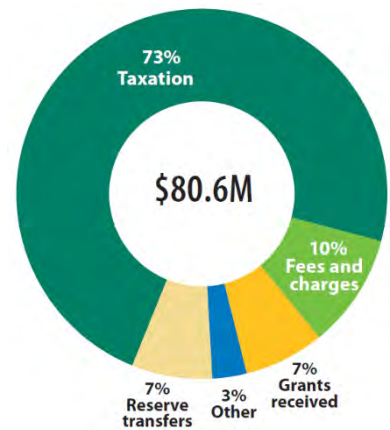
Increased activity - increasingly, there are more people of all ages active in the community.

Population diversity - means looking at a wider scope of services than traditionally provided.

How does the City fund these services?

The Community Charter gives the City the authority to levy taxes, user fees, and other revenues to generate enough revenues for funding the provision of services and community improvement programs.

Running a city is not cheap. Each year, Council debates long and hard on how much to raise taxes and user fees to cover increases in service costs. Taxation and utility user fees make up approximately 80% of our total revenues. Therefore, these property charges are an important annual Council consideration.



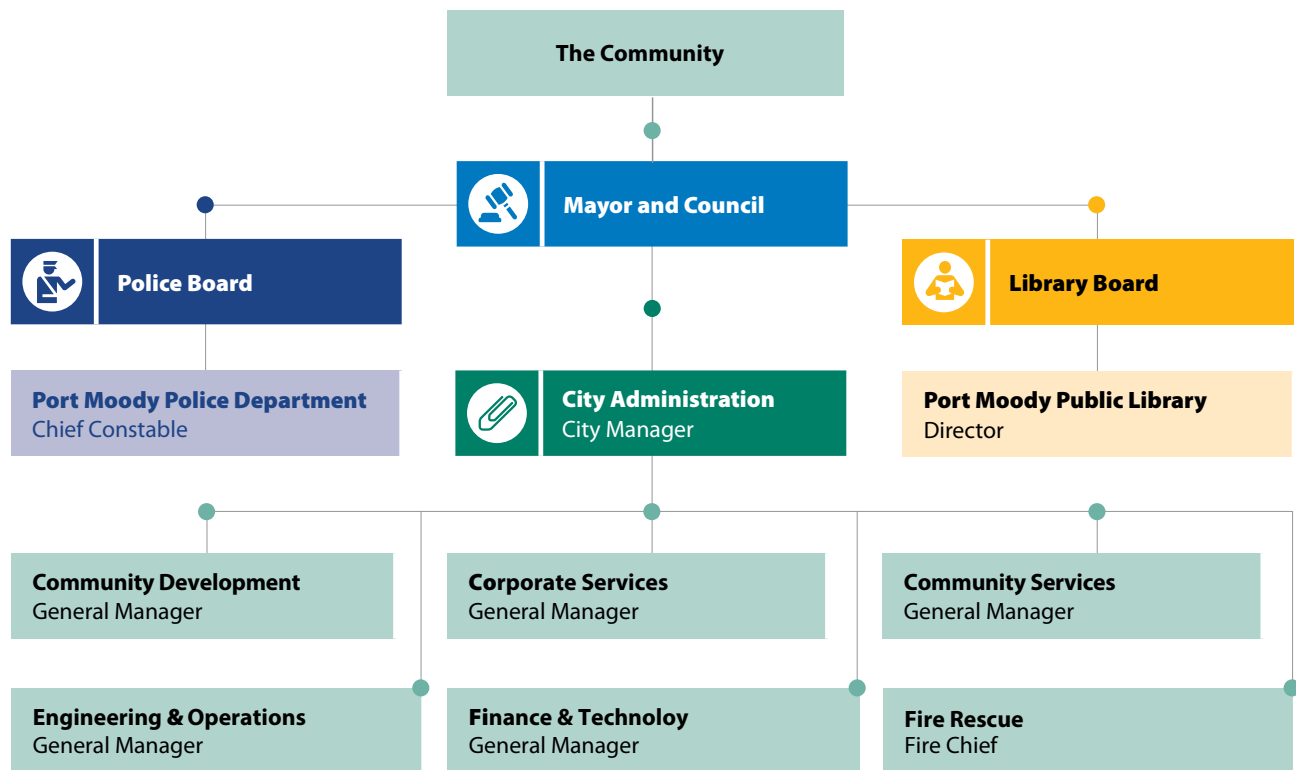
There is also a cost associated with not providing a service. For example, if the City did not provide easy and accessible garbage collection, garbage could become scattered around our city, becoming an eye-sore to the community and presenting costly health hazards. Lack of service, or low service, needs to be carefully considered as well.

Service cost challenges

Cities are also being challenged by rising costs from activities and events such as those listed below:

- crime/drugs/gang activity
- lawsuits/claims
- increased demand for information due to internet/social media trends
- security concerns - guards, cameras, monitoring software, insurance, cyber threats
- downloading from federal and provincial governments (e.g. Employer Health Tax and changes to Income Tax Act)
- reduced federal/provincial grants/funding
- stricter federal and provincial legislation requiring more stewardship and reporting
- higher labour costs and payroll deductions for EI, CPP, Pension Plan
- cost of construction, supplies, and materials
- provincially-mandated tax caps on port and other industries
- asset/infrastructure renewal costs

Organizational Structure



The reporting entity of the City of Port Moody is a full service municipality and is comprised of all departments, organizations, boards and enterprises financially accountable to the City of Port Moody, including the Port Moody Police Board and the Port Moody Library Board.

The Port Moody Police Board is responsible for providing oversight and governance to the Police Department in accordance and consistent with the Police Act. The Board is comprised of 7 members: the Mayor acts as the Board Chair; five members are appointed by the Province; one member appointed by Council. The Board works with the Chief Constable and the Senior Management team to develop and approve the Department's Strategic Plan, Financial Plan and objectives and policies.

The Port Moody Public Library Board is a governance board which operates under the authority of the Library Act of British Columbia. The Library Board is made up of eight Port Moody residents appointed by Port Moody City Council for two year terms. The Board also has one city councilor appointed for a one year term. The Board is responsible for providing Library services and programs in Port Moody. Board members, also known as library trustees, establish the policies, goals, and objectives of the library. They also advocate for the Library in the greater community. The day-to-day operation of the Library is the responsibility of the Library Director and senior staff.

In addition, the City provides an operating grant to the Port Moody Arts Centre to deliver arts and culture programs and events to the community; and an operating grant to the Port Moody Station Museum to provide heritage and culture programs as well as the preservation and display of the history and heritage of Port Moody.

Council Standing Committees

City Initiatives and Planning Committee	The City Initiatives and Planning Committee reviews, provides preliminary feedback and makes recommendations to Council regarding items in the early stages of development related to planning, housing, transportation, road and utility infrastructure, parks, City facilities, economic development, climate action and/or environment and provides feedback on other City initiatives.
Finance Committee	The Finance Committee reviews all financial matters referred to the Committee including, but not limited to, the City's operating and capital budgets, the annual audit and management letter, the annual report and funding alternatives, as well as items referred by other agencies.
Governance and Legislation Committee	The Governance and Legislation Committee assists Council in fulfilling its responsibilities for the City to review and make recommendations to Council, regarding: • effective corporate governance; • transparency and accountability to the public; • Council administrative procedures; • Corporate policies • Committees and Council effectiveness; and • other related issues that are put forward by the City Manager or referred by Council.
Strategic Priorities Committee	The Strategic Priorities Committee assists Council in fulfilling its responsibilities for the City by reviewing and making recommendations to Council, regarding: the Council Strategic Plan; • long-term strategic master plans and priorities; • intergovernmental relations; and • other related issues that are put forward by the City Manager or referred by Council.

Committees & Advisory Bodies

Advisory Design Panel	The Advisory Design Panel provides City Council and the General Manager of Community Development with comment and advice on certain development applications with regards to design, fit with location, and site context.
Arts, Culture, and Heritage Committee	The Arts, Culture, and Heritage Committee provides Council with advice and recommendations on issues related to Port Moody's arts, cultural, and heritage resources in an effort to align these important areas for the benefit of the City of the Arts.
Board of Variance	The Board of Variance consists of five members appointed by Council. They listen to public appeals about the strict application of certain local government provisions and regulations.
Climate Action Committee	The Climate Action Committee provides Council with advice and recommendations on ways in which the City can achieve carbon neutrality in corporate operations and community energy and emission programs for residents and businesses, specifically through the reduction of GHG emissions as detailed below and within the terms of the Council Committee System Policy and the Council Strategic Plan.
Economic Development and Tourism Committee	The Economic Development and Tourism Committee provides Council with advice and recommendations on strategic economic and tourism development directions and related matters within the terms of the Council Committee System Policy and the Council Strategic Plan.
Inclusion, Diversity, Equity, and Accessibility (IDEA) Committee	The IDEA Committee provides Council with advice and recommendations on inclusion, diversity, equity, and accessibility issues, strategies and initiatives as detailed below and within the terms of the Council Committee System Policy and the Council Strategic Plan: • reviewing proposed or existing policies, programs, and bylaws related to services for, or relating, to accessibility in all its forms, New Comers to Canada and people from diverse backgrounds, and Reconciliation. • reviewing short-, medium-, and long-term goals to accessibility and equity within municipal jurisdiction; • opportunities for strengthening the City's existing recreation programs and services for all residents; • opportunities for Reconciliation, anti-racism and inclusion actions and programs; • providing feedback on how to more meaningfully connect with communities and groups not always reached by traditional challenges, with opportunities to act as liaisons where warranted. • hearing and providing recommendations to delegations by community groups, social service agencies and others and makes recommendations to Council; • reviewing proposed or existing or proposed policies, programs, and bylaws related to services for or relating to people experiencing homelessness or housing precariousness that are not within the purview of the Tri-Cities Homelessness and Housing Task Force;

	• considering other social planning issues as may be referred by Council; and • any other matters referred by Council.
Land Use Committee	The Land Use Committee provides Council and the General Manager of Community Development with comment and advice on proposed land use changes as detailed below and within the terms of the Council Committee Systems Policy. • proposed land use changes through the review of Official Community Plan, Zoning Bylaw, Land Use Contract, or Temporary Use Permit applications as specified in Development Approval Procedures Bylaw, 2011, No. 2918, and will provide recommendations to Council and the General Manager of Community Development as part of review process of these applications; and • review and advise Council on bylaws, plans, studies, or policies on land use planning matters referred by Council.
Library Board	The Library Board is a governance board that provides public library services and programs in Port Moody.
Parks and Environment Committee	The Parks and Environment Committee provides Council with advice and recommendations on parks and environmental issues as outlined below and within the Council Committee System Policy and workplans derived from Council's Strategic Plan: • long-term planning, management, maintenance, improvement, operation, control, construction, and use of Parks and Recreation facilities; • fee schedule for all facilities, programs, and operations on which fees shall be levied on an annual basis; • existing or proposed bylaws and policies related to the protection and enhancement of the City's parks and environment; • requirements for parks and environment in new development or re-development within the city as referred by Council; • opportunities for park enhancement and environmental protection within the city; and • other areas identified by the committee with approval from the Council.
Seniors Focus Committee	The Seniors Focus Committee provides Council with advice and recommendations on seniors' issues, strategies and initiatives as detailed below and within the terms of the Council Committee System Policy and the Council Strategic Plan: • recommendations provided in the Age Friendly Community Planning Project report; • short, medium and long term goals to address seniors' issues within municipal jurisdiction; • opportunities for strengthening the City's existing recreation programs and services for seniors; • current and future trends that may influence the delivery of services for seniors; • opportunities for corporate alliances; • seniors' issues, strategies and initiatives within municipal jurisdiction; • other areas identified by the committee with approval from Council.
Transportation Committee	The Transportation Committee provides Council with advice and recommendations on traffic and transportation issues and priorities, and related matters as detailed below and within the terms of the Council Committee System Policy and the Council Strategic Plan:

	• traffic safety; • accessibility; • traffic operational issues; • sustainable transportation modes including the reduction of Greenhouse Gas Emissions; • traffic calming and place making; • parking needs and systems; • other areas identified by the committee with approval from the Council.
Youth Focus Committee	The Youth Focus Committee provides Council with advice and recommendations on youth issues, strategies, and initiatives as detailed below and within the terms of the Council Committee System Policy and the Council Strategic Plan: • Short-, medium-, and long-term goals to deal with youth issues; • Opportunities for strengthening the City's existing programs and services; • Current and future trends that may influence the delivery of youth services; • Opportunities for corporate alliances; • Youth issues, strategies, and initiatives; • Any other matters referred by Council; and • Other areas identified by the Committee for approval by Council.



Section Two

Integrated Planning Framework

Integrated Planning Framework

Port Moody's integrated financial planning framework comprises separate but complementary processes. These processes result in a set of integrated plans that support the overall vision and mission of the City, and they enable us to align activities and resources to achieve Council's Strategic Plan goals and the City's annual business plan priorities.

Strategic Plan:

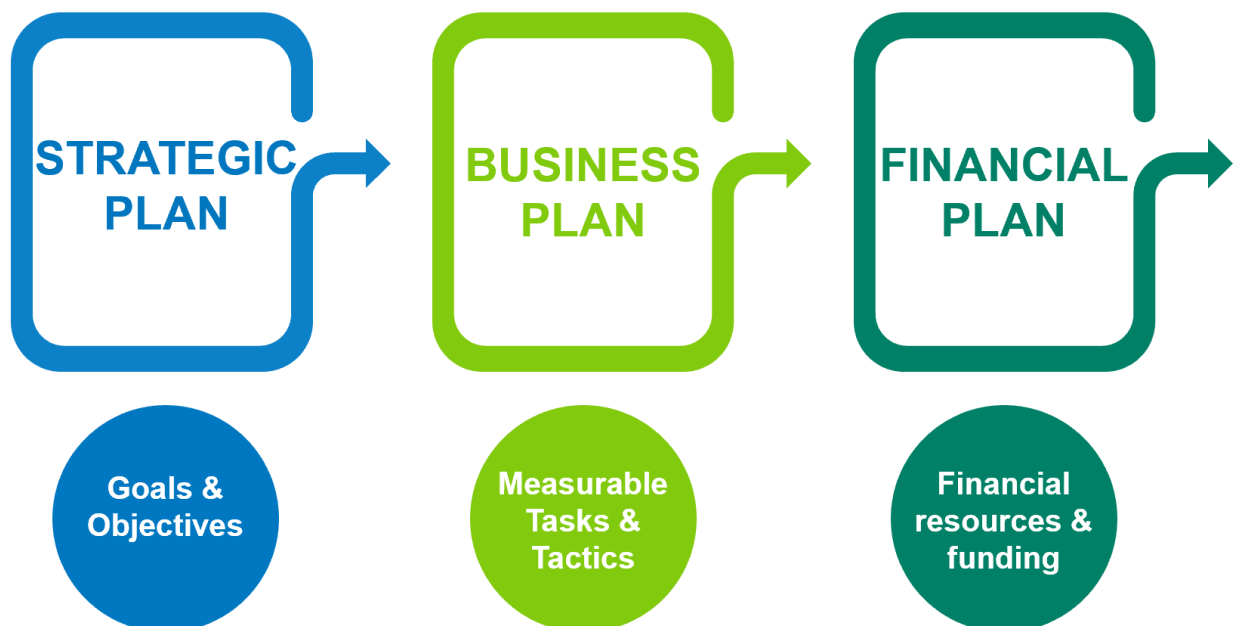
The Strategic Plan is the highest-level statement of the City's aspirations for the future. It is developed with a long time frame in mind and is updated every four years following the municipal election. The Strategic Plan articulates Port Moody's vision, mission, values and broad strategic goals. We monitor our progress on the plan through an annual review of key performance measures.

Business Plan:

The Business Plan translates high-level strategic goals into priorities for action. These priorities and their associated work items are established annually by Council. We monitor our progress on the business plan through reports to Council every four months and through annual reviews of operational performance measures.

Financial Plan:

The Financial Plan outlines the financial resources needed to support the Strategic Plan, Business Plan and the City's operational business. Updated annually, the Financial Plan is a five-year plan that includes a budget for revenues, expenditures and capital projects.





2023–2026 *Council Strategic Plan*

Photo by Roger Gaudette

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Photo by Roger Gaudette

ABOUT *the* PLAN:

Port Moody Council officially adopted their 2023–2026 Strategic Plan in March 2023. This strategic plan provides a framework for setting priorities and making decisions. It will guide Council and City staff over the next four years as they develop policies and deliver services to the community. Council and staff will focus on four strategic priority areas: sustainable core services, healthy community development, resilient natural environment, and vibrant and prosperous community.

portmoody.ca/stratplan



► **Port Moody Council** Standing from left to right: Councillor Kyla Knowles, Councillor Haven Lurbiecki, Councillor Callan Morrison, Councillor Samantha Agtarap. Seated from left to right: Councillor Amy Lubik, Mayor Meghan Lahti, Councillor Diana Dilworth

VISION STATEMENT

Embracing nature and the arts;
the most liveable city in the world

MISSION STATEMENT

To lead bold initiatives and provide
our community with exceptional
services and a sound financial future

STRATEGIC PRIORITY AREAS



Sustainable
Core Services



Healthy
Community
Development



Resilient Natural
Environment



Vibrant and
Prosperous
Community



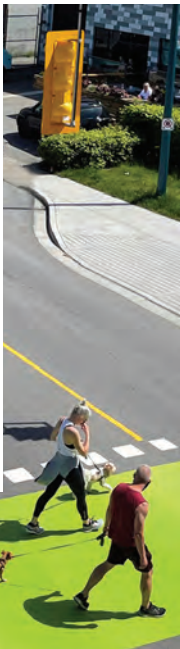
STRATEGIC PRIORITY AREA

Sustainable Core Services	
Strategic Goals	Objectives
Prioritize core services	- Align service levels and financial planning - Enhance and standardize customer service approach - Support emergency preparedness and plan for business continuity
Ensure financial sustainability	- Increase and diversify revenues - Develop a strategy for future uses of City lands - Plan for asset lifecycle and renewal costs
Lead with good governance	- Strategically focus public engagement opportunities and ensure public information is accessible - Ensure effective Council and organizational governance - Maintain and improve the efficiency of City processes



STRATEGIC PRIORITY AREA

Healthy Community Development	
Strategic Goals	Objectives
Create complete and connected communities through balanced growth	- Prioritize transit-oriented development and diverse and equitable housing options - Improve neighbourhood connections and identify unique neighbourhood needs, including commercial/retail services - Implement best practices that result in growth that is consistent with community needs
Provide safe, efficient, and accessible transportation options	- Embrace a multi-modal approach for mobility - Provide safe and comfortable transportation options for all ages and abilities - Strategically plan for the City's transportation networks
Enhance community wellbeing	- Facilitate community well-being through programs and long-term planning - Provide recreation services and access to indoor and outdoor amenities for all ages and abilities - Incorporate our values, including diversity, equity, inclusion, Truth and Reconciliation, and climate action, into our policies, plans, and initiatives





STRATEGIC PRIORITY AREA

Resilient Natural Environment



Strategic Goals	Objectives
Protect, integrate, and enhance our natural assets	• Protect and enhance natural waterways and the public foreshore • Expand the City’s green infrastructure • Strengthen the City’s urban forest
Advance climate change mitigation and adaptation	• Prioritize implementation of climate action initiatives • Plan for extreme weather, coastal flooding, and sea level rise • Collaborate on regional initiatives
Enhance and expand parkland and open spaces	• Increase, expand, and enhance urban parks • Optimize park-user experiences • Increase and improve trails and open spaces

STRATEGIC PRIORITY AREA

Vibrant and Prosperous Community



Strategic Goals	Objectives
Improve the local business climate	• Prioritize implementation of the Economic Development Master Plan • Focus on growth of priority business areas • Provide support and communication to businesses in redevelopment areas
Enhance vibrancy through placemaking, arts, culture, heritage, and tourism	• Develop a vision for the “City of the Arts” • Facilitate events and festivals in our community • Strengthen the vibrancy of our waterfront and main thoroughfares
Leverage public spaces	• Determine strategic direction for existing and future civic facilities • Determine direction for underutilized City lands • Enhance places where people naturally gather



Business Planning

The 2023 Corporate Project Plan is a snapshot of all the projects currently on staff workplans that directly advance Council's vision, as laid out in the 2023–2026 Port Moody Council Strategic Plan. The Council Strategic Plan charts the course for the city over the next four years. It provides a framework for the decisions Council will make and guides our approach for delivering services to the community. Our Executive Team has worked with Senior Leadership Team members to create a Corporate Project Plan that aligns staff work plans with Council's priorities. As a staff team we looked at each strategic priority area, goal, and objective, and identified new or existing projects that are in alignment.

The implementation of Corporate Project Plan projects is being monitored and tracked using Envisio software. Envisio is a software that monitors the progress made towards Council's Strategic Plan. This program utilizes a dashboard that provides a wealth of performance data information to accurately show whether the City is on track to achieve these goals. Tracking progress towards objectives is critical to strategic planning as the City has relevant information to gauge what is working and where there are opportunities for improvement to create a more effective strategy moving forward. With citizens calling for more transparency, governments have a responsibility to make key data readily accessible and Envisio provides this important functionality.

There are 114 total projects*:



29	Sustainable Core Services
37	Healthy Community Development
26	Resilient Natural Environment
22	Vibrant and Prosperous Community

*Current as of October 2023. The number of projects will change as projects are completed and as new direction is provided by Council.

The Corporate Project Plan has strategic and operational projects:

STRATEGIC PROJECTS

shape the future direction of the City, have long term impacts, or require a significant investment of resources. Strategic projects are identified as either Priority 1 or 2 to guide staff work sequencing if competing priorities arise.

OPERATIONAL PROJECTS

consist of smaller scale projects or the ones that would typically fall within a departmental work plan.

Financial Planning Process

Overview

BC Municipalities must annually prepare a five-year financial plan and adopt tax rates in accordance with the *Community Charter*. The five-year requirement encourages city councils to consider the long-term impact of current decisions. For example, for a proposed new service, councils must consider the impact of providing the service for years to come. When undertaking a capital project, they must consider the annual operating and maintenance costs and not only the initial capital cost.

City staff work on the budget year-round, either drafting it, presenting it, amending it, or monitoring and reporting on it. The City does have a formal budget process that it follows, scheduling the different phases from the drafting of the budget, through deliberations by the Finance Committee, to public input, to approval by City Council, up to the setting of the tax rates to the final phase of billing and collecting the taxes. Please see a detailed budget timeline on the page 28.

Budget Guidelines and capital and operating templates were distributed in May and due back to the Financial Planning team in July/August 2023. In line with past practice, the Utility budgets were reviewed and deliberated prior to the general fund budgets to ensure they were approved and their corresponding rates are to be included in the Fees Bylaw. Financial Planning staff organized a variety of budget training and learning opportunities.

The Finance Committee approved the provisional capital plan in December 2023. This was an accelerated timeline for capital project budgets to allow departments to either tender contracts and begin work on their projects early in the New Year, or order new equipment so it could be put into service as soon as possible.

Let's Talk Taxes: Public Consultation

In accordance with the provisions of the Local Government Act that a Council must undertake a process of public consultation regarding the proposed financial plan before it is adopted. Engage Port Moody, the City's online public engagement hub, is adopted for public budget consultation in January 8 – January 28, 2024.



Let's Talk Taxes is a branding the City has established to identify to the community the public consultation process over the budget and any proposed tax increase. The community has become familiar with the branding enabling the City to easily market the process.

The City of Port Moody established a Citizen's Advisory Group (CAG) in 2016 as an advisory body with members appointed by Council to consider a variety of matters of importance to all residents. Membership in the CAG does not require participants to have any specific expertise in the matters being considered. This has allowed interested residents to participate in the decision-making process, and provides Council with a readily accessible and representative group of engaged citizens to consult on any issue.

As all relevant information is presented to the participants at the meeting prior to soliciting their input, the input received can be expected to be better informed than input gathered from a general citizen survey. The use of the CAG is one element of the City's overall Community Engagement Strategy, and has been monumental in achieving increased participation in budget consultations at the City.

The CAG and public were invited to the public budget consultation via Engage Port Moody. A survey was distributed to the CAG and released through social media/ media releases, on the City's website and per request. Budget information was provided on the City website including a budget booklet (Let's Talk Taxes), a budget breakdown infographic, and the draft financial plan. The City used consistent questions with previous consultations to allow for year-over-year comparison and tracking. A broader budget consultation remained open for an additional three weeks to allow time for members of the community to provide feedback in the 2024 plan.

Bylaw Adoption

Budget deliberations occur with the Finance Committee through early 2024, with first three readings of the Five-Year Financial Plan Bylaw and the corresponding 2024 Tax Rates Bylaw at Regular Council scheduled on April 23, 2024. Adoption of the Bylaws is required prior to May 15.

Additional Tools and Resources

Financial Plan Guidelines: Financial Plan Guidelines are approved by the Finance Committee and distributed to staff annually prior to beginning budget preparations in the summer. These provide helpful information as well as summarized Council direction to staff as they begin to draft their budgets.

2023 Corporate Project Plan: The Corporate Project Plan details the projects that are in staff work plans and which support the 2023-2026 Council Strategic Plan. All projects in the plan align with Council's priorities and serve to advance their vision.

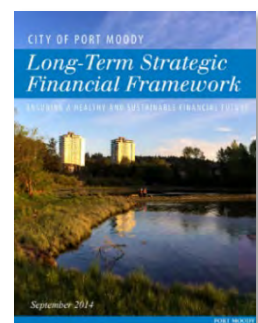
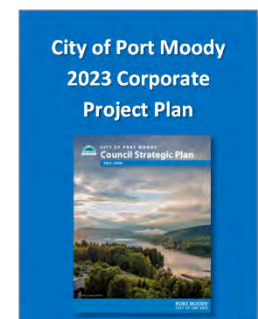
The Corporate Project Plan makes a distinction between strategic and operational projects. Strategic projects are not part of regular city operations and fit one of the following criteria:

- shape the future direction of the city (internally or externally),
- create significant long-term impacts, or
- require significant investment.

Operational projects consist of smaller scale projects or the ones that would typically fall within a departmental work plan.

Within the strategic projects, there is also a distinction between Priority Level 1 and 2 projects. The priority level 1 projects are the Council must do's and represent the top priority for staff when they are dealing with competing priorities.

Long Term Strategic Financial Framework: While the Strategic Plan sets out the goals and objectives of Council, Council acknowledges they cannot be achieved at all costs. Financial sustainability is a primary goal of City Council, and City Council recognizes that its goals and objectives must be balanced with its ability to pay, and the impact they will have on the long term financial sustainability of the City. The City's LTSFF is a reference document that ensures the City of Port Moody is well managed, affordable, and sustainable. It is the responsibility of Council and management to assure the community that the City is in, and remains in, sound financial condition for current and future generations. To that end, a sound administrative and financial framework of principles and guidelines needs to be



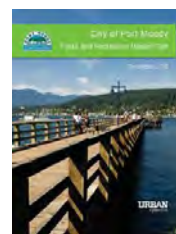
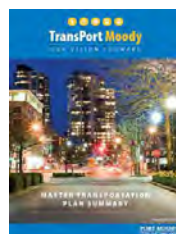
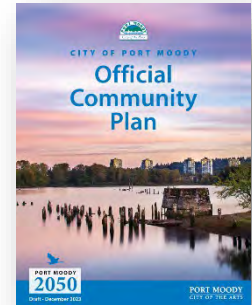
developed to provide stewardship over critical assets and resources. The LTSFF identifies the principles, strategies, and models that Council has determined the City will need to keep on track towards financial sustainability. The LTSFF is a dynamic document that is reviewed on a periodic basis to make sure the principles are consistent with current best practices.

Official Community Plan: The Official Community Plan (OCP) provides overall goals, strategies, and visions for the community. It is intended to provide a degree of certainty for the future development of the community. In that sense, the OCP is source document utilized by staff to budget capital projects and other planning and development related projects.

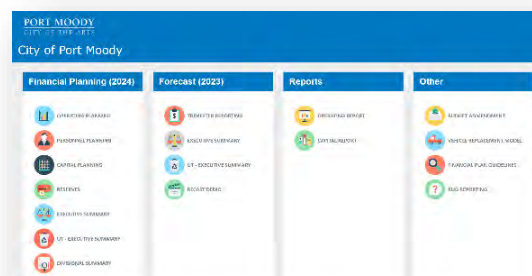
Climate Action Plan: Port Moody's Climate Action Plan is a community-wide plan that outlines actions to help the City and its residents adapt to climate change and reduce greenhouse gas emissions (GHGs) that contribute to the warming of the Earth.

The Plan focuses on mitigation and adaptation. Mitigation – working to reduce or prevent the emission of GHGs – is an important part of responding to climate change. However, even if we significantly reduced GHG emissions overnight, the effects of climate change would continue to be felt by future generations for a long time to come. That is why our Climate Action Plan also focuses on adaptation measures, which will help us adjust to our new normal in Port Moody and reduce our vulnerability to the harmful effects of climate change.

Departmental Work Plan and Master Plans: The City of Port Moody has a variety of master plans that help guide major initiatives. These documents, that provide a future vision for the city, are used in conjunction with Council's Strategic Plan, and the Staff Action Plan, in the business planning and financial planning process. These include documents that guide transportation, parks, recreation planning and other major decisions of the City.



Budget Software: The City has developed a modern and sophisticated budget software module that provides a powerful set of analytic tools for departments to prepare and enter their budgets. The software allows departments to see past budget information year over year, drill down into actual line item transactions, perform what if analysis, graph data and trend lines, and view a variety of real time financial date and information. This tool has been critical in providing departments with a user-friendly tool that allows them to house all their budget related data that was traditionally captured on a variety of spreadsheets and other medium.



Detailed Budget Timeline

2023
May

Budget Guidelines Approval
Packages distributed to departments

2023
Jun
-
Aug

Budgets prepared by departments

2023
Sep
-
Oct

Financial Planning staff review 2024–2028 Budgets with departments

Department budget Deliberations / Presentations to Finance Committee in two Full-Day Budget Workshops

2023
Nov

Utility Budget Approval
Introduce Provisional Capital Budget

2024
Dec

Provisional Budget Approval
Provisional Capital Approval

2024
Jan

Budget Consultation and Engagement via Engage Port Moody

2024
Feb
-
Mar

Tax Policy
Alternative Tax Collection Scheme
Revised Roll Update
Budget Consultation results considered

2024
Apr

Approval proposed Financial Plan & Tax Rates
2025 Budget Guidelines
First three readings - Financial Plan & Tax Rates Bylaw

2024
May

Adoption - Financial Plan & Tax Rates Bylaw



Section Three

Financial Plan Overview

Financial Policies

When compiling the City of Port Moody's Five-Year Financial Plan, the following policies are used as a framework to ensure proper fiscal accountability and stewardship over the City's funds:

Balanced Five-Year Budget:

In compliance with Section 165 of the *Community Charter*, the City's Five-Year Financial Plan must be balanced. The total of proposed expenditures and transfers to other funds for a year must not exceed the total of proposed funding sources and transfers from other funds for the year. The budget of a City has the force of law and is a key component of compliance in the public sector. Budget comparisons are required to be presented in conjunction with the City's financial statements, and authority to spend is provided exclusively through the budget adopted by Council. The budget aligns spending with Council and community priorities to provide valued services and programs.

Public Consultation:

In compliance with Section 166 of the *Community Charter*, the City's Five-Year Financial Plan must be available for public consultation prior to the plan being adopted. The plan must be adopted by May 15.

Basis of Budgeting:

The budget is prepared using the accrual method of accounting. This is consistent with Public Sector Accounting Board (PSAB) requirements when compiling financial statements. PSAB requires that all inter fund activities be eliminated. However, for budgeting purposes these are included in the plan to provide a balanced and transparent budget.

Tangible Capital Asset Policy:

Tangible capital assets are also budgeted according to PSAB standards. As per the City's Tangible Capital Asset (TCA) Policy, tangible capital assets are non-financial assets with physical substance that:

- Are held for use in the production or supply of goods and services, for rental to others, for administrative purposes or for the development, construction, maintenance or repair of other tangible capital assets
- Have useful economic lives extending beyond an accounting period
- Are to be used on a continuing basis
- Are not for sale in the ordinary course of operations

Examples of TCAs at the City are:

- Fleet Vehicles
- Buildings & Office Furniture
- Roads
- Water and Sewer Infrastructure
- Computers and Telecommunications Equipment

Asset Management Plans:

The City's Asset Management Investment Plans (AMIP) provide an integrated approach that combines planning, life cycle and risk analysis. Furthermore the AMIP includes financing principles to guide staff in managing infrastructure effectively and efficiently.

An effective asset management process enables the City of Port Moody to continuously deliver defined levels of service at an acceptable level of risk while managing the costs of owning, operating and maintaining infrastructure assets during their lifespan.

Debt Management:

The City recognizes that the foundation of any well-managed debt program is a comprehensive debt policy. Debt Management Policies set forth the parameters for issuing debt and managing outstanding debt and provides guidance to decision makers regarding the timing and purposes for which debt may be issued and the types of debt and structural features that may be incorporated.

Investment of Available Funds:

The investment policy for the City provides the framework for investment portfolio management to City staff. This policy considers industry best practices, and incorporates recommendations pursuant to the Government Finance Officers Association (GFOA).

It is the policy of the City to invest municipal funds in a manner that will provide the optimal blend of investment security and return, while meeting the daily cash flow demands of the City and complying with the statutory requirement of the *Community Charter*. These policy guidelines are applicable to all funds managed by the City. These funds are pooled and interest revenue is allocated on an annual basis.

Investments managed by the City invested in accordance with sound investment management principles contained with the policy and conform to Section 183 of the *Community Charter*.

Investments reflect a conservative philosophy based on three fundamental objectives, in the following order of priority:

Preservation of Capital – Investments shall be made to ensure the safety of the principal within the portfolio. This is accomplished by placement of funds with creditworthy institutions and through portfolio diversification. Portfolio diversification is necessary in order to minimize potential losses on individual securities and to maximize the yield from a combination of financial products.

Liquidity – The investment portfolio shall remain sufficiently liquid to meet all operating and capital requirements that may be reasonably anticipated.

Return on Investment/Yield – The investment portfolio shall be designed with the objective of maximizing market rate of return subject to the investment risk constraints and liquidity requirements of the City.

Socially Responsible Investing:

It is widely acknowledged that the extraction and burning of fossil fuels contributes to atmospheric buildups of carbon dioxide, and as a result, the earth's temperatures have been slowly increasing to critical levels causing catastrophic climate changes. While there is global acceptance that industry and the economy should be moving away from reliance on fossil fuels to reduce carbon emissions into the atmosphere, the debate lies in the urgency, how the transitions should be managed, and where the pressures to reduce should be exerted. There is a widely held belief that finance can be a tool to combat climate change. Following along this line, the City decided in 2020 to exert financial pressure by diverting City investment funds away from companies that use those funds to finance the extraction and burning of fossil fuels.

Over the past two decades, an increasing number of investors have begun to consider non financial criteria, such as social and environmental criteria, in making investment decisions labelled socially responsive investing (SRI). Various investors, with different motives, engage in SRI through distinct strategies. While the SRI movement is gaining momentum, the effects of SRI strategies have been difficult to identify and quantify. Currently, throughout the investment world, there is increased focus on improving and standardizing SRI "labels" to support transparency and consistent practices with regard to investments labelled SRI. The intent is to reduce confusion, level the playing field and avoid paying unnecessary premiums.

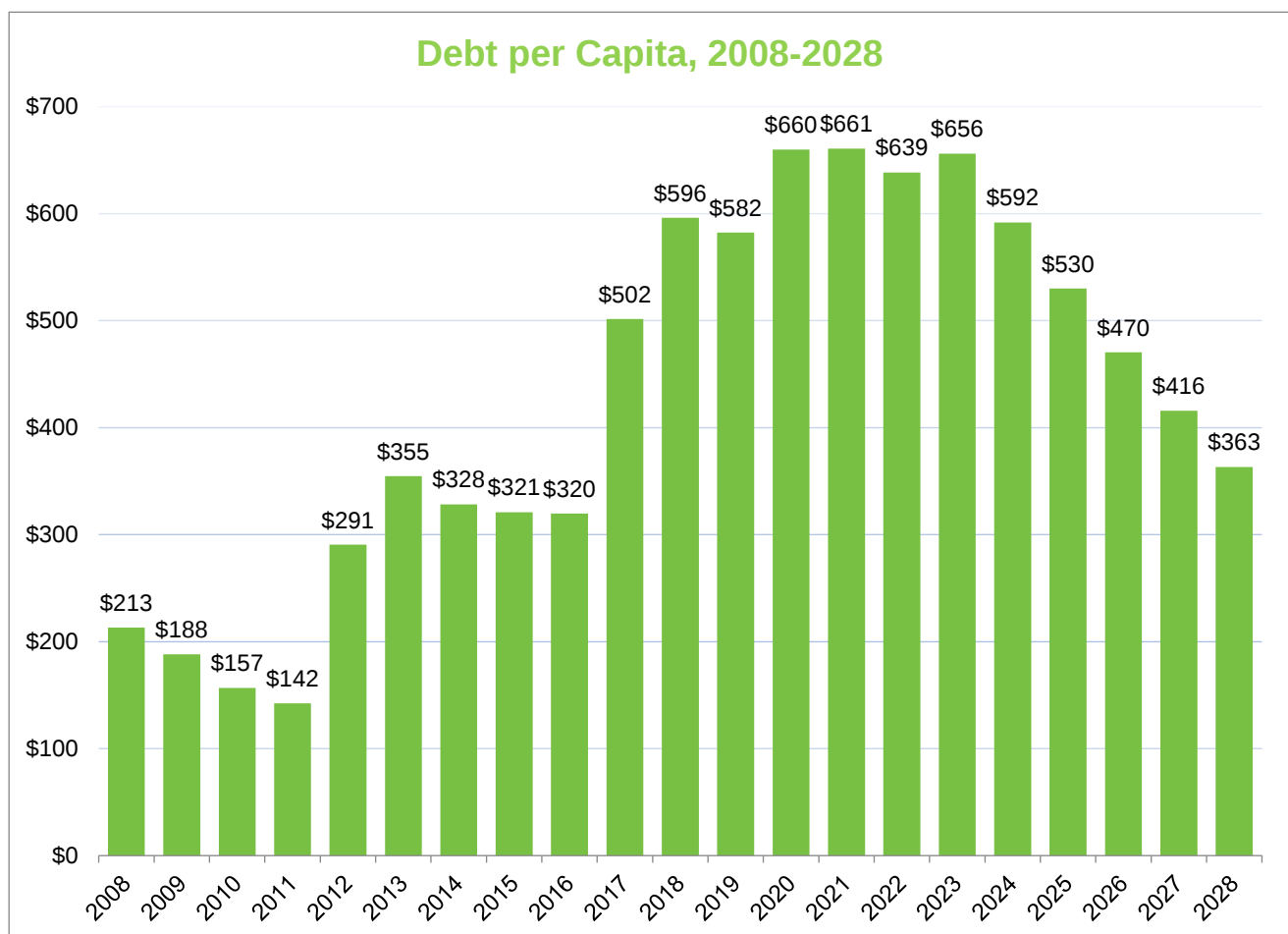
As a result of the current inconsistencies around evaluation criteria, rating agencies and the overall complexity around SRI, local governments looked to the Municipal Finance Authority (MFA) to develop a fossil fuel free fund that member municipalities could confidently invest in. The City, like other agencies, was willing to look beyond portfolio performance alone and adopt a policy that supports the divestment movement, helping steer the economy away from reliance on fossil fuels as a long term financial strategy to protect the global environment. In 2020, the City amended its investment policy and invested a significant portion of the portfolio into the newly developed MFA fossil free fund.

Debt

In addition to our cash, reserves, and the age and condition of our assets, a financial health analysis must consider our debt levels and debt capacity.

Local governments rarely amass the cash surpluses required to pay the significant cost of major capital projects and must periodically use debt markets to finance the infrastructure needed to continue to deliver critical services to the community. Debt is a recognized and accepted financing strategy, and an effective way of smoothing infrastructure costs over time so that all benefiting generations share costs equitably. Using debt to finance large capital projects allows those projects to proceed sooner, often allowing the local government to leverage the borrowed dollars against federal or provincial grant programs. Being a debt-free municipality is a lofty goal but, as good as it sounds, it is not good when viewed in the context of deteriorating infrastructure.

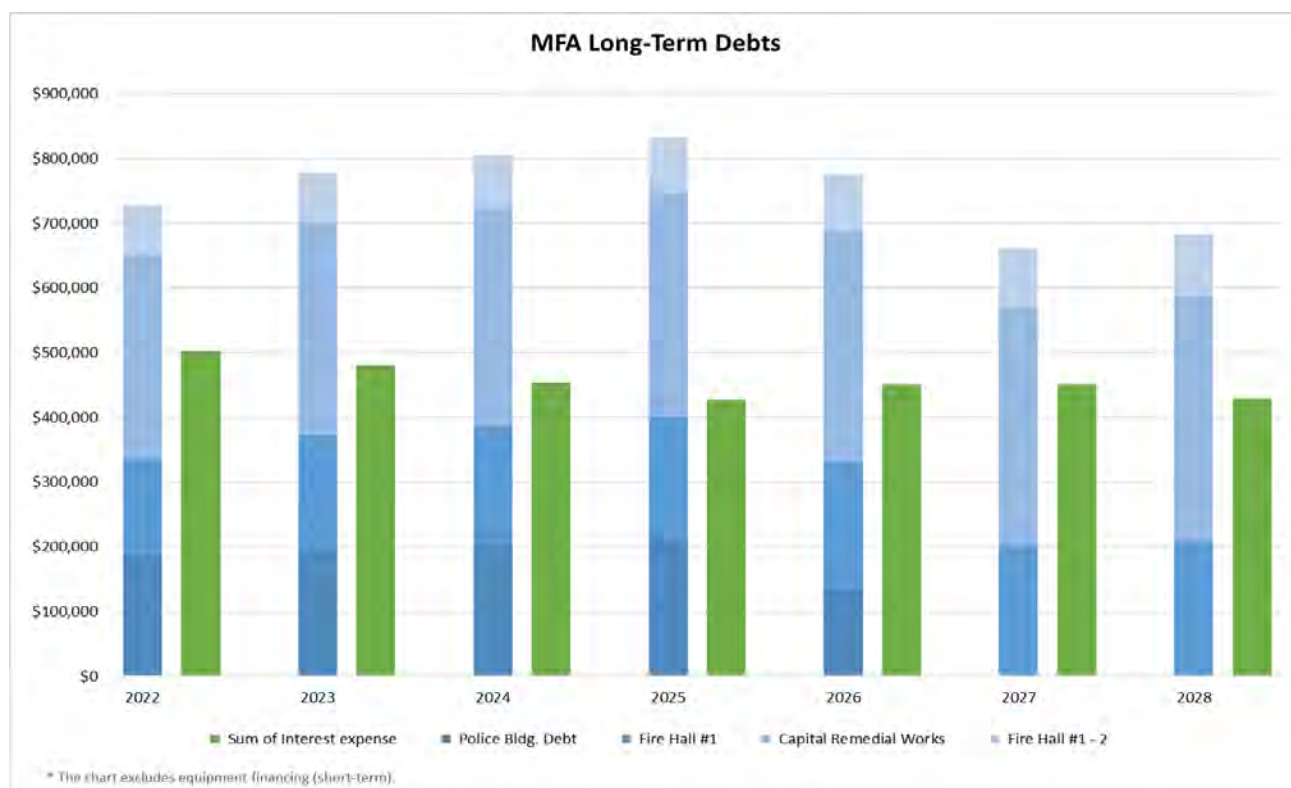
In BC, all long-term capital financing is required to be financed through the Municipal Finance Authority (MFA). The MFA was created in 1970 by the Province to pool the borrowing needs of all local governments in BC to provide the most competitive rates possible. The MFA's continued triple AAA credit rating means it is able to offer lending rates the private banking establishment has not been able to match. While the City continues to access debt to supplement its capital financing needs, the City retains a healthy debt capacity and debt-per-capita ratio.



The City was virtually debt-free in 2004 and, in 2005, took on debt to expand and renovate the aging Recreation Complex. Again in 2006, the City needed to borrow to replace the Police Building which had reached the end of its useful life.

In the April 16, 2011 referendum, the public approved borrowing up to \$16 million to replace another aging building, Fire Hall #1. Borrowing to replace the fire hall was not a decision made lightly. Replacing a fire hall is considered a safety priority. To minimize the impact to taxpayers, Council capped the project at \$11 million and the borrowing at \$9 million and established a Fire Hall Replacement Levy to pay the debt. The City borrowed \$6 million in 2012 and \$3 million in 2013. The resulting debt rose to approximately \$291 per capita in 2012, and increased to \$355 per capita in 2013.

In 2015, the debt taken on in 2005 to renovate and expand the Recreation Complex was fully paid off. In 2016, the City repurposed the funding used to finance the 2005 debt to fund \$10.5 million in debt for emergency and backlogged repairs to some critical City assets (e.g. City Hall, Recreation Complex, Port Moody Arts Centre). The repairs were identified by consultants and architects through facility condition assessments. By repurposing the 2005 debt funding, the City was able to avoid a tax increase to finance the debt (2017 and 2018).



Most recently, the City has used debt to finance the replacement of critical Fire Rescue apparatus. The City's Ladder Truck and a Fire Engine were replaced in 2020, a Fire Engine was replaced in 2022, and a Fire Rescue truck was replaced in 2023.

Under *Community Charter* section 174, municipalities may incur debt, to a maximum Liability Servicing Limit, calculated as 25% of annual municipal revenues that are considered controllable and sustainable (taxes, fees, and unconditional grants) less net taxation revenue from Class 4 properties (ie. where Class 4 revenues are higher than the provincial average). For the City of Port Moody, this liability servicing limit was \$17.9 million in 2022. The budgeted cost of principal and interest debt payments in the general operating fund is \$1.8 million in the 2023 financial planning period, which is below the allowable limit.

Section Four

2024-2028

General Operating Budget



Photo by Anita Niven

2024-2028 Five-Year Financial Plan

EXECUTIVE SUMMARY

	2024 City Services (\$)	Tax Distribution (%)	Average Household * Costs (\$)	Increases from 2023 (\$)
General Government Services				
City Administration	1,504,000	2%	74	6
Corporate Services	3,398,000	6%	167	6
Finance & Technology	4,443,000	8%	218	16
Fiscal Services	3,926,000	7%	193	50
Total General Government Services	13,271,000	23%	651	78
Community Safety				
Fire Rescue	11,249,000	19%	552	39
Police	15,044,000	25%	737	45
Total Community Safety	26,293,000	44%	1,289	84
Community Development	1,145,000	2%	56	9
Community Services	13,019,000	22%	639	49
Engineering & Operations	3,125,000	5%	153	1
Library	2,290,000	4%	112	2
Property Taxation for City Services	59,143,000	100%	2,900	224

**Based on a preliminary 2024 average residential assessed value of \$1,248,000*

2024-2028 Five-Year Financial Plan

EXECUTIVE SUMMARY

City - Operations

Revenue Changes	-1,164,126
Salary Adjustments	1,842,764
2023 New Positions Phase in	400,607
Operating Expenses	953,631
• Contracted and Professional Services	439,134
• Equipment/Vehicle	243,707
• Insurance and Claims	74,521
• Supplies and Materials	116,744
• Personnel - Training, Prof. Dues	41,649
• Sundry/ Miscellaneous	148,575
• Utility Shift	-110,699
Reserve Changes	856,164
	2,889,040

PMPD

1,004,580

Sub-Total Operations

3,893,620

Asset Levy

532,000

Sub -Total

4,425,620

New Funding Requirements

• Climate Action Implementation	532,000
• Fire Rescue	273,374
• PMPD	269,972
• Public Art Coordinator	86,253
• Car Free Day	123,600
• Mayor's Arts and Business Coalition Task Force	75,000
• Other	114,008
Sub -Total	1,474,207

Total

5,899,827

New Tax Revenue

• Growth	-532,000
• Tax Increase	-5,367,827

Balanced Budget

0

Executive Summary 2024		City Administration		Community Development				Corporate Services				Community Services						Engineering & Operations					Fire Rescue	Finance & Technology		Fiscal Services	Library	Police	(Favourable)/ Unfavourable Totals	Estimated Tax Increase		
1x dollar equivalent	\$ 532,000	City Manager	Mayor & Council	Policy Planning	Building, Bylaw & Licensing	Development Planning	Community Development Admin	Communication & Land Engagement	Legislative Services	Human Resources	Corporate Services Admin	Community Services Admin	Cultural Services	Facilities	Recreation	Parks	Environmental Services	Engineering	Operations Admin	Fleet	Operations	M&M	Fire Rescue	Information Services	Finance	Fiscal Services	Library	Police				
2023 Approved Budget		746,728	601,620	275,809	19,395	165,851	480,442	619,314	1,140,318	1,083,845	349,167	306,239	1,447,915	4,433,697	1,714,629	3,265,318	556,166	395,871	338,398	8,938	2,287,669	0	10,200,051	1,967,181	2,042,484	-50,404,807	2,188,150	13,769,612	0			
Interdepartmental Transfers / Adjustments		746,728	601,620	275,809	19,395	165,851	480,442	619,314	1,140,318	1,083,845	349,167	306,239	1,447,915	4,433,697	1,714,629	3,265,318	556,166	395,871	338,398	8,938	2,287,669	0	10,200,051	1,967,181	2,042,484	-50,404,807	2,188,150	13,769,612	0			
2023 Adjusted Budget		746,728	601,620	275,809	19,395	165,851	480,442	619,314	1,140,318	1,083,845	349,167	306,239	1,447,915	4,433,697	1,714,629	3,265,318	556,166	395,871	338,398	8,938	2,287,669	0	10,200,051	1,967,181	2,042,484	-50,404,807	2,188,150	13,769,612	0			
Revenue Changes																																
Fines					-10,200										-27,000							-49,000	4,100					2,000		-3,900	-0.01%	
Grant																											-14,551	-6,814	98,283		918	0.00%
Lease and Rental													-35,000	3,933		3,313														-27,754	-0.05%	
Misc/Other Revenues					-4,000		1,500						440	-42,029	-19,029	-233									-1,000	66,007	-1,975			-769,515	0.00%	
Permits and Licensing Fees					-546,467													-204,448												-146,873	-0.28%	
Program and User Fees																														-137,000	-0.28%	
Development Revenues						-137,000																										
Revenue Changes Total					-560,467	-137,000	1,500						-34,560	-38,096	-80,844	-108,978		-204,448				-49,000	4,100		-1,000	51,456	-6,789	98,283	-1,065,843	-2.00%		
Salary Adjustments																																
Salary and Wages		35,322	11,550	8,903	41,947	4,236	17,644	15,615	14,455	24,537	34,991	19,493	25,624	36,879	145,689	92,676	23,595	61,291	46,700	14,944	15,750	-7,483	284,069	155,546	71,322	620,515	73,804	332,387	2,222,021	4.18%		
Benefits and Overhead		13,504	2,288	6,280	12,961	6,473	6,801	5,844	11,996	10,817	10,132	6,204	9,112	48,367	94,787	114,159	12,082	27,798	13,324	9,101	4,769	98	129,528	47,943	37,181	-716,131	26,722	137,594	90,724	0.17%		
2023 New Positions - Phase 2								21,704	34,903				46,139			94,624							171,813							447,122	0.84%	
Salary Adjustments Total		48,826	13,838	15,183	57,232	10,709	24,445	43,163	61,394	35,354	45,123	25,697	79,875	85,246	240,476	301,469	35,677	89,089	60,024	24,045	20,519	-7,365	585,410	203,489	108,503	-94,616	100,526	516,496	2,709,867	5.15%		
Salary Adjustments - Offset																																
Salary and Benefits				128,276	64,619	461,787	11,056	3,924					2,327				3,933	177,461	54,479	-54,479					119,000						972,443	1.83%
Transfer from Reservez / Revenues				-128,276	-64,619	-461,787	-11,056	-3,924					-2,327				-3,933	-177,461	-54,479	54,479					-119,000						-972,443	-1.83%
Internal Admin Charges																															0	0.00%
Salary Adjustments - Offset Total				0	0	0	0	0	0	0	0							0	0	0	0				0						0	0.00%
Operating Expenses						80		1,447	32			150	834	-1,747		-2,561	-1,170					29	524	18,047		512		55	3,090	19,322	0.04%	
Communications																																
Contracted Services	459				3,850			2,213	98				24,124	41,873	148,310				-748	3,507	-5,926	115,126	382				-1,352	2,317	334,233	0.63%		
Equipment/Vehicle					1,858							-1,100	25	-1,211	1,534	75,478	-2,560	-8,123	2,082	211	25,979	4,755	125,688	16,837			2,244	73,370	317,077	0.66%		
E-Comm Charges																															238,845	0.46%
Insurance and Claims						220							2,955	24,064	-7,268			-1,518				3,525	2,244				48,135	443	75,896	0.14%		
Interdepartmental Facilities Maintenance														-8,366	7,267				-11,943				5,090							0	0.00%	
Internal Admin							-1,760											1,760													0	0.00%
Internal Garage Charges													221	3,456			2,906														0	0.00%
Personnel - Training, Prof. Dues	273	-2,108	-918	-2,943	10,138	-7,548		172	230	5,752		1,130	1,842		231	-190	6,148	7,527	163		-37,844	2,380		5,789				463	64,030	105,679	0.20%	
Professional Services	5,758			2,000	3,950	41,653	1,529	3,691	1,642	3,553			25	336		799		2,644						75			-785	46,677	153,895	0.29%		
Sundry Miscellaneous		625				2,228						160	4,959	3,205	210	-9,761	3,352	-32				59	503	584	-204	43,975	242	11,874	61,979	0.12%		
Supplies and Materials	-211	217			300	7,525	612	70	-47	617		714	1,410	20,529	10,343	11,777	-1,180	219	193	1,242		25,436	7,505	16,063	65	6,929	6,416	10,728	127,472	0.24%		
Utilities (ie Hydro & Gas)														32,606		575		-7,720				425								25,560	0.05%	
Utility Shift	-6,296				39,068			-11,738	-2,185	-2,423	-2,848			-707				-15,121	-65,246			-5,432			-14,301	-23,470				-110,698	-0.21%	
2026 Election Funding																															19,735	0.04%
Interdepartmental Transfer			19,500	-10,000									-9,500																		0	0.00%
Operating Expenses Total	-17	18,234	-9,518	47,203	59,596	-4,939	-4,145	19,505	7,499	-2,948		1,054	26,895	114,040	12,318	227,332	4,590	-12,644	-76,489	-32,964	36,232	139,133	236,712	62,812	36,174	43,975	8,511	393,199	1,346,830	2.51%		
Reserve Changes																																
Asset Renewal Levy																															532,000	1.00%
Transfer from/to Reserve					525,000	123,000									631		118,898		187,686				-73,768	-62,316		5,000			-3,398	852,146	1.60%	
Reserve Changes Total					525,000	123,000									631		118,898		187,686				-73,768	-62,316		5,000		564,072	-3,398	1,394,766	2.60%	
New Funding Requirement																																
Public Art Coordinator RPT													86,253																		86,253	0.16%
Car Free Day													123,600																		123,600	0.23%
Fire Masterplan (Two New FFT and Uniforms)																							273,374								273,374	0.51%
Invasive and Restoration TFT																															28,000	0.05%
PLUMA Energy Modelling Software for Civic Bldg				17,000													28,000														17,000	0.03%
National Indigenous Peoples Day													10,000																		10,000	0.02%
Zoom Webinar																															9,575	0.02%
Parks Caretaker (ie Alcohol in Parks)																35,433										9,575					35,433	0.07%
Finance - Clerk Support																															10,000	0.02%
BL24061 - Operating Impact for New Vehicle					4,000																						10,000				4,000	0.01%
Climate Action Implementation																															532,000	1.00%
Police Training Sergeant																																
Ongoing Policy Review																															204,972	0.39%
Reserve Constable Program																															40,000	0.08%
M&M TV			7																													

Operating Budget Summary 2024 - 2028						ALL Division				
	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
	2024	2025	2026	2027	2028	2021	2022	2021	2022	2023
City Administration										
City Manager	795,536	814,367	829,894	844,664	859,715	778,871	832,912	698,466	706,923	746,728
Mayor & Council	708,691	797,921	812,268	826,986	841,871	515,804	540,336	523,256	554,658	601,620
Total City Administration	1,504,227	1,612,288	1,642,163	1,671,650	1,701,586	1,294,675	1,373,248	1,221,721	1,261,580	1,348,348
Community Development										
Building, Bylaw & Licensing	122,414	149,311	195,659	193,907	210,071	-67,815	-287,080	96,835	944	19,395
Community Development Admin	501,448	513,956	524,835	535,904	546,264	711,929	534,212	436,749	456,492	480,442
Development Planning	221,957	222,147	227,868	233,296	238,831	5,928	25,302	207,503	169,170	165,851
Policy Planning	299,074	308,727	315,114	321,625	328,268	249,448	197,644	202,056	225,279	275,809
Total Community Development	1,144,893	1,194,141	1,263,476	1,284,732	1,323,434	899,489	470,078	943,143	851,886	941,497
Corporate Services										
Communications and Engagement	658,333	673,680	686,749	709,932	723,772	630,655	469,304	635,732	575,499	619,314
Corporate Services Admin	391,441	401,093	409,008	417,081	425,316	210,148	268,611	205,880	254,931	349,167
Human Resources	1,126,697	1,152,497	1,173,563	1,194,825	1,216,506	948,764	1,025,072	946,922	1,004,167	1,083,845
Legislative Services	1,221,216	1,249,133	1,272,440	1,295,919	1,319,863	809,764	850,960	814,165	983,939	1,140,318
Total Corporate Services	3,397,688	3,476,403	3,541,760	3,617,758	3,685,458	2,599,332	2,613,947	2,602,699	2,818,537	3,192,644
Community Services										
Community Services Admin	332,990	318,067	323,762	330,335	337,044	251,247	269,630	262,362	269,298	306,239
Cultural Services	1,739,980	1,781,770	1,820,072	1,850,135	1,884,364	742,389	887,767	979,114	1,039,663	1,447,915
Environmental Services	624,433	638,388	654,435	668,218	679,481	459,984	451,220	480,298	483,217	556,166
Facilities	4,595,520	4,744,301	4,861,738	4,971,223	5,080,453	3,949,486	4,037,035	4,052,523	4,279,033	4,433,697
Parks	3,839,420	3,978,162	4,075,264	4,222,986	4,229,114	2,529,885	2,740,271	2,565,612	2,821,318	3,265,318
Recreation	1,886,581	1,971,583	2,023,064	2,039,040	2,071,458	571,199	1,272,493	710,356	776,984	1,714,629
Total Community Services	13,018,923	13,432,270	13,758,335	14,081,938	14,281,914	8,504,189	9,658,417	9,050,266	9,669,513	11,723,964
Engineering & Operations										
Engineering	455,552	467,779	478,073	488,517	499,105	436,073	291,147	498,955	457,118	395,871
Fleet	0	0	0	0	0	82,721	143,558	0	0	8,938
MRN	0	0	0	0	0	689	751	0	0	0
Operations Admin	322,936	333,727	343,121	352,126	361,099	344,430	407,547	255,190	317,548	338,398
Operations	2,346,421	2,439,260	2,512,436	2,581,551	2,647,528	1,793,868	1,982,222	2,048,171	2,104,164	2,287,669
Total Engineering & Operations	3,124,909	3,240,766	3,333,631	3,422,194	3,507,732	2,657,781	2,825,225	2,802,316	2,878,830	3,030,877
Fire Rescue										
Fire Rescue	11,249,331	11,854,832	12,466,750	13,082,829	13,712,422	9,156,549	9,748,475	9,238,463	9,551,477	10,200,051
Total Fire Rescue	11,249,331	11,854,832	12,466,750	13,082,829	13,712,422	9,156,549	9,748,475	9,238,463	9,551,477	10,200,051
Finance & Technology										
Finance	2,200,162	2,267,596	2,327,508	2,388,847	2,450,637	1,710,522	1,810,764	1,825,602	1,858,438	2,042,484
Information Services	2,243,056	2,295,299	2,440,746	2,487,364	2,534,200	1,463,994	1,604,861	1,511,493	1,709,467	1,967,181
Total Finance & Technology	4,443,218	4,562,895	4,768,254	4,876,211	4,984,837	3,174,516	3,415,624	3,337,095	3,567,906	4,009,665
Fiscal Services										
Fiscal Services	-55,217,749	-57,322,959	-59,311,348	-61,109,866	-62,839,358	-42,227,583	-44,656,668	-43,345,220	-45,396,157	-50,404,807
Total Fiscal Services	-55,217,749	-57,322,959	-59,311,348	-61,109,866	-62,839,358	-42,227,583	-44,656,668	-43,345,220	-45,396,157	-50,404,807
Library										
Library	2,290,400	2,347,214	2,403,775	2,447,134	2,500,628	1,837,765	1,877,027	1,948,298	2,019,407	2,188,150
Total Library	2,290,400	2,347,214	2,403,775	2,447,134	2,500,628	1,837,765	1,877,027	1,948,298	2,019,407	2,188,150
Police										
Police	15,044,160	15,602,149	16,133,204	16,625,420	17,141,348	11,842,317	12,540,860	12,201,220	12,777,022	13,769,612
Total Police	15,044,160	15,602,149	16,133,204	16,625,420	17,141,348	11,842,317	12,540,860	12,201,220	12,777,022	13,769,612
Total ALL	0	0	0	0	0	-260,970	-133,767	1	0	0

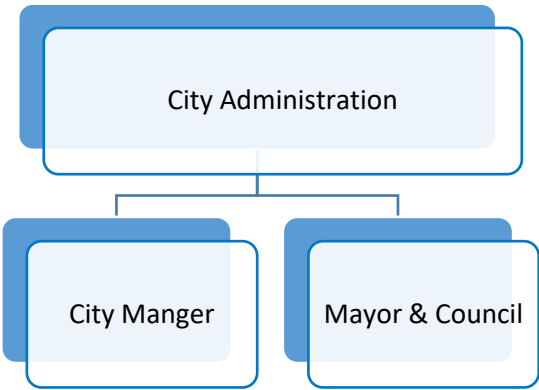
City Administration

2024 - 2028 Operating Budget

2024-2028 Five Year Financial Plan

City Administration

The City Administration Department includes the City Manager Division and the Mayor and Council Division.



The City Manager’s Office serves Council directly and acts as the primary liaison between staff, City Council, and the Mayor’s Office. The City Manager’s role is to put Council’s priorities into action, guide staff as they provide professional advice and recommendations to Council on items for decision and ensure that a high level of customer service is maintained for the citizens of Port Moody. This includes leading the implementation of Council’s strategic plan, policies, and decisions.

Port Moody Council is comprised of the Mayor and six councillors. Elected by residents, Mayor and Council drives the vision of the City through their strategic plan, public consultation, policies, and bylaws.

Department Summary - City Administration

City Administration	Actual 2022	Budget 2022	Budget 2023	Plan 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028
City Manager	832,912	706,923	746,728	795,536	814,367	829,894	844,664	859,715
Mayor & Council	540,336	554,658	601,620	708,691	797,921	812,268	826,986	841,871
City Administration - Total	1,373,248	1,261,580	1,348,348	1,504,227	1,612,288	1,642,163	1,671,650	1,701,586

Budget Highlights

City Administration - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Expenses		1,504,227	1,612,288	1,642,163	1,671,650	1,701,586
Salary and Benefits		1,058,835	1,086,495	1,111,807	1,137,754	1,164,353
Personnel Services		88,421	90,118	91,600	93,109	94,391
Contracted Services		27,509	27,659	27,813	27,969	28,128
Consulting and Prof Services		218,023	222,966	227,018	230,119	233,266
Communications		600	600	600	600	600
Insurance & Claims		1,030	1,056	1,077	1,093	1,109
Lease & Rentals		500	500	500	500	500
Supplies & Materials		21,163	21,512	21,798	22,018	22,240
Sundry		140,570	215,641	215,714	215,789	215,864
Grants & Donations		21,000	21,000	21,000	21,000	21,000
Recoveries		-73,424	-75,259	-76,765	-78,300	-79,866
Total		1,504,227	1,612,288	1,642,163	1,671,650	1,701,586

City Administration - Budget Drivers		PLN 2024
Salary Adjustments		62,664
Salary and Wages		46,872
Benefits and Overhead		15,792
Operating Expenses		18,217
Personnel - Training, Prof. Dues		-1,835
Supplies and Materials		6
Sundry/ Miscellaneous		625
Professional Services		5,758
Utility Shift		-6,296
Contracted Services		459
Interdepartmental Transfer		19,500
New Funding Requirement City		75,000
MABCTF		75,000
Total		155,881

City Manager

2024 - 2028 Operating Budget

Budget Highlights

City Manager - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Expenses		795,536	814,367	829,894	844,664	859,715
Salary and Benefits		605,383	620,517	632,928	645,586	658,498
Personnel Services		14,852	15,129	15,412	15,700	15,995
Contracted Services		27,509	27,659	27,813	27,969	28,128
Consulting and Prof Services		198,523	203,466	207,518	210,619	213,766
Supplies & Materials		7,693	7,855	7,988	8,090	8,194
City Manager Contingency		15,000	15,000	15,000	15,000	15,000
Recoveries		-73,424	-75,259	-76,765	-78,300	-79,866
Total		795,536	814,367	829,894	844,664	859,715

City Manager - Budget Drivers		PLN 2024
Salary Adjustments		48,826
Salary and Wages		35,322
Benefits and Overhead		13,504
Operating Expenses		-17
Personnel - Training, Prof. Dues		273
Supplies and Materials		-211
Professional Services		5,758
Utility Shift		-6,296
Contracted Services		459
Total		48,809

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
101-CM-City Manager											
	6000 Sal&Ben-Salaries	467,620	479,511	489,261	499,206	509,350	419,288	418,709	490,027	409,248	432,298
	6002 Sal&Ben-Overtime-I/S							402			
	6003 Sal&Ben-Aux-All						30,224	33,995			
	6004 Sal&Ben-Other-All	8,000	8,000	8,000	8,000	8,000	237	1,761	8,000	8,000	8,000
	6005 Sal&Ben-Benefit-Aux						6,520	6,823			
	6007 Sal&Ben-Benefit-I/S	120,488	123,500	125,970	128,490	131,059	87,207	93,848	98,714	103,247	107,673
	6010 Sal&Wag-EHT	9,275	9,506	9,697	9,891	10,088	8,732	8,866	9,809	8,136	8,586
	Salary and Benefits	605,383	620,517	632,928	645,586	658,498	552,207	564,404	606,550	528,632	556,557
	6101 HR-Cnvntions,Dues&Act.	10,579	10,790	11,006	11,226	11,452	1,175	4,403	10,000	10,168	10,371
	6104 HR-Mileage/Vehicle Allow.	1,000	1,000	1,000	1,000	1,000	57	627	1,000	1,000	1,000
	6109 HR-Corp. Dues & Board/Committee Cnvnt						60	683			
	6112 HR-Trng&Educ-Dept	3,274	3,339	3,406	3,474	3,543	1,497		3,100	3,147	3,209
	Personnel Services	14,852	15,129	15,412	15,700	15,995	2,789	5,712	14,100	14,315	14,581
	7002 Contr Svc-Chamber-Fee For Service	7,509	7,659	7,813	7,969	8,128		7,362	7,050	7,050	7,050
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services	7,509	7,659	7,813	7,969	8,128		7,362	7,050	7,050	7,050
	7112 Prf Svc-Legal Services	197,703	202,646	206,698	209,799	212,946	317,070	290,436	182,700	186,354	191,945
	7117 Prf Svc-Sftwre Mnt/Upgrades	820	820	820	820	820	810	646	820	820	820
	Op Exp-Consulting and Prof Services	198,523	203,466	207,518	210,619	213,766	317,880	291,082	183,520	187,174	192,765
	7303 Communic-Delivery/Courier						59				
	7307 Communic-Celluar Services							149			
	Op Exp-Communications						59	149			
	7505 Lse&Rntls-Leased Equipment								400	400	400
	Lease & Rentals								400	400	400
	7615 Suppl-Misc. Supplies							91			
	7621 Suppl-Publications&Subscriptions	200	200	200	200	200			200	200	200
	7625 Suppl-Spec Office&Process Suppl	1,000	1,000	1,000	1,000	1,000	131	174	1,000	1,000	1,000
	7626 Suppl-Standard Office Supplies										
	7627 Suppl-Technical Supplies										
	7629 Suppl-Working Lunches/Food	6,493	6,655	6,788	6,890	6,994	119	1,449	6,000	6,120	6,304
	Op Exp-Supplies & Materials	7,693	7,855	7,988	8,090	8,194	250	1,714	7,200	7,320	7,504
	7912 Sdry-Debt-Principal										
	Op Exp-Sundry										
	8101 Recoveries-Utilities	-73,424	-75,259	-76,765	-78,300	-79,866	-70,355	-72,968	-70,355	-72,968	-67,128
	8103 Recoveries- Internal Admin Charge Payroll						308	308			
	Op Exp-Recoveries	-73,424	-75,259	-76,765	-78,300	-79,866	-70,047	-72,660	-70,355	-72,968	-67,128
	5446 Tsf-Fm-Rsv-Covid Safe Restart						-59,400		-85,000		
	Tsf from reserves-operating						-59,400		-85,000		
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 101 CM-City Manager		760,536	779,367	794,894	809,664	824,715	743,737	797,763	663,466	671,923	711,728
103-CM-Organizational Development											
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All						65	824			
	6004 Sal&Ben-Other-All							3			
	6005 Sal&Ben-Benefit-Aux						13	99			
	6007 Sal&Ben-Benefit-I/S										
	6010 Sal&Wag-EHT						1	15			
	Salary and Benefits						79	941			
	6100 HR-Civic Functions-Staff										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
101-CM-City Manager											
	6104 HR-Mileage/Vehicle Allow.							78			
	Personnel Services							78			
	7004 Contr Svc-Contractors/Builders	20,000	20,000	20,000	20,000	20,000			35,395	36,592	49,896
	Op Exp-Contracted Services	20,000	20,000	20,000	20,000	20,000			35,395	36,592	49,896
	7105 Prf Svc-Consultant						14,695				
	Op Exp-Consulting and Prof Services						14,695				
	7307 Communic-Celluar Services										
	Op Exp-Communications										
	7615 Suppl-Misc. Supplies							1,814			
	7625 Suppl-Spec Office&Process Suppl							0			
	7627 Suppl-Technical Supplies							300			
	7629 Suppl-Working Lunches/Food							384			
	Op Exp-Supplies & Materials							2,498			
	7927 Sdry-Misc. Expenses						4,029	3,574			
	7949 Sdry-Contingency							100			
	Op Exp-Sundry						4,029	3,674			
	8103 Recoveries- Internal Admin Charge Payroll							15			
	Op Exp-Recoveries							15			
	9406 Tsf To Rsv-Future Operating						16,592	29,896			
	Tsf to reserves-operating						16,592	29,896			
	4479 Other Rev-Misc. Revenue							-494			
	Other Revenue							-494			
	5406 Tsf-Fm-Rsv-Future Operating						-15,395	-16,592	-15,395	-16,592	-29,896
	Tsf from reserves-operating						-15,395	-16,592	-15,395	-16,592	-29,896
Total 103 CM-Organizational Development		20,000	20,000	20,000	20,000	20,000	20,000	20,015	20,000	20,000	20,000
105-CM-City Manager Contingency											
	6000 Sal&Ben-Salaries							91			
	6001 Sal&Ben-Wages										
	6003 Sal&Ben-Aux-All							104			
	6005 Sal&Ben-Benefit-Aux							13			
	6007 Sal&Ben-Benefit-I/S							25			
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT							4			
	Salary and Benefits							237			
	7105 Prf Svc-Consultant							17,925			
	Op Exp-Consulting and Prof Services							17,925			
	7300 Communic-Advertising										
	Op Exp-Communications										
	7625 Suppl-Spec Office&Process Suppl										
	7629 Suppl-Working Lunches/Food							1,883			
	Op Exp-Supplies & Materials							1,883			
	7924 Sdry-Licenses&Royalties							24			
	7927 Sdry-Misc. Expenses							2,068			
	7949 Sdry-Contingency	15,000	15,000	15,000	15,000	15,000			97,840	112,840	105,703
	Op Exp-Sundry	15,000	15,000	15,000	15,000	15,000		2,092	97,840	112,840	105,703
	9406 Tsf To Rsv-Future Operating						97,840	90,703			
	Tsf to reserves-operating						97,840	90,703			

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
101-CM-City Manager											
	5406 Tsf-Fm-Rsv-Future Operating						-82,840	-97,840	-82,840	-97,840	-90,703
	Tsf from reserves-operating						-82,840	-97,840	-82,840	-97,840	-90,703
Total 105 CM-City Manager Contingency		15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
107-CM-Economic Development											
	6000 Sal&Ben-Salaries										
	6007 Sal&Ben-Benefit-I/S										
	6010 Sal&Wag-EHT										
	Salary and Benefits										
	6101 HR-Cnvntions,Dues&Act.										
	6104 HR-Mileage/Vehicle Allow.										
	6112 HR-Trng&Educ-Dept										
	Personnel Services										
	7117 Prf Svc-Sftwre Mnt/Upgrades						134	134			
	Op Exp-Consulting and Prof Services						134	134			
	7626 Suppl-Standard Office Supplies										
	7629 Suppl-Working Lunches/Food										
	Op Exp-Supplies & Materials										
	8103 Recoveries- Internal Admin Charge Payroll										
	Op Exp-Recoveries										
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 107 CM-Economic Development							134	134			
Total City Manager		795,536	814,367	829,894	844,664	859,715	778,871	832,912	698,466	706,923	746,728

Mayor & Council

2024 - 2028 Operating Budget

Budget Highlights

Mayor & Council - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Expenses		708,691	797,921	812,268	826,986	841,871
Salary and Benefits		453,452	465,978	478,880	492,168	505,855
Personnel Services		73,568	74,989	76,188	77,409	78,396
Consulting and Prof Services		19,500	19,500	19,500	19,500	19,500
Communications		600	600	600	600	600
Insurance & Claims		1,030	1,056	1,077	1,093	1,109
Lease & Rentals		500	500	500	500	500
Supplies & Materials		13,470	13,657	13,810	13,928	14,047
Sundry		125,570	200,641	200,714	200,789	200,864
Grants & Donations		21,000	21,000	21,000	21,000	21,000
Total		708,691	797,921	812,268	826,986	841,871

Mayor & Council - Budget Drivers		PLN 2024
Salary Adjustments		13,838
Salary and Wages		11,550
Benefits and Overhead		2,288
Operating Expenses		18,234
Personnel - Training, Prof. Dues		-2,108
Supplies and Materials		217
Sundry/ Miscellaneous		625
Interdepartmental Transfer		19,500
New Funding Requirement City		75,000
MABCTF		75,000
Total		107,072

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
102-MC-Mayor & Council											
	6000 Sal&Ben-Salaries	417,522	430,047	442,949	456,237	469,924	362,461	371,167	371,112	380,717	405,972
	6001 Sal&Ben-Wages										
	6003 Sal&Ben-Aux-All							379			
	6004 Sal&Ben-Other-All						3,401	5,016			
	6005 Sal&Ben-Benefit-Aux							45			
	6007 Sal&Ben-Benefit-I/S	28,102	28,102	28,102	28,102	28,102	34,463	26,892	26,516	27,738	26,314
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT	7,829	7,829	7,829	7,829	7,829	6,700	6,815	7,242	7,365	7,330
	Salary and Benefits	453,452	465,978	478,880	492,168	505,855	407,025	410,314	404,870	415,820	439,617
	6101 HR-Crvntions,Dues&Act.	46,534	47,465	48,414	49,382	50,370	7,793	18,313	43,077	44,727	45,622
	6104 HR-Mileage/Vehicle Allow.	2,550	2,550	2,550	2,550	2,550	14	1,407	2,500	2,500	2,550
	6109 HR-Corp. Dues & Board/Committee Crvnt	24,484	24,974	25,224	25,477	25,476	29,707	23,010	23,300	23,650	24,004
	6112 HR-Trng&Educ-Dept								3,500	3,500	3,500
	Personnel Services	73,568	74,989	76,188	77,409	78,396	37,515	42,731	72,377	74,377	75,676
	7050 Contr Svc-Operating Projects										
	Op Exp-Contracted Services										
	7105 Prf Svc-Consultant						7,500				
	7112 Prf Svc-Legal Services						28,407				
	Op Exp-Consulting and Prof Services						35,907				
	7300 Communic-Advertising	600	600	600	600	600	744	171	600	600	600
	7302 Communic-Products/Services							334			
	7303 Communic-Delivery/Courier							6			
	7305 Communic-Postage							15			
	7307 Communic-Celluar Services							40			
	Op Exp-Communications	600	600	600	600	600	744	566	600	600	600
	7406 Insrnce-Perosnal Accident	1,030	1,056	1,077	1,093	1,109	750	920	500	500	1,000
	Insurance & Claims	1,030	1,056	1,077	1,093	1,109	750	920	500	500	1,000
	7505 Lse&Rntls-Leased Equipment	500	500	500	500	500	197	401	500	500	500
	Lease & Rentals	500	500	500	500	500	197	401	500	500	500
	7606 Suppl-Computer Supplies							150			
	7615 Suppl-Misc. Supplies							440			
	7620 Suppl-Promo Material							381			
	7625 Suppl-Spec Office&Process Suppl						180	873			
	7626 Suppl-Standard Office Supplies	4,000	4,000	4,000	4,000	4,000	230	61	2,000	3,000	4,000
	7629 Suppl-Working Lunches/Food	7,470	7,657	7,810	7,928	8,047	464	1,927	6,971	7,110	7,253
	7631 Suppl-Promo Wear	2,000	2,000	2,000	2,000	2,000			1,000	2,000	2,000
	Op Exp-Supplies & Materials	13,470	13,657	13,810	13,928	14,047	874	3,833	9,971	12,110	13,253
	7710 Equip-Capital Lease Interest						2	0			
	7712 Equip-Maintenance										
	Op Exp-Equipment under \$5,000						2	0			
	7904 Sdry-Civic Functions	5,000	5,000	5,000	5,000	5,000	269	11,210	4,500	5,000	5,000
	7912 Sdry-Debt-Principal						280	78			
	7927 Sdry-Misc. Expenses	2,000	2,000	2,000	2,000	2,000	146	150	2,000	2,000	2,000
	7931 Sdry-Recoverable Expenses							120			
	7942 Sdry-Council Community Events	3,570	3,641	3,714	3,789	3,864	718	2,401	2,738	2,751	2,975
	7949 Sdry-Contingency	75,000	150,000	150,000	150,000	150,000					
	7956 Sdry-Council Gifts							101			
	Op Exp-Sundry	85,570	160,641	160,714	160,789	160,864	1,413	14,060	9,238	9,751	9,975
	8000 Grnts&Donatns-Misc	20,000	20,000	20,000	20,000	20,000	18,250	20,000	20,000	20,000	20,000
	8003 Grnts&Donatns-Discretionary Donations	1,000	1,000	1,000	1,000	1,000	20	458	1,000	1,000	1,000
	Op Exp-Grants & Donations	21,000	21,000	21,000	21,000	21,000	18,270	20,458	21,000	21,000	21,000
	8103 Recoveries- Internal Admin Charge Payroll						15				
	Op Exp-Recoveries						15				

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
102-MC-Mayor & Council											
	9431 Tsf To Rsv-Mayor And Council Conventions						8,877	27,053			
	Tsf to reserves-operating						8,877	27,053			
	4479 Other Rev-Misc. Revenue										
	Other Revenue										
	5406 Tsf-Fm-Rsv-Future Operating										
	5446 Tsf-Fm-Rsv-Covid Safe Restart						-15,800		-15,800		
	Tsf from reserves-operating						-15,800		-15,800		
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 102 MC-Mayor & Council		649,191	738,421	752,768	767,486	782,371	495,789	520,335	503,256	534,658	561,620
106-MC- Council Contingency											
	6000 Sal&Ben-Salaries							617			
	6001 Sal&Ben-Wages							126			
	6002 Sal&Ben-Overtime-I/S							590			
	6003 Sal&Ben-Aux-All						2,855	774			
	6005 Sal&Ben-Benefit-Aux						473	117			
	6007 Sal&Ben-Benefit-I/S							160			
	6008 Sal&Ben-Benefit-O/S							76			
	6010 Sal&Wag-EHT						56	41			
	Salary and Benefits						3,383	2,501			
	6101 HR-Cnvntions,Dues&Act.							459			
	6104 HR-Mileage/Vehicle Allow.							29			
	Personnel Services							488			
	7004 Contr Svc-Contractors/Builders						2,050				
	7024 Contr Svc-Tree Cutting										
	Op Exp-Contracted Services						2,050				
	7105 Prf Svc-Consultant	19,500	19,500	19,500	19,500	19,500		5,800			
	Op Exp-Consulting and Prof Services	19,500	19,500	19,500	19,500	19,500		5,800			
	7305 Communic-Postage						884				
	Op Exp-Communications						884				
	7505 Lse&Rntls-Leased Equipment										
	Lease & Rentals										
	7611 Suppl-Janitorial Supplies										
	7615 Suppl-Misc. Supplies							1,094			
	7619 Suppl-Prog. Supplies							149			
	7625 Suppl-Spec Office&Process Suppl							3,488			
	7626 Suppl-Standard Office Supplies						30				
	7627 Suppl-Technical Supplies										
	7629 Suppl-Working Lunches/Food							499			
	Op Exp-Supplies & Materials						30	5,230			
	7712 Equip-Maintenance							883			
	Op Exp-Equipment under \$5,000							883			
	7904 Sdry-Civic Functions						884				
	7927 Sdry-Misc. Expenses							502			
	7949 Sdry-Contingency	40,000	40,000	40,000	40,000	40,000	22,970		46,079	55,878	79,529
	Op Exp-Sundry	40,000	40,000	40,000	40,000	40,000	23,854	502	46,079	55,878	79,529
	8000 Grnts&Donatns-Misc										
	8001 Grnt&Donatns-Waiver Of Rent							945			
	Op Exp-Grants & Donations							945			

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
102-MC-Mayor & Council											
	8103 Recoveries- Internal Admin Charge Payroll						15				
	Op Exp-Recoveries						15				
	9406 Tsf To Rsv-Future Operating						15,878	39,529			
	Tsf to reserves-operating						15,878	39,529			
	5406 Tsf-Fm-Rsv-Future Operating						-26,079	-15,878	-26,079	-15,878	-39,529
	5446 Tsf-Fm-Rsv-Covid Safe Restart							-20,000		-20,000	
	Tsf from reserves-operating						-26,079	-35,878	-26,079	-35,878	-39,529
Total 106 MC- Council Contingency		59,500	59,500	59,500	59,500	59,500	20,015	20,001	20,000	20,000	40,000
Total Mayor & Council		708,691	797,921	812,268	826,986	841,871	515,804	540,336	523,256	554,658	601,620

Community Development

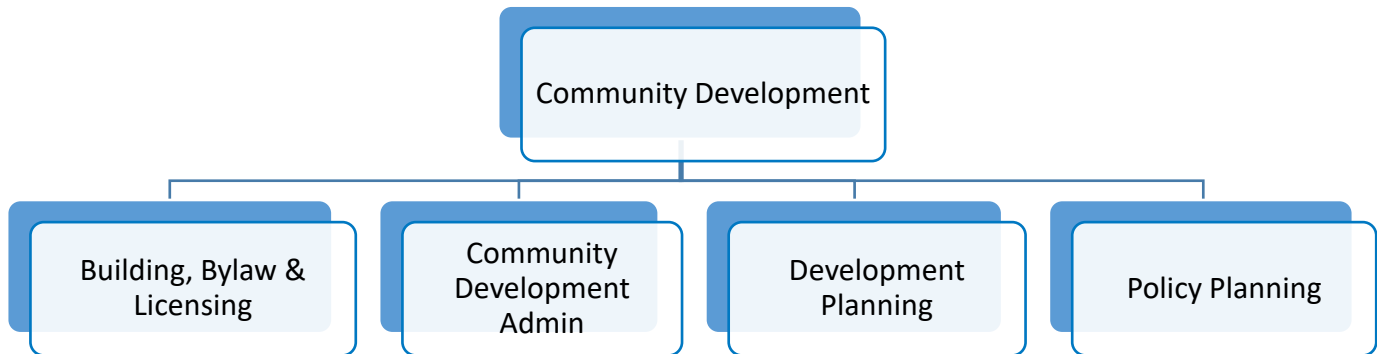
2024 - 2028 Operating Budget

2024-2028 Five Year Financial Plan

Community Development

The Community Development Department is comprised of the following Divisions:

- Building, Bylaw and Licensing
- Community Development Administration
- Development Planning
- Policy Planning



Building, Bylaw and Licensing provides customer service to home/property owners, builder in the construction industry, responds to bylaw related concerns raised by residents or businesses, and facilitates licensing of most businesses, residential units as well as dogs.

Community Development Administration is responsible for leadership of the Community Development Department supporting the Policy Planning, Current Planning and Building, Bylaw and Licensing Divisions. The Community Development Administration Division also leads the City's Economic Development Initiatives.

Development Planning provides a coordinated one-stop service for development related applications. Staff in this group provide professional land use and development planning services that facilitate all municipal approval processes from the conceptual stage to Council's consideration and the subsequent detailed design and approvals related to the coordination of servicing and building requirements.

Policy Planning is responsible for providing leadership and support for the implementation of the long-term vision for planning and growth of the City. It supports Council and the community by updating and developing policies and bylaws related to land development and sustainability, seeking, and processing public input, and by supporting advisory committees related to community development initiatives.

Department Summary - Community Development

Community Development	Actual 2022	Budget 2022	Budget 2023	Plan 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028
Building, Bylaw & Licensing	-287,080	944	19,395	122,414	149,311	195,659	193,907	210,071
Community Development Admin	534,212	456,492	480,442	501,448	513,956	524,835	535,904	546,264
Development Planning	25,302	169,170	165,851	221,957	222,147	227,868	233,296	238,831
Policy Planning	197,644	225,279	275,809	299,074	308,727	315,114	321,625	328,268
Community Development - Total	470,078	851,886	941,497	1,144,893	1,194,141	1,263,476	1,284,732	1,323,434

Budget Highlights

Community Development - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Revenues		-5,555,869	-5,790,454	-5,909,934	-5,880,335	-5,925,536
Other Revenue		-140,000	-140,000	-140,000	-140,000	-140,000
Rev-own sources-licenses		-3,207,300	-3,207,300	-3,406,300	-3,430,300	-3,430,300
Transfer from other govt-capital other		-50,000	-50,000	-50,000	-50,000	-50,000
Tsf from reserves-operating		-2,020,176	-2,251,413	-2,169,059	-2,112,568	-2,154,820
Tsf from reserves-capital		-138,393	-141,741	-144,575	-147,467	-150,416
Expenses		6,700,762	6,984,595	7,173,410	7,165,067	7,248,970
Salary and Benefits		4,230,275	4,512,072	4,475,512	4,465,982	4,555,203
Personnel Services		66,073	66,592	67,621	68,161	66,411
Contracted Services		26,700	24,700	24,700	24,700	20,700
Consulting and Prof Services		111,754	114,518	115,300	115,970	116,654
Communications		12,700	12,904	13,112	13,324	13,541
Insurance & Claims		4,611	4,841	5,083	5,338	5,604
Lease & Rentals		15,160	15,160	15,160	15,160	15,160
Equipment under \$5,000		21,690	24,047	25,640	26,836	27,821
Supplies & Materials		27,815	27,843	27,871	27,901	27,930
Sundry		86,266	86,498	86,935	87,177	87,424
Recoveries		-93,581	-95,879	-97,825	-99,782	-101,777
Tsf to reserves-operating		2,191,300	2,191,300	2,414,300	2,414,300	2,414,300
Total		1,144,893	1,194,141	1,263,476	1,284,732	1,323,434

Community Development - Budget Drivers		PLN 2024
Revenue Changes		-695,967
Misc/Other Revenues		-2,500
Fines		-10,000
Permits and Licensing Fees		-546,467
Development Revenues		-137,000
Salary Adjustments		137,619
Salary and Wages		72,730
Benefits and Overhead		32,515
2023 New Positions - Phase 2		32,374
Operating Expenses		92,742
Personnel - Training, Prof. Dues		-371
Supplies and Materials		8,437
Sundry/ Miscellaneous		2,228
Insurance and Claims		220

Professional Services	49,132
Communications	80
Utility Shift	39,068
Equipment/Vehicle	1,858
Contracted Services	3,850
Internal Admin	-1,760
Interdepartmental Transfer	-10,000
Reserve Changes	648,000
Transfer from/to Reserve	648,000
New Funding Requirement City	21,000
BL24001 - Operating Impact for New Vehicle	4,000
PUMA Energy Modelling Software for Civic Buildings	17,000
Total	203,394

Building, Bylaw & Licensing

2024 - 2028 Operating Budget

Budget Highlights

Building, Bylaw & Licensing - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Revenues		-3,118,760	-3,262,286	-3,750,906	-3,787,778	-3,800,908
Other Revenue		-130,000	-130,000	-130,000	-130,000	-130,000
Rev-own sources-licenses		-2,501,300	-2,501,300	-2,977,300	-3,001,300	-3,001,300
Tsf from reserves-operating		-487,460	-630,986	-643,606	-656,478	-669,608
Expenses		3,241,174	3,411,597	3,946,565	3,981,685	4,010,979
Salary and Benefits		1,521,850	1,690,604	1,724,416	1,758,905	1,794,083
Personnel Services		27,607	27,759	27,915	28,073	25,934
Contracted Services		13,700	13,700	13,700	13,700	9,700
Consulting and Prof Services		13,780	14,154	14,540	14,805	15,075
Communications		2,000	2,000	2,000	2,000	2,000
Insurance & Claims		4,611	4,841	5,083	5,338	5,604
Lease & Rentals		5,160	5,160	5,160	5,160	5,160
Equipment under \$5,000		21,690	24,047	25,640	26,836	27,821
Supplies & Materials		14,300	14,300	14,300	14,300	14,300
Sundry		70,950	70,950	70,950	70,950	70,950
Recoveries		-59,475	-60,920	-62,138	-63,381	-64,649
Tsf to reserves-operating		1,605,000	1,605,000	2,105,000	2,105,000	2,105,000
Total		122,414	149,311	195,659	193,907	210,071

Building, Bylaw & Licensing - Budget Drivers		PLN 2024
Revenue Changes		-560,467
Misc/Other Revenues		-4,000
Fines		-10,000
Permits and Licensing Fees		-546,467
Salary Adjustments		87,282
Salary and Wages		41,947
Benefits and Overhead		12,961
2023 New Positions - Phase 2		32,374
Operating Expenses		47,203
Personnel - Training, Prof. Dues		-2,043
Supplies and Materials		300
Insurance and Claims		220
Professional Services		3,950
Utility Shift		39,068
Equipment/Vehicle		1,858
Contracted Services		3,850

Reserve Changes	525,000
Transfer from/to Reserve	525,000
New Funding Requirement City	4,000
BL24001 - Operating Impact for New Vehicle	4,000
Total	103,018

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
621-BL-Building Inspection											
	6000 Sal&Ben-Salaries	546,732	664,451	677,820	691,457	705,366	490,755	307,710	487,363	488,848	516,076
	6001 Sal&Ben-Wages						558	54,990			
	6002 Sal&Ben-Overtime-I/S	4,000	4,000	4,000	4,000	4,000	3,284	1,501	4,000	4,000	4,000
	6003 Sal&Ben-Aux-All	99,127	101,606	103,638	105,710	107,825	9,332	90,812	3,116	61,413	58,310
	6004 Sal&Ben-Other-All						3,206	3,328			
	6005 Sal&Ben-Benefit-Aux	12,450	12,762	13,017	13,277	13,543	1,134	14,392	374	545	6,997
	6007 Sal&Ben-Benefit-I/S	135,471	163,974	167,253	170,598	174,010	97,379	70,347	112,612	116,816	124,816
	6008 Sal&Ben-Benefit-O/S						303	13,486			
	6009 Sal&Ben - Project Offset	0									
	6010 Sal&Wag-EHT	12,672	15,016	15,316	15,623	15,935	10,119	9,366	9,486	9,699	11,279
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	810,453	961,808	981,045	1,000,666	1,020,679	616,070	565,931	616,952	681,321	721,478
	6101 HR-Cnvntions,Dues&Act.	12,000	12,000	12,000	12,000	9,700	4,381	3,095	9,700	9,700	9,700
	6102 HR-Employee Assist Prog.							775			
	6104 HR-Mileage/Vehicle Allow.	7,000	7,000	7,000	7,000	7,000	7,268	2,549	5,000	5,000	7,000
	6111 HR-Trng&Educ-Corp										
	6112 HR-Trng&Educ-Dept	7,607	7,759	7,915	8,073	8,234	2,851	9,404	4,500	4,500	7,000
	Personnel Services	26,607	26,759	26,915	27,073	24,934	14,500	15,823	19,200	19,200	23,700
	7007 Contr Svc-Fiche/Microfilming	12,000	12,000	12,000	12,000	8,000	200	2,456	8,000	15,800	13,544
	7014 Contr Svc-Land Title Fees	600	600	600	600	600		500	600	600	750
	Op Exp-Contracted Services	12,600	12,600	12,600	12,600	8,600	200	2,956	8,600	16,400	14,294
	7105 Prf Svc-Consultant										
	7117 Prf Svc-Sftwre Mnt/Upgrades	12,480	12,854	13,240	13,505	13,775	9,039	21,612	6,300	13,615	8,530
	Op Exp-Consulting and Prof Services	12,480	12,854	13,240	13,505	13,775	9,039	21,612	6,300	13,615	8,530
	7300 Communic-Advertising	2,000	2,000	2,000	2,000	2,000	1,370	1,516	2,000	2,000	2,000
	7303 Communic-Delivery/Courier						56	151			
	7305 Communic-Postage										
	7307 Communic-Celluar Services										
	Op Exp-Communications	2,000	2,000	2,000	2,000	2,000	1,426	1,667	2,000	2,000	2,000
	7606 Suppl-Computer Supplies						198				
	7615 Suppl-Misc. Supplies										
	7624 Suppl-Signs										
	7625 Suppl-Spec Office&Process Suppl	4,000	4,000	4,000	4,000	4,000	1,781	2,863	6,000	3,200	6,000
	7626 Suppl-Standard Office Supplies						458	1,727			
	7627 Suppl-Technical Supplies	1,000	1,000	1,000	1,000	1,000	386	428	-665	135	1,000
	7628 Suppl-Uniforms	1,000	1,000	1,000	1,000	1,000					
	7629 Suppl-Working Lunches/Food	300	300	300	300	300	238	272	300	200	200
	Op Exp-Supplies & Materials	6,300	6,300	6,300	6,300	6,300	3,062	5,290	5,635	3,535	7,200
	7712 Equip-Maintenance							1,574	1,800	1,800	
	Op Exp-Equipment under \$5,000							1,574	1,800	1,800	
	7927 Sdry-Misc. Expenses	1,000	1,000	1,000	1,000	1,000	48	202	1,000	1,000	1,000
	Op Exp-Sundry	1,000	1,000	1,000	1,000	1,000	48	202	1,000	1,000	1,000
	8103 Recoveries- Internal Admin Charge Payroll						1,905	690			
	Op Exp-Recoveries						1,905	690			
	9405 Tsf To Rsv-Developmnt Process	1,605,000	1,605,000	2,105,000	2,105,000	2,105,000	776,000	594,431	776,000	435,000	1,080,000
	9406 Tsf To Rsv-Future Operating						7,800	12,087			
	Tsf to reserves-operating	1,605,000	1,605,000	2,105,000	2,105,000	2,105,000	783,800	606,518	776,000	435,000	1,080,000
	4430 Lcns&Prmts-Build	-1,691,300	-1,691,300	-2,191,300	-2,191,300	-2,191,300	-644,773	-736,384	-900,000	-586,333	-1,186,333
	4433 Lcns&Prmts-General							-219			
	4434 Lcns&Prmts-Plumbing	-117,000	-117,000	-117,000	-117,000	-117,000	-159,874	-86,381	-95,000	-77,000	-122,000
	4436 Lcns&Prmts-Signs	-4,000	-4,000	-4,000	-4,000	-4,000	-4,844	-3,442	-3,000	-3,000	-2,500
	4469 Other Rev-Microfilming	-12,000	-12,000	12,000	-12,000	-12,000	-8,860	-9,802	-8,000	-7,000	-8,000
	Rev-own sources-licenses	-1,824,300	-1,824,300	-2,300,300	-2,324,300	-2,324,300	-818,351	-836,227	-1,006,000	-673,333	-1,318,833

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
621-BL-Building Inspection											
	5405 Tsf-Fm-Rsv-Dvlpmnt Process	-487,460	-630,986	-643,606	-656,478	-669,608	-329,729	-386,540	-329,729	-386,540	-422,841
	5406 Tsf-Fm-Rsv-Future Operating						-8,000	-7,800	-8,000	-7,800	-5,544
	Tsf from reserves-operating	-487,460	-630,986	-643,606	-656,478	-669,608	-337,729	-394,340	-337,729	-394,340	-428,385
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 621 BL-Building Inspection											
		164,680	173,036	204,193	187,365	188,380	273,969	-8,304	93,757	106,198	110,984
622-BL-Business Licensing											
	6000 Sal&Ben-Salaries	213,021	218,346	222,713	227,168	231,711	181,406	167,920	190,305	194,104	204,828
	6002 Sal&Ben-Overtime-I/S						3,289	25			
	6003 Sal&Ben-Aux-All	3,986	4,086	4,167	4,251	4,336	1,248	448	3,116	4,540	3,833
	6004 Sal&Ben-Other-All						546	180			
	6005 Sal&Ben-Benefit-Aux	478	490	500	510	520	164	54	374	545	460
	6007 Sal&Ben-Benefit-I/S	51,848	53,069	54,131	55,213	56,318	38,804	33,721	43,219	45,624	48,894
	6010 Sal&Wag-EHT	4,232	4,337	4,424	4,513	4,603	3,797	3,345	3,772	3,874	4,069
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	273,564	280,329	285,935	291,654	297,487	229,254	205,693	240,785	248,687	262,083
	6101 HR-Cnvntions,Dues&Act.	1,000	1,000	1,000	1,000	1,000			1,000	1,000	1,000
	6104 HR-Mileage/Vehicle Allow.								300	300	
	6112 HR-Trng&Educ-Dept								2,000	2,000	4,000
	Personnel Services	1,000	1,000	1,000	1,000	1,000			3,300	3,300	5,000
	7105 Prf Svc-Consultant										
	7117 Prf Svc-Sftwre Mnt/Upgrades	1,300	1,300	1,300	1,300	1,300	368	435	1,300	1,300	1,300
	Op Exp-Consulting and Prof Services	1,300	1,300	1,300	1,300	1,300	368	435	1,300	1,300	1,300
	7300 Communic-Advertising						621		1,000	300	
	Op Exp-Communications						621		1,000	300	
	7624 Suppl-Signs										
	7625 Suppl-Spec Office&Process Suppl							131	1,000	750	
	7626 Suppl-Standard Office Supplies							58			
	7627 Suppl-Technical Supplies								-300	-300	
	Op Exp-Supplies & Materials							189	700	450	
	7712 Equip-Maintenance								300	300	
	Op Exp-Equipment under \$5,000								300	300	
	7927 Sdry-Misc. Expenses	250	250	250	250	250					250
	Op Exp-Sundry	250	250	250	250	250					250
	8103 Recoveries- Internal Admin Charge Payroll						300	135			
	Op Exp-Recoveries						300	135			
	9406 Tsf To Rsv-Future Operating							2,000			
	Tsf to reserves-operating							2,000			
	4433 Lcns&Prmts-General	-500,000	-500,000	-500,000	-500,000	-500,000	-494,139	-493,138	-350,000	-450,000	-500,000
	4435 Lcns&Prmt-Secondary Suite						130	-130			
	4440 Lcns&Prm-Residential Rental	-50,000	-50,000	-50,000	-50,000	-50,000	-48,968	-32,333	-34,000	-45,000	-35,000
	4442 Lcns&Prmts-Inter-Municipal Business Licence	-20,000	-20,000	-20,000	-20,000	-20,000	-29,836	-11,468	-3,000	-10,000	-10,000
	4445 Lcns&Prmts-Inter-Municipal Ride-Hailing	-12,000	-12,000	-12,000	-12,000	-12,000	-7,979	-11,227			-7,000
	Rev-own sources-licenses	-582,000	-582,000	-582,000	-582,000	-582,000	-580,793	-548,294	-387,000	-505,000	-552,000
	4479 Other Rev-Misc. Revenue						-119	-35			
	4482 Other Rev-Returned Cheques						-45				
	Other Revenue						-164	-35			
	4612 Grnt-Prov-Uncond-Covid Safe Restart 2020										
	Transfer from other govt-prov'l unconditional										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
621-BL-Building Inspection											
	5406 Tsf-Fm-Rsv-Future Operating										-2,000
	Tsf from reserves-operating										-2,000
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 622 BL-Business Licensing											
		-305,886	-299,121	-293,515	-287,796	-281,963	-350,413	-339,878	-139,615	-250,663	-285,367
623-BL-Bylaw Enforcement											
	6000 Sal&Ben-Salaries	305,830	313,825	320,382	327,070	333,891	219,684	242,434	264,589	227,916	267,488
	6002 Sal&Ben-Overtime-I/S	14,000	14,000	14,000	14,000	14,000	25,280	17,255	6,000	6,000	14,000
	6003 Sal&Ben-Aux-All	31,887	32,684	33,338	34,005	34,685	74,291	40,511	59,927	36,319	30,661
	6004 Sal&Ben-Other-All						1,024	1,561			
	6005 Sal&Ben-Benefit-Aux	3,826	3,922	4,001	4,081	4,162	9,916	5,351	2,991	4,358	3,679
	6007 Sal&Ben-Benefit-I/S	75,431	77,005	78,545	80,116	81,719	41,809	54,518	52,486	54,443	64,473
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	6,858	7,030	7,171	7,314	7,460	6,178	6,094	4,963	5,270	6,087
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	437,833	448,467	457,436	466,585	475,917	378,182	367,725	390,956	334,307	386,388
	6101 HR-Cnvntions,Dues&Act.							190	1,200	1,200	1,200
	6104 HR-Mileage/Vehicle Allow.								100	100	
	6112 HR-Trng&Educ-Dept							1,533	1,750	1,750	1,750
	Personnel Services							1,723	3,050	3,050	2,950
	7004 Contr Svc-Contractors/Builders							363			
	7014 Contr Svc-Land Title Fees	300	300	300	300	300			300	300	300
	7017 Contr Svc-Pest Control	800	800	800	800	800			850	900	800
	Op Exp-Contracted Services	1,100	1,100	1,100	1,100	1,100		363	1,150	1,200	1,100
	7103 Prf Svc-Collect. Agency						204	110			
	7117 Prf Svc-Sftwre Mnt/Upgrades										
	Op Exp-Consulting and Prof Services						204	110			
	7625 Suppl-Spec Office&Process Suppl	2,500	2,500	2,500	2,500	2,500	1,949	950	1,800	1,800	1,800
	7626 Suppl-Standard Office Supplies						89	10			
	7627 Suppl-Technical Supplies	3,000	3,000	3,000	3,000	3,000	494	352	2,700	2,700	3,000
	7628 Suppl-Uniforms	2,500	2,500	2,500	2,500	2,500	2,191	1,166	1,200	2,200	2,000
	7629 Suppl-Working Lunches/Food							126			
	Op Exp-Supplies & Materials	8,000	8,000	8,000	8,000	8,000	4,723	2,604	5,700	6,700	6,800
	7707 Equip-Vehicle Charges						18,266	24,901	26,974	27,815	29,983
	7712 Equip-Maintenance										
	Op Exp-Equipment under \$5,000						18,266	24,901	26,974	27,815	29,983
	7927 Sdry-Misc. Expenses	1,100	1,100	1,100	1,100	1,100	822	1,466	1,400	1,400	1,100
	7932 Sdry-Animal Control	64,000	64,000	64,000	64,000	64,000	53,828	41,381	64,000	64,000	64,000
	7942 Sdry-Council Community Events								100	100	
	Op Exp-Sundry	65,100	65,100	65,100	65,100	65,100	54,650	42,847	65,500	65,500	65,100
	8101 Recoveries-Utilities	-59,475	-60,920	-62,138	-63,381	-64,649	-89,637	-93,162	-89,637	-93,162	-98,543
	8103 Recoveries- Internal Admin Charge Payroll						518	300			
	Op Exp-Recoveries	-59,475	-60,920	-62,138	-63,381	-64,649	-89,119	-92,862	-89,637	-93,162	-98,543
	4431 Lcns&Prmt-Commercial Vehicles										
	4432 Lcns&Prmt-Dog	-95,000	-95,000	-95,000	-95,000	-95,000	-81,387	-87,712	-90,000	-80,000	-80,000
	Rev-own sources-licenses	-95,000	-95,000	-95,000	-95,000	-95,000	-81,387	-87,712	-90,000	-80,000	-80,000
	4478 Other Rev-Fine-Municipal Bylaw	-130,000	-130,000	-130,000	-130,000	-130,000	-200,175	-197,500	-95,000	-120,000	-120,000
	4479 Other Rev-Misc. Revenue						-716	-1,097			
	Other Revenue	-130,000	-130,000	-130,000	-130,000	-130,000	-200,891	-198,597	-95,000	-120,000	-120,000

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
621-BL-Building Inspection											
	4622 Grnt-Prov-Cond-Emergency Program										
	Transfer from other govt-prov'l conditional										
	5446 Tsf-Fm-Rsv-Covid Safe Restart						-76,000		-76,000		
	Tsf from reserves-operating						-76,000		-76,000		
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 623 BL-Bylaw Enforcement											
		227,558	236,747	244,498	252,404	260,468	8,628	61,102	142,693	145,410	193,778
629-BL-Pay Parking											
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits										
Total 629 BL-Pay Parking											
634-BL-Operating Projects											
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits										
Total 634 BL-Operating Projects											
645-BL-Vehicle Charges											
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits										
	7004 Contr Svc-Contractors/Builders							12			
	Op Exp-Contracted Services							12			
	7403 Insurance-Vehicle	4,611	4,841	5,083	5,338	5,604	3,234	2,676	3,876	3,992	4,391
	Insurance & Claims	4,611	4,841	5,083	5,338	5,604	3,234	2,676	3,876	3,992	4,391
	7509 Lse&Rntls-Vehicles	5,160	5,160	5,160	5,160	5,160			5,160	5,160	5,160
	Lease & Rentals	5,160	5,160	5,160	5,160	5,160			5,160	5,160	5,160
	7702 Equip-Fuel	3,000	3,000	3,000	3,000	3,000	3,461	4,681	3,000	3,000	3,000
	7703 Equip-Maint-Vehicles	2,757	2,839	2,925	2,983	3,043	1,627	3,870	2,500	2,549	2,651
	7706 Equip-Replacement Provision	13,219	15,417	16,865	17,946	18,809	8,725	9,915	8,725	9,915	11,475
	7708 Equip-Chargeout Recovery						-18,266	-24,901	-26,974	-27,815	-29,588
	7715 Equip-Garage Charges-Preventiv Main	2,714	2,791	2,850	2,907	2,969	1,113	1,080	3,113	2,191	2,311
	7717 Equip-Garage Charges-Reactive Main						106	2,620		408	
	Op Exp-Equipment under \$5,000	21,690	24,047	25,640	26,836	27,821	-3,234	-2,735	-9,636	-9,752	-10,151
	7927 Sdry-Misc. Expenses	4,600	4,600	4,600	4,600	4,600		47	600	600	600
	Op Exp-Sundry	4,600	4,600	4,600	4,600	4,600		47	600	600	600
Total 645 BL-Vehicle Charges											
		36,061	38,648	40,483	41,934	43,185	0	0	0	0	0
974-Capital-Building, Bylaw & Licensing											
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits										
Total 974 Capital-Building, Bylaw & Licensing											
Total Building, Bylaw & Licensing											
		122,414	149,311	195,659	193,907	210,071	-67,815	-287,080	96,835	944	19,395

Community Development Admin

2024 - 2028 Operating Budget

Budget Highlights

Community Development Admin - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Revenues		-112,782	-114,556	-115,896	-117,012	-119,082
Other Revenue		-10,000	-10,000	-10,000	-10,000	-10,000
Rev-own sources-licenses		-3,500	-3,500	-3,500	-3,500	-3,500
Tsf from reserves-operating		-99,282	-101,056	-102,396	-103,512	-105,582
Expenses		614,230	628,512	640,731	652,916	665,346
Salary and Benefits		585,934	600,444	612,453	624,701	637,196
Personnel Services		14,191	14,338	14,588	14,741	14,896
Contracted Services		3,000	3,000	3,000	3,000	3,000
Consulting and Prof Services		14,671	14,904	15,142	15,385	15,633
Communications		500	500	500	500	500
Lease & Rentals		10,000	10,000	10,000	10,000	10,000
Supplies & Materials		4,724	4,737	4,749	4,762	4,776
Sundry		15,316	15,548	15,985	16,227	16,474
Recoveries		-34,107	-34,960	-35,687	-36,401	-37,129
Total		501,448	513,956	524,835	535,904	546,264

Community Development Admin - Budget Drivers		PLN 2024
Revenue Changes		1,500
Misc/Other Revenues		1,500
Salary Adjustments		24,445
Salary and Wages		17,644
Benefits and Overhead		6,801
Operating Expenses		-4,939
Personnel - Training, Prof. Dues		-7,548
Supplies and Materials		612
Sundry/ Miscellaneous		2,228
Professional Services		1,529
Internal Admin		-1,760
Total		21,006

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
620-CD-Admin-Planning											
	6000 Sal&Ben-Salaries	327,148	335,327	342,033	348,874	355,852	463,681	258,720	238,862	243,630	314,566
	6001 Sal&Ben-Wages										
	6002 Sal&Ben-Overtime-I/S						1,606	822			
	6003 Sal&Ben-Aux-All						51,284	3,146		5,000	
	6004 Sal&Ben-Other-All						1,305	1,510			
	6005 Sal&Ben-Benefit-Aux						6,925	384			
	6007 Sal&Ben-Benefit-I/S	79,790	81,646	83,279	84,944	86,643	89,430	51,524	54,076	57,179	75,203
	6008 Sal&Ben-Benefit-O/S										
	6009 Sal&Ben - Project Offset	0									
	6010 Sal&Wag-EHT	6,379	6,539	6,670	6,803	6,939	10,080	5,165	5,308	4,751	6,134
	6201 Sal&Ben-Rebill Labour Offset								-33,330	-34,639	
	Salary and Benefits	413,317	423,512	431,982	440,621	449,434	624,311	321,271	264,915	275,921	395,902
	6101 HR-Cnvntions,Dues&Act.	4,000	4,000	4,100	4,100	4,100	444	3,102	4,000	4,800	5,698
	6104 HR-Mileage/Vehicle Allow.	150	150	150	150	150	16	73	400	200	150
	6109 HR-Corp. Dues & Board/Committee Cnvnt						482				
	6111 HR-Trng&Educ-Corp										
	6112 HR-Trng&Educ-Dept	3,117	3,180	3,243	3,308	3,374	1,568	1,650	6,254	6,090	12,600
	Personnel Services	7,267	7,330	7,493	7,558	7,624	2,510	4,825	10,654	11,090	18,448
	7014 Contr Svc-Land Title Fees	3,000	3,000	3,000	3,000	3,000	2,562	1,500	3,000	3,000	3,000
	7050 Contr Svc-Operating Projects										
	Op Exp-Contracted Services	3,000	3,000	3,000	3,000	3,000	2,562	1,500	3,000	3,000	3,000
	7105 Prf Svc-Consultant	12,884	13,081	13,283	13,489	13,699	8,123	22,465	8,000	8,120	9,690
	7112 Prf Svc-Legal Services						29,972	14,912			
	7117 Prf Svc-Sftwre Mnt/Upgrades						486	441			
	Op Exp-Consulting and Prof Services	12,884	13,081	13,283	13,489	13,699	38,581	37,818	8,000	8,120	9,690
	7300 Communic-Advertising	500	500	500	500	500	16,591	3,146	5,000	1,000	500
	7303 Communic-Delivery/Courier						452				
	7307 Communic-Cellular Services							80			
	Op Exp-Communications	500	500	500	500	500	17,043	3,226	5,000	1,000	500
	7505 Lse&Rntls-Leased Equipment	10,000	10,000	10,000	10,000	10,000	1,619	3,928	14,000	14,000	10,000
	Lease & Rentals	10,000	10,000	10,000	10,000	10,000	1,619	3,928	14,000	14,000	10,000
	7620 Suppl-Promo Material										
	7621 Suppl-Publications&Subscriptions						1,637	1,938			
	7625 Suppl-Spec Office&Process Suppl	2,000	2,000	2,000	2,000	2,000	384	38	2,250	2,250	4,000
	7626 Suppl-Standard Office Supplies	1,000	1,000	1,000	1,000	1,000	361	729	3,250	3,250	1,000
	7629 Suppl-Working Lunches/Food	1,016	1,024	1,033	1,042	1,050	188	322	400	406	408
	Op Exp-Supplies & Materials	4,016	4,024	4,033	4,042	4,050	2,569	3,027	5,900	5,906	5,408
	7710 Equip-Capital Lease Interest						16	2			
	7712 Equip-Maintenance										
	Op Exp-Equipment under \$5,000						16	2			
	7901 Sdry-Bank Charges	11,616	11,848	12,085	12,327	12,574	16,269	10,874	8,425	11,165	11,388
	7912 Sdry-Debt-Principal						2,302	761			
	7927 Sdry-Misc. Expenses	1,200	1,200	1,400	1,400	1,400	981	607	12,000	2,000	1,200
	7929 Sdry-Other Intrst Charges						34				
	7998 Sdry-Rebill Expense Offset						-39,452	-32,850			
	7999 Sdry-Rebill Expense						39,452	32,850			
	Op Exp-Sundry	12,816	13,048	13,485	13,727	13,974	19,586	12,242	20,425	13,165	12,588
	8100 Recoveries-Interdepartment Admin Charges	-34,107	-34,960	-35,687	-36,401	-37,129					-32,347
	8103 Recoveries- Internal Admin Charge Payroll						233	165			
	Op Exp-Recoveries	-34,107	-34,960	-35,687	-36,401	-37,129	233	165			-32,347
	9406 Tsf To Rsv-Future Operating							8,138			
	Tsf to reserves-operating							8,138			
	4469 Other Rev-Microfilming	-3,500	-3,500	-3,500	-3,500	-3,500	-2,648	-3,807	-4,500	-9,000	-5,000

