



CITY OF PORT MOODY

*Five Year  
Financial  
Plan*

FOR YEARS 2019 - 2023

# 2019-2023 Financial Plan & Guidelines

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# City of Port Moody

## Bylaw No. 3192

A Bylaw to establish the budget for the 2019-2023 Five-Year Financial Plan.

The Council of the City of Port Moody enacts as follows:

### 1. Citation

- 1.1 This Bylaw may be cited as “City of Port Moody Financial Plan Bylaw, 2019, No. 3192”.

### 2. Repeal

- 2.1 City of Port Moody Financial Plan Bylaw, 2018, No. 3140 and all amendments thereto are hereby repealed.

### 3. Attachments and Schedules

- 3.1 The following are attached to and form part of Bylaw No. 3192:
  - Schedule A – Financial Plan, 2019; and
  - Schedule B – 2019 Revenue Policy Disclosure – Policies and Objectives.

### 4. Severability

- 4.1 If a portion of this Bylaw is found invalid by a court, it will be severed and the remainder of the Bylaw will remain in effect.

**Read a first time** this 7<sup>th</sup> day of May, 2019.

**Read a second time** this 7<sup>th</sup> day of May, 2019.

**Read a third time** this 7<sup>th</sup> day of May, 2019.

**Adopted** this 14<sup>th</sup> day of May, 2019.

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M.P. Lahti  
Acting Mayor

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D. Shermer  
Corporate Officer

I hereby certify that the above is a true copy of Bylaw No. 3192 of the City of Port Moody.

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D. Shermer  
Corporate Officer



**Bylaw No. 3192**  
**Schedule A**  
**Financial Plan, 2019**

	2019	2020	2021	2022	2023
<b>REVENUES</b>					
Taxation	\$45,277,685	\$46,399,149	\$48,333,647	\$50,102,655	\$51,928,585
Sales, Fees, and User Charges	\$20,355,723	\$21,348,754	\$22,548,118	\$23,865,369	\$25,184,604
Other Revenue	\$12,457,838	\$5,895,834	\$8,867,230	\$6,066,526	\$7,957,983
Development Levies	\$44,482	\$0	\$0	\$0	\$0
	<u>\$78,135,728</u>	<u>\$73,643,737</u>	<u>\$79,748,995</u>	<u>\$80,034,550</u>	<u>\$85,071,172</u>
<b>EXPENSES</b>					
Operating Expenses	(\$77,399,284)	(\$75,418,551)	(\$79,239,810)	(\$83,051,800)	(\$86,524,194)
<b>SURPLUS/(DEFICIT)</b>	<u>\$736,444</u>	<u>(\$1,774,814)</u>	<u>\$509,185</u>	<u>(\$3,017,250)</u>	<u>(\$1,453,022)</u>
<b>NON-CASH ITEMS</b>					
Amortization	\$10,360,471	\$11,396,535	\$12,536,211	\$13,789,846	\$15,168,855
	<u>\$10,360,471</u>	<u>\$11,396,535</u>	<u>\$12,536,211</u>	<u>\$13,789,846</u>	<u>\$15,168,855</u>
<b>Cash Items</b>					
Capital Expenditures	(\$38,388,471)	(\$10,251,500)	(\$14,572,503)	(\$8,563,889)	(\$7,207,481)
Debt principal repayment	(\$1,060,625)	(\$1,085,556)	(\$1,111,431)	(\$1,138,288)	(\$1,161,054)
	<u>(\$39,449,096)</u>	<u>(\$11,337,056)</u>	<u>(\$15,683,934)</u>	<u>(\$9,702,177)</u>	<u>(\$8,368,535)</u>
<b>TRANSFERS FROM</b>					
Accumulated Surplus	\$575,126	\$200,000	\$0	\$0	\$0
Reserves/Funds	\$47,246,302	\$17,590,539	\$20,469,975	\$18,084,132	\$15,413,619
Equip. Replace. Reserve Fund	\$2,340,768	\$1,634,088	\$964,147	\$680,725	\$193,761
Land Sales Reserve Fund	\$86,428	\$0	\$0	\$0	\$0
Off Road Parking Fund	\$77,867	\$0	\$0	\$0	\$0
	<u>\$50,326,491</u>	<u>\$19,424,627</u>	<u>\$21,434,122</u>	<u>\$18,764,857</u>	<u>\$15,607,380</u>
<b>TRANSFERS TO</b>					
Reserves/Funds	(\$20,567,625)	(\$16,231,670)	(\$17,212,919)	(\$18,195,911)	(\$19,267,628)
Equip. Replace. Reserve Fund	(\$1,406,685)	(\$1,477,622)	(\$1,582,665)	(\$1,639,365)	(\$1,687,050)
	<u>(\$21,974,310)</u>	<u>(\$17,709,292)</u>	<u>(\$18,795,584)</u>	<u>(\$19,835,276)</u>	<u>(\$20,954,678)</u>
<b>TOTAL</b>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

## **Schedule B – 2019 Revenue Policy Disclosure – Policies and Objectives**

### **Requirement: The proportion of total revenue proposed to come from each funding source**

The City receives revenue from various funding sources. The greatest proportion of revenue generated by the City is from property taxes. Property taxes are a stable and consistent revenue source for many services, including protective, community, and transportation services that would be complicated to fund on a user-pay basis. For this reason, property taxation will continue to be the City's major source of revenue.

The second largest revenue source is user fees and charges. User fees are applied to City services such as water, sewer, garbage, and recycling as a means of fairly apportioning the value of that service to those who use the service.

Council has been committed to developing a sustainable infrastructure replacement plan by moving towards a pay-as-you-go strategy for infrastructure replacement. This is put into practice through the process of transferring a portion of tax revenues to the Asset Reserve. These funds are then set aside for use as capital funding in recognition that other more historical capital revenue sources, such as land sales, are finite capital funding sources and are not as available in the future.

### **Policy:**

Council is committed to reducing taxation in favour of the following practices:

- fees and charges are reviewed annually to maximize the revenues from services and also to ensure that they are in line with the market rates for similar services or programs;
- costs for services can be recovered from general taxation or charged specifically to the users of the services. Council recognizes that costs of some services could be more fairly recovered from user fees than property taxes. Council has considered, where feasible, to shift the cost burden of municipal services from property taxes to user fees. However, with respect to user fees, Council has concerns that the overall interests of the community are not always best served. Savings transferred from taxpayers by shifting costs to users also shift a financial burden to some service users that cannot absorb the shifts reducing equal access to services;
- senior government and other agency grant opportunities are applied for and leveraged wherever possible as an external source of revenue to supplement scarce capital and operating property taxation revenues. However, Council will pursue federal and provincial funds and other grant opportunities only after assessing their full-cost implications. The City's Long-Term Strategic Financial Framework, a document designed to steer the City towards financial sustainability, states that the City will not rely on grant funding and will only pursue grants that align with established community priorities;
- when certain and applicable City land parcels have been identified for development, leasing opportunities rather than straight land sales are a consideration as ownership of City land inventories can be retained while still generating ongoing and sustainable lease, tax, and utility revenue streams, thereby reducing property taxation. Alternatively,

the City could maintain those City land inventories through land swaps or land sales and repurchase of other strategic land parcels, when contemplating land development opportunities of City lands; and

- wherever possible, the City maximizes development opportunities to provide community amenities. Also, new developments generally should fund new increased infrastructure requirements.

**Objective:**

The 2019 Financial Plan includes the following distribution of revenue:

Table 1: Proportions of Total Revenue

Revenue Source	% Total Revenue
Municipal Taxation	57%
Fees and Charges	26%
Government Contributions	11%
Investment Revenue	1%
Payment in Lieu of Taxes	1%
Other	4%
TOTAL	100%

**Requirement: The distribution of property taxes among the property classes**

The City has delineated six property tax classes within the City, with separate rates levying taxes to six different types of property. Class 4 Major Industry has three rates, two of which are set by the Province to cap certain port properties to encourage new investments in those properties. The City's tax rate ratios are relatively consistent over the years except for classes where external forces, such as provincial capping and assessment calculation practices, are mandated by the Province.

Table 2 provides the distribution of property tax revenue among the property classes. Table 3 provides the comparison of the mill rates among the property taxes. The share of property tax revenue by class in 2019 is budgeted to be similar to levels in 2018.

Table 2: Distribution of property tax revenue among the property classes (2019)

Property Class	% Property Tax
Residential (1)	63.95%
Utilities (2)	0.29%
Major Industry – Other (4)	15.56%
Major Industry – Ports (4)	2.79%
Major Industry – Ports (New Investments) (4)	1.62%
Light Industry (5)	1.61%
Business (6)	14.04%
Recreation (8)	0.14%
TOTAL	100.0%

Table 3: Distribution of property tax mill rates (2019)

Property Class	Ratio
Residential (1)	1.00:1
Utilities (2)	14.29:1
Major Industry – Other (4)	20.25:1
Major Industry – Ports (4)	11.47:1
Major Industry – Ports (New Investments) (4)	9.38:1
Light Industry (5)	5.31:1
Business (6)	2.38:1
Recreation (8)	0.79:1

## Policy:

### Taxation versus Services Consumed

Property taxation is an *ad valorem* tax system, which means that taxes are based on the assessed value of real property (land and improvements). Therefore, the City does not relate the amount of the tax levied on each individual property with the amount of service the City provides each property. Similarly, the City does not levy its taxes based on the number of occupants in a household using services as taxes are not user fees. Further to this, Council commits to ongoing reviews with the objective of establishing a tax policy that best distributes property taxes among the property classes.

### Tax Class Capping

Council is concerned with the distribution of property taxes for classes where provincial capping has been legislated. Provincial tax rate capping can affect the equity of the allocation due to the capping being only applied to certain properties within the class:

- the *Ports Property Tax Act* – 2004 restricts the municipal tax rates to \$27.50 per \$1,000 of assessment value. Eligible new construction relating to port properties is taxed at \$22.50 per \$1,000 of assessment value. The Province provides an annual grant to the City to assist in offsetting the cap, but since the grant is indexed to inflation and the tax increase may be higher, other taxpayers within the class are allocated the variance; and
- Class 2 Utilities with respect to the *Local Government Act 329/96* is capped at the greater of \$40 or 3.28 times Class 6 Business/Other.

### Allocating the Tax Burden

After the provincial restrictions or capping of tax rates are met, the tax rates for the remaining classes are established by adding the Council approved tax increase to distribute the tax burden as equitably as possible across all tax classes, using a fixed share approach. Notwithstanding the aforementioned, Council may choose to distribute or exclude all or a specific portion of the general tax increase to one or more property classes recognizing that all tax classes have their own financial challenges. Port Moody reviews its tax rates and the revenue derived from the different property tax classes periodically, and strives to keep the tax rates comparable to neighbouring jurisdictions.

The impact to tax rates can appear inequitable in some classes even though the tax dollars paid rise more equitably. The reason some tax rates rise more while other tax rates remain more constant is due to the fact that the assessed values, on which the tax rates are based to generate the required revenues, can move in different directions by class as well. When

assessed values move in opposite directions for certain classes, the tax rates also need to move in step to keep the tax dollars paid equitable. Over time, tax rates moving in opposite directions to adjust for assessed values moving in opposite directions create significant variances in the tax rates between the classes. The only equity Council can achieve, without purposely directing tax shifts, is to try and keep the percentage increases to the tax dollars paid as equitable as possible.

**Objective:**

The 2019 Financial Plan includes minor changes in the distribution of property taxes among the property classes. Council's informal policy is to spread the tax burden equitably to each taxpayer in each class.

**Requirement: The use of permissive and revitalization tax exemptions**

Section 224 of the *Community Charter* provides Council with the authority to grant permissive property tax exemptions on land or improvements.

In 2018, Council approved the list of permissive tax exemptions granted for the 2019 taxation year and the estimated amount of tax revenue foregone. The list demonstrates the policy of Council that permissive exemptions are granted to not-for-profit institutions, including religious, historical, and cultural institutions that form a valuable part of our community.

The City provided 2019 permissive tax exemptions to:

- BC Conference of the Mennonite Brethren Churches;
- Roman Catholic Archbishop of Vancouver;
- Parish of St. John the Apostle;
- Trustees of the Congregation of Ilocos United Church;
- Port Moody Ecological Society;
- Port Moody Heritage Society;
- Port Moody Arts Centre Society;
- Port Moody Senior Housing Society;
- Community Ventures Society;
- Association of Neighbourhood Houses of BC DBA Sasamat Outdoor Centre;
- Community Ventures Society;
- Port Moody (Pacific #119) Branch of the Royal Canadian Legion; and
- City of Port Moody.

In accordance with the *Community Charter*, notice to adopt the bylaws must be published, and the bylaws adopted by October 31 of each year.

Civic tax revenue foregone as a result of the permissive tax exemptions for charitable organizations is estimated to be \$108,495 for 2019. Per section 227 of the *Community Charter*, notice of this exemption was given to the public. Per section 98(2) of the *Community Charter*, this amount of foregone revenue will be disclosed in the City of Port Moody 2018 Annual Report.

**Policy:****Permissive Tax Exemptions**

Council is committed to the continued support of local organizations for permissive tax exemptions since the organizations provide value to the community that, in Council's view, should be supported by taxpayers.

**Revitalization Tax Exemptions**

Section 226 of the *Community Charter* provides Council with the authority to grant revitalization property tax exemptions on land or improvements to encourage revitalizations within the municipality. The City has currently entered into one Heritage Revitalization agreement for the taxation years 2016-2020.

**Objective:**

Each year, Council will examine its permissive tax exemption policy to determine if it should be expanded.



# 2019-2023 Financial Plan Guidelines for Staff

## Message from the Chief Financial Officer

The *Community Charter* mandates that City Council provide services, laws, and other matters for the community's benefit, and also provide financial stewardship over its finances, assets, and resources. Strategically planning the delivery of City services and other matters of community benefit is essential to proper and sustainable allocation of scarce resources. To this end, the City develops a number of strategic service plans that not only set service levels and allocate resources, but are integrated and aligned.

City Council starts the strategic planning process by drafting their *Strategic Plan*, which sets the high level goals and objectives for the community. City management develops departmental work plans, as business planning tools for staff to accomplish the goals and objectives of Council. The last part in the strategic planning process is the *Financial Plan* (budget) which allocates the funds and resources to complete the work plans and business plan tasks.

While the Strategic Plan sets out the goals and objectives of Council, Council acknowledges they cannot be achieved at all costs. Financial sustainability is an important goal of City Council, and it is recognized that the goals and objectives must be balanced with the ability to pay. As such, Council adopted a Long-Term Strategic Financial Framework (LTSFF). The LTSFF identifies financial principles that will help guide the City towards a financially sustainable future. The LTSFF will help guide the preparation of the City's budget.

The City also develops a number of Master Plans to help define the City's vision and shape strategic direction in particular areas. The Five-Year Financial Plan should incorporate these master plans and ensure we are appropriately providing financial resources where they are required. Recent master plans include the *TransPortMoody* Master Transportation Plan (MTP), the Parks and Recreation Master Plan, and the Arts and Culture Master Plan.

### **Budget Approach**

To ensure that the City is providing stewardship over the City's finances, assets, and resources, departments should adopt a zero-based budget approach (budget what you need to deliver the service). Please review what was spent versus what was budgeted for the last three years. Operating budget templates will include the prior three years of budgets and three years of actual revenues and expenditures for you to quickly and easily reference. Involve City staff throughout the budget planning process. Staff at all levels have good suggestions that can be incorporated in to the Financial Plan.

While you are completing your Financial Plan, ask the hard questions:

- Is this the best way of doing business? Is this process still required?
- What is of best value for the City, hiring someone or paying a contract fee?
- Would a multi-year contract be more economical than buying when needed?
- Could this service be shared with another municipality or agency?
- Are fees competitive and/or reasonable?

I look forward to working with all departments in developing the 2019-2023 Five-Year Financial Plan.

Sincerely,

Paul Rockwood, CPA, CGA, CRM



## Budget Targets

In order to accurately calculate tax rate increases, for 2019, staff will propose a **total dollar increase** to the Financial Plan. This can then be **estimated** as a percentage tax increase.

Due to the nature of the property tax system in British Columbia, using assessed values and Mill Rates, approval of a total dollar increase is the only accurate way to ensure the City collects the funds required to balance the budget.

Council provided direction to staff to submit a maximum operating budget for the years 2019-2023 of a \$1,918,300 operating tax increase, excluding the asset levy increase of \$407,000 to fund major capital asset renewal and replacement.

Approved Tax Increase (\$)	2019	2020	2021	2022	2023*
Operating – General Government	\$ 606,600	\$ 633,500	\$ 652,800	\$ 672,200	\$ 685,600
Operating – Police	207,400	216,500	223,200	229,800	234,400
Increases approved in 2018 for 2019	519,300	0	0	0	0
Downloaded costs from Province	585,000	0	0	0	0
Capital – Asset Renewal	407,000	425,000	438,000	451,000	460,000
<b>Total</b>	<b>\$2,325,300</b>	<b>\$1,275,000</b>	<b>\$1,314,000</b>	<b>\$1,353,000</b>	<b>\$1,380,000</b>

These total dollar increases are estimated to represent the following percentage increases.

Approved Tax Increase (%)	2019	2020	2021	2022	2023*
Operating – General Government	1.49	1.49	1.49	1.49	1.49
Operating – Police	0.51	0.51	0.51	0.51	0.51
Increases approved in 2018 for 2019	1.27	0.00	0.00	0.00	0.00
Downloaded costs from Province	1.43	0.00	0.00	0.00	0.00
Capital – Asset Renewal	1.00	1.00	1.00	1.00	1.00
<b>Total</b>	<b>5.70</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

In order to achieve the maximum \$1,918,300 operating tax increase approved by Council, Financial Services staff have calculated the maximum department allocation of the available dollar increase over 2018.

Division	2018 Adjusted Budget †	Prior Year New Services	2019	2020	2021	2022	2023*
City Manager	642,695	120,000	12,086	3,793	4,002	4,208	4,295
Mayor and Council	466,983		9,239	9,647	9,942	10,237	10,442
Community Services Admin.	241,625		4,361	-85	-39	6	8
Cultural Services	894,769	209,250	22,380	13,513	14,031	14,544	14,838
Facilities	3,611,767		67,698	26,753	28,023	29,275	29,862
Recreation	466,305		65,078	6,076	6,917	7,733	7,910
Communications	540,238	22,900	10,138	399	517	632	646

Division	2018 Adjusted Budget †	Prior Year New Services	2019	2020	2021	2022	2023*
Corporate Services Admin.	177,681		3,207	-655	-632	-612	-622
Human Resources	847,555		16,477	2,988	3,230	3,466	3,540
Legislative Services	726,049		14,290	1,546	1,735	1,919	1,962
Building, Bylaw, and Licensing	19,700		18,940	616	837	1,052	1,079
Planning	582,736		23,155	2,241	2,542	2,834	2,898
Environment	430,032		9,277	9,687	9,984	10,280	10,485
Engineering	356,924		8,197	-6,248	-6,282	-6,323	-6,444
Operations	2,120,824		38,274	319	749	1,163	1,200
Parks	2,236,001		45,671	18,850	19,731	20,602	21,023
Finance	1,490,236		30,620	2,117	2,494	2,859	2,923
Information Services	1,256,915		24,407	7,801	8,227	8,645	8,824
Fire Rescue	8,172,696		147,580	12,241	13,809	15,463	15,666
Library	1,735,342	41,900	35,563	6,062	6,576	7,078	7,231
Police	10,480,969	125,282	207,364	216,534	223,158	229,781	234,367
Fiscal Services	0	585,000	-	515,806	526,449	537,158	547,866
<b>Total</b>	<b>37,498,042</b>	<b>1,104,332</b>	<b>814,000</b>	<b>850,000</b>	<b>876,000</b>	<b>902,000</b>	<b>920,000</b>

† Adjusted Budget represents the 2018 budget, which includes revenues, expenses, and budget amendments

\* Proposed.

Departments must submit a budget based on 2018 service levels within the allocation provided in the table above. Once you have completed the zero-based budget, it is expected that departments **will not** use any surplus funds remaining from the above allocations.

## Budget Planning Process Timeline

### Deliberations for the Current Council

Due Date(s)	Responsibility	Description of Activity
July 6	Financial Services	Budget Guidelines distributed
August 10	Operations and Capital Team	Utilities Budget (Expenses) due to Financial Services (Excel Templates)
August 20	Departments	Templates released for Port Moody Budget Planning Software
September 14	Departments	Five-Year Budget (excl. Utilities) due to Financial Services 2019 Project Pre-approvals due to Financial Services
September 26	ELT	Utilities Budget Review with ELT Project Pre-approvals Review with ELT
October 2	Finance Committee	Utilities Budget – Introduction (pending Metro Vancouver changes)
October 3	ELT	Budget (excl. Utilities) Review with ELT
October 16	Finance Committee	Utility Budget approval for inclusion in Fees Bylaw
October	Library Board	Library Board Budget Presentation to Council

### Deliberations for the newly elected Council

November 13	Council	Fees Bylaw (including utility fees) – First three readings
November 27	Council	Fees Bylaw (including utility fees) – Adoption
November	Police Board	Police Board Budget Presentation to Council (due November 30)
November 20	Finance Committee	Introduction of the 2018 Five Year Financial Plan – HIGH LEVEL OVERVIEW
December 4	Finance Committee	Operating and Capital Presentations (4pm to 7pm) Project Pre-approvals Public Consultation approval
January 15	Finance Committee	Budget Deliberations
January 29	COTW/Staff	Special Committee of the Whole Budget Public Consultation (CAG)
February 5	Finance Committee	Budget Deliberations – Tax Policy
February 19	Finance Committee	Budget Deliberations
March 1	Police Board	Deadline for revisions to Police Board provisional budget (per <i>Police Act</i> )
March 5	Finance Committee	Public Consultation Results to Finance Committee
March 19	Finance Committee	Budget Deliberations
April 2	Finance Committee	Budget Deliberations (final before Financial Plan Bylaw)
April 23	Council	Financial Plan Bylaw and Tax Rates Bylaw – First three Readings
May 14	Council	Financial Plan Bylaw and Tax Rates Bylaw – Adoption

# General Guidelines

## City of Port Moody Budget Planning Software – Prevero

All budgeting for the 2019-2023 Financial Plan is to be undertaken in the new Port Moody Budget Planning Software – Prevero. This includes personnel planning, operating revenue and expenses, and capital and operating projects. All budget resources such as working papers, quotes, emails, etc. must be attached to the relevant line item within your budget. Additional information and training on the new system will be forthcoming.


**Budget Drivers:** Departments are asked to identify the main cost drivers and revenue changes by completing the comments section of the Operating Template worksheet.

**Monthly allocation:** All budget revenues and expenditures will require a monthly distribution. Common allocations have been included to simplify the process.

**Account Details:** Budget items will be entered at a sub-account detail level. Multiple items can be entered that roll up to the total budget for a selected account and cost centre. Please use this functionality to help break down your budget into known items. This will assist you later in the year with variance reporting and help identify any discrepancies between actual and budgeted expenses.




# City of Port Moody Budget Planning Software





PERSONNEL PLANNING




CAPITAL PROJECT PLANNING




OPERATIONAL EXPENSE PLANNING




FUTURE USE




FUTURE USE




FUTURE USE



GENERAL SETTINGS & STATUS



PREVERO 360°



PUBLIC

## General Guidelines

### Labour and Personnel Planning

**Manager Responsibility:** Managers are responsible for ensuring that the hours count in their labour templates remain unchanged from previous years. Labour template totals will match what is transferred into the operating budget submission.

**Flex Time:** No allowance should be made to cover flex time. The flex time benefit was approved based on the premise that it would have zero impact on the budget.

**Step Increases:** Step increases are at the discretion of the City Manager and General Manager. Once a position reaches the top salary, it must remain at that level.

**New Positions:** See *New Service Requests* section.

**Cost of Living (COL):** Only include COL increases covered by Collective Agreements. Financial Services will budget for COL increases for years outside of collective agreements.

Note that the following union contracts expire as follows	
Police	December 31, 2018
Fire	December 31, 2019
CUPE – Inside	December 31, 2019
CUPE – Outside	December 31, 2019
CUPE – Police Services	December 31, 2019

**Payroll Reserve Funding:** Certain unplanned payroll costs can be funded by the Payroll Reserve, including maternity leave top-ups (SEIB), salary continuance, severances, and medical absences. Please advise the Financial Reporting team as soon as possible if you incur payroll expenses that are eligible to be funded from the reserve.

**Reclassifications:** Unplanned reclassifications that occur subsequent to department budget submissions have been provided for within the Fiscal Services budget. Prior year reclassifications must be accommodated within your current budget allocation.

**Training:** Council approved a training budget of 1% of payroll costs. After consideration of special training (below), the remaining departments are to budget 0.52% of payroll costs.

Department	Amount	GL Account
Corporate Training	\$102,798	6111; 6114
Information Services	\$9,600	6112
Police	\$96,966	6112
Fire	\$60,200	6112
All Other Departments	0.52% of salaries and wages budget	6112

**Hours of Work:** Standard hours of work to be reflected in the Labour Budget Template are:

Employee Group / Hours	
CUPE Outside (40-hour work week) *	2,087 hrs
CUPE Inside (35-hour work week)	1,826 hrs
CUPE Police Support Services (35-hour or 40-hour work week)	1,826/2,087 hrs
Management/Exempt	1,826 hrs
Fire	2,192 hrs
Police	2,087 hrs

\*CUPE Outside regular hours based on 2015 and 2016 actuals is estimated to be approximately 1,600 hours. As a result, the labour template for this group will be pre-populated with this new estimate. The reduction from prior years' 1,650 hours (1,775 hours in 2016 templates) is mainly due to the aging work force (i.e. additional vacation entitlement), etc.

**Overhead Rates:** Overhead is a fixed percentage applied to a base salary/wage to cover the employer's expenses for items such as Employment Insurance, Canada Pension Plan, WorkSafe BC premiums, superannuation, and extended health benefits. For CUPE Outside, overhead also covers the expense of statutory holidays, vacation, training, etc.

The overhead rates to be applied to the 2018 budget year are as follows:

Employee Group	2018 Rate	2019 Rate
CUPE Outside	56.0%	56.0%
CUPE Inside	22.5%	22.5%
CUPE Police Support Services	22.5%	23.0%
Management/Exempt	21.5%	21.5%
Fire	25.5%	25.5%
Police	25.0%	25.0%
Council	12.0%	12.0%
CUPE Inside (Part-Time – 10% in lieu)	24.5%	24.5%
CUPE Inside (Part-Time – 12%, 16% in lieu)	16.0%	16.0%
CUPE Outside (Part-Time – 10% in lieu)	31.0%	31.0%
CUPE Outside (Temporary – Full-Time)	31.0%	31.0%
Casual/Auxiliary	12.0%	12.0%

## General Guidelines

### Operating Revenues and Expenses

**ELT Review:** The City Manager, in consultation with ELT and Financial Services, will review Capital and Operating budgets and may need to realign the department budget submissions to find the appropriate balance between available funds resulting from Council's strategic plan, corporate goals, and expected service levels.

**Inflation:** The projected Consumer Price Index (CPI) for BC is 2.0%. This rate should be used for all consumer related budgets. The inflationary pressures resulting from the construction market is often higher for construction materials than consumer goods, and should be reflected in capital project submissions.

**One Time Initiatives:** It is important that you submit any one-time costs as an operating project. These costs should not be included in your base operating budget as they are not recurring annual expenses.

**Grants and Partnerships:** Departments are encouraged to explore available grants and partnerships to supplement tax increases. However, the Long-Term Strategic Financial Framework asserts that, in cases where the availability of grant funding is uncertain, staff must ensure City funding is sufficient to finance projects without relying on grants, and where available grant funding is uncertain, staff must pursue grant funding only for projects that are already identified in the Capital Plan and are an identified priority for the community.

**Prior Year Information:** The three-year average actual cost, three previous years' actual, and the three previous years' budget are provided in the 'Operating Worksheet'.

**Mileage Reimbursement Rate:** Without a vehicle allowance – the mileage reimbursement rate is \$0.55 per km for the first 5,000km, and \$0.48 per km thereafter as determined by the Canadian Revenue Agency.

**Works Yard Garage Rate:** The 2019 garage repair rate for budgeting purposes is \$104.00/hr. This rate is inclusive of mechanics' labour, incidental materials, and all overhead relating to running of the garage and providing mechanical support to the City's fleet. Unlike in prior years, this rate is set for the year and will not be further adjusted. Further details of the calculation are available from Financial Services.

**Fleet Renewal Fee:** A 2.50% project management fee will be included in the budgets for all City-owned vehicle replacements. This fee is intended to cover the Fleet Supervisor's time related to the evaluation, procurement, and planning around the City's fleet replacement and renewal.

**Corporate and Administrative Policies:** If you are responsible for overseeing corporate or administrative policies that have financial implications, please ensure they are accounted for in the Five-Year Financial Plan.

**Interdepartmental Consultation:** Managers of the Corporate Services Department, Finance and Technology Department, Facilities Division, and Environmental Services Division may be arranging meetings throughout the budget process to ensure departments have considered the impact of new and/or changing initiatives. Some examples for departments to consider include:

**HR/OH&S:** Is there new equipment being purchased or procedures changing that will require extraordinary OH&S training? Are you requesting new positions? Are there a number of pre-employment medical requirements for recruitments (i.e. Firefighter eligibility lists)?

**Communications/Civic Engagement:** Are there projects/initiatives/procedures that will have an extraordinary public engagement requirement? Does a project, initiative, or procedure require public consultation regarding changes in how we do business? Do you require additional materials and graphic design support?

**Information Services (IS):** Are new hardware, software, or network services components being considered and what are the related training requirements?

**Purchasing:** Do you have contracts expiring in the first year of the financial plan? Will you be required to issue RFPs, RFQs, or tenders for required work?

**Facilities:** Does your interdepartmental facilities charge reflect the total costs budgeted under Facilities?

**Environmental Services:** Is there an environmental impact that needs to be assessed or reviewed?

**Operating Carry-Forward Requests:** If specific operating works are not completed in a given year, a case may be made to carry forward the related budget amount with the intent of completing the works the following year. This is reviewed in January for the prior year by the Financial Reporting team. Divisions must be in an overall operating surplus in order to be considered for an operating carry-forward. All requests must be approved by the City Manager.

**Balancing to the Cost Centre:** In order to achieve the flexibility that is required for efficient operations, the City has a practice of managing annual operating budgets to the bottom line. Managers are responsible for ensuring that actual expenditures in the year are coded correctly and charged to accounts that reflect the type of expense. Variances will likely occur between the accounts within a cost centre based on the actual expenditures and the estimates required in establishing an annual budget. Managers are responsible for ensuring that they can adequately explain such variances between accounts in any given cost centre, but that overall, cost centres are within budget.



## General Guidelines

### Capital and Operating Projects

**Strategic Plan:** Only projects in support of the strategic plan should be submitted for consideration.

**Considerations:** To ensure well thought-out projects are brought forward to Council, ask:

- How do we add value for customers while controlling costs;
- Which business processes should we use;
- Do we currently have the resources to achieve the goals of this project;
- What impact does this have on the annual operating budget; and
- What impacts does this project have on the environment, the City's carbon footprint, and the City's social, cultural, and economic sustainability?

**Interdepartmental Consultation:** Consider the City-wide impact of new and/or changing initiatives. Does your project require the support of other divisions? Have these divisions been consulted? Do these divisions have the capacity to perform the work within your timelines?

**Project Charter:** If a project charter is required for your project, please ensure that you have begun to engage all relevant stakeholders to ensure a successful outcome. Additional details on the project charters can be found under the projects folder of the shared templates in Microsoft Word.

**Two-Year Limit:** If a project is not started within two years of approval, the conclusion will be that it is not a priority to staff and it will be highlighted in a report to Council for reapplication for funding.

**Pre-Approval Requests:** In circumstances where it is deemed necessary to start a project prior to the scheduled budget adoption, departments are asked to submit a request for a project pre-approval to Financial Services outlining the reason for an early approval in the project description section of the **Project Details** input worksheet.

**Project Carry-Forward Requests:** If a project is not completed in a given year, the remaining project budget may be carried forward to the following year upon approval from Financial Services.

**Grants:** Per the City's Long-Term Strategic Financial Framework, potential grant funding should only be explored for projects in the capital plan. Whenever possible, grant applications/approvals and external funding agreements should be provided to support capital requests.

**Project Management:** Project management costs should be considered for all capital projects and incorporated into the budget submission.

**Budget Uncertainty:** Projects should include a reasonable contingency that is proportionate to the risk of cost overruns and in line with project management best practices. This may vary depending on the project's estimate classification.

**PST/GST:** Ensure that budget submissions include a 7% expense, where applicable, for PST and do not include a GST component (5% GST is fully recoverable).

**Funding:** Project approvals will be dependent upon the availability of funding sources and will be contingent upon the success of the request for funds relative to other competing capital needs. Departments are asked to rank their projects based on the following criteria:

**High**

- Public health and life safety issues;
- Legislation or regulation requirements;
- Management of existing assets (extends useful life; deterioration; avoids expensive repairs; lessens emergency disruptions); or
- Strategic priority of Council.

**Medium**

- Improves an existing asset;
- Increases cost savings/revenues generated;
- Equipment replacement at the end of its life cycle; or
- Reduces future maintenance/repairs on recurring issues or long-standing deficiencies.

**Low**

- New service/infrastructure;
- Addresses deficiencies reported in commissioned studies and reports; or
- Addresses future concerns.

**City Art:** Project budgets should exclude the public art component. Financial Services staff will allocate 0.3% of project budgets to the Public Art Reserve upon approval of the capital plan.

**Capital Programs:** Projects funded from the Asset Reserve (maintenance/replacement of existing City assets) will fall under one of the five capital programs outlined in the table below. Council approved a funding allocation (steady funding) for each of the capital programs based on the City's Asset Management Investment Plan (AMIP).

Departments are responsible for managing and prioritizing project submissions based on the AMIP, the above-mentioned ranking criteria, a risk assessment, and other relevant factors within this funding allocation.

Since there will likely not be sufficient funding for all projects, departments will need to track projects that were not included in the capital plan due to funding restrictions.

Capital Program (Asset Reserve)	Allocation 2019	Allocation 2020	Allocation 2021	Allocation 2022	Allocation 2023
Facilities	987,748	1,113,568	1,244,631	1,380,319	1,519,707
Equipment – City	218,170	245,960	274,909	304,879	335,667
Equipment – Police	74,576	84,075	93,971	104,215	114,739
Equipment – Police Gas Tax Reserve Transfer*	34,000	34,000	0	0	0
Transportation	1,169,172	1,318,101	1,473,237	1,633,847	1,798,838
Parks	433,035	488,195	545,653	605,140	666,249
Unallocated	320,300	361,100	403,600	447,600	492,800
<b>Total</b>	<b>3,237,000</b>	<b>3,645,000</b>	<b>4,036,000</b>	<b>4,476,000</b>	<b>4,928,000</b>

\* Per motion FC16/022 additional funding approved from the Gas Tax Reserve during the 2016 budget process (assumed to continue through to 2020).

**Tangible Capital Assets:** Capital projects must meet the criteria as set out in the Tangible Capital Asset Policy; otherwise, they will be considered an operating project. The criteria are: the useful life must exceed two years, and the cost must meet the thresholds in the table below.

Asset Category	Threshold (\$)
Land	0
Buildings:	25,000
Other Structures	25,000
Furniture, Equipment, Technology, and Vehicles (FETV)	5,000
Road Infrastructure:	50,000
Multi-pathways	20,000
Trails	20,000
Boardwalks and Trail Bridges	20,000
Bridges (Pedestrian and Vehicle)	20,000
Parking Lots	50,000
Culverts	50,000
Water Infrastructure	50,000
Sewer Infrastructure	50,000
Drainage Infrastructure	50,000

## General Guidelines

### New Service Requests

**New Positions:** Requests for new positions will be brought to the City Manager accompanied by a business case and will be highlighted to the Finance Committee as a New Service. In order to capture the total cost to the organization, new positions will be submitted as the annual wages/salary, overhead cost, and an additional charge for Human Resources, Payroll, and Information Services support.

Additional considerations should be made for annual training and professional dues and vehicles expenses should they be required.

**New Services:** Services that have not been previously built into the base operating budget with a permanent funding source will be highlighted as a new service request. New service requests will be brought forward to ELT for initial discussion to review the City's overall need and capacity to accommodate the requests for a given year.

New services will be highlighted for Finance Committee deliberation and are not included in the budget targets described above.



# 2019 Executive Summary

Executive Summary 2019		City Administration		Corporate Services				Community Services				Planning & Development			Engineering & Operations			Environment & Parks		Fire Rescue	Finance & Technology		Fiscal Services	Library	Police	(Favourable)/ Unfavourable Totals	Estimated Tax Increase		
1% dollar equivalent	407,000	City Manager	Mayor & Council	Communication s and Engagement	Corporate Services Admin	Human Resources	Legislative Services	Comm Serv Admin	Cultural Services	Facilities	Recreation	Building, Bylaw & Licensing	Policy Planning	Development Planning	Engineering	MRN	Operations	Environmental Services	Parks	Fire Rescue	Finance	Information Services	Fiscal Services	Library	Police				
2018 Approved Budget		642,695	466,983	540,239	177,681	847,555	726,049	241,625	894,769	3,611,767	466,305	19,700	497,523	85,214	356,924	0	2,120,824	430,032	2,236,001	8,172,696	1,492,836	1,254,315	-37,498,040	1,735,342	10,480,969	4			
Interdepartmental Transfers / Adjustments				-26,000			12,000						-8,251	8,251			-20,637		20,637			14,000				0			
2018 Adjusted Budget		642,695	466,983	514,239	177,681	847,555	738,049	241,625	894,769	3,611,767	466,305	19,700	489,272	93,465	356,924	0	2,100,187	430,032	2,256,638	8,172,696	1,492,836	1,268,315	-37,498,040	1,735,342	10,480,969	4			
2019 Approved Budget		774,781	476,222	521,277	180,888	864,032	764,339	245,986	1,126,399	3,679,465	531,383	38,640	504,176	101,716	365,121	0	2,117,824	439,309	2,322,946	8,320,276	1,523,456	1,306,722	-36,506,040	1,812,805	10,813,615	4			
Revenue Changes																													
2019 Growth																							-262,500		-87,500	-350,000	-0.86%		
Sale of Services									-1,000		-113,948								-525		-5,000			2,777			-117,696	-0.29%	
Permits/Licenses Revenues												-851,150		-85,000													-936,150	-2.30%	
Misc/Other Revenues									575	-12,500	-88,969	-10,000	-1,000	-98,300					-217				-11,777	250			-221,938	-0.55%	
Transfer from Other Governments													500											-17,500				-17,000	-0.04%
Grant																							-6,000	-938			-6,938	-0.02%	
Police																									14,085			14,085	0.03%
Revenue Changes Total									-425	-12,500	-202,917	-861,150	-500	-183,300					-742		-5,000		-280,277	-15,411	-73,415	-1,635,637	-4.02%		
Salary Adjustments																													
Salaries & Benefits		32,558	11,103	3,295	16,073	10,279	15,229	4,659	10,832	123,065	253,267	57,607	23,026	-36	30,334	2,923	74,067	21,479	31,741	95,505	37,271	32,005	-382	47,509	207,742	1,141,151	2.80%		
Payroll Liability (Mercer)																						5,778					5,778	0.01%	
Salary Adjustments Total		32,558	11,103	3,295	16,073	10,279	15,229	4,659	10,832	123,065	253,267	57,607	23,026	-36	30,334	2,923	74,067	21,479	31,741	95,505	37,271	32,005	5,396	47,509	207,742	1,146,929	2.82%		
Operating Expenses																													
Communications				4,550		-3,055	160	35	500			-500	200	3,000			6,025		1		1,269	2,000		396			14,581	0.04%	
Consulting and Prof Services	4,460			0		400	600					3,000	0				250				940	36,624					52,774	0.13%	
Contracted Services				289			40			16,613	158,211	-5,000	1,050	500			-8,113	8,354		1,400							173,344	0.43%	
Equipment		100				15	0	-450	640	-9,460		1,734					2,630	59,330		28,508	24,243		5,000		-4,896		107,625	0.26%	
Utilities(i.e. Hydro)										133,564							3,658	12,644		824							150,690	0.37%	
Grants & Donations											100																100	0.00%	
Gov't Payments																											10,320	0.03%	
Insurance & Claims									3,093	51,696		220					293	920		724	8,000	158		305			65,409	0.16%	
Miscellaneous		-4,810	0			0	441	-9,713	-1,928	1,400	607	-400	4,300						167		38	4,000	7,193	84			1,379	0.00%	
Supplies & Materials	3,000	882			50	-233	-100	540	-2,310	1,605	1,450	200	2,000		155	-3,899	5,762		5,092	4,507	110			10,118			28,929	0.07%	
Recoveries																	-30,940										-30,940	-0.08%	
Personnel Services	6,500	14,160	-199			2,912	1,495	-350	755		50	13,022	6,183	1,547	317		110	2,718	100		322	550	3,663	-1,879			51,976	0.13%	
Interdepartmental Facilities Maintenance										-271,582							22,143			38,392				211,074			27	0.00%	
Utility Shift	-970			2,203	-471	-1,107	-682					-1,693			-34,846	7	-52,657				-3,980	-14,324					-108,520	-0.27%	
Police																									-47,929		-47,929	-0.12%	
Interdepartmental Transfers				-26,000			12,000															14,000					0	0.00%	
Operating Expenses Total	12,990	10,332	-19,157	-471	2,270	10,165	-299	11,963	58,691	-1,845	18,890	6,683	10,847	-34,143	-5,424	31,941		2,718	36,816	85,462	-1,143	47,850	10,856	4,128	163,145	469,765	1.15%		
Reserve Changes																													
Asset Renewal Levy																							407,000				407,000	1.00%	
Transfer (from)/to Reserve				0		3,927	200		0	19,403		809,000	-6,047	178,102	-1,034				-25	8,243	0	0	-12,733		11,428		1,010,464	2.48%	
Transfer (from)/to Engineering Process Reserve															14,050												14,050	0.03%	
Transfer to Assessment Appeals Reserve																						750,000					750,000	1.85%	
Transfer to MRN General Rehab/Pavement Rese																2500											2,500	0.01%	
Transfer from Surplus	0			0																			-407,000				-407,000	-1.00%	
Reserve Changes Total	0			0		3,927	200		0	19,403		809,000	-6,047	178,102	13,016	2,500			-25	8,243	0	0	737,267		11,428	1,777,014	4.37%		
New Services																													
New Services (2019)						15,000							31,775	114,247	14,000		91,682		16,000	5,000	0	6,500					287,704	0.71%	
New Services (2019 - Development Processing R													-31,775	-114,247			-92,000										-238,022	-0.58%	
New Service (2019) Capital Offset															-14,000												-14,000	-0.03%	
New Services (Prior Year)	120,000			22,900			18,000		239,260															41,900	62,641		504,701	1.24%	
Imposed Increases from Senior Levels of Govern		49,972																				598,415					648,387	1.59%	
New Services Total	120,000	49,972		22,900		15,000	18,000		239,260				0	0	0		-318		16,000	5,000	0	6,500	598,415	41,900	62,641	1,188,770	2.92%		
Budget Submitted																													
		808,243	538,390	547,277	193,283	879,031	769,643	245,985	1,156,399	3,800,426	514,810	44,047	520,685	90,827	366,131	-1	2,226,514	454,229	2,319,791	8,366,906	1,523,964	1,340,670	-36,426,393	1,813,468	10,852,510	2,946,845	7.24%		
Approved Budget Increase																													
		132,086	9,239	7,038	3,207	16,477	26,290	4,361	231,630	67,698	65,078	18,940	14,904	8,251	8,197		17,637	9,277	66,308	147,580	30,620	38,407	992,000	77,463	332,646	2,325,332	5.71%		
Surplus/(Deficit)																													
		-33,462	-62,168	0	-12,395	-14,999	-17,304	1	-30,000	-120,961	16,573	-5,407	-8,258	2,638	-1,010	1	-88,053	-14,920	-17,482	-46,630	-508	-47,948	-79,657	-663	-38,895	-621,509	-1.53%		

## 2019 Financial Plan - Executive Summary

Item	Amount (\$)	Comment
2019 Growth	-350,000	New Construction
Revenue Changes	-1,286,000	Development, Permits, Sale of Services
Salaries and Wages	1,147,000	2% CUPE, 2.5% IAFF, Police
Operating Expenses	572,000	Equipment, Contracted Services, Hydro, Professional Services
Utility Shift	-109,000	Year 5 of 5-year phase in
Reserve Changes	1,777,000	Development Process Reserve
<b>Sub Total – City</b>	<b>1,751,000</b>	
<b>Sub Total – Operations</b>	<b>1,751,000</b>	<b>Budget Guidelines mandates 2.00%</b>
Asset Renewal Levy	407,000	Per the Budget Guidelines
Prior Year Approved New Services	505,000	Items approved as part of 2018 Financial Plan
Imposed increases from Senior Government	648,000	Employer health tax, tax free Council allowance
EHT – Accumulated Surplus Funding	-407,000	One-time funding to ease transition to EHT (2/3 of increase)
<b>Sub Total</b>	<b>2,904,000</b>	
Proposed New Services	42,500	Subject to Council Review and Approval – See attached list
<b>Grand Total (2019)</b>	<b>2,946,500</b>	



# 2019 New Services



Port Moody Proposed New Services <sup>1</sup> :		Division	Amount (\$)	Tax (%)
1	Software Maintenance - Recruitment Software	Human Resources	15,000	0.04%
2	New Position: Administrative Support	Policy Planning	32,000	0.08%
3	Development Process Reserve Funding	Offset	-32,000	-0.08%
4	New Position: Additional Auxiliary Hours	Dev Planning	114,000	0.28%
5	Development Process Reserve Funding	Offset	-114,000	-0.28%
6	Engineering Vehicle	Engineering	14,000	0.03%
7	Capital/Project Funding	Offset	-14,000	-0.03%
8	New Position: Engineering Technician	Operations	92,000	0.23%
9	Engineering Development Processing Reserve Funding	Offset	-92,000	-0.23%
10	Hazardous tree removal/mitigation	Parks	16,000	0.04%
11	Hazardous materials program - equipment replacements	Fire Rescue	5,000	0.01%
12	Automated Software Security Updates	Information Services	6,500	0.02%
			<b>42,500</b>	<b>0.10%</b>

Prior Year Approved New Services:		Division	Amount (\$)	Tax (%)
1	New Position - Librarian (remaining 1/2 position)	Library	41,900	0.10%
2	New Position - Comms. Assist. (remaining 1/2 position)	Communications	22,900	0.06%
3	New Position - Port Moody Police Member (1/2 position)	PMPD	62,641	0.15%
4	Economic Development Office	City Manager	120,000	0.29%
5	Festival and Special Events	Cultural Services	63,250	0.16%
6	Canada Day Celebration	Cultural Services	41,000	0.10%
7	Port Moody Heritage Society	Cultural Services	105,000	0.26%
8	Agenda Management - Annual License & Support	Legislative Services	18,000	0.04%
9	Port Moody Art's Centre Agreement	Cultural Services	30,000	0.07%
			<b>504,691</b>	<b>1.24%</b>

Imposed increases from Senior levels of Government:		Division	Amount (\$)	Tax (%)
1	Employer Health Tax	Fiscal Services	598,415	1.47%
2	Elected Officials Remuneration	Mayor and Council	50,000	0.12%
			<b>648,415</b>	<b>1.59%</b>



# 2019 Operating Budget

Operating Summary 2019 - 2023										ALL Division
Department / Division	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
<b>Planning &amp; Development</b>										
Building, Bylaw & Licensing	44,047	42,425	43,254	44,299	45,582	-163,090	-170,116	1,974	15,341	19,700
Policy Planning	520,685	521,013	520,813	520,613	521,145	411,568	565,834	443,462	598,981	497,523
Development Planning	90,827	88,390	85,999	83,646	81,250	143,797	3,987	130,967	3,420	85,214
<b>Total Planning &amp; Development</b>	<b>655,559</b>	<b>651,828</b>	<b>650,067</b>	<b>648,558</b>	<b>647,978</b>	<b>392,275</b>	<b>399,705</b>	<b>576,403</b>	<b>617,742</b>	<b>602,436</b>
<b>Community Services</b>										
Comm Serv Admin	245,985	245,900	245,861	245,867	245,875	227,701	232,379	228,875	237,294	241,625
Cultural Services	1,156,399	1,170,555	1,189,547	1,208,996	1,230,401	717,910	838,784	778,482	865,250	894,769
Facilities	3,800,426	3,870,381	3,939,513	4,004,033	4,078,789	3,415,457	3,642,919	3,385,566	3,552,777	3,611,767
Recreation	514,810	531,755	568,455	593,618	595,063	251,766	336,425	307,954	407,524	466,305
<b>Total Community Services</b>	<b>5,717,620</b>	<b>5,818,591</b>	<b>5,943,376</b>	<b>6,052,513</b>	<b>6,150,128</b>	<b>4,612,835</b>	<b>5,050,508</b>	<b>4,700,877</b>	<b>5,062,846</b>	<b>5,214,465</b>
<b>City Administration</b>										
City Manager	808,243	810,706	813,223	815,822	820,090	618,686	620,006	617,818	630,198	642,695
Mayor & Council	538,390	538,355	539,284	544,842	542,191	443,046	433,439	454,681	457,666	466,983
<b>Total City Administration</b>	<b>1,346,633</b>	<b>1,349,061</b>	<b>1,352,507</b>	<b>1,360,664</b>	<b>1,362,281</b>	<b>1,061,732</b>	<b>1,053,445</b>	<b>1,072,499</b>	<b>1,087,864</b>	<b>1,109,678</b>
<b>Corporate Services</b>										
Communications and Engagement	547,276	547,675	548,192	548,823	549,469	427,774	500,469	452,361	507,740	540,239
Corporate Services Admin	193,283	192,804	192,437	191,961	191,554	172,797	176,084	164,628	171,194	177,681
Human Resources	879,031	882,020	885,249	888,715	892,255	800,951	819,438	766,157	823,422	847,555
Legislative Services	769,643	770,001	777,453	777,852	780,964	539,876	702,019	601,685	724,567	726,049
<b>Total Corporate Services</b>	<b>2,389,235</b>	<b>2,392,499</b>	<b>2,403,331</b>	<b>2,407,352</b>	<b>2,414,243</b>	<b>1,941,398</b>	<b>2,198,009</b>	<b>1,984,831</b>	<b>2,226,923</b>	<b>2,291,524</b>
<b>Engineering &amp; Operations</b>										
Engineering	366,131	360,768	356,839	346,267	339,824	427,962	355,492	354,141	349,471	356,924
MRN	-1	-1	-1	-1	-1	0	1,796	0	0	0
Operations	2,226,514	2,274,162	2,313,065	2,322,126	2,343,899	1,940,771	2,033,129	1,994,927	2,026,042	2,120,824
<b>Total Engineering &amp; Operations</b>	<b>2,592,643</b>	<b>2,634,928</b>	<b>2,669,905</b>	<b>2,668,393</b>	<b>2,683,722</b>	<b>2,368,733</b>	<b>2,376,509</b>	<b>2,349,068</b>	<b>2,375,513</b>	<b>2,477,748</b>
<b>Environment &amp; Parks</b>										
Environmental Services	454,229	456,730	459,230	461,730	465,711	280,521	304,391	318,553	332,986	430,032
Parks	2,319,793	2,339,228	2,394,272	2,414,938	2,430,713	1,912,186	2,150,652	2,017,324	2,219,196	2,236,001
<b>Total Environment &amp; Parks</b>	<b>2,774,021</b>	<b>2,795,958</b>	<b>2,853,501</b>	<b>2,876,668</b>	<b>2,896,424</b>	<b>2,192,707</b>	<b>2,455,043</b>	<b>2,335,877</b>	<b>2,552,182</b>	<b>2,666,033</b>
<b>Fire Rescue</b>										
Fire Rescue	8,366,905	8,518,575	8,660,357	8,775,950	8,897,567	7,417,764	7,747,815	7,417,764	7,744,721	8,172,696
<b>Total Fire Rescue</b>	<b>8,366,905</b>	<b>8,518,575</b>	<b>8,660,357</b>	<b>8,775,950</b>	<b>8,897,567</b>	<b>7,417,764</b>	<b>7,747,815</b>	<b>7,417,764</b>	<b>7,744,721</b>	<b>8,172,696</b>
<b>Finance &amp; Technology</b>										
Finance	1,523,963	1,521,897	1,522,878	1,523,133	1,522,059	1,294,592	1,375,529	1,337,905	1,399,508	1,492,836
Information Services	1,340,669	1,512,603	1,530,484	1,544,015	1,705,218	865,677	1,016,839	914,213	1,032,629	1,254,315
<b>Total Finance &amp; Technology</b>	<b>2,864,632</b>	<b>3,034,500</b>	<b>3,053,362</b>	<b>3,067,148</b>	<b>3,227,277</b>	<b>2,160,268</b>	<b>2,392,368</b>	<b>2,252,118</b>	<b>2,432,138</b>	<b>2,747,150</b>
<b>Fiscal Services</b>										
Fiscal Services	-39,373,223	-40,184,969	-40,908,541	-41,533,927	-42,309,417	-33,280,726	-35,408,701	-34,152,421	-35,935,190	-37,498,040
<b>Total Fiscal Services</b>	<b>-39,373,223</b>	<b>-40,184,969</b>	<b>-40,908,541</b>	<b>-41,533,927</b>	<b>-42,309,417</b>	<b>-33,280,726</b>	<b>-35,408,701</b>	<b>-34,152,421</b>	<b>-35,935,190</b>	<b>-37,498,040</b>
<b>Library</b>										
Library	1,813,469	1,819,533	1,826,109	1,843,523	1,850,501	1,600,272	1,662,342	1,612,402	1,644,101	1,735,342
<b>Total Library</b>	<b>1,813,469</b>	<b>1,819,533</b>	<b>1,826,109</b>	<b>1,843,523</b>	<b>1,850,501</b>	<b>1,600,272</b>	<b>1,662,342</b>	<b>1,612,402</b>	<b>1,644,101</b>	<b>1,735,342</b>
<b>Police</b>										
Police	10,852,506	11,169,496	11,496,026	11,833,156	12,179,296	9,385,277	9,863,041	9,850,581	10,191,160	10,480,969
<b>Total Police</b>	<b>10,852,506</b>	<b>11,169,496</b>	<b>11,496,026</b>	<b>11,833,156</b>	<b>12,179,296</b>	<b>9,385,277</b>	<b>9,863,041</b>	<b>9,850,581</b>	<b>10,191,160</b>	<b>10,480,969</b>
<b>Grand Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-523,578</b>	<b>-452,873</b>	<b>-1</b>	<b>-1</b>	<b>1</b>

Operating Summary 2019 - 2023											
PLAN		2019	2020	2021	2022	2023	City Manager Division				
Budget available		774,781	778,573	782,576	786,784	791,079					
Budget Remaining		-33,462	-32,132	-30,647	-29,038	-29,011					
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
<b>101-CM-City Manager</b>											
	6000 SAL&BEN-SALARIES	371,512	371,502	371,502	371,502	371,502	468,336	457,486	456,078	438,130	440,256
	6003 SAL&BEN-AUX-ALL						221	812			
	6004 SAL&BEN-OTHER-ALL	8,008	8,000	8,000	8,000	8,000	72	750			
	6007 SAL&BEN-BENEFIT-I/S	79,862	79,873	79,873	79,873	79,873					
	Salary and Benefits	459,382	459,375	459,375	459,375	459,375	468,628	459,048	456,078	438,130	440,256
	6101 HR-CNVNTIONS,DUES&ACT.	10,000	10,000	10,000	10,000	10,200	7,452	6,323	6,000	8,000	10,000
	6104 HR-MILEAGE/VEHICLE ALLOW.	1,000	1,000	1,000	1,000	1,020	1,976	463	1,000	1,000	1,000
	6111 HR-TRNG&EDUC-CORP							798			
	6112 HR-TRNG&EDUC-DEPT	3,100	3,100	3,100	3,100	3,162	718		1,500	3,100	3,100
	Personnel Services	14,100	14,100	14,100	14,100	14,382	10,146	7,584	8,500	12,100	14,100
	7002 CONTR SVC-CHAMBER-FEE FOR SERVICE	7,050	7,050	7,050	7,050	7,191	7,011	7,011	7,100	7,050	7,050
	Op Exp-Contracted Services	7,050	7,050	7,050	7,050	7,191	7,011	7,011	7,100	7,050	7,050
	7105 PRF SVC-CONSULTANT							625			
	7112 PRF SVC-LEGAL SERVICES	171,360	174,787	178,283	181,849	185,486	159,219	212,312	122,005	160,001	168,000
	7117 PRF SVC-SFTWRE MNT/UPGRADES	820	820	820	820	820		-475			
	Op Exp-Consulting and Prof Services	172,180	175,607	179,103	182,669	186,306	159,219	212,462	122,005	160,001	168,000
	7300 COMMUNIC-ADVERTISING										
	7303 COMMUNIC-DLVRY/COURIER							43			
	7306 COMMUNIC-TELEPHONE										
	7307 COMMUNIC-CELLUAR SERVICES						40				
	Op Exp-Communications						40	43			
	7613 SUPPL-MAINT.SUPPLIES							189			
	7620 SUPPL-PROMO MATERIAL							228			
	7621 SUPPL-PUBLICATIONS&SUBSCRIPT.	200	200	200	200	204	349		350	200	200
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	1,000	1,000	1,000	1,000	1,020	699	592	800	1,070	1,000
	7627 SUPPL-TECHNICAL SUPPLIES						188	720			
	7629 SUPPL-WORKING LUNCHES/FOOD	6,000	6,000	6,000	6,000	6,120	6,531	3,847	4,000	4,000	5,000
	Op Exp-Supplies & Materials	7,200	7,200	7,200	7,200	7,344	7,768	5,576	5,150	5,270	6,200
	7505 LSE&RNTLS-LEASED EQUIPMENT	400	400	400	400	408	49	157			400
	7710 EQUIP-CAP LSE INTEREST						1	2			
	7712 EQUIP-MAINTENANCE							-6,855			
	Op Exp-Equipment under \$5,000	400	400	400	400	408	51	-6,696			400
	7912 SDRY-DEBT-PRINCIPAL						57	135			
	7927 SDRY-MISC. EXPENSES						66	111	400		
	7929 SDRY-OTHER INTRST CHARGES						42				
	7949 SDRY-CONTINGENCY						520				
	Op Exp-Sundry						685	246	400		
	8003 GRNTS&DONATNS-DISCRETIONARY DONATIONS										
	Op Exp-Grants & Donations										
	8101 RECOVERIES-UTILITIES	-64,281	-65,243	-66,222	-67,188	-68,532	-61,415	-62,354	-61,415	-62,354	-63,311
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL						36	170			
	Op Exp-Recoveries	-64,281	-65,243	-66,222	-67,188	-68,532	-61,379	-62,184	-61,415	-62,354	-63,311
	5405 TSF-FM-RSV-DVLPMT PROCESS						-18,273	-59,809			
	5427 TSF-FM-RSV-COUNCIL STRATEGIC PRIORITIES RSV						-18,273				
	Tsf from reserves-operating						-36,545	-59,809			
<b>Total 101 CM-City Manager</b>		<b>596,031</b>	<b>598,489</b>	<b>601,006</b>	<b>603,605</b>	<b>606,473</b>	<b>555,625</b>	<b>563,280</b>	<b>537,818</b>	<b>560,198</b>	<b>572,695</b>
<b>103-CM-Organizational Development</b>											
	6002 SAL&BEN-OVERTIME-I/S										
	6003 SAL&BEN-AUX-ALL						96	1,115			
	6007 SAL&BEN-BENEFIT-I/S										
	Salary and Benefits						96	1,115			

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	City Manager Division			
		Budget available	774,781	778,573	782,576	786,784	791,079				
		Budget Remaining	-33,462	-32,132	-30,647	-29,038	-29,011				
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
	6108 HR-RETIREMENT&SERV.RECOG						48				
	Personnel Services						48				
	7004 CONTR SVC-CONTRACTORS/BUILDERS	40,000	40,000	40,000	40,000	40,800		12,771	40,000	40,000	40,000
	Op Exp-Contracted Services	40,000	40,000	40,000	40,000	40,800		12,771	40,000	40,000	40,000
	7105 PRF SVC-CONSULTANT						18,465	4,200			
	Op Exp-Consulting and Prof Services						18,465	4,200			
	7607 SUPPL-CONSUMABLES						56				
	7613 SUPPL-MAINT.SUPPLIES										
	7615 SUPPL-MISC. SUPPLIES										
	7619 SUPPL-PROG. SUPPLIES										
	7629 SUPPL-WORKING LUNCHES/FOOD										
	7634 SUPP-STOCK SUPP-JANITORIAL										
	Op Exp-Supplies & Materials						56				
	7927 SDRY-MISC. EXPENSES						1,396	4,640		3,000	
	Op Exp-Sundry						1,396	4,640		3,000	
	9406 TSF TO RSV-FUTURE OPERATING						3,000	7,000			
	Tsf to reserves-operating						3,000	7,000			
	5406 TSF-FM-RSV-FUTURE OPERATING							-3,000		-3,000	
	Tsf from reserves-operating							-3,000		-3,000	
Total 103 CM-Organizational Development		40,000	40,000	40,000	40,000	40,800	23,061	26,726	40,000	40,000	40,000
105-CM-City Manager Contingency											
	6000 SAL&BEN-SALARIES						627	-992			
	6001 SAL&BEN-WAGES						1,590				
	6003 SAL&BEN-AUX-ALL						2,806				
	Salary and Benefits						5,023	-992			
	6112 HR-TRNG&EDUC-DEPT						2,585				
	Personnel Services						2,585				
	7105 PRF SVC-CONSULTANT						22,873	750			
	7114 PRF SVC-OTHER PROF.SERVICES										
	7117 PRF SVC-SFTWRE MNT/UPGRADES						10,700				
	Op Exp-Consulting and Prof Services						33,573	750			
	7600 SUPPL-AMMUNITION						431				
	7612 SUPPL-LIQUOR CONDIMENT&SUPPLIES						295				
	7613 SUPPL-MAINT.SUPPLIES						40				
	7619 SUPPL-PROG. SUPPLIES						19				
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL						15,098				
	7627 SUPPL-TECHNICAL SUPPLIES						1,781	493			
	7629 SUPPL-WORKING LUNCHES/FOOD						6,148	2,723			
	Op Exp-Supplies & Materials						23,813	3,215			
	7704 EQUIP-NON-CAPITALIZED										
	Op Exp-Equipment under \$5,000										
	7924 SDRY-LICENSES&ROYALTIES						24				
	7927 SDRY-MISC. EXPENSES						4,012	1,880			
	7929 SDRY-OTHER INTRST CHARGES						195				
	7949 SDRY-CONTINGENCY	30,000	30,000	30,000	30,000	30,600	4,940	575	76,582	5,429	56,988
	Op Exp-Sundry	30,000	30,000	30,000	30,000	30,600	9,172	2,455	76,582	5,429	56,988
	9406 TSF TO RSV-FUTURE OPERATING						2,417	26,988			
	Tsf to reserves-operating						2,417	26,988			

## City Manager Division

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# Operating Summary 2019 - 2023

		PLAN	2019	2020	2021	2022	2023	Mayor & Council Division				
		Budget available	476,222	485,869	495,811	506,048	516,490					
		Budget Remaining	-62,168	-52,486	-43,473	-38,794	-25,701					
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget	
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018	
<b>102-MC-Mayor &amp; Council</b>												
	6000 SAL&BEN-SALARIES	302,218	302,192	302,192	302,192	302,192	309,105	300,241	319,979	320,409	327,365	
	6001 SAL&BEN-WAGES											
	6002 SAL&BEN-OVERTIME-I/S						89	533				
	6003 SAL&BEN-AUX-ALL						943	730				
	6004 SAL&BEN-OTHER-ALL	49,972	49,998	49,998	49,998	49,998	471	3,254				
	6007 SAL&BEN-BENEFIT-I/S	36,250	36,266	36,266	36,266	36,266						
	Salary and Benefits	388,440	388,456	388,456	388,456	388,456	310,608	304,759	319,979	320,409	327,365	
	6101 HR-CNVNTIONS,DUES&ACT.	42,200	42,200	42,200	42,200	42,200	29,452	35,240	30,000	48,203	30,000	
	6104 HR-MILEAGE/VEHICLE ALLOW.	2,500	2,500	2,500	2,750	2,805	2,086	1,045	2,000	2,000	2,000	
	6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	21,460	21,460	21,460	21,460	21,460	17,980	19,576	20,000	20,000	20,000	
	6112 HR-TRNG&EDUC-DEPT						19					
	Personnel Services	66,160	66,160	66,160	66,410	66,465	49,538	55,861	52,000	70,203	52,000	
	7105 PRF SVC-CONSULTANT											
	7112 PRF SVC-LEGAL SERVICES						55					
	Op Exp-Consulting and Prof Services						55					
	7300 COMMUNIC-ADVERTISING							226				
	7303 COMMUNIC-DLVRY/COURIER							9				
	7306 COMMUNIC-TELEPHONE							80				
	Op Exp-Communications							315				
	7402 INSURANCE-PROPERTY						500	500				
	7406 INSURANCE-PRSNL ACCIDENT	500	500	500	500	510			500	500	500	
	Op Exp-Insurance & Claims	500	500	500	500	510	500	500	500	500	500	
	7615 SUPPL-MISC. SUPPLIES											
	7620 SUPPL-PROMO MATERIAL	500	500	500	500	500	61	2,869	1,500	2,000	1,500	
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	1,400	1,200	1,200	1,300	1,326	1,735	1,205	1,400	1,000	1,818	
	7629 SUPPL-WORKING LUNCHES/FOOD	6,700	6,700	7,500	8,050	8,211	6,050	4,063	5,500	5,300	5,400	
	7631 SUPPL-PROMO. WEAR	1,500	1,500	1,500	1,500	1,500	436				500	
	Op Exp-Supplies & Materials	10,100	9,900	10,700	11,350	11,537	8,282	8,136	8,400	8,300	9,218	
	7505 LSE&RNTLS-LEASED EQUIPMENT	600	500	500	500	510	413	272	872	500	500	
	7710 EQUIP-CAP LSE INTEREST						6	3				
	Op Exp-Equipment under \$5,000	600	500	500	500	510	419	275	872	500	500	
	7904 SDRY-CIVIC FUNCTIONS	7,500	7,500	7,500	11,725	7,500	8,520	2,499	9,250	5,700	20,000	
	7912 SDRY-DEBT-PRINCIPAL						254	207				
	7927 SDRY-MISC. EXPENSES	1,500	1,200	1,200	1,300	1,326	1,352	5,063	1,650	1,000	1,000	
	7929 SDRY-OTHER INTRST CHARGES											
	7942 SDRY-COUNCIL COMMUNITY EVENTS	2,590	2,639	2,668	2,751	2,800	1,312	1,374	2,430	2,457	2,400	
	Op Exp-Sundry	11,590	11,339	11,368	15,776	11,626	11,438	10,269	13,330	9,157	23,400	
	8000 GRNTS&DONATNS-MISC	20,000	20,500	20,600	20,850	21,267	22,653	32,308	35,000	32,347	20,000	
	8003 GRNTS&DONATNS-DISCRETIONARY DONATIONS	1,000	1,000	1,000	1,000	1,020	403	266	1,000	1,000	1,000	
	Op Exp-Grants & Donations	21,000	21,500	21,600	21,850	22,287	23,057	32,574	36,000	33,347	21,000	
	9406 TSF TO RSV-FUTURE OPERATING						13,547	7,000				
	9431 TSF TO RSV-MAY & COUN CONV						2,568	13,387				
	Tsf to reserves-operating						16,114	20,387				
	4479 RV-OTH-MISC REVENUE						-565	-2,820				
	Rev-own sources-other						-565	-2,820				
	5406 TSF-FM-RSV-FUTURE OPERATING						-1,400	-13,547	-1,400	-6,547	-7,000	
	5425 TSF-FM-RSV-ASIA PAC.TWINNING RELATIONSHIP							-5,068				
	5431 TSF-FM-RSV-MAY & COUN CONV							-18,203		-18,203		
	Tsf from reserves-operating						-1,400	-36,818	-1,400	-24,750	-7,000	
	5900 APPROP.FROM SURPLUS						-15,000		-15,000			
	Appropriation from surplus						-15,000		-15,000			

Operating Summary 2019 - 2023												
		PLAN	2019	2020	2021	2022	2023	Mayor & Council Division				
		Budget available	476,222	485,869	495,811	506,048	516,490					
		Budget Remaining	-62,168	-52,486	-43,473	-38,794	-25,701					
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget	
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018	
Total 102 MC-Mayor & Council			498,390	498,355	499,284	504,842	501,391	403,046	393,439	414,681	417,666	426,983
106-MC- Council Contingency												
6000 SAL&BEN-SALARIES												
6001 SAL&BEN-WAGES							1,985	3				
6002 SAL&BEN-OVERTIME-I/S							1,024					
6003 SAL&BEN-AUX-ALL							255	1,709				
6007 SAL&BEN-BENEFIT-I/S												
Salary and Benefits							3,265	1,712				
6101 HR-CNVNTIONS,DUES&ACT.							1,863	639				
6104 HR-MILEAGE/VEHICLE ALLOW.												
6112 HR-TRNG&EDUC-DEPT												
Personnel Services							1,863	639				
7004 CONTR SVC-CONTRACTORS/BUILDERS							11,000					
7018 CONTR SVC-PRINTING												
Op Exp-Contracted Services							11,000					
7105 PRF SVC-CONSULTANT							10,962	1,633				
Op Exp-Consulting and Prof Services							10,962	1,633				
7300 COMMUNIC-ADVERTISING							1,099	1,192				
7302 COMMUNIC-PRODUCTS/SERVICES												
7303 COMMUNIC-DLVRY/COURIER												
7305 COMMUNIC-POSTAGE												
Op Exp-Communications							1,099	1,192				
7613 SUPPL-MAINT.SUPPLIES								232				
7617 SUPPL-PARK SUPPLIES								641				
7619 SUPPL-PROG. SUPPLIES							422					
7620 SUPPL-PROMO MATERIAL								5,000				
7624 SUPPL-SIGNS												
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL							95					
7626 SUPPL-STANDARD OFFICE SUPPLIES							61					
7627 SUPPL-TECHNICAL SUPPLIES												
7629 SUPPL-WORKING LUNCHES/FOOD							1,221					
7631 SUPPL-PROMO. WEAR												
7634 SUPP-STOCK SUPP-JANITORIAL							531					
Op Exp-Supplies & Materials							2,329	5,873				
7904 SDRY-CIVIC FUNCTIONS												
7927 SDRY-MISC. EXPENSES							1,513	7,139				
7949 SDRY-CONTINGENCY			40,000	40,000	40,000	40,000	40,800	15,712	2,598	68,176	20,786	77,944
Op Exp-Sundry			40,000	40,000	40,000	40,000	40,800	17,225	9,737	68,176	20,786	77,944
8000 GRNTS&DONATNS-MISC							1,126					
8001 GRNT&DONATNS-WAIVER OF RENT							1,578					
Op Exp-Grants & Donations							2,703					
9406 TSF TO RSV-FUTURE OPERATING							18,730	37,944				
Tsf to reserves-operating							18,730	37,944				
4479 RV-OTH-MISC REVENUE							-1,000					
Rev-own sources-other							-1,000					
5406 TSF-FM-RSV-FUTURE OPERATING							-28,176	-18,730	-28,176	19,214	-37,944	
Tsf from reserves-operating							-28,176	-18,730	-28,176	19,214	-37,944	
Total 106 MC- Council Contingency			40,000	40,000	40,000	40,000	40,800	40,000	40,000	40,000	40,000	40,000
Total MC Mayor & Council			538,390	538,355	539,284	544,842	542,191	443,046	433,439	454,681	457,666	466,983



Operating Summary 2019 - 2023												
		PLAN	2019	2020	2021	2022	2023	Communications and Engagement Division				
		Budget available	547,276	547,675	548,192	548,823	549,470					
		Budget Remaining	0	0	0	0	0					
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget	
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018	
122-CO-Communications												
	6000 SAL&BEN-SALARIES	432,874	432,878	432,878	432,878	432,878	241,498	439,184	260,117	445,365	482,720	
	6002 SAL&BEN-OVERTIME-I/S						6,038	7,884	3,900	4,000	4,000	
	6003 SAL&BEN-AUX-ALL	5,082	5,078	5,078	5,078	5,078	12,461	3,636	7,968	5,063	5,319	
	6004 SAL&BEN-OTHER-ALL	-9,998	-10,000	-10,000	-10,000	-10,000	4,312	945	348	2,053	1,780	
	6007 SAL&BEN-BENEFIT-I/S	92,056	92,063	92,063	92,063	92,063						
	Salary and Benefits	520,014	520,019	520,019	520,019	520,019	264,310	451,649	272,333	456,481	493,819	
	6101 HR-CNVNTIONS,DUES&ACT.	4,900	5,150	5,400	5,525	5,636	1,932	1,826	3,800	4,400	4,900	
	6104 HR-MILEAGE/VEHICLE ALLOW.	200	200	200	200	200			75	400	400	
	6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT						12					
	6112 HR-TRNG&EDUC-DEPT	3,198	3,198	3,198	3,198	3,262	139	5,725	2,000	3,197	3,197	
	Personnel Services	8,298	8,548	8,798	8,923	9,097	2,084	7,551	5,875	7,997	8,497	
	7004 CONTR SVC-CONTRACTORS/BUILDERS	3,600	3,600	3,600	3,600	3,600	15,557	16,716	14,636	15,011	15,311	
	Op Exp-Contracted Services	3,600	3,600	3,600	3,600	3,600	15,557	16,716	14,636	15,011	15,311	
	7105 PRF SVC-CONSULTANT	1,000	26,000	1,000	26,000	1,000	26,128	7,379	25,000	7,300	26,000	
	7109 PRF SVC-CONSLT-TRAFFIC/TRANS											
	7117 PRF SVC-SFTWRE MNT/UPGRADES	4,000	4,000	4,000	4,000	4,080		2,209		4,000	4,000	
	Op Exp-Consulting and Prof Services	5,000	30,000	5,000	30,000	5,080	26,128	9,589	25,000	11,300	30,000	
	7300 COMMUNIC-ADVERTISING	12,700	12,700	12,700	12,700	12,954	7,310	19,887	10,000	12,700	12,700	
	7302 COMMUNIC-PRODUCTS/SERVICES	29,550	30,591	31,659	31,512	32,558	23,549	8,760	25,500	22,000	30,000	
	7303 COMMUNIC-DLVRY/COURIER	100	100	100	100	102	16			100	100	
	7305 COMMUNIC-POSTAGE						-5					
	Op Exp-Communications	42,350	43,391	44,459	44,312	45,614	30,871	28,647	35,500	34,800	42,800	
	7613 SUPPL-MAINT.SUPPLIES						690	-564				
	7619 SUPPL-PROG. SUPPLIES											
	7620 SUPPL-PROMO MATERIAL	3,000	3,000	3,000	3,000	3,060		3,144		3,000	3,000	
	7621 SUPPL-PUBLICATIONS&SUBSCRIPT.	50	50	50	50	51	101		50	50	50	
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	2,350	2,350	2,350	2,350	2,397	3,131	1,959	4,200	2,350	2,350	
	7626 SUPPL-STANDARD OFFICE SUPPLIES											
	7629 SUPPL-WORKING LUNCHES/FOOD	75	75	75	75	77	121	122	75	75	75	
	7631 SUPPL-PROMO. WEAR							9				
	Op Exp-Supplies & Materials	5,475	5,475	5,475	5,475	5,585	4,043	4,670	4,325	5,475	5,475	
	7927 SDRY-MISC. EXPENSES	2,500	2,500	2,500	2,500	2,550	687	2,635	500	2,500	2,500	
	7938 SDRY-WEB SITE HOST.FEES							9,334		17,500	18,000	
	7998 SDRY-REBILL EXP OFFSET						-536					
	7999 SDRY-REBILL EXPENSE						536					
	Op Exp-Sundry	2,500	2,500	2,500	2,500	2,550	687	11,969	500	20,000	20,500	
	8101 RECOVERIES-UTILITIES	-52,461	-53,358	-54,159	-53,505	-54,576	-44,651	-50,324	-44,651	-50,324	-54,664	
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL						109	172				
	Op Exp-Recoveries	-52,461	-53,358	-54,159	-53,505	-54,576	-44,542	-50,152	-44,651	-50,324	-54,664	
	9406 TSF TO RSV-FUTURE OPERATING	12,500		12,500		12,500	4,700	39,830		22,000		
	Tsf to reserves-operating	12,500		12,500		12,500	4,700	39,830		22,000		
	4479 RV-OTH-MISC REVENUE											
	Rev-own sources-other											
	5406 TSF-FM-RSV-FUTURE OPERATING		-12,500		-12,500		-14,000	-20,000	-14,000	-15,000	-21,500	
	Tsf from reserves-operating		-12,500		-12,500		-14,000	-20,000	-14,000	-15,000	-21,500	
Total 122 CO-Communications		547,276	547,675	548,192	548,823	549,469	289,835	500,469	299,517	507,740	540,239	
123-CO-Web Services												
	7117 PRF SVC-SFTWRE MNT/UPGRADES						3,127		4,000			
	Op Exp-Consulting and Prof Services						3,127		4,000			
	7927 SDRY-MISC. EXPENSES						2,053		2,050			

Operating Summary 2019 - 2023										
		PLAN	2019	2020	2021	2022	2023	Communications and Engagement Division		
		Budget available	547,276	547,675	548,192	548,823	549,470			
		Budget Remaining	0	0	0	0	0			
Cost Centre	Account Group/ Account	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget
		2019	2020	2021	2022	2023	2016	2017	2016	2017
	7938 SDRY-WEB SITE HOST.FEES						9,033		18,000	
	Op Exp-Sundry						11,086		20,050	
	9406 TSF TO RSV-FUTURE OPERATING						9,000			
	Tsf to reserves-operating						9,000			
Total 123 CO-Web Services							23,214		24,050	
125-CO-Community Engagement										
	6000 SAL&BEN-SALARIES						120,483		133,769	
	6004 SAL&BEN-OTHER-ALL								450	
	Salary and Benefits						120,483		134,219	
	6101 HR-CNVNTIONS,DUES&ACT.								600	
	6104 HR-MILEAGE/VEHICLE ALLOW.								150	
	6112 HR-TRNG&EDUC-DEPT						359		960	
	Personnel Services						359		1,710	
	7105 PRF SVC-CONSULTANT						1,696		8,000	
	Op Exp-Consulting and Prof Services						1,696		8,000	
	7302 COMMUNIC-PRODUCTS/SERVICES						195			
	Op Exp-Communications						195			
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL						1,005		350	
	Op Exp-Supplies & Materials						1,005		350	
	7927 SDRY-MISC. EXPENSES						172			
	Op Exp-Sundry						172			
	8101 RECOVERIES-UTILITIES						-7,485		-7,485	
	Op Exp-Recoveries						-7,485		-7,485	
	9406 TSF TO RSV-FUTURE OPERATING						6,300			
	Tsf to reserves-operating						6,300			
	5406 TSF-FM-RSV-FUTURE OPERATING						-8,000		-8,000	
	Tsf from reserves-operating						-8,000		-8,000	
Total 125 CO-Community Engagement							114,725		128,793	
Total CO Communications and Engagemen		547,276	547,675	548,192	548,823	549,469	427,774	500,469	452,361	507,740
									540,239	

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Corporate Services Admin Division			
		Budget available	180,888	180,233	179,601	178,989	178,367				
		Budget Remaining	-12,395	-12,571	-12,836	-12,972	-13,187				
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
<b>510-CP-Admin-Corporate Svcs</b>											
	6000 SAL&BEN-SALARIES	164,736	164,737	164,737	164,737	164,737	194,764	198,583	187,263	194,282	196,231
	6004 SAL&BEN-OTHER-ALL	12,154	12,150	12,150	12,150	12,150		51			
	6007 SAL&BEN-BENEFIT-I/S	35,414	35,418	35,418	35,418	35,418					
	Salary and Benefits	212,304	212,305	212,305	212,305	212,305	194,764	198,634	187,263	194,282	196,231
	6101 HR-CNVNTIONS,DUES&ACT.	3,000	3,000	3,000	3,000	3,060					3,000
	6104 HR-MILEAGE/VEHICLE ALLOW.	200	200	200	200	204	487				200
	6112 HR-TRNG&EDUC-DEPT	1,150	1,150	1,150	1,150	1,173					1,150
	Personnel Services	4,350	4,350	4,350	4,350	4,437	487				4,350
	7117 PRF SVC-SFTWRE MNT/UPGRADES										
	Op Exp-Consulting and Prof Services										
	7306 COMMUNIC-TELEPHONE	100	100	100	100	102					100
	Op Exp-Communications	100	100	100	100	102					100
	7615 SUPPL-MISC. SUPPLIES	500	500	500	500	510	80				500
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL						42	322			
	7626 SUPPL-STANDARD OFFICE SUPPLIES							28			
	7629 SUPPL-WORKING LUNCHES/FOOD							38			
	Op Exp-Supplies & Materials	500	500	500	500	510	122	387			500
	7927 SDRY-MISC. EXPENSES	50	50	50	50	51					50
	Op Exp-Sundry	50	50	50	50	51					50
	8101 RECOVERIES-UTILITIES	-24,021	-24,501	-24,868	-25,344	-25,851	-22,635	-23,087	-22,635	-23,088	-23,550
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL						60	149			
	Op Exp-Recoveries	-24,021	-24,501	-24,868	-25,344	-25,851	-22,575	-22,938	-22,635	-23,088	-23,550
<b>Total 510 CP-Admin-Corporate Svcs</b>		<b>193,283</b>	<b>192,804</b>	<b>192,437</b>	<b>191,961</b>	<b>191,554</b>	<b>172,797</b>	<b>176,084</b>	<b>164,628</b>	<b>171,194</b>	<b>177,681</b>
<b>Total CP Corporate Services Admin</b>		<b>193,283</b>	<b>192,804</b>	<b>192,437</b>	<b>191,961</b>	<b>191,554</b>	<b>172,797</b>	<b>176,084</b>	<b>164,628</b>	<b>171,194</b>	<b>177,681</b>

Operating Summary 2019 - 2023											
PLAN		2019	2020	2021	2022	2023	Human Resources Division				
Budget available		864,032	867,019	870,249	873,715	877,255					
Budget Remaining		-15,000	-15,000	-15,000	-15,000	-15,000					
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
<b>160-HR-Admin</b>											
	6000 SAL&BEN-SALARIES	391,338	391,334	391,334	391,334	391,334	491,461	504,439	469,151	506,397	534,289
	6001 SAL&BEN-WAGES							56			
	6002 SAL&BEN-OVERTIME-I/S							36			
	6003 SAL&BEN-AUX-ALL	43,016	43,012	43,012	43,012	43,012	27,408	7,972	32,033	30,461	32,525
	6004 SAL&BEN-OTHER-ALL						2,015	2,094		1,700	
	6006 SAL&BEN-OVERTIME-O/S							13			
	6007 SAL&BEN-BENEFIT-I/S	84,126	84,136	84,136	84,136	84,136					
	Salary and Benefits	518,480	518,482	518,482	518,482	518,482	520,884	514,610	501,184	538,558	566,814
	6100 HR-CIVIC FUNCTIONS-STAFF	2,500	2,500	2,500	2,500	2,550	1,334	7,904	2,500	2,500	2,500
	6101 HR-CNVNTIONS,DUES&ACT.	8,465	8,465	8,465	8,465	8,465	9,812	1,555	7,465	8,465	8,465
	6102 HR-EMPLOYEE ASSIST PROG.	16,412	16,912	17,412	17,912	18,270	17,054	15,063	14,912	15,412	15,912
	6103 HR-HEALTH&SAFETY PROG.							26			
	6104 HR-MILEAGE/VEHICLE ALLOW.	975	995	1,015	1,035	1,055	364	691	475	475	475
	6107 HR-RECRUITMENT	44,600	44,600	44,600	44,600	45,492	52,908	54,634	46,500	44,600	44,600
	6108 HR-RETIREMENT&SERV.RECOG	21,000	22,000	23,000	24,000	24,480	10,180	14,299	14,000	19,000	20,000
	6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	2,000	2,525	2,550	2,580	2,610	4,006	2,920			
	6111 HR-TRNG&EDUC-CORP						26,788	794	43,400		
	6112 HR-TRNG&EDUC-DEPT	4,725	4,785	4,868	4,930	5,029	2,433	2,557	4,540	4,560	4,660
	6114 HR-LRNING CONTRACTS						2,190	499	18,600	-6,219	6,219
	Personnel Services	100,677	102,782	104,410	106,022	107,951	127,068	100,941	152,392	88,793	102,831
	7105 PRF SVC-CONSULTANT	1,000	1,000	1,000	1,000	1,020	43,914	8,767	1,000	1,000	1,000
	7112 PRF SVC-LEGAL SERVICES	30,000	30,000	30,000	30,000	30,600	19,404	25,252	30,000	30,000	30,000
	7117 PRF SVC-SFTWRE MNT/UPGRADES	21,000	21,300	21,600	21,900	22,200	5,350	136	3,700	5,600	5,600
	Op Exp-Consulting and Prof Services	52,000	52,300	52,600	52,900	53,820	68,667	34,155	34,700	36,600	36,600
	7302 COMMUNIC-PRODUCTS/SERVICES										
	7303 COMMUNIC-DLVRY/COURIER							134			
	7305 COMMUNIC-POSTAGE							29			
	7306 COMMUNIC-TELEPHONE										
	7307 COMMUNIC-CELLUAR SERVICES						40	80			
	Op Exp-Communications						40	243			
	7606 SUPPL-COMPUTER SUPPLIES										
	7613 SUPPL-MAINT.SUPPLIES										
	7615 SUPPL-MISC. SUPPLIES							21			
	7621 SUPPL-PUBLICATIONS&SUBSCRIPT.	2,000	2,000	2,000	2,000	2,040	1,334		2,600	2,600	2,000
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	1,600	1,600	1,600	1,600	1,632	1,454	1,417	1,000	1,000	1,600
	7626 SUPPL-STANDARD OFFICE SUPPLIES						182	451			
	7629 SUPPL-WORKING LUNCHES/FOOD	850	850	850	850	867	1,432	1,320		850	850
	7631 SUPPL-PROMO. WEAR										
	Op Exp-Supplies & Materials	4,450	4,450	4,450	4,450	4,539	4,401	3,210	3,600	4,450	4,450
	7505 LSE&RNTLS-LEASED EQUIPMENT	1,015	1,030	1,046	1,061	1,083	724	873	1,331	1,000	1,000
	7710 EQUIP-CAP LSE INTEREST						19	10			
	Op Exp-Equipment under \$5,000	1,015	1,030	1,046	1,061	1,083	744	882	1,331	1,000	1,000
	7912 SDRY-DEBT-PRINCIPAL						785	629			
	7927 SDRY-MISC. EXPENSES	250	250	250	250	255	1,148	348	250	250	250
	7929 SDRY-OTHER INTRST CHARGES										
	7949 SDRY-CONTINGENCY										
	Op Exp-Sundry	250	250	250	250	255	1,933	977	250	250	250
	8100 RECOVERIES-INTERDEPARTMENT ADMIN CHARGI	-25,000	-25,000	-25,000	-25,000	-25,500	-25,000	-25,000	-25,000	-25,000	-25,000
	8101 RECOVERIES-UTILITIES	-58,172	-59,021	-59,906	-60,808	-62,025	-55,357	-56,349	-55,357	-56,349	-57,217
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL						197	101			
	Op Exp-Recoveries	-83,172	-84,021	-84,906	-85,808	-87,525	-80,160	-81,248	-80,357	-81,349	-82,217
	9406 TSF TO RSV-FUTURE OPERATING						7,500				
	9440 TSF TO RSV-HR RECRUITMENT										
	Tsf to reserves-operating						7,500				
	4479 RV-OTH-MISC REVENUE						-40				