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
620-CD-Admin-Planning											
	Rev-own sources-licenses	-3,500	-3,500	-3,500	-3,500	-3,500	-2,648	-3,807	-4,500	-9,000	-5,000
	4479 Other Rev-Misc. Revenue	-10,000	-10,000	-10,000	-10,000	-10,000	-12,267	-6,417	-10,000	-10,000	-10,000
	Other Revenue	-10,000	-10,000	-10,000	-10,000	-10,000	-12,267	-6,417	-10,000	-10,000	-10,000
	5405 Tsf-Fm-Rsv-Dvlpmnt Process	-72,889	-74,378	-75,485	-76,363	-78,190	-16,395	-13,074	-16,395	-13,074	-73,226
	5406 Tsf-Fm-Rsv-Future Operating										-8,138
	5432 Tsf-Fm-Rsv-Local Government Climate Action P	-15,000	-15,000	-15,000	-15,000	-15,000					-15,000
	5446 Tsf-Fm-Rsv-Covid Safe Restart						-4,500		-14,500		
	Tsf from reserves-operating	-87,889	-89,378	-90,485	-91,363	-93,190	-20,895	-13,074	-30,895	-13,074	-96,364
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 620 CD-Admin-Planning											
		328,305	336,658	344,105	351,673	358,462	673,218	372,844	286,499	300,128	311,825
628-CD-Economic Development											
	6000 Sal&Ben-Salaries	127,905	131,102	133,725	136,399	139,127	31,469	121,588	114,261	116,547	122,985
	6003 Sal&Ben-Aux-All	9,998	10,248	10,453	10,662	10,875					
	6004 Sal&Ben-Other-All						29	435			
	6005 Sal&Ben-Benefit-Aux	1,200	1,230	1,254	1,279	1,305					
	6007 Sal&Ben-Benefit-I/S	30,825	31,596	32,228	32,872	33,530	6,465	27,540	25,480	27,155	29,148
	6009 Sal&Ben - Project Offset	0	0	0	0	1					
	6010 Sal&Wag-EHT	2,689	2,756	2,811	2,868	2,925	567	2,457	2,228	2,273	2,398
	Salary and Benefits	172,617	176,933	180,471	184,080	187,763	38,530	152,020	141,970	145,975	154,531
	6100 HR-Civic Functions-Staff										
	6101 HR-Cnvntions,Dues&Act.	4,224	4,309	4,395	4,483	4,572	20	950	4,000	4,060	7,251
	6104 HR-Mileage/Vehicle Allow.	200	200	200	200	200		21	500	500	200
	6109 HR-Corp. Dues & Board/Committee Cnvnt	2,500	2,500	2,500	2,500	2,500					2,500
	6112 HR-Trng&Educ-Dept							809	2,500	2,538	4,317
	Personnel Services	6,924	7,009	7,095	7,183	7,272	20	1,780	7,000	7,098	14,268
	7006 Contr Svc-Fee For Service										
	Op Exp-Contracted Services										
	7105 Prf Svc-Consultant										
	7114 Prf Svc-Other Prof.Services							1,905			
	7117 Prf Svc-Sftwre Mnt/Upgrades	1,787	1,823	1,859	1,896	1,934	161	323	280	284	3,452
	Op Exp-Consulting and Prof Services	1,787	1,823	1,859	1,896	1,934	161	2,227	280	284	3,452
	7606 Suppl-Computer Supplies										
	7615 Suppl-Misc. Supplies										
	7625 Suppl-Spec Office&Process Suppl										
	7626 Suppl-Standard Office Supplies	208	212	216	221	225		58	500	508	204
	7629 Suppl-Working Lunches/Food	500	500	500	500	500		164	500	500	500
	Op Exp-Supplies & Materials	708	712	716	721	725		222	1,000	1,008	704
	7712 Equip-Maintenance										
	Op Exp-Equipment under \$5,000										
	7927 Sdry-Misc. Expenses	2,500	2,500	2,500	2,500	2,500		250		2,000	500
	Op Exp-Sundry	2,500	2,500	2,500	2,500	2,500		250		2,000	500
	8103 Recoveries- Internal Admin Charge Payroll							30			
	Op Exp-Recoveries							30			
	9406 Tsf To Rsv-Future Operating							4,839			
	Tsf to reserves-operating							4,839			
	5405 Tsf-Fm-Rsv-Dvlpmnt Process	-11,393	-11,678	-11,911	-12,149	-12,392					
	5406 Tsf-Fm-Rsv-Future Operating										-4,839
	Tsf from reserves-operating	-11,393	-11,678	-11,911	-12,149	-12,392					-4,839

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
620-CD-Admin-Planning											
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 628 CD-Economic Development		173,143	177,298	180,730	184,230	187,802	38,711	161,368	150,250	156,364	168,617
Total Community Development Admin		501,448	513,956	524,835	535,904	546,264	711,929	534,212	436,749	456,492	480,442

Development Planning

2024 - 2028 Operating Budget

Budget Highlights

Development Planning - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Revenues		-1,781,116	-1,860,815	-1,606,982	-1,630,611	-1,654,714
Rev-own sources-licenses		-702,500	-702,500	-425,500	-425,500	-425,500
Tsf from reserves-operating		-1,078,616	-1,158,315	-1,181,482	-1,205,111	-1,229,214
Expenses		2,003,073	2,082,962	1,834,850	1,863,907	1,893,545
Salary and Benefits		1,319,007	1,400,427	1,428,436	1,457,005	1,486,145
Personnel Services		17,972	18,066	18,562	18,659	18,759
Contracted Services		10,000	8,000	8,000	8,000	8,000
Consulting and Prof Services		50,803	50,959	51,118	51,281	51,446
Communications		10,200	10,404	10,612	10,824	11,041
Supplies & Materials		8,790	8,806	8,822	8,838	8,855
Tsf to reserves-operating		586,300	586,300	309,300	309,300	309,300
Total		221,957	222,147	227,868	233,296	238,831

Development Planning - Budget Drivers		PLN 2024
Revenue Changes		-137,000
Development Revenues		-137,000
Salary Adjustments		10,709
Salary and Wages		4,236
Benefits and Overhead		6,473
Operating Expenses		59,396
Personnel - Training, Prof. Dues		10,138
Supplies and Materials		7,525
Professional Services		41,653
Communications		80
Reserve Changes		123,000
Transfer from/to Reserve		123,000
Total		56,105

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
624-PL-Current Planning											
	6000 Sal&Ben-Salaries	846,786	868,106	885,588	903,419	921,608	352,409	435,493	479,244	713,689	606,087
	6001 Sal&Ben-Wages										
	6002 Sal&Ben-Overtime-I/S	10,000	6,000	6,000	6,000	6,000	24,448	30,717	6,000	6,000	8,000
	6003 Sal&Ben-Aux-All	203,804	255,531	260,641	265,854	271,171	35,884	118,354	102,871		65,531
	6004 Sal&Ben-Other-All						2,029	17,565			
	6005 Sal&Ben-Benefit-Aux	29,866	36,208	36,933	37,671	38,425	5,981	15,160	18,142		7,864
	6007 Sal&Ben-Benefit-I/S	207,948	212,555	216,806	221,142	225,565	74,506	89,971	107,605	165,766	145,776
	6008 Sal&Ben-Benefit-O/S										
	6009 Sal&Ben - Project Offset	0									0
	6010 Sal&Wag-EHT	20,603	22,028	22,468	22,918	23,376	7,976	11,932	11,195	11,340	13,253
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	1,319,007	1,400,427	1,428,436	1,457,005	1,486,145	503,233	719,191	725,056	896,795	846,511
	6101 HR-Cnvntions,Dues&Act.	11,000	11,000	11,400	11,400	11,400	4,383	4,713	4,600	4,600	5,000
	6104 HR-Mileage/Vehicle Allow.	400	400	400	400	400	15	279			
	6111 HR-Trng&Educ-Corp										
	6112 HR-Trng&Educ-Dept	6,572	6,666	6,762	6,859	6,959	927	1,035	2,831	2,834	4,633
	Personnel Services	17,972	18,066	18,562	18,659	18,759	5,325	6,026	7,431	7,434	9,633
	7004 Contr Svc-Contractors/Builders										
	7016 Contr Svc-Landscaping Inspections	10,000	8,000	8,000	8,000	8,000		10,352	2,000	5,000	10,000
	Op Exp-Contracted Services	10,000	8,000	8,000	8,000	8,000		10,352	2,000	5,000	10,000
	7105 Prf Svc-Consultant	9,303	9,459	9,618	9,781	9,946		93,850	6,500	6,575	9,150
	7112 Prf Svc-Legal Services										
	7117 Prf Svc-Sftwre Mnt/Upgrades	1,500	1,500	1,500	1,500	1,500	496	622			
	7119 Prf-Svc-Architect Review	20,000	20,000	20,000	20,000	20,000					
	7120 Prf-Svc-Landscape Review	20,000	20,000	20,000	20,000	20,000					
	Op Exp-Consulting and Prof Services	50,803	50,959	51,118	51,281	51,446	496	94,471	6,500	6,575	9,150
	7300 Communic-Advertising	10,200	10,404	10,612	10,824	11,041	3,349	8,363	5,000	9,075	10,120
	7302 Communic-Products/Services										
	7303 Communic-Delivery/Courier						6,058	1,365			
	7305 Communic-Postage						3,501	9,326			
	Op Exp-Communications	10,200	10,404	10,612	10,824	11,041	12,907	19,054	5,000	9,075	10,120
	7606 Suppl-Computer Supplies	7,000	7,000	7,000	7,000	7,000		4,674			
	7624 Suppl-Signs										
	7625 Suppl-Spec Office&Process Suppl	1,090	1,106	1,122	1,138	1,155	751	25	518	539	1,265
	7626 Suppl-Standard Office Supplies							103			
	7629 Suppl-Working Lunches/Food	700	700	700	700	700		128	1,200	1,200	500
	Op Exp-Supplies & Materials	8,790	8,806	8,822	8,838	8,855	751	4,930	1,718	1,739	1,765
	7712 Equip-Maintenance							117			
	Op Exp-Equipment under \$5,000							117			
	7927 Sdry-Misc. Expenses							1	518	518	
	7998 Sdry-Rebill Expense Offset						-31,450	-95,919			
	7999 Sdry-Rebill Expense						31,450	95,919			
	Op Exp-Sundry							1	518	518	
	8000 Grnts&Donatns-Misc										
	Op Exp-Grants & Donations										
	8103 Recoveries- Internal Admin Charge Payroll						150	98			
	Op Exp-Recoveries						150	98			
	9405 Tsf To Rsv-Developmnt Process	586,300	586,300	309,300	309,300	309,300	278,434	750,643	278,434	263,300	463,300
	9406 Tsf To Rsv-Future Operating						12,000	2,299			
	9445 Tsf-To-Rsv-Urban Forest						11,155	15,373			
	9447 Tsf To Rsv-Public Art							414,950			
	9448 Tsf To Rsv-Public Art Maintenance							3,450			
	Tsf to reserves-operating	586,300	586,300	309,300	309,300	309,300	301,589	1,186,715	278,434	263,300	463,300
	9501 Tsf To Rsv-City Artworks						199,000	24,150			

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
624-PL-Current Planning											
	9514 Tsf To Rsv-Affordable Housing						382,146	962,326			
	9529 Tsf To Rsv-Community Amenity Contribution						8,200,051	1,924,652			
	9530 Tsf To Rsv-Density Bonus										
	Tsf to reserves-capital						8,781,197	2,911,129			
	4437 Lcns&Prm-Tree Cutting	-15,000	-15,000	-15,000	-15,000	-15,000	-11,155	-15,373	-3,000	-3,000	-5,000
	4446 Lcns&Prmts-Architect Review Fees	-20,000	-20,000	-20,000	-20,000	-20,000					
	4447 Lcns&Prmts-Landscape Review Fees	-20,000	-20,000	-20,000	-20,000	-20,000					
	4465 Other Rev-Board of Variance Application	-2,000	-2,000	-2,000	-2,000	-2,000	-2,040	-3,744	-2,000	-2,000	-2,000
	4466 Other Rev-Development Application Fee	-250,000	-250,000	-132,500	-132,500	-132,500	-153,757	-316,787	-158,000	-132,500	-232,500
	4467 Other Rev-Development Variance Permit	-10,500	-10,500	-10,500	-10,500	-10,500	-3,091	-16,080	-10,000	-10,500	-10,500
	4468 Other Rev-Landscaping Inspection	-52,000	-52,000	-32,000	-32,000	-32,000	-3,775	-110,596	-20,000	-21,000	-32,000
	4471 Other Rev-OCF/Rezzone/Luc	-300,000	-300,000	-162,500	-162,500	-162,500	-106,712	-357,323	-114,000	-157,500	-257,500
	4475 Other Rev-Subdivision Application Fee	-33,000	-33,000	-31,000	-31,000	-31,000	-44,682	-34,636	-20,000	-21,000	-26,000
	Rev-own sources-licenses	-702,500	-702,500	-425,500	-425,500	-425,500	-325,212	-854,540	-327,000	-347,500	-565,500
	4479 Other Rev-Misc. Revenue						-487	-282			
	4500 Other Rev-Expense Recovery						-672	-68,667			
	Other Revenue						-1,159	-68,949			
	4591 Rv-Private Contributions										
	4592 Rv-Community Amenity Contributions						-8,154,051	-1,924,652			
	4593 Rv-Affordable Housing						-382,146	-962,326			
	4594 Rv-Density Bonus										
	4595 Rv-Arts Contributions						-199,000	-442,550			
	Private contributions						-8,735,197	-3,329,529			
	5405 Tsf-Fm-Rsv-Dvlpmnt Process	-1,078,616	-1,158,315	-1,181,482	-1,205,111	-1,229,214	-478,153	-661,765	-478,153	-661,765	-616,829
	5406 Tsf-Fm-Rsv-Future Operating						-14,000	-12,000	-14,000	-12,000	-2,299
	Tsf from reserves-operating	-1,078,616	-1,158,315	-1,181,482	-1,205,111	-1,229,214	-492,153	-673,765	-492,153	-673,765	-619,128
	5514 Tsf-Fm-Rsv-Affrd. Hsing										
	5529 Tsf-Fm-Rsv-Community Amenity Contribution						-46,000				
	Tsf from reserves-capital						-46,000				
	5900 Approp.From Surplus										
	Appropriation from surplus										
	Total 624 PL-Current Planning	221,957	222,147	227,868	233,296	238,831	5,928	25,302	207,503	169,170	165,851
614-DP-Operating Projects											
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits										
	Total 614 DP-Operating Projects										
978-Capital-Development Planning											
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits										
	Total 978 Capital-Development Planning										
	Total Development Planning	221,957	222,147	227,868	233,296	238,831	5,928	25,302	207,503	169,170	165,851

Policy Planning

2024 - 2028 Operating Budget

Budget Highlights

Policy Planning - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Revenues		-543,211	-552,797	-436,150	-344,934	-350,832
Transfer from other govt-capital other		-50,000	-50,000	-50,000	-50,000	-50,000
Tsf from reserves-operating		-354,818	-361,056	-241,575	-147,467	-150,416
Tsf from reserves-capital		-138,393	-141,741	-144,575	-147,467	-150,416
Expenses		842,285	861,524	751,264	666,559	679,100
Salary and Benefits		803,483	820,596	710,207	625,371	637,779
Personnel Services		6,302	6,428	6,557	6,688	6,822
Consulting and Prof Services		32,500	34,500	34,500	34,500	34,500
Total		299,074	308,727	315,114	321,625	328,268

Policy Planning - Budget Drivers		PLN 2024
Salary Adjustments		15,183
Salary and Wages		8,903
Benefits and Overhead		6,280
Operating Expenses		-8,918
Personnel - Training, Prof. Dues		-918
Professional Services		2,000
Interdepartmental Transfer		-10,000
New Funding Requirement City		17,000
PUMA energy modelling software for civic buildings		17,000
Total		23,265

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
625-PL-Heritage Projects											
	6001 Sal&Ben-Wages							63			
	6003 Sal&Ben-Aux-All										
	6005 Sal&Ben-Benefit-Aux										
	6008 Sal&Ben-Benefit-O/S							38			
	6010 Sal&Wag-EHT							2			
	Salary and Benefits							103			
	6101 HR-Cnvntions,Dues&Act.						343	143			
	Personnel Services						343	143			
	7105 Prf Svc-Consultant								12,800	14,850	22,846
	Op Exp-Consulting and Prof Services								12,800	14,850	22,846
	7300 Communic-Advertising						166				
	Op Exp-Communications						166				
	7606 Suppl-Computer Supplies						13				
	7613 Suppl-Maint.Supplies										
	7615 Suppl-Misc. Supplies										
	7624 Suppl-Signs							1,327			
	7627 Suppl-Technical Supplies							75			
	7629 Suppl-Working Lunches/Food										
	Op Exp-Supplies & Materials						13	1,402			
	7927 Sdry-Misc. Expenses							359			
	7998 Sdry-Rebill Expense Offset										
	7999 Sdry-Rebill Expense										
	Op Exp-Sundry							359			
	9406 Tsf To Rsv-Future Operating						4,850	12,846			
	Tsf to reserves-operating						4,850	12,846			
	4625 Grnt-Prov-Cond-Canada Summer Jobs										
	Transfer from other govt-prov'l conditional										
	5406 Tsf-Fm-Rsv-Future Operating						-2,800	-4,850	-2,800	-4,850	-12,846
	Tsf from reserves-operating						-2,800	-4,850	-2,800	-4,850	-12,846
	Total 625 PL-Heritage Projects						2,572	10,003	10,000	10,000	10,000
626-PL-Long Range Planning											
	6000 Sal&Ben-Salaries	651,213	665,068	577,921	490,539	500,350	416,176	493,104	430,398	490,956	518,189
	6001 Sal&Ben-Wages							210			
	6002 Sal&Ben-Overtime-I/S						6,841	4,550			
	6003 Sal&Ben-Aux-All	5,000	5,000	5,000	5,000	5,000		5,193	5,600	12,600	12,406
	6004 Sal&Ben-Other-All						1,396	1,937	2,000	2,000	2,000
	6005 Sal&Ben-Benefit-Aux							623			
	6007 Sal&Ben-Benefit-I/S	136,463	139,451	117,908	120,266	122,671	88,501	109,363	99,622	116,562	124,691
	6008 Sal&Ben-Benefit-O/S							126			
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	10,807	11,077	9,378	9,566	9,757	8,380	10,269	7,658	9,613	10,144
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	803,483	820,596	710,207	625,371	637,779	521,295	625,376	545,278	631,731	667,430
	6101 HR-Cnvntions,Dues&Act.	2,534	2,585	2,637	2,690	2,743	823	2,308	2,400	2,436	2,613
	6104 HR-Mileage/Vehicle Allow.										
	6109 HR-Corp. Dues & Board/Committee Cnvnt						95				
	6112 HR-Trng&Educ-Dept	3,768	3,843	3,920	3,998	4,078	3,539	2,643	4,574	4,643	6,735
	Personnel Services	6,302	6,428	6,557	6,688	6,822	4,458	4,951	6,974	7,079	9,348
	7105 Prf Svc-Consultant	10,000	12,000	12,000	12,000	12,000	9,828	3,943	20,500	15,100	21,157
	7117 Prf Svc-Sftwre Mnt/Upgrades	22,500	22,500	22,500	22,500	22,500	1,695	1,557	1,500	3,000	4,943
	Op Exp-Consulting and Prof Services	32,500	34,500	34,500	34,500	34,500	11,523	5,500	22,000	18,100	26,100

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
625-PL-Heritage Projects											
	7300 Communic-Advertising						169	108			
	Op Exp-Communications						169	108			
	7606 Suppl-Computer Supplies								635	1,500	
	7625 Suppl-Spec Office&Process Suppl						90				
	7629 Suppl-Working Lunches/Food							54			
	Op Exp-Supplies & Materials						90	54	635	1,500	
	7927 Sdry-Misc. Expenses						519	36			
	7998 Sdry-Rebill Expense Offset							-1,858			
	7999 Sdry-Rebill Expense							1,858			
	Op Exp-Sundry						519	36			
	8103 Recoveries- Internal Admin Charge Payroll						90	113			
	Op Exp-Recoveries						90	113			
	9405 Tsf To Rsv-Developmnt Process										
	9406 Tsf To Rsv-Future Operating						16,200	22,134			
	Tsf to reserves-operating						16,200	22,134			
	4479 Other Rev-Misc. Revenue										
	Other Revenue										
	4628 Grnt-Other-Misc	-50,000	-50,000	-50,000	-50,000	-50,000	-26,250	-77,500	-50,000	-50,000	-50,000
	Transfer from other govt-capital other	-50,000	-50,000	-50,000	-50,000	-50,000	-26,250	-77,500	-50,000	-50,000	-50,000
	5405 Tsf-Fm-Rsv-Dvlpmnt Process	-235,393	-238,741	-241,575	-147,467	-150,416	-108,378	-116,076	-108,378	-116,076	-123,017
	5406 Tsf-Fm-Rsv-Future Operating							-16,200		-16,200	-22,134
	5432 Tsf-Fm-Rsv-Local Government Climate Action P	-119,425	-122,315				-53,200	-138,000	-102,200	-138,000	-114,289
	5435 Tsf-Fm-Rsv-Payroll Reserve						-13,386		-16,000		
	Tsf from reserves-operating	-354,818	-361,056	-241,575	-147,467	-150,416	-174,964	-270,276	-226,578	-270,276	-259,440
	5514 Tsf-Fm-Rsv-Affrd. Hsing	-138,393	-141,741	-144,575	-147,467	-150,416	-106,253	-122,854	-106,253	-122,854	-127,629
	Tsf from reserves-capital	-138,393	-141,741	-144,575	-147,467	-150,416	-106,253	-122,854	-106,253	-122,854	-127,629
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 626 PL-Long Range Planning		299,074	308,727	315,114	321,625	328,268	246,876	187,641	192,056	215,279	265,809
Total Policy Planning		299,074	308,727	315,114	321,625	328,268	249,448	197,644	202,056	225,279	275,809

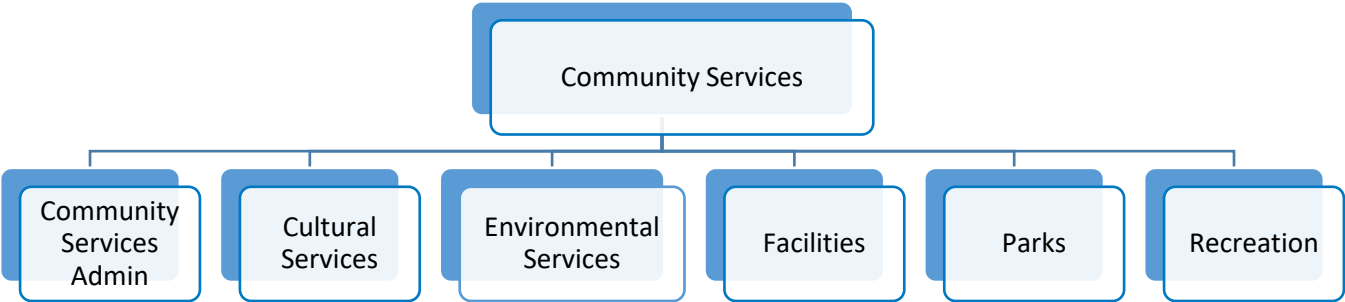
Community Services

2024 - 2028 Operating Budget

2024-2028 Five Year Financial Plan

Community Services Department

The Community Services Department consists of the Community Services Administration Division, Cultural Services, Environmental Services, Facilities, Parks, and Recreation.



The Community Services Administration Division is responsible for leadership of the Community Services Department supporting and promoting the Cultural Services, Environment, Facilities, Parks and Recreation Services Divisions. Community Services Administration with the support of the Recreation Division provide leadership to the City’s Emergency Support Services (ESS) Program.

The Cultural Services Division is responsible for the leadership and support of arts, heritage and culture in the City. The primary goals of the Division are to support arts and culture initiatives, respond to opportunities for new arts and culture initiatives and oversee the operation of the Inlet Theatre. Cultural Services delivers City events and supports community special events that are engaging for the public, operated seamlessly, safe and aligned with City values.

The Environment Services Division is responsible for providing environmental leadership and direction across City departments. Core responsibilities include: environmental oversight to ensure compliance with all environmental regulatory requirements; input to the planning and development process for protection of the natural environment; operational responsibility for spill response, wildlife management and local environmental stewardship coordination; community environmental education and outreach; and invasive species management and ecological restoration.

The Facilities Division is responsible for the short and long-term maintenance of all City buildings. The team addresses not only immediate needs, but the life cycle replacement planning to maintain the City’s assets and optimize the life cycle of these assets.

The Parks Division provides services that support the protection of the natural environment and public enjoyment of over 349 hectares of parks and green spaces. The primary goal of the department is to provide good stewardship of the City’s parks assets including natural assets as the land manager. This is accomplished by providing long-term park planning, maintenance work, capital construction projects, and support for special events, risk management inspections and mitigation, as well as administrative support.

The Recreation Division is responsible for planning and delivery of programs and experiences for all age groups and demographics in Port Moody. The goal of recreation programming is to provide a diverse range of opportunities to encourage all Port Moody residents to engage in healthy and active lifestyle. The Recreation Division also coordinates the City’s facility bookings.

Department Summary - Community Services

Community Services	Actual 2022	Budget 2022	Budget 2023	Plan 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028
Community Services Admin	269,630	269,298	306,239	332,990	318,067	323,762	330,335	337,044
Cultural Services	887,767	1,039,663	1,447,915	1,739,980	1,781,770	1,820,072	1,850,135	1,884,364
Environmental Services	451,220	483,217	556,166	624,433	638,388	654,435	668,218	679,481
Facilities	4,037,035	4,279,033	4,433,697	4,595,520	4,744,301	4,861,738	4,971,223	5,080,453
Parks	2,740,271	2,821,318	3,265,318	3,839,420	3,978,162	4,075,264	4,222,986	4,229,114
Recreation	1,272,493	776,984	1,714,629	1,886,581	1,971,583	2,023,064	2,039,040	2,071,458
Community Services - Total	9,658,417	9,669,513	11,723,964	13,018,923	13,432,270	13,758,335	14,081,938	14,281,914

Budget Highlights

Community Services - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Revenues		-4,421,538	-4,488,240	-4,585,796	-4,677,696	-4,759,796
Recreation and Cultural Services		-3,967,894	-4,036,117	-4,124,193	-4,215,551	-4,288,050
Other Revenue		-152,870	-154,207	-155,571	-156,962	-158,381
Rev-own sources-licenses		-37,384	-37,384	-37,384	-37,384	-37,384
Transfer from other govt-prov'l conditional		-29,000	-29,000	-29,000	-29,000	-29,000
Transfer from other govt-capital other		-1,000	-1,000	-1,000	-1,000	-1,000
Tsf from reserves-operating		-167,909	-168,538	-175,414	-173,300	-180,192
Tsf from reserves-capital		-65,482	-61,994	-63,234	-64,498	-65,788
Expenses		17,440,462	17,920,510	18,344,131	18,759,633	19,041,710
Salary and Benefits		12,219,789	12,528,263	12,793,693	13,024,124	13,258,948
Personnel Services		66,086	66,814	67,639	68,429	68,535
Contracted Services		2,143,664	2,205,314	2,268,603	2,355,858	2,354,392
Consulting and Prof Services		91,019	93,047	94,767	96,409	97,944
Utilities		884,280	905,848	927,988	950,649	972,901
Communications		102,598	103,446	104,274	105,090	105,886
Insurance & Claims		365,261	383,334	402,311	422,237	440,631
Lease & Rentals		79,947	64,977	66,079	67,197	68,338
Equipment under \$5,000		839,274	895,347	925,987	950,612	962,987
Supplies & Materials		736,166	750,663	764,561	777,463	789,976
Sundry		265,039	270,827	276,332	281,919	282,495
Grants & Donations		80,850	80,850	80,850	80,850	80,850
Recoveries		-703,984	-725,054	-745,225	-763,789	-781,603
Tsf to reserves-operating			3,500		3,500	
Tsf to reserves-capital		270,473	293,334	316,272	339,085	339,429
Total		13,018,923	13,432,270	13,758,335	14,081,938	14,281,914

Community Services - Budget Drivers		PLN 2024
Revenue Changes		-262,478
Misc/Other Revenues		-60,851
Grant		-27,000
Lease and Rental		-27,754
Program and User Fees		-146,873
Salary Adjustments		768,430
Salary and Wages		343,956
Benefits and Overhead		284,711
2023 New Positions - Phase 2		139,763

Operating Expenses **386,229**

Personnel - Training, Prof. Dues	9,161
Supplies and Materials	43,593
Sundry/ Miscellaneous	2,125
Insurance and Claims	19,751
Professional Services	1,160
Communications	-4,494
Utility Shift	-707
Equipment/Vehicle	72,166
Contracted Services	214,307
Utilities (i.e Hydro & Gas)	33,183
Interdepartmental Facilities Maintenance	-1,099
Internal Garage Charges	6,583
Interdepartmental Transfer	-9,500
Reserve Changes	119,489
Transfer from/to Reserve	119,489
New Funding Requirement City	283,286
Public Art Coordinator RPT	86,253
Car Free Day	123,600
Invasive and Restoration TFT	28,000
National Indigenous Peoples Day	10,000
Parks Caretaker (ie Alcohol in Parks)	35,433
Total	1,294,956

Community Services Admin

2024 - 2028 Operating Budget

Budget Highlights

Community Services Admin - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Revenues		-16,000	-16,000	-16,000	-16,000	-16,000
Other Revenue		-16,000	-16,000	-16,000	-16,000	-16,000
Expenses		348,990	334,067	339,762	346,335	353,044
Salary and Benefits		334,160	319,191	325,575	332,086	338,728
Personnel Services		5,480	5,360	5,410	5,460	5,520
Consulting and Prof Services		5,000	5,000	5,000	5,000	5,000
Communications		250	250	250	250	250
Supplies & Materials		3,301	3,316	2,777	2,789	2,796
Sundry		800	950	750	750	750
Total		332,990	318,067	323,762	330,335	337,044

Community Services Admin - Budget Drivers		PLN 2024
Salary Adjustments		25,697
Salary and Wages		19,493
Benefits and Overhead		6,204
Operating Expenses		1,054
Personnel - Training, Prof. Dues		1,130
Supplies and Materials		714
Sundry/ Miscellaneous		160
Communications		150
Equipment/Vehicle		-1,100
Total		26,751

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
200-CA-Admin-Comm Serv											
	6000 Sal&Ben-Salaries	263,287	251,612	256,645	261,778	267,013	188,751	231,536	212,762	233,514	243,794
	6001 Sal&Ben-Wages										
	6003 Sal&Ben-Aux-All						9,109	-3,285			
	6004 Sal&Ben-Other-All						1,176				
	6005 Sal&Ben-Benefit-Aux						1,967	-765			
	6007 Sal&Ben-Benefit-I/S	65,738	62,672	63,926	65,204	66,508	42,068	56,270	50,052	52,758	59,914
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT	5,134	4,906	5,005	5,105	5,207	4,004	4,834	4,149	4,232	4,754
	Salary and Benefits	334,160	319,191	325,575	332,086	338,728	247,075	288,589	266,963	290,504	308,462
	6101 HR-Cnvntions,Dues&Act.	2,650	2,650	2,650	2,650	2,650	271	3,353	1,021	1,021	2,650
	6104 HR-Mileage/Vehicle Allow.	200	200	200	200	200		158	200	200	200
	6112 HR-Trng&Educ-Dept	2,630	2,510	2,560	2,610	2,670	2,065		1,553	1,448	1,500
	Personnel Services	5,480	5,360	5,410	5,460	5,520	2,336	3,511	2,774	2,669	4,350
	7105 Prf Svc-Consultant							800			
	7114 Prf Svc-Other Prof.Services	5,000	5,000	5,000	5,000	5,000			4,200	4,200	5,000
	7117 Prf Svc-Sftwre Mnt/Upgrades						531	569			
	Op Exp-Consulting and Prof Services	5,000	5,000	5,000	5,000	5,000	531	1,369	4,200	4,200	5,000
	7303 Communic-Delivery/Courier										
	7307 Communic-Celluar Services	250	250	250	250	250			100	100	100
	Op Exp-Communications	250	250	250	250	250			100	100	100
	7505 Lse&Rntls-Leased Equipment								700	700	700
	Lease & Rentals								700	700	700
	7619 Suppl-Prog. Supplies							32			
	7625 Suppl-Spec Office&Process Suppl	700	700	700	700	700	413	1,035	500	500	1,600
	7626 Suppl-Standard Office Supplies	200	200	200	200	200	15	24	200	200	200
	7627 Suppl-Technical Supplies										
	7629 Suppl-Working Lunches/Food	306	312	318	325	331		742	200	200	206
	Op Exp-Supplies & Materials	1,206	1,212	1,218	1,225	1,231	428	1,832	900	900	2,006
	7712 Equip-Maintenance								400	400	400
	Op Exp-Equipment under \$5,000								400	400	400
	7924 Sdry-Licenses&Royalties		150	150	150	150	134				150
	7927 Sdry-Misc. Expenses	500	500	500	500	500	14	95	700	700	500
	Op Exp-Sundry	500	650	650	650	650	148	95	700	700	650
	8103 Recoveries- Internal Admin Charge Payroll						128	45			
	Op Exp-Recoveries						128	45			
	9406 Tsf To Rsv-Future Operating							1,100			
	Tsf to reserves-operating							1,100			
	4460 Other Rev-Advertising	-16,000	-16,000	-16,000	-16,000	-16,000		-11,134	-16,000	-16,000	-16,000
	4479 Other Rev-Misc. Revenue										
	Other Revenue	-16,000	-16,000	-16,000	-16,000	-16,000		-11,134	-16,000	-16,000	-16,000
	5406 Tsf-Fm-Rsv-Future Operating										-1,100
	Tsf from reserves-operating										-1,100
	5900 Approp.From Surplus							-16,500		-16,500	
	Appropriation from surplus							-16,500		-16,500	
	Total 200 CA-Admin-Comm Serv	330,596	315,663	322,103	328,671	335,379	250,646	268,907	260,737	267,673	304,568
203-CA-Admin-ESS											
	6000 Sal&Ben-Salaries						454	366			
	6001 Sal&Ben-Wages							38			
	6007 Sal&Ben-Benefit-I/S						122	104			

Community Services Admin Division

City of Port Moody • Provisional 2024 - 2028 Financial Plan • Page 87 of 389

Cultural Services

2024 - 2028 Operating Budget

Budget Highlights

Cultural Services - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Revenues		-211,452	-214,464	-219,204	-216,968	-221,758
Recreation and Cultural Services		-145,000	-150,000	-150,000	-150,000	-150,000
Other Revenue		-2,470	-2,470	-2,470	-2,470	-2,470
Tsf from reserves-operating		-3,500		-3,500		-3,500
Tsf from reserves-capital		-60,482	-61,994	-63,234	-64,498	-65,788
Expenses		1,951,431	1,996,234	2,039,275	2,067,104	2,106,122
Salary and Benefits		917,751	941,993	960,832	977,028	996,569
Personnel Services		9,120	9,340	9,520	9,658	9,138
Contracted Services		872,916	887,349	912,634	918,672	940,218
Consulting and Prof Services		8,850	8,871	8,888	8,902	8,915
Communications		2,174	2,229	2,273	2,307	2,342
Insurance & Claims		22,761	23,809	24,910	26,065	27,278
Equipment under \$5,000		14,040	14,658	15,096	15,431	15,730
Supplies & Materials		23,680	24,272	24,747	25,119	25,463
Sundry		3,889	3,963	4,125	4,172	4,220
Grants & Donations		76,250	76,250	76,250	76,250	76,250
Tsf to reserves-operating			3,500		3,500	
Total		1,739,980	1,781,770	1,820,072	1,850,135	1,884,364

Cultural Services - Budget Drivers		PLN 2024
Revenue Changes		-34,560
Misc/Other Revenues		440
Lease and Rental		-35,000
Salary Adjustments		79,875
Salary and Wages		25,624
Benefits and Overhead		9,112
2023 New Positions - Phase 2		45,139
Operating Expenses		26,895
Personnel - Training, Prof. Dues		1,842
Supplies and Materials		1,410
Sundry/ Miscellaneous		4,959
Insurance and Claims		2,955
Professional Services		25
Communications		834
Equipment/Vehicle		25
Contracted Services		24,124

Internal Garage Charges	221
Interdepartmental Transfer	-9,500
New Funding Requirement City	219,853
Public Art Coordinator RPT	86,253
Car Free Day	123,600
National Indigenous Peoples Day	10,000
Total	292,063

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
210-CU-Admin-Cult Serv											
	6000 Sal&Ben-Salaries	294,680	302,047	308,088	311,921	318,159	152,940	185,404	154,139	193,303	245,962
	6002 Sal&Ben-Overtime-I/S						352	326			
	6003 Sal&Ben-Aux-All	53,077	54,404	55,492	56,602	57,734					51,036
	6004 Sal&Ben-Other-All						770	1,907			
	6005 Sal&Ben-Benefit-Aux	6,369	6,529	6,659	6,792	6,928		84			6,124
	6007 Sal&Ben-Benefit-I/S	71,485	74,064	75,546	76,409	77,938	35,001	44,512	36,885	52,546	58,920
	6009 Sal&Ben - Project Offset	0									
	6010 Sal&Wag-EHT	6,781	6,951	7,090	7,186	7,330	3,109	3,894	3,006	3,197	5,792
	Salary and Benefits	432,392	443,995	452,875	458,911	468,089	192,172	236,126	194,030	249,046	367,834
	6101 HR-Cnvntions,Dues&Act.	4,452	4,560	4,649	4,717	4,125	981	1,247	3,126	5,389	3,346
	6104 HR-Mileage/Vehicle Allow.	200	200	200	200	200			260	265	200
	6109 HR-Corp. Dues & Board/Committee Cnvnt							60			
	6112 HR-Trng&Educ-Dept	4,468	4,580	4,671	4,742	4,813	90	2,040	2,338	2,727	3,732
	Personnel Services	9,120	9,340	9,520	9,658	9,138	1,070	3,347	5,724	8,381	7,278
	7004 Contr Svc-Contractors/Builders	1,648	1,689	1,723	1,749	1,775	336		1,224	1,554	1,601
	Op Exp-Contracted Services	1,648	1,689	1,723	1,749	1,775	336		1,224	1,554	1,601
	7117 Prf Svc-Sftwre Mnt/Upgrades	8,850	8,871	8,888	8,902	8,915	1,118	323	785	801	8,825
	Op Exp-Consulting and Prof Services	8,850	8,871	8,888	8,902	8,915	1,118	323	785	801	8,825
	7300 Communic-Advertising	2,174	2,229	2,273	2,307	2,342	570	171	1,275	1,301	1,340
	7307 Communic-Cellular Services						24				
	Op Exp-Communications	2,174	2,229	2,273	2,307	2,342	594	171	1,275	1,301	1,340
	7402 Insurance-Property	8,715	9,151	9,608	10,089	10,593	2,979	6,751	2,872	3,159	7,344
	Insurance & Claims	8,715	9,151	9,608	10,089	10,593	2,979	6,751	2,872	3,159	7,344
	7619 Suppl-Prog. Supplies										
	7624 Suppl-Signs										
	7625 Suppl-Spec Office&Process Suppl	849	870	887	901	914	556	281	1,040	1,061	824
	7626 Suppl-Standard Office Supplies	318	326	333	338	343	38	242			309
	7629 Suppl-Working Lunches/Food										
	Op Exp-Supplies & Materials	1,167	1,196	1,220	1,238	1,257	594	523	1,040	1,061	1,133
	7707 Equip-Vehicle Charges						9,615	8,808	9,574	8,754	8,436
	Op Exp-Equipment under \$5,000						9,615	8,808	9,574	8,754	8,436
	7901 Sdry-Bank Charges	1,339	1,372	1,400	1,421	1,442	1,267	1,294	1,362	1,389	1,428
	7908 Sdry-Council Tribute To Arts	900	900	1,000	1,000	1,000		508	900	900	900
	7924 Sdry-Licenses&Royalties	801	821	837	850	863			725	740	778
	7927 Sdry-Misc. Expenses						6	110	-1,165	-1,165	
	7931 Sdry-Recoverable Expenses										
	Op Exp-Sundry	3,040	3,093	3,237	3,271	3,305	1,273	1,912	1,822	1,864	3,106
	8000 Grnts&Donatns-Misc	5,000	5,000	5,000	5,000	5,000					
	Op Exp-Grants & Donations	5,000	5,000	5,000	5,000	5,000					
	8103 Recoveries- Internal Admin Charge Payroll						15	75			
	Op Exp-Recoveries						15	75			
	9406 Tsf To Rsv-Future Operating						2,200				
	9448 Tsf To Rsv-Public Art Maintenance						2,000				
	Tsf to reserves-operating						4,200				
	9501 Tsf To Rsv-City Artworks						2,000				
	Tsf to reserves-capital						2,000				
	4479 Other Rev-Misc. Revenue	-470	-470	-470	-470	-470	-138	-440	-175	-325	-410
	Other Revenue	-470	-470	-470	-470	-470	-138	-440	-175	-325	-410
	4595 Rv-Arts Contributions						-2,000				
	Private contributions						-2,000				

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
210-CU-Admin-Cult Serv											
	5406 Tsf-Fm-Rsv-Future Operating							-2,200		-2,200	
	5446 Tsf-Fm-Rsv-Covid Safe Restart						-62,105		-62,105		
	Tsf from reserves-operating						-62,105	-2,200	-62,105	-2,200	
	5501 Tsf-Fm-Rsv-City Artworks	-60,482	-61,994	-63,234	-64,498	-65,788					-58,155
	Tsf from reserves-capital	-60,482	-61,994	-63,234	-64,498	-65,788					-58,155
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 210 CU-Admin-Cult Serv		411,155	422,100	430,641	436,156	444,157	151,725	255,396	156,066	273,396	348,331
211-CU-Film Industry											
	6000 Sal&Ben-Salaries						62				
	6001 Sal&Ben-Wages						149	131			
	6002 Sal&Ben-Overtime-I/S						21,787	8,723			
	6003 Sal&Ben-Aux-All						2,099				
	6004 Sal&Ben-Other-All						115				
	6005 Sal&Ben-Benefit-Aux						252				
	6006 Sal&Ben-Overtime-O/S						2,276	34			
	6007 Sal&Ben-Benefit-I/S						15	0			
	6008 Sal&Ben-Benefit-O/S						80	79			
	6010 Sal&Wag-EHT						449	149			
	Salary and Benefits						27,284	9,117			
	7931 Sdry-Recoverable Expenses						1,200				
	7998 Sdry-Rebill Expense Offset							-1,292			
	7999 Sdry-Rebill Expense							1,292			
	Op Exp-Sundry						1,200				
	8103 Recoveries- Internal Admin Charge Payroll						68	32			
	Op Exp-Recoveries						68	32			
	9408 Tsf To Rsv-Community Film						3,930	1,250			
	Tsf to reserves-operating						3,930	1,250			
	4228 Rec&Culture-Lse&Rntls-Film Shoot	-30,000	-30,000	-30,000	-30,000	-30,000	-69,061	-94,750	-10,000	-20,000	-30,000
	Recreation and Cultural Services	-30,000	-30,000	-30,000	-30,000	-30,000	-69,061	-94,750	-10,000	-20,000	-30,000
	4591 Rv-Private Contributions						-3,930	-1,250			
	Private contributions						-3,930	-1,250			
Total 211 CU-Film Industry		-30,000	-30,000	-30,000	-30,000	-30,000	-40,509	-85,602	-10,000	-20,000	-30,000
212-CU-General Events											
	6000 Sal&Ben-Salaries	67,149	68,827	70,204	71,608	73,040		1,058	3,643	1	
	6001 Sal&Ben-Wages						254	465			
	6002 Sal&Ben-Overtime-I/S							3,275			
	6003 Sal&Ben-Aux-All	6,362	6,521	6,651	6,784	6,920	1,267	2,242	11,862	6,503	6,860
	6004 Sal&Ben-Other-All							0			
	6005 Sal&Ben-Benefit-Aux	917	940	958	978	997	152	286	1,550	962	1,026
	6006 Sal&Ben-Overtime-O/S						99	6,378			
	6007 Sal&Ben-Benefit-I/S	18,332	19,134	19,517	19,907	20,305		239	8,253	0	
	6008 Sal&Ben-Benefit-O/S						142	230			
	6010 Sal&Wag-EHT	1,433	1,469	1,499	1,529	1,559	32	240	794	127	134
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	94,192	96,891	98,829	100,806	102,822	1,946	14,413	26,103	7,593	8,020
	6104 HR-Mileage/Vehicle Allow.										
	Personnel Services										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
210-CU-Admin-Cult Serv											
	7004 Contr Svc-Contractors/Builders	46,247	40,013	48,351	41,425	49,813	600	24,534	-109,711	39,387	37,600
	7033 Contr Svc-Special Events										
	7034 Contr Svc-Operating Agreements										
	Op Exp-Contracted Services	46,247	40,013	48,351	41,425	49,813	600	24,534	-109,711	39,387	37,600
	7300 Communic-Advertising						252				
	7302 Communic-Products/Services										
	7303 Communic-Delivery/Courier										
	Op Exp-Communications						252				
	7401 Insurance-Liability	2,426	2,547	2,674	2,808	2,948		1,473	1,339	1,473	2,310
	Insurance & Claims	2,426	2,547	2,674	2,808	2,948		1,473	1,339	1,473	2,310
	7612 Suppl-Liquor Condiment&Supplies						110				
	7613 Suppl-Maint.Supplies						114				
	7615 Suppl-Misc. Supplies										
	7619 Suppl-Prog. Supplies	18,073	18,525	18,895	19,179	19,467	1,448	12,590	16,626	16,959	19,546
	7624 Suppl-Signs						153				
	7628 Suppl-Uniforms										
	7629 Suppl-Working Lunches/Food										
	Op Exp-Supplies & Materials	18,073	18,525	18,895	19,179	19,467	1,826	12,590	16,626	16,959	19,546
	7924 Sdry-Licenses&Royalties										
	7927 Sdry-Misc. Expenses										
	7998 Sdry-Rebill Expense Offset										
	7999 Sdry-Rebill Expense										
	Op Exp-Sundry										
	8000 Grnts&Donatns-Misc										
	Op Exp-Grants & Donations										
	8103 Recoveries- Internal Admin Charge Payroll							25			
	Op Exp-Recoveries							25			
	9406 Tsf To Rsv-Future Operating		3,500		3,500		3,500	2,000	3,500		3,500
	Tsf to reserves-operating		3,500		3,500		3,500	2,000	3,500		3,500
	5406 Tsf-Fm-Rsv-Future Operating	-3,500		-3,500		-3,500		-3,500		-3,500	-2,000
	5446 Tsf-Fm-Rsv-Covid Safe Restart							-13,006		-13,006	
	Tsf from reserves-operating	-3,500		-3,500		-3,500		-16,506		-16,506	-2,000
	5900 Approp.From Surplus										
	Appropriation from surplus										
	Total 212 CU-General Events	157,438	161,476	165,250	167,718	171,550	8,124	38,529	-62,143	48,905	68,976
214-CU-Arts Centre-Programs											
	6001 Sal&Ben-Wages										
	6003 Sal&Ben-Aux-All						43				
	6005 Sal&Ben-Benefit-Aux						5				
	6010 Sal&Wag-EHT						1				
	Salary and Benefits						48				
	7034 Contr Svc-Operating Agreements	338,318	346,776	353,711	359,017	364,402	312,664	318,897	312,644	318,897	328,464
	Op Exp-Contracted Services	338,318	346,776	353,711	359,017	364,402	312,664	318,897	312,644	318,897	328,464
	Total 214 CU-Arts Centre-Programs	338,318	346,776	353,711	359,017	364,402	312,712	318,897	312,644	318,897	328,464
215-CU-Inlet Theatre-Bldg											
	6000 Sal&Ben-Salaries	223,402	228,987	233,566	238,238	243,002	125,475	146,919	153,984	133,136	178,504

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
210-CU-Admin-Cult Serv											
	6001 Sal&Ben-Wages						357	1,789			
	6002 Sal&Ben-Overtime-I/S						1,157	1,835			
	6003 Sal&Ben-Aux-All	89,387	91,622	93,454	95,323	97,230	28,646	57,619	70,832	91,876	123,310
	6004 Sal&Ben-Other-All						1,114	1,094			
	6005 Sal&Ben-Benefit-Aux	15,286	15,668	15,982	16,301	16,627	3,956	7,766	12,327	18,210	20,651
	6007 Sal&Ben-Benefit-I/S	56,992	58,578	59,750	60,945	62,163	30,207	35,416	39,078	34,407	45,091
	6008 Sal&Ben-Benefit-O/S						192	1,072			
	6010 Sal&Wag-EHT	6,099	6,252	6,377	6,504	6,635	3,169	4,263	3,958	4,700	5,885
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	391,166	401,106	409,129	417,311	425,657	194,273	257,773	280,179	282,329	373,442
	6101 HR-Cnvntions,Dues&Act.							50			
	6112 HR-Trng&Educ-Dept							77			
	Personnel Services							127			
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7303 Communic-Delivery/Courier						58	53			
	Op Exp-Communications						58	53			
	7607 Suppl-Consumables										
	7613 Suppl-Maint.Supplies	2,060	2,112	2,143	2,175	2,175	701	676	2,930	2,989	1,279
	7619 Suppl-Prog. Supplies						24	365			
	7621 Suppl-Publications&Subscriptions										
	7629 Suppl-Working Lunches/Food										
	Op Exp-Supplies & Materials	2,060	2,112	2,143	2,175	2,175	725	1,041	2,930	2,989	1,279
	7700 Equip-Equipment Purchase										
	7703 Equip-Maint-Vehicles										
	7704 EQUIP-NON-CAPITALIZED	6,180	6,335	6,461	6,558	6,656	3,851	2,168	5,820	5,283	6,180
	Op Exp-Equipment under \$5,000	6,180	6,335	6,461	6,558	6,656	3,851	2,168	5,820	5,283	6,180
	7924 Sdry-Licenses&Royalties	849	870	887	901	914			630	662	824
	7927 Sdry-Misc. Expenses							30			
	7931 Sdry-Recoverable Expenses							171			
	Op Exp-Sundry	849	870	887	901	914		201	630	662	824
	8103 Recoveries- Internal Admin Charge Payroll						84	503			
	Op Exp-Recoveries						84	503			
	4479 Other Rev-Misc. Revenue	-2,000	-2,000	-2,000	-2,000	-2,000	-68	-1,459	-200	-2,000	-2,500
	Other Revenue	-2,000	-2,000	-2,000	-2,000	-2,000	-68	-1,459	-200	-2,000	-2,500
	5446 Tsf-Fm-Rsv-Covid Safe Restart								-27,000		
	Tsf from reserves-operating								-27,000		
	5900 Approp.From Surplus										
	Appropriation from surplus										
	Total 215 CU-Inlet Theatre-Bldg	398,254	408,422	416,620	424,945	433,403	198,924	260,406	262,360	289,263	379,224
216-CU-Inlet Theatre-Programs											
	6001 Sal&Ben-Wages							145			
	6008 Sal&Ben-Benefit-O/S							87			
	6010 Sal&Wag-EHT							4			
	Salary and Benefits							236			
	7619 Suppl-Prog. Supplies	2,381	2,440	2,489	2,526	2,564	233	571	1,740	1,944	2,311
	Op Exp-Supplies & Materials	2,381	2,440	2,489	2,526	2,564	233	571	1,740	1,944	2,311
	7704 EQUIP-NON-CAPITALIZED						142				
	Op Exp-Equipment under \$5,000						142				

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
210-CU-Admin-Cult Serv											
	7924 Sdry-Licenses&Royalties							779			
	7931 Sdry-Recoverable Expenses										
	Op Exp-Sundry							779			
	8001 Grnt&Donatns-Waiver Of Rent	3,000	3,000	3,000	3,000	3,000	1,500	5,439	3,000	3,000	3,000
	Op Exp-Grants & Donations	3,000	3,000	3,000	3,000	3,000	1,500	5,439	3,000	3,000	3,000
	4229 Rec&Culture-Lse&Rntls-Gen Rental	-115,000	-120,000	-120,000	-120,000	-120,000	-15,850	-90,849	-23,000	-100,000	-80,000
	Recreation and Cultural Services	-115,000	-120,000	-120,000	-120,000	-120,000	-15,850	-90,849	-23,000	-100,000	-80,000
	5406 Tsf-Fm-Rsv-Future Operating										
	Tsf from reserves-operating										
	5501 Tsf-Fm-Rsv-City Artworks										
	Tsf from reserves-capital										
Total 216 CU-Inlet Theatre-Programs		-109,619	-114,560	-114,511	-114,474	-114,436	-13,976	-83,823	-18,260	-95,056	-74,689
217-CU-Museum-Programs											
	7034 Contr Svc-Operating Agreements	217,600	223,040	227,501	230,913	234,377	102,587	205,109	201,087	205,109	211,262
	Op Exp-Contracted Services	217,600	223,040	227,501	230,913	234,377	102,587	205,109	201,087	205,109	211,262
	7402 Insurance-Property	10,620	11,061	11,524	12,010	12,521	4,376	8,491	4,226	4,649	9,180
	Insurance & Claims	10,620	11,061	11,524	12,010	12,521	4,376	8,491	4,226	4,649	9,180
Total 217 CU-Museum-Programs		228,220	234,101	239,025	242,924	246,898	106,963	213,600	205,313	209,758	220,442
220-CU-Youth Festival											
	7619 Suppl-Prog. Supplies										
	Op Exp-Supplies & Materials										
Total 220 CU-Youth Festival											
221-CU-Arts and Culture Committee											
	6003 Sal&Ben-Aux-All							703			
	6005 Sal&Ben-Benefit-Aux							101			
	6010 Sal&Wag-EHT							13			
	Salary and Benefits							817			
	7004 Contr Svc-Contractors/Builders							2,381	9,000	9,000	7,500
	Op Exp-Contracted Services							2,381	9,000	9,000	7,500
	7300 Communic-Advertising							670	2,000	2,000	2,000
	Op Exp-Communications							670	2,000	2,000	2,000
	7619 Suppl-Prog. Supplies							1,180			
	Op Exp-Supplies & Materials							1,180			
	7927 Sdry-Misc. Expenses							71			
	Op Exp-Sundry							71			
	8000 Grnts&Donatns-Misc						2,500	3,758			
	Op Exp-Grants & Donations						2,500	3,758			
	9406 Tsf To Rsv-Future Operating						1,500				
	Tsf to reserves-operating						1,500				
	4463 Other Rev-Donations							-3,050			

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
210-CU-Admin-Cult Serv											
	4479 Other Rev-Misc. Revenue							-578			
	Other Revenue							-3,628			
	5406 Tsf-Fm-Rsv-Future Operating						-1,500	-1,500	-1,500	-1,500	
	Tsf from reserves-operating						-1,500	-1,500	-1,500	-1,500	
Total 221 CU-Arts and Culture Committee							2,500	3,750	9,500	9,500	9,500
222-CU-City Events											
	6001 Sal&Ben-Wages						285	145			
	6002 Sal&Ben-Overtime-I/S						86	1,090			
	6003 Sal&Ben-Aux-All						779	2,701			
	6005 Sal&Ben-Benefit-Aux						101	343			
	6006 Sal&Ben-Overtime-O/S						1,257	618			
	6007 Sal&Ben-Benefit-I/S							5			
	6008 Sal&Ben-Benefit-O/S						132	94			
	6010 Sal&Wag-EHT						44	83			
	Salary and Benefits						2,684	5,080			
	7004 Contr Svc-Contractors/Builders	269,103	275,831	281,347	285,567	289,851	3,144	35,958	60,384	64,767	129,265
	Op Exp-Contracted Services	269,103	275,831	281,347	285,567	289,851	3,144	35,958	60,384	64,767	129,265
	7300 Communic-Advertising						332	359			
	7302 Communic-Products/Services						132	224			
	7305 Communic-Postage							248			
	Op Exp-Communications						464	831			
	7612 Suppl-Liquor Condiment&Supplies							773			
	7613 Suppl-Maint.Supplies										
	7615 Suppl-Misc. Supplies						36				
	7619 Suppl-Prog. Supplies						8,731	3,846			2,400
	7624 Suppl-Signs						752	359			
	7629 Suppl-Working Lunches/Food						86	165			
	Op Exp-Supplies & Materials						9,604	5,143			2,400
	7924 Sdry-Licenses&Royalties										
	7927 Sdry-Misc. Expenses							151			
	Op Exp-Sundry							151			
	8000 Grnts&Donatns-Misc	5,000	5,000	5,000	5,000	5,000		2,126			5,000
	Op Exp-Grants & Donations	5,000	5,000	5,000	5,000	5,000		2,126			5,000
	8103 Recoveries- Internal Admin Charge Payroll						28				
	Op Exp-Recoveries						28				
	9406 Tsf To Rsv-Future Operating							2,400			
	Tsf to reserves-operating							2,400			
	4479 Other Rev-Misc. Revenue							-560			
	Other Revenue							-560			
	4628 Grnt-Other-Misc										
	Transfer from other govt-capital other										
	5406 Tsf-Fm-Rsv-Future Operating										-2,400
	5446 Tsf-Fm-Rsv-Covid Safe Restart							-59,767		-59,767	
	Tsf from reserves-operating							-59,767		-59,767	-2,400
Total 222 CU-City Events		274,103	280,831	286,347	290,567	294,851	15,924	-8,637	60,384	5,000	134,265

225-CU-Vehicle Charges

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
210-CU-Admin-Cult Serv											
	7004 Contr Svc-Contractors/Builders							4			
	Op Exp-Contracted Services							4			
	7403 Insurance-Vehicle	1,001	1,051	1,103	1,158	1,216	1,415	1,043	1,793	1,847	973
	Insurance & Claims	1,001	1,051	1,103	1,158	1,216	1,415	1,043	1,793	1,847	973
	7702 Equip-Fuel	515	528	538	547	555	389	291	612	624	816
	7703 Equip-Maint-Vehicles						606	1,073			
	7706 Equip-Replacement Provision	5,831	6,242	6,512	6,714	6,875	4,874	5,187	4,874	5,187	5,505
	7708 Equip-Chargeout Recovery						-9,615	-8,808	-9,574	-8,754	-8,436
	7715 Equip-Garage Charges-Preventiv Main	1,357	1,395	1,425	1,453	1,484	2,332	880	2,295	1,095	1,197
	7717 Equip-Garage Charges-Reactive Main	157	158	159	159	159		330			96
	Op Exp-Equipment under \$5,000	7,860	8,323	8,635	8,873	9,074	-1,415	-1,047	-1,793	-1,847	-822
Total 225 CU-Vehicle Charges											
		8,861	9,374	9,738	10,031	10,290	0	0	0	0	151
226-CU-Festival and Special Events Assistance Program											
	6000 Sal&Ben-Salaries							489			
	6001 Sal&Ben-Wages							667			
	6002 Sal&Ben-Overtime-I/S							11,655			
	6003 Sal&Ben-Aux-All							4,875			
	6004 Sal&Ben-Other-All							16			
	6005 Sal&Ben-Benefit-Aux							585			
	6006 Sal&Ben-Overtime-O/S							3,799			
	6007 Sal&Ben-Benefit-I/S							115			
	6008 Sal&Ben-Benefit-O/S							366			
	6010 Sal&Wag-EHT							380			
	Salary and Benefits							22,948			
	7004 Contr Svc-Contractors/Builders								63,250	63,250	
	Op Exp-Contracted Services								63,250	63,250	
	7615 Suppl-Misc. Supplies										
	Op Exp-Supplies & Materials										
	8000 Grnts&Donatns-Misc	63,250	63,250	63,250	63,250	63,250		15,458			63,250
	Op Exp-Grants & Donations	63,250	63,250	63,250	63,250	63,250		15,458			63,250
	8103 Recoveries- Internal Admin Charge Payroll							95			
	Op Exp-Recoveries							95			
	5446 Tsf-Fm-Rsv-Covid Safe Restart							-63,250		-63,250	
	Tsf from reserves-operating							-63,250		-63,250	
Total 226 CU-Festival and Special Events Assistan											
		63,250	63,250	63,250	63,250	63,250		-24,750	63,250		63,250
Total Cultural Services											
		1,739,980	1,781,770	1,820,072	1,850,135	1,884,364	742,389	887,767	979,114	1,039,663	1,447,915

Environmental Services

2024 - 2028 Operating Budget

Budget Highlights

Environmental Services - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Revenues		-83,935	-86,033	-87,823	-89,579	-91,371
Tsf from reserves-operating		-83,935	-86,033	-87,823	-89,579	-91,371
Expenses		708,368	724,421	742,258	757,798	770,853
Salary and Benefits		635,663	650,932	663,190	678,194	690,948
Personnel Services		7,311	7,394	7,436	7,479	7,479
Contracted Services		1,000	1,000	1,000	1,000	1,000
Consulting and Prof Services		14,607	14,934	15,176	15,422	15,531
Communications		796	816	833	845	858
Insurance & Claims		2,000	2,000	2,000	2,000	2,000
Lease & Rentals		10,000	10,000	10,000	10,000	10,000
Equipment under \$5,000		5,105	5,183	5,231	5,279	5,279
Supplies & Materials		8,725	8,923	9,091	9,228	9,367
Sundry		23,160	23,239	28,300	28,350	28,391
Total		624,433	638,388	654,435	668,218	679,481

Environmental Services - Budget Drivers		PLN 2024
Salary Adjustments		35,677
Salary and Wages		23,595
Benefits and Overhead		12,082
Operating Expenses		4,590
Personnel - Training, Prof. Dues		6,148
Supplies and Materials		-1,180
Sundry/ Miscellaneous		3,352
Communications		-1,170
Equipment/Vehicle		-2,560
New Funding Requirement City		28,000
Invasive and Restoration TFT		28,000
Total		68,267

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
600-ES-Admin-Env Services											
	6000 Sal&Ben-Salaries	145,515	149,203	152,227	155,311	158,458	133,181	127,186	129,869	132,416	139,841
	6001 Sal&Ben-Wages							313			
	6002 Sal&Ben-Overtime-I/S	2,000	2,000	2,000	4,500	4,500	2,439	3,452	2,000	2,000	2,000
	6003 Sal&Ben-Aux-All						74	7,770			
	6004 Sal&Ben-Other-All						126				
	6005 Sal&Ben-Benefit-Aux						20	932			
	6006 Sal&Ben-Overtime-O/S										
	6007 Sal&Ben-Benefit-I/S	37,472	38,616	39,388	40,176	40,979	32,001	32,425	33,132	34,059	35,526
	6008 Sal&Ben-Benefit-O/S							187			
	6010 Sal&Wag-EHT	2,877	2,948	3,007	3,068	3,129	2,783	2,894	2,571	2,621	2,766
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	187,864	192,767	196,622	203,055	207,066	170,624	175,159	167,572	171,096	180,134
	6101 HR-Cnvntions,Dues&Act.	4,141	4,224	4,266	4,309	4,309	1,452	1,644	2,700	2,700	2,856
	6104 HR-Mileage/Vehicle Allow.	500	500	500	500	500	349	345	1,000	1,000	1,000
	6109 HR-Corp. Dues & Board/Committee Cnvnt						60	-30			
	6111 HR-Trng&Educ-Corp										
	6112 HR-Trng&Educ-Dept	2,670	2,670	2,670	2,670	2,670	793	760	2,000	2,000	2,670
	Personnel Services	7,311	7,394	7,436	7,479	7,479	2,655	2,719	5,700	5,700	6,526
	7004 Contr Svc-Contractors/Builders	500	500	500	500	500	991		500	500	500
	7028 Contr Svc-Hazardous Waste Disp	500	500	500	500	500			500	500	500
	Op Exp-Contracted Services	1,000	1,000	1,000	1,000	1,000	991		1,000	1,000	1,000
	7105 Prf Svc-Consultant	5,100	5,202	5,306	5,412	5,520					
	7117 Prf Svc-Sftwre Mnt/Upgrades						647	807	-900	100	
	Op Exp-Consulting and Prof Services	5,100	5,202	5,306	5,412	5,520	647	807	-900	100	
	7300 Communic-Advertising	796	816	833	845	858	166	171	1,872	1,909	1,966
	Op Exp-Communications	796	816	833	845	858	166	171	1,872	1,909	1,966
	7606 Suppl-Computer Supplies										
	7613 Suppl-Maint.Supplies							8			
	7615 Suppl-Misc. Supplies							59			
	7617 Suppl-Park Supplies							12			
	7624 Suppl-Signs	1,530	1,561	1,592	1,624	1,656	1,477			1,500	1,500
	7625 Suppl-Spec Office&Process Suppl	500	500	500	500	500		692			
	7627 Suppl-Technical Supplies						3,079	2,816	2,819	3,060	3,152
	7629 Suppl-Working Lunches/Food							226			
	Op Exp-Supplies & Materials	2,030	2,061	2,092	2,124	2,156	4,556	3,814	2,819	4,560	4,652
	7927 Sdry-Misc. Expenses	585	600	608	617	617		1,916	541	551	568
	Op Exp-Sundry	585	600	608	617	617		1,916	541	551	568
	8103 Recoveries- Internal Admin Charge Payroll						30	60			
	Op Exp-Recoveries						30	60			
	4479 Other Rev-Misc. Revenue										
	Other Revenue										
	4625 Grnt-Prov-Cond-Canada Summer Jobs							-2,434			
	Transfer from other govt-prov'l conditional							-2,434			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 600 ES-Admin-Env Services		204,687	209,840	213,897	220,532	224,696	179,668	182,212	178,603	184,916	194,846
601-ES-Invasive Species Program											
	6000 Sal&Ben-Salaries						556				
	6001 Sal&Ben-Wages	63,379	64,264	64,989	65,729	66,483	20,319	30,964			21,979
	6003 Sal&Ben-Aux-All	31,190	31,720	32,154	32,597	33,049	27,168	15,707	54,760	55,855	33,990
	6005 Sal&Ben-Benefit-Aux	2,543	2,606	2,658	2,712	2,766	3,260	1,927			

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
600-ES-Admin-Env Services											
	6006 Sal&Ben-Overtime-O/S										
	6007 Sal&Ben-Benefit-I/S						120				
	6008 Sal&Ben-Benefit-O/S	11,958	12,475	12,724	12,979	13,238	6,131	10,057			8,088
	6010 Sal&Wag-EHT	1,103	1,131	1,153	1,176	1,200	964	989			429
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	110,173	112,195	113,679	115,193	116,737	58,518	59,643	54,760	55,855	64,486
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7105 Prf Svc-Consultant										
	Op Exp-Consulting and Prof Services										
	7403 Insurance-Vehicle	2,000	2,000	2,000	2,000	2,000	1,349				2,000
	Insurance & Claims	2,000	2,000	2,000	2,000	2,000	1,349				2,000
	7505 Lse&Rntls-Leased Equipment	10,000	10,000	10,000	10,000	10,000					10,000
	Lease & Rentals	10,000	10,000	10,000	10,000	10,000					10,000
	7610 Suppl-Horticultural Supplies	6,695	6,862	7,000	7,105	7,211	9,423	12,744	5,000	5,100	5,253
	7613 Suppl-Maint.Supplies						199	396			
	7615 Suppl-Misc. Supplies							93			
	7617 Suppl-Park Supplies										
	7635 Supp-Stock Supp-Maintenance						175	77			
	7638 Suppl-Trees										
	Op Exp-Supplies & Materials	6,695	6,862	7,000	7,105	7,211	9,797	13,310	5,000	5,100	5,253
	7702 Equip-Fuel	2,000	2,000	2,000	2,000	2,000					2,000
	7703 Equip-Maint-Vehicles	530	544	552	560	560			4,000	500	515
	7707 Equip-Vehicle Charges	2,575	2,639	2,679	2,719	2,719	1,279	5,367		5,000	5,150
	7715 Equip-Garage Charges-Preventiv Main										
	Op Exp-Equipment under \$5,000	5,105	5,183	5,231	5,279	5,279	1,279	5,367	4,000	5,500	7,665
	7927 Sdry-Misc. Expenses						33				
	7951 Sdry-Invasive Species Program	2,575	2,639	2,692	2,733	2,774	3,657	5,113	4,240	4,240	4,240
	7953 Sdry-Environmental Initiatives										
	Op Exp-Sundry	2,575	2,639	2,692	2,733	2,774	3,690	5,113	4,240	4,240	4,240
	8103 Recoveries- Internal Admin Charge Payroll						91	2			
	Op Exp-Recoveries						91	2			
	4625 Grnt-Prov-Cond-Canada Summer Jobs							-8,114			
	Transfer from other govt-prov'l conditional							-8,114			
	4628 Grnt-Other-Misc						-9,928	-20,439			
	Transfer from other govt-capital other						-9,928	-20,439			
	5406 Tsf-Fm-Rsv-Future Operating										
	Tsf from reserves-operating										
Total 601 ES-Invasive Species Program		136,549	138,880	140,602	142,309	144,001	64,797	54,882	68,000	70,695	93,644
602-ES-Environmental Programs											
	6000 Sal&Ben-Salaries	94,341	96,724	98,679	100,672	102,706	48,785	103,594	84,211	129,327	90,674
	6001 Sal&Ben-Wages										
	6002 Sal&Ben-Overtime-I/S	1,000	1,000	1,000	1,000	1,000	2,817	7,286	1,000	1,000	1,000
	6003 Sal&Ben-Aux-All										
	6004 Sal&Ben-Other-All						589	162			
	6005 Sal&Ben-Benefit-Aux										
	6006 Sal&Ben-Overtime-O/S						77				
	6007 Sal&Ben-Benefit-I/S	23,367	23,854	24,332	24,818	25,315	10,814	22,317	19,780	20,519	21,925
	6008 Sal&Ben-Benefit-O/S										
	6009 Sal&Ben - Project Offset										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
600-ES-Admin-Env Services											
	6010 Sal&Wag-EHT	1,859	1,906	1,944	1,983	2,022	1,045	2,247	1,662	1,694	1,788
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	120,567	123,484	125,954	128,473	131,043	64,126	135,607	106,652	152,541	115,386
	6101 HR-Cnvntions,Dues&Act.							110			
	6104 HR-Mileage/Vehicle Allow.							22			
	Personnel Services							132			
	7105 Prf Svc-Consultant	9,007	9,232	9,370	9,510	9,510		11,821	8,323	16,813	13,736
	Op Exp-Consulting and Prof Services	9,007	9,232	9,370	9,510	9,510		11,821	8,323	16,813	13,736
	7624 Suppl-Signs							517			
	7627 Suppl-Technical Supplies							240			
	Op Exp-Supplies & Materials							757			
	7953 Sdry-Environmental Initiatives	20,000	20,000	25,000	25,000	25,000	7,973	15,028	15,000	15,000	15,000
	Op Exp-Sundry	20,000	20,000	25,000	25,000	25,000	7,973	15,028	15,000	15,000	15,000
	8103 Recoveries- Internal Admin Charge Payroll						15	45			
	Op Exp-Recoveries						15	45			
	9406 Tsf To Rsv-Future Operating						51,776	4,992			
	9432 Tsf To Rsv-Local Government Climate Action Pn						26,803				
	Tsf to reserves-operating						78,579	4,992			
	4479 Other Rev-Misc. Revenue						-893	-1,103			
	Other Revenue						-893	-1,103			
	4628 Grnt-Other-Misc						-26,803				
	Transfer from other govt-capital other						-26,803				
	5405 Tsf-Fm-Rsv-Dvlpmnt Process	-83,935	-86,033	-87,823	-89,579	-91,371	-34,022	-71,400	-34,022	-71,400	-80,002
	5406 Tsf-Fm-Rsv-Future Operating							-51,776		-51,776	-4,992
	5432 Tsf-Fm-Rsv-Local Government Climate Action P						-53,395	-30,600	-53,395	-30,600	
	Tsf from reserves-operating	-83,935	-86,033	-87,823	-89,579	-91,371	-87,417	-153,776	-87,417	-153,776	-84,994
	Total 602 ES-Environmental Programs	65,638	66,683	72,501	73,404	74,182	35,580	13,502	42,559	30,577	59,128
604-ES-Operating Projects											
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits										
	Total 604 ES-Operating Projects										
610-ES-Admin-Environment & Parks											
	6000 Sal&Ben-Salaries	172,200	176,506	180,036	183,636	187,309	158,615	159,705	153,832	156,909	165,577
	6001 Sal&Ben-Wages										
	6004 Sal&Ben-Other-All						563				
	6007 Sal&Ben-Benefit-I/S	41,500	42,538	43,389	44,256	45,141	17,513	37,233	34,305	36,560	39,242
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT	3,358	3,442	3,511	3,581	3,653	2,924	3,333	3,000	3,060	3,229
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	217,059	222,485	226,935	231,474	236,103	179,616	200,271	191,137	196,528	208,048
	6101 HR-Cnvntions,Dues&Act.										
	6107 HR-Recruitment										
	6109 HR-Corp. Dues & Board/Committee Cnvnt										
	Personnel Services										
	7117 Prf Svc-Sftwre Mnt/Upgrades	500	500	500	500	500	324	324		500	500
	Op Exp-Consulting and Prof Services	500	500	500	500	500	324	324		500	500

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
600-ES-Admin-Env Services											
	8103 Recoveries- Internal Admin Charge Payroll							30			
	Op Exp-Recoveries							30			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 610 ES-Admin-Environment & Parks		217,559	222,985	227,435	231,974	236,603	179,940	200,625	191,137	197,028	208,548
965-Capital-Environmental Services											
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits										
Total 965 Capital-Environmental Services											
Total Environmental Services		624,433	638,388	654,435	668,218	679,481	459,984	451,220	480,298	483,217	556,166

Facilities

2024 - 2028 Operating Budget

Budget Highlights

Facilities - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Revenues		-250,029	-250,029	-250,029	-250,029	-250,029
Recreation and Cultural Services		-200,500	-200,500	-200,500	-200,500	-200,500
Other Revenue		-49,529	-49,529	-49,529	-49,529	-49,529
Expenses		4,845,549	4,994,330	5,111,767	5,221,252	5,330,482
Salary and Benefits		2,975,591	3,066,452	3,127,063	3,189,160	3,250,385
Personnel Services		12,000	12,000	12,000	12,000	12,000
Contracted Services		790,951	814,346	838,094	854,507	871,244
Consulting and Prof Services		10,741	11,003	11,273	11,459	11,648
Utilities		865,162	886,231	907,902	930,126	951,934
Communications		39,677	40,451	41,219	41,988	42,737
Insurance & Claims		272,902	286,547	300,874	315,919	331,713
Lease & Rentals		12,000	12,000	12,000	12,000	12,000
Equipment under \$5,000		274,400	287,857	297,252	304,656	311,484
Supplies & Materials		326,639	336,429	346,400	353,317	360,141
Sundry		71,914	71,945	71,965	71,984	71,990
Recoveries		-868,441	-893,485	-917,273	-939,202	-960,474
Tsf to reserves-capital		62,013	62,553	62,997	63,336	63,680
Total		4,595,520	4,744,301	4,861,738	4,971,223	5,080,453

Facilities - Budget Drivers		PLN 2024
Revenue Changes		-38,096
Misc/Other Revenues		-42,029
Lease and Rental		3,933
Salary Adjustments		85,246
Salary and Wages		36,879
Benefits and Overhead		48,367
Operating Expenses		114,040
Supplies and Materials		20,529
Sundry/ Miscellaneous		3,205
Insurance and Claims		24,064
Professional Services		336
Communications		-1,747
Utility Shift		-707
Equipment/Vehicle		-1,211
Contracted Services		41,873
Utilities (i.e Hydro & Gas)		32,608

Interdepartmental Facilities Maintenance	-8,366
Internal Garage Charges	3,456
Reserve Changes	631
Transfer from/to Reserve	631
Total	161,821

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
213-FC-Arts Centre-Bldg											
	6000 Sal&Ben-Salaries								712		
	6001 Sal&Ben-Wages	18,611	19,075	19,455	19,834	20,213	29,265	14,930	14,089	15,927	28,409
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	15,091	15,468	15,778	16,093	16,415	20,228	24,821	11,177	14,419	14,859
	6004 Sal&Ben-Other-All	355	355	355	355	355	708	802	271	246	295
	6005 Sal&Ben-Benefit-Aux	1,811	1,856	1,893	1,931	1,970	2,427	3,077	1,341	1,730	1,783
	6006 Sal&Ben-Overtime-O/S	1,005	1,005	1,005	1,005	1,005	195	751	380	703	835
	6007 Sal&Ben-Benefit-I/S								167		
	6008 Sal&Ben-Benefit-O/S	10,896	11,264	11,508	11,771	12,017	15,662	8,935	8,285	9,459	16,627
	6010 Sal&Wag-EHT	684	700	714	727	741	1,141	895	546	610	866
	6201 Sal&Ben-Rebill Labour Offset	-2,945	-3,022	-3,082	-3,143	-3,203			-1,389	-1,573	-2,655
	Salary and Benefits	45,508	46,701	47,625	48,574	49,512	69,626	54,212	35,580	41,520	61,020
	7004 Contr Svc-Contractors/Builders	19,858	20,454	21,068	21,489	21,918	15,185	22,874	18,249	18,360	19,094
	7020 Contr Svc-Security										
	Op Exp-Contracted Services	19,858	20,454	21,068	21,489	21,918	15,185	22,874	18,249	18,360	19,094
	7103 Prf Svc-Collect. Agency							382			
	7105 Prf Svc-Consultant										
	Op Exp-Consulting and Prof Services							382			
	7200 Utilities-Heat	2,637	2,677	2,717	2,758	2,799	2,762	3,603	2,522	2,560	2,598
	7201 Utilities-Light	19,468	19,994	20,534	21,088	21,657	15,719	14,139	17,972	18,458	18,956
	Op Exp-Utilities	22,105	22,670	23,251	23,846	24,456	18,482	17,741	20,494	21,018	21,554
	7306 Communic-Telephone	4,080	4,162	4,245	4,330	4,416	3,470	3,149	6,090	6,181	6,305
	Op Exp-Communications	4,080	4,162	4,245	4,330	4,416	3,470	3,149	6,090	6,181	6,305
	7402 Insurance-Property	2,166	2,274	2,387	2,506	2,632			1,854	1,910	2,062
	Insurance & Claims	2,166	2,274	2,387	2,506	2,632			1,854	1,910	2,062
	7611 Suppl-Janitorial Supplies	507	522	537	548	559		21	455	468	487
	7613 Suppl-Maint.Supplies	3,272	3,370	3,471	3,541	3,611	8,797	3,811	2,937	3,025	3,146
	7634 Supp-Stock Supp-Janitorial	3,343	3,443	3,547	3,617	3,689	638	1,394	2,351	3,091	3,214
	Op Exp-Supplies & Materials	7,122	7,335	7,555	7,705	7,860	9,434	5,227	5,743	6,584	6,848
	7712 Equip-Maintenance						78				
	Op Exp-Equipment under \$5,000						78				
	7924 Sdry-Licenses&Royalties	500	500	500	500	500	322	478	250	250	330
	Op Exp-Sundry	500	500	500	500	500	322	478	250	250	330
	8101 Recoveries-Utilities	-266	-273	-278	-284	-289	-179	-170	-179	-170	-212
	8103 Recoveries- Internal Admin Charge Payroll						19	27			
	Op Exp-Recoveries	-266	-273	-278	-284	-289	-160	-143	-179	-170	-212
Total 213 FC-Arts Centre-Bldg		101,073	103,823	106,353	108,666	111,005	116,437	103,919	88,082	95,653	117,002
233-FC-Carpenters Shop-Bldg											
	6000 Sal&Ben-Salaries								1,477		
	6001 Sal&Ben-Wages	51,254	52,538	53,589	54,640	55,689	39,875	44,057	29,891	33,615	42,128
	6003 Sal&Ben-Aux-All						2,518	565			
	6004 Sal&Ben-Other-All	1,048	1,048	1,048	1,048	1,048			562	631	629
	6005 Sal&Ben-Benefit-Aux						330	68			
	6006 Sal&Ben-Overtime-O/S	2,964	2,964	2,964	2,964	2,964		198	788	1,799	1,778
	6007 Sal&Ben-Benefit-I/S								347		
	6008 Sal&Ben-Benefit-O/S	29,986	30,999	31,671	32,395	33,071	21,835	26,359	17,579	19,953	24,617
	6010 Sal&Wag-EHT	1,078	1,103	1,123	1,144	1,164	1,060	1,194	694	703	868
	6201 Sal&Ben-Rebill Labour Offset	-8,296	-8,514	-8,682	-8,855	-9,024			-2,880	-3,425	-4,122
	Salary and Benefits	78,034	80,138	81,713	83,336	84,912	65,618	72,441	48,459	53,276	65,898
	6112 HR-Trng&Educ-Dept						137	250			
	Personnel Services						137	250			

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
213-FC-Arts Centre-Bldg											
	7004 Contr Svc-Contractors/Builders	8,826	9,091	9,363	9,551	9,741	7,685	13,515	3,831	8,160	8,486
	7020 Contr Svc-Security										
	Op Exp-Contracted Services	8,826	9,091	9,363	9,551	9,741	7,685	13,515	3,831	8,160	8,486
	7200 Utilities-Heat	2,635	2,675	2,715	2,756	2,797	3,806	4,730	2,520	2,558	2,596
	7201 Utilities-Light	6,162	6,328	6,499	6,675	6,855		5,919			
	Op Exp-Utilities	8,797	9,003	9,214	9,430	9,652	3,806	10,649	2,520	2,558	2,596
	7306 Communic-Telephone	1,683	1,717	1,751	1,786	1,822	1,509	1,612	1,421	1,442	1,486
	Op Exp-Communications	1,683	1,717	1,751	1,786	1,822	1,509	1,612	1,421	1,442	1,486
	7505 Lse&Rntls-Leased Equipment						356				
	Lease & Rentals						356				
	7606 Suppl-Computer Supplies						60				
	7611 Suppl-Janitorial Supplies										
	7613 Suppl-Maint.Supplies	1,614	1,663	1,713	1,746	1,782	4,891	10,716	1,449	1,492	1,552
	7615 Suppl-Misc. Supplies										
	7625 Suppl-Spec Office&Process Suppl						225	59			
	7626 Suppl-Standard Office Supplies						64				
	7628 Suppl-Uniforms							59			
	7634 Supp-Stock Supp-Janitorial	226	233	240	245	249	56	94	203	209	217
	7635 Supp-Stock Supp-Maintenance	396	408	420	428	437	2,909	16,111	355	366	381
	Op Exp-Supplies & Materials	2,236	2,303	2,372	2,419	2,468	8,204	27,040	2,008	2,067	2,150
	7704 EQUIP-NON-CAPITALIZED	7,648	7,878	8,114	8,276	8,442	8,663	3,833	7,000	7,140	7,354
	7712 Equip-Maintenance							105			
	Op Exp-Equipment under \$5,000	7,648	7,878	8,114	8,276	8,442	8,663	3,937	7,000	7,140	7,354
	7924 Sdry-Licenses&Royalties	75	75	75	75	75	71	73	75	75	75
	7927 Sdry-Misc. Expenses							176			
	Op Exp-Sundry	75	75	75	75	75	71	249	75	75	75
	8101 Recoveries-Utilities	-784	-805	-821	-837	-853	-371	-435	-371	-435	-451
	8103 Recoveries- Internal Admin Charge Payroll						19	21			
	Op Exp-Recoveries	-784	-805	-821	-837	-853	-351	-414	-371	-435	-451
Total 233 FC-Carpenters Shop-Bldg		106,516	109,399	111,782	114,037	116,258	95,697	129,278	64,943	74,283	87,594
234-FC-City Rentals											
	6000 Sal&Ben-Salaries								696		
	6001 Sal&Ben-Wages	10,609	10,874	11,092	11,309	11,527	9,629	9,142	13,660	12,496	11,355
	6003 Sal&Ben-Aux-All	341	350	357	364	371	106	57	253	326	336
	6004 Sal&Ben-Other-All	218	218	218	218	218	15	9	265	222	215
	6005 Sal&Ben-Benefit-Aux	41	42	43	44	45	13	7	30	39	40
	6006 Sal&Ben-Overtime-O/S	615	615	615	615	615	277		371	633	607
	6007 Sal&Ben-Benefit-I/S								164		
	6008 Sal&Ben-Benefit-O/S	6,206	6,416	6,555	6,705	6,845	5,185	5,472	8,032	7,419	6,625
	6010 Sal&Wag-EHT	230	235	239	244	248	255	247	324	267	244
	6201 Sal&Ben-Rebill Labour Offset	-1,719	-1,764	-1,799	-1,834	-1,870			-1,357	-1,261	-1,155
	Salary and Benefits	16,541	16,986	17,320	17,664	17,999	15,479	14,933	22,438	20,141	18,268
	7004 Contr Svc-Contractors/Builders	13,520	13,926	14,343	14,630	14,923	12,613	5,284	15,000	10,200	13,000
	7020 Contr Svc-Security										
	Op Exp-Contracted Services	13,520	13,926	14,343	14,630	14,923	12,613	5,284	15,000	10,200	13,000
	7200 Utilities-Heat	2,980	3,025	3,070	3,117	3,163	3,318	3,138	2,850	2,893	2,936
	7201 Utilities-Light	27,811	28,562	29,333	30,125	30,939	21,647	18,742	25,675	26,368	27,080
	Op Exp-Utilities	30,792	31,587	32,404	33,242	34,102	24,965	21,880	28,525	29,261	30,016
	7306 Communic-Telephone	1,715	1,749	1,784	1,820	1,856	934	1,148	1,624	1,648	1,681
	Op Exp-Communications	1,715	1,749	1,784	1,820	1,856	934	1,148	1,624	1,648	1,681
	7402 Insurance-Property	2,286	2,400	2,520	2,646	2,778	2,098	2,838	1,957	2,016	2,177

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
213-FC-Arts Centre-Bldg											
	Insurance & Claims	2,286	2,400	2,520	2,646	2,778	2,098	2,838	1,957	2,016	2,177
	7611 Suppl-Janitorial Supplies	1,131	1,165	1,200	1,223	1,248			1,015	1,045	1,087
	7613 Suppl-Maint.Supplies	3,732	3,843	3,959	4,038	4,119	1,541	909	3,350	3,450	3,588
	Op Exp-Supplies & Materials	4,862	5,008	5,159	5,261	5,366	1,541	909	4,365	4,495	4,675
	7702 Equip-Fuel						72				
	7704 EQUIP-NON-CAPITALIZED	3,824	3,939	4,057	4,138	4,221			3,500	3,570	3,677
	Op Exp-Equipment under \$5,000	3,824	3,939	4,057	4,138	4,221	72		3,500	3,570	3,677
	7924 Sdry-Licenses&Royalties	225	225	225	225	225	213		225	225	225
	7927 Sdry-Misc. Expenses						127				
	7928 Sdry-Municipal Charges	57,000	57,000	57,000	57,000	57,000	53,744	51,012	35,280	37,044	54,000
	7998 Sdry-Rebill Expense Offset						-9,717	-7,950			
	7999 Sdry-Rebill Expense						9,717	7,950			
	Op Exp-Sundry	57,225	57,225	57,225	57,225	57,225	54,084	51,012	35,505	37,269	54,225
	8101 Recoveries-Utilities	-163	-167	-170	-174	-177	-175	-153	-175	-153	-154
	8103 Recoveries- Internal Admin Charge Payroll						2	4			
	Op Exp-Recoveries	-163	-167	-170	-174	-177	-172	-150	-175	-153	-154
	4228 Rec&Culture-Lse&Rntls-Film Shoot										
	4229 Rec&Culture-Lse&Rntls-Gen Rental	-138,000	-138,000	-138,000	-138,000	-138,000	-135,262	-124,943	-120,000	-120,000	-138,000
	Recreation and Cultural Services	-138,000	-138,000	-138,000	-138,000	-138,000	-135,262	-124,943	-120,000	-120,000	-138,000
	4460 Other Rev-Advertising	-8,529	-8,529	-8,529	-8,529	-8,529	-7,596	-8,362			-7,500
	Other Revenue	-8,529	-8,529	-8,529	-8,529	-8,529	-7,596	-8,362			-7,500
Total 234 FC-City Rentals		-15,927	-13,876	-11,887	-10,076	-8,236	-31,245	-35,451	-7,261	-11,553	-17,934
235-FC-Civic Centre											
	6000 Sal&Ben-Salaries								8,618		
	6001 Sal&Ben-Wages	239,909	245,786	250,599	255,418	260,239	146,363	126,354	203,142	180,174	170,944
	6002 Sal&Ben-Overtime-I/S							310			
	6003 Sal&Ben-Aux-All	43,851	44,947	45,846	46,763	47,698	19,694	30,578	32,477	41,896	43,177
	6004 Sal&Ben-Other-All	2,958	2,958	2,958	2,958	2,958	5,636	4,909	3,279	3,599	3,147
	6005 Sal&Ben-Benefit-Aux	5,262	5,394	5,502	5,612	5,724	2,587	3,678	3,897	5,028	5,181
	6006 Sal&Ben-Overtime-O/S	8,365	8,365	8,365	8,365	8,365	635	3,506	4,598	10,272	8,898
	6007 Sal&Ben-Benefit-I/S							5	2,025		
	6008 Sal&Ben-Benefit-O/S	139,742	144,588	147,694	151,024	154,161	77,597	72,357	116,138	106,924	99,762
	6010 Sal&Wag-EHT	5,754	5,890	6,001	6,113	6,226	4,183	4,046	5,244	4,601	4,410
	6201 Sal&Ben-Rebill Labour Offset	-23,510	-24,127	-24,603	-25,093	-25,573			-16,803	-18,565	-17,304
	Salary and Benefits	422,332	433,800	442,362	451,160	459,798	256,696	245,744	362,615	333,930	318,215
	7003 Contr Svc- Prog Instructors										
	7004 Contr Svc-Contractors/Builders	76,484	78,778	81,142	82,764	84,420	81,095	85,980	64,015	71,400	73,542
	7020 Contr Svc-Security	99,291	102,270	105,338	107,444	109,593	88,299	88,559	71,050	91,800	95,472
	Op Exp-Contracted Services	175,775	181,048	186,479	190,209	194,013	169,393	174,538	135,065	163,200	169,014
	7200 Utilities-Heat	21,436	21,758	22,084	22,416	22,752	19,947	20,072	20,500	20,808	21,120
	7201 Utilities-Light	92,334	94,827	97,387	100,017	102,718	65,861	65,975	85,241	87,543	89,906
	Op Exp-Utilities	113,770	116,585	119,471	122,433	125,470	85,807	86,047	105,741	108,350	111,026
	7306 Communic-Telephone	1,056	1,077	1,099	1,121	1,143	454	468	1,000	1,015	1,035
	Op Exp-Communications	1,056	1,077	1,099	1,121	1,143	454	468	1,000	1,015	1,035
	7402 Insurance-Property	45,655	47,938	50,334	52,851	55,493	42,637	46,300	39,087	40,260	43,481
	Insurance & Claims	45,655	47,938	50,334	52,851	55,493	42,637	46,300	39,087	40,260	43,481
	7611 Suppl-Janitorial Supplies	13,397	13,799	14,213	14,498	14,787	2,433	2,910	12,026	12,386	12,882
	7613 Suppl-Maint.Supplies	14,772	15,215	15,672	15,986	16,305	8,035	9,227	13,260	13,658	14,204
	7634 Supp-Stock Supp-Janitorial	15,606	16,074	16,556	16,888	17,226	3,211	6,572	7,834	14,569	15,006
	7635 Supp-Stock Supp-Maintenance	396	408	420	428	437	2,909	2,067	355	366	381

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
213-FC-Arts Centre-Bldg											
	Op Exp-Supplies & Materials	44,171	45,496	46,861	47,800	48,755	16,587	20,776	33,475	40,979	42,472
	7704 EQUIP-NON-CAPITALIZED						1,072				
	7712 Equip-Maintenance						10,387	187			
	Op Exp-Equipment under \$5,000						11,459	187			
	7924 Sdry-Licenses&Royalties	1,224	1,224	1,224	1,224	1,224	1,089	608	1,200	1,200	1,224
	Op Exp-Sundry	1,224	1,224	1,224	1,224	1,224	1,089	608	1,200	1,200	1,224
	8101 Recoveries-Utilities	-2,212	-2,272	-2,316	-2,362	-2,407	-2,162	-2,486	-2,162	-2,486	-2,257
	8103 Recoveries- Internal Admin Charge Payroll						48	116			
	8105 Recoveries-Third Party						-1,574	-4,461			
	Op Exp-Recoveries	-2,212	-2,272	-2,316	-2,362	-2,407	-3,688	-6,831	-2,162	-2,486	-2,257
	4229 Rec&Culture-Lse&Rntls-Gen Rental	-7,500	-7,500	-7,500	-7,500	-7,500	-840	-4,311	-7,500	-7,500	-7,500
	Recreation and Cultural Services	-7,500	-7,500	-7,500	-7,500	-7,500	-840	-4,311	-7,500	-7,500	-7,500
Total 235 FC-Civic Centre		794,270	817,397	838,014	856,936	875,989	579,594	563,527	668,521	678,948	676,711
237-FC-Curling Rink-Bldg											
	6000 Sal&Ben-Salaries								4,698		
	6001 Sal&Ben-Wages	104,097	106,704	108,838	110,970	113,099	78,314	89,108	94,891	103,120	96,437
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	53,104	58,531	59,702	60,896	62,114	7,598	16,281	47,318	57,595	55,797
	6004 Sal&Ben-Other-All	2,118	2,118	2,118	2,118	2,118	1,733	2,419	1,787	1,973	1,883
	6005 Sal&Ben-Benefit-Aux	6,852	7,024	7,164	7,307	7,454	912	1,963	6,158	7,391	7,176
	6006 Sal&Ben-Overtime-O/S	5,988	5,988	5,988	5,988	5,988	1,972	5,392	2,506	5,629	5,323
	6007 Sal&Ben-Benefit-I/S							0	1,104		
	6008 Sal&Ben-Benefit-O/S	60,905	62,961	64,326	65,798	67,171	43,879	53,152	55,805	61,205	56,258
	6010 Sal&Wag-EHT	3,301	3,380	3,445	3,509	3,575	2,218	2,819	3,205	3,360	3,187
	6201 Sal&Ben-Rebill Labour Offset	-16,820	-17,262	-17,602	-17,952	-18,296			-9,159	-10,543	-9,866
	Salary and Benefits	219,546	229,445	233,979	238,635	243,223	136,625	171,133	208,313	229,731	216,195
	7004 Contr Svc-Contractors/Builders	13,239	13,636	14,045	14,326	14,613	13,039	14,045	8,553	12,240	12,730
	Op Exp-Contracted Services	13,239	13,636	14,045	14,326	14,613	13,039	14,045	8,553	12,240	12,730
	7200 Utilities-Heat	18,822	19,105	19,391	19,682	19,977	17,109	27,252	18,000	18,270	18,544
	7201 Utilities-Light	73,422	75,404	77,440	79,531	81,679	53,759	61,136	67,782	69,612	71,492
	7202 Utilities-Other	3,961	4,020	4,081	4,142	4,205			3,700	3,800	3,903
	Op Exp-Utilities	96,205	98,529	100,912	103,355	105,861	70,868	88,389	89,482	91,682	93,938
	7611 Suppl-Janitorial Supplies	277	285	294	300	305			249	256	266
	7613 Suppl-Maint.Supplies	12,120	12,483	12,858	13,115	13,377	7,146	4,650	10,879	11,205	11,654
	7634 Supp-Stock Supp-Janitorial	8,597	8,855	9,121	9,304	9,490	1,487	3,585	5,484	7,949	8,266
	7635 Supp-Stock Supp-Maintenance	479	493	508	518	529	2,909	2,504	355	443	461
	Op Exp-Supplies & Materials	21,473	22,117	22,781	23,236	23,701	11,541	10,739	16,967	19,853	20,647
	7701 Equip-Equipment Replacement										
	7702 Equip-Fuel						2,152	2,643			
	Op Exp-Equipment under \$5,000						2,152	2,643			
	7924 Sdry-Licenses&Royalties	350	350	350	350	350			350	350	350
	Op Exp-Sundry	350	350	350	350	350			350	350	350
	8101 Recoveries-Utilities	-1,584	-1,626	-1,658	-1,691	-1,723	-1,179	-1,362	-1,179	-1,362	-1,350
	8103 Recoveries- Internal Admin Charge Payroll						54	96			
	Op Exp-Recoveries	-1,584	-1,626	-1,658	-1,691	-1,723	-1,125	-1,266	-1,179	-1,362	-1,350
Total 237 FC-Curling Rink-Bldg		349,229	362,451	370,409	378,211	386,025	233,101	285,683	322,486	352,494	342,510
240-FC-Admin-Facilities											

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
213-FC-Arts Centre-Bldg											
	6000 Sal&Ben-Salaries	207,849	213,045	217,306	221,652	226,085	172,745	182,183	132,459	189,392	199,855
	6001 Sal&Ben-Wages						44		128,345		
	6002 Sal&Ben-Overtime-I/S						33	31			
	6003 Sal&Ben-Aux-All						8				
	6004 Sal&Ben-Other-All						615	414	2,743		
	6005 Sal&Ben-Benefit-Aux						2				
	6006 Sal&Ben-Overtime-O/S								3,847		
	6007 Sal&Ben-Benefit-I/S	50,565	51,760	52,795	53,851	54,928	36,717	35,780	29,625	44,498	47,691
	6008 Sal&Ben-Benefit-O/S						24		75,412		
	6010 Sal&Wag-EHT	4,053	4,154	4,237	4,322	4,409	3,435	3,649	5,488	3,693	3,897
	6201 Sal&Ben-Rebill Labour Offset						-68		-14,059		
	Salary and Benefits	262,467	268,959	274,338	279,825	285,422	213,554	222,058	363,860	237,583	251,443
	6103 HR-Health&Safety Prog.										
	6104 HR-Mileage/Vehicle Allow.	500	500	500	500	500	1,894	245	500	500	500
	6112 HR-Trng&Educ-Dept	11,500	11,500	11,500	11,500	11,500	2,257	2,236	11,500	11,500	11,500
	Personnel Services	12,000	12,000	12,000	12,000	12,000	4,151	2,481	12,000	12,000	12,000
	7004 Contr Svc-Contractors/Builders						28,662	25,669			
	7013 Contr Svc-Janitorial										
	7050 Contr Svc-Operating Projects										
	Op Exp-Contracted Services						28,662	25,669			
	7105 Prf Svc-Consultant	8,741	9,003	9,273	9,459	9,648	6,688	9,030	2,000	8,160	8,405
	7117 Prf Svc-Sftwre Mnt/Upgrades	2,000	2,000	2,000	2,000	2,000	161	323	2,000	2,000	2,000
	Op Exp-Consulting and Prof Services	10,741	11,003	11,273	11,459	11,648	6,849	9,353	4,000	10,160	10,405
	7300 Communic-Advertising							228			
	Op Exp-Communications							228			
	7402 Insurance-Property	113,595	119,275	125,239	131,502	138,077	97,080	104,120	97,255	100,172	108,186
	7406 Insrnce-Personal Accident										
	Insurance & Claims	113,595	119,275	125,239	131,502	138,077	97,080	104,120	97,255	100,172	108,186
	7505 Lse&Rntls-Leased Equipment						876	1,898			
	Lease & Rentals						876	1,898			
	7601 Suppl-Beverages										
	7605 Suppl-Chemicals						366				
	7611 Suppl-Janitorial Supplies						136				
	7613 Suppl-Maint.Supplies						10,395	-334			
	7615 Suppl-Misc. Supplies										
	7619 Suppl-Prog. Supplies							13			
	7625 Suppl-Spec Office&Process Suppl	334	344	355	362	368	841			309	321
	7626 Suppl-Standard Office Supplies	2,827	2,912	3,000	3,059	3,121	534	192	2,538	2,614	2,718
	Op Exp-Supplies & Materials	3,161	3,256	3,354	3,421	3,490	12,272	-129	2,538	2,923	3,040
	7704 EQUIP-NON-CAPITALIZED						289				
	7707 Equip-Vehicle Charges						153,051	165,179	185,561	197,310	221,376
	7710 Equip-Capital Lease Interest						8	1			
	Op Exp-Equipment under \$5,000						153,347	165,180	185,561	197,310	221,376
	7912 Sdry-Debt-Principal						1,109	368			
	7924 Sdry-Licenses&Royalties	1,000	1,000	1,000	1,000	1,000	1,002	3,379	1,000	1,000	1,000
	7927 Sdry-Misc. Expenses						8,367	8,339			
	7998 Sdry-Rebill Expense Offset						-20,209				
	7999 Sdry-Rebill Expense						20,209				
	Op Exp-Sundry	1,000	1,000	1,000	1,000	1,000	10,477	12,086	1,000	1,000	1,000
	8101 Recoveries-Utilities						-1,809		-1,809		
	8103 Recoveries- Internal Admin Charge Payroll						61	60			
	Op Exp-Recoveries						-1,748	60	-1,809		
	4463 Other Rev-Donations						-980	-980			

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
213-FC-Arts Centre-Bldg											
	4479 Other Rev-Misc. Revenue						-1,964				
	4506 Other Rev-Service Fees	-41,000	-41,000	-41,000	-41,000	-41,000	-28,020	-41,053			
	Other Revenue	-41,000	-41,000	-41,000	-41,000	-41,000	-30,965	-42,033			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 240 FC-Admin-Facilities											
		361,964	374,494	386,205	398,207	410,637	494,556	500,971	664,404	561,148	607,449
241-FC-Curling Rink-Plant											
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
Total 241 FC-Curling Rink-Plant											
242-FC-Glencoe Centre-Bldg											
	6000 Sal&Ben-Salaries								937		
	6001 Sal&Ben-Wages	18,222	18,678	19,051	19,424	19,796	22,408	15,452	18,876	21,816	24,634
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	7,374	7,558	7,709	7,863	8,021	6,841	6,527	5,461	7,045	7,260
	6004 Sal&Ben-Other-All	367	367	367	367	367	333	119	357	384	406
	6005 Sal&Ben-Benefit-Aux	885	907	925	944	962	835	783	655	845	871
	6006 Sal&Ben-Overtime-O/S	1,039	1,039	1,039	1,039	1,039	341	1,685	500	1,095	1,148
	6007 Sal&Ben-Benefit-I/S								220		
	6008 Sal&Ben-Benefit-O/S	10,662	11,022	11,261	11,519	11,759	11,391	9,219	11,101	12,952	14,386
	6010 Sal&Wag-EHT	527	539	549	560	570	698	567	545	592	652
	6201 Sal&Ben-Rebill Labour Offset	-2,935	-3,012	-3,072	-3,133	-3,193			-1,827	-2,199	-2,448
	Salary and Benefits	36,140	37,098	37,830	38,582	39,322	42,847	34,352	36,825	42,530	46,911
	7004 Contr Svc-Contractors/Builders	6,950	7,159	7,374	7,521	7,671	4,770	5,311	5,354	6,426	6,683
	Op Exp-Contracted Services	6,950	7,159	7,374	7,521	7,671	4,770	5,311	5,354	6,426	6,683
	7200 Utilities-Heat	1,778	1,804	1,831	1,859	1,887	2,133	2,716	1,700	1,725	1,751
	7201 Utilities-Light	1,929	1,981	2,035	2,090	2,146	1,275	1,475	1,781	1,829	1,878
	Op Exp-Utilities	3,707	3,785	3,866	3,949	4,033	3,408	4,191	3,481	3,554	3,630
	7306 Communic-Telephone	1,162	1,185	1,209	1,233	1,258	1,610	1,500	1,100	1,117	1,139
	Op Exp-Communications	1,162	1,185	1,209	1,233	1,258	1,610	1,500	1,100	1,117	1,139
	7611 Suppl-Janitorial Supplies	452	466	480	489	499			406	418	435
	7613 Suppl-Maint.Supplies	1,337	1,377	1,418	1,447	1,475	1,851	493	755	1,236	1,285
	7634 Supp-Stock Supp-Janitorial	1,908	1,965	2,024	2,065	2,106	424	796	1,567	1,764	1,835
	Op Exp-Supplies & Materials	3,697	3,808	3,922	4,001	4,081	2,276	1,289	2,728	3,418	3,555
	7924 Sdry-Licenses&Royalties	75	75	75	75	75	71	73	75	75	75
	Op Exp-Sundry	75	75	75	75	75	71	73	75	75	75
	8101 Recoveries-Utilities	-275	-282	-288	-293	-299	-235	-265	-235	-265	-291
	8103 Recoveries- Internal Admin Charge Payroll						17	25			
	Op Exp-Recoveries	-275	-282	-288	-293	-299	-218	-240	-235	-265	-291
Total 242 FC-Glencoe Centre-Bldg											
		51,456	52,828	53,988	55,068	56,141	54,763	46,476	49,328	56,855	61,702
244-FC-Heritage Mtn Comm Ctr-Bldg											
	6000 Sal&Ben-Salaries								1,143		
	6001 Sal&Ben-Wages	30,354	31,114	31,736	32,358	32,978	23,991	25,836	23,066	24,642	26,479
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	6,249	6,405	6,533	6,664	6,797	11,008	8,480	4,628	5,970	6,153
	6004 Sal&Ben-Other-All	613	613	613	613	613	322	190	435	476	435
	6005 Sal&Ben-Benefit-Aux	750	769	784	800	816	1,521	1,018	555	716	738
	6006 Sal&Ben-Overtime-O/S	1,734	1,734	1,734	1,734	1,734	803	1,991	610	1,360	1,229

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
213-FC-Arts Centre-Bldg											
	6007 Sal&Ben-Benefit-I/S								269		
	6008 Sal&Ben-Benefit-O/S	17,761	18,361	18,759	19,188	19,588	11,826	15,359	13,565	14,625	15,464
	6010 Sal&Wag-EHT	760	777	792	807	821	822	887	626	633	669
	6201 Sal&Ben-Rebill Labour Offset	-4,893	-5,022	-5,121	-5,223	-5,323			-2,228	-2,524	-2,629
	Salary and Benefits	53,328	54,752	55,831	56,940	58,025	50,292	53,761	42,669	45,899	48,537
	7004 Contr Svc-Contractors/Builders	16,548	17,045	17,556	17,907	18,266	15,984	17,929	9,604	15,300	15,912
	7013 Contr Svc-Janitorial							375			
	7020 Contr Svc-Security										
	Op Exp-Contracted Services	16,548	17,045	17,556	17,907	18,266	15,984	18,304	9,604	15,300	15,912
	7200 Utilities-Heat	1,740	1,766	1,792	1,819	1,846	2,175	2,394	1,600	1,648	1,714
	7201 Utilities-Light	15,241	15,652	16,075	16,509	16,955	13,423	12,804	14,070	14,450	14,840
	Op Exp-Utilities	16,980	17,418	17,867	18,328	18,801	15,599	15,198	15,670	16,098	16,554
	7306 Communic-Telephone	2,640	2,693	2,747	2,802	2,858	2,337	2,159	2,500	2,538	2,588
	Op Exp-Communications	2,640	2,693	2,747	2,802	2,858	2,337	2,159	2,500	2,538	2,588
	7611 Suppl-Janitorial Supplies	313	323	332	338	346	192	347	281	290	301
	7613 Suppl-Maint.Supplies	769	792	816	832	848	1,342	4,446	690	711	739
	7634 Supp-Stock Supp-Janitorial	1,908	1,965	2,024	2,065	2,106	424	796	1,567	1,764	1,835
	Op Exp-Supplies & Materials	2,990	3,080	3,172	3,235	3,300	1,959	5,589	2,539	2,765	2,875
	7924 Sdry-Licenses&Royalties	225	225	225	225	225	229	239	225	225	225
	Op Exp-Sundry	225	225	225	225	225	229	239	225	225	225
	8101 Recoveries-Utilities	-459	-471	-480	-490	-499	-287	-329	-287	-329	-312
	8103 Recoveries- Internal Admin Charge Payroll						16	51			
	Op Exp-Recoveries	-459	-471	-480	-490	-499	-271	-278	-287	-329	-312
	4229 Rec&Culture-Lse&Rntls-Gen Rental							-200			
	Recreation and Cultural Services							-200			
Total 244 FC-Heritage Mtn Comm Ctre-Bldg											
		92,253	94,741	96,917	98,948	100,977	86,129	94,772	72,919	82,495	86,379
246-FC-Heritage Woods Park-Bldg											
	6000 Sal&Ben-Salaries								72		
	6001 Sal&Ben-Wages	1,425	1,461	1,490	1,519	1,548	408	1,220	1,452	1,432	793
	6003 Sal&Ben-Aux-All							202			
	6004 Sal&Ben-Other-All	29	29	29	29	29	22	6	27	31	24
	6005 Sal&Ben-Benefit-Aux							24			
	6006 Sal&Ben-Overtime-O/S	82	82	82	82	82		15	38	88	69
	6007 Sal&Ben-Benefit-I/S								17		
	6008 Sal&Ben-Benefit-O/S	834	862	880	901	919	226	731	854	850	461
	6010 Sal&Wag-EHT	30	31	31	32	32	11	37	34	30	17
	6201 Sal&Ben-Rebill Labour Offset	-230	-236	-241	-246	-251			-140	-150	-90
	Salary and Benefits	2,169	2,228	2,272	2,317	2,360	667	2,235	2,354	2,281	1,275
	7004 Contr Svc-Contractors/Builders	2,206	2,273	2,341	2,388	2,436	2,559	2,911	2,609	2,040	2,122
	Op Exp-Contracted Services	2,206	2,273	2,341	2,388	2,436	2,559	2,911	2,609	2,040	2,122
	7306 Communic-Telephone								460	467	476
	Op Exp-Communications								460	467	476
	7613 Suppl-Maint.Supplies	295	304	313	320	326		282	265	273	284
	7634 Supp-Stock Supp-Janitorial	1,919	1,977	2,036	2,076	2,118	424	801	1,567	1,774	1,845
	Op Exp-Supplies & Materials	2,214	2,280	2,349	2,396	2,444	424	1,082	1,832	2,047	2,129
	7924 Sdry-Licenses&Royalties	75	75	75	75	75	71		75	75	75
	Op Exp-Sundry	75	75	75	75	75	71		75	75	75
	8101 Recoveries-Utilities	-22	-22	-23	-23	-24	-18	-21	-18	-21	-18
	8103 Recoveries- Internal Admin Charge Payroll							2			

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
213-FC-Arts Centre-Bldg											
	Op Exp-Recoveries	-22	-22	-23	-23	-24	-18	-20	-18	-21	-18
Total 246 FC-Heritage Woods Park-Bldg		6,643	6,834	7,014	7,152	7,292	3,703	6,208	7,312	6,889	6,060
247-FC-Ice Arena-Bldg											
	6000 Sal&Ben-Salaries						3,315		12,670		
	6001 Sal&Ben-Wages	242,507	248,570	253,534	258,493	263,444	253,017	206,655	255,631	298,069	338,105
	6002 Sal&Ben-Overtime-I/S							78			
	6003 Sal&Ben-Aux-All	69,348	75,182	76,686	78,220	79,784	119,222	146,799	59,349	73,116	71,792
	6004 Sal&Ben-Other-All	4,829	4,829	4,829	4,829	4,829	12,539	11,811	4,821	5,267	5,604
	6005 Sal&Ben-Benefit-Aux	8,802	9,022	9,202	9,386	9,574	12,870	17,630	7,602	9,254	9,095
	6006 Sal&Ben-Overtime-O/S	13,654	13,654	13,654	13,654	13,654	18,825	66,272	6,760	15,030	15,847
	6007 Sal&Ben-Benefit-I/S							11	2,978		
	6008 Sal&Ben-Benefit-O/S	141,916	146,708	149,888	153,317	156,516	138,380	117,695	150,335	176,954	195,486
	6010 Sal&Wag-EHT	6,520	6,674	6,800	6,926	7,053	9,076	9,365	7,175	7,712	8,489
	6201 Sal&Ben-Rebill Labour Offset	-38,902	-39,925	-40,713	-41,522	-42,316			-24,705	-30,062	-31,006
	Salary and Benefits	448,673	464,712	473,879	483,302	492,537	567,244	576,314	482,616	555,340	613,412
	6112 HR-Trng&Educ-Dept						395				
	Personnel Services						395				
	7004 Contr Svc-Contractors/Builders	63,282	65,181	67,136	68,479	69,848	78,861	70,855	57,361	58,508	60,849
	Op Exp-Contracted Services	63,282	65,181	67,136	68,479	69,848	78,861	70,855	57,361	58,508	60,849
	7200 Utilities-Heat	37,854	38,421	38,998	39,583	40,176	34,218	54,505	36,200	36,743	37,294
	7201 Utilities-Light	150,181	154,236	158,400	162,677	167,069	114,128	68,152	138,645	142,388	146,233
	7202 Utilities-Other										
	Op Exp-Utilities	188,035	192,657	197,398	202,259	207,245	148,347	122,656	174,845	179,131	183,527
	7607 Suppl-Consumables										
	7611 Suppl-Janitorial Supplies	2,696	2,777	2,860	2,917	2,975	799	1,788	2,420	2,492	2,592
	7613 Suppl-Maint.Supplies	36,341	37,432	38,555	39,326	40,113	53,977	35,205	23,594	33,600	34,944
	7634 Supp-Stock Supp-Janitorial	13,610	14,018	14,439	14,727	15,022	2,549	5,677	9,401	12,583	13,086
	7635 Supp-Stock Supp-Maintenance	2,035	2,096	2,159	2,203	2,246	14,950	10,643	1,827	1,882	1,957
	Op Exp-Supplies & Materials	54,682	56,323	58,013	59,173	60,356	72,274	53,313	37,241	50,557	52,579
	7701 Equip-Equipment Replacement										
	7702 Equip-Fuel							762			
	7704 EQUIP-NON-CAPITALIZED	6,068	6,250	6,437	6,566	6,697	320		5,500	5,610	5,834
	7712 Equip-Maintenance										
	Op Exp-Equipment under \$5,000	6,068	6,250	6,437	6,566	6,697	320	762	5,500	5,610	5,834
	7924 Sdry-Licenses&Royalties	1,000	1,000	1,000	1,000	1,000	-120	401	1,000	1,000	1,000
	Op Exp-Sundry	1,000	1,000	1,000	1,000	1,000	-120	401	1,000	1,000	1,000
	8101 Recoveries-Utilities	-3,611	-3,708	-3,781	-3,856	-3,928	-3,179	-3,637	-3,179	-3,637	-4,019
	8103 Recoveries- Internal Admin Charge Payroll						213	294			
	Op Exp-Recoveries	-3,611	-3,708	-3,781	-3,856	-3,928	-2,966	-3,343	-3,179	-3,637	-4,019
	4479 Other Rev-Misc. Revenue										
	Other Revenue										
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 247 FC-Ice Arena-Bldg		758,129	782,416	800,083	816,924	833,755	864,356	820,959	755,384	846,510	913,183
249-FC-Ice Centre Plant											
	6000 Sal&Ben-Salaries								202		
	6001 Sal&Ben-Wages	135,794	138,928	141,493	144,048	146,589	16,781	6,614	4,088	3,288	13,327
	6002 Sal&Ben-Overtime-I/S										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
213-FC-Arts Centre-Bldg											
	6003 Sal&Ben-Aux-All						1,227	393			
	6004 Sal&Ben-Other-All	157	157	157	157	157	257	59	77	87	47
	6005 Sal&Ben-Benefit-Aux						147	47			
	6006 Sal&Ben-Overtime-O/S	445	445	445	445	445	1,080	798	108	247	134
	6007 Sal&Ben-Benefit-I/S							0	47		
	6008 Sal&Ben-Benefit-O/S	80,465	83,147	84,957	86,914	88,732	9,209	3,963	2,404	1,949	7,819
	6010 Sal&Wag-EHT	2,660	2,721	2,771	2,821	2,870	476	199	95	71	263
	6201 Sal&Ben-Rebill Labour Offset	-1,248	-1,281	-1,306	-1,332	-1,358			-394	-359	-1,157
	Salary and Benefits	218,274	224,118	228,518	233,053	237,436	29,178	12,073	6,628	5,283	20,434
	6112 HR-Trng&Educ-Dept						109				
	Personnel Services						109				
	7004 Contr Svc-Contractors/Builders	34,752	35,795	36,869	37,606	38,358	2,549	21,964	32,118	32,760	33,416
	Op Exp-Contracted Services	34,752	35,795	36,869	37,606	38,358	2,549	21,964	32,118	32,760	33,416
	7201 Utilities-Light							44,179			
	Op Exp-Utilities							44,179			
	7306 Communic-Telephone	587	598	610	622	635	467	559	460	477	487
	Op Exp-Communications	587	598	610	622	635	467	559	460	477	487
	7613 Suppl-Maint.Supplies	2,610	2,688	2,769	2,824	2,881	2,275	826	2,343	2,413	2,509
	Op Exp-Supplies & Materials	2,610	2,688	2,769	2,824	2,881	2,275	826	2,343	2,413	2,509
	7704 EQUIP-NON-CAPITALIZED										
	Op Exp-Equipment under \$5,000										
	7924 Sdry-Licenses&Royalties	75	75	75	75	75	109	173	75	75	75
	Op Exp-Sundry	75	75	75	75	75	109	173	75	75	75
	8101 Recoveries-Utilities	-118	-121	-123	-126	-128	-51	-60	-51	-60	-34
	8103 Recoveries- Internal Admin Charge Payroll						15	17			
	Op Exp-Recoveries	-118	-121	-123	-126	-128	-36	-43	-51	-60	-34
	Total 249 FC-Ice Centre Plant	256,179	263,153	268,717	274,055	279,257	34,651	79,731	41,573	40,949	56,887
251-FC-Inlet Park-Bldg											
	6000 Sal&Ben-Salaries								271		
	6001 Sal&Ben-Wages	5,950	6,099	6,221	6,343	6,465	3,927	5,126	5,485	5,723	4,938
	6004 Sal&Ben-Other-All	122	122	122	122	122			103	116	102
	6006 Sal&Ben-Overtime-O/S	345	345	345	345	345			145	332	288
	6007 Sal&Ben-Benefit-I/S								64		
	6008 Sal&Ben-Benefit-O/S	3,481	3,598	3,676	3,760	3,839	2,142	3,069	3,226	3,396	2,879
	6010 Sal&Wag-EHT	125	128	130	133	135	102	137	127	120	104
	6201 Sal&Ben-Rebill Labour Offset	-964	-989	-1,009	-1,029	-1,048			-528	-591	-511
	Salary and Benefits	9,059	9,303	9,486	9,674	9,857	6,171	8,333	8,892	9,095	7,801
	7004 Contr Svc-Contractors/Builders						1,578	897	2,395	2,443	-7,590
	Op Exp-Contracted Services						1,578	897	2,395	2,443	-7,590
	7613 Suppl-Maint.Supplies						485	406	203	209	
	7634 Supp-Stock Supp-Janitorial						424	942	1,567	2,091	
	Op Exp-Supplies & Materials						909	1,348	1,770	2,300	
	7924 Sdry-Licenses&Royalties						71	73	75	75	
	Op Exp-Sundry						71	73	75	75	
	8101 Recoveries-Utilities	-91	-94	-96	-97	-99	-68	-80	-68	-80	-73
	8103 Recoveries- Internal Admin Charge Payroll						1	9			
	Op Exp-Recoveries	-91	-94	-96	-97	-99	-67	-71	-68	-80	-73
	Total 251 FC-Inlet Park-Bldg	8,968	9,209	9,390	9,577	9,758	8,661	10,580	13,064	13,833	138

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
213-FC-Arts Centre-Bldg											
252-FC-Kyle Centre-Bldg											
	6000 Sal&Ben-Salaries						-246		2,057		
	6001 Sal&Ben-Wages	51,734	53,028	54,088	55,146	56,203	19,288	43,622	41,250	31,401	23,293
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	18,185	18,639	19,012	19,392	19,780	10,642	22,688	13,468	17,374	17,905
	6004 Sal&Ben-Other-All	1,037	1,037	1,037	1,037	1,037	310	373	782	812	425
	6005 Sal&Ben-Benefit-Aux	2,182	2,237	2,281	2,327	2,374	1,489	2,745	1,616	2,085	2,149
	6006 Sal&Ben-Overtime-O/S	2,932	2,932	2,932	2,932	2,932	1,984	2,387	1,097	2,318	1,202
	6007 Sal&Ben-Benefit-I/S						-65		483		
	6008 Sal&Ben-Benefit-O/S	30,273	31,295	31,974	32,705	33,388	10,784	26,023	24,258	18,617	13,595
	6010 Sal&Wag-EHT	1,441	1,475	1,503	1,531	1,559	719	1,638	1,222	1,012	835
	6201 Sal&Ben-Rebill Labour Offset	-8,317	-8,536	-8,704	-8,877	-9,047			-4,010	-3,411	-2,354
	Salary and Benefits	99,467	102,108	104,122	106,193	108,225	44,905	99,475	82,224	70,209	57,050
	7004 Contr Svc-Contractors/Builders	31,431	32,374	33,345	34,012	34,692	15,408	28,093	28,490	29,060	30,222
	7020 Contr Svc-Security						560	4,755			
	7027 Contr Svc-Uniform Cleaning										
	Op Exp-Contracted Services	31,431	32,374	33,345	34,012	34,692	15,968	32,847	28,490	29,060	30,222
	7105 Prf Svc-Consultant						875	22,865			
	Op Exp-Consulting and Prof Services						875	22,865			
	7201 Utilities-Light	26,143	26,849	27,574	28,319	29,083	19,424	19,333	24,134	24,786	25,455
	Op Exp-Utilities	26,143	26,849	27,574	28,319	29,083	19,424	19,333	24,134	24,786	25,455
	7306 Communic-Telephone	4,963	5,062	5,164	5,268	5,372	4,694	4,803	4,200	4,771	4,866
	Op Exp-Communications	4,963	5,062	5,164	5,268	5,372	4,694	4,803	4,200	4,771	4,866
	7611 Suppl-Janitorial Supplies	1,190	1,225	1,262	1,287	1,313		347	1,111	1,100	1,144
	7613 Suppl-Maint.Supplies	1,670	1,720	1,772	1,807	1,844	2,813	2,277	1,499	1,544	1,606
	7619 Suppl-Prog. Supplies										
	7625 Suppl-Spec Office&Process Suppl						432				
	7634 Supp-Stock Supp-Janitorial	5,607	5,776	5,949	6,067	6,188	1,062	2,337	3,917	5,184	5,392
	Op Exp-Supplies & Materials	8,467	8,721	8,983	9,162	9,345	4,307	4,962	6,527	7,828	8,142
	7924 Sdry-Licenses&Royalties	175	175	175	175	175	71	73	175	175	175
	Op Exp-Sundry	175	175	175	175	175	71	73	175	175	175
	8101 Recoveries-Utilities	-775	-796	-812	-828	-843	-516	-561	-516	-561	-305
	8103 Recoveries- Internal Admin Charge Payroll						14	39			
	Op Exp-Recoveries	-775	-796	-812	-828	-843	-502	-522	-516	-561	-305
Total 252 FC-Kyle Centre-Bldg		169,870	174,493	178,551	182,301	186,050	89,742	183,835	145,234	136,267	125,605
255-FC-Old Fire Hall-Bldg											
	6000 Sal&Ben-Salaries								9		
	6001 Sal&Ben-Wages	1,224	1,255	1,280	1,305	1,330	529	1,050	174	881	882
	6003 Sal&Ben-Aux-All						65				
	6004 Sal&Ben-Other-All	25	25	25	25	25	2		3	3	24
	6005 Sal&Ben-Benefit-Aux						8				
	6006 Sal&Ben-Overtime-O/S	71	71	71	71	71			5	10	67
	6007 Sal&Ben-Benefit-I/S								2		
	6008 Sal&Ben-Benefit-O/S	716	741	757	774	790	291	629	102	524	513
	6010 Sal&Wag-EHT	26	26	27	27	28	15	28	4	17	19
	6201 Sal&Ben-Rebill Labour Offset	-198	-203	-207	-211	-215			-17	-77	-97
	Salary and Benefits	1,864	1,914	1,952	1,991	2,028	911	1,707	282	1,358	1,409
	7004 Contr Svc-Contractors/Builders	4,655	4,794	4,938	5,036	5,137	2,436	1,524	4,219	4,303	4,476
	Op Exp-Contracted Services	4,655	4,794	4,938	5,036	5,137	2,436	1,524	4,219	4,303	4,476
	7117 Prf Svc-Sftwre Mnt/Upgrades										
	Op Exp-Consulting and Prof Services										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
213-FC-Arts Centre-Bldg											
	7924 Sdry-Licenses&Royalties	75	75	75	75	75	71	73		75	75
	Op Exp-Sundry	75	75	75	75	75	71	73		75	75
	8101 Recoveries-Utilities	-19	-19	-20	-20	-20	-2	-2	-2	-2	-17
	8103 Recoveries- Internal Admin Charge Payroll						1				
	Op Exp-Recoveries	-19	-19	-20	-20	-20	-1	-2	-2	-2	-17
Total 255 FC-Old Fire Hall-Bldg											
		6,575	6,764	6,945	7,082	7,220	3,417	3,301	4,499	5,734	5,942
256-FC-Old Mill Boathouse-Bldg											
	6000 Sal&Ben-Salaries								207		
	6001 Sal&Ben-Wages	17,886	18,333	18,700	19,066	19,431	8,206	15,163	4,175	8,177	9,648
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	375	384	392	400	408	7,223	4,565	278	358	369
	6004 Sal&Ben-Other-All	361	361	361	361	361	158	95	79	86	176
	6005 Sal&Ben-Benefit-Aux	45	46	47	48	49	899	548	33	43	44
	6006 Sal&Ben-Overtime-O/S	1,020	1,020	1,020	1,020	1,020	448	1,298	110	246	498
	6007 Sal&Ben-Benefit-I/S								49		
	6008 Sal&Ben-Benefit-O/S	10,465	10,819	11,053	11,306	11,542	3,670	9,063	2,455	4,860	5,631
	6010 Sal&Wag-EHT	383	392	399	407	414	369	515	102	173	209
	6201 Sal&Ben-Rebill Labour Offset	-2,881	-2,957	-3,015	-3,075	-3,134	-275	-2,909	-403	-770	-975
	Salary and Benefits	27,653	28,398	28,956	29,532	30,090	20,699	28,339	7,084	13,174	15,600
	7004 Contr Svc-Contractors/Builders	18,755	19,318	19,897	20,295	20,701	14,235	10,327	13,749	17,340	18,034
	7020 Contr Svc-Security							50			
	Op Exp-Contracted Services	18,755	19,318	19,897	20,295	20,701	14,235	10,376	13,749	17,340	18,034
	7306 Communic-Telephone							63			
	Op Exp-Communications							63			
	7611 Suppl-Janitorial Supplies										
	7613 Suppl-Maint.Supplies	565	582	600	612	624	777	3,419	508	523	544
	Op Exp-Supplies & Materials	565	582	600	612	624	777	3,419	508	523	544
	7924 Sdry-Licenses&Royalties	250	250	250	250	250	229	239	225	250	250
	7998 Sdry-Rebill Expense Offset						-6,817	-7,788			
	7999 Sdry-Rebill Expense						6,817	7,788			
	Op Exp-Sundry	250	250	250	250	250	229	239	225	250	250
	8101 Recoveries-Utilities	-270	-277	-282	-288	-293	-52	-60	-52	-60	-126
	8103 Recoveries- Internal Admin Charge Payroll						16	32			
	Op Exp-Recoveries	-270	-277	-282	-288	-293	-36	-28	-52	-60	-126
Total 256 FC-Old Mill Boathouse-Bldg											
		46,954	48,271	49,421	50,401	51,373	35,903	42,408	21,514	31,227	34,301
257-FC-Old Orchard Hall-Bldg											
	6000 Sal&Ben-Salaries								1,742		
	6001 Sal&Ben-Wages	25,638	26,280	26,805	27,330	27,854	27,621	21,813	35,151	33,426	31,454
	6003 Sal&Ben-Aux-All	5,502	5,639	5,752	5,867	5,984	13,205	9,229	4,075	5,256	5,417
	6004 Sal&Ben-Other-All	518	518	518	518	518	509	160	663	724	551
	6005 Sal&Ben-Benefit-Aux	660	677	690	704	718	1,980	1,107	489	631	650
	6006 Sal&Ben-Overtime-O/S	1,464	1,464	1,464	1,464	1,464	1,271	1,667	930	2,067	1,557
	6007 Sal&Ben-Benefit-I/S								409		
	6008 Sal&Ben-Benefit-O/S	15,001	15,508	15,844	16,206	16,545	13,350	12,967	20,672	19,831	18,362
	6010 Sal&Wag-EHT	646	661	674	686	698	962	787	896	809	760
	6201 Sal&Ben-Rebill Labour Offset	-4,132	-4,241	-4,325	-4,411	-4,495			-3,397	-3,498	-3,157
	Salary and Benefits	45,296	46,505	47,422	48,364	49,286	58,897	47,731	61,630	59,247	55,595
	7004 Contr Svc-Contractors/Builders	15,445	15,909	16,386	16,714	17,048	8,281	7,803	11,000	14,280	14,851
	7020 Contr Svc-Security							99			
	Op Exp-Contracted Services	15,445	15,909	16,386	16,714	17,048	8,281	7,902	11,000	14,280	14,851

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
213-FC-Arts Centre-Bldg											
	7105 Prf Svc-Consultant										
	Op Exp-Consulting and Prof Services										
	7200 Utilities-Heat	2,909	2,889	2,932	2,976	3,021	3,946	4,944	2,782	2,824	2,866
	7201 Utilities-Light	10,457	10,739	11,030	11,328	11,634	7,761	8,499	9,654	9,914	10,182
	Op Exp-Utilities	13,366	13,628	13,962	14,304	14,655	11,707	13,443	12,436	12,738	13,048
	7306 Communic-Telephone	475	485	494	505	515			450	457	466
	Op Exp-Communications	475	485	494	505	515			450	457	466
	7611 Suppl-Janitorial Supplies	1,248	1,286	1,325	1,352	1,379	192	336	1,121	1,154	1,200
	7613 Suppl-Maint.Supplies	769	792	816	832	848	1,828	440	690	711	739
	7634 Supp-Stock Supp-Janitorial	3,376	3,477	3,581	3,653	3,726	638	1,409	2,351	3,121	3,246
	Op Exp-Supplies & Materials	5,393	5,555	5,722	5,837	5,953	2,658	2,185	4,162	4,986	5,186
	7712 Equip-Maintenance										
	Op Exp-Equipment under \$5,000										
	7924 Sdry-Licenses&Royalties	75	75	75	75	75	71	146	75	75	75
	Op Exp-Sundry	75	75	75	75	75	71	146	75	75	75
	8101 Recoveries-Utilities	-387	-398	-405	-413	-421	-437	-500	-437	-500	-395
	8103 Recoveries- Internal Admin Charge Payroll						16	55			
	Op Exp-Recoveries	-387	-398	-405	-413	-421	-422	-446	-437	-500	-395
Total 257 FC-Old Orchard Hall-Bldg		79,664	81,759	83,655	85,385	87,110	81,193	70,960	89,315	91,283	88,826
259-FC-Recreation Ctr-Bldg											
	6000 Sal&Ben-Salaries								12,975		
	6001 Sal&Ben-Wages	317,614	325,560	332,065	338,565	345,054	277,495	274,310	261,655	329,121	336,892
	6002 Sal&Ben-Overtime-I/S							166			
	6003 Sal&Ben-Aux-All	79,114	85,191	86,895	88,633	90,406	87,280	128,739	66,581	82,446	81,407
	6004 Sal&Ben-Other-All	6,379	6,379	6,379	6,379	6,379	8,960	10,532	4,937	5,371	6,446
	6005 Sal&Ben-Benefit-Aux	9,974	10,223	10,427	10,636	10,849	11,095	15,466	8,470	10,373	10,249
	6006 Sal&Ben-Overtime-O/S	18,037	18,037	18,037	18,037	18,037	7,503	25,289	6,923	15,328	18,228
	6007 Sal&Ben-Benefit-I/S							10	3,049		
	6008 Sal&Ben-Benefit-O/S	185,853	192,128	196,293	200,784	204,974	146,250	154,178	153,877	195,431	196,559
	6010 Sal&Wag-EHT	8,290	8,486	8,646	8,806	8,968	8,894	10,202	7,456	8,507	8,716
	6201 Sal&Ben-Rebill Labour Offset	-51,097	-52,440	-53,475	-54,538	-55,582			-25,299	-32,772	-34,340
	Salary and Benefits	574,164	593,564	605,268	617,302	629,084	547,477	618,891	500,624	613,805	624,158
	6112 HR-Trng&Educ-Dept						58				
	Personnel Services						58				
	7004 Contr Svc-Contractors/Builders	99,291	102,270	105,338	107,444	109,593	101,903	172,660	72,758	91,800	95,472
	7013 Contr Svc-Janitorial							4,035			
	7020 Contr Svc-Security						280	50			
	7027 Contr Svc-Uniform Cleaning	4,944	5,068	5,169	5,246	5,325	4,715	4,335			
	Op Exp-Contracted Services	104,235	107,337	110,507	112,691	114,919	106,898	181,079	72,758	91,800	95,472
	7105 Prf Svc-Consultant						5,448				
	Op Exp-Consulting and Prof Services						5,448				
	7200 Utilities-Heat	16,731	16,982	17,237	17,495	17,758	17,109	27,252	16,000	16,240	16,484
	7201 Utilities-Light	76,247	78,305	80,419	82,591	84,821	53,759	55,133	64,701	66,448	68,242
	Op Exp-Utilities	92,977	95,287	97,656	100,086	102,579	70,868	82,386	80,701	82,688	84,726
	7303 Communic-Delivery/Courier										
	7306 Communic-Telephone	5,016	5,116	5,219	5,323	5,430	4,162	4,242	4,750	4,821	4,918
	7307 Communic-Celluar Services										
	Op Exp-Communications	5,016	5,116	5,219	5,323	5,430	4,162	4,242	4,750	4,821	4,918
	7605 Suppl-Chemicals	1,142	1,176	1,211	1,236	1,260	222	4,104	1,025	1,056	1,098
	7611 Suppl-Janitorial Supplies	11,140	11,475	11,819	12,055	12,296	7,542	6,923	6,640	10,300	10,712

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
213-FC-Arts Centre-Bldg											
	7613 Suppl-Maint-Supplies	32,307	33,277	34,275	34,960	35,660	31,333	43,965	12,300	29,870	31,065
	7634 Supp-Stock Supp-Janitorial	16,660	17,160	17,675	18,028	18,388	3,184	6,949	11,751	15,403	16,019
	7635 Supp-Stock Supp-Maintenance	501	516	532	543	554	2,979	2,732	355	464	482
	Op Exp-Supplies & Materials	61,751	63,604	65,512	66,823	68,159	45,261	64,675	32,071	57,093	59,376
	7704 EQUIP-NON-CAPITALIZED						2,291				
	7712 Equip-Maintenance							1,676			
	Op Exp-Equipment under \$5,000						2,291	1,676			
	7924 Sdry-Licenses&Royalties	4,800	4,800	4,800	4,800	4,800	6,649	5,626	2,800	4,800	4,800
	7927 Sdry-Misc. Expenses	2,500	2,500	2,500	2,500	2,500			2,500	2,500	2,500
	Op Exp-Sundry	7,300	7,300	7,300	7,300	7,300	6,649	5,626	5,300	7,300	7,300
	8101 Recoveries-Utilities	-4,771	-4,898	-4,994	-5,093	-5,189	-3,256	-3,709	-3,256	-3,709	-4,623
	8103 Recoveries- Internal Admin Charge Payroll						152	539			
	Op Exp-Recoveries	-4,771	-4,898	-4,994	-5,093	-5,189	-3,104	-3,171	-3,256	-3,709	-4,623
	9500 Tsf To Rsv-Capital Asset Replacement	40,380	40,380	40,380	40,380	40,380	40,380	40,380	40,380	40,380	40,380
	Tsf to reserves-capital	40,380	40,380	40,380	40,380	40,380	40,380	40,380	40,380	40,380	40,380
	4229 Rec&Culture-Lse&Rntls-Gen Rental	-55,000	-55,000	-55,000	-55,000	-55,000	-54,359	-66,484	-43,000	-43,000	-55,000
	Recreation and Cultural Services	-55,000	-55,000	-55,000	-55,000	-55,000	-54,359	-66,484	-43,000	-43,000	-55,000
Total 259 FC-Recreation Ctr-Bldg		826,053	852,690	871,847	889,812	907,662	772,030	929,299	690,328	851,178	856,707
266-FC-Rocky Pool-Bldg											
	6000 Sal&Ben-Salaries								1,521		
	6001 Sal&Ben-Wages	26,987	27,663	28,217	28,770	29,322	36,281	23,172	30,783	16,014	28,558
	6003 Sal&Ben-Aux-All	3,295	3,378	3,445	3,514	3,584	4,326	2,054	2,440	3,148	3,245
	6004 Sal&Ben-Other-All	552	552	552	552	552	436	279	579	648	99
	6005 Sal&Ben-Benefit-Aux	395	405	413	422	430	519	248	293	378	389
	6006 Sal&Ben-Overtime-O/S	1,561	1,561	1,561	1,561	1,561	526	4,270	812	1,849	281
	6007 Sal&Ben-Benefit-I/S							0	358		
	6008 Sal&Ben-Benefit-O/S	15,789	16,322	16,676	17,057	17,413	19,579	13,908	18,104	9,472	16,755
	6010 Sal&Wag-EHT	632	646	659	671	683	1,032	739	762	422	628
	6201 Sal&Ben-Rebill Labour Offset	-4,368	-4,483	-4,572	-4,663	-4,752			-2,966	-1,961	-2,477
	Salary and Benefits	44,842	46,044	46,951	47,884	48,793	62,699	44,669	52,685	29,971	47,477
	7004 Contr Svc-Contractors/Builders	15,032	15,482	15,947	16,266	16,592	11,115	20,198	13,625	13,898	14,453
	7020 Contr Svc-Security										
	Op Exp-Contracted Services	15,032	15,482	15,947	16,266	16,592	11,115	20,198	13,625	13,898	14,453
	7200 Utilities-Heat	12,025	12,206	12,389	12,575	12,764	13,594	17,081	11,500	11,673	11,848
	7201 Utilities-Light	7,898	8,112	8,331	8,556	8,787	6,794	6,299	7,292	7,489	7,691
	Op Exp-Utilities	19,924	20,317	20,720	21,131	21,551	20,388	23,381	18,792	19,161	19,538
	7306 Communic-Telephone	2,534	2,585	2,637	2,690	2,744	2,141	2,353	1,200	2,436	2,485
	Op Exp-Communications	2,534	2,585	2,637	2,690	2,744	2,141	2,353	1,200	2,436	2,485
	7605 Suppl-Chemicals	8,268	8,516	8,772	8,947	9,126	4,954	7,901	5,433	5,595	5,819
	7611 Suppl-Janitorial Supplies										
	7613 Suppl-Maint-Supplies	9,161	9,436	9,720	9,915	10,113	9,119	8,617	8,224	8,470	8,809
	7634 Supp-Stock Supp-Janitorial	2,260	2,327	2,397	2,445	2,494	424	942	1,567	2,089	2,173
	7635 Supp-Stock Supp-Maintenance	223	229	236	241	246		1,169		206	214
	Op Exp-Supplies & Materials	19,912	20,509	21,125	21,548	21,979	14,497	18,629	15,223	16,361	17,015
	7704 EQUIP-NON-CAPITALIZED										
	7712 Equip-Maintenance										
	Op Exp-Equipment under \$5,000										
	7924 Sdry-Licenses&Royalties	75	75	75	75	75	146	146	75	75	75
	Op Exp-Sundry	75	75	75	75	75	146	146	75	75	75

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
213-FC-Arts Centre-Bldg											
	8101 Recoveries-Utilities	-413	-424	-432	-441	-449	-382	-448	-382	-448	-71
	8103 Recoveries- Internal Admin Charge Payroll						5	7			
	Op Exp-Recoveries	-413	-424	-432	-441	-449	-377	-440	-382	-448	-71
Total 266 FC-Rocky Pool-Bldg											
		101,906	104,589	107,022	109,153	111,284	110,610	108,936	101,218	81,454	100,973
268-FC-Rocky Pt Pavilion-Bldg											
	6000 Sal&Ben-Salaries								795		
	6001 Sal&Ben-Wages	13,428	13,764	14,039	14,314	14,589	14,048	11,447	16,066	14,371	14,791
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	2,437	2,498	2,548	2,599	2,651	900	3,656	1,805	2,328	2,400
	6004 Sal&Ben-Other-All	272	272	272	272	272	10	34	302	337	225
	6005 Sal&Ben-Benefit-Aux	292	300	306	312	318	124	439	217	279	288
	6006 Sal&Ben-Overtime-O/S	769	769	769	769	769	318	339	424	960	636
	6007 Sal&Ben-Benefit-I/S								187		
	6008 Sal&Ben-Benefit-O/S	7,857	8,122	8,298	8,488	8,665	7,497	6,832	9,449	8,524	8,642
	6010 Sal&Wag-EHT	330	337	344	350	356	383	381	408	351	352
	6201 Sal&Ben-Rebill Labour Offset	-2,167	-2,224	-2,268	-2,313	-2,357			-1,549	-1,528	-1,451
	Salary and Benefits	23,218	23,839	24,309	24,792	25,264	23,281	23,127	28,103	25,623	25,882
	7004 Contr Svc-Contractors/Builders	11,766	12,119	12,483	12,732	12,986	18,662	6,077	10,665	10,878	11,313
	7020 Contr Svc-Security							50			
	7024 Contr Svc-Tree Cutting						324				
	Op Exp-Contracted Services	11,766	12,119	12,483	12,732	12,986	18,986	6,126	10,665	10,878	11,313
	7306 Communic-Telephone	528	539	549	561	572	467	507	500	508	518
	Op Exp-Communications	528	539	549	561	572	467	507	500	508	518
	7611 Suppl-Janitorial Supplies	438	451	464	474	483			393	405	421
	7613 Suppl-Maint.Supplies	3,075	3,167	3,262	3,327	3,393	1,235	2,494	2,760	2,843	2,956
	7634 Supp-Stock Supp-Janitorial	2,260	2,327	2,397	2,445	2,494	424	942	1,567	2,089	2,173
	Op Exp-Supplies & Materials	5,772	5,945	6,124	6,246	6,371	1,660	3,436	4,720	5,336	5,550
	7924 Sdry-Licenses&Royalties	75	75	75	75	75	71		75	75	75
	Op Exp-Sundry	75	75	75	75	75	71		75	75	75
	8101 Recoveries-Utilities	-204	-209	-213	-217	-221	-199	-232	-199	-232	-161
	8103 Recoveries- Internal Admin Charge Payroll						3	23			
	Op Exp-Recoveries	-204	-209	-213	-217	-221	-197	-210	-199	-232	-161
Total 268 FC-Rocky Pt Pavilion-Bldg											
		41,156	42,307	43,326	44,188	45,047	44,268	32,988	43,863	42,188	43,177
271-FC-Westhill Centre-Bldg											
	6000 Sal&Ben-Salaries								581		
	6001 Sal&Ben-Wages	14,435	14,796	15,092	15,388	15,683	11,751	12,303	11,714	12,245	13,228
	6003 Sal&Ben-Aux-All	2,423	2,483	2,533	2,584	2,635	5,379	3,190	1,794	2,315	2,385
	6004 Sal&Ben-Other-All	293	293	293	293	293	121	7	221	241	220
	6005 Sal&Ben-Benefit-Aux	291	298	304	310	316	875	383	215	278	286
	6006 Sal&Ben-Overtime-O/S	827	827	827	827	827	487	176	310	688	621
	6007 Sal&Ben-Benefit-I/S								136		
	6008 Sal&Ben-Benefit-O/S	8,446	8,731	8,920	9,124	9,315	5,915	7,349	6,889	7,267	7,725
	6010 Sal&Wag-EHT	351	359	366	372	379	407	392	307	302	321
	6201 Sal&Ben-Rebill Labour Offset	-2,329	-2,391	-2,438	-2,486	-2,534			-1,132	-1,258	-1,316
	Salary and Benefits	24,735	25,396	25,897	26,411	26,914	24,934	23,802	21,036	22,078	23,470
	7004 Contr Svc-Contractors/Builders	5,516	5,682	5,852	5,969	6,089	3,999	13,110	4,000	5,100	5,304
	7020 Contr Svc-Security							1,470			
	7024 Contr Svc-Tree Cutting						555				
	Op Exp-Contracted Services	5,516	5,682	5,852	5,969	6,089	4,554	14,580	4,000	5,100	5,304
	7306 Communic-Telephone	3,168	3,231	3,296	3,362	3,429	1,938	1,729	5,000	3,045	3,106
	Op Exp-Communications	3,168	3,231	3,296	3,362	3,429	1,938	1,729	5,000	3,045	3,106

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
213-FC-Arts Centre-Bldg											
	7605 Suppl-Chemicals										
	7611 Suppl-Janitorial Supplies	354	365	375	383	390			318	327	340
	7613 Suppl-Maint.Supplies	226	233	240	245	249	106	130	203	209	217
	7634 Supp-Stock Supp-Janitorial	2,260	2,327	2,397	2,445	2,494	424	942	1,567	2,089	2,173
	Op Exp-Supplies & Materials	2,840	2,925	3,012	3,072	3,134	531	1,072	2,088	2,626	2,731
	7924 Sdry-Licenses&Royalties	350	350	350	350	350	173	355	300	350	350
	Op Exp-Sundry	350	350	350	350	350	173	355	300	350	350
	8101 Recoveries-Utilities	-219	-225	-229	-234	-238	-146	-167	-146	-167	-158
	8103 Recoveries- Internal Admin Charge Payroll						13	18			
	Op Exp-Recoveries	-219	-225	-229	-234	-238	-133	-149	-146	-167	-158
Total 271 FC-Westhill Centre-Bldg											
		36,390	37,360	38,178	38,931	39,678	31,996	41,389	32,278	33,032	34,803
273-FC-Westhill Pool-Bldg											
	6000 Sal&Ben-Salaries							68	1,756		
	6001 Sal&Ben-Wages	36,140	37,045	37,786	38,527	39,266	43,171	30,915	35,437	39,573	46,393
	6003 Sal&Ben-Aux-All	5,343	5,476	5,586	5,698	5,812	3,771	3,801	3,957	5,105	5,261
	6004 Sal&Ben-Other-All	737	737	737	737	737	721	581	668	732	725
	6005 Sal&Ben-Benefit-Aux	641	657	670	684	697	453	459	475	613	631
	6006 Sal&Ben-Overtime-O/S	2,083	2,083	2,083	2,083	2,083	1,079	6,456	937	2,089	2,051
	6007 Sal&Ben-Benefit-I/S							19	413		
	6008 Sal&Ben-Benefit-O/S	21,144	21,858	22,332	22,843	23,320	23,304	18,569	20,840	23,490	27,102
	6010 Sal&Wag-EHT	864	884	901	917	934	1,213	1,024	900	926	1,061
	6201 Sal&Ben-Rebill Labour Offset	-5,843	-5,997	-6,115	-6,237	-6,356			-3,423	-4,022	-4,571
	Salary and Benefits	61,109	62,745	63,980	65,252	66,493	73,711	61,892	61,959	68,506	78,652
	6112 HR-Trng&Educ-Dept							1,425			
	Personnel Services							1,425			
	7004 Contr Svc-Contractors/Builders	10,633	10,952	11,280	11,506	11,736	4,873	7,846	9,638	9,831	10,224
	7020 Contr Svc-Security										
	Op Exp-Contracted Services	10,633	10,952	11,280	11,506	11,736	4,873	7,846	9,638	9,831	10,224
	7200 Utilities-Heat	18,822	19,105	19,391	19,682	19,977	18,023	27,825	18,000	18,270	18,544
	7201 Utilities-Light	11,069	11,368	11,675	11,990	12,314	10,570	10,464	10,219	10,495	10,778
	Op Exp-Utilities	29,891	30,472	31,066	31,672	32,291	28,593	38,289	28,219	28,765	29,322
	7303 Communic-Delivery/Courier						223				
	7306 Communic-Telephone	4,118	4,201	4,285	4,371	4,458	3,761	3,965	1,100	3,959	4,038
	7307 Communic-Celluar Services										
	Op Exp-Communications	4,118	4,201	4,285	4,371	4,458	3,984	3,965	1,100	3,959	4,038
	7605 Suppl-Chemicals	8,268	8,516	8,772	8,947	9,126	7,621	8,335	6,150	6,335	6,588
	7611 Suppl-Janitorial Supplies										
	7613 Suppl-Maint.Supplies	6,176	6,361	6,552	6,683	6,817	1,840	4,705	5,544	5,710	5,939
	7634 Supp-Stock Supp-Janitorial	2,260	2,327	2,397	2,445	2,494	424	942	1,567	2,089	2,173
	7635 Supp-Stock Supp-Maintenance	183	188	194	198	202	1,243	960	152	169	176
	Op Exp-Supplies & Materials	16,887	17,393	17,915	18,273	18,640	11,129	14,942	13,413	14,303	14,875
	7704 EQUIP-NON-CAPITALIZED										
	Op Exp-Equipment under \$5,000										
	7924 Sdry-Licenses&Royalties	350	350	350	350	350	277		350	350	350
	Op Exp-Sundry	350	350	350	350	350	277		350	350	350
	8101 Recoveries-Utilities	-551	-566	-577	-588	-599	-441	-506	-441	-506	-520
	8103 Recoveries- Internal Admin Charge Payroll						24	15			
	Op Exp-Recoveries	-551	-566	-577	-588	-599	-417	-491	-441	-506	-520
Total 273 FC-Westhill Pool-Bldg											
		122,437	125,547	128,300	130,836	133,369	122,150	127,868	114,238	125,207	136,941

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
213-FC-Arts Centre-Bldg											
276-FC-Facilities & Equip General											
	7712 Equip-Maintenance	58,361	60,112	61,915	63,153	64,416			52,900	53,958	56,116
	Op Exp-Equipment under \$5,000	58,361	60,112	61,915	63,153	64,416			52,900	53,958	56,116
	7998 Sdry-Rebill Expense Offset										
	7999 Sdry-Rebill Expense										
	Op Exp-Sundry										
Total 276 FC-Facilities & Equip General		58,361	60,112	61,915	63,153	64,416			52,900	53,958	56,116
277-FC-Lacrosse box - Structure											
	6001 Sal&Ben-Wages						2,848			247	2,226
	6004 Sal&Ben-Other-All										7
	6006 Sal&Ben-Overtime-O/S										21
	6008 Sal&Ben-Benefit-O/S						1,535			147	1,306
	6010 Sal&Wag-EHT						73			5	44
	6201 Sal&Ben-Rebill Labour Offset									-21	-193
	Salary and Benefits						4,457			378	3,412
	7004 Contr Svc-Contractors/Builders	14,191	14,616	15,055	15,356	15,663	3,000		2,569	13,120	13,645
	Op Exp-Contracted Services	14,191	14,616	15,055	15,356	15,663	3,000		2,569	13,120	13,645
	7613 Suppl-Maint.Supplies						6,584				
	Op Exp-Supplies & Materials						6,584				
	8101 Recoveries-Utilities										-5
	Op Exp-Recoveries										-5
Total 277 FC-Lacrosse box - Structure		14,191	14,616	15,055	15,356	15,663	14,041		2,569	13,498	17,052
280-FC-Police											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages						25,490	21,051	1,922		
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	33,759	34,603	35,295	36,001	36,721	1,410	1,059	25,002	32,254	33,240
	6004 Sal&Ben-Other-All						2				
	6005 Sal&Ben-Benefit-Aux	4,051	4,152	4,235	4,320	4,407	169	127	3,000	3,871	3,989
	6006 Sal&Ben-Overtime-O/S						700	1,010			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S						13,651	11,353	1,138		
	6010 Sal&Wag-EHT	658	675	688	702	716	692	580	525	629	648
	Salary and Benefits	38,468	39,430	40,219	41,023	41,843	42,114	35,180	31,587	36,754	37,877
	7004 Contr Svc-Contractors/Builders	61,658	63,199	64,463	65,430	66,412	76,350	61,703	56,782	59,916	57,905
	7020 Contr Svc-Security										
	Op Exp-Contracted Services	61,658	63,199	64,463	65,430	66,412	76,350	61,703	56,782	59,916	57,905
	7200 Utilities-Heat	6,588	6,687	6,787	6,889	6,993	3,071	3,511	6,300	6,395	6,491
	7201 Utilities-Light	80,687	82,865	85,103	87,400	89,760	62,143	54,801	78,771	80,898	78,566
	Op Exp-Utilities	87,275	89,552	91,890	94,290	96,753	65,214	58,312	85,071	87,292	85,056
	7402 Insurance-Property	30,465	31,988	33,588	35,267	37,030	20,798	25,586	17,863	21,000	29,014
	Insurance & Claims	30,465	31,988	33,588	35,267	37,030	20,798	25,586	17,863	21,000	29,014
	7611 Suppl-Janitorial Supplies										
	7613 Suppl-Maint.Supplies	3,994	4,114	4,238	4,322	4,409	7,955	3,074	3,621	3,693	3,841
	7615 Suppl-Misc. Supplies	1,423	1,466	1,495	1,525	1,525			1,290	1,266	1,369
	7634 Supp-Stock Supp-Janitorial	4,326	4,456	4,545	4,636	4,636	1,022	1,753	3,774	3,887	4,160
	7635 Supp-Stock Supp-Maintenance										
	Op Exp-Supplies & Materials	9,744	10,036	10,278	10,484	10,571	8,977	4,827	8,685	8,847	9,369

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
213-FC-Arts Centre-Bldg											
	7924 Sdry-Licenses&Royalties	361	370	377	383	388	352	365		350	350
	Op Exp-Sundry	361	370	377	383	388	352	365		350	350
	8103 Recoveries- Internal Admin Charge Payroll						4	3			
	8104 Recoveries-Interdepartment Facilities Mainten:	-249,603	-256,749	-263,432	-269,832	-276,298	-220,272	-234,823	-220,188	-234,823	-241,651
	Op Exp-Recoveries	-249,603	-256,749	-263,432	-269,832	-276,298	-220,268	-234,820	-220,188	-234,823	-241,651
	9500 Tsf To Rsv-Capital Asset Replacement	21,633	22,173	22,617	22,956	23,300	20,187	20,591	20,187	20,591	21,002
	Tsf to reserves-capital	21,633	22,173	22,617	22,956	23,300	20,187	20,591	20,187	20,591	21,002
Total 280 FC-Police											
		0	0	0	0	0	13,725	-28,256	-13	-74	-1,076
281-FC-Inlet Fire Hall											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages						16,005	12,641	2,144	7,304	7,678
	6003 Sal&Ben-Aux-All	25,729	26,372	26,900	27,438	27,986	13,816	11,994	19,055	24,582	25,333
	6004 Sal&Ben-Other-All						471	404		375	373
	6005 Sal&Ben-Benefit-Aux	3,087	3,165	3,228	3,293	3,358	1,658	1,492	2,287	2,950	3,040
	6006 Sal&Ben-Overtime-O/S						415	35		1,070	1,056
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S						8,659	7,571	1,269	4,313	4,432
	6010 Sal&Wag-EHT	502	514	525	535	546	681	573	413	650	672
	6201 Sal&Ben-Rebill Labour Offset									-970	-1,002
	Salary and Benefits	29,318	30,051	30,652	31,265	31,890	41,704	34,711	25,168	40,275	41,582
	7004 Contr Svc-Contractors/Builders	66,856	68,862	70,928	72,347	73,793	52,930	54,954	41,940	56,260	57,558
	7020 Contr Svc-Security										
	Op Exp-Contracted Services	66,856	68,862	70,928	72,347	73,793	52,930	54,954	41,940	56,260	57,558
	7200 Utilities-Heat	12,363	12,548	12,736	12,927	13,121	11,122	12,984	9,000	9,135	12,180
	7201 Utilities-Light	33,374	34,275	35,200	36,151	36,151	28,684	25,871	30,810	31,642	32,496
	Op Exp-Utilities	45,736	46,823	47,936	49,078	49,272	39,807	38,854	39,810	40,777	44,676
	7303 Communic-Delivery/Courier										
	7304 Communic-Internet Access Service										
	7306 Communic-Telephone	2,122	2,175	2,207	2,241	2,241			3,218	3,060	2,060
	Op Exp-Communications	2,122	2,175	2,207	2,241	2,241			3,218	3,060	2,060
	7402 Insurance-Property	25,599	26,879	28,223	29,634	31,116	19,147	22,320	13,477	21,062	22,747
	Insurance & Claims	25,599	26,879	28,223	29,634	31,116	19,147	22,320	13,477	21,062	22,747
	7611 Suppl-Janitorial Supplies	225	231	236	241	241	77		203	209	215
	7613 Suppl-Maint.Supplies	10,823	11,148	11,482	11,712	11,946	4,966	3,007	5,583	5,750	5,922
	7634 Supp-Stock Supp-Janitorial	4,444	4,568	4,653	4,740	4,740	1,018	1,880	3,755	4,168	4,284
	7635 Supp-Stock Supp-Maintenance	1,103	1,137	1,159	1,182	1,182	4,152	5,827	508	1,030	1,061
	Op Exp-Supplies & Materials	16,595	17,084	17,531	17,875	18,110	10,212	10,714	10,049	11,157	11,483
	7704 EQUIP-NON-CAPITALIZED										
	7712 Equip-Maintenance						2,011	2,536			
	Op Exp-Equipment under \$5,000						2,011	2,536			
	7924 Sdry-Licenses&Royalties	855	876	889	903	903	824	755	462	467	830
	Op Exp-Sundry	855	876	889	903	903	824	755	462	467	830
	8101 Recoveries-Utilities							-259		-259	-268
	8103 Recoveries- Internal Admin Charge Payroll						23	19			
	8104 Recoveries-Interdepartment Facilities Mainten:	-187,081	-192,750	-198,367	-203,343	-207,325	-134,138	-172,743	-134,138	-172,743	-181,179
	Op Exp-Recoveries	-187,081	-192,750	-198,367	-203,343	-207,325	-134,115	-172,983	-134,138	-173,002	-181,447
Total 281 FC-Inlet Fire Hall											
		0	0	0	0	0	32,520	-8,138	-15	55	-511
282-FC-Fire Hall #2											

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
213-FC-Arts Centre-Bldg											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages						5,588	5,082	1,041	3,548	4,287
	6003 Sal&Ben-Aux-All	12,577	12,892	13,150	13,413	13,681	448	391	9,315	12,017	12,384
	6004 Sal&Ben-Other-All						10	19		182	209
	6005 Sal&Ben-Benefit-Aux	1,509	1,547	1,578	1,610	1,642	54	47	1,118	1,442	1,486
	6006 Sal&Ben-Overtime-O/S									520	589
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S						3,118	3,028	617	2,095	2,475
	6010 Sal&Wag-EHT	245	251	256	262	267	154	144	202	317	341
	6201 Sal&Ben-Rebill Labour Offset									-471	-560
	Salary and Benefits	14,332	14,690	14,984	15,284	15,589	9,372	8,711	12,293	19,651	21,211
	7004 Contr Svc-Contractors/Builders	13,240	13,637	14,046	14,327	14,614	12,820	27,460	10,166	12,360	12,731
	7020 Contr Svc-Security										
	Op Exp-Contracted Services	13,240	13,637	14,046	14,327	14,614	12,820	27,460	10,166	12,360	12,731
	7200 Utilities-Heat	4,706	4,776	4,848	4,921	4,995	5,937	7,401	4,200	4,568	4,636
	7201 Utilities-Light	8,900	9,140	9,387	9,641	9,901	7,763	7,271	8,216	8,438	8,666
	Op Exp-Utilities	13,605	13,916	14,234	14,562	14,896	13,700	14,672	12,416	13,005	13,302
	7306 Communic-Telephone	1,300	1,300	1,300	1,300	1,300				1,300	1,300
	Op Exp-Communications	1,300	1,300	1,300	1,300	1,300				1,300	1,300
	7402 Insurance-Property	11,699	12,284	12,898	13,543	14,220	5,609	9,536	3,952	6,170	6,663
	Insurance & Claims	11,699	12,284	12,898	13,543	14,220	5,609	9,536	3,952	6,170	6,663
	7611 Suppl-Janitorial Supplies	224	231	238	242	247			203	209	215
	7613 Suppl-Maint.Supplies	2,478	2,553	2,629	2,681	2,734	3,318	945	2,246	2,314	2,383
	7634 Supp-Stock Supp-Janitorial	4,475	4,609	4,747	4,842	4,938	1,376	1,884	5,075	4,177	4,302
	7635 Supp-Stock Supp-Maintenance	552	568	585	597	608	2,909	2,914	355	515	530
	Op Exp-Supplies & Materials	7,729	7,960	8,199	8,362	8,528	7,602	5,743	7,879	7,215	7,431
	7712 Equip-Maintenance						1,978				
	Op Exp-Equipment under \$5,000						1,978				
	7924 Sdry-Licenses&Royalties						71	73			
	Op Exp-Sundry						71	73			
	8101 Recoveries-Utilities							-126		-126	-150
	8103 Recoveries- Internal Admin Charge Payroll						2	3			
	8104 Recoveries-Interdepartment Facilities Maintenc	-61,905	-63,788	-65,662	-67,378	-69,148	-46,713	-59,548	-46,713	-59,548	-62,717
	Op Exp-Recoveries	-61,905	-63,788	-65,662	-67,378	-69,148	-46,712	-59,671	-46,713	-59,674	-62,866
	Total 282 FC-Fire Hall #2	0	0	0	0	0	4,442	6,525	-7	27	-229
283-FC-Works Yard											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages						49,942	26,425	2,341	7,976	13,332
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	75,304	77,187	78,731	80,305	81,911	18,186	32,671	55,771	71,948	74,147
	6004 Sal&Ben-Other-All						1,663	1,386		410	648
	6005 Sal&Ben-Benefit-Aux	9,037	9,262	9,448	9,637	9,829	2,182	3,921	6,693	8,634	8,898
	6006 Sal&Ben-Overtime-O/S						347	762		1,169	1,833
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S						25,544	15,192	1,386	4,709	7,697
	6010 Sal&Wag-EHT	1,468	1,505	1,535	1,566	1,597	1,623	1,351	1,133	1,589	1,754
	6201 Sal&Ben-Rebill Labour Offset									-1,059	-1,741
	Salary and Benefits	85,809	87,955	89,714	91,508	93,338	99,487	81,708	67,324	95,375	106,569
	7004 Contr Svc-Contractors/Builders	46,033	47,414	48,836	49,813	50,809	59,177	62,674	37,416	38,538	43,262
	7013 Contr Svc-Janitorial							13			
	7020 Contr Svc-Security							50			
	Op Exp-Contracted Services	46,033	47,414	48,836	49,813	50,809	59,177	62,736	37,416	38,538	43,262

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
213-FC-Arts Centre-Bldg											
	7105 Prf Svc-Consultant						2,165				
	Op Exp-Consulting and Prof Services						2,165				
	7200 Utilities-Heat	12,363	12,548	12,736	12,927	13,121	11,187	14,926	8,000	9,642	12,180
	7201 Utilities-Light	30,587	31,413	32,261	33,132	34,027	29,646	28,375	26,189	26,896	29,783
	Op Exp-Utilities	42,950	43,961	44,998	46,060	47,148	40,834	43,300	34,188	36,538	41,963
	7306 Communic-Telephone	1,000	1,000	1,000	1,000	1,000			1,000	1,000	1,000
	Op Exp-Communications	1,000	1,000	1,000	1,000	1,000			1,000	1,000	1,000
	7402 Insurance-Property	15,758	16,546	17,374	18,242	19,154	9,203	13,200	9,036	9,307	10,052
	Insurance & Claims	15,758	16,546	17,374	18,242	19,154	9,203	13,200	9,036	9,307	10,052
	7505 Lse&Rntls-Leased Equipment						2,876				
	Lease & Rentals						2,876				
	7611 Suppl-Janitorial Supplies	557	574	591	603	615			254	515	536
	7613 Suppl-Maint.Supplies	12,214	12,580	12,958	13,216	13,481	2,843	10,436	11,063	11,292	11,744
	7634 Supp-Stock Supp-Janitorial	6,225	6,412	6,605	6,737	6,871	1,376	2,605	5,075	5,777	5,986
	7635 Supp-Stock Supp-Maintenance	557	574	591	603	615	4,152	2,914	508	515	536
	Op Exp-Supplies & Materials	19,553	20,140	20,745	21,159	21,583	8,371	15,955	16,900	18,100	18,802
	7924 Sdry-Licenses&Royalties	150	150	150	150	150	71	146	150	150	150
	Op Exp-Sundry	150	150	150	150	150	71	146	150	150	150
	8101 Recoveries-Utilities							-283		-283	-465
	8103 Recoveries- Internal Admin Charge Payroll						12	34			
	8104 Recoveries-Interdepartment Facilities Maintena	-211,254	-217,166	-222,816	-227,931	-233,182	-166,030	-198,769	-166,030	-198,769	-223,197
	Op Exp-Recoveries	-211,254	-217,166	-222,816	-227,931	-233,182	-166,018	-199,018	-166,030	-199,052	-223,662
Total 283 FC-Works Yard		0	0	0	0	0	56,166	18,027	-16	-43	-1,864
295-FC-Vehicle Charges											
	6001 Sal&Ben-Wages										
	6008 Sal&Ben-Benefit-O/S										
	Salary and Benefits										
	7004 Contr Svc-Contractors/Builders							208			
	Op Exp-Contracted Services							208			
	7303 Communic-Delivery/Courier										
	Op Exp-Communications										
	7403 Insurance-Vehicle	10,710	11,246	11,808	12,398	13,018	12,217	9,822	16,429	19,394	10,200
	Insurance & Claims	10,710	11,246	11,808	12,398	13,018	12,217	9,822	16,429	19,394	10,200
	7509 Lse&Rntls-Vehicles	12,000	12,000	12,000	12,000	12,000		5,257		12,000	12,000
	Lease & Rentals	12,000	12,000	12,000	12,000	12,000		5,257		12,000	12,000
	7623 Suppl-SCBA Upgrades										
	Op Exp-Supplies & Materials										
	7702 Equip-Fuel	26,470	29,162	30,520	31,946	33,443	17,674	21,211	21,000	23,420	23,848
	7703 Equip-Maint-Vehicles	32,092	32,092	32,092	32,092	32,092	11,233	14,339	30,000	31,092	32,092
	7706 Equip-Replacement Provision	106,573	114,197	119,219	122,970	125,965	85,851	94,624	85,851	94,624	100,521
	7707 Equip-Vehicle Charges										
	7708 Equip-Chargeout Recovery						-153,051	-165,179	-185,561	-197,310	-208,572
	7715 Equip-Garage Charges-Preventiv Main	16,422	16,883	17,243	17,586	17,961	25,758	8,332	32,281	13,253	14,486
	7717 Equip-Garage Charges-Reactive Main	16,942	17,344	17,654	17,928	18,247	318	11,387		17,999	15,422
	Op Exp-Equipment under \$5,000	198,498	209,679	216,728	222,522	227,708	-12,217	-15,286	-16,429	-16,922	-22,203
Total 295 FC-Vehicle Charges		221,208	232,924	240,536	246,920	252,726	0	0	0	14,472	-3

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
213-FC-Arts Centre-Bldg											
285-FC-3016 Murray St											
	6000 Sal&Ben-Salaries								71		
	6001 Sal&Ben-Wages						11,961	3,526	1,459	3,075	10,177
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	85,069	87,196	88,940	90,580	92,251	953	6,637	8,861	36,387	60,447
	6004 Sal&Ben-Other-All						32	226	27	34	71
	6005 Sal&Ben-Benefit-Aux	7,031	7,207	7,351	7,498	7,648	114	796	1,063	1,372	4,169
	6006 Sal&Ben-Overtime-O/S						60	82	38	97	201
	6007 Sal&Ben-Benefit-I/S								17		
	6008 Sal&Ben-Benefit-O/S						6,354	2,087	858	1,827	5,964
	6010 Sal&Wag-EHT	1,143	1,171	1,195	1,218	1,243	315	225	207	285	881
	6201 Sal&Ben-Rebill Labour Offset								-139	-291	-917
	Salary and Benefits	93,243	95,574	97,485	99,296	101,142	19,790	13,579	12,462	42,786	80,993
	7004 Contr Svc-Contractors/Builders	16,548	17,045	17,556	17,907	18,266	11,042	4,892	5,000	35,300	25,912
	7013 Contr Svc-Janitorial										
	Op Exp-Contracted Services	16,548	17,045	17,556	17,907	18,266	11,042	4,892	5,000	35,300	25,912
	7200 Utilities-Heat	5,228	5,307	5,386	5,467	5,549	3,437	3,999	4,000	5,075	5,151
	7201 Utilities-Light	7,676	7,883	8,096	8,315	8,539	3,602	4,301	7,086	7,278	7,474
	Op Exp-Utilities	12,904	13,190	13,483	13,782	14,088	7,039	8,300	11,086	12,353	12,625
	7306 Communic-Telephone	1,530	1,576	1,623	1,655	1,689			900	1,442	1,471
	Op Exp-Communications	1,530	1,576	1,623	1,655	1,689			900	1,442	1,471
	7402 Insurance-Property	14,969	15,717	16,503	17,328	18,195			30,616	31,534	14,256
	Insurance & Claims	14,969	15,717	16,503	17,328	18,195			30,616	31,534	14,256
	7611 Suppl-Janitorial Supplies	1,082	1,114	1,147	1,170	1,194	479			3,090	1,040
	7613 Suppl-Maint.Supplies	1,131	1,165	1,200	1,223	1,248	4,090	901	1,015	1,045	1,087
	7625 Suppl-Spec Office&Process Suppl						1,657				
	Op Exp-Supplies & Materials	2,212	2,279	2,347	2,394	2,442	6,226	901	1,015	4,135	2,127
	7712 Equip-Maintenance										
	Op Exp-Equipment under \$5,000										
	7900 Sdry-Bad Debt Expense										
	7924 Sdry-Licenses&Royalties							44			
	Op Exp-Sundry							44			
	8101 Recoveries-Utilities						-18	-23	-18	-23	-51
	8103 Recoveries- Internal Admin Charge Payroll							7			
	8104 Recoveries-Interdepartment Facilities Maintens	-141,407	-145,381	-148,998	-152,363	-155,821		-79,260		-79,260	-134,140
	Op Exp-Recoveries	-141,407	-145,381	-148,998	-152,363	-155,821	-18	-79,276	-18	-79,284	-134,191
	4229 Rec&Culture-Lse&Rntls-Gen Rental						-47,200	-47,200	-47,200	-47,200	-3,933
	Recreation and Cultural Services						-47,200	-47,200	-47,200	-47,200	-3,933
	Total 285 FC-3016 Murray St	0	0	0	0	0	-3,122	-98,761	13,861	1,067	-740
	Total Facilities	4,595,520	4,744,301	4,861,738	4,971,223	5,080,453	3,949,486	4,037,035	4,052,523	4,279,033	4,433,697

Parks

2024 - 2028 Operating Budget

Budget Highlights

Parks - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Revenues		-424,130	-442,786	-465,381	-486,062	-489,934
Recreation and Cultural Services		-289,430	-310,819	-331,586	-352,391	-354,411
Other Revenue		-11,842	-12,078	-12,320	-12,566	-12,817
Rev-own sources-licenses		-37,384	-37,384	-37,384	-37,384	-37,384
Tsf from reserves-operating		-80,474	-82,505	-84,091	-83,721	-85,321
Tsf from reserves-capital		-5,000				
Expenses		4,263,550	4,420,948	4,540,645	4,709,047	4,719,048
Salary and Benefits		2,577,058	2,645,405	2,695,433	2,745,368	2,777,986
Personnel Services		15,714	16,028	16,349	16,676	17,009
Contracted Services		397,868	421,689	435,945	500,749	461,001
Consulting and Prof Services		16,121	16,824	17,287	17,741	18,208
Utilities		19,118	19,617	20,086	20,522	20,968
Communications		3,000	3,000	3,000	3,000	3,000
Insurance & Claims		67,598	70,978	74,527	78,253	79,639
Lease & Rentals		47,947	32,977	34,079	35,197	36,338
Equipment under \$5,000		509,354	551,075	571,669	588,380	593,500
Supplies & Materials		261,528	268,571	271,127	275,925	280,446
Sundry		46,116	46,361	46,610	46,864	47,124
Recoveries		164,457	168,431	172,048	175,413	178,871
Tsf to reserves-capital		137,670	159,991	182,485	204,959	204,959
Total		3,839,420	3,978,162	4,075,264	4,222,986	4,229,114

Parks - Budget Drivers		PLN 2024
Revenue Changes		-108,978
Misc/Other Revenues		-233
Lease and Rental		3,313
Program and User Fees		-112,058
Salary Adjustments		301,459
Salary and Wages		92,676
Benefits and Overhead		114,159
2023 New Positions - Phase 2		94,624
Operating Expenses		227,332
Personnel - Training, Prof. Dues		-190
Supplies and Materials		11,777
Sundry/ Miscellaneous		-9,761
Insurance and Claims		-7,268

Professional Services	799
Communications	-2,561
Equipment/Vehicle	75,478
Contracted Services	148,310
Utilities (i.e Hydro & Gas)	575
Interdepartmental Facilities Maintenance	7,267
Internal Garage Charges	2,906
Reserve Changes	118,858
Transfer from/to Reserve	118,858
New Funding Requirement City	35,433
Alcohol in Parks - Additional Support	35,433
Total	574,104

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
400-PK-Admin-Parks											
	6000 Sal&Ben-Salaries	195,550	200,439	204,448	208,537	212,708	171,952	153,424	183,836	173,477	240,209
	6001 Sal&Ben-Wages	89,191	91,239	92,915	94,584	96,244	5,002	3,822	4,983	-35	0
	6002 Sal&Ben-Overtime-I/S						913	866			
	6003 Sal&Ben-Aux-All						6,316	2,675	69,000	36,000	
	6004 Sal&Ben-Other-All						4,655	9,228			
	6005 Sal&Ben-Benefit-Aux						704	328			
	6006 Sal&Ben-Overtime-O/S	225	225	225	225	225	-276	334			225
	6007 Sal&Ben-Benefit-I/S	47,601	48,722	49,696	50,690	51,704	53,036	35,612	44,521	34,984	44,888
	6008 Sal&Ben-Benefit-O/S	52,890	54,652	55,842	57,129	58,324	4,214	1,752	1,679	-11	0
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	5,552	5,688	5,799	5,911	6,025	3,989	3,486	3,974	3,954	3,667
	6201 Sal&Ben-Rebill Labour Offset						-5,987	-499			
	Salary and Benefits	391,010	400,964	408,925	417,075	425,228	244,520	211,029	307,994	248,369	288,988
	6101 HR-Cnvntions,Dues&Act.	2,733	2,787	2,843	2,900	2,958	1,692	3,375	3,183	2,601	2,679
	6103 HR-Health&Safety Prog.								450	475	499
	6104 HR-Mileage/Vehicle Allow.	802	818	834	851	868	179	778	710	742	786
	6111 HR-Trng&Educ-Corp							150			
	6112 HR-Trng&Educ-Dept	12,180	12,423	12,672	12,925	13,184	11,328	11,206	9,278	8,900	11,941
	Personnel Services	15,714	16,028	16,349	16,676	17,009	13,199	15,510	13,621	12,718	15,906
	7004 Contr Svc-Contractors/Builders	3,064	3,141	3,204	3,252	3,301	78	2,975	1,000	1,000	1,025
	7023 Contr Svc-Tree Chipping & Disposal										
	7024 Contr Svc-Tree Cutting							13,109			
	7027 Contr Svc-Uniform Cleaning							29			
	Op Exp-Contracted Services	3,064	3,141	3,204	3,252	3,301	78	16,113	1,000	1,000	1,025
	7105 Prf Svc-Consultant	12,001	12,601	12,979	13,369	13,770	9,125	14,406	5,000	5,000	11,322
	7117 Prf Svc-Sftwre Mnt/Upgrades	4,120	4,223	4,307	4,372	4,438	1,823	1,754	2,800	4,300	4,000
	Op Exp-Consulting and Prof Services	16,121	16,824	17,287	17,741	18,208	10,948	16,161	7,800	9,300	15,322
	7200 Utilities-Heat								142	153	160
	Op Exp-Utilities								142	153	160
	7300 Communic-Advertising	3,000	3,000	3,000	3,000	3,000	2,247	1,077	5,500	5,500	5,500
	7303 Communic-Delivery/Courier							22	58	59	61
	7305 Communic-Postage						6				
	7307 Communic-Celluar Services										
	Op Exp-Communications	3,000	3,000	3,000	3,000	3,000	2,253	1,099	5,558	5,559	5,561
	7402 Insurance-Property	43,651	45,833	48,125	50,531	50,531	20,909	39,824	24,781	25,663	43,200
	Insurance & Claims	43,651	45,833	48,125	50,531	50,531	20,909	39,824	24,781	25,663	43,200
	7505 Lse&Rntls-Leased Equipment						628	957			
	Lease & Rentals						628	957			
	7606 Suppl-Computer Supplies										
	7610 Suppl-Horticultural Supplies										
	7613 Suppl-Maint.Supplies	12,636	12,888	13,146	13,409	13,677	475				
	7615 Suppl-Misc. Supplies						48				
	7617 Suppl-Park Supplies							465			
	7621 Suppl-Publications&Subscriptions	520	531	541	552	563	123	404	320	500	510
	7624 Suppl-Signs	128	130	133	135	138		109		5,000	5,000
	7625 Suppl-Spec Office&Process Suppl	1,522	1,552	1,583	1,615	1,647	1,225	1,602	2,980	3,020	3,142
	7627 Suppl-Technical Supplies	22,958	23,531	23,884	24,243	24,243	977	74	2,256	2,244	2,289
	7628 Suppl-Uniforms	918	936	955	974	994	633	891	900	900	900
	7629 Suppl-Working Lunches/Food	918	936	955	974	994	264	916	340	350	361
	Op Exp-Supplies & Materials	39,599	40,506	41,198	41,903	42,256	3,746	4,461	6,796	12,014	12,201
	7700 Equip-Equipment Purchase										
	7712 Equip-Maintenance	755	755	755	755	755			755	755	755
	Op Exp-Equipment under \$5,000	755	755	755	755	755			755	755	755
	7803 Govt Pmts-GVRD Purchases							650			
	Op Exp-Gov't Payments							650			

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
400-PK-Admin-Parks											
	7927 Sdry-Misc. Expenses	17,500	17,500	17,500	17,500	17,500	201	388		17,500	17,500
	7998 Sdry-Rebill Expense Offset						-10,721	-2,049			
	7999 Sdry-Rebill Expense						10,721	2,049			
	Op Exp-Sundry	17,500	17,500	17,500	17,500	17,500	201	388		17,500	17,500
	8103 Recoveries- Internal Admin Charge Payroll						138	72			
	Op Exp-Recoveries						138	72			
	9406 Tsf To Rsv-Future Operating						16,000				
	Tsf to reserves-operating						16,000				
	4479 Other Rev-Misc. Revenue						-5,507	-89			
	Other Revenue						-5,507	-89			
	4622 Grnt-Prov-Cond-Emergency Program										
	Transfer from other govt-prov'l conditional										
	5406 Tsf-Fm-Rsv-Future Operating							-16,000		-16,000	
	5446 Tsf-Fm-Rsv-Covid Safe Restart						-115,000	-25,000	-115,000	-25,000	
	Tsf from reserves-operating						-115,000	-41,000	-115,000	-41,000	
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 400 PK-Admin-Parks		530,414	544,552	556,342	568,433	577,788	192,113	265,175	253,447	292,031	400,619
401-PK-Rocky Pt Boat Launch											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	4,504	4,612	4,702	4,792	4,882	19,725	5,702	3,275	4,673	11,258
	6002 Sal&Ben-Overtime-I/S							26			
	6003 Sal&Ben-Aux-All	904	927	945	964	983	2,632	2,105	461		875
	6005 Sal&Ben-Benefit-Aux	108	111	113	116	118	331	304	55		105
	6006 Sal&Ben-Overtime-O/S	700	700	700	700	700	206	1,805	700	700	700
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	2,007	2,082	2,126	2,172	2,217	4,942	3,775	1,595	2,241	5,134
	6010 Sal&Wag-EHT	105	108	110	112	114	377	295	73	91	237
	Salary and Benefits	8,328	8,541	8,696	8,856	9,015	28,213	14,011	6,160	7,705	18,309
	7004 Contr Svc-Contractors/Builders	21,726	26,749	31,773	36,798	41,823	10,878	1,039	1,100	1,122	1,156
	Op Exp-Contracted Services	21,726	26,749	31,773	36,798	41,823	10,878	1,039	1,100	1,122	1,156
	7105 Prf Svc-Consultant							3,105			
	Op Exp-Consulting and Prof Services							3,105			
	7402 Insurance-Property							5,678			
	Insurance & Claims							5,678			
	7507 Lse&Rntls-Other										
	Lease & Rentals										
	7613 Suppl-Maint.Supplies	403	411	419	428	436	219	322	1,450	1,550	1,628
	7617 Suppl-Park Supplies						64				
	7624 Suppl-Signs	257	262	267	273	278	163	364	1,500	2,837	1,545
	Op Exp-Supplies & Materials	660	673	687	700	714	445	686	2,950	4,387	3,173
	7927 Sdry-Misc. Expenses						250				
	Op Exp-Sundry						250				
	8103 Recoveries- Internal Admin Charge Payroll						33	18			
	Op Exp-Recoveries						33	18			
	9406 Tsf To Rsv-Future Operating						1,337				

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
400-PK-Admin-Parks											
	Tsf to reserves-operating						1,337				
	9508 Tsf To Rsv-Rocky Point Ramp	137,670	159,991	182,485	204,959	204,959	26,136	24,948	20,000	20,000	20,000
	Tsf to reserves-capital	137,670	159,991	182,485	204,959	204,959	26,136	24,948	20,000	20,000	20,000
	4225 Rec&Culture-Ramp Fees	-194,240	-213,725	-232,550	-251,375	-251,375	-109,113	-97,870	-73,400	-81,600	-84,048
	Recreation and Cultural Services	-194,240	-213,725	-232,550	-251,375	-251,375	-109,113	-97,870	-73,400	-81,600	-84,048
	5406 Tsf-Fm-Rsv-Future Operating							-1,337		-1,337	
	Tsf from reserves-operating							-1,337		-1,337	
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 401 PK-Rocky Pt Boat Launch											
		-25,856	-17,771	-8,909	-62	5,136	-41,820	-49,723	-43,190	-49,723	-41,410
402-PK-Boulevards											
	6000 Sal&Ben-Salaries						276				
	6001 Sal&Ben-Wages	29,134	29,835	30,409	30,988	31,573	31,637	42,432	88,351	43,197	38,045
	6002 Sal&Ben-Overtime-I/S						1				
	6003 Sal&Ben-Aux-All	1,799	1,844	1,880	1,918	1,956	14,578	4,273	3,248	3,757	4,823
	6004 Sal&Ben-Other-All						74	1			
	6005 Sal&Ben-Benefit-Aux	216	221	226	230	235	1,759	519	390	451	579
	6006 Sal&Ben-Overtime-O/S						118	791			
	6007 Sal&Ben-Benefit-I/S						67				
	6008 Sal&Ben-Benefit-O/S	13,287	13,782	14,072	14,379	14,674	11,071	15,719	39,795	19,770	17,737
	6010 Sal&Wag-EHT	603	618	630	642	654	997	1,072	1,786	916	836
	Salary and Benefits	45,038	46,299	47,216	48,157	49,092	60,578	64,808	133,571	68,090	62,019
	6111 HR-Trng&Educ-Corp										
	Personnel Services										
	7004 Contr Svc-Contractors/Builders	3,266	3,348	3,415	3,466	3,518	943	3,171	3,000	3,060	3,152
	Op Exp-Contracted Services	3,266	3,348	3,415	3,466	3,518	943	3,171	3,000	3,060	3,152
	7613 Suppl-Maint.Supplies	6,808	6,808	6,808	6,808	6,808	2,235	2,110	6,480	6,610	6,808
	7617 Suppl-Park Supplies										
	7625 Suppl-Spec Office&Process Suppl						423				
	Op Exp-Supplies & Materials	6,808	6,808	6,808	6,808	6,808	2,658	2,110	6,480	6,610	6,808
	8103 Recoveries- Internal Admin Charge Payroll						27	12			
	Op Exp-Recoveries						27	12			
	4628 Grnt-Other-Misc							-11,424			
	Transfer from other govt-capital other							-11,424			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 402 PK-Boulevards											
		55,112	56,454	57,439	58,431	59,418	64,207	58,676	143,051	77,760	71,979
403-PK-Trails											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	78,898	80,718	82,207	83,693	85,172	41,151	64,834	47,063	78,341	81,967
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	2,481	2,543	2,594	2,646	2,699	5,395	5,837	7,250	2,670	1,784
	6004 Sal&Ben-Other-All						3				
	6005 Sal&Ben-Benefit-Aux	298	305	311	318	324	647	773	870	320	214
	6006 Sal&Ben-Overtime-O/S						3	375			
	6007 Sal&Ben-Benefit-I/S										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
400-PK-Admin-Parks											
	6008 Sal&Ben-Benefit-O/S	44,276	45,776	46,761	47,820	48,808	16,586	36,086	24,646	43,866	45,669
	6010 Sal&Wag-EHT	1,587	1,624	1,654	1,684	1,713	1,033	1,812	1,059	1,560	1,614
	Salary and Benefits	127,540	130,966	133,527	136,160	138,716	64,819	109,718	80,888	126,758	131,247
	7004 Contr Svc-Contractors/Builders						13,027				
	Op Exp-Contracted Services						13,027				
	7303 Communic-Delivery/Courier										
	Op Exp-Communications										
	7505 Lse&Rntls-Leased Equipment	10,000	10,000	10,000	10,000	10,000	19,322	6,277		10,000	10,000
	Lease & Rentals	10,000	10,000	10,000	10,000	10,000	19,322	6,277		10,000	10,000
	7613 Suppl-Maint.Supplies	24,121	24,383	24,651	24,924	25,203	9,988	11,963	11,390	13,489	23,864
	7615 Suppl-Misc. Supplies										
	7617 Suppl-Park Supplies										
	7624 Suppl-Signs	714	728	743	758	773	244	872			
	Op Exp-Supplies & Materials	24,835	25,112	25,394	25,682	25,976	10,231	12,835	11,390	13,489	23,864
	7927 Sdry-Misc. Expenses							280			
	Op Exp-Sundry							280			
	8103 Recoveries- Internal Admin Charge Payroll						31	64			
	Op Exp-Recoveries						31	64			
	4625 Grnt-Prov-Cond-Canada Summer Jobs							-5,680			
	Transfer from other govt-prov'l conditional							-5,680			
	4628 Grnt-Other-Misc						-4,500	-1,000			
	Transfer from other govt-capital other						-4,500	-1,000			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 403 PK-Trails		162,374	166,078	168,921	171,842	174,692	102,932	122,496	92,278	150,247	165,110
404-PK-Park-Art Centre											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	16,705	17,110	17,442	17,777	18,116	8,416	11,093	13,893	13,733	15,791
	6003 Sal&Ben-Aux-All	453	465	474	483	493	2,856	1,078	413	679	945
	6005 Sal&Ben-Benefit-Aux	54	56	57	58	59	344	130	50	82	113
	6006 Sal&Ben-Overtime-O/S						69				
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	7,272	7,549	7,706	7,873	8,034	3,050	3,987	6,142	6,046	7,100
	6010 Sal&Wag-EHT	335	343	349	356	363	247	273	279	281	326
	Salary and Benefits	24,819	25,522	26,028	26,547	27,065	14,981	16,561	20,776	20,821	24,276
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7613 Suppl-Maint.Supplies							41			
	Op Exp-Supplies & Materials							41			
	8103 Recoveries- Internal Admin Charge Payroll						13	9			
	Op Exp-Recoveries						13	9			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 404 PK-Park-Art Centre		24,819	25,522	26,028	26,547	27,065	14,995	16,611	20,776	20,821	24,276

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
400-PK-Admin-Parks											
405-PK-Park-Aspenwood											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	19,982	20,470	20,869	21,274	21,685	19,026	15,917	18,068	21,461	23,915
	6003 Sal&Ben-Aux-All	1,485	1,522	1,553	1,584	1,616	3,561	3,524	688	1,241	1,189
	6005 Sal&Ben-Benefit-Aux	178	183	186	190	194	467	434	83	149	143
	6006 Sal&Ben-Overtime-O/S						104	185			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	8,245	8,567	8,745	8,931	9,113	8,465	6,686	7,690	9,091	10,359
	6010 Sal&Wag-EHT	419	429	437	446	454	529	450	366	443	490
	Salary and Benefits	30,310	31,171	31,791	32,425	33,061	32,153	27,195	26,894	32,385	36,096
	7004 Contr Svc-Contractors/Builders	13,067	13,393	13,661	13,866	14,074	9,980	12,686	4,000	4,080	4,202
	Op Exp-Contracted Services	13,067	13,393	13,661	13,866	14,074	9,980	12,686	4,000	4,080	4,202
	7201 Utilities-Light	1,767	1,815	1,864	1,915	1,966	1,717	1,706	1,643	1,676	1,721
	Op Exp-Utilities	1,767	1,815	1,864	1,915	1,966	1,717	1,706	1,643	1,676	1,721
	7613 Suppl-Maint.Supplies						1,099		1,440	1,469	1,513
	7617 Suppl-Park Supplies							2,142			
	Op Exp-Supplies & Materials						1,099	2,142	1,440	1,469	1,513
	8103 Recoveries- Internal Admin Charge Payroll						24	28			
	Op Exp-Recoveries						24	28			
	4628 Grnt-Other-Misc						-3,647				
	Transfer from other govt-capital other						-3,647				
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 405 PK-Park-Aspenwood		45,144	46,379	47,316	48,206	49,102	41,326	43,757	33,977	39,610	43,532
406-PK-Park-Bert Flinn											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	17,093	17,501	17,836	18,172	18,511	17,949	19,637	8,168	11,249	14,190
	6003 Sal&Ben-Aux-All	158	162	165	168	172	1,562	375	785	1,237	528
	6005 Sal&Ben-Benefit-Aux	19	19	20	20	21	228	45	94	148	63
	6006 Sal&Ben-Overtime-O/S						538	212			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	7,612	7,895	8,059	8,231	8,396	6,696	9,425	3,958	5,515	7,189
	6010 Sal&Wag-EHT	336	344	351	358	364	452	500	175	243	287
	Salary and Benefits	25,218	25,922	26,430	26,949	27,463	27,424	30,194	13,180	18,393	22,258
	7004 Contr Svc-Contractors/Builders							453	650		
	Op Exp-Contracted Services							453	650		
	7303 Communic-Delivery/Courier							125			
	Op Exp-Communications							125			
	7505 Lse&Rntls-Leased Equipment										
	Lease & Rentals										
	7610 Suppl-Horticultural Supplies										
	7613 Suppl-Maint.Supplies	4,522	4,612	4,704	4,798	4,894	8,668	3,135	2,068	2,101	2,164
	7617 Suppl-Park Supplies							879			
	7630 Suppl-Freight										
	Op Exp-Supplies & Materials	4,522	4,612	4,704	4,798	4,894	8,668	4,014	2,068	2,101	2,164
	7700 Equip-Equipment Purchase										
	7701 Equip-Equipment Replacement							9,720			
	7703 Equip-Maint-Vehicles										
	Op Exp-Equipment under \$5,000							9,720			

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
400-PK-Admin-Parks											
	8103 Recoveries- Internal Admin Charge Payroll						21	20			
	Op Exp-Recoveries						21	20			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 406 PK-Park-Bert Flinn		29,740	30,534	31,134	31,747	32,358	36,114	44,526	15,898	20,494	24,423
407-PK-Park-Chip Kerr											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	3,550	3,636	3,706	3,777	3,849	1,144	2,559	1,006	538	1,260
	6003 Sal&Ben-Aux-All	250	256	262	267	272	127	595	151		42
	6005 Sal&Ben-Benefit-Aux	30	31	31	32	33	15	71	18		5
	6006 Sal&Ben-Overtime-O/S							70			
	6008 Sal&Ben-Benefit-O/S	1,561	1,620	1,654	1,689	1,724	512	1,095	412	235	573
	6010 Sal&Wag-EHT	74	76	77	79	80	30	74	23	11	25
	Salary and Benefits	5,465	5,619	5,730	5,844	5,958	1,828	4,464	1,610	783	1,905
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	8103 Recoveries- Internal Admin Charge Payroll						4	11			
	Op Exp-Recoveries						4	11			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 407 PK-Park-Chip Kerr		5,465	5,619	5,730	5,844	5,958	1,832	4,475	1,610	783	1,905
408-PK-Park-Easthill											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	13,258	13,579	13,842	14,109	14,378	9,151	8,101	9,046	12,562	15,142
	6003 Sal&Ben-Aux-All	1,243	1,274	1,300	1,326	1,352	2,269	2,932	810	789	750
	6005 Sal&Ben-Benefit-Aux	149	153	156	159	162	272	379	97	95	90
	6006 Sal&Ben-Overtime-O/S						109	104			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	5,741	5,960	6,085	6,216	6,343	3,878	3,226	3,859	5,512	6,807
	6010 Sal&Wag-EHT	283	290	295	301	307	261	248	192	260	310
	Salary and Benefits	20,674	21,256	21,678	22,110	22,542	15,941	14,990	14,005	19,218	23,100
	7004 Contr Svc-Contractors/Builders								650		
	Op Exp-Contracted Services								650		
	7610 Suppl-Horticultural Supplies										
	7613 Suppl-Maint.Supplies										
	7634 Supp-Stock Supp-Janitorial										
	Op Exp-Supplies & Materials										
	7700 Equip-Equipment Purchase										
	7704 EQUIP-NON-CAPITALIZED										
	Op Exp-Equipment under \$5,000										
	8103 Recoveries- Internal Admin Charge Payroll						42	15			
	Op Exp-Recoveries						42	15			
	5900 Approp.From Surplus										
	Appropriation from surplus										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
400-PK-Admin-Parks											
Total 408 PK-Park-Easthill		20,674	21,256	21,678	22,110	22,542	15,982	15,006	14,655	19,218	23,100
409-PK-Park-General											
	6000 Sal&Ben-Salaries						3,317	48			
	6001 Sal&Ben-Wages	69,493	71,101	72,418	73,732	75,042	138,665	116,110	168,941	126,863	82,018
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	21,600	21,640	21,673	21,707	21,741	8,954	3,808	1,252	21,852	22,944
	6004 Sal&Ben-Other-All						1,979	1,168			
	6005 Sal&Ben-Benefit-Aux	192	197	201	205	209	1,018	456	150	222	353
	6006 Sal&Ben-Overtime-O/S						5,636	5,564			
	6007 Sal&Ben-Benefit-I/S						592	1			
	6008 Sal&Ben-Benefit-O/S	39,623	40,963	41,851	42,809	43,702	72,323	64,563	85,836	56,934	46,519
	6010 Sal&Wag-EHT	1,386	1,418	1,445	1,471	1,497	3,858	3,150	3,319	2,510	1,657
	6201 Sal&Ben-Rebill Labour Offset						-137				
	Salary and Benefits	132,295	135,320	137,588	139,923	142,191	236,205	194,868	259,498	208,382	153,490
	6112 HR-Trng&Educ-Dept						286	145			
	Personnel Services						286	145			
	7004 Contr Svc-Contractors/Builders	78,748	90,093	91,795	93,097	94,419	42,583	53,432	30,000	56,500	57,010
	Op Exp-Contracted Services	78,748	90,093	91,795	93,097	94,419	42,583	53,432	30,000	56,500	57,010
	7105 Prf Svc-Consultant										
	Op Exp-Consulting and Prof Services										
	7303 Communic-Delivery/Courier							950			
	Op Exp-Communications							950			
	7505 Lse&Rntls-Leased Equipment						6,457	7,458			
	Lease & Rentals						6,457	7,458			
	7601 Suppl-Beverages										
	7610 Suppl-Horticultural Supplies	37,230	37,975	38,734	39,509	40,299	36,318	36,499	35,222	45,900	47,277
	7611 Suppl-Janitorial Supplies						251		3,000		
	7613 Suppl-Maint.Supplies	3,728	3,803	3,879	3,956	4,035	2,075	-4,534	3,514	3,514	3,619
	7615 Suppl-Misc. Supplies							446			
	7616 Suppl-Nozzels/Hose Replacement										
	7617 Suppl-Park Supplies	60,584	61,795	63,031	64,292	65,578	37,984	49,528	57,666	57,666	59,396
	7619 Suppl-Prog. Supplies										
	7624 Suppl-Signs	6,119	6,241	6,366	6,494	6,623	11,336	3,756	4,522	7,140	7,354
	7625 Suppl-Spec Office&Process Suppl							75			
	7627 Suppl-Technical Supplies										
	7628 Suppl-Uniforms							128			
	7629 Suppl-Working Lunches/Food						306	341			
	7634 Supp-Stock Supp-Janitorial										
	7635 Supp-Stock Supp-Maintenance						1,573	306			
	Op Exp-Supplies & Materials	107,661	109,814	112,010	114,251	116,536	89,844	86,544	103,924	114,220	117,646
	7700 Equip-Equipment Purchase							7,166			
	7701 Equip-Equipment Replacement	62,046	63,287	64,553	65,844	67,161	41,424	68,044	57,900	75,534	60,830
	7704 EQUIP-NON-CAPITALIZED										
	7707 Equip-Vehicle Charges						359,341	420,597	365,706	397,658	429,150
	7712 Equip-Maintenance	2,101	2,143	2,186	2,230	2,274	2,781		11,612	12,850	2,060
	Op Exp-Equipment under \$5,000	64,148	65,430	66,739	68,074	69,436	403,547	495,806	435,218	486,042	492,040
	7927 Sdry-Misc. Expenses	12,216	12,461	12,710	12,964	13,224	11,716	6,247	11,300	11,628	11,977
	7998 Sdry-Rebill Expense Offset						-958				
	7999 Sdry-Rebill Expense						958				
	Op Exp-Sundry	12,216	12,461	12,710	12,964	13,224	11,716	6,247	11,300	11,628	11,977
	8100 Recoveries-Interdepartment Admin Charges	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
	8103 Recoveries- Internal Admin Charge Payroll						64	45			
	8104 Recoveries-Interdepartment Facilities Maintenz	8,050	8,050	8,050	8,050	8,050	8,050	8,050	8,050	8,050	8,050
	Op Exp-Recoveries	23,050	23,050	23,050	23,050	23,050	23,114	23,095	23,050	23,050	23,050

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
400-PK-Admin-Parks											
	9406 Tsf To Rsv-Future Operating						16,476				
	Tsf to reserves-operating						16,476				
	4463 Other Rev-Donations										
	Other Revenue										
	5406 Tsf-Fm-Rsv-Future Operating							-16,476		-16,476	
	Tsf from reserves-operating							-16,476		-16,476	
	5416 TSF-FM-RSV-SANIT UTILITY	-5,000					-20,000	-15,000	-20,000	-15,000	-10,000
	Tsf from reserves-capital	-5,000					-20,000	-15,000	-20,000	-15,000	-10,000
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 409 PK-Park-General		413,117	436,169	443,892	451,359	458,855	810,227	837,068	842,990	868,345	845,213
411-PK-Park-Art Wilkinson											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	9,539	9,770	9,959	10,150	10,343	5,468	7,797	5,243	8,015	6,747
	6003 Sal&Ben-Aux-All	706	724	738	753	768	1,119	1,672	695	733	370
	6005 Sal&Ben-Benefit-Aux	85	87	89	90	92	134	209	83	88	44
	6006 Sal&Ben-Overtime-O/S						24	215			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	4,199	4,358	4,450	4,546	4,639	2,238	2,865	2,168	3,567	3,072
	6010 Sal&Wag-EHT	200	205	209	213	217	149	214	116	171	139
	Salary and Benefits	14,729	15,143	15,444	15,752	16,059	9,134	12,972	8,306	12,573	10,372
	7613 Suppl-Maint.Supplies										
	7617 Suppl-Park Supplies										
	Op Exp-Supplies & Materials										
	8103 Recoveries- Internal Admin Charge Payroll						16	16			
	Op Exp-Recoveries						16	16			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 411 PK-Park-Art Wilkinson		14,729	15,143	15,444	15,752	16,059	9,150	12,987	8,306	12,573	10,372
412-PK-Park-Heritage Mtn											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	23,152	23,714	24,175	24,642	25,114	19,451	14,849	24,210	23,037	22,573
	6003 Sal&Ben-Aux-All	1,248	1,279	1,305	1,331	1,357	3,068	2,963	1,104	746	1,014
	6004 Sal&Ben-Other-All						35	736			
	6005 Sal&Ben-Benefit-Aux	150	153	157	160	163	368	362	132	89	122
	6006 Sal&Ben-Overtime-O/S						595	599			
	6007 Sal&Ben-Benefit-I/S							9			
	6008 Sal&Ben-Benefit-O/S	9,866	10,246	10,459	10,684	10,902	7,945	7,114	10,847	10,143	9,988
	6010 Sal&Wag-EHT	476	487	497	506	516	476	473	494	464	460
	Salary and Benefits	34,892	35,880	36,593	37,322	38,052	31,938	27,103	36,787	34,478	34,157
	7004 Contr Svc-Contractors/Builders	5,311	5,417	5,526	5,636	5,749	3,405	5,207	4,000	7,028	6,552
	7024 Contr Svc-Tree Cutting						405				
	Op Exp-Contracted Services	5,311	5,417	5,526	5,636	5,749	3,810	5,207	4,000	7,028	6,552
	7201 Utilities-Light	913	938	963	989	1,016	468	393	870	866	889
	Op Exp-Utilities	913	938	963	989	1,016	468	393	870	866	889

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
400-PK-Admin-Parks											
	7613 Suppl-Maint.Supplies								2,550	2,030	1,030
	Op Exp-Supplies & Materials								2,550	2,030	1,030
	8103 Recoveries- Internal Admin Charge Payroll						23	25			
	Op Exp-Recoveries						23	25			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 412 PK-Park-Heritage Mtn											
		41,116	42,235	43,082	43,948	44,817	36,239	32,728	44,207	44,402	42,628
413-PK-Park-Inlet											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	4,091	4,191	4,274	4,357	4,442	3,846	3,301	6,762	5,483	4,288
	6003 Sal&Ben-Aux-All	675	692	706	720	735	934	1,605	411	388	309
	6005 Sal&Ben-Benefit-Aux	81	83	85	86	88	112	194	49	47	37
	6006 Sal&Ben-Overtime-O/S							685			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	1,639	1,704	1,739	1,775	1,812	1,776	1,330	3,095	2,209	1,796
	6010 Sal&Wag-EHT	93	95	97	99	101	111	120	140	115	90
	Salary and Benefits	6,579	6,766	6,900	7,038	7,177	6,779	7,236	10,457	8,240	6,520
	7004 Contr Svc-Contractors/Builders	33,680	34,354	35,041	35,742	36,457	350	406	2,780	2,876	3,020
	Op Exp-Contracted Services	33,680	34,354	35,041	35,742	36,457	350	406	2,780	2,876	3,020
	7200 Utilities-Heat	5,286	5,418	5,527	5,610	5,694	2,877	3,867	5,007	4,983	5,132
	7201 Utilities-Light	5,663	5,816	5,973	6,134	6,300	3,874	1,712	5,396	5,369	5,514
	Op Exp-Utilities	10,949	11,234	11,500	11,744	11,993	6,751	5,579	10,403	10,352	10,647
	7611 Suppl-Janitorial Supplies								1,214	1,015	1,035
	7613 Suppl-Maint.Supplies								435	432	441
	7634 Supp-Stock Supp-Janitorial	1,571	1,602	1,634	1,667	1,701	411	683	1,518	1,510	1,541
	Op Exp-Supplies & Materials	1,571	1,602	1,634	1,667	1,701	411	683	3,167	2,958	3,017
	8103 Recoveries- Internal Admin Charge Payroll						9	14			
	Op Exp-Recoveries						9	14			
	4479 Other Rev-Misc. Revenue						-525	-1,550			
	Other Revenue						-525	-1,550			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 413 PK-Park-Inlet											
		52,780	53,956	55,076	56,191	57,327	13,775	12,368	26,807	24,427	23,203
414-PK-Park-loco											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	8,340	8,542	8,708	8,875	9,045	9,953	8,327	8,528	8,354	9,706
	6003 Sal&Ben-Aux-All	456	467	477	486	496	626	1,081	207	309	207
	6005 Sal&Ben-Benefit-Aux	55	56	57	58	60	75	134	25	37	25
	6006 Sal&Ben-Overtime-O/S						80				
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	3,591	3,728	3,806	3,888	3,968	4,634	3,326	3,722	3,693	4,337
	6010 Sal&Wag-EHT	172	176	179	183	186	257	216	170	169	193
	Salary and Benefits	12,613	12,969	13,227	13,491	13,754	15,626	13,083	12,652	12,562	14,468
	7004 Contr Svc-Contractors/Builders	3,725	3,799	3,875	3,953	4,032	3,485	3,546	3,500	3,560	3,652
	Op Exp-Contracted Services	3,725	3,799	3,875	3,953	4,032	3,485	3,546	3,500	3,560	3,652
	7613 Suppl-Maint.Supplies	250	255	260	265	270		734	510	305	314

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
400-PK-Admin-Parks											
	Op Exp-Supplies & Materials	250	255	260	265	270		734	510	305	314
	8103 Recoveries- Internal Admin Charge Payroll						15	28			
	Op Exp-Recoveries						15	28			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 414 PK-Park-loco											
		16,587	17,024	17,362	17,709	18,057	19,126	17,392	16,662	16,427	18,433
415-PK-Park-Minor											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	90,011	92,208	94,009	95,833	97,682	58,917	65,345	43,069	64,658	76,423
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	4,793	4,913	5,011	5,111	5,213	14,324	11,342	5,319	5,239	4,737
	6004 Sal&Ben-Other-All							45			
	6005 Sal&Ben-Benefit-Aux	575	590	601	613	626	1,722	1,427	638	629	568
	6006 Sal&Ben-Overtime-O/S						2,094	3,516			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	37,377	38,833	39,640	40,486	41,314	24,362	27,305	18,540	26,682	32,816
	6010 Sal&Wag-EHT	1,849	1,894	1,931	1,968	2,006	1,690	1,827	944	1,363	1,583
	Salary and Benefits	134,605	138,437	141,192	144,012	146,841	103,110	110,808	68,511	98,570	116,128
	7004 Contr Svc-Contractors/Builders								2,000	1,530	1,576
	Op Exp-Contracted Services								2,000	1,530	1,576
	7201 Utilities-Light	579	595	611	627	644	385	385	552	549	564
	Op Exp-Utilities	579	595	611	627	644	385	385	552	549	564
	7613 Suppl-Maint.Supplies	1,020	1,040	1,061	1,082	1,104	222	1,909	2,882	2,867	2,953
	7617 Suppl-Park Supplies							261			
	Op Exp-Supplies & Materials	1,020	1,040	1,061	1,082	1,104	222	2,170	2,882	2,867	2,953
	8103 Recoveries- Internal Admin Charge Payroll						109	76			
	Op Exp-Recoveries						109	76			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 415 PK-Park-Minor											
		136,204	140,072	142,864	145,722	148,589	103,826	113,439	73,945	103,516	121,221
416-PK-Park-Moody Middle											
	6001 Sal&Ben-Wages	882	903	921	939	957	642	1,025	1,027	727	1,277
	6003 Sal&Ben-Aux-All	113	116	119	121	123	238	266	75	131	79
	6005 Sal&Ben-Benefit-Aux	14	14	14	15	15	29	36	9	16	9
	6008 Sal&Ben-Benefit-O/S	373	387	395	404	412	216	390	503	309	117
	6010 Sal&Wag-EHT	19	20	20	21	21	19	29	21	17	7
	Salary and Benefits	1,401	1,440	1,469	1,498	1,528	1,144	1,746	1,635	1,200	1,488
	8103 Recoveries- Internal Admin Charge Payroll						5	6			
	Op Exp-Recoveries						5	6			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 416 PK-Park-Moody Middle											
		1,401	1,440	1,469	1,498	1,528	1,149	1,752	1,635	1,200	1,488
417-PK-Park-Moody Senior											

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
400-PK-Admin-Parks											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	8,473	8,678	8,847	9,017	9,189	7,466	8,560	6,897	7,687	8,403
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	443	454	463	472	482	511	1,050	156	410	169
	6005 Sal&Ben-Benefit-Aux	53	54	56	57	58	61	130	19	49	20
	6006 Sal&Ben-Overtime-O/S						25	149			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	3,663	3,802	3,882	3,965	4,047	3,552	3,465	3,030	3,397	3,738
	6010 Sal&Wag-EHT	174	178	182	185	189	194	224	138	158	167
	Salary and Benefits	12,805	13,167	13,429	13,696	13,964	11,810	13,578	10,239	11,701	12,497
	7004 Contr Svc-Contractors/Builders	3,132	3,195	3,259	3,324	3,391	2,230	3,071	2,346	2,393	2,465
	Op Exp-Contracted Services	3,132	3,195	3,259	3,324	3,391	2,230	3,071	2,346	2,393	2,465
	7613 Suppl-Maint.Supplies							221			
	Op Exp-Supplies & Materials							221			
	8103 Recoveries- Internal Admin Charge Payroll						20	27			
	Op Exp-Recoveries						20	27			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 417 PK-Park-Moody Senior		15,938	16,362	16,688	17,021	17,354	14,060	16,897	12,585	14,094	14,961
418-PK-Park-Mountain Meadows											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	5,415	5,547	5,654	5,763	5,873	5,710	5,344	5,536	5,964	7,070
	6003 Sal&Ben-Aux-All	528	541	552	563	574	673	1,252	87	229	223
	6005 Sal&Ben-Benefit-Aux	63	65	66	68	69	81	154	10	28	27
	6006 Sal&Ben-Overtime-O/S							125			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	2,328	2,417	2,467	2,520	2,572	2,544	2,108	2,317	2,635	3,143
	6010 Sal&Wag-EHT	116	119	121	123	126	151	151	110	121	142
	Salary and Benefits	8,450	8,688	8,861	9,037	9,214	9,158	9,133	8,059	8,977	10,604
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7617 Suppl-Park Supplies										
	Op Exp-Supplies & Materials										
	8103 Recoveries- Internal Admin Charge Payroll						13	20			
	Op Exp-Recoveries						13	20			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 418 PK-Park-Mountain Meadows		8,450	8,688	8,861	9,037	9,214	9,171	9,153	8,059	8,977	10,604
419-PK-Park-North Shore Community											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	41,554	42,564	43,392	44,230	45,078	30,335	27,746	26,517	33,541	22,517
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	2,037	2,087	2,129	2,172	2,215	8,256	4,821	4,288	9,555	2,690
	6004 Sal&Ben-Other-All						857	2			
	6005 Sal&Ben-Benefit-Aux	244	250	256	261	266	856	605	515	1,147	323
	6006 Sal&Ben-Overtime-O/S						617	1,083			
	6007 Sal&Ben-Benefit-I/S						6				
	6008 Sal&Ben-Benefit-O/S	17,638	18,318	18,699	19,100	19,490	13,969	11,793	11,256	14,210	9,608

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
400-PK-Admin-Parks											
	6010 Sal&Wag-EHT	850	871	888	905	922	917	772	601	840	492
	Salary and Benefits	62,323	64,091	65,364	66,667	67,972	55,812	46,822	43,177	59,292	35,629
	7004 Contr Svc-Contractors/Builders	3,938	4,017	4,097	34,180	4,263	4,661	28,950	3,575	3,749	3,861
	Op Exp-Contracted Services	3,938	4,017	4,097	34,180	4,263	4,661	28,950	3,575	3,749	3,861
	7613 Suppl-Maint.Supplies	230	234	239	244	248	372	78	1,075	508	523
	Op Exp-Supplies & Materials	230	234	239	244	248	372	78	1,075	508	523
	8103 Recoveries- Internal Admin Charge Payroll						64	47			
	Op Exp-Recoveries						64	47			
	4220 Rec&Culture-Field User Fees	-39,923	-40,721	-41,536	-42,366	-43,214	-38,833	-51,186	-57,858	-58,449	-39,140
	Recreation and Cultural Services	-39,923	-40,721	-41,536	-42,366	-43,214	-38,833	-51,186	-57,858	-58,449	-39,140
	4499 Other Rev-Maintenance	-11,842	-12,078	-12,320	-12,566	-12,817	-11,207	-11,510	-11,026	-11,382	-11,609
	Other Revenue	-11,842	-12,078	-12,320	-12,566	-12,817	-11,207	-11,510	-11,026	-11,382	-11,609
	4628 Grnt-Other-Misc							-26,101			
	Transfer from other govt-capital other							-26,101			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 419 PK-Park-North Shore Community		14,727	15,542	15,844	46,158	16,452	10,868	-12,899	-21,057	-6,282	-10,737
421-PK-Park-North Shore Landscape											
	6000 Sal&Ben-Salaries						3,124	-3,124			
	6001 Sal&Ben-Wages	27,937	28,604	29,150	29,701	30,255	26,779	36,766	66,609	46,075	36,473
	6003 Sal&Ben-Aux-All	1,640	1,681	1,715	1,749	1,784	7,783	3,807	1,385	1,806	2,574
	6005 Sal&Ben-Benefit-Aux	197	202	206	210	214	936	563	166	217	309
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	13,367	13,854	14,148	14,460	14,758	8,250	12,988	29,812	22,279	17,788
	6010 Sal&Wag-EHT	577	591	602	613	625	732	911	1,326	934	761
	Salary and Benefits	43,717	44,931	45,820	46,733	47,636	47,605	51,911	99,299	71,310	57,905
	7004 Contr Svc-Contractors/Builders	3,090	3,167	3,231	3,279	3,328	1,286	2,471			
	Op Exp-Contracted Services	3,090	3,167	3,231	3,279	3,328	1,286	2,471			
	7117 Prf Svc-Sftwre Mnt/Upgrades							161			
	Op Exp-Consulting and Prof Services							161			
	7613 Suppl-Maint.Supplies	518	529	539	550	561	611	-20	2,950	3,045	3,106
	7625 Suppl-Spec Office&Process Suppl						423				
	Op Exp-Supplies & Materials	518	529	539	550	561	1,034	-20	2,950	3,045	3,106
	8103 Recoveries- Internal Admin Charge Payroll						18	11			
	Op Exp-Recoveries						18	11			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 421 PK-Park-North Shore Landscape		47,325	48,627	49,590	50,562	51,525	49,944	54,534	102,249	74,355	61,010
422-PK-Park-Old Orchard											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	27,211	27,876	28,422	28,975	29,537	16,645	12,688	28,432	23,473	27,760
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	1,443	1,479	1,508	1,539	1,569	9,653	3,421	2,371	3,141	3,193
	6004 Sal&Ben-Other-All										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
400-PK-Admin-Parks											
	6005 Sal&Ben-Benefit-Aux	173	177	181	185	188	1,163	422	285	377	383
	6006 Sal&Ben-Overtime-O/S						823	1,564			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	12,412	12,881	13,157	13,452	13,737	6,585	4,941	5,737	10,028	12,228
	6010 Sal&Wag-EHT	559	572	584	595	607	583	387	308	519	604
	Salary and Benefits	41,797	42,986	43,853	44,745	45,638	35,452	23,424	37,133	37,537	44,168
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7200 Utilities-Heat	1,042	1,068	1,089	1,106	1,122	997	1,196	940	985	1,011
	Op Exp-Utilities	1,042	1,068	1,089	1,106	1,122	997	1,196	940	985	1,011
	7511 Lse&Rntls-Water Lot Lease	1,349	1,376	1,403	1,431	1,460	1,271	1,271	1,271	1,296	1,322
	Lease & Rentals	1,349	1,376	1,403	1,431	1,460	1,271	1,271	1,271	1,296	1,322
	7611 Suppl-Janitorial Supplies								1,540	1,583	1,615
	7613 Suppl-Maint.Supplies	828	3,017	853	862	862	335		730	745	759
	7617 Suppl-Park Supplies										
	7634 Supp-Stock Supp-Janitorial	1,067	1,088	1,110	1,132	1,155	273	462	1,005	1,025	1,046
	Op Exp-Supplies & Materials	1,895	4,105	1,963	1,993	2,017	609	462	3,275	3,353	3,420
	8103 Recoveries- Internal Admin Charge Payroll						102	30			
	Op Exp-Recoveries						102	30			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 422 PK-Park-Old Orchard		46,082	49,534	48,308	49,275	50,235	38,430	26,383	42,619	43,171	49,921
423-PK-Park-Other											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	67,092	68,718	70,050	71,397	72,759	26,402	45,486	55,456	47,272	37,701
	6002 Sal&Ben-Overtime-I/S						247				
	6003 Sal&Ben-Aux-All	2,230	2,286	2,331	2,378	2,426	8,920	5,256	2,738	1,163	2,967
	6005 Sal&Ben-Benefit-Aux	268	274	280	285	291	1,129	685	329	140	356
	6006 Sal&Ben-Overtime-O/S						663	669			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	29,724	30,849	31,498	32,183	32,847	10,797	18,434	24,040	20,766	16,965
	6010 Sal&Wag-EHT	1,352	1,385	1,411	1,439	1,466	801	1,184	1,135	944	793
	6201 Sal&Ben-Rebill Labour Offset						-247				
	Salary and Benefits	100,666	103,511	105,570	107,682	109,788	48,713	71,714	83,697	70,285	58,782
	7004 Contr Svc-Contractors/Builders							8,109			
	Op Exp-Contracted Services							8,109			
	7117 Prf Svc-Sftwre Mnt/Upgrades							130			
	Op Exp-Consulting and Prof Services							130			
	7200 Utilities-Heat	1,957	2,006	2,046	2,077	2,108	1,884	1,938	1,176	1,147	1,691
	7201 Utilities-Light	193	198	202	205	209	280	253	204	182	188
	Op Exp-Utilities	2,150	2,204	2,248	2,282	2,316	2,164	2,191	1,380	1,329	1,879
	7511 Lse&Rntls-Water Lot Lease						651				
	Lease & Rentals						651				
	7613 Suppl-Maint.Supplies							54			
	Op Exp-Supplies & MAterials							54			
	8103 Recoveries- Internal Admin Charge Payroll						37	23			
	8104 Recoveries-Interdepartment Facilities Maintenc	141,407	145,381	148,998	152,363	155,821		79,260		79,260	134,140
	Op Exp-Recoveries	141,407	145,381	148,998	152,363	155,821	37	79,283		79,260	134,140

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
400-PK-Admin-Parks											
	4479 Other Rev-Misc. Revenue						-23	-474			
	Other Revenue						-23	-474			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 423 PK-Park-Other											
		244,223	251,096	256,816	262,327	267,926	51,542	161,008	85,077	150,874	194,801
424-PK-Park-Pioneer Memorial											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	38,417	39,349	40,112	40,884	41,665	23,042	22,536	33,700	40,291	56,253
	6003 Sal&Ben-Aux-All	2,468	2,530	2,581	2,632	2,685	5,823	5,850	1,516	2,676	1,920
	6005 Sal&Ben-Benefit-Aux	296	304	310	316	322	681	727	182	321	230
	6006 Sal&Ben-Overtime-O/S						91	1,020			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	16,587	17,221	17,580	17,959	18,326	9,187	8,511	14,725	17,712	25,280
	6010 Sal&Wag-EHT	797	817	833	849	865	649	649	687	838	1,134
	Salary and Benefits	58,566	60,220	61,415	62,640	63,864	39,474	39,293	50,810	61,838	84,817
	7004 Contr Svc-Contractors/Builders								500	510	525
	Op Exp-Contracted Services								500	510	525
	7613 Suppl-Maint.Supplies	5,528	5,639	5,752	5,867	5,984	413	13,187	290	500	510
	7617 Suppl-Park Supplies							80			
	Op Exp-Supplies & Materials	5,528	5,639	5,752	5,867	5,984	413	13,267	290	500	510
	8103 Recoveries- Internal Admin Charge Payroll						53	32			
	Op Exp-Recoveries						53	32			
	4479 Other Rev-Misc. Revenue							-512			
	Other Revenue							-512			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 424 PK-Park-Pioneer Memorial											
		64,094	65,859	67,167	68,507	69,848	39,939	52,080	51,600	62,848	85,552
425-PK-Park-Reservoir-Chestnut Way											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	7,055	7,228	7,370	7,514	7,660	1,861	2,779	3,525	5,981	9,605
	6003 Sal&Ben-Aux-All	549	563	574	585	597	1,260	1,293	410	306	417
	6005 Sal&Ben-Benefit-Aux	66	68	69	70	72	151	170	49	37	50
	6006 Sal&Ben-Overtime-O/S							60			
	6008 Sal&Ben-Benefit-O/S	3,357	3,482	3,558	3,639	3,718	760	1,142	1,509	2,574	4,286
	6010 Sal&Wag-EHT	148	152	155	158	161	67	91	77	123	195
	Salary and Benefits	11,175	11,492	11,725	11,967	12,207	4,099	5,535	5,570	9,021	14,553
	7004 Contr Svc-Contractors/Builders	3,060	3,121	3,184	3,247	3,312	3,957	1,706			
	Op Exp-Contracted Services	3,060	3,121	3,184	3,247	3,312	3,957	1,706			
	7613 Suppl-Maint.Supplies										
	7617 Suppl-Park Supplies						407				
	Op Exp-Supplies & Materials						407				
	8103 Recoveries- Internal Admin Charge Payroll						6	10			
	Op Exp-Recoveries						6	10			
	5900 Approp.From Surplus										
	Appropriation from surplus										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
400-PK-Admin-Parks											
Total 425 PK-Park-Reservoir-Chestnut Way		14,235	14,613	14,909	15,214	15,520	8,470	7,250	5,570	9,021	14,553
426-PK-Park-Rocky Point											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	300,199	307,406	313,311	319,268	325,275	137,159	143,875	133,344	164,965	232,953
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	21,735	22,029	22,269	22,515	22,765	54,787	27,752	21,647	24,175	28,116
	6004 Sal&Ben-Other-All						2,131	1,368			
	6005 Sal&Ben-Benefit-Aux	1,408	1,443	1,472	1,502	1,532	6,578	3,513	1,398	1,701	2,174
	6006 Sal&Ben-Overtime-O/S	5,000	5,000	5,000	5,000	5,000	12,861	15,889	5,000	5,000	5,000
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	141,427	146,630	149,744	153,052	156,222	54,928	58,975	47,736	72,267	92,527
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	6,083	6,229	6,349	6,470	6,592	4,471	4,221	2,340	3,493	4,377
	Salary and Benefits	475,851	488,737	498,146	507,806	517,386	272,915	255,592	211,464	271,602	365,146
	7004 Contr Svc-Contractors/Builders	15,311	15,618	15,930	16,249	16,574	8,518	15,381	7,989	11,661	12,011
	7024 Contr Svc-Tree Cutting						1,151				
	Op Exp-Contracted Services	15,311	15,618	15,930	16,249	16,574	9,669	15,381	7,989	11,661	12,011
	7105 Prf Svc-Consultant							1,755			
	Op Exp-Consulting and Prof Services							1,755			
	7201 Utilities-Light	1,717	1,764	1,811	1,860	1,910	1,448	5,107	1,604	1,628	1,672
	Op Exp-Utilities	1,717	1,764	1,811	1,860	1,910	1,448	5,107	1,604	1,628	1,672
	7511 Lse&Rntls-Water Lot Lease	991	1,016	1,036	1,052	1,067	916	916	916	934	962
	Lease & Rentals	991	1,016	1,036	1,052	1,067	916	916	916	934	962
	7607 Suppl-Consumables						599	23			
	7610 Suppl-Horticultural Supplies										
	7611 Suppl-Janitorial Supplies						443		1,810	1,846	1,030
	7613 Suppl-Maint.Supplies	2,550	2,601	2,653	2,706	2,760	544	472	3,427	3,427	3,530
	7617 Suppl-Park Supplies	2,184	2,250	2,317	2,363	2,411	1,605	2,559			
	7633 Supp-Electrical								270	275	282
	7634 Supp-Stock Supp-Janitorial	4,815	4,912	5,010	5,110	5,212	1,236	2,087	4,560	4,628	4,721
	Op Exp-Supplies & Materials	9,549	9,762	9,980	10,179	10,383	4,426	5,141	10,067	10,177	9,563
	7700 Equip-Equipment Purchase										
	7704 EQUIP-NON-CAPITALIZED						683				
	Op Exp-Equipment under \$5,000						683				
	7924 Sdry-Licenses&Royalties						104				
	7927 Sdry-Misc. Expenses	16,400	16,400	16,400	16,400	16,400	13,382	21,972	16,400	16,400	16,400
	Op Exp-Sundry	16,400	16,400	16,400	16,400	16,400	13,486	21,972	16,400	16,400	16,400
	8103 Recoveries- Internal Admin Charge Payroll						174	105			
	Op Exp-Recoveries						174	105			
	4229 Rec&Culture-Lse&Rntls-Gen Rental								-3,200	-3,248	-3,313
	Recreation and Cultural Services								-3,200	-3,248	-3,313
	4479 Other Rev-Misc. Revenue							-3,297			
	Other Revenue							-3,297			
	4628 Grnt-Other-Misc						-1,893				
	Transfer from other govt-capital other						-1,893				
	5446 Tsf-Fm-Rsv-Covid Safe Restart						-16,400	-16,400	-16,400	-16,400	
	Tsf from reserves-operating						-16,400	-16,400	-16,400	-16,400	
	5900 Approp.From Surplus										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
400-PK-Admin-Parks											
	Appropriation from surplus										
Total 426 PK-Park-Rocky Point		519,820	533,297	543,303	553,546	563,721	285,424	286,272	228,840	292,755	402,442
427-PK-Park-Shoreline											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	45,217	46,303	47,193	48,091	48,996	21,955	24,852	28,944	32,244	46,271
	6003 Sal&Ben-Aux-All	1,132	1,160	1,184	1,207	1,231	5,221	2,589	2,435	1,740	1,726
	6004 Sal&Ben-Other-All										
	6005 Sal&Ben-Benefit-Aux	136	139	142	145	148	626	427	292	209	207
	6006 Sal&Ben-Overtime-O/S						881	187			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	19,646	20,388	20,810	21,253	21,681	7,896	13,084	14,601	14,868	21,496
	6010 Sal&Wag-EHT	904	926	943	961	979	609	688	612	663	936
	Salary and Benefits	67,034	68,916	70,272	71,657	73,035	37,188	41,827	46,884	49,724	70,637
	7000 Contr Svc-Banner Program						50				
	7004 Contr Svc-Contractors/Builders	25,500	26,010	26,530	27,061	27,602	23,500	554	19,853	20,250	40,351
	Op Exp-Contracted Services	25,500	26,010	26,530	27,061	27,602	23,550	554	19,853	20,250	40,351
	7105 Prf Svc-Consultant							306			
	Op Exp-Consulting and Prof Services							306			
	7511 Lse&Rntls-Water Lot Lease	663	676	690	704	718		433			
	Lease & Rentals	663	676	690	704	718		433			
	7610 Suppl-Horticultural Supplies										
	7613 Suppl-Maint.Supplies	3,206	3,270	3,335	3,402	3,470	6,162	783	2,850	4,000	4,080
	7617 Suppl-Park Supplies										
	7624 Suppl-Signs							214			
	Op Exp-Supplies & Materials	3,206	3,270	3,335	3,402	3,470	6,162	997	2,850	4,000	4,080
	7700 Equip-Equipment Purchase										
	Op Exp-Equipment under \$5,000										
	8103 Recoveries- Internal Admin Charge Payroll						23	41			
	Op Exp-Recoveries						23	41			
	9406 Tsf To Rsv-Future Operating							19,696			
	Tsf to reserves-operating							19,696			
	5406 Tsf-Fm-Rsv-Future Operating										-19,696
	Tsf from reserves-operating										-19,696
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 427 PK-Park-Shoreline		96,403	98,873	100,827	102,823	104,825	66,923	63,854	69,587	73,974	95,372
428-PK-Park-Town Centre											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	40,851	41,841	42,651	43,472	44,301	27,678	25,760	28,368	31,134	36,475
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	2,550	2,614	2,666	2,719	2,773	8,140	6,045	2,456	1,895	2,755
	6004 Sal&Ben-Other-All						35	23			
	6005 Sal&Ben-Benefit-Aux	306	314	320	326	333	1,193	748	295	227	331
	6006 Sal&Ben-Overtime-O/S						212	492			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	17,767	18,444	18,830	19,236	19,630	11,884	11,475	12,487	13,706	16,389
	6010 Sal&Wag-EHT	846	867	884	901	918	816	747	601	644	765
	Salary and Benefits	62,320	64,078	65,350	66,653	67,954	49,958	45,290	44,208	47,606	56,715