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Human Resources Division			
		Budget available	864,032	867,019	870,249	873,715	877,255				
		Budget Remaining	-15,000	-15,000	-15,000	-15,000	-15,000				
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	Rev-own sources-other						-40				
	5406 TSF-FM-RSV-FUTURE OPERATING						-7,500	-7,500	-7,500	-1,281	-6,219
	5418 TSF-FM-RSV-OH&S/WCB										
	5435 TSF-FM-RSV-PAYROLL RESERVE										
	5440 TSF-FM-RSV-HR RECRUITMENT						-6,408				
	Tsf from reserves-operating						-13,908	-7,500	-7,500	-1,281	-6,219
Total 160 HR-Admin		593,700	595,273	596,331	597,357	598,605	637,129	566,271	605,600	587,022	623,508
161-HR-Health & Safety											
	6000 SAL&BEN-SALARIES	199,848	199,847	199,847	199,847	199,847	121,990	99,485	121,582	129,521	130,821
	6002 SAL&BEN-OVERTIME-I/S							377			
	6006 SAL&BEN-OVERTIME-O/S										
	6007 SAL&BEN-BENEFIT-I/S	42,964	42,967	42,967	42,967	42,967					
	6201 SAL&BEN-REBILL LABOUR OFFSET	-53,378	-53,375	-53,375	-53,375	-53,375					
	Salary and Benefits	189,434	189,439	189,439	189,439	189,439	121,990	99,862	121,582	129,521	130,821
	6101 HR-CNVNTIONS,DUES&ACT.	700	700	700	-300	-306	70	69	2,700	700	2,700
	6103 HR-HEALTH&SAFETY PROG.	30,635	31,124	31,610	32,094	32,736	35,921	35,559	29,179	29,662	30,156
	6104 HR-MILEAGE/VEHICLE ALLOW.	500	510	520	530	540		162	980	990	1,000
	6108 HR-RETIREMENT&SERV.RECOG							71			
	6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT						486				
	6111 HR-TRNG&EDUC-CORP	23,359	23,359	23,359	23,359	23,826	20,566	14,491	23,359	23,359	23,359
	6112 HR-TRNG&EDUC-DEPT	676	676	676	676	690	561	741	676	676	676
	6115 HR-HEALTH&SAFETY UNION	2,000	2,000	2,000	2,000	2,040			2,000	2,000	2,000
	Personnel Services	57,870	58,369	58,865	58,359	59,525	57,604	51,094	58,894	57,387	59,891
	7105 PRF SVC-CONSULTANT	4,700	4,700	4,700	4,700	4,794	13,810	97,883	4,700	4,700	4,700
	Op Exp-Consulting and Prof Services	4,700	4,700	4,700	4,700	4,794	13,810	97,883	4,700	4,700	4,700
	7300 COMMUNIC-ADVERTISING										
	7306 COMMUNIC-TELEPHONE						96				
	Op Exp-Communications						96				
	7621 SUPPL-PUBLICATIONS&SUBSCRIPT.	576	576	576	576	588	157	1,642	576	576	576
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	1,240	1,290	1,340	1,390	1,418	2,742	780	1,090	1,140	1,190
	7629 SUPPL-WORKING LUNCHES/FOOD							229			
	Op Exp-Supplies & Materials	1,816	1,866	1,916	1,966	2,005	2,899	2,650	1,666	1,716	1,766
	7927 SDRY-MISC. EXPENSES						540				
	Op Exp-Sundry						540				
	8101 RECOVERIES-UTILITIES	-27,284	-27,648	-28,062	-28,320	-28,887	-26,285	-26,424	-26,285	-26,424	-27,131
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							14			
	Op Exp-Recoveries	-27,284	-27,648	-28,062	-28,320	-28,887	-26,285	-26,410	-26,285	-26,424	-27,131
	9418 TSF TO RSV-OH&S/WCB	40,000	40,000	40,000	40,000	40,800	36,606	39,054			40,000
	Tsf to reserves-operating	40,000	40,000	40,000	40,000	40,800	36,606	39,054			40,000
	4479 RV-OTH-MISC REVENUE	-40,000	-40,000	-40,000	-40,000	-40,800	-36,696	-39,054			-40,000
	Rev-own sources-other	-40,000	-40,000	-40,000	-40,000	-40,800	-36,696	-39,054			-40,000
	5418 TSF-FM-RSV-OH&S/WCB	-4,073	-4,100	-2,971	-745	-134	-6,742	-22,515			-8,000
	Tsf from reserves-operating	-4,073	-4,100	-2,971	-745	-134	-6,742	-22,515			-8,000
Total 161 HR-Health & Safety		222,463	222,626	223,887	225,398	226,743	163,822	202,565	160,557	166,900	162,047
165-HR-Union Business											
	6000 SAL&BEN-SALARIES							23,503			
	6001 SAL&BEN-WAGES							14,519			
	6004 SAL&BEN-OTHER-ALL							27			
	6201 SAL&BEN-REBILL LABOUR OFFSET							-38,481			

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Human Resources Division			
		Budget available	864,032	867,019	870,249	873,715	877,255				
		Budget Remaining	-15,000	-15,000	-15,000	-15,000	-15,000				
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	Salary and Benefits							-432			
	7613 SUPPL-MAINT.SUPPLIES										
	7619 SUPPL-PROG. SUPPLIES										
	Op Exp-Supplies & Materials										
	7998 SDRY-REBILL EXP OFFSET							-796			
	7999 SDRY-REBILL EXPENSE							796			
	Op Exp-Sundry										
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							7			
	Op Exp-Recoveries							7			
Total 165 HR-Union Business								-425			
166-HR-Training and Development											
	6111 HR-TRNG&EDUC-CORP	44,268	45,521	46,431	47,360	48,307		27,160		45,900	48,400
	6114 HR-LRNING CONTRACTS	18,600	18,600	18,600	18,600	18,600		5,025		12,381	24,819
	Personnel Services	62,868	64,121	65,031	65,960	66,907		32,185		58,281	73,219
	7629 SUPPL-WORKING LUNCHES/FOOD							788			
	Op Exp-Supplies & Materials							788			
	7924 SDRY-LICENSES&ROYALTIES										
	7930 SDRY-PROG. SERVICES							21			
	Op Exp-Sundry							21			
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							7			
	Op Exp-Recoveries							7			
	9406 TSF TO RSV-FUTURE OPERATING							18,027			
	Tsf to reserves-operating							18,027			
	5406 TSF-FM-RSV-FUTURE OPERATING									11,219	-11,219
	Tsf from reserves-operating									11,219	-11,219
Total 166 HR-Training and Development		62,868	64,121	65,031	65,960	66,907		51,027		69,500	62,000
Total HR Human Resources		879,031	882,020	885,249	888,715	892,255	800,951	819,438	766,157	823,422	847,555

Operating Summary 2019 - 2023											
PLAN		2019	2020	2021	2022	2023	Legislative Services Division				
Budget available		752,339	753,886	755,621	757,540	759,502					
Budget Remaining		-17,304	-16,115	-21,832	-20,313	-21,463					
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
<b>140-LS-City Clerk</b>											
	6000 SAL&BEN-SALARIES	531,664	531,676	531,676	531,676	531,676	461,104	560,649	509,766	624,435	633,348
	6002 SAL&BEN-OVERTIME-I/S						886	2,878	593		
	6003 SAL&BEN-AUX-ALL						22,692	52,334	19,863	20,224	17,436
	6004 SAL&BEN-OTHER-ALL	20,370	20,370	20,370	20,370	20,370	3,589	2,960	1,817	1,817	1,887
	6007 SAL&BEN-BENEFIT-I/S	115,866	115,866	115,866	115,866	115,866					
	Salary and Benefits	667,900	667,912	667,912	667,912	667,912	488,271	618,822	532,039	646,476	652,671
	6101 HR-CNVNTIONS,DUES&ACT.	5,800	6,200	6,600	7,000	7,140	4,255	5,035	4,600	5,000	5,400
	6104 HR-MILEAGE/VEHICLE ALLOW.	300	325	350	363	370		48	250	250	300
	6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT						1,263				
	6112 HR-TRNG&EDUC-DEPT	4,500	4,400	5,855	3,855	3,932	3,109	12,638	3,855	11,355	3,355
	Personnel Services	10,600	10,925	12,805	11,218	11,442	8,626	17,720	8,705	16,605	9,055
	7014 CONTR SVC-LAND TITLE FEES	200	200	200	200	200			250	250	250
	7019 CONTR SVC-RECORDS MGMT/ARCHIVES	3,090	3,183	4,678	4,818	4,915	1,142	2,206	3,500	3,500	3,000
	Op Exp-Contracted Services	3,290	3,383	4,878	5,018	5,115	1,142	2,206	3,750	3,750	3,250
	7104 PRF SVC-COMMIT.SECRETARY						2,268				
	7105 PRF SVC-CONSULTANT	2,000	2,060	2,122	2,186	2,252	2,738	25,090	2,000	2,000	2,000
	7117 PRF SVC-SFTWRE MNT/UPGRADES	30,600	28,428	29,280	30,158	31,063					
	Op Exp-Consulting and Prof Services	32,600	30,488	31,402	32,344	33,315	5,006	25,090	2,000	2,000	2,000
	7300 COMMUNIC-ADVERTISING	2,000	2,000	2,000	2,000	2,000	919	558	1,000	1,000	1,000
	7302 COMMUNIC-PRODUCTS/SERVICES	3,785	3,899	4,015	4,135	4,260	466	8,310		8,500	9,500
	7303 COMMUNIC-DLVRY/COURIER	1,260	1,298	1,336	1,377	1,418	27	357	1,000	1,000	600
	7305 COMMUNIC-POSTAGE	45,000	46,350	47,741	49,173	50,156	21,380	35,506	43,000	43,000	44,000
	7306 COMMUNIC-TELEPHONE										
	7307 COMMUNIC-CELLUAR SERVICES						120	141			
	Op Exp-Communications	52,045	53,547	55,092	56,685	57,834	22,912	44,872	45,000	53,500	55,100
	7602 SUPPL-BOOKS AND A.V.							39			
	7615 SUPPL-MISC. SUPPLIES						4				
	7621 SUPPL-PUBLICATIONS&SUBSCRIPT.	300	300	300	300	306	274	378		300	300
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	3,000	3,000	3,000	3,000	3,060	2,600	1,712	3,000	3,000	3,000
	7626 SUPPL-STANDARD OFFICE SUPPLIES	13,267	14,500	16,500	16,500	16,830	10,646	8,342	13,500	14,000	13,500
	7629 SUPPL-WORKING LUNCHES/FOOD	100	100	100	100	102	778	181	100	100	100
	Op Exp-Supplies & Materials	16,667	17,900	19,900	19,900	20,298	14,302	10,652	16,600	17,400	16,900
	7505 LSE&RNTLS-LEASED EQUIPMENT						5,074	4,492	4,200	4,300	4,300
	Op Exp-Equipment under \$5,000						5,074	4,492	4,200	4,300	4,300
	7927 SDRY-MISC. EXPENSES						19				
	7942 SDRY-COUNCIL COMMUNITY EVENTS						92		445	445	
	Op Exp-Sundry						111		445	445	
	8101 RECOVERIES-UTILITIES	-34,759	-35,454	-35,986	-36,674	-37,407	-32,754	-33,409	-32,754	-33,409	-34,077
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL						72	99			
	Op Exp-Recoveries	-34,759	-35,454	-35,986	-36,674	-37,407	-32,682	-33,310	-32,754	-33,409	-34,077
	9406 TSF TO RSV-FUTURE OPERATING						7,500				
	Tsf to reserves-operating						7,500				
	4479 RV-OTH-MISC REVENUE	-700	-700	-700	-700	-714	-2,086	-2,724		-700	-700
	4497 RV-OTHER-SALES										
	Rev-own sources-other	-700	-700	-700	-700	-714	-2,086	-2,724		-700	-700
	5406 TSF-FM-RSV-FUTURE OPERATING							-7,500		-7,500	
	Tsf from reserves-operating							-7,500		-7,500	
<b>Total 140 LS-City Clerk</b>		<b>747,643</b>	<b>748,001</b>	<b>755,303</b>	<b>755,702</b>	<b>757,794</b>	<b>518,176</b>	<b>680,319</b>	<b>579,985</b>	<b>702,867</b>	<b>708,499</b>
<b>141-LS-Elections</b>											
	6000 SAL&BEN-SALARIES							12,119		12,119	

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Legislative Services Division			
		Budget available	752,339	753,886	755,621	757,540	759,502				
		Budget Remaining	-17,304	-16,115	-21,832	-20,313	-21,463				
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	6002 SAL&BEN-OVERTIME-I/S							5,082		5,082	
	6003 SAL&BEN-AUX-ALL							664		664	
	6004 SAL&BEN-OTHER-ALL										28,000
	Salary and Benefits							17,865		17,865	28,000
	6104 HR-MILEAGE/VEHICLE ALLOW.				150	153		68		68	50
	6112 HR-TRNG&EDUC-DEPT										
	Personnel Services				150	153		68		68	50
	7300 COMMUNIC-ADVERTISING				25,000	25,500		5,160		5,160	20,500
	7305 COMMUNIC-POSTAGE							1,551		1,551	
	Op Exp-Communications				25,000	25,500		6,711		6,711	20,500
	7615 SUPPL-MISC. SUPPLIES				5,000	5,100		472		472	4,000
	7620 SUPPL-PROMO MATERIAL							725		725	
	7626 SUPPL-STANDARD OFFICE SUPPLIES							992		992	
	7629 SUPPL-WORKING LUNCHES/FOOD							260		260	
	Op Exp-Supplies & Materials				5,000	5,100		2,449		2,449	4,000
	7510 LSE&RNTLS-VOTING MACHINES				30,000	30,600		15,199		15,199	24,000
	Op Exp-Equipment under \$5,000				30,000	30,600		15,199		15,199	24,000
	7927 SDRY-MISC. EXPENSES				28,150	7,140					6,100
	Op Exp-Sundry				28,150	7,140					6,100
	9406 TSF TO RSV-FUTURE OPERATING	22,000	22,000	22,150		22,150	21,700	21,700	21,700	21,700	
	Tsf to reserves-operating	22,000	22,000	22,150		22,150	21,700	21,700	21,700	21,700	
	5406 TSF-FM-RSV-FUTURE OPERATING				-66,150	-67,473					-65,100
	Tsf from reserves-operating				-66,150	-67,473					-65,100
	5900 APPROP.FROM SURPLUS							-42,293		-42,293	
	Appropriation from surplus							-42,293		-42,293	
Total 141 LS-Elections		22,000	22,000	22,150	22,150	23,170	21,700	21,700	21,700	21,700	17,550
Total LS Legislative Services		769,643	770,001	777,453	777,852	780,964	539,876	702,019	601,685	724,567	726,049



Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Comm Serv Admin Division			
		Budget available	245,985	245,900	245,861	245,867	245,875				
		Budget Remaining	0	0	0	0	0				
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
<b>200-CA-Admin-Comm Serv</b>											
	6000 SAL&BEN-SALARIES	229,582	229,586	229,586	229,586	229,586	217,930	225,415	217,030	224,649	227,125
	6002 SAL&BEN-OVERTIME-I/S							107			
	6003 SAL&BEN-AUX-ALL										
	6004 SAL&BEN-OTHER-ALL						3,054	2,060			
	6007 SAL&BEN-BENEFIT-I/S	49,676	49,685	49,685	49,685	49,685					
	6201 SAL&BEN-REBILL LABOUR OFFSET	-47,474	-47,470	-47,470	-47,470	-47,470					
	Salary and Benefits	231,784	231,801	231,801	231,801	231,801	220,984	227,581	217,030	224,649	227,125
	6101 HR-CNVNTIONS,DUES&ACT.	1,500	1,500	1,500	1,500	1,500	764	57	1,500	1,605	1,650
	6104 HR-MILEAGE/VEHICLE ALLOW.	400	400	400	400	400	702	642	650	700	950
	6112 HR-TRNG&EDUC-DEPT	2,000	2,000	2,000	2,000	2,000	815		1,000	1,400	1,650
	Personnel Services	3,900	3,900	3,900	3,900	3,900	2,281	699	3,150	3,705	4,250
	7004 CONTR SVC-CONTRACTORS/BUILDERS										
	Op Exp-Contracted Services										
	7117 PRF SVC-SFTWRE MNT/UPGRADES										
	Op Exp-Consulting and Prof Services										
	7300 COMMUNIC-ADVERTISING							151			
	7306 COMMUNIC-TELEPHONE										
	7307 COMMUNIC-CELLUAR SERVICES	160	160	160	160	160		131			
	Op Exp-Communications	160	160	160	160	160		281			
	7613 SUPPL-MAINT.SUPPLIES							622			
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	600	400	400	400	400	439	43	975	1,000	1,100
	7626 SUPPL-STANDARD OFFICE SUPPLIES	400	400	400	400	400	321				
	7629 SUPPL-WORKING LUNCHES/FOOD							62			
	Op Exp-Supplies & Materials	1,000	800	800	800	800	760	727	975	1,000	1,100
	7505 LSE&RNTLS-LEASED EQUIPMENT	650	650	675	675	675	-32	265			
	7710 EQUIP-CAP LSE INTEREST						32	19			
	7712 EQUIP-MAINTENANCE	6,000	6,100	6,100	6,100	6,100	2,332	1,327	6,700	6,900	7,100
	Op Exp-Equipment under \$5,000	6,650	6,750	6,775	6,775	6,775	2,332	1,611	6,700	6,900	7,100
	7912 SDRY-DEBT-PRINCIPAL						1,298	1,216			
	7927 SDRY-MISC. EXPENSES	2,491	2,489	2,425	2,431	2,439	40	249	1,020	1,040	2,050
	Op Exp-Sundry	2,491	2,489	2,425	2,431	2,439	1,338	1,465	1,020	1,040	2,050
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL						7	15			
	Op Exp-Recoveries						7	15			
<b>Total 200 CA-Admin-Comm Serv</b>		<b>245,985</b>	<b>245,900</b>	<b>245,861</b>	<b>245,867</b>	<b>245,875</b>	<b>227,701</b>	<b>232,379</b>	<b>228,875</b>	<b>237,294</b>	<b>241,625</b>
<b>Total CA Comm Serv Admin</b>		<b>245,985</b>	<b>245,900</b>	<b>245,861</b>	<b>245,867</b>	<b>245,875</b>	<b>227,701</b>	<b>232,379</b>	<b>228,875</b>	<b>237,294</b>	<b>241,625</b>

Operating Summary 2019 - 2023											
PLAN		2019	2020	2021	2022	2023	Cultural Services Division				
Budget available		1,126,399	1,139,911	1,153,942	1,168,486	1,183,325					
Budget Remaining		-30,000	-30,643	-35,605	-40,509	-47,076					
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
<b>210-CU-Admin-Cult Serv</b>											
	6000 SAL&BEN-SALARIES	146,628	146,630	146,630	146,630	146,630	174,890	163,496	166,106	175,901	177,612
	6001 SAL&BEN-WAGES							217			
	6002 SAL&BEN-OVERTIME-I/S							858			
	6003 SAL&BEN-AUX-ALL						285	75			
	6004 SAL&BEN-OTHER-ALL	1,860	1,863	1,863	1,863	1,863	1,245	1,546			
	6007 SAL&BEN-BENEFIT-I/S	31,810	31,810	31,810	31,810	31,810					
	6201 SAL&BEN-REBILL LABOUR OFFSET							-214			
	<b>Salary and Benefits</b>	<b>180,298</b>	<b>180,303</b>	<b>180,303</b>	<b>180,303</b>	<b>180,303</b>	<b>176,420</b>	<b>165,979</b>	<b>166,106</b>	<b>175,901</b>	<b>177,612</b>
	6101 HR-CNVNTIONS,DUES&ACT.	2,477	2,939	3,500	3,500	3,570	2,909	2,009	1,668	1,700	1,734
	6104 HR-MILEAGE/VEHICLE ALLOW.	250	255	260	265	271	380	78	400	300	306
	6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT						55	934			
	6112 HR-TRNG&EDUC-DEPT	2,602	2,602	2,602	2,602	2,602	2,959		2,967	0	6,244
	<b>Personnel Services</b>	<b>5,329</b>	<b>5,796</b>	<b>6,362</b>	<b>6,367</b>	<b>6,443</b>	<b>6,303</b>	<b>3,021</b>	<b>5,035</b>	<b>2,000</b>	<b>8,284</b>
	7004 CONTR SVC-CONTRACTORS/BUILDERS	1,605	2,500	2,500	3,500	3,570		1,504	1,000	1,000	1,200
	<b>Op Exp-Contracted Services</b>	<b>1,605</b>	<b>2,500</b>	<b>2,500</b>	<b>3,500</b>	<b>3,570</b>		<b>1,504</b>	<b>1,000</b>	<b>1,000</b>	<b>1,200</b>
	7117 PRF SVC-SFTWRE MNT/UPGRADES										
	<b>Op Exp-Consulting and Prof Services</b>										
	7300 COMMUNIC-ADVERTISING	1,774	2,000	2,500	2,500	2,550	1,577	1,896	1,100	1,705	1,739
	7302 COMMUNIC-PRODUCTS/SERVICES							336			
	7303 COMMUNIC-DLVRY/COURIER						32				
	<b>Op Exp-Communications</b>	<b>1,774</b>	<b>2,000</b>	<b>2,500</b>	<b>2,500</b>	<b>2,550</b>	<b>1,608</b>	<b>2,231</b>	<b>1,100</b>	<b>1,705</b>	<b>1,739</b>
	7402 INSURANCE-PROPERTY	2,800	2,940	3,087	3,241	3,403	383	2,298	330	500	600
	<b>Op Exp-Insurance &amp; Claims</b>	<b>2,800</b>	<b>2,940</b>	<b>3,087</b>	<b>3,241</b>	<b>3,403</b>	<b>383</b>	<b>2,298</b>	<b>330</b>	<b>500</b>	<b>600</b>
	7606 SUPPL-COMPUTER SUPPLIES										
	7613 SUPPL-MAINT.SUPPLIES							103			
	7615 SUPPL-MISC. SUPPLIES	624	637	649	662	675			552	600	600
	7618 SUPPL-PROC. FROM VENDORS						482				
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	1,122	1,224	1,248	1,299	1,325	342	240	982	1,100	1,100
	7626 SUPPL-STANDARD OFFICE SUPPLIES							24			
	7629 SUPPL-WORKING LUNCHES/FOOD							48			
	<b>Op Exp-Supplies &amp; Materials</b>	<b>1,746</b>	<b>1,861</b>	<b>1,898</b>	<b>1,961</b>	<b>2,001</b>	<b>823</b>	<b>415</b>	<b>1,534</b>	<b>1,700</b>	<b>1,700</b>
	7707 EQUIP-VEHICLE CHARGES	7,104	7,415	7,727	8,040	8,201	4,355	5,491	4,717	6,516	6,793
	<b>Op Exp-Equipment under \$5,000</b>	<b>7,104</b>	<b>7,415</b>	<b>7,727</b>	<b>8,040</b>	<b>8,201</b>	<b>4,355</b>	<b>5,491</b>	<b>4,717</b>	<b>6,516</b>	<b>6,793</b>
	7900 SDRY-BAD DEBT EXPENSE										
	7901 SDRY-BANK CHARGES	1,300	1,326	1,353	1,380	1,407	1,232	1,314	1,200	1,300	1,300
	7908 SDRY-COUNCIL TRIBUTE TO ARTS	900	900	900	900	918	916	888	900	900	900
	7924 SDRY-LICENSES&ROYALTIES						225	448			
	7927 SDRY-MISC. EXPENSES						-11	662			
	7998 SDRY-REBILL EXP OFFSET						-111,753	-6,980			
	7999 SDRY-REBILL EXPENSE						111,753	6,980			
	<b>Op Exp-Sundry</b>	<b>2,200</b>	<b>2,226</b>	<b>2,253</b>	<b>2,280</b>	<b>2,325</b>	<b>2,362</b>	<b>3,312</b>	<b>2,100</b>	<b>2,200</b>	<b>2,200</b>
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL						99	37			
	<b>Op Exp-Recoveries</b>						<b>99</b>	<b>37</b>			
	9406 TSF TO RSV-FUTURE OPERATING							3,710			
	<b>Tsf to reserves-operating</b>							<b>3,710</b>			
	4479 RV-OTH-MISC REVENUE	-325	-275	-275	-275	-279	-255	-154	-100	-200	-200
	<b>Rev-own sources-other</b>	<b>-325</b>	<b>-275</b>	<b>-275</b>	<b>-275</b>	<b>-279</b>	<b>-255</b>	<b>-154</b>	<b>-100</b>	<b>-200</b>	<b>-200</b>
	5406 TSF-FM-RSV-FUTURE OPERATING									3,710	-3,710
	<b>Tsf from reserves-operating</b>									<b>3,710</b>	<b>-3,710</b>
<b>Total 210 CU-Admin-Cult Serv</b>		<b>202,531</b>	<b>204,765</b>	<b>206,355</b>	<b>207,917</b>	<b>208,516</b>	<b>192,099</b>	<b>187,845</b>	<b>181,822</b>	<b>195,033</b>	<b>196,219</b>

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Cultural Services Division			
		Budget available	1,126,399	1,139,911	1,153,942	1,168,486	1,183,325				
		Budget Remaining	-30,000	-30,643	-35,605	-40,509	-47,076				
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
<b>211-CU-Film Industry</b>											
	6000 SAL&BEN-SALARIES							45			
	6001 SAL&BEN-WAGES						352	278			
	6002 SAL&BEN-OVERTIME-I/S						4,674	14,427			
	6003 SAL&BEN-AUX-ALL										
	6004 SAL&BEN-OTHER-ALL										
	6006 SAL&BEN-OVERTIME-O/S						469	1,528			
	Salary and Benefits						5,495	16,279			
	7004 CONTR SVC-CONTRACTORS/BUILDERS							764			
	Op Exp-Contracted Services							764			
	7927 SDRY-MISC. EXPENSES										
	Op Exp-Sundry										
	4228 LSE&RNTLS-FILM SHOOT	-8,000	-8,000	-8,000	-8,000	-8,000	-31,427	-53,975	-3,000	-5,000	-7,000
	Sale of services-recreation	-8,000	-8,000	-8,000	-8,000	-8,000	-31,427	-53,975	-3,000	-5,000	-7,000
<b>Total 211 CU-Film Industry</b>		<b>-8,000</b>	<b>-8,000</b>	<b>-8,000</b>	<b>-8,000</b>	<b>-8,000</b>	<b>-25,931</b>	<b>-36,932</b>	<b>-3,000</b>	<b>-5,000</b>	<b>-7,000</b>
<b>212-CU-General Events</b>											
	6000 SAL&BEN-SALARIES	42,797	42,794	42,794	42,794	42,794	23,865	24,843	28,471	29,754	29,923
	6001 SAL&BEN-WAGES						750	1,112			
	6002 SAL&BEN-OVERTIME-I/S						2,514	2,686			
	6003 SAL&BEN-AUX-ALL	21,534	21,531	21,531	21,531	21,531	8,062	5,942	22,604	23,015	24,187
	6004 SAL&BEN-OTHER-ALL	3,302	3,301	3,301	3,301	3,301		8			
	6006 SAL&BEN-OVERTIME-O/S						4,651	4,599			
	6007 SAL&BEN-BENEFIT-I/S	9,531	9,531	9,531	9,531	9,531					
	6201 SAL&BEN-REBILL LABOUR OFFSET	-24,286	-24,289	-24,289	-24,289	-24,289	-314	-40			
	Salary and Benefits	52,878	52,868	52,868	52,868	52,868	39,529	39,150	51,075	52,769	54,110
	7004 CONTR SVC-CONTRACTORS/BUILDERS	28,400	35,634	31,500	39,000	39,780	36,128	9,825	30,638	28,475	34,250
	Op Exp-Contracted Services	28,400	35,634	31,500	39,000	39,780	36,128	9,825	30,638	28,475	34,250
	7104 PRF SVC-COMMIT.SECRETARY										
	Op Exp-Consulting and Prof Services										
	7300 COMMUNIC-ADVERTISING						28	319			
	7303 COMMUNIC-DLVRY/COURIER						169	229			
	Op Exp-Communications						197	548			
	7401 INSURANCE-LIABILITY	1,200	1,260	1,323	1,389	1,459	500	1,650	275	500	825
	Op Exp-Insurance & Claims	1,200	1,260	1,323	1,389	1,459	500	1,650	275	500	825
	7612 SUPPL-LIQUOR CONDIMENT&SUPPLIES							271			
	7615 SUPPL-MISC. SUPPLIES							453			
	7619 SUPPL-PROG. SUPPLIES						3,579	1,868			
	7629 SUPPL-WORKING LUNCHES/FOOD						39	8,479			
	Op Exp-Supplies & Materials						3,618	11,072			
	7924 SDRY-LICENSES&ROYALTIES						24				
	7927 SDRY-MISC. EXPENSES	13,992	16,318	17,495	19,798	20,194	17,644	6,912	16,957	10,184	13,718
	7998 SDRY-REBILL EXP OFFSET						-312				
	7999 SDRY-REBILL EXPENSE						312				
	Op Exp-Sundry	13,992	16,318	17,495	19,798	20,194	17,668	6,912	16,957	10,184	13,718
	8000 GRNTS&DONATNS-MISC							13,827			
	Op Exp-Grants & Donations							13,827			
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							63			
	Op Exp-Recoveries							63			
	9406 TSF TO RSV-FUTURE OPERATING	3,500		3,500		3,500		3,500		3,500	

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Cultural Services Division			
		Budget available	1,126,399	1,139,911	1,153,942	1,168,486	1,183,325				
		Budget Remaining	-30,000	-30,643	-35,605	-40,509	-47,076				
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	Tsf to reserves-operating	3,500		3,500		3,500		3,500		3,500	
	4479 RV-OTH-MISC REVENUE										
	Rev-own sources-other										
	5406 TSF-FM-RSV-FUTURE OPERATING		-3,500		-3,500				-3,500		-3,500
	Tsf from reserves-operating		-3,500		-3,500				-3,500		-3,500
Total 212 CU-General Events		99,970	102,580	106,686	109,555	117,801	97,639	86,546	95,445	95,428	99,403
214-CU-Arts Centre-Programs											
	6003 SAL&BEN-AUX-ALL						98				
	Salary and Benefits						98				
	7006 CONTR SVC-FEE FOR SERVICE	300,504	305,914	311,432	316,789	322,525	204,254	260,000	204,254	260,000	265,200
	Op Exp-Contracted Services	300,504	305,914	311,432	316,789	322,525	204,254	260,000	204,254	260,000	265,200
Total 214 CU-Arts Centre-Programs		300,504	305,914	311,432	316,789	322,525	204,352	260,000	204,254	260,000	265,200
215-CU-Inlet Theatre-Bldg											
	6000 SAL&BEN-SALARIES	121,678	121,678	121,678	121,678	121,678	126,681	138,616	135,193	140,198	153,324
	6001 SAL&BEN-WAGES						382	419			
	6002 SAL&BEN-OVERTIME-I/S						2,466	3,197			
	6003 SAL&BEN-AUX-ALL	97,316	97,313	97,313	97,313	97,313	81,486	77,376	76,950	78,349	87,804
	6004 SAL&BEN-OTHER-ALL	4,614	4,615	4,615	4,615	4,615		140			
	6007 SAL&BEN-BENEFIT-I/S	26,898	26,903	26,903	26,903	26,903					
	Salary and Benefits	250,506	250,509	250,509	250,509	250,509	211,015	219,749	212,143	218,547	241,128
	6101 HR-CNVNTIONS,DUES&ACT.							195			
	6112 HR-TRNG&EDUC-DEPT						155				
	Personnel Services						155	195			
	7004 CONTR SVC-CONTRACTORS/BUILDERS						98	755			
	7013 CONTR SVC-JANITORIAL							148			
	Op Exp-Contracted Services						98	903			
	7300 COMMUNIC-ADVERTISING						187				
	7303 COMMUNIC-DLVRY/COURIER						203	177			
	Op Exp-Communications						390	177			
	7613 SUPPL-MAINT.SUPPLIES	2,040	2,081	2,122	2,165	2,208	1,262	1,068	2,000	2,040	2,000
	7619 SUPPL-PROG. SUPPLIES						9	655			
	7629 SUPPL-WORKING LUNCHES/FOOD							19			
	Op Exp-Supplies & Materials	2,040	2,081	2,122	2,165	2,208	1,271	1,741	2,000	2,040	2,000
	7704 EQUIP-NON-CAPITALIZED	5,947	6,500	7,325	7,472	7,621	8,477	5,282	5,000	-1,980	12,580
	7713 EQUIP-REPL PROV-FIREBOAT							103			
	Op Exp-Equipment under \$5,000	5,947	6,500	7,325	7,472	7,621	8,477	5,385	5,000	-1,980	12,580
	7906 SDRY-COST RECOVERIES										
	7924 SDRY-LICENSES&ROYALTIES	638	650	700	714	728	494	494	931	600	625
	7927 SDRY-MISC. EXPENSES						649				
	Op Exp-Sundry	638	650	700	714	728	1,143	494	931	600	625
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							94			
	Op Exp-Recoveries							94			
	9406 TSF TO RSV-FUTURE OPERATING							6,980			
	Tsf to reserves-operating							6,980			
	4229 LSE&RNTLS-GEN RENTAL						8				
	Sale of services-recreation						8				

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023				
		Budget available	1,126,399	1,139,911	1,153,942	1,168,486	1,183,325				
		Budget Remaining	-30,000	-30,643	-35,605	-40,509	-47,076				
Cultural Services Division											
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	4479 RV-OTH-MISC REVENUE	-2,000	-2,000	-2,000	-2,000	-2,000	-2,692	-3,083	-3,000	-2,700	-2,700
	Rev-own sources-other	-2,000	-2,000	-2,000	-2,000	-2,000	-2,692	-3,083	-3,000	-2,700	-2,700
	5406 TSF-FM-RSV-FUTURE OPERATING									6,980	-6,980
	Tsf from reserves-operating									6,980	-6,980
				</							

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Cultural Services Division			
		Budget available	1,126,399	1,139,911	1,153,942	1,168,486	1,183,325				
		Budget Remaining	-30,000	-30,643	-35,605	-40,509	-47,076				
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
<b>219-CU-Facilities &amp; Equip General</b>											
	6001 SAL&BEN-WAGES							141			
	Salary and Benefits							141			
<b>Total 219 CU-Facilities &amp; Equip General</b>								<b>141</b>			
<b>220-CU-Youth Festival</b>											
	6003 SAL&BEN-AUX-ALL								2,692		
	Salary and Benefits								2,692		
	7004 CONTR SVC-CONTRACTORS/BUILDERS						10,000				
	Op Exp-Contracted Services						10,000				
	7927 SDRY-MISC. EXPENSES								7,308	10,000	10,000
	Op Exp-Sundry								7,308	10,000	10,000
<b>Total 220 CU-Youth Festival</b>							<b>10,000</b>		<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>221-CU-Arts and Culture Committee</b>											
	6000 SAL&BEN-SALARIES										
	6002 SAL&BEN-OVERTIME-I/S							1,822			
	6003 SAL&BEN-AUX-ALL										
	6006 SAL&BEN-OVERTIME-O/S										
	Salary and Benefits							1,822			
	7004 CONTR SVC-CONTRACTORS/BUILDERS	7,500	7,500	7,500	7,500	7,650		6,000	7,500	15,000	7,500
	Op Exp-Contracted Services	7,500	7,500	7,500	7,500	7,650		6,000	7,500	15,000	7,500
	7300 COMMUNIC-ADVERTISING	2,000	2,000	2,000	2,000	2,040		1,200	2,000	3,200	2,000
	Op Exp-Communications	2,000	2,000	2,000	2,000	2,040		1,200	2,000	3,200	2,000
	7401 INSURANCE-LIABILITY										
	Op Exp-Insurance & Claims										
	7927 SDRY-MISC. EXPENSES										
	Op Exp-Sundry										
	8000 GRNTS&DONATNS-MISC							3,000			
	Op Exp-Grants & Donations							3,000			
	9406 TSF TO RSV-FUTURE OPERATING						8,700				
	Tsf to reserves-operating						8,700				
	5406 TSF-FM-RSV-FUTURE OPERATING							-8,700		-8,700	
	Tsf from reserves-operating							-8,700		-8,700	
<b>Total 221 CU-Arts and Culture Committee</b>		<b>9,500</b>	<b>9,500</b>	<b>9,500</b>	<b>9,500</b>	<b>9,690</b>	<b>8,700</b>	<b>3,322</b>	<b>9,500</b>	<b>9,500</b>	<b>9,500</b>
<b>222-CU-City Events</b>											
	6000 SAL&BEN-SALARIES						665	2,881			
	6001 SAL&BEN-WAGES						55	1,668			
	6002 SAL&BEN-OVERTIME-I/S						1,854	4,191			
	6003 SAL&BEN-AUX-ALL						1,937	12,033			
	6006 SAL&BEN-OVERTIME-O/S						2,850	6,201			
	6007 SAL&BEN-BENEFIT-I/S										
	Salary and Benefits						7,362	26,973			
	7004 CONTR SVC-CONTRACTORS/BUILDERS	133,235	132,402	135,050	137,751	140,506	36,884	53,745	70,000	77,380	134,261
	Op Exp-Contracted Services	133,235	132,402	135,050	137,751	140,506	36,884	53,745	70,000	77,380	134,261
	7300 COMMUNIC-ADVERTISING						1,563	10,045			

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Cultural Services Division			
		Budget available	1,126,399	1,139,911	1,153,942	1,168,486	1,183,325				
		Budget Remaining	-30,000	-30,643	-35,605	-40,509	-47,076				
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	7302 COMMUNIC-PRODUCTS/SERVICES										
	7303 COMMUNIC-DLVRY/COURIER							28			
	7305 COMMUNIC-POSTAGE										
	Op Exp-Communications						1,563	10,074			
	7507 LSE&RNTLS-OTHER							315			
	Op Exp-Lease & Rentals							315			
	7607 SUPPL-CONSUMABLES						32	190			
	7610 SUPPL-HORTICULTURAL SUPPLIES										
	7612 SUPPL-LIQUOR CONDIMENT&SUPPLIES							189			
	7613 SUPPL-MAINT.SUPPLIES							14			
	7615 SUPPL-MISC. SUPPLIES						306	3,204			
	7619 SUPPL-PROG. SUPPLIES						303	5,550			
	7620 SUPPL-PROMO MATERIAL							1,046			
	7624 SUPPL-SIGNS							59			
	7626 SUPPL-STANDARD OFFICE SUPPLIES							118			
	7629 SUPPL-WORKING LUNCHES/FOOD						87	1,533			
	7631 SUPPL-PROMO. WEAR										
	7633 SUPP-ELECTRICAL							302			
	Op Exp-Supplies & Materials						728	12,206			
	7924 SDRY-LICENSES&ROYALTIES							116			
	7927 SDRY-MISC. EXPENSES						5,665	6,960			
	7941 SDRY-BUSINESS/SPECIAL EVENTS							939			
	Op Exp-Sundry						5,665	8,015			
	8000 GRNTS&DONATNS-MISC										
	Op Exp-Grants & Donations										
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							21			
	Op Exp-Recoveries							21			
	9406 TSF TO RSV-FUTURE OPERATING							7,000			
	Tsf to reserves-operating							7,000			
	4479 RV-OTH-MISC REVENUE							-541			
	4500 RV-OTHER-EXP RECOVERY							-5,779			
	Rev-own sources-other							-6,319			
	4591 RV-PRVT CONTRIBUTIONS							-35,415			
	Private contributions (cap)							-35,415			
	5406 TSF-FM-RSV-FUTURE OPERATING									7,000	-7,000
	Tsf from reserves-operating									7,000	-7,000
	5900 APPROP.FROM SURPLUS									-2,380	-41,000
	Appropriation from surplus									-2,380	-41,000
Total 222 CU-City Events		133,235	132,402	135,050	137,751	140,506	52,201	76,614	70,000	82,000	86,261
225-CU-Vehicle Charges											
	7702 EQUIP-FUEL	645	655	664	672	686	398	306	618	627	637
	7703 EQUIP-MAINT-VEHICLES						202	98			
	7706 EQUIP-RPLCMNT PROVISION	3,516	4,011	4,301	4,507	4,667	1,648	2,776	1,648	2,776	3,020
	7707 EQUIP-VEHICLE CHARGES						6				
	7708 EQUIP-CHARGEOUT RECOVERY	-7,490	-8,047	-8,401	-8,673	-8,876	-4,355	-5,491	-4,717	-6,516	-6,793
	7715 EQUIP-INTERNAL GARAGE CHARGES	2,175	2,212	2,250	2,289	2,295	339	370	1,347	1,993	2,000
	Op Exp-Equipment under \$5,000	-1,154	-1,170	-1,187	-1,205	-1,228	-1,762	-1,941	-1,104	-1,120	-1,136
	7403 INSURANCE-VEHICLE	1,154	1,170	1,187	1,204	1,228	1,762	1,935	1,104	1,120	1,136
	Op Exp-Vehicle Expenses	1,154	1,170	1,187	1,204	1,228	1,762	1,935	1,104	1,120	1,136
	7927 SDRY-MISC. EXPENSES							6			

Operating Summary 2019 - 2023										
PLAN		2019	2020	2021	2022	2023	Cultural Services Division			
Budget available		1,126,399	1,139,911	1,153,942	1,168,486	1,183,325				
Budget Remaining		-30,000	-30,643	-35,605	-40,509	-47,076				
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017
	Op Exp-Sundry							6		
Total 225 CU-Vehicle Charges		0	1	1	-1	0	0	0		0
226-CU-Festival and Special Events Assistance Program										
	6000 SAL&BEN-SALARIES							-872		
	6001 SAL&BEN-WAGES							3,675		
	6002 SAL&BEN-OVERTIME-I/S							8,992		
	6003 SAL&BEN-AUX-ALL							3,821		
	6004 SAL&BEN-OTHER-ALL							10		
	6006 SAL&BEN-OVERTIME-O/S							3,380		
	6007 SAL&BEN-BENEFIT-I/S									
	Salary and Benefits							19,005		
	7004 CONTR SVC-CONTRACTORS/BUILDERS	63,250	63,250	63,250	63,250	64,515				63,250
	Op Exp-Contracted Services	63,250	63,250	63,250	63,250	64,515				63,250
	7927 SDRY-MISC. EXPENSES							35		
	Op Exp-Sundry							35		
	8000 GRNTS&DONATNS-MISC							38,425		
	Op Exp-Grants & Donations							38,425		
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							7		
	Op Exp-Recoveries							7		
	5900 APPROP.FROM SURPLUS								-63,250	-63,250
	Appropriation from surplus								-63,250	-63,250
Total 226 CU-Festival and Special Events Assistan		63,250	63,250	63,250	63,250	64,515		57,472		
Total CU Cultural Services		1,156,399	1,170,555	1,189,547	1,208,996	1,230,401	717,910	838,784	778,482	865,250



# Operating Summary 2019 - 2023

## Facilities Division

PLAN	2019	2020	2021	2022	2023
Budget available	3,679,465	3,706,218	3,734,241	3,763,516	3,793,377
Budget Remaining	-120,961	-164,163	-205,272	-240,517	-285,412

Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
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### 213-FC-Arts Centre-Bldg

6001 SAL&BEN-WAGES	23,640	23,658	23,658	23,658	23,658	34,802	30,784	32,023	23,098	29,116
6003 SAL&BEN-AUX-ALL	12,558	12,561	12,561	12,561	12,561	19,776	23,674	7,043	16,952	13,419
6004 SAL&BEN-OTHER-ALL	494	495	495	495	495	465	624	162	382	493
6006 SAL&BEN-OVERTIME-O/S	690	695	695	695	695	316	935	128	77	160
6007 SAL&BEN-BENEFIT-I/S										
6008 SAL&BEN-BENEFIT-O/S	13,030	13,054	13,054	13,054	13,054					
6201 SAL&BEN-REBILL LABOUR OFFSET	-2,380	-2,381	-2,381	-2,381	-2,381					
Salary and Benefits	48,032	48,082	48,082	48,082	48,082	55,359	56,017	39,356	40,509	43,188
7004 CONTR SVC-CONTRACTORS/BUILDERS	19,344	20,914	22,486	23,818	25,445	13,017	14,433	8,656	15,134	16,111
Op Exp-Contracted Services	19,344	20,914	22,486	23,818	25,445	13,017	14,433	8,656	15,134	16,111
7200 UTILITIES-HEAT	2,522	2,610	2,702	2,796	2,894	2,080	2,355	5,761	2,620	2,402
7201 UTILITIES-LIGHT	15,714	16,264	16,834	17,423	18,033	19,008	21,513	19,836	15,187	15,183
Op Exp-Utilities	18,236	18,874	19,536	20,219	20,927	21,088	23,868	25,597	17,807	17,585
7306 COMMUNIC-TELEPHONE	6,473	6,473	6,473	6,473	6,602	6,332	7,857	4,933	6,473	6,473
Op Exp-Communications	6,473	6,473	6,473	6,473	6,602	6,332	7,857	4,933	6,473	6,473
7402 INSURANCE-PROPERTY	1,701	1,752	1,804	1,858	1,914	1,457	1,686			312
Op Exp-Insurance & Claims	1,701	1,752	1,804	1,858	1,914	1,457	1,686			312
7611 SUPPL-JANITORIAL SUPPLIES	448	448	448	448	457	910	8	1,199	25,187	448
7613 SUPPL-MAINT.SUPPLIES	3,169	3,269	3,368	3,468	3,537	6,371	2,072	2,453	1,019	3,070
7634 SUPP-STOCK SUPP-JANITORIAL	2,316	2,316	2,316	2,316	2,362	2,334	2,227	3,410	1,936	2,316
Op Exp-Supplies & Materials	5,933	6,033	6,132	6,232	6,357	9,615	4,307	7,062	28,142	5,834
7924 SDRY-LICENSES&ROYALTIES	250	250	250	250	255	212	216	419	369	250
Op Exp-Sundry	250	250	250	250	255	212	216	419	369	250
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							14			
Op Exp-Recoveries							14			

<b>Total 213 FC-Arts Centre-Bldg</b>	<b>99,969</b>	<b>102,378</b>	<b>104,763</b>	<b>106,932</b>	<b>109,582</b>	<b>107,081</b>	<b>108,399</b>	<b>86,023</b>	<b>108,434</b>	<b>89,753</b>
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### 233-FC-Carpenters Shop-Bldg

6001 SAL&BEN-WAGES	7,066	7,058	7,058	7,058	7,058	7,393	17,789	200	325	3,413
6003 SAL&BEN-AUX-ALL	12	8	8	8	8		36			
6004 SAL&BEN-OTHER-ALL	144	148	148	148	148		3			
6006 SAL&BEN-OVERTIME-O/S	208	207	207	207	207	58				21
6007 SAL&BEN-BENEFIT-I/S										
6008 SAL&BEN-BENEFIT-O/S	3,916	3,891	3,891	3,891	3,891					
6201 SAL&BEN-REBILL LABOUR OFFSET	-712	-710	-710	-710	-710					
Salary and Benefits	10,634	10,602	10,602	10,602	10,602	7,450	17,827	200	325	3,434
7004 CONTR SVC-CONTRACTORS/BUILDERS	3,296	3,563	3,831	4,058	4,335	2,326	4,645	593	1,903	2,745
Op Exp-Contracted Services	3,296	3,563	3,831	4,058	4,335	2,326	4,645	593	1,903	2,745
7200 UTILITIES-HEAT	2,409	2,493	2,580	2,671	2,764	1,878	2,416		2,155	2,294
7201 UTILITIES-LIGHT						102,616				
Op Exp-Utilities	2,409	2,493	2,580	2,671	2,764	104,494	2,416		2,155	2,294
7306 COMMUNIC-TELEPHONE	1,555	1,555	1,555	1,555	1,586	1,506	1,092	941	1,055	1,555
Op Exp-Communications	1,555	1,555	1,555	1,555	1,586	1,506	1,092	941	1,055	1,555
7611 SUPPL-JANITORIAL SUPPLIES						89				

7613 SUPPL-MAINT.SUPPLIES	831	857	883	909	927	1,851	1,957	1,257	495	805
7634 SUPP-STOCK SUPP-JANITORIAL	200	200	200	200	204			200	200	200
7635 SUPP-STOCK SUPP-MAINTENANCE	328	328	328	328	335	395	384	292	320	328
Op Exp-Supplies & Materials	1,359	1,385	1,411	1,437	1,466	2,335	2,341	1,749	1,015	1,333
7704 EQUIP-NON-CAPITALIZED	5,551	5,555	5,557	5,555	5,666	7,023	7,535	4,000	4,000	5,554
Op Exp-Equipment under \$5,000	5,551	5,555	5,557	5,555	5,666	7,023	7,535	4,000	4,000	5,554
7924 SDRY-LICENSES&ROYALTIES	59	59	59	59	60	66	67	54	55	59
Op Exp-Sundry	59	59	59	59	60	66	67	54	55	59
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							21			
Op Exp-Recoveries							21			
<b>Total 233 FC-Carpenters Shop-Bldg</b>	<b>24,863</b>	<b>25,212</b>	<b>25,595</b>	<b>25,937</b>	<b>26,479</b>	<b>125,201</b>	<b>35,943</b>	<b>7,537</b>	<b>10,508</b>	<b>16,974</b>
<b>234-FC-City Rentals</b>										
6000 SAL&BEN-SALARIES						8,336	8,120			
6001 SAL&BEN-WAGES	10,734	10,769	10,769	10,769	10,769	17,090	13,855	3,583	16,994	12,018
6003 SAL&BEN-AUX-ALL	284	281	281	281	281	933	120	217	242	301
6004 SAL&BEN-OTHER-ALL	222	226	226	226	226		3	1	3	
6006 SAL&BEN-OVERTIME-O/S	312	316	316	316	316	146			14	
6007 SAL&BEN-BENEFIT-I/S										
6008 SAL&BEN-BENEFIT-O/S	5,896	5,938	5,938	5,938	5,938					
6201 SAL&BEN-REBILL LABOUR OFFSET	-1,080	-1,083	-1,083	-1,083	-1,083					
Salary and Benefits	16,368	16,447	16,447	16,447	16,447	26,506	22,097	3,801	17,253	12,319
7004 CONTR SVC-CONTRACTORS/BUILDERS	8,142	8,803	9,464	10,025	10,710	7,513	14,584	10,867	6,169	6,781
Op Exp-Contracted Services	8,142	8,803	9,464	10,025	10,710	7,513	14,584	10,867	6,169	6,781
7200 UTILITIES-HEAT	3,014	3,119	3,228	3,341	3,458	2,494	2,663	3,507	2,860	2,870
7201 UTILITIES-LIGHT	24,226	25,074	25,952	26,860	27,800	18,667	22,642	23,006	23,413	23,407
Op Exp-Utilities	27,240	28,193	29,180	30,201	31,258	21,161	25,304	26,513	26,273	26,277
7300 COMMUNIC-ADVERTISING										
7306 COMMUNIC-TELEPHONE	1,623	1,623	1,623	1,623	1,655	1,555	1,620	1,499	1,623	1,623
Op Exp-Communications	1,623	1,623	1,623	1,623	1,655	1,555	1,620	1,499	1,623	1,623
7402 INSURANCE-PROPERTY	1,746	1,798	1,852	1,908	1,965	-1,306	1,167	1,224	1,285	
Op Exp-Insurance & Claims	1,746	1,798	1,852	1,908	1,965	-1,306	1,167	1,224	1,285	
7611 SUPPL-JANITORIAL SUPPLIES						45				
7613 SUPPL-MAINT.SUPPLIES	2,190	2,259	2,328	2,397	2,445	2,808	1,282	678	1,386	2,122
7615 SUPPL-MISC. SUPPLIES										
Op Exp-Supplies & Materials	2,190	2,259	2,328	2,397	2,445	2,853	1,282	678	1,386	2,122
7704 EQUIP-NON-CAPITALIZED						1,042				
Op Exp-Equipment under \$5,000						1,042				
7924 SDRY-LICENSES&ROYALTIES	231	231	231	231	236	198	201	271	214	231
7928 SDRY-MUNICIPAL CHARGES	32,000	33,600	35,280	37,044	38,896	29,563	28,820	31,316	33,352	34,019
7998 SDRY-REBILL EXP OFFSET						-8,751	-10,013			
7999 SDRY-REBILL EXPENSE						8,751	10,013			
Op Exp-Sundry	32,231	33,831	35,511	37,275	39,132	29,761	29,021	31,587	33,566	34,250
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							28			
Op Exp-Recoveries							28			
4229 LSE&RNTLS-GEN RENTAL	-100,000	-100,000	-100,000	-100,000	-100,000	-100,354	-116,294	-86,775	-87,500	-87,500
Sale of services-recreation	-100,000	-100,000	-100,000	-100,000	-100,000	-100,354	-116,294	-86,775	-87,500	-87,500
4460 RV-OTHER-ADV REVENUE						-1,170				
Rev-own sources-other						-1,170				

<b>Total 234 FC-City Rentals</b>	<b>-10,460</b>	<b>-7,046</b>	<b>-3,595</b>	<b>-124</b>	<b>3,612</b>	<b>-12,440</b>	<b>-21,190</b>	<b>-10,606</b>	<b>55</b>	<b>-4,128</b>
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#### 235-FC-Civic Centre

6001 SAL&BEN-WAGES	147,570	147,626	147,626	147,626	147,626	191,372	198,081	215,059	177,115	204,376
6003 SAL&BEN-AUX-ALL	36,490	36,486	36,486	36,486	36,486	53,010	62,163	18,358	49,257	36,729
6004 SAL&BEN-OTHER-ALL	3,094	3,092	3,092	3,092	3,092	4,442	4,686	2,532	4,220	3,997
6006 SAL&BEN-OVERTIME-O/S	4,330	4,335	4,335	4,335	4,335	6,167	7,330	1,943	2,185	3,877
6007 SAL&BEN-BENEFIT-I/S										
6008 SAL&BEN-BENEFIT-O/S	81,464	81,448	81,448	81,448	81,448					
6201 SAL&BEN-REBILL LABOUR OFFSET	-14,860	-14,860	-14,860	-14,860	-14,860					
<b>Salary and Benefits</b>	<b>258,088</b>	<b>258,127</b>	<b>258,127</b>	<b>258,127</b>	<b>258,127</b>	<b>254,668</b>	<b>272,260</b>	<b>237,892</b>	<b>232,777</b>	<b>248,979</b>

7004 CONTR SVC-CONTRACTORS/BUILDERS	73,626	79,600	85,585	90,652	96,848	55,022	55,980	67,382	63,482	61,320
7013 CONTR SVC-JANITORIAL								3,593	3,593	
7020 CONTR SVC-SECURITY	55,100	55,100	55,100	55,100	56,202	46,490	51,281	50,000	55,100	55,100
<b>Op Exp-Contracted Services</b>	<b>128,726</b>	<b>134,700</b>	<b>140,685</b>	<b>145,752</b>	<b>153,050</b>	<b>101,512</b>	<b>107,261</b>	<b>120,975</b>	<b>122,175</b>	<b>116,420</b>

7200 UTILITIES-HEAT	17,424	18,034	18,665	19,318	19,994	15,884	21,007	19,000	15,291	16,594
7201 UTILITIES-LIGHT	91,236	94,430	97,735	101,155	104,696	76,879	76,767	86,641	88,175	88,151
<b>Op Exp-Utilities</b>	<b>108,660</b>	<b>112,464</b>	<b>116,400</b>	<b>120,473</b>	<b>124,690</b>	<b>92,763</b>	<b>97,774</b>	<b>105,641</b>	<b>103,466</b>	<b>104,745</b>

7306 COMMUNIC-TELEPHONE						556	1,425			
<b>Op Exp-Communications</b>						<b>556</b>	<b>1,425</b>			

7402 INSURANCE-PROPERTY	36,992	38,102	39,245	40,423	41,635	39,330	34,904	39,100	41,055	33,530
<b>Op Exp-Insurance &amp; Claims</b>	<b>36,992</b>	<b>38,102</b>	<b>39,245</b>	<b>40,423</b>	<b>41,635</b>	<b>39,330</b>	<b>34,904</b>	<b>39,100</b>	<b>41,055</b>	<b>33,530</b>

7610 SUPPL-HORTICULTURAL SUPPLIES						996				
7611 SUPPL-JANITORIAL SUPPLIES	11,848	11,848	11,848	11,848	12,085	9,814	12,573	8,524	9,126	11,848
7613 SUPPL-MAINT.SUPPLIES	10,695	11,031	11,367	11,702	11,936	17,716	9,284	7,495	8,612	10,360
7619 SUPPL-PROG. SUPPLIES										
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL										
7634 SUPP-STOCK SUPP-JANITORIAL	7,718	7,718	7,718	7,718	7,872	7,780	7,423	6,335	6,455	7,718
7635 SUPP-STOCK SUPP-MAINTENANCE	328	328	328	328	335	395	384	292	321	328
<b>Op Exp-Supplies &amp; Materials</b>	<b>30,589</b>	<b>30,925</b>	<b>31,261</b>	<b>31,596</b>	<b>32,228</b>	<b>36,701</b>	<b>29,664</b>	<b>22,646</b>	<b>24,514</b>	<b>30,254</b>

7924 SDRY-LICENSES&ROYALTIES	1,204	1,204	1,204	1,204	1,228	1,116	1,362	1,417	1,114	1,204
7998 SDRY-REBILL EXP OFFSET										
7999 SDRY-REBILL EXPENSE										
<b>Op Exp-Sundry</b>	<b>1,204</b>	<b>1,204</b>	<b>1,204</b>	<b>1,204</b>	<b>1,228</b>	<b>1,116</b>	<b>1,362</b>	<b>1,417</b>	<b>1,114</b>	<b>1,204</b>

8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							56			
<b>Op Exp-Recoveries</b>							<b>56</b>			

4229 LSE&RNTLS-GEN RENTAL	-9,000	-9,000	-9,000	-9,000	-9,180	-9,247	-8,122	-7,596	-7,500	-9,000
<b>Sale of services-recreation</b>	<b>-9,000</b>	<b>-9,000</b>	<b>-9,000</b>	<b>-9,000</b>	<b>-9,180</b>	<b>-9,247</b>	<b>-8,122</b>	<b>-7,596</b>	<b>-7,500</b>	<b>-9,000</b>

<b>Total 235 FC-Civic Centre</b>	<b>555,259</b>	<b>566,522</b>	<b>577,922</b>	<b>588,575</b>	<b>601,778</b>	<b>517,399</b>	<b>536,584</b>	<b>520,075</b>	<b>517,601</b>	<b>526,132</b>
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#### 236-FC-Community House-Bldg

6001 SAL&BEN-WAGES							48			
<b>Salary and Benefits</b>							<b>48</b>			

<b>Total 236 FC-Community House-Bldg</b>							<b>48</b>			
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#### 237-FC-Curling Rink-Bldg

6001 SAL&BEN-WAGES	95,454	95,477	95,477	95,477	95,477	116,375	120,117	133,553	118,758	136,024
6003 SAL&BEN-AUX-ALL	61,582	61,584	61,584	61,584	61,584	20,283	15,560	4,158	12,911	12,178
6004 SAL&BEN-OTHER-ALL	2,002	2,000	2,000	2,000	2,000	1,470	1,710	859	1,365	1,280

6006 SAL&BEN-OVERTIME-O/S	2,808	2,804	2,804	2,804	2,804	393	685	701	735	671
6007 SAL&BEN-BENEFIT-I/S										
6008 SAL&BEN-BENEFIT-O/S	52,738	52,680	52,680	52,680	52,680					
6201 SAL&BEN-REBILL LABOUR OFFSET	-9,608	-9,611	-9,611	-9,611	-9,611					
Salary and Benefits	204,976	204,934	204,934	204,934	204,934	138,521	138,072	139,271	133,769	150,153
7004 CONTR SVC-CONTRACTORS/BUILDERS	10,560	11,417	12,275	13,002	13,891	5,560	3,007	17,697	12,205	8,795
Op Exp-Contracted Services	10,560	11,417	12,275	13,002	13,891	5,560	3,007	17,697	12,205	8,795
7105 PRF SVC-CONSULTANT										
Op Exp-Consulting and Prof Services										
7200 UTILITIES-HEAT	19,554	20,239	20,947	21,680	22,439	13,674	17,358	18,439	19,941	18,623
7201 UTILITIES-LIGHT	77,622	80,339	83,151	86,061	89,073	61,742	58,954	65,103	72,119	72,099
7202 UTILITIES-OTHER	1,300	1,300	1,300	1,300	1,326	1,174	2,357	940	1,200	1,300
Op Exp-Utilities	98,476	101,878	105,398	109,041	112,838	76,590	78,668	84,482	93,260	92,022
7303 COMMUNIC-DLVRY/COURIER										
Op Exp-Communications										
7611 SUPPL-JANITORIAL SUPPLIES	245	245	245	245	250	187	1,168	698	393	245
7613 SUPPL-MAINT.SUPPLIES	10,300	10,589	10,879	11,171	11,394	3,161	3,982	9,272	9,151	7,071
7634 SUPP-STOCK SUPP-JANITORIAL	5,403	5,403	5,403	5,403	5,511	5,446	5,196	4,430	4,518	5,403
7635 SUPP-STOCK SUPP-MAINTENANCE	328	328	328	328	335	395	384	292	321	328
Op Exp-Supplies & Materials	16,276	16,565	16,855	17,147	17,490	9,189	10,730	14,692	14,383	13,047
7702 EQUIP-FUEL										
Op Exp-Equipment under \$5,000										
7924 SDRY-LICENSES&ROYALTIES	500	500	500	500	510	481	238	260	630	500
7998 SDRY-REBILL EXP OFFSET						-2,243				
7999 SDRY-REBILL EXPENSE						2,243				
Op Exp-Sundry	500	500	500	500	510	481	238	260	630	500
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							63			
Op Exp-Recoveries							63			
4628 GRNT-OTHER-MISC										
Transfer from other govt-capital other										
<b>Total 237 FC-Curling Rink-Bldg</b>	<b>330,788</b>	<b>335,294</b>	<b>339,962</b>	<b>344,625</b>	<b>349,663</b>	<b>230,341</b>	<b>230,778</b>	<b>256,402</b>	<b>254,247</b>	<b>264,517</b>
<b>240-FC-Admin-Facilities</b>										
6000 SAL&BEN-SALARIES	167,896	167,899	167,899	167,899	167,899	186,720	196,680	188,229	197,558	200,009
6001 SAL&BEN-WAGES						44	9,366			
6002 SAL&BEN-OVERTIME-I/S										
6004 SAL&BEN-OTHER-ALL						785	1,274			
6006 SAL&BEN-OVERTIME-O/S							105			
6007 SAL&BEN-BENEFIT-I/S	36,386	36,388	36,388	36,388	36,388					
Salary and Benefits	204,282	204,287	204,287	204,287	204,287	187,550	207,425	188,229	197,558	200,009
6101 HR-CNVNTIONS,DUES&ACT.							594	885		
6103 HR-HEALTH&SAFETY PROG.										
6104 HR-MILEAGE/VEHICLE ALLOW.	510	510	510	510	520			510	510	510
6112 HR-TRNG&EDUC-DEPT	11,500	11,500	11,500	11,500	11,730	8,786	4,543	6,500	7,500	11,500
Personnel Services	12,010	12,010	12,010	12,010	12,250	8,786	5,136	7,895	8,010	12,010
7004 CONTR SVC-CONTRACTORS/BUILDERS										
Op Exp-Contracted Services										
7117 PRF SVC-SFTWRE MNT/UPGRADES										
Op Exp-Consulting and Prof Services										

7300 COMMUNIC-ADVERTISING						183	201			
7303 COMMUNIC-DLVRY/COURIER										
Op Exp-Communications						183	201			
7402 INSURANCE-PROPERTY	93,498	96,303	99,192	102,168	105,233	99,113	76,257	103,000	108,150	74,883
7406 INSRNC-PRSNL ACCIDENT										
Op Exp-Insurance & Claims	93,498	96,303	99,192	102,168	105,233	99,113	76,257	103,000	108,150	74,883
7613 SUPPL-MAINT.SUPPLIES							3			
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL						57				
7626 SUPPL-STANDARD OFFICE SUPPLIES	2,500	2,500	2,500	2,500	2,550	3,819	2,180	821	1,384	2,500
7634 SUPP-STOCK SUPP-JANITORIAL										
7635 SUPP-STOCK SUPP-MAINTENANCE										
Op Exp-Supplies & Materials	2,500	2,500	2,500	2,500	2,550	3,875	2,183	821	1,384	2,500
7505 LSE&RNTLS-LEASED EQUIPMENT						765	765			
7707 EQUIP-VEHICLE CHARGES	179,874	187,141	192,526	197,161	200,442	138,408	163,488	138,305	167,765	190,763
Op Exp-Equipment under \$5,000	179,874	187,141	192,526	197,161	200,442	139,173	164,253	138,305	167,765	190,763
7924 SDRY-LICENSES&ROYALTIES									765	
7926 SDRY-MC/VISA BANK FEES										
7927 SDRY-MISC. EXPENSES										
Op Exp-Sundry									765	
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC						284	43			
Op Exp-Recoveries						284	43			
9406 TSF TO RSV-FUTURE OPERATING						2,450	980			
Tsf to reserves-operating						2,450	980			
4463 RV-OTH-DONATIONS						-2,450	-3,430			
4479 RV-OTH-MISC REVENUE										
Rev-own sources-other						-2,450	-3,430			
5406 TSF-FM-RSV-FUTURE OPERATING							-2,450			
Tsf from reserves-operating							-2,450			
<b>Total 240 FC-Admin-Facilities</b>	<b>492,164</b>	<b>502,241</b>	<b>510,515</b>	<b>518,126</b>	<b>524,762</b>	<b>438,964</b>	<b>450,598</b>	<b>438,250</b>	<b>483,632</b>	<b>480,165</b>
<b>242-FC-Glencoe Centre-Bldg</b>										
6001 SAL&BEN-WAGES	17,760	17,791	17,791	17,791	17,791	16,251	36,976	30,443	23,461	22,262
6003 SAL&BEN-AUX-ALL	6,136	6,135	6,135	6,135	6,135	9,757	7,786	2,841	7,300	5,917
6004 SAL&BEN-OTHER-ALL	376	373	373	373	373	330	433	21	138	234
6006 SAL&BEN-OVERTIME-O/S	520	522	522	522	522	249	263	229	207	242
6007 SAL&BEN-BENEFIT-I/S										
6008 SAL&BEN-BENEFIT-O/S	9,850	9,821	9,821	9,821	9,821					
6201 SAL&BEN-REBILL LABOUR OFFSET	-1,786	-1,791	-1,791	-1,791	-1,791					
Salary and Benefits	32,856	32,851	32,851	32,851	32,851	26,588	45,459	33,534	31,106	28,655
7004 CONTR SVC-CONTRACTORS/BUILDERS	4,396	4,752	5,110	5,412	5,782	4,406	7,565	4,678	3,907	3,661
Op Exp-Contracted Services	4,396	4,752	5,110	5,412	5,782	4,406	7,565	4,678	3,907	3,661
7105 PRF SVC-CONSULTANT										
Op Exp-Consulting and Prof Services										
7200 UTILITIES-HEAT	1,750	1,812	1,875	1,941	2,009	1,454	1,470	1,704	1,568	1,667
7201 UTILITIES-LIGHT	1,676	1,734	1,795	1,858	1,923	1,346	1,762	1,591	1,619	1,619
Op Exp-Utilities	3,426	3,546	3,670	3,799	3,932	2,800	3,232	3,295	3,187	3,286
7306 COMMUNIC-TELEPHONE	500	500	500	500	510	271	1,229	536	500	500
Op Exp-Communications	500	500	500	500	510	271	1,229	536	500	500
7611 SUPPL-JANITORIAL SUPPLIES	400	400	400	400	408	187	1,119	394	360	400

7613 SUPPL-MAINT.SUPPLIES	512	528	544	560	571	440	811	810	666	496
7634 SUPP-STOCK SUPP-JANITORIAL	1,544	1,544	1,544	1,544	1,575	1,556	1,485	1,276	1,291	1,544
Op Exp-Supplies & Materials	2,456	2,472	2,488	2,504	2,554	2,183	3,415	2,480	2,317	2,440
7924 SDRY-LICENSES&ROYALTIES	59	59	59	59	60	66	67	54	55	59
Op Exp-Sundry	59	59	59	59	60	66	67	54	55	59
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							21			
Op Exp-Recoveries							21			
<b>Total 242 FC-Glencoe Centre-Bldg</b>	<b>43,693</b>	<b>44,180</b>	<b>44,678</b>	<b>45,125</b>	<b>45,689</b>	<b>36,314</b>	<b>60,988</b>	<b>44,577</b>	<b>41,072</b>	<b>38,601</b>
<b>244-FC-Heritage Mtn Comm Ctre-Bldg</b>										
6001 SAL&BEN-WAGES	24,944	24,904	24,904	24,904	24,904	28,280	36,657	32,399	29,366	33,586
6003 SAL&BEN-AUX-ALL	5,200	5,202	5,202	5,202	5,202	10,868	6,674	3,372	6,665	4,973
6004 SAL&BEN-OTHER-ALL	520	521	521	521	521	215	369	165	259	257
6006 SAL&BEN-OVERTIME-O/S	728	731	731	731	731	703	293	103	100	347
6007 SAL&BEN-BENEFIT-I/S										
6008 SAL&BEN-BENEFIT-O/S	13,786	13,737	13,737	13,737	13,737					
6201 SAL&BEN-REBILL LABOUR OFFSET	-2,508	-2,507	-2,507	-2,507	-2,507					
Salary and Benefits	42,670	42,588	42,588	42,588	42,588	40,067	43,993	36,039	36,390	39,163
7004 CONTR SVC-CONTRACTORS/BUILDERS	10,416	11,261	12,108	12,825	13,701	9,494	6,825	12,961	12,804	8,675
Op Exp-Contracted Services	10,416	11,261	12,108	12,825	13,701	9,494	6,825	12,961	12,804	8,675
7200 UTILITIES-HEAT	1,909	1,976	2,045	2,116	2,191	1,603	1,572	2,750	1,623	1,818
7201 UTILITIES-LIGHT	13,209	13,738	14,219	14,717	15,232	13,211	12,085	12,605	12,828	12,825
Op Exp-Utilities	15,118	15,714	16,264	16,833	17,423	14,814	13,657	15,355	14,451	14,643
7300 COMMUNIC-ADVERTISING										
7306 COMMUNIC-TELEPHONE	2,472	2,472	2,472	2,472	2,521	2,357	2,665	2,389	2,472	2,472
Op Exp-Communications	2,472	2,472	2,472	2,472	2,521	2,357	2,665	2,389	2,472	2,472
7611 SUPPL-JANITORIAL SUPPLIES	277	277	277	277	283	112	189	299	293	277
7613 SUPPL-MAINT.SUPPLIES	213	220	226	233	238	145	834	544	308	206
7634 SUPP-STOCK SUPP-JANITORIAL	1,544	1,544	1,544	1,544	1,575	1,556	1,485	1,276	1,291	1,544
Op Exp-Supplies & Materials	2,034	2,041	2,047	2,054	2,095	1,813	2,508	2,119	1,892	2,027
7924 SDRY-LICENSES&ROYALTIES	218	218	218	218	222	212	216	197	202	218
Op Exp-Sundry	218	218	218	218	222	212	216	197	202	218
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							42			
Op Exp-Recoveries							42			
4229 LSE&RNTLS-GEN RENTAL						-148	-366			
Sale of services-recreation						-148	-366			
<b>Total 244 FC-Heritage Mtn Comm Ctre-Bldg</b>	<b>72,928</b>	<b>74,294</b>	<b>75,697</b>	<b>76,990</b>	<b>78,551</b>	<b>68,609</b>	<b>69,540</b>	<b>69,060</b>	<b>68,211</b>	<b>67,198</b>
<b>246-FC-Heritage Woods Park-Bldg</b>										
6000 SAL&BEN-SALARIES										
6001 SAL&BEN-WAGES	622	630	630	630	630	371	174	456	966	1,025
6003 SAL&BEN-AUX-ALL	14	15	15	15	15	68		131	266	174
6004 SAL&BEN-OTHER-ALL	14	13	13	13	13				1	
6006 SAL&BEN-OVERTIME-O/S	14	19	19	19	19				78	
6008 SAL&BEN-BENEFIT-O/S	316	347	347	347	347					
6201 SAL&BEN-REBILL LABOUR OFFSET	-56	-64	-64	-64	-64					
Salary and Benefits	924	960	960	960	960	439	174	587	1,311	1,199
7004 CONTR SVC-CONTRACTORS/BUILDERS	4,411	4,769	5,128	5,431	5,803	890	1,370	1,335	3,468	3,674
Op Exp-Contracted Services	4,411	4,769	5,128	5,431	5,803	890	1,370	1,335	3,468	3,674

7613 SUPPL-MAINT.SUPPLIES	53	55	56	58	59	151	702	111	111	51
7634 SUPP-STOCK SUPP-JANITORIAL	1,544	1,544	1,544	1,544	1,575	1,556	1,485	1,282	1,291	1,544
Op Exp-Supplies & Materials	1,597	1,599	1,600	1,602	1,634	1,707	2,186	1,393	1,402	1,595
7924 SDRY-LICENSES&ROYALTIES	75	75	75	75	77	66	67			75
Op Exp-Sundry	75	75	75	75	77	66	67			75
<b>Total 246 FC-Heritage Woods Park-Bldg</b>	<b>7,007</b>	<b>7,403</b>	<b>7,763</b>	<b>8,068</b>	<b>8,474</b>	<b>3,102</b>	<b>3,797</b>	<b>3,315</b>	<b>6,181</b>	<b>6,543</b>
<b>247-FC-Ice Arena-Bldg</b>										
6000 SAL&BEN-SALARIES						-3,410	3,136		43,957	
6001 SAL&BEN-WAGES	297,476	297,459	297,459	297,459	297,459	350,726	410,129	566,761	426,460	441,593
6002 SAL&BEN-OVERTIME-I/S						129	22			
6003 SAL&BEN-AUX-ALL	75,100	75,099	75,099	75,099	75,099	129,855	118,977	56,688	119,719	80,499
6004 SAL&BEN-OTHER-ALL	6,228	6,229	6,229	6,229	6,229	7,809	10,125	5,566	9,301	8,701
6006 SAL&BEN-OVERTIME-O/S	8,736	8,735	8,735	8,735	8,735	20,090	19,183	11,159	13,812	16,877
6007 SAL&BEN-BENEFIT-I/S										
6008 SAL&BEN-BENEFIT-O/S	164,146	164,113	164,113	164,113	164,113					
6201 SAL&BEN-REBILL LABOUR OFFSET	-29,950	-29,942	-29,942	-29,942	-29,942					
Salary and Benefits	521,736	521,693	521,693	521,693	521,693	505,199	561,571	640,174	613,248	547,670
6101 HR-CNVNTIONS,DUES&ACT.						87				
6112 HR-TRNG&EDUC-DEPT										
Personnel Services						87				
7004 CONTR SVC-CONTRACTORS/BUILDERS	63,844	69,025	74,214	78,608	83,980	40,244	50,524	49,594	52,046	53,173
7013 CONTR SVC-JANITORIAL										
Op Exp-Contracted Services	63,844	69,025	74,214	78,608	83,980	40,244	50,524	49,594	52,046	53,173
7200 UTILITIES-HEAT	42,093	43,567	45,092	46,670	48,303	34,973	34,715	37,629	39,748	40,089
7201 UTILITIES-LIGHT	147,018	152,163	157,489	163,001	168,706	25,087	123,680	125,556	142,085	142,046
Op Exp-Utilities	189,111	195,730	202,581	209,671	217,009	60,059	158,395	163,185	181,833	182,135
7303 COMMUNIC-DLVRY/COURIER						20				
Op Exp-Communications						20				
7605 SUPPL-CHEMICALS							293			
7611 SUPPL-JANITORIAL SUPPLIES	2,384	2,384	2,384	2,384	2,432	3,575	1,257	2,123	1,343	2,384
7613 SUPPL-MAINT.SUPPLIES	20,824	21,478	22,131	22,785	23,241	27,567	21,560	18,472	17,339	20,171
7634 SUPP-STOCK SUPP-JANITORIAL	9,262	9,262	9,262	9,262	9,447	9,335	8,908	7,645	7,746	9,262
7635 SUPP-STOCK SUPP-MAINTENANCE	1,640	1,640	1,640	1,640	1,673	1,975	1,918	1,485	1,601	1,640
Op Exp-Supplies & Materials	34,110	34,764	35,417	36,071	36,792	42,452	33,936	29,725	28,029	33,457
7704 EQUIP-NON-CAPITALIZED	5,500	5,500	5,500	5,500	5,570	3,340	410	4,213	4,213	3,500
7712 EQUIP-MAINTENANCE										
Op Exp-Equipment under \$5,000	5,500	5,500	5,500	5,500	5,570	3,340	410	4,213	4,213	3,500
7924 SDRY-LICENSES&ROYALTIES	2,200	2,200	2,200	2,200	2,244	1,851	371	1,763	2,233	2,200
Op Exp-Sundry	2,200	2,200	2,200	2,200	2,244	1,851	371	1,763	2,233	2,200
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							436			
Op Exp-Recoveries							436			
9406 TSF TO RSV-FUTURE OPERATING										
Tsf to reserves-operating										
5406 TSF-FM-RSV-FUTURE OPERATING						-30,000		-30,000		
Tsf from reserves-operating						-30,000		-30,000		
<b>Total 247 FC-Ice Arena-Bldg</b>	<b>816,501</b>	<b>828,912</b>	<b>841,605</b>	<b>853,743</b>	<b>867,288</b>	<b>623,253</b>	<b>805,643</b>	<b>858,654</b>	<b>881,602</b>	<b>822,135</b>
<b>249-FC-Ice Centre Plant</b>										

6001 SAL&BEN-WAGES	1,018	1,012	1,012	1,012	1,012		3,676	2,445		
6003 SAL&BEN-AUX-ALL	90	87	87	87	87	271	129	38		
6004 SAL&BEN-OTHER-ALL	24	21	21	21	21		6	1		
6006 SAL&BEN-OVERTIME-O/S	26	30	30	30	30		1,416	7		
6007 SAL&BEN-BENEFIT-I/S										
6008 SAL&BEN-BENEFIT-O/S	572	558	558	558	558					
6201 SAL&BEN-REBILL LABOUR OFFSET	-104	-101	-101	-101	-101					
Salary and Benefits	1,626	1,607	1,607	1,607	1,607	271	5,228	2,491		
7004 CONTR SVC-CONTRACTORS/BUILDERS	22,443	24,264	26,089	27,633	29,522	11,546	29,310	27,235	21,902	18,692
Op Exp-Contracted Services	22,443	24,264	26,089	27,633	29,522	11,546	29,310	27,235	21,902	18,692
7300 COMMUNIC-ADVERTISING										
7306 COMMUNIC-TELEPHONE	460	460	460	460	469	438	539	484	460	460
Op Exp-Communications	460	460	460	460	469	438	539	484	460	460
7613 SUPPL-MAINT.SUPPLIES	286	295	304	313	319		4,344	1,222	1,241	277
Op Exp-Supplies & Materials	286	295	304	313	319		4,344	1,222	1,241	277
7924 SDRY-LICENSES&ROYALTIES	148	148	148	148	151	67	170	65	137	148
Op Exp-Sundry	148	148	148	148	151	67	170	65	137	148
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							7			
Op Exp-Recoveries							7			
<b>Total 249 FC-Ice Centre Plant</b>	<b>24,963</b>	<b>26,774</b>	<b>28,608</b>	<b>30,161</b>	<b>32,068</b>	<b>12,323</b>	<b>39,597</b>	<b>31,497</b>	<b>23,740</b>	<b>19,577</b>
<b>251-FC-Inlet Park-Bldg</b>										
6001 SAL&BEN-WAGES	934	967	967	967	967	111	2,688	651	813	901
6003 SAL&BEN-AUX-ALL	54	57	57	57	57	262				61
6004 SAL&BEN-OTHER-ALL	24	20	20	20	20		19			
6006 SAL&BEN-OVERTIME-O/S	26	28	28	28	28		95			
6008 SAL&BEN-BENEFIT-O/S	558	530	530	530	530					
6201 SAL&BEN-REBILL LABOUR OFFSET	-102	-97	-97	-97	-97					
Salary and Benefits	1,494	1,505	1,505	1,505	1,505	373	2,801	651	813	962
7004 CONTR SVC-CONTRACTORS/BUILDERS	3,631	3,926	4,221	4,471	4,776	1,067	1,973	1,906	3,293	3,024
Op Exp-Contracted Services	3,631	3,926	4,221	4,471	4,776	1,067	1,973	1,906	3,293	3,024
7613 SUPPL-MAINT.SUPPLIES	200	200	200	200	204		158	200	200	200
7634 SUPP-STOCK SUPP-JANITORIAL	1,544	1,544	1,544	1,544	1,575	1,556	1,485	1,276	1,291	1,544
Op Exp-Supplies & Materials	1,744	1,744	1,744	1,744	1,779	1,556	1,643	1,476	1,491	1,744
7924 SDRY-LICENSES&ROYALTIES	59	59	59	59	60	66	67	54	55	59
Op Exp-Sundry	59	59	59	59	60	66	67	54	55	59
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							7			
Op Exp-Recoveries							7			
<b>Total 251 FC-Inlet Park-Bldg</b>	<b>6,928</b>	<b>7,234</b>	<b>7,529</b>	<b>7,779</b>	<b>8,120</b>	<b>3,062</b>	<b>6,491</b>	<b>4,087</b>	<b>5,652</b>	<b>5,789</b>
<b>252-FC-Kyle Centre-Bldg</b>										
6000 SAL&BEN-SALARIES							-2,500			
6001 SAL&BEN-WAGES	39,256	39,284	39,284	39,284	39,284	51,288	51,455	54,725	45,381	52,434
6003 SAL&BEN-AUX-ALL	15,132	15,130	15,130	15,130	15,130	19,187	32,035	9,988	22,495	15,685
6004 SAL&BEN-OTHER-ALL	820	823	823	823	823	435	600	195	383	478
6006 SAL&BEN-OVERTIME-O/S	1,156	1,154	1,154	1,154	1,154	1,280	412	389	469	817
6007 SAL&BEN-BENEFIT-I/S										
6008 SAL&BEN-BENEFIT-O/S	21,642	21,672	21,672	21,672	21,672					
6201 SAL&BEN-REBILL LABOUR OFFSET	-3,964	-3,955	-3,955	-3,955	-3,955					
Salary and Benefits	74,042	74,108	74,108	74,108	74,108	72,190	82,003	65,297	68,728	69,414
7004 CONTR SVC-CONTRACTORS/BUILDERS	28,490	30,802	33,118	35,078	37,476	25,154	29,934	11,764	21,003	23,728



7013 CONTR SVC-JANITORIAL										
7020 CONTR SVC-SECURITY										
Op Exp-Contracted Services	28,490	30,802	33,118	35,078	37,476	25,154	29,934	11,764	21,003	23,728
7105 PRF SVC-CONSULTANT										
Op Exp-Consulting and Prof Services										
7201 UTILITIES-LIGHT	20,877	21,608	22,364	23,147	23,957	20,997	24,325	19,825	20,176	20,171
Op Exp-Utilities	20,877	21,608	22,364	23,147	23,957	20,997	24,325	19,825	20,176	20,171
7300 COMMUNIC-ADVERTISING										
7304 COMMUNIC-INTRNT ACCESS SERVICE										
7306 COMMUNIC-TELEPHONE	4,000	4,000	4,000	4,000	4,080	3,920	4,399	5,406	4,500	4,000
Op Exp-Communications	4,000	4,000	4,000	4,000	4,080	3,920	4,399	5,406	4,500	4,000
7606 SUPPL-COMPUTER SUPPLIES						289				
7611 SUPPL-JANITORIAL SUPPLIES	1,052	1,052	1,052	1,052	1,073	1,091	223	727	671	1,052
7613 SUPPL-MAINT.SUPPLIES	607	626	645	664	677	726	1,120	714	720	588
7619 SUPPL-PROG. SUPPLIES										
7634 SUPP-STOCK SUPP-JANITORIAL	3,859	3,859	3,859	3,859	3,936	3,890	3,712	3,180	3,227	3,859
Op Exp-Supplies & Materials	5,518	5,537	5,556	5,575	5,687	5,996	5,055	4,621	4,618	5,499
7924 SDRY-LICENSES&ROYALTIES	172	172	172	172	175	173	174	22	159	172
7997 AP HOLDING							134			
Op Exp-Sundry	172	172	172	172	175	173	308	22	159	172
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							21			
Op Exp-Recoveries							21			
<b>Total 252 FC-Kyle Centre-Bldg</b>	<b>133,099</b>	<b>136,227</b>	<b>139,318</b>	<b>142,080</b>	<b>145,483</b>	<b>128,430</b>	<b>146,045</b>	<b>106,935</b>	<b>119,184</b>	<b>122,984</b>
<b>255-FC-Old Fire Hall-Bldg</b>										
6001 SAL&BEN-WAGES	280	286	286	286	286	141	917			58
6003 SAL&BEN-AUX-ALL	90	90	90	90	90	418				98
6004 SAL&BEN-OTHER-ALL	2	6	6	6	6	13				
6006 SAL&BEN-OVERTIME-O/S	12	8	8	8	8					
6008 SAL&BEN-BENEFIT-O/S	240	156	156	156	156					
6201 SAL&BEN-REBILL LABOUR OFFSET	-38	-29	-29	-29	-29					
Salary and Benefits	586	517	517	517	517	572	917			156
7004 CONTR SVC-CONTRACTORS/BUILDERS	3,843	4,155	4,468	4,732	5,056	5,152	4,480	726	1,253	3,201
Op Exp-Contracted Services	3,843	4,155	4,468	4,732	5,056	5,152	4,480	726	1,253	3,201
7613 SUPPL-MAINT.SUPPLIES								150	150	
Op Exp-Supplies & Materials								150	150	
7924 SDRY-LICENSES&ROYALTIES						66	67	54	55	59
Op Exp-Sundry						66	67	54	55	59
<b>Total 255 FC-Old Fire Hall-Bldg</b>	<b>4,429</b>	<b>4,672</b>	<b>4,985</b>	<b>5,249</b>	<b>5,573</b>	<b>5,790</b>	<b>5,464</b>	<b>930</b>	<b>1,458</b>	<b>3,416</b>
<b>256-FC-Old Mill Boathouse-Bldg</b>										
6001 SAL&BEN-WAGES	1,784	1,797	1,797	1,797	1,797	3,243	2,261	2,006	1,912	3,087
6003 SAL&BEN-AUX-ALL	312	312	312	312	312	339	1,105	12	24	88
6004 SAL&BEN-OTHER-ALL	38	38	38	38	38		30	1	1	
6006 SAL&BEN-OVERTIME-O/S	52	53	53	53	53	209				76
6008 SAL&BEN-BENEFIT-O/S	994	995	995	995	995					
6201 SAL&BEN-REBILL LABOUR OFFSET	-182	-181	-181	-181	-181					
Salary and Benefits	2,998	3,014	3,014	3,014	3,014	3,792	3,397	2,019	1,937	3,251
7004 CONTR SVC-CONTRACTORS/BUILDERS	12,898	13,944	14,993	15,880	16,966	14,313	14,839	6,547	7,249	10,742
Op Exp-Contracted Services	12,898	13,944	14,993	15,880	16,966	14,313	14,839	6,547	7,249	10,742