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
400-PK-Admin-Parks											
	7004 Contr Svc-Contractors/Builders	9,543	9,734	9,929	32,473	10,330	6,434	19,856	2,880	2,923	2,982
	Op Exp-Contracted Services	9,543	9,734	9,929	32,473	10,330	6,434	19,856	2,880	2,923	2,982
	7610 Suppl-Horticultural Supplies										
	7613 Suppl-Maint.Supplies	1,530	1,561	1,592	1,624	1,656	295		2,175	1,523	1,553
	7617 Suppl-Park Supplies							49			
	Op Exp-Supplies & Materials	1,530	1,561	1,592	1,624	1,656	295	49	2,175	1,523	1,553
	7700 Equip-Equipment Purchase										
	Op Exp-Equipment under \$5,000										
	8103 Recoveries- Internal Admin Charge Payroll						45	44			
	Op Exp-Recoveries						45	44			
	4220 Rec&Culture-Field User Fees	-55,267	-56,372	-57,500	-58,650	-59,822	-50,599	-41,521	-68,845	-69,878	-54,183
	Recreation and Cultural Services	-55,267	-56,372	-57,500	-58,650	-59,822	-50,599	-41,521	-68,845	-69,878	-54,183
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 428 PK-Park-Town Centre		18,126	19,000	19,371	42,100	20,118	6,133	23,717	-19,582	-17,826	7,066
429-PK-Park-Urban Forest											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	263,011	268,674	273,226	277,665	282,221	156,437	118,721	137,073	117,859	196,002
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	11,483	11,770	12,005	12,245	12,490	6,153	27,225	2,714	1,929	2,035
	6004 Sal&Ben-Other-All						24				
	6005 Sal&Ben-Benefit-Aux	1,378	1,412	1,441	1,469	1,499	738	3,367	326	232	244
	6006 Sal&Ben-Overtime-O/S						10,508	11,014			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	110,716	114,429	116,909	119,584	122,073	79,307	66,744	71,471	68,136	72,507
	6009 Sal&Ben - Project Offset	0									
	6010 Sal&Wag-EHT	3,947	4,038	4,113	4,188	4,262	4,238	3,786	2,726	2,336	2,506
	6201 Sal&Ben-Rebill Labour Offset						-576				
	Salary and Benefits	390,535	400,325	407,694	415,152	422,545	256,830	230,858	214,309	190,491	273,294
	7004 Contr Svc-Contractors/Builders	5,828	5,945	6,064	6,185	6,309	940	5,394	680	694	5,714
	7023 Contr Svc-Tree Chipping & Disposal						1,554				
	7024 Contr Svc-Tree Cutting	139,193	143,369	147,670	150,623	153,635	97,805	139,177	98,838	100,815	103,839
	7025 Contr Svc-Tree Planting	10,200	10,404	10,612	10,824	11,041		3,723			
	Op Exp-Contracted Services	155,221	159,717	164,345	167,633	170,985	100,299	148,294	99,518	101,508	109,554
	7105 Prf Svc-Consultant										
	7117 Prf Svc-Sftwre Mnt/Upgrades							161			
	Op Exp-Consulting and Prof Services							161			
	7610 Suppl-Horticultural Supplies	5,000	5,000	5,000	5,000	5,000		1,153			5,000
	7613 Suppl-Maint.Supplies	7,942	8,101	8,263	8,428	8,596	7,128	8,022	2,440	2,489	7,539
	7617 Suppl-Park Supplies										
	7624 Suppl-Signs							131			
	7627 Suppl-Technical Supplies							46			
	7635 Supp-Stock Supp-Maintenance						67				
	7638 Suppl-Trees										
	Op Exp-Supplies & Materials	12,942	13,101	13,263	13,428	13,596	7,194	9,352	2,440	2,489	12,539
	7927 Sdry-Misc. Expenses							2,556			
	7998 Sdry-Rebill Expense Offset						-3,422	830			
	7999 Sdry-Rebill Expense						3,422	-830			
	Op Exp-Sundry							2,556			
	8103 Recoveries- Internal Admin Charge Payroll						167	155			

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
400-PK-Admin-Parks											
	Op Exp-Recoveries						167	155			
	9445 Tsf-To-Rsv-Urban Forest							53,255			
	Tsf to reserves-operating							53,255			
	4437 Lcns&Prm-Tree Cutting	-37,384	-37,384	-37,384	-37,384	-37,384	-29,352	-150,014			-37,384
	Rev-own sources-licenses	-37,384	-37,384	-37,384	-37,384	-37,384	-29,352	-150,014			-37,384
	4479 Other Rev-Misc. Revenue						-87	-129			
	Other Revenue						-87	-129			
	4628 Grnt-Other-Misc						-18,750				
	Transfer from other govt-capital other						-18,750				
	5405 Tsf-Fm-Rsv-Dvlpmnt Process	-47,857	-49,138	-50,103	-51,097	-52,058					-45,889
	Tsf from reserves-operating	-47,857	-49,138	-50,103	-51,097	-52,058					-45,889
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 429 PK-Park-Urban Forest											
		473,457	486,620	497,815	507,732	517,685	316,302	294,489	316,267	294,489	312,113
431-PK-Park-Westhill											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	31,809	32,579	33,210	33,849	34,494	26,325	25,615	22,283	23,754	34,240
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	2,281	2,338	2,385	2,433	2,481	5,215	5,409	1,635	1,794	1,724
	6005 Sal&Ben-Benefit-Aux	274	281	286	292	298	626	668	196	215	207
	6006 Sal&Ben-Overtime-O/S						552	356			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	13,846	14,373	14,673	14,990	15,297	11,982	10,424	9,291	10,503	15,406
	6010 Sal&Wag-EHT	665	681	694	707	721	746	714	466	498	701
	Salary and Benefits	48,874	50,251	51,249	52,271	53,291	45,445	43,186	33,871	36,764	52,278
	7004 Contr Svc-Contractors/Builders	4,682	4,775	4,871	4,968	5,068	4,451	4,001	4,500	4,500	4,590
	Op Exp-Contracted Services	4,682	4,775	4,871	4,968	5,068	4,451	4,001	4,500	4,500	4,590
	7117 Prf Svc-Sftwre Mnt/Upgrades										
	Op Exp-Consulting and Prof Services										
	7610 Suppl-Horticultural Supplies										
	7613 Suppl-Maint.Supplies	2,550	2,601	2,653	2,706	2,760	871	475	2,540	2,591	2,669
	Op Exp-Supplies & Materials	2,550	2,601	2,653	2,706	2,760	871	475	2,540	2,591	2,669
	7700 Equip-Equipment Purchase										
	Op Exp-Equipment under \$5,000										
	8103 Recoveries- Internal Admin Charge Payroll						40	49			
	Op Exp-Recoveries						40	49			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 431 PK-Park-Westhill											
		56,106	57,628	58,773	59,945	61,119	50,806	47,711	40,911	43,854	59,537
432-PK-Civic Centre Landscaping											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	36,105	36,989	37,714	38,449	39,195	22,278	28,787	33,458	33,507	37,278
	6003 Sal&Ben-Aux-All	6,508	6,545	6,576	6,608	1,640	9,949	3,535	6,006	6,406	8,290
	6005 Sal&Ben-Benefit-Aux	181	185	189	193	197	1,196	481	121	169	395

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
400-PK-Admin-Parks											
	6006 Sal&Ben-Overtime-O/S							189			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	14,502	15,075	15,387	15,712	16,031	7,684	9,831	14,880	13,482	15,822
	6010 Sal&Wag-EHT	733	751	766	781	796	688	718	672	681	791
	Salary and Benefits	58,029	59,547	60,632	61,743	57,859	41,795	43,542	55,137	54,244	62,577
	7610 Suppl-Horticultural Supplies										
	7613 Suppl-Maint.Supplies	100	102	104	106	108		145	570	581	599
	7617 Suppl-Park Supplies						110				
	Op Exp-Supplies & Materials	100	102	104	106	108	110	145	570	581	599
	8103 Recoveries- Internal Admin Charge Payroll						41	23			
	Op Exp-Recoveries						41	23			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 432 PK-Civic Centre Landscaping		58,129	59,649	60,736	61,849	57,967	41,946	43,710	55,707	54,825	63,175
433-PK-Klahanie Greenway											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	5,545	5,680	5,791	5,904	6,018	4,274	3,297	5,427	5,540	6,464
	6003 Sal&Ben-Aux-All	6,228	6,334	6,420	4,509	4,599	1,225	10,010	2,879	2,278	2,405
	6005 Sal&Ben-Benefit-Aux	507	520	530	541	552	147	1,254	105	33	49
	6006 Sal&Ben-Overtime-O/S							179			
	6008 Sal&Ben-Benefit-O/S	2,270	2,359	2,408	2,459	2,509	1,803	1,364	2,432	2,324	2,815
	6010 Sal&Wag-EHT	191	195	199	203	207	124	272	123	113	134
	Salary and Benefits	14,740	15,088	15,349	13,615	13,884	7,574	16,377	10,967	10,289	11,867
	7004 Contr Svc-Contractors/Builders	11,803	12,039	12,279	12,525	12,775		7,108	1,710	1,744	11,571
	Op Exp-Contracted Services	11,803	12,039	12,279	12,525	12,775		7,108	1,710	1,744	11,571
	7610 Suppl-Horticultural Supplies										
	Op Exp-Supplies & Materials										
	7700 Equip-Equipment Purchase										
	Op Exp-Equipment under \$5,000										
	8103 Recoveries- Internal Admin Charge Payroll						13	10			
	Op Exp-Recoveries						13	10			
	5421 Tsf-Fm-Rsv-Klahanie Greenway	-26,543	-27,127	-27,628	-26,140	-26,660	-7,574	-23,495	-12,595	-11,910	-23,295
	Tsf from reserves-operating	-26,543	-27,127	-27,628	-26,140	-26,660	-7,574	-23,495	-12,595	-11,910	-23,295
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 433 PK-Klahanie Greenway		0	0	0	0	0	13		82	123	143
434-PK-Mosaic											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	3,846	3,939	4,016	4,093	4,172	2,147	3,410	1,811	2,626	2,858
	6003 Sal&Ben-Aux-All	282	289	295	301	307	711	670	258	190	235
	6005 Sal&Ben-Benefit-Aux	34	35	35	36	37	85	81	31	23	28
	6006 Sal&Ben-Overtime-O/S							177			
	6008 Sal&Ben-Benefit-O/S	1,632	1,694	1,730	1,767	1,803	772	1,317	780	1,117	1,255
	6010 Sal&Wag-EHT	80	82	84	86	87	62	95	40	55	60
	Salary and Benefits	5,874	6,040	6,160	6,283	6,406	3,778	5,751	2,920	4,010	4,436
	7004 Contr Svc-Contractors/Builders										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
400-PK-Admin-Parks											
	Op Exp-Contracted Services										
	7613 Suppl-Maint.Supplies										
	Op Exp-Supplies & Materials										
	8103 Recoveries- Internal Admin Charge Payroll						11	19			
	Op Exp-Recoveries						11	19			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 434 PK-Mosaic		5,874	6,040	6,160	6,283	6,406	3,789	5,770	2,920	4,010	4,436
435-PK-RPP Boathouse Restaurant											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	11,789	12,074	12,308	12,544	12,783	5,887	11,646	6,749	8,225	9,572
	6003 Sal&Ben-Aux-All	802	822	838	855	872	2,937	1,906	407	279	972
	6005 Sal&Ben-Benefit-Aux	96	99	101	103	105	355	230	49	33	117
	6006 Sal&Ben-Overtime-O/S						1,283				
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	5,162	5,358	5,470	5,588	5,702	2,066	4,037	2,976	3,743	4,329
	6010 Sal&Wag-EHT	246	251	256	261	266	210	299	140	166	206
	Salary and Benefits	18,094	18,603	18,973	19,351	19,728	12,738	18,118	10,320	12,446	15,195
	7004 Contr Svc-Contractors/Builders						1,763				
	Op Exp-Contracted Services						1,763				
	7613 Suppl-Maint.Supplies										
	Op Exp-Supplies & Materials										
	8103 Recoveries- Internal Admin Charge Payroll						7				
	Op Exp-Recoveries						7				
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 435 PK-RPP Boathouse Restaurant		18,094	18,603	18,973	19,351	19,728	14,509	18,118	10,320	12,446	15,195
436-PK-Westhill Greenway											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	1,058	1,082	1,102	1,122	1,143	1,729	1,624	566	1,024	1,249
	6003 Sal&Ben-Aux-All								17		
	6005 Sal&Ben-Benefit-Aux								2		
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	527	545	557	569	580	612	811	253	515	653
	6010 Sal&Wag-EHT	21	21	21	22	22	39	40	11	20	24
	Salary and Benefits	1,605	1,649	1,680	1,713	1,745	2,380	2,475	849	1,559	1,925
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7105 Prf Svc-Consultant										
	Op Exp-Consulting and Prof Services										
	7613 Suppl-Maint.Supplies	232	236	241	246	251		682	335	347	357
	Op Exp-Supplies & Materials	232	236	241	246	251		682	335	347	357
	8103 Recoveries- Internal Admin Charge Payroll						5				
	Op Exp-Recoveries						5				

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
400-PK-Admin-Parks											
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 436 PK-Westhill Greenway											
		1,836	1,885	1,921	1,959	1,996	2,385	3,157	1,184	1,906	2,283
437-PK-Sycamore Park											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	1,116	1,143	1,165	1,188	1,210	499	934	1,189	1,178	765
	6003 Sal&Ben-Aux-All						208	326	162		
	6005 Sal&Ben-Benefit-Aux						25	39	19		
	6008 Sal&Ben-Benefit-O/S	468	486	496	507	517	264	486	537	490	336
	6010 Sal&Wag-EHT	22	22	23	23	24	16	30	26	23	15
	Salary and Benefits	1,605	1,651	1,684	1,717	1,751	1,012	1,814	1,934	1,692	1,116
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7610 Suppl-Horticultural Supplies	1,133	1,155	1,178	1,202	1,226	1,070		1,057	1,078	1,110
	Op Exp-Supplies & Materials	1,133	1,155	1,178	1,202	1,226	1,070		1,057	1,078	1,110
	8103 Recoveries- Internal Admin Charge Payroll						1	5			
	Op Exp-Recoveries						1	5			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 437 PK-Sycamore Park											
		2,738	2,806	2,862	2,919	2,977	2,083	1,819	2,991	2,770	2,227
438-PK-New Trail From FPW to COQ border											
	6001 Sal&Ben-Wages	1,749	1,790	1,823	1,857	1,890	228	1,249	2,241	2,380	2,063
	6003 Sal&Ben-Aux-All						704		758		
	6005 Sal&Ben-Benefit-Aux						84		91		
	6008 Sal&Ben-Benefit-O/S	828	858	875	894	912	65	583	976	1,221	1,042
	6010 Sal&Wag-EHT	34	35	36	36	37	18	30	58	46	40
	Salary and Benefits	2,611	2,682	2,734	2,787	2,839	1,099	1,863	4,124	3,648	3,145
	7610 Suppl-Horticultural Supplies										
	Op Exp-Supplies & Materials										
	7700 Equip-Equipment Purchase										
	Op Exp-Equipment under \$5,000										
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 438 PK-New Trail From FPW to COQ border											
		2,611	2,682	2,734	2,787	2,839	1,099	1,863	4,124	3,648	3,145
439-PK-Suter Brook Greenway											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	4,078	4,174	4,252	4,330	4,408	837	780	7,634	5,810	5,034
	6003 Sal&Ben-Aux-All						368	5,357	1,290		
	6005 Sal&Ben-Benefit-Aux						44	643	155		
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	1,916	1,985	2,026	2,069	2,110	272	366	3,758	2,988	2,550
	6010 Sal&Wag-EHT	80	81	83	84	86	25	119	174	113	98
	Salary and Benefits	6,074	6,240	6,361	6,483	6,604	1,546	7,265	13,011	8,911	7,682
	7004 Contr Svc-Contractors/Builders										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
400-PK-Admin-Parks											
	Op Exp-Contracted Services										
	7610 Suppl-Horticultural Supplies						2,196				
	Op Exp-Supplies & Materials						2,196				
	5420 Tsf-Fm-Rsv-Onni Suterbrook	-6,074	-6,240	-6,361	-6,483	-6,604	-3,742	-7,265	-20,400	-8,827	-7,478
	Tsf from reserves-operating	-6,074	-6,240	-6,361	-6,483	-6,604	-3,742	-7,265	-20,400	-8,827	-7,478
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 439 PK-Suter Brook Greenway		0					0		-7,389	84	204
440-PK-Lacrosse box - Maintenance											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	70	71	73	74	75	89	84	1,896	2,302	2,198
	6006 Sal&Ben-Overtime-O/S						281	42			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	751	752	33	33	34	48	51	816	1,015	946
	6010 Sal&Wag-EHT	1	1	1	1	1	7	3	4	12	10
	Salary and Benefits	822	825	107	109	111	424	180	2,715	3,329	3,154
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7927 Sdry-Misc. Expenses						187		10,000	19,813	10,000
	Op Exp-Sundry						187		10,000	19,813	10,000
	8103 Recoveries- Internal Admin Charge Payroll										
	Op Exp-Recoveries										
	9406 Tsf To Rsv-Future Operating						9,813				
	Tsf to reserves-operating						9,813				
	5406 Tsf-Fm-Rsv-Future Operating							-9,813		-9,813	
	Tsf from reserves-operating							-9,813		-9,813	
Total 440 PK-Lacrosse box - Maintenance		822	825	107	109	111	10,425	-9,633	12,715	13,329	13,154
441-PK-ICFH Landscaping											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	5,269	5,395	5,498	5,603	5,708	5,330	5,417	3,060	3,036	3,237
	6003 Sal&Ben-Aux-All						2,180	1,796	144		
	6005 Sal&Ben-Benefit-Aux						262	220	17		
	6006 Sal&Ben-Overtime-O/S						33				
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	2,457	2,547	2,601	2,658	2,713	1,675	1,869	1,414	1,383	1,544
	6010 Sal&Wag-EHT	103	105	107	109	111	159	157	62	59	63
	Salary and Benefits	7,828	8,047	8,207	8,370	8,532	9,639	9,458	4,698	4,478	4,844
	7610 Suppl-Horticultural Supplies	1,061	1,082	1,104	1,126	1,148	1,070		1,000	1,020	1,040
	Op Exp-Supplies & Materials	1,061	1,082	1,104	1,126	1,148	1,070		1,000	1,020	1,040
	8103 Recoveries- Internal Admin Charge Payroll						16				
	Op Exp-Recoveries						16				
	5900 Approp.From Surplus										
	Appropriation from surplus										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
400-PK-Admin-Parks											
Total 441 PK-ICFH Landscaping		8,889	9,130	9,311	9,496	9,680	10,725	9,458	5,698	5,498	5,885
475-PK-Vehicle Charges											
	6001 Sal&Ben-Wages										
	6003 Sal&Ben-Aux-All										
	6005 Sal&Ben-Benefit-Aux										
	6008 Sal&Ben-Benefit-O/S										
	Salary and Benefits										
	7004 Contr Svc-Contractors/Builders						700	1,124			
	7018 Contr Svc-Printing							291			
	Op Exp-Contracted Services						700	1,415			
	7303 Communic-Delivery/Courier										
	Op Exp-Communications										
	7403 Insurance-Vehicle	23,947	25,145	26,402	27,722	29,108	23,030	20,417	24,403	25,143	26,166
	Insurance & Claims	23,947	25,145	26,402	27,722	29,108	23,030	20,417	24,403	25,143	26,166
	7505 Lse&Rntls-Leased Equipment						3,413				
	7509 Lse&Rntls-Vehicles	34,944	19,909	20,949	22,011	23,093	43,921	45,726	37,225	38,062	29,354
	Lease & Rentals	34,944	19,909	20,949	22,011	23,093	47,335	45,726	37,225	38,062	29,354
	7613 Suppl-Maint.Supplies										
	Op Exp-Supplies & Materials										
	7702 Equip-Fuel	72,277	74,445	76,679	78,212	79,776	59,360	71,145	66,150	67,473	69,497
	7703 Equip-Maint-Vehicles	46,800	48,204	49,650	50,643	51,656	32,368	63,356	26,900	27,438	40,000
	7706 Equip-Replacement Provision	220,025	254,241	267,806	278,637	278,637	134,228	154,512	134,228	154,512	176,397
	7707 Equip-Vehicle Charges						-1,279				
	7708 Equip-Chargeout Recovery						-359,341	-425,964	-365,706	-397,658	-438,044
	7715 Equip-Garage Charges-Preventiv Main	51,793	53,250	54,384	55,466	56,648	72,557	14,861	93,395	35,489	44,536
	7717 Equip-Garage Charges-Reactive Main	53,556	54,749	55,655	56,592	56,592	6,042	69,915		49,540	52,096
	Op Exp-Equipment under \$5,000	444,452	484,889	504,175	519,551	523,310	-56,065	-52,176	-45,033	-63,206	-55,518
	4479 Other Rev-Misc. Revenue							-383			
	Other Revenue							-383			
	5446 Tsf-Fm-Rsv-Covid Safe Restart						-15,000	-15,000	-15,000	-15,000	
	Tsf from reserves-operating						-15,000	-15,000	-15,000	-15,000	
Total 475 PK-Vehicle Charges		503,343	529,943	551,526	569,283	575,511	0	0	1,595	-15,000	2
442-PK-Snow Removal											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	25,454	26,065	26,566	27,071	27,580	12,629	18,407	2,785	14,562	17,482
	6002 Sal&Ben-Overtime-I/S							89			
	6003 Sal&Ben-Aux-All	5,033	5,159	5,262	5,367	5,475	6,070	11,965	1,567	1,711	2,007
	6004 Sal&Ben-Other-All						363	242			
	6005 Sal&Ben-Benefit-Aux	604	619	631	644	657	728	1,444	188	205	241
	6006 Sal&Ben-Overtime-O/S						14,978	18,840			
	6007 Sal&Ben-Benefit-I/S							2			
	6008 Sal&Ben-Benefit-O/S	11,777	12,213	12,471	12,744	13,006	5,683	9,549	1,263	6,951	8,250
	6010 Sal&Wag-EHT	595	609	621	633	645	490	1,010	85	317	380
	Salary and Benefits	43,463	44,665	45,551	46,459	47,362	40,943	61,548	5,887	23,748	28,360
	7613 Suppl-Maint.Supplies	30,600	31,212	31,836	32,473	33,122	32,690	21,189		4,000	30,000
	7617 Suppl-Park Supplies										
	7629 Suppl-Working Lunches/Food										
	Op Exp-Supplies & Materials	30,600	31,212	31,836	32,473	33,122	32,690	21,189		4,000	30,000

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
400-PK-Admin-Parks											
	7701 Equip-Equipment Replacement										
	Op Exp-Equipment under \$5,000										
	8103 Recoveries- Internal Admin Charge Payroll						57	24			
	Op Exp-Recoveries						57	24			
Total 442 PK-Snow Removal		74,063	75,877	77,387	78,932	80,485	73,690	82,762	5,887	27,748	58,360
443-PK-Designated Anchorage Area (DAA)											
	6001 Sal&Ben-Wages	5,816	5,824	5,830	5,837	343		291		5,500	5,500
	6003 Sal&Ben-Aux-All										
	6005 Sal&Ben-Benefit-Aux										
	6008 Sal&Ben-Benefit-O/S	139	144	147	150	153		94			
	6010 Sal&Wag-EHT	6	6	6	7	7		6			
	Salary and Benefits	5,961	5,974	5,984	5,993	503		391		5,500	5,500
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7105 Prf Svc-Consultant										
	Op Exp-Consulting and Prof Services										
	7401 Insurance-Liability									5,500	5,500
	7402 Insurance-Property										
	Insurance & Claims									5,500	5,500
	7613 Suppl-Maint.Supplies	1,000	1,000	1,000	1,000	1,000				1,000	1,000
	Op Exp-Supplies & Materials	1,000	1,000	1,000	1,000	1,000				1,000	1,000
	8001 Grnt&Donatns-Waiver Of Rent							181			
	Op Exp-Grants & Donations							181			
Total 443 PK-Designated Anchorage Area (DAA)		6,961	6,974	6,984	6,993	1,503		572		12,000	12,000
446-PK-Tidal Park											
	6001 Sal&Ben-Wages	2,087	2,113	2,134	2,156	1,178		860		1,000	1,000
	6003 Sal&Ben-Aux-All										
	6005 Sal&Ben-Benefit-Aux										
	6008 Sal&Ben-Benefit-O/S	487	506	516	528	538		515			
	6010 Sal&Wag-EHT	21	22	22	23	23		23			
	Salary and Benefits	2,595	2,640	2,673	2,706	1,739		1,398		1,000	1,000
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7105 Prf Svc-Consultant										
	Op Exp-Consulting and Prof Services										
	7613 Suppl-Maint.Supplies										
	7624 Suppl-Signs	1,530	1,561	1,592	1,624	1,656				1,500	1,500
	Op Exp-Supplies & Materials	1,530	1,561	1,592	1,624	1,656				1,500	1,500
Total 446 PK-Tidal Park		4,125	4,201	4,264	4,330	3,395		1,398		2,500	2,500
445-PK-New Park (Under Construction)											
	6001 Sal&Ben-Wages	7,929	7,940	7,948	7,957	465	31	345		7,500	7,514
	6003 Sal&Ben-Aux-All										
	6005 Sal&Ben-Benefit-Aux										
	6008 Sal&Ben-Benefit-O/S	190	197	201	206	210	9	122			6
	6010 Sal&Wag-EHT	8	9	9	9	9	1	8			0
	Salary and Benefits	8,128	8,145	8,158	8,171	684	40	474		7,500	7,521

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
400-PK-Admin-Parks											
	7004 Contr Svc-Contractors/Builders										
	7024 Contr Svc-Tree Cutting							1,625			
	Op Exp-Contracted Services							1,625			
	7105 Prf Svc-Consultant										
	Op Exp-Consulting and Prof Services										
	7610 Suppl-Horticultural Supplies	1,000	1,000	1,000	1,000	1,000				1,000	1,000
	7613 Suppl-Maint.Supplies									500	500
	Op Exp-Supplies & Materials	1,000	1,000	1,000	1,000	1,000				1,500	1,500
Total 445 PK-New Park (Under Construction)		9,128	9,145	9,158	9,171	1,684	40	2,099		9,000	9,021
Total Parks		3,839,420	3,978,162	4,075,264	4,222,986	4,229,114	2,529,885	2,740,271	2,565,612	2,821,318	3,265,318

Recreation

2024 - 2028 Operating Budget

Budget Highlights

Recreation - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Revenues		-3,435,993	-3,478,928	-3,547,360	-3,619,057	-3,690,704
Recreation and Cultural Services		-3,332,964	-3,374,798	-3,442,108	-3,512,660	-3,583,139
Other Revenue		-73,029	-74,130	-75,252	-76,397	-77,565
Transfer from other govt-prov'l conditional		-29,000	-29,000	-29,000	-29,000	-29,000
Transfer from other govt-capital other		-1,000	-1,000	-1,000	-1,000	-1,000
Expenses		5,322,574	5,450,511	5,570,424	5,658,097	5,762,162
Salary and Benefits		4,779,566	4,904,290	5,021,599	5,102,287	5,204,333
Personnel Services		16,461	16,692	16,924	17,156	17,389
Contracted Services		80,930	80,930	80,930	80,930	80,930
Consulting and Prof Services		35,700	36,414	37,142	37,885	38,643
Communications		56,700	56,700	56,700	56,700	56,700
Lease & Rentals		10,000	10,000	10,000	10,000	10,000
Equipment under \$5,000		36,374	36,575	36,740	36,866	36,993
Supplies & Materials		112,293	109,152	110,418	111,084	111,763
Sundry		119,160	124,369	124,582	129,799	130,021
Grants & Donations		4,600	4,600	4,600	4,600	4,600
Tsf to reserves-capital		70,790	70,790	70,790	70,790	70,790
Total		1,886,581	1,971,583	2,023,064	2,039,040	2,071,458

Recreation - Budget Drivers		PLN 2024
Revenue Changes		-80,844
Misc/Other Revenues		-19,029
Grant		-27,000
Program and User Fees		-34,815
Salary Adjustments		240,476
Salary and Wages		145,689
Benefits and Overhead		94,787
Operating Expenses		12,318
Personnel - Training, Prof. Dues		231
Supplies and Materials		10,343
Sundry/ Miscellaneous		210
Equipment/Vehicle		1,534
Total		171,950

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
230-RS-Admin-Recreation											
	6000 Sal&Ben-Salaries	518,329	531,287	541,913	552,751	563,806	438,852	375,538	390,716	400,767	502,922
	6001 Sal&Ben-Wages										
	6002 Sal&Ben-Overtime-I/S						101	-44			
	6003 Sal&Ben-Aux-All	54,204	55,559	56,671	57,804	58,960	11,714	49,643	106,359	106,578	325,889
	6004 Sal&Ben-Other-All						11,855	3,854			
	6005 Sal&Ben-Benefit-Aux	9,757	10,001	10,201	10,405	10,613	1,610	8,087	8,717	8,890	43,041
	6007 Sal&Ben-Benefit-I/S	131,587	135,800	138,516	141,286	144,112	108,852	95,780	100,773	104,740	108,588
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT	11,164	11,444	11,672	11,906	12,144	9,522	8,923	8,563	8,778	9,263
	Salary and Benefits	725,042	744,091	758,973	774,152	789,635	582,505	541,782	615,128	629,753	989,703
	6101 HR-Cnvntns,Dues&Act.	4,400	4,600	4,800	5,000	5,200	1,989	4,180	2,900	4,000	4,200
	6104 HR-Mileage/Vehicle Allow.	1,561	1,592	1,624	1,656	1,689	1,274	1,729	1,530	1,530	1,530
	6109 HR-Corp. Dues & Board/Committee Cnvnt						180	60			
	6112 HR-Trng&Educ-Dept	9,000	9,000	9,000	9,000	9,000	1,415	3,770	8,250	9,000	9,000
	Personnel Services	14,961	15,192	15,424	15,656	15,889	4,858	9,739	12,680	14,530	14,730
	7004 Contr Svc-Contractors/Builders						975	936			
	7050 Contr Svc-Operating Projects										
	Op Exp-Contracted Services						975	936			
	7105 Prf Svc-Consultant										
	7117 Prf Svc-Sftwre Mnt/Upgrades	35,700	36,414	37,142	37,885	38,643	32,493	31,421	31,000	35,000	35,700
	Op Exp-Consulting and Prof Services	35,700	36,414	37,142	37,885	38,643	32,493	31,421	31,000	35,000	35,700
	7202 Utilities-Other										
	Op Exp-Utilities										
	7300 Communic-Advertising	56,700	56,700	56,700	56,700	56,700	4,981	13,993	55,633	77,000	56,700
	7303 Communic-Delivery/Courier							12			
	Op Exp-Communications	56,700	56,700	56,700	56,700	56,700	4,981	14,004	55,633	77,000	56,700
	7402 Insurance-Property							31			
	Insurance & Claims							31			
	7505 Lse&Rntls-Leased Equipment	10,000	10,000	10,000	10,000	10,000	3,120	9,679	9,000	10,000	10,000
	Lease & Rentals	10,000	10,000	10,000	10,000	10,000	3,120	9,679	9,000	10,000	10,000
	7606 Suppl-Computer Supplies										
	7613 Suppl-Maint.Supplies						384				
	7615 Suppl-Misc. Supplies						89	46			
	7619 Suppl-Prog. Supplies						5	29	-300	-300	
	7624 Suppl-Signs						154				
	7625 Suppl-Spec Office&Process Suppl	13,000	13,000	13,000	13,000	13,000	3,088	8,964	11,000	13,000	13,000
	7626 Suppl-Standard Office Supplies	10,300	10,558	10,769	10,930	11,094	2,363	4,376	12,000	10,000	10,000
	7627 Suppl-Technical Supplies							132			
	7631 Suppl-Promo Wear										
	Op Exp-Supplies & Materials	23,300	23,558	23,769	23,930	24,094	6,084	13,547	22,700	22,700	23,000
	7710 Equip-Capital Lease Interest						31	4			
	7712 Equip-Maintenance	28,340	28,340	28,340	28,340	28,340	9,998	12,274	28,640	38,115	28,340
	Op Exp-Equipment under \$5,000	28,340	28,340	28,340	28,340	28,340	10,029	12,278	28,640	38,115	28,340
	7901 Sdry-Bank Charges	100,000	105,000	105,000	110,000	110,000	48,238	90,257	61,400	63,400	100,000
	7912 Sdry-Debt-Principal						4,452	1,887			
	7917 Sdry-Fee Subsidies	1,350	1,350	1,350	1,350	1,350		356	1,350	1,350	1,350
	7927 Sdry-Misc. Expenses	3,600	3,600	3,600	3,600	3,600	2,497	4,065	3,600	3,600	3,600
	7929 Sdry-Other Intrst Charges						244				
	7930 Sdry-Prog. Services	1,000	1,000	1,000	1,000	1,000		35	1,000	1,000	1,000
	7935 Sdry-Special Projects	3,010	3,015	3,020	3,025	3,030			3,000	3,000	3,000
	7997 AP Holding							602			
	Op Exp-Sundry	108,960	113,965	113,970	118,975	118,980	55,431	97,202	70,350	72,350	108,950
	8001 Grnt&Donatns-Waiver Of Rent	3,600	3,600	3,600	3,600	3,600	367	2,246	3,600	3,600	3,600
	Op Exp-Grants & Donations	3,600	3,600	3,600	3,600	3,600	367	2,246	3,600	3,600	3,600

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
230-RS-Admin-Recreation											
	8103 Recoveries- Internal Admin Charge Payroll						530	380			
	8104 Recoveries-Interdepartment Facilities Maintena										
	Op Exp-Recoveries						530	380			
	9406 Tsf To Rsv-Future Operating						9,475				
	Tsf to reserves-operating						9,475				
	4222 Rec&Culture-Program Fees	-16,000	-16,000	-16,000	-16,000	-16,000	-1,780	-15,320		-500	-16,000
	Recreation and Cultural Services	-16,000	-16,000	-16,000	-16,000	-16,000	-1,780	-15,320		-500	-16,000
	4460 Other Rev-Advertising	-17,000	-17,000	-17,000	-17,000	-17,000	-634		-10,000	-10,000	-3,000
	4463 Other Rev-Donations						-980	-980			
	4479 Other Rev-Misc. Revenue	-1,000	-1,000	-1,000	-1,000	-1,000	-34	603		-1,000	-1,000
	Other Revenue	-18,000	-18,000	-18,000	-18,000	-18,000	-1,648	-377	-10,000	-11,000	-4,000
	5406 Tsf-Fm-Rsv-Future Operating							-9,475		-9,475	
	5446 Tsf-Fm-Rsv-Covid Safe Restart						-1,082,668		-1,082,668		
	Tsf from reserves-operating						-1,082,668	-9,475	-1,082,668	-9,475	
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 230 RS-Admin-Recreation		972,602	997,859	1,013,917	1,035,238	1,051,881	-375,248	708,073	-243,937	882,073	1,250,723
231-RS-General Summer Programs											
	6003 Sal&Ben-Aux-All	143,384	146,969	149,908	152,907	155,965	105,869	131,007	91,964	93,775	135,049
	6005 Sal&Ben-Benefit-Aux	17,206	17,636	17,989	18,349	18,716	12,709	15,721	11,036	11,253	16,206
	6010 Sal&Wag-EHT	2,796	2,866	2,923	2,982	3,041	1,985	2,481	1,793	1,829	2,633
	Salary and Benefits	163,386	167,471	170,821	174,237	177,722	120,563	149,209	104,793	106,856	153,888
	6104 HR-Mileage/Vehicle Allow.							81			
	Personnel Services							81			
	7507 Lse&Rntls-Other						1,591				
	Lease & Rentals						1,591				
	7619 Suppl-Prog. Supplies	7,000	7,000	7,000	7,000	7,000	2,013	3,803	6,600	10,000	6,600
	Op Exp-Supplies & Materials	7,000	7,000	7,000	7,000	7,000	2,013	3,803	6,600	10,000	6,600
	8103 Recoveries- Internal Admin Charge Payroll						135	274			
	Op Exp-Recoveries						135	274			
	4222 Rec&Culture-Program Fees								-100,000		
	4236 Rec&Culture-Program Fees Child	-160,344	-163,551	-166,822	-170,158	-173,562	-106,090	-147,397		-103,000	-157,000
	Recreation and Cultural Services	-160,344	-163,551	-166,822	-170,158	-173,562	-106,090	-147,397	-100,000	-103,000	-157,000
	4625 Grnt-Prov-Cond-Canada Summer Jobs	-28,000	-28,000	-28,000	-28,000	-28,000	-30,513	-25,765		-1,000	-1,000
	Transfer from other govt-prov'l conditional	-28,000	-28,000	-28,000	-28,000	-28,000	-30,513	-25,765		-1,000	-1,000
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 231 RS-General Summer Programs		-17,958	-17,080	-17,001	-16,921	-16,840	-12,301	-19,795	11,393	12,856	2,488
232-RS-General School & Park Programs											
	6003 Sal&Ben-Aux-All	78,177	80,131	81,734	83,369	85,036	10,713	43,654	27,539	28,090	55,410
	6005 Sal&Ben-Benefit-Aux	10,378	10,638	10,851	11,068	11,289	1,286	5,287	3,305	3,371	6,649
	6010 Sal&Wag-EHT	1,524	1,563	1,594	1,626	1,658	200	823	537	548	1,081
	Salary and Benefits	90,080	92,332	94,179	96,062	97,983	12,199	49,764	31,381	32,009	63,140

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
230-RS-Admin-Recreation											
	7003 Contr Svc- Prog Instructors										
	Op Exp-Contracted Services										
	7619 Suppl-Prog. Supplies	13,000	9,000	9,000	9,000	9,000	339	4,148	13,500	13,500	9,000
	Op Exp-Supplies & Materials	13,000	9,000	9,000	9,000	9,000	339	4,148	13,500	13,500	9,000
	7927 Sdry-Misc. Expenses						359	3,106			
	Op Exp-Sundry						359	3,106			
	8103 Recoveries- Internal Admin Charge Payroll						175	752			
	Op Exp-Recoveries						175	752			
	4222 Rec&Culture-Program Fees						-351	-2,533			
	4236 Rec&Culture-Program Fees Child	-97,920	-99,878	-101,876	-103,913	-105,992	-11,271	-60,328	-42,000	-51,500	-75,000
	4237 Rec&Culture-Program Fees Youth	-13,260	-13,525	-13,796	-14,072	-14,353	-1,929	-11,672	-500	-1,030	-13,000
	4240 Rec&Culture-Program Fees Fitness	-6,630	-6,763	-6,898	-7,036	-7,177	-4,095	-9,347	-5,500	-5,665	-6,750
	Recreation and Cultural Services	-117,810	-120,166	-122,570	-125,021	-127,521	-17,646	-83,880	-48,000	-58,195	-94,750
	4628 Grnt-Other-Misc										
	Transfer from other govt-capital other										
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 232 RS-General School & Park Programs		-14,730	-18,834	-19,391	-19,959	-20,538	-4,574	-26,110	-3,119	-12,686	-22,610
238-RS-Curling Rink-Programs											
	6000 Sal&Ben-Salaries	20,947	21,471	21,900	22,338	22,785	259	11,834	17,372	19,087	20,142
	6002 Sal&Ben-Overtime-I/S						26	77			
	6003 Sal&Ben-Aux-All						518				
	6004 Sal&Ben-Other-All							4			
	6005 Sal&Ben-Benefit-Aux						62	0			
	6007 Sal&Ben-Benefit-I/S	5,195	5,303	5,409	5,518	5,628	113	2,868	4,083	4,562	4,874
	6008 Sal&Ben-Benefit-O/S							-4			
	6010 Sal&Wag-EHT	408	419	427	436	444	15	271	339	372	393
	6201 Sal&Ben-Rebill Labour Offset						-13				
	Salary and Benefits	26,551	27,193	27,737	28,292	28,857	979	15,051	21,794	24,021	25,409
	7619 Suppl-Prog. Supplies	700	700	700	700	700		791	700	700	700
	Op Exp-Supplies & Materials	700	700	700	700	700		791	700	700	700
	8103 Recoveries- Internal Admin Charge Payroll							638			
	Op Exp-Recoveries							638			
	4222 Rec&Culture-Program Fees	-714	-728	-743	-758	-773	-1,300	-833		-515	-700
	4229 Rec&Culture-Lse&Rntls-Gen Rental	-135,000	-135,000	-135,000	-135,000	-135,000	-51,566	-119,965	-55,000	-132,000	-156,000
	Recreation and Cultural Services	-135,714	-135,728	-135,743	-135,758	-135,773	-52,866	-120,798	-55,000	-132,515	-156,700
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 238 RS-Curling Rink-Programs		-108,463	-107,835	-107,306	-106,766	-106,215	-51,887	-104,319	-32,506	-107,794	-130,591
239-RS-Curling Rink-Lounge											
	6003 Sal&Ben-Aux-All										
	6004 Sal&Ben-Other-All										
	6005 Sal&Ben-Benefit-Aux										
	6006 Sal&Ben-Overtime-O/S										
	6008 Sal&Ben-Benefit-O/S										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
230-RS-Admin-Recreation											
	Salary and Benefits										
Total 239 RS-Curling Rink-Lounge											
243-RS-Glencoe Centre-Programs											
	6001 Sal&Ben-Wages										
	6003 Sal&Ben-Aux-All	31,029	31,805	32,441	33,090	33,752	23,110	39,719	30,443	30,171	28,777
	6004 Sal&Ben-Other-All						30				
	6005 Sal&Ben-Benefit-Aux	3,724	3,817	3,893	3,971	4,050	2,813	4,949	4,804	4,744	3,453
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S						5				
	6010 Sal&Wag-EHT	605	620	633	645	658	432	752	594	588	561
	Salary and Benefits	35,358	36,242	36,967	37,706	38,460	26,390	45,420	35,840	35,503	32,791
	7615 Suppl-Misc. Supplies										
	7619 Suppl-Prog. Supplies	4,000	4,000	4,000	4,000	4,000	1,043	1,798	4,000	5,000	3,000
	Op Exp-Supplies & Materials	4,000	4,000	4,000	4,000	4,000	1,043	1,798	4,000	5,000	3,000
	8103 Recoveries- Internal Admin Charge Payroll						119	428			
	Op Exp-Recoveries						119	428			
	4229 Rec&Culture-Lse&Rntls-Gen Rental	-17,340	-17,687	-18,041	-18,401	-18,769	-1,805	-16,002	-2,500	-8,000	-16,000
	4236 Rec&Culture-Program Fees Child	-7,650	-7,803	-7,959	-8,118	-8,281	-3,132	-6,798	-6,000	-20,600	-7,500
	4239 Rec&Culture-Program Fees Preschool	-32,004	-31,212	-31,836	-32,473	-33,122	-32,579	-30,331	-25,000	-51,500	-35,000
	4240 Rec&Culture-Program Fees Fitness										
	Recreation and Cultural Services	-56,994	-56,702	-57,836	-58,993	-60,172	-37,516	-53,131	-33,500	-80,100	-58,500
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 243 RS-Glencoe Centre-Programs		-17,636	-16,460	-16,869	-17,286	-17,712	-9,963	-5,486	6,340	-39,597	-22,709
245-RS-Heritage Mtn Comm Ctre-Programs											
	6000 Sal&Ben-Salaries						34				
	6001 Sal&Ben-Wages										
	6003 Sal&Ben-Aux-All	43,191	44,271	45,156	46,059	46,981	13,992	28,486	15,600	39,780	39,179
	6005 Sal&Ben-Benefit-Aux	5,183	5,313	5,419	5,527	5,638	1,737	3,609	1,872	4,774	4,701
	6007 Sal&Ben-Benefit-I/S						10				
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT	842	863	881	898	916	263	540	304	776	764
	Salary and Benefits	49,216	50,447	51,456	52,485	53,534	16,035	32,635	17,776	45,329	44,645
	7619 Suppl-Prog. Supplies	1,500	1,500	1,500	1,500	1,500	203	1,153	2,000	5,000	1,500
	Op Exp-Supplies & Materials	1,500	1,500	1,500	1,500	1,500	203	1,153	2,000	5,000	1,500
	8103 Recoveries- Internal Admin Charge Payroll						293	609			
	Op Exp-Recoveries						293	609			
	4236 Rec&Culture-Program Fees Child	-33,660	-34,333	-35,020	-35,720	-36,435	-8,327	-14,560	-5,000	-26,300	-24,000
	4238 Rec&Culture-Program Fees Adult	-5,508	-5,618	-5,731	-5,845	-5,962	-1,739	-2,511		-2,060	-5,000
	4239 Rec&Culture-Program Fees Preschool	-25,500	-26,010	-26,530	-27,061	-27,602	-9,532	-15,797	-10,000	-50,000	-26,000
	4240 Rec&Culture-Program Fees Fitness	-12,240	-12,485	-12,734	-12,989	-13,249	-2,354	-9,116	-5,000	-17,500	-14,400
	Recreation and Cultural Services	-76,908	-78,446	-80,015	-81,615	-83,248	-21,952	-41,984	-20,000	-95,860	-69,400
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 245 RS-Heritage Mtn Comm Ctre-Programs		-26,192	-26,500	-27,060	-27,631	-28,213	-5,422	-7,587	-224	-45,531	-23,255

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
230-RS-Admin-Recreation											
248-RS-Ice Arena-Programs											
	6000 Sal&Ben-Salaries	209,658	214,899	219,197	223,581	228,053	158,150	164,172	155,878	169,780	179,160
	6001 Sal&Ben-Wages						-866				
	6002 Sal&Ben-Overtime-I/S						60	180			
	6003 Sal&Ben-Aux-All	270,963	277,737	283,292	288,958	294,737	162,293	243,835	70,772	144,375	239,888
	6004 Sal&Ben-Other-All						22,422	9,945			
	6005 Sal&Ben-Benefit-Aux	32,516	33,328	33,995	34,675	35,368	19,431	29,737	8,493	17,325	28,787
	6006 Sal&Ben-Overtime-O/S										
	6007 Sal&Ben-Benefit-I/S	55,572	57,627	58,779	59,955	61,154	41,242	45,187	41,766	45,597	46,926
	6008 Sal&Ben-Benefit-O/S						-204	147			
	6010 Sal&Wag-EHT	9,372	9,606	9,799	9,995	10,194	6,696	8,278	4,420	6,126	8,171
	6201 Sal&Ben-Rebill Labour Offset						-30				
	Salary and Benefits	578,081	593,198	605,062	617,163	629,506	409,193	501,480	281,328	383,203	502,932
	6104 HR-Mileage/Vehicle Allow.							212			
	Personnel Services							212			
	7003 Contr Svc- Prog Instructors								1,000		
	Op Exp-Contracted Services								1,000		
	7619 Suppl-Prog. Supplies	7,000	7,000	7,000	7,000	7,000	7,641	6,890	6,000	7,000	7,000
	Op Exp-Supplies & Materials	7,000	7,000	7,000	7,000	7,000	7,641	6,890	6,000	7,000	7,000
	8103 Recoveries- Internal Admin Charge Payroll						1,710	2,030			
	Op Exp-Recoveries						1,710	2,030			
	4222 Rec&Culture-Program Fees	-450,024	-459,024	-468,205	-477,569	-487,120	-217,094	-368,120	-103,000	-400,000	-400,000
	4229 Rec&Culture-Lse&Rntls-Gen Rental	-540,600	-551,412	-562,440	-573,689	-585,163	-407,332	-510,191	-523,000	-570,000	-555,000
	Recreation and Cultural Services	-990,624	-1,010,436	-1,030,645	-1,051,258	-1,072,283	-624,426	-878,311	-626,000	-970,000	-955,000
	5900 Approp.From Surplus										
	Appropriation from surplus										
	Total 248 RS-Ice Arena-Programs	-405,543	-410,239	-418,584	-427,095	-435,777	-205,882	-367,698	-337,672	-579,797	-445,068
250-RS-Ice Arena-Skate Shop											
	6000 Sal&Ben-Salaries						72				
	6001 Sal&Ben-Wages										
	6003 Sal&Ben-Aux-All	50,243	51,499	52,529	53,579	54,651	46,588	53,183	11,541	45,781	48,310
	6005 Sal&Ben-Benefit-Aux	9,044	9,270	9,455	9,644	9,837	5,591	6,416	2,077	8,241	8,696
	6007 Sal&Ben-Benefit-I/S						9				
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT	980	1,004	1,024	1,045	1,066	872	1,002	225	893	942
	Salary and Benefits	60,266	61,773	63,008	64,268	65,554	53,131	60,602	13,843	54,914	57,948
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7619 Suppl-Prog. Supplies	6,000	6,000	6,000	6,000	6,000	5,430	5,401	6,500	6,600	6,000
	Op Exp-Supplies & Materials	6,000	6,000	6,000	6,000	6,000	5,430	5,401	6,500	6,600	6,000
	8103 Recoveries- Internal Admin Charge Payroll						210	252			
	Op Exp-Recoveries						210	252			
	4223 Rec&Culture-Public Skating Fees	-27,030	-27,571	-28,122	-28,684	-29,258	-21,938	-24,360	-5,500	-31,000	-26,000
	Recreation and Cultural Services	-27,030	-27,571	-28,122	-28,684	-29,258	-21,938	-24,360	-5,500	-31,000	-26,000
	4479 Other Rev-Misc. Revenue	-55,029	-56,130	-57,252	-58,397	-59,565	-28,269	-52,916	-10,000	-35,000	-50,000
	Other Revenue	-55,029	-56,130	-57,252	-58,397	-59,565	-28,269	-52,916	-10,000	-35,000	-50,000
	4628 Grnt-Other-Misc	-1,000	-1,000	-1,000	-1,000	-1,000	-1,000	-1,000		-1,000	-1,000

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
230-RS-Admin-Recreation											
	Transfer from other govt-capital other	-1,000	-1,000	-1,000	-1,000	-1,000	-1,000	-1,000		-1,000	-1,000
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 250 RS-Ice Arena-Skate Shop		-16,793	-16,928	-17,366	-17,813	-18,270	7,563	-12,022	4,843	-5,486	-13,052
253-RS-Kyle Centre-Programs											
	6000 Sal&Ben-Salaries	237,227	243,158	248,021	252,981	258,041	177,696	213,493	185,760	215,479	227,382
	6001 Sal&Ben-Wages										
	6002 Sal&Ben-Overtime-I/S						239	1,015			
	6003 Sal&Ben-Aux-All	56,810	58,231	59,395	60,583	61,795	14,444	52,896	45,795	51,765	54,625
	6004 Sal&Ben-Other-All						325	1,448			
	6005 Sal&Ben-Benefit-Aux	7,066	7,242	7,387	7,535	7,686	2,081	7,940	5,717	6,438	6,794
	6006 Sal&Ben-Overtime-O/S						10	248			
	6007 Sal&Ben-Benefit-I/S	59,291	61,273	62,499	63,749	65,024	41,644	53,229	46,455	53,574	55,887
	6008 Sal&Ben-Benefit-O/S							36			
	6010 Sal&Wag-EHT	5,734	5,877	5,995	6,115	6,237	3,882	5,557	4,515	5,211	5,499
	Salary and Benefits	366,128	375,781	383,297	390,963	398,782	240,320	335,862	288,243	332,468	350,187
	6104 HR-Mileage/Vehicle Allow.							306			
	Personnel Services							306			
	7003 Contr Svc- Prog Instructors	45,000	45,000	45,000	45,000	45,000			12,000	45,000	45,000
	7004 Contr Svc-Contractors/Builders						4,931	38,381			
	Op Exp-Contracted Services	45,000	45,000	45,000	45,000	45,000	4,931	38,381	12,000	45,000	45,000
	7117 Prf Svc-Sftwre Mnt/Upgrades										
	Op Exp-Consulting and Prof Services										
	7613 Suppl-Maint.Supplies							54			
	7619 Suppl-Prog. Supplies	6,000	6,000	6,000	6,000	6,000	188	6,364	30,500	6,000	4,000
	7625 Suppl-Spec Office&Process Suppl							148			
	Op Exp-Supplies & Materials	6,000	6,000	6,000	6,000	6,000	188	6,567	30,500	6,000	4,000
	8103 Recoveries- Internal Admin Charge Payroll						203	815			
	Op Exp-Recoveries						203	815			
	4222 Rec&Culture-Program Fees						1,529				
	4229 Rec&Culture-Lse&Rntls-Gen Rental	-90,015	-91,815	-93,652	-95,525	-97,435	-41,370	-83,726	-90,000	-90,000	-90,000
	4236 Rec&Culture-Program Fees Child								-14,000	-62,000	
	4238 Rec&Culture-Program Fees Adult	-75,072	-76,573	-78,105	-79,667	-81,260	-19,188	-79,513	-39,000	-37,000	-80,000
	4239 Rec&Culture-Program Fees Preschool	-6,120	-6,242	-6,367	-6,495	-6,624	9	-2,898	-15,000	-7,500	-6,000
	4240 Rec&Culture-Program Fees Fitness	-10,200	-10,404	-10,612	-10,824	-11,041	-2,192	-7,939	-7,000	-7,000	-10,000
	Recreation and Cultural Services	-181,407	-185,035	-188,736	-192,511	-196,361	-61,213	-174,075	-165,000	-203,500	-186,000
	4627 Grnt-Prov-Cond-Community Events	-1,000	-1,000	-1,000	-1,000	-1,000		-1,000	-2,000	-2,000	-1,000
	Transfer from other govt-prov'l conditional	-1,000	-1,000	-1,000	-1,000	-1,000		-1,000	-2,000	-2,000	-1,000
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 253 RS-Kyle Centre-Programs		234,721	240,746	244,561	248,452	252,421	184,428	206,856	163,743	177,968	212,187
258-RS-Old Orchard Hall-Programs											
	6001 Sal&Ben-Wages										
	6003 Sal&Ben-Aux-All						468	1,147			
	6005 Sal&Ben-Benefit-Aux						56	146			
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT						9	22			
	Salary and Benefits						533	1,315			

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
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230-RS-Admin-Recreation

8103 Recoveries- Internal Admin Charge Payroll								8			
Op Exp-Recoveries								8			
4229 Rec&Culture-Use&Rntls-Gen Rental	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000	-7,690	-48,647	-60,000	-60,000	-50,000
Recreation and Cultural Services	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000	-7,690	-48,647	-60,000	-60,000	-50,000

Total 258 RS-Old Orchard Hall-Programs	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000	-7,157	-47,325	-60,000	-60,000	-50,000
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260-RS-Rec Ctr-Admin

6000 Sal&Ben-Salaries	744,697	763,314	778,581	794,047	809,928	391,487	416,201	489,574	463,064	566,459
6001 Sal&Ben-Wages						30,743	28,997			
6002 Sal&Ben-Overtime-I/S						2,228	1,698			
6003 Sal&Ben-Aux-All	175,818	180,214	183,818	187,494	191,244	146,513	257,896	169,688	161,270	185,037
6004 Sal&Ben-Other-All						1,923	2,479			
6005 Sal&Ben-Benefit-Aux	31,647	32,438	33,087	33,749	34,424	21,557	37,305	29,282	29,029	33,307
6006 Sal&Ben-Overtime-O/S						179				
6007 Sal&Ben-Benefit-I/S	194,222	200,660	204,674	208,738	212,913	92,835	102,823	123,519	112,945	143,817
6008 Sal&Ben-Benefit-O/S						8,337	8,240			
6010 Sal&Wag-EHT	17,950	18,399	18,767	19,140	19,523	11,448	14,355	12,594	11,867	14,654
6201 Sal&Ben-Rebill Labour Offset										
Salary and Benefits	1,164,334	1,195,026	1,218,926	1,243,169	1,268,032	707,248	869,993	824,657	778,174	943,274
6101 HR-Cnvntions,Dues&Act.							504			
6104 HR-Mileage/Vehicle Allow.	500	500	500	500	500	49	577	500	500	500
Personnel Services	500	500	500	500	500	49	1,081	500	500	500
7117 Prf Svc-Sftwre Mnt/Upgrades										
Op Exp-Consulting and Prof Services										
7300 Communic-Advertising										
Op Exp-Communications										
7619 Suppl-Prog. Supplies							118			
7625 Suppl-Spec Office&Process Suppl						133	39			
7626 Suppl-Standard Office Supplies										
Op Exp-Supplies & Materials						133	157			
8103 Recoveries- Internal Admin Charge Payroll						570	475			
Op Exp-Recoveries						570	475			
9500 Tsf To Rsv-Capital Asset Replacement	65,600	65,600	65,600	65,600	65,600	65,600	65,600	65,600	65,600	65,600
Tsf to reserves-capital	65,600	65,600	65,600	65,600	65,600	65,600	65,600	65,600	65,600	65,600
4622 Grnt-Prov-Cond-Emergency Program										
Transfer from other govt-prov'l conditional										
5446 Tsf-Fm-Rsv-Covid Safe Restart						-7,010	-45,500	-7,010	-45,500	
Tsf from reserves-operating						-7,010	-45,500	-7,010	-45,500	
5900 Approp.From Surplus										
Appropriation from surplus										

Total 260 RS-Rec Ctr-Admin	1,230,434	1,261,126	1,285,026	1,309,269	1,334,132	766,590	891,806	883,747	798,774	1,009,374
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261-RS-Rec Ctr-General Programs

6000 Sal&Ben-Salaries	41,286	42,319	43,165	44,028	44,909			29,599	30,191	31,859
6001 Sal&Ben-Wages										
6002 Sal&Ben-Overtime-I/S										
6003 Sal&Ben-Aux-All	168,955	173,179	193,513	180,176	183,779	132,160	245,410	21,840	145,360	152,483

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
230-RS-Admin-Recreation											
	6004 Sal&Ben-Other-All							2,225			
	6005 Sal&Ben-Benefit-Aux	20,275	20,782	23,222	21,621	22,054	17,552	32,739	2,621	19,128	18,298
	6007 Sal&Ben-Benefit-I/S	11,271	11,765	12,000	12,240	12,485		11	8,465	8,604	8,697
	6008 Sal&Ben-Benefit-O/S							270			
	6010 Sal&Wag-EHT	4,100	4,202	4,615	4,372	4,459	2,454	4,732	1,003	3,423	3,595
	Salary and Benefits	245,887	252,246	276,514	262,437	267,686	152,167	285,387	63,528	206,707	214,932
	6104 HR-Mileage/Vehicle Allow.										
	Personnel Services										
	7613 Suppl-Maint.Supplies							61			
	7619 Suppl-Prog. Supplies	10,500	10,500	11,000	11,000	11,000	6,838	12,737	5,000	11,000	10,000
	Op Exp-Supplies & Materials	10,500	10,500	11,000	11,000	11,000	6,838	12,798	5,000	11,000	10,000
	7916 Sdry-Facility Liab. Insurance							10			
	7919 Sdry-Gwrd Debt-Principal							36			
	Op Exp-Sundry							46			
	8103 Recoveries- Internal Admin Charge Payroll						1,207	2,517			
	Op Exp-Recoveries						1,207	2,517			
	4222 Rec&Culture-Program Fees	-1,000	-1,000	-1,000	-1,000	-1,000	232	3,250	-1,000	-1,000	-1,000
	4229 Rec&Culture-Lse&Rntls-Gen Rental	-40,800	-41,616	-42,448	-43,297	-44,163	-7,748	-35,632	-5,000	-36,000	-36,000
	4236 Rec&Culture-Program Fees Child	-87,589	-73,452	-74,921	-76,420	-77,948	-35,073	-87,659	-20,000	-51,000	-87,000
	4238 Rec&Culture-Program Fees Adult	-12,240	-12,485	-12,734	-12,989	-13,249	-4,175	-10,066	-1,000	-15,500	-12,000
	4239 Rec&Culture-Program Fees Preschool	-115,473	-112,363	-114,610	-116,903	-119,241	-79,235	-146,083	-30,000	-116,000	-140,000
	Recreation and Cultural Services	-257,101	-240,916	-245,715	-250,609	-255,601	-125,999	-276,191	-57,000	-219,500	-276,000
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 261 RS-Rec Ctr-General Programs		-714	21,830	41,800	22,828	23,085	34,212	24,557	11,528	-1,793	-51,068
262-RS-Rec Ctr-Fitness & Spinning Programs											
	6000 Sal&Ben-Salaries	235,753	241,647	246,479	251,409	256,437	148,912	132,249	179,240	189,853	200,343
	6001 Sal&Ben-Wages						19,754	28,436			
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	212,661	217,978	222,337	226,784	231,320	130,789	202,531	154,752	198,887	193,288
	6004 Sal&Ben-Other-All						191	20,065			
	6005 Sal&Ben-Benefit-Aux	27,962	28,661	29,234	29,819	30,415	20,389	29,145	21,023	27,035	25,543
	6007 Sal&Ben-Benefit-I/S	64,360	67,178	68,521	69,892	71,290	40,085	39,593	51,263	54,108	54,694
	6008 Sal&Ben-Benefit-O/S						5,504	9,556			
	6010 Sal&Wag-EHT	8,744	8,963	9,142	9,325	9,511	6,074	7,758	6,513	7,580	7,676
	Salary and Benefits	549,480	564,426	575,714	587,228	598,973	371,698	469,334	412,789	477,465	481,544
	7003 Contr Svc- Prog Instructors										
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7619 Suppl-Prog. Supplies	7,004	7,179	7,323	7,433	7,544	2,939	3,118	5,500	5,500	5,500
	7631 Suppl-Promo Wear							95			
	Op Exp-Supplies & Materials	7,004	7,179	7,323	7,433	7,544	2,939	3,214	5,500	5,500	5,500
	7712 Equip-Maintenance	8,034	8,235	8,400	8,526	8,653	5,464	5,700	6,500	6,500	6,500
	Op Exp-Equipment under \$5,000	8,034	8,235	8,400	8,526	8,653	5,464	5,700	6,500	6,500	6,500
	8103 Recoveries- Internal Admin Charge Payroll						635	1,379			
	Op Exp-Recoveries						635	1,379			
	9500 Tsf To Rsv-Capital Asset Replacement	5,190	5,190	5,190	5,190	5,190	5,190	5,190	5,190	5,190	5,190
	Tsf to reserves-capital	5,190	5,190	5,190	5,190	5,190	5,190	5,190	5,190	5,190	5,190

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
230-RS-Admin-Recreation											
	4222 Rec&Culture-Program Fees	-524,700	-550,935	-567,463	-584,487	-602,022	-229,614	-428,046	-320,000	-509,161	-550,000
	4240 Rec&Culture-Program Fees Fitness	-138,000	-133,236	-135,900	-137,939	-140,008	-56,420	-114,955	-66,000	-103,000	-115,000
	4241 Rec&Culture-Program Fees Personal Training	-43,003	-44,078	-44,959	-45,634	-46,318	-21,482	-39,044	-40,000	-43,000	-43,000
	Recreation and Cultural Services	-705,702	-728,248	-748,323	-768,059	-788,348	-307,516	-582,045	-426,000	-655,161	-708,000
	5446 Tsf-Fm-Rsv-Covid Safe Restart							-190,839		-190,839	
	Tsf from reserves-operating							-190,839		-190,839	
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 262 RS-Rec Ctr-Fitness & Spinning Program:											
		-135,994	-143,219	-151,696	-159,683	-167,987	78,410	-288,067	3,979	-351,345	-209,266
263-RS-Rec Ctr-Weight Room Programs											
	6000 Sal&Ben-Salaries							-352			
	6001 Sal&Ben-Wages										
	6003 Sal&Ben-Aux-All						149	-8,382			
	6004 Sal&Ben-Other-All							5,034			
	6005 Sal&Ben-Benefit-Aux						18	-999			
	6007 Sal&Ben-Benefit-I/S							60			
	6008 Sal&Ben-Benefit-O/S							547			
	6010 Sal&Wag-EHT						3	94			
	Salary and Benefits						169	-3,999			
	8103 Recoveries- Internal Admin Charge Payroll							15			
	Op Exp-Recoveries							15			
Total 263 RS-Rec Ctr-Weight Room Programs											
							169	-3,984			
264-RS-Rec Ctr-Gymnasium Programs											
	6000 Sal&Ben-Salaries										
	6003 Sal&Ben-Aux-All	148,724	152,442	155,491	158,601	161,773	78,853	163,110	63,700	129,948	137,127
	6004 Sal&Ben-Other-All							302			
	6005 Sal&Ben-Benefit-Aux	17,847	18,293	18,659	19,032	19,413	9,458	19,711	7,644	15,594	16,455
	6007 Sal&Ben-Benefit-I/S							22			
	6008 Sal&Ben-Benefit-O/S						4	19			
	6010 Sal&Wag-EHT	2,900	2,973	3,032	3,093	3,155	1,463	3,086	1,242	2,534	2,674
	Salary and Benefits	169,471	173,708	177,182	180,726	184,340	89,779	186,249	72,586	148,076	156,256
	7003 Contr Svc- Prog Instructors						5,924				
	Op Exp-Contracted Services						5,924				
	7619 Suppl-Prog. Supplies	4,500	4,500	4,500	4,500	4,500	6,210	4,389	3,500	4,000	4,000
	Op Exp-Supplies & Materials	4,500	4,500	4,500	4,500	4,500	6,210	4,389	3,500	4,000	4,000
	8103 Recoveries- Internal Admin Charge Payroll						1,064	2,843			
	Op Exp-Recoveries						1,064	2,843			
	4229 Rec&Culture-Lse&Rntls-Gen Rental	-800	-800	800	-800	-800	-27,030	-571	-400	-800	-800
	4236 Rec&Culture-Program Fees Child	-95,013	-96,913	-98,852	-100,829	-102,845	-51,146	-86,088	-20,000	-73,000	-90,000
	4237 Rec&Culture-Program Fees Youth						-21	-2	-1,500	-6,500	
	4238 Rec&Culture-Program Fees Adult	-50,002	-48,066	-49,028	-50,008	-51,009	-20,488	-39,777	-55,000	-114,000	-55,000
	4239 Rec&Culture-Program Fees Preschool	-117,096	-119,438	-121,827	-124,263	-126,748	-58,298	-113,930	-50,000	-120,000	-115,000
	4240 Rec&Culture-Program Fees Fitness						-618		-2,000		
	Recreation and Cultural Services	-262,911	-265,218	-268,906	-275,900	-281,402	-157,600	-240,369	-128,900	-314,300	-260,800
	4628 Grnt-Other-Misc										
	Transfer from other govt-capital other										
	5900 Approp.From Surplus										
	Appropriation from surplus										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
230-RS-Admin-Recreation											
Total 264 RS-Rec Ctr-Gymnasium Programs		-88,940	-87,010	-87,224	-90,675	-92,562	-54,624	-46,888	-52,814	-162,224	-100,544
267-RS-Rocky Pool-Programs											
6000 Sal&Ben-Salaries											
6002 Sal&Ben-Overtime-I/S								74			
6003 Sal&Ben-Aux-All	99,478	101,965	104,004	106,084	108,206	84,865	94,434	91,215	93,013	95,652	
6004 Sal&Ben-Other-All						440	596				
6005 Sal&Ben-Benefit-Aux	11,937	12,236	12,480	12,730	12,985	10,438	11,332	10,946	11,162	11,478	
6006 Sal&Ben-Overtime-O/S						2,821	2,617				
6007 Sal&Ben-Benefit-I/S											
6008 Sal&Ben-Benefit-O/S						7	6				
6010 Sal&Wag-EHT	1,940	1,988	2,028	2,069	2,110	1,650	1,845	1,779	1,814	1,865	
Salary and Benefits	113,355	116,189	118,512	120,883	123,300	100,222	110,904	103,940	105,988	108,995	
7619 Suppl-Prog. Supplies	2,499	2,549	2,600	2,652	2,705	390	642	3,500	3,500	2,500	
7624 Suppl-Signs						400					
Op Exp-Supplies & Materials	2,499	2,549	2,600	2,652	2,705	791	642	3,500	3,500	2,500	
7919 Sdry-Gvwd Debt-Principal											
Op Exp-Sundry											
8103 Recoveries- Internal Admin Charge Payroll						210	165				
Op Exp-Recoveries						210	165				
4222 Rec&Culture-Program Fees	-40,035	-40,836	-41,652	-42,485	-43,335	-23,680	-37,493	-23,000	-60,000	-40,000	
4224 Rec&Culture-Public Swim Fees	-31,620	-32,252	-32,897	-33,555	-34,227	-39,820	-30,858	-18,000	-25,000	-31,000	
4229 Rec&Culture-Lse&Rntls-Gen Rental	-2,000	-2,000	-2,000	-2,000	-2,000	-1,418	-1,290	-2,000	-2,000	-2,000	
Recreation and Cultural Services	-73,655	-75,088	-76,550	-78,041	-79,562	-64,918	-69,641	-43,000	-87,000	-73,000	
4479 Other Rev-Misc. Revenue							-80				
Other Revenue							-80				
5900 Approp.From Surplus											
Appropriation from surplus											
Total 267 RS-Rocky Pool-Programs		42,199	43,650	44,563	45,494	46,444	36,304	41,990	64,440	22,488	38,495
269-RS-Rocky Pt Pavilion-Programs											
6003 Sal&Ben-Aux-All	41,132	42,160	43,003	43,863	44,741	9,201	38,365	45,360	36,407	38,146	
6004 Sal&Ben-Other-All						2	1,403				
6005 Sal&Ben-Benefit-Aux	4,936	5,059	5,160	5,264	5,369	1,104	4,991	7,157	4,369	4,578	
6008 Sal&Ben-Benefit-O/S							168				
6010 Sal&Wag-EHT	802	822	839	855	872	172	754	885	710	744	
Salary and Benefits	46,870	48,042	49,002	49,982	50,982	10,479	45,679	53,402	41,485	43,468	
7619 Suppl-Prog. Supplies	1,650	1,650	1,650	1,650	1,650	272	1,202	1,650	1,650	1,650	
Op Exp-Supplies & Materials	1,650	1,650	1,650	1,650	1,650	272	1,202	1,650	1,650	1,650	
8103 Recoveries- Internal Admin Charge Payroll						52	439				
Op Exp-Recoveries						52	439				
4239 Rec&Culture-Program Fees Preschool	-68,034	-69,395	-70,783	-72,198	-73,642	-29,920	-40,981	-50,000	-65,280	-65,000	
Recreation and Cultural Services	-68,034	-69,395	-70,783	-72,198	-73,642	-29,920	-40,981	-50,000	-65,280	-65,000	
5900 Approp.From Surplus											
Appropriation from surplus											
Total 269 RS-Rocky Pt Pavilion-Programs		-19,514	-19,703	-20,130	-20,566	-21,010	-19,118	6,338	5,052	-22,145	-19,882

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
230-RS-Admin-Recreation											
272-RS-Westhill Centre-Programs											
	6003 Sal&Ben-Aux-All										
	6005 Sal&Ben-Benefit-Aux										
	6006 Sal&Ben-Overtime-O/S							121			
	6008 Sal&Ben-Benefit-O/S							1			
	6010 Sal&Wag-EHT							2			
	Salary and Benefits							124			
	8103 Recoveries- Internal Admin Charge Payroll										
	Op Exp-Recoveries										
Total 272 RS-Westhill Centre-Programs								124			
274-RS-Westhill Pool-Programs											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages							151			
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	84,740	86,859	88,596	90,368	92,175	71,786	117,053	68,811	70,167	81,481
	6004 Sal&Ben-Other-All						542	512			
	6005 Sal&Ben-Benefit-Aux	10,169	10,423	10,632	10,844	11,061	8,882	14,046	8,257	8,420	9,778
	6006 Sal&Ben-Overtime-O/S						2,238	2,570			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S							95			
	6010 Sal&Wag-EHT	1,652	1,694	1,728	1,762	1,797	1,397	2,274	1,342	1,368	1,589
	Salary and Benefits	96,562	98,976	100,955	102,974	105,034	84,844	136,701	78,411	79,956	92,848
	7610 Suppl-Horticultural Supplies										
	7619 Suppl-Prog. Supplies	4,635	4,751	4,846	4,919	4,992	1,837	9,519	4,000	4,500	4,500
	Op Exp-Supplies & Materials	4,635	4,751	4,846	4,919	4,992	1,837	9,519	4,000	4,500	4,500
	8103 Recoveries- Internal Admin Charge Payroll						338	988			
	Op Exp-Recoveries						338	988			
	4222 Rec&Culture-Program Fees	-34,680	-35,374	-36,081	-36,803	-37,539	-6,319	-33,756	-10,000	-37,000	-34,000
	4224 Rec&Culture-Public Swim Fees	-25,750	-26,394	-26,922	-27,325	-27,735	-43,034	-24,954	-18,000	-18,000	-25,000
	4229 Rec&Culture-Lse&Rntls-Gen Rental	-10,300	-10,558	-10,769	-10,930	-11,094	-5,782	-8,644	-10,200	-13,500	-10,000
	Recreation and Cultural Services	-70,730	-72,325	-73,771	-75,058	-76,368	-55,135	-67,354	-38,200	-68,500	-69,000
	4479 Other Rev-Misc. Revenue						-560	-4			
	Other Revenue						-560	-4			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 274 RS-Westhill Pool-Programs		30,467	31,402	32,030	32,834	33,658	31,323	79,850	44,211	15,956	28,348
275-RS-Youth Services											
	6000 Sal&Ben-Salaries	137,357	140,791	143,606	146,478	149,408	79,114	116,799	109,674	117,574	124,069
	6001 Sal&Ben-Wages						227				
	6002 Sal&Ben-Overtime-I/S							81			
	6003 Sal&Ben-Aux-All	103,504	106,092	108,214	110,378	112,585	65,525	94,692	61,647	94,313	99,523
	6004 Sal&Ben-Other-All										
	6005 Sal&Ben-Benefit-Aux	18,631	19,097	19,478	19,868	20,265	9,866	13,459	11,096	16,976	17,914
	6006 Sal&Ben-Overtime-O/S										
	6007 Sal&Ben-Benefit-I/S	35,310	36,359	37,086	37,828	38,584	18,419	29,647	27,665	29,840	31,262
	6008 Sal&Ben-Benefit-O/S						186				
	6010 Sal&Wag-EHT	4,697	4,814	4,910	5,009	5,109	2,861	4,288	3,341	4,132	4,360
	Salary and Benefits	299,499	307,152	313,295	319,561	325,952	176,197	258,967	213,423	262,835	277,129
	6104 HR-Mileage/Vehicle Allow.	1,000	1,000	1,000	1,000	1,000	126	389	1,000	1,000	1,000

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
230-RS-Admin-Recreation											
	Personnel Services	1,000	1,000	1,000	1,000	1,000	126	389	1,000	1,000	1,000
	7003 Contr Svc- Prog Instructors						945				
	Op Exp-Contracted Services						945				
	7403 Insurance-Vehicle										
	Insurance & Claims										
	7613 Suppl-Maint.Supplies						138				
	7619 Suppl-Prog. Supplies	13,005	13,265	13,530	13,801	14,077	5,531	11,274	17,000	22,000	13,000
	Op Exp-Supplies & Materials	13,005	13,265	13,530	13,801	14,077	5,668	11,274	17,000	22,000	13,000
	7703 Equip-Maint-Vehicles										
	7704 EQUIP-NON-CAPITALIZED										
	Op Exp-Equipment under \$5,000										
	7930 Sdry-Prog. Services	10,200	10,404	10,612	10,824	11,041	677	9,337	8,000	8,500	10,000
	7935 Sdry-Special Projects						110	110			
	7941 Sdry-Business/Special Events							312			
	Op Exp-Sundry	10,200	10,404	10,612	10,824	11,041	787	9,759	8,000	8,500	10,000
	8000 Grnts&Donatns-Misc	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
	Op Exp-Grants & Donations	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
	8103 Recoveries- Internal Admin Charge Payroll						460	713			
	Op Exp-Recoveries						460	713			
	4222 Rec&Culture-Program Fees								-35,000		
	4237 Rec&Culture-Program Fees Youth	-82,000	-79,973	-81,573	-82,796	-84,038	-41,748	-74,861		-76,000	-77,000
	Recreation and Cultural Services	-82,000	-79,973	-81,573	-82,796	-84,038	-41,748	-74,861	-35,000	-76,000	-77,000
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 275 RS-Youth Services		242,704	252,848	257,865	263,390	269,032	143,435	207,240	205,423	219,335	225,129
278-RS-Seniors Gathering Place											
	7004 Contr Svc-Contractors/Builders	35,930	35,930	35,930	35,930	35,930	30,130	34,940	35,930	35,930	35,930
	Op Exp-Contracted Services	35,930	35,930	35,930	35,930	35,930	30,130	34,940	35,930	35,930	35,930
	7927 Sdry-Misc. Expenses						9,810	1,000			
	Op Exp-Sundry						9,810	1,000			
	4591 Rv-Private Contributions						-5,000	-1,000			
	Private contributions						-5,000	-1,000			
Total 278 RS-Seniors Gathering Place		35,930	35,930	35,930	35,930	35,930	34,940	34,940	35,930	35,930	35,930
Total Recreation		1,886,581	1,971,583	2,023,064	2,039,040	2,071,458	571,199	1,272,493	710,356	776,984	1,714,629

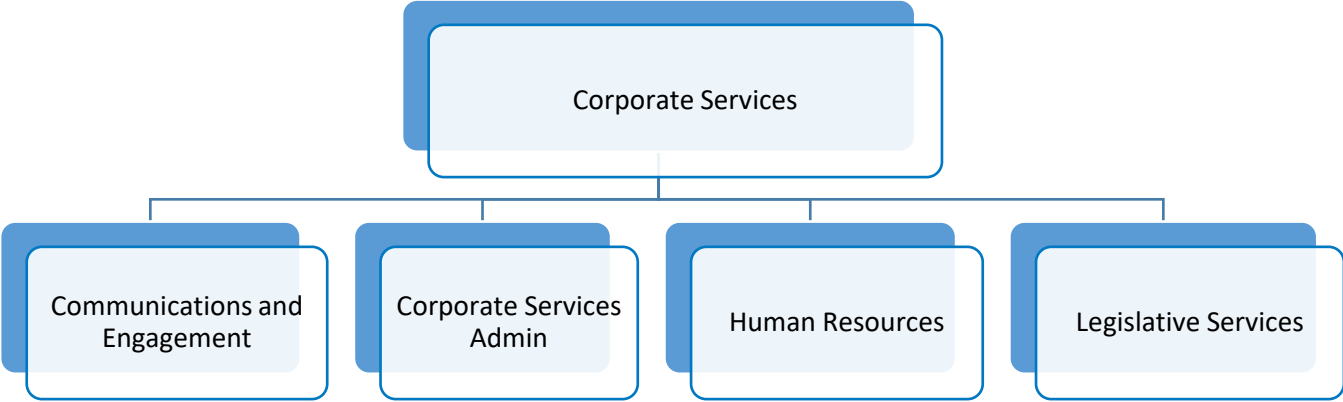
Corporate Services

2024 - 2028 Operating Budget

2024-2028 Five Year Financial Plan

Corporate Services Department

The Corporate Services Department consists of the Communications and Engagement Division, the Human Resources Division, the Legislative Service Division, and an Administrative Division.



The Communications and Engagement Division is responsible for leading public awareness of City initiatives, programs, and operations, and creating opportunities for meaningful community engagement. The division provides strategic communications and public engagement advice, guidance, and planning; writes, edits, designs and prints communication materials; and is responsible for maintaining the City’s brand. Staff manage the website, social media, advertising, and media relations; and also supports city events and community engagement initiatives.

The Corporate Services Administration Division provides leadership to each of the Communications & Engagement and Human Resources Divisions. The Division supports City initiatives and addresses community needs.

The Human Resources Division oversees human resources and occupational health & safety support. Staff provide professional services in the areas of organizational development, compensation and benefits administration, recruitment and selection, disability management, learning and development, employee relations, labour relations, health & safety and recognition programs.

The Legislative Services Division manages and provides advice on all governance matters relating to Council and committee business and elections. Staff manage official corporate records, information requests, legal agreements, policies, and Council meetings.

Department Summary - Corporate Services

Corporate Services	Actual 2022	Budget 2022	Budget 2023	Plan 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028
Communications and Engagement	469,304	575,499	619,314	658,333	673,680	686,749	709,932	723,772
Corporate Services Admin	268,611	254,931	349,167	391,441	401,093	409,008	417,081	425,316
Human Resources	1,025,072	1,004,167	1,083,845	1,126,697	1,152,497	1,173,563	1,194,825	1,216,506
Legislative Services	850,960	983,939	1,140,318	1,221,216	1,249,133	1,272,440	1,295,919	1,319,863
Corporate Services - Total	2,613,947	2,818,537	3,192,644	3,397,688	3,476,403	3,541,760	3,617,758	3,685,458

Budget Highlights

Corporate Services - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Revenues		-127,528	-111,698	-238,179	-114,554	-133,525
Other Revenue		-41,000	-41,000	-41,000	-41,000	-41,000
Tsf from reserves-operating		-86,528	-70,698	-197,179	-73,554	-92,525
Expenses		3,525,216	3,588,101	3,779,939	3,732,311	3,818,983
Salary and Benefits		3,101,524	3,176,058	3,237,494	3,300,159	3,364,077
Personnel Services		257,297	262,054	266,866	271,732	276,691
Contracted Services		20,227	20,632	21,045	21,465	21,895
Consulting and Prof Services		216,845	186,780	225,228	193,154	231,131
Communications		71,944	72,885	73,748	74,629	75,528
Lease & Rentals		1,127	1,149	1,172	1,196	1,220
Equipment under \$5,000				150,000		
Supplies & Materials		30,483	30,973	31,473	31,982	32,502
Sundry		2,800	2,800	2,800	2,800	2,800
Recoveries		-264,431	-270,129	-274,854	-269,706	-274,260
Tsf to reserves-operating		87,400	104,900	44,966	104,900	87,400
Total		3,397,688	3,476,403	3,541,760	3,617,758	3,685,458

Corporate Services - Budget Drivers		PLN 2024
Salary Adjustments		185,034
Salary and Wages		89,598
Benefits and Overhead		38,779
2023 New Positions - Phase 2		56,657
Operating Expenses		20,011
Personnel - Training, Prof. Dues		6,154
Supplies and Materials		640
Professional Services		8,886
Communications		1,479
2026 Election Funding		19,735
Utility Shift		-19,194
Contracted Services		2,311
Total		205,045

Communications and Engagement

2024 - 2028 Operating Budget

Budget Highlights

Communications and Engagement - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Revenues		-86,528	-70,698	-89,612	-73,554	-92,525
Tsf from reserves-operating		-86,528	-70,698	-89,612	-73,554	-92,525
Expenses		744,861	744,377	776,361	783,486	816,297
Salary and Benefits		716,505	733,994	748,674	763,648	778,921
Personnel Services		9,016	9,192	9,372	9,555	9,742
Contracted Services		15,213	15,518	15,828	16,144	16,467
Consulting and Prof Services		44,725	9,919	45,118	10,320	45,526
Communications		40,583	41,490	42,320	43,167	44,031
Supplies & Materials		3,559	3,630	3,703	3,777	3,853
Sundry		2,500	2,500	2,500	2,500	2,500
Recoveries		-87,239	-89,365	-91,153	-83,125	-84,743
Tsf to reserves-operating			17,500		17,500	
Total		658,333	673,680	686,749	709,932	723,772

Communications and Engagement - Budget Drivers		PLN 2024
Salary Adjustments		43,163
Salary and Wages		15,615
Benefits and Overhead		5,844
2023 New Positions - Phase 2		21,704
Operating Expenses		-4,145
Personnel - Training, Prof. Dues		172
Supplies and Materials		70
Professional Services		3,691
Communications		1,447
Utility Shift		-11,738
Contracted Services		2,213
Total		39,018

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
122-CO-Communications											
	6000 Sal&Ben-Salaries	582,642	597,420	609,539	621,899	634,507	447,892	456,550	447,401	532,164	549,983
	6001 Sal&Ben-Wages						114				
	6002 Sal&Ben-Overtime-I/S	7,500	7,500	7,500	7,500	7,500	2,977	3,551	7,500	7,500	7,500
	6003 Sal&Ben-Aux-All	5,276	5,408	5,516	5,627	5,739	12	2,387	4,714	4,808	5,073
	6004 Sal&Ben-Other-All	1,000	1,000	1,000	1,000	1,000	2,687	2,514			
	6005 Sal&Ben-Benefit-Aux	950	973	993	1,013	1,033	2	286	849	865	913
	6007 Sal&Ben-Benefit-I/S	143,262	146,391	149,319	152,305	155,351	96,208	101,809	104,883	102,010	134,853
	6008 Sal&Ben-Benefit-O/S						32				
	6009 Sal&Ben - Project Offset	-35,755	-36,620	-37,352	-38,099	-38,861					-38,511
	6010 Sal&Wag-EHT	11,630	11,921	12,159	12,403	12,651	9,001	9,634	8,962	8,458	9,607
	Salary and Benefits	716,505	733,994	748,674	763,648	778,921	558,925	576,731	574,309	655,805	669,418
	6101 HR-Cnvntions,Dues&Act.	5,438	5,547	5,658	5,771	5,887	808	350	5,150	5,227	5,332
	6104 HR-Mileage/Vehicle Allow.	200	200	200	200	200			200	200	200
	6109 HR-Corp. Dues & Board/Committee Cnvnt						60				
	6112 HR-Trng&Educ-Dept	3,377	3,445	3,514	3,584	3,656	1,417	2,009	3,198	3,246	3,311
	Personnel Services	9,016	9,192	9,372	9,555	9,742	2,285	2,359	8,548	8,673	8,843
	7004 Contr Svc-Contractors/Builders								3,763	3,654	
	7006 Contr Svc-Fee For Service	15,213	15,518	15,828	16,144	16,467	12,840	14,915	13,000	13,000	13,000
	Op Exp-Contracted Services	15,213	15,518	15,828	16,144	16,467	12,840	14,915	16,763	16,654	13,000
	7105 Prf Svc-Consultant	39,747	4,842	39,939	5,038	40,138	1,300	35,250	31,000	26,000	4,654
	7117 Prf Svc-Sftwre Mnt/Upgrades	4,978	5,077	5,179	5,282	5,388	9,526	1,112	2,500	2,500	4,880
	Op Exp-Consulting and Prof Services	44,725	9,919	45,118	10,320	45,526	10,826	36,362	33,500	28,500	9,534
	7300 Communic-Advertising	14,082	14,363	14,651	14,944	15,243	12,838	4,001	23,335	13,535	13,806
	7302 Communic-Products/Services	26,501	27,127	27,669	28,223	28,788	9,838	18,164	33,242	23,591	25,330
	7303 Communic-Delivery/Courier								100		
	7305 Communic-Postage						185				
	Op Exp-Communications	40,583	41,490	42,320	43,167	44,031	22,862	22,165	56,677	37,126	39,136
	7619 Suppl-Prog. Supplies										
	7620 Suppl-Promo Material	3,453	3,522	3,593	3,664	3,738	-717		3,270	3,319	3,385
	7621 Suppl-Publications&Subscriptions								50		
	7625 Suppl-Spec Office&Process Suppl						572	288	2,350	2,385	
	7627 Suppl-Technical Supplies										
	7629 Suppl-Working Lunches/Food	106	108	110	113	115		69	100	102	104
	7631 Suppl-Promo Wear										
	Op Exp-Supplies & Materials	3,559	3,630	3,703	3,777	3,853	-145	357	5,770	5,806	3,489
	7700 Equip-Equipment Purchase										
	7712 Equip-Maintenance							4,059			
	Op Exp-Equipment under \$5,000							4,059			
	7900 Sdry-Bad Debt Expense							249			
	7927 Sdry-Misc. Expenses	2,500	2,500	2,500	2,500	2,500	1,234	60	2,500	2,500	2,500
	Op Exp-Sundry	2,500	2,500	2,500	2,500	2,500	1,234	309	2,500	2,500	2,500
	8101 Recoveries-Utilities	-87,239	-89,365	-91,153	-83,125	-84,743	-62,964	-65,282	-62,964	-65,282	-75,501
	8103 Recoveries- Internal Admin Charge Payroll						660	518			
	Op Exp-Recoveries	-87,239	-89,365	-91,153	-83,125	-84,743	-62,304	-64,764	-62,964	-65,282	-75,501
	9406 Tsf To Rsv-Future Operating		17,500		17,500		110,727				14,000
	Tsf to reserves-operating		17,500		17,500		110,727				14,000
	5405 Tsf-Fm-Rsv-Dvlpmnt Process	-69,028	-70,698	-72,112	-73,554	-75,025					-65,104
	5406 Tsf-Fm-Rsv-Future Operating	-17,500		-17,500		-17,500	-27,500	-123,227	-27,500	-123,227	
	Tsf from reserves-operating	-86,528	-70,698	-89,612	-73,554	-92,525	-27,500	-123,227	-27,500	-123,227	-65,104
	5900 Approp.From Surplus										
	Appropriation from surplus										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
122-CO-Communications											
Total 122 CO-Communications		658,333	673,680	686,749	709,932	723,772	629,751	469,265	607,603	566,555	619,314
124-CO-City Events											
	6000 Sal&Ben-Salaries									-2	
	6001 Sal&Ben-Wages							29			
	6003 Sal&Ben-Aux-All						172		8,059	8,222	
	6005 Sal&Ben-Benefit-Aux						31		1,451	1,480	
	6008 Sal&Ben-Benefit-O/S							10			
	6010 Sal&Wag-EHT						3	0	157	-756	
	Salary and Benefits						206	39	9,667	8,944	
	7003 Contr Svc- Prog Instructors										
	7004 Contr Svc-Contractors/Builders								58		
	7033 Contr Svc-Special Events										
	Op Exp-Contracted Services								58		
	7300 Communic-Advertising										
	7302 Communic-Products/Services										
	Op Exp-Communications										
	7619 Suppl-Prog. Supplies						698		18,404		
	7624 Suppl-Signs										
	Op Exp-Supplies & Materials						698		18,404		
	7930 Sdry-Prog. Services										
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payroll										
	Op Exp-Recoveries										
	4500 Other Rev-Expense Recovery										
	Other Revenue										
Total 124 CO-City Events							905	39	28,129	8,944	
Total Communications and Engagement		658,333	673,680	686,749	709,932	723,772	630,655	469,304	635,732	575,499	619,314

Corporate Services Admin

2024 - 2028 Operating Budget

Budget Highlights

Corporate Services Admin - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Expenses		391,441	401,093	409,008	417,081	425,316
Salary and Benefits		416,755	427,174	435,717	444,431	453,320
Personnel Services		4,700	4,700	4,700	4,700	4,700
Communications		100	100	100	100	100
Supplies & Materials		500	500	500	500	500
Sundry		50	50	50	50	50
Recoveries		-30,664	-31,430	-32,059	-32,700	-33,354
Total		391,441	401,093	409,008	417,081	425,316

Corporate Services Admin - Budget Drivers		PLN 2024
Salary Adjustments		45,123
Salary and Wages		34,991
Benefits and Overhead		10,132
Operating Expenses		-2,848
Utility Shift		-2,848
Total		42,275

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
510-CP-Admin-Corporate Svcs											
	6000 Sal&Ben-Salaries	321,195	329,525	336,355	343,322	350,429	190,101	235,349	171,877	211,083	286,204
	6004 Sal&Ben-Other-All	12,000	12,000	12,000	12,000	12,000	115		12,000	12,000	12,000
	6007 Sal&Ben-Benefit-I/S	77,063	78,989	80,569	82,180	83,824	39,161	53,793	38,220	49,126	67,613
	6009 Sal&Ben - Project Offset										0
	6010 Sal&Wag-EHT	6,497	6,660	6,793	6,929	7,067	3,645	4,777	3,586	3,648	5,815
	Salary and Benefits	416,755	427,174	435,717	444,431	453,320	233,022	293,919	225,683	275,857	371,633
	6101 HR-Cnvntions,Dues&Act.	3,000	3,000	3,000	3,000	3,000	1,911	555	3,000	3,000	3,000
	6104 HR-Mileage/Vehicle Allow.	200	200	200	200	200			200	200	200
	6109 HR-Corp. Dues & Board/Committee Cnvnt										
	6112 HR-Trng&Educ-Dept	1,500	1,500	1,500	1,500	1,500			1,500	1,500	1,500
	Personnel Services	4,700	4,700	4,700	4,700	4,700	1,911	555	4,700	4,700	4,700
	7117 Prf Svc-Sftwre Mnt/Upgrades						324	323			
	Op Exp-Consulting and Prof Services						324	323			
	7307 Communic-Cellular Services	100	100	100	100	100			100	100	100
	Op Exp-Communications	100	100	100	100	100			100	100	100
	7615 Suppl-Misc. Supplies	500	500	500	500	500			500	500	500
	7625 Suppl-Spec Office&Process Suppl										
	7626 Suppl-Standard Office Supplies										
	7629 Suppl-Working Lunches/Food										
	Op Exp-Supplies & Materials	500	500	500	500	500			500	500	500
	7927 Sdry-Misc. Expenses	50	50	50	50	50			50	50	50
	Op Exp-Sundry	50	50	50	50	50			50	50	50
	8101 Recoveries-Utilities	-30,664	-31,430	-32,059	-32,700	-33,354	-25,154	-26,275	-25,154	-26,275	-27,816
	8103 Recoveries- Internal Admin Charge Payroll						45	90			
	Op Exp-Recoveries	-30,664	-31,430	-32,059	-32,700	-33,354	-25,109	-26,185	-25,154	-26,275	-27,816
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 510 CP-Admin-Corporate Svcs		391,441	401,093	409,008	417,081	425,316	210,148	268,611	205,880	254,931	349,167
Total Corporate Services Admin		391,441	401,093	409,008	417,081	425,316	210,148	268,611	205,880	254,931	349,167

Human Resources

2024 - 2028 Operating Budget

Budget Highlights

Human Resources - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Revenues		-40,000	-40,000	-40,000	-40,000	-40,000
Other Revenue		-40,000	-40,000	-40,000	-40,000	-40,000
Expenses		1,166,697	1,192,497	1,213,563	1,234,825	1,256,506
Salary and Benefits		879,249	899,021	914,916	931,129	947,667
Personnel Services		230,248	234,594	238,987	243,425	247,948
Consulting and Prof Services		113,672	117,006	119,103	120,944	122,819
Lease & Rentals		1,127	1,149	1,172	1,196	1,220
Supplies & Materials		6,347	6,444	6,543	6,644	6,747
Sundry		250	250	250	250	250
Recoveries		-104,196	-105,968	-107,409	-108,763	-110,143
Tsf to reserves-operating		40,000	40,000	40,000	40,000	40,000
Total		1,126,697	1,152,497	1,173,563	1,194,825	1,216,506

Human Resources - Budget Drivers		PLN 2024
Salary Adjustments		35,354
Salary and Wages		24,537
Benefits and Overhead		10,817
Operating Expenses		7,499
Personnel - Training, Prof. Dues		5,752
Supplies and Materials		617
Professional Services		3,553
Utility Shift		-2,423
Total		42,853

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
160-HR-Admin											
	6000 Sal&Ben-Salaries	496,330	508,738	518,913	529,291	539,877	433,421	429,568	407,144	430,502	447,858
	6001 Sal&Ben-Wages										
	6003 Sal&Ben-Aux-All	25,000	25,000	25,000	25,000	25,000	7,213	1,662	9,239	34,058	25,000
	6004 Sal&Ben-Other-All	5,000	5,000	5,000	5,000	5,000	3,138	2,732			
	6005 Sal&Ben-Benefit-Aux						1,411	356	1,663	1,630	
	6007 Sal&Ben-Benefit-I/S	121,819	125,146	127,649	130,202	132,806	95,075	108,740	94,669	103,938	109,378
	6008 Sal&Ben-Benefit-O/S						120				
	6010 Sal&Wag-EHT	9,678	9,920	10,119	10,321	10,528	8,749	9,146	8,119	8,571	8,733
	Salary and Benefits	657,827	673,805	686,681	699,814	713,211	549,127	552,205	520,835	578,700	590,969
	6100 HR-Civic Functions-Staff	8,238	8,444	8,612	8,741	8,873		6,959	7,650	7,765	7,998
	6101 HR-Cnvntions,Dues&Act.	10,169	10,373	10,580	10,791	11,008	1,374	1,388	8,634	9,774	9,970
	6102 HR-Employee Assist Prog.	16,275	16,601	16,933	17,271	17,617	9,125	11,196	15,412	15,643	15,956
	6104 HR-Mileage/Vehicle Allow.	500	500	500	500	500		31	1,015	500	500
	6105 HR-Mutual Aid										
	6107 HR-Recruitment	48,040	49,001	49,981	50,982	52,000	30,696	23,106	45,492	46,174	47,098
	6108 HR-Retirement&Serv.Recog	16,157	16,480	16,810	17,146	17,489	9,859	15,565	15,300	15,530	15,840
	6109 HR-Corp. Dues & Board/Committee Cnvnt	1,056	1,077	1,099	1,121	1,143	19	868	2,601	1,015	1,035
	6111 HR-Trng&Educ-Corp						3,500	313			
	6112 HR-Trng&Educ-Dept	5,243	5,348	5,455	5,563	5,675	1,496	750	4,965	5,039	5,140
	6114 HR-Lrning Contracts										
	Personnel Services	105,678	107,823	109,969	112,116	114,303	56,069	60,176	101,070	101,441	103,537
	7050 Contr Svc-Operating Projects										
	Op Exp-Contracted Services										
	7105 Prf Svc-Consultant	4,077	5,099	5,121	5,143	5,166	8,490	10,888	1,020	2,035	3,056
	7112 Prf Svc-Legal Services	33,113	33,941	34,619	35,139	35,665	10,519	57,966	30,600	31,212	32,148
	7117 Prf Svc-Sftwre Mnt/Upgrades	23,724	24,317	24,804	25,175	25,553	21,791	21,298	22,032	22,362	23,033
	Op Exp-Consulting and Prof Services	60,914	63,357	64,544	65,457	66,384	40,800	90,152	53,652	55,610	58,238
	7303 Communic-Delivery/Courier						12				
	7305 Communic-Postage						46				
	7307 Communic-Celluar Services						389	90			
	Op Exp-Communications						447	90			
	7505 Lse&Rntls-Leased Equipment	1,127	1,149	1,172	1,196	1,220	344	809	1,067	1,083	1,105
	Lease & Rentals	1,127	1,149	1,172	1,196	1,220	344	809	1,067	1,083	1,105
	7602 Suppl-Books And A.V.							81			
	7606 Suppl-Computer Supplies							229			
	7613 Suppl-Maint.Supplies										
	7619 Suppl-Prog. Supplies										
	7621 Suppl-Publications&Subscriptions	2,154	2,197	2,241	2,287	2,333		1,754	2,040	2,071	2,112
	7625 Suppl-Spec Office&Process Suppl	2,693	2,747	2,802	2,857	2,914	1,746	4,052	2,550	2,588	2,640
	7626 Suppl-Standard Office Supplies								-300	-300	
	7629 Suppl-Working Lunches/Food	500	500	500	500	500		197	867	880	500
	Op Exp-Supplies & Materials	5,347	5,444	5,543	5,644	5,747	1,746	6,314	5,157	5,239	5,252
	7710 Equip-Capital Lease Interest						3	0			
	Op Exp-Equipment under \$5,000						3	0			
	7912 Sdry-Debt-Principal						489	157			
	7925 Sdry-MC/Visa Bank Fees							104			
	7927 Sdry-Misc. Expenses	250	250	250	250	250			255	259	250
	Op Exp-Sundry	250	250	250	250	250	489	261	255	259	250
	8100 Recoveries-Interdepartment Admin Charges	-25,000	-25,000	-25,000	-25,000	-25,000	-25,000	-25,000		-25,000	-25,000
	8101 Recoveries-Utilities	-52,625	-53,942	-55,021	-56,006	-57,009	-55,662	-48,659	-55,662	-48,659	-50,714
	8103 Recoveries- Internal Admin Charge Payroll						300	225			
	Op Exp-Recoveries	-77,625	-78,942	-80,021	-81,006	-82,009	-80,362	-73,434	-55,662	-73,659	-75,714
	9440 Tsf To Rsv-HR Recruitment						14,796	23,069			
	Tsf to reserves-operating						14,796	23,069			

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
160-HR-Admin											
	4479 Other Rev-Misc. Revenue						-679	-410			
	Other Revenue						-679	-410			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 160 HR-Admin		753,518	772,886	788,138	803,472	819,106	582,781	659,232	626,374	668,672	683,637
161-HR-Health & Safety											
	6000 Sal&Ben-Salaries	173,032	175,953	178,348	180,791	183,283	82,546	89,772	164,124	167,406	201,965
	6003 Sal&Ben-Aux-All						4,078	18,506			
	6004 Sal&Ben-Other-All						4	768			
	6005 Sal&Ben-Benefit-Aux						877	3,978			
	6007 Sal&Ben-Benefit-I/S	45,016	45,833	46,410	46,999	47,599	17,535	20,682	36,600	39,006	47,021
	6010 Sal&Wag-EHT	3,374	3,431	3,478	3,525	3,574	1,715	2,230	3,200	3,264	3,938
	Salary and Benefits	221,422	225,216	228,235	231,315	234,456	106,754	135,936	203,924	209,677	252,925
	6101 HR-Cnvntns,Dues&Act.	1,508	1,538	1,569	1,600	1,632		167	714	725	739
	6103 HR-Health&Safety Prog.	23,310	23,536	23,767	24,002	24,242	52,655	45,636	43,110	22,871	23,088
	6104 HR-Mileage/Vehicle Allow.	500	500	500	500	500			530	500	500
	6109 HR-Corp. Dues & Board/Committee Cnvnt										
	6111 HR-Trng&Educ-Corp	25,162	25,665	26,179	26,702	27,237	26,099	14,438	23,827	24,185	24,668
	6112 HR-Trng&Educ-Dept	1,456	1,486	1,516	1,546	1,577	-30		690	700	714
	6115 HR-Health&Safety Union	2,000	2,000	2,000	2,000	2,000			2,000	2,000	2,000
	Personnel Services	53,936	54,724	55,530	56,351	57,187	78,724	60,240	70,871	50,980	51,709
	7103 Prf Svc-Collect. Agency										
	7105 Prf Svc-Consultant	13,222	13,324	13,427	13,532	13,640	132,610	115,870	4,794	30,786	13,123
	7117 Prf Svc-Sftwre Mnt/Upgrades	39,535	40,326	41,132	41,955	42,794		4,212			38,760
	7118 Prf Svc-Medical Consulting						953				
	Op Exp-Consulting and Prof Services	52,758	53,650	54,559	55,488	56,434	133,563	120,082	4,794	30,786	51,883
	7307 Communic-Celluar Services										
	Op Exp-Communications										
	7613 Suppl-Maint.Supplies										
	7621 Suppl-Publications&Subscriptions	500	500	500	500	500			576	500	500
	7625 Suppl-Spec Office&Process Suppl							95	1,367	1,388	
	7626 Suppl-Standard Office Supplies								-565	-565	
	7629 Suppl-Working Lunches/Food	500	500	500	500	500		1,839			
	Op Exp-Supplies & Materials	1,000	1,000	1,000	1,000	1,000		1,935	1,378	1,323	500
	7712 Equip-Maintenance										
	Op Exp-Equipment under \$5,000										
	8101 Recoveries-Utilities	-26,571	-27,026	-27,388	-27,758	-28,135	-26,378	-25,161	-26,378	-25,161	-26,059
	8103 Recoveries- Internal Admin Charge Payroll						38	38			
	Op Exp-Recoveries	-26,571	-27,026	-27,388	-27,758	-28,135	-26,340	-25,124	-26,378	-25,161	-26,059
	9418 Tsf To Rsv-OH&S/WCB	40,000	40,000	40,000	40,000	40,000	48,731	63,893	40,000	40,000	40,000
	Tsf to reserves-operating	40,000	40,000	40,000	40,000	40,000	48,731	63,893	40,000	40,000	40,000
	4479 Other Rev-Misc. Revenue	-40,000	-40,000	-40,000	-40,000	-40,000	-48,731	-63,893	-40,000	-40,000	-40,000
	Other Revenue	-40,000	-40,000	-40,000	-40,000	-40,000	-48,731	-63,893	-40,000	-40,000	-40,000
Total 161 HR-Health & Safety		302,545	307,564	311,936	316,395	320,942	292,701	293,069	254,589	267,604	330,958
162-HR-Job Evaluation											
	6002 Sal&Ben-Overtime-I/S						40				
	Salary and Benefits						40				

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
160-HR-Admin											
Total 162 HR-Job Evaluation							40				
165-HR-Union Business											
	6000 Sal&Ben-Salaries						13,507	79,956			
	6001 Sal&Ben-Wages						22,170	21,580			
	6002 Sal&Ben-Overtime-I/S						40	437			
	6004 Sal&Ben-Other-All							10			
	6007 Sal&Ben-Benefit-I/S						2,874	2,852			
	6008 Sal&Ben-Benefit-O/S						12,292	12,902			
	6010 Sal&Wag-EHT						825	1,961			
	6201 Sal&Ben-Rebill Labour Offset						-51,708	-119,346			
	Salary and Benefits						0	352			
	7998 Sdry-Rebill Expense Offset										
	7999 Sdry-Rebill Expense										
	Op Exp-Sundry										
Total 165 HR-Union Business							0	352			
166-HR-Training and Development											
	6109 HR-Corp. Dues & Board/Committee Cnvnt						7,284				
	6111 HR-Trng&Educ-Corp	50,993	52,013	53,053	54,114	55,196	19,782	38,177	47,360	76,590	88,405
	6114 HR-Lrning Contracts	19,641	20,034	20,435	20,844	21,261	1,312	17,133	73,231	90,797	92,920
	6116 HR-Trng&Educ-Corporate Licenses							4,528			
	Personnel Services	70,634	72,047	73,488	74,958	76,458	28,378	59,839	120,590	167,387	181,325
	7117 Prf Svc-Sftwre Mnt/Upgrades										
	Op Exp-Consulting and Prof Services										
	7625 Suppl-Spec Office&Process Suppl										
	Op Exp-Supplies & Materials										
	9406 Tsf To Rsv-Future Operating						99,495	112,076			
	Tsf to reserves-operating						99,495	112,076			
	5406 Tsf-Fm-Rsv-Future Operating						-54,631	-99,495	-54,631	-99,495	-112,076
	Tsf from reserves-operating						-54,631	-99,495	-54,631	-99,495	-112,076
Total 166 HR-Training and Development		70,634	72,047	73,488	74,958	76,458	73,242	72,420	65,959	67,892	69,249
Total Human Resources		1,126,697	1,152,497	1,173,563	1,194,825	1,216,506	948,764	1,025,072	946,922	1,004,167	1,083,845

Legislative Services

2024 - 2028 Operating Budget

Budget Highlights

Legislative Services - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Revenues		-1,000	-1,000	-108,567	-1,000	-1,000
Other Revenue		-1,000	-1,000	-1,000	-1,000	-1,000
Tsf from reserves-operating				-107,567		
Expenses		1,222,216	1,250,133	1,381,007	1,296,919	1,320,863
Salary and Benefits		1,089,015	1,115,869	1,138,187	1,160,950	1,184,169
Personnel Services		13,333	13,568	13,807	14,051	14,300
Contracted Services		5,014	5,114	5,217	5,321	5,427
Consulting and Prof Services		58,448	59,854	61,008	61,890	62,786
Communications		31,261	31,295	31,328	31,362	31,397
Equipment under \$5,000				150,000		
Supplies & Materials		20,078	20,399	20,727	21,061	21,403
Recoveries		-42,333	-43,366	-44,233	-45,118	-46,020
Tsf to reserves-operating		47,400	47,400	4,966	47,400	47,400
Total		1,221,216	1,249,133	1,272,440	1,295,919	1,319,863

Legislative Services - Budget Drivers		PLN 2024
Salary Adjustments		61,394
Salary and Wages		14,455
Benefits and Overhead		11,986
2023 New Positions - Phase 2		34,953
Operating Expenses		19,505
Personnel - Training, Prof. Dues		230
Supplies and Materials		-47
Professional Services		1,642
Communications		32
2026 Election Funding		19,735
Utility Shift		-2,185
Contracted Services		98
Total		80,899

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
140-LS-City Clerk											
	6000 Sal&Ben-Salaries	856,442	878,028	895,728	913,783	932,199	525,355	637,513	582,368	774,166	796,563
	6001 Sal&Ben-Wages									41,011	
	6002 Sal&Ben-Overtime-I/S	5,000	5,000	5,000	5,000	5,000	3,392	7,200			5,000
	6003 Sal&Ben-Aux-All						25,975	35,188	15,841	16,160	17,053
	6004 Sal&Ben-Other-All	2,000	2,000	2,000	2,000	2,000	3,713	6,284	3,531	3,531	2,000
	6005 Sal&Ben-Benefit-Aux						3,101	4,542	1,901	1,939	2,046
	6007 Sal&Ben-Benefit-I/S	208,736	213,583	217,855	222,212	226,656	112,386	142,595	136,166	171,176	188,437
	6008 Sal&Ben-Benefit-O/S										
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	16,837	17,258	17,603	17,955	18,314	11,026	14,102	11,167	13,725	16,522
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	1,089,015	1,115,869	1,138,187	1,160,950	1,184,169	684,947	847,423	750,974	1,021,708	1,027,622
	6101 HR-Cnvntions,Dues&Act.	6,577	6,708	6,843	6,980	7,119	6,316	1,556	6,699	6,100	6,448
	6103 HR-Health&Safety Prog.										
	6104 HR-Mileage/Vehicle Allow.	100	100	100	100	100			101	100	100
	6109 HR-Corp. Dues & Board/Committee Cnvnt	1,500	1,500	1,500	1,500	1,500	1,375	1,417	1,500	1,500	1,500
	6111 HR-Trng&Educ-Corp							433			
	6112 HR-Trng&Educ-Dept	5,156	5,259	5,365	5,472	5,581	4,999	5,192	4,883	4,956	9,599
	Personnel Services	13,333	13,568	13,807	14,051	14,300	12,689	8,598	13,183	12,656	17,647
	7014 Contr Svc-Land Title Fees								200		
	7019 Contr Svc-Records Mgmt/Archives	5,014	5,114	5,217	5,321	5,427	1,374	2,589	4,748	4,819	4,916
	Op Exp-Contracted Services	5,014	5,114	5,217	5,321	5,427	1,374	2,589	4,948	4,819	4,916
	7104 Prf Svc-Commit.Secretary						13,916	9,083			
	7105 Prf Svc-Consultant	2,210	2,210	2,210	2,210	2,210			2,132	2,163	2,206
	7117 Prf Svc-Sftwre Mnt/Upgrades	56,238	57,644	58,798	59,680	60,576	33,011	46,814	38,971	58,910	54,600
	Op Exp-Consulting and Prof Services	58,448	59,854	61,008	61,890	62,786	46,927	55,897	41,102	61,073	56,806
	7300 Communic-Advertising	2,000	2,000	2,000	2,000	2,000	1,159	2,801	2,000	2,000	2,000
	7302 Communic-Products/Services	1,500	1,500	1,500	1,500	1,500	633		1,500	1,500	1,500
	7303 Communic-Delivery/Courier	1,661	1,695	1,728	1,762	1,797	868	6,046	1,573	1,597	1,629
	7305 Communic-Postage	26,000	26,000	26,000	26,000	26,000	13,981	8,867	36,000	26,000	26,000
	7307 Communic-Celluar Services	100	100	100	100	100			100	100	100
	Op Exp-Communications	31,261	31,295	31,328	31,362	31,397	16,641	17,714	41,173	31,197	31,229
	7615 Suppl-Misc. Supplies							16			
	7621 Suppl-Publications&Subscriptions						375	1,083	369		663
	7625 Suppl-Spec Office&Process Suppl	5,000	5,000	5,000	5,000	5,000	1,651	2,907	3,535	6,335	5,000
	7626 Suppl-Standard Office Supplies	13,578	13,899	14,227	14,561	14,903	5,866	6,131	15,225	15,453	14,262
	7629 Suppl-Working Lunches/Food	1,500	1,500	1,500	1,500	1,500		301	152	200	200
	Op Exp-Supplies & Materials	20,078	20,399	20,727	21,061	21,403	7,892	10,439	19,281	21,988	20,126
	8101 Recoveries-Utilities	-42,333	-43,366	-44,233	-45,118	-46,020	-39,534	-42,468	-39,534	-42,468	-40,148
	8103 Recoveries- Internal Admin Charge Payroll						780	878			
	Op Exp-Recoveries	-42,333	-43,366	-44,233	-45,118	-46,020	-38,754	-41,591	-39,534	-42,468	-40,148
	9406 Tsf To Rsv-Future Operating						97,700	4,544			
	Tsf to reserves-operating						97,700	4,544			
	4479 Other Rev-Misc. Revenue	-1,000	-1,000	-1,000	-1,000	-1,000	-4,666	-1,818	-1,000	-1,000	-1,000
	Other Revenue	-1,000	-1,000	-1,000	-1,000	-1,000	-4,666	-1,818	-1,000	-1,000	-1,000
	5406 Tsf-Fm-Rsv-Future Operating							-97,700		-97,700	-4,544
	Tsf from reserves-operating							-97,700		-97,700	-4,544
	5900 Approp.From Surplus						-38,000		-38,000	-50,813	
	Appropriation from surplus						-38,000		-38,000	-50,813	
Total 140 LS-City Clerk		1,173,817	1,201,733	1,225,041	1,248,519	1,272,463	786,750	806,095	792,128	961,461	1,112,653

141-LS-Elections

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
140-LS-City Clerk											
	6000 Sal&Ben-Salaries						790	10,968		45,000	
	6001 Sal&Ben-Wages							1,201			
	6002 Sal&Ben-Overtime-I/S							13,309			
	6003 Sal&Ben-Aux-All							2,251			
	6004 Sal&Ben-Other-All							43,011			
	6005 Sal&Ben-Benefit-Aux							4,873			
	6007 Sal&Ben-Benefit-I/S						171	2,113			
	6008 Sal&Ben-Benefit-O/S							911			
	6010 Sal&Wag-EHT						16	1,307			
	Salary and Benefits						976	79,944		45,000	
	6104 HR-Mileage/Vehicle Allow.									300	
	Personnel Services									300	
	7019 Contr Svc-Records Mgmt/Archives							752		500	
	Op Exp-Contracted Services							752		500	
	7300 Communic-Advertising							17,630		20,000	
	7303 Communic-Delivery/Courier							4,533		4,000	
	7305 Communic-Postage							-277			
	7307 Communic-Celluar Services										
	Op Exp-Communications							21,886		24,000	
	7621 Suppl-Publications&Subscriptions							450			
	7625 Suppl-Spec Office&Process Suppl							3,584		10,000	
	7629 Suppl-Working Lunches/Food							800			
	Op Exp-Supplies & Materials							4,833		10,000	
	7510 Lse&Rntls-Voting Machines			150,000				33,714		28,000	
	Op Exp-Equipment under \$5,000			150,000				33,714		28,000	
	8103 Recoveries- Internal Admin Charge Payroll							53			
	Op Exp-Recoveries							53			
	9406 Tsf To Rsv-Future Operating	47,400	47,400	4,966	47,400	47,400	22,038		22,038		27,665
	Tsf to reserves-operating	47,400	47,400	4,966	47,400	47,400	22,038		22,038		27,665
	4479 Other Rev-Misc. Revenue							-10,994			
	Other Revenue							-10,994			
	5406 Tsf-Fm-Rsv-Future Operating			-107,567				-85,322		-85,322	
	Tsf from reserves-operating			-107,567				-85,322		-85,322	
	Total 141 LS-Elections	47,400	47,400	47,399	47,400	47,400	23,014	44,865	22,038	22,478	27,665
	Total Legislative Services	1,221,216	1,249,133	1,272,440	1,295,919	1,319,863	809,764	850,960	814,165	983,939	1,140,318

Engineering & Operations

2024 - 2028 Operating Budget

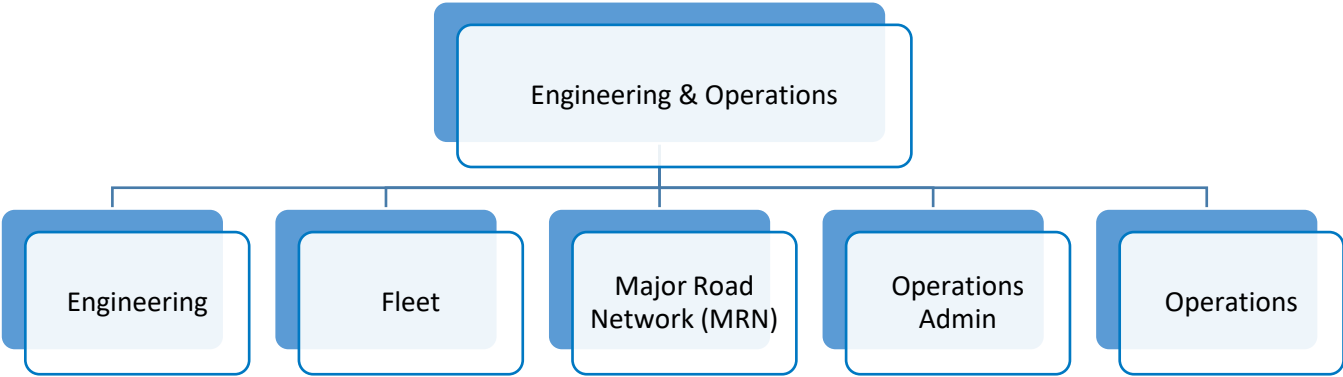
2024-2028 Five Year Financial Plan

Engineering & Operations Department

The Engineering & Operations Department is responsible for operating, maintaining, planning, designing, and constructing the City's public works assets. This includes all City roads, sidewalks, bridges, streetlights, traffic signals, road signs, water mains, sewer mains, and storm water infrastructure. The department is also responsible for the City's fleet administration services.