7611 SUPPL-JANITORIAL SUPPLIES						73				
7613 SUPPL-MAINT.SUPPLIES	703	725	747	769	784	1,369	9	300	232	681
Op Exp-Supplies & Materials	703	725	747	769	784	1,442	9	300	232	681
7924 SDRY-LICENSES&ROYALTIES	199	199	199	199	203	212	209	143	184	199
7998 SDRY-REBILL EXP OFFSET						-3,630	-5,903			
7999 SDRY-REBILL EXPENSE						3,630	5,903			
Op Exp-Sundry	199	199	199	199	203	212	209	143	184	199
<b>Total 256 FC-Old Mill Boathouse-Bldg</b>	<b>16,798</b>	<b>17,882</b>	<b>18,953</b>	<b>19,862</b>	<b>20,967</b>	<b>20,014</b>	<b>18,198</b>	<b>9,009</b>	<b>9,602</b>	<b>14,873</b>
<b>257-FC-Old Orchard Hall-Bldg</b>										
6001 SAL&BEN-WAGES	27,462	27,412	27,412	27,412	27,412	34,887	38,659	32,987	29,780	36,862
6003 SAL&BEN-AUX-ALL	4,578	4,581	4,581	4,581	4,581	6,628	8,406	3,946	7,456	4,137
6004 SAL&BEN-OTHER-ALL	572	574	574	574	574	33	285	19	37	37
6006 SAL&BEN-OVERTIME-O/S	806	805	805	805	805	216	784	508	533	418
6007 SAL&BEN-BENEFIT-I/S										
6008 SAL&BEN-BENEFIT-O/S	15,134	15,121	15,121	15,121	15,121					
6201 SAL&BEN-REBILL LABOUR OFFSET	-2,756	-2,759	-2,759	-2,759	-2,759					
Salary and Benefits	45,796	45,734	45,734	45,734	45,734	41,763	48,134	37,460	37,806	41,454
7004 CONTR SVC-CONTRACTORS/BUILDERS	13,989	15,124	16,261	17,224	18,401	17,310	8,845	4,443	6,486	11,651
7013 CONTR SVC-JANITORIAL	3,050	3,100	3,150	3,200	3,264	2,990	2,420	2,587	3,452	3,000
Op Exp-Contracted Services	17,039	18,224	19,411	20,424	21,665	20,299	11,264	7,030	9,938	14,651
7200 UTILITIES-HEAT	2,688	2,782	2,879	2,980	3,085	2,150	2,815	2,305	2,467	2,560
7201 UTILITIES-LIGHT	8,120	8,404	8,698	9,002	9,317	7,794	7,066	7,710	7,847	7,845
Op Exp-Utilities	10,808	11,186	11,577	11,982	12,402	9,944	9,882	10,015	10,314	10,405
7300 COMMUNIC-ADVERTISING										
7306 COMMUNIC-TELEPHONE	434	434	434	434	443	438	496	485	434	434
Op Exp-Communications	434	434	434	434	443	438	496	485	434	434
7611 SUPPL-JANITORIAL SUPPLIES	1,104	1,104	1,104	1,104	1,126	2,111	189	438	334	1,104
7613 SUPPL-MAINT.SUPPLIES	659	680	700	721	735	1,169	375	777	643	638
7634 SUPP-STOCK SUPP-JANITORIAL	2,316	2,316	2,316	2,316	2,362	2,334	2,227	1,910	1,936	2,316
Op Exp-Supplies & Materials	4,079	4,100	4,120	4,141	4,224	5,614	2,791	3,125	2,913	4,058
7712 EQUIP-MAINTENANCE							458			
Op Exp-Equipment under \$5,000							458			
7924 SDRY-LICENSES&ROYALTIES	59	59	59	59	60	66	67	54	55	59
Op Exp-Sundry	59	59	59	59	60	66	67	54	55	59
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							21			
Op Exp-Recoveries							21			
<b>Total 257 FC-Old Orchard Hall-Bldg</b>	<b>78,215</b>	<b>79,737</b>	<b>81,335</b>	<b>82,774</b>	<b>84,528</b>	<b>78,125</b>	<b>73,112</b>	<b>58,169</b>	<b>61,460</b>	<b>71,061</b>
<b>259-FC-Recreation Ctr-Bldg</b>										
6000 SAL&BEN-SALARIES										
6001 SAL&BEN-WAGES	301,760	301,790	301,790	301,790	301,790	358,624	376,391	359,909	356,383	439,572
6003 SAL&BEN-AUX-ALL	83,226	83,227	83,227	83,227	83,227	149,108	145,022	43,407	91,511	72,166
6004 SAL&BEN-OTHER-ALL	6,318	6,320	6,320	6,320	6,320	6,760	8,189	4,320	7,111	6,745
6006 SAL&BEN-OVERTIME-O/S	8,864	8,861	8,861	8,861	8,861	7,885	7,609	2,828	3,721	5,441
6007 SAL&BEN-BENEFIT-I/S										
6008 SAL&BEN-BENEFIT-O/S	166,482	166,500	166,500	166,500	166,500					
6201 SAL&BEN-REBILL LABOUR OFFSET	-30,382	-30,378	-30,378	-30,378	-30,378					
Salary and Benefits	536,268	536,320	536,320	536,320	536,320	522,377	537,211	410,464	458,726	523,924
6112 HR-TRNG&EDUC-DEPT						93	195			
Personnel Services						93	195			

7004 CONTR SVC-CONTRACTORS/BUILDERS	72,758	78,602	84,512	89,515	95,633	53,178	49,512	42,112	54,216	60,551
7013 CONTR SVC-JANITORIAL	8,548	8,548	8,548	8,548	8,719	7,251	6,215	5,820	8,548	8,548
Op Exp-Contracted Services	81,306	87,150	93,060	98,063	104,352	60,429	55,727	47,932	62,764	69,099
7117 PRF SVC-SFTWRE MNT/UPGRADES							1,230			
Op Exp-Consulting and Prof Services							1,230			
7200 UTILITIES-HEAT	19,554	20,239	20,947	21,680	22,439	13,674	17,358	18,439	19,941	18,623
7201 UTILITIES-LIGHT	71,281	73,776	76,359	79,031	81,797	61,742	58,954	73,792	68,890	68,871
Op Exp-Utilities	90,835	94,015	97,306	100,711	104,236	75,416	76,311	92,231	88,831	87,494
7300 COMMUNIC-ADVERTISING										
7306 COMMUNIC-TELEPHONE	4,498	4,498	4,498	4,498	4,588	4,864	4,661	3,312	3,398	4,498
7307 COMMUNIC-CELLUAR SERVICES							6			
Op Exp-Communications	4,498	4,498	4,498	4,498	4,588	4,864	4,667	3,312	3,398	4,498
7605 SUPPL-CHEMICALS	1,051	1,051	1,051	1,051	1,072	1,929		900	520	1,051
7611 SUPPL-JANITORIAL SUPPLIES	6,542	6,542	6,542	6,542	6,673	6,914	7,472	4,696	4,422	6,542
7613 SUPPL-MAINT.SUPPLIES	13,539	13,964	14,389	14,813	15,109	13,760	15,972	11,787	12,785	13,114
7615 SUPPL-MISC. SUPPLIES										
7619 SUPPL-PROG. SUPPLIES							6			
7634 SUPP-STOCK SUPP-JANITORIAL	11,577	11,577	11,577	11,577	11,809	11,669	11,135	9,559	9,682	11,577
7635 SUPP-STOCK SUPP-MAINTENANCE	328	328	328	328	335	395	384	292	321	328
Op Exp-Supplies & Materials	33,037	33,462	33,887	34,311	34,997	34,668	34,969	27,234	27,730	32,612
7924 SDRY-LICENSES&ROYALTIES	2,791	2,791	2,791	2,791	2,847	2,367	4,496	1,380	2,583	2,791
7927 SDRY-MISC. EXPENSES	2,500	2,500	2,500	2,500	2,550		1,201	2,500	2,500	2,500
Op Exp-Sundry	5,291	5,291	5,291	5,291	5,397	2,367	5,698	3,880	5,083	5,291
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							119			
Op Exp-Recoveries							119			
9500 TSF TO RSV-CAPITAL ASSET REPLACEMENT RES	40,380	40,380	40,380	40,380	41,188	40,380	40,380	40,380	40,380	40,380
Tsf to reserves-capital	40,380	40,380	40,380	40,380	41,188	40,380	40,380	40,380	40,380	40,380
4229 LSE&RNTLS-GEN RENTAL	-43,000	-43,000	-43,000	-43,000	-43,860	-43,834	-44,193	-40,380	-40,380	-43,000
Sale of services-recreation	-43,000	-43,000	-43,000	-43,000	-43,860	-43,834	-44,193	-40,380	-40,380	-43,000
4479 RV-OTH-MISC REVENUE										
Rev-own sources-other										
<b>Total 259 FC-Recreation Ctr-Bldg</b>	<b>748,615</b>	<b>758,116</b>	<b>767,742</b>	<b>776,574</b>	<b>787,218</b>	<b>696,761</b>	<b>712,315</b>	<b>585,053</b>	<b>646,532</b>	<b>720,298</b>
<b>266-FC-Rocky Pool-Bldg</b>										
6001 SAL&BEN-WAGES	32,576	32,571	32,571	32,571	32,571	45,522	35,302	41,695	39,180	47,696
6003 SAL&BEN-AUX-ALL	2,742	2,738	2,738	2,738	2,738	4,371	5,271	646	2,337	2,536
6004 SAL&BEN-OTHER-ALL	678	682	682	682	682	267	200	189	252	245
6006 SAL&BEN-OVERTIME-O/S	960	957	957	957	957	1,146	1,311	1,599	1,887	1,476
6007 SAL&BEN-BENEFIT-I/S										
6008 SAL&BEN-BENEFIT-O/S	17,964	17,969	17,969	17,969	17,969					
6201 SAL&BEN-REBILL LABOUR OFFSET	-3,286	-3,279	-3,279	-3,279	-3,279					
Salary and Benefits	51,634	51,638	51,638	51,638	51,638	51,306	42,083	44,129	43,656	51,953
7004 CONTR SVC-CONTRACTORS/BUILDERS	11,367	12,289	13,213	13,996	14,952	12,723	14,752	11,519	6,978	9,467
Op Exp-Contracted Services	11,367	12,289	13,213	13,996	14,952	12,723	14,752	11,519	6,978	9,467
7200 UTILITIES-HEAT	16,608	17,189	17,791	18,413	19,058	14,364	11,303	15,733	14,425	15,817
7201 UTILITIES-LIGHT	8,634	8,936	9,249	9,573	9,908	7,043	6,606	8,199	8,344	8,342
Op Exp-Utilities	25,242	26,125	27,040	27,986	28,966	21,407	17,909	23,932	22,769	24,159
7303 COMMUNIC-DLVRY/COURIER										
7304 COMMUNIC-INTRNT ACCESS SERVICE										
7306 COMMUNIC-TELEPHONE	1,297	1,297	1,297	1,297	1,323	1,449	953	775	1,297	1,297

Op Exp-Communications	1,297	1,297	1,297	1,297	1,323	1,449	953	775	1,297	1,297
7605 SUPPL-CHEMICALS	7,365	7,365	7,365	7,365	7,512	8,719	8,282	5,430	6,484	7,365
7611 SUPPL-JANITORIAL SUPPLIES								38	38	
7613 SUPPL-MAINT.SUPPLIES	9,745	10,050	10,356	10,662	10,875	9,891	10,906	6,820	7,967	9,439
7634 SUPP-STOCK SUPP-JANITORIAL	1,544	1,544	1,544	1,544	1,575	1,556	1,485	1,245	1,291	1,544
7635 SUPP-STOCK SUPP-MAINTENANCE	123	123	123	123	125	148	144	110	120	123
Op Exp-Supplies & Materials	18,777	19,082	19,388	19,694	20,088	20,314	20,816	13,643	15,900	18,471
7924 SDRY-LICENSES&ROYALTIES	78	78	78	78	80	75	75	78	72	78
7998 SDRY-REBILL EXP OFFSET						-1,168				
7999 SDRY-REBILL EXPENSE						1,168				
Op Exp-Sundry	78	78	78	78	80	75	75	78	72	78
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							21			
Op Exp-Recoveries							21			
<b>Total 266 FC-Rocky Pool-Bldg</b>	<b>108,395</b>	<b>110,509</b>	<b>112,654</b>	<b>114,689</b>	<b>117,046</b>	<b>107,275</b>	<b>96,610</b>	<b>94,076</b>	<b>90,672</b>	<b>105,425</b>
<b>268-FC-Rocky Pt Pavilion-Bldg</b>										
6001 SAL&BEN-WAGES	14,304	14,288	14,288	14,288	14,288	19,237	17,428	17,833	16,686	20,047
6003 SAL&BEN-AUX-ALL	2,028	2,028	2,028	2,028	2,028	3,393	2,846	870	2,249	1,774
6004 SAL&BEN-OTHER-ALL	300	299	299	299	299	283	329	2	63	154
6006 SAL&BEN-OVERTIME-O/S	416	420	420	420	420	86	116	20	36	57
6007 SAL&BEN-BENEFIT-I/S										
6008 SAL&BEN-BENEFIT-O/S	7,942	7,883	7,883	7,883	7,883					
6201 SAL&BEN-REBILL LABOUR OFFSET	-1,442	-1,438	-1,438	-1,438	-1,438					
Salary and Benefits	23,548	23,480	23,480	23,480	23,480	22,999	20,719	18,725	19,034	22,032
7004 CONTR SVC-CONTRACTORS/BUILDERS	10,172	10,998	11,824	12,525	13,381	9,485	3,460	4,582	5,829	8,472
Op Exp-Contracted Services	10,172	10,998	11,824	12,525	13,381	9,485	3,460	4,582	5,829	8,472
7300 COMMUNIC-ADVERTISING										
7306 COMMUNIC-TELEPHONE	494	494	494	494	504	438	607	438	494	494
Op Exp-Communications	494	494	494	494	504	438	607	438	494	494
7611 SUPPL-JANITORIAL SUPPLIES	387	387	387	387	395	187	189	352	328	387
7613 SUPPL-MAINT.SUPPLIES	1,694	1,747	1,800	1,853	1,890	4,084	3,498	328	419	1,640
7634 SUPP-STOCK SUPP-JANITORIAL	1,544	1,544	1,544	1,544	1,575	1,556	1,485	1,276	1,291	1,544
Op Exp-Supplies & Materials	3,625	3,678	3,731	3,784	3,860	5,827	5,172	1,956	2,038	3,571
7924 SDRY-LICENSES&ROYALTIES	75	75	75	75	77	66	67	54	37	75
Op Exp-Sundry	75	75	75	75	77	66	67	54	37	75
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							7			
Op Exp-Recoveries							7			
<b>Total 268 FC-Rocky Pt Pavilion-Bldg</b>	<b>37,914</b>	<b>38,725</b>	<b>39,604</b>	<b>40,358</b>	<b>41,301</b>	<b>38,815</b>	<b>30,031</b>	<b>25,755</b>	<b>27,432</b>	<b>34,644</b>
<b>270-FC-Appleyard House-Bldg</b>										
6001 SAL&BEN-WAGES										
6003 SAL&BEN-AUX-ALL										
6004 SAL&BEN-OTHER-ALL										
Salary and Benefits										
7004 CONTR SVC-CONTRACTORS/BUILDERS									1,415	
Op Exp-Contracted Services									1,415	
7200 UTILITIES-HEAT										
Op Exp-Utilities										
7613 SUPPL-MAINT.SUPPLIES										
Op Exp-Supplies & Materials										

<b>Total 270 FC-Appleyard House-Bldg</b>									<b>1,415</b>	
<b>271-FC-Westhill Centre-Bldg</b>										
6001 SAL&BEN-WAGES	15,356	15,368	15,368	15,368	15,368	17,503	16,324	19,350	20,541	22,860
6003 SAL&BEN-AUX-ALL	2,016	2,018	2,018	2,018	2,018	3,621	3,909	2,120	3,120	1,655
6004 SAL&BEN-OTHER-ALL	324	322	322	322	322	28	43	6	9	
6006 SAL&BEN-OVERTIME-O/S	454	451	451	451	451	253	476	238	251	254
6007 SAL&BEN-BENEFIT-I/S										
6008 SAL&BEN-BENEFIT-O/S	8,472	8,478	8,478	8,478	8,478					
6201 SAL&BEN-REBILL LABOUR OFFSET	-1,548	-1,547	-1,547	-1,547	-1,547					
<b>Salary and Benefits</b>	<b>25,074</b>	<b>25,090</b>	<b>25,090</b>	<b>25,090</b>	<b>25,090</b>	<b>21,405</b>	<b>20,753</b>	<b>21,714</b>	<b>23,921</b>	<b>24,769</b>
7004 CONTR SVC-CONTRACTORS/BUILDERS	4,160	4,498	4,836	5,122	5,473	4,091	3,123	6,638	2,416	3,465
<b>Op Exp-Contracted Services</b>	<b>4,160</b>	<b>4,498</b>	<b>4,836</b>	<b>5,122</b>	<b>5,473</b>	<b>4,091</b>	<b>3,123</b>	<b>6,638</b>	<b>2,416</b>	<b>3,465</b>
7300 COMMUNIC-ADVERTISING										
7306 COMMUNIC-TELEPHONE	1,216	1,216	1,216	1,216	1,240	3,582	5,170	1,310	1,216	1,216
<b>Op Exp-Communications</b>	<b>1,216</b>	<b>1,216</b>	<b>1,216</b>	<b>1,216</b>	<b>1,240</b>	<b>3,582</b>	<b>5,170</b>	<b>1,310</b>	<b>1,216</b>	<b>1,216</b>
7611 SUPPL-JANITORIAL SUPPLIES	313	313	313	313	319	187	189	285	254	313
7613 SUPPL-MAINT.SUPPLIES	488	503	519	534	545		101	726	862	473
7634 SUPP-STOCK SUPP-JANITORIAL	1,544	1,544	1,544	1,544	1,575	1,556	1,485	1,276	1,291	1,544
<b>Op Exp-Supplies &amp; Materials</b>	<b>2,345</b>	<b>2,360</b>	<b>2,376</b>	<b>2,391</b>	<b>2,439</b>	<b>1,743</b>	<b>1,774</b>	<b>2,287</b>	<b>2,407</b>	<b>2,330</b>
7924 SDRY-LICENSES&ROYALTIES	75	75	75	75	77	95	159	27	49	75
<b>Op Exp-Sundry</b>	<b>75</b>	<b>75</b>	<b>75</b>	<b>75</b>	<b>77</b>	<b>95</b>	<b>159</b>	<b>27</b>	<b>49</b>	<b>75</b>
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							28			
<b>Op Exp-Recoveries</b>							<b>28</b>			
<b>Total 271 FC-Westhill Centre-Bldg</b>	<b>32,870</b>	<b>33,239</b>	<b>33,593</b>	<b>33,894</b>	<b>34,319</b>	<b>30,916</b>	<b>31,007</b>	<b>31,976</b>	<b>30,009</b>	<b>31,855</b>
<b>273-FC-Westhill Pool-Bldg</b>										
6001 SAL&BEN-WAGES	38,146	38,137	38,137	38,137	38,137	49,723	45,176	43,444	43,323	54,159
6003 SAL&BEN-AUX-ALL	4,446	4,450	4,450	4,450	4,450	5,436	7,886	4,008	10,080	7,634
6004 SAL&BEN-OTHER-ALL	794	799	799	799	799	336	374	264	408	380
6006 SAL&BEN-OVERTIME-O/S	1,118	1,120	1,120	1,120	1,120	2,561	1,738	1,354	896	1,516
6007 SAL&BEN-BENEFIT-I/S										
6008 SAL&BEN-BENEFIT-O/S	21,016	21,039	21,039	21,039	21,039					
6201 SAL&BEN-REBILL LABOUR OFFSET	-3,836	-3,839	-3,839	-3,839	-3,839					
<b>Salary and Benefits</b>	<b>61,684</b>	<b>61,706</b>	<b>61,706</b>	<b>61,706</b>	<b>61,706</b>	<b>58,055</b>	<b>55,174</b>	<b>49,070</b>	<b>54,707</b>	<b>63,689</b>
7004 CONTR SVC-CONTRACTORS/BUILDERS	7,423	8,025	8,628	9,139	9,764	7,078	9,506	13,041	5,656	6,182
<b>Op Exp-Contracted Services</b>	<b>7,423</b>	<b>8,025</b>	<b>8,628</b>	<b>9,139</b>	<b>9,764</b>	<b>7,078</b>	<b>9,506</b>	<b>13,041</b>	<b>5,656</b>	<b>6,182</b>
7200 UTILITIES-HEAT	22,726	23,522	24,345	25,197	26,079	17,975	18,494	20,543	19,025	21,644
7201 UTILITIES-LIGHT	14,947	15,471	16,012	16,573	17,153	8,803	9,920	14,195	14,446	14,442
<b>Op Exp-Utilities</b>	<b>37,673</b>	<b>38,993</b>	<b>40,357</b>	<b>41,770</b>	<b>43,232</b>	<b>26,778</b>	<b>28,413</b>	<b>34,738</b>	<b>33,471</b>	<b>36,086</b>
7303 COMMUNIC-DLVRY/COURIER										
7306 COMMUNIC-TELEPHONE	1,077	1,077	1,077	1,077	1,099	403		642	1,077	1,077
<b>Op Exp-Communications</b>	<b>1,077</b>	<b>1,077</b>	<b>1,077</b>	<b>1,077</b>	<b>1,099</b>	<b>403</b>		<b>642</b>	<b>1,077</b>	<b>1,077</b>
7605 SUPPL-CHEMICALS	3,560	3,560	3,560	3,560	3,631	831	4,373	4,114	4,972	3,560
7611 SUPPL-JANITORIAL SUPPLIES								200	200	
7613 SUPPL-MAINT.SUPPLIES	6,156	6,349	6,542	6,735	6,870	5,433	7,093	3,552	5,272	5,962
7634 SUPP-STOCK SUPP-JANITORIAL	1,544	1,544	1,544	1,544	1,575	1,556	1,485	1,245	1,291	1,544
7635 SUPP-STOCK SUPP-MAINTENANCE	123	123	123	123	125	148	144	110	120	123
<b>Op Exp-Supplies &amp; Materials</b>	<b>11,383</b>	<b>11,576</b>	<b>11,769</b>	<b>11,962</b>	<b>12,201</b>	<b>7,969</b>	<b>13,094</b>	<b>9,221</b>	<b>11,855</b>	<b>11,189</b>
7924 SDRY-LICENSES&ROYALTIES	260	260	260	260	265	199	138	256	241	260
<b>Op Exp-Sundry</b>	<b>260</b>	<b>260</b>	<b>260</b>	<b>260</b>	<b>265</b>	<b>199</b>	<b>138</b>	<b>256</b>	<b>241</b>	<b>260</b>

8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							14			
Op Exp-Recoveries							14			
<b>Total 273 FC-Westhill Pool-Bldg</b>	<b>119,500</b>	<b>121,637</b>	<b>123,797</b>	<b>125,914</b>	<b>128,267</b>	<b>100,481</b>	<b>106,339</b>	<b>106,968</b>	<b>107,007</b>	<b>118,483</b>
<b>276-FC-Facilities &amp; Equip General</b>										
6001 SAL&BEN-WAGES						6,042				
Salary and Benefits						6,042				
7004 CONTR SVC-CONTRACTORS/BUILDERS						402				
Op Exp-Contracted Services						402				
7613 SUPPL-MAINT.SUPPLIES						25				
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL							3,570			
Op Exp-Supplies & Materials						25	3,570			
7712 EQUIP-MAINTENANCE	52,900	52,900	52,900	52,900	53,958	47,055	41,177	52,900	52,900	52,900
Op Exp-Equipment under \$5,000	52,900	52,900	52,900	52,900	53,958	47,055	41,177	52,900	52,900	52,900
<b>Total 276 FC-Facilities &amp; Equip General</b>	<b>52,900</b>	<b>52,900</b>	<b>52,900</b>	<b>52,900</b>	<b>53,958</b>	<b>53,524</b>	<b>44,746</b>	<b>52,900</b>	<b>52,900</b>	<b>52,900</b>
<b>277-FC-Lacrosse box - Structure</b>										
7004 CONTR SVC-CONTRACTORS/BUILDERS	3,088	3,339	3,590	3,802	4,062	2,050		4,924	1,799	2,572
Op Exp-Contracted Services	3,088	3,339	3,590	3,802	4,062	2,050		4,924	1,799	2,572
7613 SUPPL-MAINT.SUPPLIES							734			
Op Exp-Supplies & Materials							734			
<b>Total 277 FC-Lacrosse box - Structure</b>	<b>3,088</b>	<b>3,339</b>	<b>3,590</b>	<b>3,802</b>	<b>4,062</b>	<b>2,050</b>	<b>734</b>	<b>4,924</b>	<b>1,799</b>	<b>2,572</b>
<b>280-FC-Police</b>										
6000 SAL&BEN-SALARIES									554	
6003 SAL&BEN-AUX-ALL	28,092	28,088	28,088	28,088	28,088					
Salary and Benefits	28,092	28,088	28,088	28,088	28,088				554	
7004 CONTR SVC-CONTRACTORS/BUILDERS	47,682	47,684	47,684	47,685	47,684					
Op Exp-Contracted Services	47,682	47,684	47,684	47,685	47,684					
7200 UTILITIES-HEAT	6,179	6,488	6,812	7,153	7,511					
7201 UTILITIES-LIGHT	85,008	87,984	91,063	94,250	97,549					
Op Exp-Utilities	91,187	94,472	97,875	101,403	105,060					
7402 INSURANCE-PROPERTY	16,920	17,427	17,950	18,488	19,043					
Op Exp-Insurance & Claims	16,920	17,427	17,950	18,488	19,043					
7613 SUPPL-MAINT.SUPPLIES	3,200	3,200	3,200	3,200	3,200					
7615 SUPPL-MISC. SUPPLIES	1,240	1,240	1,240	1,240	1,240					
7634 SUPP-STOCK SUPP-JANITORIAL	3,350	3,350	3,350	3,350	3,350					
Op Exp-Supplies & Materials	7,790	7,790	7,790	7,790	7,790					
8104 RECOVERIES-INTERDEPARTMENT FACILITIES MA	-211,074	-215,252	-219,574	-224,044	-228,667					
8170 TSF-CONTINGENCY										
Op Exp-Recoveries	-211,074	-215,252	-219,574	-224,044	-228,667					
9500 TSF TO RSV-CAPITAL ASSET REPLACEMENT RESI	19,403	19,791	20,187	20,590	21,002					
9552 TSF TO RSV-CAPITAL ASSET REPLACEMENT RESI										
Tsf to reserves-capital	19,403	19,791	20,187	20,590	21,002					
<b>Total 280 FC-Police</b>									<b>554</b>	

**281-FC-Inlet Fire Hall**

6000 SAL&BEN-SALARIES								599	
6001 SAL&BEN-WAGES						12,387			
6003 SAL&BEN-AUX-ALL	21,410	21,405	21,405	21,405	21,405	5,213	24,024	25,242	
6004 SAL&BEN-OTHER-ALL						149			
6006 SAL&BEN-OVERTIME-O/S						66	567		
6007 SAL&BEN-BENEFIT-I/S									
<b>Salary and Benefits</b>	<b>21,410</b>	<b>21,405</b>	<b>21,405</b>	<b>21,405</b>	<b>21,405</b>	<b>66</b>	<b>18,316</b>	<b>24,623</b>	<b>25,242</b>
7004 CONTR SVC-CONTRACTORS/BUILDERS	39,672	39,675	39,675	39,675	39,675	30,993	16,250	16,250	
7013 CONTR SVC-JANITORIAL	1,500	1,500	1,500	1,500	1,500	1,169			
<b>Op Exp-Contracted Services</b>	<b>41,172</b>	<b>41,175</b>	<b>41,175</b>	<b>41,175</b>	<b>41,175</b>	<b>32,162</b>	<b>16,250</b>	<b>16,250</b>	
7200 UTILITIES-HEAT	10,500	11,025	11,576	12,155	12,762	8,111	19,304	19,883	
7201 UTILITIES-LIGHT	30,530	31,598	32,704	33,849	35,033	28,474	13,880	14,366	
<b>Op Exp-Utilities</b>	<b>41,030</b>	<b>42,623</b>	<b>44,280</b>	<b>46,004</b>	<b>47,795</b>	<b>36,585</b>	<b>33,184</b>	<b>34,249</b>	
7303 COMMUNIC-DLVRY/COURIER									
7304 COMMUNIC-INTRNT ACCESS SERVICE									
7306 COMMUNIC-TELEPHONE						781			
<b>Op Exp-Communications</b>						<b>781</b>			
7402 INSURANCE-PROPERTY	12,705	13,086	13,478	13,883	14,300	13,180	12,495	9,940	
<b>Op Exp-Insurance &amp; Claims</b>	<b>12,705</b>	<b>13,086</b>	<b>13,478</b>	<b>13,883</b>	<b>14,300</b>	<b>13,180</b>	<b>12,495</b>	<b>9,940</b>	
7611 SUPPL-JANITORIAL SUPPLIES	200	200	200	200	200	117	2,000	2,000	
7613 SUPPL-MAINT.SUPPLIES	5,500	5,500	5,500	5,500	5,500	3,310	9,000	9,000	
7619 SUPPL-PROG. SUPPLIES									
7634 SUPP-STOCK SUPP-JANITORIAL	3,400	3,400	3,400	3,400	3,468	227	3,400	3,400	
7635 SUPP-STOCK SUPP-MAINTENANCE	500	500	500	500	500	25	1,000	1,000	
<b>Op Exp-Supplies &amp; Materials</b>	<b>9,600</b>	<b>9,600</b>	<b>9,600</b>	<b>9,600</b>	<b>9,668</b>	<b>3,678</b>	<b>15,400</b>	<b>15,400</b>	
7712 EQUIP-MAINTENANCE						75			
<b>Op Exp-Equipment under \$5,000</b>						<b>75</b>			
7924 SDRY-LICENSES&ROYALTIES	450	450	450	450	450	442	250	250	
<b>Op Exp-Sundry</b>	<b>450</b>	<b>450</b>	<b>450</b>	<b>450</b>	<b>450</b>	<b>442</b>	<b>250</b>	<b>250</b>	
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC						7			
8104 RECOVERIES-INTERDEPARTMENT FACILITIES M/	-126,367	-128,339	-130,388	-132,517	-134,793	-101,603	-101,603	-101,331	
<b>Op Exp-Recoveries</b>	<b>-126,367</b>	<b>-128,339</b>	<b>-130,388</b>	<b>-132,517</b>	<b>-134,793</b>	<b>-101,596</b>	<b>-101,603</b>	<b>-101,331</b>	
<b>Total 281 FC-Inlet Fire Hall</b>	<b>0</b>					<b>66</b>	<b>3,624</b>	<b>599</b>	

**282-FC-Fire Hall #2**

6000 SAL&BEN-SALARIES							224		
6001 SAL&BEN-WAGES						4,582			
6003 SAL&BEN-AUX-ALL	10,466	10,469	10,469	10,469	10,469	2,310	8,989	9,444	
6004 SAL&BEN-OTHER-ALL						71			
6007 SAL&BEN-BENEFIT-I/S									
<b>Salary and Benefits</b>	<b>10,466</b>	<b>10,469</b>	<b>10,469</b>	<b>10,469</b>	<b>10,469</b>	<b>6,962</b>	<b>9,213</b>	<b>9,444</b>	
7004 CONTR SVC-CONTRACTORS/BUILDERS	14,000	14,000	14,000	14,000	14,000	8,272	7,000	7,000	
7013 CONTR SVC-JANITORIAL						83			
<b>Op Exp-Contracted Services</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>	<b>8,355</b>	<b>7,000</b>	<b>7,000</b>	
7200 UTILITIES-HEAT	4,200	4,410	4,630	4,862	5,105	3,384	5,000	5,151	
7201 UTILITIES-LIGHT	8,248	8,537	8,836	9,145	9,465	7,603	4,000	4,140	
<b>Op Exp-Utilities</b>	<b>12,448</b>	<b>12,947</b>	<b>13,466</b>	<b>14,007</b>	<b>14,570</b>	<b>10,987</b>	<b>9,000</b>	<b>9,291</b>	
7306 COMMUNIC-TELEPHONE						616			
<b>Op Exp-Communications</b>						<b>616</b>			

7402 INSURANCE-PROPERTY	3,657	3,767	3,880	3,996	4,116		3,708		1,985	1,554
Op Exp-Insurance & Claims	3,657	3,767	3,880	3,996	4,116		3,708		1,985	1,554
7607 SUPPL-CONSUMABLES										
7611 SUPPL-JANITORIAL SUPPLIES	200	200	200	200	200		36			
7613 SUPPL-MAINT.SUPPLIES	2,674	2,674	2,674	2,674	2,734		1,587		3,000	3,000
7634 SUPP-STOCK SUPP-JANITORIAL							6,399			
7635 SUPP-STOCK SUPP-MAINTENANCE	200	200	200	200	200		15			
Op Exp-Supplies & Materials	3,074	3,074	3,074	3,074	3,134		8,038		3,000	3,000
7924 SDRY-LICENSES&ROYALTIES							67			
Op Exp-Sundry							67			
8104 RECOVERIES-INTERDEPARTMENT FACILITIES M/	-43,645	-44,257	-44,889	-45,546	-46,289		-29,974		-29,974	-30,289
Op Exp-Recoveries	-43,645	-44,257	-44,889	-45,546	-46,289		-29,974		-29,974	-30,289
<b>Total 282 FC-Fire Hall #2</b>	<b>0</b>						<b>8,761</b>		<b>224</b>	
<b>283-FC-Works Yard</b>										
6000 SAL&BEN-SALARIES									997	
6001 SAL&BEN-WAGES							28,373			
6003 SAL&BEN-AUX-ALL	50,896	50,900	50,900	50,900	50,900		32,796		40,027	42,056
6004 SAL&BEN-OTHER-ALL							989			
6006 SAL&BEN-OVERTIME-O/S							1,288			
6007 SAL&BEN-BENEFIT-I/S										
Salary and Benefits	50,896	50,900	50,900	50,900	50,900		63,446		41,024	42,056
7004 CONTR SVC-CONTRACTORS/BUILDERS	37,468	37,466	37,467	37,466	37,454		40,172		35,000	35,000
7013 CONTR SVC-JANITORIAL	2,800	2,800	2,800	2,800	2,800		2,741			
7017 CONTR SVC-PEST CONTROL							1,926			
7020 CONTR SVC-SECURITY							522			
Op Exp-Contracted Services	40,268	40,266	40,267	40,266	40,254		45,361		35,000	35,000
7200 UTILITIES-HEAT	7,665	8,048	8,450	8,873	9,317		9,658		7,000	7,210
7201 UTILITIES-LIGHT	25,875	26,780	27,717	28,688	29,692		25,152		20,000	20,700
Op Exp-Utilities	33,540	34,828	36,167	37,561	39,009		34,810		27,000	27,910
7306 COMMUNIC-TELEPHONE	500	500	500	500	500		487			
Op Exp-Communications	500	500	500	500	500		487			
7402 INSURANCE-PROPERTY	9,265	9,543	9,829	10,124	10,427		6,969		6,498	5,137
Op Exp-Insurance & Claims	9,265	9,543	9,829	10,124	10,427		6,969		6,498	5,137
7611 SUPPL-JANITORIAL SUPPLIES	250	250	250	250	255				250	250
7613 SUPPL-MAINT.SUPPLIES	11,000	11,000	11,000	11,000	11,000		9,072		8,200	8,200
7634 SUPP-STOCK SUPP-JANITORIAL	5,000	5,000	5,000	5,000	5,000		2,458		10,000	10,000
7635 SUPP-STOCK SUPP-MAINTENANCE	400	400	400	400	408		28		400	400
Op Exp-Supplies & Materials	16,650	16,650	16,650	16,650	16,663		11,558		18,850	18,850
7712 EQUIP-MAINTENANCE							3,588			
Op Exp-Equipment under \$5,000							3,588			
7924 SDRY-LICENSES&ROYALTIES	150	150	150	150	150		67		200	200
Op Exp-Sundry	150	150	150	150	150		67		200	200
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							7			
8104 RECOVERIES-INTERDEPARTMENT FACILITIES M/	-151,269	-152,837	-154,463	-156,151	-157,903		-127,575		-127,575	-129,153
Op Exp-Recoveries	-151,269	-152,837	-154,463	-156,151	-157,903		-127,568		-127,575	-129,153
<b>Total 283 FC-Works Yard</b>	<b>0</b>						<b>38,718</b>		<b>997</b>	
<b>295-FC-Vehicle Charges</b>										
7702 EQUIP-FUEL	22,200	22,937	23,700	24,456	24,945		13,384	18,917	17,700	20,675
										21,424



7703 EQUIP-MAINT-VEHICLES	48,541	49,512	50,502	51,512	52,542	23,158	25,401	20,171	33,638	47,589
7706 EQUIP-RPLCMNT PROVISION	69,193	73,433	75,912	77,672	79,037	51,900	60,115	51,900	60,115	64,954
7707 EQUIP-VEHICLE CHARGES						3				
7708 EQUIP-CHARGEOUT RECOVERY	-179,488	-186,509	-191,852	-196,528	-199,767	-125,021	-148,372	-127,805	-154,665	-175,734
7715 EQUIP-INTERNAL GARAGE CHARGES	27,630	28,107	28,592	29,084	29,163	23,284	26,972	24,954	24,913	25,411
Op Exp-Equipment under \$5,000	-11,924	-12,520	-13,147	-13,804	-14,080	-13,292	-16,968	-13,080	-15,324	-16,356
7403 INSURANCE-VEHICLE	11,924	12,520	13,146	13,804	14,080	8,451	12,072	8,280	10,324	11,356
7509 LSE&RNTLS-VEHICLES						4,815	4,815	4,800	5,000	5,000
Op Exp-Vehicle Expenses	11,924	12,520	13,146	13,804	14,080	13,266	16,887	13,080	15,324	16,356
7927 SDRY-MISC. EXPENSES						26	81			
Op Exp-Sundry						26	81			
<b>Total 295 FC-Vehicle Charges</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>973-Capital-Facilities</b>										
7913 SDRY-DEPRECIATION EXPENSE	0	0	0	0	0					
Op Exp-Sundry	0	0	0	0	0					
5900 APPROP.FROM SURPLUS	0	0	0	0	0					
Appropriation from surplus	0	0	0	0	0					
<b>Total 973 Capital-Facilities</b>										
<b>Total FC Facilities</b>	<b>3,800,426</b>	<b>3,870,381</b>	<b>3,939,513</b>	<b>4,004,033</b>	<b>4,078,789</b>	<b>3,415,457</b>	<b>3,642,919</b>	<b>3,385,566</b>	<b>3,552,777</b>	<b>3,611,767</b>

# Operating Summary 2019 - 2023

## Recreation Division

PLAN	2019	2020	2021	2022	2023
Budget available	531,383	537,459	544,376	552,109	560,019
Budget Remaining	16,573	5,704	-24,079	-41,509	-35,044

Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
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### 230-RS-Admin-Recreation

6000 SAL&BEN-SALARIES		331,438	331,448	331,448	331,448	331,448	433,638	457,909	392,490	489,956	498,580
6001 SAL&BEN-WAGES								1,522			
6002 SAL&BEN-OVERTIME-I/S							1,009	3,218			
6003 SAL&BEN-AUX-ALL		83,134	52,926	52,926	52,926	52,926	66,236	42,022	48,510	11,610	12,200
6004 SAL&BEN-OTHER-ALL							3,375	8,729			
6007 SAL&BEN-BENEFIT-I/S		72,742	72,734	72,734	72,734	72,734					
<b>Salary and Benefits</b>		<b>487,314</b>	<b>457,108</b>	<b>457,108</b>	<b>457,108</b>	<b>457,108</b>	<b>504,257</b>	<b>513,401</b>	<b>441,000</b>	<b>501,566</b>	<b>510,780</b>
6101 HR-CNVNTIONS,DUES&ACT.		2,900	2,900	2,900	2,900	2,958	3,586	3,444	2,900	2,900	2,900
6104 HR-MILEAGE/VEHICLE ALLOW.		1,530	1,530	1,530	1,530	1,561	2,034	1,984	1,030	1,530	1,530
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT							330	1,568			
6111 HR-TRNG&EDUC-CORP											
6112 HR-TRNG&EDUC-DEPT		8,250	8,250	8,250	8,250	8,415	4,354	5,492	8,250	8,250	8,250
<b>Personnel Services</b>		<b>12,680</b>	<b>12,680</b>	<b>12,680</b>	<b>12,680</b>	<b>12,934</b>	<b>10,304</b>	<b>12,487</b>	<b>12,180</b>	<b>12,680</b>	<b>12,680</b>
7004 CONTR SVC-CONTRACTORS/BUILDERS							826				
7013 CONTR SVC-JANITORIAL											
<b>Op Exp-Contracted Services</b>							<b>826</b>				
7105 PRF SVC-CONSULTANT							637				
7117 PRF SVC-SFTWRE MNT/UPGRADES		35,000	35,000	35,000	35,000	35,700		7,108	17,500	52,000	35,000
<b>Op Exp-Consulting and Prof Services</b>		<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,700</b>	<b>637</b>	<b>7,108</b>	<b>17,500</b>	<b>52,000</b>	<b>35,000</b>
7300 COMMUNIC-ADVERTISING		87,758	87,758	87,758	87,758	89,513	68,677	60,762	87,758	87,758	87,758
7303 COMMUNIC-DLVRY/COURIER							979	63			
<b>Op Exp-Communications</b>		<b>87,758</b>	<b>87,758</b>	<b>87,758</b>	<b>87,758</b>	<b>89,513</b>	<b>69,656</b>	<b>60,825</b>	<b>87,758</b>	<b>87,758</b>	<b>87,758</b>
7402 INSURANCE-PROPERTY							395	2,488			
<b>Op Exp-Insurance &amp; Claims</b>							<b>395</b>	<b>2,488</b>			
7500 LSE&RNTLS-COMP.EQUIPMENT											
<b>Op Exp-Lease &amp; Rentals</b>											
7600 SUPPL-AMMUNITION							29				
7615 SUPPL-MISC. SUPPLIES							69				
7619 SUPPL-PROG. SUPPLIES								86			
7620 SUPPL-PROMO MATERIAL								1,553			
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL		9,000	9,000	9,000	9,000	9,180	6,695	13,647	5,000	9,000	9,000
7626 SUPPL-STANDARD OFFICE SUPPLIES		14,000	14,000	14,000	14,000	14,280	14,859	11,277	18,000	14,000	14,000
7629 SUPPL-WORKING LUNCHES/FOOD											
7634 SUPP-STOCK SUPP-JANITORIAL											
<b>Op Exp-Supplies &amp; Materials</b>		<b>23,000</b>	<b>23,000</b>	<b>23,000</b>	<b>23,000</b>	<b>23,460</b>	<b>21,653</b>	<b>26,563</b>	<b>23,000</b>	<b>23,000</b>	<b>23,000</b>
7505 LSE&RNTLS-LEASED EQUIPMENT		9,000	9,000	9,000	9,000	9,180	6,402	10,380	19,750	15,000	9,000
7700 EQUIP-EQUIPMENT PURCHASE							313				
7710 EQUIP-CAP LSE INTEREST							175	109			
7712 EQUIP-MAINTENANCE		37,000	37,000	37,000	37,000	37,740	13,742	41,365	29,920	37,000	37,000
<b>Op Exp-Equipment under \$5,000</b>		<b>46,000</b>	<b>46,000</b>	<b>46,000</b>	<b>46,000</b>	<b>46,920</b>	<b>20,632</b>	<b>51,855</b>	<b>49,670</b>	<b>52,000</b>	<b>46,000</b>
7900 SDRY-BAD DEBT EXPENSE							860				
7901 SDRY-BANK CHARGES		63,400	63,400	63,400	63,400	64,668	63,835	58,743	58,250	58,250	63,000
7902 SDRY-CASH OVER/SHORT											
7912 SDRY-DEBT-PRINCIPAL							7,107	7,074			
7917 SDRY-FEE SUBSIDIES		1,350	1,350	1,350	1,350	1,377	1,240	1,149	1,350	1,350	1,350
7927 SDRY-MISC. EXPENSES		3,600	3,600	3,600	3,600	3,672	2,990	5,543	3,600	3,600	3,600
7930 SDRY-PROG. SERVICES		1,000	1,000	1,000	1,000	1,020	20	143	1,000	1,000	1,000
7935 SDRY-SPECIAL PROJECTS		3,000	3,000	3,000	3,000	3,060	1,764	1,522	3,000	3,000	3,000

Op Exp-Sundry	72,350	72,350	72,350	72,350	73,797	77,816	74,174	67,200	67,200	71,950
8001 GRNT&DONATNS-WAIVER OF RENT	3,600	3,600	3,600	3,600	3,672	5,109	4,080	2,970	2,970	3,500
Op Exp-Grants & Donations	3,600	3,600	3,600	3,600	3,672	5,109	4,080	2,970	2,970	3,500
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC						2,037	87			
Op Exp-Recoveries						2,037	87			
9406 TSF TO RSV-FUTURE OPERATING						9,530	980	7,080		
Tsf to reserves-operating						9,530	980	7,080		
4229 LSE&RNTLS-GEN RENTAL										
Sale of services-recreation										
4430 RV-LCNS&PRMTS-BUILD										
Rev-own sources-licenses										
4230 SVCS-REC-LSE&RNTLS						-5				
4460 RV-OTHER-ADV REVENUE	-26,000	-26,000	-26,000	-26,000	-26,520	-12,466	-16,600	-25,000	-25,000	-26,000
4463 RV-OTH-DONATIONS						-2,450	-3,430			
4479 RV-OTH-MISC REVENUE						-2,147	-1,348			
Rev-own sources-other	-26,000	-26,000	-26,000	-26,000	-26,520	-17,068	-21,379	-25,000	-25,000	-26,000
4625 GRNT-PROV-COND-STUDENT EMTL.	-1,500	-1,500	-1,500	-1,500	-1,530	-10,983	-11,365	-1,500	-1,500	-1,500
Transfer from other govt-prov'l conditional	-1,500	-1,500	-1,500	-1,500	-1,530	-10,983	-11,365	-1,500	-1,500	-1,500
5406 TSF-FM-RSV-FUTURE OPERATING							-2,450			
Tsf from reserves-operating							-2,450			
<b>Total 230 RS-Admin-Recreation</b>	<b>740,202</b>	<b>709,996</b>	<b>709,996</b>	<b>709,996</b>	<b>715,054</b>	<b>694,802</b>	<b>718,854</b>	<b>681,858</b>	<b>772,674</b>	<b>763,168</b>
<b>231-RS-General Summer Programs</b>										
6000 SAL&BEN-SALARIES							280		1,218	
6001 SAL&BEN-WAGES							-3			
6003 SAL&BEN-AUX-ALL	63,812	63,813	63,813	63,813	63,813	61,991	76,850	48,007	48,879	51,366
6004 SAL&BEN-OTHER-ALL										
6007 SAL&BEN-BENEFIT-I/S										
Salary and Benefits	63,812	63,813	63,813	63,813	63,813	61,991	77,126	48,007	50,097	51,366
7619 SUPPL-PROG. SUPPLIES	4,600	4,600	4,600	4,600	4,692	4,050	5,330	2,800	2,800	4,600
Op Exp-Supplies & Materials	4,600	4,600	4,600	4,600	4,692	4,050	5,330	2,800	2,800	4,600
7704 EQUIP-NON-CAPITALIZED	2,000	2,000	2,000	2,000	2,040	1,108	482	3,638	3,638	2,000
Op Exp-Equipment under \$5,000	2,000	2,000	2,000	2,000	2,040	1,108	482	3,638	3,638	2,000
7927 SDRY-MISC. EXPENSES							777			
Op Exp-Sundry							777			
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							35			
Op Exp-Recoveries							35			
4222 SCS-RC-PROGRAM FEES	-72,000	-72,000	-72,000	-72,000	-72,000			-45,000	-55,000	-56,000
4236 SCS-RC-PROGRAM FEES CHILD						-69,871	-85,646			
Sale of services-recreation	-72,000	-72,000	-72,000	-72,000	-72,000	-69,871	-85,646	-45,000	-55,000	-56,000
<b>Total 231 RS-General Summer Programs</b>	<b>-1,588</b>	<b>-1,587</b>	<b>-1,587</b>	<b>-1,587</b>	<b>-1,455</b>	<b>-2,722</b>	<b>-1,896</b>	<b>9,445</b>	<b>1,535</b>	<b>1,966</b>
<b>232-RS-General School &amp; Park Programs</b>										
6000 SAL&BEN-SALARIES						-20	219		286	
6001 SAL&BEN-WAGES						-2				
6003 SAL&BEN-AUX-ALL	27,408	27,881	31,549	32,283	32,283	26,611	31,385	7,119	11,487	11,717

6004 SAL&BEN-OTHER-ALL										
Salary and Benefits	27,408	27,881	31,549	32,283	32,283	26,589	31,604	7,119	11,773	11,717
7615 SUPPL-MISC. SUPPLIES										
7619 SUPPL-PROG. SUPPLIES	3,200	3,500	3,200	3,200	3,264	3,554	4,777	1,200	2,899	2,899
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL							11			
Op Exp-Supplies & Materials	3,200	3,500	3,200	3,200	3,264	3,554	4,789	1,200	2,899	2,899
7927 SDRY-MISC. EXPENSES							1,088			
Op Exp-Sundry							1,088			
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							85			
Op Exp-Recoveries							85			
4236 SCS-RC-PROGRAM FEES CHILD	-41,000	-41,000	-41,000	-41,000	-41,000	-40,510	-37,124	-10,500	-20,817	-25,552
4237 SCS-RC-PROGRAM FEES YOUTH	-500	-500	-500	-500	-510		-120	-500	-500	-500
4240 SCS-RC-PROGRAM FEES FITNESS	-5,500	-5,500	-5,500	-5,500	-5,610	-6,858	-5,007	-5,500	-5,500	-5,500
Sale of services-recreation	-47,000	-47,000	-47,000	-47,000	-47,120	-47,368	-42,251	-16,500	-26,817	-31,552
4628 GRNT-OTHER-MISC							-13,340			
Transfer from other govt-capital other							-13,340			
<b>Total 232 RS-General School &amp; Park Programs</b>	<b>-16,392</b>	<b>-15,619</b>	<b>-12,251</b>	<b>-11,517</b>	<b>-11,573</b>	<b>-17,226</b>	<b>-18,026</b>	<b>-8,181</b>	<b>-12,145</b>	<b>-16,936</b>
<b>238-RS-Curling Rink-Programs</b>										
6000 SAL&BEN-SALARIES	20,930	20,929	20,929	20,929	20,929	24,148	24,880	24,029	24,636	24,938
6003 SAL&BEN-AUX-ALL	3,154	3,155	3,155	3,155	3,155	2,732	3,343	4,138	4,213	4,298
6004 SAL&BEN-OTHER-ALL						137	50			
6007 SAL&BEN-BENEFIT-I/S	4,602	4,604	4,604	4,604	4,604					
Salary and Benefits	28,686	28,688	28,688	28,688	28,688	27,017	28,272	28,167	28,849	29,236
7618 SUPPL-PROC. FROM VENDORS										
7619 SUPPL-PROG. SUPPLIES	700	700	700	700	714	938	1,328	700	700	700
Op Exp-Supplies & Materials	700	700	700	700	714	938	1,328	700	700	700
4222 SCS-RC-PROGRAM FEES	-3,900	-3,900	-3,900	-3,900	-3,978	-3,402	-7,153	-3,900	-3,900	-3,900
4229 LSE&RNTLS-GEN RENTAL	-103,646	-103,646	-103,646	-103,646	-104,019	-116,555	-69,317	-62,000	-62,000	-68,646
Sale of services-recreation	-107,546	-107,546	-107,546	-107,546	-107,997	-119,957	-76,470	-65,900	-65,900	-72,546
<b>Total 238 RS-Curling Rink-Programs</b>	<b>-78,160</b>	<b>-78,158</b>	<b>-78,158</b>	<b>-78,158</b>	<b>-78,595</b>	<b>-92,002</b>	<b>-46,870</b>	<b>-37,033</b>	<b>-36,351</b>	<b>-42,610</b>
<b>239-RS-Curling Rink-Lounge</b>										
6001 SAL&BEN-WAGES						1,259	1,237			
6003 SAL&BEN-AUX-ALL						1,593	1,140			
6004 SAL&BEN-OTHER-ALL						36	67			
6007 SAL&BEN-BENEFIT-I/S										
Salary and Benefits						2,889	2,443			
7611 SUPPL-JANITORIAL SUPPLIES							62			
7619 SUPPL-PROG. SUPPLIES										
7634 SUPP-STOCK SUPP-JANITORIAL										
Op Exp-Supplies & Materials							62			
<b>Total 239 RS-Curling Rink-Lounge</b>						<b>2,889</b>	<b>2,506</b>			
<b>243-RS-Glencoe Centre-Programs</b>										
6000 SAL&BEN-SALARIES						-121	-327		1,046	
6001 SAL&BEN-WAGES						-12	183			
6003 SAL&BEN-AUX-ALL	57,304	57,618	57,827	58,015	58,015	57,726	60,927	40,955	41,975	56,177

6004 SAL&BEN-OTHER-ALL						5				
6007 SAL&BEN-BENEFIT-I/S										
Salary and Benefits	57,304	57,618	57,827	58,015	58,015	57,598	60,782	40,955	43,021	56,177
7615 SUPPL-MISC. SUPPLIES										
7619 SUPPL-PROG. SUPPLIES	4,004	4,100	4,004	4,004	4,004	4,800	5,532	1,400	3,000	3,200
Op Exp-Supplies & Materials	4,004	4,100	4,004	4,004	4,004	4,800	5,532	1,400	3,000	3,200
7916 SDRY-FACILITY LIAB. INSURANCE						34				
Op Exp-Sundry						34				
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							63			
Op Exp-Recoveries							63			
4229 LSE&RNTLS-GEN RENTAL	-4,700	-4,700	-4,700	-4,700	-4,794	-6,128	-7,631	-4,000	-4,000	-4,700
4236 SCS-RC-PROGRAM FEES CHILD	-14,500	-14,500	-14,500	-14,500	-14,790	-17,955	-18,224	-6,700	-6,700	-14,500
4239 SCS-RC-PROGRAM FEES PRESCHOOL	-74,000	-74,000	-74,000	-74,000	-75,480	-68,153	-67,699	-64,000	-64,000	-74,000
4240 SCS-RC-PROGRAM FEES FITNESS						-15		-2,800	-2,800	
Sale of services-recreation	-93,200	-93,200	-93,200	-93,200	-95,064	-92,250	-93,553	-77,500	-77,500	-93,200
<b>Total 243 RS-Glencoe Centre-Programs</b>	<b>-31,892</b>	<b>-31,482</b>	<b>-31,369</b>	<b>-31,181</b>	<b>-33,045</b>	<b>-29,817</b>	<b>-27,176</b>	<b>-35,145</b>	<b>-31,479</b>	<b>-33,823</b>
<b>245-RS-Heritage Mtn Comm Ctre-Programs</b>										
6000 SAL&BEN-SALARIES						26			1,165	
6001 SAL&BEN-WAGES						111				
6003 SAL&BEN-AUX-ALL	54,002	55,796	58,812	60,320	60,320	52,208	58,699	45,937	46,772	57,536
Salary and Benefits	54,002	55,796	58,812	60,320	60,320	52,344	58,699	45,937	47,937	57,536
7615 SUPPL-MISC. SUPPLIES										
7619 SUPPL-PROG. SUPPLIES	3,900	3,900	3,900	3,900	3,978	4,604	4,418	2,300	3,200	3,400
Op Exp-Supplies & Materials	3,900	3,900	3,900	3,900	3,978	4,604	4,418	2,300	3,200	3,400
7704 EQUIP-NON-CAPITALIZED							75			
Op Exp-Equipment under \$5,000							75			
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							84			
Op Exp-Recoveries							84			
4236 SCS-RC-PROGRAM FEES CHILD	-22,500	-22,500	-22,500	-22,500	-22,500	-27,383	-22,307	-35,000	-35,000	-32,500
4238 SCS-RC-PROGRAM FEES ADULT	-6,000	-6,000	-6,000	-6,000	-6,000	-50				
4239 SCS-RC-PROGRAM FEES PRESCHOOL	-55,000	-55,000	-55,000	-55,000	-55,080	-55,306	-54,427	-52,000	-52,000	-54,000
4240 SCS-RC-PROGRAM FEES FITNESS	-15,000	-15,000	-15,000	-15,000	-15,300	-17,400	-14,899	-14,500	-14,500	-15,000
Sale of services-recreation	-98,500	-98,500	-98,500	-98,500	-98,880	-100,140	-91,633	-101,500	-101,500	-101,500
<b>Total 245 RS-Heritage Mtn Comm Ctre-Programs</b>	<b>-40,598</b>	<b>-38,804</b>	<b>-35,788</b>	<b>-34,280</b>	<b>-34,582</b>	<b>-43,192</b>	<b>-28,358</b>	<b>-53,263</b>	<b>-50,363</b>	<b>-40,564</b>
<b>248-RS-Ice Arena-Programs</b>										
6000 SAL&BEN-SALARIES	125,230	125,232	125,232	125,232	125,232	169,964	191,592	195,756	204,860	206,370
6001 SAL&BEN-WAGES						-125	604			
6002 SAL&BEN-OVERTIME-I/S						331	5			
6003 SAL&BEN-AUX-ALL	210,302	225,107	239,302	253,498	260,023	238,675	206,706	126,238	123,590	142,867
6004 SAL&BEN-OTHER-ALL						7,940	8,099			
6007 SAL&BEN-BENEFIT-I/S	27,758	27,759	27,759	27,759	27,759					
Salary and Benefits	363,290	378,098	392,293	406,489	413,014	416,785	407,007	321,994	328,450	349,237
6104 HR-MILEAGE/VEHICLE ALLOW.						74	39			
6111 HR-TRNG&EDUC-CORP							50			
Personnel Services						74	89			
7003 CONTR SVC- PROG INSTRUCTORS	5,000	5,000	5,000	5,000	5,000	4,068	5,373	40,000	35,000	10,000
Op Exp-Contracted Services	5,000	5,000	5,000	5,000	5,000	4,068	5,373	40,000	35,000	10,000

7300 COMMUNIC-ADVERTISING							411			
Op Exp-Communications							411			
7619 SUPPL-PROG. SUPPLIES	16,000	16,000	16,000	16,000	16,000	15,582	11,081	17,000	17,000	17,000
Op Exp-Supplies & Materials	16,000	16,000	16,000	16,000	16,000	15,582	11,081	17,000	17,000	17,000
7901 SDRY-BANK CHARGES										
Op Exp-Sundry										
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							808			
Op Exp-Recoveries							808			
4222 SCS-RC-PROGRAM FEES	-400,000	-400,000	-400,000	-400,000	-408,000	-412,259	-400,132	-398,946	-398,946	-400,000
4229 LSE&RNTLS-GEN RENTAL	-565,000	-565,000	-565,000	-565,000	-565,000	-540,850	-575,163	-530,000	-530,000	-530,000
Sale of services-recreation	-965,000	-965,000	-965,000	-965,000	-973,000	-953,109	-975,296	-928,946	-928,946	-930,000
4479 RV-OTH-MISC REVENUE						-1,500				
Rev-own sources-other						-1,500				

<b>Total 248 RS-Ice Arena-Programs</b>	<b>-580,710</b>	<b>-565,902</b>	<b>-551,707</b>	<b>-537,511</b>	<b>-538,986</b>	<b>-518,099</b>	<b>-550,527</b>	<b>-549,952</b>	<b>-548,496</b>	<b>-553,763</b>
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#### 250-RS-Ice Arena-Skate Shop

6000 SAL&BEN-SALARIES							64		1,399	
6001 SAL&BEN-WAGES						1,385	242			
6003 SAL&BEN-AUX-ALL	58,370	58,374	58,374	58,374	58,374	56,541	55,183	55,161	56,164	59,021
6004 SAL&BEN-OTHER-ALL										
6007 SAL&BEN-BENEFIT-I/S										
Salary and Benefits	58,370	58,374	58,374	58,374	58,374	57,926	55,489	55,161	57,563	59,021
7613 SUPPL-MAINT.SUPPLIES						27	1,433			
7619 SUPPL-PROG. SUPPLIES	6,000	6,000	6,000	6,000	6,120	6,656	4,527	6,000	6,000	6,000
Op Exp-Supplies & Materials	6,000	6,000	6,000	6,000	6,120	6,683	5,961	6,000	6,000	6,000
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							63			
Op Exp-Recoveries							63			
4223 SCS-RC-PUBLIC SKATING FEES	-35,000	-35,000	-35,000	-35,000	-35,700	-36,189	-31,921	-35,000	-35,000	-35,000
Sale of services-recreation	-35,000	-35,000	-35,000	-35,000	-35,700	-36,189	-31,921	-35,000	-35,000	-35,000
4479 RV-OTH-MISC REVENUE	-35,000	-35,000	-35,000	-35,000	-35,000	-35,362	-35,855	-28,000	-30,000	-33,000
Rev-own sources-other	-35,000	-35,000	-35,000	-35,000	-35,000	-35,362	-35,855	-28,000	-30,000	-33,000
4628 GRNT-OTHER-MISC						-1,000	-1,000			
Transfer from other govt-capital other						-1,000	-1,000			

<b>Total 250 RS-Ice Arena-Skate Shop</b>	<b>-5,630</b>	<b>-5,626</b>	<b>-5,626</b>	<b>-5,626</b>	<b>-6,206</b>	<b>-7,942</b>	<b>-7,264</b>	<b>-1,839</b>	<b>-1,437</b>	<b>-2,979</b>
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#### 253-RS-Kyle Centre-Programs

6000 SAL&BEN-SALARIES	178,542	178,547	178,547	178,547	178,547	169,145	156,906	144,322	149,332	149,804
6001 SAL&BEN-WAGES							36			
6002 SAL&BEN-OVERTIME-I/S						483	177			
6003 SAL&BEN-AUX-ALL	71,160	67,670	69,937	71,890	72,434	61,103	66,663	78,874	80,308	70,536
6004 SAL&BEN-OTHER-ALL						788	1,339			
6006 SAL&BEN-OVERTIME-O/S						406	88			
6007 SAL&BEN-BENEFIT-I/S	39,428	39,424	39,424	39,424	39,424					
6008 SAL&BEN-BENEFIT-O/S										
Salary and Benefits	289,130	285,641	287,908	289,861	290,405	231,926	225,209	223,196	229,640	220,340
6104 HR-MILEAGE/VEHICLE ALLOW.							7			
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT						79				

Personnel Services						79	7			
7003 CONTR SVC- PROG INSTRUCTORS	11,000	11,000	11,000	11,000	11,220	12,661	11,051	12,000	12,000	11,000
7013 CONTR SVC-JANITORIAL							1,797			
Op Exp-Contracted Services	11,000	11,000	11,000	11,000	11,220	12,661	12,848	12,000	12,000	11,000
7610 SUPPL-HORTICULTURAL SUPPLIES						385				
7611 SUPPL-JANITORIAL SUPPLIES							252			
7612 SUPPL-LIQUOR CONDIMENT&SUPPLIES										
7613 SUPPL-MAINT.SUPPLIES										
7619 SUPPL-PROG. SUPPLIES	4,600	4,600	4,600	4,600	4,692	5,099	4,643	2,500	3,600	4,100
Op Exp-Supplies & Materials	4,600	4,600	4,600	4,600	4,692	5,483	4,896	2,500	3,600	4,100
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							262			
Op Exp-Recoveries							262			
4222 SCS-RC-PROGRAM FEES						-6,717	-6,603			
4229 LSE&RNTLS-GEN RENTAL	-58,000	-58,000	-58,000	-58,000	-58,000	-70,048	-105,853	-43,000	-53,000	-53,000
4236 SCS-RC-PROGRAM FEES CHILD	-17,000	-17,000	-17,000	-17,000	-17,340	-13,436	-13,291	-17,000	-17,000	-17,000
4238 SCS-RC-PROGRAM FEES ADULT	-35,000	-35,000	-35,000	-35,000	-35,700	-50,448	-41,286	-27,000	-35,000	-35,000
4239 SCS-RC-PROGRAM FEES PRESCHOOL	-25,000	-25,000	-25,000	-25,000	-25,500	-19,689	-14,190	-25,000	-25,000	-25,000
4240 SCS-RC-PROGRAM FEES FITNESS	-7,000	-7,000	-7,000	-7,000	-7,140	-5,782	-3,981	-7,000	-7,000	-7,000
Sale of services-recreation	-142,000	-142,000	-142,000	-142,000	-143,680	-166,119	-185,204	-119,000	-137,000	-137,000
4627 GRNT-PROV-COND-COMMUNITY EVNTS	-2,000	-2,000	-2,000	-2,000	-2,040	-1,000		-1,000	-2,000	-2,000
Transfer from other govt-prov'l conditional	-2,000	-2,000	-2,000	-2,000	-2,040	-1,000		-1,000	-2,000	-2,000
4628 GRNT-OTHER-MISC						-500	-2,000			
Transfer from other govt-capital other						-500	-2,000			
<b>Total 253 RS-Kyle Centre-Programs</b>	<b>160,730</b>	<b>157,241</b>	<b>159,508</b>	<b>161,461</b>	<b>160,597</b>	<b>82,531</b>	<b>56,017</b>	<b>117,696</b>	<b>106,240</b>	<b>96,440</b>
<b>258-RS-Old Orchard Hall-Programs</b>										
6000 SAL&BEN-SALARIES										
6003 SAL&BEN-AUX-ALL						713	768			
Salary and Benefits						713	768			
7619 SUPPL-PROG. SUPPLIES						17				
Op Exp-Supplies & Materials						17				
4229 LSE&RNTLS-GEN RENTAL	-58,169	-56,000	-55,000	-56,000	-55,080	-46,302	-58,578	-63,000	-60,000	-59,000
4236 SCS-RC-PROGRAM FEES CHILD						-11				
Sale of services-recreation	-58,169	-56,000	-55,000	-56,000	-55,080	-46,313	-58,578	-63,000	-60,000	-59,000
<b>Total 258 RS-Old Orchard Hall-Programs</b>	<b>-58,169</b>	<b>-56,000</b>	<b>-55,000</b>	<b>-56,000</b>	<b>-55,080</b>	<b>-45,583</b>	<b>-57,809</b>	<b>-63,000</b>	<b>-60,000</b>	<b>-59,000</b>
<b>260-RS-Rec Ctr-Admin</b>										
6000 SAL&BEN-SALARIES	455,608	455,624	455,624	455,624	455,624	369,834	387,421	436,691	448,655	457,474
6001 SAL&BEN-WAGES							25			
6002 SAL&BEN-OVERTIME-I/S						1,731	3,578			
6003 SAL&BEN-AUX-ALL	82,368	82,370	82,370	82,370	82,370	130,083	153,146	106,296	84,112	88,375
6004 SAL&BEN-OTHER-ALL						135	936			
6007 SAL&BEN-BENEFIT-I/S	99,314	99,304	99,304	99,304	99,304					
Salary and Benefits	637,290	637,298	637,298	637,298	637,298	501,783	545,105	542,987	532,767	545,849
6104 HR-MILEAGE/VEHICLE ALLOW.	500	500	500	500	510	131	482	500	500	500
Personnel Services	500	500	500	500	510	131	482	500	500	500
7307 COMMUNIC-CELLUAR SERVICES										
Op Exp-Communications										

7619 SUPPL-PROG. SUPPLIES						25	36			
Op Exp-Supplies & Materials						25	36			
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							323			
Op Exp-Recoveries							323			
9500 TSF TO RSV-CAPITAL ASSET REPLACEMENT RESI	65,600	65,600	65,600	65,600	66,912	65,600	65,600	65,600	65,600	65,600
Tsf to reserves-capital	65,600	65,600	65,600	65,600	66,912	65,600	65,600	65,600	65,600	65,600
<b>Total 260 RS-Rec Ctr-Admin</b>	<b>703,390</b>	<b>703,398</b>	<b>703,398</b>	<b>703,398</b>	<b>704,720</b>	<b>567,538</b>	<b>611,546</b>	<b>609,087</b>	<b>598,867</b>	<b>611,949</b>
<b>261-RS-Rec Ctr-General Programs</b>										
6000 SAL&BEN-SALARIES	28,446	28,450	28,450	28,450	28,450	29,289	39,058	33,057	35,528	34,734
6001 SAL&BEN-WAGES							277			
6002 SAL&BEN-OVERTIME-I/S						185	384			
6003 SAL&BEN-AUX-ALL	140,298	142,432	145,680	147,304	149,902	140,141	142,529	64,966	66,147	99,994
6004 SAL&BEN-OTHER-ALL										
6007 SAL&BEN-BENEFIT-I/S	6,332	6,337	6,337	6,337	6,337					
Salary and Benefits	175,076	177,219	180,467	182,091	184,689	169,615	182,248	98,023	101,675	134,728
7003 CONTR SVC- PROG INSTRUCTORS						216				
Op Exp-Contracted Services						216				
7613 SUPPL-MAINT.SUPPLIES							36			
7615 SUPPL-MISC. SUPPLIES						12				
7619 SUPPL-PROG. SUPPLIES	10,500	11,000	11,000	11,000	11,220	14,961	13,879	10,200	10,200	10,500
Op Exp-Supplies & Materials	10,500	11,000	11,000	11,000	11,220	14,973	13,915	10,200	10,200	10,500
7704 EQUIP-NON-CAPITALIZED						38				
Op Exp-Equipment under \$5,000						38				
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							273			
Op Exp-Recoveries							273			
4222 SCS-RC-PROGRAM FEES	-1,500	-1,500	-1,500	-1,500	-1,500	-925	-880			
4229 LSE&RNTLS-GEN RENTAL	-34,000	-34,000	-34,000	-34,000	-34,000	-31,226	-42,583	-20,000	-20,000	-22,000
4236 SCS-RC-PROGRAM FEES CHILD	-38,000	-38,000	-38,000	-38,000	-38,000	-39,672	-46,570	-25,000	-25,000	-32,000
4238 SCS-RC-PROGRAM FEES ADULT	-11,000	-11,000	-11,000	-11,000	-11,000	-10,489	-9,032	-6,500	-6,500	-8,500
4239 SCS-RC-PROGRAM FEES PRESCHOOL	-112,000	-112,000	-112,000	-112,000	-112,000	-115,357	-112,797	-74,000	-74,000	-95,000
Sale of services-recreation	-196,500	-196,500	-196,500	-196,500	-196,500	-197,669	-211,862	-125,500	-125,500	-157,500
<b>Total 261 RS-Rec Ctr-General Programs</b>	<b>-10,924</b>	<b>-8,281</b>	<b>-5,033</b>	<b>-3,409</b>	<b>-591</b>	<b>-12,828</b>	<b>-15,426</b>	<b>-17,277</b>	<b>-13,625</b>	<b>-12,272</b>
<b>262-RS-Rec Ctr-Fitness &amp; Spinning Programs</b>										
6000 SAL&BEN-SALARIES	166,182	166,187	166,187	166,187	166,187	112,571	152,195	158,442	168,865	166,492
6001 SAL&BEN-WAGES						-58	-42			
6002 SAL&BEN-OVERTIME-I/S						1,070	1,367			
6003 SAL&BEN-AUX-ALL	235,222	235,222	235,222	235,222	235,222	308,274	274,296	255,278	259,919	266,890
6004 SAL&BEN-OTHER-ALL							144			
6007 SAL&BEN-BENEFIT-I/S	36,998	37,015	37,015	37,015	37,015					
6008 SAL&BEN-BENEFIT-O/S										
Salary and Benefits	438,402	438,424	438,424	438,424	438,424	421,857	427,960	413,720	428,784	433,382
6104 HR-MILEAGE/VEHICLE ALLOW.						115				
6112 HR-TRNG&EDUC-DEPT										
Personnel Services						115				
7112 PRF SVC-LEGAL SERVICES							1,171			
Op Exp-Consulting and Prof Services							1,171			
7611 SUPPL-JANITORIAL SUPPLIES						22				
7619 SUPPL-PROG. SUPPLIES	5,500	5,600	5,600	5,600	5,712	2,948	2,905	5,060	5,060	5,500



Op Exp-Supplies & Materials	5,500	5,600	5,600	5,600	5,712	2,971	2,905	5,060	5,060	5,500
7712 EQUIP-MAINTENANCE	13,000	13,000	13,000	13,000	13,260	15,811	8,665	13,000	13,000	13,000
Op Exp-Equipment under \$5,000	13,000	13,000	13,000	13,000	13,260	15,811	8,665	13,000	13,000	13,000
7916 SDRY-FACILITY LIAB. INSURANCE										
Op Exp-Sundry										
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							161			
Op Exp-Recoveries							161			
9500 TSF TO RSV-CAPITAL ASSET REPLACEMENT RES	5,190	5,190	5,190	5,190	5,294	5,190	5,190	5,190	5,190	5,190
Tsf to reserves-capital	5,190	5,190	5,190	5,190	5,294	5,190	5,190	5,190	5,190	5,190
4222 SCS-RC-PROGRAM FEES	-716,000	-716,000	-716,000	-716,000	-720,000	-729,892	-720,425	-685,000	-710,000	-715,000
4240 SCS-RC-PROGRAM FEES FITNESS	-90,000	-90,000	-90,000	-90,000	-90,000	-93,576	-103,431	-85,000	-78,000	-80,000
4241 SCS-RC-PROGRAM FEES PRSNL TRNNG	-80,000	-80,000	-80,000	-80,000	-80,000	-79,396	-67,176	-90,000	-86,000	-84,000
Sale of services-recreation	-886,000	-886,000	-886,000	-886,000	-890,000	-902,864	-891,033	-860,000	-874,000	-879,000
4628 GRNT-OTHER-MISC						-300				
Transfer from other govt-capital other						-300				
<b>Total 262 RS-Rec Ctr-Fitness &amp; Spinning Program</b>	<b>-423,908</b>	<b>-423,786</b>	<b>-423,786</b>	<b>-423,786</b>	<b>-427,310</b>	<b>-457,220</b>	<b>-444,983</b>	<b>-423,030</b>	<b>-421,966</b>	<b>-421,928</b>
<b>263-RS-Rec Ctr-Weight Room Programs</b>										
6003 SAL&BEN-AUX-ALL						95				
Salary and Benefits						95				
7619 SUPPL-PROG. SUPPLIES							5			
Op Exp-Supplies & Materials							5			
<b>Total 263 RS-Rec Ctr-Weight Room Programs</b>						<b>95</b>	<b>5</b>			
<b>264-RS-Rec Ctr-Gymnasium Programs</b>										
6000 SAL&BEN-SALARIES						-250	-267		1,927	
6001 SAL&BEN-WAGES						-23	-30			
6003 SAL&BEN-AUX-ALL	139,984	142,680	148,770	151,380	151,380	127,397	142,008	75,951	77,332	98,862
Salary and Benefits	139,984	142,680	148,770	151,380	151,380	127,124	141,711	75,951	79,259	98,862
7003 CONTR SVC- PROG INSTRUCTORS	38,000	54,000	54,000	54,000	55,080	71,341	58,968	17,000	17,000	38,000
Op Exp-Contracted Services	38,000	54,000	54,000	54,000	55,080	71,341	58,968	17,000	17,000	38,000
7619 SUPPL-PROG. SUPPLIES	3,500	3,500	4,000	4,250	4,335	1,474	2,082	2,550	2,550	3,000
Op Exp-Supplies & Materials	3,500	3,500	4,000	4,250	4,335	1,474	2,082	2,550	2,550	3,000
7712 EQUIP-MAINTENANCE										
Op Exp-Equipment under \$5,000										
7916 SDRY-FACILITY LIAB. INSURANCE										
Op Exp-Sundry										
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							315			
Op Exp-Recoveries							315			
4229 LSE&RNTLS-GEN RENTAL	-800	-800	-800	-800	-800	-864	-877			
4236 SCS-RC-PROGRAM FEES CHILD	-68,000	-68,000	-68,000	-68,000	-68,000	-69,625	-68,706	-55,000	-55,000	-60,000
4237 SCS-RC-PROGRAM FEES YOUTH	-2,500	-1,500	-1,500	-1,500	-1,500	-2,943	-1,345	-9,000	-9,000	-6,000
4238 SCS-RC-PROGRAM FEES ADULT	-104,000	-100,000	-100,000	-100,000	-100,000	-119,812	-103,842	-70,000	-70,000	-90,000
4239 SCS-RC-PROGRAM FEES PRESCHOOL	-120,000	-120,000	-120,000	-120,000	-120,000	-118,359	-127,195	-91,000	-91,000	-106,000
4240 SCS-RC-PROGRAM FEES FITNESS	-2,000	-2,000	-2,000	-2,000	-2,000	-2,163				-1,000
Sale of services-recreation	-297,300	-292,300	-292,300	-292,300	-292,300	-313,766	-301,964	-225,000	-225,000	-263,000

<b>Total 264 RS-Rec Ctr-Gymnasium Programs</b>	<b>-115,816</b>	<b>-92,120</b>	<b>-85,530</b>	<b>-82,670</b>	<b>-81,505</b>	<b>-113,827</b>	<b>-98,889</b>	<b>-129,499</b>	<b>-126,191</b>	<b>-123,138</b>
<b>267-RS-Rocky Pool-Programs</b>										
6000 SAL&BEN-SALARIES							27		2,423	
6001 SAL&BEN-WAGES							234			
6002 SAL&BEN-OVERTIME-I/S							219			
6003 SAL&BEN-AUX-ALL	100,085	100,087	100,087	100,087	100,087	91,283	106,254	95,521	97,258	102,198
6004 SAL&BEN-OTHER-ALL						399	586			
6006 SAL&BEN-OVERTIME-O/S						1,454	1,686			
6007 SAL&BEN-BENEFIT-I/S										
<b>Salary and Benefits</b>	<b>100,085</b>	<b>100,087</b>	<b>100,087</b>	<b>100,087</b>	<b>100,087</b>	<b>93,137</b>	<b>109,006</b>	<b>95,521</b>	<b>99,681</b>	<b>102,198</b>
6104 HR-MILEAGE/VEHICLE ALLOW.						243				
<b>Personnel Services</b>						<b>243</b>				
7619 SUPPL-PROG. SUPPLIES	5,000	5,000	5,000	5,000	5,100	4,061	4,990	5,000	5,000	5,000
<b>Op Exp-Supplies &amp; Materials</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,100</b>	<b>4,061</b>	<b>4,990</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							49			
<b>Op Exp-Recoveries</b>							<b>49</b>			
4222 SCS-RC-PROGRAM FEES	-58,000	-58,000	-58,000	-58,000	-59,160	-53,465	-59,840	-58,000	-58,000	-58,000
4224 SCS-RC-PUBLIC SWIM FEES	-29,000	-29,000	-29,000	-29,000	-29,580	-21,490	-27,538	-29,000	-29,000	-29,000
4229 LSE&RNTLS-GEN RENTAL						-1,789	-1,752			
<b>Sale of services-recreation</b>	<b>-87,000</b>	<b>-87,000</b>	<b>-87,000</b>	<b>-87,000</b>	<b>-88,740</b>	<b>-76,744</b>	<b>-89,130</b>	<b>-87,000</b>	<b>-87,000</b>	<b>-87,000</b>
4479 RV-OTH-MISC REVENUE						-91	-67			
<b>Rev-own sources-other</b>						<b>-91</b>	<b>-67</b>			
<b>Total 267 RS-Rocky Pool-Programs</b>	<b>18,085</b>	<b>18,087</b>	<b>18,087</b>	<b>18,087</b>	<b>16,447</b>	<b>20,606</b>	<b>24,847</b>	<b>13,521</b>	<b>17,681</b>	<b>20,198</b>
<b>269-RS-Rocky Pt Pavilion-Programs</b>										
6000 SAL&BEN-SALARIES						-26	-362		973	
6001 SAL&BEN-WAGES						-3	-55			
6003 SAL&BEN-AUX-ALL	49,244	49,245	49,245	49,245	49,245	50,660	45,680	38,123	39,054	46,159
6004 SAL&BEN-OTHER-ALL										
<b>Salary and Benefits</b>	<b>49,244</b>	<b>49,245</b>	<b>49,245</b>	<b>49,245</b>	<b>49,245</b>	<b>50,632</b>	<b>45,263</b>	<b>38,123</b>	<b>40,027</b>	<b>46,159</b>
7619 SUPPL-PROG. SUPPLIES	1,600	1,650	1,650	1,675	1,709	1,878	1,770	1,050	1,500	1,600
<b>Op Exp-Supplies &amp; Materials</b>	<b>1,600</b>	<b>1,650</b>	<b>1,650</b>	<b>1,675</b>	<b>1,709</b>	<b>1,878</b>	<b>1,770</b>	<b>1,050</b>	<b>1,500</b>	<b>1,600</b>
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							28			
<b>Op Exp-Recoveries</b>							<b>28</b>			
4239 SCS-RC-PROGRAM FEES PRESCHOOL	-63,000	-63,000	-63,000	-63,000	-63,000	-61,135	-62,919	-60,000	-60,000	-60,000
<b>Sale of services-recreation</b>	<b>-63,000</b>	<b>-63,000</b>	<b>-63,000</b>	<b>-63,000</b>	<b>-63,000</b>	<b>-61,135</b>	<b>-62,919</b>	<b>-60,000</b>	<b>-60,000</b>	<b>-60,000</b>
<b>Total 269 RS-Rocky Pt Pavilion-Programs</b>	<b>-12,156</b>	<b>-12,105</b>	<b>-12,105</b>	<b>-12,080</b>	<b>-12,047</b>	<b>-8,625</b>	<b>-15,858</b>	<b>-20,827</b>	<b>-18,473</b>	<b>-12,241</b>
<b>272-RS-Westhill Centre-Programs</b>										
6001 SAL&BEN-WAGES										
6003 SAL&BEN-AUX-ALL						170	344			
6004 SAL&BEN-OTHER-ALL						2	2			
6007 SAL&BEN-BENEFIT-I/S										
<b>Salary and Benefits</b>						<b>172</b>	<b>346</b>			
7619 SUPPL-PROG. SUPPLIES							4			
<b>Op Exp-Supplies &amp; Materials</b>							<b>4</b>			

<b>Total 272 RS-Westhill Centre-Programs</b>						<b>172</b>	<b>350</b>			
<b>274-RS-Westhill Pool-Programs</b>										
6000 SAL&BEN-SALARIES									1,817	
6001 SAL&BEN-WAGES						33	391			
6002 SAL&BEN-OVERTIME-I/S							225			
6003 SAL&BEN-AUX-ALL	75,503	75,505	75,505	75,505	75,505	76,692	84,871	71,634	72,936	76,640
6004 SAL&BEN-OTHER-ALL						484	600			
6006 SAL&BEN-OVERTIME-O/S						1,606	1,399			
6007 SAL&BEN-BENEFIT-I/S										
<b>Salary and Benefits</b>	<b>75,503</b>	<b>75,505</b>	<b>75,505</b>	<b>75,505</b>	<b>75,505</b>	<b>78,816</b>	<b>87,486</b>	<b>71,634</b>	<b>74,753</b>	<b>76,640</b>
6104 HR-MILEAGE/VEHICLE ALLOW.						243				
<b>Personnel Services</b>						<b>243</b>				
7306 COMMUNIC-TELEPHONE							138			
<b>Op Exp-Communications</b>							<b>138</b>			
7619 SUPPL-PROG. SUPPLIES	6,000	6,000	6,000	6,000	6,120	2,520	1,703	6,000	6,000	6,000
<b>Op Exp-Supplies &amp; Materials</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,120</b>	<b>2,520</b>	<b>1,703</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							14			
<b>Op Exp-Recoveries</b>							<b>14</b>			
4222 SCS-RC-PROGRAM FEES	-32,000	-32,000	-32,000	-32,000	-32,640	-34,466	-30,887	-32,000	-32,000	-32,000
4224 SCS-RC-PUBLIC SWIM FEES	-24,000	-24,000	-24,000	-24,000	-24,480	-15,718	-18,511	-24,000	-24,000	-24,000
4229 LSE&RNTLS-GEN RENTAL	-4,000	-4,000	-4,000	-4,000	-4,080	-9,696	-9,552	-4,000	-4,000	-4,000
<b>Sale of services-recreation</b>	<b>-60,000</b>	<b>-60,000</b>	<b>-60,000</b>	<b>-60,000</b>	<b>-61,200</b>	<b>-59,879</b>	<b>-58,950</b>	<b>-60,000</b>	<b>-60,000</b>	<b>-60,000</b>
4479 RV-OTH-MISC REVENUE						-30	-36			
<b>Rev-own sources-other</b>						<b>-30</b>	<b>-36</b>			
<b>Total 274 RS-Westhill Pool-Programs</b>	<b>21,503</b>	<b>21,505</b>	<b>21,505</b>	<b>21,505</b>	<b>20,425</b>	<b>21,670</b>	<b>30,356</b>	<b>17,634</b>	<b>20,753</b>	<b>22,640</b>
<b>275-RS-Youth Services</b>										
6000 SAL&BEN-SALARIES	105,416	105,415	105,415	105,415	105,415	94,180	115,841	124,054	122,380	139,277
6001 SAL&BEN-WAGES							53			
6002 SAL&BEN-OVERTIME-I/S						259	86			
6003 SAL&BEN-AUX-ALL	107,342	107,342	107,342	107,342	107,342	146,232	125,792	91,677	100,093	105,180
6004 SAL&BEN-OTHER-ALL						182	884			
6007 SAL&BEN-BENEFIT-I/S	23,294	23,289	23,289	23,289	23,289					
6008 SAL&BEN-BENEFIT-O/S										
<b>Salary and Benefits</b>	<b>236,052</b>	<b>236,046</b>	<b>236,046</b>	<b>236,046</b>	<b>236,046</b>	<b>240,853</b>	<b>242,657</b>	<b>215,731</b>	<b>222,473</b>	<b>244,457</b>
6104 HR-MILEAGE/VEHICLE ALLOW.	1,350	1,400	1,450	1,500	1,530	838	907	650	1,250	1,300
6112 HR-TRNG&EDUC-DEPT						0				
<b>Personnel Services</b>	<b>1,350</b>	<b>1,400</b>	<b>1,450</b>	<b>1,500</b>	<b>1,530</b>	<b>838</b>	<b>907</b>	<b>650</b>	<b>1,250</b>	<b>1,300</b>
7003 CONTR SVC- PROG INSTRUCTORS							1,575			
7004 CONTR SVC-CONTRACTORS/BUILDERS						1,956				
<b>Op Exp-Contracted Services</b>						<b>1,956</b>	<b>1,575</b>			
7306 COMMUNIC-TELEPHONE	1,900	1,900	2,000	2,000	2,040	710		1,650	1,650	1,900
<b>Op Exp-Communications</b>	<b>1,900</b>	<b>1,900</b>	<b>2,000</b>	<b>2,000</b>	<b>2,040</b>	<b>710</b>		<b>1,650</b>	<b>1,650</b>	<b>1,900</b>
7611 SUPPL-JANITORIAL SUPPLIES						5				
7615 SUPPL-MISC. SUPPLIES										
7619 SUPPL-PROG. SUPPLIES	32,226	36,337	38,475	41,000	41,820	38,868	19,288	22,383	27,582	32,226
<b>Op Exp-Supplies &amp; Materials</b>	<b>32,226</b>	<b>36,337</b>	<b>38,475</b>	<b>41,000</b>	<b>41,820</b>	<b>38,873</b>	<b>19,288</b>	<b>22,383</b>	<b>27,582</b>	<b>32,226</b>
7702 EQUIP-FUEL						66				

7704 EQUIP-NON-CAPITALIZED	1,000	1,000	1,000	1,000	1,020	1,126	1,640	960	960	1,000
Op Exp-Equipment under \$5,000	1,000	1,000	1,000	1,000	1,020	1,192	1,640	960	960	1,000
7403 INSURANCE-VEHICLE							1,798			
7509 LSE&RNTLS-VEHICLES							4,601			
Op Exp-Vehicle Expenses							6,399			
7903 SDRY-CITY WASTE REMOVAL						-685				
7919 SDRY-GVWD DEBT-PRINCIPAL						843				
7930 SDRY-PROG. SERVICES	7,385	7,385	8,000	8,500	8,670	6,269	3,395	3,385	5,385	6,385
7935 SDRY-SPECIAL PROJECTS										
Op Exp-Sundry	7,385	7,385	8,000	8,500	8,670	6,427	3,395	3,385	5,385	6,385
8000 GRNTS&DONATNS-MISC	1,000	1,000	1,000	1,000	1,020	1,000	1,000	1,000	1,000	1,000
Op Exp-Grants & Donations	1,000	1,000	1,000	1,000	1,020	1,000	1,000	1,000	1,000	1,000
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							281			
Op Exp-Recoveries							281			
4222 SCS-RC-PROGRAM FEES	-70,000	-70,000	-70,000	-70,000	-70,000		-280	-48,000	-50,000	-55,000
4237 SCS-RC-PROGRAM FEES YOUTH						-63,843	-69,836			
Sale of services-recreation	-70,000	-70,000	-70,000	-70,000	-70,000	-63,843	-70,116	-48,000	-50,000	-55,000
4628 GRNT-OTHER-MISC						-17,458	-2,000			
Transfer from other govt-capital other						-17,458	-2,000			
5406 TSF-FM-RSV-FUTURE OPERATING										
Tsf from reserves-operating										
<b>Total 275 RS-Youth Services</b>	<b>210,913</b>	<b>215,068</b>	<b>217,971</b>	<b>221,046</b>	<b>222,146</b>	<b>210,549</b>	<b>205,026</b>	<b>197,759</b>	<b>210,300</b>	<b>233,268</b>
<b>278-RS-Seniors Gathering Place</b>										
7004 CONTR SVC-CONTRACTORS/BUILDERS	35,930	35,930	35,930	35,930	36,649			34,930		35,930
Op Exp-Contracted Services	35,930	35,930	35,930	35,930	36,649			34,930		35,930
7105 PRF SVC-CONSULTANT						30,130				
Op Exp-Consulting and Prof Services						30,130				
7935 SDRY-SPECIAL PROJECTS						4,810				
Op Exp-Sundry						4,810				
8000 GRNTS&DONATNS-MISC										
Op Exp-Grants & Donations										
5900 APPROP.FROM SURPLUS						-34,940		-34,930		
Appropriation from surplus						-34,940		-34,930		
<b>Total 278 RS-Seniors Gathering Place</b>	<b>35,930</b>	<b>35,930</b>	<b>35,930</b>	<b>35,930</b>	<b>36,649</b>					<b>35,930</b>
<b>954-Capital-Recreation Services</b>										
7913 SDRY-DEPRECIATION EXPENSE	0	0	0	0	0					
Op Exp-Sundry	0	0	0	0	0					
5900 APPROP.FROM SURPLUS	0	0	0	0	0					
Appropriation from surplus	0	0	0	0	0					
<b>Total 954 Capital-Recreation Services</b>										
<b>Total RS Recreation</b>	<b>514,810</b>	<b>531,755</b>	<b>568,455</b>	<b>593,618</b>	<b>595,063</b>	<b>251,766</b>	<b>336,425</b>	<b>307,954</b>	<b>407,524</b>	<b>466,305</b>