The department is comprised of the following Divisions:

- Engineering
- Fleet
- Major Road Network (MRN)
- Operations Administration
- Operations



The Engineering Division consists of two teams. Infrastructure Engineering Services is responsible for engineering services, asset management, transportation and traffic, development servicing, and third party utility permitting. Project Delivery Services is responsible for planning, designing, and constructing capital projects.

The Fleet Division is responsible for the maintenance and repairs for the City's Fleet. Additionally, they are involved in all fleet/ vehicle replacements. Fleet is a full cost recovery division – all expenses are recovered through internal charges to other divisions for the services received.

The Major Road Network (MRN) Division consists of all areas of City covered by the MRN Agreement with Translink. The Translink MRN Agreement provides annual funding of \$21,000 per lane kilometer of the MRN road network. The City has 70.3 lane kilometers in the MRN road network.

The Operations Administration Division consists of administration relating to Solid Waste and Recycling, fleet maintenance, Roads and drainage maintenance, utilities maintenance, and snow and ice control.

The Operations Division is primarily responsible for the City's road network and infrastructure, including pavement, sidewalks, street lighting, traffic signals, road markings, street cleaning, and snow removal.

Department Summary - Engineering & Operations

Engineering & Operations	Actual 2022	Budget 2022	Budget 2023	Plan 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028
Engineering	291,147	457,118	395,871	455,552	467,779	478,073	488,517	499,105
Fleet	143,558	0	8,938	0	0	0	0	0
MRN	751	0	0	0	0	0	0	0
Operations	1,982,222	2,104,164	2,287,669	2,346,421	2,439,260	2,512,436	2,581,551	2,647,528
Operations Admin	407,547	317,548	338,398	322,936	333,727	343,121	352,126	361,099
Engineering & Operations - Total	2,825,225	2,878,830	3,030,877	3,124,909	3,240,766	3,333,631	3,422,194	3,507,732

Budget Highlights

Engineering & Operations - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Revenues		-2,650,912	-2,718,778	-2,776,782	-2,817,203	-2,859,953
Other Revenue		-75,000	-75,000	-75,000	-75,000	-75,000
Rev-own sources-licenses		-422,962	-427,400	-431,250	-434,293	-438,437
Transfer from other govt-capital other		-1,608,648	-1,658,648	-1,701,648	-1,727,648	-1,754,648
Tsf from reserves-operating		-383,078	-392,475	-400,324	-408,331	-416,498
Tsf from reserves-capital		-161,224	-165,255	-168,560	-171,931	-175,370
Expenses		5,775,820	5,959,544	6,110,413	6,239,396	6,367,685
Salary and Benefits		3,703,762	3,799,636	3,874,667	3,950,847	4,028,988
Personnel Services		46,881	47,517	48,122	48,723	49,295
Contracted Services		777,410	797,646	817,972	838,701	859,956
Consulting and Prof Services		40,120	40,375	40,623	40,875	41,113
Utilities		378,290	388,410	398,802	409,475	420,437
Communications		17,352	17,381	17,410	17,441	17,472
Insurance & Claims		97,732	102,618	107,749	113,137	118,794
Lease & Rentals		61,961	62,022	62,084	62,147	62,212
Equipment under \$5,000		698,970	750,747	786,496	813,492	836,324
Supplies & Materials		276,653	281,846	287,162	292,598	298,167
Sundry		2,818	2,835	2,854	2,873	2,892
Recoveries		-1,460,551	-1,496,196	-1,523,666	-1,550,237	-1,578,707
Tsf to reserves-operating		365,424	374,707	382,138	380,325	380,742
Tsf to reserves-capital		769,000	790,000	808,000	819,000	830,000
Total		3,124,909	3,240,766	3,333,631	3,422,194	3,507,732

Engineering & Operations - Budget Drivers		PLN 2024
Revenue Changes		-253,448
Grant		-49,000
Permits and Licensing Fees		-204,448
Salary Adjustments		186,312
Salary and Wages		131,222
Benefits and Overhead		55,090
Operating Expenses		47,248
Personnel - Training, Prof. Dues		7,690
Supplies and Materials		34,595
Sundry/ Miscellaneous		27
Insurance and Claims		4,251
Professional Services		2,644

Communications	29
Utility Shift	-85,799
Equipment/Vehicle	24,914
Contracted Services	111,959
Utilities (i.e Hydro & Gas)	-7,315
Interdepartmental Facilities Maintenance	-11,943
Internal Admin	1,760
Internal Garage Charges	-35,564
Reserve Changes	113,918
Transfer from/to Reserve	113,918
Total	94,030

Engineering

2024 - 2028 Operating Budget

Budget Highlights

Engineering - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Revenues		-1,042,264	-1,060,130	-1,075,134	-1,089,555	-1,105,305
Rev-own sources-other		-75,000	-75,000	-75,000	-75,000	-75,000
Rev-own sources-licenses		-422,962	-427,400	-431,250	-434,293	-438,437
Tsf from reserves-operating		-383,078	-392,475	-400,324	-408,331	-416,498
Tsf from reserves-capital		-161,224	-165,255	-168,560	-171,931	-175,370
Expenses		1,497,816	1,527,909	1,553,208	1,578,072	1,604,410
Salary and Benefits		1,350,829	1,383,809	1,411,150	1,439,041	1,467,474
Personnel Services		36,398	36,867	37,301	37,727	38,120
Contracted Services		1,500	1,500	1,500	1,500	1,500
Consulting and Prof Services		22,783	22,947	23,102	23,261	23,402
Communications		150	150	150	150	150
Insurance & Claims		1,155	1,213	1,273	1,337	1,404
Lease & Rentals		3,062	3,062	3,062	3,062	3,062
Equipment under \$5,000		10,251	10,391	10,535	10,665	10,796
Supplies & Materials		9,313	9,299	9,293	9,287	9,293
Sundry		1,968	1,985	2,004	2,023	2,042
Recoveries		-328,155	-336,314	-343,013	-349,873	-356,870
Tsf to reserves-operating		313,562	318,000	321,850	324,893	329,037
Tsf to reserves-capital		75,000	75,000	75,000	75,000	75,000
Total		455,552	467,779	478,073	488,517	499,105

Engineering - Budget Drivers		PLN 2024
Revenue Changes		-204,448
Permits and Licensing Fees		-204,448
Salary Adjustments		89,089
Salary and Wages		61,291
Benefits and Overhead		27,798
Operating Expenses		-12,644
Personnel - Training, Prof. Dues		7,527
Supplies and Materials		219
Sundry/ Miscellaneous		-32
Insurance and Claims		-1,518
Professional Services		2,644
Utility Shift		-15,121
Equipment/Vehicle		-8,123
Internal Admin		1,760

Reserve Changes	187,686
Transfer from/to Reserve	187,686
Total	59,683

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
300-EN-Admin-Engineering											
	6000 Sal&Ben-Salaries	191,857	196,654	200,587	204,598	208,690	208,745	198,038	204,290	210,011	184,478
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	4,539	4,652	4,745	4,840	4,937	2,933		4,080	4,245	4,373
	6004 Sal&Ben-Other-All						159	329			
	6005 Sal&Ben-Benefit-Aux	545	558	569	581	592	508				
	6007 HR&Ben-Benefit-I/S	46,238	47,394	48,341	49,308	50,294	45,188	46,407	38,220	40,733	43,721
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT	3,830	3,925	4,004	4,084	4,166	4,320	4,177	3,342	3,409	3,597
	Salary and Benefits	247,008	253,183	258,247	263,412	268,680	261,853	248,952	249,933	258,398	236,169
	6101 HR-Cnvntions,Dues&Act.	3,605	3,695	3,769	3,826	3,883	709	666	3,500	3,500	3,500
	6104 HR-Mileage/Vehicle Allow.	500	500	500	500	500			500	500	500
	6109 HR-Corp. Dues & Board/Committee Cnvnt	1,545	1,584	1,607	1,631	1,631	1,573	1,414		1,350	1,709
	6112 HR-Trng&Educ-Dept	1,077	1,104	1,120	1,137	1,137	2,193	804	1,020	1,015	1,045
	Personnel Services	6,727	6,882	6,997	7,094	7,151	4,475	2,884	5,020	6,365	6,754
	7004 Contr Svc-Contractors/Builders										
	7050 Contr Svc-Operating Projects										
	Op Exp-Contracted Services										
	7105 Prf Svc-Consultant						216	-216			
	7117 Prf Svc-Sftwre Mnt/Upgrades						971	968			
	Op Exp-Consulting and Prof Services						1,187	752			
	7303 Communic-Delivery/Courier							11			
	7307 Communic-Cellular Services						58				
	Op Exp-Communications						58	11			
	7505 Lse&Rntls-Leased Equipment	3,062	3,062	3,062	3,062	3,062	573	979	4,862	4,862	3,062
	Lease & Rentals	3,062	3,062	3,062	3,062	3,062	573	979	4,862	4,862	3,062
	7601 Suppl-Beverages										
	7602 Suppl-Books And A.V.						165				
	7606 Suppl-Computer Supplies						16	146			
	7615 Suppl-Misc. Supplies										
	7616 Suppl-Nozzels/Hose Replacement						247				
	7625 Suppl-Spec Office&Process Suppl	560	574	583	592	592		37	228	245	544
	7626 Suppl-Standard Office Supplies							29			
	7629 Suppl-Working Lunches/Food						69	146			
	Op Exp-Supplies & Materials	560	574	583	592	592	497	358	228	245	544
	7706 Equip-Replacement Provision							4,000		4,000	
	7707 Equip-Vehicle Charges							3,135		15,710	
	7710 Equip-Capital Lease Interest						6	0			
	7712 Equip-Maintenance										
	Op Exp-Equipment under \$5,000						6	7,135		19,710	
	7912 Sdry-Debt-Principal						815	190			
	7927 Sdry-Misc. Expenses	500	500	500	500	500			218	218	500
	Op Exp-Sundry	500	500	500	500	500	815	190	218	218	500
	8100 Recoveries-Interdepartment Admin Charges	34,107	34,960	35,687	36,401	37,129					32,347
	8101 Recoveries-Utilities	-169,285	-173,517	-176,988	-180,527	-184,138	-146,729	-153,274	-146,729	-153,274	-162,258
	8103 Recoveries- Internal Admin Charge Payroll						113	45			
	Op Exp-Recoveries	-135,178	-138,558	-141,301	-144,127	-147,009	-146,616	-153,229	-146,729	-153,274	-129,911
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 300 EN-Admin-Engineering		122,678	125,644	128,087	130,533	132,975	122,848	108,033	113,531	136,525	117,118
301-EN-Engineering Services											
	6000 Sal&Ben-Salaries	768,429	787,639	803,392	819,460	835,849	470,415	472,076	451,967	577,535	659,441

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
300-EN-Admin-Engineering											
	6001 Sal&Ben-Wages						12,027	35,015			
	6002 Sal&Ben-Overtime-I/S						2,266	2,249			
	6003 Sal&Ben-Aux-All						404				
	6004 Sal&Ben-Other-All						2,750	2,311			
	6005 Sal&Ben-Benefit-Aux						49				
	6006 Sal&Ben-Overtime-O/S						221	110			
	6007 Sal&Ben-Benefit-I/S	187,689	192,015	195,856	199,773	203,768	111,316	77,994	104,542	136,479	146,121
	6008 Sal&Ben-Benefit-O/S						7,921	21,206			
	6009 Sal&Ben - Project Offset	-49,112	-50,340	-51,347	-52,374	-53,421					-47,073
	6010 Sal&Wag-EHT	14,984	15,359	15,666	15,979	16,299	9,997	10,070	9,284	11,262	11,884
	6201 Sal&Ben-Rebill Labour Offset								-24,140	-25,090	
	Salary and Benefits	921,990	944,674	963,567	982,838	1,002,495	617,364	621,031	541,653	700,187	770,372
	6101 HR-Cnvntions,Dues&Act.	6,500	6,500	6,500	6,500	6,500	1,566	2,448	6,500	6,500	6,500
	6104 HR-Mileage/Vehicle Allow.	5,200	5,200	5,200	5,200	5,200	1,526	1,752	2,500	2,500	2,500
	6107 HR-Recruitment							16			
	6109 HR-Corp. Dues & Board/Committee Cnvnt	2,350	2,350	2,350	2,350	2,350	2,599	1,567			
	6112 HR-Trng&Educ-Dept	3,116	3,116	3,116	3,116	3,116	1,172	3,237	2,966	3,070	3,116
	Personnel Services	17,166	17,166	17,166	17,166	17,166	6,863	9,019	11,966	12,070	12,116
	7004 Contr Svc-Contractors/Builders										
	7014 Contr Svc-Land Title Fees	1,500	1,500	1,500	1,500	1,500	1,500	700	1,500	1,500	1,500
	Op Exp-Contracted Services	1,500	1,500	1,500	1,500	1,500	1,500	700	1,500	1,500	1,500
	7105 Prf Svc-Consultant	5,000	5,000	5,000	5,000	5,000		2,344	5,000	5,000	5,000
	7117 Prf Svc-Sftwre Mnt/Upgrades	11,200	11,200	11,200	11,200	11,200	9,505	6,467			11,200
	Op Exp-Consulting and Prof Services	16,200	16,200	16,200	16,200	16,200	9,505	8,811	5,000	5,000	16,200
	7303 Communic-Delivery/Courier	50	50	50	50	50	85		50	50	50
	7307 Communic-Cellular Services	100	100	100	100	100	77		100	100	100
	Op Exp-Communications	150	150	150	150	150	162		150	150	150
	7505 Lse&Rntls-Leased Equipment							404	-300	-300	
	Lease & Rentals							404	-300	-300	
	7606 Suppl-Computer Supplies						260	294			
	7613 Suppl-Maint.Supplies										
	7615 Suppl-Misc. Supplies						457				
	7620 Suppl-Promo Material						-61				
	7621 Suppl-Publications&Subscriptions							38			
	7625 Suppl-Spec Office&Process Suppl	500	500	500	500	500			2,577	2,626	2,655
	7626 Suppl-Standard Office Supplies	1,326	1,326	1,326	1,326	1,326	423	159	1,300	1,300	1,326
	7627 Suppl-Technical Supplies	2,547	2,547	2,547	2,547	2,547	1,525		2,448	2,497	2,547
	7629 Suppl-Working Lunches/Food										
	Op Exp-Supplies & Materials	4,373	4,373	4,373	4,373	4,373	2,603	491	6,325	6,423	6,528
	7703 Equip-Maint-Vehicles						696				
	7707 Equip-Vehicle Charges	5,703	5,802	5,904	6,001	6,100					10,524
	Op Exp-Equipment under \$5,000	5,703	5,802	5,904	6,001	6,100	696	0			10,524
	7912 Sdry-Debt-Principal							78			
	7927 Sdry-Misc. Expenses	750	750	750	750	750			750	750	750
	7998 Sdry-Rebill Expense Offset						-35,036				
	7999 Sdry-Rebill Expense						35,036				
	Op Exp-Sundry	750	750	750	750	750		78	750	750	750
	8101 Recoveries-Utilities	-192,977	-197,757	-201,712	-205,746	-209,861	-167,470	-174,687	-167,470	-174,687	-184,883
	8103 Recoveries- Internal Admin Charge Payroll						608	413			
	Op Exp-Recoveries	-192,977	-197,757	-201,712	-205,746	-209,861	-166,863	-174,274	-167,470	-174,687	-184,883
	9406 Tsf To Rsv-Future Operating							50,000			
	9426 Tsf To Rsv-Engineering Development Processing	313,562	318,000	321,850	324,893	329,037		154,668	189,013	119,752	120,914
	Tsf to reserves-operating	313,562	318,000	321,850	324,893	329,037		204,668	189,013	119,752	120,914
	9400 TSF TO RSV-ANCHOR ENCRCHMENT FEE	75,000	75,000	75,000	75,000	75,000		143,570	75,000	75,000	75,000

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
300-EN-Admin-Engineering											
	Tsf to reserves-capital	75,000	75,000	75,000	75,000	75,000		143,570	75,000	75,000	75,000
	4441 Lcns&Prmts-Highway Use	-100,000	-100,000	-100,000	-100,000	-100,000	-99,054	-92,206	-75,000	-79,500	-84,000
	4472 Other Rev-Offsite Eng. Review	-297,562	-302,000	-305,850	-308,893	-313,037	-47,956	-150,760	-175,000	-112,167	-120,914
	4473 Other Rev-Onsite Eng. Review	-3,400	-3,400	-3,400	-3,400	-3,400		-1,330	-5,000	-5,000	-3,400
	Rev-own sources-licenses	-400,962	-405,400	-409,250	-412,293	-416,437	-147,010	-244,296	-255,000	-196,667	-208,314
	4479 Other Rev-Misc. Revenue										
	4494 Other Rev-Anchor Encroach Fee	-75,000	-75,000	-75,000	-75,000	-75,000		-143,570	-75,000	-75,000	-75,000
	Other Revenue	-75,000	-75,000	-75,000	-75,000	-75,000		-143,570	-75,000	-75,000	-75,000
	5405 Tsf-Fm-Rsv-Dvlpmnt Process	-244,419	-250,463	-255,472	-260,581	-265,793	-71,211	-73,803	-71,211	-73,803	-79,616
	5406 Tsf-Fm-Rsv-Future Operating										-50,000
	5426 Tsf-Fm-Rsv-Engineering Development Processin	-138,659	-142,013	-144,853	-147,750	-150,705	-116,000	-123,006	-116,000	-123,006	-132,694
	Tsf from reserves-operating	-383,078	-392,475	-400,324	-408,331	-416,498	-187,211	-196,809	-187,211	-196,809	-262,311
	5528 Tsf-Fm-Rsv-Master Transportation Plan	-161,224	-165,255	-168,560	-171,931	-175,370		-142,653		-142,653	-154,531
	Tsf from reserves-capital	-161,224	-165,255	-168,560	-171,931	-175,370		-142,653		-142,653	-154,531
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 301 EN-Engineering Services		143,153	147,728	151,614	155,570	159,605	137,609	87,170	146,376	134,716	129,016
305-EN-Vehicle Charges											
	7004 Contr Svc-Contractors/Builders							4			
	Op Exp-Contracted Services							4			
	7403 Insurance-Vehicle	1,155	1,213	1,273	1,337	1,404	1,732	1,167	2,520	2,596	2,673
	Insurance & Claims	1,155	1,213	1,273	1,337	1,404	1,732	1,167	2,520	2,596	2,673
	7509 Lse&Rntls-Vehicles						3,175		8,519	8,689	8,863
	Lease & Rentals						3,175		8,519	8,689	8,863
	7702 Equip-Fuel	1,664	1,714	1,765	1,801	1,837	1,262	1,766	1,292	1,330	1,370
	7703 Equip-Maint-Vehicles	2,050	2,101	2,154	2,208	2,263	144	88	2,000	2,000	2,000
	7706 Equip-Replacement Provision	5,000	5,000	5,000	5,000	5,000					5,000
	7708 Equip-Chargeout Recovery	-11,407	-11,604	-11,808	-12,001	-12,200		-3,135	-14,331	-15,710	-21,153
	7712 Equip-Maintenance										
	7715 Equip-Garage Charges-Preventiv Main	1,538	1,576	1,615	1,656	1,697	1,484			1,095	1,197
	7717 Equip-Garage Charges-Reactive Main						106	110			49
	Op Exp-Equipment under \$5,000	-1,155	-1,213	-1,273	-1,337	-1,404	2,996	-1,171	-11,040	-11,285	-11,537
Total 305 EN-Vehicle Charges		0	0	0	0	0	7,903	0	0	0	0
302-EN-Multi-Family Residential Permit Parking											
	6000 Sal&Ben-Salaries	15,000	15,000	15,000	15,000	15,000	870	10,620			
	6003 Sal&Ben-Aux-All	500	500	500	500	500			2,877	2,934	3,096
	6005 Sal&Ben-Benefit-Aux								345	352	372
	6007 Sal&Ben-Benefit-I/S	1,000	1,000	1,000	1,000	1,000	199	2,466			
	6010 Sal&Wag-EHT						17	219	56	57	60
	Salary and Benefits	16,500	16,500	16,500	16,500	16,500	1,087	13,304	3,278	3,344	3,528
	7117 Prf Svc-Sftwre Mnt/Upgrades	1,325	1,358	1,378	1,398	1,398			1,224	1,248	1,286
	Op Exp-Consulting and Prof Services	1,325	1,358	1,378	1,398	1,398			1,224	1,248	1,286
	7615 Suppl-Misc. Supplies	3,676	3,642	3,622	3,602	3,602	224	284			
	7626 Suppl-Standard Office Supplies	500	500	500	500	500			500	500	500
	7629 Suppl-Working Lunches/Food										
	Op Exp-Supplies & Materials	4,176	4,142	4,122	4,102	4,102	224	284	500	500	500

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
300-EN-Admin-Engineering											
	8103 Recoveries- Internal Admin Charge Payroll							8			
	Op Exp-Recoveries							8			
	9406 Tsf To Rsv-Future Operating						13,264		4,998		4,962
	9427 Tsf-To-Rsv-New Initiatives							15,069			
	Tsf to reserves-operating						13,264	15,069	4,998		4,962
	4443 Lcns&Prmts-Parking Permits	-22,000	-22,000	-22,000	-22,000	-22,000	-14,575	-23,820	-10,000	-10,000	-10,200
	Rev-own sources-licenses	-22,000	-22,000	-22,000	-22,000	-22,000	-14,575	-23,820	-10,000	-10,000	-10,200
	5406 Tsf-Fm-Rsv-Future Operating							-30,675			
	Tsf from reserves-operating							-30,675			
Total 302 EN-Multi-Family Residential Permit Parki											
		0	0	0	0	0		-25,831	0	-4,908	76
303-EN-Project Delivery											
	6000 Sal&Ben-Salaries	804,301	824,409	840,897	857,715	874,869	213,942	104,383	759,962	626,296	650,381
	6001 Sal&Ben-Wages	85,919	87,892	89,506	91,114	92,713	4,378	-2,936	76,734	79,046	82,539
	6002 Sal&Ben-Overtime-I/S							567			
	6004 Sal&Ben-Other-All						1,819	2,004			
	6006 Sal&Ben-Overtime-O/S										
	6007 Sal&Ben-Benefit-I/S	196,001	201,092	205,113	209,216	213,400	68,702	6,277	170,224	146,311	156,281
	6008 Sal&Ben-Benefit-O/S	50,950	52,647	53,793	55,033	56,184			45,426	47,349	48,698
	6009 Sal&Ben - Project Offset	-989,198	-1,014,376	-1,034,616	-1,055,288	-1,076,235					-827,980
	6010 Sal&Wag-EHT	17,359	17,790	18,143	18,502	18,868	4,224	4,876	28,644	14,457	14,292
	6201 Sal&Ben-Rebill Labour Offset								-722,256	-738,307	
	Salary and Benefits	165,332	169,453	172,836	176,291	179,799	293,064	115,171	358,734	175,152	124,211
	6101 HR-Cnvntions,Dues&Act.	5,740	5,884	6,031	6,181	6,336	4,376	4,561	3,817	3,817	4,000
	6103 HR-Health&Safety Prog.										
	6104 HR-Mileage/Vehicle Allow.	1,025	1,051	1,077	1,104	1,131	96	22	2,400	2,100	1,200
	6109 HR-Corp. Dues & Board/Committee Cnvnt										
	6112 HR-Trng&Educ-Dept	5,740	5,884	6,031	6,181	6,336	3,221	443	4,154	4,238	4,800
	6114 HR-Lrning Contracts										
	Personnel Services	12,505	12,818	13,138	13,467	13,803	7,693	5,026	10,371	10,155	10,000
	7116 Prf Svc-Prov.Coordinator							58			
	7117 Prf Svc-Sftwre Mnt/Upgrades	5,258	5,390	5,524	5,663	5,804	1,869	1,207	2,550	2,601	2,653
	Op Exp-Consulting and Prof Services	5,258	5,390	5,524	5,663	5,804	1,869	1,265	2,550	2,601	2,653
	7505 Lse&Rntls-Leased Equipment								1,200	1,200	
	Lease & Rentals								1,200	1,200	
	7606 Suppl-Computer Supplies						164	155			
	7615 Suppl-Misc. Supplies						53				
	7621 Suppl-Publications&Subscriptions										
	7624 Suppl-Signs										
	7625 Suppl-Spec Office&Process Suppl	205	210	215	221	226	169		1,377	1,426	1,523
	7626 Suppl-Standard Office Supplies										
	7629 Suppl-Working Lunches/Food										
	Op Exp-Supplies & Materials	205	210	215	221	226	386	155	1,377	1,426	1,523
	7707 Equip-Vehicle Charges	5,703	5,802	5,904	6,001	6,100					10,524
	Op Exp-Equipment under \$5,000	5,703	5,802	5,904	6,001	6,100					10,524
	7927 Sdry-Misc. Expenses	718	735	754	773	792			250	250	750
	Op Exp-Sundry	718	735	754	773	792			250	250	750
	8103 Recoveries- Internal Admin Charge Payroll						135	158			
	Op Exp-Recoveries						135	158			
	5528 Tsf-Fm-Rsv-Master Transportation Plan						-135,434		-135,434		

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
300-EN-Admin-Engineering											
	Tsf from reserves-capital						-135,434		-135,434		
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 303 EN-Project Delivery		189,721	194,407	198,372	202,414	206,524	167,714	121,775	239,048	190,784	149,661
Total Engineering		455,552	467,779	478,073	488,517	499,105	436,073	291,147	498,955	457,118	395,871

Fleet

2024 - 2028 Operating Budget

Budget Highlights

Fleet - Budget Summary	PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Salary and Benefits	588,257	603,901	615,683	626,274	638,487
Personnel Services	2,100	2,100	2,100	2,100	2,100
Contracted Services	7,935	8,093	8,255	8,420	8,589
Consulting and Prof Services	4,537	4,628	4,720	4,815	4,911
Equipment under \$5,000	10,771	10,987	11,206	11,431	11,659
Supplies & Materials	63,360	64,628	65,920	67,239	68,583
Recoveries	-676,960	-694,336	-707,885	-720,278	-734,329
Total	0	0	0	0	0

Fleet - Budget Drivers	PLN 2024
Salary Adjustments	24,045
Salary and Wages	14,944
Benefits and Overhead	9,101
Operating Expenses	-32,984
Supplies and Materials	1,242
Equipment/Vehicle	211
Contracted Services	3,507
Internal Garage Charges	-37,944
Total	-8,939

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
322-FL-Garage											
	6000 Sal&Ben-Salaries						35,424	36,118	37,978	38,744	40,885
	6001 Sal&Ben-Wages	383,136	392,084	399,408	406,704	413,964	321,511	337,418	338,863	349,227	367,835
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All						866				
	6004 Sal&Ben-Other-All	1,000	1,000	1,000	1,000	1,000	10,282	12,423			1,000
	6005 Sal&Ben-Benefit-Aux						104				
	6006 Sal&Ben-Overtime-O/S	5,000	5,000	5,000	5,000	5,000	3,068	6,224			5,000
	6007 Sal&Ben-Benefit-I/S						9,568	10,293	10,862	11,042	11,162
	6008 Sal&Ben-Benefit-O/S	225,507	232,938	237,937	241,796	247,291	194,077	205,988	200,607	209,187	216,752
	6009 Sal&Ben - Project Offset	-33,975	-34,883	-35,568	-36,274	-36,957					-32,030
	6010 Sal&Wag-EHT	7,588	7,763	7,905	8,048	8,189	9,476	10,241	7,902	7,565	8,087
	6201 Sal&Ben-Rebill Labour Offset								-28,379	-29,715	
	Salary and Benefits	588,257	603,901	615,683	626,274	638,487	584,375	618,706	567,833	586,050	618,690
	6101 HR-Cnvntions,Dues&Act.						76				
	6103 HR-Health&Safety Prog.							359			
	6104 HR-Mileage/Vehicle Allow.										
	6112 HR-Trng&Educ-Dept	2,100	2,100	2,100	2,100	2,100	1,100	750	2,100	2,100	2,100
	6116 HR-Trng&Educ-Corporate Licenses										
	Personnel Services	2,100	2,100	2,100	2,100	2,100	1,176	1,109	2,100	2,100	2,100
	7004 Contr Svc-Contractors/Builders	7,935	8,093	8,255	8,420	8,589	8,076	11,834	4,080	4,141	4,265
	7013 Contr Svc-Janitorial							21			
	7027 Contr Svc-Uniform Cleaning						27				
	Op Exp-Contracted Services	7,935	8,093	8,255	8,420	8,589	8,103	11,855	4,080	4,141	4,265
	7117 Prf Svc-Sftwre Mnt/Upgrades	4,537	4,628	4,720	4,815	4,911	3,587	3,699		4,700	4,700
	Op Exp-Consulting and Prof Services	4,537	4,628	4,720	4,815	4,911	3,587	3,699		4,700	4,700
	7303 Communic-Delivery/Courier						14	168			
	7305 Communic-Postage						30				
	7307 Communic-Celluar Services										
	Op Exp-Communications						44	168			
	7505 Lse&Rntls-Leased Equipment						234	2,949			
	Lease & Rentals						234	2,949			
	7606 Suppl-Computer Supplies										
	7613 Suppl-Maint.Supplies	63,360	64,628	65,920	67,239	68,583	52,921	53,242	54,398	60,900	62,118
	7621 Suppl-Publications&Subscriptions						124				
	7626 Suppl-Standard Office Supplies										
	7629 Suppl-Working Lunches/Food						14	38			
	7635 Supp-Stock Supp-Maintenance										
	Op Exp-Supplies & Materials	63,360	64,628	65,920	67,239	68,583	53,059	53,280	54,398	60,900	62,118
	7700 Equip-Equipment Purchase							6,308			
	7702 Equip-Fuel										
	7703 Equip-Maint-Vehicles							-41			
	7707 Equip-Vehicle Charges										
	7712 Equip-Maintenance	10,771	10,987	11,206	11,431	11,659	8,986	3,096	10,200	10,353	10,560
	7715 Equip-Garage Charges-Preventiv Main										
	Op Exp-Equipment under \$5,000	10,771	10,987	11,206	11,431	11,659	8,986	9,362	10,200	10,353	10,560
	8100 Recoveries-Interdepartment Admin Charges	54,479	56,059	57,180	58,323	59,490					
	8102 Recoveries-Lbr&Equipment	-731,439	-750,395	-765,065	-778,601	-793,819	-577,223	-557,351	-638,611	-668,244	-693,495
	8103 Recoveries- Internal Admin Charge Payroll						380	498			
	Op Exp-Recoveries	-676,960	-694,336	-707,885	-720,278	-734,329	-576,843	-556,854	-638,611	-668,244	-693,495
	4479 Other Rev-Misc. Revenue							-716			
	Other Revenue							-716			
	5900 Approp.From Surplus										
	Appropriation from surplus										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
322-FL-Garage											
Total 322 FL-Garage		0	0	0	0	0	82,721	143,558	0	0	8,938
Total Fleet		0	0	0	0	0	82,721	143,558	0	0	8,938

MRN

2024 - 2028 Operating Budget

Budget Highlights

MRN - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Revenues		-1,608,648	-1,658,648	-1,701,648	-1,727,648	-1,754,648
Transfer from other govt-capital other		-1,608,648	-1,658,648	-1,701,648	-1,727,648	-1,754,648
Expenses		1,608,648	1,658,648	1,701,648	1,727,648	1,754,648
Salary and Benefits		168,747	172,966	176,425	179,071	181,757
Contracted Services		437,487	446,193	454,764	463,511	472,439
Consulting and Prof Services		300	300	300	300	300
Utilities		91,198	93,660	96,189	98,786	101,453
Communications		1,457	1,486	1,515	1,546	1,577
Insurance & Claims		24,523	25,749	27,036	28,388	29,808
Lease & Rentals		3,043	3,104	3,166	3,229	3,294
Equipment under \$5,000		91,993	98,689	103,399	107,034	110,165
Supplies & Materials		44,040	44,795	45,565	46,350	47,151
Tsf to reserves-operating		51,862	56,707	60,288	55,432	51,705
Tsf to reserves-capital		694,000	715,000	733,000	744,000	755,000
Total		0	0	0	0	0

MRN - Budget Drivers		PLN 2024
Revenue Changes		-49,000
Grant		-49,000
Salary Adjustments		-7,365
Salary and Wages		-7,463
Benefits and Overhead		98
Operating Expenses		130,133
Supplies and Materials		7,505
Sundry/ Miscellaneous		59
Insurance and Claims		2,244
Communications		29
Equipment/Vehicle		4,755
Contracted Services		115,126
Utilities (i.e Hydro & Gas)		415
Reserve Changes		-73,768
Transfer from/to Reserve		-73,768
Total		0

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
339-OP-MRN Pavement											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	24,977	25,575	26,066	26,560	27,059	3,637	29,078		4,826	7,073
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All						275	11,712			
	6005 Sal&Ben-Benefit-Aux						33	1,439			
	6006 Sal&Ben-Overtime-O/S						310	2,417			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	14,811	15,320	15,666	16,042	16,398	1,839	17,434		2,958	4,173
	6010 Sal&Wag-EHT	487	499	508	518	528	102	1,035			138
	6201 Sal&Ben-Rebill Labour Offset	-40,275	-41,394	-42,240	-43,121	-43,984					
	Salary and Benefits		0		0	0	6,197	63,115		7,784	11,383
	7004 Contr Svc-Contractors/Builders	81,600	83,232	84,897	86,595	88,326		126,531	15,530	15,762	35,525
	Op Exp-Contracted Services	81,600	83,232	84,897	86,595	88,326		126,531	15,530	15,762	35,525
	7613 Suppl-Maint.Supplies	3,060	3,121	3,184	3,247	3,312	271	6,303	1,500	1,523	1,632
	Op Exp-Supplies & Materials	3,060	3,121	3,184	3,247	3,312	271	6,303	1,500	1,523	1,632
	8103 Recoveries- Internal Admin Charge Payroll						34	98	10,768		
	Op Exp-Recoveries						34	98	10,768		
	9412 Tsf To Rsv-MRN General Rehabilitation						21,329				
	Tsf to reserves-operating						21,329				
	4479 Other Rev-Misc. Revenue										
	Other Revenue										
	5412 Tsf-Fm-Rsv-MRN General Rehabilitation							-170,978			
	Tsf from reserves-operating							-170,978			
	5505 Tsf-Fm-Rsv-MRN Pvmnt Rehab										
	Tsf from reserves-capital										
	Total 339 OP-MRN Pavement	84,660	86,353	88,080	89,842	91,639	27,831	25,069	27,798	25,069	48,540
341-OP-MRN Shoulder											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	3,935	4,029	4,106	4,184	4,263	212	1,597		2,655	3,812
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All							99			
	6005 Sal&Ben-Benefit-Aux							12			
	6006 Sal&Ben-Overtime-O/S										
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	2,333	2,413	2,468	2,527	2,583	114	957		1,627	2,249
	6010 Sal&Wag-EHT	77	79	80	82	83		45			74
	6201 Sal&Ben-Rebill Labour Offset	-6,345	-6,521	-6,655	-6,793	-6,929	-326				
	Salary and Benefits		0	0	0	0	0	2,710		4,282	6,135
	7004 Contr Svc-Contractors/Builders						52,986	4,515			
	Op Exp-Contracted Services						52,986	4,515			
	7613 Suppl-Maint.Supplies	1,000	1,000	1,000	1,000	1,000		625	150	1,000	
	Op Exp-Supplies & Materials	1,000	1,000	1,000	1,000	1,000		625	150	1,000	
	7707 Equip-Vehicle Charges	12,778	13,709	14,363	14,868	15,303	10,311	11,508	10,695	10,918	12,118
	7712 Equip-Maintenance										
	Op Exp-Equipment under \$5,000	12,778	13,709	14,363	14,868	15,303	10,311	11,508	10,695	10,918	12,118
	7927 Sdry-Misc. Expenses						4	257			
	7998 Sdry-Rebill Expense Offset							-1,245			
	7999 Sdry-Rebill Expense							1,245			
	Op Exp-Sundry						4	257			

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
339-OP-MRN Pavement											
	8103 Recoveries- Internal Admin Charge Payroll							3	4,605		
	Op Exp-Recoveries							3	4,605		
	4479 Other Rev-Misc. Revenue						-1,839				
	4493 Other Rev-Rebills						-669	-287			
	Other Revenue						-2,508	-287			
	5412 Tsf-Fm-Rsv-MRN General Rehabilitation						-45,338	-3,031			
	Tsf from reserves-operating						-45,338	-3,031			
	5505 Tsf-Fm-Rsv-MRN Pvmnt Rehab										
	Tsf from reserves-capital										
Total 341 OP-MRN Shoulder											
		13,778	14,709	15,363	15,868	16,303	15,455	16,299	15,450	16,200	18,253
342-OP-MRN Pedestrian											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	8,897	9,111	9,285	9,462	9,639	6,251	2,969		6,109	11,732
	6003 Sal&Ben-Aux-All						839	1,586			
	6005 Sal&Ben-Benefit-Aux						101	190			
	6006 Sal&Ben-Overtime-O/S						261	41			
	6008 Sal&Ben-Benefit-O/S	5,276	5,457	5,581	5,715	5,841	3,091	1,779		3,744	6,922
	6010 Sal&Wag-EHT	173	178	181	185	188	176	111			229
	6201 Sal&Ben-Rebill Labour Offset	-14,347	-14,746	-15,047	-15,361	-15,668					
	Salary and Benefits	0	0		0		10,719	6,675		9,853	18,882
	7004 Contr Svc-Contractors/Builders	15,900	16,695	17,196	17,712	18,243	248	500	13,113	13,309	510
	Op Exp-Contracted Services	15,900	16,695	17,196	17,712	18,243	248	500	13,113	13,309	510
	7613 Suppl-Maint.Supplies	3,060	3,121	3,184	3,247	3,312	4,357	2,592	525	533	2,550
	Op Exp-Supplies & Materials	3,060	3,121	3,184	3,247	3,312	4,357	2,592	525	533	2,550
	7707 Equip-Vehicle Charges	2,192	2,352	2,464	2,551	2,625	1,785	2,011	1,835	1,873	2,079
	Op Exp-Equipment under \$5,000	2,192	2,352	2,464	2,551	2,625	1,785	2,011	1,835	1,873	2,079
	8103 Recoveries- Internal Admin Charge Payroll							4	12,128		
	Op Exp-Recoveries							4	12,128		
	9412 Tsf To Rsv-MRN General Rehabilitation						10,494	13,804			
	Tsf to reserves-operating						10,494	13,804			
	9505 Tsf To Rsv-MRN Pavement Rehab										
	Tsf to reserves-capital										
	4628 Grnt-Other-Misc										
	Transfer from other govt-capital other										
Total 342 OP-MRN Pedestrian											
		21,152	22,168	22,844	23,510	24,181	27,602	25,586	27,601	25,569	24,021
343-OP-MRN Street Lighting											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	1,904	1,950	1,987	2,025	2,063	294	1,226		4,027	3,751
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	1,129	1,168	1,194	1,223	1,250	162	734		2,468	2,213
	6010 Sal&Wag-EHT	37	38	39	39	40	4	33			73
	6201 Sal&Ben-Rebill Labour Offset	-3,070	-3,155	-3,220	-3,287	-3,353	-137	-417			
	Salary and Benefits	0	0	0	0		323	1,576		6,495	6,037
	7004 Contr Svc-Contractors/Builders	18,054	18,415	18,783	19,159	19,542	9,758	35,775	11,388	11,559	15,300
	Op Exp-Contracted Services	18,054	18,415	18,783	19,159	19,542	9,758	35,775	11,388	11,559	15,300

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
339-OP-MRN Pavement											
	7201 Utilities-Light	80,106	82,269	84,490	86,771	89,114	77,667	95,357	73,654	75,643	79,764
	Op Exp-Utilities	80,106	82,269	84,490	86,771	89,114	77,667	95,357	73,654	75,643	79,764
	7613 Suppl-Maint.Supplies	1,020	1,040	1,061	1,082	1,104	2,016	495	1,500	1,523	1,553
	7633 Supp-Electrical							1,799			
	Op Exp-Supplies & Materials	1,020	1,040	1,061	1,082	1,104	2,016	2,294	1,500	1,523	1,553
	7707 Equip-Vehicle Charges	8,533	9,154	9,591	9,928	10,219	6,841	7,709	7,141	7,290	8,092
	Op Exp-Equipment under \$5,000	8,533	9,154	9,591	9,928	10,219	6,841	7,709	7,141	7,290	8,092
	7924 Sdry-Licenses&Royalties						149	292			
	7927 Sdry-Misc. Expenses							1,412			
	7998 Sdry-Rebill Expense Offset						-464	-42,924			
	7999 Sdry-Rebill Expense						464	42,924			
	Op Exp-Sundry						149	1,704			
	8103 Recoveries- Internal Admin Charge Payroll								11,004		
	Op Exp-Recoveries								11,004		
	9412 Tsf To Rsv-MRN General Rehabilitation						7,983				
	Tsf to reserves-operating						7,983				
	9505 Tsf To Rsv-MRN Pavement Rehab										
	Tsf to reserves-capital										
	4479 Other Rev-Misc. Revenue						-45	-1,175			
	Other Revenue						-45	-1,175			
	5412 Tsf-Fm-Rsv-MRN General Rehabilitation							-40,657			
	Tsf from reserves-operating							-40,657			
Total 343 OP-MRN Street Lighting		107,713	110,878	113,926	116,941	119,979	104,691	102,583	104,688	102,510	110,746
344-OP-MRN Traffic Signals											
	7004 Contr Svc-Contractors/Builders	104,040	106,121	108,243	110,408	112,616	112,573	104,979	60,072	80,000	99,456
	7006 Contr Svc-Fee For Service										
	Op Exp-Contracted Services	104,040	106,121	108,243	110,408	112,616	112,573	104,979	60,072	80,000	99,456
	7105 Prf Svc-Consultant	300	300	300	300	300		365	5,150	2,500	300
	Op Exp-Consulting and Prof Services	300	300	300	300	300		365	5,150	2,500	300
	7201 Utilities-Light	11,092	11,391	11,699	12,014	12,339	10,729	9,910	9,185	10,500	11,019
	Op Exp-Utilities	11,092	11,391	11,699	12,014	12,339	10,729	9,910	9,185	10,500	11,019
	7306 Communic-Telephone	1,457	1,486	1,515	1,546	1,577	1,401	1,443	1,850	1,850	1,428
	Op Exp-Communications	1,457	1,486	1,515	1,546	1,577	1,401	1,443	1,850	1,850	1,428
	7501 Lse&Rntls-Lease&Easements						7,903	5,840			
	Lease & Rentals						7,903	5,840			
	7613 Suppl-Maint.Supplies	2,500	2,500	2,500	2,500	2,500	-6,000	-6,159	2,500	2,500	2,500
	Op Exp-Supplies & Materials	2,500	2,500	2,500	2,500	2,500	-6,000	-6,159	2,500	2,500	2,500
	7701 Equip-Equipment Replacement						13,654				
	Op Exp-Equipment under \$5,000						13,654				
	8103 Recoveries- Internal Admin Charge Payroll								11,004		
	Op Exp-Recoveries								11,004		
	4479 Other Rev-Misc. Revenue										
	Other Revenue										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
339-OP-MRN Pavement											
	5412 Tsf-Fm-Rsv-MRN General Rehabilitation						-50,498	-19,029			
	Tsf from reserves-operating						-50,498	-19,029			
	5505 Tsf-Fm-Rsv-MRN Pvmnt Rehab										
	Tsf from reserves-capital										
Total 344 OP-MRN Traffic Signals		119,388	121,798	124,257	126,768	129,332	89,761	97,350	89,761	97,350	114,703
345-OP-MRN Signage											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	11,045	11,310	11,527	11,745	11,966	5,966	3,600	20,000	7,738	14,605
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All							2,023			
	6005 Sal&Ben-Benefit-Aux							247			
	6006 Sal&Ben-Overtime-O/S						290	5,039			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	6,550	6,775	6,928	7,094	7,251	3,096	2,207		4,742	8,617
	6010 Sal&Wag-EHT	215	221	225	229	233	149	218			285
	6201 Sal&Ben-Rebill Labour Offset	-17,810	-18,305	-18,679	-19,069	-19,451	-667	-1,270			
	Salary and Benefits	0	0	0	0	0	8,835	12,065	20,000	12,480	23,507
	7004 Contr Svc-Contractors/Builders	3,264	3,329	3,396	3,464	3,533	5,221	3,242	1,117	1,133	4,080
	7024 Contr Svc-Tree Cutting										
	Op Exp-Contracted Services	3,264	3,329	3,396	3,464	3,533	5,221	3,242	1,117	1,133	4,080
	7300 Communic-Advertising										
	Op Exp-Communications										
	7501 Lse&Rntls-Lease&Easements	3,043	3,104	3,166	3,229	3,294	888		3,005	3,605	2,984
	7505 Lse&Rntls-Leased Equipment						1,808				
	Lease & Rentals	3,043	3,104	3,166	3,229	3,294	2,696		3,005	3,605	2,984
	7613 Suppl-Maint.Supplies	2,000	2,000	2,000	2,000	2,000	-13,717	335	2,000	2,000	2,000
	7624 Suppl-Signs										
	Op Exp-Supplies & Materials	2,000	2,000	2,000	2,000	2,000	-13,717	335	2,000	2,000	2,000
	7707 Equip-Vehicle Charges	4,607	4,942	5,178	5,360	5,517	3,668	4,134	3,856	3,936	4,369
	Op Exp-Equipment under \$5,000	4,607	4,942	5,178	5,360	5,517	3,668	4,134	3,856	3,936	4,369
	7927 Sdry-Misc. Expenses						19				
	7998 Sdry-Rebill Expense Offset						-416	-76			
	7999 Sdry-Rebill Expense						416	76			
	Op Exp-Sundry						19				
	8103 Recoveries- Internal Admin Charge Payroll						27	7	14,729		
	Op Exp-Recoveries						27	7	14,729		
	9412 Tsf To Rsv-MRN General Rehabilitation						38,054	3,721			
	Tsf to reserves-operating						38,054	3,721			
	4479 Other Rev-Misc. Revenue							-114			
	4493 Other Rev-Rebills						-67	-178			
	Other Revenue						-67	-293			
	5446 Tsf-Fm-Rsv-Covid Safe Restart						-20,000		-20,000		
	Tsf from reserves-operating						-20,000		-20,000		
	5505 Tsf-Fm-Rsv-MRN Pvmnt Rehab										
	Tsf from reserves-capital										
Total 345 OP-MRN Signage		12,914	13,376	13,740	14,054	14,344	24,736	23,211	24,707	23,154	36,939

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
339-OP-MRN Pavement											
346-OP-MRN Road Markings											
	6001 Sal&Ben-Wages	90	93	94	96	98		135		237	563
	6008 Sal&Ben-Benefit-O/S	54	55	57	58	59		81		145	332
	6010 Sal&Wag-EHT	2	2	2	2	2		4			11
	6201 Sal&Ben-Rebill Labour Offset	-146	-150	-153	-156	-159		-216			
	Salary and Benefits	0	0	0	0	0		4		381	905
	7004 Contr Svc-Contractors/Builders	48,369	48,816	49,272	49,738	50,212	24,620	38,643	25,883	20,000	36,930
	Op Exp-Contracted Services	48,369	48,816	49,272	49,738	50,212	24,620	38,643	25,883	20,000	36,930
	7613 Suppl-Maint.Supplies	300	300	300	300	300		55	300	300	300
	Op Exp-Supplies & Materials	300	300	300	300	300		55	300	300	300
	7707 Equip-Vehicle Charges	1,353	1,451	1,521	1,574	1,620	1,091	1,229	1,132	1,156	1,283
	Op Exp-Equipment under \$5,000	1,353	1,451	1,521	1,574	1,620	1,091	1,229	1,132	1,156	1,283
	7998 Sdry-Rebill Expense Offset							-79			
	7999 Sdry-Rebill Expense							79			
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payroll								8,187		
	Op Exp-Recoveries								8,187		
	9412 Tsf To Rsv-MRN General Rehabilitation						9,791				
	Tsf to reserves-operating						9,791				
	9505 Tsf To Rsv-MRN Pavement Rehab										
	Tsf to reserves-capital										
	4479 Other Rev-Misc. Revenue										
	4493 Other Rev-Rebills							-22			
	Other Revenue							-22			
	5412 Tsf-Fm-Rsv-MRN General Rehabilitation							-18,057			
	Tsf from reserves-operating							-18,057			
Total 346 OP-MRN Road Markings		50,022	50,567	51,093	51,612	52,133	35,502	21,851	35,502	21,837	39,419
347-OP-MRN Street Cleaning											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	31,963	32,729	33,357	33,990	34,628	16,686	18,320		25,601	33,210
	6003 Sal&Ben-Aux-All						1,882	5,095			
	6005 Sal&Ben-Benefit-Aux						226	611			
	6006 Sal&Ben-Overtime-O/S						878	1,970			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	18,954	19,605	20,047	20,530	20,984	8,805	10,950		15,691	19,594
	6010 Sal&Wag-EHT	623	638	650	663	675	452	619			648
	6201 Sal&Ben-Rebill Labour Offset	-51,540	-52,972	-54,055	-55,182	-56,287	-1,187	-626			
	Salary and Benefits	0	0		0		27,743	36,940		41,292	53,451
	7004 Contr Svc-Contractors/Builders						1,716	4,419			
	Op Exp-Contracted Services						1,716	4,419			
	7300 Communic-Advertising										
	Op Exp-Communications										
	7613 Suppl-Maint.Supplies	500	500	500	500	500	539	132	1,200	500	500
	7625 Suppl-Spec Office&Process Suppl						254				
	7634 Supp-Stock Supp-Janitorial						370				
	Op Exp-Supplies & Materials	500	500	500	500	500	1,162	132	1,200	500	500
	7707 Equip-Vehicle Charges	22,729	24,383	25,547	26,445	27,219	18,342	20,558	19,023	19,419	21,554

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
339-OP-MRN Pavement											
	Op Exp-Equipment under \$5,000	22,729	24,383	25,547	26,445	27,219	18,342	20,558	19,023	19,419	21,554
	7902 Sdry-Cash Over/Short						-5				
	7927 Sdry-Misc. Expenses						320				
	7998 Sdry-Rebill Expense Offset						-718				
	7999 Sdry-Rebill Expense						718				
	Op Exp-Sundry						315				
	8103 Recoveries- Internal Admin Charge Payroll						40	43	24,572		
	Op Exp-Recoveries						40	43	24,572		
	4479 Other Rev-Misc. Revenue							-23			
	4493 Other Rev-Rebills						-513	-522			
	Other Revenue						-513	-544			
	5412 Tsf-Fm-Rsv-MRN General Rehabilitation						-3,441	-157			
	Tsf from reserves-operating						-3,441	-157			
	5505 Tsf-Fm-Rsv-MRN Pvmnt Rehab										
	Tsf from reserves-capital										
	Total 347 OP-MRN Street Cleaning	23,229	24,883	26,047	26,945	27,719	45,363	61,390	44,795	61,211	75,505
348-OP-MRN Snow Removal											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	17,373	17,789	18,130	18,474	18,821	6,181	11,491		23,370	19,293
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All						1,138	6,187			
	6004 Sal&Ben-Other-All						994	974			
	6005 Sal&Ben-Benefit-Aux						137	742			
	6006 Sal&Ben-Overtime-O/S						21,332	21,879			
	6007 Sal&Ben-Benefit-I/S							6			
	6008 Sal&Ben-Benefit-O/S	10,302	10,656	10,896	11,158	11,406	3,524	6,903		14,324	11,383
	6010 Sal&Wag-EHT	339	347	354	360	367	421	802			376
	6201 Sal&Ben-Rebill Labour Offset	-28,013	-28,792	-29,380	-29,993	-30,594					
	Salary and Benefits	0	0		0	0	33,727	48,983		37,694	31,052
	7004 Contr Svc-Contractors/Builders	131,580	134,212	136,896	139,634	142,426	148,081	146,108	85,432	96,384	120,360
	Op Exp-Contracted Services	131,580	134,212	136,896	139,634	142,426	148,081	146,108	85,432	96,384	120,360
	7105 Prf Svc-Consultant										
	Op Exp-Consulting and Prof Services										
	7505 Lse&Rntls-Leased Equipment						4,365				
	Lease & Rentals						4,365				
	7613 Suppl-Maint.Supplies	30,600	31,212	31,836	32,473	33,122	25,583	64,589	6,243	6,336	25,500
	7629 Suppl-Working Lunches/Food						121				
	Op Exp-Supplies & Materials	30,600	31,212	31,836	32,473	33,122	25,705	64,589	6,243	6,336	25,500
	7707 Equip-Vehicle Charges	25,289	27,130	28,425	29,424	30,285	20,424	22,905	21,165	21,606	23,982
	Op Exp-Equipment under \$5,000	25,289	27,130	28,425	29,424	30,285	20,424	22,905	21,165	21,606	23,982
	7998 Sdry-Rebill Expense Offset										
	7999 Sdry-Rebill Expense										
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payroll						31	127	16,865		
	Op Exp-Recoveries						31	127	16,865		
	4479 Other Rev-Misc. Revenue										
	4493 Other Rev-Rebills										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
339-OP-MRN Pavement											
	Other Revenue										
	5412 Tsf-Fm-Rsv-MRN General Rehabilitation						-102,587	-120,494			
	Tsf from reserves-operating						-102,587	-120,494			
	5505 Tsf-Fm-Rsv-MRN Pvmnt Rehab										
	Tsf from reserves-capital										
Total 348 OP-MRN Snow Removal											
		187,469	192,553	197,157	201,531	205,833	129,746	162,218	129,705	162,020	200,894
349-OP-MRN Vegetation											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	7,958	8,149	8,305	8,463	8,622	4,219	5,656		18,653	13,280
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All							10,176			
	6005 Sal&Ben-Benefit-Aux							1,221			
	6006 Sal&Ben-Overtime-O/S										
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	4,719	4,881	4,991	5,112	5,225	2,278	3,388		11,432	7,835
	6010 Sal&Wag-EHT	155	159	162	165	168	109	341			259
	6201 Sal&Ben-Rebill Labour Offset	-12,833	-13,189	-13,459	-13,739	-14,014					
	Salary and Benefits	0	0	0	0		6,606	20,782		30,085	21,374
	7004 Contr Svc-Contractors/Builders	15,300	15,606	15,918	16,236	16,561	32,807	2,850	8,160	10,000	10,200
	Op Exp-Contracted Services	15,300	15,606	15,918	16,236	16,561	32,807	2,850	8,160	10,000	10,200
	7613 Suppl-Maint.Supplies							98	1,000		
	Op Exp-Supplies & Materials							98	1,000		
	7707 Equip-Vehicle Charges	14,511	15,567	16,310	16,884	17,377	11,699	13,072	12,145	12,398	13,761
	Op Exp-Equipment under \$5,000	14,511	15,567	16,310	16,884	17,377	11,699	13,072	12,145	12,398	13,761
	8103 Recoveries- Internal Admin Charge Payroll						2	23	38,462		
	Op Exp-Recoveries						2	23	38,462		
	9412 Tsf To Rsv-MRN General Rehabilitation						8,661	15,771			
	Tsf to reserves-operating						8,661	15,771			
	9505 Tsf To Rsv-MRN Pavement Rehab										
	Tsf to reserves-capital										
Total 349 OP-MRN Vegetation											
		29,811	31,173	32,228	33,120	33,939	59,774	52,596	59,767	52,483	45,335
351-OP-MRN Structures											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	1,457	1,491	1,520	1,549	1,578	900	392		1,184	2,103
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	864	893	914	936	956	533	235		726	1,241
	6010 Sal&Wag-EHT	28	29	30	30	31	24	11			41
	6201 Sal&Ben-Rebill Labour Offset	-2,349	-2,414	-2,463	-2,515	-2,565					
	Salary and Benefits	0	0				1,457	637		1,910	3,385
	7402 Insurance-Property	24,523	25,749	27,036	28,388	29,808	16,614	21,218	16,068	17,112	22,279
	Insurance & Claims	24,523	25,749	27,036	28,388	29,808	16,614	21,218	16,068	17,112	22,279
	7927 Sdry-Misc. Expenses						6,621				
	Op Exp-Sundry						6,621				
	8103 Recoveries- Internal Admin Charge Payroll								3,408		
	Op Exp-Recoveries								3,408		
	9505 Tsf To Rsv-MRN Pavement Rehab										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
339-OP-MRN Pavement											
	Tsf to reserves-capital										
	5412 Tsf-Fm-Rsv-MRN General Rehabilitation						-5,217	-2,832			
	Tsf from reserves-operating						-5,217	-2,832			
Total 351 OP-MRN Structures		24,523	25,749	27,036	28,388	29,808	19,476	19,023	19,476	19,023	25,663
352-OP-MRN Administration											
	6001 Sal&Ben-Wages									4,293	
	6008 Sal&Ben-Benefit-O/S									2,632	
	6201 Sal&Ben-Rebill Labour Offset	168,747	172,966	176,425	179,071	181,757					
	Salary and Benefits	168,747	172,966	176,425	179,071	181,757				6,925	
	7004 Contr Svc-Contractors/Builders	19,380	19,768	20,163	20,566	20,978		19,256			
	Op Exp-Contracted Services	19,380	19,768	20,163	20,566	20,978		19,256			
	7501 Lse&Rntls-Lease&Easements										
	Lease & Rentals										
	7613 Suppl-Maint.Supplies						-940	-79			
	7635 Supp-Stock Supp-Maintenance										
	Op Exp-Supplies & Materials						-940	-79			
	8103 Recoveries- Internal Admin Charge Payroll								328		
	Op Exp-Recoveries								328		
	9412 Tsf To Rsv-MRN General Rehabilitation	51,862	56,707	60,288	55,432	51,705	273,956	291,656	243,599	229,525	145,630
	Tsf to reserves-operating	51,862	56,707	60,288	55,432	51,705	273,956	291,656	243,599	229,525	145,630
	9505 Tsf To Rsv-MRN Pavement Rehab	694,000	715,000	733,000	744,000	755,000	641,000	654,000	616,000	616,000	674,000
	Tsf to reserves-capital	694,000	715,000	733,000	744,000	755,000	641,000	654,000	616,000	616,000	674,000
	4650 Grnt-Other-GVTA (Translink)	-1,608,648	-1,658,648	-1,701,648	-1,727,648	-1,754,648	-1,482,720	-1,511,648	-1,439,175	-1,458,875	-1,559,648
	Transfer from other govt-capital other	-1,608,648	-1,658,648	-1,701,648	-1,727,648	-1,754,648	-1,482,720	-1,511,648	-1,439,175	-1,458,875	-1,559,648
	5412 Tsf-Fm-Rsv-MRN General Rehabilitation						-10,544	-59,610			
	Tsf from reserves-operating						-10,544	-59,610			
	5505 Tsf-Fm-Rsv-MRN Pvmnt Rehab										
	Tsf from reserves-capital										
Total 352 OP-MRN Administration		-674,659	-694,208	-711,772	-728,578	-745,208	-579,248	-606,425	-579,248	-606,425	-740,018
353-OP-MRN Public Waste Collection											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages										
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All										
	6004 Sal&Ben-Other-All										
	6005 Sal&Ben-Benefit-Aux										
	6006 Sal&Ben-Overtime-O/S										
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S										
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT										
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits										
	6101 HR-Cnvntions,Dues&Act.										
	6103 HR-Health&Safety Prog.										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
339-OP-MRN Pavement											
	6104 HR-Mileage/Vehicle Allow.										
	6111 HR-Trng&Educ-Corp										
	6112 HR-Trng&Educ-Dept										
	Personnel Services										
	7004 Contr Svc-Contractors/Builders										
	7018 Contr Svc-Printing										
	7024 Contr Svc-Tree Cutting										
	Op Exp-Contracted Services										
	7105 Prf Svc-Consultant										
	7114 Prf Svc-Other Prof.Services										
	7117 Prf Svc-Sftwre Mnt/Upgrades										
	Op Exp-Consulting and Prof Services										
	7300 Communic-Advertising										
	7302 Communic-Products/Services										
	7303 Communic-Delivery/Courier										
	7306 Communic-Telephone										
	7307 Communic-Celluar Services										
	Op Exp-Communications										
	7402 Insurance-Property										
	7403 Insurance-Vehicle										
	Insurance & Claims										
	7501 Lse&Rntls-Lease&Easements										
	7505 Lse&Rntls-Leased Equipment										
	7509 Lse&Rntls-Vehicles										
	Lease & Rentals										
	7613 Suppl-Maint.Supplies										
	7615 Suppl-Misc. Supplies										
	7620 Suppl-Promo Material										
	7624 Suppl-Signs										
	7625 Suppl-Spec Office&Process Suppl										
	7629 Suppl-Working Lunches/Food										
	7634 Supp-Stock Supp-Janitorial										
	7635 Supp-Stock Supp-Maintenance										
	Op Exp-Supplies & Materials										
	7700 Equip-Equipment Purchase										
	7701 Equip-Equipment Replacement										
	7702 Equip-Fuel										
	7703 Equip-Maint-Vehicles										
	7706 Equip-Replacement Provision										
	7707 Equip-Vehicle Charges										
	7708 Equip-Chargeout Recovery										
	7712 Equip-Maintenance										
	7715 Equip-Garage Charges-Preventiv Main										
	Op Exp-Equipment under \$5,000										
	7927 Sdry-Misc. Expenses										
	7998 Sdry-Rebill Expense Offset										
	7999 Sdry-Rebill Expense										
	Op Exp-Sundry										
	8101 Recoveries-Utilities										
	8103 Recoveries- Internal Admin Charge Payroll										
	Op Exp-Recoveries										
	9406 Tsf To Rsv-Future Operating										
	Tsf to reserves-operating										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
339-OP-MRN Pavement											
	4493 Other Rev-Rebills										
	Other Revenue										
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 353 OP-MRN Public Waste Collection											
Total MRN		0	0	0	0	0	689	751	0	0	0

Operations Admin

2024 - 2028 Operating Budget

Budget Highlights

Operations Admin - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Expenses		322,936	333,727	343,121	352,126	361,099
Salary and Benefits		538,453	552,226	563,270	574,536	586,027
Personnel Services		8,382	8,550	8,721	8,896	9,075
Contracted Services		21,791	22,335	22,782	23,123	23,470
Consulting and Prof Services		12,500	12,500	12,500	12,500	12,500
Communications		2,500	2,500	2,500	2,500	2,500
Equipment under \$5,000		52,473	55,419	57,491	59,090	60,468
Supplies & Materials		10,588	10,786	10,988	11,193	11,403
Sundry		850	850	850	850	850
Recoveries		-324,601	-331,439	-335,981	-340,563	-345,193
Total		322,936	333,727	343,121	352,126	361,099

Operations Admin - Budget Drivers		PLN 2024
Salary Adjustments		60,024
Salary and Wages		46,700
Benefits and Overhead		13,324
Operating Expenses		-75,489
Personnel - Training, Prof. Dues		163
Supplies and Materials		193
Utility Shift		-65,246
Equipment/Vehicle		2,092
Contracted Services		-748
Interdepartmental Facilities Maintenance		-11,943
Total		-15,465

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
320-OA-Admin											
	6000 Sal&Ben-Salaries	473,284	410,766	419,211	427,825	436,612	316,995	316,507	383,297	362,434	383,092
	6001 Sal&Ben-Wages							558	172		
	6002 Sal&Ben-Overtime-I/S						5,241	7,971			
	6003 Sal&Ben-Aux-All	17,337	17,771	18,126	18,489	18,858	20,236	10,873	16,000	18,360	18,727
	6004 Sal&Ben-Other-All	11,500	11,500	11,500	11,500	11,500	10,969	12,422		11,500	11,500
	6005 Sal&Ben-Benefit-Aux	2,080	2,132	2,175	2,219	2,263	3,525	1,725			
	6006 Sal&Ben-Overtime-O/S						90	22			
	6007 Sal&Ben-Benefit-I/S	117,095	101,824	103,861	105,938	108,056	69,160	74,075	84,619	85,161	91,260
	6008 Sal&Ben-Benefit-O/S							334	58		
	6009 Sal&Ben - Project Offset	-92,636	-348	-355	-362	-369					-88,326
	6010 Sal&Wag-EHT	9,791	8,581	8,752	8,927	9,106	9,179	7,074	9,031	7,292	7,695
	6201 Sal&Ben-Rebill Labour Offset							-626	-80,345	-83,503	
	Salary and Benefits	538,453	552,226	563,270	574,536	586,027	435,393	430,935	412,833	401,244	423,948
	6101 HR-Cnvntions,Dues&Act.	2,221	2,266	2,311	2,358	2,405	1,619	2,224	2,114	2,146	2,178
	6103 HR-Health&Safety Prog.	3,225	3,289	3,355	3,422	3,491	1,671	520	3,069	3,115	3,162
	6104 HR-Mileage/Vehicle Allow.	273	279	284	290	296	36		260	264	268
	6112 HR-Trng&Educ-Dept	2,663	2,716	2,770	2,826	2,883		625	2,534	2,572	2,611
	Personnel Services	8,382	8,550	8,721	8,896	9,075	3,326	3,369	7,977	8,097	8,218
	7004 Contr Svc-Contractors/Builders	3,585	3,674	3,748	3,804	3,861	5,942	875	3,329	3,379	3,480
	7013 Contr Svc-Janitorial										
	7018 Contr Svc-Printing						102				
	7027 Contr Svc-Uniform Cleaning							292			
	7050 Contr Svc-Operating Projects										
	Op Exp-Contracted Services	3,585	3,674	3,748	3,804	3,861	6,044	1,167	3,329	3,379	3,480
	7105 Prf Svc-Consultant						2,063	1,593			
	7117 Prf Svc-Sftwre Mnt/Upgrades	12,500	12,500	12,500	12,500	12,500	9,102	441	12,500	12,500	12,500
	Op Exp-Consulting and Prof Services	12,500	12,500	12,500	12,500	12,500	11,165	2,034	12,500	12,500	12,500
	7300 Communic-Advertising	2,500	2,500	2,500	2,500	2,500	996	583	2,500	2,500	2,500
	7303 Communic-Delivery/Courier						10				
	7305 Communic-Postage						13				
	7306 Communic-Telephone						165				
	7307 Communic-Cellular Services						964				
	Op Exp-Communications	2,500	2,500	2,500	2,500	2,500	2,148	583	2,500	2,500	2,500
	7401 Insurance-Liability										
	Insurance & Claims										
	7505 Lse&Rntls-Leased Equipment						213	2,004			
	Lease & Rentals						213	2,004			
	7606 Suppl-Computer Supplies						114	692			
	7607 Suppl-Consumables						18				
	7613 Suppl-Maint.Supplies						2,506	2,639			
	7615 Suppl-Misc. Supplies						54				
	7625 Suppl-Spec Office&Process Suppl	9,588	9,786	9,988	10,193	10,403	8,883	7,124	9,064	9,204	9,395
	7626 Suppl-Standard Office Supplies						406	37			
	7628 Suppl-Uniforms							103			
	7629 Suppl-Working Lunches/Food						547	1,344			
	7634 Supp-Stock Supp-Janitorial							1,395			
	7635 Supp-Stock Supp-Maintenance						0	5,992			
	Op Exp-Supplies & Materials	9,588	9,786	9,988	10,193	10,403	12,529	19,327	9,064	9,204	9,395
	7710 Equip-Capital Lease Interest						22	0			
	7712 Equip-Maintenance	2,000	2,000	2,000	2,000	2,000	169		2,000	2,000	2,000
	Op Exp-Equipment under \$5,000	2,000	2,000	2,000	2,000	2,000	191	0	2,000	2,000	2,000
	7912 Sdry-Debt-Principal						3,160	203			
	7924 Sdry-Licenses&Royalties						4,395	3,944			
	7927 Sdry-Misc. Expenses	850	850	850	850	850			850	850	850
	Op Exp-Sundry	850	850	850	850	850	7,556	4,147	850	850	850

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
320-OA-Admin											
	8100 Recoveries-Interdepartment Admin Charges	-69,479	-71,059	-72,180	-73,323	-74,490	-15,000	-15,000	-15,000	-15,000	-15,000
	8101 Recoveries-Utilities	-309,377	-317,227	-323,571	-330,043	-336,644	-263,350	-220,979	-263,350	-220,979	-248,001
	8103 Recoveries- Internal Admin Charge Payroll						353	460			
	Op Exp-Recoveries	-378,856	-388,285	-395,751	-403,366	-411,133	-277,998	-235,519	-278,350	-235,979	-263,001
	4479 Other Rev-Misc. Revenue						-12,134	-943			
	Other Revenue						-12,134	-943			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 320 OA-Admin		199,002	203,801	207,826	211,913	216,082	188,431	227,105	172,702	203,796	199,890
321-OA-Works Yard											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	61,702	63,119	64,278	65,433	66,581	14,376	28,437	1		
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All						6,679	5,593			
	6004 Sal&Ben-Other-All						396	1,028			
	6005 Sal&Ben-Benefit-Aux						801	671			
	6006 Sal&Ben-Overtime-O/S						381	486			
	6007 Sal&Ben-Benefit-I/S							12			
	6008 Sal&Ben-Benefit-O/S	36,589	37,808	38,631	39,521	40,348	13,243	15,443	1		
	6009 Sal&Ben - Project Offset	-99,495	-102,157	-104,163	-106,230	-108,227					
	6010 Sal&Wag-EHT	1,203	1,231	1,253	1,276	1,298	598	867	0		
	Salary and Benefits			0	0	0	36,474	52,537	2		
	6103 HR-Health&Safety Prog.										
	6112 HR-Trng&Educ-Dept										
	Personnel Services										
	7004 Contr Svc-Contractors/Builders						43,320	15,827			
	7006 Contr Svc-Fee For Service						546				
	7024 Contr Svc-Tree Cutting						648				
	7027 Contr Svc-Uniform Cleaning	18,206	18,661	19,034	19,319	19,609	16,686	16,287	18,500	18,778	19,059
	Op Exp-Contracted Services	18,206	18,661	19,034	19,319	19,609	61,200	32,114	18,500	18,778	19,059
	7303 Communic-Delivery/Courier						269				
	7306 Communic-Telephone						1,056	1,015			
	Op Exp-Communications						1,325	1,015			
	7505 Lse&Rntls-Leased Equipment										
	Lease & Rentals										
	7601 Suppl-Beverages										
	7606 Suppl-Computer Supplies										
	7611 Suppl-Janitorial Supplies						1,262				
	7613 Suppl-Maint.Supplies						0	3,950			
	7615 Suppl-Misc. Supplies							436			
	7617 Suppl-Park Supplies										
	7624 Suppl-Signs							3,184			
	7625 Suppl-Spec Office&Process Suppl	1,000	1,000	1,000	1,000	1,000		863	1,000	1,000	1,000
	7627 Suppl-Technical Supplies										
	7629 Suppl-Working Lunches/Food						267				
	7634 Supp-Stock Supp-Janitorial										
	7635 Supp-Stock Supp-Maintenance						785	247			
	Op Exp-Supplies & Materials	1,000	1,000	1,000	1,000	1,000	2,315	8,681	1,000	1,000	1,000
	7701 Equip-Equipment Replacement						1,042				
	7703 Equip-Maint-Vehicles						-165	54			
	7704 EQUIP-NON-CAPITALIZED										
	7707 Equip-Vehicle Charges	40,473	43,419	45,491	47,090	48,468	32,817	36,536	33,873	34,579	38,381
	7712 Equip-Maintenance	10,000	10,000	10,000	10,000	10,000	1,135		10,000	10,000	10,000

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
320-OA-Admin											
	7716 Equip-Fueling Infrastructure						668				
	Op Exp-Equipment under \$5,000	50,473	53,419	55,491	57,090	58,468	35,496	36,590	43,873	44,579	48,381
	8101 Recoveries-Utilities	-132,849	-136,170	-138,896	-140,978	-143,092	-122,767	-125,223	-122,767	-125,223	-128,979
	8103 Recoveries- Internal Admin Charge Payroll						76	109			
	8104 Recoveries-Interdepartment Facilities Maintena	187,104	193,016	198,666	203,781	209,032	141,880	174,619	141,880	174,619	199,047
	Op Exp-Recoveries	54,255	56,846	59,770	62,803	65,940	19,188	49,505	19,113	49,396	70,068
Total 321 OA-Works Yard		123,934	129,926	135,295	140,213	145,017	155,999	180,442	82,488	113,753	138,508
Total Operations Admin		322,936	333,727	343,121	352,126	361,099	344,430	407,547	255,190	317,548	338,398

Operations

2024 - 2028 Operating Budget

Budget Highlights

Operations - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Expenses		2,346,421	2,439,260	2,512,436	2,581,551	2,647,528
Salary and Benefits		1,057,476	1,086,734	1,108,138	1,131,925	1,155,243
Contracted Services		308,698	319,524	330,671	342,146	353,959
Utilities		287,093	294,750	302,613	310,689	318,984
Communications		13,245	13,245	13,245	13,245	13,245
Insurance & Claims		72,054	75,657	79,440	83,412	87,582
Lease & Rentals		55,856	55,856	55,856	55,856	55,856
Equipment under \$5,000		533,483	575,262	603,864	625,272	643,236
Supplies & Materials		149,351	152,338	155,396	158,529	161,737
Recoveries		-130,835	-134,106	-136,788	-139,523	-142,314
Total		2,346,421	2,439,260	2,512,436	2,581,551	2,647,528

Operations - Budget Drivers		PLN 2024
Salary Adjustments		20,519
Salary and Wages		15,750
Benefits and Overhead		4,769
Operating Expenses		38,232
Supplies and Materials		25,436
Insurance and Claims		3,525
Utility Shift		-5,432
Equipment/Vehicle		25,979
Contracted Services		-5,926
Utilities (i.e Hydro & Gas)		-7,730
Internal Garage Charges		2,380
Total		58,751

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
323-OP-LRN Pavement											
	6000 Sal&Ben-Salaries						-175				
	6001 Sal&Ben-Wages	45,719	46,797	47,679	48,564	49,452	24,209	41,806	38,590	41,649	43,625
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	2,554	2,618	2,670	2,723	2,778	1,328	11,317		2,327	2,456
	6004 Sal&Ben-Other-All										
	6005 Sal&Ben-Benefit-Aux	306	314	320	327	333	159	1,369		279	295
	6006 Sal&Ben-Overtime-O/S						726	655			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	23,670	24,503	25,028	25,590	26,121	12,718	24,987	20,203	21,590	22,858
	6010 Sal&Wag-EHT	941	964	982	1,000	1,018	686	1,346	752	858	899
	6201 Sal&Ben-Rebill Labour Offset							-66			
	Salary and Benefits	73,191	75,195	76,680	78,205	79,702	39,652	81,414	59,545	66,702	70,132
	6112 HR-Trng&Educ-Dept						3,620				
	Personnel Services						3,620				
	7004 Contr Svc-Contractors/Builders	142,800	150,858	159,181	167,777	176,653	12,808	36,555	256,740	222,043	174,420
	Op Exp-Contracted Services	142,800	150,858	159,181	167,777	176,653	12,808	36,555	256,740	222,043	174,420
	7505 Lse&Rntls-Leased Equipment						2,151				
	Lease & Rentals						2,151				
	7601 Suppl-Beverages							33			
	7613 Suppl-Maint.Supplies	16,320	16,646	16,979	17,319	17,665	7,122	29,796	16,456	13,066	10,710
	7615 Suppl-Misc. Supplies										
	7616 Suppl-Nozzels/Hose Replacement						-2,000	-1,600			
	Op Exp-Supplies & Materials	16,320	16,646	16,979	17,319	17,665	5,122	28,229	16,456	13,066	10,710
	7700 Equip-Equipment Purchase							4,696			
	7701 Equip-Equipment Replacement										
	7707 Equip-Vehicle Charges	31,933	34,258	35,893	37,155	38,242	25,778	28,827	26,726	27,283	30,283
	7712 Equip-Maintenance										
	Op Exp-Equipment under \$5,000	31,933	34,258	35,893	37,155	38,242	25,778	33,522	26,726	27,283	30,283
	8103 Recoveries- Internal Admin Charge Payroll						52	90			
	Op Exp-Recoveries						52	90			
	5900 Approp.From Surplus										
	Appropriation from surplus										
	Total 323 OP-LRN Pavement	264,244	276,958	288,733	300,455	312,262	89,182	179,810	359,467	329,094	285,544
324-OP-LRN Shoulder											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	8,455	8,654	8,817	8,981	9,145	1,680	3,585	7,317	7,709	8,074
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	519	532	542	553	564		312		473	499
	6005 Sal&Ben-Benefit-Aux	62	64	65	66	68		39		57	60
	6006 Sal&Ben-Overtime-O/S							27			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	4,373	4,527	4,624	4,728	4,826	893	2,147	3,795	3,993	4,228
	6010 Sal&Wag-EHT	175	179	183	186	189	40	103	143	160	167
	6201 Sal&Ben-Rebill Labour Offset						-162				
	Salary and Benefits	13,584	13,956	14,232	14,515	14,793	2,451	6,213	11,255	12,390	13,028
	7004 Contr Svc-Contractors/Builders	1,463	1,492	1,522	1,553	1,584	9,314		1,385	1,406	1,434
	Op Exp-Contracted Services	1,463	1,492	1,522	1,553	1,584	9,314		1,385	1,406	1,434
	7105 Prf Svc-Consultant							2,834			
	Op Exp-Consulting and Prof Services							2,834			
	7613 Suppl-Maint.Supplies	1,040	1,061	1,082	1,104	1,126	174	210	3,238	3,286	1,020
	Op Exp-Supplies & Materials	1,040	1,061	1,082	1,104	1,126	174	210	3,238	3,286	1,020

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
323-OP-LRN Pavement											
	7707 Equip-Vehicle Charges	35,256	37,823	39,628	41,021	42,221	28,455	31,843	29,507	30,122	33,434
	7712 Equip-Maintenance										
	Op Exp-Equipment under \$5,000	35,256	37,823	39,628	41,021	42,221	28,455	31,843	29,507	30,122	33,434
	7927 Sdry-Misc. Expenses							13			
	7998 Sdry-Rebill Expense Offset						-3,848				
	7999 Sdry-Rebill Expense						3,848				
	Op Exp-Sundry							13			
	8103 Recoveries- Internal Admin Charge Payroll						5				
	Op Exp-Recoveries						5				
	4479 Other Rev-Misc. Revenue						-385				
	4493 Other Rev-Rebills						-40				
	Other Revenue						-425				
Total 324 OP-LRN Shoulder		51,344	54,332	56,464	58,192	59,723	39,974	41,113	45,386	47,205	48,917
325-OP-LRN Pedestrian											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	52,434	53,669	54,681	55,696	56,714	25,770	23,927	44,838	47,765	50,032
	6003 Sal&Ben-Aux-All	3,073	3,149	3,212	3,277	3,342	616	15,016		2,800	2,954
	6005 Sal&Ben-Benefit-Aux	369	378	385	393	401	74	1,814		336	355
	6006 Sal&Ben-Overtime-O/S						1,903	41			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	27,146	28,102	28,704	29,348	29,957	11,579	14,332	23,366	24,760	26,214
	6010 Sal&Wag-EHT	1,082	1,108	1,129	1,150	1,171	604	927	874	986	1,033
	6201 Sal&Ben-Rebill Labour Offset						-3,867				
	Salary and Benefits	84,103	86,406	88,111	89,864	91,585	36,678	56,055	69,078	76,647	80,588
	7004 Contr Svc-Contractors/Builders	9,486	9,676	9,869	10,067	10,268	1,900	25,860	16,441	16,688	600
	7024 Contr Svc-Tree Cutting						810				
	Op Exp-Contracted Services	9,486	9,676	9,869	10,067	10,268	2,710	25,860	16,441	16,688	600
	7105 Prf Svc-Consultant										
	Op Exp-Consulting and Prof Services										
	7303 Communic-Delivery/Courier							455			
	Op Exp-Communications							455			
	7601 Suppl-Beverages						135				
	7613 Suppl-Maint.Supplies	5,530	5,641	5,754	5,869	5,986	4,631	9,977	5,237	4,348	5,422
	7624 Suppl-Signs						274				
	Op Exp-Supplies & Materials	5,530	5,641	5,754	5,869	5,986	5,040	9,977	5,237	4,348	5,422
	7707 Equip-Vehicle Charges	21,055	22,588	23,666	24,498	25,214	16,954	18,994	17,622	17,989	19,967
	Op Exp-Equipment under \$5,000	21,055	22,588	23,666	24,498	25,214	16,954	18,994	17,622	17,989	19,967
	7998 Sdry-Rebill Expense Offset						5,356				
	7999 Sdry-Rebill Expense						-5,356				
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payroll						53	7			
	Op Exp-Recoveries						53	7			
	4479 Other Rev-Misc. Revenue						-138				
	4493 Other Rev-Rebills						-1,214				
	Other Revenue						-1,351				
Total 325 OP-LRN Pedestrian		120,175	124,310	127,400	130,297	133,054	60,084	111,348	108,379	115,672	106,577

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
323-OP-LRN Pavement											
326-OP-LRN Street Lighting											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	72,790	74,505	75,909	77,319	78,732	19,772	13,334	61,783	66,303	69,450
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	4,150	4,254	4,339	4,426	4,514				3,781	3,990
	6005 Sal&Ben-Benefit-Aux	498	510	521	531	542				454	479
	6006 Sal&Ben-Overtime-O/S						714	41			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	37,687	39,015	39,851	40,745	41,590	11,004	7,987	32,283	34,373	36,391
	6010 Sal&Wag-EHT	1,500	1,536	1,565	1,594	1,623	512	357	1,205	1,367	1,432
	6201 Sal&Ben-Rebill Labour Offset						-606	-216			
	Salary and Benefits	116,625	119,819	122,184	124,615	127,001	31,395	21,503	95,271	106,278	111,741
	7004 Contr Svc-Contractors/Builders	17,340	17,687	18,041	18,401	18,769	22,121	15,117	6,342	7,545	14,790
	Op Exp-Contracted Services	17,340	17,687	18,041	18,401	18,769	22,121	15,117	6,342	7,545	14,790
	7201 Utilities-Light	240,318	246,807	253,470	260,314	267,343	235,688	213,114	232,120	236,763	243,866
	Op Exp-Utilities	240,318	246,807	253,470	260,314	267,343	235,688	213,114	232,120	236,763	243,866
	7613 Suppl-Maint.Supplies	4,182	4,266	4,351	4,438	4,527	-8,418	5,695	1,949	1,978	2,018
	7615 Suppl-Misc. Supplies						254				
	7633 Supp-Electrical								3,715	3,771	
	Op Exp-Supplies & Materials	4,182	4,266	4,351	4,438	4,527	-8,164	5,695	5,664	5,749	2,018
	7707 Equip-Vehicle Charges	34,683	37,207	38,983	40,353	41,534	27,959	31,397	29,027	29,632	32,890
	7712 Equip-Maintenance								2,659	2,699	
	Op Exp-Equipment under \$5,000	34,683	37,207	38,983	40,353	41,534	27,959	31,397	31,686	32,331	32,890
	7924 Sdry-Licenses&Royalties										
	7927 Sdry-Misc. Expenses										
	7998 Sdry-Rebill Expense Offset						-13,604				
	7999 Sdry-Rebill Expense						13,604				
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payroll						2	6			
	Op Exp-Recoveries						2	6			
	4479 Other Rev-Misc. Revenue						-1,383	-340			
	Other Revenue						-1,383	-340			
	Total 326 OP-LRN Street Lighting	413,148	425,785	437,029	448,121	459,173	307,617	286,492	371,083	388,665	405,304
327-OP-LRN Traffic Signals											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	4	4	5	5	5			4	4	4
	6006 Sal&Ben-Overtime-O/S						32	203			
	6008 Sal&Ben-Benefit-O/S	3	3	3	3	3		2	2	2	2
	6010 Sal&Wag-EHT	0	0	0	0	0	1	3	0	0	0
	Salary and Benefits	7	7	7	7	8	32	208	6	6	7
	7004 Contr Svc-Contractors/Builders	35,374	36,081	36,803	37,539	38,290	33,506	32,071	30,501	30,959	34,680
	Op Exp-Contracted Services	35,374	36,081	36,803	37,539	38,290	33,506	32,071	30,501	30,959	34,680
	7201 Utilities-Light	43,134	44,299	45,495	46,723	47,985	44,043	38,743	48,372	49,340	50,820
	Op Exp-Utilities	43,134	44,299	45,495	46,723	47,985	44,043	38,743	48,372	49,340	50,820
	7501 Lse&Rntls-Lease&Easements						11,503	1,883			
	Lease & Rentals						11,503	1,883			
	7613 Suppl-Maint.Supplies	617	629	642	655	668	-500	-7,659	584	593	605
	Op Exp-Supplies & Materials	617	629	642	655	668	-500	-7,659	584	593	605

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
323-OP-LRN Pavement											
	7924 Sdry-Licenses&Royalties							133			
	Op Exp-Sundry							133			
Total 327 OP-LRN Traffic Signals											
		79,132	81,016	82,947	84,924	86,949	88,584	65,380	79,463	80,898	86,112
328-OP-LRN Signage											
	6000 Sal&Ben-Salaries						683				
	6001 Sal&Ben-Wages	82,272	84,210	85,798	87,391	88,988	26,496	36,291	68,928	74,952	78,509
	6003 Sal&Ben-Aux-All	4,469	4,581	4,673	4,766	4,861	1,538	3,365		4,072	4,297
	6005 Sal&Ben-Benefit-Aux	536	550	561	572	583	185	404		489	516
	6006 Sal&Ben-Overtime-O/S						1,375	610			
	6007 Sal&Ben-Benefit-I/S						145				
	6008 Sal&Ben-Benefit-O/S	42,592	44,092	45,037	46,048	47,003	16,963	22,322	36,182	38,853	41,134
	6010 Sal&Wag-EHT	1,691	1,731	1,764	1,797	1,830	857	1,073	1,344	1,541	1,615
	6201 Sal&Ben-Rebill Labour Offset						-298	-274			
	Salary and Benefits	131,561	135,164	137,832	140,574	143,266	47,943	63,792	106,454	119,906	126,070
	6111 HR-Trng&Educ-Corp							238			
	Personnel Services							238			
	7004 Contr Svc-Contractors/Builders							89	1,644	1,669	
	Op Exp-Contracted Services							89	1,644	1,669	
	7303 Communic-Delivery/Courier						24	21			
	Op Exp-Communications						24	21			
	7501 Lse&Rntls-Lease&Easements	8,850	8,850	8,850	8,850	8,850	1,959		8,850	8,850	8,850
	7505 Lse&Rntls-Leased Equipment						1,808				
	Lease & Rentals	8,850	8,850	8,850	8,850	8,850	3,767		8,850	8,850	8,850
	7613 Suppl-Maint.Supplies	2,091	2,133	2,175	2,219	2,263	-15,312	15,172	27,025	27,400	6,120
	7615 Suppl-Misc. Supplies										
	7624 Suppl-Signs	3,060	3,277	3,510	3,761	4,030	209				3,264
	Op Exp-Supplies & Materials	5,151	5,410	5,686	5,980	6,293	-15,103	15,172	27,025	27,400	9,384
	7707 Equip-Vehicle Charges	35,850	38,459	40,295	41,712	42,932	28,950	32,402	30,004	30,629	33,997
	7712 Equip-Maintenance										
	Op Exp-Equipment under \$5,000	35,850	38,459	40,295	41,712	42,932	28,950	32,402	30,004	30,629	33,997
	7927 Sdry-Misc. Expenses							12			
	7998 Sdry-Rebill Expense Offset						228	-64			
	7999 Sdry-Rebill Expense						-228	64			
	Op Exp-Sundry							12			
	8103 Recoveries- Internal Admin Charge Payroll						34	57			
	Op Exp-Recoveries						34	57			
	4479 Other Rev-Misc. Revenue						-443				
	4493 Other Rev-Rebills						-54	-33			
	Other Revenue						-497	-33			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 328 OP-LRN Signage											
		181,412	187,884	192,663	197,116	201,340	65,116	111,749	173,978	188,454	178,301
329-OP-LRN Road Markings											
	6001 Sal&Ben-Wages	473	484	493	502	511	137	574	302	426	446
	6003 Sal&Ben-Aux-All							979			
	6005 Sal&Ben-Benefit-Aux							125			
	6008 Sal&Ben-Benefit-O/S	249	258	263	269	275	81	344	179	225	237

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
323-OP-LRN Pavement											
	6010 Sal&Wag-EHT	9	9	10	10	10		33	6	8	9
	6201 Sal&Ben-Rebill Labour Offset						-219				
	Salary and Benefits	731	751	766	781	796	0	2,055	486	659	692
	7004 Contr Svc-Contractors/Builders	56,712	57,336	57,973	58,622	59,285	28,204	29,291	26,974	27,378	56,100
	Op Exp-Contracted Services	56,712	57,336	57,973	58,622	59,285	28,204	29,291	26,974	27,378	56,100
	7105 Prf Svc-Consultant										
	Op Exp-Consulting and Prof Services										
	7613 Suppl-Maint.Supplies	728	743	758	773	788	83		3,136	3,183	714
	Op Exp-Supplies & Materials	728	743	758	773	788	83		3,136	3,183	714
	7707 Equip-Vehicle Charges	12,482	13,391	14,030	14,523	14,948	10,113	11,285	10,446	10,664	11,837
	Op Exp-Equipment under \$5,000	12,482	13,391	14,030	14,523	14,948	10,113	11,285	10,446	10,664	11,837
	7927 Sdry-Misc. Expenses							18			
	7998 Sdry-Rebill Expense Offset						-89				
	7999 Sdry-Rebill Expense						89				
	Op Exp-Sundry							18			
	8103 Recoveries- Internal Admin Charge Payroll							8			
	Op Exp-Recoveries							8			
	4493 Other Rev-Rebills						-54				
	Other Revenue						-54				
Total 329 OP-LRN Road Markings		70,653	72,221	73,526	74,699	75,817	38,346	42,656	41,042	41,885	69,343
331-OP-LRN Street Cleaning											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	69,598	71,238	72,581	73,929	75,280	68,627	60,451	58,849	63,396	66,404
	6002 Sal&Ben-Overtime-I/S							169			
	6003 Sal&Ben-Aux-All	3,911	4,008	4,088	4,170	4,254	7,115	19,168		3,563	3,760
	6004 Sal&Ben-Other-All						92				
	6005 Sal&Ben-Benefit-Aux	469	481	491	500	510	921	2,301		428	451
	6006 Sal&Ben-Overtime-O/S						1,940	1,920			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	36,037	37,306	38,106	38,961	39,769	36,289	35,870	30,793	32,868	34,796
	6010 Sal&Wag-EHT	1,433	1,467	1,495	1,523	1,551	1,911	2,011	1,148	1,306	1,368
	6201 Sal&Ben-Rebill Labour Offset							-389			
	Salary and Benefits	111,449	114,501	116,761	119,084	121,364	116,895	121,501	90,789	101,560	106,780
	6103 HR-Health&Safety Prog.										
	Personnel Services										
	7004 Contr Svc-Contractors/Builders	8,843	9,020	9,201	9,385	9,572	7,639	15,172	5,014	5,089	8,670
	Op Exp-Contracted Services	8,843	9,020	9,201	9,385	9,572	7,639	15,172	5,014	5,089	8,670
	7300 Communic-Advertising							308			
	Op Exp-Communications							308			
	7613 Suppl-Maint.Supplies	5,098	5,200	5,304	5,410	5,518	4,502	266	6,648	4,900	4,998
	7625 Suppl-Spec Office&Process Suppl	704	718	733	747	762	2,030				691
	7634 Supp-Stock Supp-Janitorial						370				
	Op Exp-Supplies & Materials	5,802	5,918	6,037	6,157	6,281	6,902	266	6,648	4,900	5,689
	7707 Equip-Vehicle Charges	127,964	140,190	148,791	155,428	161,143	130,574	153,071	135,494	144,682	159,283
	Op Exp-Equipment under \$5,000	127,964	140,190	148,791	155,428	161,143	130,574	153,071	135,494	144,682	159,283
	7927 Sdry-Misc. Expenses										
	7998 Sdry-Rebill Expense Offset							-17			
	7999 Sdry-Rebill Expense							17			

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
323-OP-LRN Pavement											
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payroll						110	102			
	Op Exp-Recoveries						110	102			
	4479 Other Rev-Misc. Revenue							-79			
	4493 Other Rev-Rebills							-355			
	Other Revenue							-434			
Total 331 OP-LRN Street Cleaning											
		254,059	269,630	280,789	290,053	298,360	262,120	289,986	237,946	256,231	280,422
332-OP-LRN Snow Removal											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	90,042	92,163	93,901	95,644	97,392	41,244	50,668	75,832	82,027	85,919
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	4,988	5,113	5,215	5,319	5,426	9,408	15,656		4,545	4,796
	6004 Sal&Ben-Other-All						2,354	3,105			
	6005 Sal&Ben-Benefit-Aux	599	614	626	638	651	1,129	1,879		545	576
	6006 Sal&Ben-Overtime-O/S						83,405	84,128			
	6007 Sal&Ben-Benefit-I/S							31			
	6008 Sal&Ben-Benefit-O/S	46,616	48,258	49,292	50,398	51,444	22,803	31,208	39,732	42,521	45,018
	6010 Sal&Wag-EHT	1,853	1,897	1,933	1,969	2,005	2,090	3,121	1,479	1,688	1,769
	Salary and Benefits	144,097	148,044	150,966	153,969	156,917	162,433	189,796	117,043	131,327	138,078
	7004 Contr Svc-Contractors/Builders	2,000	2,000	2,000	2,000	2,000	1,929	11,201	4,350	4,400	2,000
	Op Exp-Contracted Services	2,000	2,000	2,000	2,000	2,000	1,929	11,201	4,350	4,400	2,000
	7307 Communic-Cellular Services										
	Op Exp-Communications										
	7505 Lse&Rntls-Leased Equipment						4,356				
	Lease & Rentals						4,356				
	7613 Suppl-Maint.Supplies	97,920	99,878	101,876	103,913	105,992	107,400	103,914	51,925	52,578	76,500
	7620 Suppl-Promo Material										
	7629 Suppl-Working Lunches/Food	714	728	743	758	773	856	760			577
	7635 Supp-Stock Supp-Maintenance						105				
	Op Exp-Supplies & Materials	98,634	100,607	102,619	104,671	106,765	108,361	104,674	51,925	52,578	77,077
	7707 Equip-Vehicle Charges	123,674	132,676	139,009	143,896	148,104	99,740	111,731	103,507	105,664	117,282
	Op Exp-Equipment under \$5,000	123,674	132,676	139,009	143,896	148,104	99,740	111,731	103,507	105,664	117,282
	8103 Recoveries- Internal Admin Charge Payroll						37	184			
	Op Exp-Recoveries						37	184			
	9406 Tsf To Rsv-Future Operating										
	Tsf to reserves-operating										
	5103 Tsf-Fm-Rsv-LRN Snow Removal						-99,944	-50,056			
	Tsf from reserves-operating						-99,944	-50,056			
Total 332 OP-LRN Snow Removal											
		368,405	383,327	394,594	404,536	413,786	276,911	367,529	276,825	293,969	334,437
333-OP-LRN Vegetation											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	275,803	282,301	287,623	292,963	298,317	142,325	71,134	143,549	251,241	263,163
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All	15,522	15,910	16,229	16,553	16,884	55,424	102,275		14,144	14,925
	6004 Sal&Ben-Other-All							306			
	6005 Sal&Ben-Benefit-Aux	1,863	1,909	1,947	1,986	2,026	6,877	12,258		1,697	1,791

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
323-OP-LRN Pavement											
	6006 Sal&Ben-Overtime-O/S						142	300			
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	142,794	147,823	150,990	154,380	157,582	66,508	40,121	86,176	130,245	137,891
	6010 Sal&Wag-EHT	5,681	5,815	5,925	6,036	6,146	4,558	3,738	2,051	5,175	5,423
	Salary and Benefits	441,663	453,758	462,715	471,918	480,956	275,835	230,133	231,776	402,502	423,193
	6103 HR-Health&Safety Prog.						48				
	6111 HR-Trng&Educ-Corp							950			
	6112 HR-Trng&Educ-Dept										
	Personnel Services						48	950			
	7004 Contr Svc-Contractors/Builders	34,680	35,374	36,081	36,803	37,539	15,125	46,834	21,120	21,437	21,930
	7024 Contr Svc-Tree Cutting						1,720				
	Op Exp-Contracted Services	34,680	35,374	36,081	36,803	37,539	16,845	46,834	21,120	21,437	21,930
	7613 Suppl-Maint.Supplies	3,546	3,617	3,689	3,763	3,838	3,183	10,251	3,358	3,408	3,476
	7617 Suppl-Park Supplies							204			
	Op Exp-Supplies & Materials	3,546	3,617	3,689	3,763	3,838	3,183	10,455	3,358	3,408	3,476
	7701 Equip-Equipment Replacement						2,999				
	7707 Equip-Vehicle Charges	139,313	149,454	156,588	162,092	166,833	112,430	125,921	116,596	119,026	132,113
	Op Exp-Equipment under \$5,000	139,313	149,454	156,588	162,092	166,833	115,429	125,921	116,596	119,026	132,113
	8103 Recoveries- Internal Admin Charge Payroll						198	273			
	Op Exp-Recoveries						198	273			
	5446 Tsf-Fm-Rsv-Covid Safe Restart							-89,000		-89,000	
	Tsf from reserves-operating							-89,000		-89,000	
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 333 OP-LRN Vegetation		619,202	642,203	659,072	674,576	689,165	411,538	325,565	372,850	457,373	580,712
334-OP-LRN Structures											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	2,978	3,048	3,105	3,163	3,221	669	1,472	2,812	2,710	2,839
	6003 Sal&Ben-Aux-All	239	245	250	255	260				218	230
	6005 Sal&Ben-Benefit-Aux	29	29	30	31	31				26	28
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S	1,543	1,597	1,631	1,668	1,703	393	882	1,417	1,406	1,488
	6010 Sal&Wag-EHT	63	64	65	67	68	18	40	55	57	60
	Salary and Benefits	4,851	4,984	5,082	5,184	5,283	1,079	2,393	4,284	4,418	4,645
	7201 Utilities-Light	3,500	3,500	3,500	3,500	3,500			3,524	3,595	
	Op Exp-Utilities	3,500	3,500	3,500	3,500	3,500			3,524	3,595	
	7402 Insurance-Property	26,605	27,935	29,332	30,798	32,338	19,301	24,078	20,896	21,522	26,004
	Insurance & Claims	26,605	27,935	29,332	30,798	32,338	19,301	24,078	20,896	21,522	26,004
	7613 Suppl-Maint.Supplies						214				
	Op Exp-Supplies & Materials						214				
	7707 Equip-Vehicle Charges	2,977	3,194	3,346	3,464	3,565	2,379	2,682	2,491	2,543	2,823
	Op Exp-Equipment under \$5,000	2,977	3,194	3,346	3,464	3,565	2,379	2,682	2,491	2,543	2,823
	7998 Sdry-Rebill Expense Offset						-18,392				
	7999 Sdry-Rebill Expense						18,392				
	Op Exp-Sundry										
Total 334 OP-LRN Structures		37,933	39,613	41,260	42,946	44,686	22,973	29,153	31,194	32,078	33,472

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
323-OP-LRN Pavement											
335-OP-LRN Administration											
	6000 Sal&Ben-Salaries	155,850	159,746	162,941	166,200	169,524	151,317	150,679	139,225	142,010	149,855
	6001 Sal&Ben-Wages	3,292	3,372	3,438	3,505	3,573	6,592	5,652	111,120	58,333	60,935
	6002 Sal&Ben-Overtime-I/S							832			
	6003 Sal&Ben-Aux-All	479	491	501	511	521	128	1,248		436	460
	6004 Sal&Ben-Other-All						8	6,371			
	6005 Sal&Ben-Benefit-Aux	57	59	60	61	63	15	151		52	55
	6006 Sal&Ben-Overtime-O/S						970	1,220			
	6007 Sal&Ben-Benefit-I/S	37,560	38,499	39,269	40,054	40,855	29,788	34,041	31,047	33,088	35,516
	6008 Sal&Ben-Benefit-O/S	1,328	1,380	1,409	1,439	1,468	3,052	1,652	52,311	34,333	35,429
	6010 Sal&Wag-EHT	3,113	3,190	3,254	3,319	3,386	710	3,284	4,882	3,915	4,119
	6201 Sal&Ben-Rebill Labour Offset	-337,494	-345,931	-352,850	-358,143	-363,515		-1,651		-318,362	-324,574
	Salary and Benefits	-135,816	-139,194	-141,979	-143,054	-144,126	192,581	203,479	338,586	-46,195	-38,203
	6101 HR-Cnvntions,Dues&Act.										
	6103 HR-Health&Safety Prog.						217				
	6104 HR-Mileage/Vehicle Allow.										
	6111 HR-Trng&Educ-Corp						250				
	6112 HR-Trng&Educ-Dept						50	2,161			
	Personnel Services						517	2,161			
	7004 Contr Svc-Contractors/Builders							1,980			
	Op Exp-Contracted Services							1,980			
	7105 Prf Svc-Consultant						4,455	824			
	7114 Prf Svc-Other Prof.Services							180			
	7117 Prf Svc-Sftwre Mnt/Upgrades						324	323			
	Op Exp-Consulting and Prof Services						4,779	1,326			
	7307 Communic-Cellular Services								6,000	6,000	
	Op Exp-Communications								6,000	6,000	
	7501 Lse&Rntls-Lease&Easements	20,750	20,750	20,750	20,750	20,750	20,505	20,332	20,750	20,750	20,750
	Lease & Rentals	20,750	20,750	20,750	20,750	20,750	20,505	20,332	20,750	20,750	20,750
	7613 Suppl-Maint.Supplies						166	6,015			
	7617 Suppl-Park Supplies										
	7629 Suppl-Working Lunches/Food						181	32			
	7631 Suppl-Promo Wear										
	7635 Supp-Stock Supp-Maintenance	6,800	6,800	6,800	6,800	6,800					6,800
	Op Exp-Supplies & Materials	6,800	6,800	6,800	6,800	6,800	348	6,047			6,800
	7927 Sdry-Misc. Expenses										
	7998 Sdry-Rebill Expense Offset							-184			
	7999 Sdry-Rebill Expense							184			
	Op Exp-Sundry										
	8101 Recoveries-Utilities	-130,835	-134,106	-136,788	-139,523	-142,314	-113,402	-118,460	-113,402	-118,460	-125,403
	8103 Recoveries- Internal Admin Charge Payroll						9	55	-312,120		
	Op Exp-Recoveries	-130,835	-134,106	-136,788	-139,523	-142,314	-113,393	-118,405	-425,522	-118,460	-125,403
	4479 Other Rev-Misc. Revenue							-765			
	4493 Other Rev-Rebills							-621			
	Other Revenue							-1,386			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 335 OP-LRN Administration		-239,101	-245,750	-251,216	-255,028	-258,890	105,337	115,534	-60,186	-137,905	-136,056
338-OP-Dump Site											
	6001 Sal&Ben-Wages										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
323-OP-LRN Pavement											
	6003 Sal&Ben-Aux-All										
	6005 Sal&Ben-Benefit-Aux										
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT										
	Salary and Benefits										
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7201 Utilities-Light	141	144	148	152	157	132	131	348	355	137
	Op Exp-Utilities	141	144	148	152	157	132	131	348	355	137
	7613 Suppl-Maint.Supplies										
	Op Exp-Supplies & Materials										
Total 338 OP-Dump Site		141	144	148	152	157	132	131	348	355	137
359-OP-Adopt a Street											
	6001 Sal&Ben-Wages	117	120	123	125	128	617	823	245	135	143
	6008 Sal&Ben-Benefit-O/S	40	41	42	43	44	332	493	145	52	59
	6010 Sal&Wag-EHT	2	2	2	2	2	16	22	5	3	3
	Salary and Benefits	159	164	167	171	174	965	1,338	395	190	204
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7613 Suppl-Maint.Supplies	1,000	1,000	1,000	1,000	1,000	1,047	762	10,000	10,000	1,000
	7631 Suppl-Promo Wear						2,188				
	Op Exp-Supplies & Materials	1,000	1,000	1,000	1,000	1,000	3,235	762	10,000	10,000	1,000
	8103 Recoveries- Internal Admin Charge Payroll						3				
	Op Exp-Recoveries						3				
Total 359 OP-Adopt a Street		1,159	1,164	1,167	1,171	1,174	4,204	2,100	10,395	10,190	1,204
370-OP-Public Works Responder Program											
	6001 Sal&Ben-Wages										
	6002 Sal&Ben-Overtime-I/S						0	134			
	6004 Sal&Ben-Other-All						0	227			
	6006 Sal&Ben-Overtime-O/S							2			
	6007 Sal&Ben-Benefit-I/S							217			
	6008 Sal&Ben-Benefit-O/S							1			
	6010 Sal&Wag-EHT										
	Salary and Benefits						0	581			
	6103 HR-Health&Safety Prog.										
	Personnel Services										
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7117 Prf Svc-Sftwre Mnt/Upgrades						8,774				
	Op Exp-Consulting and Prof Services						8,774				
	7302 Communic-Products/Services	13,245	13,245	13,245	13,245	13,245	12,923	13,245			13,245
	7306 Communic-Telephone										
	Op Exp-Communications	13,245	13,245	13,245	13,245	13,245	12,923	13,245			13,245
	7613 Suppl-Maint.Supplies										
	Op Exp-Supplies & Materials										
	7712 Equip-Maintenance										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
323-OP-LRN Pavement											
	Op Exp-Equipment under \$5,000										
	7998 Sdry-Rebill Expense Offset							-312			
	7999 Sdry-Rebill Expense							312			
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payroll						53	64			
	Op Exp-Recoveries						53	64			
	4493 Other Rev-Rebills							-215			
	Other Revenue							-215			
Total 370 OP-Public Works Responder Program											
		13,245	13,245	13,245	13,245	13,245	21,750	13,675			13,245
395-OP-Vehicle Charges											
	7004 Contr Svc-Contractors/Builders						3,033	7,984			
	7018 Contr Svc-Printing							728			
	Op Exp-Contracted Services						3,033	8,711			
	7117 Prf Svc-Sftwre Mnt/Upgrades							3,078			
	Op Exp-Consulting and Prof Services							3,078			
	7303 Communic-Delivery/Courier							30			
	Op Exp-Communications							30			
	7403 Insurance-Vehicle	45,449	47,722	50,108	52,613	55,244	52,046	44,894	58,280	60,029	42,525
	Insurance & Claims	45,449	47,722	50,108	52,613	55,244	52,046	44,894	58,280	60,029	42,525
	7505 Lse&Rntls-Leased Equipment							5,816			
	7509 Lse&Rntls-Vehicles	26,256	26,256	26,256	26,256	26,256	31,603	26,482	44,476	44,476	44,476
	Lease & Rentals	26,256	26,256	26,256	26,256	26,256	31,603	32,299	44,476	44,476	44,476
	7613 Suppl-Maint.Supplies						436				
	Op Exp-Supplies & Materials						436				
	7700 Equip-Equipment Purchase						-48,578				
	7702 Equip-Fuel	182,001	184,862	188,559	191,387	194,258	151,094	192,603	92,573	93,962	175,100
	7703 Equip-Maint-Vehicles	179,172	183,651	187,324	190,134	192,986	155,523	197,556	162,955	168,887	173,953
	7706 Equip-Replacement Provision	601,061	676,138	725,590	762,526	792,019	447,200	495,435	447,200	495,435	541,469
	7707 Equip-Vehicle Charges										
	7708 Equip-Chargeout Recovery	-1,235,076	-1,324,978	-1,388,219	-1,437,021	-1,479,052	-991,448	-1,117,310	-1,028,595	-1,056,397	-1,176,284
	7712 Equip-Maintenance										
	7715 Equip-Garage Charges-Preventiv Main	92,830	95,440	97,474	99,413	101,532	164,194	31,111	223,111	83,256	81,888
	7717 Equip-Garage Charges-Reactive Main	108,308	110,909	112,909	114,692	116,757	23,532	111,593		110,353	116,870
	Op Exp-Equipment under \$5,000	-71,705	-73,978	-76,364	-78,869	-81,500	-98,483	-89,012	-102,756	-104,505	-87,003
	7911 Sdry-Debt-Interest						51				
	7912 Sdry-Debt-Principal						11,313				
	Op Exp-Sundry						11,364				
Total 395 OP-Vehicle Charges											
		0	0	0	0	0	0	0	0	0	-2
330-OP-LRN Public Waste Collection											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages	44,198	45,213	46,044	46,871	47,693					
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All										
	6004 Sal&Ben-Other-All										
	6005 Sal&Ben-Benefit-Aux										
	6006 Sal&Ben-Overtime-O/S										
	6007 Sal&Ben-Benefit-I/S										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
323-OP-LRN Pavement											
	6008 Sal&Ben-Benefit-O/S	26,210	27,083	27,672	28,310	28,902					
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	862	882	898	914	930					
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	71,270	73,177	74,614	76,094	77,525					
	6101 HR-Cnvntions,Dues&Act.										
	6103 HR-Health&Safety Prog.										
	6104 HR-Mileage/Vehicle Allow.										
	6111 HR-Trng&Educ-Corp										
	6112 HR-Trng&Educ-Dept										
	Personnel Services										
	7004 Contr Svc-Contractors/Builders										
	7018 Contr Svc-Printing										
	7024 Contr Svc-Tree Cutting										
	Op Exp-Contracted Services										
	7105 Prf Svc-Consultant										
	7114 Prf Svc-Other Prof.Services										
	7117 Prf Svc-Sftwre Mnt/Upgrades										
	Op Exp-Consulting and Prof Services										
	7300 Communic-Advertising										
	7302 Communic-Products/Services										
	7303 Communic-Delivery/Courier										
	7306 Communic-Telephone										
	7307 Communic-Celluar Services										
	Op Exp-Communications										
	7402 Insurance-Property										
	7403 Insurance-Vehicle										
	Insurance & Claims										
	7501 Lse&Rntls-Lease&Easements										
	7505 Lse&Rntls-Leased Equipment										
	7509 Lse&Rntls-Vehicles										
	Lease & Rentals										
	7613 Suppl-Maint.Supplies										
	7615 Suppl-Misc. Supplies										
	7620 Suppl-Promo Material										
	7624 Suppl-Signs										
	7625 Suppl-Spec Office&Process Suppl										
	7629 Suppl-Working Lunches/Food										
	7634 Supp-Stock Supp-Janitorial										
	7635 Supp-Stock Supp-Maintenance										
	Op Exp-Supplies & Materials										
	7700 Equip-Equipment Purchase										
	7701 Equip-Equipment Replacement										
	7702 Equip-Fuel										
	7703 Equip-Maint-Vehicles										
	7706 Equip-Replacement Provision										
	7707 Equip-Vehicle Charges	40,000	40,000	40,000	40,000	40,000					
	7708 Equip-Chargeout Recovery										
	7712 Equip-Maintenance										
	7715 Equip-Garage Charges-Preventiv Main										
	Op Exp-Equipment under \$5,000	40,000	40,000	40,000	40,000	40,000					
	7927 Sdry-Misc. Expenses										
	7998 Sdry-Rebill Expense Offset										
	7999 Sdry-Rebill Expense										
	Op Exp-Sundry										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
323-OP-LRN Pavement											
	8101 Recoveries-Utilities										
	8103 Recoveries- Internal Admin Charge Payroll										
	Op Exp-Recoveries										
	9406 Tsf To Rsv-Future Operating										
	Tsf to reserves-operating										
	4493 Other Rev-Rebills										
	Other Revenue										
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 330 OP-LRN Public Waste Collection		111,270	113,177	114,614	116,094	117,525					
Total Operations		2,346,421	2,439,260	2,512,436	2,581,551	2,647,528	1,793,868	1,982,222	2,048,171	2,104,164	2,287,669

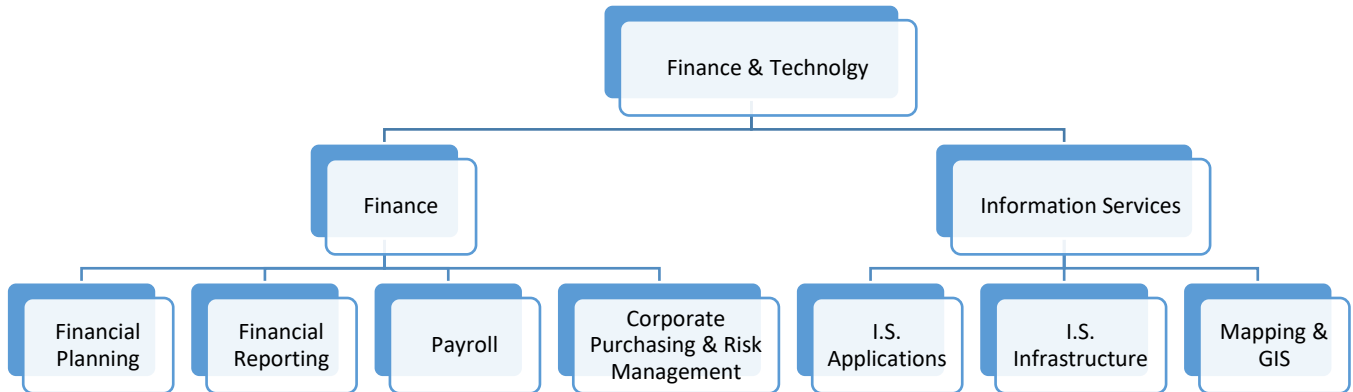
Finance & Technology

2024 - 2028 Operating Budget

2024-2028 Five Year Financial Plan

Finance & Technology

The Finance and Technology department consists of the Finance Division and the Information Services Division.



The Finance Division is responsible for providing leadership and support to promote the financial wellbeing of the City. The primary goal of the department is to ensure fiscal responsibility and good stewardship of the City's assets. This is accomplished by providing long-term financial planning, annual budget development, property tax and utility calculation and collection, treasury and cash management, payroll services, purchasing expertise and administration, risk management and mitigation, statutory financial reporting, and the establishment of effective internal controls.