# Operating Summary 2019 - 2023

PLAN	2019	2020	2021	2022	2023
Budget available	38,640	39,256	40,093	41,145	42,224
Budget Remaining	-5,407	-3,169	-3,161	-3,154	-3,358

## Building, Bylaw & Licensing Division

Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
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### 621-BL-Building Inspection

6000 SAL&BEN-SALARIES	368,382	368,387	368,387	368,387	368,387	248,872	339,759	262,566	356,493	444,683
6001 SAL&BEN-WAGES						1,254	1,513			
6002 SAL&BEN-OVERTIME-I/S	26,000	26,000	5,000	5,000	5,000	1,637	5,045			
6003 SAL&BEN-AUX-ALL						19,939	2,784	17,821	2,784	
6004 SAL&BEN-OTHER-ALL	2,002	2,000	2,000	2,000	2,000	148	170			
6007 SAL&BEN-BENEFIT-I/S	81,042	81,046	81,046	81,046	81,046					
<b>Salary and Benefits</b>	<b>477,426</b>	<b>477,433</b>	<b>456,433</b>	<b>456,433</b>	<b>456,433</b>	<b>271,850</b>	<b>349,271</b>	<b>280,387</b>	<b>359,277</b>	<b>444,683</b>

6101 HR-CNVNTIONS,DUES&ACT.	6,000	6,000	6,000	6,000	6,000	3,732	3,778	3,000	3,500	4,000
6103 HR-HEALTH&SAFETY PROG.	920	920	920	920	920		70			
6104 HR-MILEAGE/VEHICLE ALLOW.	5,500	5,500	5,000	5,000	5,100	3,705	4,205	2,000	5,000	5,500
6112 HR-TRNG&EDUC-DEPT	6,000	4,500	5,000	2,600	2,652	1,808	2,592	1,700	1,850	2,000
<b>Personnel Services</b>	<b>18,420</b>	<b>16,920</b>	<b>16,920</b>	<b>14,520</b>	<b>14,672</b>	<b>9,245</b>	<b>10,645</b>	<b>6,700</b>	<b>10,350</b>	<b>11,500</b>

7014 CONTR SVC-LAND TITLE FEES	600	600	600	600	600	200	300	300	300	300
<b>Op Exp-Contracted Services</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>200</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>

7117 PRF SVC-SFTWRE MNT/UPGRADES	4,000	4,000	4,000	4,000	4,000					1,000
<b>Op Exp-Consulting and Prof Services</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>					<b>1,000</b>

7300 COMMUNIC-ADVERTISING	2,000	2,500	2,500	2,500	2,550	2,428	1,798		2,500	2,500
<b>Op Exp-Communications</b>	<b>2,000</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,550</b>	<b>2,428</b>	<b>1,798</b>		<b>2,500</b>	<b>2,500</b>

7606 SUPPL-COMPUTER SUPPLIES	800						16,685			
7615 SUPPL-MISC. SUPPLIES							56			
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL				4,800	2,244		4,601		1,600	2,200
7626 SUPPL-STANDARD OFFICE SUPPLIES	200					57				
7627 SUPPL-TECHNICAL SUPPLIES	2,000					882	1,807			
7629 SUPPL-WORKING LUNCHES/FOOD	200	200	200	200	200					
<b>Op Exp-Supplies &amp; Materials</b>	<b>3,200</b>	<b>200</b>	<b>200</b>	<b>5,000</b>	<b>2,444</b>	<b>939</b>	<b>23,149</b>		<b>1,600</b>	<b>2,200</b>

7712 EQUIP-MAINTENANCE										
<b>Op Exp-Equipment under \$5,000</b>										

7902 SDRY-CASH OVER/SHORT							120			
7927 SDRY-MISC. EXPENSES	1,000	1,000	500	500	510	637	738	500	500	800
<b>Op Exp-Sundry</b>	<b>1,000</b>	<b>1,000</b>	<b>500</b>	<b>500</b>	<b>510</b>	<b>637</b>	<b>858</b>	<b>500</b>	<b>500</b>	<b>800</b>

8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							119			
<b>Op Exp-Recoveries</b>							<b>119</b>			

9405 TSF TO RSV-DEVELOPMNT PROCESS	856,700	364,618	390,783	394,041	411,362	443,482	267,744	37,700	42,700	47,700
9406 TSF TO RSV-FUTURE OPERATING						24,310	26,378			
<b>Tsf to reserves-operating</b>	<b>856,700</b>	<b>364,618</b>	<b>390,783</b>	<b>394,041</b>	<b>411,362</b>	<b>467,792</b>	<b>294,122</b>	<b>37,700</b>	<b>42,700</b>	<b>47,700</b>

4430 RV-LCNS&PRMTS-BUILD	-900,000	-450,000	-450,000	-450,000	-450,000	-452,239	-296,638	-85,000	-100,690	-125,000
4434 RV-LCNS&PRMTS-PLUMBING	-120,000	-60,000	-60,000	-60,000	-60,000	-58,543	-49,096	-20,000	-20,000	-20,000
4436 RV-LCNS&PRMTS-SIGNS	-2,500	-2,500	-2,500	-2,500	-2,550	-5,950	-3,701	-2,000	-2,500	-2,500
<b>Rev-own sources-licenses</b>	<b>-1,022,500</b>	<b>-512,500</b>	<b>-512,500</b>	<b>-512,500</b>	<b>-512,550</b>	<b>-516,732</b>	<b>-349,435</b>	<b>-107,000</b>	<b>-123,190</b>	<b>-147,500</b>

5405 TSF-FM-RSV-DVLPMTNT PROCESS	-207,630	-207,630	-207,630	-207,630	-211,783	-38,300	-125,134	-38,300	-125,134	-207,080
5406 TSF-FM-RSV-FUTURE OPERATING							-24,310		2,068	
<b>Tsf from reserves-operating</b>	<b>-207,630</b>	<b>-207,630</b>	<b>-207,630</b>	<b>-207,630</b>	<b>-211,783</b>	<b>-38,300</b>	<b>-149,444</b>	<b>-38,300</b>	<b>-123,066</b>	<b>-207,080</b>

<b>Total 621 BL-Building Inspection</b>	<b>133,216</b>	<b>147,141</b>	<b>151,806</b>	<b>157,464</b>	<b>168,238</b>	<b>198,060</b>	<b>181,383</b>	<b>180,287</b>	<b>170,971</b>	<b>156,103</b>
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### 622-BL-Business Licensing

6000 SAL&BEN-SALARIES	180,626	180,632	180,632	180,632	180,632	188,837	210,763	202,909	212,587	215,167
6002 SAL&BEN-OVERTIME-I/S							317			
6003 SAL&BEN-AUX-ALL						809	1,439		1,210	1,271

# Operating Summary 2019 - 2023

		PLAN					Building, Bylaw & Licensing Division				
		2019	2020	2021	2022	2023					
Budget available		38,640	39,256	40,093	41,145	42,224					
Budget Remaining		-5,407	-3,169	-3,161	-3,154	-3,358					
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	6004 SAL&BEN-OTHER-ALL	2,002	2,000	2,000	2,000	2,000	594	4,483			
	6007 SAL&BEN-BENEFIT-I/S	39,140	39,137	39,137	39,137	39,137					
	Salary and Benefits	221,768	221,769	221,769	221,769	221,769	190,239	217,002	202,909	213,797	216,438
	6101 HR-CNVNTIONS,DUES&ACT.	1,000	1,000	1,000	1,000	1,020	943		1,000	1,000	1,000
	6104 HR-MILEAGE/VEHICLE ALLOW.	300	300	300	300	306		113	300	300	300
	6112 HR-TRNG&EDUC-DEPT	4,000	2,000	1,534	1,555	1,586	268	1,207	1,427	1,448	1,470
	Personnel Services	5,300	3,300	2,834	2,855	2,912	1,211	1,319	2,727	2,748	2,770
	7117 PRF SVC-SFTWRE MNT/UPGRADES										
	Op Exp-Consulting and Prof Services										
	7300 COMMUNIC-ADVERTISING	1,100	1,100	1,100	1,100	1,122	2,862			1,100	1,100
	Op Exp-Communications	1,100	1,100	1,100	1,100	1,122	2,862			1,100	1,100
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	4,000	4,000	4,000	4,000	4,080	961	2,494		4,000	4,000
	7627 SUPPL-TECHNICAL SUPPLIES										
	Op Exp-Supplies & Materials	4,000	4,000	4,000	4,000	4,080	961	2,494		4,000	4,000
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							51			
	Op Exp-Recoveries							51			
	4433 RV-LCNS&PRMTS-GNRL	-410,000	-422,500	-425,000	-428,750	-437,325	-486,977	-514,480	-415,000	-415,000	-410,000
	4440 RV-LCN&PRM-RES PROP. RENTAL	-85,000	-85,000	-85,000	-85,000	-86,700	-96,471	-94,403	-85,000	-85,000	-85,000
	4442 RV-LCNS&PRMTS-INTER-MUNICIPAL BL	-1,500					-9,770	-33,453			-350
	Rev-own sources-licenses	-496,500	-507,500	-510,000	-513,750	-524,025	-593,218	-642,336	-500,000	-500,000	-495,350
	4435 RV-LCN&PRMT-SEC STE REG'N						-44,262	-41,768	-35,000	-35,000	-35,000
	4479 RV-OTH-MISC REVENUE						-1,351	-495			
	4482 RV-OTH-RTRD CHQ REV						-90	-45			
	Rev-own sources-other						-45,702	-42,308	-35,000	-35,000	-35,000
Total 622 BL-Business Licensing		-264,332	-277,331	-280,297	-284,026	-294,142	-443,647	-463,778	-329,364	-313,355	-306,042
623-BL-Bylaw Enforcement											
	6000 SAL&BEN-SALARIES	214,668	214,673	214,673	214,673	214,673	240,777	255,711	246,393	252,025	255,724
	6001 SAL&BEN-WAGES							175			
	6002 SAL&BEN-OVERTIME-I/S	7,996	8,000	8,000	8,000	8,000	3,494	8,613			
	6003 SAL&BEN-AUX-ALL	22,020	22,016	22,016	22,016	22,016	11,209	17,420	12,298	19,844	16,115
	6004 SAL&BEN-OTHER-ALL						709	754			
	6007 SAL&BEN-BENEFIT-I/S	47,240	47,229	47,229	47,229	47,229					
	6201 SAL&BEN-REBILL LABOUR OFFSET							-173			
	Salary and Benefits	291,924	291,918	291,918	291,918	291,918	256,189	282,500	258,691	271,869	271,839
	6101 HR-CNVNTIONS,DUES&ACT.	1,200	1,200							1,200	1,200
	6103 HR-HEALTH&SAFETY PROG.	1,122	1,122	1,122	1,122	1,122					
	6104 HR-MILEAGE/VEHICLE ALLOW.	200	200	200	200	200		112			
	6112 HR-TRNG&EDUC-DEPT	4,000	1,750	1,750	1,750	1,785		1,280	1,750	1,750	1,750
	Personnel Services	6,522	4,272	3,072	3,072	3,107		1,392	1,750	2,950	2,950
	7004 CONTR SVC-CONTRACTORS/BUILDERS						539				
	7014 CONTR SVC-LAND TITLE FEES	300	300	300	300	306	500	500	300	300	300
	7017 CONTR SVC-PEST CONTROL	750	800	850	900	950					
	Op Exp-Contracted Services	1,050	1,100	1,150	1,200	1,256	1,039	500	300	300	300
	7113 PRF SVC-MNCIPL TICKET INFO										
	Op Exp-Consulting and Prof Services										
	7303 COMMUNIC-DLVRY/COURIER										
	7306 COMMUNIC-TELEPHONE										
	Op Exp-Communications										

# Operating Summary 2019 - 2023

PLAN	2019	2020	2021	2022	2023
Budget available	38,640	39,256	40,093	41,145	42,224
Budget Remaining	-5,407	-3,169	-3,161	-3,154	-3,358

## Building, Bylaw & Licensing Division

Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	7613 SUPPL-MAINT.SUPPLIES							55			
	7615 SUPPL-MISC. SUPPLIES							8			
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	1,000	1,000	1,000	1,000	1,020	63	1,197		1,000	1,000
	7627 SUPPL-TECHNICAL SUPPLIES	3,300	3,300	3,300	3,300	3,366	2,583	809	3,300	3,300	3,300
	7628 SUPPL-UNIFORMS	600	200	600	200	600	695			150	150
	7629 SUPPL-WORKING LUNCHES/FOOD										
	7632 SUPP-SPECIAL COLLECTIONS										
	Op Exp-Supplies & Materials	4,900	4,500	4,900	4,500	4,986	3,342	2,069	3,300	4,450	4,450
	7707 EQUIP-VEHICLE CHARGES	30,120	31,905	33,107	34,079	34,805	15,350	10,773	18,990	14,364	28,166
	Op Exp-Equipment under \$5,000	30,120	31,905	33,107	34,079	34,805	15,350	10,773	18,990	14,364	28,166
	7901 SDRY-BANK CHARGES										
	7902 SDRY-CASH OVER/SHORT							20			
	7927 SDRY-MISC. EXPENSES	1,400	1,400	1,400	1,400	1,428	1,159	1,456	1,300	1,400	1,400
	7932 SDRY-ANIMAL CONTROL	64,000	64,000	64,000	64,203	65,487	60,684	67,664	63,593	63,593	63,593
	7942 SDRY-COUNCIL COMMUNITY EVENTS	100	100	100	100	102		14		300	100
	Op Exp-Sundry	65,500	65,500	65,500	65,703	67,017	61,843	69,154	64,893	65,293	65,093
	8101 RECOVERIES-UTILITIES	-86,353	-88,080	-89,402	-91,112	-92,934	-81,373	-83,000	-81,373	-83,000	-84,660
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL						283	87			
	Op Exp-Recoveries	-86,353	-88,080	-89,402	-91,112	-92,934	-81,090	-82,913	-81,373	-83,000	-84,660
	4431 RV-LCNS&PRMT-CMMRCLVEH	-8,500	-8,500	-8,500	-8,500	-8,670	-8,487	-8,176	-8,500	-8,500	-8,500
	4432 RV-LCNS&PRMT-DOG	-80,000	-80,000	-80,000	-80,000	-80,000	-100,327	-89,892	-67,000	-70,000	-70,000
	Rev-own sources-licenses	-88,500	-88,500	-88,500	-88,500	-88,670	-108,814	-98,068	-75,500	-78,500	-78,500
	4477 RV-OTH-FINE-IMPOUND FEES						-380				
	4478 RV-OTH-FINE-MUNICPL BYLAW	-50,000	-50,000	-50,000	-50,000	-50,000	-61,809	-71,072	-40,000	-40,000	-40,000
	4479 RV-OTH-MISC REVENUE						-3,174	-2,080			
	Rev-own sources-other	-50,000	-50,000	-50,000	-50,000	-50,000	-65,362	-73,152	-40,000	-40,000	-40,000
	<b>Total 623 BL-Bylaw Enforcement</b>	<b>175,163</b>	<b>172,615</b>	<b>171,745</b>	<b>170,861</b>	<b>171,485</b>	<b>82,497</b>	<b>112,254</b>	<b>151,052</b>	<b>157,725</b>	<b>169,639</b>
	<b>629-BL-Pay Parking</b>										
	7927 SDRY-MISC. EXPENSES							25			
	Op Exp-Sundry							25			
	<b>Total 629 BL-Pay Parking</b>							<b>25</b>			
	<b>645-BL-Vehicle Charges</b>										
	7702 EQUIP-FUEL	3,000	3,000	3,000	3,000	3,060	2,248	2,199	5,200	3,000	3,000
	7703 EQUIP-MAINT-VEHICLES	3,449	3,567	3,685	3,807	3,883	881	896	1,598	1,595	3,337
	7706 EQUIP-RPLCMNT PROVISION	10,438	11,877	12,718	13,315	13,778	2,500		2,500		
	7707 EQUIP-VEHICLE CHARGES						895				
	7708 EQUIP-CHARGEOUT RECOVERY	-30,120	-31,905	-33,107	-34,079	-34,805	-15,350	-10,773	-18,990	-14,364	-28,166
	7715 EQUIP-INTERNAL GARAGE CHARGES	2,847	2,844	2,844	2,842	2,850	1,728	1,728	2,662	2,657	2,663
	Op Exp-Equipment under \$5,000	-10,386	-10,617	-10,860	-11,115	-11,234	-7,097	-5,949	-7,030	-7,112	-19,166
	7403 INSURANCE-VEHICLE	4,626	4,857	5,100	5,355	5,462	1,502	1,535	1,630	1,712	4,406
	7509 LSE&RNTLS-VEHICLES	5,160	5,160	5,160	5,160	5,160	5,595	4,414	4,800	4,800	14,160
	Op Exp-Vehicle Expenses	9,786	10,017	10,260	10,515	10,622	7,097	5,949	6,430	6,512	18,566
	7927 SDRY-MISC. EXPENSES	600	600	600	600	612			600	600	600
	Op Exp-Sundry	600	600	600	600	612			600	600	600
	<b>Total 645 BL-Vehicle Charges</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>			<b>0</b>
	<b>Total BL Building, Bylaw &amp; Licensing</b>	<b>44,047</b>	<b>42,425</b>	<b>43,254</b>	<b>44,299</b>	<b>45,582</b>	<b>-163,090</b>	<b>-170,116</b>	<b>1,974</b>	<b>15,341</b>	<b>19,700</b>



Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Development Planning Division			
		Budget available	93,465	91,031	88,640	86,287	83,891				
		Budget Remaining	2,637	2,640	2,640	2,640	2,640				
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
624-PL-Current Planning											
	6000 SAL&BEN-SALARIES	370,970	370,980	370,980	370,980	370,980	336,796	279,955	333,597	337,067	447,885
	6002 SAL&BEN-OVERTIME-I/S							112			
	6003 SAL&BEN-AUX-ALL	110,110	110,107	110,107	110,107	110,107	7,805	69,252		5,978	
	6004 SAL&BEN-OTHER-ALL						687	172	1,021		
	6007 SAL&BEN-BENEFIT-I/S	81,016	81,014	81,014	81,014	81,014					
	Salary and Benefits	562,096	562,101	562,101	562,101	562,101	345,289	349,491	334,618	343,045	447,885
	6101 HR-CNVNTIONS,DUES&ACT.	4,700	4,700	4,700	4,700	4,794	3,052	2,860	4,700	3,200	4,700
	6104 HR-MILEAGE/VEHICLE ALLOW.	250	250	250	250	255	11	13	250	250	250
	6111 HR-TRNG&EDUC-CORP							240			
	6112 HR-TRNG&EDUC-DEPT	3,903	3,903	3,903	3,903	3,951	1,118	718	2,399	1,654	2,356
	Personnel Services	8,853	8,853	8,853	8,853	9,000	4,181	3,831	7,349	5,104	7,306
	7014 CONTR SVC-LAND TITLE FEES										
	7016 CONTR SVC-LANDSCAPING INSPECTIONS	2,000	2,000	2,000	2,000	2,040	3,620	925	2,000	2,000	2,000
	Op Exp-Contracted Services	2,000	2,000	2,000	2,000	2,040	3,620	925	2,000	2,000	2,000
	7105 PRF SVC-CONSULTANT						5,000	1,438	5,000		
	7117 PRF SVC-SFTWRE MNT/UPGRADES										
	Op Exp-Consulting and Prof Services						5,000	1,438	5,000		
	7300 COMMUNIC-ADVERTISING	3,000	3,000	3,000	3,000	3,000	4,857	11	5,900		
	7306 COMMUNIC-TELEPHONE										
	Op Exp-Communications	3,000	3,000	3,000	3,000	3,000	4,857	11	5,900		
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	2,000	2,000	2,000	2,000	2,000					
	7629 SUPPL-WORKING LUNCHES/FOOD							66			
	Op Exp-Supplies & Materials	2,000	2,000	2,000	2,000	2,000		66			
	7712 EQUIP-MAINTENANCE										
	Op Exp-Equipment under \$5,000										
	7927 SDRY-MISC. EXPENSES	4,300	1,800								
	Op Exp-Sundry	4,300	1,800								
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							50			
	Op Exp-Recoveries							50			
	9405 TSF TO RSV-DEVELOPMNT PROCESS	183,305	183,363	182,772	180,419	177,893	159,408	259,135			
	Tsf to reserves-operating	183,305	183,363	182,772	180,419	177,893	159,408	259,135			
	9529 TSF TO RSV-COMMUNITY AMENITY CONTRIBUTIC										
	Tsf to reserves-capital										
	4437 RV-LCN&PRM-TREE CUT	-1,500	-1,500	-1,500	-1,500	-1,530			-1,500	-1,500	-1,500
	Rev-own sources-licenses	-1,500	-1,500	-1,500	-1,500	-1,530			-1,500	-1,500	-1,500
	4465 RV-OTH-BRD OF VAR APPL	-1,350	-1,350	-1,350	-1,350	-1,377	-3,800	-7,760	-1,350	-1,350	-1,350
	4466 RV-OTH-DEV PERMIT PRCSING	-100,000	-100,000	-100,000	-100,000	-100,000	-40,349	-86,357	-10,050	-15,000	-15,000
	4467 RV-OTH-DEV VAR PROCESS.	-10,000	-10,000	-10,000	-10,000	-10,000	3,000	-2,885	-2,700	-2,700	-2,700
	4468 RV-OTH-LNDSCP INSPECTION	-20,000	-20,000	-20,000	-20,000	-20,000	-7,186	-2,625	-200	-1,000	-1,000
	4471 RV-OTH-OCF/REZONE/LUC	-80,000	-80,000	-80,000	-80,000	-80,000	-126,923	-166,494	-8,500	-15,000	-15,000
	4475 RV-OTH-SUBDIV PROC.	-10,000	-10,000	-10,000	-10,000	-10,000	-6,700	-37,660	-3,000	-3,000	-3,000
	Rev-own sources-other	-221,350	-221,350	-221,350	-221,350	-221,377	-181,958	-303,780	-25,800	-38,050	-38,050
	4590 RV-CONTRIBUTION										
	Private contributions (cap)										
	5405 TSF-FM-RSV-DVLPMTNT PROCESS	-451,877	-451,877	-451,877	-451,877	-451,877	-196,600	-307,179	-196,600	-307,179	-332,427
	5432 TSF-FM-RSV-CARBON OFFSETS COMM. RSV										
	Tsf from reserves-operating	-451,877	-451,877	-451,877	-451,877	-451,877	-196,600	-307,179	-196,600	-307,179	-332,427
	5514 TSF-FM-RSV-AFFRD. HSING										0
	Tsf from reserves-capital										0
Total 624 PL-Current Planning		90,827	88,390	85,999	83,646	81,250	143,797	3,987	130,967	3,420	85,214
Total DP Development Planning		90,827	88,390	85,999	83,646	81,250	143,797	3,987	130,967	3,420	85,214

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Policy Planning Division			
		Budget available	512,427	517,102	522,035	527,222	532,516				
		Budget Remaining	-8,258	-3,911	1,222	6,609	11,371				
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
<b>620-PL-Admin-Planning</b>											
	6000 SAL&BEN-SALARIES	227,266	227,267	227,267	227,267	227,267	284,991	379,461	288,776	545,736	301,482
	6001 SAL&BEN-WAGES							58			
	6002 SAL&BEN-OVERTIME-I/S						637	839			
	6003 SAL&BEN-AUX-ALL						3,773	2,216	2,732		
	6004 SAL&BEN-OTHER-ALL	63,546	63,550	63,550	63,550	63,550	3,275	3,240	1,021		
	6007 SAL&BEN-BENEFIT-I/S	49,168	49,175	49,175	49,175	49,175					
	Salary and Benefits	339,980	339,992	339,992	339,992	339,992	292,676	385,814	292,529	545,736	301,482
	6101 HR-CNVNTIONS,DUES&ACT.	4,000	4,000	4,000	4,000	4,000	2,713	1,973	3,000	6,500	6,500
	6104 HR-MILEAGE/VEHICLE ALLOW.	400	400	400	400	400	1,064	322	1,000	1,100	1,100
	6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT										
	6112 HR-TRNG&EDUC-DEPT	6,254	6,254	6,254	6,254	6,254	1,684	1,360	2,300	3,845	3,845
	Personnel Services	10,654	10,654	10,654	10,654	10,654	5,460	3,655	6,300	11,445	11,445
	7007 CONTR SVC-FICHE/MICROFILMING						7,335				
	7014 CONTR SVC-LAND TITLE FEES	2,000	2,000	2,000	2,000	2,000	67	500	2,500	1,500	1,500
	Op Exp-Contracted Services	2,000	2,000	2,000	2,000	2,000	7,402	500	2,500	1,500	1,500
	7105 PRF SVC-CONSULTANT	8,000	8,000	8,000	8,000	8,160	5,844	117,906	3,000	8,000	8,000
	7117 PRF SVC-SFTWRE MNT/UPGRADES										
	Op Exp-Consulting and Prof Services	8,000	8,000	8,000	8,000	8,160	5,844	117,906	3,000	8,000	8,000
	7300 COMMUNIC-ADVERTISING	10,100	10,300	10,500	10,700	10,914	5,633	16,984	3,600	9,700	9,900
	7303 COMMUNIC-DLVRY/COURIER						51	91			
	7305 COMMUNIC-POSTAGE										
	7306 COMMUNIC-TELEPHONE										
	Op Exp-Communications	10,100	10,300	10,500	10,700	10,914	5,684	17,075	3,600	9,700	9,900
	7606 SUPPL-COMPUTER SUPPLIES							196			
	7615 SUPPL-MISC. SUPPLIES							95			
	7624 SUPPL-SIGNS						1,487	492			
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	3,000	3,000	3,000	3,000	3,060	4,555	799	4,000	3,000	3,000
	7626 SUPPL-STANDARD OFFICE SUPPLIES	4,000	4,000	4,000	4,000	4,080	2,240	3,625	2,000	4,000	4,000
	7627 SUPPL-TECHNICAL SUPPLIES						885	1,193			
	7629 SUPPL-WORKING LUNCHES/FOOD	200	200	200	200	200	358	180			
	Op Exp-Supplies & Materials	7,200	7,200	7,200	7,200	7,340	9,525	6,580	6,000	7,000	7,000
	7505 LSE&RNTLS-LEASED EQUIPMENT	14,000	14,000	14,000	14,000	14,280	3,650	6,623	21,500	14,000	14,000
	7710 EQUIP-CAP LSE INTEREST						95	63			
	7712 EQUIP-MAINTENANCE							2,551			
	Op Exp-Equipment under \$5,000	14,000	14,000	14,000	14,000	14,280	3,745	9,237	21,500	14,000	14,000
	7901 SDRY-BANK CHARGES	6,600	6,700	6,800	6,900	7,038	5,193	4,827	6,300	6,400	6,500
	7912 SDRY-DEBT-PRINCIPAL						3,836	4,082			
	7927 SDRY-MISC. EXPENSES	2,000	2,000	2,000	2,000	2,000	-280	170	2,700	3,200	3,200
	7998 SDRY-REBILL EXP OFFSET						-7,088				
	7999 SDRY-REBILL EXPENSE						7,088				
	Op Exp-Sundry	8,600	8,700	8,800	8,900	9,038	8,749	9,078	9,000	9,600	9,700
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL						86				
	Op Exp-Recoveries						86				
	9445 TSF-TO-RSV-URBAN FOREST							3,900			
	Tsf to reserves-operating							3,900			
	9514 TSF TO RSV-AFFORDABLE HOUSING							364,408			
	Tsf to reserves-capital							364,408			
	4430 RV-LCNS&PRMTS-BUILD							252			
	Rev-own sources-licenses							252			
	4469 RV-OTH-MICROFILMING	-9,000	-9,000	-9,500	-10,000	-10,200	-7,775	-11,001	-8,000	-8,000	-8,000
	4474 RV-OTH-SITE-PROFILE ADMIN						-82				
	4479 RV-OTH-MISC REVENUE	-10,000	-10,000	-10,000	-10,000	-10,200	-33,760	-399,580	-10,000	-10,000	-10,000

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Policy Planning Division			
		Budget available	512,427	517,102	522,035	527,222	532,516				
		Budget Remaining	-8,258	-3,911	1,222	6,609	11,371				
Cost Centre	Account Group/ Account	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
		2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
	Rev-own sources-other	-19,000	-19,000	-19,500	-20,000	-20,400	-41,617	-410,581	-18,000	-18,000	-18,000
	4590 RV-CONTRIBUTION										
	Private contributions (cap)										
	5405 TSF-FM-RSV-DVLPMT PROCESS	-31,775	-31,775	-31,775	-31,775	-31,775					
	Tsf from reserves-operating	-31,775	-31,775	-31,775	-31,775	-31,775					
<b>Total 620 PL-Admin-Planning</b>		<b>349,759</b>	<b>350,071</b>	<b>349,871</b>	<b>349,671</b>	<b>350,203</b>	<b>297,553</b>	<b>507,826</b>	<b>326,429</b>	<b>588,981</b>	<b>345,027</b>
<b>625-PL-Heritage Projects</b>											
	6000 SAL&BEN-SALARIES										
	6001 SAL&BEN-WAGES						409	152			
	6003 SAL&BEN-AUX-ALL							360			
	6006 SAL&BEN-OVERTIME-O/S							138			
	Salary and Benefits						409	650			
	6101 HR-CNVNTIONS,DUES&ACT.							95			
	6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT						716	664			
	Personnel Services						716	759			
	7004 CONTR SVC-CONTRACTORS/BUILDERS										
	Op Exp-Contracted Services										
	7105 PRF SVC-CONSULTANT	10,000	10,000	10,000	10,000	10,000	834	1,250	13,330	13,662	14,000
	Op Exp-Consulting and Prof Services	10,000	10,000	10,000	10,000	10,000	834	1,250	13,330	13,662	14,000
	7300 COMMUNIC-ADVERTISING						391	302			
	7302 COMMUNIC-PRODUCTS/SERVICES							740			
	Op Exp-Communications						391	1,042			
	7507 LSE&RNTLS-OTHER										
	Op Exp-Lease & Rentals										
	7615 SUPPL-MISC. SUPPLIES						60	773		-700	700
	7620 SUPPL-PROMO MATERIAL										
	7624 SUPPL-SIGNS						754				
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL						98				
	Op Exp-Supplies & Materials						912	773		-700	700
	7505 LSE&RNTLS-LEASED EQUIPMENT										
	Op Exp-Equipment under \$5,000										
	7927 SDRY-MISC. EXPENSES						1,905	1,160			
	7949 SDRY-CONTINGENCY										
	Op Exp-Sundry						1,905	1,160			
	8000 GRNTS&DONATNS-MISC						500				
	Op Exp-Grants & Donations						500				
	9406 TSF TO RSV-FUTURE OPERATING						7,662	4,700			
	Tsf to reserves-operating						7,662	4,700			
	5406 TSF-FM-RSV-FUTURE OPERATING						-3,330	-7,662	-3,330	-2,962	-4,700
	Tsf from reserves-operating						-3,330	-7,662	-3,330	-2,962	-4,700
<b>Total 625 PL-Heritage Projects</b>		<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>2,672</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>626-PL-Long Range Planning</b>											
	6000 SAL&BEN-SALARIES	375,458	375,473	375,473	375,473	375,473	100,951	77,898	103,687		448,155
	6002 SAL&BEN-OVERTIME-I/S						323	239			
	6003 SAL&BEN-AUX-ALL						41	9,574			
	6004 SAL&BEN-OTHER-ALL	6,996	7,000	7,000	7,000	7,000	896				

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Policy Planning Division			
		Budget available	512,427	517,102	522,035	527,222	532,516				
		Budget Remaining	-8,258	-3,911	1,222	6,609	11,371				
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	6007 SAL&BEN-BENEFIT-I/S	82,004	82,001	82,001	82,001	82,001					
	Salary and Benefits	464,458	464,474	464,474	464,474	464,474	102,210	87,711	103,687		448,155
	6101 HR-CNVNTIONS,DUES&ACT.	2,400	2,400	2,400	2,400	2,400	1,264	1,140	2,000		
	6104 HR-MILEAGE/VEHICLE ALLOW.						36		100		
	6112 HR-TRNG&EDUC-DEPT	4,574	4,574	4,574	4,574	4,574	505	261	745		
	Personnel Services	6,974	6,974	6,974	6,974	6,974	1,805	1,401	2,845		
	7004 CONTR SVC-CONTRACTORS/BUILDERS									18,813	
	Op Exp-Contracted Services									18,813	
	7117 PRF SVC-SFTWRE MNT/UPGRADES										
	Op Exp-Consulting and Prof Services										
	7606 SUPPL-COMPUTER SUPPLIES										
	7629 SUPPL-WORKING LUNCHES/FOOD										
	Op Exp-Supplies & Materials										
	7927 SDRY-MISC. EXPENSES	700	700	700	700	700		37	500		
	7953 SDRY-ENVIRONMENTAL INITIATIVES									15,000	
	Op Exp-Sundry	700	700	700	700	700		37	500	15,000	
	4628 GRNT-OTHER-MISC	-21,000	-21,000	-21,000	-21,000	-21,000					-21,500
	Transfer from other govt-capital other	-21,000	-21,000	-21,000	-21,000	-21,000					-21,500
	5405 TSF-FM-RSV-DVLPMT PROCESS	-106,253	-106,253	-106,253	-106,253	-106,253					-103,919
	5406 TSF-FM-RSV-FUTURE OPERATING							-33,813		-33,813	
	5426 TSF-FM-RSV-ENGINEERING DEVELOPMENT PROC										
	5432 TSF-FM-RSV-CARBON OFFSETS COMM. RSV	-77,700	-77,700	-77,700	-77,700	-77,700					-75,662
	Tsf from reserves-operating	-183,953	-183,953	-183,953	-183,953	-183,953		-33,813		-33,813	-179,581
	5514 TSF-FM-RSV-AFFRD. HSING	-106,253	-106,253	-106,253	-106,253	-106,253					-104,578
	Tsf from reserves-capital	-106,253	-106,253	-106,253	-106,253	-106,253					-104,578
Total 626 PL-Long Range Planning		160,926	160,942	160,942	160,942	160,942	104,015	55,336	107,032		142,496
627-PL-OCP/Zoning Bylaw											
	6000 SAL&BEN-SALARIES										
	6003 SAL&BEN-AUX-ALL										
	Salary and Benefits										
Total 627 PL-OCP/Zoning Bylaw											
Total PL Policy Planning		520,685	521,013	520,813	520,613	521,145	411,568	565,834	443,462	598,981	497,523

Operating Summary 2019 - 2023											
PLAN		2019	2020	2021	2022	2023	Engineering Division				
Budget available		365,121	358,873	352,591	346,268	339,824					
Budget Remaining		-1,010	-1,895	-4,249	0	0					
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
<b>300-EN-Admin-Engineering</b>											
	6000 SAL&BEN-SALARIES	432,380	432,375	432,375	432,375	432,375	362,053	337,241	364,710	367,295	371,082
	6002 SAL&BEN-OVERTIME-I/S							48			
	6003 SAL&BEN-AUX-ALL						1,060	135			
	6004 SAL&BEN-OTHER-ALL	31,772	31,773	31,773	31,773	31,773	2,887	5,592			
	6007 SAL&BEN-BENEFIT-I/S	92,954	92,960	92,960	92,960	92,960					
	6201 SAL&BEN-REBILL LABOUR OFFSET	-162,590	-162,591	-162,591	-162,591	-162,591	-1,060				
	Salary and Benefits	394,516	394,517	394,517	394,517	394,517	364,940	343,015	364,710	367,295	371,082
	6101 HR-CNVNTIONS,DUES&ACT.	3,500	3,500	3,500	3,500	3,570	2,268	2,095	3,500	3,500	3,500
	6104 HR-MILEAGE/VEHICLE ALLOW.	3,343	3,491	3,646	3,800	3,876	2,038	297	2,888	3,032	3,183
	6112 HR-TRNG&EDUC-DEPT	2,922	2,981	3,040	3,101	3,163	1,471	3,146	2,300	2,300	2,865
	Personnel Services	9,765	9,971	10,186	10,401	10,609	5,777	5,538	8,688	8,832	9,548
	7004 CONTR SVC-CONTRACTORS/BUILDERS							3,300			
	Op Exp-Contracted Services							3,300			
	7105 PRF SVC-CONSULTANT							4,415			
	7117 PRF SVC-SFTWRE MNT/UPGRADES										
	Op Exp-Consulting and Prof Services							4,415			
	7300 COMMUNIC-ADVERTISING						2,810				
	7303 COMMUNIC-DLVRY/COURIER						56	29			
	7305 COMMUNIC-POSTAGE						27				
	7306 COMMUNIC-TELEPHONE						205				
	Op Exp-Communications						3,098	29			
	7601 SUPPL-BEVERAGES						30	139			
	7606 SUPPL-COMPUTER SUPPLIES							2,500			
	7613 SUPPL-MAINT.SUPPLIES										
	7624 SUPPL-SIGNS							1,320			
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	1,270	1,327	1,383	1,438	1,467	158	119	1,103	1,158	1,216
	7629 SUPPL-WORKING LUNCHES/FOOD						81	302			
	Op Exp-Supplies & Materials	1,270	1,327	1,383	1,438	1,467	270	4,380	1,103	1,158	1,216
	7505 LSE&RNTLS-LEASED EQUIPMENT	4,862	5,078	5,304	5,527	5,637	1,401	1,114	4,200	4,410	4,631
	7710 EQUIP-CAP LSE INTEREST						21	15			
	7712 EQUIP-MAINTENANCE										
	Op Exp-Equipment under \$5,000	4,862	5,078	5,304	5,527	5,637	1,422	1,129	4,200	4,410	4,631
	7901 SDRY-BANK CHARGES						588	587			
	7912 SDRY-DEBT-PRINCIPAL						864	954			
	7927 SDRY-MISC. EXPENSES	1,000	1,000	1,000	1,000	1,020	849		1,000	1,000	1,000
	7998 SDRY-REBILL EXP OFFSET						-752				
	7999 SDRY-REBILL EXPENSE						752				
	Op Exp-Sundry	1,000	1,000	1,000	1,000	1,020	2,301	1,541	1,000	1,000	1,000
	8101 RECOVERIES-UTILITIES	-245,461	-250,370	-254,126	-271,445	-276,874	-166,068	-186,004	-166,068	-186,005	-215,733
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL						273	430			
	Op Exp-Recoveries	-245,461	-250,370	-254,126	-271,445	-276,874	-165,795	-185,574	-166,068	-186,005	-215,733
	9406 TSF TO RSV-FUTURE OPERATING							652,591			
	Tsf to reserves-operating							652,591			
	4479 RV-OTH-MISC REVENUE							-26			
	Rev-own sources-other							-26			
	4632 GRNT-PROV-COND-OTHER							-652,591			
	Transfer from other govt-prov'l conditional							-652,591			
	5426 TSF-FM-RSV-ENGINEERING DEVELOPMENT PROC							-23,685		-23,685	
	Tsf from reserves-operating							-23,685		-23,685	
<b>Total 300 EN-Admin-Engineering</b>		<b>165,952</b>	<b>161,522</b>	<b>158,263</b>	<b>141,438</b>	<b>136,376</b>	<b>212,013</b>	<b>154,062</b>	<b>213,632</b>	<b>173,006</b>	<b>171,744</b>
<b>301-EN-Engineering Services</b>											
	6000 SAL&BEN-SALARIES	728,598	728,597	728,597	728,597	728,597	318,826	249,187	230,172	234,296	301,893

Operating Summary 2019 - 2023										
		PLAN	2019	2020	2021	2022	2023	Engineering Division		
		Budget available	365,121	358,873	352,591	346,268	339,824			
		Budget Remaining	-1,010	-1,895	-4,249	0	0			
Cost Centre	Account Group/ Account	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget
		2019	2020	2021	2022	2023	2016	2017	2016	2017
	6001 SAL&BEN-WAGES	73,488	73,488	73,488	73,488	73,488	1,487	5,041		11,179
	6002 SAL&BEN-OVERTIME-I/S						1,641	2,102		
	6003 SAL&BEN-AUX-ALL									
	6004 SAL&BEN-OTHER-ALL	11,280	11,274	11,274	11,274	11,274	2,954	90		
	6006 SAL&BEN-OVERTIME-O/S						239	318		
	6007 SAL&BEN-BENEFIT-I/S	158,038	158,041	158,041	158,041	158,041				
	6008 SAL&BEN-BENEFIT-O/S	41,156	41,153	41,153	41,153	41,153				
	6201 SAL&BEN-REBILL LABOUR OFFSET	-692,018	-692,016	-692,016	-692,016	-692,016		-1,022		
	Salary and Benefits	320,542	320,537	320,537	320,537	320,537	325,147	255,716	230,172	245,475
	6101 HR-CNVNTIONS,DUES&ACT.	6,543	6,543	6,543	6,543	6,674	5,926	5,510	6,543	6,543
	6103 HR-HEALTH&SAFETY PROG.							140		
	6104 HR-MILEAGE/VEHICLE ALLOW.	2,901	2,952	3,002	3,077	3,139	1,111	436	2,700	2,800
	6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT						627			
	6112 HR-TRNG&EDUC-DEPT	4,954	4,954	4,954	4,954	5,053	1,592	5,152	4,600	4,600
	Personnel Services	14,398	14,449	14,499	14,574	14,866	9,257	11,238	13,843	13,943
	7000 CONTR SVC-BANNER PROGRAM							43		
	7004 CONTR SVC-CONTRACTORS/BUILDERS							27,169		
	7014 CONTR SVC-LAND TITLE FEES									
	Op Exp-Contracted Services							27,212		
	7105 PRF SVC-CONSULTANT							1,115		
	7106 PRF SVC-CONSULT-AUTO CAD									
	7117 PRF SVC-SFTWRE MNT/UPGRADES							157		
	Op Exp-Consulting and Prof Services							1,272		
	7303 COMMUNIC-DLVRY/COURIER						26			
	7307 COMMUNIC-CELLUAR SERVICES							80		
	Op Exp-Communications						26	80		
	7501 LSE&RNTLS-LEASE&EASEMENTS							248		
	Op Exp-Lease & Rentals							248		
	7601 SUPPL-BEVERAGES						12	26		
	7602 SUPPL-BOOKS AND A.V.									
	7606 SUPPL-COMPUTER SUPPLIES							96		
	7613 SUPPL-MAINT.SUPPLIES						101			
	7615 SUPPL-MISC. SUPPLIES						218			
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	2,127	2,221	2,320	2,418	2,466	228	87	1,838	1,929
	7626 SUPPL-STANDARD OFFICE SUPPLIES						883	939		
	7627 SUPPL-TECHNICAL SUPPLIES						146	1,942		
	7629 SUPPL-WORKING LUNCHES/FOOD							10		
	Op Exp-Supplies & Materials	2,127	2,221	2,320	2,418	2,466	1,589	3,100	1,838	1,929
	7927 SDRY-MISC. EXPENSES	1,000	1,000	1,000	1,000	1,020	370	7	1,000	1,000
	7998 SDRY-REBILL EXP OFFSET						-3,302			
	7999 SDRY-REBILL EXPENSE						3,302			
	Op Exp-Sundry	1,000	1,000	1,000	1,000	1,020	370	7	1,000	1,000
	8101 RECOVERIES-UTILITIES	-53,598	-54,670	-55,490	-58,585	-59,757	-38,245	-43,362	-38,245	-43,362
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							241		
	Op Exp-Recoveries	-53,598	-54,670	-55,490	-58,585	-59,757	-38,245	-43,121	-38,245	-43,362
	9426 TSF TO RSV-ENGINEERING DEVELOPMENT PROCE				9,176	8,966	38,867			
	Tsfr to reserves-operating				9,176	8,966	38,867			
	9800 CAPITAL PROJECT EXPENSE							6		
	Project Expenses (cap)							6		
	4441 RV-LCN&PRMTS-HIGHWAY USE	-18,000	-18,000	-18,000	-18,000	-18,360	-23,888	-19,886	-7,000	-18,000
	Rev-own sources-licenses	-18,000	-18,000	-18,000	-18,000	-18,360	-23,888	-19,886	-7,000	-18,000
	4472 RV-OTH-OFFSITE ENG. REVIEW						-12,871	-9,545		
	4473 RV-OTH-ONSITE ENG. REVIEW						-9,022			
	4479 RV-OTH-MISC REVENUE						-280	-378		
	Rev-own sources-other						-22,173	-9,923		

Operating Summary 2019 - 2023										
		PLAN	2019	2020	2021	2022	2023	Engineering Division		
		Budget available	365,121	358,873	352,591	346,268	339,824			
		Budget Remaining	-1,010	-1,895	-4,249	0	0			
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017
	4632 GRNT-PROV-COND-OTHER						-75,000		-61,100	
	Transfer from other govt-prov'l conditional						-75,000		-61,100	
	5405 TSF-FM-RSV-DVLPMT PROCESS	-66,290	-66,290	-66,290	-66,290	-66,290				-65,256
	5426 TSF-FM-RSV-ENGINEERING DEVELOPMENT PROC							-24,519		-24,519
	Tsf from reserves-operating	-66,290	-66,290	-66,290	-66,290	-66,290		-24,519		-24,519
										-79,306
<b>Total 301 EN-Engineering Services</b>		<b>200,179</b>	<b>199,247</b>	<b>198,576</b>	<b>204,830</b>	<b>203,448</b>	<b>215,949</b>	<b>201,430</b>	<b>140,509</b>	<b>176,465</b>
<b>305-EN-Vehicle Charges</b>										
	7505 LSE&RNTLS-LEASED EQUIPMENT	8,400	8,400	8,400	8,400	8,400				
	7702 EQUIP-FUEL	1,200	1,200	1,200	1,200	1,200				
	7703 EQUIP-MAINT-VEHICLES	2,000	2,000	2,000	2,000	2,000				
	Op Exp-Equipment under \$5,000	11,600	11,600	11,600	11,600	11,600				
	7403 INSURANCE-VEHICLE	2,400	2,400	2,400	2,400	2,400				
	7509 LSE&RNTLS-VEHICLES									
	Op Exp-Vehicle Expenses	2,400	2,400	2,400	2,400	2,400				
	9899 CAPITAL EXPENSE OFFSET	-14,000	-14,000	-14,000	-14,000	-14,000				
	Project Expenses (cap)	-14,000	-14,000	-14,000	-14,000	-14,000				
<b>Total 305 EN-Vehicle Charges</b>		<b>0</b>								
<b>302-EN-Multi-Family Residential Permit Parking</b>										
	6003 SAL&BEN-AUX-ALL	23,870	23,873	23,873	23,873	23,873				
	Salary and Benefits	23,870	23,873	23,873	23,873	23,873				
	6101 HR-CNVNTIONS,DUES&ACT.									
	6112 HR-TRNG&EDUC-DEPT									
	Personnel Services									
	7004 CONTR SVC-CONTRACTORS/BUILDERS									
	Op Exp-Contracted Services									
	7105 PRF SVC-CONSULTANT									
	7117 PRF SVC-SFTWRE MNT/UPGRADES	1,200	1,200	1,200	1,200	1,200				
	Op Exp-Consulting and Prof Services	1,200	1,200	1,200	1,200	1,200				
	7305 COMMUNIC-POSTAGE	4,500	4,500	4,500	4,500	4,500				
	Op Exp-Communications	4,500	4,500	4,500	4,500	4,500				
	7626 SUPPL-STANDARD OFFICE SUPPLIES	7,500	7,500	7,500	7,500	7,500				
	Op Exp-Supplies & Materials	7,500	7,500	7,500	7,500	7,500				
	7927 SDRY-MISC. EXPENSES									
	Op Exp-Sundry									
	9427 TSF TO RSV-COUNCIL STRATEGIC PRIORITIES	4,930	4,927	4,927	4,927	4,927				
	Tsf to reserves-operating	4,930	4,927	4,927	4,927	4,927				
	4443 RV-LCNS&PRMTS-PARKING PERMITS	-42,000	-42,000	-42,000	-42,000	-42,000				
	Rev-own sources-licenses	-42,000	-42,000	-42,000	-42,000	-42,000				
<b>Total 302 EN-Multi-Family Residential Permit Parki</b>										
<b>Total EN Engineering</b>		<b>366,131</b>	<b>360,768</b>	<b>356,839</b>	<b>346,267</b>	<b>339,824</b>	<b>427,962</b>	<b>355,492</b>	<b>354,141</b>	<b>349,471</b>
										<b>356,924</b>

Operating Summary 2019 - 2023											
PLAN		2019	2020	2021	2022	2023	MRN Division				
Budget available		0	0	0	0	0					
Budget Remaining		0	1	0	0	0					
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
<b>339-OP-MRN Pavement</b>											
	6000 SAL&BEN-SALARIES										
	6001 SAL&BEN-WAGES						10,576	21,541	4,118	4,051	10,092
	6002 SAL&BEN-OVERTIME-I/S							42			
	6003 SAL&BEN-AUX-ALL						1,010	5,482			
	6006 SAL&BEN-OVERTIME-O/S						166	1,192			
	Salary and Benefits						11,751	28,258	4,118	4,051	10,092
	7004 CONTR SVC-CONTRACTORS/BUILDERS	10,000	10,000	10,000	10,000	10,200	2,065	26,187	24,472	24,571	10,000
	Op Exp-Contracted Services	10,000	10,000	10,000	10,000	10,200	2,065	26,187	24,472	24,571	10,000
	7613 SUPPL-MAINT.SUPPLIES	1,500	1,500	1,500	1,500	1,530	3,777	10,345	520	270	1,500
	Op Exp-Supplies & Materials	1,500	1,500	1,500	1,500	1,530	3,777	10,345	520	270	1,500
	7707 EQUIP-VEHICLE CHARGES						577	558	450	465	
	Op Exp-Equipment under \$5,000						577	558	450	465	
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL	10,294	10,294	10,294	10,294	10,294		21			
	Op Exp-Recoveries	10,294	10,294	10,294	10,294	10,294		21			
	9412 TSF TO RSV-MRN GENERAL REHABILITATION						11,390				
	Tsf to reserves-operating						11,390				
	9505 TSF TO RSV-MRN PVMNT REHAB							30,875			
	Tsf to reserves-capital							30,875			
	4479 RV-OTH-MISC REVENUE							-30,875			
	Rev-own sources-other							-30,875			
	5412 TSF-FM-RSV-MRN GENERAL REHABILITATION							-35,992			
	Tsf from reserves-operating							-35,992			
<b>Total 339 OP-MRN Pavement</b>		<b>21,794</b>	<b>21,794</b>	<b>21,794</b>	<b>21,794</b>	<b>22,024</b>	<b>29,560</b>	<b>29,378</b>	<b>29,560</b>	<b>29,357</b>	<b>21,592</b>
<b>341-OP-MRN Shoulder</b>											
	6001 SAL&BEN-WAGES						3,241	999	3,069	3,018	4,316
	6003 SAL&BEN-AUX-ALL										
	6006 SAL&BEN-OVERTIME-O/S						311	267			
	6201 SAL&BEN-REBILL LABOUR OFFSET										
	Salary and Benefits						3,553	1,265	3,069	3,018	4,316
	7004 CONTR SVC-CONTRACTORS/BUILDERS							325			
	Op Exp-Contracted Services							325			
	7613 SUPPL-MAINT.SUPPLIES	150	150	150	150	153		849	525	295	150
	Op Exp-Supplies & Materials	150	150	150	150	153		849	525	295	150
	7707 EQUIP-VEHICLE CHARGES	8,716	9,083	9,451	9,820	10,016	10,275	8,640	8,060	7,183	8,351
	Op Exp-Equipment under \$5,000	8,716	9,083	9,451	9,820	10,016	10,275	8,640	8,060	7,183	8,351
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL	4,402	4,402	4,402	4,402	4,402					
	Op Exp-Recoveries	4,402	4,402	4,402	4,402	4,402					
	5412 TSF-FM-RSV-MRN GENERAL REHABILITATION						-2,174	-583			
	Tsf from reserves-operating						-2,174	-583			
<b>Total 341 OP-MRN Shoulder</b>		<b>13,268</b>	<b>13,635</b>	<b>14,003</b>	<b>14,372</b>	<b>14,571</b>	<b>11,654</b>	<b>10,496</b>	<b>11,654</b>	<b>10,496</b>	<b>12,817</b>
<b>342-OP-MRN Pedestrian</b>											
	6001 SAL&BEN-WAGES						8,331	8,911	6,097	8,271	11,367
	6002 SAL&BEN-OVERTIME-I/S							633			



Operating Summary 2019 - 2023											
PLAN		2019	2020	2021	2022	2023	MRN Division				
Budget available		0	0	0	0	0					
Budget Remaining		0	1	0	0	0					
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	6006 SAL&BEN-OVERTIME-O/S							1,426			
	Salary and Benefits						8,331	10,970	6,097	8,271	11,367
	7004 CONTR SVC-CONTRACTORS/BUILDERS	12,918	12,205	11,878	11,180	11,404		1,800	14,029	14,077	13,600
	Op Exp-Contracted Services	12,918	12,205	11,878	11,180	11,404		1,800	14,029	14,077	13,600
	7613 SUPPL-MAINT.SUPPLIES	525	525	525	525	536		251	525	525	525
	Op Exp-Supplies & Materials	525	525	525	525	536		251	525	525	525
	7707 EQUIP-VEHICLE CHARGES	1,495	1,558	1,621	1,684	1,718	1,510	1,479	1,185	1,232	1,432
	Op Exp-Equipment under \$5,000	1,495	1,558	1,621	1,684	1,718	1,510	1,479	1,185	1,232	1,432
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL	11,594	11,594	11,594	11,594	11,594					
	Op Exp-Recoveries	11,594	11,594	11,594	11,594	11,594					
	9412 TSF TO RSV-MRN GENERAL REHABILITATION						11,995	9,605			
	Tsf to reserves-operating						11,995	9,605			
	5412 TSF-FM-RSV-MRN GENERAL REHABILITATION										
	Tsf from reserves-operating										
Total 342 OP-MRN Pedestrian		26,532	25,882	25,618	24,983	25,251	21,836	24,105	21,836	24,105	26,924
343-OP-MRN Street Lighting											
	6000 SAL&BEN-SALARIES										
	6001 SAL&BEN-WAGES						8,740	14,451	22,337	21,969	10,313
	6006 SAL&BEN-OVERTIME-O/S										
	6201 SAL&BEN-REBILL LABOUR OFFSET										
	Salary and Benefits						8,740	14,451	22,337	21,969	10,313
	7004 CONTR SVC-CONTRACTORS/BUILDERS	10,000	10,000	10,000	10,000	10,200	88	7,232	12,100	12,150	10,000
	Op Exp-Contracted Services	10,000	10,000	10,000	10,000	10,200	88	7,232	12,100	12,150	10,000
	7201 UTILITIES-LIGHT	68,303	71,718	75,304	78,638	80,211	74,929	70,433	61,020	63,156	65,050
	Op Exp-Utilities	68,303	71,718	75,304	78,638	80,211	74,929	70,433	61,020	63,156	65,050
	7613 SUPPL-MAINT.SUPPLIES	1,500	1,500	1,500	1,500	1,530		5,167	2,050	2,050	1,500
	Op Exp-Supplies & Materials	1,500	1,500	1,500	1,500	1,530		5,167	2,050	2,050	1,500
	7707 EQUIP-VEHICLE CHARGES	5,820	6,064	6,310	6,557	6,688	4,500	5,765	3,530	4,796	5,576
	Op Exp-Equipment under \$5,000	5,820	6,064	6,310	6,557	6,688	4,500	5,765	3,530	4,796	5,576
	7998 SDRY-REBILL EXP OFFSET										
	7999 SDRY-REBILL EXPENSE										
	Op Exp-Sundry										
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL	10,519	10,519	10,519	10,519	10,519					
	Op Exp-Recoveries	10,519	10,519	10,519	10,519	10,519					
	9412 TSF TO RSV-MRN GENERAL REHABILITATION	4,157	4,180	4,202	4,235	4,319	16,847	5,186	4,068	4,113	4,113
	Tsf to reserves-operating	4,157	4,180	4,202	4,235	4,319	16,847	5,186	4,068	4,113	4,113
	5412 TSF-FM-RSV-MRN GENERAL REHABILITATION										
	Tsf from reserves-operating										
Total 343 OP-MRN Street Lighting		100,299	103,981	107,834	111,449	113,467	105,105	108,233	105,105	108,233	96,552
344-OP-MRN Traffic Signals											
	6001 SAL&BEN-WAGES						62	126	1,043	373	10,313
	6006 SAL&BEN-OVERTIME-O/S							170			
	6201 SAL&BEN-REBILL LABOUR OFFSET										
	Salary and Benefits						62	296	1,043	373	10,313

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023				
		Budget available	0	0	0	0	0				
		Budget Remaining	0	1	0	0	0				
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
	7004 CONTR SVC-CONTRACTORS/BUILDERS	58,257	56,052	52,953	50,004	51,004	58,656	76,739	65,360	63,395	61,950
	Op Exp-Contracted Services	58,257	56,052	52,953	50,004	51,004	58,656	76,739	65,360	63,395	61,950
	7105 PRF SVC-CONSULTANT	5,150	5,150	5,150	5,150	5,253			5,150	5,150	5,150
	Op Exp-Consulting and Prof Services	5,150	5,150	5,150	5,150	5,253			5,150	5,150	5,150
	7201 UTILITIES-LIGHT	8,518	8,944	9,391	9,807	10,003	8,750	9,380	7,610	7,876	8,113
	Op Exp-Utilities	8,518	8,944	9,391	9,807	10,003	8,750	9,380	7,610	7,876	8,113
	7300 COMMUNIC-ADVERTISING										
	7306 COMMUNIC-TELEPHONE	1,850	1,850	1,850	1,850	1,887	1,596	1,983	1,850	1,850	1,850
	Op Exp-Communications	1,850	1,850	1,850	1,850	1,887	1,596	1,983	1,850	1,850	1,850
	7501 LSE&RNTLS-LEASE&EASEMENTS										
	Op Exp-Lease & Rentals										
	7613 SUPPL-MAINT.SUPPLIES	2,500	2,500	2,500	2,500	2,550	1,500	214	5,150	5,200	2,500
	Op Exp-Supplies & Materials	2,500	2,500	2,500	2,500	2,550	1,500	214	5,150	5,200	2,500
	7707 EQUIP-VEHICLE CHARGES										
	Op Exp-Equipment under \$5,000										
	7945 SDRY-FIXED ASSET W/DOWNS							9,300			
	7998 SDRY-REBILL EXP OFFSET										
	7999 SDRY-REBILL EXPENSE										
	Op Exp-Sundry							9,300			
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL	10,519	10,519	10,519	10,519	10,519					
	Op Exp-Recoveries	10,519	10,519	10,519	10,519	10,519					
	9412 TSF TO RSV-MRN GENERAL REHABILITATION						15,600				
	Tsf to reserves-operating						15,600				
	5412 TSF-FM-RSV-MRN GENERAL REHABILITATION							-14,067			
	Tsf from reserves-operating							-14,067			
Total 344 OP-MRN Traffic Signals		86,794	85,015	82,363	79,830	81,216	86,163	83,844	86,163	83,844	89,876
345-OP-MRN Signage											
	6001 SAL&BEN-WAGES						7,497	11,626	16,691	16,416	13,804
	6003 SAL&BEN-AUX-ALL							112			
	6006 SAL&BEN-OVERTIME-O/S						983				
	6201 SAL&BEN-REBILL LABOUR OFFSET										
	Salary and Benefits						8,481	11,738	16,691	16,416	13,804
	7004 CONTR SVC-CONTRACTORS/BUILDERS	1,080	1,100	1,120	1,140	1,163	686	165	1,020	1,040	1,060
	Op Exp-Contracted Services	1,080	1,100	1,120	1,140	1,163	686	165	1,020	1,040	1,060
	7501 LSE&RNTLS-LEASE&EASEMENTS	2,900	2,900	2,900	2,900	2,958	3,324	2,654	2,900	2,900	2,900
	Op Exp-Lease & Rentals	2,900	2,900	2,900	2,900	2,958	3,324	2,654	2,900	2,900	2,900
	7613 SUPPL-MAINT.SUPPLIES	2,000	2,000	2,000	2,000	2,040	1,408	1,544	3,290	3,355	2,000
	7624 SUPPL-SIGNS										
	Op Exp-Supplies & Materials	2,000	2,000	2,000	2,000	2,040	1,408	1,544	3,290	3,355	2,000
	7707 EQUIP-VEHICLE CHARGES	3,143	3,275	3,408	3,541	3,612	4,280	3,116	3,355	2,590	3,011
	Op Exp-Equipment under \$5,000	3,143	3,275	3,408	3,541	3,612	4,280	3,116	3,355	2,590	3,011
	7998 SDRY-REBILL EXP OFFSET										
	7999 SDRY-REBILL EXPENSE										
	Op Exp-Sundry										
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL	14,080	14,080	14,080	14,080	14,080					

Operating Summary 2019 - 2023										
		PLAN	2019	2020	2021	2022	2023	MRN Division		
		Budget available	0	0	0	0	0			
		Budget Remaining	0	1	0	0	0			
Cost Centre	Account Group/ Account	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget
		2019	2020	2021	2022	2023	2016	2017	2016	2017
	Op Exp-Recoveries	14,080	14,080	14,080	14,080	14,080				
	9412 TSF TO RSV-MRN GENERAL REHABILITATION						9,078	7,084		
	Tsf to reserves-operating						9,078	7,084		
Total 345 OP-MRN Signage		23,203	23,355	23,508	23,661	23,853	27,256	26,301	27,256	26,301
346-OP-MRN Road Markings										
	6001 SAL&BEN-WAGES						506		1,043	1,026
	Salary and Benefits						506		1,043	1,026
	7004 CONTR SVC-CONTRACTORS/BUILDERS	24,497	19,340	14,967	11,137	11,360	23,769	6,970	35,320	31,746
	Op Exp-Contracted Services	24,497	19,340	14,967	11,137	11,360	23,769	6,970	35,320	31,746
	7613 SUPPL-MAINT.SUPPLIES	300	300	300	300	306			300	300
	Op Exp-Supplies & Materials	300	300	300	300	306			300	300
	7707 EQUIP-VEHICLE CHARGES	922	961	1,000	1,039	1,060	1,275	913	1,000	760
	Op Exp-Equipment under \$5,000	922	961	1,000	1,039	1,060	1,275	913	1,000	760
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL	7,826	7,826	7,826	7,826	7,826				
	Op Exp-Recoveries	7,826	7,826	7,826	7,826	7,826				
	9412 TSF TO RSV-MRN GENERAL REHABILITATION						12,113	25,949		
	Tsf to reserves-operating						12,113	25,949		
Total 346 OP-MRN Road Markings		33,545	28,427	24,093	20,302	20,552	37,663	33,832	37,663	33,832
347-OP-MRN Street Cleaning										
	6001 SAL&BEN-WAGES						29,174	36,252	35,562	34,976
	6003 SAL&BEN-AUX-ALL						411	1,329		
	6004 SAL&BEN-OTHER-ALL							95		
	6006 SAL&BEN-OVERTIME-O/S						655	6,485		
	6007 SAL&BEN-BENEFIT-I/S									
	Salary and Benefits						30,241	44,162	35,562	34,976
	7004 CONTR SVC-CONTRACTORS/BUILDERS							1,947		
	Op Exp-Contracted Services							1,947		
	7613 SUPPL-MAINT.SUPPLIES	1,600	1,200	1,600	800	816	462	678	2,080	2,080
	7629 SUPPL-WORKING LUNCHES/FOOD									
	Op Exp-Supplies & Materials	1,600	1,200	1,600	800	816	462	678	2,080	2,080
	7707 EQUIP-VEHICLE CHARGES	15,504	16,156	16,811	17,468	17,817	12,754	15,363	10,000	12,777
	Op Exp-Equipment under \$5,000	15,504	16,156	16,811	17,468	17,817	12,754	15,363	10,000	12,777
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL	23,490	23,490	23,490	23,490	23,490		56		
	Op Exp-Recoveries	23,490	23,490	23,490	23,490	23,490		56		
	9412 TSF TO RSV-MRN GENERAL REHABILITATION						4,186			
	Tsf to reserves-operating						4,186			
	5412 TSF-FM-RSV-MRN GENERAL REHABILITATION							-12,317		
	Tsf from reserves-operating							-12,317		
Total 347 OP-MRN Street Cleaning		40,594	40,846	41,901	41,758	42,123	47,642	49,889	47,642	49,833
348-OP-MRN Snow Removal										
	6001 SAL&BEN-WAGES						14,413	8,208	7,112	6,995
	6002 SAL&BEN-OVERTIME-I/S						401	42		
	6003 SAL&BEN-AUX-ALL						15	3,544		

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	MRN Division			
		Budget available	0	0	0	0	0				
		Budget Remaining	0	1	0	0	0				
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	6004 SAL&BEN-OTHER-ALL						1,527	757			
	6006 SAL&BEN-OVERTIME-O/S						22,614	22,923			
	6007 SAL&BEN-BENEFIT-I/S										
	Salary and Benefits						38,969	35,475	7,112	6,995	15,806
	6101 HR-CNVNTIONS,DUES&ACT.						139				
	Personnel Services						139				
	7004 CONTR SVC-CONTRACTORS/BUILDERS	85,500	86,810	87,060	87,325	89,072	55,220	101,701	81,780	82,000	86,280
	Op Exp-Contracted Services	85,500	86,810	87,060	87,325	89,072	55,220	101,701	81,780	82,000	86,280
	7613 SUPPL-MAINT.SUPPLIES	6,242	6,242	6,242	6,242	6,367	45,732	76,651	6,242	6,242	6,242
	7615 SUPPL-MISC. SUPPLIES							6,735			
	7629 SUPPL-WORKING LUNCHES/FOOD						409	193			
	Op Exp-Supplies & Materials	6,242	6,242	6,242	6,242	6,367	46,141	83,579	6,242	6,242	6,242
	7707 EQUIP-VEHICLE CHARGES	17,250	17,975	18,704	19,435	19,824	15,680	17,099	12,295	14,216	16,527
	Op Exp-Equipment under \$5,000	17,250	17,975	18,704	19,435	19,824	15,680	17,099	12,295	14,216	16,527
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL	16,122	16,122	16,122	16,122	16,122		56			
	Op Exp-Recoveries	16,122	16,122	16,122	16,122	16,122		56			
	9434 TSF TO RSV-MRN SNOW CLEARING										
	Tsf to reserves-operating										
	5412 TSF-FM-RSV-MRN GENERAL REHABILITATION						-48,720	-128,400			
	Tsf from reserves-operating						-48,720	-128,400			
Total 348 OP-MRN Snow Removal		125,114	127,149	128,128	129,124	131,384	107,429	109,509	107,429	109,453	124,855
349-OP-MRN Vegetation											
	6000 SAL&BEN-SALARIES							439			
	6001 SAL&BEN-WAGES						29,646	31,164	37,386	36,770	36,047
	6003 SAL&BEN-AUX-ALL						298	304			
	6004 SAL&BEN-OTHER-ALL						42	25			
	6006 SAL&BEN-OVERTIME-O/S						40	173			
	6007 SAL&BEN-BENEFIT-I/S										
	Salary and Benefits						30,027	32,106	37,386	36,770	36,047
	7004 CONTR SVC-CONTRACTORS/BUILDERS	1,087	1,087	850	612	624	13,917	16,467	1,562	1,562	1,562
	Op Exp-Contracted Services	1,087	1,087	850	612	624	13,917	16,467	1,562	1,562	1,562
	7610 SUPPL-HORTICULTURAL SUPPLIES										
	7613 SUPPL-MAINT.SUPPLIES	1,235	1,033	890	876	894	534	539	1,050	800	5,134
	7635 SUPP-STOCK SUPP-MAINTENANCE										
	Op Exp-Supplies & Materials	1,235	1,033	890	876	894	534	539	1,050	800	5,134
	7707 EQUIP-VEHICLE CHARGES	9,899	10,315	10,733	11,153	11,376	11,059	9,809	8,670	8,158	9,484
	Op Exp-Equipment under \$5,000	9,899	10,315	10,733	11,153	11,376	11,059	9,809	8,670	8,158	9,484
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL	36,767	36,767	36,767	36,767	36,767		63			
	Op Exp-Recoveries	36,767	36,767	36,767	36,767	36,767		63			
	9412 TSF TO RSV-MRN GENERAL REHABILITATION						111,525				
	Tsf to reserves-operating						111,525				
	5412 TSF-FM-RSV-MRN GENERAL REHABILITATION						-118,394	-10,032			
	Tsf from reserves-operating						-118,394	-10,032			
Total 349 OP-MRN Vegetation		48,988	49,202	49,240	49,408	49,661	48,668	48,952	48,668	47,290	52,227

Operating Summary 2019 - 2023										
		PLAN	2019	2020	2021	2022	2023	MRN Division		
		Budget available	0	0	0	0	0			
		Budget Remaining	0	1	0	0	0			
Cost Centre	Account Group/ Account	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget
		2019	2020	2021	2022	2023	2016	2017	2016	2017
	6001 SAL&BEN-WAGES						1,390	90	3,564	1,564
	6003 SAL&BEN-AUX-ALL									
	Salary and Benefits						1,390	90	3,564	1,564
	7105 PRF SVC-CONSULTANT						1,415			
	Op Exp-Consulting and Prof Services						1,415			
	7402 INSURANCE-PROPERTY	14,941	15,341	15,750	16,096	16,418	13,985	13,879	13,848	14,124
	Op Exp-Insurance & Claims	14,941	15,341	15,750	16,096	16,418	13,985	13,879	13,848	14,124
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL	3,258	3,258	3,258	3,258	3,258				
	Op Exp-Recoveries	3,258	3,258	3,258	3,258	3,258				
	9412 TSF TO RSV-MRN GENERAL REHABILITATION						623	1,720		
	Tsf to reserves-operating						623	1,720		
Total 351 OP-MRN Structures		18,199	18,599	19,008	19,354	19,676	17,412	15,688	17,412	15,688
352-OP-MRN Administration										
	6000 SAL&BEN-SALARIES						876			
	6001 SAL&BEN-WAGES						1,868	63		307
	6004 SAL&BEN-OTHER-ALL						22			
	6006 SAL&BEN-OVERTIME-O/S						654			
	6201 SAL&BEN-REBILL LABOUR OFFSET						-1,872	43		
	Salary and Benefits						1,548	106		307
	7615 SUPPL-MISC. SUPPLIES									
	7626 SUPPL-STANDARD OFFICE SUPPLIES									
	7629 SUPPL-WORKING LUNCHES/FOOD						137			
	7635 SUPP-STOCK SUPP-MAINTENANCE						2,173	2,110		
	Op Exp-Supplies & Materials						2,310	2,110		
	7927 SDRY-MISC. EXPENSES						33	40		
	7998 SDRY-REBILL EXP OFFSET						-25,048	-10,701		
	7999 SDRY-REBILL EXPENSE						25,048	10,701		
	Op Exp-Sundry						33	40		
	8101 RECOVERIES-UTILITIES	33,317	33,984	34,493	34,830	35,527	33,294	33,301	33,294	33,302
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL	313	313	313	313	313				
	Op Exp-Recoveries	33,630	34,297	34,806	35,143	35,840	33,294	33,301	33,294	33,302
	9412 TSF TO RSV-MRN GENERAL REHABILITATION	190,187	188,693	187,425	187,405	177,817	174,273	192,021	174,273	192,021
	Tsf to reserves-operating	190,187	188,693	187,425	187,405	177,817	174,273	192,021	174,273	192,021
	9505 TSF TO RSV-MRN PVMNT REHAB	583,000	583,000	583,000	583,000	583,000	571,000	583,000	571,000	583,000
	Tsf to reserves-capital	583,000	583,000	583,000	583,000	583,000	571,000	583,000	571,000	583,000
	4479 RV-OTH-MISC REVENUE						-3,164	-496		
	4493 RV-OTHER-REBILLS						-215			
	Rev-own sources-other						-3,379	-496		
	4650 GRNT-OTHER-GVTA (TRANSLINK)	-1,345,148	-1,343,875	-1,342,722	-1,341,584	-1,340,436	-1,318,955	-1,346,755	-1,318,955	-1,346,755
	Transfer from other govt-capital other	-1,345,148	-1,343,875	-1,342,722	-1,341,584	-1,340,436	-1,318,955	-1,346,755	-1,318,955	-1,346,755
	5412 TSF-FM-RSV-MRN GENERAL REHABILITATION						-512	-1,760		
	Tsf from reserves-operating						-512	-1,760		
Total 352 OP-MRN Administration		-538,331	-537,885	-537,491	-536,036	-543,779	-540,388	-538,432	-540,388	-538,432
Total MR MRN		-1	-1	-1	-1	-1	0	1,796	0	0

# Operating Summary 2019 - 2023

# Operations Division

PLAN	2019	2020	2021	2022	2023
Budget available	2,138,461	2,138,780	2,139,529	2,140,692	2,141,892
Budget Remaining	-88,052	-135,381	-173,536	-181,434	-202,008

Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
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## 320-OP-Admin-Operations

6000 SAL&BEN-SALARIES	547,992	547,995	547,995	547,995	547,995	376,227	263,402	568,456	615,391	626,427
6001 SAL&BEN-WAGES	19,412	19,414	19,414	19,414	19,414	69,887	176,331			
6002 SAL&BEN-OVERTIME-I/S						9,732	9,390			
6003 SAL&BEN-AUX-ALL						16,041	32,411			45,116
6004 SAL&BEN-OTHER-ALL	16,820	16,820	16,820	16,820	16,820	17,444	22,040			
6006 SAL&BEN-OVERTIME-O/S						4,252	9,725			
6007 SAL&BEN-BENEFIT-I/S	118,792	118,786	118,786	118,786	118,786					
6008 SAL&BEN-BENEFIT-O/S	9,728	9,730	9,730	9,730	9,730					
6201 SAL&BEN-REBILL LABOUR OFFSET	-5,766	-5,763	-5,763	-5,763	-5,763	-444	-173			
<b>Salary and Benefits</b>	<b>706,978</b>	<b>706,982</b>	<b>706,982</b>	<b>706,982</b>	<b>706,982</b>	<b>493,138</b>	<b>513,128</b>	<b>568,456</b>	<b>615,391</b>	<b>671,543</b>
6101 HR-CNVNTIONS,DUES&ACT.	5,080	5,580	6,080	6,360	6,487	6,353	3,973	4,020	4,080	5,020
6103 HR-HEALTH&SAFETY PROG.	2,950	2,990	3,030	3,070	3,131	4,397	2,263	2,830	2,870	2,910
6104 HR-MILEAGE/VEHICLE ALLOW.	250	250	250	250	255	432	194	250	250	250
6108 HR-RETIREMENT&SERV.RECOG										
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT						1				
6111 HR-TRNG&EDUC-CORP							50			
6112 HR-TRNG&EDUC-DEPT	6,090	6,100	6,110	6,120	6,242	8,333	2,822	6,060	6,070	6,080
<b>Personnel Services</b>	<b>14,370</b>	<b>14,920</b>	<b>15,470</b>	<b>15,800</b>	<b>16,116</b>	<b>19,515</b>	<b>9,303</b>	<b>13,160</b>	<b>13,270</b>	<b>14,260</b>
7004 CONTR SVC-CONTRACTORS/BUILDERS	3,200	3,240	3,280	3,320	3,386	302	5,899	3,080	3,120	3,160
<b>Op Exp-Contracted Services</b>	<b>3,200</b>	<b>3,240</b>	<b>3,280</b>	<b>3,320</b>	<b>3,386</b>	<b>302</b>	<b>5,899</b>	<b>3,080</b>	<b>3,120</b>	<b>3,160</b>
7105 PRF SVC-CONSULTANT							272			
7117 PRF SVC-SFTWRE MNT/UPGRADES	12,500	12,750	13,000	13,250	13,515	18,758	18,012	11,750	12,000	12,250
<b>Op Exp-Consulting and Prof Services</b>	<b>12,500</b>	<b>12,750</b>	<b>13,000</b>	<b>13,250</b>	<b>13,515</b>	<b>18,758</b>	<b>18,284</b>	<b>11,750</b>	<b>12,000</b>	<b>12,250</b>
7300 COMMUNIC-ADVERTISING	2,500	2,500	2,500	2,500	2,550	7,461	395	7,500	2,500	2,500
7302 COMMUNIC-PRODUCTS/SERVICES							1,257			
7303 COMMUNIC-DLVRY/COURIER	150	175	200	225	230	12	35	75	100	125
7306 COMMUNIC-TELEPHONE						92				
7307 COMMUNIC-CELLUAR SERVICES										
<b>Op Exp-Communications</b>	<b>2,650</b>	<b>2,675</b>	<b>2,700</b>	<b>2,725</b>	<b>2,780</b>	<b>7,565</b>	<b>1,687</b>	<b>7,575</b>	<b>2,600</b>	<b>2,625</b>
7400 INSRNCE-DMGE/LIAB CLAIMS PAID										
<b>Op Exp-Insurance &amp; Claims</b>										
7602 SUPPL-BOOKS AND A.V.										
7613 SUPPL-MAINT.SUPPLIES						78	8,881			
7624 SUPPL-SIGNS										
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	9,000	9,250	9,500	9,750	9,945	3,452	6,164	9,585	8,500	8,750
7629 SUPPL-WORKING LUNCHES/FOOD						48				
7631 SUPPL-PROMO. WEAR										
<b>Op Exp-Supplies &amp; Materials</b>	<b>9,000</b>	<b>9,250</b>	<b>9,500</b>	<b>9,750</b>	<b>9,945</b>	<b>3,578</b>	<b>15,045</b>	<b>9,585</b>	<b>8,500</b>	<b>8,750</b>
7505 LSE&RNTLS-LEASED EQUIPMENT						2,013	1,642			
7710 EQUIP-CAP LSE INTEREST						35	20			
7712 EQUIP-MAINTENANCE	6,500	7,000	7,500	8,000	8,160	1,510	3,027	6,390	5,500	6,000
<b>Op Exp-Equipment under \$5,000</b>	<b>6,500</b>	<b>7,000</b>	<b>7,500</b>	<b>8,000</b>	<b>8,160</b>	<b>3,559</b>	<b>4,689</b>	<b>6,390</b>	<b>5,500</b>	<b>6,000</b>
7912 SDRY-DEBT-PRINCIPAL						1,429	1,317			
7924 SDRY-LICENSES&ROYALTIES						3,633	3,633			
7927 SDRY-MISC. EXPENSES	850	850	850	850	867	-31		850	850	850
<b>Op Exp-Sundry</b>	<b>850</b>	<b>850</b>	<b>850</b>	<b>850</b>	<b>867</b>	<b>5,031</b>	<b>4,950</b>	<b>850</b>	<b>850</b>	<b>850</b>
8100 RECOVERIES-INTERDEPARTMENT ADMIN CHAR	-14,859	-14,859	-14,859	-14,859	-15,156		-14,859		-14,859	-14,859
8101 RECOVERIES-UTILITIES	-460,504	-468,822	-475,186	-504,531	-514,622	-255,026	-359,762	-255,026	-359,763	-410,133

8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC						1,415	154			
Op Exp-Recoveries	-475,363	-483,681	-490,045	-519,390	-529,778	-253,611	-374,467	-255,026	-374,622	-424,992
4479 RV-OTH-MISC REVENUE						-791	-637			
Rev-own sources-other						-791	-637			
5426 TSF-FM-RSV-ENGINEERING DEVELOPMENT PRO	-92,000	-92,000	-92,000	-92,000	-92,000					
Tsf from reserves-operating	-92,000	-92,000	-92,000	-92,000	-92,000					
<b>Total 320 OP-Admin-Operations</b>	<b>188,685</b>	<b>181,986</b>	<b>177,237</b>	<b>149,287</b>	<b>139,973</b>	<b>297,044</b>	<b>197,881</b>	<b>365,819</b>	<b>286,610</b>	<b>294,446</b>
<b>321-OP-Works Yard</b>										
6000 SAL&BEN-SALARIES						-230			868	
6001 SAL&BEN-WAGES						33,897	46,922	35,904	35,690	3,212
6002 SAL&BEN-OVERTIME-I/S						160				
6003 SAL&BEN-AUX-ALL						34,118	83			
6004 SAL&BEN-OTHER-ALL						934	117			
6006 SAL&BEN-OVERTIME-O/S						331	343			
6007 SAL&BEN-BENEFIT-I/S										
6201 SAL&BEN-REBILL LABOUR OFFSET										
Salary and Benefits						69,211	47,465	35,904	36,558	3,212
6112 HR-TRNG&EDUC-DEPT							694			
Personnel Services							694			
7004 CONTR SVC-CONTRACTORS/BUILDERS						30,980		10,000		
7013 CONTR SVC-JANITORIAL						2,654		2,515		
7017 CONTR SVC-PEST CONTROL						1,809		1,260		
7020 CONTR SVC-SECURITY						833		3,600		
7027 CONTR SVC-UNIFORM CLEANING	18,500	18,500	18,500	18,500	18,870	19,070	16,914	18,500	18,500	18,500
Op Exp-Contracted Services	18,500	18,500	18,500	18,500	18,870	55,345	16,914	35,875	18,500	18,500
7200 UTILITIES-HEAT						9,368		8,650		
7201 UTILITIES-LIGHT						24,661		15,800		
Op Exp-Utilities						34,029		24,450		
7303 COMMUNIC-DLVRY/COURIER										
Op Exp-Communications										
7402 INSURANCE-PROPERTY						6,107	762	6,189		
Op Exp-Insurance & Claims						6,107	762	6,189		
7508 LSE&RNTLS-T.V.&SATELLITE DISH						850	273			
Op Exp-Lease & Rentals						850	273			
7611 SUPPL-JANITORIAL SUPPLIES								270		
7613 SUPPL-MAINT.SUPPLIES						6,127	170	10,800		
7624 SUPPL-SIGNS										
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	2,700	2,720	2,740	2,760	2,815	377	1,829	2,640	2,660	2,680
7629 SUPPL-WORKING LUNCHES/FOOD						1,053				
7634 SUPP-STOCK SUPP-JANITORIAL						11,642	1,611			
7635 SUPP-STOCK SUPP-MAINTENANCE						395	355			
Op Exp-Supplies & Materials	2,700	2,720	2,740	2,760	2,815	19,594	3,966	13,710	2,660	2,680
7707 EQUIP-VEHICLE CHARGES	26,747	28,768	29,980	30,860	31,687	16,499	21,649	16,263	17,997	22,936
7712 EQUIP-MAINTENANCE	10,000	10,000	10,000	10,000	10,200	9,018		10,000	10,000	10,000
7714 EQUIP-EMERG GENERATOR FUEL						495				
Op Exp-Equipment under \$5,000	36,747	38,768	39,980	40,860	41,887	26,013	21,649	26,263	27,997	32,936
7924 SDRY-LICENSES&ROYALTIES						189		50		
Op Exp-Sundry						189		50		
8101 RECOVERIES-UTILITIES	-116,121	-118,395	-120,171	-122,451	-124,900	-108,715	-111,488	-108,715	-111,488	-113,835

8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							42			
8104 RECOVERIES-INTERDEPARTMENT FACILITIES M/	127,119	128,688	130,314	132,001	133,753		103,398		103,398	104,976
Op Exp-Recoveries	10,998	10,293	10,143	9,551	8,853	-108,715	-8,048	-108,715	-8,090	-8,859

<b>Total 321 OP-Works Yard</b>	<b>68,945</b>	<b>70,281</b>	<b>71,363</b>	<b>71,671</b>	<b>72,426</b>	<b>102,623</b>	<b>83,675</b>	<b>33,726</b>	<b>77,625</b>	<b>48,469</b>
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### 322-OP-Garage

6000 SAL&BEN-SALARIES	36,504	36,504	36,504	36,504	36,504	14,345	36,045	33,319	43,635	38,156
6001 SAL&BEN-WAGES	261,068	261,072	261,072	261,072	261,072	343,424	381,201	373,289	371,212	376,362
6002 SAL&BEN-OVERTIME-I/S							-499			
6003 SAL&BEN-AUX-ALL						4,297	993			
6004 SAL&BEN-OTHER-ALL						6,294	8,749			
6006 SAL&BEN-OVERTIME-O/S						17,062	16,801			
6007 SAL&BEN-BENEFIT-I/S	8,126	8,130	8,130	8,130	8,130					
6008 SAL&BEN-BENEFIT-O/S	146,196	146,199	146,199	146,199	146,199					
6201 SAL&BEN-REBILL LABOUR OFFSET										
Salary and Benefits	451,894	451,905	451,905	451,905	451,905	385,423	443,289	406,608	414,847	414,518

6101 HR-CNVNTIONS,DUES&ACT.						260	1,175			
6103 HR-HEALTH&SAFETY PROG.							361			
6112 HR-TRNG&EDUC-DEPT							302			
Personnel Services						260	1,837			

7004 CONTR SVC-CONTRACTORS/BUILDERS	3,850	3,850	3,850	3,850	3,927	3,666	4,994	3,800	3,850	3,850
7024 CONTR SVC-TREE CUTTING							24			
7027 CONTR SVC-UNIFORM CLEANING							93			
Op Exp-Contracted Services	3,850	3,850	3,850	3,850	3,927	3,666	5,110	3,800	3,850	3,850

7117 PRF SVC-SFTWRE MNT/UPGRADES						1,605				
Op Exp-Consulting and Prof Services						1,605				

7307 COMMUNIC-CELLUAR SERVICES							1			
Op Exp-Communications							1			

7613 SUPPL-MAINT.SUPPLIES	49,599	50,875	52,619	54,213	55,297	63,000	71,141	51,000	51,500	56,035
7629 SUPPL-WORKING LUNCHES/FOOD							108			
7634 SUPP-STOCK SUPP-JANITORIAL										
7635 SUPP-STOCK SUPP-MAINTENANCE						691	671			
Op Exp-Supplies & Materials	49,599	50,875	52,619	54,213	55,297	63,691	71,920	51,000	51,500	56,035

7703 EQUIP-MAINT-VEHICLES						10,368	1,825			
7704 EQUIP-NON-CAPITALIZED						749				
7706 EQUIP-RPLCMNT PROVISION						100				
7707 EQUIP-VEHICLE CHARGES						12,184	18,102	9,552	15,050	
7712 EQUIP-MAINTENANCE	10,000	10,000	10,000	10,000	10,200	10,000	11,097	10,000	10,000	10,000
7715 EQUIP-INTERNAL GARAGE CHARGES										
Op Exp-Equipment under \$5,000	10,000	10,000	10,000	10,000	10,200	33,401	31,024	19,552	25,050	10,000

7901 SDRY-BANK CHARGES										
7927 SDRY-MISC. EXPENSES						4	12			
Op Exp-Sundry						4	12			

8102 RECOVERIES-LBR&EQUIPMENT	-515,343	-516,630	-518,374	-519,968	-521,329	-417,865	-535,029	-480,960	-482,848	-484,403
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							87			
Op Exp-Recoveries	-515,343	-516,630	-518,374	-519,968	-521,329	-417,865	-534,942	-480,960	-482,848	-484,403

4479 RV-OTH-MISC REVENUE										
Rev-own sources-other										

<b>Total 322 OP-Garage</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>70,184</b>	<b>18,251</b>	<b>0</b>	<b>12,399</b>	<b>0</b>
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### 323-OP-LRN Pavement



6000 SAL&BEN-SALARIES									1,433	
6001 SAL&BEN-WAGES	37,734	37,731	37,731	37,731	37,731	21,157	33,295	59,269	58,915	36,012
6003 SAL&BEN-AUX-ALL						316	2,135			
6004 SAL&BEN-OTHER-ALL	1,598	1,595	1,595	1,595	1,595					
6006 SAL&BEN-OVERTIME-O/S						131	977			18,328
6008 SAL&BEN-BENEFIT-O/S	18,910	18,919	18,919	18,919	18,919					
6201 SAL&BEN-REBILL LABOUR OFFSET	-11,196	-11,199	-11,199	-11,199	-11,199					
Salary and Benefits	47,046	47,046	47,046	47,046	47,046	21,604	36,407	59,269	60,348	54,340
7004 CONTR SVC-CONTRACTORS/BUILDERS	286,040	291,510	296,820	302,236	308,280	282,097	286,282	257,710	262,864	280,894
Op Exp-Contracted Services	286,040	291,510	296,820	302,236	308,280	282,097	286,282	257,710	262,864	280,894
7613 SUPPL-MAINT.SUPPLIES	15,613	16,213	16,813	17,413	17,761	15,332	15,641	7,400	8,000	15,013
7615 SUPPL-MISC. SUPPLIES						73				
Op Exp-Supplies & Materials	15,613	16,213	16,813	17,413	17,761	15,406	15,641	7,400	8,000	15,013
7707 EQUIP-VEHICLE CHARGES	21,103	22,698	23,653	24,348	25,001	17,895	17,076	17,636	14,199	18,096
Op Exp-Equipment under \$5,000	21,103	22,698	23,653	24,348	25,001	17,895	17,076	17,636	14,199	18,096
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							28			
Op Exp-Recoveries							28			
9554 TSF TO RSV-CAPITAL ASSET REPLACEMENT RESI							2,500			
Tsf to reserves-capital							2,500			
4479 RV-OTH-MISC REVENUE							-2,500			
Rev-own sources-other							-2,500			
4591 RV-PRVT CONTRIBUTIONS							-1,400			
Private contributions (cap)							-1,400			
<b>Total 323 OP-LRN Pavement</b>	<b>369,802</b>	<b>377,467</b>	<b>384,332</b>	<b>391,043</b>	<b>398,088</b>	<b>337,001</b>	<b>354,034</b>	<b>342,015</b>	<b>345,411</b>	<b>368,343</b>
<b>324-OP-LRN Shoulder</b>										
6000 SAL&BEN-SALARIES									186	
6001 SAL&BEN-WAGES	6,984	7,001	7,001	7,001	7,001	6,847	1,485	7,711	7,665	9,215
6003 SAL&BEN-AUX-ALL						47				
6004 SAL&BEN-OTHER-ALL	298	296	296	296	296					
6006 SAL&BEN-OVERTIME-O/S						1,174	154			
6008 SAL&BEN-BENEFIT-O/S	3,500	3,511	3,511	3,511	3,511					
6201 SAL&BEN-REBILL LABOUR OFFSET	-2,070	-2,079	-2,079	-2,079	-2,079					
Salary and Benefits	8,712	8,729	8,729	8,729	8,729	8,068	1,638	7,711	7,852	9,215
7004 CONTR SVC-CONTRACTORS/BUILDERS	1,350	1,365	1,380	1,393	1,420			1,310	1,320	1,340
Op Exp-Contracted Services	1,350	1,365	1,380	1,393	1,420			1,310	1,320	1,340
7613 SUPPL-MAINT.SUPPLIES	3,050	3,190	3,330	3,420	3,488	521	1,040	2,730	2,770	3,010
Op Exp-Supplies & Materials	3,050	3,190	3,330	3,420	3,488	521	1,040	2,730	2,770	3,010
7707 EQUIP-VEHICLE CHARGES	23,299	25,060	26,115	26,882	27,603	16,755	18,857	16,517	15,677	19,980
Op Exp-Equipment under \$5,000	23,299	25,060	26,115	26,882	27,603	16,755	18,857	16,517	15,677	19,980
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC										
Op Exp-Recoveries										
<b>Total 324 OP-LRN Shoulder</b>	<b>36,411</b>	<b>38,344</b>	<b>39,554</b>	<b>40,424</b>	<b>41,241</b>	<b>25,345</b>	<b>21,535</b>	<b>28,268</b>	<b>27,619</b>	<b>33,545</b>
<b>325-OP-LRN Pedestrian</b>										
6000 SAL&BEN-SALARIES						-302			820	
6001 SAL&BEN-WAGES	43,254	43,261	43,261	43,261	43,261	42,969	34,713	33,926	33,723	41,563
6003 SAL&BEN-AUX-ALL						1,854	1,324			
6004 SAL&BEN-OTHER-ALL	1,832	1,828	1,828	1,828	1,828					

6006 SAL&BEN-OVERTIME-O/S							345			
6008 SAL&BEN-BENEFIT-O/S	21,722	21,693	21,693	21,693	21,693					
6201 SAL&BEN-REBILL LABOUR OFFSET	-12,834	-12,840	-12,840	-12,840	-12,840					
Salary and Benefits	53,974	53,942	53,942	53,942	53,942	44,521	36,382	33,926	34,544	41,563
7004 CONTR SVC-CONTRACTORS/BUILDERS	35,550	36,198	36,848	37,499	38,249			33,600	34,250	34,895
Op Exp-Contracted Services	35,550	36,198	36,848	37,499	38,249			33,600	34,250	34,895
7613 SUPPL-MAINT.SUPPLIES	5,140	5,160	5,180	5,200	5,304	123	3,150	5,080	5,100	5,120
7619 SUPPL-PROG. SUPPLIES						-51				
Op Exp-Supplies & Materials	5,140	5,160	5,180	5,200	5,304	72	3,150	5,080	5,100	5,120
7707 EQUIP-VEHICLE CHARGES	13,916	14,967	15,597	16,056	16,487	9,592	11,258	9,454	9,363	11,933
Op Exp-Equipment under \$5,000	13,916	14,967	15,597	16,056	16,487	9,592	11,258	9,454	9,363	11,933
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							7			
Op Exp-Recoveries							7			
<b>Total 325 OP-LRN Pedestrian</b>	<b>108,580</b>	<b>110,267</b>	<b>111,567</b>	<b>112,697</b>	<b>113,981</b>	<b>54,185</b>	<b>50,797</b>	<b>82,060</b>	<b>83,257</b>	<b>93,511</b>
<b>326-OP-LRN Street Lighting</b>										
6000 SAL&BEN-SALARIES						1,378	76		692	
6001 SAL&BEN-WAGES	60,078	60,064	60,064	60,064	60,064	63,237	42,071	28,617	28,446	12,532
6003 SAL&BEN-AUX-ALL						492				
6004 SAL&BEN-OTHER-ALL	2,536	2,539	2,539	2,539	2,539	1,742	374			
6006 SAL&BEN-OVERTIME-O/S						38	250			
6008 SAL&BEN-BENEFIT-O/S	30,118	30,116	30,116	30,116	30,116					
6201 SAL&BEN-REBILL LABOUR OFFSET	-17,826	-17,832	-17,832	-17,832	-17,832					
Salary and Benefits	74,906	74,887	74,887	74,887	74,887	66,887	42,771	28,617	29,138	12,532
7004 CONTR SVC-CONTRACTORS/BUILDERS	6,248	6,298	6,342	6,391	6,519	6,216	11,109	6,100	6,160	6,200
Op Exp-Contracted Services	6,248	6,298	6,342	6,391	6,519	6,216	11,109	6,100	6,160	6,200
7201 UTILITIES-LIGHT	216,733	227,569	238,948	249,526	254,517	224,381	208,324	189,400	200,400	206,412
Op Exp-Utilities	216,733	227,569	238,948	249,526	254,517	224,381	208,324	189,400	200,400	206,412
7613 SUPPL-MAINT.SUPPLIES	1,900	1,920	1,940	1,960	1,999	3,253	10,404	1,840	1,860	1,880
7633 SUPP-ELECTRICAL	3,620	3,660	3,700	3,740	3,815			3,500	3,540	3,580
Op Exp-Supplies & Materials	5,520	5,580	5,640	5,700	5,814	3,253	10,404	5,340	5,400	5,460
7707 EQUIP-VEHICLE CHARGES	22,921	24,653	25,690	26,445	27,154	12,091	18,547	11,917	15,422	19,655
7712 EQUIP-MAINTENANCE	2,600	2,620	2,640	2,660	2,713	2,663	1,437	2,540	2,560	2,580
Op Exp-Equipment under \$5,000	25,521	27,273	28,330	29,105	29,867	14,754	19,985	14,457	17,982	22,235
7924 SDRY-LICENSES&ROYALTIES										
7998 SDRY-REBILL EXP OFFSET										
7999 SDRY-REBILL EXPENSE										
Op Exp-Sundry										
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC										
Op Exp-Recoveries										
<b>Total 326 OP-LRN Street Lighting</b>	<b>328,928</b>	<b>341,607</b>	<b>354,147</b>	<b>365,609</b>	<b>371,604</b>	<b>315,491</b>	<b>292,593</b>	<b>243,915</b>	<b>259,080</b>	<b>252,839</b>
<b>327-OP-LRN Traffic Signals</b>										
6000 SAL&BEN-SALARIES									69	
6001 SAL&BEN-WAGES	12	51	51	51	51			2,864	2,847	12,532
6004 SAL&BEN-OTHER-ALL		2	2	2	2					
6006 SAL&BEN-OVERTIME-O/S										
6008 SAL&BEN-BENEFIT-O/S		24	24	24	24					
6201 SAL&BEN-REBILL LABOUR OFFSET	-6	-15	-15	-15	-15					
Salary and Benefits	6	62	62	62	62			2,864	2,916	12,532

6104 HR-MILEAGE/VEHICLE ALLOW.										
Personnel Services										
7004 CONTR SVC-CONTRACTORS/BUILDERS	14,850	15,050	15,250	15,450	15,759	16,311	15,831	14,250	14,450	14,650
Op Exp-Contracted Services	14,850	15,050	15,250	15,450	15,759	16,311	15,831	14,250	14,450	14,650
7105 PRF SVC-CONSULTANT										
Op Exp-Consulting and Prof Services										
7201 UTILITIES-LIGHT	45,166	47,424	49,795	52,000	53,040	44,714	41,974	40,350	41,762	43,015
Op Exp-Utilities	45,166	47,424	49,795	52,000	53,040	44,714	41,974	40,350	41,762	43,015
7501 LSE&RNTLS-LEASE&EASEMENTS										
Op Exp-Lease & Rentals										
7613 SUPPL-MAINT.SUPPLIES	550	575	600	625	638	300		1,050	500	525
Op Exp-Supplies & Materials	550	575	600	625	638	300		1,050	500	525
7707 EQUIP-VEHICLE CHARGES										
Op Exp-Equipment under \$5,000										
7927 SDRY-MISC. EXPENSES							5,786			
7945 SDRY-FIXED ASSET W/DOWNS							2,700			
Op Exp-Sundry							8,486			
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC										
Op Exp-Recoveries										
<b>Total 327 OP-LRN Traffic Signals</b>	<b>60,572</b>	<b>63,111</b>	<b>65,707</b>	<b>68,137</b>	<b>69,498</b>	<b>61,326</b>	<b>66,292</b>	<b>58,514</b>	<b>59,628</b>	<b>70,722</b>
<b>328-OP-LRN Signage</b>										
6000 SAL&BEN-SALARIES									1,157	
6001 SAL&BEN-WAGES	67,888	67,896	67,896	67,896	67,896	28,906	74,443	47,849	47,564	41,199
6003 SAL&BEN-AUX-ALL							128			
6004 SAL&BEN-OTHER-ALL	2,872	2,869	2,869	2,869	2,869	20	30			
6006 SAL&BEN-OVERTIME-O/S						3,225	1,037			2,000
6008 SAL&BEN-BENEFIT-O/S	34,048	34,042	34,042	34,042	34,042					
6201 SAL&BEN-REBILL LABOUR OFFSET	-20,160	-20,154	-20,154	-20,154	-20,154					
Salary and Benefits	84,648	84,653	84,653	84,653	84,653	32,151	75,639	47,849	48,720	43,199
6108 HR-RETIREMENT&SERV.RECOG										
Personnel Services										
7004 CONTR SVC-CONTRACTORS/BUILDERS	1,600	1,620	1,640	1,660	1,693	86	254	1,540	1,560	1,580
Op Exp-Contracted Services	1,600	1,620	1,640	1,660	1,693	86	254	1,540	1,560	1,580
7303 COMMUNIC-DLVRY/COURIER							8			
7307 COMMUNIC-CELLUAR SERVICES							20			
Op Exp-Communications							29			
7501 LSE&RNTLS-LEASE&EASEMENTS	8,760	8,850	8,940	9,045	9,226	7,452	5,958	8,460	8,580	8,640
Op Exp-Lease & Rentals	8,760	8,850	8,940	9,045	9,226	7,452	5,958	8,460	8,580	8,640
7613 SUPPL-MAINT.SUPPLIES	26,250	26,650	27,025	27,400	27,948	21,099	20,567	25,100	25,500	25,900
7624 SUPPL-SIGNS										
7629 SUPPL-WORKING LUNCHES/FOOD						76				
Op Exp-Supplies & Materials	26,250	26,650	27,025	27,400	27,948	21,175	20,567	25,100	25,500	25,900
7707 EQUIP-VEHICLE CHARGES	23,691	25,482	26,555	27,335	28,068	20,117	19,174	19,825	15,941	20,316
Op Exp-Equipment under \$5,000	23,691	25,482	26,555	27,335	28,068	20,117	19,174	19,825	15,941	20,316
7927 SDRY-MISC. EXPENSES							485			
Op Exp-Sundry							485			

8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							21			
Op Exp-Recoveries							21			
<b>Total 328 OP-LRN Signage</b>	<b>144,949</b>	<b>147,255</b>	<b>148,813</b>	<b>150,093</b>	<b>151,588</b>	<b>80,981</b>	<b>122,126</b>	<b>102,774</b>	<b>100,301</b>	<b>99,635</b>
<b>329-OP-LRN Road Markings</b>										
6000 SAL&BEN-SALARIES									178	
6001 SAL&BEN-WAGES	398	408	408	408	408	814		7,358	7,314	5,115
6004 SAL&BEN-OTHER-ALL	14	17	17	17	17					
6008 SAL&BEN-BENEFIT-O/S	194	205	205	205	205					
6201 SAL&BEN-REBILL LABOUR OFFSET	-120	-120	-120	-120	-120					
Salary and Benefits	486	510	510	510	510	814		7,358	7,492	5,115
7004 CONTR SVC-CONTRACTORS/BUILDERS	26,375	26,575	27,538	28,500	29,070	10,338	27,399	24,250	24,450	24,650
Op Exp-Contracted Services	26,375	26,575	27,538	28,500	29,070	10,338	27,399	24,250	24,450	24,650
7613 SUPPL-MAINT.SUPPLIES	3,060	3,090	3,120	3,150	3,213		25,554	2,970	3,000	1,030
Op Exp-Supplies & Materials	3,060	3,090	3,120	3,150	3,213		25,554	2,970	3,000	1,030
7707 EQUIP-VEHICLE CHARGES	8,249	8,872	9,246	9,517	9,772	7,078	6,678	6,978	5,550	7,073
Op Exp-Equipment under \$5,000	8,249	8,872	9,246	9,517	9,772	7,078	6,678	6,978	5,550	7,073
<b>Total 329 OP-LRN Road Markings</b>	<b>38,170</b>	<b>39,047</b>	<b>40,414</b>	<b>41,677</b>	<b>42,565</b>	<b>18,230</b>	<b>59,631</b>	<b>41,556</b>	<b>40,492</b>	<b>37,868</b>
<b>331-OP-LRN Street Cleaning</b>										
6000 SAL&BEN-SALARIES							938		1,856	
6001 SAL&BEN-WAGES	57,450	57,456	57,456	57,456	57,456	42,035	51,061	75,747	75,301	95,367
6002 SAL&BEN-OVERTIME-I/S							84			
6003 SAL&BEN-AUX-ALL						1,416	2,445			
6004 SAL&BEN-OTHER-ALL	2,430	2,428	2,428	2,428	2,428	47	32			
6006 SAL&BEN-OVERTIME-O/S						919	3,004			
6007 SAL&BEN-BENEFIT-I/S										
6008 SAL&BEN-BENEFIT-O/S	28,788	28,809	28,809	28,809	28,809					
6201 SAL&BEN-REBILL LABOUR OFFSET	-17,046	-17,055	-17,055	-17,055	-17,055	-202				
Salary and Benefits	71,622	71,638	71,638	71,638	71,638	44,215	57,565	75,747	77,157	95,367
7004 CONTR SVC-CONTRACTORS/BUILDERS	4,880	4,940	5,000	5,060	5,161	10,575	6,956	4,870	4,760	4,820
7028 CONTR SVC-HAZARDOUS WASTE DISP						28				
Op Exp-Contracted Services	4,880	4,940	5,000	5,060	5,161	10,603	6,956	4,870	4,760	4,820
7613 SUPPL-MAINT.SUPPLIES	6,060	6,550	7,040	7,305	7,451	705	3,822	5,040	5,080	6,020
Op Exp-Supplies & Materials	6,060	6,550	7,040	7,305	7,451	705	3,822	5,040	5,080	6,020
7707 EQUIP-VEHICLE CHARGES	96,195	103,463	107,819	110,987	113,963	47,867	77,841	47,180	64,724	82,488
Op Exp-Equipment under \$5,000	96,195	103,463	107,819	110,987	113,963	47,867	77,841	47,180	64,724	82,488
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							70			
Op Exp-Recoveries							70			
5416 TSF-FM-RSV-SANIT UTILITY								-170		
Tsf from reserves-capital								-170		
<b>Total 331 OP-LRN Street Cleaning</b>	<b>178,757</b>	<b>186,591</b>	<b>191,497</b>	<b>194,990</b>	<b>198,213</b>	<b>103,390</b>	<b>146,254</b>	<b>132,667</b>	<b>151,721</b>	<b>188,695</b>
<b>332-OP-LRN Snow Removal</b>										
6000 SAL&BEN-SALARIES									1,359	
6001 SAL&BEN-WAGES	74,348	74,320	74,320	74,320	74,320	63,867	83,347	34,587	34,381	72,015
6002 SAL&BEN-OVERTIME-I/S						660	212			
6003 SAL&BEN-AUX-ALL						2,247	13,723			
6004 SAL&BEN-OTHER-ALL	3,144	3,141	3,141	3,141	3,141	5,357	6,875			

6006 SAL&BEN-OVERTIME-O/S						54,331	85,922	20,600	21,000	
6007 SAL&BEN-BENEFIT-I/S										
6008 SAL&BEN-BENEFIT-O/S	37,230	37,265	37,265	37,265	37,265					
6201 SAL&BEN-REBILL LABOUR OFFSET	-22,068	-22,062	-22,062	-22,062	-22,062					
Salary and Benefits	92,654	92,664	92,664	92,664	92,664	126,462	190,080	55,187	56,740	72,015
6101 HR-CNVNTIONS,DUES&ACT.						1,611				
Personnel Services						1,611				
7004 CONTR SVC-CONTRACTORS/BUILDERS	4,250	4,300	4,350	4,400	4,488	4,547	2,755	4,100	4,150	4,200
Op Exp-Contracted Services	4,250	4,300	4,350	4,400	4,488	4,547	2,755	4,100	4,150	4,200
7105 PRF SVC-CONSULTANT										
Op Exp-Consulting and Prof Services										
7607 SUPPL-CONSUMABLES							44			
7613 SUPPL-MAINT.SUPPLIES	50,780	51,355	51,925	52,578	53,629	55,233	80,286	48,900	49,640	50,050
7615 SUPPL-MISC. SUPPLIES							5,854			
7629 SUPPL-WORKING LUNCHES/FOOD						441	821			
Op Exp-Supplies & Materials	50,780	51,355	51,925	52,578	53,629	55,674	87,005	48,900	49,640	50,050
7707 EQUIP-VEHICLE CHARGES	81,732	87,908	91,609	94,300	96,829	48,401	66,138	47,704	54,993	70,086
Op Exp-Equipment under \$5,000	81,732	87,908	91,609	94,300	96,829	48,401	66,138	47,704	54,993	70,086
7927 SDRY-MISC. EXPENSES						8,800				
Op Exp-Sundry						8,800				
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							161			
Op Exp-Recoveries							161			
5103 TSF-FM-RSV-LRN SNOW REMOVAL						-89,602	-96,796			
Tsf from reserves-operating						-89,602	-96,796			
<b>Total 332 OP-LRN Snow Removal</b>	<b>229,416</b>	<b>236,227</b>	<b>240,548</b>	<b>243,942</b>	<b>247,610</b>	<b>155,893</b>	<b>249,343</b>	<b>155,891</b>	<b>165,523</b>	<b>196,351</b>
<b>333-OP-LRN Vegetation</b>										
6000 SAL&BEN-SALARIES							547		6,095	
6001 SAL&BEN-WAGES	227,628	227,624	227,624	227,624	227,624	189,835	196,846	259,227	258,672	281,515
6003 SAL&BEN-AUX-ALL						858	5,773			
6004 SAL&BEN-OTHER-ALL	9,620	9,620	9,620	9,620	9,620	148	434			
6006 SAL&BEN-OVERTIME-O/S						27	1,043			
6007 SAL&BEN-BENEFIT-I/S										
6008 SAL&BEN-BENEFIT-O/S	114,134	114,131	114,131	114,131	114,131					
6201 SAL&BEN-REBILL LABOUR OFFSET	-67,554	-67,566	-67,566	-67,566	-67,566		-952			
Salary and Benefits	283,828	283,809	283,809	283,809	283,809	190,868	203,690	259,227	264,767	281,515
7004 CONTR SVC-CONTRACTORS/BUILDERS	20,400	20,808	21,224	21,649	22,082	7,182	22,054	1,020	1,030	20,000
7010 CONTR SVC-GRASS CUTTING										
Op Exp-Contracted Services	20,400	20,808	21,224	21,649	22,082	7,182	22,054	1,020	1,030	20,000
7400 INSRNCE-DMGE/LIAB CLAIMS PAID										
Op Exp-Insurance & Claims										
7613 SUPPL-MAINT.SUPPLIES	3,278	3,308	3,337	3,369	3,436	4,159	4,719	3,185	3,220	3,245
7627 SUPPL-TECHNICAL SUPPLIES						18				
7629 SUPPL-WORKING LUNCHES/FOOD						42				
7635 SUPP-STOCK SUPP-MAINTENANCE										
Op Exp-Supplies & Materials	3,278	3,308	3,337	3,369	3,436	4,219	4,719	3,185	3,220	3,245
7700 EQUIP-EQUIPMENT PURCHASE										
7703 EQUIP-MAINT-VEHICLES							1,729			
7707 EQUIP-VEHICLE CHARGES	92,068	99,024	103,194	106,225	109,074	61,406	74,506	60,482	61,947	78,949
7712 EQUIP-MAINTENANCE										

Op Exp-Equipment under \$5,000	92,068	99,024	103,194	106,225	109,074	61,406	76,235	60,482	61,947	78,949
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							167			
Op Exp-Recoveries							167			
<b>Total 333 OP-LRN Vegetation</b>	<b>399,574</b>	<b>406,949</b>	<b>411,564</b>	<b>415,051</b>	<b>418,400</b>	<b>263,675</b>	<b>306,865</b>	<b>323,914</b>	<b>330,964</b>	<b>383,709</b>
<b>334-OP-LRN Structures</b>										
6000 SAL&BEN-SALARIES									104	
6001 SAL&BEN-WAGES	2,468	2,446	2,446	2,446	2,446	195	3,336	4,474	4,483	4,608
6004 SAL&BEN-OTHER-ALL	104	103	103	103	103					
6006 SAL&BEN-OVERTIME-O/S						178				
6008 SAL&BEN-BENEFIT-O/S	1,240	1,225	1,225	1,225	1,225					
6201 SAL&BEN-REBILL LABOUR OFFSET	-738	-726	-726	-726	-726					
Salary and Benefits	3,074	3,048	3,048	3,048	3,048	373	3,336	4,474	4,587	4,608
7004 CONTR SVC-CONTRACTORS/BUILDERS							2,705			
Op Exp-Contracted Services							2,705			
7201 UTILITIES-LIGHT	3,291	3,455	3,628	3,789	3,865	41		2,940	3,043	3,134
Op Exp-Utilities	3,291	3,455	3,628	3,789	3,865	41		2,940	3,043	3,134
7402 INSURANCE-PROPERTY	19,321	20,287	21,302	22,245	22,690	16,855	16,382	16,690	17,525	18,401
Op Exp-Insurance & Claims	19,321	20,287	21,302	22,245	22,690	16,855	16,382	16,690	17,525	18,401
7613 SUPPL-MAINT.SUPPLIES						598				
7627 SUPPL-TECHNICAL SUPPLIES										
Op Exp-Supplies & Materials						598				
7707 EQUIP-VEHICLE CHARGES	1,968	2,116	2,206	2,270	2,331	1,310	1,592	1,288	1,324	1,687
Op Exp-Equipment under \$5,000	1,968	2,116	2,206	2,270	2,331	1,310	1,592	1,288	1,324	1,687
<b>Total 334 OP-LRN Structures</b>	<b>27,654</b>	<b>28,907</b>	<b>30,184</b>	<b>31,352</b>	<b>31,933</b>	<b>19,177</b>	<b>24,015</b>	<b>25,392</b>	<b>26,478</b>	<b>27,830</b>
<b>335-OP-LRN Administration</b>										
6000 SAL&BEN-SALARIES									628	
6001 SAL&BEN-WAGES	6,878	6,886	6,886	6,886	6,886	4,846	3,313	25,988	25,833	876
6003 SAL&BEN-AUX-ALL						3,171				
6004 SAL&BEN-OTHER-ALL	288	291	291	291	291		85			
6006 SAL&BEN-OVERTIME-O/S							530			
6008 SAL&BEN-BENEFIT-O/S	3,454	3,451	3,451	3,451	3,451					
6201 SAL&BEN-REBILL LABOUR OFFSET	-2,034	-2,043	-2,043	-2,043	-2,043	-1,009	-530			
Salary and Benefits	8,586	8,585	8,585	8,585	8,585	7,008	3,398	25,988	26,461	876
7307 COMMUNIC-CELLUAR SERVICES	6,000	6,000	6,000	6,000	6,000					
Op Exp-Communications	6,000	6,000	6,000	6,000	6,000					
7501 LSE&RNTLS-LEASE&EASEMENTS	20,750	20,750	20,750	20,750	21,165	20,832	25,096	20,750	20,750	20,750
Op Exp-Lease & Rentals	20,750	20,750	20,750	20,750	21,165	20,832	25,096	20,750	20,750	20,750
7613 SUPPL-MAINT.SUPPLIES							2,015			
7629 SUPPL-WORKING LUNCHES/FOOD						18				
7635 SUPP-STOCK SUPP-MAINTENANCE						8,494	8,249			
Op Exp-Supplies & Materials						8,512	10,264			
7998 SDRY-REBILL EXP OFFSET						-14,590	-5,133			
7999 SDRY-REBILL EXPENSE						14,590	5,133			
Op Exp-Sundry										
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							7			
Op Exp-Recoveries							7			

4479 RV-OTH-MISC REVENUE						-455	-131			
4493 RV-OTHER-REBILLS						-471	-26			
Rev-own sources-other						-926	-157			
<b>Total 335 OP-LRN Administration</b>	<b>35,336</b>	<b>35,335</b>	<b>35,335</b>	<b>35,335</b>	<b>35,750</b>	<b>35,425</b>	<b>38,608</b>	<b>46,738</b>	<b>47,211</b>	<b>21,626</b>
<b>338-OP-Dump Site</b>										
6001 SAL&BEN-WAGES						299				
Salary and Benefits						299				
7201 UTILITIES-LIGHT	325	341	358	374	381	69	572	290	300	309
Op Exp-Utilities	325	341	358	374	381	69	572	290	300	309
<b>Total 338 OP-Dump Site</b>	<b>325</b>	<b>341</b>	<b>358</b>	<b>374</b>	<b>381</b>	<b>368</b>	<b>572</b>	<b>290</b>	<b>300</b>	<b>309</b>
<b>359-OP-Adopt a Street</b>										
6000 SAL&BEN-SALARIES							29		32	
6001 SAL&BEN-WAGES	338	358	358	358	358		378	1,389	1,392	925
6004 SAL&BEN-OTHER-ALL	14	15	15	15	15					
6008 SAL&BEN-BENEFIT-O/S	172	182	182	182	182					
6201 SAL&BEN-REBILL LABOUR OFFSET	-114	-108	-108	-108	-108					
Salary and Benefits	410	447	447	447	447		408	1,389	1,424	925
7613 SUPPL-MAINT.SUPPLIES	10,000	10,000	10,000	10,000	10,200	433	187	10,000	10,000	2,000
Op Exp-Supplies & Materials	10,000	10,000	10,000	10,000	10,200	433	187	10,000	10,000	2,000
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC										
Op Exp-Recoveries										
<b>Total 359 OP-Adopt a Street</b>	<b>10,410</b>	<b>10,447</b>	<b>10,447</b>	<b>10,447</b>	<b>10,647</b>	<b>433</b>	<b>595</b>	<b>11,389</b>	<b>11,424</b>	<b>2,925</b>
<b>370-OP-Public Works Responder Program</b>										
6002 SAL&BEN-OVERTIME-I/S										
6004 SAL&BEN-OTHER-ALL										
Salary and Benefits										
7613 SUPPL-MAINT.SUPPLIES										
Op Exp-Supplies & Materials										
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							63			
Op Exp-Recoveries							63			
<b>Total 370 OP-Public Works Responder Program</b>							<b>63</b>			
<b>395-OP-Vehicle Charges</b>										
7004 CONTR SVC-CONTRACTORS/BUILDERS										
Op Exp-Contracted Services										
7303 COMMUNIC-DLVRY/COURIER										
Op Exp-Communications										
7400 INSRNCE-DMGE/LIAB CLAIMS PAID							1,709			
Op Exp-Insurance & Claims							1,709			
7613 SUPPL-MAINT.SUPPLIES						51				
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL										
Op Exp-Supplies & Materials						51				
7702 EQUIP-FUEL	86,860	86,860	86,860	86,860	88,597	100,139	98,275	98,850	80,949	86,860
7703 EQUIP-MAINT-VEHICLES	150,236	156,620	162,955	169,490	172,880	156,368	160,760	56,433	58,582	144,219

7706 EQUIP-RPLCMNT PROVISION	303,766	357,637	389,150	411,509	428,852	206,600	223,574	206,600	223,574	249,894
7707 EQUIP-VEHICLE CHARGES						2,969				
7708 EQUIP-CHARGEOUT RECOVERY	-823,996	-884,029	-921,853	-950,642	-975,393	-712,096	-754,569	-597,928	-627,403	-751,486
7710 EQUIP-CAP LSE INTEREST						996				
7712 EQUIP-MAINTENANCE										
7715 EQUIP-INTERNAL GARAGE CHARGES	195,403	195,181	195,157	195,051	195,577	150,202	186,583	175,673	182,361	182,781
Op Exp-Equipment under \$5,000	-87,731	-87,731	-87,731	-87,731	-89,486	-94,823	-85,378	-60,372	-81,937	-87,731
7403 INSURANCE-VEHICLE	43,255	43,255	43,255	43,255	44,120	49,201	56,273	38,654	37,461	43,255
7509 LSE&RNTLS-VEHICLES	44,476	44,476	44,476	44,476	45,366	32,528	14,217	21,718	44,476	44,476
Op Exp-Vehicle Expenses	87,731	87,731	87,731	87,731	89,486	81,729	70,490	60,372	81,937	87,731
7911 SDRY-DEBT-INTEREST						149	841			
7912 SDRY-DEBT-PRINCIPAL						11,563	11,720			
7927 SDRY-MISC. EXPENSES						1,331	617			
Op Exp-Sundry						13,042	13,178			
<b>Total 395 OP-Vehicle Charges</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>958-Capital-Operations</b>										
7913 SDRY-DEPRECIATION EXPENSE	0	0	0	0	0					
Op Exp-Sundry	0	0	0	0	0					
5900 APPROP.FROM SURPLUS	0	0	0	0	0					
Appropriation from surplus	0	0	0	0	0					
<b>Total 958 Capital-Operations</b>										
<b>Total OP Operations</b>	<b>2,226,514</b>	<b>2,274,162</b>	<b>2,313,065</b>	<b>2,322,126</b>	<b>2,343,899</b>	<b>1,940,771</b>	<b>2,033,129</b>	<b>1,994,927</b>	<b>2,026,042</b>	<b>2,120,824</b>



Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Environmental Services Division			
		Budget available	439,309	448,996	458,980	469,260	479,745				
		Budget Remaining	-14,920	-7,733	-250	7,530	14,034				
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
<b>600-ES-Admin-Env Services</b>											
	6000 SAL&BEN-SALARIES	156,052	156,051	156,051	156,051	156,051	258,137	171,648	308,014	322,462	185,857
	6002 SAL&BEN-OVERTIME-I/S	3,002	3,000	3,000	3,000	3,000	400	2,562			
	6003 SAL&BEN-AUX-ALL	50,674	50,676	50,676	50,676	50,676	23,486	35,936		10,002	49,474
	6004 SAL&BEN-OTHER-ALL						138	871			
	6007 SAL&BEN-BENEFIT-I/S	34,334	34,331	34,331	34,331	34,331					
	Salary and Benefits	244,062	244,058	244,058	244,058	244,058	282,161	211,018	308,014	332,464	235,331
	6101 HR-CNVNTIONS,DUES&ACT.	1,700	1,700	1,700	1,700	1,734	686	2,001	1,700	1,700	1,700
	6104 HR-MILEAGE/VEHICLE ALLOW.	1,000	1,000	1,000	1,000	1,020	301	257	1,000	1,000	1,000
	6107 HR-RECRUITMENT							940			
	6111 HR-TRNG&EDUC-CORP							225			
	6112 HR-TRNG&EDUC-DEPT	5,000	5,000	5,000	5,000	5,000	1,348	212	2,282	2,282	2,282
	Personnel Services	7,700	7,700	7,700	7,700	7,754	2,335	3,635	4,982	4,982	4,982
	7004 CONTR SVC-CONTRACTORS/BUILDERS	1,800	1,800	1,800	1,800	1,836					1,800
	7028 CONTR SVC-HAZARDOUS WASTE DISP	2,000	2,000	2,000	2,000	2,040	502		2,000	2,000	2,000
	Op Exp-Contracted Services	3,800	3,800	3,800	3,800	3,876	502		2,000	2,000	3,800
	7105 PRF SVC-CONSULTANT						3,246	2,478			
	7117 PRF SVC-SFTWRE MNT/UPGRADES										
	Op Exp-Consulting and Prof Services						3,246	2,478			
	7300 COMMUNIC-ADVERTISING	1,800	1,800	1,800	1,800	1,836	2,040	2,425	1,800	1,800	1,800
	7303 COMMUNIC-DLVRY/COURIER							10			
	7307 COMMUNIC-CELLUAR SERVICES							84			
	Op Exp-Communications	1,800	1,800	1,800	1,800	1,836	2,040	2,520	1,800	1,800	1,800
	7615 SUPPL-MISC. SUPPLIES							56			
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL							1,742			
	7626 SUPPL-STANDARD OFFICE SUPPLIES							31			
	7627 SUPPL-TECHNICAL SUPPLIES	2,000	2,000	2,000	2,000	2,040	2,610	2,200	2,000	2,000	2,000
	7628 SUPPL-UNIFORMS										
	7629 SUPPL-WORKING LUNCHES/FOOD										
	Op Exp-Supplies & Materials	2,000	2,000	2,000	2,000	2,040	2,610	4,029	2,000	2,000	2,000
	7927 SDRY-MISC. EXPENSES	500	500	500	500	510	80	394	500	500	500
	7950 SDRY-CORPORATE ENERGY AND EMISSIONS PROX								5,000		
	7951 SDRY-INVASIVE SPECIES PROGRAM										
	Op Exp-Sundry	500	500	500	500	510	80	394	5,500	500	500
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL						79	146			
	Op Exp-Recoveries						79	146			
	9444 TSF-TO-R5V-ECO AMENITIES						30,000				
	Tsf to reserves-operating						30,000				
	4479 RV-OTH-MISC REVENUE						-30,000				
	Rev-own sources-other						-30,000				
	4628 GRNT-OTHER-MISC										
	Transfer from other govt-capital other										
<b>Total 600 ES-Admin-Env Services</b>		<b>259,862</b>	<b>259,858</b>	<b>259,858</b>	<b>259,858</b>	<b>260,074</b>	<b>293,053</b>	<b>224,218</b>	<b>324,295</b>	<b>343,746</b>	<b>248,413</b>
<b>601-ES-Invasive Species Program</b>											
	6001 SAL&BEN-WAGES						1,065	17,566			
	6003 SAL&BEN-AUX-ALL							19,622			
	6007 SAL&BEN-BENEFIT-I/S										
	Salary and Benefits						1,065	37,188			
	6101 HR-CNVNTIONS,DUES&ACT.							52			
	6104 HR-MILEAGE/VEHICLE ALLOW.										
	Personnel Services							52			

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Environmental Services Division			
		Budget available	439,309	448,996	458,980	469,260	479,745				
		Budget Remaining	-14,920	-7,733	-250	7,530	14,034				
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
	7004 CONTR SVC-CONTRACTORS/BUILDERS							1,600			
	Op Exp-Contracted Services							1,600			
	7105 PRF SVC-CONSULTANT							641			
	Op Exp-Consulting and Prof Services							641			
	7307 COMMUNIC-CELLUAR SERVICES										
	Op Exp-Communications										
	7610 SUPPL-HORTICULTURAL SUPPLIES							4,461			
	7613 SUPPL-MAINT.SUPPLIES										
	Op Exp-Supplies & Materials							4,461			
	7951 SDRY-INVASIVE SPECIES PROGRAM	55,240	55,240	55,240	55,240	56,345		2,313		55,240	55,240
	Op Exp-Sundry	55,240	55,240	55,240	55,240	56,345		2,313		55,240	55,240
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							7			
	Op Exp-Recoveries							7			
	4479 RV-OTH-MISC REVENUE							-1,700			
	Rev-own sources-other							-1,700			
<b>Total 601 ES-Invasive Species Program</b>		<b>55,240</b>	<b>55,240</b>	<b>55,240</b>	<b>55,240</b>	<b>56,345</b>	<b>1,065</b>	<b>44,563</b>		<b>55,240</b>	<b>55,240</b>
<b>602-ES-Environmental Programs</b>											
	6000 SAL&BEN-SALARIES							31,833			
	6001 SAL&BEN-WAGES						20,096				
	6003 SAL&BEN-AUX-ALL						298	10,581			
	Salary and Benefits						20,394	42,414			
	6101 HR-CNVNTIONS,DUES&ACT.						46	75			
	6104 HR-MILEAGE/VEHICLE ALLOW.						15				
	Personnel Services						61	75			
	7004 CONTR SVC-CONTRACTORS/BUILDERS						6,188		25,000		
	Op Exp-Contracted Services						6,188		25,000		
	7105 PRF SVC-CONSULTANT	8,000	8,000	8,000	8,000	8,160	24,986	200	8,000	8,000	8,000
	Op Exp-Consulting and Prof Services	8,000	8,000	8,000	8,000	8,160	24,986	200	8,000	8,000	8,000
	7300 COMMUNIC-ADVERTISING							333			
	Op Exp-Communications							333			
	7613 SUPPL-MAINT.SUPPLIES						34				
	7627 SUPPL-TECHNICAL SUPPLIES						272				
	Op Exp-Supplies & Materials						306				
	7927 SDRY-MISC. EXPENSES										
	7951 SDRY-INVASIVE SPECIES PROGRAM						7,660		63,240		
	7952 SDRY-COMMUNITY ENERGY AND EMISSIONS PRO								5,000		
	7953 SDRY-ENVIRONMENTAL INITIATIVES	15,000	17,500	20,000	22,500	25,000			31,017	12,000	15,000
	Op Exp-Sundry	15,000	17,500	20,000	22,500	25,000	7,660		99,257	12,000	15,000
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							14			
	Op Exp-Recoveries							14			
	9406 TSF TO RSV-FUTURE OPERATING						33,813				
	Tsf to reserves-operating						33,813				
	4479 RV-OTH-MISC REVENUE						-3,504	-438			
	Rev-own sources-other						-3,504	-438			

## Operating Summary 2019 - 2023

		PLAN					Environmental Services Division				
		2019	2020	2021	2022	2023					
		Budget available	439,309	448,996	458,980	469,260	479,745				
Budget Remaining		-14,920	-7,733	-250	7,530	14,034					
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	4628 GRNT-OTHER-MISC						-10,500	-10,500	-45,000	-21,000	
	Transfer from other govt-capital other						-10,500	-10,500	-45,000	-21,000	
	5405 TSF-FM-RSV-DVLPMT PROCESS	-32,701	-32,701	-32,701	-32,701	-32,701					-32,060
	5406 TSF-FM-RSV-FUTURE OPERATING						-48,000		-48,000		
	5432 TSF-FM-RSV-CARBON OFFSETS COMM. RSV	-51,322	-51,322	-51,322	-51,322	-51,322	-45,000		-45,000	-65,000	-51,963
	Tsf from reserves-operating	-84,023	-84,023	-84,023	-84,023	-84,023	-93,000		-93,000	-65,000	-84,023
Total 602 ES-Environmental Programs		-61,023	-58,523	-56,023	-53,523	-50,863	-13,597	32,099	-5,743	-66,000	-61,023
610-ES-Admin-Environment & Parks											
	6000 SAL&BEN-SALARIES	164,736	164,737	164,737	164,737	164,737		3,512			187,402
	6007 SAL&BEN-BENEFIT-I/S	35,414	35,418	35,418	35,418	35,418					
	Salary and Benefits	200,150	200,155	200,155	200,155	200,155		3,512			187,402
	6101 HR-CNVNTIONS,DUES&ACT.										
	6104 HR-MILEAGE/VEHICLE ALLOW.										
	6112 HR-TRNG&EDUC-DEPT										
	Personnel Services										
	7004 CONTR SVC-CONTRACTORS/BUILDERS										
	Op Exp-Contracted Services										
	7105 PRF SVC-CONSULTANT										
	Op Exp-Consulting and Prof Services										
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL										
	7626 SUPPL-STANDARD OFFICE SUPPLIES										
	7629 SUPPL-WORKING LUNCHES/FOOD										
	Op Exp-Supplies & Materials										
	7927 SDRY-MISC. EXPENSES										
	Op Exp-Sundry										
Total 610 ES-Admin-Environment & Parks		200,150	200,155	200,155	200,155	200,155		3,512			187,402
Total ES Environmental Services		454,229	456,730	459,230	461,730	465,711	280,521	304,391	318,553	332,986	430,032

Operating Summary 2019 - 2023											
PLAN		2019	2020	2021	2022	2023	Parks Division				
Budget available		2,302,309	2,321,158	2,340,890	2,361,492	2,382,515					
Budget Remaining		-17,484	-18,070	-53,382	-53,446	-48,198					
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
<b>400-PK-Admin-Parks</b>											
	6000 SAL&BEN-SALARIES	191,894	191,893	191,893	191,893	191,893	188,425	236,071	197,733	250,755	199,983
	6001 SAL&BEN-WAGES	7,147	7,153	7,153	7,153	7,153	5,166	17,030	38,346	42,486	15,149
	6002 SAL&BEN-OVERTIME-I/S						2,337	1,161			
	6003 SAL&BEN-AUX-ALL						694	705			
	6004 SAL&BEN-OTHER-ALL	-221	-221	-221	-221	-221	2,350	4,739			
	6006 SAL&BEN-OVERTIME-O/S						-110	1,128		16,000	
	6007 SAL&BEN-BENEFIT-I/S	41,548	41,547	41,547	41,547	41,547					
	6008 SAL&BEN-BENEFIT-O/S	2,942	2,930	2,930	2,930	2,930					
	6201 SAL&BEN-REBILL LABOUR OFFSET						-4,921	-461			
	<b>Salary and Benefits</b>	<b>243,310</b>	<b>243,302</b>	<b>243,302</b>	<b>243,302</b>	<b>243,302</b>	<b>193,941</b>	<b>260,373</b>	<b>236,080</b>	<b>309,241</b>	<b>215,132</b>
	6101 HR-CNVNTIONS,DUES&ACT.	1,275	1,290	1,305	1,320	1,346	4,767	1,768	1,230	1,245	1,260
	6103 HR-HEALTH&SAFETY PROG.	400	425	450	475	485		773	325	350	375
	6104 HR-MILEAGE/VEHICLE ALLOW.	690	700	710	720	734	642	725	660	670	680
	6107 HR-RECRUITMENT										
	6112 HR-TRNG&EDUC-DEPT	8,750	8,800	8,850	8,900	9,078	10,524	10,385	8,600	8,650	8,700
	6113 HR-VOLUNTEER APPREC'N						342				
	<b>Personnel Services</b>	<b>11,115</b>	<b>11,215</b>	<b>11,315</b>	<b>11,415</b>	<b>11,643</b>	<b>16,276</b>	<b>13,651</b>	<b>10,815</b>	<b>10,915</b>	<b>11,015</b>
	7001 CONTR SVC-BINDERY							199			
	7004 CONTR SVC-CONTRACTORS/BUILDERS	38,790						2,117			
	7010 CONTR SVC-GRASS CUTTING										
	<b>Op Exp-Contracted Services</b>	<b>38,790</b>						<b>2,316</b>			
	7117 PRF SVC-SFTWRE MNT/UPGRADES						3,519	6,079			
	<b>Op Exp-Consulting and Prof Services</b>						<b>3,519</b>	<b>6,079</b>			
	7200 UTILITIES-HEAT	128	135	142	148	151	368		110	116	122
	<b>Op Exp-Utilities</b>	<b>128</b>	<b>135</b>	<b>142</b>	<b>148</b>	<b>151</b>	<b>368</b>		<b>110</b>	<b>116</b>	<b>122</b>
	7300 COMMUNIC-ADVERTISING	7,500	7,500	7,500	7,500	7,650	406	271	240	7,500	7,500
	7303 COMMUNIC-DLVRY/COURIER	56	57	58	59	60			53	54	55
	7307 COMMUNIC-CELLUAR SERVICES							40			
	<b>Op Exp-Communications</b>	<b>7,556</b>	<b>7,557</b>	<b>7,558</b>	<b>7,559</b>	<b>7,710</b>	<b>406</b>	<b>311</b>	<b>293</b>	<b>7,554</b>	<b>7,555</b>
	7402 INSURANCE-PROPERTY	19,327	19,695	20,071	20,444	20,853	19,554	29,742	18,212	18,576	18,948
	<b>Op Exp-Insurance &amp; Claims</b>	<b>19,327</b>	<b>19,695</b>	<b>20,071</b>	<b>20,444</b>	<b>20,853</b>	<b>19,554</b>	<b>29,742</b>	<b>18,212</b>	<b>18,576</b>	<b>18,948</b>
	7613 SUPPL-MAINT.SUPPLIES										
	7621 SUPPL-PUBLICATIONS&SUBSCRIPT.	300	310	320	330	337		70	270	280	290
	7624 SUPPL-SIGNS						-6				
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	2,900	2,940	2,980	3,020	3,080	1,788	3,334	2,780	2,820	2,860
	7627 SUPPL-TECHNICAL SUPPLIES	2,208	2,235	2,256	2,286	2,331	202	85	2,122	2,165	2,175
	7629 SUPPL-WORKING LUNCHES/FOOD	320	330	340	350	357	235	245	290	300	310
	<b>Op Exp-Supplies &amp; Materials</b>	<b>5,728</b>	<b>5,815</b>	<b>5,896</b>	<b>5,986</b>	<b>6,105</b>	<b>2,219</b>	<b>3,734</b>	<b>5,462</b>	<b>5,565</b>	<b>5,635</b>
	7505 LSE&RNTLS-LEASED EQUIPMENT						1,316	1,836			
	7701 EQUIP-EQUIPMENT REPLACEMENT										
	7704 EQUIP-NON-CAPITALIZED										
	7710 EQUIP-CAP LSE INTEREST						35	17			
	7712 EQUIP-MAINTENANCE	1,450	1,550	1,625	1,700	1,734		60	1,200	1,300	1,400
	<b>Op Exp-Equipment under \$5,000</b>	<b>1,450</b>	<b>1,550</b>	<b>1,625</b>	<b>1,700</b>	<b>1,734</b>	<b>1,351</b>	<b>1,913</b>	<b>1,200</b>	<b>1,300</b>	<b>1,400</b>
	7803 GOVT PMTS-GVRD PURCHASES							15			
	<b>Op Exp-Gov't Payments</b>							<b>15</b>			
	7912 SDRY-DEBT-PRINCIPAL						1,429	1,114			
	7925 SDRY-MC/VISA BANK FEES						123				
	7927 SDRY-MISC. EXPENSES						70	36			
	7935 SDRY-SPECIAL PROJECTS										
	7998 SDRY-REBILL EXP OFFSET						-30,398	-1,483			
	7999 SDRY-REBILL EXPENSE						30,398	1,483			
	<b>Op Exp-Sundry</b>						<b>1,623</b>	<b>1,151</b>			
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							135			

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Parks Division			
		Budget available	2,302,309	2,321,158	2,340,890	2,361,492	2,382,515				
		Budget Remaining	-17,484	-18,070	-53,382	-53,446	-48,198				
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	Op Exp-Recoveries							135			
	9519 TSF TO RSV-BICYCLE PARKING						700				
	Tsf to reserves-capital						700				
	4479 RV-OTH-MISC REVENUE						-825	-700			
	4493 RV-OTHER-REBILLS						-168	-98			
	Rev-own sources-other						-993	-798			
Total 400 PK-Admin-Parks		327,404	289,268	289,909	290,554	291,499	238,964	318,623	272,172	353,267	259,807
401-PK-Rocky Pt Boat Launch											
	6001 SAL&BEN-WAGES	2,038	2,040	2,040	2,040	2,040	4,882	5,060	10,165	10,576	8,407
	6002 SAL&BEN-OVERTIME-I/S						69				
	6003 SAL&BEN-AUX-ALL						219	434			
	6004 SAL&BEN-OTHER-ALL	-91	-91	-91	-91	-91					
	6006 SAL&BEN-OVERTIME-O/S						757	704			
	6008 SAL&BEN-BENEFIT-O/S	687	704	704	704	704					
	Salary and Benefits	2,634	2,653	2,653	2,653	2,653	5,926	6,198	10,165	10,576	8,407
	7004 CONTR SVC-CONTRACTORS/BUILDERS						2,441	683	4,030	-3,834	12,134
	Op Exp-Contracted Services						2,441	683	4,030	-3,834	12,134
	7105 PRF SVC-CONSULTANT										
	Op Exp-Consulting and Prof Services										
	7613 SUPPL-MAINT.SUPPLIES	1,250	1,350	1,450	1,550	1,581	138	579	950	1,050	1,150
	7617 SUPPL-PARK SUPPLIES						481				
	Op Exp-Supplies & Materials	1,250	1,350	1,450	1,550	1,581	618	579	950	1,050	1,150
	7701 EQUIP-EQUIPMENT REPLACEMENT										
	7707 EQUIP-VEHICLE CHARGES										
	Op Exp-Equipment under \$5,000										
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL										
	Op Exp-Recoveries										
	9406 TSF TO RSV-FUTURE OPERATING							7,944			
	Tsf to reserves-operating							7,944			
	9508 TSF TO RSV-ROCKY PT RAMP	20,000	20,000	20,000	20,000	20,400	20,000	20,000	20,000	20,000	20,000
	Tsf to reserves-capital	20,000	20,000	20,000	20,000	20,400	20,000	20,000	20,000	20,000	20,000
	4225 SCS-RC-RAMP FEES	-73,400	-73,400	-73,400	-73,400	-74,868	-91,236	-95,123	-73,400	-73,400	-73,400
	Sale of services-recreation	-73,400	-73,400	-73,400	-73,400	-74,868	-91,236	-95,123	-73,400	-73,400	-73,400
	4495 RV-OTHER-TOURISM	-836	-848	-860	-874	-891			-796	-812	-820
	Rev-own sources-other	-836	-848	-860	-874	-891			-796	-812	-820
	5406 TSF-FM-RSV-FUTURE OPERATING									7,944	-7,944
	Tsf from reserves-operating									7,944	-7,944
	5500 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESE										
	Tsf from reserves-capital										
	5900 APPROP.FROM SURPLUS										
	Appropriation from surplus										
Total 401 PK-Rocky Pt Boat Launch		-50,352	-50,245	-50,157	-50,071	-51,125	-62,251	-59,719	-39,051	-38,476	-40,473
402-PK-Boulevards											
	6000 SAL&BEN-SALARIES										

Operating Summary 2019 - 2023											
PLAN		2019	2020	2021	2022	2023	Parks Division				
Budget available		2,302,309	2,321,158	2,340,890	2,361,492	2,382,515					
Budget Remaining		-17,484	-18,070	-53,382	-53,446	-48,198					
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	6001 SAL&BEN-WAGES	92,943	92,947	92,947	92,947	92,947	86,889	75,051	100,821	89,894	130,027
	6003 SAL&BEN-AUX-ALL						815	3,442			
	6004 SAL&BEN-OTHER-ALL	-1,311	-1,310	-1,310	-1,310	-1,310		405			
	6006 SAL&BEN-OVERTIME-O/S							652			
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	45,684	45,697	45,697	45,697	45,697					
	Salary and Benefits	137,316	137,334	137,334	137,334	137,334	87,704	79,549	100,821	89,894	130,027
	7004 CONTR SVC-CONTRACTORS/BUILDERS						3,399	2,240			
	7010 CONTR SVC-GRASS CUTTING								8,328		
	7024 CONTR SVC-TREE CUTTING							1,706			
	Op Exp-Contracted Services						3,399	3,946	8,328		
	7613 SUPPL-MAINT.SUPPLIES	6,210	6,350	6,480	6,605	6,737		5,676	5,840	5,950	6,100
	7623 SUPPL-SCBA UPGRADES										
	Op Exp-Supplies & Materials	6,210	6,350	6,480	6,605	6,737		5,676	5,840	5,950	6,100
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							28			
	Op Exp-Recoveries							28			
	9406 TSF TO RSV-FUTURE OPERATING							15,000			
	Tsf to reserves-operating							15,000			
	5406 TSF-FM-RSV-FUTURE OPERATING							-5,000		15,000	-15,000
	Tsf from reserves-operating							-5,000		15,000	-15,000
Total 402 PK-Boulevards		143,526	143,684	143,814	143,939	144,071	91,103	99,199	114,989	110,844	121,127
403-PK-Trails											
	6000 SAL&BEN-SALARIES									1,473	
	6001 SAL&BEN-WAGES	59,320	59,317	59,317	59,317	59,317	34,630	30,628	49,363	32,266	67,335
	6003 SAL&BEN-AUX-ALL						78	817			
	6004 SAL&BEN-OTHER-ALL	-506	-507	-507	-507	-507	33	153			
	6006 SAL&BEN-OVERTIME-O/S						63	317			
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	30,776	30,765	30,765	30,765	30,765					
	6201 SAL&BEN-REBILL LABOUR OFFSET										
	Salary and Benefits	89,590	89,575	89,575	89,575	89,575	34,804	31,915	49,363	33,739	67,335
	7613 SUPPL-MAINT.SUPPLIES	10,238	10,833	11,390	12,244	12,488	6,542	86	7,935	86	18,164
	7617 SUPPL-PARK SUPPLIES										
	Op Exp-Supplies & Materials	10,238	10,833	11,390	12,244	12,488	6,542	86	7,935	86	18,164
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							35			
	Op Exp-Recoveries							35			
	9406 TSF TO RSV-FUTURE OPERATING							29,039			
	Tsf to reserves-operating							29,039			
	5406 TSF-FM-RSV-FUTURE OPERATING									29,039	-29,039
	Tsf from reserves-operating									29,039	-29,039
Total 403 PK-Trails		99,828	100,408	100,965	101,819	102,063	41,346	61,076	57,298	62,864	56,460
404-PK-Park-Art Centre											
	6000 SAL&BEN-SALARIES										
	6001 SAL&BEN-WAGES	5,119	5,131	5,131	5,131	5,131	15,317	10,061	15,946	16,590	17,711
	6003 SAL&BEN-AUX-ALL						63	1,434			
	6004 SAL&BEN-OTHER-ALL	-213	-213	-213	-213	-213					
	6006 SAL&BEN-OVERTIME-O/S						62	106			
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	1,827	1,842	1,842	1,842	1,842					

Operating Summary 2019 - 2023											Parks Division		
PLAN		2019	2020	2021	2022	2023							
Budget available		2,302,309	2,321,158	2,340,890	2,361,492	2,382,515							
Budget Remaining		-17,484	-18,070	-53,382	-53,446	-48,198							
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018		
	Salary and Benefits	6,733	6,760	6,760	6,760	6,760	15,442	11,602	15,946	16,590	17,711		
	7004 CONTR SVC-CONTRACTORS/BUILDERS							889					
	7010 CONTR SVC-GRASS CUTTING								233				
	Op Exp-Contracted Services							889	233				
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							7					
	Op Exp-Recoveries							7					
Total 404 PK-Park-Art Centre		6,733	6,760	6,760	6,760	6,760	15,442	12,498	16,179	16,590	17,711		
405-PK-Park-Aspenwood													
	6000 SAL&BEN-SALARIES												
	6001 SAL&BEN-WAGES	9,698	9,695	9,695	9,695	9,695	22,179	30,613	24,632	25,627	29,139		
	6003 SAL&BEN-AUX-ALL						2,434	343					
	6004 SAL&BEN-OTHER-ALL	-430	-430	-430	-430	-430							
	6006 SAL&BEN-OVERTIME-O/S						55	89					
	6007 SAL&BEN-BENEFIT-I/S												
	6008 SAL&BEN-BENEFIT-O/S	3,349	3,345	3,345	3,345	3,345							
	Salary and Benefits	12,617	12,610	12,610	12,610	12,610	24,668	31,045	24,632	25,627	29,139		
	7004 CONTR SVC-CONTRACTORS/BUILDERS	4,000	4,000	4,000	4,000	4,080	3,290	4,458	535	545	4,000		
	7010 CONTR SVC-GRASS CUTTING								1,055				
	Op Exp-Contracted Services	4,000	4,000	4,000	4,000	4,080	3,290	4,458	1,590	545	4,000		
	7201 UTILITIES-LIGHT	1,534	1,611	1,692	1,767	1,802	1,559	1,680	1,370	1,418	1,461		
	Op Exp-Utilities	1,534	1,611	1,692	1,767	1,802	1,559	1,680	1,370	1,418	1,461		
	7613 SUPPL-MAINT.SUPPLIES	2,520	2,575	2,635	2,685	2,739	188	490	2,350	2,400	2,475		
	7617 SUPPL-PARK SUPPLIES												
	Op Exp-Supplies & Materials	2,520	2,575	2,635	2,685	2,739	188	490	2,350	2,400	2,475		
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							21					
	Op Exp-Recoveries							21					
Total 405 PK-Park-Aspenwood		20,671	20,796	20,937	21,062	21,231	29,704	37,693	29,942	29,990	37,075		
406-PK-Park-Bert Flinn													
	6000 SAL&BEN-SALARIES												
	6001 SAL&BEN-WAGES	2,342	2,347	2,347	2,347	2,347	9,303	2,820	12,458	12,961	10,442		
	6003 SAL&BEN-AUX-ALL						346	529					
	6004 SAL&BEN-OTHER-ALL	-105	-104	-104	-104	-104							
	6006 SAL&BEN-OVERTIME-O/S												
	6007 SAL&BEN-BENEFIT-I/S												
	6008 SAL&BEN-BENEFIT-O/S	803	807	807	807	807							
	Salary and Benefits	3,040	3,050	3,050	3,050	3,050	9,649	3,350	12,458	12,961	10,442		
	7004 CONTR SVC-CONTRACTORS/BUILDERS						950		950	965	980		
	Op Exp-Contracted Services						950		950	965	980		
	7613 SUPPL-MAINT.SUPPLIES	1,045	1,075	1,068	1,060	1,081	97		1,030	1,060	1,090		
	Op Exp-Supplies & Materials	1,045	1,075	1,068	1,060	1,081	97		1,030	1,060	1,090		
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL												
	Op Exp-Recoveries												
Total 406 PK-Park-Bert Flinn		4,085	4,125	4,118	4,110	4,131	10,697	3,350	14,438	14,986	12,512		
407-PK-Park-Chip Kerr													
	6000 SAL&BEN-SALARIES												
	6001 SAL&BEN-WAGES	737	729	729	729	729	2,680	1,672	3,408	3,546	2,428		
	6003 SAL&BEN-AUX-ALL						111	434					

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Parks Division			
		Budget available	2,302,309	2,321,158	2,340,890	2,361,492	2,382,515				
		Budget Remaining	-17,484	-18,070	-53,382	-53,446	-48,198				
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	6004 SAL&BEN-OTHER-ALL	-30	-31	-31	-31	-31					
	6006 SAL&BEN-OVERTIME-O/S							53			
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	264	254	254	254	254					
	Salary and Benefits	971	952	952	952	952	2,791	2,160	3,408	3,546	2,428
	7010 CONTR SVC-GRASS CUTTING								146		
	Op Exp-Contracted Services								146		
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							7			
	Op Exp-Recoveries							7			
Total 407 PK-Park-Chip Kerr		971	952	952	952	952	2,791	2,167	3,554	3,546	2,428
408-PK-Park-Easthill											
	6000 SAL&BEN-SALARIES										
	6001 SAL&BEN-WAGES	3,759	3,746	3,746	3,746	3,746	11,843	12,696	6,224	6,475	10,302
	6002 SAL&BEN-OVERTIME-I/S										
	6003 SAL&BEN-AUX-ALL						1,066	937			
	6004 SAL&BEN-OTHER-ALL	-166	-165	-165	-165	-165					
	6006 SAL&BEN-OVERTIME-O/S							20			
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	1,299	1,293	1,293	1,293	1,293					
	Salary and Benefits	4,892	4,874	4,874	4,874	4,874	12,910	13,652	6,224	6,475	10,302
	7004 CONTR SVC-CONTRACTORS/BUILDERS							1,437			
	7010 CONTR SVC-GRASS CUTTING								213		
	Op Exp-Contracted Services							1,437	213		
	7613 SUPPL-MAINT.SUPPLIES						203				
	7617 SUPPL-PARK SUPPLIES						360	45	850		
	Op Exp-Supplies & Materials						563	45	850		
	7998 SDRY-REBILL EXP OFFSET							-844			
	7999 SDRY-REBILL EXPENSE							844			
	Op Exp-Sundry										
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							28			
	Op Exp-Recoveries							28			
	9406 TSF TO RSV-FUTURE OPERATING							55,025			
	Tsf to reserves-operating							55,025			
	4591 RV-PRVT CONTRIBUTIONS							-55,025			
	Private contributions (cap)							-55,025			
Total 408 PK-Park-Easthill		4,892	4,874	4,874	4,874	4,874	13,472	15,163	7,287	6,475	10,302
409-PK-Park-General											
	6000 SAL&BEN-SALARIES						1,445	2,559		1,511	
	6001 SAL&BEN-WAGES	148,995	148,995	148,995	148,995	148,995	146,643	149,374	119,025	124,767	157,309
	6002 SAL&BEN-OVERTIME-I/S							115			
	6003 SAL&BEN-AUX-ALL						2,756	2,894			
	6004 SAL&BEN-OTHER-ALL	-2,221	-2,222	-2,222	-2,222	-2,222	943	3,341			
	6006 SAL&BEN-OVERTIME-O/S						633	5,191			
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	72,683	72,667	72,667	72,667	72,667					
	Salary and Benefits	219,457	219,440	219,440	219,440	219,440	152,420	163,473	119,025	126,277	157,309
	7004 CONTR SVC-CONTRACTORS/BUILDERS	5,000	5,000	5,000	5,000	5,100	3,932	5,560	4,750	4,900	5,000
	7024 CONTR SVC-TREE CUTTING							439			
	Op Exp-Contracted Services	5,000	5,000	5,000	5,000	5,100	3,932	5,999	4,750	4,900	5,000



Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Parks Division			
		Budget available	2,302,309	2,321,158	2,340,890	2,361,492	2,382,515				
		Budget Remaining	-17,484	-18,070	-53,382	-53,446	-48,198				
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	7105 PRF SVC-CONSULTANT										
	Op Exp-Consulting and Prof Services										
	7302 COMMUNIC-PRODUCTS/SERVICES							336			
	7303 COMMUNIC-DLVRY/COURIER										
	Op Exp-Communications							336			
	7400 INSRNCE-DMGE/LIAB CLAIMS PAID							283			
	Op Exp-Insurance & Claims							283			
	7610 SUPPL-HORTICULTURAL SUPPLIES	39,882	41,973	45,715	47,888	48,846	36,092	35,383	36,161	36,651	37,629
	7611 SUPPL-JANITORIAL SUPPLIES										
	7613 SUPPL-MAINT.SUPPLIES	3,395	3,445	3,368	3,290	3,356	2,550	2,754	3,500	3,550	3,600
	7616 SUPPL-NOZZELS/HOSE REPLACEMENT										
	7617 SUPPL-PARK SUPPLIES	55,800	56,535	57,270	58,018	59,178	56,240	48,685	46,200	54,330	55,040
	7624 SUPPL-SIGNS	1,075	1,090	1,105	1,120	1,142	488	1,550	1,030	1,045	1,060
	7634 SUPP-STOCK SUPP-JANITORIAL										
	7635 SUPP-STOCK SUPP-MAINTENANCE						9,482	9,208			
	Op Exp-Supplies & Materials	100,152	103,043	107,458	110,315	112,522	104,851	97,580	86,891	95,576	97,329
	7701 EQUIP-EQUIPMENT REPLACEMENT	57,900	57,900	57,900	57,900	59,058	43,276	62,862	57,900	57,900	57,900
	7703 EQUIP-MAINT-VEHICLES							367			
	7707 EQUIP-VEHICLE CHARGES	272,954	295,302	309,762	321,000	329,490	190,830	219,219	213,689	225,269	244,666
	7712 EQUIP-MAINTENANCE	16,202	17,614	18,894	19,857	20,254	6,611	4,136	12,864	13,641	15,687
	Op Exp-Equipment under \$5,000	347,056	370,816	386,556	398,757	408,802	240,717	286,584	284,453	296,810	318,253
	7917 SDRY-FEE SUBSIDIES							194			
	7927 SDRY-MISC. EXPENSES	11,100	11,200	11,300	11,400	11,628	9,507	10,605	10,800	10,900	11,000
	7998 SDRY-REBILL EXP OFFSET						-2,128				
	7999 SDRY-REBILL EXPENSE						2,128				
	Op Exp-Sundry	11,100	11,200	11,300	11,400	11,628	9,507	10,799	10,800	10,900	11,000
	8100 RECOVERIES-INTERDEPARTMENT ADMIN CHARGE	14,857	14,857	14,857	14,857	15,154		14,857		14,857	14,857
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							287			
	8104 RECOVERIES-INTERDEPARTMENT FACILITIES MAINT	8,050	8,050	8,050	8,050	8,211		8,050		8,050	8,050
	Op Exp-Recoveries	22,907	22,907	22,907	22,907	23,365		23,194		22,907	22,907
Total 409 PK-Park-General		705,672	732,406	752,661	767,820	780,857	511,427	588,247	505,919	557,371	611,798
411-PK-Park-Art Wilkinson											
	6000 SAL&BEN-SALARIES										
	6001 SAL&BEN-WAGES	2,846	2,841	2,841	2,841	2,841	7,979	8,057	8,137	8,466	11,705
	6002 SAL&BEN-OVERTIME-I/S										
	6003 SAL&BEN-AUX-ALL						461	1,200			
	6004 SAL&BEN-OTHER-ALL	-124	-125	-125	-125	-125					
	6006 SAL&BEN-OVERTIME-O/S							55			
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	981	982	982	982	982					
	Salary and Benefits	3,703	3,698	3,698	3,698	3,698	8,440	9,312	8,137	8,466	11,705
	7010 CONTR SVC-GRASS CUTTING								145		
	Op Exp-Contracted Services								145		
	7613 SUPPL-MAINT.SUPPLIES										
	Op Exp-Supplies & Materials										
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							14			
	Op Exp-Recoveries							14			
Total 411 PK-Park-Art Wilkinson		3,703	3,698	3,698	3,698	3,698	8,440	9,326	8,282	8,466	11,705
412-PK-Park-Heritage Mtn											
	6000 SAL&BEN-SALARIES									5,907	
	6001 SAL&BEN-WAGES	131,159	131,152	131,152	131,152	131,152	28,237	32,578	32,310	35,719	34,551

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Parks Division			
		Budget available	2,302,309	2,321,158	2,340,890	2,361,492	2,382,515				
		Budget Remaining	-17,484	-18,070	-53,382	-53,446	-48,198				
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
	6002 SAL&BEN-OVERTIME-I/S										
	6003 SAL&BEN-AUX-ALL						1,649	1,298			
	6004 SAL&BEN-OTHER-ALL	-492	-491	-491	-491	-491	2	56			
	6006 SAL&BEN-OVERTIME-O/S						45	828			
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	71,069	71,064	71,064	71,064	71,064					
	Salary and Benefits	201,736	201,725	201,725	201,725	201,725	29,933	34,759	32,310	41,626	34,551
	7004 CONTR SVC-CONTRACTORS/BUILDERS	4,000	4,000	4,000	4,000	4,080	3,743	134	520	530	4,000
	7010 CONTR SVC-GRASS CUTTING								721		
	Op Exp-Contracted Services	4,000	4,000	4,000	4,000	4,080	3,743	134	1,241	530	4,000
	7201 UTILITIES-LIGHT	812	853	896	936	954	395	683	725	750	773
	Op Exp-Utilities	812	853	896	936	954	395	683	725	750	773
	7613 SUPPL-MAINT.SUPPLIES	2,450	2,500	2,550	2,600	2,652	1,131	279	2,300	2,350	2,400
	7617 SUPPL-PARK SUPPLIES								900		
	Op Exp-Supplies & Materials	2,450	2,500	2,550	2,600	2,652	1,131	279	3,200	2,350	2,400
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							74			
	Op Exp-Recoveries							74			
Total 412 PK-Park-Heritage Mtn		208,998	209,078	209,171	209,261	209,411	35,202	35,929	37,476	45,256	41,724
413-PK-Park-Inlet											
	6000 SAL&BEN-SALARIES										
	6001 SAL&BEN-WAGES	4,026	4,043	4,043	4,043	4,043	9,558	9,844	16,495	17,161	15,482
	6003 SAL&BEN-AUX-ALL						113	870			
	6004 SAL&BEN-OTHER-ALL	-181	-181	-181	-181	-181	1	5			
	6006 SAL&BEN-OVERTIME-O/S						27	540			
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	1,396	1,388	1,388	1,388	1,388					
	Salary and Benefits	5,241	5,250	5,250	5,250	5,250	9,699	11,259	16,495	17,161	15,482
	7004 CONTR SVC-CONTRACTORS/BUILDERS	2,700	2,740	32,780	32,820	32,876	2,632	134	2,580	-5,324	10,604
	7010 CONTR SVC-GRASS CUTTING								145		
	Op Exp-Contracted Services	2,700	2,740	32,780	32,820	32,876	2,632	134	2,725	-5,324	10,604
	7200 UTILITIES-HEAT	4,813	4,909	5,007	5,165	5,269	2,148	1,554	4,150	4,370	4,593
	7201 UTILITIES-LIGHT	5,038	5,290	5,555	5,801	5,917	3,107	4,162	4,500	4,658	4,798
	Op Exp-Utilities	9,851	10,199	10,562	10,966	11,185	5,255	5,716	8,650	9,027	9,391
	7611 SUPPL-JANITORIAL SUPPLIES	1,175	1,190	1,205	1,220	1,244			1,130	1,145	1,160
	7613 SUPPL-MAINT.SUPPLIES	403	426	447	470	479	181		335	360	380
	7634 SUPP-STOCK SUPP-JANITORIAL	1,443	1,488	1,532	1,581	1,613	2,334	2,227	1,300	1,355	1,390
	Op Exp-Supplies & Materials	3,021	3,104	3,184	3,271	3,336	2,514	2,227	2,765	2,860	2,930
	7707 EQUIP-VEHICLE CHARGES										
	Op Exp-Equipment under \$5,000										
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							21			
	Op Exp-Recoveries							21			
	9406 TSF TO RSV-FUTURE OPERATING							7,944			
	Tsf to reserves-operating							7,944			
	4229 LSE&RNTLS-GEN RENTAL						-1,387	-1,938			
	Sale of services-recreation						-1,387	-1,938			
	4479 RV-OTH-MISC REVENUE						-2,496	-1,125			
	Rev-own sources-other						-2,496	-1,125			
	5406 TSF-FM-RSV-FUTURE OPERATING									7,944	-7,944
	Tsf from reserves-operating									7,944	-7,944

Operating Summary 2019 - 2023											
PLAN		2019	2020	2021	2022	2023	Parks Division				
Budget available		2,302,309	2,321,158	2,340,890	2,361,492	2,382,515					
Budget Remaining		-17,484	-18,070	-53,382	-53,446	-48,198					
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
<b>Total 413 PK-Park-Inlet</b>		<b>20,813</b>	<b>21,293</b>	<b>51,776</b>	<b>52,307</b>	<b>52,648</b>	<b>16,216</b>	<b>24,239</b>	<b>30,635</b>	<b>31,668</b>	<b>30,463</b>
<b>414-PK-Park-loco</b>											
	6001 SAL&BEN-WAGES	5,951	5,948	5,948	5,948	5,948	15,019	15,949	8,797	9,152	10,000
	6003 SAL&BEN-AUX-ALL						854	66			
	6004 SAL&BEN-OTHER-ALL	-257	-257	-257	-257	-257					
	6006 SAL&BEN-OVERTIME-O/S						178	83			
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	2,085	2,083	2,083	2,083	2,083					
	Salary and Benefits	7,779	7,774	7,774	7,774	7,774	16,051	16,099	8,797	9,152	10,000
	7004 CONTR SVC-CONTRACTORS/BUILDERS	4,000	4,000	4,000	4,000	4,080	3,136	3,590			4,000
	7010 CONTR SVC-GRASS CUTTING								598		
	Op Exp-Contracted Services	4,000	4,000	4,000	4,000	4,080	3,136	3,590	598		4,000
	7613 SUPPL-MAINT.SUPPLIES	1,450	1,500	1,550	1,600	1,632			1,300	1,350	1,400
	Op Exp-Supplies & Materials	1,450	1,500	1,550	1,600	1,632			1,300	1,350	1,400
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL										
	Op Exp-Recoveries										
<b>Total 414 PK-Park-loco</b>		<b>13,229</b>	<b>13,274</b>	<b>13,324</b>	<b>13,374</b>	<b>13,486</b>	<b>19,187</b>	<b>19,688</b>	<b>10,695</b>	<b>10,502</b>	<b>15,400</b>
<b>415-PK-Park-Minor</b>											
	6000 SAL&BEN-SALARIES										
	6001 SAL&BEN-WAGES	22,581	22,579	22,579	22,579	22,579	60,690	64,365	68,178	70,933	82,043
	6002 SAL&BEN-OVERTIME-I/S										
	6003 SAL&BEN-AUX-ALL						3,418	9,100			
	6004 SAL&BEN-OTHER-ALL	-1,015	-1,015	-1,015	-1,015	-1,015	1	14			
	6006 SAL&BEN-OVERTIME-O/S						2,207	2,245			
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	7,717	7,724	7,724	7,724	7,724					
	Salary and Benefits	29,283	29,288	29,288	29,288	29,288	66,316	75,724	68,178	70,933	82,043
	7004 CONTR SVC-CONTRACTORS/BUILDERS							2,569	2,350	2,400	2,450
	7010 CONTR SVC-GRASS CUTTING								1,098		
	Op Exp-Contracted Services							2,569	3,448	2,400	2,450
	7201 UTILITIES-LIGHT	515	541	568	593	605	435	306	460	476	490
	Op Exp-Utilities	515	541	568	593	605	435	306	460	476	490
	7613 SUPPL-MAINT.SUPPLIES	2,800	2,825	2,850	2,888	2,945	630	1,913	2,700	2,750	2,750
	7617 SUPPL-PARK SUPPLIES						579		1,225		
	Op Exp-Supplies & Materials	2,800	2,825	2,850	2,888	2,945	1,208	1,913	3,925	2,750	2,750
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							77			
	Op Exp-Recoveries							77			
<b>Total 415 PK-Park-Minor</b>		<b>32,598</b>	<b>32,654</b>	<b>32,706</b>	<b>32,769</b>	<b>32,838</b>	<b>67,959</b>	<b>80,590</b>	<b>76,011</b>	<b>76,559</b>	<b>87,733</b>
<b>416-PK-Park-Moody Middle</b>											
	6001 SAL&BEN-WAGES	1,492	1,496	1,496	1,496	1,496	3,999	1,299	9,336	9,713	6,963
	6003 SAL&BEN-AUX-ALL						182	17			
	6004 SAL&BEN-OTHER-ALL	-58	-58	-58	-58	-58					
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	559	559	559	559	559					
	Salary and Benefits	1,993	1,997	1,997	1,997	1,997	4,181	1,315	9,336	9,713	6,963
	7010 CONTR SVC-GRASS CUTTING								363		
	Op Exp-Contracted Services								363		

Operating Summary 2019 - 2023											
PLAN		2019	2020	2021	2022	2023	Parks Division				
Budget available		2,302,309	2,321,158	2,340,890	2,361,492	2,382,515					
Budget Remaining		-17,484	-18,070	-53,382	-53,446	-48,198					
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	7201 UTILITIES-LIGHT	156	164	172	179	183	-64		140	145	149
	Op Exp-Utilities	156	164	172	179	183	-64		140	145	149
	7613 SUPPL-MAINT.SUPPLIES	1,950	2,000	2,050	2,100	2,142			1,800	1,850	1,900
	Op Exp-Supplies & Materials	1,950	2,000	2,050	2,100	2,142			1,800	1,850	1,900
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL										
	Op Exp-Recoveries										
Total 416 PK-Park-Moody Middle		4,099	4,161	4,219	4,276	4,322	4,117	1,315	11,639	11,708	9,012
417-PK-Park-Moody Senior											
	6001 SAL&BEN-WAGES	3,531	3,546	3,546	3,546	3,546	8,091	9,865	4,948	5,148	10,124
	6003 SAL&BEN-AUX-ALL						597				
	6004 SAL&BEN-OTHER-ALL	-153	-154	-154	-154	-154					
	6006 SAL&BEN-OVERTIME-O/S							154			
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	1,232	1,245	1,245	1,245	1,245					
	Salary and Benefits	4,610	4,637	4,637	4,637	4,637	8,688	10,018	4,948	5,148	10,124
	7004 CONTR SVC-CONTRACTORS/BUILDERS						1,944	2,706			
	7010 CONTR SVC-GRASS CUTTING								363		
	Op Exp-Contracted Services						1,944	2,706	363		
	7613 SUPPL-MAINT.SUPPLIES										
	Op Exp-Supplies & Materials										
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							7			
	Op Exp-Recoveries							7			
Total 417 PK-Park-Moody Senior		4,610	4,637	4,637	4,637	4,637	10,632	12,731	5,311	5,148	10,124
418-PK-Park-Mountain Meadows											
	6001 SAL&BEN-WAGES	2,362	2,356	2,356	2,356	2,356	7,274	7,469	3,112	3,238	6,208
	6003 SAL&BEN-AUX-ALL						218	33			
	6004 SAL&BEN-OTHER-ALL	-102	-103	-103	-103	-103					
	6006 SAL&BEN-OVERTIME-O/S										
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	829	818	818	818	818					
	Salary and Benefits	3,089	3,071	3,071	3,071	3,071	7,492	7,503	3,112	3,238	6,208
	7004 CONTR SVC-CONTRACTORS/BUILDERS							134			
	7010 CONTR SVC-GRASS CUTTING								508		
	Op Exp-Contracted Services							134	508		
	7613 SUPPL-MAINT.SUPPLIES										
	7617 SUPPL-PARK SUPPLIES										
	Op Exp-Supplies & Materials										
Total 418 PK-Park-Mountain Meadows		3,089	3,071	3,071	3,071	3,071	7,492	7,637	3,620	3,238	6,208
419-PK-Park-North Shore Community											
	6000 SAL&BEN-SALARIES										
	6001 SAL&BEN-WAGES	14,588	14,611	14,611	14,611	14,611	36,001	42,911	46,186	48,052	50,540
	6003 SAL&BEN-AUX-ALL						1,781	4,456			
	6004 SAL&BEN-OTHER-ALL	-658	-656	-656	-656	-656	6	26			
	6006 SAL&BEN-OVERTIME-O/S						400	1,675			
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	5,024	5,003	5,003	5,003	5,003					
	Salary and Benefits	18,954	18,958	18,958	18,958	18,958	38,188	49,068	46,186	48,052	50,540
	7004 CONTR SVC-CONTRACTORS/BUILDERS	3,375	3,475	3,575	3,675	3,749		4,191	3,075	3,175	3,275

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Parks Division			
		Budget available	2,302,309	2,321,158	2,340,890	2,361,492	2,382,515				
		Budget Remaining	-17,484	-18,070	-53,382	-53,446	-48,198				
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
7010 CONTR SVC-GRASS CUTTING									536		
	Op Exp-Contracted Services	3,375	3,475	3,575	3,675	3,749		4,191	3,611	3,175	3,275
7613 SUPPL-MAINT.SUPPLIES		1,525	1,550	1,575	1,600	1,632	318		1,450	1,475	1,500
	Op Exp-Supplies & Materials	1,525	1,550	1,575	1,600	1,632	318		1,450	1,475	1,500
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL								56			
	Op Exp-Recoveries							56			
4220 SCS-RC-FIELD USER FEES		-48,950	-49,200	-49,525	-49,725	-50,720	-54,430	-59,229	-48,300	-48,300	-48,800
	Sale of services-recreation	-48,950	-49,200	-49,525	-49,725	-50,720	-54,430	-59,229	-48,300	-48,300	-48,800
4430 RV-LCNS&PRMTS-BUILD							-6,149				
	Rev-own sources-licenses						-6,149				
4499 RV-OTHER-MAINTENANCE		-10,676	-10,851	-11,026	-11,214	-11,438	-3,977	-10,346	-10,125	-10,327	-10,475
	Rev-own sources-other	-10,676	-10,851	-11,026	-11,214	-11,438	-3,977	-10,346	-10,125	-10,327	-10,475
Total 419 PK-Park-North Shore Community		-35,772	-36,068	-36,443	-36,706	-37,819	-26,051	-16,260	-7,178	-5,925	-3,960
421-PK-Park-North Shore Landscape											
6000 SAL&BEN-SALARIES							89			2,358	
	6001 SAL&BEN-WAGES	22,778	22,779	22,779	22,779	22,779	57,878	58,420	109,080	114,098	90,472
6003 SAL&BEN-AUX-ALL							501	1,945			
	6004 SAL&BEN-OTHER-ALL	-987	-985	-985	-985	-985		321			
6006 SAL&BEN-OVERTIME-O/S							23	18			
6007 SAL&BEN-BENEFIT-I/S											
	6008 SAL&BEN-BENEFIT-O/S	7,988	7,984	7,984	7,984	7,984					
	Salary and Benefits	29,779	29,778	29,778	29,778	29,778	58,491	60,703	109,080	116,456	90,472
6112 HR-TRNG&EDUC-DEPT											
	Personnel Services										
7004 CONTR SVC-CONTRACTORS/BUILDERS											
7010 CONTR SVC-GRASS CUTTING									2,218		
	Op Exp-Contracted Services								2,218		
7613 SUPPL-MAINT.SUPPLIES		2,850	2,900	2,950	3,000	3,060		2,659	2,700	2,750	2,800
	Op Exp-Supplies & Materials	2,850	2,900	2,950	3,000	3,060		2,659	2,700	2,750	2,800
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL								73			
	Op Exp-Recoveries							73			
Total 421 PK-Park-North Shore Landscape		32,629	32,678	32,728	32,778	32,838	58,491	63,434	113,998	119,206	93,272
422-PK-Park-Old Orchard											
6000 SAL&BEN-SALARIES											
	6001 SAL&BEN-WAGES	8,645	8,657	8,657	8,657	8,657	21,815	25,001	26,392	27,458	29,183
6002 SAL&BEN-OVERTIME-I/S											
	6003 SAL&BEN-AUX-ALL						1,938	3,275			
	6004 SAL&BEN-OTHER-ALL	-376	-378	-378	-378	-378	9	16			
6006 SAL&BEN-OVERTIME-O/S							1,729	1,979			
6007 SAL&BEN-BENEFIT-I/S											
	6008 SAL&BEN-BENEFIT-O/S	3,010	3,014	3,014	3,014	3,014					
	Salary and Benefits	11,279	11,293	11,293	11,293	11,293	25,491	30,271	26,392	27,458	29,183
7010 CONTR SVC-GRASS CUTTING									229		
7015 CONTR SVC-LANDSCAPING											
	Op Exp-Contracted Services								229		
7200 UTILITIES-HEAT		904	922	940	970	989	496	623	780	821	863
	Op Exp-Utilities	904	922	940	970	989	496	623	780	821	863

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Parks Division			
		Budget available	2,302,309	2,321,158	2,340,890	2,361,492	2,382,515				
		Budget Remaining	-17,484	-18,070	-53,382	-53,446	-48,198				
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	7511 LSE&RNTLS-WATER LOT LEASE	1,962	2,003	2,044	2,083	2,125	1,275	1,271	1,843	1,880	1,925
	Op Exp-Lease & Rentals	1,962	2,003	2,044	2,083	2,125	1,275	1,271	1,843	1,880	1,925
	7611 SUPPL-JANITORIAL SUPPLIES	1,500	1,520	1,540	1,560	1,591			1,440	1,460	1,480
	7613 SUPPL-MAINT.SUPPLIES	660	698	730	769	784		348	545	595	620
	7617 SUPPL-PARK SUPPLIES						173	65	420		
	7634 SUPP-STOCK SUPP-JANITORIAL	975	990	1,005	1,020	1,040	2,334	2,227	930	945	960
	Op Exp-Supplies & Materials	3,135	3,208	3,275	3,349	3,416	2,507	2,640	3,335	3,000	3,060
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							28			
	Op Exp-Recoveries							28			
Total 422 PK-Park-Old Orchard		17,280	17,426	17,552	17,695	17,823	29,768	34,833	32,579	33,159	35,031
423-PK-Park-Other											
	6000 SAL&BEN-SALARIES										
	6001 SAL&BEN-WAGES	21,131	21,133	21,133	21,133	21,133	53,963	64,401	37,366	38,876	63,013
	6003 SAL&BEN-AUX-ALL						2,205	7,727			
	6004 SAL&BEN-OTHER-ALL	-937	-936	-936	-936	-936		6			
	6006 SAL&BEN-OVERTIME-O/S						596	644			
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	7,282	7,294	7,294	7,294	7,294					
	Salary and Benefits	27,476	27,491	27,491	27,491	27,491	56,763	72,778	37,366	38,876	63,013
	7004 CONTR SVC-CONTRACTORS/BUILDERS							316	1,040	1,060	1,080
	7010 CONTR SVC-GRASS CUTTING								566		
	Op Exp-Contracted Services							316	1,606	1,060	1,080
	7200 UTILITIES-HEAT	2,088	2,130	2,173	2,242	2,286	1,339	1,264	1,800	1,895	1,992
	7201 UTILITIES-LIGHT	156	164	172	179	183	211	254	140	145	149
	Op Exp-Utilities	2,244	2,294	2,345	2,421	2,470	1,550	1,518	1,940	2,040	2,141
	7511 LSE&RNTLS-WATER LOT LEASE						550	550			
	Op Exp-Lease & Rentals						550	550			
	7613 SUPPL-MAINT.SUPPLIES						340				
	Op Exp-Supplies & Materials						340				
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							56			
	Op Exp-Recoveries							56			
Total 423 PK-Park-Other		29,720	29,785	29,836	29,912	29,961	59,203	75,218	40,912	41,976	66,234
424-PK-Park-Pioneer Memorial											
	6000 SAL&BEN-SALARIES										
	6001 SAL&BEN-WAGES	12,097	12,088	12,088	12,088	12,088	38,366	29,466	31,131	32,389	42,277
	6002 SAL&BEN-OVERTIME-I/S										
	6003 SAL&BEN-AUX-ALL						588	2,224			
	6004 SAL&BEN-OTHER-ALL	-545	-545	-545	-545	-545					
	6006 SAL&BEN-OVERTIME-O/S							282			
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	4,132	4,128	4,128	4,128	4,128					
	Salary and Benefits	15,684	15,671	15,671	15,671	15,671	38,954	31,971	31,131	32,389	42,277
	7004 CONTR SVC-CONTRACTORS/BUILDERS							268	1,350	-6,569	9,344
	7010 CONTR SVC-GRASS CUTTING								292		
	Op Exp-Contracted Services							268	1,642	-6,569	9,344
	7613 SUPPL-MAINT.SUPPLIES	270	280	290	300	306	242	336	240	250	260
	7617 SUPPL-PARK SUPPLIES										
	Op Exp-Supplies & Materials	270	280	290	300	306	242	336	240	250	260
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							28			
	Op Exp-Recoveries							28			