The Information Services (I.S.) Division is responsible for supporting all the City's integrated software applications and coordinating telecommunications requirements such as phones and mobile devices. I.S. also supports online web services, which allow taxpayers to pay bills online, sign up for recreation programs, and access ViewPort, our public-facing GIS system.

Department Summary - Finance & Technology

Finance & Technology	Actual 2022	Budget 2022	Budget 2023	Plan 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028
Finance	1,810,764	1,858,438	2,042,484	2,200,162	2,267,596	2,327,508	2,388,847	2,450,637
Information Services	1,604,861	1,709,467	1,967,181	2,243,056	2,295,299	2,440,746	2,487,364	2,534,200
Finance & Technology - Total	3,415,624	3,567,906	4,009,665	4,443,218	4,562,895	4,768,254	4,876,211	4,984,837

Budget Highlights

Finance & Technology - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Revenues		-386,496	-386,441	-291,530	-288,914	-286,345
Other Revenue		-99,000	-99,000	-99,000	-99,000	-99,000
Tsf from reserves-operating		-254,163	-259,108	-169,197	-171,581	-174,012
Tsf from reserves-capital		-33,333	-28,333	-23,333	-18,333	-13,333
Expenses		4,829,714	4,949,336	5,059,784	5,165,125	5,271,182
Salary and Benefits		3,424,614	3,509,004	3,579,184	3,650,736	3,723,718
Personnel Services		81,529	82,813	84,295	85,693	86,923
Consulting and Prof Services		940,268	958,677	976,908	991,492	1,005,578
Communications		285,224	292,374	299,627	305,883	312,193
Insurance & Claims		317,726	333,572	350,071	367,269	385,187
Lease & Rentals		185,275	188,316	193,966	197,846	201,803
Equipment under \$5,000		202,757	207,789	211,914	215,070	218,274
Supplies & Materials		20,576	20,692	20,791	20,828	20,160
Sundry		28,867	29,372	29,786	30,107	30,431
Recoveries		-657,122	-673,272	-686,759	-699,797	-713,084
Total		4,443,218	4,562,895	4,768,254	4,876,211	4,984,837

Finance & Technology - Budget Drivers		PLN 2024
Revenue Changes		-1,000
Misc/Other Revenues		-1,000
Salary Adjustments		311,992
Salary and Wages		226,868
Benefits and Overhead		85,124
Operating Expenses		97,986
Personnel - Training, Prof. Dues		5,289
Supplies and Materials		6,994
Sundry/ Miscellaneous		380
Insurance and Claims		48,135
Professional Services		39,563
Communications		18,559
Utility Shift		-37,771
Equipment/Vehicle		16,837
Reserve Changes		5,000
Transfer from/to Reserve		5,000
New Funding Requirement City		19,575

Zoom Webinar	9,575
Finance - Clerk Support	10,000
Total	433,553

Finance

2024 - 2028 Operating Budget

Budget Highlights

Finance - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Revenues		-119,000	-114,000	-109,000	-104,000	-99,000
Other Revenue		-99,000	-99,000	-99,000	-99,000	-99,000
Tsf from reserves-capital		-20,000	-15,000	-10,000	-5,000	
Expenses		2,319,162	2,381,596	2,436,508	2,492,847	2,549,637
Salary and Benefits		2,162,252	2,215,928	2,260,246	2,305,419	2,351,495
Personnel Services		41,913	42,710	43,431	44,166	44,821
Consulting and Prof Services		129,627	130,589	131,274	131,971	132,430
Communications		30,033	30,556	31,090	31,633	32,188
Insurance & Claims		317,726	333,572	350,071	367,269	385,187
Supplies & Materials		16,369	16,429	16,483	16,485	15,782
Sundry		6,937	6,941	6,945	6,949	6,954
Recoveries		-385,695	-395,130	-403,032	-411,046	-419,220
Total		2,200,162	2,267,596	2,327,508	2,388,847	2,450,637

Finance - Budget Drivers		PLN 2024
Revenue Changes		-1,000
Misc/Other Revenues		-1,000
Salary Adjustments		108,503
Salary and Wages		71,322
Benefits and Overhead		37,181
Operating Expenses		35,174
Personnel - Training, Prof. Dues		4,057
Supplies and Materials		6,929
Sundry/ Miscellaneous		-204
Insurance and Claims		48,135
Professional Services		-785
Communications		512
Utility Shift		-23,470
Reserve Changes		5,000
Transfer from/to Reserve		5,000
New Funding Requirement City		10,000
Finance - Clerk Support		10,000
Total		157,677

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
521-FI-Accounting											
	6000 Sal&Ben-Salaries	370,563	379,977	387,696	395,570	403,602	317,044	333,854	343,467	347,124	356,080
	6002 Sal&Ben-Overtime-I/S	3,000	3,000	3,000	3,000	3,000	5,293		6,000	6,000	6,000
	6003 Sal&Ben-Aux-All						209				
	6004 Sal&Ben-Other-All	3,000	3,000	3,000	3,000	3,000	3,082	3,594			
	6005 Sal&Ben-Benefit-Aux						37				
	6007 Sal&Ben-Benefit-I/S	90,827	92,849	94,706	96,600	98,532	67,984	78,100	76,937	79,845	85,446
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT	7,343	7,527	7,677	7,831	7,987	6,369	6,914	6,620	6,691	7,061
	6201 Sal&Ben-Rebill Labour Offset										
	Salary and Benefits	474,732	486,353	496,080	506,001	516,121	400,017	422,461	433,024	439,659	454,586
	6101 HR-Cnvntions,Dues&Act.	7,003	7,143	7,286	7,432	7,581	1,910	2,158	10,580	7,159	7,264
	6104 HR-Mileage/Vehicle Allow.	138	141	144	147	150		455	200	133	136
	6109 HR-Corp. Dues & Board/Committee Cnvnt	406	414	422	431	439	793	799			
	6111 HR-Trng&Educ-Corp							791			
	6112 HR-Trng&Educ-Dept	2,599	2,651	2,704	2,758	2,813	1,548	922	3,293	2,228	2,272
	Personnel Services	10,147	10,350	10,557	10,768	10,983	4,251	5,126	14,073	9,520	9,672
	7105 Prf Svc-Consultant						1,230				
	7117 Prf Svc-Sftwre Mnt/Upgrades	6,540	6,610	6,676	6,743	6,743	5,812	6,070	5,641	5,925	6,353
	Op Exp-Consulting and Prof Services	6,540	6,610	6,676	6,743	6,743	7,042	6,070	5,641	5,925	6,353
	7300 Communic-Advertising	1,040	1,061	1,082	1,104	1,126		263			1,020
	Op Exp-Communications	1,040	1,061	1,082	1,104	1,126		263			1,020
	7621 Suppl-Publications&Subscriptions	368	376	379	330	330	811		1,300	550	561
	7625 Suppl-Spec Office&Process Suppl	590	602	614	626	639	107		850	567	578
	7626 Suppl-Standard Office Supplies						12				
	7629 Suppl-Working Lunches/Food						117	56			
	Op Exp-Supplies & Materials	958	977	993	956	969	1,047	56	2,150	1,117	1,139
	7927 Sdry-Misc. Expenses	204	208	212	216	221			-500	-833	408
	Op Exp-Sundry	204	208	212	216	221			-500	-833	408
	8101 Recoveries-Utilities	-47,473	-48,635	-49,608	-50,600	-51,612	-49,632	-42,342	-49,632	-42,342	-44,800
	8103 Recoveries- Internal Admin Charge Payroll						90	45			
	Op Exp-Recoveries	-47,473	-48,635	-49,608	-50,600	-51,612	-49,542	-42,297	-49,632	-42,342	-44,800
	9406 Tsf To Rsv-Future Operating						10,000				
	Tsf to reserves-operating						10,000				
	5406 Tsf-Fm-Rsv-Future Operating						-10,000	-10,000	-10,000	-10,000	
	Tsf from reserves-operating						-10,000	-10,000	-10,000	-10,000	
	5900 Approp.From Surplus										
	Appropriation from surplus										
	Total 521 FI-Accounting	446,149	456,924	465,992	475,189	484,550	362,816	381,680	394,755	403,046	428,379
522-FI-Taxes											
	6000 Sal&Ben-Salaries	227,687	233,430	238,138	242,941	247,840	212,423	218,184	191,854	195,566	206,854
	6002 Sal&Ben-Overtime-I/S	2,000	2,000	2,000	2,000	2,000	99	324	6,000	6,000	8,000
	6003 Sal&Ben-Aux-All	5,150	5,279	5,384	5,465	5,547	9,757	5,090	7,650	7,956	12,195
	6004 Sal&Ben-Other-All						652	629			
	6005 Sal&Ben-Benefit-Aux	997	1,022	1,043	1,058	1,074	1,774	916	920	940	968
	6007 Sal&Ben-Benefit-I/S	56,138	57,414	58,562	59,733	60,928	46,073	51,801	44,428	46,405	49,641
	6010 Sal&Wag-EHT	4,479	4,591	4,683	4,776	4,872	4,412	4,653	3,858	3,931	4,190
	Salary and Benefits	296,452	303,735	309,810	315,974	322,260	275,190	281,598	254,710	260,798	281,848
	6101 HR-Cnvntions,Dues&Act.	1,901	1,939	1,958	1,978	1,978	1,055	1,117	1,800	1,827	1,864
	6104 HR-Mileage/Vehicle Allow.	250	250	250	250	250		369	250	250	250
	6112 HR-Trng&Educ-Dept	1,690	1,723	1,758	1,793	1,828	166	900	1,600	1,624	1,656
	Personnel Services	3,840	3,912	3,966	4,021	4,057	1,221	2,386	3,650	3,701	3,770

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
521-FI-Accounting											
	7117 Prf Svc-Sftwre Mnt/Upgrades						1,960				
	Op Exp-Consulting and Prof Services						1,960				
	7300 Communic-Advertising	1,715	1,749	1,784	1,820	1,856	1,660	1,853	1,624	1,648	1,681
	7303 Communic-Delivery/Courier						30				
	7305 Communic-Postage	23,378	23,846	24,323	24,809	25,306	16,228	19,997	22,138	22,470	22,920
	Op Exp-Communications	25,093	25,595	26,107	26,629	27,161	17,918	21,850	23,762	24,119	24,601
	7606 Suppl-Computer Supplies						49				
	7620 Suppl-Promo Material						-158	3,270			
	7624 Suppl-Signs										
	7625 Suppl-Spec Office&Process Suppl	8,550	8,550	8,550	8,550	8,550	9,127	8,717	3,450	3,450	3,531
	7626 Suppl-Standard Office Supplies	2,000	2,000	2,000	2,000	2,000	75	44			
	7629 Suppl-Working Lunches/Food	200	200	200	200	200	51	147	200	200	200
	7631 Suppl-Promo Wear										
	Op Exp-Supplies & Materials	10,750	10,750	10,750	10,750	10,750	9,144	12,177	3,650	3,650	3,731
	7925 Sdry-MC/Visa Bank Fees							0			
	7927 Sdry-Misc. Expenses	500	500	500	500	500			500	500	500
	Op Exp-Sundry	500	500	500	500	500		0	500	500	500
	8101 Recoveries-Utilities	-95,504	-97,835	-99,792	-101,740	-103,728	-81,185	-84,286	-81,185	-84,286	-89,268
	8103 Recoveries- Internal Admin Charge Payroll						120	15			
	Op Exp-Recoveries	-95,504	-97,835	-99,792	-101,740	-103,728	-81,065	-84,271	-81,185	-84,286	-89,268
	4479 Other Rev-Misc. Revenue	-20,000	-20,000	-20,000	-20,000	-20,000	-21,211	-19,654	-24,000	-20,000	-20,000
	4486 Other Rev-Sls-Souvenirs						-1,127	-848			
	4487 Other Rev-Sls-Tax Info	-50,000	-50,000	-50,000	-50,000	-50,000	-71,710	-59,487	-50,000	-50,000	-50,000
	4489 Other Rev-School Tax Commission	-22,000	-22,000	-22,000	-22,000	-22,000	-23,290	-24,784	-22,000	-22,000	-22,000
	Other Revenue	-92,000	-92,000	-92,000	-92,000	-92,000	-117,338	-104,773	-96,000	-92,000	-92,000
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 522 FI-Taxes		149,131	154,657	159,341	164,133	169,000	107,029	128,967	109,088	116,482	133,182
524-FI-Purchasing											
	6000 Sal&Ben-Salaries	425,915	436,588	445,339	454,266	463,371	306,028	382,153	325,430	360,654	392,771
	6001 Sal&Ben-Wages							173	10,000	24,000	
	6002 Sal&Ben-Overtime-I/S							135			3,000
	6003 Sal&Ben-Aux-All						10,310				3,000
	6004 Sal&Ben-Other-All	1,000	1,000	1,000	1,000	1,000	550	1,135	2,500	2,500	2,500
	6005 Sal&Ben-Benefit-Aux						1,192				
	6007 Sal&Ben-Benefit-I/S	106,123	108,854	111,031	113,251	115,516	62,862	88,828	79,718	87,267	95,542
	6008 Sal&Ben-Benefit-O/S							104			
	6010 Sal&Wag-EHT	8,325	8,533	8,704	8,878	9,055	6,204	7,901	6,408	7,082	7,766
	6201 Sal&Ben-Rebill Labour Offset							-277			
	Salary and Benefits	541,362	554,974	566,074	577,395	588,943	387,145	480,151	424,056	481,503	504,579
	6101 HR-Cnvntions,Dues&Act.	2,864	2,921	2,980	3,040	3,100	1,855	1,335	2,712	2,753	2,808
	6104 HR-Mileage/Vehicle Allow.	354	361	368	375	383	69	727	340	340	347
	6112 HR-Trng&Educ-Dept	3,011	3,071	3,133	3,195	3,259	1,698	3,000	2,000	2,000	2,040
	Personnel Services	6,229	6,353	6,480	6,610	6,743	3,621	5,062	5,052	5,093	5,195
	7114 Prf Svc-Other Prof.Services										
	7117 Prf Svc-Sftwre Mnt/Upgrades	7,500	7,500	7,500	7,500	7,500	5,971	5,995	12,356	12,356	15,400
	Op Exp-Consulting and Prof Services	7,500	7,500	7,500	7,500	7,500	5,971	5,995	12,356	12,356	15,400
	7303 Communic-Delivery/Courier						95				
	7307 Communic-Celluar Services							80			
	Op Exp-Communications						95	80			

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
521-FI-Accounting											
	7606 Suppl-Computer Supplies						51	382			
	7607 Suppl-Consumables										
	7613 Suppl-Maint.Supplies							59			
	7615 Suppl-Misc. Supplies							46			
	7625 Suppl-Spec Office&Process Suppl	1,061	1,082	1,104	1,126	1,148	27	76	420	430	1,040
	7626 Suppl-Standard Office Supplies						5				
	7629 Suppl-Working Lunches/Food	200	200	200	200	200	70	168	200	200	200
	7635 Supp-Stock Supp-Maintenance						85				
	Op Exp-Supplies & Materials	1,261	1,282	1,304	1,326	1,348	239	731	620	630	1,240
	7712 Equip-Maintenance							18			
	Op Exp-Equipment under \$5,000							18			
	7902 Sdry-Cash Over/Short										
	7927 Sdry-Misc. Expenses	500	500	500	500	500		1,264			500
	7998 Sdry-Rebill Expense Offset						-67,169	-51,896			
	7999 Sdry-Rebill Expense						67,169	51,896			
	Op Exp-Sundry	500	500	500	500	500		1,264			500
	8101 Recoveries-Utilities	-81,101	-83,074	-84,736	-86,431	-88,159	-17,149	-77,537	-17,149	-77,537	-77,546
	8103 Recoveries- Internal Admin Charge Payroll						15	5			
	Op Exp-Recoveries	-81,101	-83,074	-84,736	-86,431	-88,159	-17,134	-77,532	-17,149	-77,537	-77,546
	9406 Tsf To Rsv-Future Operating						24,000	6,300			
	Tsf to reserves-operating						24,000	6,300			
	4479 Other Rev-Misc. Revenue	-2,000	-2,000	-2,000	-2,000	-2,000	-15,078	-8,542	-6,000	-2,000	-2,000
	4493 Other Rev-Rebills							-242			
	4501 Other Rev-Encroachment Fees	-5,000	-5,000	-5,000	-5,000	-5,000	-9,824	-9,220	-4,000	-4,000	-4,000
	Other Revenue	-7,000	-7,000	-7,000	-7,000	-7,000	-24,902	-18,004	-10,000	-6,000	-6,000
	5406 Tsf-Fm-Rsv-Future Operating						-10,000	-24,000	-10,000	-24,000	-6,300
	Tsf from reserves-operating						-10,000	-24,000	-10,000	-24,000	-6,300
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 524 FI-Purchasing		468,751	480,535	490,122	499,901	509,875	369,036	380,065	404,935	392,044	437,068
525-FI-Risk Management											
	6101 HR-Cnvntions,Dues&Act.	500	500	500	500	500			500	500	500
	6104 HR-Mileage/Vehicle Allow.							130			
	6109 HR-Corp. Dues & Board/Committee Cnvnt							120			
	Personnel Services	500	500	500	500	500		250	500	500	500
	7114 Prf Svc-Other Prof.Services	10,404	10,612	10,718	10,825	10,825			10,000	10,000	20,200
	Op Exp-Consulting and Prof Services	10,404	10,612	10,718	10,825	10,825			10,000	10,000	20,200
	7300 Communic-Advertising							121			
	Op Exp-Communications							121			
	7400 Insrnce-Dmge/Liab Claims Paid	50,000	52,500	55,000	57,500	60,000	34,962	61,056	45,000	45,000	47,500
	7401 Insurance-Liability	266,388	279,708	293,693	308,378	323,795	191,582	191,606	182,406	206,148	220,779
	7403 Insurance-Vehicle						71				
	7405 Insrnce-Nonowned Vehicle	1,337	1,364	1,378	1,391	1,391		83	1,267	1,286	1,311
	Insurance & Claims	317,726	333,572	350,071	367,269	385,187	226,615	252,746	228,673	252,433	269,590
	7927 Sdry-Misc. Expenses	2,000	2,000	2,000	2,000	2,000			2,000	2,000	2,000
	Op Exp-Sundry	2,000	2,000	2,000	2,000	2,000			2,000	2,000	2,000
	9102 Tsf To Rsv-Insurance						862	3,043			
	9406 Tsf To Rsv-Future Operating							10,000			
	Tsf to reserves-operating						862	13,043			

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
521-FI-Accounting											
	5406 Tsf-Fm-Rsv-Future Operating										-10,000
	Tsf from reserves-operating										-10,000
Total 525 FI-Risk Management		330,630	346,684	363,289	380,595	398,512	227,477	266,160	241,173	264,933	282,290
526-FI-Budgeting											
	6000 Sal&Ben-Salaries	273,285	280,117	285,719	291,433	297,262	221,223	220,712	235,757	241,463	253,747
	6002 Sal&Ben-Overtime-I/S										
	6003 Sal&Ben-Aux-All										
	6004 Sal&Ben-Other-All						22	1,301			
	6005 Sal&Ben-Benefit-Aux										
	6007 Sal&Ben-Benefit-I/S	67,120	68,614	69,986	71,386	72,813	48,019	51,917	54,501	57,011	61,002
	6010 Sal&Wag-EHT	5,329	5,462	5,572	5,683	5,797	4,410	4,572	4,597	4,689	4,948
	Salary and Benefits	345,734	354,193	361,277	368,502	375,872	273,674	278,502	294,855	303,162	319,697
	6101 HR-Cnvntns,Dues&Act.	5,046	5,147	5,198	5,250	5,250	2,425	3,367	4,800	4,850	4,947
	6104 HR-Mileage/Vehicle Allow.	250	250	250	250	250		309	259	250	250
	6109 HR-Corp. Dues & Board/Committee Cnvnt										
	6112 HR-Trng&Educ-Dept	2,117	2,159	2,202	2,246	2,291	969	2,780	2,004	2,034	2,075
	Personnel Services	7,412	7,556	7,650	7,746	7,791	3,394	6,456	7,063	7,134	7,272
	7117 Prf Svc-Sftwre Mnt/Upgrades						751	457			
	Op Exp-Consulting and Prof Services						751	457			
	7300 Communic-Advertising	900	900	900	900	900	1,162	342	900	900	900
	7302 Communic-Products/Services	3,000	3,000	3,000	3,000	3,000			3,000	3,000	3,000
	Op Exp-Communications	3,900	3,900	3,900	3,900	3,900	1,162	342	3,900	3,900	3,900
	7606 Suppl-Computer Supplies							30			
	7625 Suppl-Spec Office&Process Suppl	650	662	674	686	699	52	105	568	577	588
	7626 Suppl-Standard Office Supplies						82	53			
	7629 Suppl-Working Lunches/Food	300	300	300	300	300	51		300	300	300
	Op Exp-Supplies & Materials	950	962	974	986	999	185	188	868	877	888
	7927 Sdry-Misc. Expenses	2,600	2,600	2,600	2,600	2,600	546	559	2,600	2,600	2,600
	Op Exp-Sundry	2,600	2,600	2,600	2,600	2,600	546	559	2,600	2,600	2,600
	8101 Recoveries-Utilities	-106,839	-109,443	-111,632	-113,865	-116,142	-90,398	-94,054	-90,398	-94,054	-100,011
	8103 Recoveries- Internal Admin Charge Payroll						45				
	Op Exp-Recoveries	-106,839	-109,443	-111,632	-113,865	-116,142	-90,353	-94,054	-90,398	-94,054	-100,011
	5555 Tsf-Fm-Rsv-Capital Asset Replacement Reserve-	-20,000	-15,000	-10,000	-5,000		-25,000	-25,000	-25,000	-25,000	-25,000
	Tsf from reserves-capital	-20,000	-15,000	-10,000	-5,000		-25,000	-25,000	-25,000	-25,000	-25,000
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 526 FI-Budgeting		233,757	244,768	254,769	264,870	275,021	164,359	167,450	193,889	198,619	209,347
527-FI-Internal Audit Review											
	7105 Prf Svc-Consultant	21,648	22,081	22,523	22,974	23,433		6,500	44,664	65,472	79,107
	Op Exp-Consulting and Prof Services	21,648	22,081	22,523	22,974	23,433		6,500	44,664	65,472	79,107
	7625 Suppl-Spec Office&Process Suppl										
	Op Exp-Supplies & Materials										
	7712 Equip-Maintenance							1,087			
	Op Exp-Equipment under \$5,000							1,087			

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
521-FI-Accounting											
	9406 Tsf To Rsv-Future Operating						44,664	57,883			
	Tsf to reserves-operating						44,664	57,883			
	5406 Tsf-Fm-Rsv-Future Operating						-24,164	-44,664	-24,164	-44,664	-57,883
	Tsf from reserves-operating						-24,164	-44,664	-24,164	-44,664	-57,883
Total 527 FI-Internal Audit Review		21,648	22,081	22,523	22,974	23,433	20,500	20,806	20,500	20,808	21,224
540-FI-Finance Admin											
	6000 Sal&Ben-Salaries	193,150	198,249	202,430	206,696	211,046	191,022	194,176	171,813	175,032	185,304
	6001 Sal&Ben-Wages										
	6003 Sal&Ben-Aux-All										
	6004 Sal&Ben-Other-All	10,824	10,824	10,824	10,824	10,824	837	1,091	10,404	10,612	10,824
	6005 Sal&Ben-Benefit-Aux										
	6007 Sal&Ben-Benefit-I/S	46,238	47,394	48,341	49,308	50,294	40,952	45,258	38,220	40,733	43,721
	6010 Sal&Wag-EHT	3,977	4,077	4,158	4,242	4,326	3,821	4,043	3,553	3,620	3,824
	Salary and Benefits	254,189	260,544	265,755	271,070	276,491	236,633	244,569	223,990	229,997	243,674
	6100 HR-Civic Functions-Staff						217				
	6101 HR-Cnvntions,Dues&Act.	4,483	4,553	4,624	4,696	4,770	1,160	1,378	4,249	4,298	4,365
	6104 HR-Mileage/Vehicle Allow.	541	551	562	574	585	62	243	512	519	530
	6109 HR-Corp. Dues & Board/Committee Cnvnt	2,040	2,081	2,102	2,123	2,123	369	1,804			1,698
	6112 HR-Trng&Educ-Dept	1,390	1,418	1,446	1,475	1,505	180	185	1,000	1,000	
	Personnel Services	8,454	8,603	8,735	8,868	8,983	1,988	3,610	5,760	5,817	6,593
	7100 Prf Svc-Actuarial Services	12,000	12,251	12,322	12,394	12,394	8,000	10,000	12,000	12,000	12,000
	7101 Prf Svc-Audit Services	71,535	71,535	71,535	71,535	71,535	42,500	42,600	45,760	46,535	71,535
	7117 Prf Svc-Sftwre Mnt/Upgrades						324	438			
	Op Exp-Consulting and Prof Services	83,535	83,786	83,857	83,929	83,929	50,824	53,038	57,760	58,535	83,535
	7607 Suppl-Consumables										
	7615 Suppl-Misc. Supplies						42	127			
	7625 Suppl-Spec Office&Process Suppl	416	424	429	433	433	10	101	400	400	408
	7626 Suppl-Standard Office Supplies						13	16			
	7629 Suppl-Working Lunches/Food	1,000	1,000	1,000	1,000	1,000		108	1,000	1,000	1,000
	7634 Supp-Stock Supp-Janitorial										
	Op Exp-Supplies & Materials	1,416	1,424	1,429	1,433	1,433	65	352	1,400	1,400	1,408
	7927 Sdry-Misc. Expenses	800	800	800	800	800	143	297	2,000	2,000	800
	Op Exp-Sundry	800	800	800	800	800	143	297	2,000	2,000	800
	8101 Recoveries-Utilities	-40,670	-41,687	-42,521	-43,371	-44,239	-33,538	-35,034	-33,538	-35,034	-37,087
	8103 Recoveries- Internal Admin Charge Payroll						60	30			
	Op Exp-Recoveries	-40,670	-41,687	-42,521	-43,371	-44,239	-33,478	-35,004	-33,538	-35,034	-37,087
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 540 FI-Finance Admin		307,724	313,470	318,055	322,729	327,398	256,175	266,862	257,373	262,716	298,923
528-FI-Payroll											
	6000 Sal&Ben-Salaries	198,131	203,085	207,146	211,289	215,515	151,413	201,930	173,423	188,558	197,607
	6002 Sal&Ben-Overtime-I/S						725	2,016			
	6003 Sal&Ben-Aux-All						6,221	5,701			
	6004 Sal&Ben-Other-All						87				
	6005 Sal&Ben-Benefit-Aux						1,110	1,018			
	6007 Sal&Ben-Benefit-I/S	47,788	49,085	50,067	51,068	52,089	31,957	46,005	37,281	39,951	45,039
	6010 Sal&Wag-EHT	3,864	3,960	4,039	4,120	4,203	3,048	4,273	3,187	3,306	3,717
	Salary and Benefits	249,783	256,130	261,252	266,477	271,807	194,561	260,945	213,890	231,816	246,362

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
521-FI-Accounting											
	6101 HR-Cnvntions,Dues&Act.	3,725	3,799	3,875	3,953	4,032	449	1,308		3,580	3,652
	6104 HR-Mileage/Vehicle Allow.	67	67	67	67	67				67	67
	6112 HR-Trng&Educ-Dept	1,539	1,570	1,601	1,633	1,666	399			1,114	1,137
	Personnel Services	5,331	5,436	5,543	5,653	5,765	848	1,308		4,761	4,855
	7105 Prf Svc-Consultant										
	7117 Prf Svc-Sftwre Mnt/Upgrades										
	Op Exp-Consulting and Prof Services										
	7606 Suppl-Computer Supplies						128				
	7621 Suppl-Publications&Subscriptions	750	750	750	750			876		750	750
	7625 Suppl-Spec Office&Process Suppl	283	283	283	283	283	318	32		283	283
	7626 Suppl-Standard Office Supplies						44	211			
	7629 Suppl-Working Lunches/Food							207			
	Op Exp-Supplies & Materials	1,033	1,033	1,033	1,033	283	490	1,326		1,033	1,033
	7901 Sdry-Bank Charges							6			
	7927 Sdry-Misc. Expenses	333	333	333	333	333	47	17		333	333
	Op Exp-Sundry	333	333	333	333	333	47	23		333	333
	8101 Recoveries-Utilities	-14,108	-14,455	-14,744	-15,039	-15,340	0	-19,153	0	-19,153	-13,513
	8103 Recoveries- Internal Admin Charge Payroll						-28,890	-33,675			
	Op Exp-Recoveries	-14,108	-14,455	-14,744	-15,039	-15,340	-28,890	-52,828	0	-19,153	-13,513
	9406 Tsf To Rsv-Future Operating						19,000	7,000			
	9422 Tsf To Rsv-Payroll Processing						28,890				
	Tsf to reserves-operating						47,890	7,000			
	4479 Other Rev-Misc. Revenue						-1,815				
	Other Revenue						-1,815				
	5406 Tsf-Fm-Rsv-Future Operating						-10,000	-19,000	-10,000	-19,000	-7,000
	Tsf from reserves-operating						-10,000	-19,000	-10,000	-19,000	-7,000
	Total 528 FI-Payroll	242,372	248,476	253,417	258,457	262,848	203,130	198,774	203,890	199,790	232,071
	Total Finance	2,200,162	2,267,596	2,327,508	2,388,847	2,450,637	1,710,522	1,810,764	1,825,602	1,858,438	2,042,484

Information Services

2024 - 2028 Operating Budget

Budget Highlights

Information Services - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Revenues		-267,496	-272,441	-182,530	-184,914	-187,345
Tsf from reserves-operating		-254,163	-259,108	-169,197	-171,581	-174,012
Tsf from reserves-capital		-13,333	-13,333	-13,333	-13,333	-13,333
Expenses		2,510,552	2,567,741	2,623,276	2,672,278	2,721,545
Salary and Benefits		1,262,362	1,293,076	1,318,938	1,345,317	1,372,223
Personnel Services		39,615	40,103	40,863	41,527	42,102
Consulting and Prof Services		810,641	828,088	845,634	859,520	873,148
Communications		255,191	261,817	268,538	274,250	280,006
Lease & Rentals		185,275	188,316	193,966	197,846	201,803
Equipment		202,757	207,789	211,914	215,070	218,274
Supplies & Materials		4,208	4,263	4,308	4,343	4,377
Sundry		21,930	22,430	22,841	23,157	23,477
Recoveries		-271,426	-278,142	-283,726	-288,751	-293,864
Total		2,243,056	2,295,299	2,440,746	2,487,364	2,534,200

Information Services - Budget Drivers		PLN 2024
Salary Adjustments		203,489
Salary and Wages		155,546
Benefits and Overhead		47,943
Operating Expenses		62,812
Personnel - Training, Prof. Dues		1,232
Supplies and Materials		65
Sundry/ Miscellaneous		584
Professional Services		40,348
Communications		18,047
Utility Shift		-14,301
Equipment/Vehicle		16,837
New Funding Requirement City		9,575
Zoom Webinar		9,575
Total		275,876

Information Services Division

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CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
500-IS-Admin											
	7112 Prf Svc-Legal Services							459			
	7117 Prf Svc-Sftwre Mnt/Upgrades	348,561	351,713	358,598	363,974	368,988	177,691	262,190	191,549	270,811	312,589
	Op Exp-Consulting and Prof Services	354,561	358,213	365,598	371,474	376,988	187,005	271,649	196,049	275,811	363,589
	7304 Communic-Internet Access Service	24,970	24,970	24,970	24,970	24,970	18,522	22,553	22,434	23,312	24,612
	7305 Communic-Postage							910			
	7306 Communic-Telephone	104,221	107,347	110,568	112,780	115,036	57,005	46,589	52,332	97,743	100,212
	7307 Communic-Cellular Services	126,000	129,500	133,000	136,500	140,000	109,046	108,411	88,580	116,604	112,320
	Op Exp-Communications	255,191	261,817	268,538	274,250	280,006	184,573	178,462	163,346	237,659	237,144
	7505 Lse&Rntls-Leased Equipment	185,275	188,316	193,966	197,846	201,803	11,959	23,741	195,345	308,699	175,800
	Lease & Rentals	185,275	188,316	193,966	197,846	201,803	11,959	23,741	195,345	308,699	175,800
	7613 Suppl-Maint.Supplies										
	7625 Suppl-Spec Office&Process Suppl	1,000	1,000	1,000	1,000	1,000	72	4,944	1,000	1,000	1,000
	7627 Suppl-Technical Supplies										
	7630 Suppl-Freight							67			
	Op Exp-Supplies & Materials	1,000	1,000	1,000	1,000	1,000	72	5,011	1,000	1,000	1,000
	7710 Equip-Capital Lease Interest						54	4			
	7712 Equip-Maintenance	202,757	207,789	211,914	215,070	218,274	26,162	76,309	83,070	94,412	195,395
	Op Exp-Equipment under \$5,000	202,757	207,789	211,914	215,070	218,274	26,216	76,314	83,070	94,412	195,395
	7912 Sdry-Debt-Principal						7,775	2,193			
	7927 Sdry-Misc. Expenses	900	900	900	900	900	92	1,014	900	900	900
	7938 Sdry-Web Site Host.Fees	20,030	20,530	20,941	21,257	21,577	11,565	8,813	16,879	17,517	19,446
	Op Exp-Sundry	20,930	21,430	21,841	22,157	22,477	19,432	12,020	17,779	18,417	20,346
	8101 Recoveries-Utilities	-66,349	-67,989	-69,349	-70,512	-71,695	-59,067	-60,625	-59,067	-60,625	-63,008
	8103 Recoveries- Internal Admin Charge Payroll						180	71			
	Op Exp-Recoveries	-66,349	-67,989	-69,349	-70,512	-71,695	-58,887	-60,555	-59,067	-60,625	-63,008
	9406 Tsf To Rsv-Future Operating						159,976	45,500			
	Tsf to reserves-operating						159,976	45,500			
	9525 Tsf To Rsv-Debt							282,760			
	Tsf to reserves-capital							282,760			
	4479 Other Rev-Misc. Revenue							-100			
	Other Revenue							-100			
	5406 Tsf-Fm-Rsv-Future Operating						-33,000	-159,976	-33,000	-159,976	-45,500
	5446 Tsf-Fm-Rsv-Covid Safe Restart	-90,069	-92,249					-78,279		-78,279	-85,103
	Tsf from reserves-operating	-90,069	-92,249				-33,000	-238,255	-33,000	-238,255	-130,603
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 501 IS-Infrastructure		1,176,834	1,199,487	1,321,123	1,345,451	1,369,700	685,666	819,327	759,231	921,434	1,100,721
502-IS-Applications											
	6000 Sal&Ben-Salaries	372,327	381,717	389,418	397,272	405,283	228,501	264,395	243,867	248,669	350,820
	6002 Sal&Ben-Overtime-I/S	3,300	3,300	3,300	3,300	3,300	266	1,849	3,300	3,300	3,300
	6004 Sal&Ben-Other-All						457	611			
	6007 Sal&Ben-Benefit-I/S	92,239	94,164	96,047	97,968	99,928	45,039	60,142	57,277	59,416	84,837
	6008 Sal&Ben-Benefit-O/S										
	6009 Sal&Ben - Project Offset										-183,967
	6010 Sal&Wag-EHT	7,325	7,508	7,658	7,811	7,967	4,462	5,493	6,109	4,913	6,905
	6201 Sal&Ben-Rebill Labour Offset	0	0	0	0	0			-66,098	-68,697	
	Salary and Benefits	475,191	486,689	496,423	506,351	516,479	278,725	332,490	244,454	247,602	261,895
	6101 HR-Cnvntions,Dues&Act.	7,272	7,454	7,603	7,717	7,832	450		5,559	5,670	6,630
	6104 HR-Mileage/Vehicle Allow.	300	300	300	300	300		47	300	300	300

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
500-IS-Admin											
	6112 HR-Trng&Educ-Dept	4,000	4,100	4,200	4,300	4,400			3,700	3,800	3,900
	Personnel Services	11,572	11,854	12,103	12,317	12,532	450	47	9,559	9,770	10,830
	7104 Prf Svc-Commit.Secretary							698			
	7105 Prf Svc-Consultant	6,000	6,500	7,000	7,500	8,000	10,666		4,500	5,000	5,500
	7117 Prf Svc-Sftwre Mnt/Upgrades	371,160	382,104	389,747	395,595	401,530	293,387	261,204	291,862	321,014	361,927
	Op Exp-Consulting and Prof Services	377,160	388,604	396,747	403,095	409,530	304,053	261,902	296,362	326,014	367,427
	7304 Communic-Internet Access Service							104			
	Op Exp-Communications							104			
	7625 Suppl-Spec Office&Process Suppl										
	Op Exp-Supplies & Materials										
	7712 Equip-Maintenance										
	Op Exp-Equipment under \$5,000										
	7927 Sdry-Misc. Expenses						104				
	7938 Sdry-Web Site Host.Fees							126			
	Op Exp-Sundry						104	126			
	8101 Recoveries-Utilities	-70,679	-72,423	-73,872	-75,125	-76,400	-62,622	-64,323	-62,622	-64,323	-66,919
	8103 Recoveries- Internal Admin Charge Payroll						270	180			
	Op Exp-Recoveries	-70,679	-72,423	-73,872	-75,125	-76,400	-62,352	-64,143	-62,622	-64,323	-66,919
	5405 Tsf-Fm-Rsv-Dvlpmnt Process	-58,038	-59,442	-60,631	-61,844	-63,080					
	5406 Tsf-Fm-Rsv-Future Operating										
	Tsf from reserves-operating	-58,038	-59,442	-60,631	-61,844	-63,080					
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 502 IS-Applications											
		735,206	755,282	770,770	784,794	799,060	520,980	530,526	487,753	519,063	573,233
503-IS-Mapping and GIS											
	6000 Sal&Ben-Salaries	221,590	227,269	231,927	236,677	241,523	142,899	155,269	215,204	148,075	165,769
	6001 Sal&Ben-Wages										
	6002 Sal&Ben-Overtime-I/S						1,689	1,534	1,150	1,150	1,150
	6004 Sal&Ben-Other-All	5,600	5,600	5,600	5,600	5,600		386			
	6007 Sal&Ben-Benefit-I/S	54,788	55,932	57,050	58,191	59,355	31,480	37,282	50,562	35,384	37,808
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT	4,430	4,541	4,632	4,724	4,819	2,894	3,280	5,905	2,910	3,071
	6201 Sal&Ben-Rebill Labour Offset	0	0	0	0	0			-89,495		
	Salary and Benefits	286,408	293,342	299,209	305,193	311,297	178,962	197,750	183,325	187,519	207,797
	6101 HR-Cnvntions,Dues&Act.	7,523	7,278	7,424	7,535	7,648	300		5,763	5,878	6,778
	6104 HR-Mileage/Vehicle Allow.	200	200	200	200	200		53	200	200	200
	6112 HR-Trng&Educ-Dept	2,600	2,650	2,700	2,750	2,800		2,100	2,450	2,500	2,550
	Personnel Services	10,323	10,128	10,324	10,485	10,648	300	2,153	8,413	8,578	9,528
	7105 Prf Svc-Consultant	5,000	5,500	6,000	6,500	7,000			4,000	4,000	4,500
	7117 Prf Svc-Sftwre Mnt/Upgrades	73,542	75,381	76,888	78,041	79,212	68,954	53,181	61,244	63,167	70,338
	Op Exp-Consulting and Prof Services	78,542	80,881	82,888	84,541	86,212	68,954	53,181	65,244	67,167	74,838
	7505 Lse&Rntls-Leased Equipment										
	Lease & Rentals										
	7625 Suppl-Spec Office&Process Suppl	2,208	2,263	2,308	2,343	2,377		1,373	2,040	2,081	2,143
	Op Exp-Supplies & Materials	2,208	2,263	2,308	2,343	2,377		1,373	2,040	2,081	2,143
	7927 Sdry-Misc. Expenses							154			
	Op Exp-Sundry							154			

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
500-IS-Admin											
	8101 Recoveries-Utilities	-110,825	-113,567	-115,859	-117,974	-120,127	-96,903	-99,949	-96,903	-99,949	-104,603
	8103 Recoveries- Internal Admin Charge Payroll						210	120			
	Op Exp-Recoveries	-110,825	-113,567	-115,859	-117,974	-120,127	-96,693	-99,829	-96,903	-99,949	-104,603
	9406 Tsf To Rsv-Future Operating							9,450			
	Tsf to reserves-operating							9,450			
	5405 Tsf-Fm-Rsv-Dvlpmnt Process	-106,056	-107,418	-108,566	-109,737	-110,932	-50,000	-50,000	-50,000	-50,000	-50,000
	5406 Tsf-Fm-Rsv-Future Operating										-9,450
	Tsf from reserves-operating	-106,056	-107,418	-108,566	-109,737	-110,932	-50,000	-50,000	-50,000	-50,000	-59,450
	5555 Tsf-Fm-Rsv-Capital Asset Replacement Reserve-	-13,333	-13,333	-13,333	-13,333	-13,333	-13,333	-13,333	-13,333	-13,333	-13,333
	Tsf from reserves-capital	-13,333	-13,333	-13,333	-13,333	-13,333	-13,333	-13,333	-13,333	-13,333	-13,333
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 503 IS-Mapping and GIS		147,266	152,296	156,971	161,519	166,143	88,191	100,898	98,786	102,063	116,920
Total Information Services		2,243,056	2,295,299	2,440,746	2,487,364	2,534,200	1,463,994	1,604,861	1,511,493	1,709,467	1,967,181

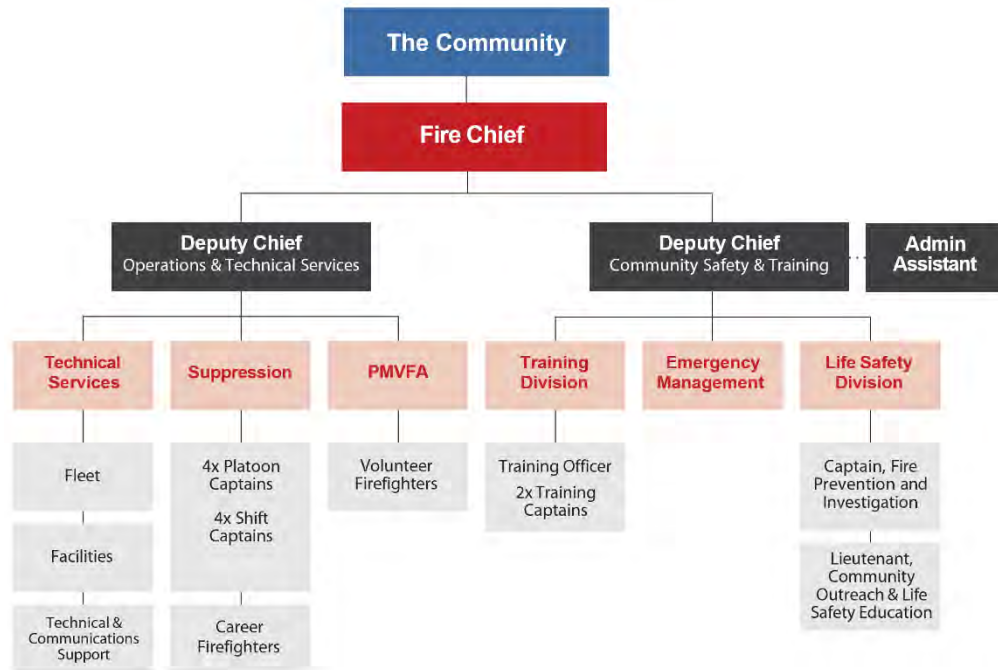
Fire Rescue

2024 - 2028 Operating Budget

2024-2028 Five Year Financial Plan

Fire Rescue

Port Moody Fire Rescue is a full-service fire rescue response agency with the responsibility to provide enhanced fire rescue response, fire prevention, fire and life safety education, and fire investigation services, as well as oversee and administer the City of Port Moody Emergency program. With roots in the community since the city incorporated in 1913, Port Moody Fire Rescue is composed of 45 career firefighters, 3 chief officers and 20 volunteer auxiliary firefighters stationed in two community Fire halls providing professional service 24 hours a day, 7 days a week.



Department Summary - Fire Rescue

Fire Rescue	Actual 2022	Budget 2022	Budget 2023	Plan 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028
Fire Rescue	9,748,475	9,551,477	10,200,051	11,249,331	11,854,832	12,466,750	13,082,829	13,712,422
Fire Rescue - Total	9,748,475	9,551,477	10,200,051	11,249,331	11,854,832	12,466,750	13,082,829	13,712,422

Budget Highlights

Fire Rescue - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Revenues		-199,910	-137,925	-112,624	-50,425	-900
Other Revenue		-900	-900	-900	-900	-900
Tsf from reserves-capital		-199,010	-137,025	-111,724	-49,525	
Expenses		11,449,241	11,992,757	12,579,374	13,133,254	13,713,322
Salary and Benefits		9,215,618	9,683,658	10,159,721	10,656,672	11,170,421
Personnel Services		112,648	115,382	117,687	119,530	121,403
Contracted Services		44,374	44,743	45,098	45,437	45,783
Consulting and Prof Services		92,310	98,581	105,288	110,434	115,834
Communications		27,001	27,541	28,091	28,652	29,225
Insurance & Claims		37,380	39,186	41,059	43,026	45,068
Lease & Rentals		7,432	7,618	7,770	7,887	8,006
Equipment under \$5,000		489,602	506,181	518,696	529,871	539,780
Supplies & Materials		230,412	246,258	262,078	272,205	282,636
Gov't Payments		337,471	361,094	386,371	405,689	425,974
Sundry		599,040	598,871	635,329	634,830	645,177
Grants & Donations		6,967	7,106	7,249	7,393	7,541
Recoveries		248,986	256,538	264,029	270,721	276,473
Tsf to reserves-capital				907	907	
Total		11,249,331	11,854,832	12,466,750	13,082,829	13,712,422

Fire Rescue - Budget Drivers		PLN 2024
Revenue Changes		4,100
Fines		4,100
Salary Adjustments		585,410
Salary and Wages		284,069
Benefits and Overhead		129,528
2023 New Positions - Phase 2		171,813
Operating Expenses		238,712
Personnel - Training, Prof. Dues		15,098
Supplies and Materials		16,063
Sundry/ Miscellaneous		503
Insurance and Claims		1,721
Professional Services		75
Communications		524
Equipment/Vehicle		125,688
Contracted Services		382

Interdepartmental Facilities Maintenance	5,090
E-Comm Charges	67,779
Internal Garage Charges	5,789
Reserve Changes	-52,315
Transfer from/to Reserve	-52,315
New Funding Requirement City	273,374
Fire Masterplan (Two New FFT and Uniforms)	273,374
Total	1,049,281

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
550-FD-Admin-Fire											
	6000 Sal&Ben-Salaries	598,358	613,317	625,584	638,095	650,857	570,968	547,757	531,603	548,102	575,345
	6001 Sal&Ben-Wages							68			
	6002 Sal&Ben-Overtime-I/S						206	210			
	6003 Sal&Ben-Aux-All	8,487	8,699	8,873	9,006	9,142	6,359	13,469			8,240
	6004 Sal&Ben-Other-All						3,118	5,101			
	6005 Sal&Ben-Benefit-Aux						931	1,690			
	6007 Sal&Ben-Benefit-I/S	144,695	148,241	151,206	154,230	157,314	120,223	127,061	119,300	129,813	136,694
	6008 Sal&Ben-Benefit-O/S							40			
	6010 Sal&Wag-EHT	11,668	11,960	12,199	12,443	12,692	11,376	11,658	10,366	7,753	11,219
	Salary and Benefits	763,209	782,217	797,862	813,775	830,005	713,180	707,053	661,269	685,668	731,498
	6101 HR-Cnvntns,Dues&Act.	7,725	7,918	8,077	8,198	8,321	2,359	7,347	7,105	7,212	7,500
	6104 HR-Mileage/Vehicle Allow.	325	331	338	346	353	31	141	305	309	328
	6109 HR-Corp. Dues & Board/Committee Cnvnt						57				
	6112 HR-Trng&Educ-Dept	2,732	2,801	2,857	2,900	2,944	698	2,647	2,538	2,576	2,653
	Personnel Services	10,782	11,050	11,272	11,444	11,617	3,145	10,134	9,947	10,096	10,481
	7004 Contr Svc-Contractors/Builders						510				
	7027 Contr Svc-Uniform Cleaning						1,709				
	7050 Contr Svc-Operating Projects										
	Op Exp-Contracted Services						2,219				
	7105 Prf Svc-Consultant							61			
	7117 Prf Svc-Sftwre Mnt/Upgrades						484	807			
	Op Exp-Consulting and Prof Services						484	868			
	7303 Communic-Delivery/Courier						135	380			
	7305 Communic-Postage						333				
	7306 Communic-Telephone						673	633			
	7307 Communic-Celluar Services							90			
	Op Exp-Communications						1,140	1,104			
	7505 Lse&Rntls-Leased Equipment	7,432	7,618	7,770	7,887	8,006	2,459	5,654	6,902	7,006	7,216
	Lease & Rentals	7,432	7,618	7,770	7,887	8,006	2,459	5,654	6,902	7,006	7,216
	7607 Suppl-Consumables						1,145	244			
	7613 Suppl-Maint.Supplies						762				
	7615 Suppl-Misc. Supplies										
	7621 Suppl-Publications&Subscriptions						100				
	7623 Suppl-SCBA Upgrades										
	7625 Suppl-Spec Office&Process Suppl						127	187			
	7626 Suppl-Standard Office Supplies	5,100	5,202	5,306	5,412	5,520	3,718	6,423	6,588	6,717	7,069
	7628 Suppl-Uniforms	3,676	3,787	3,900	3,978	4,058	10,768	4,036	2,180	3,399	3,535
	7629 Suppl-Working Lunches/Food	481	493	503	510	518	111	467	400	400	420
	7630 Suppl-Freight							50			
	7631 Suppl-Promo Wear										
	7635 Supp-Stock Supp-Maintenance						467				
	Op Exp-Supplies & Materials	9,257	9,482	9,709	9,901	10,096	17,198	11,406	9,168	10,516	11,024
	7707 Equip-Vehicle Charges						56,614	64,661	64,546	65,514	
	7710 Equip-Capital Lease Interest						24	2			
	7712 Equip-Maintenance	2,815	2,872	2,929	2,988	3,047			2,760	2,760	2,760
	Op Exp-Equipment under \$5,000	2,815	2,872	2,929	2,988	3,047	56,639	64,664	67,306	68,274	2,760
	7912 Sdry-Debt-Principal						3,483	1,050			
	7927 Sdry-Misc. Expenses	5,795	5,940	6,059	6,150	6,243	7,206	19,080	5,277	5,463	5,627
	Op Exp-Sundry	5,795	5,940	6,059	6,150	6,243	10,690	20,131	5,277	5,463	5,627
	8103 Recoveries- Internal Admin Charge Payroll						30	105			
	Op Exp-Recoveries						30	105			
	9520 Tsf To Rsv-Fire Misc. Capital						9,800	9,000			
	Tsf to reserves-capital						9,800	9,000			

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
550-FD-Admin-Fire											
	4235 SCS-FR-FEES/FINES	-900	-900	-900	-900	-900	-610	-905	-5,000	-5,000	-5,000
	4479 Other Rev-Misc. Revenue						-14,065	-18,454			
	Other Revenue	-900	-900	-900	-900	-900	-14,675	-19,359	-5,000	-5,000	-5,000
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 550 FD-Admin-Fire		798,391	818,279	834,701	851,244	868,114	802,308	810,761	754,869	782,022	763,606
551-FD-Communications											
	7114 Prf Svc-Other Prof.Services	88,508	94,704	101,333	106,399	111,719	59,430	73,528	61,016	71,860	76,530
	Op Exp-Consulting and Prof Services	88,508	94,704	101,333	106,399	111,719	59,430	73,528	61,016	71,860	76,530
	7710 Equip-Capital Lease Interest						7,300	7,300			
	Op Exp-Equipment under \$5,000						7,300	7,300			
	7800 Govt Pmts-E-Comm Charges	337,471	361,094	386,371	405,689	425,974	180,704	211,632	300,946	272,100	281,670
	Op Exp-Gov't Payments	337,471	361,094	386,371	405,689	425,974	180,704	211,632	300,946	272,100	281,670
	7912 Sdry-Debt-Principal						61,991	61,991			
	Op Exp-Sundry						61,991	61,991			
Total 551 FD-Communications		425,979	455,798	487,704	512,089	537,693	309,425	354,451	361,962	343,960	358,200
552-FD-Emergency Measures Admin											
	6002 Sal&Ben-Overtime-I/S						4,052	1,989			
	6007 Sal&Ben-Benefit-I/S							10			
	6010 Sal&Wag-EHT						68	30			
	Salary and Benefits						4,120	2,029			
	6101 HR-Cnvntions,Dues&Act.	883	905	923	937	951			812	824	857
	6104 HR-Mileage/Vehicle Allow.	200	200	200	200	200			200	200	200
	6112 HR-Trng&Educ-Dept	5,016	5,117	5,219	5,324	5,430	3,854	1,000	4,841	5,004	5,289
	Personnel Services	6,099	6,221	6,342	6,461	6,581	3,854	1,000	5,853	6,028	6,346
	7050 Contr Svc-Operating Projects										
	Op Exp-Contracted Services										
	7300 Communic-Advertising	560	571	583	594	606			520	528	549
	7302 Communic-Products/Services										
	7305 Communic-Postage										
	7306 Communic-Telephone	15,153	15,456	15,765	16,079	16,401	11,954	11,524	14,210	14,423	14,856
	7307 Communic-Celluar Services										
	Op Exp-Communications	15,713	16,027	16,348	16,674	17,007	11,954	11,524	14,730	14,951	15,405
	7608 Suppl-Emergency Supplies	3,444	3,531	3,601	3,655	3,710	3,795	3,575	3,227	3,216	3,344
	7619 Suppl-Prog. Supplies						792				
	7625 Suppl-Spec Office&Process Suppl	877	894	912	930	949	511		822	834	860
	7629 Suppl-Working Lunches/Food	1,093	1,120	1,143	1,160	1,177	1,017	2,121	1,015	1,030	1,061
	Op Exp-Supplies & Materials	5,414	5,545	5,656	5,745	5,836	6,116	5,696	5,064	5,080	5,265
	7927 Sdry-Misc. Expenses										
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payroll							8			
	Op Exp-Recoveries							8			
	9101 Tsf To Rsv-Emergency Measures							5,803			
	Tsf to reserves-operating							5,803			
Total 552 FD-Emergency Measures Admin		27,226	27,794	28,346	28,879	29,424	26,045	26,059	25,647	26,059	27,016

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
550-FD-Admin-Fire											
553-FD-Fighting Force											
	6000 Sal&Ben-Salaries	5,393,280	5,739,412	6,091,873	6,461,969	6,846,566	4,468,909	4,731,805	4,469,697	4,583,046	4,890,012
	6001 Sal&Ben-Wages							246			
	6002 Sal&Ben-Overtime-I/S	250,000	250,000	250,000	250,000	250,000	427,050	408,604	250,000	250,000	250,000
	6003 Sal&Ben-Aux-All										
	6004 Sal&Ben-Other-All	65,400	65,400	65,400	65,400	65,400	82,137	75,790	65,400	65,400	65,400
	6005 Sal&Ben-Benefit-Aux										
	6006 Sal&Ben-Overtime-O/S							1,054			
	6007 Sal&Ben-Benefit-I/S	1,546,786	1,615,795	1,689,169	1,764,600	1,841,026	1,166,483	1,314,923	1,193,600	1,262,309	1,363,425
	6008 Sal&Ben-Benefit-O/S							88			
	6009 Sal&Ben - Project Offset										
	6010 Sal&Wag-EHT	111,319	118,069	124,942	132,159	139,658	102,963	111,287	93,309	95,520	104,431
	6201 Sal&Ben-Rebill Labour Offset						-49,830	-70,842			
	8131 Liab Tsf-Payroll Liab						-31,612	1,688			
	Salary and Benefits	7,366,786	7,788,676	8,221,383	8,674,129	9,142,651	6,166,100	6,574,641	6,072,006	6,256,274	6,673,267
	6103 HR-Health&Safety Prog.	2,453	2,514	2,565	2,603	2,642	1,547	2,958	2,278	2,312	2,381
	6112 HR-Trng&Educ-Dept							5,040			
	Personnel Services	2,453	2,514	2,565	2,603	2,642	1,547	7,998	2,278	2,312	2,381
	7027 Contr Svc-Uniform Cleaning	22,000	22,000	22,000	22,000	22,000	11,128	9,780	22,000	22,000	22,000
	7028 Contr Svc-Hazardous Waste Disp										
	Op Exp-Contracted Services	22,000	22,000	22,000	22,000	22,000	11,128	9,780	22,000	22,000	22,000
	7105 Prf Svc-Consultant							900			
	7114 Prf Svc-Other Prof.Services							338			
	7117 Prf Svc-Sftwre Mnt/Upgrades										
	Op Exp-Consulting and Prof Services							1,238			
	7303 Communic-Delivery/Courier							42			
	7306 Communic-Telephone						72				
	Op Exp-Communications						72	42			
	7402 Insurance-Property								8,282	8,407	
	Insurance & Claims								8,282	8,407	
	7607 Suppl-Consumables	30,794	36,951	43,075	43,721	44,377	34,297	37,590	19,508	20,094	20,897
	7613 Suppl-Maint.Supplies							122			
	7615 Suppl-Misc. Supplies	2,575	2,639	2,692	2,733	2,774	2,329		2,846	2,889	3,004
	7616 Suppl-Nozzels/Hose Replacement	13,176	13,505	13,775	13,982	14,192	2,166	13,808	12,236	22,489	12,792
	7622 Suppl-Radios	19,398	19,883	20,281	20,585	20,894	6,838	1,293	18,014	18,284	18,833
	7623 Suppl-SCBA Upgrades	8,207	8,412	8,580	8,709	8,839	7,418	1,728	7,511	7,661	7,968
	7624 Suppl-Signs										
	7625 Suppl-Spec Office&Process Suppl										
	7626 Suppl-Standard Office Supplies						346				
	7628 Suppl-Uniforms	113,030	120,493	128,209	136,185	144,429	92,081	81,451	76,125	78,409	81,545
	7630 Suppl-Freight							64			
	7634 Supp-Stock Supp-Janitorial						267				
	Op Exp-Supplies & Materials	187,180	201,883	216,611	225,914	235,504	145,743	136,056	136,240	149,826	145,039
	7701 Equip-Equipment Replacement	5,253	5,358	5,465	5,575	5,686	5,292		5,000	5,000	5,150
	7704 EQUIP-NON-CAPITALIZED	21,729	22,273	22,718	23,059	23,405	19,944	2,751	19,985	20,285	21,097
	7707 Equip-Vehicle Charges						484,718	570,702	552,516	578,307	
	7712 Equip-Maintenance	98,602	100,575	102,586	104,637	106,730	78,651	64,074	92,467	93,854	96,669
	Op Exp-Equipment under \$5,000	125,585	128,205	130,769	133,270	135,821	588,605	637,526	669,968	697,446	122,916
	7924 Sdry-Licenses&Royalties						3,161	1,172			
	7927 Sdry-Misc. Expenses	1,236	1,267	1,292	1,312	1,331	4,650		1,137	1,154	1,200
	Op Exp-Sundry	1,236	1,267	1,292	1,312	1,331	7,811	1,172	1,137	1,154	1,200
	8103 Recoveries- Internal Admin Charge Payroll						930	587			
	Op Exp-Recoveries						930	587			
	9406 Tsf To Rsv-Future Operating						10,070				

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
550-FD-Admin-Fire											
	Tsf to reserves-operating						10,070				
	4622 Grnt-Prov-Cond-Emergency Program						-679				
	Transfer from other govt-prov'l conditional						-679				
	4628 Grnt-Other-Misc						-10,868				
	Transfer from other govt-capital other						-10,868				
	5406 Tsf-Fm-Rsv-Future Operating							-10,070		-10,070	
	Tsf from reserves-operating							-10,070		-10,070	
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 553 FD-Fighting Force		7,705,239	8,144,546	8,594,621	9,059,227	9,539,949	6,920,458	7,358,971	6,911,911	7,127,348	6,966,803
554-FD-Fire Boat											
	7004 Contr Svc-Contractors/Builders	13,027	13,288	13,554	13,825	14,101	10,643	4,221	12,400	12,400	12,772
	Op Exp-Contracted Services	13,027	13,288	13,554	13,825	14,101	10,643	4,221	12,400	12,400	12,772
Total 554 FD-Fire Boat		13,027	13,288	13,554	13,825	14,101	10,643	4,221	12,400	12,400	12,772
555-FD-Firehall #1											
	6001 Sal&Ben-Wages										
	6008 Sal&Ben-Benefit-O/S										
	Salary and Benefits										
	7004 Contr Svc-Contractors/Builders	4,347	4,455	4,544	4,613	4,682	5,138	4,405	4,130	4,130	4,220
	Op Exp-Contracted Services	4,347	4,455	4,544	4,613	4,682	5,138	4,405	4,130	4,130	4,220
	7306 Communic-Telephone	10,200	10,404	10,612	10,824	11,041	7,350	10,667	10,000	10,000	10,000
	Op Exp-Communications	10,200	10,404	10,612	10,824	11,041	7,350	10,667	10,000	10,000	10,000
	7615 Suppl-Misc. Supplies							147			
	7634 Supp-Stock Supp-Janitorial	1,457	1,486	1,515	1,546	1,577	662	1,737	1,400	1,400	1,428
	Op Exp-Supplies & Materials	1,457	1,486	1,515	1,546	1,577	662	1,884	1,400	1,400	1,428
	7712 Equip-Maintenance	5,115	5,243	5,348	5,428	5,509	2,711	920	4,750	4,821	4,966
	Op Exp-Equipment under \$5,000	5,115	5,243	5,348	5,428	5,509	2,711	920	4,750	4,821	4,966
	7927 Sdry-Misc. Expenses	271	276	282	287	293	256	183	254	258	265
	Op Exp-Sundry	271	276	282	287	293	256	183	254	258	265
	8104 Recoveries-Interdepartment Facilities Maintenc	187,081	192,750	198,367	203,343	207,325	134,138	172,743	134,138	172,743	181,179
	Op Exp-Recoveries	187,081	192,750	198,367	203,343	207,325	134,138	172,743	134,138	172,743	181,179
Total 555 FD-Firehall #1		208,470	214,614	220,668	226,040	230,426	150,254	190,802	154,672	193,352	202,059
556-FD-Firehall #2											
	7004 Contr Svc-Contractors/Builders						431				
	Op Exp-Contracted Services						431				
	7306 Communic-Telephone						429	214			
	Op Exp-Communications						429	214			
	7613 Suppl-Maint.Supplies	1,093	1,120	1,143	1,160	1,177	369		1,015	1,030	1,061
	Op Exp-Supplies & Materials	1,093	1,120	1,143	1,160	1,177	369		1,015	1,030	1,061
	7712 Equip-Maintenance										
	Op Exp-Equipment under \$5,000										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
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550-FD-Admin-Fire

7927 Sdry-Misc. Expenses											
Op Exp-Sundry											
8104 Recoveries-Interdepartment Facilities Maintena	61,905	63,788	65,662	67,378	69,148	46,713	59,548	46,713	59,548	62,717	
Op Exp-Recoveries	61,905	63,788	65,662	67,378	69,148	46,713	59,548	46,713	59,548	62,717	

Total 556 FD-Firehall #2	62,998	64,908	66,805	68,538	70,325	47,942	59,762	47,728	60,578	63,778	
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557-FD-Prevention

6000 Sal&Ben-Salaries	375,138	384,517	394,129	403,983	414,082	246,596	253,151	250,372	256,652	315,681	
6002 Sal&Ben-Overtime-I/S						3,850	3,172				
6004 Sal&Ben-Other-All							57				
6007 Sal&Ben-Benefit-I/S	105,039	107,665	110,356	113,115	115,943	63,203	65,393	67,100	66,730	85,865	
6009 Sal&Ben - Project Offset											
6010 Sal&Wag-EHT	7,315	7,498	7,686	7,878	8,075	5,292	5,425	4,882	5,005	6,156	
6201 Sal&Ben-Rebill Labour Offset							-1,758				
Salary and Benefits	487,492	499,679	512,171	524,976	538,100	318,941	325,439	322,354	328,386	407,702	
6101 HR-Cnvntions,Dues&Act.	4,762	4,858	4,955	5,054	5,155	486	880	4,466	4,533	4,669	
6104 HR-Mileage/Vehicle Allow.							237				
6112 HR-Trng&Educ-Dept	5,137	5,265	5,371	5,451	5,533	526	5,343	4,771	4,842	4,987	
Personnel Services	9,899	10,123	10,325	10,505	10,688	1,012	6,461	9,237	9,375	9,656	
7050 Contr Svc-Operating Projects											
Op Exp-Contracted Services											
7117 Prf Svc-Sftwre Mnt/Upgrades	3,802	3,878	3,955	4,034	4,115	1,025	2,916		3,654	3,727	
Op Exp-Consulting and Prof Services	3,802	3,878	3,955	4,034	4,115	1,025	2,916		3,654	3,727	
7300 Communic-Advertising	1,088	1,109	1,132	1,154	1,177			1,020	1,035	1,071	
Op Exp-Communications	1,088	1,109	1,132	1,154	1,177			1,020	1,035	1,071	
7619 Suppl-Prog. Supplies	7,104	7,282	7,428	7,538	7,652	7,717	7,467	6,598	6,696	6,897	
7629 Suppl-Working Lunches/Food											
Op Exp-Supplies & Materials	7,104	7,282	7,428	7,538	7,652	7,717	7,467	6,598	6,696	6,897	
7701 Equip-Equipment Replacement						2,386					
7707 Equip-Vehicle Charges						13,709	17,158	15,605	17,434		
Op Exp-Equipment under \$5,000						16,096	17,158	15,605	17,434		
7927 Sdry-Misc. Expenses	2,189	2,244	2,289	2,324	2,358	1,566	62	2,033	2,064	2,125	
Op Exp-Sundry	2,189	2,244	2,289	2,324	2,358	1,566	62	2,033	2,064	2,125	
8103 Recoveries- Internal Admin Charge Payroll						15	15				
Op Exp-Recoveries						15	15				
4479 Other Rev-Misc. Revenue											
Other Revenue											
5900 Approp.From Surplus											
Appropriation from surplus											

Total 557 FD-Prevention	511,574	524,315	537,300	550,531	564,090	346,371	359,517	356,846	368,644	431,180	
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558-FD-Training

6000 Sal&Ben-Salaries	444,140	455,244	466,625	478,290	490,248	373,916	339,684	394,829	404,719	427,058	
6001 Sal&Ben-Wages											
6002 Sal&Ben-Overtime-I/S						36,396	37,793				
6003 Sal&Ben-Aux-All											
6004 Sal&Ben-Other-All						1,864	41				

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
550-FD-Admin-Fire											
	6005 Sal&Ben-Benefit-Aux										
	6007 Sal&Ben-Benefit-I/S	124,359	127,468	130,655	133,921	137,269	97,272	98,869	105,814	105,227	116,160
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT	8,661	8,877	9,099	9,327	9,560	8,253	8,154	7,699	7,892	8,328
	6201 Sal&Ben-Rebill Labour Offset						-27,496	-3,406			
	Salary and Benefits	577,160	591,589	606,379	621,538	637,077	490,206	481,135	508,343	517,838	551,545
	6101 HR-Cnvntions,Dues&Act.	2,317	2,375	2,423	2,459	2,496	150	94	2,152	2,184	2,250
	6104 HR-Mileage/Vehicle Allow.	816	832	849	866	883	737	560	1,450	1,450	1,450
	6111 HR-Trng&Educ-Corp						110				
	6112 HR-Trng&Educ-Dept	75,703	77,595	79,147	80,334	81,539	26,631	30,438	58,390	59,085	60,498
	Personnel Services	78,836	80,803	82,419	83,659	84,918	27,628	31,092	61,991	62,720	64,198
	7117 Prf Svc-Sftwre Mnt/Upgrades						3,734				
	Op Exp-Consulting and Prof Services						3,734				
	7306 Communic-Telephone										
	Op Exp-Communications										
	7607 Suppl-Consumables						120				
	7615 Suppl-Misc. Supplies						2,612				
	7619 Suppl-Prog. Supplies	2,787	2,857	2,914	2,958	3,002	13,392	10,793	2,689	2,780	2,706
	7628 Suppl-Uniforms										
	7629 Suppl-Working Lunches/Food						275				
	Op Exp-Supplies & Materials	2,787	2,857	2,914	2,958	3,002	16,400	10,793	2,689	2,780	2,706
	7927 Sdry-Misc. Expenses										
	7998 Sdry-Rebill Expense Offset						-21,757				
	7999 Sdry-Rebill Expense						21,757				
	Op Exp-Sundry										
	8103 Recoveries- Internal Admin Charge Payroll						15				
	Op Exp-Recoveries						15				
	9406 Tsf To Rsv-Future Operating										
	Tsf to reserves-operating										
	5406 Tsf-Fm-Rsv-Future Operating						-12,000		-12,000		
	Tsf from reserves-operating						-12,000		-12,000		
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 558 FD-Training		658,783	675,249	691,712	708,155	724,997	525,983	523,020	561,023	583,338	618,449
559-FD-Volunteers											
	6000 Sal&Ben-Salaries	20,971	21,496	21,926	22,255	22,588	17,765	14,637	19,380	19,768	20,361
	6004 Sal&Ben-Other-All										
	6010 Sal&Wag-EHT						297	243			
	Salary and Benefits	20,971	21,496	21,926	22,255	22,588	18,062	14,880	19,380	19,768	20,361
	6112 HR-Trng&Educ-Dept	4,579	4,671	4,764	4,859	4,956		2,850	4,336	4,401	4,489
	Personnel Services	4,579	4,671	4,764	4,859	4,956		2,850	4,336	4,401	4,489
	7004 Contr Svc-Contractors/Builders	5,000	5,000	5,000	5,000	5,000	1,675		5,000	5,000	5,000
	Op Exp-Contracted Services	5,000	5,000	5,000	5,000	5,000	1,675		5,000	5,000	5,000
	7404 Insurance-Volunteer	2,100	2,142	2,163	2,185	2,185	1,564	1,564	1,988	2,018	2,059
	Insurance & Claims	2,100	2,142	2,163	2,185	2,185	1,564	1,564	1,988	2,018	2,059
	7628 Suppl-Uniforms	16,120	16,604	17,102	17,444	17,793	21,230	9,617	11,129	12,875	13,390
	Op Exp-Supplies & Materials	16,120	16,604	17,102	17,444	17,793	21,230	9,617	11,129	12,875	13,390

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
550-FD-Admin-Fire											
	7927 Sdry-Misc. Expenses	3,169	3,248	3,313	3,362	3,413		160	2,972	3,017	3,077
	Op Exp-Sundry	3,169	3,248	3,313	3,362	3,413		160	2,972	3,017	3,077
	8000 Grnts&Donatns-Misc	6,967	7,106	7,249	7,393	7,541	7,025		6,598	6,696	6,830
	Op Exp-Grants & Donations	6,967	7,106	7,249	7,393	7,541	7,025		6,598	6,696	6,830
Total 559 FD-Volunteers		58,906	60,266	61,517	62,498	63,477	49,556	29,071	51,403	53,775	55,206
575-FD-Vehicle Charges											
	6001 Sal&Ben-Wages						538	317			
	6003 Sal&Ben-Aux-All										
	6005 Sal&Ben-Benefit-Aux										
	6008 Sal&Ben-Benefit-O/S						297	190			
	6010 Sal&Wag-EHT						14	8			
	Salary and Benefits						849	515			
	7004 Contr Svc-Contractors/Builders						940	1,653			
	Op Exp-Contracted Services						940	1,653			
	7303 Communic-Delivery/Courier						65	24			
	Op Exp-Communications						65	24			
	7403 Insurance-Vehicle	35,280	37,044	38,896	40,841	42,883	35,059	30,583	39,060	40,232	33,600
	Insurance & Claims	35,280	37,044	38,896	40,841	42,883	35,059	30,583	39,060	40,232	33,600
	7613 Suppl-Maint.Supplies							65			
	Op Exp-Supplies & Materials							65			
	7702 Equip-Fuel	54,219	55,845	57,521	59,246	61,024	36,958	57,653	36,900	38,007	52,640
	7703 Equip-Maint-Vehicles	99,682	101,675	102,692	103,719	103,719	61,086	127,745	94,860	96,283	97,727
	7706 Equip-Replacement Provision	65,537	72,150	76,507	79,761	82,359	53,410	56,270	53,410	56,270	60,287
	7707 Equip-Vehicle Charges										
	7708 Equip-Chargeout Recovery						-555,042	-652,391	-632,667	-661,255	
	7712 Equip-Maintenance						40				
	7715 Equip-Garage Charges-Preventiv Main	62,022	63,766	65,125	66,421	67,836	67,734	20,068	114,150	42,280	46,212
	7717 Equip-Garage Charges-Reactive Main	74,627	76,424	77,805	79,039	80,466	16,748	95,167		93,697	84,648
	Op Exp-Equipment under \$5,000	356,087	369,861	379,650	388,185	395,403	-319,066	-295,488	-333,347	-334,718	341,513
	7911 Sdry-Debt-Interest	353,482	339,842	326,474	310,145	293,637	41,667	97,748	112,030	52,656	109,186
	7912 Sdry-Debt-Principal	232,898	246,053	295,620	311,250	337,902	306,757	255,169	248,526	332,100	363,379
	Op Exp-Sundry	586,380	585,895	622,094	621,395	631,539	348,423	352,916	360,557	384,756	472,565
	9507 Tsf To Rsv-Online Lease			907	907		12,133	31,840			
	Tsf to reserves-capital			907	907		12,133	31,840			
	5507 Tsf-Fm-Rsv-Online Lease	-199,010	-137,025	-111,724	-49,525		-66,270	-90,270	-66,270	-90,270	-146,695
	Tsf from reserves-capital	-199,010	-137,025	-111,724	-49,525		-66,270	-90,270	-66,270	-90,270	-146,695
Total 575 FD-Vehicle Charges		778,737	855,775	929,823	1,001,803	1,069,825	12,133	31,840	0	0	700,983
560-FD-Wildfire Deployment											
	6002 Sal&Ben-Overtime-I/S						59,581				
	6004 Sal&Ben-Other-All						277				
	6010 Sal&Wag-EHT						846				
	Salary and Benefits						60,704				
	7306 Communic-Telephone						164				
	Op Exp-Communications						164				
	7607 Suppl-Consumables						183				
	7615 Suppl-Misc. Supplies						2,161				

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
550-FD-Admin-Fire											
	Op Exp-Supplies & Materials						2,344				
	7700 Equip-Equipment Purchase						384				
	7702 Equip-Fuel						1,644				
	Op Exp-Equipment under \$5,000						2,028				
	7927 Sdry-Misc. Expenses						313				
	Op Exp-Sundry						313				
	8103 Recoveries- Internal Admin Charge Payroll						75				
	Op Exp-Recoveries						75				
	4479 Other Rev-Misc. Revenue										
	Other Revenue										
	4622 Grnt-Prov-Cond-Emergency Program						-110,199				
	Transfer from other govt-prov'l conditional						-110,199				
Total 560 FD-Wildfire Deployment											
Total Fire Rescue		11,249,331	11,854,832	12,466,750	13,082,829	13,712,422	9,156,549	9,748,475	9,238,463	9,551,477	10,200,051

Fiscal Services

2024 - 2028 Operating Budget

Department Summary - Fiscal Services

Fiscal Services	Actual 2022	Budget 2022	Budget 2023	Plan 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028
Fiscal Services	-44,656,668	-45,396,157	-50,404,807	-55,217,749	-57,322,959	-59,311,348	-61,109,866	-62,839,358
Fiscal Services - Total	-44,656,668	-45,396,157	-50,404,807	-55,217,749	-57,322,959	-59,311,348	-61,109,866	-62,839,358

Budget Highlights

Fiscal Services - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Revenues		-75,071,822	-75,611,637	-79,431,467	-83,177,403	-86,818,647
Taxes-Real Property		-60,155,297	-63,404,800	-66,591,556	-69,582,771	-72,592,574
Taxes-Private Utility Companies		-419,925	-419,925	-419,925	-419,925	-419,925
Payments in Lieu of tax-federal		-45,000	-45,000	-45,000	-45,000	-45,000
Payments in Lieu of tax-provincial		-1,649,978	-1,649,978	-1,649,978	-1,649,978	-1,649,978
Payments in Lieu of tax-other		-20,000	-20,000	-20,000	-20,000	-20,000
Other Revenue		-1,045,332	-1,045,332	-1,085,332	-1,103,966	-1,103,966
Rev-own sources-investment income		-587,000	-587,000	-587,000	-587,000	-587,000
Transfer from other govt-prov'l unconditional		-186,000	-186,000	-186,000	-186,000	-186,000
Transfer from other govt-prov'l conditional		-170,387	-170,387	-170,387	-170,387	-170,387
Transfer from funds		-229,481	-221,640	-226,614	-227,156	-229,634
Tsf from reserves-operating		-1,442	-610	-615	-631	-556
Tsf from reserves-capital		-10,561,981	-7,860,965	-8,449,060	-9,184,589	-9,813,627
Expenses		19,854,073	18,288,678	20,120,119	22,067,537	23,979,289
Salary and Benefits		219,229	206,435	248,143	220,604	223,549
Sundry		1,559,055	1,565,738	1,540,495	1,430,706	1,435,529
Recoveries		-36,000	-36,000	-36,000	-36,000	-36,000
Tsf to reserves-operating		1,769,177	2,354,671	2,959,205	3,585,762	4,230,762
Tsf to reserves-capital		16,342,612	14,197,834	15,408,276	16,866,466	18,125,449
Total		-55,217,749	-57,322,959	-59,311,348	-61,109,866	-62,839,358

Fiscal Services - Budget Drivers		PLN 2024
Revenue Changes		51,456
Misc/Other Revenues		66,007
Grant		-14,551
Salary Adjustments		-94,616
Salary and Wages		620,515
Benefits and Overhead		-715,131
Operating Expenses		43,975
Sundry/ Miscellaneous		43,975
Reserve Changes		554,072
Asset Renewal Levy		532,000
Transfer from/to Reserve		22,072
New Funding Requirement City		532,000
Climate Action Implementation		532,000

New Tax Revenue	-5,899,830
New Tax Revenue	-5,367,830
2024 Growth	-532,000
Total	-4,812,943

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
701-FS-Reserve Transfers-Operating Purposes											
	9103 Tsf To Rsv-LRN Snow Removal										
	9105 Tsf To Rsv-Vehicle Collision						83,163	29,150			
	9200 Tsf To Rsv-Assessment Appeals	360,000	360,000	360,000	360,000	360,000					360,000
	9406 Tsf To Rsv-Future Operating						600,000				
	9420 Tsf To Rsv-Onni Suterbrook	2,000	2,000	2,000	2,000	2,000	3,059	17,917	2,000	2,000	2,000
	9421 Tsf To Rsv-Klahanie Greenway	21,900	21,900	21,900	21,900	21,900	24,012	34,563	21,900	21,900	21,900
	9423 Tsf To Rsv-Benefits						80,981				
	9427 Tsf-To-Rsv-New Initiatives	517,277	534,771	551,305	567,862	582,862	495,570	479,320	495,570	479,320	499,371
	9428 Tsf To Rsv-Police Charity						95	393			
	9432 Tsf To Rsv-Local Government Climate Action Pr	186,000	186,000	186,000	186,000	186,000	51,877	186,082	50,000		186,000
	9433 Tsf-To-Rsv-Climate Action Implementation	582,000	1,150,000	1,738,000	2,348,000	2,978,000		50,000		50,000	50,000
	9435 Tsf-To-Rsv-Payroll	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	9439 Tsf-To-Rsv-Waste Management						23,834	9,880			
	9445 Tsf-To-Rsv-Urban Forest						26,100	30,022			
	Tsf to reserves-operating	1,769,177	2,354,671	2,959,205	3,585,762	4,230,762	1,488,690	937,328	669,470	653,220	1,219,271
	9500 Tsf To Rsv-Capital Asset Replacement	6,042,850	6,611,850	7,200,850	7,811,850	8,442,850	5,418,501	5,512,032	4,560,850	5,023,850	5,509,850
	9501 Tsf To Rsv-City Artworks	62,765	47,924	47,792	43,128	39,767	50,789	94,489	45,714	57,484	61,961
	9503 Tsf To Rsv-Library	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
	9506 Tsf To Rsv-Museum Repairs and Maintenance	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
	9509 Tsf To Rsv-Sidewalk						155,757	41,922			
	9525 Tsf To Rsv-Debt							1,474,000			
	9526 Tsf To Rsv-Canada Community Building Fund	170,387	170,387	170,387	170,387	170,387	318,358	162,836	155,522	162,836	162,836
	9528 Tsf To Rsv-Master Transportation Plan	486,000	486,000	486,000	612,000	612,000	4,041,000	486,000	4,041,000	486,000	486,000
	9529 Tsf To Rsv-Community Amenity Contribution						39,503	466,546			
	9530 Tsf To Rsv-Density Bonus	344,681	344,681	344,681	344,681	344,681	447,661	821,275	344,681	344,681	344,681
	9535 Tsf To Rsv-Growing Communities Fund										6,734,000
	9550 Tsf To Rsv-Capital Asset Replacement-Cp: Equip	384,310	425,403	467,932	512,041	557,593	262,336	310,713	262,336	310,713	345,808
	9551 Tsf To Rsv-Capital Asset Replacement-Cp: Equip	202,513	213,475	224,819	236,585	248,736	188,904	182,882	188,904	182,882	192,243
	9552 Tsf To Rsv-Capital Asset Replacement-Cp: Facili	3,705,786	1,818,219	1,999,993	2,188,519	2,383,214	1,197,540	1,328,020	1,185,113	1,328,020	1,478,021
	9553 Tsf To Rsv-Capital Asset Replacement-Cp: Parks	1,751,393	797,118	876,808	959,459	1,044,815	519,560	582,212	519,560	582,212	647,973
	9554 Tsf To Rsv-Capital Asset Replacement-Cp: Trans	1,944,282	2,152,178	2,367,339	2,590,493	2,820,949	1,402,945	1,571,943	1,402,787	1,571,943	1,749,495
	9555 Tsf To Rsv-Capital Asset Replacement-Cp: Unall	606,645	489,599	548,544	609,678	672,812	284,300	4,330,641	284,300	4,330,641	379,282
	Tsf to reserves-capital	15,717,612	13,572,834	14,751,146	16,094,821	17,353,804	14,343,154	17,381,511	13,006,767	14,397,262	18,108,150
	4007 Tx-RI Pr-Klahanie Greenway Maint. Chrg Lvy							-1,344			
	Taxes-Real Property							-1,344			
	8130 Liab Tsf-Const Bond Trust						-181,717	-71,944			
	8137 Liab Tsf-Misc Trust						-95	-393			
	8140 Liab Tsf-Waste Management Trust						-21,964	-9,880			
	Other Revenue						-203,776	-82,217			
	4901 Tsf-Fm-Equip Repl Fund	-2,388	-7,133	-9,185	-5,602	-4,721	-2,395	-2,347	-2,395	-2,347	-5,785
	Transfer from funds	-2,388	-7,133	-9,185	-5,602	-4,721	-2,395	-2,347	-2,395	-2,347	-5,785
	5102 Tsf-Fm-Rsv-Insurance							-215,000			
	5300 Tsf-Fm-Rsv-Growth Stab'N										
	5406 Tsf-Fm-Rsv-Future Operating						-33,050		-33,050		
	5412 Tsf-Fm-Rsv-MRN General Rehabilitation						-24,939	-2,067			
	5423 Tsf-Fm-Rsv-Benefits						-191,877				
	5427 Tsf-Fm-Rsv-New Initiatives	-1,442	-610	-615	-631	-556	-1,745	-2,016	-1,745	-2,016	-2,189
	5435 Tsf-Fm-Rsv-Payroll Reserve						-226,225	-114,698			
	5439 Tsf-Fm-Rsv-Waste Management Reserve						-1,870				
	5446 Tsf-Fm-Rsv-Covid Safe Restart						-309,981	-31,400		-31,400	
	Tsf from reserves-operating	-1,442	-610	-615	-631	-556	-789,687	-365,181	-34,795	-33,416	-2,189
	5416 TSF-FM-RSV-SANIT UTILITY	-11,611	-11,684	-11,915	-12,091	-12,270	-10,721	-10,652	-10,721	-10,612	-11,344
	5500 Tsf-Fm-Rsv-Capital Asset Replacement Reserve	-8,594,930	-5,895,992	-6,485,436	-7,096,775	-7,728,119	-4,088,113	-8,306,409	-3,843,000	-8,306,409	-4,792,821
	5508 Tsf-Fm-Rsv-Rocky Pt Ramp						-90	-840	-90	-840	
	5509 Tsf-Fm-Rsv-Sidewalk						-140				
	5526 Tsf-Fm-Rsv-Canada Community Building Fund	-100,000	-100,000	-100,000	-226,000	-226,000	-100,000	-100,000	-100,000	-100,000	-100,000
	5528 Tsf-Fm-Rsv-Master Transportation Plan	-344,681	-344,681	-344,681	-344,681	-344,681	41,319	-344,681	-344,681	-344,681	-344,681
	5530 Tsf-Fm-Rsv-Density Bonus						-3,555,000	-3,000,000	-3,555,000	-3,000,000	

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
701-FS-Reserve Transfers-Operating Purposes											
	5550 Tsf-Fm-Rsv-Capital Asset Replacement Reserve-	-1,517	-1,752	-1,119	-465	-758	-557	-975	-557	-975	-716
	5551 Tsf-Fm-Rsv-Capital Asset Replacement Reserve-	-1,223	-509	-1,067	-740	-155	-487	-312	-487	-312	-509
	5552 Tsf-Fm-Rsv-Capital Asset Replacement Reserve-	-7,057	-6,572	-5,328	-6,222	-6,429	-2,775	-4,725	-2,775	-4,725	-7,398
	5553 Tsf-Fm-Rsv-Capital Asset Replacement Reserve-	-2,978	-1,541	-4,166	-2,651	-1,196	-3,052	-1,895	-3,052	-1,895	-2,367
	5554 Tsf-Fm-Rsv-Capital Asset Replacement Reserve-	-6,735	-7,044	-4,434	-5,184	-4,284	-4,164	-5,579	-4,164	-5,579	-4,689
	5555 Tsf-Fm-Rsv-Capital Asset Replacement Reserve-	-1,751	-1,690	-1,415	-281	-236	-157	-13,900	-157	-13,900	-965
	Tsf from reserves-capital	-9,072,481	-6,371,465	-6,959,560	-7,695,089	-8,324,127	-7,723,937	-11,789,968	-7,864,684	-11,789,928	-5,265,490
Total 701 FS-Reserve Transfers-Operating Purpos		8,410,478	9,548,297	10,740,991	11,979,261	13,255,162	7,112,049	6,077,781	5,774,363	3,224,791	14,053,956
702-FS-Fund Transfers-Operating Purposes											
	8210 Tsf To Fnd-Sewer and Drainage Operating						188,215	3,002,067		3,000,000	
	8213 Tsf To Fnd-Water Operating						2,835				
	Transfer to Funds						191,050	3,002,067		3,000,000	
	4900 Tsf-Fm-Dev Lev Fund										
	4902 Tsf-Fm-Gen Cap & Loan							-1,474,000			
	4910 Tsf-Fm-Swr Rev Fnd	-108,698	-106,888	-108,089	-109,641	-111,209	-126,546	-271,573	-110,566	-99,584	-106,021
	4913 Tsf-Fm-Water Rev Fund	-110,556	-103,358	-105,213	-107,096	-109,007	-119,810	-102,694	-105,035	-104,735	-110,967
	4914 Tsf-Fm-Drn Rev Fnd	-7,838	-4,262	-4,127	-4,817	-4,697	-2,405	-13,171	-2,405	-2,171	-5,655
	Transfer from funds	-227,093	-214,507	-217,429	-221,554	-224,913	-248,761	-1,861,438	-218,006	-206,490	-222,643
Total 702 FS-Fund Transfers-Operating Purposes		-227,093	-214,507	-217,429	-221,554	-224,913	-57,711	1,140,629	-218,006	2,793,510	-222,643
703-FS-Utility Transfers											
	8101 Recoveries-Utilities										
	8150 Utility Tsf-Garbage	-12,000	-12,000	-12,000	-12,000	-12,000	-10,442	-11,654	-7,521	-7,634	-12,000
	8151 Utility Tsf-Recycling	-12,000	-12,000	-12,000	-12,000	-12,000	-8,702	-9,712	-6,268	-6,362	-12,000
	8152 Utility-Tsf From Green Waste	-12,000	-12,000	-12,000	-12,000	-12,000	-10,153	-11,654	-7,521	-7,634	-12,000
	Op Exp-Recoveries	-36,000	-36,000	-36,000	-36,000	-36,000	-29,298	-33,021	-21,310	-21,630	-36,000
Total 703 FS-Utility Transfers		-36,000	-36,000	-36,000	-36,000	-36,000	-29,298	-33,021	-21,310	-21,630	-36,000
704-FS-Liability Transfers											
	8131 Liab Tsf-Payroll Liab	301,200	269,300	314,400	291,300	291,300	548,136	532,177	280,200	269,900	208,400
	Salary and Benefits	301,200	269,300	314,400	291,300	291,300	548,136	532,177	280,200	269,900	208,400
	8137 Liab Tsf-Misc Trust						1,776	11,118			
	Other Revenue						1,776	11,118			
Total 704 FS-Liability Transfers		301,200	269,300	314,400	291,300	291,300	549,913	543,296	280,200	269,900	208,400
706-FS-Contingency											
	6000 Sal&Ben-Salaries	-3,412,390	-4,316,818	-5,140,195	-6,008,642	-6,906,993	40	-410,690	-1,334,138	-1,064,154	-1,982,534
	6001 Sal&Ben-Wages	-616,033	-759,235	-876,353	-995,225	-1,115,776		-74,508	-179,308	-91,268	-378,736
	6002 Sal&Ben-Overtime-I/S							-13,561			
	6003 Sal&Ben-Aux-All	-335,131	-419,667	-487,462	-551,654	-619,634		-58,640	-59,821	-46,704	-199,091
	6004 Sal&Ben-Other-All							-3,922			
	6005 Sal&Ben-Benefit-Aux	-44,125	-55,185	-64,072	-72,541	-81,480		-8,489	-8,451	-6,266	-26,094
	6006 Sal&Ben-Overtime-O/S							-7,204			
	6007 Sal&Ben-Benefit-I/S	-876,255	-1,105,107	-1,314,716	-1,534,651	-1,760,931		-107,422	-322,566	-269,360	-494,611
	6008 Sal&Ben-Benefit-O/S	-330,955	-412,276	-477,227	-544,282	-611,891		-42,963	-94,383	-48,836	-202,912
	6010 Sal&Wag-EHT										
	8131 Liab Tsf-Payroll Liab	5,614,888	7,068,287	8,360,025	9,706,996	11,096,705		999,839	1,998,667	1,526,589	3,283,980
	8170 Tsf-Contingency	20,000	20,000	20,000	20,000	20,000	20,000	100,000	20,000	100,000	20,000
	Salary and Benefits	20,000	20,000	20,000	20,000	20,000	20,040	372,441	20,000	100,000	20,000

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
701-FS-Reserve Transfers-Operating Purposes											
Total 706 FS-Contingency		20,000	20,000	20,000	20,000	20,000	20,040	372,441	20,000	100,000	20,000
707-FS-Federal GIL											
4110 GIL-Fdrl-Post Office		-45,000	-45,000	-45,000	-45,000	-45,000	-45,440	-45,362	-58,870	-45,000	-45,000
Payments in Lieu of tax-federal		-45,000	-45,000	-45,000	-45,000	-45,000	-45,440	-45,362	-58,870	-45,000	-45,000
Total 707 FS-Federal GIL		-45,000	-45,000	-45,000	-45,000	-45,000	-45,440	-45,362	-58,870	-45,000	-45,000
708-FS-Provincial GIL											
4110 GIL-Provl-Burrard Thermal		-1,649,978	-1,649,978	-1,649,978	-1,649,978	-1,649,978	-377,734	-526,137	-385,493	-528,866	-1,649,978
Payments in Lieu of tax-provincial		-1,649,978	-1,649,978	-1,649,978	-1,649,978	-1,649,978	-377,734	-526,137	-385,493	-528,866	-1,649,978
Total 708 FS-Provincial GIL		-1,649,978	-1,649,978	-1,649,978	-1,649,978	-1,649,978	-377,734	-526,137	-385,493	-528,866	-1,649,978
709-FS-Other GIL											
4130 GIL-Other GIL		-20,000	-20,000	-20,000	-20,000	-20,000	-11,727	-21,747	-15,000	-13,000	-13,000
Payments in Lieu of tax-other		-20,000	-20,000	-20,000	-20,000	-20,000	-11,727	-21,747	-15,000	-13,000	-13,000
Total 709 FS-Other GIL		-20,000	-20,000	-20,000	-20,000	-20,000	-11,727	-21,747	-15,000	-13,000	-13,000
712-FS-Municipal/Debt											
9300 Tsf To Rsv-Growth Stab'N											
Tsf to reserves-operating											
4000 Tx-RI Pr-Gen Municpl Lvy		-59,143,758	-62,392,157	-65,577,786	-68,567,853	-71,576,484	-45,222,748	-48,013,653	-45,267,550	-48,043,925	-53,243,928
4003 Tx-RI Pr-Grnt-Port Competitiveness		-704,435	-704,435	-704,435	-704,435	-704,435	-641,018	-658,966	-650,633	-645,000	-704,435
4030 Tx-RI Pr-Gen Police Interco Growth Alloc											
Taxes-Real Property		-59,848,193	-63,096,592	-66,282,221	-69,272,288	-72,280,919	-45,863,766	-48,672,619	-45,918,184	-48,688,925	-53,948,363
5200 Tsf-Fm-Rsv-Assess. Appeals								-306,006		-306,006	
5300 Tsf-Fm-Rsv-Growth Stab'N							-900,000	-143,994	-900,000	-143,994	
Tsf from reserves-operating							-900,000	-450,000	-900,000	-450,000	
Total 712 FS-Municipal/Debt		-59,848,193	-63,096,592	-66,282,221	-69,272,288	-72,280,919	-46,763,766	-49,122,619	-46,818,184	-49,138,925	-53,948,363
714-FS-Utilities											
4020 Tx-Priv Utl-Hydro Util Tax		-223,366	-223,366	-223,366	-223,366	-223,366	-219,071	-214,795	-219,071	-214,795	-223,366
4021 Tx-Priv Utl-Gas Util Tax		-138,305	-138,305	-138,305	-138,305	-138,305	-85,508	-87,591	-85,508	-87,591	-108,293
4022 Tx-Priv Utl-Cble Util Tax		-27,796	-27,796	-27,796	-27,796	-27,796	-33,868	-32,435	-33,868	-32,435	-30,197
4023 Tx-Priv Utl-Tel Util		-30,458	-30,458	-30,458	-30,458	-30,458	-31,629	-30,900	-31,629	-30,900	-30,458
Taxes-Private Utility Companies		-419,925	-419,925	-419,925	-419,925	-419,925	-370,077	-365,721	-370,077	-365,721	-392,314
Total 714 FS-Utilities		-419,925	-419,925	-419,925	-419,925	-419,925	-370,077	-365,721	-370,077	-365,721	-392,314
715-FS-Other Taxes/Levies											
4004 Tx-RI Pr-Interest		-55,204	-56,308	-57,434	-58,583	-59,755	-39,441	-38,395	-51,000	-53,060	-54,122
4005 Tx-RI Pr-Penalties		-230,000	-230,000	-230,000	-230,000	-230,000	-65,578	-240,257	-224,000	-167,229	-230,000
Taxes-Real Property		-285,204	-286,308	-287,434	-288,583	-289,755	-105,019	-278,652	-275,000	-220,289	-284,122
Total 715 FS-Other Taxes/Levies		-285,204	-286,308	-287,434	-288,583	-289,755	-105,019	-278,652	-275,000	-220,289	-284,122
716-FS-Collections for Other Gov'ts											
4100 Tx-Oth Gv-BC Assessment Authority							-744,787	-785,932			
4101 Tx-Oth Gv-GVRD							-935,319	-1,048,396			
4102 Tx-Oth Gv-Municipl Finance Authority							-3,208	-3,891			

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
701-FS-Reserve Transfers-Operating Purposes											
	4104 Tx-Oth Gv-School Tax Lvy						-20,787,547	-22,284,261			
	4105 TX-OTH GV-TRANSLINK							-4,864,669			
	Other Government Taxes						-22,470,860	-28,987,149			
	7807 Govt Pmts-School Tax Levy						20,787,547	22,284,264			
	7808 Govt Pmts-GVRD						935,319	1,048,391			
	7810 Govt Pmts-GVTA (Translink)						4,584,993	4,864,670			
	7811 Govt Pmts-MFA						3,208	3,891			
	7812 Govt Pmts-BC Assessment Authority						744,787	785,932			
	Op Exp-Gov't Payments						27,055,853	28,987,149			
	4650 Grnt-Other-GVTA (Translink)						-4,584,993				
	Transfer from other govt-capital other						-4,584,993				
Total 716 FS-Collections for Other Gov'ts											
							0	0			
717-FS-Investment Income											
	4450 Invest-Bank&Invst.Interest	-575,000	-575,000	-575,000	-575,000	-575,000	-655,007	-1,934,990	-425,000	-425,000	-575,000
	4453 Invest-Income Distribution										
	Rev-own sources-investment income	-575,000	-575,000	-575,000	-575,000	-575,000	-655,007	-1,934,990	-425,000	-425,000	-575,000
Total 717 FS-Investment Income											
		-575,000	-575,000	-575,000	-575,000	-575,000	-655,007	-1,934,990	-425,000	-425,000	-575,000
718-FS-Other Revenues											
	7937 Sdry-Us Exchange						-17				
	Op Exp-Sundry						-17				
	9439 Tsf-To-Rsv-Waste Management										
	9446 Tsf-To-Rsv-Covid Safe Restart										
	Tsf to reserves-operating										
	4007 Tx-RI Pr-Klahanie Greenway Maint. Chrg Lvy	-21,900	-21,900	-21,900	-21,900	-21,900	-21,936	-20,592	-21,900	-21,900	-21,900
	Taxes-Real Property	-21,900	-21,900	-21,900	-21,900	-21,900	-21,936	-20,592	-21,900	-21,900	-21,900
	4451 Invest-Inlet Centre Residence Interest	-12,000	-12,000	-12,000	-12,000	-12,000	-25,677	-12,083	-32,176	-20,000	-12,000
	Rev-own sources-investment income	-12,000	-12,000	-12,000	-12,000	-12,000	-25,677	-12,083	-32,176	-20,000	-12,000
	4230 SVCS-REC-LSE&RNTLS	-248,932	-248,932	-248,932	-267,566	-267,566	-112,090	-246,221	-132,867	-248,932	-248,932
	4479 Other Rev-Misc. Revenue	-54,400	-54,400	-54,400	-54,400	-54,400	-337,277	-83,534	-120,000	-120,000	-125,400
	4482 Other Rev-Returned Cheques	-2,000	-2,000	-2,000	-2,000	-2,000	-1,600	-1,550	-2,350	-2,000	-2,000
	4490 Other Rev-Sales Tax Commission						-224	-264			
	4491 Other Rev-Digital Billboard	-680,000	-680,000	-720,000	-720,000	-720,000	-1,250,000	-650,000	-790,000	-820,000	-680,000
	4492 Other Rev-Transit Shelter	-60,000	-60,000	-60,000	-60,000	-60,000	-45,467	-58,457	-60,000	-93,000	-83,700
	Other Revenue	-1,045,332	-1,045,332	-1,085,332	-1,103,966	-1,103,966	-1,746,658	-1,040,027	-1,105,217	-1,283,932	-1,140,032
	4611 Grnt-Prov-Uncond-LGCAP	-186,000	-186,000	-186,000	-186,000	-186,000	-51,877	-186,082	-53,500		-186,000
	4612 Grnt-Prov-Uncond-Covid Safe Restart 2020										
	Transfer from other govt-prov'l unconditional	-186,000	-186,000	-186,000	-186,000	-186,000	-51,877	-186,082	-53,500		-186,000
	4629 Grnt-Prov-Cond-UBCM	-170,387	-170,387	-170,387	-170,387	-170,387	-318,358	-162,836	-155,522	-162,836	-162,836
	4632 Grnt-Prov-Cond-Other										-6,734,000
	Transfer from other govt-prov'l conditional	-170,387	-170,387	-170,387	-170,387	-170,387	-318,358	-162,836	-155,522	-162,836	-6,896,836
	4628 Grnt-Other-Misc										
	Transfer from other govt-capital other										
	4591 Rv-Private Contributions										
	Private contributions										
	5446 Tsf-Fm-Rsv-Covid Safe Restart						-30,000		-30,000		

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
701-FS-Reserve Transfers-Operating Purposes											
	Tsf from reserves-operating						-30,000		-30,000		
Total 718 FS-Other Revenues											
		-1,435,619	-1,435,619	-1,475,619	-1,494,253	-1,494,253	-2,194,523	-1,421,620	-1,398,315	-1,488,668	-8,256,768
720-FS-Other Charges											
	6109 HR-Corp. Dues & Board/Committee Cnvnt						60				
	6112 HR-Trng&Educ-Dept								20,544		
	Personnel Services						60		20,544		
	7014 Contr Svc-Land Title Fees							200			
	Op Exp-Contracted Services							200			
	7117 Prf Svc-Sftwre Mnt/Upgrades						293				
	Op Exp-Consulting and Prof Services						293				
	7505 Lse&Rntls-Leased Equipment								-500,000	-500,000	
	7507 Lse&Rntls-Other							400,000			
	Lease & Rentals							400,000	-500,000	-500,000	
	7610 Suppl-Horticultural Supplies							78			
	7613 Suppl-Maint.Supplies						796	106			
	7625 Suppl-Spec Office&Process Suppl										
	7627 Suppl-Technical Supplies										
	7634 Supp-Stock Supp-Janitorial										
	7635 Supp-Stock Supp-Maintenance						0				
	Op Exp-Supplies & Materials						796	184			
	7710 Equip-Capital Lease Interest								100,000	100,000	
	7711 Equip-Fuel Inventory						0				
	Op Exp-Equipment under \$5,000						0		100,000	100,000	
	7900 Sdry-Bad Debt Expense						261				
	7901 Sdry-Bank Charges	222,810	229,494	236,379	241,106	245,928	185,415	200,067	137,350	206,000	214,240
	7902 Sdry-Cash Over/Short						-4	-123			
	7912 Sdry-Debt-Principal								400,000	400,000	
	7927 Sdry-Misc. Expenses	28,750	28,750	28,750	28,750	28,750	6,248	15,893	45,002	28,750	41,851
	7929 Sdry-Other Intrst Charges						663	18,029			
	7935 Sdry-Special Projects							100			
	7937 Sdry-Us Exchange						-28	8			
	Op Exp-Sundry	251,560	258,244	265,129	269,856	274,678	192,554	233,974	582,352	634,750	256,091
	9406 Tsf To Rsv-Future Operating										
	Tsf to reserves-operating										
	4479 Other Rev-Misc. Revenue										
	Other Revenue										
Total 720 FS-Other Charges											
		251,560	258,244	265,129	269,856	274,678	193,703	634,357	202,896	234,750	256,091
721-FS-Long Term Debt											
	7004 Contr Svc-Contractors/Builders										
	Op Exp-Contracted Services										
	7911 Sdry-Debt-Interest	498,520	472,166	496,601	496,599	475,653	521,098	502,691	687,000	680,400	480,813
	7912 Sdry-Debt-Principal	808,975	835,328	778,765	664,250	685,198	710,491	726,617	604,209	549,209	778,176
	Op Exp-Sundry	1,307,496	1,307,494	1,275,366	1,160,849	1,160,851	1,231,589	1,229,309	1,291,209	1,229,609	1,258,989
	9525 Tsf To Rsv-Debt	625,000	625,000	657,130	771,645	771,645	625,000	625,000	625,000	625,000	625,000
	Tsf to reserves-capital	625,000	625,000	657,130	771,645	771,645	625,000	625,000	625,000	625,000	625,000

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
701-FS-Reserve Transfers-Operating Purposes											
	5500 Tsf-Fm-Rsv-Capital Asset Replacement Reserve	-865,500	-865,500	-865,500	-865,500	-865,500	-773,625	-866,508	-865,500	-865,500	-865,500
	5525 Tsf-Fm-Rsv-Debt	-624,000	-624,000	-624,000	-624,000	-624,000	-623,993	-623,993	-623,993	-623,993	-624,000
	Tsf from reserves-capital	-1,489,500	-1,489,500	-1,489,500	-1,489,500	-1,489,500	-1,397,618	-1,490,501	-1,489,493	-1,489,493	-1,489,500
Total 721 FS-Long Term Debt											
		442,996	442,994	442,996	442,994	442,996	458,971	363,808	426,716	365,116	394,489
723-FS-Salaried Employees Benefits											
	6930 Sal&Wag-Sal-Bnft Distribution	-8,080,943	-8,112,861	-8,124,588	-8,155,594	-8,184,508	-6,300,727	-7,027,546	-6,459,565	-7,122,913	-7,604,764
	6931 Sal&Wag-Sal-Can Pension	1,208,942	1,230,593	1,226,839	1,226,728	1,226,728	902,714	1,035,732	811,340	935,797	1,134,080
	6934 Sal&Wag-Sal-Empl. Insurance	407,460	406,411	405,142	405,104	405,104	328,219	369,786	315,912	348,653	386,636
	6935 Sal&Wag-Sal-Grp Insurance	259,491	259,998	260,218	260,678	261,144	185,318	212,806	198,530	233,564	252,771
	6936 Sal&Wag-Sal-Medical						-1,180				
	6940 Sal&Wag-Sal-Superannuation	3,494,248	3,530,160	3,550,095	3,577,206	3,604,144	3,124,804	3,042,656	3,266,810	3,237,502	3,449,009
	6945 Sal&Wag-Sal-WCB	1,077,217	1,080,278	1,077,525	1,077,880	1,078,101	835,680	1,040,678	759,428	997,903	1,142,250
	6946 Sal&Wag-Sal-EHB/Dental	1,416,603	1,401,045	1,397,549	1,397,549	1,397,549	997,249	1,188,865	987,747	1,130,925	1,226,467
	6948 Sal&Wag-Sal-Consultant	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	Salary and Benefits	-206,984	-194,377	-197,221	-200,449	-201,738	82,078	-127,023	-109,799	-228,570	-3,551
	7900 Sdry-Bad Debt Expense							2,179			
	Op Exp-Sundry							2,179			
Total 723 FS-Salaried Employees Benefits											
		-206,984	-194,377	-197,221	-200,449	-201,738	82,078	-124,845	-109,799	-228,570	-3,551
724-FS-Hourly Employees Benefits											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages						0	24			
	6003 Sal&Ben-Aux-All										
	6005 Sal&Ben-Benefit-Aux										
	6007 Sal&Ben-Benefit-I/S										
	6008 Sal&Ben-Benefit-O/S						0	12			
	6900 Sal&Wag-Hrly-Benefit Distribution	-2,771,721	-2,797,194	-2,801,664	-2,809,289	-2,811,759	-2,431,609	-2,483,573	-2,336,209	-2,441,825	-2,739,659
	6901 Sal&Wag-Hrly-Canada Pension	375,781	400,669	400,230	399,682	399,243	311,336	351,695	284,058	311,740	370,889
	6902 Sal&Wag-Hrly-Compassionate Leave	15,940	15,902	15,902	15,902	15,902	8,771	6,695	14,728	14,294	15,511
	6903 Sal&Wag-Hrly-Doctor Visits	19,101	19,101	19,101	19,101	19,101	18,772	17,931	15,790	16,911	18,037
	6904 Sal&Wag-Hrly-Empl.Insurance	170,223	170,040	169,891	169,705	169,556	137,495	154,101	143,138	151,373	165,701
	6905 Sal&Wag-Hrly-Grp Insurance	13,828	13,804	13,785	13,761	13,742	13,076	14,531	10,800	12,830	14,934
	6906 Sal&Wag-Hrly-Medical										
	6908 Sal&Wag-Hrly-Sick Time	305,622	305,622	305,622	305,622	305,622	238,185	269,908	252,636	270,575	288,596
	6910 Sal&Wag-Hrly-Stat Holiday Pay	270,761	270,761	270,761	270,761	270,761	242,028	281,595	225,564	241,043	255,153
	6911 Sal&Wag-Hrly-Superann	581,187	580,303	579,596	578,712	578,005	559,794	496,103	529,598	540,901	578,012
	6912 Sal&Wag-Hrly-Training Wages	68,322	68,215	68,215	68,215	68,215	34,099	39,337	62,565	61,442	66,515
	6913 Sal&Wag-Hrly-Union Business						3,515	2,540			
	6914 Sal&Wag-Hrly-Vacation Pay	468,437	477,400	482,878	491,238	499,497	387,402	393,084	402,385	418,929	485,762
	6915 Sal&Wag-Hrly-WCB	266,674	266,265	266,022	265,720	265,478	231,993	308,564	208,418	249,777	273,151
	6916 Sal&Wag-Hrly-EHB/Dental	304,026	303,803	303,803	303,803	303,803	199,147	217,175	215,931	227,312	279,742
	6918 Sal&Wag-Hrly-Jury Duty							330			
	6919 Sal&Wag-Hrly-Conference	6,832	6,821	6,821	6,821	6,821	432	1,227	6,256	6,144	6,651
	6920 Sal&Wag-Hrly-Consultant	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	Salary and Benefits	105,012	111,512	110,963	109,753	113,987	-35,562	81,278	45,658	91,445	88,996
	8103 Recoveries- Internal Admin Charge Payroll						240	108			
	Op Exp-Recoveries						240	108			
Total 724 FS-Hourly Employees Benefits											
		105,012	111,512	110,963	109,753	113,987	-35,323	81,386	45,658	91,445	88,996
725-FS-Employer Health Tax (EHT)											
	6010 Sal&Wag-EHT	-830,388	-857,477	-879,173	-902,999	-927,587	-711,771	-769,318	-710,916	-698,906	-764,904
	6949 Sal&Wag-Sal-EHT Offset	830,388	857,477	879,173	902,999	927,587	713,059	758,197	710,916	698,906	764,904
	8131 Liab Tsf-Payroll Liab							15,470			
	Salary and Benefits						1,288	4,348			

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
701-FS-Reserve Transfers-Operating Purposes											
Total 725 FS-Employer Health Tax (EHT)							1,288	4,348			
Total Fiscal Services		-55,217,749	-57,322,959	-59,311,348	-61,109,866	-62,839,358	-42,227,583	-44,656,668	-43,345,220	-45,396,157	-50,404,807

Library

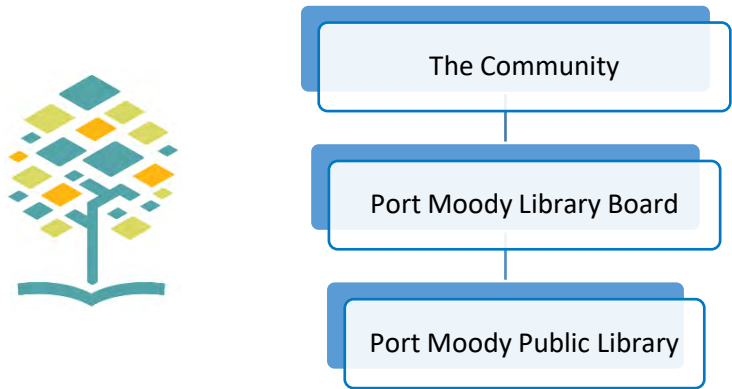
2024 - 2028 Operating Budget

2024-2028 Five Year Financial Plan

Port Moody Public Library

Port Moody Public Library is responsible to provide resources and services in a variety of media to meet the needs of individuals and groups for the purposes of information, education and personal development including recreation and leisure. As such, the library has an important role in the development and maintenance of a democratic society by giving access to a wide range of knowledge, ideas, and opinions regardless of an individual’s situation in life.

According to the Library Act, municipal libraries are governed by a Board of trustees comprised of Council appointed citizens and one City Councillor. The Board oversees the governance of the library by enacting policies and delegates operational responsibility to the Library Director.