Operating Summary 2019 - 2023											
PLAN		2019	2020	2021	2022	2023	Parks Division				
Budget available		2,302,309	2,321,158	2,340,890	2,361,492	2,382,515					
Budget Remaining		-17,484	-18,070	-53,382	-53,446	-48,198					
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
	9406 TSF TO RSV-FUTURE OPERATING							7,944			
	Tsf to reserves-operating							7,944			
	5406 TSF-FM-RSV-FUTURE OPERATING									7,944	-7,944
	Tsf from reserves-operating									7,944	-7,944
<b>Total 424 PK-Park-Pioneer Memorial</b>		<b>15,954</b>	<b>15,951</b>	<b>15,961</b>	<b>15,971</b>	<b>15,977</b>	<b>39,195</b>	<b>40,548</b>	<b>33,013</b>	<b>34,014</b>	<b>43,937</b>
<b>425-PK-Park-Reservoir-Chestnut Way</b>											
	6000 SAL&BEN-SALARIES										
	6001 SAL&BEN-WAGES	1,199	1,200	1,200	1,200	1,200	4,453	2,389	6,597	6,864	4,530
	6003 SAL&BEN-AUX-ALL						287	789			
	6004 SAL&BEN-OTHER-ALL	-52	-53	-53	-53	-53					
	6006 SAL&BEN-OVERTIME-O/S							27			
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	419	417	417	417	417					
	Salary and Benefits	1,566	1,564	1,564	1,564	1,564	4,740	3,205	6,597	6,864	4,530
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							21			
	Op Exp-Recoveries							21			
<b>Total 425 PK-Park-Reservoir-Chestnut Way</b>		<b>1,566</b>	<b>1,564</b>	<b>1,564</b>	<b>1,564</b>	<b>1,564</b>	<b>4,740</b>	<b>3,226</b>	<b>6,597</b>	<b>6,864</b>	<b>4,530</b>
<b>426-PK-Park-Rocky Point</b>											
	6000 SAL&BEN-SALARIES						433	493		13,688	
	6001 SAL&BEN-WAGES	106,044	106,037	106,037	106,037	106,037	156,580	153,291	199,327	212,752	204,825
	6002 SAL&BEN-OVERTIME-I/S						4				
	6003 SAL&BEN-AUX-ALL	60,436	60,431	60,431	60,431	60,431	11,539	19,820			
	6004 SAL&BEN-OTHER-ALL	-2,607	-2,607	-2,607	-2,607	-2,607	318	998			
	6006 SAL&BEN-OVERTIME-O/S						9,565	11,994			
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	46,721	46,735	46,735	46,735	46,735					
	Salary and Benefits	210,594	210,596	210,596	210,596	210,596	178,438	186,597	199,327	226,440	204,825
	7004 CONTR SVC-CONTRACTORS/BUILDERS	6,000	12,100	12,200	12,300	12,546	11,783	7,604	7,700	7,800	11,900
	7010 CONTR SVC-GRASS CUTTING								436		
	Op Exp-Contracted Services	6,000	12,100	12,200	12,300	12,546	11,783	7,604	8,136	7,800	11,900
	7201 UTILITIES-LIGHT	6,455	6,528	6,604	6,675	6,809	1,411	1,382	1,300	6,346	6,386
	Op Exp-Utilities	6,455	6,528	6,604	6,675	6,809	1,411	1,382	1,300	6,346	6,386
	7511 LSE&RNTLS-WATER LOT LEASE	2,010	2,040	2,070	2,100	2,142	919	916	1,920	1,950	1,980
	Op Exp-Lease & Rentals	2,010	2,040	2,070	2,100	2,142	919	916	1,920	1,950	1,980
	7611 SUPPL-JANITORIAL SUPPLIES	2,710	2,760	2,810	2,860	2,917			2,560	2,610	2,660
	7613 SUPPL-MAINT.SUPPLIES	3,300	3,360	3,420	3,480	3,550	1,180	2,483	3,120	3,180	3,240
	7615 SUPPL-MISC. SUPPLIES										
	7617 SUPPL-PARK SUPPLIES						2,679	1,050	3,975		
	7624 SUPPL-SIGNS										
	7633 SUPP-ELECTRICAL	250	260	270	280	286			220	230	240
	7634 SUPP-STOCK SUPP-JANITORIAL	4,400	4,480	4,560	4,640	4,733	4,668	4,590	4,160	4,240	4,320
	Op Exp-Supplies & Materials	10,660	10,860	11,060	11,260	11,485	8,527	8,123	14,035	10,260	10,460
	7707 EQUIP-VEHICLE CHARGES										
	Op Exp-Equipment under \$5,000										
	7924 SDRY-LICENSES&ROYALTIES						104	104			
	Op Exp-Sundry						104	104			
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							217			
	Op Exp-Recoveries							217			

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Parks Division			
		Budget available	2,302,309	2,321,158	2,340,890	2,361,492	2,382,515				
		Budget Remaining	-17,484	-18,070	-53,382	-53,446	-48,198				
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
	4229 LSE&RNTLS-GEN RENTAL	-3,200	-3,200	-3,200	-3,200	-3,264			-3,200	-3,200	-3,200
	Sale of services-recreation	-3,200	-3,200	-3,200	-3,200	-3,264			-3,200	-3,200	-3,200
	4479 RV-OTH-MISC REVENUE						-955	-719			
	Rev-own sources-other						-955	-719			
Total 426 PK-Park-Rocky Point		232,519	238,924	239,330	239,731	240,314	200,227	204,224	221,518	249,596	232,351
427-PK-Park-Shoreline											
	6000 SAL&BEN-SALARIES										
	6001 SAL&BEN-WAGES	9,615	9,619	9,619	9,619	9,619	21,610	28,715	56,039	58,303	40,753
	6003 SAL&BEN-AUX-ALL						861	1,503			
	6004 SAL&BEN-OTHER-ALL	-426	-427	-427	-427	-427		4			
	6006 SAL&BEN-OVERTIME-O/S						55	1,167			
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	3,307	3,310	3,310	3,310	3,310					
	Salary and Benefits	12,496	12,502	12,502	12,502	12,502	22,526	31,390	56,039	58,303	40,753
	7004 CONTR SVC-CONTRACTORS/BUILDERS	10,925	31,325	31,725	32,125	32,768	16,561	5,368	29,725	22,181	38,469
	Op Exp-Contracted Services	10,925	31,325	31,725	32,125	32,768	16,561	5,368	29,725	22,181	38,469
	7105 PRF SVC-CONSULTANT						2,025				
	Op Exp-Consulting and Prof Services						2,025				
	7613 SUPPL-MAINT.SUPPLIES	2,750	2,800	2,850	2,900	2,958	479	2,819	2,600	2,650	2,700
	7617 SUPPL-PARK SUPPLIES							564			
	7624 SUPPL-SIGNS							342			
	Op Exp-Supplies & Materials	2,750	2,800	2,850	2,900	2,958	479	3,726	2,600	2,650	2,700
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							14			
	Op Exp-Recoveries							14			
	9406 TSF TO RSV-FUTURE OPERATING							7,944			
	Tsf to reserves-operating							7,944			
	5406 TSF-FM-RSV-FUTURE OPERATING									7,944	-7,944
	Tsf from reserves-operating									7,944	-7,944
Total 427 PK-Park-Shoreline		26,171	46,627	47,077	47,527	48,228	41,591	48,442	88,364	91,078	73,978
428-PK-Park-Town Centre											
	6000 SAL&BEN-SALARIES										
	6001 SAL&BEN-WAGES	70,397	70,404	70,404	70,404	70,404	41,188	43,235	49,814	51,827	53,510
	6003 SAL&BEN-AUX-ALL						1,890	5,109			
	6004 SAL&BEN-OTHER-ALL	-688	-689	-689	-689	-689	39	41			
	6006 SAL&BEN-OVERTIME-O/S						452	557			
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	36,073	36,082	36,082	36,082	36,082					
	6201 SAL&BEN-REBILL LABOUR OFFSET						-641				
	Salary and Benefits	105,782	105,797	105,797	105,797	105,797	42,929	48,941	49,814	51,827	53,510
	7004 CONTR SVC-CONTRACTORS/BUILDERS	2,800	2,840	2,880	2,920	2,978	1,560	2,734	2,680	2,720	2,760
	7010 CONTR SVC-GRASS CUTTING								146		
	Op Exp-Contracted Services	2,800	2,840	2,880	2,920	2,978	1,560	2,734	2,826	2,720	2,760
	7611 SUPPL-JANITORIAL SUPPLIES										
	7613 SUPPL-MAINT.SUPPLIES	2,125	2,150	2,175	2,200	2,244	1,757	802	2,050	2,075	2,100
	7617 SUPPL-PARK SUPPLIES							79			
	7624 SUPPL-SIGNS							492			
	Op Exp-Supplies & Materials	2,125	2,150	2,175	2,200	2,244	1,757	1,374	2,050	2,075	2,100
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							49			



Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023				
		Budget available	2,302,309	2,321,158	2,340,890	2,361,492	2,382,515				
		Budget Remaining	-17,484	-18,070	-53,382	-53,446	-48,198				
Parks Division											
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	Op Exp-Recoveries							49			
	4220 SCS-RC-FIELD USER FEES	-53,875	-54,125	-54,438	-54,750	-55,845	-70,487	-71,795	-53,000	-53,250	-53,500
	Sale of services-recreation	-53,875	-54,125	-54,438	-54,750	-55,845	-70,487	-71,795	-53,000	-53,250	-53,500
	4479 RV-OTH-MISC REVENUE							-121			
	Rev-own sources-other							-121			
Total 428 PK-Park-Town Centre		56,832	56,662	56,415	56,167	55,174	-24,242	-18,819	1,690	3,372	4,870
429-PK-Park-Urban Forest											
	6000 SAL&BEN-SALARIES							137		4,548	
	6001 SAL&BEN-WAGES	112,510	112,515	112,515	112,515	112,515	129,794	143,526	107,177	112,685	166,021
	6002 SAL&BEN-OVERTIME-I/S										
	6003 SAL&BEN-AUX-ALL						610	4,199			
	6004 SAL&BEN-OTHER-ALL	-2,221	-2,221	-2,221	-2,221	-2,221	846	506			
	6006 SAL&BEN-OVERTIME-O/S						7,640	2,870			
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	52,249	52,243	52,243	52,243	52,243					
	Salary and Benefits	162,538	162,537	162,537	162,537	162,537	138,890	151,238	107,177	117,233	166,021
	6101 HR-CNVNTIONS,DUES&ACT.										
	Personnel Services										
	7004 CONTR SVC-CONTRACTORS/BUILDERS	680	680	680	680	694	6,500	-390	680	680	680
	7010 CONTR SVC-GRASS CUTTING							604			
	7023 CONTR SVC-TREE CHIPPING & DISPOSAL							10,105			
	7024 CONTR SVC-TREE CUTTING	95,000	95,000	96,900	98,838	100,815	220,770	185,437	76,000	77,500	79,000
	Op Exp-Contracted Services	95,680	95,680	97,580	99,518	101,508	227,270	195,756	76,680	78,180	79,680
	7400 INSRCNE-DMGE/LIAB CLAIMS PAID						432	708			
	Op Exp-Insurance & Claims						432	708			
	7613 SUPPL-MAINT.SUPPLIES	2,400	2,420	2,440	2,460	2,509	2,518	1,728	2,340	2,360	2,380
	7628 SUPPL-UNIFORMS										
	7634 SUPP-STOCK SUPP-JANITORIAL	70	75	80	85	87			55	60	65
	Op Exp-Supplies & Materials	2,470	2,495	2,520	2,545	2,596	2,518	1,728	2,395	2,420	2,445
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							64			
	Op Exp-Recoveries							64			
	4479 RV-OTH-MISC REVENUE										
	Rev-own sources-other										
Total 429 PK-Park-Urban Forest		260,688	260,712	262,637	264,600	266,641	369,110	349,495	186,252	197,833	248,146
431-PK-Park-Westhill											
	6000 SAL&BEN-SALARIES										
	6001 SAL&BEN-WAGES	11,338	11,334	11,334	11,334	11,334	32,054	28,892	24,908	25,914	38,376
	6002 SAL&BEN-OVERTIME-I/S										
	6003 SAL&BEN-AUX-ALL						1,951	2,109			
	6004 SAL&BEN-OTHER-ALL	-510	-510	-510	-510	-510					
	6006 SAL&BEN-OVERTIME-O/S							236			
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	3,878	3,873	3,873	3,873	3,873					
	Salary and Benefits	14,706	14,697	14,697	14,697	14,697	34,005	31,236	24,908	25,914	38,376
	7004 CONTR SVC-CONTRACTORS/BUILDERS	2,500	4,500	4,500	4,500	4,590	4,342	4,101	510	520	4,500
	7010 CONTR SVC-GRASS CUTTING								508		
	Op Exp-Contracted Services	2,500	4,500	4,500	4,500	4,590	4,342	4,101	1,018	520	4,500
	7613 SUPPL-MAINT.SUPPLIES	3,080	3,510	3,540	3,775	3,851	173	129	2,180	3,020	3,040

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Parks Division			
		Budget available	2,302,309	2,321,158	2,340,890	2,361,492	2,382,515				
		Budget Remaining	-17,484	-18,070	-53,382	-53,446	-48,198				
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	7615 SUPPL-MISC. SUPPLIES										
	Op Exp-Supplies & Materials	3,080	3,510	3,540	3,775	3,851	173	129	2,180	3,020	3,040
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							35			
	Op Exp-Recoveries							35			
Total 431 PK-Park-Westhill		20,286	22,707	22,737	22,972	23,138	38,520	35,501	28,106	29,454	45,916
432-PK-Civic Centre Landscaping											
	6000 SAL&BEN-SALARIES										
	6001 SAL&BEN-WAGES	14,580	14,574	14,574	14,574	14,574	40,092	37,920	35,903	37,354	48,409
	6003 SAL&BEN-AUX-ALL						299	2,804			
	6004 SAL&BEN-OTHER-ALL	-636	-636	-636	-636	-636					
	6006 SAL&BEN-OVERTIME-O/S							26			
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	5,069	5,087	5,087	5,087	5,087					
	Salary and Benefits	19,013	19,025	19,025	19,025	19,025	40,391	40,751	35,903	37,354	48,409
	7010 CONTR SVC-GRASS CUTTING								226		
	7015 CONTR SVC-LANDSCAPING										
	Op Exp-Contracted Services								226		
	7613 SUPPL-MAINT.SUPPLIES	550	560	570	580	592	137	467	520	530	540
	Op Exp-Supplies & Materials	550	560	570	580	592	137	467	520	530	540
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							21			
	Op Exp-Recoveries							21			
Total 432 PK-Civic Centre Landscaping		19,563	19,585	19,595	19,605	19,617	40,528	41,239	36,649	37,884	48,949
433-PK-Klahanie Greenway											
	6000 SAL&BEN-SALARIES										
	6001 SAL&BEN-WAGES	2,688	2,684	2,684	2,684	2,684	7,051	7,749	6,224	6,475	9,527
	6003 SAL&BEN-AUX-ALL						311	1,284			
	6004 SAL&BEN-OTHER-ALL	-119	-118	-118	-118	-118	1				
	6006 SAL&BEN-OVERTIME-O/S						27	138			
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	915	934	934	934	934					
	Salary and Benefits	3,484	3,500	3,500	3,500	3,500	7,389	9,171	6,224	6,475	9,527
	7004 CONTR SVC-CONTRACTORS/BUILDERS	1,650	1,680	1,710	1,740	1,775		187	1,560	1,590	1,620
	7010 CONTR SVC-GRASS CUTTING								155		
	Op Exp-Contracted Services	1,650	1,680	1,710	1,740	1,775		187	1,715	1,590	1,620
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							28			
	Op Exp-Recoveries							28			
	5421 TSF-FM-RSV-KLAHANIE GREENWAY	-8,320	-8,345	-8,370	-8,395	-8,563	-7,698	-9,563	-8,245	-8,270	-8,295
	Tsf from reserves-operating	-8,320	-8,345	-8,370	-8,395	-8,563	-7,698	-9,563	-8,245	-8,270	-8,295
Total 433 PK-Klahanie Greenway		-3,186	-3,165	-3,160	-3,155	-3,288	-309	-177	-306	-205	2,852
434-PK-Mosaic											
	6000 SAL&BEN-SALARIES										
	6001 SAL&BEN-WAGES	982	986	986	986	986	1,748	2,817	3,112	3,238	2,490
	6003 SAL&BEN-AUX-ALL						112	307			
	6004 SAL&BEN-OTHER-ALL	-40	-40	-40	-40	-40					
	6006 SAL&BEN-OVERTIME-O/S							55			
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	370	362	362	362	362					
	Salary and Benefits	1,312	1,308	1,308	1,308	1,308	1,860	3,179	3,112	3,238	2,490

Operating Summary 2019 - 2023											
PLAN		2019	2020	2021	2022	2023	Parks Division				
Budget available		2,302,309	2,321,158	2,340,890	2,361,492	2,382,515					
Budget Remaining		-17,484	-18,070	-53,382	-53,446	-48,198					
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
	7004 CONTR SVC-CONTRACTORS/BUILDERS							329			
	7010 CONTR SVC-GRASS CUTTING								260		
	Op Exp-Contracted Services							329	260		
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							42			
	Op Exp-Recoveries							42			
<b>Total 434 PK-Mosaic</b>		<b>1,312</b>	<b>1,308</b>	<b>1,308</b>	<b>1,308</b>	<b>1,308</b>	<b>1,860</b>	<b>3,550</b>	<b>3,372</b>	<b>3,238</b>	<b>2,490</b>
<b>435-PK-RPP Boathouse Restaurant</b>											
	6001 SAL&BEN-WAGES	2,938	2,919	2,919	2,919	2,919	6,825	6,467	14,086	14,655	12,500
	6003 SAL&BEN-AUX-ALL						463	1,229			
	6004 SAL&BEN-OTHER-ALL	-124	-124	-124	-124	-124					
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	1,033	1,031	1,031	1,031	1,031					
	Salary and Benefits	3,847	3,826	3,826	3,826	3,826	7,288	7,696	14,086	14,655	12,500
	7004 CONTR SVC-CONTRACTORS/BUILDERS							134			
	Op Exp-Contracted Services							134			
<b>Total 435 PK-RPP Boathouse Restaurant</b>		<b>3,847</b>	<b>3,826</b>	<b>3,826</b>	<b>3,826</b>	<b>3,826</b>	<b>7,288</b>	<b>7,830</b>	<b>14,086</b>	<b>14,655</b>	<b>12,500</b>
<b>436-PK-Westhill Greenway</b>											
	6001 SAL&BEN-WAGES	527	521	521	521	521	664	1,002	8,907	9,267	3,991
	6003 SAL&BEN-AUX-ALL						102	33			
	6004 SAL&BEN-OTHER-ALL	-22	-21	-21	-21	-21					
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	190	186	186	186	186					
	Salary and Benefits	695	686	686	686	686	766	1,035	8,907	9,267	3,991
	7610 SUPPL-HORTICULTURAL SUPPLIES										
	7613 SUPPL-MAINT.SUPPLIES	325	330	335	340	347			310	315	320
	Op Exp-Supplies & Materials	325	330	335	340	347			310	315	320
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							7			
	Op Exp-Recoveries							7			
<b>Total 436 PK-Westhill Greenway</b>		<b>1,020</b>	<b>1,016</b>	<b>1,021</b>	<b>1,026</b>	<b>1,033</b>	<b>766</b>	<b>1,042</b>	<b>9,217</b>	<b>9,582</b>	<b>4,311</b>
<b>437-PK-New Park Parklance Parcel 6-1</b>											
	6000 SAL&BEN-SALARIES										
	6001 SAL&BEN-WAGES	1,318	1,305	1,305	1,305	1,305	3,921	2,433	6,597	6,864	3,496
	6003 SAL&BEN-AUX-ALL						194	821			
	6004 SAL&BEN-OTHER-ALL	-54	-53	-53	-53	-53					
	6006 SAL&BEN-OVERTIME-O/S							27			
	6008 SAL&BEN-BENEFIT-O/S	480	471	471	471	471					
	Salary and Benefits	1,744	1,723	1,723	1,723	1,723	4,114	3,281	6,597	6,864	3,496
	7004 CONTR SVC-CONTRACTORS/BUILDERS							329			
	7010 CONTR SVC-GRASS CUTTING								244		
	Op Exp-Contracted Services							329	244		
	7610 SUPPL-HORTICULTURAL SUPPLIES	1,679	1,735	1,792	1,843	1,880	1,577	1,587	1,519	1,566	1,632
	7613 SUPPL-MAINT.SUPPLIES							54			
	Op Exp-Supplies & Materials	1,679	1,735	1,792	1,843	1,880	1,577	1,641	1,519	1,566	1,632
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL										
	Op Exp-Recoveries										
	4610 GRNT-PROV-UNCOND-SHARING-POLICE-FINES										

Operating Summary 2019 - 2023										
PLAN		2019	2020	2021	2022	2023	Parks Division			
Budget available		2,302,309	2,321,158	2,340,890	2,361,492	2,382,515				
Budget Remaining		-17,484	-18,070	-53,382	-53,446	-48,198				
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017
Transfer from other govt-prov'l unconditional										
<b>Total 437 PK-New Park Parklance Parcel 6-1</b>		<b>3,423</b>	<b>3,458</b>	<b>3,515</b>	<b>3,566</b>	<b>3,603</b>	<b>5,691</b>	<b>5,250</b>	<b>8,360</b>	<b>8,430</b>
<b>438-PK-New Trail From FPW to COQ border</b>										
6001 SAL&BEN-WAGES		20,971	20,961	20,961	20,961	20,961	1,678		3,112	3,238
6003 SAL&BEN-AUX-ALL							68			
6004 SAL&BEN-OTHER-ALL		-1,071	-1,070	-1,070	-1,070	-1,070				
6008 SAL&BEN-BENEFIT-O/S		6,551	6,551	6,551	6,551	6,551				
Salary and Benefits		26,451	26,442	26,442	26,442	26,442	1,746		3,112	3,238
7010 CONTR SVC-GRASS CUTTING									270	
Op Exp-Contracted Services									270	
<b>Total 438 PK-New Trail From FPW to COQ border</b>		<b>26,451</b>	<b>26,442</b>	<b>26,442</b>	<b>26,442</b>	<b>26,442</b>	<b>1,746</b>		<b>3,382</b>	<b>3,238</b>
<b>439-PK-Suter Brook Greenway</b>										
6001 SAL&BEN-WAGES		42,450	42,447	42,447	42,447	42,447	347	601	21,993	22,882
6003 SAL&BEN-AUX-ALL										
6004 SAL&BEN-OTHER-ALL		-2,175	-2,176	-2,176	-2,176	-2,176				
6006 SAL&BEN-OVERTIME-O/S										
6008 SAL&BEN-BENEFIT-O/S		13,219	13,220	13,220	13,220	13,220				
Salary and Benefits		53,494	53,491	53,491	53,491	53,491	347	601	21,993	22,882
5420 TSF-FM-RSV-ONNI SUTERBROOK		-20,400	-20,400	-20,400	-20,400	-20,808	-347	-601	-20,400	-20,400
Tsf from reserves-operating		-20,400	-20,400	-20,400	-20,400	-20,808	-347	-601	-20,400	-20,400
<b>Total 439 PK-Suter Brook Greenway</b>		<b>33,094</b>	<b>33,091</b>	<b>33,091</b>	<b>33,091</b>	<b>32,683</b>	<b>0</b>	<b>0</b>	<b>1,593</b>	<b>2,482</b>
<b>440-PK-Lacrosse box - Maintenance</b>										
6001 SAL&BEN-WAGES										
6004 SAL&BEN-OTHER-ALL										
Salary and Benefits										
7004 CONTR SVC-CONTRACTORS/BUILDERS										
Op Exp-Contracted Services										
7927 SDRY-MISC. EXPENSES		20,000	20,000	20,000	20,000	20,400			20,000	20,000
Op Exp-Sundry		20,000	20,000	20,000	20,000	20,400			20,000	20,000
<b>Total 440 PK-Lacrosse box - Maintenance</b>		<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,400</b>			<b>20,000</b>	<b>20,000</b>
<b>441-PK-ICFH Landscaping</b>										
6000 SAL&BEN-SALARIES									186	
6001 SAL&BEN-WAGES		570	571	571	571	571	1,292	1,133	7,715	8,075
6003 SAL&BEN-AUX-ALL								430		
6004 SAL&BEN-OTHER-ALL		-12	-14	-14	-14	-14				
6008 SAL&BEN-BENEFIT-O/S		267	250	250	250	250				
Salary and Benefits		825	807	807	807	807	1,292	1,563	7,715	8,262
7610 SUPPL-HORTICULTURAL SUPPLIES		1,000	1,000	1,000	1,000	1,020	831	761	1,000	1,000
7613 SUPPL-MAINT.SUPPLIES										
Op Exp-Supplies & Materials		1,000	1,000	1,000	1,000	1,020	831	761	1,000	1,000
7903 SDRY-CITY WASTE REMOVAL										
Op Exp-Sundry										
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL										
Op Exp-Recoveries										

Operating Summary 2019 - 2023										
		PLAN	2019	2020	2021	2022	2023	Parks Division		
		Budget available	2,302,309	2,321,158	2,340,890	2,361,492	2,382,515			
		Budget Remaining	-17,484	-18,070	-53,382	-53,446	-48,198			
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017
Total 441 PK-ICFH Landscaping		1,825	1,807	1,807	1,807	1,827	2,123	2,324	8,715	9,262
475-PK-Vehicle Charges										
	7004 CONTR SVC-CONTRACTORS/BUILDERS									
	Op Exp-Contracted Services									
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL									
	Op Exp-Supplies & Materials									
	7702 EQUIP-FUEL	34,200	34,800	35,400	36,000	36,720	28,077	34,649	32,400	33,000
	7703 EQUIP-MAINT-VEHICLES	19,269	21,256	23,197	25,213	25,717	42,055	24,541	6,581	6,654
	7706 EQUIP-RPLCMNT PROVISION	86,464	105,612	116,813	124,761	130,925	51,000	60,226	51,000	60,226
	7707 EQUIP-VEHICLE CHARGES						17			
	7708 EQUIP-CHARGEOUT RECOVERY	-272,954	-295,302	-309,762	-321,000	-329,490	-190,830	-219,219	-213,689	-225,269
	7715 EQUIP-INTERNAL GARAGE CHARGES	92,541	92,435	92,424	92,374	92,623	41,440	59,623	85,418	86,364
	Op Exp-Equipment under \$5,000	-40,480	-41,200	-41,928	-42,652	-43,505	-28,241	-40,181	-38,290	-39,025
	7403 INSURANCE-VEHICLE	19,025	19,360	19,703	20,043	20,443	17,731	18,515	18,000	18,340
	7509 LSE&RNTLS-VEHICLES	21,455	21,840	22,225	22,610	23,062	9,450	21,626	20,300	20,685
	Op Exp-Vehicle Expenses	40,480	41,200	41,928	42,653	43,506	27,181	40,141	38,300	39,025
	7927 SDRY-MISC. EXPENSES						1,060	39		
	Op Exp-Sundry						1,060	39		
Total 475 PK-Vehicle Charges		0	1	0	0	0	0	0	10	0
Total PK Parks		2,319,793	2,339,228	2,394,272	2,414,938	2,430,713	1,912,186	2,150,652	2,017,324	2,219,196
										2,236,001

Operating Summary 2019 - 2023											
PLAN		2019	2020	2021	2022	2023	Fire Rescue Division				
Budget available		8,320,276	8,332,517	8,346,326	8,361,788	8,377,454					
Budget Remaining		-46,629	-186,058	-314,032	-414,162	-520,113					
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
<b>550-FD-Admin-Fire</b>											
	6000 SAL&BEN-SALARIES	509,572	509,568	509,568	509,568	509,568	570,527	654,929	523,853	603,553	606,972
	6002 SAL&BEN-OVERTIME-I/S						69	1			
	6003 SAL&BEN-AUX-ALL						6,344	10,057	4,760	4,847	5,093
	6004 SAL&BEN-OTHER-ALL	12,000	12,000	12,000	12,000	12,000	9,159	8,099	6,800	6,800	6,800
	6007 SAL&BEN-BENEFIT-I/S	109,852	109,858	109,858	109,858	109,858					
	6201 SAL&BEN-REBILL LABOUR OFFSET										
	Salary and Benefits	631,424	631,426	631,426	631,426	631,426	586,099	673,086	535,413	615,200	618,865
	6101 HR-CNVNTIONS,DUES&ACT.	6,500	6,500	6,500	6,500	6,630	3,535	7,583	6,500	6,500	6,500
	6103 HR-HEALTH&SAFETY PROG.										
	6104 HR-MILEAGE/VEHICLE ALLOW.	300	300	300	300	306	73	275	300	300	300
	6108 HR-RETIREMENT&SERV.RECOG							57			
	6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT						384	18			
	6112 HR-TRNG&EDUC-DEPT	2,500	2,500	2,500	2,500	2,550	2,984	1,023	2,500	2,500	2,500
	Personnel Services	9,300	9,300	9,300	9,300	9,486	6,976	8,956	9,300	9,300	9,300
	7004 CONTR SVC-CONTRACTORS/BUILDERS						585	757			
	Op Exp-Contracted Services						585	757			
	7105 PRF SVC-CONSULTANT										
	7117 PRF SVC-SFTWRE MNT/UPGRADES										
	Op Exp-Consulting and Prof Services										
	7300 COMMUNIC-ADVERTISING										
	7303 COMMUNIC-DLVRY/COURIER						78	149			
	7306 COMMUNIC-TELEPHONE						2,672	52			
	7307 COMMUNIC-CELLUAR SERVICES							120			
	Op Exp-Communications						2,751	321			
	7607 SUPPL-CONSUMABLES						708	29			
	7615 SUPPL-MISC. SUPPLIES						-15	214			
	7621 SUPPL-PUBLICATIONS&SUBSCRIPT.						19				
	7623 SUPPL-SCBA UPGRADES										
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL							929			
	7626 SUPPL-STANDARD OFFICE SUPPLIES	6,825	6,850	6,888	6,913	7,051	4,313	6,397	6,750	6,750	6,800
	7628 SUPPL-UNIFORMS	2,100	2,100	2,100	2,100	2,142	4,536	12,185	2,100	2,100	2,100
	7629 SUPPL-WORKING LUNCHES/FOOD	400	400	400	400	408	340	570	400	400	400
	Op Exp-Supplies & Materials	9,325	9,350	9,388	9,413	9,601	9,902	20,324	9,250	9,250	9,300
	7505 LSE&RNTLS-LEASED EQUIPMENT	6,800	6,800	6,800	6,800	6,936	4,764	2,945	6,800	6,800	6,800
	7707 EQUIP-VEHICLE CHARGES	50,323	62,779	63,592	70,267	71,672	43,244	38,935	38,981	39,300	49,562
	7710 EQUIP-CAP LSE INTEREST						85	39			
	7712 EQUIP-MAINTENANCE	2,760	2,760	2,760	2,760	2,815			2,760	2,760	2,760
	Op Exp-Equipment under \$5,000	59,883	72,339	73,152	79,827	81,424	48,094	41,919	48,541	48,860	59,122
	7403 INSURANCE-VEHICLE							907			
	Op Exp-Vehicle Expenses							907			
	7912 SDRY-DEBT-PRINCIPAL						3,464	2,511			
	7927 SDRY-MISC. EXPENSES	3,500	3,500	3,500	3,500	3,570	10,917	12,483	3,500	3,500	3,500
	7998 SDRY-REBILL EXP OFFSET							1,846			
	7999 SDRY-REBILL EXPENSE							-1,846			
	Op Exp-Sundry	3,500	3,500	3,500	3,500	3,570	14,381	14,994	3,500	3,500	3,500
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL						319	88			
	Op Exp-Recoveries						319	88			
	9406 TSF TO RSV-FUTURE OPERATING						58,347				
	9415 TSF TO RSV-MUTUAL AID						41,265				
	Tsf to reserves-operating						99,612				
	9520 TSF TO RSV-FIRE MISC. CAPITAL						6,560	3,151			
	Tsf to reserves-capital						6,560	3,151			

Operating Summary 2019 - 2023										
		PLAN	2019	2020	2021	2022	2023	Fire Rescue Division		
		Budget available	8,320,276	8,332,517	8,346,326	8,361,788	8,377,454			
		Budget Remaining	-46,629	-186,058	-314,032	-414,162	-520,113			
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017
	4200 SCS-ENV HLTH-ANNUAL USR									
	Sale of services-environmental health									
	4235 SCS-FR-FEES/FINES	-5,000	-5,000	-5,000	-5,000	-5,100	-5,700	-6,000	-5,000	-5,000
	4479 RV-OTH-MISC REVENUE						-85,423	-6,375		
	Rev-own sources-other	-5,000	-5,000	-5,000	-5,000	-5,100	-91,123	-12,375	-5,000	-5,000
<b>Total 550 FD-Admin-Fire</b>		<b>708,432</b>	<b>720,915</b>	<b>721,766</b>	<b>728,466</b>	<b>730,406</b>	<b>684,155</b>	<b>752,128</b>	<b>601,004</b>	<b>681,110</b>
<b>551-FD-Communications</b>										
	7004 CONTR SVC-CONTRACTORS/BUILDERS									
	Op Exp-Contracted Services									
	7710 EQUIP-CAP LSE INTEREST									
	Op Exp-Equipment under \$5,000									
	7800 GOVT PMTS-ECOMM CHARGES	340,270	350,910	361,060	371,540	378,971	302,395	251,022	310,309	319,970
	Op Exp-Gov't Payments	340,270	350,910	361,060	371,540	378,971	302,395	251,022	310,309	319,970
	7912 SDRY-DEBT-PRINCIPAL									
	Op Exp-Sundry									
<b>Total 551 FD-Communications</b>		<b>340,270</b>	<b>350,910</b>	<b>361,060</b>	<b>371,540</b>	<b>378,971</b>	<b>302,395</b>	<b>251,022</b>	<b>310,309</b>	<b>319,970</b>
<b>552-FD-Emergency Measures Admin</b>										
	6000 SAL&BEN-SALARIES								34,740	
	Salary and Benefits								34,740	
	6101 HR-CNVNTIONS,DUES&ACT.	800	800	800	800	816	769	3	800	800
	6104 HR-MILEAGE/VEHICLE ALLOW.	200	200	200	200	204			200	200
	6112 HR-TRNG&EDUC-DEPT	4,000	4,000	4,000	4,000	4,080	5,426	2,856	4,000	4,000
	Personnel Services	5,000	5,000	5,000	5,000	5,100	6,195	2,860	5,000	5,000
	7004 CONTR SVC-CONTRACTORS/BUILDERS						28,380		12,908	
	Op Exp-Contracted Services						28,380		12,908	
	7105 PRF SVC-CONSULTANT									
	Op Exp-Consulting and Prof Services									
	7300 COMMUNIC-ADVERTISING	510	510	510	510	520		151	510	510
	7304 COMMUNIC-INTRNT ACCESS SERVICE									
	7306 COMMUNIC-TELEPHONE	14,000	14,000	14,000	14,000	14,280	7,874	10,299	14,000	14,000
	Op Exp-Communications	14,510	14,510	14,510	14,510	14,800	7,874	10,450	14,510	14,510
	7608 SUPPL-EMERG.SUPPLIES	2,500	2,500	2,500	2,500	2,550	3,224	2,601	2,500	2,500
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	810	810	810	810	826	298	755	810	810
	7629 SUPPL-WORKING LUNCHES/FOOD	1,000	1,000	1,000	1,000	1,020		905	1,000	1,000
	Op Exp-Supplies & Materials	4,310	4,310	4,310	4,310	4,396	3,522	4,262	4,310	4,310
	7927 SDRY-MISC. EXPENSES									
	Op Exp-Sundry									
	9101 TSF TO RSV-EMERG MEASURES						11,182			
	9406 TSF TO RSV-FUTURE OPERATING									
	Tsf to reserves-operating						11,182			
	5101 TSF-FM-RSV-EMERG MEASURES							6,249		
	5406 TSF-FM-RSV-FUTURE OPERATING						-12,908		-12,908	
	Tsf from reserves-operating						-12,908	6,249	-12,908	
<b>Total 552 FD-Emergency Measures Admin</b>		<b>23,820</b>	<b>23,820</b>	<b>23,820</b>	<b>23,820</b>	<b>24,296</b>	<b>44,245</b>	<b>23,820</b>	<b>58,560</b>	<b>23,820</b>

# Operating Summary 2019 - 2023

		PLAN	2019	2020	2021	2022	2023	Fire Rescue Division				
		Budget available	8,320,276	8,332,517	8,346,326	8,361,788	8,377,454					
		Budget Remaining	-46,629	-186,058	-314,032	-414,162	-520,113					
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget	
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018	
<b>553-FD-Fighting Force</b>												
	6000 SAL&BEN-SALARIES	4,198,466	4,240,032	4,261,776	4,261,776	4,261,776	5,795,489	4,879,758	5,068,781	4,966,998	5,168,953	
	6001 SAL&BEN-WAGES											
	6002 SAL&BEN-OVERTIME-I/S	203,996	204,000	204,000	204,000	204,000	296,038	406,153	123,175	141,343	200,000	
	6004 SAL&BEN-OTHER-ALL	68,444	68,446	68,446	68,446	68,446	112,342	44,689	65,000	83,725	85,802	
	6007 SAL&BEN-BENEFIT-I/S	1,028,628	1,038,817	1,044,144	1,044,144	1,044,144						
	6201 SAL&BEN-REBILL LABOUR OFFSET						-37,942	-39,437	-20,000	-20,000	-20,607	
	8131 LIAB TSF-PAYROLL LIAB						-1,030,033	-2,524				
	Salary and Benefits	5,499,534	5,551,295	5,578,366	5,578,366	5,578,366	5,135,861	5,288,640	5,236,956	5,172,066	5,434,148	
	6103 HR-HEALTH&SAFETY PROG.	2,200	2,200	2,200	2,200	2,244	893	6,291	2,200	2,200	2,200	
	6112 HR-TRNG&EDUC-DEPT						475	7,081				
	Personnel Services	2,200	2,200	2,200	2,200	2,244	1,368	13,372	2,200	2,200	2,200	
	7004 CONTR SVC-CONTRACTORS/BUILDERS						31,326	3,788				
	7027 CONTR SVC-UNIFORM CLEANING	22,000	22,000	22,000	22,000	22,440	14,352	14,711	22,000	22,000	22,000	
	Op Exp-Contracted Services	22,000	22,000	22,000	22,000	22,440	45,678	18,499	22,000	22,000	22,000	
	7114 PRF SVC-OTHER PROF.SERVICES											
	Op Exp-Consulting and Prof Services											
	7303 COMMUNIC-DLVRY/COURIER						7					
	7306 COMMUNIC-TELEPHONE							168				
	Op Exp-Communications						7	168				
	7402 INSURANCE-PROPERTY	8,000	8,000	8,000	8,000	8,000						
	Op Exp-Insurance & Claims	8,000	8,000	8,000	8,000	8,000						
	7607 SUPPL-CONSUMABLES	18,220	19,220	19,720	20,720	21,134	15,826	22,645	15,220	17,220	17,220	
	7611 SUPPL-JANITORIAL SUPPLIES											
	7613 SUPPL-MAINT.SUPPLIES						214					
	7615 SUPPL-MISC. SUPPLIES	2,750	2,750	2,750	2,750	2,805	35	3,501	2,750	2,750	2,750	
	7616 SUPPL-NOZZELS/HOSE REPLACEMENT	11,820	11,820	11,820	11,820	12,056	11,289	9,859	11,820	11,820	11,820	
	7622 SUPPL-RADIOS	17,400	17,400	17,400	17,400	17,748	11,603	13,385	17,400	17,400	17,400	
	7623 SUPPL-SCBA UPGRADES	7,200	7,400	7,500	7,700	7,854	12,218	7,305	6,600	7,000	7,000	
	7626 SUPPL-STANDARD OFFICE SUPPLIES						26					
	7628 SUPPL-UNIFORMS	60,035	60,817	61,208	61,989	63,229	70,993	70,313	57,690	59,253	59,253	
	7629 SUPPL-WORKING LUNCHES/FOOD											
	7630 SUPPL-FREIGHT							68				
	Op Exp-Supplies & Materials	117,425	119,407	120,398	122,379	124,827	122,204	127,076	111,480	115,443	115,443	
	7701 EQUIP-EQUIPMENT REPLACEMENT	5,000	5,000	5,000	5,000	5,000						
	7703 EQUIP-MAINT-VEHICLES						2,597					
	7704 EQUIP-NON-CAPITALIZED	18,890	19,690	20,090	20,890	21,308	16,500	24,639	16,490	18,090	18,090	
	7707 EQUIP-VEHICLE CHARGES	418,927	546,850	568,322	636,438	651,254	376,223	338,738	339,240	341,914	375,223	
	7712 EQUIP-MAINTENANCE	90,100	91,100	91,600	92,600	94,452	90,273	80,185	87,100	89,100	89,100	
	7715 EQUIP-INTERNAL GARAGE CHARGES											
	Op Exp-Equipment under \$5,000	532,917	662,640	685,012	754,928	772,014	485,593	443,561	442,830	449,104	482,413	
	7924 SDRY-LICENSES&ROYALTIES							1,085				
	7927 SDRY-MISC. EXPENSES	1,100	1,100	1,100	1,100	1,122	1,892	676	1,100	1,100	1,100	
	7998 SDRY-REBILL EXP OFFSET						-142,070					
	7999 SDRY-REBILL EXPENSE						142,070					
	Op Exp-Sundry	1,100	1,100	1,100	1,100	1,122	1,892	1,761	1,100	1,100	1,100	
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							399				
	Op Exp-Recoveries							399				
	4479 RV-OTH-MISC REVENUE											
	Rev-own sources-other											
	5415 TSF-FM-RSV-MUTUAL AID											
	Tsf from reserves-operating											
	5507 TSF-FM-RSV-ONLINE LEASE		-116,693	-116,693	-175,040	-178,541						



Operating Summary 2019 - 2023										
		PLAN	2019	2020	2021	2022	2023	Fire Rescue Division		
		Budget available	8,320,276	8,332,517	8,346,326	8,361,788	8,377,454			
		Budget Remaining	-46,629	-186,058	-314,032	-414,162	-520,113			
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017
	Tsf from reserves-capital		-116,693	-116,693	-175,040	-178,541				
<b>Total 553 FD-Fighting Force</b>		<b>6,183,176</b>	<b>6,249,948</b>	<b>6,300,382</b>	<b>6,313,933</b>	<b>6,330,472</b>	<b>5,792,604</b>	<b>5,893,475</b>	<b>5,816,566</b>	<b>5,761,913</b>
<b>554-FD-Fire Boat</b>										
	7004 CONTR SVC-CONTRACTORS/BUILDERS	24,800	24,800	24,800	24,800	25,296			24,800	24,800
	Op Exp-Contracted Services	24,800	24,800	24,800	24,800	25,296			24,800	24,800
	7702 EQUIP-FUEL									
	7703 EQUIP-MAINT-VEHICLES									
	7708 EQUIP-CHARGEOUT RECOVERY								-475	
	7715 EQUIP-INTERNAL GARAGE CHARGES								475	
	Op Exp-Equipment under \$5,000									
<b>Total 554 FD-Fire Boat</b>		<b>24,800</b>	<b>24,800</b>	<b>24,800</b>	<b>24,800</b>	<b>25,296</b>			<b>24,800</b>	<b>24,800</b>
<b>555-FD-Firehall #1</b>										
	6000 SAL&BEN-SALARIES									37
	6001 SAL&BEN-WAGES						14,491	151	33,985	1,510
	6002 SAL&BEN-OVERTIME-I/S							23		
	6003 SAL&BEN-AUX-ALL						5,928	861		
	6004 SAL&BEN-OTHER-ALL						150	1		
	6006 SAL&BEN-OVERTIME-O/S									
	6007 SAL&BEN-BENEFIT-I/S									
	Salary and Benefits						20,569	1,036	33,985	1,547
	7004 CONTR SVC-CONTRACTORS/BUILDERS	4,130	4,130	4,130	4,130	4,213	30,868	873	26,130	4,130
	Op Exp-Contracted Services	4,130	4,130	4,130	4,130	4,213	30,868	873	26,130	4,130
	7112 PRF SVC-LEGAL SERVICES							352		
	Op Exp-Consulting and Prof Services							352		
	7200 UTILITIES-HEAT						7,368		19,304	
	7201 UTILITIES-LIGHT						23,636		22,880	
	Op Exp-Utilities						31,004		42,184	
	7306 COMMUNIC-TELEPHONE	10,000	10,000	10,000	10,000	10,200	10,105	7,540	10,000	10,000
	7307 COMMUNIC-CELLUAR SERVICES							82		
	Op Exp-Communications	10,000	10,000	10,000	10,000	10,200	10,105	7,622	10,000	10,000
	7402 INSURANCE-PROPERTY						13,006	-8,049	11,900	
	Op Exp-Insurance & Claims						13,006	-8,049	11,900	
	7607 SUPPL-CONSUMABLES						198			
	7611 SUPPL-JANITORIAL SUPPLIES						386	147	8,800	
	7613 SUPPL-MAINT.SUPPLIES						164	20		
	7615 SUPPL-MISC. SUPPLIES						6,229	1,917	12,000	
	7624 SUPPL-SIGNS							-211		
	7634 SUPP-STOCK SUPP-JANITORIAL	1,400	1,400	1,400	1,400	1,428	6,224	-445		1,400
	7635 SUPP-STOCK SUPP-MAINTENANCE						790	485		1,400
	Op Exp-Supplies & Materials	1,400	1,400	1,400	1,400	1,428	13,990	1,913	20,800	1,400
	7703 EQUIP-MAINT-VEHICLES						-7			
	7707 EQUIP-VEHICLE CHARGES									
	7712 EQUIP-MAINTENANCE	4,680	4,680	4,680	4,680	4,774	36	888	4,680	4,680
	Op Exp-Equipment under \$5,000	4,680	4,680	4,680	4,680	4,774	29	888	4,680	4,680
	7924 SDRY-LICENSES&ROYALTIES						499	211	2,000	
	7927 SDRY-MISC. EXPENSES	250	250	250	250	255		220	250	250
	Op Exp-Sundry	250	250	250	250	255	499	431	2,250	250
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL									
	8104 RECOVERIES-INTERDEPARTMENT FACILITIES MAI	126,367	128,339	130,388	132,517	134,793		101,630		101,331
	Op Exp-Recoveries	126,367	128,339	130,388	132,517	134,793		101,630		101,331

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Fire Rescue Division			
		Budget available	8,320,276	8,332,517	8,346,326	8,361,788	8,377,454				
		Budget Remaining	-46,629	-186,058	-314,032	-414,162	-520,113				
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
Total 555 FD-Firehall #1		146,827	148,799	150,848	152,977	155,662	120,070	106,697	151,928	123,610	123,377
556-FD-Firehall #2											
	7004 CONTR SVC-CONTRACTORS/BUILDERS						409				
	Op Exp-Contracted Services						409				
	7200 UTILITIES-HEAT						3,152	347			
	7201 UTILITIES-LIGHT						6,449	-471			
	Op Exp-Utilities						9,601	-124			
	7306 COMMUNIC-TELEPHONE										
	Op Exp-Communications										
	7402 INSURANCE-PROPERTY							12,281	1,890		
	Op Exp-Insurance & Claims							12,281	1,890		
	7613 SUPPL-MAINT.SUPPLIES	1,000	1,000	1,000	1,000	1,020		64		1,000	1,000
	Op Exp-Supplies & Materials	1,000	1,000	1,000	1,000	1,020		64		1,000	1,000
	8104 RECOVERIES-INTERDEPARTMENT FACILITIES MAINT	43,645	44,257	44,889	45,546	46,289		29,974		29,974	30,289
	Op Exp-Recoveries	43,645	44,257	44,889	45,546	46,289		29,974		29,974	30,289
Total 556 FD-Firehall #2		44,645	45,257	45,889	46,546	47,309	10,009	42,195	1,890	30,974	31,289
557-FD-Prevention											
	6000 SAL&BEN-SALARIES	238,314	238,308	238,308	238,308	238,308	172,587	141,742	143,889	149,268	289,456
	6002 SAL&BEN-OVERTIME-I/S						11,587	2,007	13,750	14,025	
	6003 SAL&BEN-AUX-ALL										
	6004 SAL&BEN-OTHER-ALL						1,248				
	6007 SAL&BEN-BENEFIT-I/S	58,392	58,386	58,386	58,386	58,386					
	6201 SAL&BEN-REBILL LABOUR OFFSET						-2,191	-1,528			
	8131 LIAB TSF-PAYROLL LIAB						-31,915				
	Salary and Benefits	296,706	296,694	296,694	296,694	296,694	151,317	142,221	157,639	163,293	289,456
	6101 HR-CNVNTIONS,DUES&ACT.	4,400	4,400	4,400	4,400	4,488	3,132	1,377	4,400	4,400	4,400
	6112 HR-TRNG&EDUC-DEPT	4,700	4,700	4,700	4,700	4,794	2,575	356	4,700	4,700	4,700
	Personnel Services	9,100	9,100	9,100	9,100	9,282	5,707	1,733	9,100	9,100	9,100
	7300 COMMUNIC-ADVERTISING	1,000	1,000	1,000	1,000	1,020	-228	1,191	1,000	1,000	1,000
	7306 COMMUNIC-TELEPHONE										
	Op Exp-Communications	1,000	1,000	1,000	1,000	1,020	-228	1,191	1,000	1,000	1,000
	7507 LSE&RNTLS-OTHER										
	Op Exp-Lease & Rentals										
	7619 SUPPL-PROG. SUPPLIES	6,500	6,500	6,500	6,500	6,580	3,447	859	4,000	4,000	4,000
	Op Exp-Supplies & Materials	6,500	6,500	6,500	6,500	6,580	3,447	859	4,000	4,000	4,000
	7707 EQUIP-VEHICLE CHARGES	11,947	15,526	15,605	17,434	17,782	12,973	11,681	11,694	11,790	11,869
	Op Exp-Equipment under \$5,000	11,947	15,526	15,605	17,434	17,782	12,973	11,681	11,694	11,790	11,869
	7927 SDRY-MISC. EXPENSES	2,003	2,003	2,003	2,003	2,043	556	453	2,003	2,003	2,003
	Op Exp-Sundry	2,003	2,003	2,003	2,003	2,043	556	453	2,003	2,003	2,003
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							7			
	Op Exp-Recoveries							7			
	4479 RV-OTH-MISC REVENUE										
	4503 RV-OTH-FR-FINES/FEES							-300			
	Rev-own sources-other							-300			

Operating Summary 2019 - 2023											
PLAN		2019	2020	2021	2022	2023	Fire Rescue Division				
Budget available		8,320,276	8,332,517	8,346,326	8,361,788	8,377,454					
Budget Remaining		-46,629	-186,058	-314,032	-414,162	-520,113					
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
Total 557 FD-Prevention		327,256	330,823	330,902	332,731	333,401	173,773	157,845	185,436	191,186	317,428
558-FD-Training											
	6000 SAL&BEN-SALARIES	362,502	362,498	362,498	362,498	362,498	181,795	413,470	153,870	451,422	456,465
	6001 SAL&BEN-WAGES						133				
	6002 SAL&BEN-OVERTIME-I/S						47,860	36,379	30,000	30,600	
	6003 SAL&BEN-AUX-ALL						163				
	6004 SAL&BEN-OTHER-ALL	16,564	16,566	16,566	16,566	16,566	1,521	406			
	6007 SAL&BEN-BENEFIT-I/S	88,814	88,812	88,812	88,812	88,812					
	6201 SAL&BEN-REBILL LABOUR OFFSET						-1,587	-3,748			
	8131 LIAB TSF-PAYROLL LIAB						-37,175				
	Salary and Benefits	467,880	467,876	467,876	467,876	467,876	192,710	446,507	183,870	482,022	456,465
	6101 HR-CNVNTIONS,DUES&ACT.	1,800	1,800	1,800	1,800	1,836	100	2,999	1,800	1,800	1,800
	6104 HR-MILEAGE/VEHICLE ALLOW.	1,450	1,450	1,450	1,450	1,479	87	128	1,450	1,450	1,450
	6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT						4,144	4,144			
	6112 HR-TRNG&EDUC-DEPT	44,810	44,810	44,810	44,810	45,706	41,166	19,668	29,420	44,810	44,810
	Personnel Services	48,060	48,060	48,060	48,060	49,021	45,497	26,939	32,670	48,060	48,060
	7004 CONTR SVC-CONTRACTORS/BUILDERS						1,054				
	Op Exp-Contracted Services						1,054				
	7300 COMMUNIC-ADVERTISING										
	Op Exp-Communications										
	7507 LSE&RNTLS-OTHER										
	Op Exp-Lease & Rentals										
	7602 SUPPL-BOOKS AND A.V.										
	7619 SUPPL-PROG. SUPPLIES	2,000	2,000	2,000	2,000	2,040	1,299	3,729	2,000	2,000	2,000
	7628 SUPPL-UNIFORMS										
	Op Exp-Supplies & Materials	2,000	2,000	2,000	2,000	2,040	1,299	3,729	2,000	2,000	2,000
	7998 SDRY-REBILL EXP OFFSET						-2,800				
	7999 SDRY-REBILL EXPENSE						2,800				
	Op Exp-Sundry										
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							42			
	Op Exp-Recoveries							42			
	4479 RV-OTH-MISC REVENUE						-10,439				
	Rev-own sources-other						-10,439				
Total 558 FD-Training		517,940	517,936	517,936	517,936	518,937	230,122	477,217	218,540	532,082	506,525
559-FD-Volunteers											
	6000 SAL&BEN-SALARIES	13,310	13,306	13,306	13,306	13,306	18,969	15,438	17,500	17,500	18,027
	6004 SAL&BEN-OTHER-ALL	1,936	1,934	1,934	1,934	1,934					
	6007 SAL&BEN-BENEFIT-I/S	3,262	3,260	3,260	3,260	3,260					
	Salary and Benefits	18,508	18,500	18,500	18,500	18,500	18,969	15,438	17,500	17,500	18,027
	6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT						5,944	3,000			
	6112 HR-TRNG&EDUC-DEPT	4,190	4,190	4,190	4,190	4,274		3,500	4,190	4,190	4,190
	Personnel Services	4,190	4,190	4,190	4,190	4,274	5,944	6,500	4,190	4,190	4,190
	7004 CONTR SVC-CONTRACTORS/BUILDERS	5,000	5,000	5,000	5,000	5,100		6,200	5,000	5,000	5,000
	Op Exp-Contracted Services	5,000	5,000	5,000	5,000	5,100		6,200	5,000	5,000	5,000
	7404 INSURANCE-VOLUNTEER	1,920	1,920	1,920	1,920	1,958	1,979	2,151	1,920	1,920	1,920
	Op Exp-Insurance & Claims	1,920	1,920	1,920	1,920	1,958	1,979	2,151	1,920	1,920	1,920
	7628 SUPPL-UNIFORMS	10,750	10,750	10,750	10,750	10,965	24,577	3,300	10,750	10,750	10,750
	Op Exp-Supplies & Materials	10,750	10,750	10,750	10,750	10,965	24,577	3,300	10,750	10,750	10,750

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Fire Rescue Division			
		Budget available	8,320,276	8,332,517	8,346,326	8,361,788	8,377,454				
		Budget Remaining	-46,629	-186,058	-314,032	-414,162	-520,113				
Cost Centre	Account Group/ Account	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
		2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
	7927 SDRY-MISC. EXPENSES	2,870	2,870	2,870	2,870	2,927	1,162	2,127	2,870	2,870	2,870
	Op Exp-Sundry	2,870	2,870	2,870	2,870	2,927	1,162	2,127	2,870	2,870	2,870
	8000 GRNTS&DONATNS-MISC	6,500	6,500	6,500	6,500	6,630	7,762	7,700	6,500	6,500	6,500
	Op Exp-Grants & Donations	6,500	6,500	6,500	6,500	6,630	7,762	7,700	6,500	6,500	6,500
	4479 RV-OTH-MISC REVENUE										
	Rev-own sources-other										
Total 559 FD-Volunteers		49,738	49,730	49,730	49,730	50,355	60,393	43,416	48,730	48,730	49,257
575-FD-Vehicle Charges											
	7501 LSE&RNTLS-LEASE&EASEMENTS		242,000	411,000	411,000	411,000					
	Op Exp-Lease & Rentals		242,000	411,000	411,000	411,000					
	7615 SUPPL-MISC. SUPPLIES							894			
	Op Exp-Supplies & Materials							894			
	7702 EQUIP-FUEL	30,000	30,000	30,000	30,000	30,600	24,685	29,425	30,000	30,000	30,000
	7703 EQUIP-MAINT-VEHICLES	77,789	80,558	83,318	86,160	87,883	72,045	59,153	44,351	44,274	75,162
	7706 EQUIP-RPLCMNT PROVISION	43,591	58,378	67,028	73,165	77,925	24,100	26,193	24,100	26,193	28,804
	7707 EQUIP-VEHICLE CHARGES						9				
	7708 EQUIP-CHARGEOUT RECOVERY	-481,197	-625,155	-647,520	-724,139	-740,708	-432,440	-389,354	-389,440	-393,004	-436,654
	7710 EQUIP-CAP LSE INTEREST	10,500	11,025	11,576	12,155	12,398	23,124	6,636			10,000
	7712 EQUIP-MAINTENANCE							2,412			
	7715 EQUIP-INTERNAL GARAGE CHARGES	70,117	70,038	70,029	69,991	70,180	59,426	92,273	63,889	65,438	65,588
	Op Exp-Equipment under \$5,000	-249,200	-375,156	-385,569	-452,668	-461,722	-229,052	-173,261	-227,100	-227,100	-227,100
	7403 INSURANCE-VEHICLE	27,100	27,100	27,100	27,100	27,642	29,017	31,936	27,100	27,100	27,100
	7509 LSE&RNTLS-VEHICLES	200,000	316,693	316,693	375,040	382,541	0		200,000	200,000	
	Op Exp-Vehicle Expenses	227,100	343,793	343,793	402,140	410,183	29,017	31,936	227,100	227,100	27,100
	7911 SDRY-DEBT-INTEREST						5,604	11,423			43,200
	7912 SDRY-DEBT-PRINCIPAL						126,973	122,442			156,800
	7927 SDRY-MISC. EXPENSES						35	42			
	Op Exp-Sundry						132,612	133,906			200,000
	9507 TSF TO RSV-ONLINE LEASE	22,101					67,423	6,525		6,525	13,858
	Tsf to reserves-capital	22,101					67,423	6,525		6,525	13,858
	5507 TSF-FM-RSV-ONLINE LEASE		-155,000	-236,000	-147,000	-57,000					
	Tsf from reserves-capital		-155,000	-236,000	-147,000	-57,000					
Total 575 FD-Vehicle Charges		1	55,637	133,224	213,472	302,461	0	0	0	6,525	13,858
Total FD Fire Rescue		8,366,905	8,518,575	8,660,357	8,775,950	8,897,567	7,417,764	7,747,815	7,417,764	7,744,721	8,172,696

# Operating Summary 2019 - 2023

Finance Division

PLAN	2019	2020	2021	2022	2023
Budget available	1,523,456	1,525,573	1,528,067	1,530,926	1,533,849
Budget Remaining	-507	3,676	5,189	7,793	11,789

Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
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## 521-FI-Accounting

6000 SAL&BEN-SALARIES	387,334	387,338	387,338	387,338	387,338	426,919	455,177	434,035	449,681	466,890
6002 SAL&BEN-OVERTIME-I/S	7,996	8,000	8,000	8,000	8,000	2,531	5,892	3,270	3,000	9,372
6003 SAL&BEN-AUX-ALL	33,152	33,156	33,156	33,156	33,156	8,554	10,942	1,698	1,729	1,816
6004 SAL&BEN-OTHER-ALL	2,104	2,100	2,100	2,100	2,100	1,431	989	1,218	1,982	2,057
6007 SAL&BEN-BENEFIT-I/S	84,668	84,666	84,666	84,666	84,666					
6201 SAL&BEN-REBILL LABOUR OFFSET	-34,046	-34,044	-34,044	-34,044	-34,044					
<b>Salary and Benefits</b>	<b>481,208</b>	<b>481,216</b>	<b>481,216</b>	<b>481,216</b>	<b>481,216</b>	<b>439,435</b>	<b>473,001</b>	<b>440,221</b>	<b>456,392</b>	<b>480,135</b>
6101 HR-CNVNTIONS,DUES&ACT.	8,580	8,650	8,720	8,790	8,966	7,037	7,207	8,370	8,440	8,510
6104 HR-MILEAGE/VEHICLE ALLOW.	250	260	270	280	286	262	149	220	230	240
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	102	100	105	108	110	321				
6112 HR-TRNG&EDUC-DEPT	3,180	3,205	3,215	3,228	3,292	4,046	7,013	3,130	3,160	3,180
<b>Personnel Services</b>	<b>12,112</b>	<b>12,215</b>	<b>12,310</b>	<b>12,406</b>	<b>12,653</b>	<b>11,665</b>	<b>14,370</b>	<b>11,720</b>	<b>11,830</b>	<b>11,930</b>
7004 CONTR SVC-CONTRACTORS/BUILDERS							511			
<b>Op Exp-Contracted Services</b>							<b>511</b>			
7105 PRF SVC-CONSULTANT						8,120	1,903			
7117 PRF SVC-SFTWRE MNT/UPGRADES	5,100	5,100	5,100	5,100	5,202		3,535		5,100	5,100
<b>Op Exp-Consulting and Prof Services</b>	<b>5,100</b>	<b>5,100</b>	<b>5,100</b>	<b>5,100</b>	<b>5,202</b>	<b>8,120</b>	<b>5,438</b>		<b>5,100</b>	<b>5,100</b>
7300 COMMUNIC-ADVERTISING						98	201			
7303 COMMUNIC-DLVRY/COURIER						30				
<b>Op Exp-Communications</b>						<b>128</b>	<b>201</b>			
7621 SUPPL-PUBLICATIONS&SUBSCRIPT.	1,320	1,339	1,359	1,380	1,407	1,367	1,124	1,310	1,320	1,300
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	840	850	860	870	887	1,363	856	810	820	830
7626 SUPPL-STANDARD OFFICE SUPPLIES							566			
7629 SUPPL-WORKING LUNCHES/FOOD							75			
<b>Op Exp-Supplies &amp; Materials</b>	<b>2,160</b>	<b>2,189</b>	<b>2,219</b>	<b>2,250</b>	<b>2,295</b>	<b>2,731</b>	<b>2,623</b>	<b>2,120</b>	<b>2,140</b>	<b>2,130</b>
7927 SDRY-MISC. EXPENSES	812	824	837	849	866	407	588	810	820	800
<b>Op Exp-Sundry</b>	<b>812</b>	<b>824</b>	<b>837</b>	<b>849</b>	<b>866</b>	<b>407</b>	<b>588</b>	<b>810</b>	<b>820</b>	<b>800</b>
8101 RECOVERIES-UTILITIES	-45,939	-46,831	-47,533	-48,420	-49,389	-43,337	-44,188	-43,337	-44,188	-45,056
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC						-7,407	-11,689			
<b>Op Exp-Recoveries</b>	<b>-45,939</b>	<b>-46,831</b>	<b>-47,533</b>	<b>-48,420</b>	<b>-49,389</b>	<b>-50,744</b>	<b>-55,877</b>	<b>-43,337</b>	<b>-44,188</b>	<b>-45,056</b>
9406 TSF TO RSV-FUTURE OPERATING						3,333	5,500			
<b>Tsf to reserves-operating</b>						<b>3,333</b>	<b>5,500</b>			
4479 RV-OTH-MISC REVENUE										
4487 RV-OTH-SLS-TAX INFO										
<b>Rev-own sources-other</b>										
5406 TSF-FM-RSV-FUTURE OPERATING						-3,333	-3,335	-3,333	2,165	-4,600
<b>Tsf from reserves-operating</b>						<b>-3,333</b>	<b>-3,335</b>	<b>-3,333</b>	<b>2,165</b>	<b>-4,600</b>
<b>Total 521 FI-Accounting</b>	<b>455,452</b>	<b>454,714</b>	<b>454,149</b>	<b>453,400</b>	<b>452,844</b>	<b>411,743</b>	<b>443,019</b>	<b>408,201</b>	<b>434,259</b>	<b>450,439</b>

## 522-FI-Taxes

6000 SAL&BEN-SALARIES	184,170	184,171	184,171	184,171	184,171	202,061	214,991	202,786	210,977	214,514
6002 SAL&BEN-OVERTIME-I/S							30			
6003 SAL&BEN-AUX-ALL	9,192	9,196	9,196	9,196	9,196	5,017	6,181	9,507	9,680	10,171
6004 SAL&BEN-OTHER-ALL						287	125			

6007 SAL&BEN-BENEFIT-I/S	40,276	40,277	40,277	40,277	40,277					
Salary and Benefits	233,638	233,644	233,644	233,644	233,644	207,365	221,326	212,293	220,657	224,685
6101 HR-CNVNTIONS,DUES&ACT.	1,700	1,750	1,800	1,850	1,900	2,880		1,700	1,700	1,700
6104 HR-MILEAGE/VEHICLE ALLOW.	240	250	260	270	280	4	116	210	220	230
6112 HR-TRNG&EDUC-DEPT	1,600	1,600	1,600	1,600	1,600	701	360	1,549	1,600	1,600
Personnel Services	3,540	3,600	3,660	3,720	3,780	3,586	476	3,459	3,520	3,530
7105 PRF SVC-CONSULTANT							195			
7114 PRF SVC-OTHER PROF.SERVICES										
Op Exp-Consulting and Prof Services							195			
7300 COMMUNIC-ADVERTISING	1,592	1,624	1,655	1,686	1,720	2,163	1,455	1,500	1,530	1,561
7302 COMMUNIC-PRODUCTS/SERVICES							1,810			
7303 COMMUNIC-DLVRY/COURIER						112	101			
7305 COMMUNIC-POSTAGE	21,500	21,500	21,500	21,500	21,500	20,028	18,945	19,500	19,880	20,268
Op Exp-Communications	23,092	23,124	23,155	23,186	23,220	22,303	22,312	21,000	21,410	21,828
7615 SUPPL-MISC. SUPPLIES							141			
7620 SUPPL-PROMO MATERIAL						842	5,896			
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	4,000	4,050	4,100	4,150	4,200	3,200	1,150	4,050	4,050	4,100
7626 SUPPL-STANDARD OFFICE SUPPLIES							37			
7629 SUPPL-WORKING LUNCHES/FOOD	150	150	150	150	150					
Op Exp-Supplies & Materials	4,150	4,200	4,250	4,300	4,350	4,042	7,224	4,050	4,050	4,100
7902 SDRY-CASH OVER/SHORT							0			
7927 SDRY-MISC. EXPENSES	318	325	331	337	344	42		300	306	312
Op Exp-Sundry	318	325	331	337	344	42	0	300	306	312
8101 RECOVERIES-UTILITIES	-71,559	-72,837	-73,929	-75,212	-76,716	-67,766	-69,007	-67,766	-69,007	-70,272
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							7			
Op Exp-Recoveries	-71,559	-72,837	-73,929	-75,212	-76,716	-67,766	-69,000	-67,766	-69,007	-70,272
9406 TSF TO RSV-FUTURE OPERATING						3,333				
Tsf to reserves-operating						3,333				
4479 RV-OTH-MISC REVENUE	-24,000	-24,000	-24,000	-24,000	-24,480	-30,002	-27,215	-24,000	-24,000	-24,000
4486 RV-OTH-SLS-SOUVENRS						-2,326	-3,149			
4487 RV-OTH-SLS-TAX INFO	-52,000	-53,000	-53,000	-53,000	-53,000	-64,344	-64,302	-45,000	-47,000	-47,000
4489 RV-OTH-SCHL TX COMMISSION	-18,000	-18,000	-18,000	-18,000	-18,360	-18,946	-19,676	-18,000	-18,000	-18,000
Rev-own sources-other	-94,000	-95,000	-95,000	-95,000	-95,840	-115,618	-114,342	-87,000	-89,000	-89,000
5406 TSF-FM-RSV-FUTURE OPERATING						-3,333	-3,335	-3,333	-3,335	
Tsf from reserves-operating						-3,333	-3,335	-3,333	-3,335	
<b>Total 522 FI-Taxes</b>	<b>99,179</b>	<b>97,056</b>	<b>96,110</b>	<b>94,976</b>	<b>92,782</b>	<b>53,953</b>	<b>64,856</b>	<b>83,002</b>	<b>88,601</b>	<b>95,183</b>
<b>524-FI-Purchasing</b>										
6000 SAL&BEN-SALARIES	268,752	268,758	268,758	268,758	268,758	251,387	266,267	259,635	252,659	280,192
6002 SAL&BEN-OVERTIME-I/S						3,500	988			
6003 SAL&BEN-AUX-ALL						237	4,219			38,136
6004 SAL&BEN-OTHER-ALL	2,104	2,100	2,100	2,100	2,100	764	1,133	1,218	1,218	1,260
6007 SAL&BEN-BENEFIT-I/S	58,680	58,682	58,682	58,682	58,682					
Salary and Benefits	329,536	329,540	329,540	329,540	329,540	255,888	272,608	260,853	253,877	319,588
6101 HR-CNVNTIONS,DUES&ACT.	2,620	2,640	2,660	2,680	2,700	580	1,259	2,565	2,580	2,600
6104 HR-MILEAGE/VEHICLE ALLOW.	330	340	350	360	370	543	412	300	310	320
6107 HR-RECRUITMENT										
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT						110				
6112 HR-TRNG&EDUC-DEPT	1,985	1,985	1,985	1,985	1,985	1,148	1,937	1,900	1,985	1,985
Personnel Services	4,935	4,965	4,995	5,025	5,055	2,382	3,609	4,765	4,875	4,905
7004 CONTR SVC-CONTRACTORS/BUILDERS	2,156	2,156	2,156	2,156	2,156					2,156

Op Exp-Contracted Services	2,156	2,156	2,156	2,156	2,156					2,156
7105 PRF SVC-CONSULTANT						3,242				
7117 PRF SVC-SFTWRE MNT/UPGRADES										
Op Exp-Consulting and Prof Services						3,242				
7300 COMMUNIC-ADVERTISING										
7303 COMMUNIC-DLVRY/COURIER							28			
7305 COMMUNIC-POSTAGE						90				
7307 COMMUNIC-CELLUAR SERVICES						214	80			
Op Exp-Communications						304	108			
7606 SUPPL-COMPUTER SUPPLIES										
7615 SUPPL-MISC. SUPPLIES										
7621 SUPPL-PUBLICATIONS&SUBSCRIPT.										
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	1,000	1,010	1,020	1,030	1,040	1,206	713	970	980	990
7626 SUPPL-STANDARD OFFICE SUPPLIES							20			
7627 SUPPL-TECHNICAL SUPPLIES						230				
7629 SUPPL-WORKING LUNCHES/FOOD	200	200	200	200	200	192	223		200	200
Op Exp-Supplies & Materials	1,200	1,210	1,220	1,230	1,240	1,628	956	970	1,180	1,190
7700 EQUIP-EQUIPMENT PURCHASE										
Op Exp-Equipment under \$5,000										
7901 SDRY-BANK CHARGES						1	0			
7925 SDRY-MC/VISA BANK FEES						5				
7927 SDRY-MISC. EXPENSES	500	500	500	500	500	1,667	468	500	500	500
Op Exp-Sundry	500	500	500	500	500	1,673	469	500	500	500
8101 RECOVERIES-UTILITIES	-23,711	-24,173	-24,536	-24,995	-25,495	-22,363	-22,804	-22,363	-22,804	-23,255
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							49			
Op Exp-Recoveries	-23,711	-24,173	-24,536	-24,995	-25,495	-22,363	-22,755	-22,363	-22,804	-23,255
9406 TSF TO RSV-FUTURE OPERATING						3,334	21,500			
Tsf to reserves-operating						3,334	21,500			
9400 TSF TO RSV-ANCHOR ENCRCHMENT FEE						61,500				
Tsf to reserves-capital						61,500				
4479 RV-OTH-MISC REVENUE	-6,000	-6,000	-6,000	-6,000	-6,000	-9,195	-4,907	-6,000	-6,000	-6,000
4501 RV-OTH-ENCRCH FEES	-4,000	-4,000	-4,000	-4,000	-4,000	-66,339	-3,666	-4,000	-4,000	-4,000
Rev-own sources-other	-10,000	-10,000	-10,000	-10,000	-10,000	-75,534	-8,572	-10,000	-10,000	-10,000
4628 GRNT-OTHER-MISC										
Transfer from other govt-capital other										
5406 TSF-FM-RSV-FUTURE OPERATING						-3,333	-3,330	-3,333	18,170	-3,600
Tsf from reserves-operating						-3,333	-3,330	-3,333	18,170	-3,600
<b>Total 524 FI-Purchasing</b>	<b>304,616</b>	<b>304,198</b>	<b>303,875</b>	<b>303,456</b>	<b>302,996</b>	<b>228,719</b>	<b>264,592</b>	<b>231,392</b>	<b>245,798</b>	<b>291,484</b>
<b>525-FI-Risk Management</b>										
6101 HR-CNVNTIONS,DUES&ACT.	500	500	500	500	500	403		500	500	500
6104 HR-MILEAGE/VEHICLE ALLOW.						18	159			
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT							110			
6112 HR-TRNG&EDUC-DEPT										
Personnel Services	500	500	500	500	500	421	269	500	500	500
7105 PRF SVC-CONSULTANT							2,312			
7114 PRF SVC-OTHER PROF.SERVICES	10,000	10,000	10,000	10,000	10,000	1,500		9,500	9,700	9,900
Op Exp-Consulting and Prof Services	10,000	10,000	10,000	10,000	10,000	1,500	2,312	9,500	9,700	9,900
7400 INSRNCE-DMGE/LIAB CLAIMS PAID	65,000	65,000	65,000	65,000	65,000	21,172	28,731	66,559	67,823	69,112

7401 INSURANCE-LIABILITY	142,793	143,940	146,675	149,334	152,321	150,105	122,681	148,630	136,038	138,623
7402 INSURANCE-PROPERTY							360			
7405 INSURANCE-NONOWNED VEH	1,200	1,300	1,400	1,500	1,600	639	639	900	1,000	1,100
Op Exp-Insurance & Claims	208,993	210,240	213,075	215,834	218,921	171,916	152,412	216,089	204,862	208,835
7629 SUPPL-WORKING LUNCHES/FOOD										
Op Exp-Supplies & Materials										
7403 INSURANCE-VEHICLE										
Op Exp-Vehicle Expenses										
7927 SDRY-MISC. EXPENSES	2,000	2,000	2,000	2,000	2,000				1,575	2,000
Op Exp-Sundry	2,000	2,000	2,000	2,000	2,000				1,575	2,000
9102 TSF TO RSV-INSURANCE						43,912	52,449			
9406 TSF TO RSV-FUTURE OPERATING						1,575				
Tsf to reserves-operating						45,487	52,449			
4628 GRNT-OTHER-MISC										
Transfer from other govt-capital other										
5406 TSF-FM-RSV-FUTURE OPERATING							-1,575		-1,575	
Tsf from reserves-operating							-1,575		-1,575	
<b>Total 525 FI-Risk Management</b>	<b>221,493</b>	<b>222,740</b>	<b>225,575</b>	<b>228,334</b>	<b>231,421</b>	<b>219,324</b>	<b>205,866</b>	<b>226,089</b>	<b>215,062</b>	<b>221,235</b>
<b>526-FI-Budgeting</b>										
6000 SAL&BEN-SALARIES	226,592	226,602	226,602	226,602	226,602	233,948	233,522	252,792	260,526	275,406
6002 SAL&BEN-OVERTIME-I/S						311	5			
6004 SAL&BEN-OTHER-ALL						456	569	1,218	1,218	1,260
6007 SAL&BEN-BENEFIT-I/S	49,502	49,491	49,491	49,491	49,491					
Salary and Benefits	276,094	276,093	276,093	276,093	276,093	234,715	234,096	254,010	261,744	276,666
6101 HR-CNVNTIONS,DUES&ACT.	4,700	4,750	4,800	4,850	4,947	4,694	2,790	4,590	4,600	4,650
6104 HR-MILEAGE/VEHICLE ALLOW.	240	250	260	270	275	273	121	210	220	230
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT						3	163			
6112 HR-TRNG&EDUC-DEPT	1,965	1,965	1,965	1,965	2,004	2,960	709	1,317	1,965	1,965
Personnel Services	6,905	6,965	7,025	7,085	7,227	7,931	3,783	6,117	6,785	6,845
7004 CONTR SVC-CONTRACTORS/BUILDERS										
Op Exp-Contracted Services										
7117 PRF SVC-SFTWRE MNT/UPGRADES										
Op Exp-Consulting and Prof Services										
7300 COMMUNIC-ADVERTISING	312	318	325	331	338		1,355	300	300	306
7302 COMMUNIC-PRODUCTS/SERVICES	3,000	3,000	3,000	3,000	3,060				3,000	3,000
7307 COMMUNIC-CELLUAR SERVICES										
Op Exp-Communications	3,312	3,318	3,325	3,331	3,398		1,355	300	3,300	3,306
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	550	560	570	580	592	1,288	325	520	530	540
7626 SUPPL-STANDARD OFFICE SUPPLIES							353			
7627 SUPPL-TECHNICAL SUPPLIES						482				
7629 SUPPL-WORKING LUNCHES/FOOD							71			
Op Exp-Supplies & Materials	550	560	570	580	592	1,770	749	520	530	540
7926 SDRY-MC/VISA BANK FEES										
7927 SDRY-MISC. EXPENSES	3,420	3,430	3,440	3,450	3,519	21	108	390	3,400	3,410
Op Exp-Sundry	3,420	3,430	3,440	3,450	3,519	21	108	390	3,400	3,410
8101 RECOVERIES-UTILITIES	-38,437	-39,176	-39,764	-40,504	-41,314	-36,249	-36,964	-36,249	-36,964	-37,695
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							49			
Op Exp-Recoveries	-38,437	-39,176	-39,764	-40,504	-41,314	-36,249	-36,915	-36,249	-36,964	-37,695



9406 TSF TO RSV-FUTURE OPERATING							5,500			
Tsf to reserves-operating							5,500			
4910 TSF-FM-SWR&DRN REV FND	-25,000	-25,000	-25,000	-25,000	-25,500	-25,000	-18,950	-25,000	-25,000	-25,000
4913 TSF-FM-WATER REV FUND	-25,000	-25,000	-25,000	-25,000	-25,500	-25,000	-18,950	-25,000	-25,000	-25,000
Transfer from funds	-50,000	-50,000	-50,000	-50,000	-51,000	-50,000	-37,900	-50,000	-50,000	-50,000
5406 TSF-FM-RSV-FUTURE OPERATING									5,500	-5,900
Tsf from reserves-operating									5,500	-5,900
5555 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RES	-25,000	-25,000	-25,000	-25,000	-25,500	-25,000	-18,950	-25,000	-25,000	-25,000
Tsf from reserves-capital	-25,000	-25,000	-25,000	-25,000	-25,500	-25,000	-18,950	-25,000	-25,000	-25,000
<b>Total 526 FI-Budgeting</b>	<b>176,845</b>	<b>176,190</b>	<b>175,689</b>	<b>175,035</b>	<b>173,014</b>	<b>133,187</b>	<b>151,825</b>	<b>150,088</b>	<b>169,295</b>	<b>172,171</b>
<b>527-FI-Internal Audit Review</b>										
6002 SAL&BEN-OVERTIME-I/S						37				
Salary and Benefits						37				
7004 CONTR SVC-CONTRACTORS/BUILDERS	20,500	20,500	20,500	20,500	20,910			20,000	39,921	20,500
Op Exp-Contracted Services	20,500	20,500	20,500	20,500	20,910			20,000	39,921	20,500
7105 PRF SVC-CONSULTANT							19,038			
Op Exp-Consulting and Prof Services							19,038			
7629 SUPPL-WORKING LUNCHES/FOOD						42				
Op Exp-Supplies & Materials						42				
9406 TSF TO RSV-FUTURE OPERATING						19,921				
Tsf to reserves-operating						19,921				
5406 TSF-FM-RSV-FUTURE OPERATING							-19,921		-19,921	
Tsf from reserves-operating							-19,921		-19,921	
5500 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RES										
Tsf from reserves-capital										
<b>Total 527 FI-Internal Audit Review</b>	<b>20,500</b>	<b>20,500</b>	<b>20,500</b>	<b>20,500</b>	<b>20,910</b>	<b>20,000</b>	<b>-883</b>	<b>20,000</b>	<b>20,000</b>	<b>20,500</b>
<b>540-FI-Finance Admin</b>										
6000 SAL&BEN-SALARIES	164,736	164,737	164,737	164,737	164,737	193,280	213,974	187,263	194,326	208,810
6004 SAL&BEN-OTHER-ALL	14,222	14,219	14,219	14,219	14,219	1,718	434	1,765	1,765	1,794
6007 SAL&BEN-BENEFIT-I/S	35,414	35,418	35,418	35,418	35,418					
Salary and Benefits	214,372	214,374	214,374	214,374	214,374	194,998	214,408	189,028	196,091	210,604
6101 HR-CNVNTIONS,DUES&ACT.	3,770	3,800	3,830	3,860	3,937	4,153	4,597	3,710	3,710	3,740
6104 HR-MILEAGE/VEHICLE ALLOW.	640	650	660	670	683	85	288	620	620	630
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT							848			
6112 HR-TRNG&EDUC-DEPT	1,437	1,437	1,437	1,437	1,466	363	799	1,400	1,437	1,437
Personnel Services	5,847	5,887	5,927	5,967	6,086	4,601	6,532	5,730	5,767	5,807
7004 CONTR SVC-CONTRACTORS/BUILDERS										
Op Exp-Contracted Services										
7100 PRF SVC-ACTUARIAL SERVICES	11,600	11,800	11,875	11,975	12,215	14,700	11,600	11,200	11,600	11,600
7101 PRF SVC-AUDIT SERVICES	45,150	45,990	46,830	47,670	48,623	41,830	43,470	43,000	43,470	44,310
7117 PRF SVC-SFTWRE MNT/UPGRADES										
Op Exp-Consulting and Prof Services	56,750	57,790	58,705	59,645	60,838	56,530	55,070	54,200	55,070	55,910
7306 COMMUNIC-TELEPHONE										

Op Exp-Communications										
7615 SUPPL-MISC. SUPPLIES						80				
7621 SUPPL-PUBLICATIONS&SUBSCRIPT.										
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	390	400	410	420	428	490	165	370	370	380
7626 SUPPL-STANDARD OFFICE SUPPLIES							93			
7629 SUPPL-WORKING LUNCHES/FOOD	500	500	500	500	510	45	725			500
Op Exp-Supplies & Materials	890	900	910	920	938	615	984	370	370	880
7700 EQUIP-EQUIPMENT PURCHASE										
Op Exp-Equipment under \$5,000										
7403 INSURANCE-VEHICLE						1				
Op Exp-Vehicle Expenses						1				
7901 SDRY-BANK CHARGES						4				
7927 SDRY-MISC. EXPENSES	530	540	550	560	571	1,384	528	510	510	520
Op Exp-Sundry	530	540	550	560	571	1,388	528	510	510	520
8101 RECOVERIES-UTILITIES	-32,511	-32,992	-33,486	-34,033	-34,714	-30,705	-31,313	-30,705	-31,314	-31,898
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC						237	45			
Op Exp-Recoveries	-32,511	-32,992	-33,486	-34,033	-34,714	-30,468	-31,268	-30,705	-31,314	-31,898
Total 540 FI-Finance Admin	245,878	246,499	246,980	247,433	248,094	227,666	246,254	219,134	226,494	241,823
Total FI Finance	1,523,963	1,521,897	1,522,878	1,523,133	1,522,059	1,294,592	1,375,529	1,337,905	1,399,508	1,492,836

# Operating Summary 2019 - 2023

## Information Services Division

PLAN	2019	2020	2021	2022	2023
Budget available	1,292,721	1,300,522	1,308,748	1,317,394	1,326,218
Budget Remaining	-47,948	-212,081	-221,736	-226,622	-379,000

Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
<b>500-IS-Admin</b>											
	6000 SAL&BEN-SALARIES	223,846	223,841	223,841	223,841	223,841	151,444	164,571	154,601	157,819	159,402
	6001 SAL&BEN-WAGES						22,107	146			
	6002 SAL&BEN-OVERTIME-I/S										
	6003 SAL&BEN-AUX-ALL										
	6004 SAL&BEN-OTHER-ALL						41	1,685			
	6006 SAL&BEN-OVERTIME-O/S							546			
	6007 SAL&BEN-BENEFIT-I/S	48,126	48,126	48,126	48,126	48,126					
	6201 SAL&BEN-REBILL LABOUR OFFSET						-38,760	-144			
	<b>Salary and Benefits</b>	<b>271,972</b>	<b>271,967</b>	<b>271,967</b>	<b>271,967</b>	<b>271,967</b>	<b>134,832</b>	<b>166,804</b>	<b>154,601</b>	<b>157,819</b>	<b>159,402</b>
	6101 HR-CNVNTIONS,DUES&ACT.	3,500	3,500	3,500	3,500	3,500	1,281	4,221	4,500	3,500	3,500
	6104 HR-MILEAGE/VEHICLE ALLOW.	600	600	600	600	612	877	585	600	600	600
	6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	350	350	350	350	350		229			
	6112 HR-TRNG&EDUC-DEPT	1,500	1,500	1,500	1,500	1,530	1,253	1,236	1,500	1,500	1,500
	6114 HR-LRNING CONTRACTS						2,625				
	<b>Personnel Services</b>	<b>5,950</b>	<b>5,950</b>	<b>5,950</b>	<b>5,950</b>	<b>5,992</b>	<b>6,037</b>	<b>6,270</b>	<b>6,600</b>	<b>5,600</b>	<b>5,600</b>
	7105 PRF SVC-CONSULTANT						3,482	5,578	5,000	5,500	6,000
	7112 PRF SVC-LEGAL SERVICES										
	7117 PRF SVC-SFTWRE MNT/UPGRADES	3,041	3,162	3,288	3,419	3,557		241			
	<b>Op Exp-Consulting and Prof Services</b>	<b>3,041</b>	<b>3,162</b>	<b>3,288</b>	<b>3,419</b>	<b>3,557</b>	<b>3,482</b>	<b>5,819</b>	<b>5,000</b>	<b>5,500</b>	<b>6,000</b>
	7303 COMMUNIC-DLVRY/COURIER						27				
	7304 COMMUNIC-INTRNT ACCESS SERVICE										
	7306 COMMUNIC-TELEPHONE						166				
	<b>Op Exp-Communications</b>						<b>193</b>				
	7500 LSE&RNTLS-COMP.EQUIPMENT										
	<b>Op Exp-Lease &amp; Rentals</b>										
	7606 SUPPL-COMPUTER SUPPLIES										
	7613 SUPPL-MAINT.SUPPLIES										
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	1,000	1,000	1,000	1,000	1,020	2,098		1,100	1,000	1,000
	7626 SUPPL-STANDARD OFFICE SUPPLIES							41			
	7629 SUPPL-WORKING LUNCHES/FOOD										
	<b>Op Exp-Supplies &amp; Materials</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,020</b>	<b>2,098</b>	<b>41</b>	<b>1,100</b>	<b>1,000</b>	<b>1,000</b>
	7505 LSE&RNTLS-LEASED EQUIPMENT						23,566	26,899	118,000	115,000	115,000
	7710 EQUIP-CAP LSE INTEREST						-376	288			
	7712 EQUIP-MAINTENANCE						16,556	34,859	15,000	25,000	75,000
	<b>Op Exp-Equipment under \$5,000</b>						<b>39,746</b>	<b>62,047</b>	<b>133,000</b>	<b>140,000</b>	<b>190,000</b>
	7911 SDRY-DEBT-INTEREST						2,573	2,048			
	7912 SDRY-DEBT-PRINCIPAL						41,967	84,781			
	7927 SDRY-MISC. EXPENSES	1,000	1,000	1,000	1,000	1,020	202	25	1,300	1,000	1,000
	7998 SDRY-REBILL EXP OFFSET										
	7999 SDRY-REBILL EXPENSE										
	<b>Op Exp-Sundry</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,020</b>	<b>44,742</b>	<b>86,854</b>	<b>1,300</b>	<b>1,000</b>	<b>1,000</b>
	8101 RECOVERIES-UTILITIES	-41,255	-41,651	-42,276	-42,669	-43,522	-40,111	-40,484	-40,111	-40,484	-40,866
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYC						57	136			
	<b>Op Exp-Recoveries</b>	<b>-41,255</b>	<b>-41,651</b>	<b>-42,276</b>	<b>-42,669</b>	<b>-43,522</b>	<b>-40,054</b>	<b>-40,348</b>	<b>-40,111</b>	<b>-40,484</b>	<b>-40,866</b>
	5405 TSF-FM-RSV-DVLPMT PROCESS							-19,925			
	<b>Tsf from reserves-operating</b>							<b>-19,925</b>			