Department Summary - Library

Library	Actual 2022	Budget 2022	Budget 2023	Plan 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028
Library	1,877,027	2,019,407	2,188,150	2,290,400	2,347,214	2,403,775	2,447,134	2,500,628
Library - Total	1,877,027	2,019,407	2,188,150	2,290,400	2,347,214	2,403,775	2,447,134	2,500,628

Budget Highlights

Library - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Revenues		-208,438	-215,066	-215,084	-211,292	-209,401
Other Revenue		-57,375	-56,003	-54,121	-52,229	-50,338
Transfer from other govt-prov'l conditional		-99,249	-99,249	-99,249	-99,249	-99,249
Transfer from other govt-capital other		-51,814	-59,814	-59,814	-59,814	-59,814
Tsf from reserves-operating				-1,900		
Expenses		2,498,838	2,562,280	2,618,860	2,658,425	2,710,029
Salary and Benefits		2,019,250	2,072,340	2,121,667	2,155,275	2,198,381
Personnel Services		19,247	19,700	20,086	20,382	20,587
Contracted Services		5,648	6,715	7,513	7,643	8,863
Consulting and Prof Services		50	50	50	50	50
Communications		11,491	11,879	12,100	12,320	12,544
Insurance & Claims		9,303	9,768	10,256	10,769	10,769
Lease & Rentals		16,656	16,656	16,878	16,878	16,878
Equipment under \$5,000		71,893	73,033	69,996	86,037	87,103
Supplies & Materials		318,829	325,422	334,315	336,911	342,476
Sundry		10,520	10,768	10,998	11,210	11,427
Tsf to reserves-operating		950	950		950	950
Tsf to reserves-capital		15,000	15,000	15,000		
Total		2,290,400	2,347,214	2,403,775	2,447,134	2,500,628

Library - Budget Drivers		PLN 2024
Revenue Changes		-6,789
Misc/Other Revenues		-1,975
Fines		2,000
Grant		-6,814
Salary Adjustments		100,526
Salary and Wages		73,804
Benefits and Overhead		26,722
Operating Expenses		8,511
Personnel - Training, Prof. Dues		463
Supplies and Materials		6,416
Sundry/ Miscellaneous		242
Insurance and Claims		443
Communications		55
Equipment/Vehicle		2,244
Contracted Services		-1,352

Total	102,248
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CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
580-LI-Admin-Library											
	6000 Sal&Ben-Salaries	385,221	394,852	402,749	410,804	419,020	316,995	339,931	349,077	356,061	375,732
	6001 Sal&Ben-Wages										
	6003 Sal&Ben-Aux-All	6,854	7,025	7,166	7,309	7,455	417	5,394	859	10,925	11,989
	6004 Sal&Ben-Other-All						546	886			
	6005 Sal&Ben-Benefit-Aux	822	843	860	877	895	13	647	103	1,311	1,439
	6007 Sal&Ben-Benefit-I/S	94,090	96,364	106,171	99,470	101,459	67,725	77,810	78,684	84,095	90,147
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT	7,645	7,837	7,993	8,153	8,316	6,288	7,088	6,824	7,156	7,561
	Salary and Benefits	494,633	506,921	524,939	526,613	537,145	391,985	431,756	435,546	459,548	486,868
	6101 HR-Cnvntions,Dues&Act.	4,000	4,000	4,000	4,000	4,000	1,205	431	1,000	4,000	4,000
	6104 HR-Mileage/Vehicle Allow.	300	320	330	340	350	20	190	300	300	300
	6109 HR-Corp. Dues & Board/Committee Cnvnt	1,062	1,153	1,189	1,253	1,289	470	4,216	895	950	1,011
	6112 HR-Trng&Educ-Dept	11,115	11,387	11,662	11,827	11,927	2,114	892	2,750	8,750	10,772
	Personnel Services	16,477	16,860	17,182	17,420	17,566	3,809	5,730	4,945	14,000	16,083
	7004 Contr Svc-Contractors/Builders	1,000	1,000	1,000	1,000	1,000	320		1,000	1,000	1,000
	7012 Contr Svc-Interlink Membership	4,648	5,715	6,513	6,643	7,863	4,921	4,537	7,800	6,000	6,000
	Op Exp-Contracted Services	5,648	6,715	7,513	7,643	8,863	5,241	4,537	8,800	7,000	7,000
	7103 Prf Svc-Collect. Agency	50	50	50	50	50			50	50	50
	Op Exp-Consulting and Prof Services	50	50	50	50	50			50	50	50
	7300 Communic-Advertising	1,772	1,817	1,858	1,894	1,932	1,052	1,115	662	1,695	1,729
	7303 Communic-Delivery/Courier						247	117			
	7305 Communic-Postage	692	709	725	740	754	635	748	649	662	675
	Op Exp-Communications	2,464	2,526	2,583	2,634	2,687	1,934	1,979	1,311	2,357	2,404
	7402 Insurance-Property	9,303	9,768	10,256	10,769	10,769	5,063	8,438	4,997	5,496	8,860
	Insurance & Claims	9,303	9,768	10,256	10,769	10,769	5,063	8,438	4,997	5,496	8,860
	7615 Suppl-Misc. Supplies	267	273	279	285	291	175		250	255	260
	7625 Suppl-Spec Office&Process Suppl	1,130	1,159	1,185	1,208	1,233	2,263	363	1,060	1,081	1,103
	7626 Suppl-Standard Office Supplies	2,563	2,627	2,686	2,739	2,794	3,272	3,195	1,903	2,451	2,500
	Op Exp-Supplies & Materials	3,960	4,059	4,150	4,233	4,318	5,710	3,558	3,213	3,787	3,863
	7700 Equip-Equipment Purchase	4,448	4,448	4,448	4,448	4,448	12,494	4,047	4,448	4,448	4,448
	Op Exp-Equipment under \$5,000	4,448	4,448	4,448	4,448	4,448	12,494	4,047	4,448	4,448	4,448
	7901 Sdry-Bank Charges	2,490	2,552	2,610	2,662	2,716	2,280	3,889	2,335	2,382	2,429
	7927 Sdry-Misc. Expenses						873	1,082			
	Op Exp-Sundry	2,490	2,552	2,610	2,662	2,716	3,153	4,971	2,335	2,382	2,429
	8103 Recoveries- Internal Admin Charge Payroll						30	75			
	Op Exp-Recoveries						30	75			
	4221 Library-Non-Resident Registrations	-5,125	-5,253	-5,371	-5,479	-5,588	-4,230	-5,330	-4,100	-4,100	-5,000
	4476 Other Rev-Fines	-36,000	-34,000	-32,000	-30,000	-28,000	-29,025	-47,423	-44,800	-42,000	-38,000
	4479 Other Rev-Misc. Revenue	-250	-250	-250	-250	-250	-329	-346		-400	-400
	4485 Other Rev-Sls-Photocopies	-11,000	-11,500	-11,500	-11,500	-11,500	-3,669	-9,734	-4,000	-8,000	-9,000
	4488 Other Rev-Sls-Used Books	-5,000	-5,000	-5,000	-5,000	-5,000	-2,519	-5,286	-2,100	-3,400	-5,000
	Other Revenue	-57,375	-56,003	-54,121	-52,229	-50,338	-39,772	-68,119	-55,000	-57,900	-57,400
	4623 Grnt-Prov-Cond-Per Capita Operating	-75,300	-75,300	-75,300	-75,300	-75,300	-83,878	-83,878	-75,300	-75,300	-75,300
	4624 Grnt-Prov-Cond-Resource Sharing	-2,700	-2,700	-2,700	-2,700	-2,700	-2,704	-2,704	-1,030	-2,295	-2,700
	4630 Grnt-Prov-Cond-BC One Card	-16,749	-16,749	-16,749	-16,749	-16,749	-16,749	-16,749	-6,009	-14,237	-16,749
	4632 Grnt-Prov-Cond-Other	-4,500	-4,500	-4,500	-4,500	-4,500	-4,500	-4,500	-4,500	-4,500	-4,500
	Transfer from other govt-prov'l conditional	-99,249	-99,249	-99,249	-99,249	-99,249	-107,831	-107,831	-86,839	-96,332	-99,249
	4651 Grnt-Other-Cond-Interlink	-51,814	-59,814	-59,814	-59,814	-59,814	-36,533	-42,293	-21,438	-50,842	-45,000
	Transfer from other govt-capital other	-51,814	-59,814	-59,814	-59,814	-59,814	-36,533	-42,293	-21,438	-50,842	-45,000
	5446 Tsf-Fm-Rsv-Covid Safe Restart						-60,545		-60,545		
	Tsf from reserves-operating						-60,545		-60,545		

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
580-LI-Admin-Library											
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 580 LI-Admin-Library											
		331,035	338,832	360,546	365,180	379,160	184,740	246,849	241,823	293,995	330,356
582-LI-Board of Trustees											
	6109 HR-Corp. Dues & Board/Committee Cnvt	2,302	2,359	2,412	2,461	2,510	1,375	1,375	1,660	2,217	2,246
	6112 HR-Trng&Educ-Dept	469	481	492	502	512	150	124	250	449	458
	Personnel Services	2,771	2,840	2,904	2,962	3,022	1,525	1,499	1,910	2,666	2,703
	7629 Suppl-Working Lunches/Food	205	210	215	219	224		62		200	200
	Op Exp-Supplies & Materials	205	210	215	219	224		62		200	200
	7927 Sdry-Misc. Expenses	1,504	1,526	1,548	1,571	1,595	769	1,509	240	1,301	1,482
	Op Exp-Sundry	1,504	1,526	1,548	1,571	1,595	769	1,509	240	1,301	1,482
Total 582 LI-Board of Trustees											
		4,480	4,576	4,667	4,753	4,840	2,294	3,069	2,150	4,167	4,385
583-LI-Building											
	6001 Sal&Ben-Wages							132			
	6008 Sal&Ben-Benefit-O/S							79			
	6010 Sal&Wag-EHT							4			
	Salary and Benefits							214			
Total 583 LI-Building											
								214			
584-LI-Programs & Youth Services											
	6000 Sal&Ben-Salaries	256,701	263,119	268,381	273,749	279,224	222,391	234,553	229,331	233,906	246,828
	6003 Sal&Ben-Aux-All	8,676	8,893	9,071	9,252	9,437	1,713	6,977	7,795	7,951	9,463
	6005 Sal&Ben-Benefit-Aux	1,041	1,067	1,089	1,110	1,132	242	907	935	954	1,136
	6007 Sal&Ben-Benefit-I/S	63,662	64,990	66,290	67,616	68,968	48,794	46,174	53,893	55,904	59,732
	6010 Sal&Wag-EHT	5,175	5,304	5,410	5,519	5,629	4,506	4,710	4,624	4,716	4,998
	Salary and Benefits	335,255	343,374	350,241	357,246	364,391	277,646	293,320	296,578	303,431	322,157
	6104 HR-Mileage/Vehicle Allow.										
	Personnel Services										
	7930 Sdry-Prog. Services	6,526	6,690	6,840	6,976	7,116	7,094	7,669	6,120	6,242	6,367
	Op Exp-Sundry	6,526	6,690	6,840	6,976	7,116	7,094	7,669	6,120	6,242	6,367
	8103 Recoveries- Internal Admin Charge Payroll						60	45			
	Op Exp-Recoveries						60	45			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 584 LI-Programs & Youth Services											
		341,782	350,063	357,081	364,223	371,507	284,800	301,034	302,698	309,673	328,524
585-LI-Circulation											
	6000 Sal&Ben-Salaries	477,513	489,451	499,240	509,225	519,409	239,697	341,517	385,305	382,175	415,393
	6002 Sal&Ben-Overtime-I/S							2,673			
	6003 Sal&Ben-Aux-All	31,673	32,465	33,114	33,777	34,452	136,472	78,553	39,384	56,956	51,134
	6004 Sal&Ben-Other-All						4,733	3,464			
	6005 Sal&Ben-Benefit-Aux	3,801	3,896	3,974	4,053	4,134	17,055	11,983	6,326	7,146	5,816
	6007 Sal&Ben-Benefit-I/S	110,729	116,278	118,604	120,976	123,395	59,497	78,042	89,457	90,499	96,875
	6010 Sal&Wag-EHT	9,929	10,177	10,381	10,589	10,800	7,564	8,617	8,593	8,563	9,097
	Salary and Benefits	633,645	652,267	665,313	678,619	692,191	465,018	524,849	529,066	545,340	578,316

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
580-LI-Admin-Library											
	8103 Recoveries- Internal Admin Charge Payroll						225	135			
	Op Exp-Recoveries						225	135			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 585 LI-Circulation		633,645	652,267	665,313	678,619	692,191	465,243	524,984	529,066	545,340	578,316
586-LI-Systems											
	6000 Sal&Ben-Salaries	75,516	77,404	78,952	80,531	82,142	46,409	67,593	67,469	68,810	72,612
	6002 Sal&Ben-Overtime-I/S						9				
	6003 Sal&Ben-Aux-All						256	-291			
	6004 Sal&Ben-Other-All							8			
	6005 Sal&Ben-Benefit-Aux						31	-35			
	6007 Sal&Ben-Benefit-I/S	18,728	19,119	19,501	19,891	20,289	10,233	16,424	15,855	16,446	17,572
	6010 Sal&Wag-EHT	1,473	1,509	1,540	1,570	1,602	922	1,432	1,316	1,342	1,416
	Salary and Benefits	95,717	98,032	99,993	101,993	104,032	57,860	85,130	84,640	86,598	91,600
	7112 Prf Svc-Legal Services							1,415			
	Op Exp-Consulting and Prof Services							1,415			
	7304 Communic-Internet Access Service	8,091	8,252	8,418	8,586	8,758	6,664	6,906	7,932	7,932	7,932
	7306 Communic-Telephone	936	1,100	1,100	1,100	1,100	825	937	960	1,100	1,100
	Op Exp-Communications	9,027	9,352	9,518	9,686	9,858	7,490	7,843	8,892	9,032	9,032
	7505 Lse&Rntls-Leased Equipment	16,656	16,656	16,878	16,878	16,878	-3,723	4,464	15,416	15,416	15,381
	Lease & Rentals	16,656	16,656	16,878	16,878	16,878	-3,723	4,464	15,416	15,416	15,381
	7602 Suppl-Books And A.V.										
	7606 Suppl-Computer Supplies	5,765	5,909	6,042	6,163	6,286	6,736	3,696	4,300	5,514	5,624
	Op Exp-Supplies & Materials	5,765	5,909	6,042	6,163	6,286	6,736	3,696	4,300	5,514	5,624
	7710 Equip-Capital Lease Interest						239	1,803			
	7712 Equip-Maintenance	67,445	68,585	65,548	81,589	82,655	92,068	54,750	62,342	64,834	66,476
	Op Exp-Equipment under \$5,000	67,445	68,585	65,548	81,589	82,655	92,307	56,554	62,342	64,834	66,476
	7912 Sdry-Debt-Principal						15,233	8,111			
	Op Exp-Sundry						15,233	8,111			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 586 LI-Systems		194,610	198,535	197,979	216,308	219,709	175,902	167,212	175,591	181,394	188,113
587-LI-Technical Services											
	6000 Sal&Ben-Salaries	155,962	159,861	163,058	166,319	169,646	145,450	100,647	139,330	142,112	149,963
	6002 Sal&Ben-Overtime-I/S						656				
	6004 Sal&Ben-Other-All							5			
	6007 Sal&Ben-Benefit-I/S	40,222	41,447	42,276	43,122	43,984	34,300	26,278	35,556	36,553	38,131
	6010 Sal&Wag-EHT	3,041	3,117	3,180	3,243	3,308	2,992	2,144	2,717	2,771	2,924
	Salary and Benefits	199,225	204,426	208,514	212,685	216,938	183,399	129,075	177,602	181,436	191,019
	7302 Communic-Products/Services										
	7304 Communic-Internet Access Service						334				
	Op Exp-Communications						334				
	7501 Lse&Rntls-Lease&Easements										
	7505 Lse&Rntls-Leased Equipment										
	Lease & Rentals										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
580-LI-Admin-Library											
	7602 Suppl-Books And A.V.	273,769	280,613	286,927	292,665	298,518	219,806	272,657	256,720	299,082	267,091
	7603 Suppl-Cataloguing From Vendors	8,584	8,584	8,584	8,584	8,584	7,043	7,349	8,416	9,957	8,584
	7618 Suppl-Proc. From Vendors	22,047	21,547	21,047	20,547	20,047	17,814	17,335	21,000	23,233	22,547
	7624 Suppl-Signs										
	7625 Suppl-Spec Office&Process Suppl	4,500	4,500	7,350	4,500	4,500	4,046	2,463	4,500	5,454	7,350
	7632 Supp-Special Collections						2,815	1,837			
	Op Exp-Supplies & Materials	308,900	315,244	323,908	326,296	331,649	251,524	301,642	290,636	337,726	305,572
	7712 Equip-Maintenance							68			
	Op Exp-Equipment under \$5,000							68			
	8103 Recoveries- Internal Admin Charge Payroll						15				
	Op Exp-Recoveries						15				
	9402 Tsf To Rsv-Books&Library Collections							26,425			
	9406 Tsf To Rsv-Future Operating	950	950	0	950	950	43,158	935	917	935	0
	Tsf to reserves-operating	950	950	0	950	950	43,158	27,361	917	935	0
	9503 Tsf To Rsv-Library	15,000	15,000	15,000			250	155			15,000
	Tsf to reserves-capital	15,000	15,000	15,000			250	155			15,000
	4463 Other Rev-Donations						-2,950	-1,840			
	Other Revenue						-2,950	-1,840			
	5406 Tsf-Fm-Rsv-Future Operating	0	0	-1,900	0			-42,241		-42,241	-1,900
	5446 Tsf-Fm-Rsv-Covid Safe Restart							-26,067		-26,067	
	Tsf from reserves-operating	0	0	-1,900	0			-68,308		-68,308	-1,900
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 587 LI-Technical Services		524,075	535,620	545,522	539,931	549,537	475,730	388,152	469,156	451,790	509,692
588-LI-Digital & Information Services											
	6000 Sal&Ben-Salaries	188,919	193,642	197,515	201,466	205,495	171,909	166,137	167,576	170,921	180,363
	6002 Sal&Ben-Overtime-I/S						46				
	6003 Sal&Ben-Aux-All	19,311	19,794	20,190	20,594	21,006	31,168	38,039	15,704	16,019	19,065
	6004 Sal&Ben-Other-All						29				
	6005 Sal&Ben-Benefit-Aux	2,317	2,375	2,423	2,471	2,521	4,066	4,925	1,884	1,922	2,288
	6007 Sal&Ben-Benefit-I/S	46,166	47,347	48,294	49,260	50,245	37,726	32,417	39,077	40,541	43,159
	6010 Sal&Wag-EHT	4,061	4,162	4,245	4,330	4,417	4,022	3,957	3,574	3,645	3,889
	Salary and Benefits	260,774	267,321	272,667	278,121	283,683	248,966	245,475	227,815	233,048	248,764
	8103 Recoveries- Internal Admin Charge Payroll						90	38			
	Op Exp-Recoveries						90	38			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 588 LI-Digital & Information Services		260,774	267,321	272,667	278,121	283,683	249,056	245,513	227,815	233,048	248,764
Total Library		2,290,400	2,347,214	2,403,775	2,447,134	2,500,628	1,837,765	1,877,027	1,948,298	2,019,407	2,188,150

Police

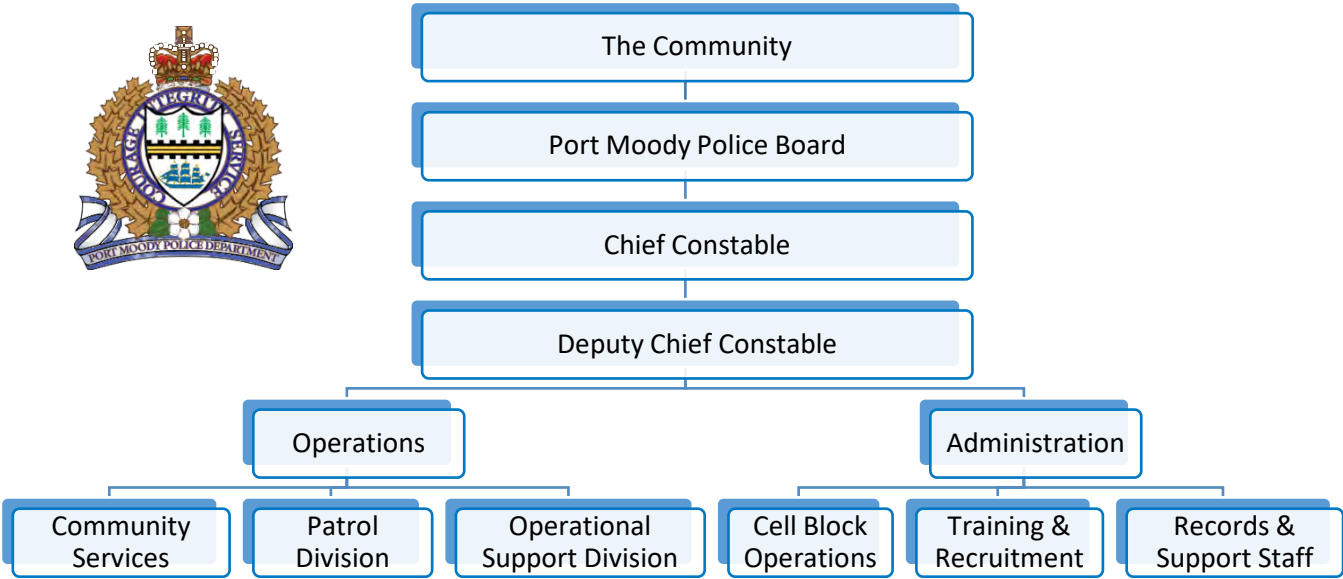
2024 - 2028 Operating Budget

2024-2028 Five Year Financial Plan

Port Moody Police Department

The Port Moody Police department (PMPD) is established at 52 sworn police members and 18 civilian staff. The department also has several auxiliary civilian staff members and utilize these employees in a part time capacity, as and when required, generally within the Administration Division.

The department is responsible for maintaining order, keeping the public peace, preventing crime, enforcing statutes, investigating provincial and federal laws and enforcing the criminal code of Canada. The department is governed by the Port Moody Police Board. The Police Board, in consultation with the Chief Constable, determines the priorities, goals and objectives of the department. The Police Board also approves all department policy and approves the budget for the PMPD.



Department Summary - Police

Police	Actual 2022	Budget 2022	Budget 2023	Plan 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028
Police	12,540,860	12,777,022	13,769,612	15,044,160	15,602,149	16,133,204	16,625,420	17,141,348
Police - Total	12,540,860	12,777,022	13,769,612	15,044,160	15,602,149	16,133,204	16,625,420	17,141,348

Budget Highlights

Police - Budget Summary		PLN 2024	PLN 2025	PLN 2026	PLN 2027	PLN 2028
Revenues		-659,381	-663,914	-684,719	-674,791	-655,666
Other Revenue		-106,510	-106,510	-106,510	-106,510	-106,510
Transfer from other govt-prov'l unconditional		-457,000	-457,000	-457,000	-457,000	-457,000
Transfer from other govt-prov'l conditional		-86,605	-86,739	-86,875	-87,015	-87,156
Tsf from reserves-operating		-9,266	-13,665	-34,334	-24,266	-5,000
Expenses		15,703,542	16,266,063	16,817,923	17,300,211	17,797,014
Salary and Benefits		11,769,729	12,145,056	12,503,361	12,863,906	13,243,874
Personnel Services		323,683	323,629	330,101	359,103	343,436
Contracted Services		81,530	83,121	84,743	86,398	88,086
Consulting and Prof Services		1,648,551	1,747,570	1,882,200	1,906,022	1,973,187
Communications		94,367	96,254	98,180	100,144	102,146
Insurance & Claims		49,875	52,369	54,987	57,736	60,623
Lease & Rentals		73,962	75,441	76,950	78,489	80,059
Equipment under \$5,000		764,764	816,963	831,279	856,983	881,283
Supplies & Materials		227,373	231,921	236,559	250,291	246,112
Gov't Payments		275,700	294,999	315,649	331,432	348,003
Sundry		101,404	95,192	105,016	96,876	108,773
Recoveries		274,603	281,749	288,432	294,832	301,298
Tsf to reserves-operating		18,000	21,800	10,466	18,000	20,133
Total		15,044,160	15,602,149	16,133,204	16,625,420	17,141,348

Police - Budget Drivers		PLN 2024
Revenue Changes		98,283
Grant		98,283
Salary Adjustments		516,496
Salary and Wages		332,387
Benefits and Overhead		137,594
2023 New Positions - Phase 2		46,515
Operating Expenses		393,199
Personnel - Training, Prof. Dues		64,030
Supplies and Materials		10,728
Sundry/ Miscellaneous		11,874
Insurance and Claims		2,375
Professional Services		46,677
Communications		3,090
Equipment/Vehicle		73,370

Contracted Services	2,317
Interdepartmental Facilities Maintenance	7,952
E-Comm Charges	170,786
Reserve Changes	-3,398
Transfer from/to Reserve	-3,398
New Funding Requirement City	269,972
Police Training Sergeant	204,972
Ongoing Policy Review	40,000
Reserve Constable Program	25,000
Total	1,274,552

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
650-PD-Admin-Police											
	6000 Sal&Ben-Salaries	2,700,865	2,782,138	2,853,211	2,926,167	3,001,060	1,979,331	2,101,623	2,206,489	2,230,305	2,407,411
	6001 Sal&Ben-Wages						269	135			
	6002 Sal&Ben-Overtime-I/S	34,270	35,127	35,829	36,546	37,277	40,741	22,947	31,365	31,992	32,952
	6003 Sal&Ben-Aux-All						42,142	38,600			
	6004 Sal&Ben-Other-All	54,850	56,281	57,529	58,806	60,112	23,346	24,061	10,700	10,968	11,297
	6005 Sal&Ben-Benefit-Aux						8,611	6,577			
	6007 Sal&Ben-Benefit-I/S	698,286	719,729	738,131	757,021	776,412	471,235	528,714	544,199	553,169	607,221
	6008 Sal&Ben-Benefit-O/S						152	81			
	6010 Sal&Wag-EHT	54,405	56,042	57,482	58,959	60,477	40,858	43,102	43,847	43,548	47,002
	8131 Liab Tsf-Payroll Liab						58,594	32,658			
	Salary and Benefits	3,542,676	3,649,317	3,742,181	3,837,499	3,935,338	2,665,281	2,798,498	2,836,599	2,869,981	3,105,883
	6101 HR-Cnvntions,Dues&Act.	37,463	38,212	38,977	39,756	40,551	10,313	44,120	31,115	31,737	36,372
	6103 HR-Health&Safety Prog.	4,494	4,584	4,675	4,769	4,864	3,811	4,705	3,233	3,298	4,364
	6104 HR-Mileage/Vehicle Allow.	6,180	6,304	6,430	6,558	6,689	3,181	4,049	7,243	7,388	6,000
	6107 HR-Recruitment										
	6108 HR-Retirement&Serv.Recog						85	227			
	6109 HR-Corp. Dues & Board/Committee Cnvnt	27,643	28,196	28,760	29,335	29,922	7,397	18,300	25,796	44,741	44,338
	6112 HR-Trng&Educ-Dept	14,987	15,286	15,592	15,904	16,222	23,970	21,188	9,551	14,265	14,550
	Personnel Services	90,767	92,582	94,434	96,322	98,249	48,756	92,588	76,939	101,429	105,624
	7006 Contr Svc-Fee For Service	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
	7019 Contr Svc-Records Mgmt/Archives	1,236	1,260	1,285	1,311	1,338	1,131	1,323	765	780	1,200
	Op Exp-Contracted Services	3,236	3,260	3,285	3,311	3,338	3,131	3,323	2,765	2,780	83,200
	7105 Prf Svc-Consultant	47,327	48,273	74,239	50,223	51,228	25,212		25,500	26,010	41,530
	7112 Prf Svc-Legal Services	58,939	60,117	61,320	62,546	63,797	25,506	24,764	55,000	85,593	107,222
	7114 Prf Svc-Other Prof.Services	2,089	2,130	16,173	2,216	2,261	16,375	125	1,949	1,988	14,528
	7117 Prf Svc-Sftwre Mnt/Upgrades	100,012	102,012	104,052	106,134	108,256	52,998	54,432	72,783	85,690	89,851
	7118 Prf-Svc-Medical Consulting						323				
	Op Exp-Consulting and Prof Services	208,366	212,533	255,784	221,120	225,542	120,415	79,321	155,232	199,281	253,131
	7303 Communic-Delivery/Courier	3,483	3,552	3,623	3,696	3,769	2,192	3,019	3,250	3,315	3,381
	7304 Communic-Internet Access Service	15,996	16,316	16,642	16,975	17,314	5,174	5,118	4,801	4,897	15,479
	Op Exp-Communications	19,479	19,868	20,266	20,671	21,084	7,367	8,137	8,051	8,212	18,860
	7606 Suppl-Computer Supplies										
	7607 Suppl-Consumables	1,700	1,734	1,769	1,804	1,840	1,811	1,489	1,530	1,561	1,650
	7615 Suppl-Misc. Supplies	5,150	5,253	5,358	5,465	5,575	7,328	5,468	3,352	3,419	5,000
	7621 Suppl-Publications&Subscriptions	2,787	2,843	2,900	2,958	3,017	3,242	3,036	2,601	2,653	2,706
	7625 Suppl-Spec Office&Process Suppl	8,891	9,069	9,250	9,435	9,624	6,955	6,061	8,297	8,463	8,632
	7626 Suppl-Standard Office Supplies	7,735	7,889	8,047	8,208	8,372	8,683	6,167	7,218	7,362	7,509
	7628 Suppl-Uniforms	5,150	5,253	5,358	5,465	5,575	3,833	7,130	4,080	4,162	5,000
	7629 Suppl-Working Lunches/Food	4,373	4,460	4,549	4,640	4,733	3,937	3,756	4,081	4,162	4,245
	Op Exp-Supplies & Materials	35,786	36,501	37,231	37,976	38,734	35,790	33,106	31,158	31,781	34,743
	7704 EQUIP-NON-CAPITALIZED	29,035	44,615	30,208	30,812	31,428	24,660	25,295	25,004	25,504	26,014
	7705 Equip-Rcrds Mgmt Sstem	171,333	174,760	178,255	181,820	185,457	108,412	120,174	123,803	161,329	184,556
	7712 Equip-Maintenance	35,991	36,711	37,445	38,194	38,958	24,489	24,256	35,670	33,485	34,154
	Op Exp-Equipment under \$5,000	236,359	256,086	245,908	250,826	255,843	157,560	169,724	184,477	220,318	244,724
	7901 Sdry-Bank Charges	1,202	1,226	1,250	1,275	1,301	1,098	1,168	1,122	1,144	1,167
	7904 Sdry-Civic Functions	10,000		10,000		10,000		10,314			
	7927 Sdry-Misc. Expenses	2,900	2,958	3,017	3,077	3,138	2,638	5,321	2,706	2,760	2,815
	Op Exp-Sundry	14,102	4,184	14,267	4,353	14,440	3,735	16,803	3,828	3,905	3,982
	8100 Recoveries-Interdepartment Admin Charges	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
	8103 Recoveries- Internal Admin Charge Payroll						1,596	1,023			
	Op Exp-Recoveries	25,000	25,000	25,000	25,000	25,000	26,596	26,023	25,000	25,000	25,000
	9406 Tsf To Rsv-Future Operating	12,667	14,667	3,000	17,667	12,667	218,089	229,667	7,167	12,167	13,000
	Tsf to reserves-operating	12,667	14,667	3,000	17,667	12,667	218,089	229,667	7,167	12,167	13,000
	4030 Tx-RI Pr-Gen Police Interco Growth Alloc										

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
650-PD-Admin-Police											
	Taxes-Real Property										
	4479 Other Rev-Misc. Revenue						-7,207	-4,469			
	Other Revenue						-7,207	-4,469			
	5406 Tsf-Fm-Rsv-Future Operating	-5,000	-12,000	-34,334		-5,000	-6,110	-47,922		-47,922	-190,834
	5446 Tsf-Fm-Rsv-Covid Safe Restart						-12,630				
	Tsf from reserves-operating	-5,000	-12,000	-34,334		-5,000	-18,740	-47,922		-47,922	-190,834
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 650 PD-Admin-Police		4,183,436	4,301,999	4,407,022	4,514,745	4,625,234	3,260,772	3,404,800	3,331,216	3,426,932	3,697,313
651-PD-Cell Block											
	6000 Sal&Ben-Salaries							678			
	6001 Sal&Ben-Wages										
	6002 Sal&Ben-Overtime-I/S						4,156	6,732			
	6003 Sal&Ben-Aux-All	76,318	78,226	79,790	81,386	83,014	30,707	28,884	63,956	69,041	73,055
	6004 Sal&Ben-Other-All							81			
	6005 Sal&Ben-Benefit-Aux	8,094	8,297	8,463	8,632	8,805	4,975	7,493	8,205	7,376	7,783
	6006 Sal&Ben-Overtime-O/S						903	1,394			
	6007 Sal&Ben-Benefit-I/S						125	153			
	6008 Sal&Ben-Benefit-O/S						125				
	6010 Sal&Wag-EHT	1,488	1,525	1,556	1,587	1,619	674	755	1,481	1,346	1,425
	8131 Liab Tsf-Payroll Liab						-532				
	Salary and Benefits	85,901	88,048	89,809	91,605	93,437	41,134	46,169	73,642	77,763	82,263
	7114 Prf Svc-Other Prof.Services										
	7115 Prf Svc-Outside Police Agencies							3,300			
	Op Exp-Consulting and Prof Services							3,300			
	7922 Sdry-Keep Of Prisoners	6,689	6,823	6,959	7,099	7,240	4,737	3,923	6,242	6,367	6,495
	Op Exp-Sundry	6,689	6,823	6,959	7,099	7,240	4,737	3,923	6,242	6,367	6,495
	8103 Recoveries- Internal Admin Charge Payroll						293	173			
	Op Exp-Recoveries						293	173			
	4631 Grnt-Prov-Cond-Keep Of Prisoners	-6,689	-6,823	-6,959	-7,099	-7,240	-5,353	-4,259	-6,242	-6,367	-6,495
	Transfer from other govt-prov'l conditional	-6,689	-6,823	-6,959	-7,099	-7,240	-5,353	-4,259	-6,242	-6,367	-6,495
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 651 PD-Cell Block		85,901	88,048	89,809	91,605	93,437	40,811	49,307	73,642	77,763	82,263
652-PD-CIS											
	6000 Sal&Ben-Salaries	942,301	982,803	1,011,568	1,041,182	1,071,670	702,296	710,355	822,630	857,595	927,562
	6002 Sal&Ben-Overtime-I/S	27,819	28,654	29,513	30,399	31,311	120,010	41,943	25,215	25,845	26,621
	6003 Sal&Ben-Aux-All										
	6004 Sal&Ben-Other-All	12,628	13,007	13,397	13,799	14,213	12,108	16,414	11,500	11,788	12,142
	6005 Sal&Ben-Benefit-Aux										
	6007 Sal&Ben-Benefit-I/S	259,141	267,656	275,469	283,511	291,791	177,909	192,932	198,274	219,494	245,767
	6010 Sal&Wag-EHT	19,161	19,975	20,560	21,162	21,783	16,260	14,589	16,757	17,457	18,843
	6201 Sal&Ben-Rebill Labour Offset						-90,720	-33,936			
	8131 Liab Tsf-Payroll Liab						53,998				
	Salary and Benefits	1,261,050	1,312,094	1,350,506	1,390,054	1,430,768	991,862	942,297	1,074,376	1,132,178	1,230,936
	6104 HR-Mileage/Vehicle Allow.						25	1,045			
	6112 HR-Trng&Educ-Dept	18,025	18,386	18,753	19,128	19,511					17,500
	Personnel Services	18,025	18,386	18,753	19,128	19,511	25	1,045			17,500

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
650-PD-Admin-Police											
	7114 Prf Svc-Other Prof.Services	31,500	32,130	32,773	33,429	34,097	11,789	43,322	11,999	16,000	16,320
	7115 Prf Svc-Outside Police Agencies	47,245	48,190	49,154	50,137	51,140	63,542	113,875	44,198	45,082	46,010
	Op Exp-Consulting and Prof Services	78,746	80,320	81,927	83,565	85,237	75,331	157,197	56,197	61,082	62,330
	7615 Suppl-Misc. Supplies	1,707	1,741	1,776	1,811	1,847	1,262	2,193	1,592	1,624	1,657
	7626 Suppl-Standard Office Supplies										
	7627 Suppl-Technical Supplies										
	Op Exp-Supplies & Materials	1,707	1,741	1,776	1,811	1,847	1,262	2,193	1,592	1,624	1,657
	7704 EQUIP-NON-CAPITALIZED						150				
	Op Exp-Equipment under \$5,000						150				
	7927 Sdry-Misc. Expenses	2,274	2,320	2,366	2,413	2,462		9,575	2,123	2,165	2,208
	7998 Sdry-Rebill Expense Offset						-263				
	7999 Sdry-Rebill Expense						263				
	Op Exp-Sundry	2,274	2,320	2,366	2,413	2,462		9,575	2,123	2,165	2,208
	8103 Recoveries- Internal Admin Charge Payroll						240	233			
	Op Exp-Recoveries						240	233			
	9406 Tsf To Rsv-Future Operating							35,000			
	Tsf to reserves-operating							35,000			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 652 PD-CIS		1,361,802	1,414,861	1,455,328	1,496,972	1,539,824	1,068,869	1,147,540	1,134,288	1,197,049	1,314,631
653-PD-Civic Building											
	6000 Sal&Ben-Salaries										
	6001 Sal&Ben-Wages						0	18			
	6003 Sal&Ben-Aux-All						14	6			
	6005 Sal&Ben-Benefit-Aux						2	1			
	6008 Sal&Ben-Benefit-O/S						0	6			
	Salary and Benefits						16	31			
	7004 Contr Svc-Contractors/Builders	4,789	4,885	4,983	5,083	5,184	825	6,977	624	637	4,650
	7013 Contr Svc-Janitorial	62,546	63,797	65,073	66,374	67,701	80,341	73,137	58,366	59,534	60,724
	7030 Contr Svc-Janitorial CP Police	9,888	10,086	10,287	10,493	10,703			7,956	9,600	9,600
	7031 Contr Svc-Corporate Waste							674			
	Op Exp-Contracted Services	77,224	78,768	80,343	81,950	83,589	81,166	80,788	66,947	69,771	74,974
	7306 Communic-Telephone	72,440	73,889	75,366	76,874	78,411	73,868	74,955	65,897	68,627	70,040
	Op Exp-Communications	72,440	73,889	75,366	76,874	78,411	73,868	74,955	65,897	68,627	70,040
	7613 Suppl-Maint.Supplies							1,409			
	Op Exp-Supplies & Materials							1,409			
	7704 EQUIP-NON-CAPITALIZED							4,441			
	Op Exp-Equipment under \$5,000							4,441			
	7927 Sdry-Misc. Expenses						242				
	Op Exp-Sundry						242				
	8103 Recoveries- Internal Admin Charge Payroll						10	4			
	8104 Recoveries-Interdepartment Facilities Maintena	249,603	256,749	263,432	269,832	276,298	220,272	234,823	220,272	234,823	241,651
	Op Exp-Recoveries	249,603	256,749	263,432	269,832	276,298	220,282	234,827	220,272	234,823	241,651
	4500 Other Rev-Expense Recovery	-61,510	-61,510	-61,510	-61,510	-61,510		-41,007	-35,000	-61,510	-61,510
	Other Revenue	-61,510	-61,510	-61,510	-61,510	-61,510		-41,007	-35,000	-61,510	-61,510

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
650-PD-Admin-Police											
	5446 Tsf-Fm-Rsv-Covid Safe Restart						-26,341				
	Tsf from reserves-operating						-26,341				
Total 653 PD-Civic Building											
		337,756	347,896	357,631	367,146	376,788	349,233	355,443	318,116	311,710	325,155
654-PD-Secondments											
	6000 Sal&Ben-Salaries	518,447	540,292	556,500	579,845	597,240	586,002	755,091	615,191	748,440	793,790
	6002 Sal&Ben-Overtime-I/S						103,781	134,626			
	6004 Sal&Ben-Other-All						13,798	26,564			
	6007 Sal&Ben-Benefit-I/S	141,536	145,879	150,255	156,558	161,255	146,686	202,751	151,337	193,846	214,323
	6010 Sal&Wag-EHT	10,110	10,536	10,852	11,307	11,646	14,180	19,096	13,097	14,595	15,479
	6201 Sal&Ben-Rebill Labour Offset	-670,092	-696,706	-717,607	-747,710	-770,142	-878,842	-1,159,436	-779,588	-956,880	-1,023,592
	Salary and Benefits			0	0	0	-14,395	-21,308	36	0	0
	7998 Sdry-Rebill Expense Offset						-104	-7,326			
	7999 Sdry-Rebill Expense						104	7,326			
	Op Exp-Sundry										
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 654 PD-Secondments											
				0	0	0	-14,395	-21,308	36	0	0
655-PD-EComm											
	7004 Contr Svc-Contractors/Builders	1,071	1,093	1,115	1,137	1,160		960	1,000	1,020	1,040
	Op Exp-Contracted Services	1,071	1,093	1,115	1,137	1,160		960	1,000	1,020	1,040
	7114 Prf Svc-Other Prof.Services	705,096	754,453	814,809	855,549	898,327	351,670	423,930	351,670	423,930	559,574
	Op Exp-Consulting and Prof Services	705,096	754,453	814,809	855,549	898,327	351,670	423,930	351,670	423,930	559,574
	7710 Equip-Capital Lease Interest						3,334	3,334			
	Op Exp-Equipment under \$5,000						3,334	3,334			
	7800 Govt Pmts-E-Comm Charges	275,700	294,999	315,649	331,432	348,003	141,066	198,012	236,060	243,142	250,436
	Op Exp-Gov't Payments	275,700	294,999	315,649	331,432	348,003	141,066	198,012	236,060	243,142	250,436
	7912 Sdry-Debt-Principal						28,315	28,315			
	Op Exp-Sundry						28,315	28,315			
Total 655 PD-EComm											
		981,867	1,050,545	1,131,573	1,188,118	1,247,490	524,385	654,551	588,730	668,092	811,050
656-PD-Communications											
	7622 Suppl-Radios	5,800	5,916	6,034	6,154	6,277	6,511	1,998	5,412	5,520	5,631
	Op Exp-Supplies & Materials	5,800	5,916	6,034	6,154	6,277	6,511	1,998	5,412	5,520	5,631
Total 656 PD-Communications											
		5,800	5,916	6,034	6,154	6,277	6,511	1,998	5,412	5,520	5,631
657-PD-Community											
	6000 Sal&Ben-Salaries	524,555	546,571	562,969	586,519	604,115	511,708	570,240	485,684	486,048	507,979
	6001 Sal&Ben-Wages						79				
	6002 Sal&Ben-Overtime-I/S	8,113	8,356	8,607	8,865	9,131	7,775	9,816	7,354	7,538	7,764
	6003 Sal&Ben-Aux-All										
	6004 Sal&Ben-Other-All	8,236	8,483	8,738	9,000	9,270	6,857	13,692	7,500	7,688	7,919
	6005 Sal&Ben-Benefit-Aux										
	6007 Sal&Ben-Benefit-I/S	143,252	147,593	152,021	158,414	163,166	130,540	163,333	119,494	126,475	137,362
	6008 Sal&Ben-Benefit-O/S						43				
	6010 Sal&Wag-EHT	10,547	10,987	11,315	11,785	12,138	9,937	11,444	9,761	9,775	10,212
	8131 Liab Tsf-Payroll Liab						40,160				
	Salary and Benefits	694,703	721,989	743,649	774,583	797,820	707,100	768,525	629,793	637,524	671,236

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
650-PD-Admin-Police											
	6104 HR-Mileage/Vehicle Allow.										
	6112 HR-Trng&Educ-Dept	6,400			6,400		2,650		6,400		
	Personnel Services	6,400			6,400		2,650		6,400		
	7626 Suppl-Standard Office Supplies						16				
	7628 Suppl-Uniforms	1,951	1,990	2,030	2,070	2,112		2,434	1,821	3,678	1,894
	Op Exp-Supplies & Materials	1,951	1,990	2,030	2,070	2,112	16	2,434	1,821	3,678	1,894
	7909 Sdry-Crime Prevention	33,334	36,000	34,680	35,374	36,082	27,710	32,512	29,293	31,728	32,363
	7910 Sdry-Crime Stoppers	8,139	8,302	8,468	8,637	8,810	7,198	7,195	7,595	7,747	7,902
	7935 Sdry-Special Projects	25,000	25,500	26,010	26,530	27,061	7,552				
	Op Exp-Sundry	66,473	69,802	69,158	70,541	71,953	42,460	39,707	36,888	39,475	40,264
	8103 Recoveries- Internal Admin Charge Payroll						278	270			
	Op Exp-Recoveries						278	270			
	9406 Tsf To Rsv-Future Operating	333	2,133	2,466	333	2,466	2,154	2,466	333	2,466	2,466
	Tsf to reserves-operating	333	2,133	2,466	333	2,466	2,154	2,466	333	2,466	2,466
	4479 Other Rev-Misc. Revenue						-8,850	-950			
	Other Revenue						-8,850	-950			
	5406 Tsf-Fm-Rsv-Future Operating	-4,266	-1,665		-4,266		-516	-1,821	-4,266	-1,821	
	Tsf from reserves-operating	-4,266	-1,665		-4,266		-516	-1,821	-4,266	-1,821	
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 657 PD-Community		765,593	794,250	817,304	849,661	874,350	745,291	810,631	670,969	681,322	715,860
658-PD-Emergency Response											
	6000 Sal&Ben-Salaries	134,199	138,224	142,371	146,642	151,042	107,011	120,422	113,324	117,292	122,575
	6002 Sal&Ben-Overtime-I/S						21,996	28,722			
	6004 Sal&Ben-Other-All						10,194	11,724			
	6007 Sal&Ben-Benefit-I/S	36,636	37,321	38,440	39,593	40,781	26,764	31,236	27,878	30,379	33,095
	6010 Sal&Wag-EHT	2,617	2,695	2,776	2,860	2,945	2,781	3,237	2,412	2,287	2,390
	6201 Sal&Ben-Rebill Labour Offset	-173,452	-178,240	-183,588	-189,095	-194,768	-170,894	-197,963	-143,608	-149,958	-158,060
	Salary and Benefits	0	0			0	-2,148	-2,623	6	0	0
	7115 Prf Svc-Outside Police Agencies	102,687	113,067	115,432	114,422	116,507	81,497	81,418	82,807	84,877	91,708
	Op Exp-Consulting and Prof Services	102,687	113,067	115,432	114,422	116,507	81,497	81,418	82,807	84,877	91,708
	7998 Sdry-Rebill Expense Offset							-14,845			
	7999 Sdry-Rebill Expense							14,845			
	Op Exp-Sundry										
Total 658 PD-Emergency Response		102,687	113,067	115,432	114,422	116,507	79,349	78,795	82,813	84,877	91,708
659-PD-Front Counter											
	6000 Sal&Ben-Salaries	140,320	143,828	146,705	149,639	152,632	119,813	119,461	125,363	127,860	134,923
	6001 Sal&Ben-Wages										
	6002 Sal&Ben-Overtime-I/S	1,906	1,954	1,993	2,033	2,073	1,748	2,689	1,753	1,788	1,833
	6003 Sal&Ben-Aux-All	13,681	14,023	14,304	14,590	14,882	12,292	13,400	11,802	12,466	13,155
	6004 Sal&Ben-Other-All						535	287	850	867	850
	6005 Sal&Ben-Benefit-Aux	1,642	1,683	1,716	1,751	1,786	1,695	1,778	1,416	1,496	1,579
	6007 Sal&Ben-Benefit-I/S	35,080	36,389	37,116	37,859	38,616	26,632	29,152	30,345	31,134	32,719
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT	3,003	3,078	3,140	3,202	3,267	2,666	2,770	2,734	2,736	2,888
	8131 Liab Tsf-Payroll Liab						-2,959				
	Salary and Benefits	195,633	200,955	204,974	209,074	213,255	162,422	169,537	174,262	178,348	187,947

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
650-PD-Admin-Police											
	7626 Suppl-Standard Office Supplies										
	Op Exp-Supplies & Materials										
	7927 Sdry-Misc. Expenses	2,000	2,000	2,000	2,000	2,000	1,450	1,544	2,000	2,000	2,000
	Op Exp-Sundry	2,000	2,000	2,000	2,000	2,000	1,450	1,544	2,000	2,000	2,000
	8103 Recoveries- Internal Admin Charge Payroll						270	190			
	Op Exp-Recoveries						270	190			
	4192 Scs To Oth Gv-Insurance Information	-45,000	-45,000	-45,000	-45,000	-45,000	-38,509	-42,026	-45,000	-45,000	-45,000
	Other Revenue	-45,000	-45,000	-45,000	-45,000	-45,000	-38,509	-42,026	-45,000	-45,000	-45,000
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 659 PD-Front Counter		152,633	157,955	161,974	166,074	170,255	125,633	129,246	131,262	135,348	144,947
661-PD-Identification											
	6000 Sal&Ben-Salaries	121,982	125,642	129,411	133,293	137,292	43,857	121,618	151,094	128,458	134,243
	6002 Sal&Ben-Overtime-I/S						1,554	11,354			
	6004 Sal&Ben-Other-All						0	606			
	6007 Sal&Ben-Benefit-I/S	33,301	33,923	34,941	35,989	37,069	14,931	33,941	37,089	33,271	36,246
	6010 Sal&Wag-EHT	2,379	2,450	2,524	2,599	2,677	783	2,827	2,349	2,505	2,618
	6201 Sal&Ben-Rebill Labour Offset	-157,662	-162,015	-166,875	-171,881	-177,038	-34,414	-183,166	-117,286	-164,234	-173,106
	8131 Liab Tsf-Payroll Liab						2,810				
	Salary and Benefits	0	0	0	0	0	29,523	-12,821	73,246	0	0
	6101 HR-Cnvntions,Dues&Act.										
	Personnel Services										
	7114 Prf Svc-Other Prof.Services						651				
	7115 Prf Svc-Outside Police Agencies	200,323	221,847	239,409	248,528	255,187	122,190	142,861	119,791	161,758	177,431
	Op Exp-Consulting and Prof Services	200,323	221,847	239,409	248,528	255,187	122,840	142,861	119,791	161,758	177,431
	7615 Suppl-Misc. Supplies						890	1,140			
	7627 Suppl-Technical Supplies							2,387			
	Op Exp-Supplies & Materials						890	3,527			
	7927 Sdry-Misc. Expenses							49			
	7998 Sdry-Rebill Expense Offset							-29,960			
	7999 Sdry-Rebill Expense							29,960			
	Op Exp-Sundry							49			
	8103 Recoveries- Internal Admin Charge Payroll						15				
	Op Exp-Recoveries						15				
	9406 Tsf To Rsv-Future Operating										
	Tsf to reserves-operating										
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 661 PD-Identification		200,323	221,847	239,409	248,528	255,187	153,268	133,616	193,037	161,758	177,431
662-PD-Integration											
	6000 Sal&Ben-Salaries	121,982	131,933	135,891	139,968	144,167	116,559	122,572	113,324	111,709	116,729
	6002 Sal&Ben-Overtime-I/S						86,610	73,719			
	6004 Sal&Ben-Other-All						11,458	13,854			
	6007 Sal&Ben-Benefit-I/S	33,301	35,622	36,691	37,791	38,925	29,791	31,822	27,878	28,933	31,517

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
650-PD-Admin-Police											
	6010 Sal&Wag-EHT	2,379	2,573	2,650	2,729	2,811	4,084	4,375	2,412	2,178	2,276
	6201 Sal&Ben-Rebill Labour Offset	-157,662	-170,128	-175,231	-180,488	-185,903	-253,554	-250,126	-143,608	-142,820	-150,522
	Salary and Benefits	0		0			-5,052	-3,784	6	0	0
	7115 Prf Svc-Outside Police Agencies	177,646	182,976	188,465	194,119	199,942	158,573	144,959	163,364	167,448	172,472
	Op Exp-Consulting and Prof Services	177,646	182,976	188,465	194,119	199,942	158,573	144,959	163,364	167,448	172,472
	7998 Sdry-Rebill Expense Offset						-348	-1,057			
	7999 Sdry-Rebill Expense						348	1,057			
	Op Exp-Sundry										
	8160 Tsf To Surplus										
	Transfer to Funds										
	4479 Other Rev-Misc. Revenue										
	Other Revenue										
Total 662 PD-Integration											
		177,646	182,976	188,465	194,119	199,942	153,521	141,174	163,370	167,448	172,472
663-PD-Police Dog Services											
	6000 Sal&Ben-Salaries	134,199	138,224	142,371	153,292	157,891	40,679	121,411	113,324	122,875	128,420
	6002 Sal&Ben-Overtime-I/S						13,823	48,194			
	6004 Sal&Ben-Other-All						2,055	7,984			
	6007 Sal&Ben-Benefit-I/S	36,636	37,321	38,440	41,389	42,631	8,209	33,360	27,878	31,825	34,673
	6010 Sal&Wag-EHT	2,617	2,695	2,776	2,989	3,079	922	3,658	2,412	2,396	2,504
	6201 Sal&Ben-Rebill Labour Offset	-173,452	-178,240	-183,588	-197,670	-203,600	-55,685	-223,554	-143,608	-157,096	-165,597
	Salary and Benefits	0	0				10,002	-8,947	6	0	0
	7115 Prf Svc-Outside Police Agencies	137,963	143,894	147,126	148,686	151,610	101,681	103,212	121,318	124,351	128,081
	Op Exp-Consulting and Prof Services	137,963	143,894	147,126	148,686	151,610	101,681	103,212	121,318	124,351	128,081
	7998 Sdry-Rebill Expense Offset						-4,776	-562			
	7999 Sdry-Rebill Expense						4,776	562			
	Op Exp-Sundry										
Total 663 PD-Police Dog Services											
		137,963	143,894	147,126	148,686	151,610	111,682	94,265	121,324	124,351	128,081
664-PD-Regular Policing											
	6000 Sal&Ben-Salaries	3,281,414	3,386,148	3,500,669	3,605,689	3,720,709	2,666,996	3,205,584	2,962,674	3,094,324	3,198,496
	6001 Sal&Ben-Wages							1,294			
	6002 Sal&Ben-Overtime-I/S	352,370	362,941	373,829	385,044	396,596	457,210	447,019	319,390	327,374	337,196
	6003 Sal&Ben-Aux-All						214				
	6004 Sal&Ben-Other-All	86,348	88,938	91,607	94,355	97,185	78,736	108,169	75,000	76,875	79,181
	6005 Sal&Ben-Benefit-Aux						26				
	6006 Sal&Ben-Overtime-O/S							170			
	6007 Sal&Ben-Benefit-I/S	895,826	914,260	945,181	973,536	1,004,591	649,130	814,037	728,835	801,430	863,594
	6008 Sal&Ben-Benefit-O/S							335			
	6010 Sal&Wag-EHT	72,510	74,808	77,304	79,623	82,146	58,788	69,522	65,462	68,221	70,490
	6201 Sal&Ben-Rebill Labour Offset						-20,347	-42,851			
	8131 Liab Tsf-Payroll Liab						236,709				
	Salary and Benefits	4,688,468	4,827,095	4,988,589	5,138,247	5,301,227	4,127,462	4,603,280	4,151,361	4,368,225	4,548,956
	6104 HR-Mileage/Vehicle Allow.							98			
	6107 HR-Recruitment	19,874	20,271	20,677	21,091	21,512	35,170	39,012	18,546	18,917	19,295
	6109 HR-Corp. Dues & Board/Committee Cnvt	72,663	74,117	75,599	77,111	78,653		13,260			46,430
	6112 HR-Trng&Educ-Dept	105,835	107,951	110,110	128,312	114,559	71,284	90,440	75,433	97,680	78,481
	Personnel Services	198,372	202,339	206,386	228,514	214,724	106,455	142,809	93,979	116,596	144,205
	7114 Prf Svc-Other Prof.Services	20,420	20,829	21,246	21,670	22,104	21,979	20,612	19,056	19,437	19,825
	7115 Prf Svc-Outside Police Agencies	3,345	3,412	3,480	3,549	3,620	1,040	1,863	3,121	3,184	3,247
	7117 Prf Svc-Sftwre Mnt/Upgrades	7,794	7,950	8,109	8,270	8,436	5,880	6,380	6,120	6,242	7,567

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
650-PD-Admin-Police											
	Op Exp-Consulting and Prof Services	31,559	32,190	32,834	33,490	34,161	28,899	28,856	28,297	28,863	30,639
	7609 Suppl-Firearms	62,554	63,805	65,082	66,384	67,710	40,609	59,129	49,777	60,017	60,732
	7615 Suppl-Misc. Supplies	1,706	1,740	1,775	1,811	1,846	3,249	217	1,592	1,624	1,657
	7621 Suppl-Publications&Subscriptions							142			
	7627 Suppl-Technical Supplies	4,910	5,008	5,108	14,211	5,315	2,510	3,813	4,582	13,674	4,767
	7628 Suppl-Uniforms	108,200	110,364	112,572	114,823	117,120	85,046	148,541	81,183	82,806	101,159
	7629 Suppl-Working Lunches/Food						29				
	Op Exp-Supplies & Materials	177,371	180,918	184,537	197,228	191,991	131,443	211,842	137,134	158,121	168,315
	7704 EQUIP-NON-CAPITALIZED										
	Op Exp-Equipment under \$5,000										
	7927 Sdry-Misc. Expenses	1,751	1,786	1,822	1,859	1,895	13,781	1,386	1,634	1,667	1,700
	7935 Sdry-Special Projects	3,362	3,429	3,499	3,568	3,639	2,547	8,799	3,138	3,200	3,264
	7998 Sdry-Rebill Expense Offset						-18	-684			
	7999 Sdry-Rebill Expense						18	684			
	Op Exp-Sundry	5,113	5,216	5,320	5,426	5,534	16,328	10,185	4,772	4,867	4,964
	8103 Recoveries- Internal Admin Charge Payroll						3,075	2,705			
	Op Exp-Recoveries						3,075	2,705			
	9406 Tsf To Rsv-Future Operating	5,000	5,000	5,000		5,000	20,182		6,200		5,000
	Tsf to reserves-operating	5,000	5,000	5,000		5,000	20,182		6,200		5,000
	4479 Other Rev-Misc. Revenue						-372	-844			
	Other Revenue						-372	-844			
	4610 Grnt-Prov-Uncond-Sharing Police Fines	-457,000	-457,000	-457,000	-457,000	-457,000	-565,974	-476,516	-516,656	-565,974	-565,974
	Transfer from other govt-prov'l unconditional	-457,000	-457,000	-457,000	-457,000	-457,000	-565,974	-476,516	-516,656	-565,974	-565,974
	4632 Grnt-Prov-Cond-Other							-958			
	Transfer from other govt-prov'l conditional							-958			
	5406 Tsf-Fm-Rsv-Future Operating				-20,000			-17,573		-32,782	
	Tsf from reserves-operating				-20,000			-17,573		-32,782	
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 664 PD-Regular Policing		4,648,883	4,795,758	4,965,667	5,123,905	5,295,637	3,867,498	4,503,785	3,905,087	4,077,916	4,336,106
665-PD-Traffic											
	6000 Sal&Ben-Salaries	128,090	131,933	135,891	139,968	144,167	85,614	69,426	118,718	111,709	116,729
	6002 Sal&Ben-Overtime-I/S	580	597	615	634	653	1,506	3,855	526	539	555
	6004 Sal&Ben-Other-All						34	83			
	6007 Sal&Ben-Benefit-I/S	34,969	35,622	36,691	37,791	38,925	21,677	15,762	29,205	28,933	31,517
	6010 Sal&Wag-EHT	2,498	2,573	2,650	2,729	2,811	1,740	1,291	2,315	2,178	2,276
	8131 Liab Tsf-Payroll Liab						6,888				
	Salary and Benefits	166,137	170,725	175,846	181,122	186,556	117,459	90,417	150,764	143,359	151,077
	7114 Prf Svc-Other Prof.Services										
	Op Exp-Consulting and Prof Services										
	7615 Suppl-Misc. Supplies	568	580	591	603	615	16		530	541	552
	Op Exp-Supplies & Materials	568	580	591	603	615	16		530	541	552
	7712 Equip-Maintenance										
	Op Exp-Equipment under \$5,000										
	7927 Sdry-Misc. Expenses	1,137	1,160	1,183	1,206	1,231	299	4	1,061	1,082	1,104
	Op Exp-Sundry	1,137	1,160	1,183	1,206	1,231	299	4	1,061	1,082	1,104

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
650-PD-Admin-Police											
	8103 Recoveries- Internal Admin Charge Payroll							15			
	Op Exp-Recoveries							15			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 665 PD-Traffic		167,842	172,464	177,620	182,932	188,402	117,775	90,436	152,355	144,982	152,733
666-PD-Victim Services											
	6000 Sal&Ben-Salaries	130,547	133,811	136,487	139,216	142,001	120,522	119,770	116,446	118,772	125,526
	6002 Sal&Ben-Overtime-I/S	3,171	3,250	3,315	3,382	3,449	1,977	7,262	2,917	2,976	3,049
	6003 Sal&Ben-Aux-All	12,471	12,783	13,039	13,300	13,566	2,170	5,793	11,142	11,364	11,992
	6004 Sal&Ben-Other-All							1,043			
	6005 Sal&Ben-Benefit-Aux	1,497	1,534	1,565	1,596	1,628	237	695	1,337	1,364	1,439
	6007 Sal&Ben-Benefit-I/S	31,612	32,856	33,513	34,183	34,867	27,435	27,180	27,419	28,581	30,131
	6010 Sal&Wag-EHT	2,789	2,859	2,916	2,974	3,034	2,507	2,726	2,545	2,538	2,682
	6201 Sal&Ben-Rebill Labour Offset							-404			
	8131 Liab Tsf-Payroll Liab						-2,835				
	Salary and Benefits	182,086	187,092	190,834	194,651	198,544	152,013	164,066	161,807	165,594	174,818
	6101 HR-Cnvntions,Dues&Act.	2,146	2,189	2,232	2,277	2,322	178	102	2,002	2,042	2,083
	6104 HR-Mileage/Vehicle Allow.	348	355	361	368	376	41	291	324	331	337
	6109 HR-Corp. Dues & Board/Committee Cnvt	2,843	2,900	2,958	3,017	3,077	309	4,602	2,653	5,050	2,760
	6112 HR-Trng&Educ-Dept	2,275	2,320	2,367	2,414	2,462	238	154	2,123	2,165	2,208
	6113 HR-Volunteer Apprec'N	2,509	2,559	2,610	2,662	2,716	961	2,351	2,341	3,768	2,436
	Personnel Services	10,119	10,322	10,528	10,738	10,953	1,726	7,501	9,443	13,356	9,825
	7105 Prf Svc-Consultant							-77			
	7115 Prf Svc-Outside Police Agencies	568	580	591	603	615			530	541	552
	Op Exp-Consulting and Prof Services	568	580	591	603	615		-77	530	541	552
	7306 Communic-Telephone	2,448	2,497	2,548	2,599	2,651	1,512	1,512	2,285	2,331	2,377
	Op Exp-Communications	2,448	2,497	2,548	2,599	2,651	1,512	1,512	2,285	2,331	2,377
	7621 Suppl-Publications&Subscriptions	447	456	465	474	484	559	514	212	216	221
	7625 Suppl-Spec Office&Process Suppl	1,229	1,253	1,278	1,303	1,329	326	210	1,146	1,169	1,193
	7627 Suppl-Technical Supplies							4			
	7628 Suppl-Uniforms	966	986	1,006	1,026	1,046		299	902	920	938
	7629 Suppl-Working Lunches/Food	696	710	725	739	754	263	417	650	663	676
	Op Exp-Supplies & Materials	3,338	3,405	3,473	3,543	3,612	1,148	1,444	2,910	2,968	3,028
	7927 Sdry-Misc. Expenses	1,124	1,146	1,170	1,193	1,216	121	174	1,049	1,070	1,091
	7930 Sdry-Prog. Services	1,377	1,405	1,433	1,462	1,491	285	1,307	1,285	1,311	1,337
	7935 Sdry-Special Projects							3,020			
	Op Exp-Sundry	2,501	2,551	2,602	2,655	2,707	406	4,501	2,334	2,380	2,428
	8103 Recoveries- Internal Admin Charge Payroll						300	150			
	Op Exp-Recoveries						300	150			
	9406 Tsf To Rsv-Future Operating						3,724				
	Tsf to reserves-operating						3,724				
	4626 Grnt-Prov-Cond-Victim Assistance	-79,916	-79,916	-79,916	-79,916	-79,916	-68,567	-71,165	-66,549	-67,672	-69,419
	4632 Grnt-Prov-Cond-Other										
	Transfer from other govt-prov'l conditional	-79,916	-79,916	-79,916	-79,916	-79,916	-68,567	-71,165	-66,549	-67,672	-69,419
	4628 Grnt-Other-Misc							-4,000			
	Transfer from other govt-capital other							-4,000			
	5406 Tsf-Fm-Rsv-Future Operating							-3,724		-3,724	
	Tsf from reserves-operating							-3,724		-3,724	

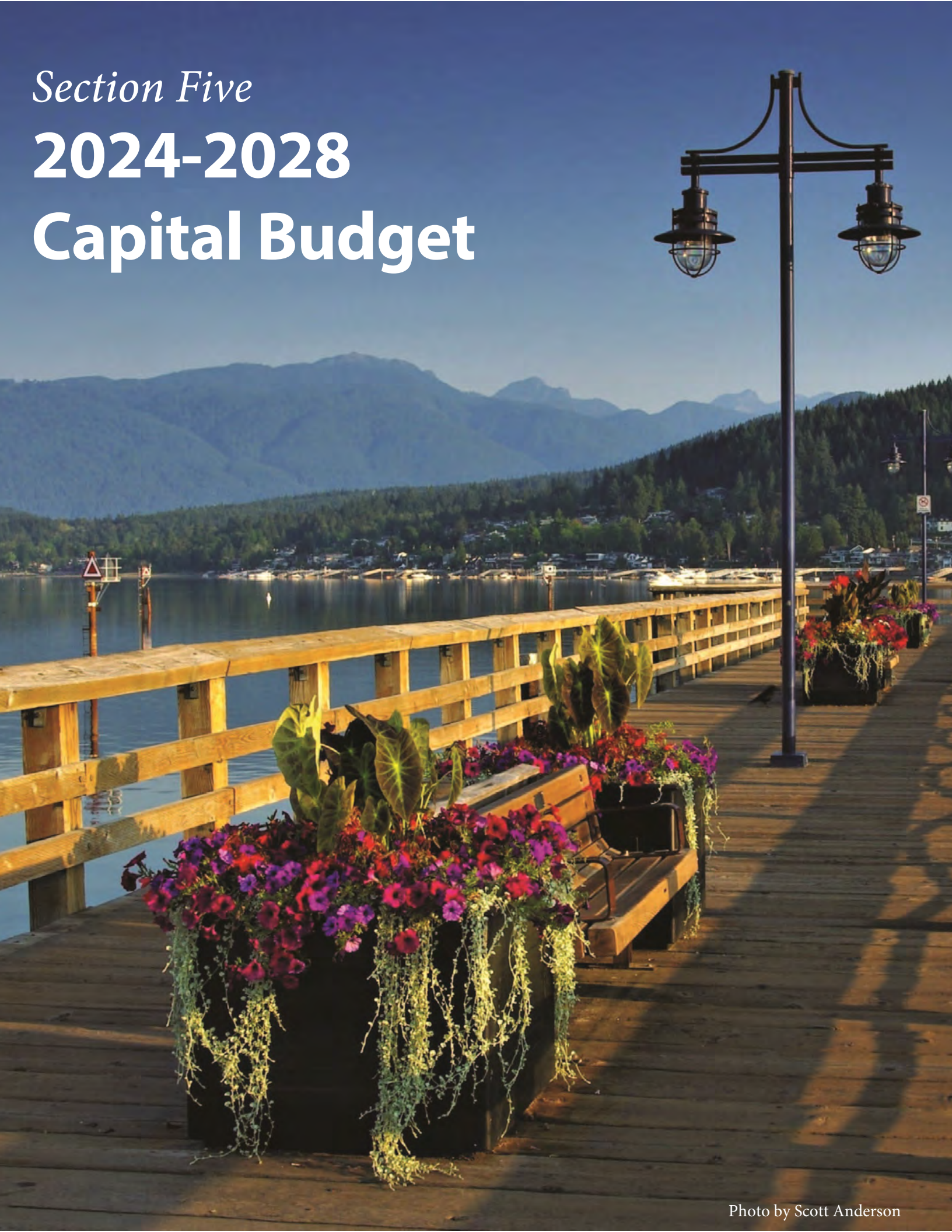
CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
650-PD-Admin-Police											
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 666 PD-Victim Services											
		121,146	126,531	130,660	134,872	139,166	92,262	100,206	112,760	115,774	123,608
667-PD-Community Action Team											
	6000 Sal&Ben-Salaries	670,924	697,344	718,264	739,812	768,881	300,596	225,752	464,107	592,066	630,364
	6001 Sal&Ben-Wages										
	6002 Sal&Ben-Overtime-I/S	34,773	35,816	36,891	37,997	39,137	11,608	1,780	31,519	32,307	33,276
	6004 Sal&Ben-Other-All	11,254	11,592	11,939	12,298	12,666	13,093	5,845	8,999	10,506	10,821
	6007 Sal&Ben-Benefit-I/S	183,162	188,283	193,931	199,749	207,598	73,295	53,778	114,170	153,345	170,198
	6008 Sal&Ben-Benefit-O/S										
	6010 Sal&Wag-EHT	13,977	14,519	14,955	15,403	16,000	5,967	3,686	9,767	12,380	13,152
	8131 Liab Tsf-Payroll Liab						25,611				
	Salary and Benefits	914,091	947,553	975,980	1,005,259	1,044,282	430,170	290,841	628,563	800,604	857,812
	7014 Contr Svc-Land Title Fees										
	Op Exp-Contracted Services										
	7114 Prf Svc-Other Prof.Services	2,186	2,230	2,274	2,320	2,367	2,944	39	2,040	2,081	2,122
	7115 Prf Svc-Outside Police Agencies	3,411	3,480	3,549	3,620	3,693	58		3,183	3,247	3,312
	Op Exp-Consulting and Prof Services	5,597	5,709	5,823	5,940	6,060	3,003	39	5,223	5,328	5,434
	7615 Suppl-Misc. Supplies	853	870	887	905	923		787	796	812	828
	Op Exp-Supplies & Materials	853	870	887	905	923		787	796	812	828
	7704 EQUIP-NON-CAPITALIZED	2,787	2,843	2,900	2,958	3,017	2,013	2,674	2,601	2,653	2,706
	Op Exp-Equipment under \$5,000	2,787	2,843	2,900	2,958	3,017	2,013	2,674	2,601	2,653	2,706
	7927 Sdry-Misc. Expenses	1,115	1,137	1,160	1,183	1,206	6	586	1,040	1,061	1,082
	Op Exp-Sundry	1,115	1,137	1,160	1,183	1,206	6	586	1,040	1,061	1,082
	8103 Recoveries- Internal Admin Charge Payroll						225	50			
	Op Exp-Recoveries						225	50			
	9406 Tsf To Rsv-Future Operating						161,000				
	Tsf to reserves-operating						161,000				
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 667 PD-Community Action Team											
		924,443	958,113	986,750	1,016,246	1,055,488	596,416	294,976	638,223	810,458	867,862
685-PD-Vehicle Charges											
	6000 Sal&Ben-Salaries	31,606	32,396	33,044	33,705	34,379	23,795	25,807	29,084	29,663	30,390
	6002 Sal&Ben-Overtime-I/S						1				
	6003 Sal&Ben-Aux-All										
	6004 Sal&Ben-Other-All						-4				
	6005 Sal&Ben-Benefit-Aux										
	6007 Sal&Ben-Benefit-I/S	6,764	7,160	7,303	7,449	7,598	4,785	3,963	4,188	4,538	6,352
	6010 Sal&Wag-EHT	616	632	644	657	670	470	501	567	578	593
	8131 Liab Tsf-Payroll Liab						-535				
	Salary and Benefits	38,986	40,187	40,991	41,811	42,647	28,511	30,271	33,839	34,780	37,335
	7004 Contr Svc-Contractors/Builders						299	583			
	Op Exp-Contracted Services						299	583			
	7403 Insurance-Vehicle	49,875	52,369	54,987	57,736	60,623	57,483	45,975	73,500	67,988	47,500
	Insurance & Claims	49,875	52,369	54,987	57,736	60,623	57,483	45,975	73,500	67,988	47,500
	7509 Lse&Rntls-Vehicles	73,962	75,441	76,950	78,489	80,059	53,065	54,085	59,303	60,489	61,699

CostC	Account	Budget 2024	Plan 2025	Plan 2026	Plan 2027	Plan 2028	Actual 2021	Actual 2022	Revised Budget 2021	Revised Budget 2022	Revised Budget 2023
650-PD-Admin-Police											
	Lease & Rentals	73,962	75,441	76,950	78,489	80,059	53,065	54,085	59,303	60,489	61,699
	7615 Suppl-Misc. Supplies										
	Op Exp-Supplies & Materials										
	7702 Equip-Fuel	151,681	156,231	160,918	165,746	170,718	88,135	115,649	104,242	106,327	147,263
	7703 Equip-Maint-Vehicles	61,388	62,616	63,868	65,145	66,448	75,439	80,255	74,942	47,934	49,999
	7706 Equip-Replacement Provision	214,130	238,212	254,736	267,331	277,510	166,261	171,875	166,261	171,875	184,315
	7715 Equip-Garage Charges-Preventiv Main	45,823	47,114	48,118	49,172	50,557	59,837	16,665	66,493	38,117	40,465
	7717 Equip-Garage Charges-Reactive Main	52,596	53,861	54,831	55,805	57,189	9,222	55,277		58,213	54,185
	Op Exp-Equipment under \$5,000	525,618	558,034	582,471	603,199	622,423	398,894	439,721	411,938	422,466	476,227
	7927 Sdry-Misc. Expenses						1,078	1,547			
	Op Exp-Sundry						1,078	1,547			
	8103 Recoveries- Internal Admin Charge Payroll						45	30			
	Op Exp-Recoveries						45	30			
	9406 Tsf To Rsv-Future Operating						25,000				
	Tsf to reserves-operating						25,000				
	4479 Other Rev-Misc. Revenue						-938	-813			
	Other Revenue						-938	-813			
	5900 Approp.From Surplus										
	Appropriation from surplus										
Total 685 PD-Vehicle Charges		688,441	726,031	755,400	781,235	805,753	563,438	571,399	578,580	585,723	622,761
Total Police		15,044,160	15,602,149	16,133,204	16,625,420	17,141,348	11,842,317	12,540,860	12,201,220	12,777,022	13,769,612

Section Five

2024-2028

Capital Budget



2024 - 2028 Capital Project by Department

Department	Total Project Count	2024	2025	2026	2027	2028
City Administration	1	125,000	125,000	125,000	150,000	125,000
Community Development	18	620,500	13,700	13,700	13,700	5,000
Corporate Services	1	10,000				
Community Services	213	6,872,400	6,461,000	4,999,500	4,098,800	6,902,300
Engineering & Operations	93	5,760,000	3,620,500	3,532,500	5,862,200	2,923,600
Fire Rescue	4	112,000	15,000			
Finance & Technology	15	957,000	273,000	100,000	85,000	690,000
Police	31	901,800	522,800	775,700	312,700	125,100
Utilities	27	8,387,000	3,644,200	3,408,400	2,968,000	3,015,700
	403	23,745,700	14,675,200	12,954,800	13,490,400	13,786,700

Port Moody Capital Plan

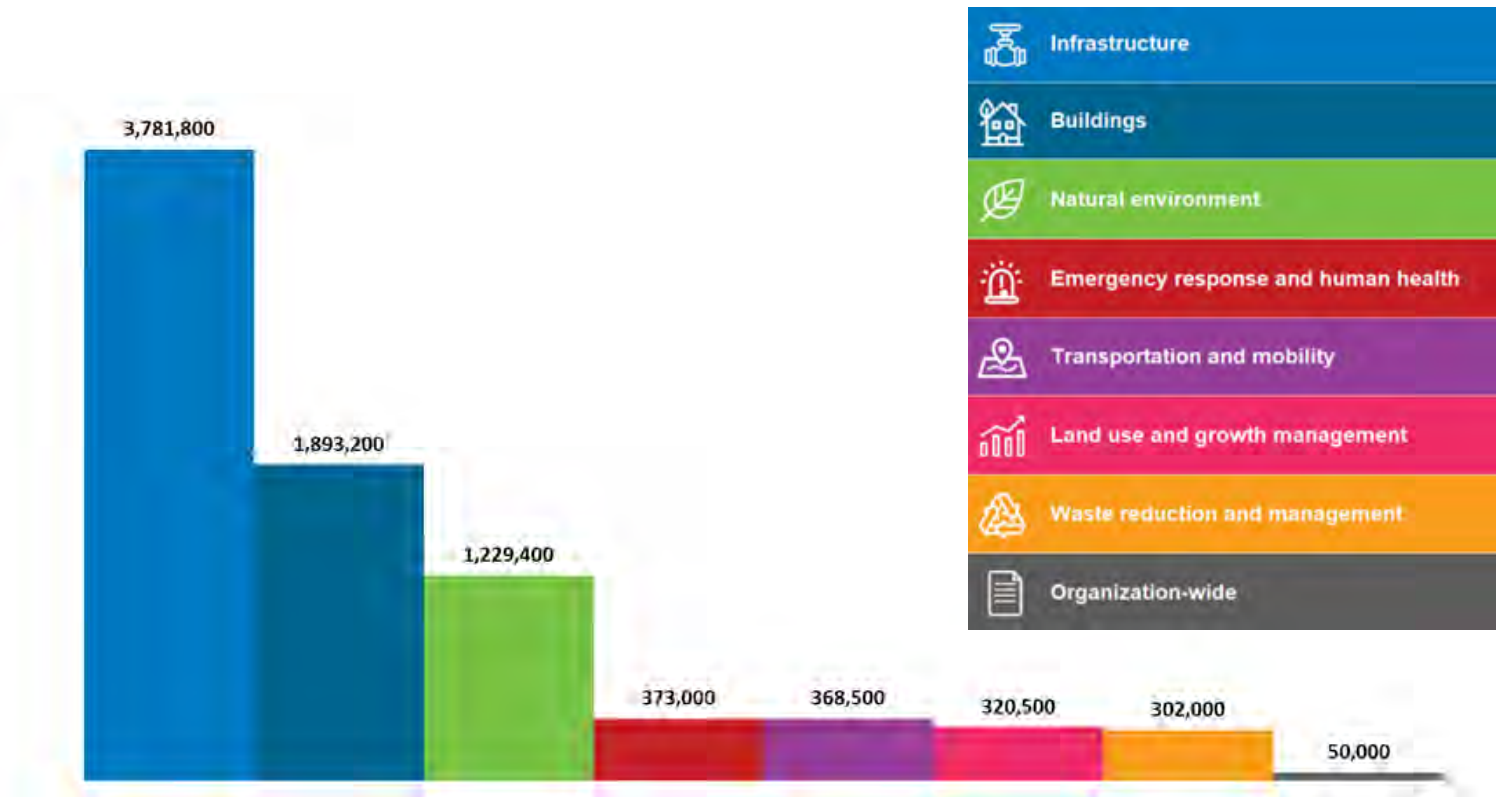
Top 10 Projects (by dollar)

Project ID	Project Name	Climate Action Plan	Priority	2024	Percentage of Total Projects
WT24009	Water Network Infrastructure Asset Renewal Program	Not Applicable	3. High	2,925,000	12%
EN24009	Major Road Network (MRN) Road Rehabilitation Program	Not Applicable	3. High	2,750,000	12%
DR24013	loco Road Corridor Reconstruction	Infrastructure	3. High	1,750,000	7%
SD24010	Sewer Capital Infrastructure Program (Linear and Non-Linear)	Not Applicable	3. High	1,320,000	6%
DR24009	Storm Drainage Improvements - Moody Centre	Infrastructure	3. High	1,147,000	5%
EN24006	Local Road Network (LRN) Road Reconstruction Program	Not Applicable	3. High	1,000,000	4%
FC24240	Recreation Complex - Gymnasium Air Conditioning (GHGR)	Buildings	3. High	800,000	3%
IS24020	Lifecycle Computer Replacement Program	Not Applicable	3. High	470,000	2%
FC24242	Recreation Complex - Skate Shop Renovation	Not Applicable	4. Medium	436,400	2%
FC24020	Civic Centre - Washroom Upgrades	Not Applicable	3. High	350,000	1%
Total - Top 10 Projects (by dollar)				\$ 12,948,400	55%

Port Moody Capital Plan

Climate Action Related Projects

Focus Area	2024	2025	2026	2027	2028
Buildings	1,893,200	856,000	1,102,000	2,363,000	4,769,000
Emergency Response & Human Health	373,000	13,700	103,700	158,700	5,000
Infrastructure	3,781,800	2,610,000	1,360,000	1,865,000	2,210,000
Land Use & Growth Management	320,500				
Natural Environment	1,229,400	1,750,700	1,086,500	385,500	375,500
Organization Wide	50,000				
Transportation & Mobility	368,500	1,112,000	1,860,000	1,678,700	1,386,000
Waste Reduction & Management	302,000	184,600	157,300	160,000	162,800
Total	8,318,400	6,527,000	5,669,500	6,610,900	8,908,300



	Project Name	Division	Priority	LP 2024	LP 2025	LP 2026	LP 2027	LP 2028
FC24037	Old Mill Boathouse - Condition Assessment	Facilities	4. Medium			50,000		
FC24038	HMCC - Condition Assessment	Facilities	3. High			50,000		
FC24065	Old Orchard Hall - Lighting Retrofit (GHGR)	Facilities	3. High			48,000		
FC24074	Old Mill Boathouse - HVAC Equipment Replacement (GHGR)	Facilities	3. High			117,000		
FC24079	Facilities - Envelope Condition Assessments	Facilities	3. High				100,000	
FC24105	Arts Centre - Condensing Units (GHGR)	Facilities	3. High			100,000		
FC24112	Public Safety Building - Emergency Generator	Facilities	3. High				500,000	
FC24121	Recreation Complex - Arena 1 Lobby Washrooms	Facilities	4. Medium				320,000	
FC24129	Glenayre Centre - Gas furnace replacement with ASHP (GHGR)	Facilities	4. Medium			43,000		
FC24130	Inlet Centre Firehall - Exterior assorted life cycle maintenance	Facilities	4. Medium			150,000		
FC24131	Inlet Centre Firehall - FLS systems component replacement	Facilities	3. High			30,000		
FC24132	Inlet Centre Firehall - DDC controls components	Facilities	4. Medium	35,000				
FC24160	Old Orchard Hall - HVAC Equipment Replacement - Heat Pump System(GHGR)	Facilities	4. Medium				30,000	250,000
FC24164	Public Safety Building - Install Direct Digital Control System (GHGR)	Facilities	4. Medium	220,000				
FC24196	Recreation Complex - Lighting Retrofit (GHGR)	Facilities	3. High			75,000		
FC24220	Rocky Point Pool - Boiler Replacement (GHGR)	Facilities	3. High	144,000				
FC24232	Arts Centre - Furnace and DHW Heaters replacement (GHGR)	Facilities	3. High			71,000		
FC24240	Recreation Complex - Gymnasium Air Conditioning (GHGR)	Facilities	3. High	800,000				
FC24246	Inlet Centre Firehall - Replace Building Heat Pump System	Facilities	3. High	50,000	450,000			
FC24249	Carpenters Shop - Building Energy Conservation Improvements (GHGR)	Facilities	3. High	150,000				
FC24251	Recreation Complex - Curling Rink Electrical Room Upgrade	Facilities	4. Medium				50,000	300,000
FC24256	Arts Centre - Lighting Retrofit (GHGR)	Facilities	3. High			10,000		
FC24257	Rocky Point Pool - CO2 Heat Pump for DHW (GHGR)	Facilities	3. High	70,000				
FC24258	Rocky Point Pool - Install Pool Covers (GHGR)	Facilities	3. High	125,000				
FC24259	Rocky Point Pool - Lighting Retrofit (GHGR)	Facilities	3. High			2,000		
FC24260	Recreation Complex - Arena 2 Dehumidification Electrification (GHGR)	Facilities	3. High				285,000	
FC24261	Recreation Complex - Ice Plant Heat Recovery (GHGR)	Facilities	3. High				250,000	4,025,000
FC24262	Recreation Complex - MUA-4 Heat Recovery (GHGR)	Facilities	3. High				125,000	
FC24263	Recreation Complex - Arena 1 & 2 Gas Fired Radiant Tube Heaters Replacement (GHGR)	Facilities	3. High					140,000
FC24264	Recreation Complex - Arena 1 and Curling Rink Lighting Retrofit (GHGR)	Facilities	3. High			75,000		
FC24265	Recreation Complex - Curling Rink Dehumidifier	Facilities	3. High	100,000				
FC24266	Civic Centre - Replace Gas-fired RTUs with ASHP RTU (GHGR)	Facilities	4. Medium					30,000
FC24268	Inlet Centre Firehall - Replace DHW Heater with Heat Pump (GHGR)	Facilities	4. Medium				35,000	
FC24270	Inlet Centre Firehall - Lighting Retrofit (GHGR)	Facilities	3. High			40,000		
FC24273	Glenayre Centre - Lighting Retrofit (GHGR)	Facilities	3. High			4,000		
FC24280	Civic Centre - Lighting Retrofit (GHGR)	Facilities	3. High			75,000		
FC24282	Fire Hall 2 - Replace gas fired RTU with ASHP RTU (GHGR)	Facilities	4. Medium					
FC24283	Fire Hall 2 - Replace DHW Heater with Heat Pump (GHGR)	Facilities	4. Medium			10,000		
FC24284	Fire Hall 2 - Install Electric Infrared Heaters for Apparatus (GHGR)	Facilities	4. Medium					
FC24285	Fire Hall 2 - Lighting Retrofit (GHGR)	Facilities	3. High			2,000		
FC24290	Heritage Mountain Community Centre - Lighting Retrofit (GHGR)	Facilities	3. High			12,000		
FC24291	Heritage Woods - Lighting Retrofit (GHGR)	Facilities	3. High			3,000		
FC24292	Heritage Woods - CO2 DHW Heat Pump (GHGR)	Facilities	3. High					24,000
FC24293	Old Fire Hall - Retrofit Furnace with Infrared Unit Heaters (GHGR)	Facilities	3. High	11,000				
FC24295	Kyle Centre - Lighting Retrofit (GHGR)	Facilities	3. High			2,000		
FC24296	Old Mill Boathouse - Lighting Retrofit (GHGR)	Facilities	3. High			27,000		
FC24297	Old Orchard Hall Caretaker Residence - Replace DHW Heater with Heat Pump (GHGR)	Facilities	3. High		20,000			
FC24299	Old Orchard Hall Caretaker Residence - Lighting Retrofit (GHGR)	Facilities	3. High			1,000		
FC24301	Old Orchard Hall - Replace DHW Heater with Heat Pump (GHGR)	Facilities	3. High		20,000			
FC24304	Public Safety Building - Replace Gas Fired Rooftop Unit with ASHP (GHGR)	Facilities	3. High	40,000				
FC24305	Public Safety Building - Replace Gas Fired Heat Reclaim Unit (GHGR)	Facilities	3. High				190,000	
FC24308	Public Safety Building - Lighting Retrofit (GHGR)	Facilities	3. High			65,000		
FC24309	Artist Studios - Replace DHW Heater with ASHP (GHGR)	Facilities	3. High				18,000	
FC24310	Artist Studios - Lighting Retrofit (GHGR)	Facilities	3. High			5,000		
FC24312	Rocky Point PSB - Lighting Retrofit (GHGR)	Facilities	3. High			23,000		
FC24314	Works Yard - Replace RTU with ASHP (GHGR)	Facilities	3. High	30,000	300,000			
FC24315	Works Yard - Replace DHW Heater with CO2 Heat Pump (GHGR)	Facilities	3. High		18,000			
FC24317	Works Yard - Install Direct Digital Control and integrate in Reliable Control Network (GHGR)	Facilities	4. Medium	30,000				
FC24319	Works Yard - Lighting Retrofit (GHGR)	Facilities	3. High			12,000		

	Project Name	Division	Priority	LP 2024	LP 2025	LP 2026	LP 2027	LP 2028
FC24320	Facilities - Lighting Retrofit Feasibility Study	Facilities	3. High		48,000			
PK24139	Conversion of Existing Field Lights to LED Lighting - Trasolini Field	Parks	3. High				200,000	
PK24140	Conversion of Existing Field Lights to LED Lighting - North Shore Community Park	Parks	3. High				260,000	
OA24005	Operations Center (WY) Space Planning and Review	Operations Admin	3. High	35,200				
PL24036	Building Benchmark BC	Policy Planning	2. Council	13,000				
PL24038	Engage Strata Councils and Large Building Management Companies	Policy Planning	2. Council	10,000				
PL24040	Mandatory Building Benchmarking and Mandatory Disclosure for Part 3 Buildings	Policy Planning	2. Council	30,000				
Total - Buildings				1,893,200	856,000	1,102,000	2,363,000	4,769,000

	Project Name	Division	Priority	LP 2024	LP 2025	LP 2026	LP 2027	LP 2028
CA24004	Emergency Social Services (ESS) Plan and Program Update	Community Services Admin	4. Medium	50,000				
PK24040	Cedarwood Park - Spray Park Replacement	Parks	4. Medium				145,000	
PK24043	Easthill Park - Water Park Replacement and Expansion	Parks	3. High	220,000				
PK24073	Easthill Park - Water Fountain	Parks	4. Medium			30,000		
PK24078	Chestnut Way Park - Water Fountain	Parks	4. Medium			30,000		
PK24099	Greenleaf Park - Water Fountain	Parks	4. Medium			30,000		
FD24012	Community Risk Reduction Program	Fire Rescue	4. Medium	12,000				
FD24014	Emergency Planning Coordinator	Fire Rescue	3. High	50,000				
PL24017	Community Education - Extreme Weather	Policy Planning	2. Council	5,000	5,000	5,000	5,000	5,000
PL24031	Cool It! Climate Leadership Workshops	Policy Planning	3. High	8,700	8,700	8,700	8,700	
PL24039	Create a Strategy for Weather-Responsive City Department Staffing and Equipment	Policy Planning	2. Council	27,300				
Total - Emergency Response & Human Health				373,000	13,700	103,700	158,700	5,000

	Project Name	Division	Priority	LP 2024	LP 2025	LP 2026	LP 2027	LP 2028
CA24002	Civic Complex Exterior Upgrades and Enhancement (Phase II)	Community Services Admin	4. Medium	175,000	400,000	100,000	100,000	
FC24056	Westhill Pool - Pool Water Drainage to Sanitary System	Facilities	3. High			50,000	100,000	800,000
FC24081	Glenayre Centre - Drain Tile Rebuild	Facilities	3. High				225,000	
FC24255	Works Yard - Electrical Chargers Infrastructure for vehicle fleet electrification (GHGR)	Facilities	3. High	90,000	900,000			
PK24093	Irrigation Replacement - (Lifecycle Replacement)	Parks	3. High	40,000	20,000	20,000	20,000	20,000
PK24121	Twin Creeks Park Pathway Resurfacing	Parks	5. Low					10,000
PK24142	SD43 Joint Use Future Project - Resurfacing and Improvements to Heritage Woods/North Shore	Parks	3. High	100,000				
PK24146	Rocky Point Park Detailed Design (subject to Rocky Point Park Master Plan and will be tailored)	Parks	2. Council		70,000			
PK24147	Town Centre Park - Inclusion of LED Lighting for Pickleball Courts	Parks	4. Medium	50,000				
EN24004	Above-Ground Infrastructure - Planning/Asset Management	Engineering	3. High	75,000	75,000	75,000	75,000	75,000
EN24032	Streetlight LED Replacement	Engineering	3. High	150,000				
OA24003	Work Control Technician	Operations Admin	3. High	91,800				
DR24004	Environmental Investigation & Response - Drainage Systems	Drainage	3. High	45,000	45,000	45,000	45,000	45,000
DR24009	Storm Drainage Improvements - Moody Centre	Drainage	3. High	1,147,000	1,100,000	1,070,000	1,300,000	1,260,000
DR24013	Loco Road Corridor Reconstruction	Drainage	3. High	1,750,000				
DR24016	Green Infrastructure Policy & Program Development	Drainage	4. Medium	50,000				
PL24033	Moody Centre Streetscape Standards	Policy Planning	4. Medium	18,000				
Total - Infrastructure				3,781,800	2,610,000	1,360,000	1,865,000	2,210,000

	Project Name	Division	Priority	LP 2024	LP 2025	LP 2026	LP 2027	LP 2028
PL24037	Update and Expand Rezoning Policies with a Climate Lens	Policy Planning	2. Council	8,000				
PL24041	Missing Middle Housing Policy	Policy Planning	3. High	170,000				
PL24042	Rental Retention and Renewal - Economic Analysis	Policy Planning	3. High	60,000				
PL24043	Enhance Family Friendly Units Policy and Develop Design Guidelines	Policy Planning	3. High	30,000				
PL24044	Evaluation of Affordable Home Ownership Programs	Policy Planning	4. Medium	40,000				
CD24015	Foreign Direct Investment Attraction	Community Development Admin	3. High	12,500				
Total - Land Use & Growth Management				320,500				

Natural Environment

	Project Name	Division	Priority	LP 2024	LP 2025	LP 2026	LP 2027	LP 2028
PK24006	Chafer Beetle/Invasive Pests Management Program - City Lands	Parks	4. Medium	7,500	7,500	7,500	7,500	7,500
PK24010	Horticulture Vegetation Replacement Program - City Lands	Parks	3. High	15,000	15,000	20,000	20,000	20,000
PK24012	Urban Forestry - Tree Removals/Mitigation for City Lands	Parks	3. High	75,000	80,000	85,000	90,000	95,000
PK24017	Parks/Green Infrastructure - Planning/Asset Management Program	Parks	4. Medium	45,000	45,000	45,000	45,000	45,000
PK24023	Urban Forestry - Tree Replacement Program	Parks	2. Council	20,000	20,000	20,000	25,000	25,000
PK24033	Bert Flinn Park Infrastructure Improvements	Parks	3. High	30,000				
PK24062	Street Tree Maintenance Program	Parks	4. Medium	36,000	41,000	41,000	46,000	46,000
PK24074	Chip Kerr Park Redevelopment	Parks	3. High		160,000			
PK24116	Shoreline Trail - Gravel Pathway Upgrades - OOP to RPP	Parks	3. High	45,000				
PK24117	Urban Forestry - Tree Planting Master Plan	Parks	3. High	35,000				
PK24118	Urban Forestry Student - Multi-year	Parks	3. High	17,000	17,500	18,000		
PK24119	Tree Planting Program - 2x Aux Staff	Parks	3. High	58,000	58,000	58,000		
PK24133	Alfred Howe Greenway Upgrades	Parks	3. High	25,000				
PK24134	FLEET - Purchase new F550 Hooklift Truck (Urban Forestry)	Parks	3. High		150,000			
PK24135	FLEET - PK101B - Buyout Lease for F150 Hybrid	Parks	3. High	35,000				
PK24136	FLEET - PK103 - Buyout Lease for F150 Hybrid	Parks	3. High	35,000				
PK24144	Old Orchard Park Detailed Design (subject to Old Orchard Master Plan approval)	Parks	3. High	70,000				
ES24001	Spill Management	Environmental Services	3. High	5,000	5,000	5,000	5,000	5,000
ES24002	Fish Passage and Habitat Enhancement	Environmental Services	3. High	12,000	12,000	12,000	12,000	12,000
ES24004	Targeted Knotweed Removal	Environmental Services	3. High	25,000	20,000	20,000	15,000	
ES24006	CLIMATE ACTION PLAN - Ecological Restoration and Enhancement Projects - Lower Suter Br	Environmental Services	4. Medium	200,000	450,000	100,000		
ES24012	CLIMATE ACTION PLAN - Ecological Restoration and Enhancement Projects	Environmental Services	4. Medium	45,000	45,000	45,000	45,000	45,000
ES24013	Wildlife and Environment Student Outreach Program	Environmental Services	4. Medium	38,000	38,000			
ES24014	CLIMATE ACTION PLAN - Bat Habitat Enhancement at Old Mill Pond	Environmental Services	5. Low	10,000	10,000			
ES24015	CLIMATE ACTION PLAN - Tidal Park Protection and Restoration	Environmental Services	3. High	175,000	400,000	450,000		
ES24018	CLIMATE ACTION PLAN: Develop and Update the Invasive Species Management Program	Environmental Services	2. Council	30,900	21,700			
ES24019	CLIMATE ACTION PLAN - Erosion and Sediment Control Audit	Environmental Services	4. Medium	15,000	15,000			
ES24020	CLIMATE ACTION PLAN - Natural Area Parks Protection in Wildfire Fuel Treatment Areas (with	Environmental Services	4. Medium	35,000	50,000	70,000		
ES24021	CLIMATE ACTION PLAN - Erosion and Revegetation Response	Environmental Services	4. Medium	15,000	15,000	15,000		
DR24008	Stream Water Quality Monitoring Program (AMF)	Drainage	3. High	75,000	75,000	75,000	75,000	75,000
Total - Natural Environment				1,229,400	1,750,700	1,086,500	385,500	375,500

Organization Wide

	Project Name	Division	Priority	LP 2024	LP 2025	LP 2026	LP 2027	LP 2028
ES24022	Contaminated Sites Policy and Procedures (with Engineering and Planning)	Environmental Services	4. Medium	50,000				
Total - Organization Wide				50,000				

	Project Name	Division	Priority	LP 2024	LP 2025	LP 2026	LP 2027	LP 2028
FC24204	Zamboni RS054 - Battery Replacement	Facilities	3. High		17,000			
FC24205	Zamboni RS059 - Battery Replacement	Facilities	3. High		17,000			
EN24048	City Walkways Assessment	Engineering	3. High	50,000				
FL24001	BL - Replace PL003 - 2016 Ford Focus Electric CX902L	Fleet	3. High	66,600				
FL24002	FD - Replace FR015 - 2006 Rainbow Trailer - 02952y	Fleet	3. High		14,700			
FL24004	FD - Replace FR014 - 09 Wells Cargo Trailer	Fleet	3. High			29,300		
FL24010	OP - Replace OP099L - 2011 Ingersol Lightsource Trailer	Fleet	3. High		36,800			
FL24011	OP - Replace OP99F - 2012 Atlas Copco Air Compressor Trailer 86431C	Fleet	3. High		28,400			
FL24015	OP - Replace OP040A - 2013 Flatbed (Flushing) Trailer	Fleet	3. High		18,900			
FL24016	OP - Replace OP056 - 2014 Cargo Express Trailer (Civil Construction)	Fleet	3. High		27,800			
FL24023	PK - Replace PK017 - 2008 Agri-Metal Tuff Vac Sweeper Attachment	Fleet	3. High		36,800			
FL24032	PK - Replace PKM001 - 2017 Kubota VS400 Premium Spreader	Fleet	3. High	5,500				
FL24034	PK - Replace PK069 - 17 F550 Dump	Fleet	3. High		183,900			
FL24037	OP - Replace OP074 - 17 Cat 430F2 Backhoe Loader	Fleet	3. High		289,300			
FL24038	PK - Replace PK072 - 17 F550 Super Cab Dump	Fleet	3. High		183,900			
FL24039	OP - Replace OP070 - 17 Ford F550 Crew Cab Dump	Fleet	3. High		189,100			
FL24042	OP - Replace OP104 - 2021 Big Tex Tandem Trailer	Fleet	3. High				12,100	
FL24046	OP - Replace OP034 - 2009 Trailtech Tilt Trailer	Fleet	3. High		26,300			
FL24047	OP - Replace OP059 - 16 F150 4x4 Super Cab	Fleet	3. High			91,500		
FL24048	OP - Replace OP060 - 16 Ford Transit 350 Van	Fleet	3. High			96,900		
FL24049	OP - Replace OP062 - 14 Clarke 5,000lbs Forklift	Fleet	3. High			43,100		
FL24050	OP - Replace OP068 - 16 Ford F150 Super Cab 4x4	Fleet	3. High			80,800		
FL24051	OP - Replace OP079 - 2018 Peterbilt Elgin Crosswind	Fleet	3. High			484,600		
FL24052	OP - Replace OP080 - 2018 Freightliner 108SD Dump	Fleet	3. High			457,700		
FL24053	OP - Replace OP100 - 2020 F550 Bucket Truck	Fleet	3. High			193,800		
FL24054	OP - Replace OP99M - 2013 Kohler Mobile Generator	Fleet	3. High			96,900		
FL24055	PK - Replace PK065A - 2016 Ford F150 Super Cab	Fleet	3. High			80,800		
FL24056	PK - Replace PK077 - 2018 Kubota 1100C	Fleet	3. High	56,400				
FL24057	PK - Replace PK084 - 2019 Ferris FB2000	Fleet	3. High		15,800			
FL24058	PK - Replace PKM002 - Redexim Overseeder	Fleet	3. High		26,300			
FL24060	FD - Replace FR019 - 11 Wells Cargo Trailer	Fleet	3. High			21,500		
FL24061	FD - Replace FR022 - 16 Ford F550 Hooklift	Fleet	3. High			183,100		
FL24062	FC - Replace FC063 - 17 Ford F150 Super Cab 4x4	Fleet	3. High				93,800	
FL24063	FC - Replace FC064 - 17 Ford Transit Van	Fleet	3. High				99,300	
FL24064	FC - Replace FC067 - 2017 Ford Transit Connect	Fleet	3. High				71,700	
FL24065	FD - Replace FR023 - 2017 Ford Explorer Interceptor	Fleet	3. High				88,300	
FL24067	PK - Replace PK078 - 2019 Redexim Level Spike 2200	Fleet	3. High				22,100	
FL24068	PK - Replace PK079 - 2019 Redexim Verti Groom 2000	Fleet	3. High				16,600	
FL24069	PK - Replace PK087 - 2021 John Deere 1575 Terrain Cut	Fleet	3. High				71,700	
FL24071	OP - Replace OP106 - 2021 John Deere W61R Mower	Fleet	3. High				16,600	
FL24072	OP - Replace OP091 - 2017 Ford F350 Super Cab	Fleet	3. High				99,300	
FL24073	OP - Replace OP073 - 17 Ford F150 Super CrewPU 4WD	Fleet	3. High				88,300	
FL24074	OP - Replace OP078 - 17 Ford F350 Super Cab 4x4	Fleet	3. High				99,300	
FL24075	OP - Replace OP086 - 2020 Freightliner 114SD VACTOR	Fleet	3. High				827,900	
FL24076	OP - Replace OP105 - 2021 John Deere 1575 Terrain Cut	Fleet	3. High				71,700	
FL24082	BL - Replace PL004 - 2018 Ford Transit Connect	Fleet	3. High					67,900
FL24083	CU - Replace CU001 - 07 Dodge Caravan	Fleet	3. High					73,500
FL24084	EN - Replace EN001 - 2018 Ford Escape	Fleet	3. High					56,600
FL24085	FC - Replace FC066 - 2018 Ford F150	Fleet	3. High					96,200
FL24086	OP - Replace OP066 - 16 Mercedes Sprinter 3500	Fleet	3. High					113,100
FL24087	OP - Replace OP067 - 16 Mercedes Sprinter 3500	Fleet	3. High					113,100
FL24088	OP - Replace OP069 - 16 Wachs Valve Exercising Trailer	Fleet	3. High					113,100
FL24089	OP - Replace OP081 - 2018 Ford Escape	Fleet	3. High					67,900
FL24090	OP - Replace OP082 - 17 Cat 914M Loader	Fleet	3. High					203,700
FL24091	OP - Replace OP99P - 2018 Ver-Mac Sign Trailer	Fleet	3. High					33,900
FL24092	OP - Replace OP071A - 2018 F150 Crew Cab	Fleet	3. High					79,200
FL24093	PK - Replace PK073 - 2018 Ford F150 Super Cab	Fleet	3. High					84,900
FL24094	PK - Replace PK074 - 2018 F150 Super Cab	Fleet	3. High					84,900
FL24095	PK - Replace PK076 - 2018 F150 Super Cab	Fleet	3. High					79,200

	Project Name	Division	Priority	LP 2024	LP 2025	LP 2026	LP 2027	LP 2028
FL24096	PK - Replace PK093 - 2022 Cormidi C13.85 Dumper	Fleet	3. High					33,900
OP24011	Works Yard Improvements - Truck Wash Mechanical Works	Operations	3. High	60,000				
SO24016	OP087 - Replace 2018 Ford F150 Super Cab	Solid Waste	3. High					84,900
FI24002	Pay Parking Strategy	Finance	2. Council	60,000				
BL24001	New vehicle: Building Officials and Community Development Department	Building, Bylaw & Licensing	4. Medium	70,000				
Total - Transportation & Mobility				368,500	1,112,000	1,860,000	1,678,700	1,386,000

Waste Reduction & Management

	Project Name	Division	Priority	LP 2024	LP 2025	LP 2026	LP 2027	LP 2028
CA24006	Zero Waste Plan Implementation	Community Services Admin	4. Medium	130,000	30,000			
SO24001	Solid Waste Coordinator Resource Materials and Outreach Tools	Solid Waste	3. High	8,500	8,500	8,500	8,500	8,500
SO24002	Cart Replacement Plan	Solid Waste	3. High	103,500	106,100	108,800	111,500	114,300
SO24003	Public Waste Receptacles	Solid Waste	3. High	30,000	10,000	10,000	10,000	10,000
SO24004	Centralized Recycling Day	Solid Waste	3. High	10,000	10,000	10,000	10,000	10,000
SO24015	Curbside Recycling Monitoring & Audits	Solid Waste	3. High	20,000	20,000	20,000	20,000	20,000
Total - Waste Reduction & Management				302,000	184,600	157,300	160,000	162,800

2024 - 2028 Capital Projects

City Administration

Division	Total Project Count	2024	2025	2026	2027	2028
City Manager	1	125,000	125,000	125,000	150,000	125,000
Total	1	125,000	125,000	125,000	150,000	125,000

City Manager Projects

			LP 2024	LP 2025	LP 2026	LP 2027	LP 2028	Mid Range
1		Project Name						
	CM24001	Council Strategic Plan Goals	3. High	125,000	125,000	125,000	150,000	125,000
	Total - Project Costs		125,000	125,000	125,000	150,000	125,000	

2024 - 2028 Capital Projects

Community Development

Division	Total Project Count	2024	2025	2026	2027	2028
Building, Bylaw & Licensing	1	70,000				
Community Development Admin	5	130,500				
Policy Planning	12	420,000	13,700	13,700	13,700	5,000
Total	18	620,500	13,700	13,700	13,700	5,000

Building, Bylaw & Licensing Projects

			LP 2024	LP 2025	LP 2026	LP 2027	LP 2028	Mid Range
1		Project Name						
	BL24001	New vehicle: Building Officials and Community Development Department	4. Medium	70,000				
	Total - Project Costs		70,000					

		Project Name	Priority		LP 2024	LP 2025	LP 2026	LP 2027	LP 2028	Mid Range
1	CD24011	Economic Impact Study of Port Moody Arts Centre	3. High		10,000					
2	CD24013	Establishing EDMP baseline & ILS updates	3. High		18,000					
3	CD24014	Promotional Package for Urban Industrial Investment	3. High		5,000					
4	CD24015	Foreign Direct Investment Attraction	3. High		12,500					
5	CD24016	Development Approval Procedures and Process Review - Implementation Phase	3. High		85,000					
Total - Project Costs					130,500					

Policy Planning Projects

		Project Name	Priority		LP 2024	LP 2025	LP 2026	LP 2027	LP 2028	Mid Range
1	PL24017	Community Education - Extreme Weather	2. Council		5,000	5,000	5,000	5,000	5,000	
2	PL24031	Cool It! Climate Leadership Workshops	3. High		8,700	8,700	8,700	8,700		
3	PL24033	Moody Centre Streetscape Standards	4. Medium		18,000					
4	PL24036	Building Benchmark BC	2. Council		13,000					
5	PL24037	Update and Expand Rezoning Policies with a Climate Lens	2. Council		8,000					
6	PL24038	Engage Strata Councils and Large Building Management Companies	2. Council		10,000					
7	PL24039	Create a Strategy for Weather-Responsive City Department Staffing and Equipment	2. Council		27,300					
8	PL24040	Mandatory Building Benchmarking and Mandatory Disclosure for Part 3 Buildings	2. Council		30,000					
9	PL24041	Missing Middle Housing Policy	3. High		170,000					
10	PL24042	Rental Retention and Renewal - Economic Analysis	3. High		60,000					
11	PL24043	Enhance Family Friendly Units Policy and Develop Design Guidelines	3. High		30,000					
12	PL24044	Evaluation of Affordable Home Ownership Programs	4. Medium		40,000					
Total - Project Costs					420,000	13,700	13,700	13,700	5,000	

2024 - 2028 Capital Projects

Community Services

Division	Total Project Count	2024	2025	2026	2027	2028
Community Services Admin	3	355,000	430,000	100,000	100,000	
Cultural Services	25	67,000	265,500	33,000	70,000	62,500
Environmental Services	14	725,900	1,121,700	717,000	77,000	62,000
Facilities	104	3,940,500	3,255,800	2,350,000	2,713,300	6,354,300
Parks	61	1,740,500	1,114,000	1,549,500	1,138,500	423,500
Recreation	6	43,500	274,000	250,000		
Total	213	6,872,400	6,461,000	4,999,500	4,098,800	6,902,300

Community Services Admin Projects

		Project Name	Priority		LP 2024	LP 2025	LP 2026	LP 2027	LP 2028	Mid Range
1	CA24002	Civic Complex Exterior Upgrades and Enhancement (Phase II)	4. Medium		175,000	400,000	100,000	100,000		
2	CA24004	Emergency Social Services (ESS) Plan and Program Update	4. Medium		50,000					
3	CA24006	Zero Waste Plan Implementation	4. Medium		130,000	30,000				
Total - Project Costs					355,000	430,000	100,000	100,000		

Cultural Services Projects

		Project Name	Priority		LP 2024	LP 2025	LP 2026	LP 2027	LP 2028	Mid Range
1	CU24002	Bistro Fridges - Bar and Commercial Catering	4. Medium			9,000				
2	CU24005	Film Projector Replacement	4. Medium			48,000				
3	CU24006	Galleria Event Tables (6') and Benches	4. Medium			10,500				
4	CU24009	Council Microphone System	3. High			25,000				
5	CU24012	Theatre Seating and Drapery Cleaning (with application of fire retardant)	3. High		10,000					
6	CU24013	Replacement of Galleria Sound System	3. High			15,000				
7	CU24014	Tricaster - Council streaming controller	3. High		30,000					
8	CU24018	Inlet Theatre Stage Repairs	4. Medium				7,500			7,500
9	CU24019	Replacement of Assisted Listening System	4. Medium			6,000				
10	CU24020	Film Screen Replacement	4. Medium			15,000				
11	CU24021	Replacement of Exterior Brovold Room Lighting Fixtures	4. Medium			6,000				
12	CU24023	Theatre Drape Replacement	4. Medium					30,000		
13	CU24025	Inlet Theatre Audio Console Replacement	4. Medium				7,500			
14	CU24026	Amplifier Replacement	4. Medium			17,500				
15	CU24027	Wireless Microphone Replacement	4. Medium				8,000			
16	CU24028	Inlet Theatre Ceiling Tile Replacement	4. Medium			100,000				
17	CU24029	Inlet Theatre Carpet Replacement	4. Medium			13,500				
18	CU24031	Lifecycle Replacement of Two Council Projectors	3. High					30,000		
19	CU24032	Lifecycle Replacement Intelligent Lights in Theatre (x2)	4. Medium					10,000		
20	CU24033	Inaugural Council	2. Council				10,000			
21	CU24036	Inlet Theatre Patch Bay and Audio Snakes Lifecycle Replacement	3. High		10,000					
22	CU24037	Inlet Theatre Fresnel Replacement	3. High						35,000	
23	CU24038	Inlet Theatre Communications Equipment Lifecycle Replacement	3. High						7,500	
24	CU24039	Inlet Theatre Speaker Lifecycle Replacement	3. High						20,000	
25	CU24040	Newport Digital Sign Improvements	4. Medium		17,000					
Total - Project Costs					67,000	265,500	33,000	70,000	62,500	7,500

Environmental Services Projects

		Project Name	Priority		LP 2024	LP 2025	LP 2026	LP 2027	LP 2028	Mid Range
1	ES24001	Spill Management	3. High		5,000	5,000	5,000	5,000	5,000	
2	ES24002	Fish Passage and Habitat Enhancement	3. High		12,000	12,000	12,000	12,000	12,000	
3	ES24004	Targeted Knotweed Removal	3. High		25,000	20,000	20,000	15,000		
4	ES24006	CLIMATE ACTION PLAN - Ecological Restoration and Enhancement Projects - Lower Suter Brool	4. Medium		200,000	450,000	100,000			
5	ES24012	CLIMATE ACTION PLAN - Ecological Restoration and Enhancement Projects	4. Medium		45,000	45,000	45,000	45,000	45,000	
6	ES24013	Wildlife and Environment Student Outreach Program	4. Medium		38,000	38,000				
7	ES24014	CLIMATE ACTION PLAN - Bat Habitat Enhancement at Old Mill Pond	5. Low		10,000	10,000				
8	ES24015	CLIMATE ACTION PLAN - Tidal Park Protection and Restoration	3. High		175,000	400,000	450,000			
9	ES24016	Shoreline Trail Interpretive Signage (with Parks)	4. Medium		70,000	40,000				
10	ES24018	CLIMATE ACTION PLAN: Develop and Update the Invasive Species Management Program	2. Council		30,900	21,700				
11	ES24019	CLIMATE ACTION PLAN - Erosion and Sediment Control Audit	4. Medium		15,000	15,000				
12	ES24020	CLIMATE ACTION PLAN - Natural Area Parks Protection in Wildfire Fuel Treatment Areas (with PI	4. Medium		35,000	50,000	70,000			
13	ES24021	CLIMATE ACTION PLAN - Erosion and Revegetation Response	4. Medium		15,000	15,000	15,000			
14	ES24022	Contaminated Sites Policy and Procedures (with Engineering and Planning)	4. Medium		50,000					
Total - Project Costs					725,900	1,121,700	717,000	77,000	62,000	

Facilities Projects

		Project Name	Priority		LP 2024	LP 2025	LP 2026	LP 2027	LP 2028	Mid Range
1	FC24003	Inlet Centre Firehall - Interior painting	4. Medium		50,000					
2	FC24004	Arts Centre - Washroom Upgrades	4. Medium					50,000		
3	FC24007	Civic Centre - Emergency Generator Replacement	3. High						500,000	
4	FC24010	Recreation Complex - Main Entrance Concrete Repairs	4. Medium				100,000			
5	FC24012	Fire Hall 2 - Interior painting	4. Medium		10,000					
6	FC24018	Facilities - Parking Lot Line Repainting	4. Medium		10,000	10,000	10,000	10,000	10,000	50,000
7	FC24020	Civic Centre - Washroom Upgrades	3. High		350,000					
8	FC24028	Recreation Complex - Gymnasium Floor	4. Medium				10,000	100,000		
9	FC24037	Old Mill Boathouse - Condition Assessment	4. Medium				50,000			
10	FC24038	HMCC - Condition Assessment	3. High				50,000			
11	FC24051	Old Mill Boathouse - Fire Alarm and Sprinkler Systems Replacement	3. High				60,000			
12	FC24056	Westhill Pool - Pool Water Drainage to Sanitary System	3. High				50,000	100,000	800,000	
13	FC24058	Facilities - Unplanned Emergency Capital Repairs	3. High		150,000	150,000	150,000	150,000	150,000	450,000
14	FC24065	Old Orchard Hall - Lighting Retrofit (GHGR)	3. High				48,000			
15	FC24067	Public Safety Building - Painting	4. Medium			40,000	40,000	40,000		
16	FC24074	Old Mill Boathouse - HVAC Equipment Replacement (GHGR)	3. High				117,000			
17	FC24079	Facilities - Envelope Condition Assessments	3. High					100,000		
18	FC24081	Glenayre Centre - Drain Tile Rebuild	3. High					225,000		
19	FC24105	Arts Centre - Condensing Units (GHGR)	3. High				100,000			
20	FC24112	Public Safety Building - Emergency Generator	3. High					500,000		
21	FC24121	Recreation Complex - Arena 1 Lobby Washrooms	4. Medium					320,000		
22	FC24129	Glenayre Centre - Gas furnace replacement with ASHP (GHGR)	4. Medium				43,000			
23	FC24130	Inlet Centre Firehall - Exterior assorted life cycle maintenance	4. Medium				150,000			
24	FC24131	Inlet Centre Firehall - FLS systems component replacement	3. High				30,000			
25	FC24132	Inlet Centre Firehall - DDC controls components	4. Medium		35,000					
26	FC24135	Works Yard - Security Camera System	4. Medium		50,000					
27	FC24136	Arts Centre - Interior Painting	4. Medium						40,000	
28	FC24137	Civic Centre - Carpet Replacement	3. High		130,000	260,000				
29	FC24141	Civic Centre - Sumps and Pump Controls	3. High			85,000				
30	FC24142	Facilities - Guard Rail Inspection	3. High			60,000				
31	FC24143	Facilities - Hazardous Materials Inventory and Labelling in all Buildings	3. High		50,000	50,000				
32	FC24154	Kyle Centre - Parking Lot Repaving	3. High		61,000					
33	FC24160	Old Orchard Hall - HVAC Equipment Replacement - Heat Pump System(GHGR)	4. Medium					30,000	250,000	
34	FC24164	Public Safety Building - Install Direct Digital Control System (GHGR)	4. Medium		220,000					
35	FC24170	Recreation Complex - Parking Lot Repairs and Repaving	4. Medium				350,000			
36	FC24172	Recreation Complex - Security Camera Improvements	4. Medium		20,000	200,000				
37	FC24196	Recreation Complex - Lighting Retrofit (GHGR)	3. High				75,000			
38	FC24197	Civic Centre - Exterior Paver Ongoing Repairs	3. High		25,000	25,000	25,000	25,000	25,000	50,000
39	FC24204	Zamboni RS054 - Battery Replacement	3. High			17,000				
40	FC24205	Zamboni RS059 - Battery Replacement	3. High			17,000				
41	FC24217	Recreation Complex - Arena 1 Dressing Rooms	3. High			250,000	241,000			
42	FC24218	Works Yard - Building Envelope Replacement	3. High		258,000					
43	FC24219	Facilities - Security Upgrades	3. High		60,000	60,000	60,000			
44	FC24220	Rocky Point Pool - Boiler Replacement (GHGR)	3. High		144,000					
45	FC24226	Holiday Lighting	4. Medium		41,100	45,800	52,000	60,300	60,300	180,900
46	FC24232	Arts Centre - Furnace and DHW Heaters replacement (GHGR)	3. High				71,000			
47	FC24240	Recreation Complex - Gymnasium Air Conditioning (GHGR)	3. High		800,000					
48	FC24241	Facilities - Accessibility Improvements	3. High		100,000	100,000	100,000	50,000		
49	FC24242	Recreation Complex - Skate Shop Renovation	4. Medium		436,400					
50	FC24243	Public Safety Building - Adding Access Door from Parking	3. High		85,000					
51	FC24246	Inlet Centre Firehall - Replace Building Heat Pump System	3. High		50,000	450,000				
52	FC24247	Carpenters Shop - New Table Saw	4. Medium		15,000					
53	FC24248	Carpenters Shop - Plumbing Pipe Inspection Camera	4. Medium		15,000					