<b>Total 500 IS-Admin</b>	<b>241,708</b>	<b>241,428</b>	<b>240,929</b>	<b>240,667</b>	<b>240,034</b>	<b>191,075</b>	<b>267,562</b>	<b>261,490</b>	<b>270,435</b>	<b>322,136</b>
<b>501-IS-Infrastructure</b>										
6000 SAL&BEN-SALARIES	138,190	138,190	138,190	138,190	138,190	381,964	452,917	395,744	456,333	637,807
6001 SAL&BEN-WAGES						213				
6002 SAL&BEN-OVERTIME-I/S						10,397	7,826	7,589	8,000	8,120
6003 SAL&BEN-AUX-ALL						19,067	1,154			
6004 SAL&BEN-OTHER-ALL						2,836	514			
6006 SAL&BEN-OVERTIME-O/S										
6007 SAL&BEN-BENEFIT-I/S	30,406	30,402	30,402	30,402	30,402					
6201 SAL&BEN-REBILL LABOUR OFFSET										
<b>Salary and Benefits</b>	<b>168,596</b>	<b>168,592</b>	<b>168,592</b>	<b>168,592</b>	<b>168,592</b>	<b>414,477</b>	<b>462,411</b>	<b>403,333</b>	<b>464,333</b>	<b>645,927</b>
6101 HR-CNVNTIONS,DUES&ACT.	3,000	3,050	3,050	3,100	3,100	4,179	7,675	1,590	7,000	7,100
6104 HR-MILEAGE/VEHICLE ALLOW.	400	400	400	400	400	76	668	1,000	1,000	1,000
6111 HR-TRNG&EDUC-CORP										
6112 HR-TRNG&EDUC-DEPT	2,350	2,450	2,550	2,650	2,750	5,255	7,218	6,190	8,000	8,100
<b>Personnel Services</b>	<b>5,750</b>	<b>5,900</b>	<b>6,000</b>	<b>6,150</b>	<b>6,250</b>	<b>9,510</b>	<b>15,561</b>	<b>8,780</b>	<b>16,000</b>	<b>16,200</b>
7004 CONTR SVC-CONTRACTORS/BUILDERS						2,097	965			
<b>Op Exp-Contracted Services</b>						<b>2,097</b>	<b>965</b>			
7105 PRF SVC-CONSULTANT	3,500	4,000	4,500	5,000	5,500	2,278	2,810	3,500	4,000	4,500
7114 PRF SVC-OTHER PROF.SERVICES										
7117 PRF SVC-SFTWRE MNT/UPGRADES	88,738	241,724	246,441	251,355	398,398	283,414	299,426	278,600	293,000	350,200
<b>Op Exp-Consulting and Prof Services</b>	<b>92,238</b>	<b>245,724</b>	<b>250,941</b>	<b>256,355</b>	<b>403,898</b>	<b>285,691</b>	<b>302,237</b>	<b>282,100</b>	<b>297,000</b>	<b>354,700</b>
7303 COMMUNIC-DLVRY/COURIER						11				
7304 COMMUNIC-INTRNT ACCESS SERVICE	18,000	18,000	18,000	18,000	18,360	9,094	15,392	19,600	18,000	18,000
7306 COMMUNIC-TELEPHONE	51,000	51,000	51,000	51,000	52,020	59,393	60,785	112,000	51,000	51,000
7307 COMMUNIC-CELLUAR SERVICES	84,000	86,000	88,000	90,000	91,800	68,834	81,315		74,000	82,000
<b>Op Exp-Communications</b>	<b>153,000</b>	<b>155,000</b>	<b>157,000</b>	<b>159,000</b>	<b>162,180</b>	<b>137,332</b>	<b>157,492</b>	<b>131,600</b>	<b>143,000</b>	<b>151,000</b>
7607 SUPPL-CONSUMABLES						96				
7615 SUPPL-MISC. SUPPLIES										
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	1,000	1,000	1,000	1,000	1,020	3,467	325	4,000	1,000	1,000
7626 SUPPL-STANDARD OFFICE SUPPLIES							168			
<b>Op Exp-Supplies &amp; Materials</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,020</b>	<b>3,563</b>	<b>493</b>	<b>4,000</b>	<b>1,000</b>	<b>1,000</b>
7505 LSE&RNTLS-LEASED EQUIPMENT	120,000	125,000	125,000	125,000	125,000					
7712 EQUIP-MAINTENANCE	75,000	75,500	76,000	76,500	78,030	0	407			
<b>Op Exp-Equipment under \$5,000</b>	<b>195,000</b>	<b>200,500</b>	<b>201,000</b>	<b>201,500</b>	<b>203,030</b>	<b>0</b>	<b>407</b>			
7927 SDRY-MISC. EXPENSES	900	900	900	900	918	211	370	900	900	900
7938 SDRY-WEB SITE HOST.FEES	18,000	18,000	18,000	18,000	18,000					
7998 SDRY-REBILL EXP OFFSET										
7999 SDRY-REBILL EXPENSE										
<b>Op Exp-Sundry</b>	<b>18,900</b>	<b>18,900</b>	<b>18,900</b>	<b>18,900</b>	<b>18,918</b>	<b>211</b>	<b>370</b>	<b>900</b>	<b>900</b>	<b>900</b>
8101 RECOVERIES-UTILITIES	-153,385	-154,872	-157,195	-164,906	-168,204	-117,163	-125,539	-117,163	-125,540	-139,450
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYRC							30			
<b>Op Exp-Recoveries</b>	<b>-153,385</b>	<b>-154,872</b>	<b>-157,195</b>	<b>-164,906</b>	<b>-168,204</b>	<b>-117,163</b>	<b>-125,509</b>	<b>-117,163</b>	<b>-125,540</b>	<b>-139,450</b>
9406 TSF TO RSV-FUTURE OPERATING							5,500			
<b>Tsf to reserves-operating</b>							<b>5,500</b>			
4479 RV-OTH-MISC REVENUE						-290	-576			
<b>Rev-own sources-other</b>						<b>-290</b>	<b>-576</b>			
4910 TSF-FM-SWR&DRN REV FND	-13,333	-13,333	-13,333	-13,333	-13,600	-20,276	-13,333	-20,276	-13,333	-13,333
4913 TSF-FM-WATER REV FUND	-13,333	-13,333	-13,333	-13,333	-13,600	-20,276	-13,333	-20,276	-13,333	-13,333
<b>Transfer from funds</b>	<b>-26,666</b>	<b>-26,666</b>	<b>-26,666</b>	<b>-26,666</b>	<b>-27,199</b>	<b>-40,552</b>	<b>-26,666</b>	<b>-40,552</b>	<b>-26,666</b>	<b>-26,666</b>

5405 TSF-FM-RSV-DVLPMTNT PROCESS	-50,000	-50,000	-50,000	-50,000	-51,000		-30,075			-50,000
5406 TSF-FM-RSV-FUTURE OPERATING									5,500	-8,100
Tsf from reserves-operating	-50,000	-50,000	-50,000	-50,000	-51,000		-30,075		5,500	-58,100
5555 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RES	-13,333	-13,333	-13,333	-13,333	-13,600	-20,276	-13,333	-20,276	-13,333	-13,333
Tsf from reserves-capital	-13,333	-13,333	-13,333	-13,333	-13,600	-20,276	-13,333	-20,276	-13,333	-13,333

<b>Total 501 IS-Infrastructure</b>	<b>391,100</b>	<b>550,745</b>	<b>556,239</b>	<b>556,592</b>	<b>703,885</b>	<b>674,602</b>	<b>749,277</b>	<b>652,723</b>	<b>762,195</b>	<b>932,178</b>
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#### 502-IS-Applications

6000 SAL&BEN-SALARIES	226,668	226,671	226,671	226,671	226,671					
6002 SAL&BEN-OVERTIME-I/S	8,282	8,448	8,617	8,789	8,965					
6003 SAL&BEN-AUX-ALL										
6004 SAL&BEN-OTHER-ALL										
6007 SAL&BEN-BENEFIT-I/S	49,858	49,868	49,868	49,868	49,868					
6201 SAL&BEN-REBILL LABOUR OFFSET	-63,334	-63,331	-63,331	-63,331	-63,331					
Salary and Benefits	221,474	221,656	221,825	221,997	222,173					

6100 HR-CIVIC FUNCTIONS-STAFF										
6101 HR-CNVNTIONS,DUES&ACT.	3,000	3,050	3,050	3,100	3,100					
6104 HR-MILEAGE/VEHICLE ALLOW.	400	400	400	400	400					
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT										
6112 HR-TRNG&EDUC-DEPT	3,500	3,600	3,700	3,800	3,900					
Personnel Services	6,900	7,050	7,150	7,300	7,400					

7004 CONTR SVC-CONTRACTORS/BUILDERS										
7006 CONTR SVC-FEE FOR SERVICE										
Op Exp-Contracted Services										

7105 PRF SVC-CONSULTANT	4,000	4,500	5,000	5,500	6,000					
7114 PRF SVC-OTHER PROF.SERVICES										
7117 PRF SVC-SFTWRE MNT/UPGRADES	226,185	234,991	244,148	253,674	263,583					
Op Exp-Consulting and Prof Services	230,185	239,491	249,148	259,174	269,583					

7304 COMMUNIC-INTRNT ACCESS SERVICE										
7306 COMMUNIC-TELEPHONE										
Op Exp-Communications										

7500 LSE&RNTLS-COMP.EQUIPMENT										
Op Exp-Lease & Rentals										

7606 SUPPL-COMPUTER SUPPLIES										
7615 SUPPL-MISC. SUPPLIES										
7626 SUPPL-STANDARD OFFICE SUPPLIES										
Op Exp-Supplies & Materials										

7927 SDRY-MISC. EXPENSES										
Op Exp-Sundry										

<b>Total 502 IS-Applications</b>	<b>458,559</b>	<b>468,197</b>	<b>478,123</b>	<b>488,471</b>	<b>499,156</b>					
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#### 503-IS-Mapping and GIS

6000 SAL&BEN-SALARIES	137,034	137,040	137,040	137,040	137,040					
6002 SAL&BEN-OVERTIME-I/S										
6003 SAL&BEN-AUX-ALL										
6004 SAL&BEN-OTHER-ALL										
6007 SAL&BEN-BENEFIT-I/S	30,158	30,149	30,149	30,149	30,149					
6201 SAL&BEN-REBILL LABOUR OFFSET										
Salary and Benefits	167,192	167,189	167,189	167,189	167,189					

6101 HR-CNVNTIONS,DUES&ACT.	1,200	1,250	1,250	1,300	1,300					
6104 HR-MILEAGE/VEHICLE ALLOW.	200	200	200	200	200					
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT										

6112 HR-TRNG&EDUC-DEPT	2,350	2,450	2,550	2,650	2,750					
Personnel Services	3,750	3,900	4,000	4,150	4,250					
7004 CONTR SVC-CONTRACTORS/BUILDERS										
Op Exp-Contracted Services										
7105 PRF SVC-CONSULTANT	4,000	4,500	5,000	5,500	6,000					
7117 PRF SVC-SFTWRE MNT/UPGRADES	74,360	76,644	79,004	81,446	84,704					
Op Exp-Consulting and Prof Services	78,360	81,144	84,004	86,946	90,704					
7500 LSE&RNTLS-COMP.EQUIPMENT										
Op Exp-Lease & Rentals										
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL										
7626 SUPPL-STANDARD OFFICE SUPPLIES										
Op Exp-Supplies & Materials										
7712 EQUIP-MAINTENANCE										
Op Exp-Equipment under \$5,000										
7927 SDRY-MISC. EXPENSES										
Op Exp-Sundry										
<b>Total 503 IS-Mapping and GIS</b>	<b>249,302</b>	<b>252,233</b>	<b>255,193</b>	<b>258,285</b>	<b>262,143</b>					
<b>961-Capital-IS</b>										
7913 SDRY-DEPRECIATION EXPENSE	0	0	0	0	0					
Op Exp-Sundry	0	0	0	0	0					
5900 APPROP.FROM SURPLUS	0	0	0	0	0					
Appropriation from surplus	0	0	0	0	0					
<b>Total 961 Capital-IS</b>										
<b>Total IS Information Services</b>	<b>1,340,669</b>	<b>1,512,603</b>	<b>1,530,484</b>	<b>1,544,015</b>	<b>1,705,218</b>	<b>865,677</b>	<b>1,016,839</b>	<b>914,213</b>	<b>1,032,629</b>	<b>1,254,315</b>

Operating Summary 2019 - 2023							Fiscal Services Division					
Cost Centre	Account Group/ Account	PLAN	2019	2020	2021	2022	2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
		Budget available	-36,506,040	-35,990,234	-35,463,785	-34,926,627	-34,378,761					
		Budget Remaining	1,367,183	4,194,735	5,444,756	6,607,300	7,930,656					
701-FS-Reserve Transfers-Operating Purposes												
	8130 LIAB TSF-CONST BOND TRUST							-12,241				
	8140 LIAB TSF-WASTE MANAGEMENT TRUST							-84,050				
Op Exp-Recoveries								-96,291				
	9103 TSF TO RSV-LRN SNOW REMOVAL								82,690			
	9105 TSF TO RSV-VEHICLE COLLISION							51,435				
	9106 TSF TO RSV-ANMORE MIDDLE SCHOOL FIRE PROTECTION							36,600	28,478			
	9200 TSF TO RSV-ASSESS. APPEALS	775,000	25,000	25,000	25,000	25,500		25,000	25,000	25,000	25,000	25,000
	9406 TSF TO RSV-FUTURE OPERATING							23,027				
	9420 TSF TO RSV-ONNI SUTERBROOK	2,000	2,000	2,000	2,000	2,040		8,282	6,930	2,000	2,000	2,000
	9421 TSF TO RSV-KLAHANIE GREENWAY	21,900	21,900	21,900	21,900	22,338		25,482	25,230	21,900	21,900	21,900
	9427 TSF TO RSV-COUNCIL STRATEGIC PRIORITIES	372,500	372,500	372,500	372,500	372,500		572,500	376,000	322,500	372,500	372,500
	9428 TSF TO RSV-POLICE CHARITY							21	8			
	9432 TSF TO RSV-CARBON OFFSETS COMM. RSV	100,000	100,000	100,000	100,000	100,000		96,907	101,565	100,000	100,000	100,000
	9435 TSF-TO-RSV-PAYROLL RESERVE	100,000	100,000	100,000	100,000	102,000		100,000	100,000	100,000	100,000	100,000
	9439 TSF-TO-RSV-WASTE MANAGEMENT RESERVE							84,050				
	9441 TSF TO RSV-POLICE RECRUITMENT											
	9442 TSF TO RSV-POLICE MAJOR CRIME											
Tsf to reserves-operating		1,371,400	621,400	621,400	621,400	624,378		1,023,304	745,902	571,400	621,400	621,400
	9500 TSF TO RSV-CAPITAL ASSET REPLACEMENT RESERVE	3,977,808	4,403,613	4,807,600	5,259,600	5,720,600		3,705,608	4,140,574	3,222,600	3,577,600	3,578,600
	9501 TSF TO RSV-CITY ARTWORKS	37,609	32,799	35,898	27,246	20,997		39,430	32,017	37,344	29,776	31,755
	9503 TSF TO RSV-LIBRARY	15,000	15,000	15,000	15,000	15,000		15,000	15,000	15,000	15,000	15,000
	9506 TSF TO RSV-MUSEUM RPR/MTCE	1,000	1,000	1,000	1,000	1,020		1,000	1,000	1,000	1,000	1,000
	9508 TSF TO RSV-ROCKY PT RAMP											
	9509 TSF TO RSV-SIDEWALK							12,241				
	9514 TSF TO RSV-AFFORDABLE HOUSING											
	9525 TSF TO RSV-DEBT	624,955	624,955	624,955	624,955	624,955		624,955	624,955	624,955	624,955	624,955
	9526 TSF TO RSV-CWF-GAS TAX	158,672	166,072	166,072	166,072	166,072		151,342	152,631	151,342	151,342	158,672
	9527 TSF TO RSV-INLET PARK FIELD REDEVELOPMENT							275,000		375,000		
	9528 TSF TO RSV-MASTER TRANSPORTATION PLAN	386,000	386,000	386,000	386,000	386,000						386,000
	9550 TSF TO RSV-CAPITAL ASSET REPLACEMENT RESERVE-CP: EQUIPMEN	218,170	245,960	274,909	304,879	335,667		164,131	485,832	164,131	485,832	189,418
	9551 TSF TO RSV-CAPITAL ASSET REPLACEMENT RESERVE-CP: EQUIPMEN	108,576	118,075	93,971	104,215	114,739		60,706	233,342	60,706	233,342	102,688
	9552 TSF TO RSV-CAPITAL ASSET REPLACEMENT RESERVE-CP: FACILITIES	987,748	1,113,568	1,244,631	1,380,319	1,519,707		758,620	870,871	758,620	870,871	870,871
	9553 TSF TO RSV-CAPITAL ASSET REPLACEMENT RESERVE-CP: PARKS	433,035	488,195	545,653	605,140	666,249		332,583	381,795	332,583	381,795	381,795
	9554 TSF TO RSV-CAPITAL ASSET REPLACEMENT RESERVE-CP: TRANSPOF	1,169,172	1,318,101	1,473,237	1,633,847	1,798,838		897,959	1,030,828	897,959	1,030,828	1,030,828
	9555 TSF TO RSV-CAPITAL ASSET REPLACEMENT RESERVE-CP: UNALLOCA	320,300	361,100	403,600	447,600	492,800		246,000	651,160	246,000	651,160	415,900
Tsf to reserves-capital		8,438,045	9,274,438	10,072,526	10,955,873	11,862,644		7,284,575	8,620,005	6,887,240	8,053,501	7,787,482
	4901 TSF-FM-EQUIP REPL FUND	-6,480	-4,888	-2,884	-2,036	-580		-4,935	-6,043	-4,935	-6,043	-2,043
Transfer from funds		-6,480	-4,888	-2,884	-2,036	-580		-4,935	-6,043	-4,935	-6,043	-2,043
	5406 TSF-FM-RSV-FUTURE OPERATING											
	5427 TSF-FM-RSV-COUNCIL STRATEGIC PRIORITIES RSV	-1,799	-1,083	-1,004	-663	-549		-15,552	-1,101	-2,525	-1,101	-1,583
	5435 TSF-FM-RSV-PAYROLL RESERVE							-156,925	-100,000			
Tsf from reserves-operating		-1,799	-1,083	-1,004	-663	-549		-172,477	-101,101	-2,525	-1,101	-1,583
	5416 TSF-FM-RSV-SANIT UTILITY	-126	-182	-63	-65	-59		-8	-258	-8	-258	-282
	5500 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESERVE	-3,237,000	-3,645,000	-4,036,000	-4,476,000	-4,928,000		-2,468,569	-3,630,714	-2,468,569	-3,664,714	-3,002,168
	5508 TSF-FM-RSV-ROCKY PT RAMP				-450			-26	-26	-26	-26	
	5525 TSF-FM-RSV-DEBT	-621,327	-621,327	-621,327	-621,327	-633,754				-621,327	-621,327	-621,327
	5526 TSF-FM-RSV-CWF-GAS TAX	-34,000	-34,000	-100,000	-100,000	-102,000		-309,000	-34,000	-309,000	-34,000	-34,000
	5550 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESERVE-CP: EQUIPME	-939	-1,338	-405	-291	-93						
	5551 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESERVE-CP: EQUIPME	-326	-388	-388	-611	-454						
	5552 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESERVE-CP: FACILITIES	-4,959	-2,940	-2,400	-4,170	-4,455						
	5553 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESERVE-CP: PARKS	-3,126	-1,842	-2,736	-966	-576						
	5554 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESERVE-CP: TRANSPOR	-4,617	-3,072	-3,342	-3,042	-1,227						
	5555 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESERVE-CP: UNALLOC	-51	-51	-51	-51							
Tsf from reserves-capital		-3,906,471	-4,310,140	-4,766,712	-5,206,973	-5,670,618		-2,777,603	-3,664,998	-3,398,930	-4,320,325	-3,657,777
	5900 APPROP.FROM SURPLUS									-100,000		
Appropriation from surplus										-100,000		
Total 701 FS-Reserve Transfers-Operating Purposes		5,894,695	5,579,727	5,923,326	6,367,601	6,815,275		5,256,573	5,593,765	3,952,250	4,347,432	4,747,479
702-FS-Fund Transfers-Operating Purposes												
	4900 TSF-FM-DEV LEV FUND							-10,000	-10,000			
	4910 TSF-FM-SWR&DRN REV FND	-89,854	-98,552	-102,470	-95,998	-98,565		-83,164	-80,738	-83,949	-83,793	-88,373
	4913 TSF-FM-WATER REV FUND	-90,791	-87,020	-91,803	-93,683	-92,397		-87,160	-80,140	-87,964	-83,269	-89,323
Transfer from funds		-180,645	-185,572	-194,273	-189,681	-190,962		-180,324	-170,878	-171,913	-167,062	-177,696

<b>Total 702 FS-Fund Transfers-Operating Purposes</b>	<b>-180,645</b>	<b>-185,572</b>	<b>-194,273</b>	<b>-189,681</b>	<b>-190,962</b>	<b>-180,324</b>	<b>-170,878</b>	<b>-171,913</b>	<b>-167,062</b>	<b>-177,696</b>
<b>703-FS-Utility Transfers</b>										
8150 UTILITY TSF-GARBAGE	-7,410	-7,695	-7,980	-8,265	-8,430	-6,447	-6,393	-6,555	-6,840	-7,125
8151 UTILITY TSF-RECYCLING	-6,175	-6,413	-6,650	-6,888	-7,026	-5,372	-5,327	-5,463	-5,700	-5,938
8152 UTILITY-TSF FROM GREEN WASTE	-7,410	-7,695	-7,980	-8,265	-8,430	-6,447	-6,393	-6,555	-6,840	-7,125
Op Exp-Recoveries	-20,995	-21,803	-22,610	-23,418	-23,886	-18,265	-18,113	-18,573	-19,380	-20,188
<b>Total 703 FS-Utility Transfers</b>	<b>-20,995</b>	<b>-21,803</b>	<b>-22,610</b>	<b>-23,418</b>	<b>-23,886</b>	<b>-18,265</b>	<b>-18,113</b>	<b>-18,573</b>	<b>-19,380</b>	<b>-20,188</b>
<b>704-FS-Liability Transfers</b>										
8131 LIAB TSF-PAYROLL LIAB	256,400	241,000	276,400	260,800	232,300	570,084	192,667	233,628	239,583	250,622
Salary and Benefits	256,400	241,000	276,400	260,800	232,300	570,084	192,667	233,628	239,583	250,622
8137 LIAB TSF-MISC TRUST						4,105	4,177			
Op Exp-Recoveries						4,105	4,177			
4694 DEV-LEV-286 GEN AMENITIES						-44	-46	-45	-45	-45
Development levies-earned (cap)						-44	-46	-45	-45	-45
<b>Total 704 FS-Liability Transfers</b>	<b>256,400</b>	<b>241,000</b>	<b>276,400</b>	<b>260,800</b>	<b>232,300</b>	<b>574,145</b>	<b>196,798</b>	<b>233,583</b>	<b>239,538</b>	<b>250,577</b>
<b>706-FS-Contingency</b>										
8131 LIAB TSF-PAYROLL LIAB		752,800	1,521,750	2,305,526	3,104,978	333,999		333,999		
Salary and Benefits		752,800	1,521,750	2,305,526	3,104,978	333,999		333,999		
8170 TSF-CONTINGENCY	20,000	-47,651	-116,655	-187,040	-258,431	20,000	20,000	20,000	20,000	20,000
Op Exp-Recoveries	20,000	-47,651	-116,655	-187,040	-258,431	20,000	20,000	20,000	20,000	20,000
<b>Total 706 FS-Contingency</b>	<b>20,000</b>	<b>705,149</b>	<b>1,405,095</b>	<b>2,118,486</b>	<b>2,846,547</b>	<b>353,999</b>	<b>20,000</b>	<b>353,999</b>	<b>20,000</b>	<b>20,000</b>
<b>707-FS-Federal GIL</b>										
4110 GIL-FDRL-POST OFFICE	-38,760	-39,535	-40,326	-41,132	-41,955	-37,037	-40,299	-26,883	-35,027	-38,000
Payments in Lieu of tax-federal	-38,760	-39,535	-40,326	-41,132	-41,955	-37,037	-40,299	-26,883	-35,027	-38,000
<b>Total 707 FS-Federal GIL</b>	<b>-38,760</b>	<b>-39,535</b>	<b>-40,326</b>	<b>-41,132</b>	<b>-41,955</b>	<b>-37,037</b>	<b>-40,299</b>	<b>-26,883</b>	<b>-35,027</b>	<b>-38,000</b>
<b>708-FS-Provincial GIL</b>										
4120 GIL-PROV-BURRARD THERMAL	-252,150	-258,454	-264,915	-271,142	-276,565	-1,607,875	-236,610	-1,574,451	-240,000	-246,000
Payments in Lieu of tax-provincial	-252,150	-258,454	-264,915	-271,142	-276,565	-1,607,875	-236,610	-1,574,451	-240,000	-246,000
<b>Total 708 FS-Provincial GIL</b>	<b>-252,150</b>	<b>-258,454</b>	<b>-264,915</b>	<b>-271,142</b>	<b>-276,565</b>	<b>-1,607,875</b>	<b>-236,610</b>	<b>-1,574,451</b>	<b>-240,000</b>	<b>-246,000</b>
<b>709-FS-Other GIL</b>										
4130 GIL-OTHER GIL	-16,600	-16,600	-16,600	-16,600	-16,932	-15,971	-17,371	-16,600	-16,600	-16,600
Payments in Lieu of tax-other	-16,600	-16,600	-16,600	-16,600	-16,932	-15,971	-17,371	-16,600	-16,600	-16,600
<b>Total 709 FS-Other GIL</b>	<b>-16,600</b>	<b>-16,600</b>	<b>-16,600</b>	<b>-16,600</b>	<b>-16,932</b>	<b>-15,971</b>	<b>-17,371</b>	<b>-16,600</b>	<b>-16,600</b>	<b>-16,600</b>
<b>712-FS-Municipal/Debt</b>										
4000 TX-RL PR-GEN MUNICPL LTV	-44,020,262	-45,135,718	-47,064,218	-48,827,218	-50,641,218	-35,315,456	-38,605,643	-35,373,530	-38,578,271	-40,723,376
4003 TX-RL PR-GRNT-PORT COMPETITIVENESS	-599,456	-605,456	-611,456	-617,456	-629,805	-581,786	-592,840	-581,456	-587,456	-593,456
4030 TX-RL PR-GEN POLICE INTERCO GROWTH ALLOC	386,813	386,813	386,813	386,813	392,799	201,263	201,263	201,263	201,263	299,313
Taxes-Real Property	-44,232,905	-45,354,361	-47,288,861	-49,057,861	-50,878,224	-35,695,979	-38,997,220	-35,753,723	-38,964,464	-41,017,519
4479 RV-OTH-MISC REVENUE		-288,384	-386,111	-432,431	-2,282,852					96,500
Rev-own sources-other		-288,384	-386,111	-432,431	-2,282,852					96,500
5300 TSF FM RSV-GROWTH STAB'N							32,757			
Tsf from reserves-operating							32,757			
<b>Total 712 FS-Municipal/Debt</b>	<b>-44,232,905</b>	<b>-45,642,745</b>	<b>-47,674,972</b>	<b>-49,490,292</b>	<b>-53,161,076</b>	<b>-35,695,979</b>	<b>-38,964,464</b>	<b>-35,753,723</b>	<b>-38,964,464</b>	<b>-40,921,019</b>
<b>714-FS-Utilities</b>										
4020 TX-PRIV UTL-HYDRO UTIL TAX	-215,258	-215,258	-215,258	-215,258	-215,258	-188,543	-197,560	-188,543	-197,560	-206,346
4021 TX-PRIV UTL-GAS UTIL TAX	-89,735	-89,735	-89,735	-89,735	-89,735	-190,412	-182,706	-190,412	-182,706	-162,662
4022 TX-PRIV UTL-CBLE UTIL TAX	-40,814	-40,814	-40,814	-40,814	-40,814	-49,521	-46,682	-49,521	-46,682	-43,587
4023 TX-PRIV UTL-TEL UTL	-32,904	-32,904	-32,904	-32,904	-32,904	-34,193	-33,561	-34,193	-33,561	-33,174
Taxes-Private Utility Companies	-378,711	-378,711	-378,711	-378,711	-378,711	-462,669	-460,509	-462,668	-460,509	-445,770



<b>Total 714 FS-Utilities</b>	<b>-378,711</b>	<b>-378,711</b>	<b>-378,711</b>	<b>-378,711</b>	<b>-378,711</b>	<b>-462,669</b>	<b>-460,509</b>	<b>-462,668</b>	<b>-460,509</b>	<b>-445,770</b>
<b>715-FS-Other Taxes/Levies</b>										
4004 TX-RL PR-INTEREST	-57,055	-57,055	-57,055	-57,055	-58,196	-49,471	-43,114	-57,055	-57,055	-57,055
4005 TX-RL PR-PENALTIES	-200,300	-200,300	-200,300	-200,300	-204,306	-181,812	-242,740	-200,300	-200,300	-200,300
<b>Taxes-Real Property</b>	<b>-257,355</b>	<b>-257,355</b>	<b>-257,355</b>	<b>-257,355</b>	<b>-262,503</b>	<b>-231,283</b>	<b>-285,855</b>	<b>-257,355</b>	<b>-257,355</b>	<b>-257,355</b>
<b>Total 715 FS-Other Taxes/Levies</b>	<b>-257,355</b>	<b>-257,355</b>	<b>-257,355</b>	<b>-257,355</b>	<b>-262,503</b>	<b>-231,283</b>	<b>-285,855</b>	<b>-257,355</b>	<b>-257,355</b>	<b>-257,355</b>
<b>716-FS-Collections for Other Gov'ts</b>										
4100 TX-OTH GV-BC ASSESSMENT AUTHORITY						-575,315	-618,564			
4101 TX-OTH GV-GVRD						-535,190	-567,887			
4102 TX-OTH GV-MUNICPL FINANCE AUTHORITY						-1,937	-2,514			
4104 TX-OTH GV-SCHOOL TAX LVY						-16,600,114	-17,264,126			
<b>Other Government Taxes</b>						<b>-17,712,555</b>	<b>-18,453,091</b>			
7807 GOVT PMTS-SCHOOL TAX LEVY						16,600,114	17,264,126			
7808 GOVT PMTS-GVRD						535,190	567,887			
7810 GOVT PMTS-GVTA (TRANSLINK)						3,197,979	3,330,859			
7811 GOVT PMTS-MUNICIPAL FINANCE AUTH						1,937	2,514			
7812 GOVT PMTS-BC ASSESSMENT AUTHORITY						575,314	618,564			
<b>Op Exp-Gov't Payments</b>						<b>20,910,534</b>	<b>21,783,950</b>			
4000 TX-RL PR-GEN MUNICPL LVY							-418			
<b>Taxes-Real Property</b>							<b>-418</b>			
4650 GRNT-OTHER-GVTA (TRANSLINK)						-3,197,979	-3,330,859			
<b>Transfer from other govt-capital other</b>						<b>-3,197,979</b>	<b>-3,330,859</b>			
<b>Total 716 FS-Collections for Other Gov'ts</b>						<b>-1</b>	<b>-418</b>			
<b>717-FS-Investment Income</b>										
4450 RV-INVEST-BANK&INVST.INTEREST	-425,000	-400,000	-375,000	-350,000	-357,000	-577,064	-536,462	-500,000	-475,000	-450,000
<b>Rev-own sources-investment income</b>	<b>-425,000</b>	<b>-400,000</b>	<b>-375,000</b>	<b>-350,000</b>	<b>-357,000</b>	<b>-577,064</b>	<b>-536,462</b>	<b>-500,000</b>	<b>-475,000</b>	<b>-450,000</b>
<b>Total 717 FS-Investment Income</b>	<b>-425,000</b>	<b>-400,000</b>	<b>-375,000</b>	<b>-350,000</b>	<b>-357,000</b>	<b>-577,064</b>	<b>-536,462</b>	<b>-500,000</b>	<b>-475,000</b>	<b>-450,000</b>
<b>718-FS-Other Revenues</b>										
7927 SDRY-MISC. EXPENSES	300	300	300	300	306		10	300	300	300
7937 SDRY-US EXCHANGE						-3,401	-3,073			
<b>Op Exp-Sundry</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>306</b>	<b>-3,401</b>	<b>-3,064</b>	<b>300</b>	<b>300</b>	<b>300</b>
4007 TX-RL PR-KLAHANIE GREENWAY MAINT. CHRQ LVY	-21,900	-21,900	-21,900	-21,900	-22,338	-21,936	-21,936	-21,900	-21,900	-21,900
<b>Taxes-Real Property</b>	<b>-21,900</b>	<b>-21,900</b>	<b>-21,900</b>	<b>-21,900</b>	<b>-22,338</b>	<b>-21,936</b>	<b>-21,936</b>	<b>-21,900</b>	<b>-21,900</b>	<b>-21,900</b>
4450 RV-INVEST-BANK&INVST.INTEREST	-2,000	-2,000	-2,000	-2,000	-2,040			-2,000	-2,000	-2,000
4451 RV-INVEST-INLET CTR RESIDENCE INTEREST REVENUE	-21,667	-21,667	-21,667	-15,979	-16,299	-33,042	-33,042	-33,042	-33,042	-33,042
<b>Rev-own sources-investment income</b>	<b>-23,667</b>	<b>-23,667</b>	<b>-23,667</b>	<b>-17,979</b>	<b>-18,339</b>	<b>-33,042</b>	<b>-33,042</b>	<b>-35,042</b>	<b>-35,042</b>	<b>-35,042</b>
4230 SVCS-REC-LSE&RNTLS	-189,428	-190,528	-191,651	-192,740	-196,595	-213,160	-208,365	-168,884	-172,292	-188,349
4479 RV-OTH-MISC REVENUE	-61,493	-54,830	-56,201	-57,606	-58,758	-149,133	-103,707	-31,900	-33,100	-52,188
4482 RV-OTH-RTRD CHQ REV	-2,505	-2,505	-2,505	-2,505	-2,555	-2,250	-2,745	-2,985	-2,820	-2,505
4490 RV-OTH-SS TAX COMMISSION						-264	-242			
4492 RV-OTH-TRNST SHELTER REV.	-58,026	-59,476	-60,962	-62,487	-63,736	-59,557	-60,029	-50,738	-52,006	-56,610
4497 RV-OTHER-SALES	-437	-437	-437	-437	-446	-6	-65	-2,000	-1,681	-437
<b>Rev-own sources-other</b>	<b>-311,889</b>	<b>-307,776</b>	<b>-311,756</b>	<b>-315,774</b>	<b>-322,090</b>	<b>-424,369</b>	<b>-375,153</b>	<b>-256,507</b>	<b>-261,899</b>	<b>-300,089</b>
4611 GRNT-PROV-UNCOND-OTHER-CARIP	-50,000	-50,000	-50,000	-50,000	-51,000	-46,907	-51,565	-50,000	-50,000	-50,000
<b>Transfer from other govt-prov'l unconditional</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-51,000</b>	<b>-46,907</b>	<b>-51,565</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>
4629 GRNT-PROV-COND-UBCM	-158,672	-166,072	-169,737	-173,437	-176,906	-151,342	-152,631	-151,342	-151,342	-158,672
<b>Transfer from other govt-prov'l conditional</b>	<b>-158,672</b>	<b>-166,072</b>	<b>-169,737</b>	<b>-173,437</b>	<b>-176,906</b>	<b>-151,342</b>	<b>-152,631</b>	<b>-151,342</b>	<b>-151,342</b>	<b>-158,672</b>
5412 TSF-FM-RSV-MRN GENERAL REHABILITATION							-145,007			
<b>Tsf from reserves-operating</b>							<b>-145,007</b>			
<b>Total 718 FS-Other Revenues</b>	<b>-565,827</b>	<b>-569,115</b>	<b>-576,759</b>	<b>-578,790</b>	<b>-590,366</b>	<b>-680,997</b>	<b>-782,398</b>	<b>-514,490</b>	<b>-519,882</b>	<b>-565,403</b>
<b>720-FS-Other Charges</b>										
6000 SAL&BEN-SALARIES								-53	146	382
<b>Salary and Benefits</b>								<b>-53</b>	<b>146</b>	<b>382</b>
6112 HR-TRNG&EDUC-DEPT	19,123	22,857	26,479	30,177	30,781			8,363	11,879	15,460
<b>Personnel Services</b>	<b>19,123</b>	<b>22,857</b>	<b>26,479</b>	<b>30,177</b>	<b>30,781</b>			<b>8,363</b>	<b>11,879</b>	<b>15,460</b>

7014 CONTR SVC-LAND TITLE FEES						100	200			
Op Exp-Contracted Services						100	200			
7100 PRF SVC-ACTUARIAL SERVICES							5,000			
Op Exp-Consulting and Prof Services							5,000			
7629 SUPPL-WORKING LUNCHES/FOOD						531	126			
Op Exp-Supplies & Materials						531	126			
7505 LSE&RNTLS-LEASED EQUIPMENT	-500,000	-500,000	-500,000	-500,000	-510,000			-500,000	-500,000	-500,000
7710 EQUIP-CAP LSE INTEREST	100,000	100,000	100,000	100,000	102,000			100,000	100,000	100,000
Op Exp-Equipment under \$5,000	-400,000	-400,000	-400,000	-400,000	-408,000	0		-400,000	-400,000	-400,000
7900 SDRY-BAD DEBT EXPENSE						22,327	44,915			
7901 SDRY-BANK CHARGES	130,000	135,000	140,000	145,000	147,900	113,861	112,157	115,000	120,000	125,000
7902 SDRY-CASH OVER/SHORT						133	-17			
7912 SDRY-DEBT-PRINCIPAL	400,000	400,000	400,000	400,000	408,000			400,000	400,000	400,000
7927 SDRY-MISC. EXPENSES	28,750	28,750	28,750	28,750	28,750	33,953	24,045	25,750	25,750	25,750
7929 SDRY-OTHER INTRST CHARGES							1,034			
7937 SDRY-US EXCHANGE						2,093	3,073			
Op Exp-Sundry	558,750	563,750	568,750	573,750	584,650	172,368	185,207	540,750	545,750	550,750
9406 TSF TO RSV-FUTURE OPERATING							36,346			
Tsf to reserves-operating							36,346			
9505 TSF TO RSV-MRN PVMNT REHAB							145,007			
Tsf to reserves-capital							145,007			
5900 APPROP.FROM SURPLUS						-30,000				
Appropriation from surplus						-30,000				
<b>Total 720 FS-Other Charges</b>	<b>177,873</b>	<b>186,607</b>	<b>195,229</b>	<b>203,927</b>	<b>207,431</b>	<b>142,999</b>	<b>371,887</b>	<b>149,060</b>	<b>157,775</b>	<b>166,592</b>
<b>721-FS-Long Term Debt</b>										
7911 SDRY-DEBT-INTEREST	660,218	635,288	609,412	582,556	594,207	307,355	269,111	729,681	707,382	684,238
7912 SDRY-DEBT-PRINCIPAL	660,625	685,556	711,431	738,288	753,054	330,900	344,014	591,163	613,462	636,605
Op Exp-Sundry	1,320,843	1,320,844	1,320,843	1,320,844	1,347,261	638,254	613,125	1,320,844	1,320,844	1,320,843
9410 TSF TO RSV-MFA DEBT							87,300			
Tsf to reserves-operating							87,300			
9525 TSF TO RSV-DEBT						65,138				
Tsf to reserves-capital						65,138				
5500 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESERVE	-865,500	-865,500	-865,500	-865,500	865,500	-804,467	-778,200	-865,500	-865,500	-865,500
Tsf from reserves-capital	-865,500	-865,500	-865,500	-865,500	865,500	-804,467	-778,200	-865,500	-865,500	-865,500
<b>Total 721 FS-Long Term Debt</b>	<b>455,343</b>	<b>455,344</b>	<b>455,343</b>	<b>455,344</b>	<b>2,212,761</b>	<b>-101,074</b>	<b>-77,775</b>	<b>455,344</b>	<b>455,344</b>	<b>455,343</b>
<b>723-FS-Salaried Employees Benefits</b>										
6930 SAL&WAG-SAL-BNFT DISTRIBUTION						-5,009,517	-5,177,674			
6931 SAL&WAG-SAL-CAN PENSION						673,674	690,615			
6934 SAL&WAG-SAL-EMPL. INSURANCE						338,698	299,017			
6935 SAL&WAG-SAL-GRP INSURANCE						117,981	122,553			
6936 SAL&WAG-SAL-MEDICAL						196,232	192,916			
6939 SAL&WAG-SAL-SPCL SUPERANNUATION						96,814	3,395			
6940 SAL&WAG-SAL-SUPERANNUATION						2,450,547	2,647,147			
6945 SAL&WAG-SAL-WCB						445,809	491,151			
6946 SAL&WAG-SAL-EHB/DENTAL						676,373	710,880			
6948 SAL&WAG-SAL-CONSULTANT						20,000	20,000			
6949 SAL&WAG-SAL-EMPLOYER HEALTH TAX	598,415	617,094	637,589	657,037	676,225					
Salary and Benefits	598,415	617,094	637,589	657,037	676,225	6,611	0			
5423 TSF-FM-RSV-BENEFITS						-6,521				
Tsf from reserves-operating						-6,521				
5900 APPROP.FROM SURPLUS	-407,000	-200,000								
Appropriation from surplus	-407,000	-200,000								
<b>Total 723 FS-Salaried Employees Benefits</b>	<b>191,415</b>	<b>417,094</b>	<b>637,589</b>	<b>657,037</b>	<b>676,225</b>	<b>90</b>	<b>0</b>			
<b>724-FS-Hourly Employees Benefits</b>										
6001 SAL&BEN-WAGES						573	0			
6201 SAL&BEN-REBILL LABOUR OFFSET						-573				
6900 SAL&WAG-HRLY-BENEFIT DISTRIBUTION						-1,905,152	-2,126,881			

6901 SAL&WAG-HRLY-CANADA PENSION						227,599	234,717			
6902 SAL&WAG-HRLY-COMPASSIONATE LEAVE						8,274	5,376			
6903 SAL&WAG-HRLY-DOCTOR VISITS						15,298	14,549			
6904 SAL&WAG-HRLY-EMPLINSURANCE						136,792	122,234			
6905 SAL&WAG-HRLY-GRP INSURANCE						10,234	11,214			
6906 SAL&WAG-HRLY-MEDICAL						57,940	61,564			
6908 SAL&WAG-HRLY-SICK TIME						201,049	288,501			
6910 SAL&WAG-HRLY-STAT HOLIDAY PAY						196,277	210,990			
6911 SAL&WAG-HRLY-SUPERANN						446,645	453,744			
6912 SAL&WAG-HRLY-TRAINING WAGES						79,088	51,733			
6913 SAL&WAG-HRLY-UNION BUSINESS						7,093	5,854			
6914 SAL&WAG-HRLY-VACATION PAY						331,012	350,514			
6915 SAL&WAG-HRLY-WCB						146,389	171,548			
6916 SAL&WAG-HRLY-EHB/DENTAL						122,341	135,191			
6918 SAL&WAG-HRLY-JURY DUTY						523				
6919 SAL&WAG-HRLY-CONFERENCE						3,722	1,651			
6920 SAL&WAG-HRLY-CONSULTANT						12,500	7,500			
Salary and Benefits						97,623	0			
5423 TSF-FM-RSV-BENEFITS						-97,617				
Tsf from reserves-operating						-97,617				
Total FS Fiscal Services	-39,373,223	-40,184,969	-40,908,541	-41,533,927	-42,309,417	-33,280,726	-35,408,701	-34,152,421	-35,935,190	-37,498,040

Operating Summary 2019 - 2023										
PLAN		2019	2020	2021	2022	2023	Library Division			
Budget available		1,812,804	1,818,866	1,825,443	1,832,521	1,839,752				
Budget Remaining		-664	-666	-666	-11,002	-10,748				
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017
									2018	
<b>580-LI-Admin-Library</b>										
	6000 SAL&BEN-SALARIES	322,712	322,709	322,709	322,709	322,709	358,283	397,654	350,287	362,662
	6002 SAL&BEN-OVERTIME-I/S									
	6003 SAL&BEN-AUX-ALL	11,286	11,290	11,290	11,290	11,290	9,594	6,277	10,974	11,174
	6004 SAL&BEN-OTHER-ALL						3,256	16		
	6007 SAL&BEN-BENEFIT-I/S	69,720	69,719	69,719	69,719	69,719				
	Salary and Benefits	403,718	403,718	403,718	403,718	403,718	371,133	403,946	361,261	373,836
										427,550
	6101 HR-CNVNTIONS,DUES&ACT.	4,000	4,162	4,245	4,330	4,417	4,561	1,229	4,000	4,000
	6104 HR-MILEAGE/VEHICLE ALLOW.	200	200	200	200	200	57	19	234	200
	6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	890	890	890	900	910	610	565	500	550
	6112 HR-TRNG&EDUC-DEPT	5,862	6,432	7,618	7,800	7,900	4,948	13,008	10,727	10,727
	Personnel Services	10,952	11,684	12,953	13,230	13,427	10,175	14,820	15,461	15,477
										12,875
	7004 CONTR SVC-CONTRACTORS/BUILDERS	1,200	1,220	1,240	1,260	1,280		7,331	14,500	6,510
	7012 CONTR SVC-INTERLINK MEMBERSHIP	8,200	8,200	8,200	8,200	8,364	8,139	7,653	8,200	8,200
	Op Exp-Contracted Services	9,400	9,420	9,440	9,460	9,644	8,139	14,984	22,700	14,710
										9,400
	7102 PRF SVC-BROKERAGE FEES						39			
	7103 PRF SVC-COLLECT. AGENCY	50	50	50	50	50	13	22	75	50
	7117 PRF SVC-SFTWRE MNT/UPGRADES									
	Op Exp-Consulting and Prof Services	50	50	50	50	50	52	22	75	50
										50
	7300 COMMUNIC-ADVERTISING	600	600	620	640	660	255	336	250	400
	7303 COMMUNIC-DLVRY/COURIER						64	138		
	7305 COMMUNIC-POSTAGE	612	624	637	649	662	15	437	800	
	Op Exp-Communications	1,212	1,224	1,257	1,289	1,322	334	911	1,050	400
										1,000
	7402 INSURANCE-PROPERTY	4,655	4,670	4,690	4,710	4,740	313	4,352		3,900
	Op Exp-Insurance & Claims	4,655	4,670	4,690	4,710	4,740	313	4,352		3,900
										4,350
	7611 SUPPL-JANITORIAL SUPPLIES									
	7615 SUPPL-MISC. SUPPLIES									
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	1,020	1,040	1,061	1,082	1,104	630	886	1,700	1,400
	7626 SUPPL-STANDARD OFFICE SUPPLIES	2,550	2,601	2,653	2,706	2,760	2,743	2,733	2,600	2,600
	7629 SUPPL-WORKING LUNCHES/FOOD							31		
	Op Exp-Supplies & Materials	3,570	3,641	3,714	3,788	3,864	3,373	3,651	4,300	4,000
										3,500
	7700 EQUIP-EQUIPMENT PURCHASE	4,488	4,578	4,669	4,763	4,858	485	7,380	4,000	7,684
	Op Exp-Equipment under \$5,000	4,488	4,578	4,669	4,763	4,858	485	7,380	4,000	7,684
										4,400
	7901 SDRY-BANK CHARGES	2,244	2,289	2,335	2,381	2,429	1,665	2,202	2,000	2,000
	7902 SDRY-CASH OVER/SHORT						10	-25		
	7927 SDRY-MISC. EXPENSES						1,122	1,079		
	Op Exp-Sundry	2,244	2,289	2,335	2,381	2,429	2,797	3,256	2,000	2,000
										2,200
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL						149	51		
	Op Exp-Recoveries						149	51		
	9402 TSF TO RSV-BOOKS&LIBRARY COLLECTIONS									
	9406 TSF TO RSV-FUTURE OPERATING						8,594			
	Tsf to reserves-operating						8,594			
	4221 RV OWN-OTHE-NON-RESIDENT	-4,800	-4,800	-4,900	-4,900	-5,000	-4,501	-3,857	-4,100	-4,100
	4463 RV-OTH-DONATIONS						-500			-4,650
	4476 RV-OTHER-FINES	-55,000	-55,000	-54,000	-53,000	-52,000	-55,490	-48,933	-52,000	-55,000
	4479 RV-OTH-MISC REVENUE	-600	-600	-600	-600	-600	-91	-502		-1,000
	4485 RV-OTH-SLS-PHOTOCPs	-9,500	-9,500	-9,500	-9,800	-10,000	-9,994	-9,425	-8,000	-9,000
	4488 RV-OTH-SLS-USED BKS	-5,723	-5,501	-5,601	-5,700	-5,800	-7,334	-6,594	-9,000	-7,500
	Rev-own sources-other	-75,623	-75,401	-74,601	-74,000	-73,400	-77,910	-69,311	-73,100	-75,600
										-78,650
	4623 GRNT-PROV-COND-PROV OPER	-83,878	-83,878	-83,878	-75,300	-75,300	-86,198	-86,385	-86,198	-86,198
	4624 GRNT-PROV-COND-RES SHARING	-3,200	-3,200	-3,200	-3,200	-3,200	-4,483	-3,217	-4,906	-4,500
	4630 GRNT-PROV-COND-BC ONECARD	-25,458	-25,458	-25,458	-25,458	-25,458	-25,458	-25,292	-25,458	-25,458
	4632 GRNT-PROV-COND-OTHER	-4,500	-4,500	-4,500	-4,500	-4,500	-4,500	-4,500	-4,500	-4,500
	Transfer from other govt-prov'l conditional	-117,036	-117,036	-117,036	-108,458	-108,458	-120,639	-119,394	-121,062	-120,656
										-116,098

Operating Summary 2019 - 2023											
PLAN		2019	2020	2021	2022	2023	Library Division				
Budget available		1,812,804	1,818,866	1,825,443	1,832,521	1,839,752					
Budget Remaining		-664	-666	-666	-11,002	-10,748					
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	4651 GRNT-OTHER-COND-INTERLINK	-58,000	-59,000	-60,000	-60,000	-60,000	-57,111	-63,378	-58,000	-55,000	-40,500
	Transfer from other govt-capital other	-58,000	-59,000	-60,000	-60,000	-60,000	-57,111	-63,378	-58,000	-55,000	-40,500
	5402 TSF-FM-RSV-BOOKS&LIBRARY COLLECTIONS							-1,000			
	5406 TSF-FM-RSV-FUTURE OPERATING						-14,500	-8,594	-14,500	-8,594	
	Tsf from reserves-operating						-14,500	-9,594	-14,500	-8,594	
Total 580 LI-Admin-Library		189,630	189,837	191,189	200,931	202,194	135,384	191,696	144,185	162,207	230,077
581-LI-Adult											
	6000 SAL&BEN-SALARIES										
	6001 SAL&BEN-WAGES						0				
	6003 SAL&BEN-AUX-ALL										
	6201 SAL&BEN-REBILL LABOUR OFFSET										
	Salary and Benefits						0				
Total 581 LI-Adult							0				
582-LI-Board of Trustees											
	6101 HR-CNVNTIONS,DUES&ACT.								2,000		
	6104 HR-MILEAGE/VEHICLE ALLOW.								55	45	
	6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	1,979	2,018	2,059	2,100	2,142	1,406	2,061	1,140	2,340	1,940
	6112 HR-TRNG&EDUC-DEPT	255	260	265	271	276		394	500	500	250
	Personnel Services	2,234	2,278	2,324	2,371	2,418	1,406	2,456	3,695	2,885	2,190
	7629 SUPPL-WORKING LUNCHES/FOOD	208	212	216	221	225	130	392		200	200
	Op Exp-Supplies & Materials	208	212	216	221	225	130	392		200	200
	7927 SDRY-MISC. EXPENSES	1,040	1,061	1,082	1,103	1,125	612	943	400	1,000	1,000
	7929 SDRY-OTHER INTRST CHARGES						22				
	7941 SDRY-BUSINESS/SPECIAL EVENTS						601				
	Op Exp-Sundry	1,040	1,061	1,082	1,103	1,125	1,235	943	400	1,000	1,000
Total 582 LI-Board of Trustees		3,482	3,551	3,623	3,695	3,769	2,771	3,790	4,095	4,085	3,390
583-LI-Building											
	6001 SAL&BEN-WAGES						6,756	3	10,106		
	6003 SAL&BEN-AUX-ALL						194		1,203		
	6004 SAL&BEN-OTHER-ALL						2				
	6006 SAL&BEN-OVERTIME-O/S						239				
	Salary and Benefits						7,191	3	11,309		
	7004 CONTR SVC-CONTRACTORS/BUILDERS						1,267		1,200		
	7020 CONTR SVC-SECURITY						5,232		5,100		
	Op Exp-Contracted Services						6,500		6,300		
	7402 INSURANCE-PROPERTY						3,589		3,900		
	Op Exp-Insurance & Claims						3,589		3,900		
	7613 SUPPL-MAINT.SUPPLIES						440		1,000		
	Op Exp-Supplies & Materials						440		1,000		
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							7			
	Op Exp-Recoveries							7			
Total 583 LI-Building							17,720	10	22,509		
584-LI-Programs & Youth Services											
	6000 SAL&BEN-SALARIES	152,102	152,104	152,104	152,104	152,104	133,757	149,633	157,001	160,466	162,962
	6001 SAL&BEN-WAGES						99				
	6002 SAL&BEN-OVERTIME-I/S						576	163			
	6003 SAL&BEN-AUX-ALL	8,294	8,293	8,293	8,293	8,293	18,232	7,611	7,599	7,737	8,131
	6004 SAL&BEN-OTHER-ALL						67	94			
	6007 SAL&BEN-BENEFIT-I/S	33,462	33,463	33,463	33,463	33,463					
	6201 SAL&BEN-REBILL LABOUR OFFSET							-3,729			
	Salary and Benefits	193,858	193,860	193,860	193,860	193,860	152,731	153,772	164,600	168,203	171,093
	6104 HR-MILEAGE/VEHICLE ALLOW.										

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Library Division			
		Budget available	1,812,804	1,818,866	1,825,443	1,832,521	1,839,752				
		Budget Remaining	-664	-666	-666	-11,002	-10,748				
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	Personnel Services										
	7619 SUPPL-PROG. SUPPLIES										
	7630 SUPPL-FREIGHT										
	Op Exp-Supplies & Materials										
	7930 SDRY-PROG. SERVICES	5,000	5,000	5,050	5,075	5,100	4,710	5,182	5,000	5,000	5,000
	Op Exp-Sundry	5,000	5,000	5,050	5,075	5,100	4,710	5,182	5,000	5,000	5,000
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							49			
	Op Exp-Recoveries							49			
	4479 RV-OTH-MISC REVENUE						-160				
	Rev-own sources-other						-160				
Total 584 LI-Programs & Youth Services		198,858	198,860	198,910	198,935	198,960	157,281	159,003	169,600	173,203	176,093
585-LI-Circulation											
	6000 SAL&BEN-SALARIES	367,918	367,919	367,919	367,919	367,919	359,629	373,389	395,318	405,905	413,977
	6002 SAL&BEN-OVERTIME-I/S							278			
	6003 SAL&BEN-AUX-ALL	49,910	49,917	49,917	49,917	49,917	52,771	81,668	24,677	25,126	26,400
	6004 SAL&BEN-OTHER-ALL	-39,978	-39,987	-39,987	-39,987	-39,987	3,690	4,415			
	6007 SAL&BEN-BENEFIT-I/S	70,400	70,413	70,413	70,413	70,413					
	6201 SAL&BEN-REBILL LABOUR OFFSET										
	Salary and Benefits	448,250	448,262	448,262	448,262	448,262	416,090	459,750	419,995	431,031	440,377
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							56			
	Op Exp-Recoveries							56			
Total 585 LI-Circulation		448,250	448,262	448,262	448,262	448,262	416,090	459,806	419,995	431,031	440,377
586-LI-Systems											
	6000 SAL&BEN-SALARIES	62,960	62,960	62,960	62,960	62,960	71,748	59,970	71,650	73,143	74,188
	6002 SAL&BEN-OVERTIME-I/S						240	137			
	6007 SAL&BEN-BENEFIT-I/S	13,856	13,851	13,851	13,851	13,851					
	Salary and Benefits	76,816	76,811	76,811	76,811	76,811	71,987	60,107	71,650	73,143	74,188
	7112 PRF SVC-LEGAL SERVICES										
	Op Exp-Consulting and Prof Services										
	7304 COMMUNIC-INTRNT ACCESS SERVICE	8,416	8,565	8,736	8,911	9,089	7,826	7,221	7,644	7,776	8,232
	7306 COMMUNIC-TELEPHONE	960	960	960	980	980	1,189	862	960	960	960
	Op Exp-Communications	9,376	9,525	9,696	9,891	10,069	9,015	8,083	8,604	8,736	9,192
	7606 SUPPL-COMPUTER SUPPLIES	5,300	5,300	5,400	5,400	5,400	2,006	10,188	3,500	4,994	3,500
	Op Exp-Supplies & Materials	5,300	5,300	5,400	5,400	5,400	2,006	10,188	3,500	4,994	3,500
	7505 LSE&RNTLS-LEASED EQUIPMENT	15,396	15,396	15,396	16,000	16,000	-2,011	549	17,700	22,940	17,380
	7710 EQUIP-CAP LSE INTEREST						1,192	666			
	7712 EQUIP-MAINTENANCE	57,000	57,000	57,000	59,000	59,000	51,824	52,489	56,250	60,000	60,000
	Op Exp-Equipment under \$5,000	72,396	72,396	72,396	75,000	75,000	51,006	53,703	73,950	82,940	77,380
	7912 SDRY-DEBT-PRINCIPAL						12,381	11,024			
	Op Exp-Sundry						12,381	11,024			
	9406 TSF TO RSV-FUTURE OPERATING						6,734	1,000			
	Tsf to reserves-operating						6,734	1,000			
	5406 TSF-FM-RSV-FUTURE OPERATING							-6,734		-6,734	
	Tsf from reserves-operating							-6,734		-6,734	
Total 586 LI-Systems		163,888	164,032	164,303	167,102	167,280	153,129	137,373	157,704	163,079	164,260
587-LI-Technical Services											
	6000 SAL&BEN-SALARIES	146,378	146,373	146,373	146,373	146,373	157,250	159,266	166,830	170,504	173,261
	6002 SAL&BEN-OVERTIME-I/S						-27	120			
	6003 SAL&BEN-AUX-ALL						5,347	13,799			

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Operating Summary 2019 - 2023											Police Division
		PLAN	2019	2020	2021	2022	2023				
		Budget available	10,813,615	11,030,149	11,253,307	11,483,088	11,717,455				
		Budget Remaining	-38,892	-139,348	-242,719	-350,068	-461,841				
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
<b>650-PD-Admin-Police</b>											
	6000 SAL&BEN-SALARIES	1,793,446	1,834,770	1,882,439	1,925,833	1,970,247	1,550,613	1,814,538	1,873,025	1,931,436	1,984,355
	6002 SAL&BEN-OVERTIME-I/S	30,004	30,600	31,212	31,836	32,473	41,818	27,060	19,762	34,762	30,000
	6003 SAL&BEN-AUX-ALL	11,724	11,956	12,195	12,439	12,688	21,941	18,876	24,936	59,858	34,330
	6004 SAL&BEN-OTHER-ALL	34,756	35,416	36,101	36,804	37,525	7,527	13,071	6,500	8,000	6,500
	6007 SAL&BEN-BENEFIT-I/S	407,098	416,488	427,430	437,282	447,365					
	6201 SAL&BEN-REBILL LABOUR OFFSET							-965			
	8131 LIAB TSF-PAYROLL LIAB						45,722	-45,722			
	<b>Salary and Benefits</b>	<b>2,277,028</b>	<b>2,329,230</b>	<b>2,389,377</b>	<b>2,444,194</b>	<b>2,500,298</b>	<b>1,667,622</b>	<b>1,826,857</b>	<b>1,924,223</b>	<b>2,034,056</b>	<b>2,055,185</b>
	6101 HR-CNVNTIONS,DUES&ACT.	29,907	30,505	31,115	31,738	32,372	11,554	15,306	18,000	18,342	27,850
	6103 HR-HEALTH&SAFETY PROG.	3,108	3,170	3,234	3,298	3,364	2,153	2,096	4,375	4,458	3,047
	6104 HR-MILEAGE/VEHICLE ALLOW.	6,962	7,101	7,243	7,388	7,536	4,595	6,319	6,114	6,230	6,355
	6107 HR-RECRUITMENT						0		16,814		
	6108 HR-RETIREMENT&SERV.RECOG							3,022			
	6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	24,794	25,290	25,796	26,312	26,838	15,140	16,302	21,500	16,302	27,954
	6112 HR-TRNG&EDUC-DEPT	9,180	9,364	9,551	9,742	9,937	8,138	6,792	12,000	7,778	13,450
	<b>Personnel Services</b>	<b>73,951</b>	<b>75,430</b>	<b>76,938</b>	<b>78,478</b>	<b>80,047</b>	<b>41,580</b>	<b>49,837</b>	<b>78,803</b>	<b>53,110</b>	<b>78,656</b>
	7004 CONTR SVC-CONTRACTORS/BUILDERS						0			2,500	
	7006 CONTR SVC-FEE FOR SERVICE	2,000	2,000	2,000	2,000	2,000	6,960	6,960	6,960	6,960	
	7019 CONTR SVC-RECORDS MGMT/ARCHIVES	1,248	1,273	1,299	1,324	1,350	1,118	1,423		1,200	1,224
	<b>Op Exp-Contracted Services</b>	<b>3,248</b>	<b>3,273</b>	<b>3,299</b>	<b>3,324</b>	<b>3,350</b>	<b>8,078</b>	<b>8,383</b>	<b>6,960</b>	<b>10,660</b>	<b>1,224</b>
	7104 PRF SVC-COMMIT.SECRETARY										
	7105 PRF SVC-CONSULTANT	15,000	25,000	25,000	25,000	25,000					
	7112 PRF SVC-LEGAL SERVICES	41,616	42,448	43,297	44,163	45,046	41,212	34,723	19,208	34,000	46,800
	7114 PRF SVC-OTHER PROF.SERVICES	14,374	1,911	1,950	14,489	2,029	11,613	2,000			1,200
	7117 PRF SVC-SFTWRE MNT/UPGRADES	30,000	30,600	31,212	31,836	32,473	16,907	17,606	13,786	22,030	26,471
	<b>Op Exp-Consulting and Prof Services</b>	<b>100,990</b>	<b>99,959</b>	<b>101,459</b>	<b>115,488</b>	<b>104,548</b>	<b>69,732</b>	<b>54,329</b>	<b>32,994</b>	<b>56,030</b>	<b>74,471</b>
	7300 COMMUNIC-ADVERTISING						411				
	7303 COMMUNIC-DLVRY/COURIER	3,124	3,186	3,250	3,315	3,381	1,767	2,212	3,908	3,983	3,063
	7304 COMMUNIC-INTRNT ACCESS SERVICE	3,374	3,442	3,510	3,581	3,652	2,286	3,299	4,153	3,243	3,308
	7306 COMMUNIC-TELEPHONE										
	<b>Op Exp-Communications</b>	<b>6,498</b>	<b>6,628</b>	<b>6,760</b>	<b>6,896</b>	<b>7,033</b>	<b>4,464</b>	<b>5,511</b>	<b>8,061</b>	<b>7,226</b>	<b>6,371</b>
	7607 SUPPL-CONSUMABLES	1,224	1,248	1,273	1,299	1,325	939	1,398			1,200
	7609 SUPPLIES-FIREARMS								16,309		
	7615 SUPPL-MISC. SUPPLIES	3,221	3,286	3,351	3,418	3,487	2,495	4,095	3,038	3,096	3,158
	7621 SUPPL-PUBLICATIONS&SUBSCRIPT.	2,500	2,550	2,601	2,653	2,706	913	2,282			1,200
	7624 SUPPL-SIGNS										
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	7,975	8,134	8,297	8,463	8,632	8,075	3,888	6,051	7,665	7,818
	7626 SUPPL-STANDARD OFFICE SUPPLIES	6,937	7,076	7,217	7,362	7,509	5,466	4,982	7,943	8,094	6,556
	7628 SUPPL-UNIFORMS	2,196	2,240	2,285	2,329	2,375	520	8,808	1,581	3,172	2,153
	7629 SUPPL-WORKING LUNCHES/FOOD	3,923	4,001	4,081	4,159	4,242	2,911	3,974	3,700	3,770	3,846
	<b>Op Exp-Supplies &amp; Materials</b>	<b>27,976</b>	<b>28,535</b>	<b>29,106</b>	<b>29,682</b>	<b>30,276</b>	<b>21,319</b>	<b>29,426</b>	<b>38,622</b>	<b>25,797</b>	<b>25,931</b>
	7704 EQUIP-NON-CAPITALIZED	24,612	20,514	20,925	25,843	21,770	18,104	23,462	18,971	23,831	19,718
	7705 EQUIP-RCRDS MGMT SYSTEM	118,700	121,074	123,495	125,965	128,485	102,307	93,248	106,230	94,248	96,133
	7712 EQUIP-MAINTENANCE	27,000	27,540	28,091	28,653	29,226	42,433	32,263	31,000	31,589	32,221
	<b>Op Exp-Equipment under \$5,000</b>	<b>170,312</b>	<b>169,128</b>	<b>172,511</b>	<b>180,461</b>	<b>179,481</b>	<b>162,844</b>	<b>148,973</b>	<b>156,201</b>	<b>149,668</b>	<b>148,071</b>
	7901 SDRY-BANK CHARGES	636	649	662	675	689	435	436	624	624	624
	7904 SDRY-CIVIC FUNCTIONS										
	7927 SDRY-MISC. EXPENSES	2,598	2,654	2,706	2,758	2,813	2,392	3,539	7,028	2,500	2,550
	<b>Op Exp-Sundry</b>	<b>3,234</b>	<b>3,303</b>	<b>3,368</b>	<b>3,433</b>	<b>3,502</b>	<b>2,827</b>	<b>3,975</b>	<b>7,652</b>	<b>3,124</b>	<b>3,174</b>
	8100 RECOVERIES-INTERDEPARTMENT ADMIN CHARGE	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL						1,608	390			
	<b>Op Exp-Recoveries</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>26,608</b>	<b>25,390</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
	9406 TSF TO RSV-FUTURE OPERATING		5,667	5,667		5,667	133,561	263,113		5,667	5,667
	9428 TSF TO RSV-POLICE CHARITY										
	9441 TSF TO RSV-POLICE RECRUITMENT						14,400				
	<b>Tsf to reserves-operating</b>		<b>5,667</b>	<b>5,667</b>		<b>5,667</b>	<b>147,961</b>	<b>263,113</b>		<b>5,667</b>	<b>5,667</b>
	4030 TX-RL PR-GEN POLICE INTERCO GROWTH ALLOC	-386,813	-386,813	-386,813	-386,813	-386,813	-201,263	-201,263	-201,263	-201,263	-299,313
	<b>Taxes-Real Property</b>	<b>-386,813</b>	<b>-386,813</b>	<b>-386,813</b>	<b>-386,813</b>	<b>-386,813</b>	<b>-201,263</b>	<b>-201,263</b>	<b>-201,263</b>	<b>-201,263</b>	<b>-299,313</b>
	4479 RV-OTH-MISC REVENUE		-71,296	-82,147	-83,089	-69,406	-682	-3,411			



Rev-own sources-other		-71,296	-82,147	-83,089	-69,406	-682	-3,411			
5406 TSF-FM-RSV-FUTURE OPERATING	-11,334			-11,334		-23,309	-3,561	-23,309	12,496	-16,057
Tsf from reserves-operating	-11,334			-11,334		-23,309	-3,561	-23,309	12,496	-16,057
<b>Total 650 PD-Admin-Police</b>	<b>2,290,090</b>	<b>2,288,045</b>	<b>2,344,525</b>	<b>2,405,720</b>	<b>2,482,983</b>	<b>1,927,782</b>	<b>2,207,559</b>	<b>2,053,944</b>	<b>2,181,571</b>	<b>2,108,379</b>
<b>651-PD-Cell Block</b>										
6000 SAL&BEN-SALARIES							214			
6001 SAL&BEN-WAGES						0	165			
6002 SAL&BEN-OVERTIME-I/S						3,844	6,476	2,600	2,600	4,500
6003 SAL&BEN-AUX-ALL	89,126	90,905	92,723	94,577	96,469	72,977	85,626	54,298	56,369	80,510
6004 SAL&BEN-OTHER-ALL							18			
6006 SAL&BEN-OVERTIME-O/S						907	2,902			
6007 SAL&BEN-BENEFIT-I/S										
Salary and Benefits	89,126	90,905	92,723	94,577	96,469	79,283	93,846	56,898	58,969	85,010
7922 SDRY-KEEP OF PRISONERS	6,000	6,120	6,242	6,367	6,495	4,748	6,069	2,844	3,898	5,000
7927 SDRY-MISC. EXPENSES										
Op Exp-Sundry	6,000	6,120	6,242	6,367	6,495	4,748	6,069	2,844	3,898	5,000
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL							49			
Op Exp-Recoveries							49			
4631 GRNT-PROV-COND-KEEP OF PRISONERS	-6,000	-6,120	-6,242	-6,367	-6,495	-4,983	-13,242			
Transfer from other govt-prov'l conditional	-6,000	-6,120	-6,242	-6,367	-6,495	-4,983	-13,242			
<b>Total 651 PD-Cell Block</b>	<b>89,126</b>	<b>90,905</b>	<b>92,723</b>	<b>94,577</b>	<b>96,469</b>	<b>79,049</b>	<b>86,722</b>	<b>59,742</b>	<b>62,867</b>	<b>90,010</b>
<b>652-PD-CIS</b>										
6000 SAL&BEN-SALARIES	809,120	834,167	854,561	880,987	902,534	962,710	818,173	1,307,727	825,316	852,630
6002 SAL&BEN-OVERTIME-I/S	23,998	24,600	25,215	25,845	26,491	30,379	34,190	60,500	13,313	24,000
6003 SAL&BEN-AUX-ALL						303				
6004 SAL&BEN-OTHER-ALL	8,502	8,500	8,500	8,500	8,500	12,615	7,124	13,000	13,000	10,000
6007 SAL&BEN-BENEFIT-I/S	199,134	205,328	210,363	216,903	222,222					
6201 SAL&BEN-REBILL LABOUR OFFSET						-2,168	-18,987			
8131 LIAB TSF-PAYROLL LIAB						34,035	-34,035			
Salary and Benefits	1,040,754	1,072,595	1,098,639	1,132,235	1,159,747	1,037,876	806,465	1,381,227	851,629	886,630
6104 HR-MILEAGE/VEHICLE ALLOW.						43	51			
6112 HR-TRNG&EDUC-DEPT						1,200				
Personnel Services						1,243	51			
7114 PRF SVC-OTHER PROF.SERVICES	3,290	3,356	3,423	3,491	3,561	2,913	5,544	38,000	40,224	40,821
7115 PRF SVC-OUTSIDE POLCE AGENCIES	60,500	61,710	62,944	64,203	65,487	38,125	47,512	18,971	19,331	21,718
7117 PRF SVC-SFTWRE MNT/UPGRADES										
Op Exp-Consulting and Prof Services	63,790	65,066	66,367	67,694	69,048	41,038	53,056	56,971	59,555	62,539
7305 COMMUNIC-POSTAGE							11			
Op Exp-Communications							11			
7507 LSE&RNTLS-OTHER	3,711	3,785	3,860	3,934	4,013	3,430	3,469	3,500	3,567	3,638
Op Exp-Lease & Rentals	3,711	3,785	3,860	3,934	4,013	3,430	3,469	3,500	3,567	3,638
7615 SUPPL-MISC. SUPPLIES	1,530	1,561	1,592	1,624	1,656	2,332	1,260	1,000	1,019	1,500
7626 SUPPL-STANDARD OFFICE SUPPLIES						53				
7627 SUPPL-TECHNICAL SUPPLIES						182				
7628 SUPPL-UNIFORMS										
Op Exp-Supplies & Materials	1,530	1,561	1,592	1,624	1,656	2,567	1,260	1,000	1,019	1,500
7704 EQUIP-NON-CAPITALIZED										
Op Exp-Equipment under \$5,000										
7927 SDRY-MISC. EXPENSES	2,036	2,080	2,121	2,164	2,205	99	456	3,500	3,567	2,000
Op Exp-Sundry	2,036	2,080	2,121	2,164	2,205	99	456	3,500	3,567	2,000
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL							110			
Op Exp-Recoveries							110			
9406 TSF TO RSV-FUTURE OPERATING										
9442 TSF TO RSV-POLICE MAJOR CRIME						60,000	54,568			
Tsf to reserves-operating						60,000	54,568			
<b>Total 652 PD-CIS</b>	<b>1,111,821</b>	<b>1,145,086</b>	<b>1,172,580</b>	<b>1,207,650</b>	<b>1,236,669</b>	<b>1,146,253</b>	<b>919,446</b>	<b>1,446,198</b>	<b>919,336</b>	<b>956,306</b>

**653-PD-Civic Building**

6001 SAL&BEN-WAGES						9,553	20,363	22,208	11,107	14,250
6003 SAL&BEN-AUX-ALL						158	634			
6004 SAL&BEN-OTHER-ALL							4			
6006 SAL&BEN-OVERTIME-O/S						350	1,480			
6007 SAL&BEN-BENEFIT-I/S										
<b>Salary and Benefits</b>						<b>10,263</b>	<b>22,281</b>	<b>22,208</b>	<b>11,107</b>	<b>14,250</b>
7004 CONTR SVC-CONTRACTORS/BUILDERS	600	612	624	637	649	79,425	71,811	57,542	41,495	47,217
7013 CONTR SVC-JANITORIAL	56,100	57,222	58,366	59,534	60,725	54,000	54,000	57,967	59,068	55,000
7015 CONTR SVC-LANDSCAPING						6,240				
7017 CONTR SVC-PEST CONTROL						300				
7030 CONTR SVC-JANITORIAL CP POLICE	7,650	7,803	7,959	8,118	8,280	7,200	7,200	7,441	7,582	7,500
<b>Op Exp-Contracted Services</b>	<b>64,350</b>	<b>65,637</b>	<b>66,949</b>	<b>68,289</b>	<b>69,654</b>	<b>147,165</b>	<b>133,011</b>	<b>122,950</b>	<b>108,145</b>	<b>109,717</b>
7200 UTILITIES-HEAT						4,245	4,387	8,256	8,693	5,885
7201 UTILITIES-LIGHT						85,921	72,058	73,320	75,886	82,134
<b>Op Exp-Utilities</b>						<b>90,165</b>	<b>76,445</b>	<b>81,576</b>	<b>84,579</b>	<b>88,019</b>
7306 COMMUNIC-TELEPHONE	61,474	62,703	63,958	65,237	66,541	60,447	60,710	56,019	60,000	61,200
<b>Op Exp-Communications</b>	<b>61,474</b>	<b>62,703</b>	<b>63,958</b>	<b>65,237</b>	<b>66,541</b>	<b>60,447</b>	<b>60,710</b>	<b>56,019</b>	<b>60,000</b>	<b>61,200</b>
7402 INSURANCE-PROPERTY						16,840	15,759	16,730	17,065	17,406
<b>Op Exp-Insurance &amp; Claims</b>						<b>16,840</b>	<b>15,759</b>	<b>16,730</b>	<b>17,065</b>	<b>17,406</b>
7613 SUPPL-MAINT.SUPPLIES						1,382	2,720	1,000	1,019	3,200
7615 SUPPL-MISC. SUPPLIES						6	954	2,000	2,038	1,240
7634 SUPP-STOCK SUPP-JANITORIAL						3,112	3,049	3,000	3,057	3,350
7635 SUPP-STOCK SUPP-MAINTENANCE						395	384			
<b>Op Exp-Supplies &amp; Materials</b>						<b>4,895</b>	<b>7,107</b>	<b>6,000</b>	<b>6,114</b>	<b>7,790</b>
7704 EQUIP-NON-CAPITALIZED						835				
7714 EQUIP-EMERG GENERATOR FUEL						2,236		6,000	6,114	6,236
<b>Op Exp-Equipment under \$5,000</b>						<b>3,072</b>		<b>6,000</b>	<b>6,114</b>	<b>6,236</b>
7924 SDRY-LICENSES&ROYALTIES						322	328			
7927 SDRY-MISC. EXPENSES						-96				
<b>Op Exp-Sundry</b>						<b>226</b>	<b>328</b>			
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL							14			
8104 RECOVERIES-INTERDEPARTMENT FACILITIES MAIN	211,074	215,251	219,574	224,044	228,667					
<b>Op Exp-Recoveries</b>	<b>211,074</b>	<b>215,251</b>	<b>219,574</b>	<b>224,044</b>	<b>228,667</b>		<b>14</b>			
9406 TSF TO RSV-FUTURE OPERATING							6,797			
<b>Tsf to reserves-operating</b>							<b>6,797</b>			
9500 TSF TO RSV-CAPITAL ASSET REPLACEMENT RESERV						18,285	18,650	18,285	18,650	19,023
<b>Tsf to reserves-capital</b>						<b>18,285</b>	<b>18,650</b>	<b>18,285</b>	<b>18,650</b>	<b>19,023</b>
4479 RV-OTH-MISC REVENUE						-37,745	-47,687			
4500 RV-OTHER-EXP RECOVERY	-35,000	-35,000	-35,000	-35,000	-35,000			-35,000	-35,000	-35,000
<b>Rev-own sources-other</b>	<b>-35,000</b>	<b>-35,000</b>	<b>-35,000</b>	<b>-35,000</b>	<b>-35,000</b>	<b>-37,745</b>	<b>-47,687</b>	<b>-35,000</b>	<b>-35,000</b>	<b>-35,000</b>
5406 TSF-FM-RSV-FUTURE OPERATING						-21,181		-21,181	6,797	-6,797
<b>Tsf from reserves-operating</b>						<b>-21,181</b>		<b>-21,181</b>	<b>6,797</b>	<b>-6,797</b>
<b>Total 653 PD-Civic Building</b>	<b>301,898</b>	<b>308,591</b>	<b>315,481</b>	<b>322,570</b>	<b>329,862</b>	<b>292,432</b>	<b>293,414</b>	<b>273,587</b>	<b>283,571</b>	<b>281,845</b>

**654-PD-Secondments**

6000 SAL&BEN-SALARIES	698,542	716,008	733,908	763,314	788,066	596,320	874,290	641,665	793,577	956,466
6002 SAL&BEN-OVERTIME-I/S						42,992	96,540			
6004 SAL&BEN-OTHER-ALL						3,234	9,380			
6007 SAL&BEN-BENEFIT-I/S	174,644	179,002	183,477	190,829	197,016					
6201 SAL&BEN-REBILL LABOUR OFFSET	-873,184	-895,011	-917,387	-954,143	-985,083	-627,261	-996,454	-641,665	-793,577	-956,466
<b>Salary and Benefits</b>	<b>2</b>	<b>-1</b>	<b>-2</b>		<b>-1</b>	<b>15,286</b>	<b>-16,244</b>			
6104 HR-MILEAGE/VEHICLE ALLOW.							46			
6112 HR-TRNG&EDUC-DEPT						80				
<b>Personnel Services</b>						<b>80</b>	<b>46</b>			
7998 SDRY-REBILL EXP OFFSET						-4,687	-3,604			
7999 SDRY-REBILL EXPENSE						4,687	3,604			
<b>Op Exp-Sundry</b>										
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL							119			
<b>Op Exp-Recoveries</b>							<b>119</b>			

<b>Total 654 PD-Secondments</b>	<b>2</b>	<b>-1</b>	<b>-2</b>		<b>-1</b>	<b>15,365</b>	<b>-16,079</b>			
<b>655-PD-EComm</b>										
7114 PRF SVC-OTHER PROF.SERVICES	322,056	333,328	344,994	357,069	369,567	184,620	296,350	213,549	297,780	317,011
Op Exp-Consulting and Prof Services	322,056	333,328	344,994	357,069	369,567	184,620	296,350	213,549	297,780	317,011
7710 EQUIP-CAP LSE INTEREST						7,174	12,450			
Op Exp-Equipment under \$5,000						7,174	12,450			
7800 GOVT PMTS-ECOMM CHARGES	236,884	245,175	253,756	262,638	271,830	181,929	170,888	245,920	252,370	249,000
Op Exp-Gov't Payments	236,884	245,175	253,756	262,638	271,830	181,929	170,888	245,920	252,370	249,000
7912 SDRY-DEBT-PRINCIPAL						29,263	63,535			
Op Exp-Sundry						29,263	63,535			
<b>Total 655 PD-EComm</b>	<b>558,940</b>	<b>578,503</b>	<b>598,750</b>	<b>619,707</b>	<b>641,397</b>	<b>402,986</b>	<b>543,223</b>	<b>459,469</b>	<b>550,150</b>	<b>566,011</b>
<b>656-PD-Communications</b>										
6000 SAL&BEN-SALARIES						120,380	865	119,602		
6002 SAL&BEN-OVERTIME-I/S						11,429	22	24,112		
6003 SAL&BEN-AUX-ALL						28,356		22,901		
6004 SAL&BEN-OTHER-ALL						2,050	145	2,145		
6201 SAL&BEN-REBILL LABOUR OFFSET										
Salary and Benefits						165,458	-2,212	168,760		
7622 SUPPL-RADIOS	5,202	5,306	5,412	5,515	5,625	5,630	1,038	4,284	5,000	5,100
Op Exp-Supplies & Materials	5,202	5,306	5,412	5,515	5,625	5,630	1,038	4,284	5,000	5,100
9406 TSF TO RSV-FUTURE OPERATING										
Tsf to reserves-operating										
5406 TSF-FM-RSV-FUTURE OPERATING						-4,284		-4,284		
Tsf from reserves-operating						-4,284		-4,284		
<b>Total 656 PD-Communications</b>	<b>5,202</b>	<b>5,306</b>	<b>5,412</b>	<b>5,515</b>	<b>5,625</b>	<b>166,804</b>	<b>-1,174</b>	<b>168,760</b>	<b>5,000</b>	<b>5,100</b>
<b>657-PD-Community</b>										
6000 SAL&BEN-SALARIES	462,280	479,100	491,078	503,355	515,939	498,035	542,931	511,634	531,623	670,242
6002 SAL&BEN-OVERTIME-I/S	6,996	7,175	7,354	7,538	7,727	3,521	7,346	4,200	4,200	7,000
6003 SAL&BEN-AUX-ALL							216			
6004 SAL&BEN-OTHER-ALL	4,200	4,200	4,200	4,200	4,200	2,294	5,354	2,140	3,000	3,500
6007 SAL&BEN-BENEFIT-I/S	115,570	119,775	122,769	125,838	128,984					
8131 LIAB TSF-PAYROLL LIAB						17,635	-17,635			
Salary and Benefits	589,046	610,250	625,401	640,931	656,850	521,485	538,211	517,974	538,823	680,742
6101 HR-CNVNTIONS,DUES&ACT.										
6104 HR-MILEAGE/VEHICLE ALLOW.						105	23			480
6112 HR-TRNG&EDUC-DEPT			6,400			10				6,400
6113 HR-VOLUNTEER APPREC'N							829			
Personnel Services			6,400			115	852			6,880
7615 SUPPL-MISC. SUPPLIES						156				
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL										
7626 SUPPL-STANDARD OFFICE SUPPLIES						157	337			250
7628 SUPPL-UNIFORMS	1,750	1,785	1,821	1,857	1,894		834		833	4,275
7629 SUPPL-WORKING LUNCHES/FOOD							23			
Op Exp-Supplies & Materials	1,750	1,785	1,821	1,857	1,894	313	1,195		833	4,525
7704 EQUIP-NON-CAPITALIZED							54			
Op Exp-Equipment under \$5,000							54			
7909 SDRY-CRIME PREVENTION	30,156	30,759	31,374	32,002	32,642	27,615	9,440	30,845	16,965	28,318
7910 SDRY-CRIME STOPPERS	7,300	7,446	7,595	7,747	7,902	6,975	7,575	7,100	7,100	7,300
7927 SDRY-MISC. EXPENSES										
7935 SDRY-SPECIAL PROJECTS							10,910			
Op Exp-Sundry	37,456	38,205	38,969	39,749	40,544	34,590	27,924	37,945	24,065	35,618
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL							94			
Op Exp-Recoveries							94			
9406 TSF TO RSV-FUTURE OPERATING	2,133	2,466	333	2,466	2,466	2,691	12,258	2,691	5,758	667
Tsf to reserves-operating	2,133	2,466	333	2,466	2,466	2,691	12,258	2,691	5,758	667

4479 RV-OTH-MISC REVENUE								-9,169			
Rev-own sources-other								-9,169			
4632 GRNT-PROV-COND-OTHER											
Transfer from other govt-prov'l conditional											
5406 TSF-FM-RSV-FUTURE OPERATING	-1,334		-4,266			-4,666		-4,666	6,500	-11,882	
Tsf from reserves-operating	-1,334		-4,266			-4,666		-4,666	6,500	-11,882	
<b>Total 657 PD-Community</b>	<b>629,051</b>	<b>652,706</b>	<b>668,658</b>	<b>685,003</b>	<b>701,754</b>	<b>554,527</b>	<b>571,419</b>	<b>553,944</b>	<b>575,979</b>	<b>716,550</b>	
<b>658-PD-Emergency Response</b>											
6000 SAL&BEN-SALARIES	102,726	105,297	113,324	116,157	119,061	114,379	126,941	117,617	128,333	131,547	
6002 SAL&BEN-OVERTIME-I/S						14,339	36,711				
6004 SAL&BEN-OTHER-ALL						3,984	21,411				
6007 SAL&BEN-BENEFIT-I/S	25,686	26,324	28,331	29,039	29,765						
6201 SAL&BEN-REBILL LABOUR OFFSET	-128,414	-131,622	-141,655	-145,196	-148,826	-131,918	-185,483	-117,617	-128,333	-131,547	
Salary and Benefits	-2	-1				784	-419				
7115 PRF SVC-OUTSIDE POLICE AGENCIES	81,197	83,226	85,307	87,440	89,626	68,150	72,755	80,000	77,284	79,216	
Op Exp-Consulting and Prof Services	81,197	83,226	85,307	87,440	89,626	68,150	72,755	80,000	77,284	79,216	
7998 SDRY-REBILL EXP OFFSET											
7999 SDRY-REBILL EXPENSE											
Op Exp-Sundry											
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL							49				
Op Exp-Recoveries							49				
<b>Total 658 PD-Emergency Response</b>	<b>81,195</b>	<b>83,225</b>	<b>85,307</b>	<b>87,440</b>	<b>89,626</b>	<b>68,934</b>	<b>72,385</b>	<b>80,000</b>	<b>77,284</b>	<b>79,216</b>	
<b>659-PD-Front Counter</b>											
6000 SAL&BEN-SALARIES	111,882	114,125	116,408	118,736	121,111	124,076	136,483	109,470	130,102	131,089	
6002 SAL&BEN-OVERTIME-I/S	1,688	1,719	1,753	1,788	1,824	4,354	2,546	1,685	1,685	1,685	
6003 SAL&BEN-AUX-ALL	12,558	12,810	13,066	13,327	13,594	10,058	14,343		11,007	11,121	
6004 SAL&BEN-OTHER-ALL	1,196	1,200	1,200	1,200	1,200	136	1,077	500	500	1,200	
6007 SAL&BEN-BENEFIT-I/S	25,738	26,249	26,774	27,309	27,855						
6201 SAL&BEN-REBILL LABOUR OFFSET							965				
Salary and Benefits	153,062	156,103	159,201	162,360	165,584	141,395	152,642	111,655	143,294	145,095	
7902 SDRY-CASH OVER/SHORT							10				
7927 SDRY-MISC. EXPENSES	2,000	2,000	2,000	2,000	2,000	2,775	1,900			2,000	
Op Exp-Sundry	2,000	2,000	2,000	2,000	2,000	2,775	1,910			2,000	
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL							28				
Op Exp-Recoveries							28				
4192 SCS TO OTH GV-INSURANCE INFORMATION	-45,000	-45,000	-45,000	-45,000	-45,000	-54,382	-49,812	-38,000	-38,000	-45,000	
Services to other governments	-45,000	-45,000	-45,000	-45,000	-45,000	-54,382	-49,812	-38,000	-38,000	-45,000	
<b>Total 659 PD-Front Counter</b>	<b>110,062</b>	<b>113,103</b>	<b>116,201</b>	<b>119,360</b>	<b>122,584</b>	<b>89,788</b>	<b>104,768</b>	<b>73,655</b>	<b>105,294</b>	<b>102,095</b>	
<b>661-PD-Identification</b>											
6000 SAL&BEN-SALARIES	215,722	221,120	226,648	232,314	243,790	250,339	285,301	264,612	274,973	281,853	
6002 SAL&BEN-OVERTIME-I/S	9,998	10,250	10,506	10,769	11,038	6,879	5,696	18,000	10,000	10,000	
6004 SAL&BEN-OTHER-ALL	33,098	33,897	34,720	35,562	29,353	6	267	1,000	1,000	1,000	
6007 SAL&BEN-BENEFIT-I/S	53,936	55,280	56,662	58,079	60,947						
6201 SAL&BEN-REBILL LABOUR OFFSET						559					
8131 LIAB TSF-PAYROLL UIAB						9,022	-9,022				
Salary and Benefits	312,754	320,547	328,536	336,724	345,128	266,804	282,242	283,612	285,973	292,853	
6101 HR-CNVNTIONS,DUES&ACT.	420	428	437	446	455	109	410		200	204	
6104 HR-MILEAGE/VEHICLE ALLOW.						23					
6112 HR-TRNG&EDUC-DEPT			10,990								
Personnel Services	420	428	11,427	446	455	132	410		200	204	
7004 CONTR SVC-CONTRACTORS/BUILDERS						365			2,250		
Op Exp-Contracted Services						365			2,250		
7114 PRF SVC-OTHER PROF.SERVICES	765	780	796	812	828		960			750	
7115 PRF SVC-OUTSIDE POLICE AGENCIES	18,828	19,205	19,589	19,981	20,380	15,002	21,372	17,385	18,097	18,459	
Op Exp-Consulting and Prof Services	19,593	19,985	20,385	20,793	21,208	15,002	22,332	17,385	18,097	19,209	
7615 SUPPL-MISC. SUPPLIES	3,739	3,814	3,890	3,968	4,047	2,502	4,382	2,091	2,123	2,165	