54	FC24249	Carpenters Shop - Building Energy Conservation Improvements (GHGR)	3. High		150,000					
55	FC24251	Recreation Complex - Curling Rink Electrical Room Upgrade	4. Medium					50,000	300,000	
56	FC24252	Westhill Pool - Security Camera System	3. High		25,000					
57	FC24253	Heritage Mountain Community Centre - Security Camera System	3. High		25,000					
58	FC24254	Old Orchard Hall - Security Camera System	3. High		15,000					
59	FC24255	Works Yard - Electrical Chargers Infrastructure for vehicle fleet electrification (GHGR)	3. High		90,000	900,000				
60	FC24256	Arts Centre - Lighting Retrofit (GHGR)	3. High				10,000			
61	FC24257	Rocky Point Pool - CO2 Heat Pump for DHW (GHGR)	3. High		70,000					
62	FC24258	Rocky Point Pool - Install Pool Covers (GHGR)	3. High		125,000					
63	FC24259	Rocky Point Pool - Lighting Retrofit (GHGR)	3. High				2,000			
64	FC24260	Recreation Complex - Arena 2 Dehumidification Electrification (GHGR)	3. High					285,000		
65	FC24261	Recreation Complex - Ice Plant Heat Recovery (GHGR)	3. High					250,000	4,025,000	
66	FC24262	Recreation Complex - MUA-4 Heat Recovery (GHGR)	3. High					125,000		
67	FC24263	Recreation Complex - Arena 1 & 2 Gas Fired Radiant Tube Heaters Replacement (GHGR)	3. High						140,000	
68	FC24264	Recreation Complex - Arena 1 and Curling Rink Lighting Retrofit (GHGR)	3. High				75,000			
69	FC24265	Recreation Complex - Curling Rink Dehumidifier	3. High		100,000					
70	FC24266	Civic Centre - Replace Gas-fired RTUs with ASHP RTU (GHGR)	4. Medium						30,000	220,000
71	FC24268	Inlet Centre Firehall - Replace DHW Heater with Heat Pump (GHGR)	4. Medium					35,000		
72	FC24270	Inlet Centre Firehall - Lighting Retrofit (GHGR)	3. High				40,000			
73	FC24273	Glenayre Centre - Lighting Retrofit (GHGR)	3. High				4,000			
74	FC24275	Inlet Centre Firehall - CCTV Replacement	3. High		15,000	50,000				
75	FC24276	Inlet Centre Firehall - Extricating Training Pad	3. High		10,000	30,000				
76	FC24280	Civic Centre - Lighting Retrofit (GHGR)	3. High				75,000			
77	FC24282	Fire Hall 2 - Replace gas fired RTU with ASHP RTU (GHGR)	4. Medium							80,000
78	FC24283	Fire Hall 2 - Replace DHW Heater with Heat Pump (GHGR)	4. Medium				10,000			
79	FC24284	Fire Hall 2 - Install Electric Infrared Heaters for Apparatus (GHGR)	4. Medium							44,000
80	FC24285	Fire Hall 2 - Lighting Retrofit (GHGR)	3. High				2,000			
81	FC24286	Facilities - Floor Auto-Scrubber	3. High		12,000					
82	FC24287	Recreation Complex - Floor Auto-Scrubber	3. High		15,000					
83	FC24290	Heritage Mountain Community Centre - Lighting Retrofit (GHGR)	3. High				12,000			
84	FC24291	Heritage Woods - Lighting Retrofit (GHGR)	3. High				3,000			
85	FC24292	Heritage Woods - CO2 DHW Heat Pump (GHGR)	3. High						24,000	
86	FC24293	Old Fire Hall - Retrofit Furnace with Infrared Unit Heaters (GHGR)	3. High		11,000					
87	FC24295	Kyle Centre - Lighting Retrofit (GHGR)	3. High				2,000			
88	FC24296	Old Mill Boathouse - Lighting Retrofit (GHGR)	3. High				27,000			
89	FC24297	Old Orchard Hall Caretaker Residence - Replace DHW Heater with Heat Pump (GHGR)	3. High			20,000				
90	FC24299	Old Orchard Hall Caretaker Residence - Lighting Retrofit (GHGR)	3. High				1,000			
91	FC24301	Old Orchard Hall - Replace DHW Heater with Heat Pump (GHGR)	3. High			20,000				
92	FC24304	Public Safety Building - Replace Gas Fired Rooftop Unit with ASHP (GHGR)	3. High		40,000					
93	FC24305	Public Safety Building - Replace Gas Fired Heat Reclaim Unit (GHGR)	3. High					190,000		
94	FC24308	Public Safety Building - Lighting Retrofit (GHGR)	3. High				65,000			
95	FC24309	Artist Studios - Replace DHW Heater with ASHP (GHGR)	3. High					18,000		
96	FC24310	Artist Studios - Lighting Retrofit (GHGR)	3. High				5,000			
97	FC24312	Rocky Point PSB - Lighting Retrofit (GHGR)	3. High				23,000			
98	FC24314	Works Yard - Replace RTU with ASHP (GHGR)	3. High		30,000	300,000				
99	FC24315	Works Yard - Replace DHW Heater with CO2 Heat Pump (GHGR)	3. High			18,000				
100	FC24317	Works Yard - Install Direct Digital Control and integrate in Reliable Control Network (GHGR)	4. Medium		30,000					
101	FC24319	Works Yard - Lighting Retrofit (GHGR)	3. High				12,000			
102	FC24320	Facilities - Lighting Retrofit Feasibility Study	3. High			48,000				
103	FC24321	Public Safety Building - Building Envelope Assessment	3. High			50,000				
104	FC24322	Old Orchard Hall - Floor Auto-Scrubber	3. High		12,000					
Total - Project Costs					3,940,500	3,255,800	2,350,000	2,713,300	6,354,300	1,074,900

Parks Projects

		Project Name	Priority		LP 2024	LP 2025	LP 2026	LP 2027	LP 2028	Mid Range
1	PK24002	Flavelle Park - Lifecycle Maintenance Wooden Deck (Lifecycle Asset Management)	3. High		55,000					
2	PK24004	Playground Equipment Repair	4. Medium		20,000	20,000	20,000	20,000	25,000	
3	PK24006	Chafer Beetle/Invasive Pests Management Program - City Lands	4. Medium		7,500	7,500	7,500	7,500	7,500	
4	PK24008	Rocky Point Park - Picnic Shelter Rehabilitation	4. Medium					75,000		
5	PK24010	Horticulture Vegetation Replacement Program - City Lands	3. High		15,000	15,000	20,000	20,000	20,000	
6	PK24012	Urban Forestry - Tree Removals/Mitigation for City Lands	3. High		75,000	80,000	85,000	90,000	95,000	
7	PK24014	Goose Management Program	4. Medium		10,000	10,000	10,000	10,000	10,000	
8	PK24016	Heritage Mountain Grass Sportsfield Rehabilitation (Lifecycle Asset Management)	3. High				730,000			
9	PK24017	Parks/Green Infrastructure - Planning/Asset Management Program	4. Medium		45,000	45,000	45,000	45,000	45,000	
10	PK24023	Urban Forestry - Tree Replacement Program	2. Council		20,000	20,000	20,000	25,000	25,000	
11	PK24030	Fencing - Repair/Replacement of Fencing (Lifecycle Asset Management)	3. High		15,000	20,000	20,000	20,000	20,000	
12	PK24032	Annual Repairs for Pathways in Parks (Lifecycle Replacement)	3. High		20,000	20,000	25,000	25,000	25,000	
13	PK24033	Bert Flinn Park Infrastructure Improvements	3. High		30,000					
14	PK24038	Playground Rehabilitation - Art Wilkinson Playground (Lifecycle Replacement and Expansion)	3. High			250,000				
15	PK24040	Cedarwood Park - Spray Park Replacement	4. Medium					145,000		
16	PK24043	Easthill Park - Water Park Replacement and Expansion	3. High		220,000					
17	PK24053	Dog Management Strategy - Additional Scope	3. High		30,000					
18	PK24062	Street Tree Maintenance Program	4. Medium		36,000	41,000	41,000	46,000	46,000	
19	PK24066	Greenleaf Park Sports Court - Fencing Replacement	4. Medium		40,000					
20	PK24073	Easthill Park - Water Fountain	4. Medium				30,000			
21	PK24074	Chip Kerr Park Redevelopment	3. High			160,000				
22	PK24078	Chestnut Way Park - Water Fountain	4. Medium				30,000			
23	PK24091	Art Wilkinson - Tennis Court Surfacing	5. Low		27,000					
24	PK24092	Klahanie Greenway Bench Replacement	5. Low		20,000					
25	PK24093	Irrigation Replacement - (Lifecycle Replacement)	3. High		40,000	20,000	20,000	20,000	20,000	
26	PK24099	Greenleaf Park - Water Fountain	4. Medium				30,000			
27	PK24102	Flavelle Park Playground Replacement	4. Medium				95,000			
28	PK24103	Twin Creeks - Natural Playground	5. Low				65,000			
29	PK24104	Foxwood Park - Sports Court Resurfacing	4. Medium		30,000					
30	PK24109	Greenleaf Park - Playground Upgrade	4. Medium						75,000	
31	PK24112	Art Wilkinson - Tennis / Sport Court Fencing Replacement	3. High		75,000					
32	PK24113	Water Fountain Replacements and New Upgrades	3. High		155,000					
33	PK24116	Shoreline Trail - Gravel Pathway Upgrades - OOP to RPP	3. High		45,000					
34	PK24117	Urban Forestry - Tree Planting Master Plan	3. High		35,000					
35	PK24118	Urban Forestry Student - Multi-year	3. High		17,000	17,500	18,000			
36	PK24119	Tree Planting Program - 2x Aux Staff	3. High		58,000	58,000	58,000			
37	PK24121	Twin Creeks Park Pathway Resurfacing	5. Low						10,000	
38	PK24122	North Shore Community Park - Tennis Court Resurfacing and Line Painting	4. Medium				35,000			
39	PK24123	Greenleaf Park Water Spray Feature Upgrade	4. Medium				10,000			
40	PK24124	Heritage Mountain Park - Playground Upgrade	4. Medium					130,000		
41	PK24125	Heritage Mountain Park - Wood Stairs at Field Replacement	3. High			25,000				
42	PK24126	North Shore Community Park - Staircase and Pathway Construction	3. High			50,000				
43	PK24128	Westhill Park - Capital Repairs - Additional Ping Pong Table / Picnic Tables	4. Medium				25,000			
44	PK24129	Aspenwood Park - Staircase Replacement Trail to Field	4. Medium				40,000			
45	PK24130	Aspenwood Park - Allen Block Retaining Wall Condition Assessment and Repairs	4. Medium				15,000			
46	PK24131	Foxwood Park - Playground Update and Surfacing	4. Medium				55,000			
47	PK24132	Town Centre Park - Children Climbing Wall at Front of Recreation Centre	5. Low		30,000					
48	PK24133	Alfred Howe Greenway Upgrades	3. High		25,000					
49	PK24134	FLEET - Purchase new F550 Hooklift Truck (Urban Forestry)	3. High			150,000				
50	PK24135	FLEET - PK101B - Buyout Lease for F150 Hybrid	3. High		35,000					
51	PK24136	FLEET - PK103 - Buyout Lease for F150 Hybrid	3. High		35,000					
52	PK24137	Flavelle Park - Basketball/Sports Court Upgrade	4. Medium		55,000					
53	PK24138	Town Centre Park - Outdoor Fitness Equipment	3. High			35,000				

54	PK24139	Conversion of Existing Field Lights to LED Lighting - Trasolini Field	3. High				200,000		
55	PK24140	Conversion of Existing Field Lights to LED Lighting - North Shore Community Park	3. High				260,000		
56	PK24141	SD43 Joint Use Future Project - Port Moody Senior Rebuild Basketball and Sports Court	3. High	160,000					
57	PK24142	SD43 Joint Use Future Project - Resurfacing and Improvements to Heritage Woods/North Shore	3. High	100,000					
58	PK24143	Basketball Backboards and Hoops (Extendible) for Westhill Sports Box	3. High	40,000					
59	PK24144	Old Orchard Park Detailed Design (subject to Old Orchard Master Plan approval)	3. High	70,000					
60	PK24146	Rocky Point Park Detailed Design (subject to Rocky Point Park Master Plan and will be tailored to	2. Council		70,000				
61	PK24147	Town Centre Park - Inclusion of LED Lighting for Pickleball Courts	4. Medium	50,000					
Total - Project Costs				1,740,500	1,114,000	1,549,500	1,138,500	423,500	

Recreation Projects

		Project Name	Priority	LP 2024	LP 2025	LP 2026	LP 2027	LP 2028	Mid Range
1	RS24001	Recreation Complex Spin Bike Replacement	3. High		90,000				
2	RS24002	SelectORIZED Weight Room Equipment Replacement	3. High		160,000				
3	RS24003	Cardio Weight Room Equipment Replacement	3. High			250,000			
4	RS24005	Sound System Replacement for Aerobics Studio, Spin Studio, Wellness Room and Kyle Centre	3. High	35,000					
5	RS24006	Industrial Fans for Arenas	3. High	8,500					
6	RS24007	Skate Sharpener Replacement	3. High		24,000				
Total - Project Costs				43,500	274,000	250,000			

2024 - 2028 Capital Projects

Corporate Services

Division	Total Project Count	2024	2025	2026	2027	2028
Communications and Engagement	1	10,000				
Total	1	10,000				

Communications and Engagement Projects

			LP 2024	LP 2025	LP 2026	LP 2027	LP 2028	Mid Range
1		Project Name						
	CO24001	Internal Communication Strategy	3. High					
	Total - Project Costs		10,000					

2024 - 2028 Capital Projects

Engineering & Operations

Division	Total Project Count	2024	2025	2026	2027	2028
Engineering	28	5,342,000	2,535,000	1,665,000	4,165,000	1,615,000
Fleet	61	223,500	1,078,000	1,860,000	1,689,700	1,301,100
Operations	1	60,000				
Operations Admin	3	134,500	7,500	7,500	7,500	7,500
Total	93	5,760,000	3,620,500	3,532,500	5,862,200	2,923,600

Engineering Projects

		Project Name	Priority		LP 2024	LP 2025	LP 2026	LP 2027	LP 2028	Mid Range
1	EN24001	Traffic Signal Asset Management Program	3. High		150,000	150,000	150,000	150,000	150,000	
2	EN24003	Transit Infrastructure - Bus Stop Accessibility Improvements	3. High		30,000	30,000	30,000	30,000	30,000	
3	EN24004	Above-Ground Infrastructure - Planning/Asset Management	3. High		75,000	75,000	75,000	75,000	75,000	
4	EN24005	Engineering Project Management and Development Resource	3. High		120,000	120,000	120,000	120,000	120,000	
5	EN24006	Local Road Network (LRN) Road Reconstruction Program	3. High		1,000,000	750,000	750,000	750,000	750,000	
6	EN24007	Traffic Safety Initiatives	3. High		50,000	50,000	50,000	50,000	50,000	
7	EN24008	Bridge & Overpass Structures - Monitoring, Scoping, Assessment & Minor Repairs	3. High		50,000	50,000	50,000	50,000	50,000	
8	EN24009	Major Road Network (MRN) Road Rehabilitation Program	3. High		2,750,000	50,000	50,000	50,000	50,000	
9	EN24013	Electrical & Communications Infrastructure Improvements	3. High		30,000	30,000	30,000	30,000	30,000	
10	EN24015	Streetlight Improvement Program	3. High			50,000		50,000		
11	EN24016	Bridge and Major Structures Inventory Inspection	3. High		100,000					
12	EN24021	School Traffic Safety Initiative	3. High		50,000	50,000	50,000			
13	EN24025	Traffic Signal New Infrastructure	3. High		50,000	50,000	50,000	50,000	50,000	
14	EN24026	Development Cost Charges (DCC) Program Update	3. High		85,000					
15	EN24031	Neighbourhood Traffic Calming Program	3. High		60,000	60,000	60,000	60,000	60,000	
16	EN24032	Streetlight LED Replacement	3. High		150,000					
17	EN24033	Barnet Highway CP Rail Overpass Deck Rehabilitation	4. Medium					2,500,000		
18	EN24037	Pedestrian Walkways/Accessibility Capital Rehabilitation Program	3. High		100,000	100,000	100,000	100,000	100,000	
19	EN24042	Pavement Policy	4. Medium		30,000					
20	EN24043	Traffic Safety Speed Humps Program	3. High		40,000	40,000	40,000	40,000	40,000	
21	EN24044	Moray Street Traffic Calming	3. High		75,000	720,000				
22	EN24046	Prince & Union Boulevard Upgrade	4. Medium			100,000				
23	EN24047	Barnet Highway St Johns to View St Traffic Functional Study	4. Medium		50,000					
24	EN24048	City Walkways Assessment	3. High		50,000					
25	EN24051	Barnet Hwy/View Street Fence Replacement	3. High		37,000					
26	EN24052	Panorama Drive Active School Transportation/Travel Planning Improvement	3. High		150,000					
27	EN24053	Engineering & Operations Infrastructure Asset Life Cycle Program	3. High		30,000	30,000	30,000	30,000	30,000	
28	EN24054	Engineering & Operations Work Process / Work Control Program	3. High		30,000	30,000	30,000	30,000	30,000	
Total - Project Costs					5,342,000	2,535,000	1,665,000	4,165,000	1,615,000	

Fleet Projects

		Project Name	Priority		LP 2024	LP 2025	LP 2026	LP 2027	LP 2028	Mid Range
1	FL24001	BL - Replace PL003 - 2016 Ford Focus Electric CX902L	3. High		66,600					
2	FL24002	FD - Replace FR015 - 2006 Rainbow Trailer - 02952y	3. High			14,700				
3	FL24004	FD - Replace FR014 - 09 Wells Cargo Trailer	3. High				29,300			
4	FL24010	OP - Replace OP099L - 2011 Ingersol Lightsource Trailer	3. High			36,800				
5	FL24011	OP - Replace OP99F - 2012 Atlas Copco Air Compressor Trailer 8643IC	3. High			28,400				
6	FL24015	OP - Replace OP040A - 2013 Flatbed (Flushing) Trailer	3. High			18,900				
7	FL24016	OP - Replace OP056 - 2014 Cargo Express Trailer (Civil Construction)	3. High			27,800				
8	FL24023	PK - Replace PK017 - 2008 Agri-Metal Tuff Vac Sweeper Attachment	3. High			36,800				
9	FL24032	PK - Replace PKM001 - 2017 Kubota VS400 Premium Spreader	3. High		5,500					
10	FL24034	PK - Replace PK069 - 17 F550 Dump	3. High			183,900				
11	FL24037	OP - Replace OP074 - 17 Cat 430F2 Backhoe Loader	3. High			289,300				
12	FL24038	PK - Replace PK072 - 17 F550 Super Cab Dump	3. High			183,900				
13	FL24039	OP - Replace OP070 - 17 Ford F550 Crew Cab Dump	3. High			189,100				
14	FL24042	OP - Replace OP104 - 2021 Big Tex Tandem Trailer	3. High					12,100		
15	FL24046	OP - Replace OP034 - 2009 Trailtech Tilt Trailer	3. High			26,300				
16	FL24047	OP - Replace OP059 - 16 F150 4x4 Super Cab	3. High				91,500			
17	FL24048	OP - Replace OP060 - 16 Ford Transit 350 Van	3. High				96,900			
18	FL24049	OP - Replace OP062 - 14 Clarke 5,000lbs Forklift	3. High				43,100			
19	FL24050	OP - Replace OP068 - 16 Ford F150 Super Cab 4x4	3. High				80,800			
20	FL24051	OP - Replace OP079 - 2018 Peterbilt Elgin Crosswind	3. High				484,600			
21	FL24052	OP - Replace OP080 - 2018 Freightliner 108SD Dump	3. High				457,700			
22	FL24053	OP - Replace OP100 - 2020 F550 Bucket Truck	3. High				193,800			
23	FL24054	OP - Replace OP99M - 2013 Kohler Mobile Generator	3. High				96,900			
24	FL24055	PK - Replace PK065A - 2016 Ford F150 Super Cab	3. High				80,800			
25	FL24056	PK - Replace PK077 - 2018 Kubota 1100C	3. High		56,400					
26	FL24057	PK - Replace PK084 - 2019 Ferris FB2000	3. High			15,800				
27	FL24058	PK - Replace PKM002 - Redexim Overseeder	3. High			26,300				
28	FL24060	FD - Replace FR019 - 11 Wells Cargo Trailer	3. High				21,500			
29	FL24061	FD - Replace FR022 - 16 Ford F550 Hooklift	3. High				183,100			
30	FL24062	FC - Replace FC063 - 17 Ford F150 Super Cab 4x4	3. High					93,800		
31	FL24063	FC - Replace FC064 - 17 Ford Transit Van	3. High					99,300		
32	FL24064	FC - Replace FC067 - 2017 Ford Transit Connect	3. High					71,700		
33	FL24065	FD - Replace FR023 - 2017 Ford Explorer Interceptor	3. High					88,300		
34	FL24067	PK - Replace PK078 - 2019 Redexim Level Spike 2200	3. High					22,100		
35	FL24068	PK - Replace PK079 - 2019 Redexim Verti Groom 2000	3. High					16,600		
36	FL24069	PK - Replace PK087 - 2021 John Deere 1575 Terrain Cut	3. High					71,700		
37	FL24070	PK - Replace PK088 - 2021 Snake River Trailer	3. High					11,000		
38	FL24071	OP - Replace OP106 - 2021 John Deere W61R Mower	3. High					16,600		
39	FL24072	OP - Replace OP091 - 2017 Ford F350 Super Cab	3. High					99,300		
40	FL24073	OP - Replace OP073 - 17 Ford F150 Super CrewPU 4WD	3. High					88,300		
41	FL24074	OP - Replace OP078 - 17 Ford F350 Super Cab 4x4	3. High					99,300		
42	FL24075	OP - Replace OP086 - 2020 Freightliner 114SD VACTOR	3. High					827,900		
43	FL24076	OP - Replace OP105 - 2021 John Deere 1575 Terrain Cut	3. High					71,700		
44	FL24082	BL - Replace PL004 - 2018 Ford Transit Connect	3. High						67,900	
45	FL24083	CU - Replace CU001 - 07 Dodge Caravan	3. High						73,500	
46	FL24084	EN - Replace EN001 - 2018 Ford Escape	3. High						56,600	
47	FL24085	FC - Replace FC066 - 2018 Ford F150	3. High						96,200	
48	FL24086	OP - Replace OP066 - 16 Mercedes Sprinter 3500	3. High						113,100	
49	FL24087	OP - Replace OP067 - 16 Mercedes Sprinter 3500	3. High						113,100	
50	FL24088	OP - Replace OP069 - 16 Wachs Valve Exercising Trailer	3. High						113,100	
51	FL24089	OP - Replace OP081 - 2018 Ford Escape	3. High						67,900	
52	FL24090	OP - Replace OP082 - 17 Cat 914M Loader	3. High						203,700	
53	FL24091	OP - Replace OP99P - 2018 Ver-Mac Sign Trailer	3. High						33,900	

54	FL24092	OP - Replace OP071A - 2018 F150 Crew Cab	3. High						79,200	
55	FL24093	PK - Replace PK073 - 2018 Ford F150 Super Cab	3. High						84,900	
56	FL24094	PK - Replace PK074 - 2018 F150 Super Cab	3. High						84,900	
57	FL24095	PK - Replace PK076 - 2018 F150 Super Cab	3. High						79,200	
58	FL24096	PK - Replace PK093 - 2022 Cormidi C13.85 Dumper	3. High						33,900	
59	FL24097	Fleet Garage Improvements - Exterior Building Appurtenances	3. High		25,000					
60	FL24098	Fleet Garage Improvements - Bulk Oil Storage and Distribution System	3. High		60,000					
61	FL24099	Fleet Maintenance - New Diagnostic Laptop	3. High		10,000					
Total - Project Costs					223,500	1,078,000	1,860,000	1,689,700	1,301,100	

Operations Projects

			LP 2024	LP 2025	LP 2026	LP 2027	LP 2028	Mid Range
1		Project Name						
	OP24011	Works Yard Improvements - Truck Wash Mechanical Works	3. High	60,000				
	Total - Project Costs		60,000					

Operations Admin Projects

		Project Name	Priority		LP 2024	LP 2025	LP 2026	LP 2027	LP 2028	Mid Range
1	OA24002	Public Works Day	3. High		7,500	7,500	7,500	7,500	7,500	
2	OA24003	Work Control Technician	3. High		91,800					
3	OA24005	Operations Center (WY) Space Planning and Review	3. High		35,200					
Total - Project Costs					134,500	7,500	7,500	7,500	7,500	

2024 - 2028 Capital Projects

Finance & Technology

Division	Total Project Count	2024	2025	2026	2027	2028
Finance	2	110,000				
Information Services	13	847,000	273,000	100,000	85,000	690,000
Total	15	957,000	273,000	100,000	85,000	690,000

		Project Name	Priority	LP 2024	LP 2025	LP 2026	LP 2027	LP 2028	Mid Range
1	F124001	Asset Management Investment Plan Update	2. Council	50,000					
2	F124002	Pay Parking Strategy	2. Council	60,000					
Total - Project Costs				110,000					

Information Services Projects

		Project Name	Priority		LP 2024	LP 2025	LP 2026	LP 2027	LP 2028	Mid Range
1	IS24001	Disk Array Replacement	3. High		95,000				95,000	
2	IS24002	Agresso Upgrades	3. High		10,000	10,000	10,000	10,000	10,000	
3	IS24003	Virtual Server Replacement	3. High		85,000				85,000	
4	IS24004	Backup Server Replacements	3. High			55,000		55,000		
5	IS24005	Orthophoto & LiDAR Mapping	3. High			20,000		20,000		
6	IS24006	Firewall Replacement	3. High				65,000			
7	IS24008	Public Service Request App	4. Medium			40,000				
8	IS24010	Security Audit Follow-up	3. High			33,000				
9	IS24012	Council Mobile Device	2. Council				25,000			
10	IS24017	Next Generation 9-1-1 Implementation	3. High		35,000					
11	IS24018	Tempest Project Coordinator - Phase II of Corporate Electronic Process Support	3. High		112,000	115,000				
12	IS24019	Plotter & Scanner Replacement	3. High		40,000					
13	IS24020	Lifecycle Computer Replacement Program	3. High		470,000				500,000	
Total - Project Costs					847,000	273,000	100,000	85,000	690,000	

2024 - 2028 Capital Projects

Fire Rescue

Division	Total Project Count	2024	2025	2026	2027	2028
Fire Rescue	4	112,000	15,000			
Total	4	112,000	15,000			

Fire Rescue Projects

		Project Name	Priority		LP 2024	LP 2025	LP 2026	LP 2027	LP 2028	Mid Range
1	FD24007	Mental Health Resilience Support and Training	3. High			15,000				
2	FD24012	Community Risk Reduction Program	4. Medium		12,000					
3	FD24014	Emergency Planning Coordinator	3. High		50,000					
4	FD24016	Inlet Fire Station Dorm Equity and Locker Room Renovation	3. High		50,000					
Total - Project Costs					112,000	15,000				

2024 - 2028 Capital Projects

Police

Division	Total Project Count	2024	2025	2026	2027	2028
Police	31	901,800	522,800	775,700	312,700	125,100
Total	31	901,800	522,800	775,700	312,700	125,100

Police Projects

		Project Name	Priority		LP 2024	LP 2025	LP 2026	LP 2027	LP 2028	Mid Range
1	PD24001	Server Room Equipment and Licenses	3. High				129,000			
2	PD24003	Police Building Video Recording System	3. High				80,000			
3	PD24004	Computers - Desktops & Tablets	3. High		51,600	46,700	45,500	45,700	51,600	
4	PD24005	MDT's - Police Laptops	3. High		140,000					
5	PD24006	Photocopiers and Printers	3. High				18,000			
6	PD24007	UPS Battery	3. High				18,300			
7	PD24008	Firearms - Pistols	3. High		148,100					
8	PD24009	CEW (Less Lethal) Equipment	3. High		23,000					
9	PD24010	External Hard Armor	3. High		36,500	48,000				
10	PD24011	Forensic Surveying Equipment (Collision)	3. High			30,000				
11	PD24014	Approved Screening Devices	3. High		8,500					
12	PD24018	Replace PO086Y26 Dodge Durango	3. High				120,600			
13	PD24019	Replace PO087Y25 Ford Explorer	3. High			117,700				
14	PD24020	Replace PO089Y24 Dodge Charger	3. High		112,000					
15	PD24021	Replace PO091Y25 Ford Explorer	3. High			117,700				
16	PD24022	Replace PO092Y24 Dodge Charger	3. High		112,000					
17	PD24023	Replace PO093Y24 Dodge Charger	3. High		112,000					
18	PD24024	Replace PO100Y24 Dodge Charger	3. High			117,700				
19	PD24026	Replace PO102Y24 Traffic Motorcycle	3. High		46,100					
20	PD24028	Replace PO105Y24 Dodge Charger	3. High		112,000					
21	PD24029	Replace PO112Y26 Honda Accord	3. High				58,100			
22	PD24030	Replace PO095Y26 Chevrolet Tahoe	3. High				120,600			
23	PD24031	Server Room Equipment (Back Up Server)	3. High				65,000			
24	PD24032	Software Upgrades - Office Suite	3. High			45,000				
25	PD24033	Offline Back Up Solution	3. High					26,000		
26	PD24034	Firewall Equipment	3. High					60,000		
27	PD24037	Replace PO103Y26 Dodge Charger	3. High				120,600			
28	PD24038	Replace PO082 Prisoner Van	3. High						73,500	
29	PD24039	Replace PO098Y27 Victim Services Van	3. High					66,200		
30	PD24040	Intoxilyzer (Breath Alcohol Testers)	3. High					19,800		
31	PD24041	Telephone System	3. High					95,000		
Total - Project Costs					901,800	522,800	775,700	312,700	125,100	

2024 - 2028 Capital Projects

Utilities

Division	Total Project Count	2024	2025	2026	2027	2028
Drainage	7	3,391,000	1,344,000	1,314,000	1,544,000	1,504,000
Sanitary Sewer	5	1,550,000	1,165,000	940,000	940,000	940,000
Solid Waste	8	172,000	811,200	830,400	160,000	247,700
Water	7	3,274,000	324,000	324,000	324,000	324,000
Total	27	8,387,000	3,644,200	3,408,400	2,968,000	3,015,700

Drainage Projects

		Project Name	Priority		LP 2024	LP 2025	LP 2026	LP 2027	LP 2028	Mid Range
1	DR24003	Engineering Project Management and Development Resource	3. High		24,000	24,000	24,000	24,000	24,000	
2	DR24004	Environmental Investigation & Response - Drainage Systems	3. High		45,000	45,000	45,000	45,000	45,000	
3	DR24007	Storm Drainage Capital Infrastructure Program (Linear and Non-Linear)	3. High		300,000	100,000	100,000	100,000	100,000	
4	DR24008	Stream Water Quality Monitoring Program (AMF)	3. High		75,000	75,000	75,000	75,000	75,000	
5	DR24009	Storm Drainage Improvements - Moody Centre	3. High		1,147,000	1,100,000	1,070,000	1,300,000	1,260,000	
6	DR24013	Loco Road Corridor Reconstruction	3. High		1,750,000					
7	DR24016	Green Infrastructure Policy & Program Development	4. Medium		50,000					
Total - Project Costs					3,391,000	1,344,000	1,314,000	1,544,000	1,504,000	

Sanitary Sewer Projects

		Project Name	Priority		LP 2024	LP 2025	LP 2026	LP 2027	LP 2028	Mid Range
1	SD24004	Sanitary Sewer Flow Monitoring Program	3. High		80,000	40,000	40,000	40,000	40,000	
2	SD24007	CCTV Inspection/GPS Locate Program	3. High		125,000	125,000	125,000	125,000	125,000	
3	SD24010	Sewer Capital Infrastructure Program (Linear and Non-Linear)	3. High		1,320,000	750,000	750,000	750,000	750,000	
4	SD24011	Parkside Drive Trail Bridge Replacement	4. Medium			225,000				
5	SD24018	City Sanitary Model Maintenance Updates	3. High		25,000	25,000	25,000	25,000	25,000	
Total - Project Costs					1,550,000	1,165,000	940,000	940,000	940,000	

Solid Waste Projects

		Project Name	Priority		LP 2024	LP 2025	LP 2026	LP 2027	LP 2028	Mid Range
1	SO24001	Solid Waste Coordinator Resource Materials and Outreach Tools	3. High		8,500	8,500	8,500	8,500	8,500	
2	SO24002	Cart Replacement Plan	3. High		103,500	106,100	108,800	111,500	114,300	
3	SO24003	Public Waste Receptacles	3. High		30,000	10,000	10,000	10,000	10,000	30,000
4	SO24004	Centralized Recycling Day	3. High		10,000	10,000	10,000	10,000	10,000	30,000
5	SO24006	OP076 - Replace 17 Mack Garbage Truck LR	3. High			656,600				
6	SO24010	OP088 - Replace 20 Mack Garbage Truck LR	3. High				673,100			
7	SO24015	Curbside Recycling Monitoring & Audits	3. High		20,000	20,000	20,000	20,000	20,000	
8	SO24016	OP087 - Replace 2018 Ford F150 Super Cab	3. High						84,900	
Total - Project Costs					172,000	811,200	830,400	160,000	247,700	60,000

Water Projects

		Project Name	Priority		LP 2024	LP 2025	LP 2026	LP 2027	LP 2028	Mid Range
1	WT24008	Cross Connection Control Program Maintenance	3. High		25,000	25,000	25,000	25,000	25,000	
2	WT24009	Water Network Infrastructure Asset Renewal Program	3. High		2,925,000	100,000	100,000	100,000	100,000	
3	WT24011	Water System Operational Improvements Program	4. Medium		100,000	100,000	100,000	100,000	100,000	
4	WT24013	Utility Rights of Way (Review/Assessment)	4. Medium		60,000	60,000	60,000	60,000	60,000	
5	WT24014	Engineering Project Management and Development Resource	3. High		24,000	24,000	24,000	24,000	24,000	
6	WT24021	City-wide Pressure Zone Operational Improvements	3. High		125,000					
7	WT24022	City Water Model Maintenance Updates	4. Medium		15,000	15,000	15,000	15,000	15,000	
Total - Project Costs					3,274,000	324,000	324,000	324,000	324,000	

Section Six

2024-2028

Reserves



Photo by Dave Worden

Port Moody Capital Plan

Project Funding by Reserves for Years 2024 - 2028

	2024	2025	2026	2027	2028
Asset Reserve - Equipment - City	505,500	584,000	373,000	155,000	252,500
Asset Reserve - Equipment - Police	407,700	169,700	355,800	246,500	51,600
Asset Reserve - Facilities Maintenance	2,352,400	2,190,500	1,776,000	2,074,000	2,143,000
Asset Reserve - Parks	992,500	513,500	1,388,500	883,500	398,500
Asset Reserve - Transportation	2,245,000	2,348,000	1,478,000	1,728,000	1,428,000
Asset Reserve - Unallocated	583,700	563,200	471,500	93,500	78,500
DCC Parks		70,000			
Climate Action Implementation Reserve	767,000	1,099,000	522,000	809,000	4,151,000
Debt	470,000				500,000
Development Process Reserve	265,000	115,000			
Equipment Replacement Reserve Fund	796,100	2,377,800	3,061,800	1,867,400	1,573,800
Grants	188,000	413,000	90,000	1,875,000	
Local Government Climate Action Program	232,000	43,700	13,700	13,700	5,000
MRN General Rehab Reserve	175,000	25,000	25,000	25,000	25,000
MRN Pavement Rehab Reserve	2,750,000	50,000	50,000	425,000	50,000
New Initiatives Reserve	475,600	203,300	205,000	210,300	185,300
Affordable Housing Reserve	300,000				
Community Amenity Contribution	1,315,500	485,000	290,000		
Density Bonus	175,000	400,000	100,000	100,000	
Emerg-Ecomm Police Reserve	14,900				
Fire Capital Misc	20,100				
Klahanie Greenway	20,000				
Waste Management Operating Reserve	70,000				
Drainage Capital Reserve	2,612,500	1,420,500	1,375,500	1,605,500	1,565,500
Sanitation Utility Reserve	117,400	48,000	48,000	48,000	48,000
Sewer Capital Reserve	2,529,900	1,200,500	975,500	975,500	975,500
Water Capital Reserve	3,364,900	355,500	355,500	355,500	355,500
Total Project Funding	23,745,700	14,675,200	12,954,800	13,490,400	13,786,700

Port Moody Capital Plan

Reserve Ending Balances for Years 2024 - 2028

	2024	2025	2026	2027	2028
Asset Reserve - Equipment - City	-458,666	-619,015	-525,202	-168,625	135,710
Asset Reserve - Equipment - Police	-174,677	-131,411	-263,459	-274,114	-77,132
Asset Reserve - Facilities Maintenance	-146,802	-525,655	-306,990	-198,693	35,092
Asset Reserve - Parks	-275,360	6,718	-509,139	-435,830	209,289
Asset Reserve - Transportation	-2,133,870	-2,336,735	-1,451,830	-594,521	794,143
Asset Reserve - Unallocated	-1,054,484	-1,158,108	-1,105,812	-608,249	-27,506
DCC Parks	2,995,927	2,925,927	2,925,927	2,925,927	2,925,927
Climate Action Implementation Reserve	-133,000	-82,000	1,134,000	2,673,000	1,500,000
Development Process Reserve	5,544,528	4,883,539	4,509,074	4,179,414	3,795,635
Equipment Replacement Reserve Fund	4,830,654	4,536,478	3,697,734	4,158,486	4,988,229
Local Government Climate Action Program	-30,736	-25,751	131,550	288,850	454,850
MRN General Rehab Reserve	-841,812	-810,105	-774,816	-744,384	-717,679
MRN Pavement Rehab Reserve	-1,115,288	-450,288	232,712	551,712	1,256,712
New Initiatives Reserve	-874,765	-543,904	-198,214	158,717	555,723
Affordable Housing Reserve	1,657,845	1,516,104	1,371,529	1,224,062	1,073,646
Community Amenity Contribution	3,570,294	3,085,294	2,795,294	2,795,294	2,795,294
Density Bonus	2,614,559	2,559,240	2,803,921	3,048,602	3,393,283
Fire Capital Misc	31,571	31,571	31,571	31,571	31,571
Klahanie Greenway	260,222	254,996	249,268	245,027	240,268
Waste Management Operating Reserve	160,021	160,021	160,021	160,021	160,021
Drainage Capital Reserve	2,442,175	2,457,121	2,615,996	2,643,258	2,809,705
Sanitation Utility Reserve	86,413	116,943	147,242	177,365	207,309
Sewer Capital Reserve	-2,990,213	-2,117,023	-913,619	399,567	1,828,036
Water Capital Reserve	-4,898,804	-3,652,169	-2,324,581	-911,976	589,912

Port Moody Reserves for Years 2024 - 2028

Asset Reserve - Opening Balance

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Description		2024	2025	2026	2027	2028
Opening Balance		4,293,327	1,024,849	1,024,849	1,024,849	1,024,849
	Transfer to Reserve: (from Facilities)	62,013	62,553	62,997	63,336	63,680
	Transfer to Reserve: (from Fiscal Services)	6,042,850	6,611,850	7,200,850	7,811,850	8,442,850
	Transfer to Reserve: (from Recreation)	70,790	70,790	70,790	70,790	70,790
	Transfer to Reserve: (from Solid Waste)	16,299	16,299	16,299	16,299	16,299
Total - Transfer To		6,191,952	6,761,492	7,350,936	7,962,275	8,593,619
Transfer from Reserve: (to Fiscal Services)		-9,460,430	-6,761,492	-7,350,936	-7,962,275	-8,593,619
Total - Transfer From		-9,460,430	-6,761,492	-7,350,936	-7,962,275	-8,593,619
Ending Balance		1,024,849	1,024,849	1,024,849	1,024,849	1,024,849

Port Moody Reserves for Years 2024 - 2028

Asset Reserve - Equipment - City

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Description			2024	2025	2026	2027	2028
Opening Balance			-335,959	-458,666	-619,015	-525,202	-168,625
Transfer to Reserve: (from Fiscal Services)			384,310	425,403	467,932	512,041	557,593
Total - Transfer To			384,310	425,403	467,932	512,041	557,593
Transfer from Reserve: (to Fiscal Services)			-1,517	-1,752	-1,119	-465	-758
Total - Transfer From			-1,517	-1,752	-1,119	-465	-758
CU	CU24012: Theatre Seating and Drapery Cleaning (with application of fire retardant)	3. High	-10,000				
CU	CU24013: Replacement of Galleria Sound System	3. High		-15,000			
CU	CU24014: Tricaster - Council streaming controller	3. High	-30,000				
CU	CU24018: Inlet Theatre Stage Repairs	4. Medium			-7,500		
CU	CU24019: Replacement of Assisted Listening System	4. Medium		-6,000			
CU	CU24002: Bistro Fridges - Bar and Commercial Catering	4. Medium		-9,000			
CU	CU24020: Film Screen Replacement	4. Medium		-15,000			
CU	CU24021: Replacement of Exterior Brovold Room Lighting Fixtures	4. Medium		-6,000			
CU	CU24023: Theatre Drape Replacement	4. Medium				-30,000	
CU	CU24025: Inlet Theatre Audio Console Replacement	4. Medium			-7,500		
CU	CU24026: Amplifier Replacement	4. Medium		-17,500			
CU	CU24027: Wireless Microphone Replacement	4. Medium			-8,000		
CU	CU24031: Lifecycle Replacement of Two Council Projectors	3. High				-30,000	
CU	CU24032: Lifecycle Replacement Intelligent Lights in Theatre (x2)	4. Medium				-10,000	
CU	CU24036: Inlet Theatre Patch Bay and Audio Snakes Lifecycle Replacement	3. High	-10,000				
CU	CU24037: Inlet Theatre Fresnel Replacement	3. High					-35,000
CU	CU24038: Inlet Theatre Communications Equipment Lifecycle Replacement	3. High					-7,500
CU	CU24039: Inlet Theatre Speaker Lifecycle Replacement	3. High					-20,000
CU	CU24040: Newport Digital Sign Improvements	4. Medium	-17,000				
CU	CU24005: Film Projector Replacement	4. Medium		-48,000			
CU	CU24006: Galleria Event Tables (6') and Benches	4. Medium		-10,500			
CU	CU24009: Council Microphone System	3. High		-25,000			
FC	FC24247: Carpenters Shop - New Table Saw	4. Medium	-15,000				
FC	FC24248: Carpenters Shop - Plumbing Pipe Inspection Camera	4. Medium	-15,000				
RS	RS24001: Recreation Complex Spin Bike Replacement	3. High		-90,000			
RS	RS24002: SelectORIZED Weight Room Equipment Replacement	3. High		-160,000			
RS	RS24003: Cardio Weight Room Equipment Replacement	3. High			-250,000		
RS	RS24005: Sound System Replacement for Aerobics Studio, Spin Studio, Wellness Room and Kyle Centre	3. High	-35,000				
RS	RS24006: Industrial Fans for Arenas	3. High	-8,500				
RS	RS24007: Skate Sharpener Replacement	3. High		-24,000			
FL	FL24097: Fleet Garage Improvements - Exterior Building Appurtenances	3. High	-25,000				
FL	FL24098: Fleet Garage Improvements - Bulk Oil Storage and Distribution System	3. High	-60,000				
FL	FL24099: Fleet Maintenance - New Diagnostic Laptop	3. High	-10,000				
OP	OP24011: Works Yard Improvements - Truck Wash Mechanical Works	3. High	-40,000				
IS	IS24001: Disk Array Replacement	3. High	-95,000				-95,000
IS	IS24010: Security Audit Follow-up	3. High		-33,000			
IS	IS24012: Council Mobile Device	2. Council			-25,000		
IS	IS24019: Plotter & Scanner Replacement	3. High	-40,000				
IS	IS24002: Agresso Upgrades	3. High	-10,000	-10,000	-10,000	-10,000	-10,000
IS	IS24003: Virtual Server Replacement	3. High	-85,000				-85,000
IS	IS24004: Backup Server Replacements	3. High		-55,000		-55,000	
IS	IS24005: Orthophoto & LIDAR Mapping	3. High		-20,000		-20,000	
IS	IS24006: Firewall Replacement	3. High			-65,000		
IS	IS24008: Public Service Request App	4. Medium		-40,000			
Total - Project Funding From			-505,500	-584,000	-373,000	-155,000	-252,500
Ending Balance			-458,666	-619,015	-525,202	-168,625	135,710

Port Moody Reserves for Years 2024 - 2028

Asset Reserve - Equipment - Police

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Description			2024	2025	2026	2027	2028
Opening Balance			31,733	-174,677	-131,411	-263,459	-274,114
Transfer to Reserve: (from Fiscal Services)			202,513	213,475	224,819	236,585	248,736
Total - Transfer To			202,513	213,475	224,819	236,585	248,736
Transfer from Reserve: (to Fiscal Services)			-1,223	-509	-1,067	-740	-155
Total - Transfer From			-1,223	-509	-1,067	-740	-155
PD	PD24001: Server Room Equipment and Licenses	3. High			-129,000		
PD	PD24010: External Hard Armor	3. High	-36,500	-48,000			
PD	PD24011: Forensic Surveying Equipment (Collision)	3. High		-30,000			
PD	PD24014: Approved Screening Devices	3. High	-8,500				
PD	PD24003: Police Building Video Recording System	3. High			-80,000		
PD	PD24031: Server Room Equipment (Back Up Server)	3. High			-65,000		
PD	PD24032: Software Upgrades - Office Suite	3. High		-45,000			
PD	PD24033: Offline Back Up Solution	3. High				-26,000	
PD	PD24034: Firewall Equipment	3. High				-60,000	
PD	PD24004: Computers - Desktops & Tablets	3. High	-51,600	-46,700	-45,500	-45,700	-51,600
PD	PD24040: Intoxilyzer (Breath Alcohol Testers)	3. High				-19,800	
PD	PD24041: Telephone System	3. High				-95,000	
PD	PD24005: MDT's - Police Laptops	3. High	-140,000				
PD	PD24006: Photocopiers and Printers	3. High			-18,000		
PD	PD24007: UPS Battery	3. High			-18,300		
PD	PD24008: Firearms - Pistols	3. High	-148,100				
PD	PD24009: CEW (Less Lethal) Equipment	3. High	-23,000				
Total - Project Funding From			-407,700	-169,700	-355,800	-246,500	-51,600
Ending Balance			-174,677	-131,411	-263,459	-274,114	-77,132

Port Moody Reserves for Years 2024 - 2028

Asset Reserve - Facilities Maintenance

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Description	2024	2025	2026	2027	2028
Opening Balance	-1,493,130	-146,802	-525,655	-306,990	-198,693
Transfer to Reserve: (from Fiscal Services)	3,705,786	1,818,219	1,999,993	2,188,519	2,383,214
Total - Transfer To	3,705,786	1,818,219	1,999,993	2,188,519	2,383,214

Transfer from Reserve: (to Fiscal Services)	-7,057	-6,572	-5,328	-6,222	-6,429
Total - Transfer From	-7,057	-6,572	-5,328	-6,222	-6,429

CU	CU24028: Inlet Theatre Ceiling Tile Replacement	4. Medium		-100,000				
CU	CU24029: Inlet Theatre Carpet Replacement	4. Medium		-13,500				
FC	FC24010: Recreation Complex - Main Entrance Concrete Repairs	4. Medium			-100,000			
FC	FC24105: Arts Centre - Condensing Units (GHGR)	3. High			-100,000			
FC	FC24112: Public Safety Building - Emergency Generator	3. High				-500,000		
FC	FC24012: Fire Hall 2 - Interior painting	4. Medium	-10,000					
FC	FC24121: Recreation Complex - Arena 1 Lobby Washrooms	4. Medium				-320,000		
FC	FC24129: Glenayre Centre - Gas furnace replacement with ASHP (GHGR)	4. Medium			-43,000			
FC	FC24130: Inlet Centre Firehall - Exterior assorted life cycle maintenance	4. Medium			-150,000			
FC	FC24131: Inlet Centre Firehall - FLS systems component replacement	3. High			-30,000			
FC	FC24132: Inlet Centre Firehall - DDC controls components	4. Medium	-35,000					
FC	FC24135: Works Yard - Security Camera System	4. Medium	-50,000					
FC	FC24136: Arts Centre - Interior Painting	4. Medium						-40,000
FC	FC24137: Civic Centre - Carpet Replacement	3. High	-130,000	-260,000				
FC	FC24141: Civic Centre - Sumps and Pump Controls	3. High		-85,000				
FC	FC24142: Facilities - Guard Rail Inspection	3. High		-60,000				
FC	FC24143: Facilities - Hazardous Materials Inventory and Labelling in all Buildings	3. High	-50,000	-50,000				
FC	FC24154: Kyle Centre - Parking Lot Repaving	3. High	-61,000					
FC	FC24160: Old Orchard Hall - HVAC Equipment Replacement - Heat Pump System(GHGR)	4. Medium						-175,000
FC	FC24170: Recreation Complex - Parking Lot Repairs and Repaving	4. Medium			-350,000			
FC	FC24172: Recreation Complex - Security Camera Improvements	4. Medium	-20,000	-200,000				
FC	FC24018: Facilities - Parking Lot Line Repainting	4. Medium	-10,000	-10,000	-10,000	-10,000	-10,000	-10,000
FC	FC24197: Civic Centre - Exterior Paver Ongoing Repairs	3. High	-25,000	-25,000	-25,000	-25,000	-25,000	-25,000
FC	FC24020: Civic Centre - Washroom Upgrades	3. High	-350,000					
FC	FC24217: Recreation Complex - Arena 1 Dressing Rooms	3. High		-250,000	-241,000			
FC	FC24218: Works Yard - Building Envelope Replacement	3. High	-258,000					
FC	FC24219: Facilities - Security Upgrades	3. High	-60,000	-60,000	-60,000			
FC	FC24220: Rocky Point Pool - Boiler Replacement (GHGR)	3. High	-2,000					
FC	FC24232: Arts Centre - Furnace and DHW Heaters replacement (GHGR)	3. High			-33,000			
FC	FC24241: Facilities - Accessibility Improvements	3. High	-100,000	-100,000	-100,000	-50,000		
FC	FC24242: Recreation Complex - Skate Shop Renovation	4. Medium	-436,400					
FC	FC24243: Public Safety Building - Adding Access Door from Parking	3. High	-85,000					
FC	FC24246: Inlet Centre Firehall - Replace Building Heat Pump System	3. High	-50,000	-450,000				
FC	FC24249: Carpenters Shop - Building Energy Conservation Improvements (GHGR)	3. High	-70,000					
FC	FC24251: Recreation Complex - Curling Rink Electrical Room Upgrade	4. Medium				-50,000		-300,000
FC	FC24252: Westhill Pool - Security Camera System	3. High	-25,000					
FC	FC24253: Heritage Mountain Community Centre - Security Camera System	3. High	-25,000					
FC	FC24254: Old Orchard Hall - Security Camera System	3. High	-15,000					
FC	FC24256: Arts Centre - Lighting Retrofit (GHGR)	3. High			-2,000			
FC	FC24257: Rocky Point Pool - CO2 Heat Pump for DHW (GHGR)	3. High	-29,000					
FC	FC24259: Rocky Point Pool - Lighting Retrofit (GHGR)	3. High			-2,000			
FC	FC24260: Recreation Complex - Arena 2 Dehumidification Electrification (GHGR)	3. High				-140,000		
FC	FC24262: Recreation Complex - MUA-4 Heat Recovery (GHGR)	3. High				-60,000		
FC	FC24263: Recreation Complex - Arena 1 & 2 Gas Fired Radiant Tube Heaters Replacement (GHGR)	3. High						-104,000
FC	FC24265: Recreation Complex - Curling Rink Dehumidifier	3. High	-100,000					
FC	FC24266: Civic Centre - Replace Gas-fired RTUs with ASHP RTU (GHGR)	4. Medium						-30,000
FC	FC24268: Inlet Centre Firehall - Replace DHW Heater with Heat Pump (GHGR)	4. Medium				-35,000		
FC	FC24275: Inlet Centre Firehall - CCTV Replacement	3. High	-15,000	-50,000				
FC	FC24276: Inlet Centre Firehall - Extricating Training Pad	3. High	-10,000	-30,000				
FC	FC24028: Recreation Complex - Gymnasium Floor	4. Medium			-10,000	-100,000		
FC	FC24282: Fire Hall 2 - Replace gas fired RTU with ASHP RTU (GHGR)	4. Medium						
FC	FC24283: Fire Hall 2 - Replace DHW Heater with Heat Pump (GHGR)	4. Medium			-9,000			
FC	FC24284: Fire Hall 2 - Install Electric Infrared Heaters for Apparatus (GHGR)	4. Medium						
FC	FC24286: Facilities - Floor Auto-Scrubber	3. High	-12,000					
FC	FC24287: Recreation Complex - Floor Auto-Scrubber	3. High	-15,000					
FC	FC24292: Heritage Woods - CO2 DHW Heat Pump (GHGR)	3. High						-9,000
FC	FC24293: Old Fire Hall - Retrofit Furnace with Infrared Unit Heaters (GHGR)	3. High	-8,000					
FC	FC24297: Old Orchard Hall Caretaker Residence - Replace DHW Heater with Heat Pump (GHGR)	3. High		-9,000				

Description			2024	2025	2026	2027	2028
FC	FC24003: Inlet Centre Firehall - Interior painting	4. Medium	-50,000				
FC	FC24301: Old Orchard Hall - Replace DHW Heater with Heat Pump (GHGR)	3. High		-9,000			
FC	FC24304: Public Safety Building - Replace Gas Fired Rooftop Unit with ASHP (GHGR)	3. High	-34,000				
FC	FC24305: Public Safety Building - Replace Gas Fired Heat Reclaim Unit (GHGR)	3. High				-110,000	
FC	FC24309: Artist Studios - Replace DHW Heater with ASHP (GHGR)	3. High				-9,000	
FC	FC24314: Works Yard - Replace RTU with ASHP (GHGR)	3. High		-180,000			
FC	FC24315: Works Yard - Replace DHW Heater with CO2 Heat Pump (GHGR)	3. High		-9,000			
FC	FC24321: Public Safety Building - Building Envelope Assessment	3. High		-50,000			
FC	FC24322: Old Orchard Hall - Floor Auto-Scrubber	3. High	-12,000				
FC	FC24037: Old Mill Boathouse - Condition Assessment	4. Medium			-50,000		
FC	FC24038: HMCC - Condition Assessment	3. High			-50,000		
FC	FC24004: Arts Centre - Washroom Upgrades	4. Medium				-50,000	
FC	FC24051: Old Mill Boathouse - Fire Alarm and Sprinkler Systems Replacement	3. High			-60,000		
FC	FC24056: Westhill Pool - Pool Water Drainage to Sanitary System	3. High			-50,000	-100,000	-800,000
FC	FC24058: Facilities - Unplanned Emergency Capital Repairs	3. High	-150,000	-150,000	-150,000	-150,000	-150,000
FC	FC24065: Old Orchard Hall - Lighting Retrofit (GHGR)	3. High			-30,000		
FC	FC24067: Public Safety Building - Painting	4. Medium		-40,000	-40,000	-40,000	
FC	FC24007: Civic Centre - Emergency Generator Replacement	3. High					-500,000
FC	FC24074: Old Mill Boathouse - HVAC Equipment Replacement (GHGR)	3. High			-81,000		
FC	FC24079: Facilities - Envelope Condition Assessments	3. High				-100,000	
FC	FC24081: Glenayre Centre - Drain Tile Rebuild	3. High				-225,000	
FD	FD24016: Inlet Fire Station Dorm Equity and Locker Room Renovation	3. High	-50,000				
	Total - Project Funding From		-2,352,400	-2,190,500	-1,776,000	-2,074,000	-2,143,000
Ending Balance			-146,802	-525,655	-306,990	-198,693	35,092

Port Moody Reserves for Years 2024 - 2028

Asset Reserve - Parks

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Description			2024	2025	2026	2027	2028
Opening Balance			-1,031,275	-275,360	6,718	-509,139	-435,830
Transfer to Reserve: (from Fiscal Services)			1,751,393	797,118	876,808	959,459	1,044,815
Total - Transfer To			1,751,393	797,118	876,808	959,459	1,044,815
Transfer from Reserve: (to Fiscal Services)			-2,978	-1,541	-4,166	-2,651	-1,196
Total - Transfer From			-2,978	-1,541	-4,166	-2,651	-1,196
PK	PK24010: Horticulture Vegetation Replacement Program - City Lands	3. High	-15,000	-15,000	-20,000	-20,000	-20,000
PK	PK24102: Flavelle Park Playground Replacement	4. Medium			-95,000		
PK	PK24104: Foxwood Park - Sports Court Resurfacing	4. Medium	-30,000				
PK	PK24109: Greenleaf Park - Playground Upgrade	4. Medium					-75,000
PK	PK24112: Art Wilkinson - Tennis / Sport Court Fencing Replacement	3. High	-75,000				
PK	PK24113: Water Fountain Replacements and New Upgrades	3. High	-155,000				
PK	PK24116: Shoreline Trail - Gravel Pathway Upgrades - OOP to RPP	3. High	-45,000				
PK	PK24012: Urban Forestry - Tree Removals/Mitigation for City Lands	3. High	-75,000	-80,000	-85,000	-90,000	-95,000
PK	PK24121: Twin Creeks Park Pathway Resurfacing	5. Low					-10,000
PK	PK24122: North Shore Community Park - Tennis Court Resurfacing and Line Painting	4. Medium			-35,000		
PK	PK24123: Greenleaf Park Water Spray Feature Upgrade	4. Medium			-10,000		
PK	PK24124: Heritage Mountain Park - Playground Upgrade	4. Medium				-130,000	
PK	PK24125: Heritage Mountain Park - Wood Stairs at Field Replacement	3. High		-25,000			
PK	PK24126: North Shore Community Park - Staircase and Pathway Construction	3. High		-50,000			
PK	PK24128: Westhill Park - Capital Repairs - Additional Ping Pong Table / Picnic Tables	4. Medium			-25,000		
PK	PK24129: Aspenwood Park - Staircase Replacement Trail to Field	4. Medium			-40,000		
PK	PK24130: Aspenwood Park - Allen Block Retaining Wall Condition Assessment and Repairs	4. Medium			-15,000		
PK	PK24131: Foxwood Park - Playground Update and Surfacing	4. Medium			-55,000		
PK	PK24133: Alfred Howe Greenway Upgrades	3. High	-25,000				
PK	PK24137: Flavelle Park - Basketball/Sports Court Upgrade	4. Medium	-55,000				
PK	PK24139: Conversion of Existing Field Lights to LED Lighting - Trasolini Field	3. High				-100,000	
PK	PK24014: Goose Management Program	4. Medium	-10,000	-10,000	-10,000	-10,000	-10,000
PK	PK24140: Conversion of Existing Field Lights to LED Lighting - North Shore Community Park	3. High				-130,000	
PK	PK24143: Basketball Backboards and Hoops (Extendible) for Westhill Sports Box	3. High	-40,000				
PK	PK24016: Heritage Mountain Grass Sportsfield Rehabilitation (Lifecycle Asset Management)	3. High			-730,000		
PK	PK24017: Parks/Green Infrastructure - Planning/Asset Management Program	4. Medium	-45,000	-45,000	-45,000	-45,000	-45,000
PK	PK24002: Flavelle Park - Lifecycle Maintenance Wooden Deck (Lifecycle Asset Management)	3. High	-55,000				
PK	PK24030: Fencing - Repair/Replacement of Fencing (Lifecycle Asset Management)	3. High	-15,000	-20,000	-20,000	-20,000	-20,000
PK	PK24032: Annual Repairs for Pathways in Parks (Lifecycle Replacement)	3. High	-20,000	-20,000	-25,000	-25,000	-25,000
PK	PK24033: Bert Flinn Park Infrastructure Improvements	3. High	-30,000				
PK	PK24004: Playground Equipment Repair	4. Medium	-20,000	-20,000	-20,000	-20,000	-25,000
PK	PK24040: Cedarwood Park - Spray Park Replacement	4. Medium				-145,000	
PK	PK24043: Easthill Park - Water Park Replacement and Expansion	3. High	-132,000				
PK	PK24006: Chafer Beetle/Invasive Pests Management Program - City Lands	4. Medium	-7,500	-7,500	-7,500	-7,500	-7,500
PK	PK24062: Street Tree Maintenance Program	4. Medium	-36,000	-41,000	-41,000	-46,000	-46,000
PK	PK24066: Greenleaf Park Sports Court - Fencing Replacement	4. Medium	-40,000				
PK	PK24073: Easthill Park - Water Fountain	4. Medium			-30,000		
PK	PK24074: Chip Kerr Park Redevelopment	3. High		-160,000			
PK	PK24078: Chestnut Way Park - Water Fountain	4. Medium			-30,000		
PK	PK24008: Rocky Point Park - Picnic Shelter Rehabilitation	4. Medium				-75,000	
PK	PK24091: Art Wilkinson - Tennis Court Surfacing	5. Low	-27,000				
PK	PK24093: Irrigation Replacement - (Lifecycle Replacement)	3. High	-40,000	-20,000	-20,000	-20,000	-20,000
PK	PK24099: Greenleaf Park - Water Fountain	4. Medium			-30,000		
Total - Project Funding From			-992,500	-513,500	-1,388,500	-883,500	-398,500
Ending Balance			-275,360	6,718	-509,139	-435,830	209,289

Port Moody Reserves for Years 2024 - 2028

Asset Reserve - Transportation

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Description			2024	2025	2026	2027	2028
Opening Balance			-1,826,417	-2,133,870	-2,336,735	-1,451,830	-594,521
Transfer to Reserve: (from Fiscal Services)			1,944,282	2,152,178	2,367,339	2,590,493	2,820,949
Total - Transfer To			1,944,282	2,152,178	2,367,339	2,590,493	2,820,949
Transfer from Reserve: (to Fiscal Services)			-6,735	-7,044	-4,434	-5,184	-4,284
Total - Transfer From			-6,735	-7,044	-4,434	-5,184	-4,284
EN	EN24001: Traffic Signal Asset Management Program	3. High	-150,000	-150,000	-150,000	-150,000	-150,000
EN	EN24013: Electrical & Communications Infrastructure Improvements	3. High	-30,000	-30,000	-30,000	-30,000	-30,000
EN	EN24015: Streetlight Improvement Program	3. High		-50,000		-50,000	
EN	EN24016: Bridge and Major Structures Inventory Inspection	3. High	-100,000				
EN	EN24021: School Traffic Safety Initiative	3. High	-50,000	-50,000	-50,000		
EN	EN24025: Traffic Signal New Infrastructure	3. High	-50,000	-50,000	-50,000	-50,000	-50,000
EN	EN24026: Development Cost Charges (DCC) Program Update	3. High	-25,000				
EN	EN24003: Transit Infrastructure - Bus Stop Accessibility Improvements	3. High	-30,000	-30,000	-30,000	-30,000	-30,000
EN	EN24031: Neighbourhood Traffic Calming Program	3. High	-60,000	-60,000	-60,000	-60,000	-60,000
EN	EN24033: Barnet Highway CP Rail Overpass Deck Rehabilitation	4. Medium				-250,000	
EN	EN24037: Pedestrian Walkways/Accessibility Capital Rehabilitation Program	3. High	-75,000	-75,000	-75,000	-75,000	-75,000
EN	EN24004: Above-Ground Infrastructure - Planning/Asset Management	3. High	-75,000	-75,000	-75,000	-75,000	-75,000
EN	EN24042: Pavement Policy	4. Medium	-30,000				
EN	EN24043: Traffic Safety Speed Humps Program	3. High	-40,000	-40,000	-40,000	-40,000	-40,000
EN	EN24044: Moray Street Traffic Calming	3. High	-75,000	-720,000			
EN	EN24046: Prince & Union Boulevard Upgrade	4. Medium		-100,000			
EN	EN24047: Barnet Highway St Johns to View St Traffic Functional Study	4. Medium	-50,000				
EN	EN24048: City Walkways Assessment	3. High	-50,000				
EN	EN24005: Engineering Project Management and Development Resource	3. High	-48,000	-48,000	-48,000	-48,000	-48,000
EN	EN24051: Barnet Hwy/View Street Fence Replacement	3. High	-37,000				
EN	EN24052: Panorama Drive Active School Transportation/Travel Planning Improvement	3. High	-150,000				
EN	EN24053: Engineering & Operations Infrastructure Asset Life Cycle Program	3. High	-10,000	-10,000	-10,000	-10,000	-10,000
EN	EN24054: Engineering & Operations Work Process / Work Control Program	3. High	-10,000	-10,000	-10,000	-10,000	-10,000
EN	EN24006: Local Road Network (LRN) Road Reconstruction Program	3. High	-1,000,000	-750,000	-750,000	-750,000	-750,000
EN	EN24007: Traffic Safety Initiatives	3. High	-50,000	-50,000	-50,000	-50,000	-50,000
EN	EN24008: Bridge & Overpass Structures - Monitoring, Scoping, Assessment & Minor Repairs	3. High	-50,000	-50,000	-50,000	-50,000	-50,000
Total - Project Funding From			-2,245,000	-2,348,000	-1,478,000	-1,728,000	-1,428,000
Ending Balance			-2,133,870	-2,336,735	-1,451,830	-594,521	794,143

Port Moody Reserves for Years 2024 - 2028

Asset Reserve - Unallocated

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Description			2024	2025	2026	2027	2028
Opening Balance			-1,042,345	-1,054,484	-1,158,108	-1,105,812	-608,249
Transfer to Reserve: (from Fiscal Services)			606,645	489,599	548,544	609,678	672,812
Total - Transfer To			606,645	489,599	548,544	609,678	672,812
Transfer from Reserve: (to Finance)			-20,000	-15,000	-10,000	-5,000	0
Transfer from Reserve: (to Fiscal Services)			-1,751	-1,690	-1,415	-281	-236
Transfer from Reserve: (to Information Services)			-13,333	-13,333	-13,333	-13,333	-13,333
Total - Transfer From			-35,084	-30,023	-24,748	-18,614	-13,569
ES	ES24001: Spill Management	3. High	-2,500	-2,500	-2,500	-2,500	-2,500
ES	ES24012: CLIMATE ACTION PLAN - Ecological Restoration and Enhancement Projects	4. Medium	-45,000	-45,000	-45,000	-45,000	-45,000
ES	ES24013: Wildlife and Environment Student Outreach Program	4. Medium	-30,000	-30,000			
ES	ES24014: CLIMATE ACTION PLAN - Bat Habitat Enhancement at Old Mill Pond	5. Low	-10,000	-10,000			
ES	ES24015: CLIMATE ACTION PLAN - Tidal Park Protection and Restoration	3. High	-87,500	-200,000	-225,000		
ES	ES24016: Shoreline Trail Interpretive Signage (with Parks)	4. Medium	-70,000	-40,000			
ES	ES24018: CLIMATE ACTION PLAN: Develop and Update the Invasive Species Management Program	2. Council	-30,900	-21,700			
ES	ES24002: Fish Passage and Habitat Enhancement	3. High	-6,000	-6,000	-6,000	-6,000	-6,000
ES	ES24020: CLIMATE ACTION PLAN - Natural Area Parks Protection in Wildfire Fuel Treatment Areas (with PMFR)	4. Medium	-35,000	-50,000	-70,000		
ES	ES24021: CLIMATE ACTION PLAN - Erosion and Revegetation Response	4. Medium	-15,000	-15,000	-15,000		
ES	ES24004: Targeted Knotweed Removal	3. High	-25,000	-20,000	-20,000	-15,000	
ES	ES24006: CLIMATE ACTION PLAN - Ecological Restoration and Enhancement Projects - Lower Suter Brook Creek	4. Medium	-20,000	-45,000	-10,000		
PK	PK24119: Tree Planting Program - 2x Aux Staff	3. High	-58,000	-58,000	-58,000		
PK	PK24144: Old Orchard Park Detailed Design (subject to Old Orchard Master Plan approval)	3. High	-70,000				
PK	PK24023: Urban Forestry - Tree Replacement Program	2. Council	-20,000	-20,000	-20,000	-25,000	-25,000
OA	OA24005: Operations Center (WY) Space Planning and Review	3. High	-8,800				
FI	FI24001: Asset Management Investment Plan Update	2. Council	-50,000				
Total - Project Funding From			-583,700	-563,200	-471,500	-93,500	-78,500
Ending Balance			-1,054,484	-1,158,108	-1,105,812	-608,249	-27,506

Description			2024	2025	2026	2027	2028
Opening Balance			2,995,927	2,995,927	2,925,927	2,925,927	2,925,927
PK	PK24146: Rocky Point Park Detailed Design (subject to Rocky Point Park Master Plan and will be tailored to phased imple	2. Council		-70,000			
Total - Project Funding From				-70,000			
Ending Balance			2,995,927	2,925,927	2,925,927	2,925,927	2,925,927

Port Moody Reserves for Years 2024 - 2028

Climate Action Implementation Reserve

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Description			2024	2025	2026	2027	2028
Opening Balance			52,000	-133,000	-82,000	1,134,000	2,673,000
Transfer to Reserve: (from Fiscal Services)			582,000	1,150,000	1,738,000	2,348,000	2,978,000
Total - Transfer To			582,000	1,150,000	1,738,000	2,348,000	2,978,000
FC	FC24160: Old Orchard Hall - HVAC Equipment Replacement - Heat Pump System(GHGR)	4. Medium				-30,000	-75,000
FC	FC24164: Public Safety Building - Install Direct Digital Control System (GHGR)	4. Medium	-220,000				
FC	FC24196: Recreation Complex - Lighting Retrofit (GHGR)	3. High			-75,000		
FC	FC24220: Rocky Point Pool - Boiler Replacement (GHGR)	3. High	-142,000				
FC	FC24232: Arts Centre - Furnace and DHW Heaters replacement (GHGR)	3. High			-38,000		
FC	FC24249: Carpenters Shop - Building Energy Conservation Improvements (GHGR)	3. High	-80,000				
FC	FC24255: Works Yard - Electrical Chargers Infrastructure for vehicle fleet electrification (GHGR)	3. High	-90,000	-900,000			
FC	FC24256: Arts Centre - Lighting Retrofit (GHGR)	3. High			-8,000		
FC	FC24257: Rocky Point Pool - CO2 Heat Pump for DHW (GHGR)	3. High	-41,000				
FC	FC24258: Rocky Point Pool - Install Pool Covers (GHGR)	3. High	-125,000				
FC	FC24260: Recreation Complex - Arena 2 Dehumidification Electrification (GHGR)	3. High				-145,000	
FC	FC24261: Recreation Complex - Ice Plant Heat Recovery (GHGR)	3. High				-250,000	-4,025,000
FC	FC24262: Recreation Complex - MUA-4 Heat Recovery (GHGR)	3. High				-65,000	
FC	FC24263: Recreation Complex - Arena 1 & 2 Gas Fired Radiant Tube Heaters Replacement (GHGR)	3. High					-36,000
FC	FC24264: Recreation Complex - Arena 1 and Curling Rink Lighting Retrofit (GHGR)	3. High			-75,000		
FC	FC24270: Inlet Centre Firehall - Lighting Retrofit (GHGR)	3. High			-40,000		
FC	FC24273: Glenayre Centre - Lighting Retrofit (GHGR)	3. High			-4,000		
FC	FC24280: Civic Centre - Lighting Retrofit (GHGR)	3. High			-75,000		
FC	FC24282: Fire Hall 2 - Replace gas fired RTU with ASHP RTU (GHGR)	4. Medium					
FC	FC24283: Fire Hall 2 - Replace DHW Heater with Heat Pump (GHGR)	4. Medium			-1,000		
FC	FC24284: Fire Hall 2 - Install Electric Infrared Heaters for Apparatus (GHGR)	4. Medium					
FC	FC24285: Fire Hall 2 - Lighting Retrofit (GHGR)	3. High			-2,000		
FC	FC24290: Heritage Mountain Community Centre - Lighting Retrofit (GHGR)	3. High			-12,000		
FC	FC24291: Heritage Woods - Lighting Retrofit (GHGR)	3. High			-3,000		
FC	FC24292: Heritage Woods - CO2 DHW Heat Pump (GHGR)	3. High					-15,000
FC	FC24293: Old Fire Hall - Retrofit Furnace with Infrared Unit Heaters (GHGR)	3. High	-3,000				
FC	FC24295: Kyle Centre - Lighting Retrofit (GHGR)	3. High			-2,000		
FC	FC24296: Old Mill Boathouse - Lighting Retrofit (GHGR)	3. High			-27,000		
FC	FC24297: Old Orchard Hall Caretaker Residence - Replace DHW Heater with Heat Pump (GHGR)	3. High		-11,000			
FC	FC24299: Old Orchard Hall Caretaker Residence - Lighting Retrofit (GHGR)	3. High			-1,000		
FC	FC24301: Old Orchard Hall - Replace DHW Heater with Heat Pump (GHGR)	3. High		-11,000			
FC	FC24304: Public Safety Building - Replace Gas Fired Rooftop Unit with ASHP (GHGR)	3. High	-6,000				
FC	FC24305: Public Safety Building - Replace Gas Fired Heat Reclaim Unit (GHGR)	3. High				-80,000	
FC	FC24308: Public Safety Building - Lighting Retrofit (GHGR)	3. High			-65,000		
FC	FC24309: Artist Studios - Replace DHW Heater with ASHP (GHGR)	3. High				-9,000	
FC	FC24310: Artist Studios - Lighting Retrofit (GHGR)	3. High			-5,000		
FC	FC24312: Rocky Point PSB - Lighting Retrofit (GHGR)	3. High			-23,000		
FC	FC24314: Works Yard - Replace RTU with ASHP (GHGR)	3. High	-30,000	-120,000			
FC	FC24315: Works Yard - Replace DHW Heater with CO2 Heat Pump (GHGR)	3. High		-9,000			
FC	FC24317: Works Yard - Install Direct Digital Control and integrate in Reliable Control Network (GHGR)	4. Medium	-30,000				
FC	FC24319: Works Yard - Lighting Retrofit (GHGR)	3. High			-12,000		
FC	FC24320: Facilities - Lighting Retrofit Feasibility Study	3. High		-48,000			
FC	FC24065: Old Orchard Hall - Lighting Retrofit (GHGR)	3. High			-18,000		
FC	FC24074: Old Mill Boathouse - HVAC Equipment Replacement (GHGR)	3. High			-36,000		
PK	PK24139: Conversion of Existing Field Lights to LED Lighting - Trasolini Field	3. High				-100,000	
PK	PK24140: Conversion of Existing Field Lights to LED Lighting - North Shore Community Park	3. High				-130,000	
Total - Project Funding From			-767,000	-1,099,000	-522,000	-809,000	-4,151,000
Ending Balance			-133,000	-82,000	1,134,000	2,673,000	1,500,000

Port Moody Reserves for Years 2024 - 2028

Development Process Reserve

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Description			2024	2025	2026	2027	2028
Opening Balance			6,113,312	5,544,528	4,883,539	4,509,074	4,179,414
	Transfer to Reserve: (from Building, Bylaw & Licensing) Excess revenues - Building, Bylaw & Licensing		1,605,000	1,605,000	2,105,000	2,105,000	2,105,000
	Transfer to Reserve: (from Development Planning) Excess revenues - Development Planning		586,300	586,300	309,300	309,300	309,300
	Total - Transfer To		2,191,300	2,191,300	2,414,300	2,414,300	2,414,300
	Transfer from Reserve: (to Building, Bylaw & Licensing) To fund positions - Building, Bylaw & Licensing		-487,460	-630,986	-643,606	-656,478	-669,608
	Transfer from Reserve: (to Community Development Admin)		-84,282	-86,056	-87,396	-88,512	-90,582
	Transfer from Reserve: (to Communications and Engagement) To fund positions - Communications Specialist		-69,028	-70,698	-72,112	-73,554	-75,025
	Transfer from Reserve: (to Development Planning) To fund positions - Development Planning		-1,078,616	-1,158,315	-1,181,482	-1,205,111	-1,229,214
	Transfer from Reserve: (to Engineering) To fund positions - Engineering Services		-244,419	-250,463	-255,472	-260,581	-265,793
	Transfer from Reserve: (to Environmental Services)		-83,935	-86,033	-87,823	-89,579	-91,371
	Transfer from Reserve: (to Information Services) To fund Positions - Information Services including GIS		-164,094	-166,860	-169,197	-171,581	-174,012
	Transfer from Reserve: (to Parks) To fund Positions - Urban Forestry		-47,857	-49,138	-50,103	-51,097	-52,058
	Transfer from Reserve: (to Policy Planning) To fund positions - Policy Planning		-235,393	-238,741	-241,575	-147,467	-150,416
	Total - Transfer From		-2,495,084	-2,737,289	-2,788,765	-2,743,960	-2,798,079
CD	CD24016: Development Approval Procedures and Process Review - Implementation Phase	3. High	-85,000				
PL	PL24033: Moody Centre Streetscape Standards	4. Medium	-18,000				
ES	ES24022: Contaminated Sites Policy and Procedures (with Engineering and Planning)	4. Medium	-50,000				
IS	IS24018: Tempest Project Coordinator - Phase II of Corporate Electronic Process Support	3. High	-112,000	-115,000			
	Total - Project Funding From		-265,000	-115,000			
Ending Balance			5,544,528	4,883,539	4,509,074	4,179,414	3,795,635

Port Moody Reserves for Years 2024 - 2028

Equipment Replacement Reserve Fund

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Description		2024	2025	2026	2027	2028
Opening Balance		3,767,430	4,830,654	4,536,478	3,697,734	4,158,486
	Transfer to Reserve: (from Building, Bylaw & Licensing) Building, Bylaws, and Licensing	13,219	15,417	16,865	17,946	18,809
	Transfer to Reserve: (from Cultural Services) Cultural Services	5,831	6,242	6,512	6,714	6,875
	Transfer to Reserve: (from Engineering) Engineering	5,000	5,000	5,000	5,000	5,000
	Transfer to Reserve: (from Facilities) Facilities	106,573	114,197	119,219	122,970	125,965
	Transfer to Reserve: (from Fire Rescue) Fire	65,537	72,150	76,507	79,761	82,359
	Transfer to Reserve: (from Operations)	601,061	676,138	725,590	762,526	792,019
	Transfer to Reserve: (from Police) Police	214,130	238,212	254,736	267,331	277,510
	Transfer to Reserve: (from Parks)	220,025	254,241	267,806	278,637	278,637
	Transfer to Reserve: (from Solid Waste) Solid Waste	627,947	702,027	750,822	787,268	816,369
Total - Transfer To		1,859,324	2,083,624	2,223,057	2,328,152	2,403,543

FC	FC24204: Zamboni RS054 - Battery Replacement	3. High		-17,000		
FC	FC24205: Zamboni RS059 - Battery Replacement	3. High		-17,000		
PK	PK24134: FLEET - Purchase new F550 Hooklift Truck (Urban Forestry)	3. High		-150,000		
PK	PK24135: FLEET - PK101B - Buyout Lease for F150 Hybrid	3. High	-35,000			
PK	PK24136: FLEET - PK103 - Buyout Lease for F150 Hybrid	3. High	-35,000			
FL	FL24001: BL - Replace PL003 - 2016 Ford Focus Electric CX902L	3. High	-66,600			
FL	FL24010: OP - Replace OP099L - 2011 Ingersol Lightsource Trailer	3. High		-36,800		
FL	FL24011: OP - Replace OP99F - 2012 Atlas Copco Air Compressor Trailer 8643IC	3. High		-28,400		
FL	FL24015: OP - Replace OP040A - 2013 Flatbed (Flushing) Trailer	3. High		-18,900		
FL	FL24016: OP - Replace OP056 - 2014 Cargo Express Trailer (Civil Construction)	3. High		-27,800		
FL	FL24002: FD - Replace FR015 - 2006 Rainbow Trailer - 02952y	3. High		-14,700		
FL	FL24023: PK - Replace PK017 - 2008 Agri-Metal Tuff Vac Sweeper Attachment	3. High		-36,800		
FL	FL24032: PK - Replace PKM001 - 2017 Kubota VS400 Premium Spreader	3. High	-5,500			
FL	FL24034: PK - Replace PK069 - 17 F550 Dump	3. High		-183,900		
FL	FL24037: OP - Replace OP074 - 17 Cat 430F2 Backhoe Loader	3. High		-289,300		
FL	FL24038: PK - Replace PK072 - 17 F550 Super Cab Dump	3. High		-183,900		
FL	FL24039: OP - Replace OP070 - 17 Ford F550 Crew Cab Dump	3. High		-189,100		
FL	FL24004: FD - Replace FR014 - 09 Wells Cargo Trailer	3. High			-29,300	
FL	FL24042: OP - Replace OP104 - 2021 Big Tex Tandem Trailer	3. High			-12,100	
FL	FL24046: OP - Replace OP034 - 2009 Trailtech Tilt Trailer	3. High		-26,300		
FL	FL24047: OP - Replace OP059 - 16 F150 4x4 Super Cab	3. High			-91,500	
FL	FL24048: OP - Replace OP060 - 16 Ford Transit 350 Van	3. High			-96,900	
FL	FL24049: OP - Replace OP062 - 14 Clarke 5,000lbs Forklift	3. High			-43,100	
FL	FL24050: OP - Replace OP068 - 16 Ford F150 Super Cab 4x4	3. High			-80,800	
FL	FL24051: OP - Replace OP079 - 2018 Peterbilt Elgin Crosswind	3. High			-484,600	
FL	FL24052: OP - Replace OP080 - 2018 Freightliner 108SD Dump	3. High			-457,700	
FL	FL24053: OP - Replace OP100 - 2020 F550 Bucket Truck	3. High			-193,800	
FL	FL24054: OP - Replace OP99M - 2013 Kohler Mobile Generator	3. High			-96,900	
FL	FL24055: PK - Replace PK065A - 2016 Ford F150 Super Cab	3. High			-80,800	
FL	FL24056: PK - Replace PK077 - 2018 Kubota 1100C	3. High	-56,400			
FL	FL24057: PK - Replace PK084 - 2019 Ferris FB2000	3. High		-15,800		
FL	FL24058: PK - Replace PKM002 - Redexim Overseeder	3. High		-26,300		
FL	FL24060: FD - Replace FR019 - 11 Wells Cargo Trailer	3. High			-21,500	
FL	FL24061: FD - Replace FR022 - 16 Ford F550 Hooklift	3. High			-183,100	
FL	FL24062: FC - Replace FC063 - 17 Ford F150 Super Cab 4x4	3. High				-93,800
FL	FL24063: FC - Replace FC064 - 17 Ford Transit Van	3. High				-99,300
FL	FL24064: FC - Replace FC067 - 2017 Ford Transit Connect	3. High				-71,700
FL	FL24065: FD - Replace FR023 - 2017 Ford Explorer Interceptor	3. High				-88,300
FL	FL24067: PK - Replace PK078 - 2019 Redexim Level Spike 2200	3. High				-22,100
FL	FL24068: PK - Replace PK079 - 2019 Redexim Verti Groom 2000	3. High				-16,600
FL	FL24069: PK - Replace PK087 - 2021 John Deere 1575 Terrain Cut	3. High				-71,700
FL	FL24070: PK - Replace PK088 - 2021 Snake River Trailer	3. High				-11,000
FL	FL24071: OP - Replace OP106 - 2021 John Deere W61R Mower	3. High				-16,600
FL	FL24072: OP - Replace OP091 - 2017 Ford F350 Super Cab	3. High				-99,300
FL	FL24073: OP - Replace OP073 - 17 Ford F150 Super CrewPU 4WD	3. High				-88,300
FL	FL24074: OP - Replace OP078 - 17 Ford F350 Super Cab 4x4	3. High				-99,300
FL	FL24075: OP - Replace OP086 - 2020 Freightliner 114SD VACTOR	3. High				-827,900
FL	FL24076: OP - Replace OP105 - 2021 John Deere 1575 Terrain Cut	3. High				-71,700
FL	FL24082: BL - Replace PL004 - 2018 Ford Transit Connect	3. High				-67,900
FL	FL24083: CU - Replace CU001 - 07 Dodge Caravan	3. High				-73,500
FL	FL24084: EN - Replace EN001 - 2018 Ford Escape	3. High				-56,600
FL	FL24085: FC - Replace FC066 - 2018 Ford F150	3. High				-96,200
FL	FL24086: OP - Replace OP066 - 16 Mercedes Sprinter 3500	3. High				-113,100

Description			2024	2025	2026	2027	2028
FL	FL24087: OP - Replace OP067 - 16 Mercedes Sprinter 3500	3. High					-113,100
FL	FL24088: OP - Replace OP069 - 16 Wachs Valve Exercising Trailer	3. High					-113,100
FL	FL24089: OP - Replace OP081 - 2018 Ford Escape	3. High					-67,900
FL	FL24090: OP - Replace OP082 - 17 Cat 914M Loader	3. High					-203,700
FL	FL24091: OP - Replace OP99P - 2018 Ver-Mac Sign Trailer	3. High					-33,900
FL	FL24092: OP - Replace OP071A - 2018 F150 Crew Cab	3. High					-79,200
FL	FL24093: PK - Replace PK073 - 2018 Ford F150 Super Cab	3. High					-84,900
FL	FL24094: PK - Replace PK074 - 2018 F150 Super Cab	3. High					-84,900
FL	FL24095: PK - Replace PK076 - 2018 F150 Super Cab	3. High					-79,200
FL	FL24096: PK - Replace PK093 - 2022 Cormidi C13.85 Dumper	3. High					-33,900
PD	PD24018: Replace PO086Y26 Dodge Durango	3. High			-120,600		
PD	PD24019: Replace PO087Y25 Ford Explorer	3. High		-117,700			
PD	PD24020: Replace PO089Y24 Dodge Charger	3. High	-112,000				
PD	PD24021: Replace PO091Y25 Ford Explorer	3. High		-117,700			
PD	PD24022: Replace PO092Y24 Dodge Charger	3. High	-112,000				
PD	PD24023: Replace PO093Y24 Dodge Charger	3. High	-112,000				
PD	PD24024: Replace PO100Y24 Dodge Charger	3. High		-117,700			
PD	PD24026: Replace PO102Y24 Traffic Motorcycle	3. High	-46,100				
PD	PD24028: Replace PO105Y24 Dodge Charger	3. High	-112,000				
PD	PD24029: Replace PO112Y26 Honda Accord	3. High			-58,100		
PD	PD24030: Replace PO095Y26 Chevrolet Tahoe	3. High			-120,600		
PD	PD24037: Replace PO103Y26 Dodge Charger	3. High			-120,600		
PD	PD24038: Replace PO082 Prisoner Van	3. High					-73,500
PD	PD24039: Replace PO098Y27 Victim Services Van	3. High				-66,200	
SO	SO24010: OP088 - Replace 20 Mack Garbage Truck LR	3. High			-673,100		
SO	SO24016: OP087 - Replace 2018 Ford F150 Super Cab	3. High					-84,900
SO	SO24002: Cart Replacement Plan	3. High	-103,500	-106,100	-108,800	-111,500	-114,300
SO	SO24006: OP076 - Replace 17 Mack Garbage Truck LR	3. High		-656,600			
	Total - Project Funding From		-796,100	-2,377,800	-3,061,800	-1,867,400	-1,573,800

Ending Balance	4,830,654	4,536,478	3,697,734	4,158,486	4,988,229
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Description			2024	2025	2026	2027	2028
Opening Balance			0	0	0	0	0
ES	ES24013: Wildlife and Environment Student Outreach Program	4. Medium	-8,000	-8,000			
ES	ES24006: CLIMATE ACTION PLAN - Ecological Restoration and Enhancement Projects - Lower Suter Brook Creek	4. Medium	-180,000	-405,000	-90,000		
EN	EN24033: Barnet Highway CP Rail Overpass Deck Rehabilitation	4. Medium				-1,875,000	
Total - Project Funding From			-188,000	-413,000	-90,000	-1,875,000	
Ending Balance			0	0	0	0	0

Description			2024	2025	2026	2027	2028
Opening Balance			149,690	-30,736	-25,751	131,550	288,850
Transfer to Reserve: (from Fiscal Services) Fiscal Services - Annual Funding			186,000	186,000	186,000	186,000	186,000
Total - Transfer To			186,000	186,000	186,000	186,000	186,000
Transfer from Reserve: (to Community Development Admin)			-15,000	-15,000	-15,000	-15,000	-15,000
Transfer from Reserve: (to Policy Planning) Position Funding - Policy Planning			-119,425	-122,315			
Total - Transfer From			-134,425	-137,315	-15,000	-15,000	-15,000
PL	PL24017: Community Education - Extreme Weather	2. Council	-5,000	-5,000	-5,000	-5,000	-5,000
PL	PL24031: Cool It! Climate Leadership Workshops	3. High	-8,700	-8,700	-8,700	-8,700	
PL	PL24036: Building Benchmark BC	2. Council	-13,000				
PL	PL24037: Update and Expand Rezoning Policies with a Climate Lens	2. Council	-8,000				
PL	PL24038: Engage Strata Councils and Large Building Management Companies	2. Council	-10,000				
PL	PL24039: Create a Strategy for Weather-Responsive City Department Staffing and Equipment	2. Council	-27,300				
PL	PL24040: Mandatory Building Benchmarking and Mandatory Disclosure for Part 3 Buildings	2. Council	-30,000				
CA	CA24006: Zero Waste Plan Implementation	4. Medium	-130,000	-30,000			
Total - Project Funding From			-232,000	-43,700	-13,700	-13,700	-5,000
Ending Balance			-30,736	-25,751	131,550	288,850	454,850

Port Moody Reserves for Years 2024 - 2028

MRN General Rehab Reserve

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Description			2024	2025	2026	2027	2028
Opening Balance			-718,674	-841,812	-810,105	-774,816	-744,384
Transfer to Reserve: (from MRN)			51,862	56,707	60,288	55,432	51,705
Total - Transfer To			51,862	56,707	60,288	55,432	51,705
EN	EN24032: Streetlight LED Replacement	3. High	-150,000				
EN	EN24037: Pedestrian Walkways/Accessibility Capital Rehabilitation Program	3. High	-25,000	-25,000	-25,000	-25,000	-25,000
Total - Project Funding From			-175,000	-25,000	-25,000	-25,000	-25,000
Ending Balance			-841,812	-810,105	-774,816	-744,384	-717,679

Description			2024	2025	2026	2027	2028
Opening Balance			940,712	-1,115,288	-450,288	232,712	551,712
Transfer to Reserve: (from MRN)			694,000	715,000	733,000	744,000	755,000
Total - Transfer To			694,000	715,000	733,000	744,000	755,000
EN	EN24033: Barnet Highway CP Rail Overpass Deck Rehabilitation	4. Medium				-375,000	
EN	EN24009: Major Road Network (MRN) Road Rehabilitation Program	3. High	-2,750,000	-50,000	-50,000	-50,000	-50,000
Total - Project Funding From			-2,750,000	-50,000	-50,000	-425,000	-50,000
Ending Balance			-1,115,288	-450,288	232,712	551,712	1,256,712

Port Moody Reserves for Years 2024 - 2028

New Initiatives Reserve

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Description			2024	2025	2026	2027	2028
Opening Balance			-915,000	-874,765	-543,904	-198,214	158,717
Transfer to Reserve: (from Fiscal Services)			517,277	534,771	551,305	567,862	582,862
Total - Transfer To			517,277	534,771	551,305	567,862	582,862
Transfer from Reserve: (to Fiscal Services)			-1,442	-610	-615	-631	-556
Total - Transfer From			-1,442	-610	-615	-631	-556
CM	CM24001: Council Strategic Plan Goals	3. High	-125,000	-125,000	-125,000	-150,000	-125,000
CD	CD24011: Economic Impact Study of Port Moody Arts Centre	3. High	-10,000				
CD	CD24013: Establishing EDMP baseline & ILS updates	3. High	-18,000				
CD	CD24014: Promotional Package for Urban Industrial Investment	3. High	-5,000				
CD	CD24015: Foreign Direct Investment Attraction	3. High	-12,500				
CO	CO24001: Internal Communication Strategy	3. High	-10,000				
CA	CA24004: Emergency Social Services (ESS) Plan and Program Update	4. Medium	-50,000				
CU	CU24033: Inaugural Council	2. Council			-10,000		
FC	FC24226: Holiday Lighting	4. Medium	-41,100	-45,800	-52,000	-60,300	-60,300
FC	FC24266: Civic Centre - Replace Gas-fired RTUs with ASHP RTU (GHGR)	4. Medium					
PK	PK24117: Urban Forestry - Tree Planting Master Plan	3. High	-35,000				
PK	PK24118: Urban Forestry Student - Multi-year	3. High	-17,000	-17,500	-18,000		
PK	PK24053: Dog Management Strategy - Additional Scope	3. High	-30,000				
FD	FD24012: Community Risk Reduction Program	4. Medium	-12,000				
FD	FD24014: Emergency Planning Coordinator	3. High	-50,000				
FD	FD24007: Mental Health Resilience Support and Training	3. High		-15,000			
FI	FI24002: Pay Parking Strategy	2. Council	-60,000				
Total - Project Funding From			-475,600	-203,300	-205,000	-210,300	-185,300
Ending Balance			-874,765	-543,904	-198,214	158,717	555,723

Description			2024	2025	2026	2027	2028
Opening Balance			2,096,238	1,657,845	1,516,104	1,371,529	1,224,062
Transfer from Reserve: (to Policy Planning)			-138,393	-141,741	-144,575	-147,467	-150,416
Total - Transfer From			-138,393	-141,741	-144,575	-147,467	-150,416
PL	PL24041: Missing Middle Housing Policy	3. High	-170,000				
PL	PL24042: Rental Retention and Renewal - Economic Analysis	3. High	-60,000				
PL	PL24043: Enhance Family Friendly Units Policy and Develop Design Guidelines	3. High	-30,000				
PL	PL24044: Evaluation of Affordable Home Ownership Programs	4. Medium	-40,000				
Total - Project Funding From			-300,000				
Ending Balance			1,657,845	1,516,104	1,371,529	1,224,062	1,073,646

Description			2024	2025	2026	2027	2028
Opening Balance			4,885,794	3,570,294	3,085,294	2,795,294	2,795,294
ES	ES24015: CLIMATE ACTION PLAN - Tidal Park Protection and Restoration	3. High	-87,500	-200,000	-225,000		
FC	FC24240: Recreation Complex - Gymnasium Air Conditioning (GHGR)	3. High	-800,000				
PK	PK24103: Twin Creeks - Natural Playground	5. Low			-65,000		
PK	PK24132: Town Centre Park - Children Climbing Wall at Front of Recreation Centre	5. Low	-30,000				
PK	PK24138: Town Centre Park - Outdoor Fitness Equipment	3. High		-35,000			
PK	PK24141: SD43 Joint Use Future Project - Port Moody Senior Rebuild Basketball and Sports Court	3. High	-160,000				
PK	PK24142: SD43 Joint Use Future Project - Resurfacing and Improvements to Heritage Woods/North Shore Community Pa	3. High	-100,000				
PK	PK24147: Town Centre Park - Inclusion of LED Lighting for Pickleball Courts	4. Medium	-50,000				
PK	PK24038: Playground Rehabilitation - Art Wilkinson Playground (Lifecycle Replacement and Expansion)	3. High		-250,000			
PK	PK24043: Easthill Park - Water Park Replacement and Expansion	3. High	-88,000				
Total - Project Funding From			-1,315,500	-485,000	-290,000		
Ending Balance			3,570,294	3,085,294	2,795,294	2,795,294	2,795,294

Description		2024	2025	2026	2027	2028
Opening Balance		2,444,878	2,614,559	2,559,240	2,803,921	3,048,602
Transfer to Reserve: (from Fiscal Services)		344,681	344,681	344,681	344,681	344,681
Total - Transfer To		344,681	344,681	344,681	344,681	344,681
CA	CA24002: Civic Complex Exterior Upgrades and Enhancement (Phase II)4. Medium	-175,000	-400,000	-100,000	-100,000	
Total - Project Funding From		-175,000	-400,000	-100,000	-100,000	
Ending Balance		2,614,559	2,559,240	2,803,921	3,048,602	3,393,283

Description			2024	2025	2026	2027	2028
Opening Balance			14,900	0	0	0	0
IS	IS24017: Next Generation 9-1-1 Implementation	3. High	-14,900				
Total - Project Funding From			-14,900				
Ending Balance			0	0	0	0	0

Description			2024	2025	2026	2027	2028
	Opening Balance		51,671	31,571	31,571	31,571	31,571
IS	IS24017: Next Generation 9-1-1 Implementation	3. High	-20,100				
	Total - Project Funding From		-20,100				
Ending Balance			31,571	31,571	31,571	31,571	31,571

Description		2024	2025	2026	2027	2028
	Opening Balance	284,865	260,222	254,996	249,268	245,027
	Transfer to Reserve: (from Fiscal Services)	21,900	21,900	21,900	21,900	21,900
	Total - Transfer To	21,900	21,900	21,900	21,900	21,900
	Transfer from Reserve: (to Parks)	-26,543	-27,127	-27,628	-26,140	-26,660
	Total - Transfer From	-26,543	-27,127	-27,628	-26,140	-26,660
PK	PK24092: Klahanie Greenway Bench Replacement	-20,000				
	5. Low					
	Total - Project Funding From	-20,000				
Ending Balance		260,222	254,996	249,268	245,027	240,268

Description			2024	2025	2026	2027	2028
Opening Balance			230,021	160,021	160,021	160,021	160,021
BL	BL24001: New vehicle: Building Officials and Community Development Department	4. Medium	-70,000				
Total - Project Funding From			-70,000				
Ending Balance			160,021	160,021	160,021	160,021	160,021

Port Moody Reserves for Years 2024 - 2028

Drainage Capital Reserve

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Description			2024	2025	2026	2027	2028
Opening Balance			3,721,335	2,442,175	2,457,121	2,615,996	2,643,258
Transfer to Reserve: (from Drainage)			1,341,178	1,439,708	1,538,502	1,637,580	1,736,644
Total - Transfer To			1,341,178	1,439,708	1,538,502	1,637,580	1,736,644
Transfer from Reserve: (to Drainage)			-7,838	-4,262	-4,127	-4,817	-4,697
Total - Transfer From			-7,838	-4,262	-4,127	-4,817	-4,697
ES	ES24001: Spill Management	3. High	-2,500	-2,500	-2,500	-2,500	-2,500
ES	ES24019: CLIMATE ACTION PLAN - Erosion and Sediment Control Audit	4. Medium	-15,000	-15,000			
ES	ES24002: Fish Passage and Habitat Enhancement	3. High	-6,000	-6,000	-6,000	-6,000	-6,000
EN	EN24026: Development Cost Charges (DCC) Program Update	3. High	-20,000				
DR	DR24013: Ioco Road Corridor Reconstruction	3. High	-875,000				
DR	DR24016: Green Infrastructure Policy & Program Development	4. Medium	-50,000				
DR	DR24003: Engineering Project Management and Development Resource	3. High	-12,000	-12,000	-12,000	-12,000	-12,000
DR	DR24004: Environmental Investigation & Response - Drainage Systems	3. High	-45,000	-45,000	-45,000	-45,000	-45,000
DR	DR24007: Storm Drainage Capital Infrastructure Program (Linear and Non-Linear)	3. High	-300,000	-100,000	-100,000	-100,000	-100,000
DR	DR24008: Stream Water Quality Monitoring Program (AMF)	3. High	-75,000	-75,000	-75,000	-75,000	-75,000
DR	DR24009: Storm Drainage Improvements - Moody Centre	3. High	-1,147,000	-1,100,000	-1,070,000	-1,300,000	-1,260,000
SD	SD24007: CCTV Inspection/GPS Locate Program	3. High	-50,000	-50,000	-50,000	-50,000	-50,000
WT	WT24013: Utility Rights of Way (Review/Assessment)	4. Medium	-15,000	-15,000	-15,000	-15,000	-15,000
Total - Project Funding From			-2,612,500	-1,420,500	-1,375,500	-1,605,500	-1,565,500
Ending Balance			2,442,175	2,457,121	2,615,996	2,643,258	2,809,705

Port Moody Reserves for Years 2024 - 2028

Sanitation Utility Reserve

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Description			2024	2025	2026	2027	2028
Opening Balance			150,661	86,413	116,943	147,242	177,365
Transfer to Reserve: (from Solid Waste)			90,214	90,214	90,214	90,214	90,214
Total - Transfer To			90,214	90,214	90,214	90,214	90,214
Transfer from Reserve: (to Fiscal Services)			-11,611	-11,684	-11,915	-12,091	-12,270
Transfer from Reserve: (to Parks)			-5,000	0	0	0	0
Transfer from Reserve: (to Solid Waste)			-20,452				
Total - Transfer From			-37,062	-11,684	-11,915	-12,091	-12,270
OA	OA24002: Public Works Day	3. High	-2,500	-2,500	-2,500	-2,500	-2,500
OA	OA24003: Work Control Technician	3. High	-30,600				
OA	OA24005: Operations Center (WY) Space Planning and Review	3. High	-8,800				
OP	OP24011: Works Yard Improvements - Truck Wash Mechanical Works	3. High	-10,000				
SO	SO24001: Solid Waste Coordinator Resource Materials and Outreach Tools	3. High	-5,500	-5,500	-5,500	-5,500	-5,500
SO	SO24015: Curbside Recycling Monitoring & Audits	3. High	-20,000	-20,000	-20,000	-20,000	-20,000
SO	SO24003: Public Waste Receptacles	3. High	-30,000	-10,000	-10,000	-10,000	-10,000
SO	SO24004: Centralized Recycling Day	3. High	-10,000	-10,000	-10,000	-10,000	-10,000
Total - Project Funding From			-117,400	-48,000	-48,000	-48,000	-48,000
Ending Balance			86,413	116,943	147,242	177,365	207,309

Port Moody Reserves for Years 2024 - 2028

Sewer Capital Reserve

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Description			2024	2025	2026	2027	2028
Opening Balance			-2,430,465	-2,990,213	-2,117,023	-913,619	399,567
Transfer to Reserve: (from Sanitary Sewer)			1,999,823	2,099,814	2,204,805	2,315,045	2,430,797
Total - Transfer To			1,999,823	2,099,814	2,204,805	2,315,045	2,430,797
Transfer from Reserve: (to Sanitary Sewer)			-29,671	-26,125	-25,900	-26,360	-26,828
Total - Transfer From			-29,671	-26,125	-25,900	-26,360	-26,828
EN	EN24026: Development Cost Charges (DCC) Program Update	3. High	-20,000				
EN	EN24005: Engineering Project Management and Development Resource	3. High	-36,000	-36,000	-36,000	-36,000	-36,000
EN	EN24053: Engineering & Operations Infrastructure Asset Life Cycle Program	3. High	-10,000	-10,000	-10,000	-10,000	-10,000
EN	EN24054: Engineering & Operations Work Process / Work Control Program	3. High	-10,000	-10,000	-10,000	-10,000	-10,000
OA	OA24002: Public Works Day	3. High	-2,500	-2,500	-2,500	-2,500	-2,500
OA	OA24003: Work Control Technician	3. High	-30,600				
OA	OA24005: Operations Center (WY) Space Planning and Review	3. High	-8,800				
OP	OP24011: Works Yard Improvements - Truck Wash Mechanical Works	3. High	-10,000				
DR	DR24013: Ioco Road Corridor Reconstruction	3. High	-875,000				
DR	DR24003: Engineering Project Management and Development Resource	3. High	-12,000	-12,000	-12,000	-12,000	-12,000
SD	SD24010: Sewer Capital Infrastructure Program (Linear and Non-Linear)	3. High	-1,320,000	-750,000	-750,000	-750,000	-750,000
SD	SD24011: Parkside Drive Trail Bridge Replacement	4. Medium		-225,000			
SD	SD24018: City Sanitary Model Maintenance Updates	3. High	-25,000	-25,000	-25,000	-25,000	-25,000
SD	SD24004: Sanitary Sewer Flow Monitoring Program	3. High	-80,000	-40,000	-40,000	-40,000	-40,000
SD	SD24007: CCTV Inspection/GPS Locate Program	3. High	-75,000	-75,000	-75,000	-75,000	-75,000
WT	WT24013: Utility Rights of Way (Review/Assessment)	4. Medium	-15,000	-15,000	-15,000	-15,000	-15,000
Total - Project Funding From			-2,529,900	-1,200,500	-975,500	-975,500	-975,500
Ending Balance			-2,990,213	-2,117,023	-913,619	399,567	1,828,036

Port Moody Reserves for Years 2024 - 2028

Water Capital Reserve

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Description			2024	2025	2026	2027	2028
Opening Balance			-3,049,929	-4,898,804	-3,652,169	-2,324,581	-911,976
Transfer to Reserve: (from Water)			1,552,021	1,629,622	1,711,104	1,796,659	1,886,492
Total - Transfer To			1,552,021	1,629,622	1,711,104	1,796,659	1,886,492
Transfer from Reserve: (to Water)			-35,997	-27,487	-28,015	-28,554	-29,104
Total - Transfer From			-35,997	-27,487	-28,015	-28,554	-29,104
EN	EN24026: Development Cost Charges (DCC) Program Update	3. High	-20,000				
EN	EN24005: Engineering Project Management and Development Resource	3. High	-36,000	-36,000	-36,000	-36,000	-36,000
EN	EN24053: Engineering & Operations Infrastructure Asset Life Cycle Program	3. High	-10,000	-10,000	-10,000	-10,000	-10,000
EN	EN24054: Engineering & Operations Work Process / Work Control Program	3. High	-10,000	-10,000	-10,000	-10,000	-10,000
OA	OA24002: Public Works Day	3. High	-2,500	-2,500	-2,500	-2,500	-2,500
OA	OA24003: Work Control Technician	3. High	-30,600				
OA	OA24005: Operations Center (WY) Space Planning and Review	3. High	-8,800				
SO	SO24001: Solid Waste Coordinator Resource Materials and Outreach Tools	3. High	-3,000	-3,000	-3,000	-3,000	-3,000
WT	WT24011: Water System Operational Improvements Program	4. Medium	-100,000	-100,000	-100,000	-100,000	-100,000
WT	WT24013: Utility Rights of Way (Review/Assessment)	4. Medium	-30,000	-30,000	-30,000	-30,000	-30,000
WT	WT24014: Engineering Project Management and Development Resource	3. High	-24,000	-24,000	-24,000	-24,000	-24,000
WT	WT24021: City-wide Pressure Zone Operational Improvements	3. High	-125,000				
WT	WT24022: City Water Model Maintenance Updates	4. Medium	-15,000	-15,000	-15,000	-15,000	-15,000
WT	WT24008: Cross Connection Control Program Maintenance	3. High	-25,000	-25,000	-25,000	-25,000	-25,000
WT	WT24009: Water Network Infrastructure Asset Renewal Program	3. High	-2,925,000	-100,000	-100,000	-100,000	-100,000
Total - Project Funding From			-3,364,900	-355,500	-355,500	-355,500	-355,500
Ending Balance			-4,898,804	-3,652,169	-2,324,581	-911,976	589,912

A photograph of a dense forest with tall, straight trees and sunlight filtering through the canopy. The scene is captured from a low angle, looking down a path or clearing. The trees are tall and slender, with their trunks reaching towards the top of the frame. Sunlight streams through the dense canopy of green needles, creating a dappled light effect on the forest floor. The ground is covered in a thick layer of green ferns and other low-lying vegetation. The overall atmosphere is serene and natural.

Section Seven
Appendix

Photo by Liza Novecoski

Glossary of Terms

The following terms are defined specifically for use in the Strategic Plan, Business Plan and Five-Year Financial Plan for the City of Port Moody.

Accounting Principles: A set of generally accepted principles for administering accounting activities and regulating financial reporting.

Accrual Method Of Accounting: A method of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Audit: A professional examination of a company's financial statement by a professional accountant or group to determine that the statement has been presented fairly and prepared using Generally Accepted Accounting Principles (GAAP).

Aux: Auxiliary Employee

Balanced Budget: A budget in which revenues are equal to expenditures, and where no budget deficit or budget surplus exists.

Budget: A set of plans that quantitatively describe an entity's projected future operations. A budget is used as a yardstick against which to measure actual operating results, for the allocation of funding, and as a plan for future operations.

Budget Amendment: Significant amendments may be made to the approved Five-Year Financial Plan by completing and adopting a revised Five-Year Financial Plan. Changes to departmental operating budgets are at the discretion of the General Manager, provided these changes occur within the approved departmental budget. Any other changes must be approved by Council.

Capital Assets: Assets of significant value and that have a useful life of greater than one year.

Capital Expenditures: Includes the purchase of land, the purchase or construction of buildings, structures, and facilities of all types, plus machinery and equipment. It includes expenditures that result in the acquisition or addition of a fixed asset or increase the capacity, efficiency, span of life, or economy of operating an existing fixed asset.

Capital Plan: A comprehensive five-year corporate plan that identifies the proposed capital project expenditures and sources of financing for all departmental projects. Projects within the Capital Plan are ranked using Council's Strategic Plan to determine which will be funded. The 'funded' portion of the plan is accommodated within the given financial constraints and means of the City, and therefore, can be undertaken at the required time.

Capital Project: A project has a clearly defined start and end point related to the creation or improvement of infrastructure assets; it is not a repetitive activity.

Community Amenity Contribution (CACs): Community Amenity Contributions are in-kind or cash contributions provided by property developers when City Council grants development rights through rezoning.

The demand on City facilities increases with rezonings, because of new residents and employees in the area. To lessen the impact on the community CACs address this increased demand by adding and expanding City facilities.

Community Charter: The provincial legislation governing local governments. This legislation replaced the Local Government Act in 2003.

Council Strategic Plan: Provides a framework for the decisions Council will make and guides our approach for delivering services to our community

CUPE: Canadian Union of Public Employees.

Deficit: The excess of an entity's liabilities over its assets or excess of expenditures over revenues during a single accounting period.

Density Bonus: Density Bonuses offer a development project a level of density that surpasses the allowable Floor Area Ratio (FAR) in exchange for additional amenities needed by the community. It is essentially an exchange system that allows local governments to permit developers to build larger multi-family buildings in exchange for their contribution to amenities that benefit the community.

Development Cost Charges (DCCs): A fee imposed on new development to help fund growth-related infrastructure.

Expenditures: The cost of goods and services received for both the regular City operations and the Capital Plan.

Financial Plan: Provides the statutory approval to expend funds, once approved by City Council. Approval for the Five- Year Financial Plan is granted on an annual basis for operating purposes and for the life of capital projects beginning in the first year of the plan period.

FTE: Full-Time Equivalent staffing positions.

Fund: A fiscal entity of self-balancing accounts that are segregated for the purpose of providing a specific service or activity.

Fund Balance: The cumulative total of the fund's revenue, expenditures, debt payments, debt proceeds and inter-fund transfers.

GAAP: Generally Accepted Accounting Principles, which are the conventions, rules and procedures that define accepted accounting practices.

General Fund Activities: Departments that are funded wholly or in part through property taxes and user fees.

Grant: A financial contribution to or from governments and organizations.

GVS&DD: Greater Vancouver Sewer and Drainage District

GVWD: Greater Vancouver Water District

IAFF: International Association of Fire Fighters

Liability: A loan, expense, or any other form of claim on the assets of an entity that must be paid or otherwise honoured by that entity.

Metro Vancouver: (formerly GVRD) Metro Vancouver is a federation of 21 municipalities, one Electoral Area and one Treaty First Nation that collaboratively plans for and delivers regional-scale services such as drinking water, wastewater treatment and solid waste management.

Operating budget: A financial plan outlining projected revenue and expenditures for the on-going, day-to-day activities of an organization during a given fiscal period.

PMPD: Port Moody Police Department

Process: Processes are the repetitive activities that take place throughout the organization: the tasks, responsibilities and day-to-day operations. Some are focused on customers, others are step-by-step practices towards specific outcomes and others are focused on internal operations.

PSAB: The Public Sector Accounting Board (PSAB) was created to serve the public interest by establishing accounting standards for the public sector. PSAB also provides guidance for financial and other performance information reported by the public sector.

RFP: Request for Proposal

RPT: Regular Part-Time Employee

Revenue: The money collected in exchange for providing a product or service.

Tax Levy: The total amount to be raised through property and business taxation for purposes specified in the annual operating budget.

Tax Rate: Municipal property tax revenue is calculated by applying the tax rate to the projected assessment base.

When calculating property tax, one mill is one thousandth of the assessment base.

Additional property tax revenue is generated through an increase in the mill rate and/or growth in the assessment base.

TFT: Temporary Full-Time Employee

Sanitary sewer: The sewage system that carries substances requiring sanitation treatment.

Sustainability: In terms of community development, sustainability is that which meets the needs of the present without compromising the ability of future generations to meet their own needs

Utility Fee: This fee is a charge to recover the cost of providing solid waste, sanitary sewer, and water services.