7627 SUPPL-TECHNICAL SUPPLIES						777				
Op Exp-Supplies & Materials	3,739	3,814	3,890	3,968	4,047	3,279	4,382	2,091	2,123	2,165
7704 EQUIP-NON-CAPITALIZED		7,500			7,500		6,850		6,000	
Op Exp-Equipment under \$5,000		7,500			7,500		6,850		6,000	
7927 SDRY-MISC. EXPENSES						-190		4,183	4,245	1,500
Op Exp-Sundry						-190		4,183	4,245	1,500
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL							14			
Op Exp-Recoveries							14			
9406 TSF TO RSV-FUTURE OPERATING	4,320	1,570	2,500	4,070	1,570	5,820	1,570	3,570	1,570	3,570
Tsf to reserves-operating	4,320	1,570	2,500	4,070	1,570	5,820	1,570	3,570	1,570	3,570
5406 TSF-FM-RSV-FUTURE OPERATING		-4,750	-9,420		-5,000		-6,250		-6,250	
5432 TSF-FM-RSV-CARBON OFFSETS COMM. RSV										
Tsf from reserves-operating		-4,750	-9,420		-5,000		-6,250		-6,250	
<b>Total 661 PD-Identification</b>	<b>340,826</b>	<b>349,094</b>	<b>357,318</b>	<b>366,001</b>	<b>374,908</b>	<b>291,212</b>	<b>311,551</b>	<b>310,841</b>	<b>314,208</b>	<b>319,501</b>
<b>662-PD-Integration</b>										
6000 SAL&BEN-SALARIES	107,862	110,560	113,324	121,686	124,728	114,848	126,004	117,617	122,222	131,547
6002 SAL&BEN-OVERTIME-I/S						57,544	44,912			
6004 SAL&BEN-OTHER-ALL						7,229	10,692			
6007 SAL&BEN-BENEFIT-I/S	26,962	27,640	28,331	30,422	31,182					
6201 SAL&BEN-REBILL LABOUR OFFSET	-134,824	-138,200	-141,655	-152,108	-155,910	-179,729	-188,223	-117,617	-122,222	-131,547
Salary and Benefits						-108	-6,614			
7114 PRF SVC-OTHER PROF.SERVICES								225,000		
7115 PRF SVC-OUTSIDE POLICE AGENCIES	235,729	241,622	247,663	253,854	260,201	208,502	198,830		224,370	229,980
Op Exp-Consulting and Prof Services	235,729	241,622	247,663	253,854	260,201	208,502	198,830	225,000	224,370	229,980
7998 SDRY-REBILL EXP OFFSET						-1,794	-7,652			
7999 SDRY-REBILL EXPENSE						1,794	7,652			
Op Exp-Sundry										
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL							7			
Op Exp-Recoveries							7			
<b>Total 662 PD-Integration</b>	<b>235,729</b>	<b>241,622</b>	<b>247,663</b>	<b>253,854</b>	<b>260,201</b>	<b>208,394</b>	<b>192,223</b>	<b>225,000</b>	<b>224,370</b>	<b>229,980</b>
<b>663-PD-Police Dog Services</b>										
6000 SAL&BEN-SALARIES	112,996	115,823	124,112	127,215	130,396	98,689	141,356	129,357	134,428	137,798
6002 SAL&BEN-OVERTIME-I/S						5,051	8,405			
6004 SAL&BEN-OTHER-ALL						5,393	6,072			
6007 SAL&BEN-BENEFIT-I/S	28,250	28,956	31,028	31,804	32,599					
6201 SAL&BEN-REBILL LABOUR OFFSET	-141,246	-144,778	-155,141	-159,019	-162,995	-119,559	-153,614	-129,357	-134,428	-137,798
Salary and Benefits		1	-1			-10,426	2,219			
7114 PRF SVC-OTHER PROF.SERVICES										
7115 PRF SVC-OUTSIDE POLICE AGENCIES	117,851	120,798	123,818	126,913	130,086	105,058	93,397	108,863	112,173	114,977
Op Exp-Consulting and Prof Services	117,851	120,798	123,818	126,913	130,086	105,058	93,397	108,863	112,173	114,977
7615 SUPPL-MISC. SUPPLIES										
Op Exp-Supplies & Materials										
7927 SDRY-MISC. EXPENSES						544				
7998 SDRY-REBILL EXP OFFSET						-2,777	-910			
7999 SDRY-REBILL EXPENSE						2,777	910			
Op Exp-Sundry						544				
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL							28			
Op Exp-Recoveries							28			
<b>Total 663 PD-Police Dog Services</b>	<b>117,851</b>	<b>120,799</b>	<b>123,817</b>	<b>126,913</b>	<b>130,086</b>	<b>95,177</b>	<b>95,644</b>	<b>108,863</b>	<b>112,173</b>	<b>114,977</b>
<b>664-PD-Regular Policing</b>										
6000 SAL&BEN-SALARIES	2,799,344	2,874,623	2,951,888	3,053,328	3,140,996	3,180,570	3,345,990	3,298,958	3,293,702	3,453,964
6001 SAL&BEN-WAGES							262			
6002 SAL&BEN-OVERTIME-I/S	304,004	311,600	319,390	327,375	335,559	255,767	362,239	250,000	280,000	304,000
6003 SAL&BEN-AUX-ALL							249			
6004 SAL&BEN-OTHER-ALL	44,276	43,624	63,240	56,182	55,836	71,524	75,465	97,618	72,559	68,994
6006 SAL&BEN-OVERTIME-O/S							376			

6007 SAL&BEN-BENEFIT-I/S	699,834	718,655	737,968	763,333	785,243					
6201 SAL&BEN-REBILL LABOUR OFFSET						-16,966	-167,540			
8131 LIAB TSF-PAYROLL LIAB						122,181	-122,181			
Salary and Benefits	3,847,458	3,948,502	4,072,486	4,200,218	4,317,634	3,613,077	3,494,861	3,646,575	3,646,261	3,826,958
6104 HR-MILEAGE/VEHICLE ALLOW.						199	69			
6107 HR-RECRUITMENT	17,825	18,182	18,545	18,916	19,295	24,129	10,850		17,133	17,476
6112 HR-TRNG&EDUC-DEPT	72,504	73,954	75,433	92,942	78,480	54,622	38,022	46,534	43,820	75,116
Personnel Services	90,329	92,135	93,978	111,858	97,775	78,951	48,940	46,534	60,953	92,592
7004 CONTR SVC-CONTRACTORS/BUILDERS						2,062				
Op Exp-Contracted Services						2,062				
7114 PRF SVC-OTHER PROF.SERVICES	5,081	6,682	6,816	6,952	7,091	966	2,116		2,000	2,040
7115 PRF SVC-OUTSIDE POLICE AGENCIES	3,000	3,060	3,121	3,184	3,247		568			
7117 PRF SVC-SFTWRE MNT/UPGRADES	6,916	7,054	7,195	7,339	7,486	5,880	2,450	6,780	6,780	6,780
Op Exp-Consulting and Prof Services	14,997	16,796	17,132	17,475	17,824	6,846	5,134	6,780	8,780	8,820
7303 COMMUNIC-DLVRY/COURIER							681			
Op Exp-Communications							681			
7609 SUPPLIES-FIREARMS	43,038	43,899	44,777	45,672	46,586	41,752	29,637	28,142	28,876	42,194
7613 SUPPL-MAINT.SUPPLIES							55			
7615 SUPPL-MISC. SUPPLIES	1,530	1,561	1,592	1,624	1,656	-142	1,180			1,500
7627 SUPPL-TECHNICAL SUPPLIES	1,040	1,061	1,082	1,103	1,125	3,422	5,430		1,000	1,020
7628 SUPPL-UNIFORMS	78,030	79,591	81,182	82,806	84,462	82,089	67,483	66,024	67,200	84,300
Op Exp-Supplies & Materials	123,638	126,111	128,633	131,205	133,829	127,120	103,785	94,166	97,076	129,014
7704 EQUIP-NON-CAPITALIZED						2,191	2,160			
7712 EQUIP-MAINTENANCE										
Op Exp-Equipment under \$5,000						2,191	2,160			
7909 SDRY-CRIME PREVENTION										
7927 SDRY-MISC. EXPENSES	1,080	1,102	1,124	1,146	1,169	5,520	7,153	11,344	8,560	4,000
7931 SDRY-RECOVERABLE EXPENSES										
7935 SDRY-SPECIAL PROJECTS	7,822	7,978	8,138	8,300	8,466	7,440	20,339	7,378	7,518	7,668
7998 SDRY-REBILL EXP OFFSET						-46	-5,207			
7999 SDRY-REBILL EXPENSE						46	5,207			
Op Exp-Sundry	8,902	9,080	9,262	9,446	9,635	12,960	27,492	18,722	16,078	11,668
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL							317			
Op Exp-Recoveries							317			
9406 TSF TO RSV-FUTURE OPERATING	3,200	3,200	3,200		3,200	2,700	11,834			3,200
9441 TSF TO RSV-POLICE RECRUITMENT							6,283			
Tsf to reserves-operating	3,200	3,200	3,200		3,200	2,700	18,117			3,200
4479 RV-OTH-MISC REVENUE						-3,775	-6,329			
Rev-own sources-other						-3,775	-6,329			
4610 GRNT-PROV-UNCOND-SHARING-POLICE-FINES	-443,000	-443,000	-443,000	-443,000	-443,000	-490,722	-466,544	-506,000	-491,000	-466,500
Transfer from other govt-prov'l unconditional	-443,000	-443,000	-443,000	-443,000	-443,000	-490,722	-466,544	-506,000	-491,000	-466,500
4632 GRNT-PROV-COND-OTHER							-6,103			
Transfer from other govt-prov'l conditional							-6,103			
5406 TSF-FM-RSV-FUTURE OPERATING	-62,641			-12,800		-102,959	-2,700		9,134	-11,834
Tsf from reserves-operating	-62,641			-12,800		-102,959	-2,700		9,134	-11,834
5900 APPROP.FROM SURPLUS										-62,641
Appropriation from surplus										-62,641
<b>Total 664 PD-Regular Policing</b>	<b>3,582,883</b>	<b>3,752,825</b>	<b>3,881,691</b>	<b>4,014,402</b>	<b>4,136,897</b>	<b>3,248,450</b>	<b>3,219,810</b>	<b>3,306,777</b>	<b>3,347,282</b>	<b>3,531,277</b>
<b>665-PD-Traffic</b>										
6000 SAL&BEN-SALARIES	118,132	121,085	124,112	127,215	130,396	121,960	134,375	129,363	134,428	144,061
6002 SAL&BEN-OVERTIME-I/S	496	513	525	538	552	874	1,999	3,000	500	500
6004 SAL&BEN-OTHER-ALL							15			
6007 SAL&BEN-BENEFIT-I/S	29,536	30,271	31,028	31,804	32,599					
8131 LIAB TSF-PAYROLL LIAB						4,299	-4,299			
Salary and Benefits	148,164	151,869	155,665	159,557	163,547	127,133	132,090	132,363	134,928	144,561
6104 HR-MILEAGE/VEHICLE ALLOW.							15			
Personnel Services							15			
7115 PRF SVC-OUTSIDE POLICE AGENCIES								4,069	4,130	
Op Exp-Consulting and Prof Services								4,069	4,130	

7615 SUPPL-MISC. SUPPLIES	510	520	531	541	552	349	256	1,046	1,061	500
Op Exp-Supplies & Materials	510	520	531	541	552	349	256	1,046	1,061	500
7704 EQUIP-NON-CAPITALIZED						4,218	5,442			
Op Exp-Equipment under \$5,000						4,218	5,442			
7927 SDRY-MISC. EXPENSES	1,020	1,040	1,061	1,082	1,104	465	1,427	4,500	4,586	1,000
Op Exp-Sundry	1,020	1,040	1,061	1,082	1,104	465	1,427	4,500	4,586	1,000
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL							7			
Op Exp-Recoveries							7			
<b>Total 665 PD-Traffic</b>	<b>149,694</b>	<b>153,430</b>	<b>157,257</b>	<b>161,181</b>	<b>165,203</b>	<b>132,165</b>	<b>139,238</b>	<b>141,978</b>	<b>144,705</b>	<b>146,061</b>
<b>666-PD-Victim Services</b>										
6000 SAL&BEN-SALARIES	80,900	82,520	84,170	85,854	87,571	88,736	96,762	93,540	95,767	97,162
6002 SAL&BEN-OVERTIME-I/S	2,808	2,860	3,432	3,501	3,571	8,085	2,193	2,702	2,702	2,804
6003 SAL&BEN-AUX-ALL	45,578	46,492	47,422	48,370	49,338	37,889	50,559	36,645	38,043	43,792
6004 SAL&BEN-OTHER-ALL										
6007 SAL&BEN-BENEFIT-I/S	18,604	18,980	19,359	19,746	20,141					
Salary and Benefits	147,890	150,852	154,383	157,471	160,621	137,403	146,820	132,887	136,512	143,758
6101 HR-CNVNTIONS,DUES&ACT.	1,925	1,963	2,003	2,041	2,081	2,160	816	1,476	1,850	1,887
6103 HR-HEALTH&SAFETY PROG.										
6104 HR-MILEAGE/VEHICLE ALLOW.	312	318	325	331	338	50	183	117	300	306
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	2,550	2,601	2,653	2,706	2,760	1,319	4,238			2,500
6112 HR-TRNG&EDUC-DEPT	2,040	2,081	2,122	2,165	2,208	140	901	2,548	6,000	2,000
6113 HR-VOLUNTEER APPREC'N	2,250	2,295	2,341	2,388	2,435	1,117	1,830	2,581	3,350	3,417
Personnel Services	9,077	9,258	9,444	9,630	9,822	4,786	7,968	6,722	11,500	10,110
7050 CONTR SVC-OPERATING PROJECTS						5,846	13			
Op Exp-Contracted Services						5,846	13			
7115 PRF SVC-OUTSIDE POLICE AGENCIES	510	520	531	541	552			115	115	500
Op Exp-Consulting and Prof Services	510	520	531	541	552			115	115	500
7303 COMMUNIC-DLVRY/COURIER										
7306 COMMUNIC-TELEPHONE	2,684	2,738	2,792	2,848	2,905	826	1,084		700	1,700
Op Exp-Communications	2,684	2,738	2,792	2,848	2,905	826	1,084		700	1,700
7615 SUPPL-MISC. SUPPLIES						10				
7619 SUPPL-PROG. SUPPLIES										
7621 SUPPL-PUBLICATIONS&SUBSCRIPT.	204	208	212	216	221	426	399			200
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	1,102	1,124	1,146	1,168	1,191	624	606	843	1,059	1,080
7627 SUPPL-TECHNICAL SUPPLIES						-51				
7628 SUPPL-UNIFORMS	867	884	902	919	937	273	758		833	850
7629 SUPPL-WORKING LUNCHES/FOOD	624	637	649	662	675		370		600	612
Op Exp-Supplies & Materials	2,797	2,853	2,910	2,965	3,025	1,280	2,133	843	2,492	2,742
7707 EQUIP-VEHICLE CHARGES										
Op Exp-Equipment under \$5,000										
7909 SDRY-CRIME PREVENTION										
7927 SDRY-MISC. EXPENSES	520	531	541	552	563	806	-14	211	500	510
7930 SDRY-PROG. SERVICES	1,235	1,260	1,285	1,311	1,337					
7935 SDRY-SPECIAL PROJECTS										
Op Exp-Sundry	1,755	1,791	1,826	1,863	1,900	806	-14	211	500	510
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL							52			
Op Exp-Recoveries							52			
4479 RV-OTH-MISC REVENUE						-1,465	372			
Rev-own sources-other						-1,465	372			
4626 GRNT-PROV-COND-VICTIM ASSISTANCE	-58,906	-58,906	-58,906	-58,906	-58,906	-53,960	-54,391	-53,460	-53,959	-54,391
4632 GRNT-PROV-COND-OTHER										
Transfer from other govt-prov'l conditional	-58,906	-58,906	-58,906	-58,906	-58,906	-53,960	-54,391	-53,460	-53,959	-54,391
4628 GRNT-OTHER-MISC						-7,600				
Transfer from other govt-capital other						-7,600				
<b>Total 666 PD-Victim Services</b>	<b>105,807</b>	<b>109,106</b>	<b>112,979</b>	<b>116,412</b>	<b>119,918</b>	<b>87,923</b>	<b>104,036</b>	<b>87,318</b>	<b>97,860</b>	<b>104,929</b>
<b>667-PD-Community Action Team</b>										
6000 SAL&BEN-SALARIES	446,874	458,049	474,896	486,768	504,604	116,655	482,660		659,957	557,481

6002 SAL&BEN-OVERTIME-I/S	30,004	30,750	31,519	32,307	33,114	3,877	25,208		22,187	30,000
6004 SAL&BEN-OTHER-ALL	5,004	5,000	5,000	5,000	5,000	544	4,395			5,000
6007 SAL&BEN-BENEFIT-I/S	111,720	114,512	118,723	121,692	126,150					
Salary and Benefits	593,602	608,311	630,138	645,767	668,868	125,314	508,024		682,144	592,481
6104 HR-MILEAGE/VEHICLE ALLOW.										
Personnel Services										
7114 PRF SVC-OTHER PROF.SERVICES	1,700	1,734	1,769	1,804	1,840					
7115 PRF SVC-OUTSIDE POLCE AGENCIES	3,060	3,121	3,184	3,247	3,312		337			
Op Exp-Consulting and Prof Services	4,760	4,855	4,953	5,051	5,152		337			
7615 SUPPL-MISC. SUPPLIES	765	780	796	812	828	115	445			6,564
7626 SUPPL-STANDARD OFFICE SUPPLIES						57				
7627 SUPPL-TECHNICAL SUPPLIES						129				
Op Exp-Supplies & Materials	765	780	796	812	828	301	445			6,564
7704 EQUIP-NON-CAPITALIZED	2,500	2,550	2,601	2,653	2,706					
Op Exp-Equipment under \$5,000	2,500	2,550	2,601	2,653	2,706					
7927 SDRY-MISC. EXPENSES	1,000	1,020	1,040	1,061	1,082					
7935 SDRY-SPECIAL PROJECTS							766			
Op Exp-Sundry	1,000	1,020	1,040	1,061	1,082		766			
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL							7			
Op Exp-Recoveries							7			
<b>Total 667 PD-Community Action Team</b>	<b>602,627</b>	<b>617,516</b>	<b>639,528</b>	<b>655,344</b>	<b>678,636</b>	<b>125,615</b>	<b>509,579</b>		<b>682,144</b>	<b>599,045</b>
<b>685-PD-Vehicle Charges</b>										
6000 SAL&BEN-SALARIES	23,138	23,598	24,070	24,551	25,042	23,370	24,633	26,660	25,728	26,221
6003 SAL&BEN-AUX-ALL										
6007 SAL&BEN-BENEFIT-I/S	4,746	4,846	4,943	5,042	5,143					
Salary and Benefits	27,884	28,444	29,013	29,593	30,185	23,837	24,166	26,660	25,728	26,221
7615 SUPPL-MISC. SUPPLIES										
Op Exp-Supplies & Materials										
7702 EQUIP-FUEL	105,000	107,100	109,242	111,427	113,655	81,875	85,483	103,286	105,248	107,353
7703 EQUIP-MAINT-VEHICLES	72,953	74,585	76,252	77,958	80,665	58,018	77,077	66,307	67,304	69,346
7704 EQUIP-NON-CAPITALIZED							211			
7706 EQUIP-RPLCMNT PROVISION	154,740	164,014	169,440	173,289	176,274	144,000	144,645	144,000	144,645	145,446
7707 EQUIP-VEHICLE CHARGES						5,873	247			6,000
7712 EQUIP-MAINTENANCE						290				
7715 EQUIP-INTERNAL GARAGE CHARGES	62,989	64,076	65,183	66,305	66,483	46,600	79,342	56,941	57,798	57,931
Op Exp-Equipment under \$5,000	395,682	409,775	420,117	428,979	437,077	336,655	387,006	370,533	374,995	386,076
7403 INSURANCE-VEHICLE	59,137	63,277	67,706	72,446	77,517	46,226	48,842	44,100	46,305	55,268
7509 LSE&RNTLS-VEHICLES	57,000	58,140	59,303	60,489	61,699	49,151	48,286	53,995	55,021	62,121
Op Exp-Vehicle Expenses	116,137	121,417	127,009	132,935	139,216	95,377	97,128	98,095	101,326	117,390
7927 SDRY-MISC. EXPENSES						425	2,332	5,218	5,317	
Op Exp-Sundry						425	2,332	5,218	5,317	
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL										
Op Exp-Recoveries										
4228 LSE&RNTLS-FILM SHOOT						-125				
Sale of services-recreation						-125				
4479 RV-OTH-MISC REVENUE						-3,750	-1,355			
Rev-own sources-other						-3,750	-1,355			
<b>Total 685 PD-Vehicle Charges</b>	<b>539,703</b>	<b>559,636</b>	<b>576,139</b>	<b>591,507</b>	<b>606,478</b>	<b>452,419</b>	<b>509,277</b>	<b>500,506</b>	<b>507,366</b>	<b>529,687</b>
<b>Total PD Police</b>	<b>10,852,506</b>	<b>11,169,496</b>	<b>11,496,026</b>	<b>11,833,156</b>	<b>12,179,296</b>	<b>9,385,277</b>	<b>9,863,041</b>	<b>9,850,581</b>	<b>10,191,160</b>	<b>10,480,969</b>



Operating Summary 2019 - 2023											
PLAN		2019	2020	2021	2022	2023	Drainage Division				
Budget available		1	1	1	1	1					
Budget Remaining		0	0	0	0	0					
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
<b>830-DRN-LRN-Storm Mains</b>											
	6000 SAL&BEN-SALARIES										
	6001 SAL&BEN-WAGES	29,821	30,765	30,190	30,053	29,811	53,644	55,320	15,266	34,527	47,428
	6002 SAL&BEN-OVERTIME-I/S						1,919	885			
	6003 SAL&BEN-AUX-ALL										
	6004 SAL&BEN-OTHER-ALL						1,437	2,429			
	6006 SAL&BEN-OVERTIME-O/S						725	404	3,400		
	6008 SAL&BEN-BENEFIT-O/S	16,720	16,724	16,724	16,724	16,724					
	6201 SAL&BEN-REBILL LABOUR OFFSET										
	Salary and Benefits	46,541	47,489	46,914	46,777	46,535	57,725	59,037	18,666	34,527	47,428
	7004 CONTR SVC-CONTRACTORS/BUILDERS	13,385	13,615	12,845	13,255	12,985	13,411	1,978	16,460	15,606	15,606
	Op Exp-Contracted Services	13,385	13,615	12,845	13,255	12,985	13,411	1,978	16,460	15,606	15,606
	7105 PRF SVC-CONSULTANT										
	Op Exp-Consulting and Prof Services										
	7501 LSE&RNTLS-LEASE&EASEMENTS						1,046	748			
	Op Exp-Lease & Rentals						1,046	748			
	7613 SUPPL-MAINT.SUPPLIES	15,299	13,354	12,610	11,187	9,843	10,567	4,548	15,700	15,950	16,200
	7635 SUPP-STOCK SUPP-MAINTENANCE						2,765	2,686			
	Op Exp-Supplies & Materials	15,299	13,354	12,610	11,187	9,843	13,333	7,234	15,700	15,950	16,200
	7505 LSE&RNTLS-LEASED EQUIPMENT							1,471			
	7707 EQUIP-VEHICLE CHARGES	89,581	96,317	100,554	103,776	106,411	94,844	83,855	74,379	69,722	82,857
	Op Exp-Equipment under \$5,000	89,581	96,317	100,554	103,776	106,411	94,844	85,327	74,379	69,722	82,857
	7805 GOVT PMTS-GVS&DD TRANSFER	391,869	428,312	483,136	545,943	605,634	259,532	325,990	259,550	326,237	387,720
	Op Exp-Gov't Payments	391,869	428,312	483,136	545,943	605,634	259,532	325,990	259,550	326,237	387,720
	7998 SDRY-REBILL EXP OFFSET										
	7999 SDRY-REBILL EXPENSE										
	Op Exp-Sundry										
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							7			
	Op Exp-Recoveries							7			
	9500 TSF TO RSV-CAPITAL ASSET REPLACEMENT RESER	750,000	800,000	850,000	900,000	950,000	600,000	650,000	600,000	650,000	700,000
	Tsf to reserves-capital	750,000	800,000	850,000	900,000	950,000	600,000	650,000	600,000	650,000	700,000
	4266 SWR-DRAINAGE FEES	-1,386,320	-1,478,724	-1,586,450	-1,701,329	-1,811,799	-1,060,511	-1,182,777	-1,060,796	-1,179,936	-1,306,213
	Sale of services-sewer	-1,386,320	-1,478,724	-1,586,450	-1,701,329	-1,811,799	-1,060,511	-1,182,777	-1,060,796	-1,179,936	-1,306,213
	4479 RV-OTH-MISC REVENUE										
	4493 RV-OTHER-REBILLS										
	Rev-own sources-other										
	5500 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESE								-765		
	Tsf from reserves-capital								-765		
<b>Total 830 DRN-LRN-Storm Mains</b>		<b>-79,645</b>	<b>-79,637</b>	<b>-80,391</b>	<b>-80,391</b>	<b>-80,391</b>	<b>-20,620</b>	<b>-52,457</b>	<b>-76,806</b>	<b>-67,893</b>	<b>-56,402</b>
<b>831-DRN-LRN-Storm Services</b>											
	6001 SAL&BEN-WAGES	4,784	4,786	4,786	4,786	4,786	8,508	6,893	4,366	7,130	7,403
	6004 SAL&BEN-OTHER-ALL						2				
	6006 SAL&BEN-OVERTIME-O/S						185	580			
	6008 SAL&BEN-BENEFIT-O/S	2,680	2,680	2,680	2,680	2,680					
	Salary and Benefits	7,464	7,466	7,466	7,466	7,466	8,695	7,472	4,366	7,130	7,403
	7004 CONTR SVC-CONTRACTORS/BUILDERS						2,087	164	765		
	Op Exp-Contracted Services						2,087	164	765		
	7400 INSURCE-DMGE/LIAB CLAIMS PAID										

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Drainage Division			
		Budget available	1	1	1	1	1				
		Budget Remaining	0	0	0	0	0				
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	7401 INSURANCE-LIABILITY										
	Op Exp-Insurance & Claims										
	7613 SUPPL-MAINT.SUPPLIES						1,472				
	Op Exp-Supplies & Materials						1,472				
	7927 SDRY-MISC. EXPENSES							151			
	Op Exp-Sundry							151			
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL										
	Op Exp-Recoveries										
	5500 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESE								-765		
	Tsf from reserves-capital								-765		
Total 831 DRN-LRN-Storm Services		7,464	7,466	7,466	7,466	7,466	12,254	7,788	4,366	7,130	7,403
832-DRN-LRN-Valves											
	6001 SAL&BEN-WAGES	132	124	124	124	124			2,564	293	
	6008 SAL&BEN-BENEFIT-O/S	52	44	44	44	44					
	Salary and Benefits	184	168	168	168	168			2,564	293	
Total 832 DRN-LRN-Valves		184	168	168	168	168			2,564	293	
833-DRN-LRN-Catch Basins											
	6001 SAL&BEN-WAGES	29,252	29,260	29,260	29,260	29,260	65,255	69,128	43,147	33,170	45,318
	6003 SAL&BEN-AUX-ALL							557			
	6006 SAL&BEN-OVERTIME-O/S						937	995	2,750		
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	16,380	16,386	16,386	16,386	16,386					
	6201 SAL&BEN-REBILL LABOUR OFFSET										
	Salary and Benefits	45,632	45,646	45,646	45,646	45,646	66,193	70,680	45,897	33,170	45,318
	7004 CONTR SVC-CONTRACTORS/BUILDERS						1,049	1,251			
	Op Exp-Contracted Services						1,049	1,251			
	7613 SUPPL-MAINT.SUPPLIES						4,100	4,622			
	Op Exp-Supplies & Materials						4,100	4,622			
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							7			
	Op Exp-Recoveries							7			
Total 833 DRN-LRN-Catch Basins		45,632	45,646	45,646	45,646	45,646	71,342	76,560	45,897	33,170	45,318
834-DRN-LRN-Ditching											
	6001 SAL&BEN-WAGES	1,560	1,564	2,318	2,318	2,318	4,288	1,348	13,291	1,848	5,696
	6003 SAL&BEN-AUX-ALL							514			
	6006 SAL&BEN-OVERTIME-O/S										
	6008 SAL&BEN-BENEFIT-O/S	884	876	876	876	876					
	Salary and Benefits	2,444	2,440	3,194	3,194	3,194	4,288	1,862	13,291	1,848	5,696
	7613 SUPPL-MAINT.SUPPLIES							677			
	Op Exp-Supplies & Materials							677			
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL										
	Op Exp-Recoveries										
Total 834 DRN-LRN-Ditching		2,444	2,440	3,194	3,194	3,194	4,288	2,539	13,291	1,848	5,696
835-DRN-LRN-Inlets											

Operating Summary 2019 - 2023											
PLAN		2019	2020	2021	2022	2023	Drainage Division				
Budget available		1	1	1	1	1					
Budget Remaining		0	0	0	0	0					
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	6000 SAL&BEN-SALARIES										
	6001 SAL&BEN-WAGES	15,340	15,332	15,332	15,332	15,332	18,042	27,599	10,688	25,452	20,900
	6003 SAL&BEN-AUX-ALL						149	1,094			
	6006 SAL&BEN-OVERTIME-O/S						453	2,505			
	6008 SAL&BEN-BENEFIT-O/S	8,580	8,586	8,586	8,586	8,586					
	Salary and Benefits	23,920	23,918	23,918	23,918	23,918	18,645	31,198	10,688	25,452	20,900
	7004 CONTR SVC-CONTRACTORS/BUILDERS										
	Op Exp-Contracted Services										
	7105 PRF SVC-CONSULTANT							8,059			
	Op Exp-Consulting and Prof Services							8,059			
	7613 SUPPL-MAINT.SUPPLIES						775	1,714			
	Op Exp-Supplies & Materials						775	1,714			
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							7			
	Op Exp-Recoveries							7			
Total 835 DRN-LRN-Inlets		23,920	23,918	23,918	23,918	23,918	19,419	40,977	10,688	25,452	20,900
840-DRN-MRN-Storm Mains											
	6000 SAL&BEN-SALARIES						250				
	6001 SAL&BEN-WAGES	52,780	51,840	51,661	51,798	52,040	3,026	17,191			
	6002 SAL&BEN-OVERTIME-I/S										
	6004 SAL&BEN-OTHER-ALL						-25	66			
	6006 SAL&BEN-OVERTIME-O/S						230	1,377			
	6201 SAL&BEN-REBILL LABOUR OFFSET	-82,342	-82,343	-82,343	-82,343	-82,343	-296				
	Salary and Benefits		-944	-1,123	-986	-744	3,185	18,634			
	7004 CONTR SVC-CONTRACTORS/BUILDERS	2,653	2,703	2,703	2,696	2,722		1,950	4,365	5,247	2,891
	Op Exp-Contracted Services	2,653	2,703	2,703	2,696	2,722		1,950	4,365	5,247	2,891
	7402 INSURANCE-PROPERTY	289	294	300	306	311	280	1,931	272	277	283
	Op Exp-Insurance & Claims	289	294	300	306	311	280	1,931	272	277	283
	7501 LSE&RNTLS-LEASE&EASEMENTS	725	725	725	725	725			725	725	725
	Op Exp-Lease & Rentals	725	725	725	725	725			725	725	725
	7613 SUPPL-MAINT.SUPPLIES	472	580	615	637	708	378	437	2,395	2,425	797
	Op Exp-Supplies & Materials	472	580	615	637	708	378	437	2,395	2,425	797
	7707 EQUIP-VEHICLE CHARGES	27,284	29,336	30,627	31,608	32,412	29,723	25,542	23,309	21,236	25,237
	Op Exp-Equipment under \$5,000	27,284	29,336	30,627	31,608	32,412	29,723	25,542	23,309	21,236	25,237
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							44			
	Op Exp-Recoveries							44			
	9412 TSF TO RSV-MRN GENERAL REHABILITATION										
	Tsf to reserves-operating										
	4650 GRNT-OTHER-GVTA (TRANSLINK)	-53,852	-55,125	-56,278	-57,416	-58,564	-52,045	-52,245	-52,045	-52,245	-52,848
	Transfer from other govt-capital other	-53,852	-55,125	-56,278	-57,416	-58,564	-52,045	-52,245	-52,045	-52,245	-52,848
	5412 TSF-FM-RSV-MRN GENERAL REHABILITATION							-18,583			
	Tsf from reserves-operating							-18,583			
	5500 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESE								-765		
	Tsf from reserves-capital								-765		
Total 840 DRN-MRN-Storm Mains		-22,430	-22,430	-22,431	-22,430	-22,430	-18,479	-22,291	-21,744	-22,335	-22,915
841-DRN-MRN-Storm Services											

Operating Summary 2019 - 2023											
PLAN		2019	2020	2021	2022	2023	Drainage Division				
Budget available		1	1	1	1	1					
Budget Remaining		0	0	0	0	0					
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	6001 SAL&BEN-WAGES						266		21,744	22,335	
	Salary and Benefits						266		21,744	22,335	
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL										
	Op Exp-Recoveries										
	9412 TSF TO RSV-MRN GENERAL REHABILITATION						21,478	22,335			
	Tsf to reserves-operating						21,478	22,335			
	5412 TSF-FM-RSV-MRN GENERAL REHABILITATION										
	Tsf from reserves-operating										
Total 841 DRN-MRN-Storm Services							21,744	22,335	21,744	22,335	
843-DRN-MRN-Catch Basins											
	6001 SAL&BEN-WAGES	5,980	5,984	5,984	5,984	5,984	9,581	15,940			9,166
	6003 SAL&BEN-AUX-ALL							848			
	6006 SAL&BEN-OVERTIME-O/S						1,066	25			
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	3,352	3,352	3,352	3,352	3,352					
	Salary and Benefits	9,332	9,336	9,336	9,336	9,336	10,648	16,812			9,166
	7004 CONTR SVC-CONTRACTORS/BUILDERS							2,031			
	Op Exp-Contracted Services							2,031			
	7613 SUPPL-MAINT.SUPPLIES						93				
	Op Exp-Supplies & Materials						93				
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							14			
	Op Exp-Recoveries							14			
	5412 TSF-FM-RSV-MRN GENERAL REHABILITATION						-10,741	-18,843			
	Tsf from reserves-operating						-10,741	-18,843			
Total 843 DRN-MRN-Catch Basins		9,332	9,336	9,336	9,336	9,336		14			9,166
844-DRN-MRN-Ditching											
	6001 SAL&BEN-WAGES						1,501	677			
	6006 SAL&BEN-OVERTIME-O/S						40				
	Salary and Benefits						1,541	677			
	7004 CONTR SVC-CONTRACTORS/BUILDERS										
	Op Exp-Contracted Services										
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL										
	Op Exp-Recoveries										
	5412 TSF-FM-RSV-MRN GENERAL REHABILITATION						-1,541	-677			
	Tsf from reserves-operating						-1,541	-677			
Total 844 DRN-MRN-Ditching							0				
845-DRN-MRN-Inlets											
	6001 SAL&BEN-WAGES	8,396	8,394	8,394	8,394	8,394	12,975	19,797			13,749
	6003 SAL&BEN-AUX-ALL						149	1,166			
	6006 SAL&BEN-OVERTIME-O/S						1,468	247			
	6007 SAL&BEN-BENEFIT-I/S										
	6008 SAL&BEN-BENEFIT-O/S	4,704	4,700	4,700	4,700	4,700					
	Salary and Benefits	13,100	13,094	13,094	13,094	13,094	14,592	21,210			13,749

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Drainage Division			
		Budget available	1	1	1	1	1				
		Budget Remaining	0	0	0	0	0				
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
	7004 CONTR SVC-CONTRACTORS/BUILDERS						3,255				
	Op Exp-Contracted Services						3,255				
	7613 SUPPL-MAINT.SUPPLIES						40				
	Op Exp-Supplies & Materials						40				
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							14			
	Op Exp-Recoveries							14			
	5412 TSF-FM-RSV-MRN GENERAL REHABILITATION						-17,887	-21,210			
	Tsf from reserves-operating						-17,887	-21,210			
Total 845 DRN-MRN-Inlets		13,100	13,094	13,094	13,094	13,094		14			13,749
Total DR Drainage		1	1	1	1	1	89,949	75,480	0	0	22,915

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Sanitary Sewer Division			
		Budget available	0	0	0	0	0				
		Budget Remaining	0	0	0	0	0				
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
800-SWR-Admin											
	6000 SAL&BEN-SALARIES										
	6001 SAL&BEN-WAGES						33,931	23,216			
	6002 SAL&BEN-OVERTIME-I/S						2,187	885			
	6003 SAL&BEN-AUX-ALL							17			
	6004 SAL&BEN-OTHER-ALL						1,714	2,524			
	6006 SAL&BEN-OVERTIME-O/S						724	130			
	6007 SAL&BEN-BENEFIT-I/S										
	6201 SAL&BEN-REBILL LABOUR OFFSET						-30,012	-22,479			
	Salary and Benefits						8,544	4,293			
	6101 HR-CNVNTIONS,DUES&ACT.	3,180	3,200	3,220	3,240	3,260	1,769	724	3,120	3,140	3,160
	6103 HR-HEALTH&SAFETY PROG.						180				
	6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT										
	6112 HR-TRNG&EDUC-DEPT	2,400	2,440	2,480	2,520	2,560	254	1,297	2,280	2,320	2,360
	Personnel Services	5,580	5,640	5,700	5,760	5,820	2,203	2,022	5,400	5,460	5,520
	7105 PRF SVC-CONSULTANT	13,250	13,500	13,750	14,000	14,250		2,975	12,500	12,750	13,000
	Op Exp-Consulting and Prof Services	13,250	13,500	13,750	14,000	14,250		2,975	12,500	12,750	13,000
	7300 COMMUNIC-ADVERTISING	6,000	6,000	6,000	6,000	6,000			1,000	6,000	6,000
	Op Exp-Communications	6,000	6,000	6,000	6,000	6,000			1,000	6,000	6,000
	7400 INSURNC-DMGE/LIAB CLAIMS PAID	10,600	10,800	11,000	11,200	11,400			10,000	10,200	10,400
	7401 INSURANCE-LIABILITY	40,781	41,393	41,991	42,598	43,203	34,229	28,267	39,000	39,585	40,179
	7402 INSURANCE-PROPERTY	2,360	2,407	2,453	2,500	2,546	2,290	3,673	2,224	2,268	2,314
	Op Exp-Insurance & Claims	53,741	54,600	55,444	56,298	57,149	36,519	31,940	51,224	52,053	52,893
	7501 LSE&RNTLS-LEASE&EASEMENTS	150	150	150	150	150	25	25	150	150	150
	Op Exp-Lease & Rentals	150	150	150	150	150	25	25	150	150	150
	7613 SUPPL-MAINT.SUPPLIES										
	Op Exp-Supplies & Materials										
	7505 LSE&RNTLS-LEASED EQUIPMENT										
	7712 EQUIP-MAINTENANCE	4,000	4,000	4,000	4,000	4,000	2,740	3,304	4,000	4,000	4,000
	Op Exp-Equipment under \$5,000	4,000	4,000	4,000	4,000	4,000	2,740	3,304	4,000	4,000	4,000
	7924 SDRY-LICENSES&ROYALTIES	140	140	140	140	140	132	134	110	110	140
	7927 SDRY-MISC. EXPENSES							78			
	7998 SDRY-REBILL EXP OFFSET						-21,842	-12,410			
	7999 SDRY-REBILL EXPENSE						21,842	12,410			
	Op Exp-Sundry	140	140	140	140	140	132	212	110	110	140
	8100 RECOVERIES-INTERDEPARTMENT ADMIN CHARG										
	8101 RECOVERIES-UTILITIES	597,030	607,628	616,520	642,867	652,612	456,175	510,393	456,175	510,393	554,935
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							14			
	8104 RECOVERIES-INTERDEPARTMENT FACILITIES MAINT	8,050	8,050	8,050	8,050	8,050		8,050		8,050	8,050
	Op Exp-Recoveries	605,080	615,678	624,570	650,917	660,662	456,175	518,457	456,175	518,443	562,985
	9102 TSF TO RSV-INSURANCE						14,771	21,518			
	Tsf to reserves-operating						14,771	21,518			
	4260 SWR-ANNUAL USER FEES	-4,328,083	-4,579,993	-4,952,495	-5,388,752	-5,722,292	-4,031,227	-4,192,893	-4,029,748	-4,187,378	-4,288,915
	4262 SWR-MTRD RATES FEES	-600,000	-610,000	-620,000	-630,000	-640,000	-645,596	-659,410	-520,000	-525,000	-530,000
	4263 SWR-PNLTY ON ANNUAL FEES	-25,000	-25,000	-25,000	-25,000	-25,000	-36,783	-37,979	-25,000	-25,000	-25,000
	4264 SWR-PNLTY ON MTRD RATE FEES	-3,000	-3,000	-3,000	-3,000	-3,000	-6,704	-8,604	-3,000	-3,000	-3,000
	Sale of services-sewer	-4,956,083	-5,217,993	-5,600,495	-6,046,752	-6,390,292	-4,720,310	-4,898,885	-4,577,748	-4,740,378	-4,846,915
	4450 RV-INVEST-BANK&INVST.INTEREST	-114,000	-126,000	-138,000	-150,000	-162,000	-78,000	-90,000	-78,000	-90,000	-102,000
	Rev-own sources-investment income	-114,000	-126,000	-138,000	-150,000	-162,000	-78,000	-90,000	-78,000	-90,000	-102,000
	4479 RV-OTH-MISC REVENUE	-5,000	-5,000	-5,000	-5,000	-5,000	-2,616	-5,097	-5,000	-5,000	-5,000
	4493 RV-OTHER-REBILLS	-6,200	-6,200	-6,200	-6,200	-6,200	-15,027	-11,235	-6,200	-6,200	-6,200
	Rev-own sources-other	-11,200	-11,200	-11,200	-11,200	-11,200	-17,642	-16,333	-11,200	-11,200	-11,200

Operating Summary 2019 - 2023												
		PLAN	2019	2020	2021	2022	2023	Sanitary Sewer Division				
		Budget available	0	0	0	0	0					
		Budget Remaining	0	0	0	0	0					
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget	
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018	
Total 800 SWR-Admin			-4,393,342	-4,655,485	-5,039,941	-5,470,688	-5,815,321	-4,294,844	-4,420,472	-4,136,389	-4,242,611	-4,315,427
801-SWR-Secondary Suites												
4438 RV-LCN&PRMT-SEC SUITES			-114,888	-116,036	-117,197	-118,369	-119,523	-123,209	-126,133	-125,000	-123,000	-113,750
Sale of services-sewer			-114,888	-116,036	-117,197	-118,369	-119,523	-123,209	-126,133	-125,000	-123,000	-113,750
Total 801 SWR-Secondary Suites			-114,888	-116,036	-117,197	-118,369	-119,523	-123,209	-126,133	-125,000	-123,000	-113,750
802-SWR-System Maintenance												
6000 SAL&BEN-SALARIES								3,507				
6001 SAL&BEN-WAGES			3,936	3,929	3,929	3,929	3,929	2,655	2,625			
6003 SAL&BEN-AUX-ALL			142	142	142	142	142					
6004 SAL&BEN-OTHER-ALL								4	83			
6006 SAL&BEN-OVERTIME-O/S								158	751	1,609		
6008 SAL&BEN-BENEFIT-O/S			2,206	2,200	2,200	2,200	2,200					
6201 SAL&BEN-REBILL LABOUR OFFSET			-4,422	-4,427	-4,427	-4,427	-4,427					
Salary and Benefits			1,862	1,844	1,844	1,844	1,844	2,817	6,966		1,609	
6101 HR-CNVNTIONS,DUES&ACT.								409				
Personnel Services								409				
7613 SUPPL-MAINT.SUPPLIES									-266			
Op Exp-Supplies & Materials									-266			
7707 EQUIP-VEHICLE CHARGES			74,629	80,242	83,771	86,455	88,650	74,122	69,858	58,129	58,085	
Op Exp-Equipment under \$5,000			74,629	80,242	83,771	86,455	88,650	74,122	69,858	58,129	58,085	
Total 802 SWR-System Maintenance			76,491	82,086	85,615	88,299	90,494	77,348	76,558	58,129	59,694	
803-SWR-Pump Maintenance												
6006 SAL&BEN-OVERTIME-O/S								192				
Salary and Benefits								192				
7201 UTILITIES-LIGHT								5,207	11,026			
Op Exp-Utilities								5,207	11,026			
7300 COMMUNIC-ADVERTISING												
7306 COMMUNIC-TELEPHONE								418	641	500	500	
7307 COMMUNIC-CELLUAR SERVICES												
Op Exp-Communications								418	641	500	500	
7707 EQUIP-VEHICLE CHARGES			11,621	12,495	13,045	13,463	13,805	11,750	10,881	9,214	9,045	
Op Exp-Equipment under \$5,000			11,621	12,495	13,045	13,463	13,805	11,750	10,881	9,214	9,045	
Total 803 SWR-Pump Maintenance			11,621	12,495	13,045	13,463	13,805	17,566	22,547	9,714	9,545	
804-SWR-Reserve Transfers												
8131 LIAB TSF-PAYROLL LIAB			2,708	2,708	2,708	2,708	2,708	3,134	3,344	2,151	2,396	
Salary and Benefits			2,708	2,708	2,708	2,708	2,708	3,134	3,344	2,151	2,396	
8170 TSF-CONTINGENCY				18,891	38,160	57,815	77,862	5,700	10,000	5,700	10,000	
Op Exp-Recoveries				18,891	38,160	57,815	77,862	5,700	10,000	5,700	10,000	
8209 TSF TO FND-SWR&DRNG CAP FUND										1,262,540		
Transfer to Funds										1,262,540		
9500 TSF TO RSV-CAPITAL ASSET REPLACEMENT RESER			1,892,665	1,939,981	1,988,481	2,038,193	2,089,148	1,774,800	1,810,296	1,774,800	1,810,296	
Tsf to reserves-capital			1,892,665	1,939,981	1,988,481	2,038,193	2,089,148	1,774,800	1,810,296	1,774,800	1,810,296	

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Sanitary Sewer Division			
		Budget available	0	0	0	0	0				
		Budget Remaining	0	0	0	0	0				
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	5500 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESE	-7,719	-14,904	-17,289	-9,264	-10,256	-1,318,991	-1,401,704	75,843	-1,656,188	-5,290,241
	Tsf from reserves-capital	-7,719	-14,904	-17,289	-9,264	-10,256	-1,318,991	-1,401,704	75,843	-1,656,188	-5,290,241
Total 804 SWR-Reserve Transfers		1,887,654	1,946,676	2,012,060	2,089,452	2,159,462	464,643	421,936	3,121,034	166,503	-3,441,233
805-SWR-Fund Transfers											
	8203 TSF TO FND-GENERAL REVENUE	89,854	98,552	102,470	95,998	98,565	714,312	171,943	-673,281	109,269	1,142,376
	8209 TSF TO FND-SWR&DRNG CAP FUND						753,161	1,355,051	1,007,040	1,624,460	3,346,402
	8210 TSF TO FND-SWR&DRNG REV FUND								-454,984		49,400
	8213 TSF TO FND-WTR REV FUND									23,108	963,892
	Transfer to Funds	89,854	98,552	102,470	95,998	98,565	1,467,472	1,526,994	-121,224	1,756,837	5,502,070
	4913 TSF-FM-WATER REV FUND						-20,042	-12,269		-11,130	-108,870
	Transfer from funds						-20,042	-12,269		-11,130	-108,870
	5500 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESE						-9,157	-6,553	-1,142,366	-1,150	
	5509 TSF-FM-RSV-SIDEWALK										-19,400
	5554 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESE									-11,130	-3,870
	Tsf from reserves-capital						-9,157	-6,553	-1,142,366	-12,280	-23,270
Total 805 SWR-Fund Transfers		89,854	98,552	102,470	95,998	98,565	1,438,274	1,508,172	-1,263,591	1,733,427	5,369,930
806-SWR-Transfers to Gov'ts											
	7804 GOVT PMTS-COQUITLAM UTILITY PURCH.	3,050	3,150	3,250	3,350	3,417	2,382	2,502	2,750	2,850	2,950
	7805 GOVT PMTS-GVS&DD TRANSFER	2,239,588	2,427,103	2,737,772	3,093,683	3,362,833	2,099,850	2,181,624	2,100,000	2,183,281	2,197,081
	Op Exp-Gov't Payments	2,242,638	2,430,253	2,741,022	3,097,033	3,366,250	2,102,232	2,184,126	2,102,750	2,186,131	2,200,031
Total 806 SWR-Transfers to Gov'ts		2,242,638	2,430,253	2,741,022	3,097,033	3,366,250	2,102,232	2,184,126	2,102,750	2,186,131	2,200,031
807-SWR-Fiscal Services											
	7914 SDRY-DISCOUNTS						-17				
	Op Exp-Sundry						-17				
Total 807 SWR-Fiscal Services							-17				
815-SWR-SCADA											
	6001 SAL&BEN-WAGES	272	267	267	267	267	221			119	
	6002 SAL&BEN-OVERTIME-I/S										
	6003 SAL&BEN-AUX-ALL	12	10	10	10	10					
	6006 SAL&BEN-OVERTIME-O/S						4,958	542		3,595	4,565
	6008 SAL&BEN-BENEFIT-O/S	142	150	150	150	150					
	6201 SAL&BEN-REBILL LABOUR OFFSET	-302	-300	-300	-300	-300					
	Salary and Benefits	124	127	127	127	127	5,179	542		3,714	4,565
	7302 COMMUNIC-PRODUCTS/SERVICES										
	Op Exp-Communications										
	7924 SDRY-LICENSES&ROYALTIES						204	204			
	7955 SDRY-SCADA CHARGEOUT RECOVERY							-746			
	Op Exp-Sundry						204	-542			
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL										
	Op Exp-Recoveries										
Total 815 SWR-SCADA		124	127	127	127	127	5,383	0		3,714	4,565
820-SWR-Sewer Mains											
	6000 SAL&BEN-SALARIES										



Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Sanitary Sewer Division			
		Budget available	0	0	0	0	0				
		Budget Remaining	0	0	0	0	0				
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	6001 SAL&BEN-WAGES	166,758	166,743	166,743	166,743	166,743	88,434	43,851	76,044	79,567	69,064
	6002 SAL&BEN-OVERTIME-I/S						119				
	6003 SAL&BEN-AUX-ALL	6,032	6,034	6,034	6,034	6,034					
	6004 SAL&BEN-OTHER-ALL						880	445			1,133
	6006 SAL&BEN-OVERTIME-O/S						893	463	6,000	6,534	4,381
	6008 SAL&BEN-BENEFIT-O/S	93,380	93,377	93,377	93,377	93,377					
	6201 SAL&BEN-REBILL LABOUR OFFSET	-187,848	-187,841	-187,841	-187,841	-187,841					
	Salary and Benefits	78,322	78,313	78,313	78,313	78,313	90,325	44,759	82,044	86,101	74,578
	6101 HR-CNVNTIONS,DUES&ACT.										
	6112 HR-TRNG&EDUC-DEPT						1,424				
	Personnel Services						1,424				
	7004 CONTR SVC-CONTRACTORS/BUILDERS	10,800	10,950	11,100	11,250	11,400	5,505	14,456	12,263	10,500	10,650
	Op Exp-Contracted Services	10,800	10,950	11,100	11,250	11,400	5,505	14,456	12,263	10,500	10,650
	7613 SUPPL-MAINT.SUPPLIES	6,600	6,700	6,800	6,900	7,000	9,411	18,252	6,300	6,400	6,500
	7635 SUPP-STOCK SUPP-MAINTENANCE						2,765	2,686			
	Op Exp-Supplies & Materials	6,600	6,700	6,800	6,900	7,000	12,176	20,938	6,300	6,400	6,500
	7505 LSE&RNTLS-LEASED EQUIPMENT							4,280			
	Op Exp-Equipment under \$5,000							4,280			
	7998 SDRY-REBILL EXP OFFSET										
	7999 SDRY-REBILL EXPENSE										
	Op Exp-Sundry										
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							14			
	Op Exp-Recoveries							14			
	4479 RV-OTH-MISC REVENUE										
	4493 RV-OTHER-REBILLS										
	Rev-own sources-other										
	5500 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESE								-1,913		
	Tsf from reserves-capital								-1,913		
Total 820 SWR-Sewer Mains		95,722	95,963	96,213	96,463	96,713	109,429	84,447	98,694	103,001	91,728
821-SWR-Sewer Services											
	6001 SAL&BEN-WAGES	48,788	48,769	48,769	48,769	48,769	17,427	19,761	26,986	24,577	18,128
	6003 SAL&BEN-AUX-ALL	1,768	1,765	1,765	1,765	1,765					
	6004 SAL&BEN-OTHER-ALL						181	136			
	6006 SAL&BEN-OVERTIME-O/S						2,146	2,560		1,939	2,906
	6008 SAL&BEN-BENEFIT-O/S	27,304	27,310	27,310	27,310	27,310					
	6201 SAL&BEN-REBILL LABOUR OFFSET	-54,936	-54,941	-54,941	-54,941	-54,941					
	Salary and Benefits	22,924	22,903	22,903	22,903	22,903	19,753	22,457	26,986	26,516	21,034
	7004 CONTR SVC-CONTRACTORS/BUILDERS	9,600	9,750	9,900	10,500	10,650	6,831	6,083	13,063	11,300	10,900
	Op Exp-Contracted Services	9,600	9,750	9,900	10,500	10,650	6,831	6,083	13,063	11,300	10,900
	7613 SUPPL-MAINT.SUPPLIES	7,500	7,600	7,700	7,800	7,900	3,134	1,193	7,200	7,300	7,400
	Op Exp-Supplies & Materials	7,500	7,600	7,700	7,800	7,900	3,134	1,193	7,200	7,300	7,400
	7927 SDRY-MISC. EXPENSES							128			
	Op Exp-Sundry							128			
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							42			
	Op Exp-Recoveries							42			
	5500 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESE								-1,913		
	Tsf from reserves-capital								-1,913		

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Sanitary Sewer Division			
		Budget available	0	0	0	0	0				
		Budget Remaining	0	0	0	0	0				
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
Total 821 SWR-Sewer Services		40,024	40,253	40,503	41,203	41,453	29,719	29,903	45,336	45,116	39,334
822-SWR-Valves											
	6001 SAL&BEN-WAGES	1,894	1,891	1,891	1,891	1,891		1,319	6,502	1,061	959
	6003 SAL&BEN-AUX-ALL	66	68	68	68	68					
	6004 SAL&BEN-OTHER-ALL							28			
	6008 SAL&BEN-BENEFIT-O/S	1,054	1,059	1,059	1,059	1,059					
	6201 SAL&BEN-REBILL LABOUR OFFSET	-2,144	-2,132	-2,132	-2,132	-2,132					
	Salary and Benefits	870	886	886	886	886		1,347	6,502	1,061	959
	7613 SUPPL-MAINT.SUPPLIES										
	Op Exp-Supplies & Materials										
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL										
	Op Exp-Recoveries										
Total 822 SWR-Valves		870	886	886	886	886		1,347	6,502	1,061	959
823-SWR-Lift Stations											
	6001 SAL&BEN-WAGES	52,476	52,493	52,493	52,493	52,493	26,031	24,212	29,779	17,596	16,857
	6003 SAL&BEN-AUX-ALL	1,898	1,900	1,900	1,900	1,900					
	6004 SAL&BEN-OTHER-ALL						36	30			
	6006 SAL&BEN-OVERTIME-O/S						2,745	1,720	5,000	3,473	5,648
	6008 SAL&BEN-BENEFIT-O/S	29,380	29,398	29,398	29,398	29,398					
	6201 SAL&BEN-REBILL LABOUR OFFSET	-59,138	-59,137	-59,137	-59,137	-59,137					
	Salary and Benefits	24,616	24,654	24,654	24,654	24,654	28,813	25,962	34,779	21,069	22,505
	7004 CONTR SVC-CONTRACTORS/BUILDERS	16,735	16,985	17,228	17,470	17,716	28,429	12,570	16,000	16,250	16,500
	Op Exp-Contracted Services	16,735	16,985	17,228	17,470	17,716	28,429	12,570	16,000	16,250	16,500
	7105 PRF SVC-CONSULTANT										
	Op Exp-Consulting and Prof Services										
	7201 UTILITIES-LIGHT	11,908	12,503	13,128	13,709	14,319	4,608		10,638	11,010	11,341
	Op Exp-Utilities	11,908	12,503	13,128	13,709	14,319	4,608		10,638	11,010	11,341
	7613 SUPPL-MAINT.SUPPLIES	8,925	9,025	9,125	9,238	9,338	2,478	9,165	8,600	8,725	8,800
	Op Exp-Supplies & Materials	8,925	9,025	9,125	9,238	9,338	2,478	9,165	8,600	8,725	8,800
	7954 SDRY-SCADA CHARGES							11,599			
	Op Exp-Sundry							11,599			
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							21			
	Op Exp-Recoveries							21			
Total 823 SWR-Lift Stations		62,184	63,167	64,135	65,071	66,027	64,328	59,316	70,017	57,054	59,146
824-SWR-Forcemains											
	6001 SAL&BEN-WAGES	2,244	2,256	2,256	2,256	2,256	1,940	674	10,725	363	2,026
	6003 SAL&BEN-AUX-ALL	78	82	82	82	82					
	6004 SAL&BEN-OTHER-ALL						9	9			
	6008 SAL&BEN-BENEFIT-O/S	1,262	1,266	1,266	1,266	1,266					
	6201 SAL&BEN-REBILL LABOUR OFFSET	-2,536	-2,542	-2,542	-2,542	-2,542					
	Salary and Benefits	1,048	1,062	1,062	1,062	1,062	1,950	683	10,725	363	2,026
	7004 CONTR SVC-CONTRACTORS/BUILDERS										
	Op Exp-Contracted Services										
	7105 PRF SVC-CONSULTANT										
	Op Exp-Consulting and Prof Services										

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Sanitary Sewer Division			
		Budget available	0	0	0	0	0				
		Budget Remaining	0	0	0	0	0				
Cost Centre	Account Group/ Account	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
		2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
Total 824 SWR-Forcemains		1,048	1,062	1,062	1,062	1,062	1,950	683	10,725	363	2,026
825-SWR-Meters											
	6001 SAL&BEN-WAGES								2,078		
	6003 SAL&BEN-AUX-ALL										
	Salary and Benefits								2,078		
Total 825 SWR-Meters									2,078		
Total SD Sanitary Sewer		0	0	0	0	0	-107,198	-157,570	0	-1	-22,914

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023				
		Budget available	0	0	0	0	0				
		Budget Remaining	0	0	0	0	0				
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
<b>860-WTR-Admin</b>											
	6000 SAL&BEN-SALARIES	75,152	75,149	75,149	75,149	75,149	750	4,768			111,193
	6001 SAL&BEN-WAGES						41,439	23,589			
	6002 SAL&BEN-OVERTIME-I/S						5,611	2,476			
	6003 SAL&BEN-AUX-ALL							2			
	6004 SAL&BEN-OTHER-ALL						4,499	7,667			
	6006 SAL&BEN-OVERTIME-O/S						481	339			
	6007 SAL&BEN-BENEFIT-I/S	16,536	16,533	16,533	16,533	16,533					
	6201 SAL&BEN-REBILL LABOUR OFFSET						-27,301	-22,962			
	<b>Salary and Benefits</b>	<b>91,688</b>	<b>91,682</b>	<b>91,682</b>	<b>91,682</b>	<b>91,682</b>	<b>25,478</b>	<b>15,880</b>			<b>111,193</b>
	6101 HR-CNVNTIONS,DUES&ACT.	6,450	6,575	6,693	6,815	6,936	6,499	4,188	6,150	6,215	6,330
	6103 HR-HEALTH&SAFETY PROG.						143	180			
	6104 HR-MILEAGE/VEHICLE ALLOW.						141	147			
	6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT										
	6112 HR-TRNG&EDUC-DEPT	4,125	4,150	4,175	4,200	4,225	5,301	3,398	4,050	4,075	4,100
	<b>Personnel Services</b>	<b>10,575</b>	<b>10,725</b>	<b>10,868</b>	<b>11,015</b>	<b>11,161</b>	<b>12,084</b>	<b>7,913</b>	<b>10,200</b>	<b>10,290</b>	<b>10,430</b>
	7004 CONTR SVC-CONTRACTORS/BUILDERS							7,959			
	<b>Op Exp-Contracted Services</b>							<b>7,959</b>			
	7105 PRF SVC-CONSULTANT	12,250	12,500	12,750	13,000	13,250	175	8,540	11,500	11,750	12,000
	7114 PRF SVC-OTHER PROF.SERVICES										
	7117 PRF SVC-SFTWRE MNT/UPGRADES										
	<b>Op Exp-Consulting and Prof Services</b>	<b>12,250</b>	<b>12,500</b>	<b>12,750</b>	<b>13,000</b>	<b>13,250</b>	<b>175</b>	<b>8,540</b>	<b>11,500</b>	<b>11,750</b>	<b>12,000</b>
	7300 COMMUNIC-ADVERTISING	9,525	9,600	9,675	9,750	9,825	2,552	903	4,300	9,375	9,450
	7303 COMMUNIC-DLVRY/COURIER						12				
	7307 COMMUNIC-CELLUAR SERVICES							699			
	<b>Op Exp-Communications</b>	<b>9,525</b>	<b>9,600</b>	<b>9,675</b>	<b>9,750</b>	<b>9,825</b>	<b>2,565</b>	<b>1,603</b>	<b>4,300</b>	<b>9,375</b>	<b>9,450</b>
	7400 INSRNCE-DMGE/LIAB CLAIMS PAID	10,600	10,800	11,000	11,200	11,400			10,000	10,200	10,400
	7401 INSURANCE-LIABILITY	40,781	41,393	41,991	42,599	43,204	34,229	28,267	39,000	39,585	40,179
	7402 INSURANCE-PROPERTY	15,648	15,961	16,264	16,574	16,883	15,183	14,866	14,745	15,040	15,341
	<b>Op Exp-Insurance &amp; Claims</b>	<b>67,029</b>	<b>68,154</b>	<b>69,256</b>	<b>70,373</b>	<b>71,487</b>	<b>49,412</b>	<b>43,133</b>	<b>63,745</b>	<b>64,825</b>	<b>65,920</b>
	7500 LSE&RNTLS-COMP.EQUIPMENT										
	7501 LSE&RNTLS-LEASE&EASEMENTS	125	130	135	140	145	409	100	110	115	120
	7507 LSE&RNTLS-OTHER										
	<b>Op Exp-Lease &amp; Rentals</b>	<b>125</b>	<b>130</b>	<b>135</b>	<b>140</b>	<b>145</b>	<b>409</b>	<b>100</b>	<b>110</b>	<b>115</b>	<b>120</b>
	7602 SUPPL-BOOKS AND A.V.										
	7606 SUPPL-COMPUTER SUPPLIES										
	7613 SUPPL-MAINT.SUPPLIES						108				
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL										
	7629 SUPPL-WORKING LUNCHES/FOOD						102	130			
	<b>Op Exp-Supplies &amp; Materials</b>						<b>209</b>	<b>130</b>			
	7505 LSE&RNTLS-LEASED EQUIPMENT										
	7712 EQUIP-MAINTENANCE	5,000	5,000	5,000	5,000	5,000	4,360	4,249	5,000	5,000	5,000
	<b>Op Exp-Equipment under \$5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>4,360</b>	<b>4,249</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
	7905 SDRY-CONNECTION CHARGES								3,150		
	7924 SDRY-LICENSES&ROYALTIES	775	800	825	850	875	870	882	700	725	750
	7927 SDRY-MISC. EXPENSES	12,989	13,236	13,488	13,739	13,989			12,240	12,485	12,734
	7998 SDRY-REBILL EXP OFFSET						-22,508	-18,308			
	7999 SDRY-REBILL EXPENSE						22,508	18,308			
	<b>Op Exp-Sundry</b>	<b>13,764</b>	<b>14,036</b>	<b>14,313</b>	<b>14,589</b>	<b>14,864</b>	<b>870</b>	<b>882</b>	<b>16,090</b>	<b>13,210</b>	<b>13,484</b>
	8100 RECOVERIES-INTERDEPARTMENT ADMIN CHARGI										
	8101 RECOVERIES-UTILITIES	598,879	609,689	618,611	644,509	654,375	460,153	514,311	460,153	514,311	557,894
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							21			
	8104 RECOVERIES-INTERDEPARTMENT FACILITIES MAI	8,050	8,050	8,050	8,050	8,050		8,050		8,050	8,050
	<b>Op Exp-Recoveries</b>	<b>606,929</b>	<b>617,739</b>	<b>626,661</b>	<b>652,559</b>	<b>662,425</b>	<b>460,153</b>	<b>522,382</b>	<b>460,153</b>	<b>522,361</b>	<b>565,944</b>
	9102 TSF TO RSV-INSURANCE						14,771	21,518			

Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023	Water Division			
		Budget available	0	0	0	0	0				
		Budget Remaining	0	0	0	0	0				
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018
	Tsf to reserves-operating						14,771	21,518			
	4280 WTR-ANNUAL USER FEES	-5,633,868	-6,204,741	-6,809,112	-7,482,738	-8,242,168	-5,189,039	-5,327,814	-5,203,781	-5,325,129	-5,583,319
	4282 WTR-MTRD RATES FEES	-1,250,000	-1,250,000	-1,250,000	-1,250,000	-1,250,000	-1,312,561	-1,306,491	-1,092,000	-1,092,000	-1,092,000
	4283 WTR-PNLTY ANNUAL FEES	-45,000	-45,000	-45,000	-45,000	-45,000	-47,312	-48,237	-30,000	-45,000	-45,000
	4284 WTR-SALES-WATER	-1,500	-1,500	-1,500	-1,500	-1,500	-3,540	-2,031	-1,500	-1,500	-1,500
	4285 WTR-PNLTY ON MTRD RATE FEES	-7,000	-7,000	-7,000	-7,000	-7,000	-10,216	-14,411	-7,000	-7,000	-7,000
	Sale of services-water	-6,937,368	-7,508,241	-8,112,612	-8,786,238	-9,545,668	-6,562,668	-6,698,984	-6,334,281	-6,470,629	-6,728,819
	4450 RV-INVEST-BANK&INVST.INTEREST	-107,000	-113,000	-119,000	-128,000	-134,000	-83,000	-95,000	-83,000	-95,000	-95,000
	Rev-own sources-investment income	-107,000	-113,000	-119,000	-128,000	-134,000	-83,000	-95,000	-83,000	-95,000	-95,000
	4470 RV-OTH-NEW BUS INSPECT.						-100				
	4476 RV-OTHER-FINES							-100			
	4479 RV-OTH-MISC REVENUE	-2,700	-2,700	-2,700	-2,700	-2,700	-3,825	-2,620	-2,700	-2,700	-2,700
	4493 RV-OTHER-REBILLS	-9,000	-9,000	-9,000	-9,000	-9,000	-13,437	-8,110	-9,000	-9,000	-9,000
	Rev-own sources-other	-11,700	-11,700	-11,700	-11,700	-11,700	-17,362	-10,830	-11,700	-11,700	-11,700
	Total 860 WTR-Admin	-6,239,183	-6,803,375	-7,402,972	-8,057,830	-8,811,529	-6,092,543	-6,170,526	-5,857,883	-5,940,403	-6,041,979
	861-WTR-Secondary Suites										
	6001 SAL&BEN-WAGES										
	Salary and Benefits										
	4438 RV-LCN&PRMT-SEC SUITES	-145,996	-147,455	-148,930	-150,419	-151,887	-158,646	-160,286	-150,000	-158,000	-144,550
	Sale of services-sewer	-145,996	-147,455	-148,930	-150,419	-151,887	-158,646	-160,286	-150,000	-158,000	-144,550
	Total 861 WTR-Secondary Suites	-145,996	-147,455	-148,930	-150,419	-151,887	-158,646	-160,286	-150,000	-158,000	-144,550
	862-WTR-System Maintenance										
	6000 SAL&BEN-SALARIES						73,368	83,832	85,172	106,240	
	6001 SAL&BEN-WAGES						15,598	31,650			
	6002 SAL&BEN-OVERTIME-I/S						-184			1,783	
	6003 SAL&BEN-AUX-ALL										
	6004 SAL&BEN-OTHER-ALL						213	552			
	6006 SAL&BEN-OVERTIME-O/S						2,013	1,548			
	6201 SAL&BEN-REBILL LABOUR OFFSET							-684			
	Salary and Benefits						91,008	116,898	85,172	108,023	
	6101 HR-CNVNTIONS,DUES&ACT.										
	6103 HR-HEALTH&SAFETY PROG.										
	6112 HR-TRNG&EDUC-DEPT										
	Personnel Services										
	7201 UTILITIES-LIGHT						2,063	2,586			
	Op Exp-Utilities						2,063	2,586			
	7613 SUPPL-MAINT.SUPPLIES						359				
	7625 SUPPL-SPEC OFFICE&PROCESS SUPPL										
	Op Exp-Supplies & Materials						359				
	7707 EQUIP-VEHICLE CHARGES						101,716	101,784	79,768	84,633	
	Op Exp-Equipment under \$5,000						101,716	101,784	79,768	84,633	
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							121			
	Op Exp-Recoveries							121			
	4479 RV-OTH-MISC REVENUE						-2,262	-3,075			
	Rev-own sources-other						-2,262	-3,075			

Operating Summary 2019 - 2023											Water Division				
PLAN		2019	2020	2021	2022	2023									
Budget available		0	0	0	0	0									
Budget Remaining		0	0	0	0	0									
Cost Centre	Account Group/ Account	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023	Actual 2016	Actual 2017	Revised Budget 2016	Revised Budget 2017	Revised Budget 2018				
Total 862 WTR-System Maintenance							192,883	218,314	164,940	192,656					
863-WTR-Pump Maintenance															
	6001 SAL&BEN-WAGES							1,256							
	6003 SAL&BEN-AUX-ALL														
	Salary and Benefits							1,256							
	7201 UTILITIES-LIGHT						74,358	168,505							
	Op Exp-Utilities						74,358	168,505							
	7300 COMMUNIC-ADVERTISING														
	7306 COMMUNIC-TELEPHONE	500	500	500	500	500	498	499	500	500	500				
	Op Exp-Communications	500	500	500	500	500	498	499	500	500	500				
	7707 EQUIP-VEHICLE CHARGES						19,632	18,947	15,394	15,755					
	Op Exp-Equipment under \$5,000						19,632	18,947	15,394	15,755					
Total 863 WTR-Pump Maintenance		500	500	500	500	500	94,488	189,207	15,894	16,255	500				
864-WTR-Fire Hydrant Maintenance															
	6001 SAL&BEN-WAGES							104							
	Salary and Benefits							104							
	7613 SUPPL-MAINT.SUPPLIES														
	Op Exp-Supplies & Materials														
	7707 EQUIP-VEHICLE CHARGES						17,717	13,785	13,895	11,465					
	Op Exp-Equipment under \$5,000						17,717	13,785	13,895	11,465					
Total 864 WTR-Fire Hydrant Maintenance							17,717	13,890	13,895	11,465					
865-WTR-Reserve Transfers															
	8131 LIAB TSF-PAYROLL LIAB	5,068	5,068	5,068	5,068	5,068	108,373	4,898	4,302	4,424	4,652				
	Salary and Benefits	5,068	5,068	5,068	5,068	5,068	108,373	4,898	4,302	4,424	4,652				
	8170 TSF-CONTINGENCY		21,969	44,377	67,234	90,547	10,800	19,400	10,800	19,400					
	Op Exp-Recoveries		21,969	44,377	67,234	90,547	10,800	19,400	10,800	19,400					
	9500 TSF TO RSV-CAPITAL ASSET REPLACEMENT RESER	1,535,887	1,574,284	1,613,641	1,653,982	1,695,331	1,716,970	1,469,045	1,440,240	1,469,045	1,498,426				
	Tsf to reserves-capital	1,535,887	1,574,284	1,613,641	1,653,982	1,695,331	1,716,970	1,469,045	1,440,240	1,469,045	1,498,426				
	4913 TSF-FM-WATER REV FUND								1						
	Transfer from funds								1						
	5500 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESE	-7,422	-2,112	-5,337	-5,637	-2,750	-2,990,373	-1,454,725	-3,149,599	-1,860,421	-4,509,413				
	Tsf from reserves-capital	-7,422	-2,112	-5,337	-5,637	-2,750	-2,990,373	-1,454,725	-3,149,599	-1,860,421	-4,509,413				
	5900 APPROP.FROM SURPLUS						-276,730								
	Appropriation from surplus						-276,730								
Total 865 WTR-Reserve Transfers		1,533,533	1,599,209	1,657,749	1,720,647	1,788,196	-1,430,960	38,618	-1,694,256	-367,552	-3,006,335				
866-WTR-Fund Transfers															
	8202 TSF TO FND-GEN CAP&LOAN							165,482	85,000	250,000					
	8203 TSF TO FND-GENERAL REVENUE	90,791	87,019	91,803	93,682	92,397	1,631,307	144,081	-1,657,488	71,561	1,331,201				
	8210 TSF TO FND-SWR&DRNG REV FUND									11,130	108,870				
	8212 TSF TO FND-WTR CAP FUND						1,491,502	1,257,585	4,797,971	1,797,857	4,008,470				
	8213 TSF TO FND-WTR REV FUND								-137,528	-152,660	183,742				
	Transfer to Funds	90,791	87,019	91,803	93,682	92,397	3,122,809	1,567,148	3,087,955	1,977,888	5,632,283				

Operating Summary 2019 - 2023										
		PLAN	2019	2020	2021	2022	2023	Water Division		
		Budget available	0	0	0	0	0			
		Budget Remaining	0	0	0	0	0			
Cost Centre	Account Group/ Account	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget
		2019	2020	2021	2022	2023	2016	2017	2016	2017
	4910 TSF-FM-SWR&DRN REV FND									
	Transfer from funds									
	5500 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESE						-12,079	-4,889	137,528	
	5509 TSF-FM-RSV-SIDEWALK									-19,082
	5554 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESE								-15,979	-59,021
	Tsf from reserves-capital						-12,079	-4,889	137,528	-15,979
										-78,103
Total 866 WTR-Fund Transfers		90,791	87,019	91,803	93,682	92,397	3,110,730	1,562,259	3,225,483	1,938,801
867-WTR-Purchases										
	7032 CONTR SVC-METRO VAN WATER SAMPLING	13,770	14,050	14,300	14,600	14,865				13,500
	Op Exp-Contracted Services	13,770	14,050	14,300	14,600	14,865				13,500
	7803 GOVT PMTS-GVRD PURCHASES	3,724,874	4,207,812	4,728,626	5,332,823	6,006,561	3,201,327	3,473,898	3,527,868	3,556,562
	7804 GOVT PMTS-COQUITLAM UTILITY PURCH.	19,500	21,000	22,500	24,000	25,500	13,300	13,300	16,000	16,500
	Op Exp-Gov't Payments	3,744,374	4,228,812	4,751,126	5,356,823	6,032,061	3,214,627	3,487,198	3,543,868	3,573,062
										3,672,226
Total 867 WTR-Purchases		3,758,144	4,242,862	4,765,426	5,371,423	6,046,926	3,214,627	3,487,198	3,543,868	3,573,062
868-WTR-Fiscal Services										
	7914 SDRY-DISCOUNTS						-18			
	Op Exp-Sundry						-18			
Total 868 WTR-Fiscal Services							-18			
869-WTR-SCADA										
	6001 SAL&BEN-WAGES	368	374	374	374	374	478	9		
	6002 SAL&BEN-OVERTIME-I/S							253		
	6006 SAL&BEN-OVERTIME-O/S	38	35	35	35	35	4,592	7,837		3,641
	6008 SAL&BEN-BENEFIT-O/S	210	209	209	209	209				
	Salary and Benefits	616	618	618	618	618	5,070	8,100		3,641
	7004 CONTR SVC-CONTRACTORS/BUILDERS						7,201	12,453		
	Op Exp-Contracted Services						7,201	12,453		
	7105 PRF SVC-CONSULTANT	10,000	10,000	10,000	10,000	10,000	9,695	15,845		10,000
	7117 PRF SVC-SFTWRE MNT/UPGRADES	8,200	8,200	8,200	8,200	8,200	7,513	16,796		8,200
	Op Exp-Consulting and Prof Services	18,200	18,200	18,200	18,200	18,200	17,209	32,641		18,200
	7302 COMMUNIC-PRODUCTS/SERVICES	800	800	800	800	800				800
	Op Exp-Communications	800	800	800	800	800				800
	7924 SDRY-LICENSES&ROYALTIES						2,475	1,292		
	7955 SDRY-SCADA CHARGEOUT RECOVERY							-54,486		
	Op Exp-Sundry						2,475	-53,194		
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							21		
	Op Exp-Recoveries							21		
Total 869 WTR-SCADA		19,616	19,618	19,618	19,618	19,618	31,955	21		22,641
880-WTR-Water Mains										
	6000 SAL&BEN-SALARIES						-750			
	6001 SAL&BEN-WAGES	102,490	102,484	102,484	102,484	102,484	145,494	107,652	155,921	150,294
	6002 SAL&BEN-OVERTIME-I/S						760	528		
	6003 SAL&BEN-AUX-ALL						10	19		
	6004 SAL&BEN-OTHER-ALL						307	119		
	6006 SAL&BEN-OVERTIME-O/S	9,608	9,609	9,609	9,609	9,609	10,094	25,549	7,500	7,500
	6008 SAL&BEN-BENEFIT-O/S	57,396	57,391	57,391	57,391	57,391				12,390
	6201 SAL&BEN-REBILL LABOUR OFFSET						47	-50		

Operating Summary 2019 - 2023										
		PLAN	2019	2020	2021	2022	2023	Water Division		
		Budget available	0	0	0	0	0			
		Budget Remaining	0	0	0	0	0			
Cost Centre	Account Group/ Account	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget
		2019	2020	2021	2022	2023	2016	2017	2016	2017
	Salary and Benefits	169,494	169,484	169,484	169,484	169,484	155,962	133,817	163,421	157,794
	6101 HR-CNVNTIONS,DUES&ACT.							70		
	6112 HR-TRNG&EDUC-DEPT						952			
	Personnel Services						952	70		
	7004 CONTR SVC-CONTRACTORS/BUILDERS	29,825	30,325	30,825	3,135	3,635	55,556	63,708	24,840	25,000
	Op Exp-Contracted Services	29,825	30,325	30,825	3,135	3,635	55,556	63,708	24,840	25,000
	7105 PRF SVC-CONSULTANT						660			
	Op Exp-Consulting and Prof Services						660			
	7201 UTILITIES-LIGHT									
	Op Exp-Utilities									
	7303 COMMUNIC-DLVRY/COURIER									
	7307 COMMUNIC-CELLUAR SERVICES									
	Op Exp-Communications									
	7613 SUPPL-MAINT.SUPPLIES	64,390	64,390	64,390	64,390	64,390	43,891	61,825	25,250	25,740
	7629 SUPPL-WORKING LUNCHES/FOOD						241	168		
	7635 SUPP-STOCK SUPP-MAINTENANCE	3,975	4,075	4,175	4,275	4,375	4,651	4,412	3,675	3,775
	Op Exp-Supplies & Materials	68,365	68,465	68,565	68,665	68,765	48,783	66,406	28,925	29,515
	7505 LSE&RNTLS-LEASED EQUIPMENT							6,420		
	7707 EQUIP-VEHICLE CHARGES	111,145	119,504	124,759	128,757	132,340				102,803
	Op Exp-Equipment under \$5,000	111,145	119,504	124,759	128,757	132,340		6,420		102,803
	7929 SDRY-OTHER INTRST CHARGES							70		
	7998 SDRY-REBILL EXP OFFSET									
	7999 SDRY-REBILL EXPENSE									
	Op Exp-Sundry							70		
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							63		
	Op Exp-Recoveries							63		
	4479 RV-OTH-MISC REVENUE									
	4493 RV-OTHER-REBILLS									
	Rev-own sources-other									
	5500 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESE								-4,590	
	Tsf from reserves-capital								-4,590	
Total 880 WTR-Water Mains		378,829	387,778	393,633	370,041	374,224	261,914	270,554	212,596	212,309
881-WTR-Water Services										
	6001 SAL&BEN-WAGES	57,356	57,358	57,358	57,358	57,358	83,462	65,074	74,086	71,412
	6002 SAL&BEN-OVERTIME-I/S							42		
	6003 SAL&BEN-AUX-ALL							119		
	6004 SAL&BEN-OTHER-ALL							95		
	6006 SAL&BEN-OVERTIME-O/S	5,382	5,378	5,378	5,378	5,378	4,340	7,143	6,500	6,500
	6008 SAL&BEN-BENEFIT-O/S	32,142	32,121	32,121	32,121	32,121				
	6201 SAL&BEN-REBILL LABOUR OFFSET									
	Salary and Benefits	94,880	94,857	94,857	94,857	94,857	87,802	72,472	80,586	77,912
	7004 CONTR SVC-CONTRACTORS/BUILDERS	3,550	3,600	3,650	3,700	3,750	12,075	11,811	7,990	3,450
	Op Exp-Contracted Services	3,550	3,600	3,650	3,700	3,750	12,075	11,811	7,990	3,450
	7303 COMMUNIC-DLVRY/COURIER									
	Op Exp-Communications									
	7613 SUPPL-MAINT.SUPPLIES	11,930	12,130	12,330	12,530	12,730	5,304	5,853	11,330	11,530
	7629 SUPPL-WORKING LUNCHES/FOOD							65		
	Op Exp-Supplies & Materials	11,930	12,130	12,330	12,530	12,730	5,304	5,918	11,330	11,530



Operating Summary 2019 - 2023											
		PLAN	2019	2020	2021	2022	2023				
		Budget available	0	0	0	0	0				
		Budget Remaining	0	0	0	0	0				
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017	2018
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							35			
	Op Exp-Recoveries							35			
	5500 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESE								-4,590		
	Tsf from reserves-capital								-4,590		
<b>Total 881 WTR-Water Services</b>		<b>110,360</b>	<b>110,587</b>	<b>110,837</b>	<b>111,087</b>	<b>111,337</b>	<b>105,181</b>	<b>90,236</b>	<b>95,316</b>	<b>92,892</b>	<b>98,357</b>
<b>882-WTR-Valves</b>											
	6001 SAL&BEN-WAGES	13,204	13,192	13,192	13,192	13,192	12,009	3,876	25,456	24,537	29,751
	6003 SAL&BEN-AUX-ALL										
	6006 SAL&BEN-OVERTIME-O/S	1,236	1,237	1,237	1,237	1,237		192			
	6008 SAL&BEN-BENEFIT-O/S	7,382	7,388	7,388	7,388	7,388					
	Salary and Benefits	21,822	21,817	21,817	21,817	21,817	12,009	4,067	25,456	24,537	29,751
	7004 CONTR SVC-CONTRACTORS/BUILDERS	5,300	5,400	5,500	5,600	5,700		823	5,000	5,100	5,200
	Op Exp-Contracted Services	5,300	5,400	5,500	5,600	5,700		823	5,000	5,100	5,200
	7613 SUPPL-MAINT.SUPPLIES	1,460	1,480	1,500	1,520	1,540	649		1,400	1,420	1,440
	Op Exp-Supplies & Materials	1,460	1,480	1,500	1,520	1,540	649		1,400	1,420	1,440
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL										
	Op Exp-Recoveries										
<b>Total 882 WTR-Valves</b>		<b>28,582</b>	<b>28,697</b>	<b>28,817</b>	<b>28,937</b>	<b>29,057</b>	<b>12,658</b>	<b>4,890</b>	<b>31,856</b>	<b>31,057</b>	<b>36,391</b>
<b>883-WTR-Hydrants</b>											
	6000 SAL&BEN-SALARIES										
	6001 SAL&BEN-WAGES	30,404	30,398	30,398	30,398	30,398	26,206	39,352	55,677	53,668	40,736
	6003 SAL&BEN-AUX-ALL										
	6006 SAL&BEN-OVERTIME-O/S	2,848	2,850	2,850	2,850	2,850		381			
	6008 SAL&BEN-BENEFIT-O/S	17,030	17,023	17,023	17,023	17,023					
	Salary and Benefits	50,282	50,271	50,271	50,271	50,271	26,206	39,732	55,677	53,668	40,736
	7004 CONTR SVC-CONTRACTORS/BUILDERS	860	880	900	920	940			800	820	840
	Op Exp-Contracted Services	860	880	900	920	940			800	820	840
	7105 PRF SVC-CONSULTANT						219				
	7117 PRF SVC-SFTWRE MNT/UPGRADES						350				
	Op Exp-Consulting and Prof Services						569				
	7613 SUPPL-MAINT.SUPPLIES	8,775	8,975	9,175	9,375	9,575	4,994	4,294	8,175	8,375	8,575
	7635 SUPP-STOCK SUPP-MAINTENANCE	1,590	1,620	1,650	1,680	1,710	1,580	1,535	1,500	1,530	1,560
	Op Exp-Supplies & Materials	10,365	10,595	10,825	11,055	11,285	6,574	5,829	9,675	9,905	10,135
	7707 EQUIP-VEHICLE CHARGES	14,624	15,724	16,415	16,942	17,372					13,527
	Op Exp-Equipment under \$5,000	14,624	15,724	16,415	16,942	17,372					13,527
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							7			
	Op Exp-Recoveries							7			
<b>Total 883 WTR-Hydrants</b>		<b>76,131</b>	<b>77,470</b>	<b>78,411</b>	<b>79,188</b>	<b>79,868</b>	<b>33,350</b>	<b>45,568</b>	<b>66,152</b>	<b>64,393</b>	<b>65,238</b>
<b>884-WTR-Meters</b>											
	6001 SAL&BEN-WAGES	20,384	20,376	20,376	20,376	20,376	13,213	24,167	27,107	26,129	31,614
	6006 SAL&BEN-OVERTIME-O/S	1,910	1,911	1,911	1,911	1,911					
	6008 SAL&BEN-BENEFIT-O/S	11,406	11,412	11,412	11,412	11,412					
	6201 SAL&BEN-REBILL LABOUR OFFSET										
	Salary and Benefits	33,700	33,699	33,699	33,699	33,699	13,213	24,167	27,107	26,129	31,614

Operating Summary 2019 - 2023										
		PLAN	2019	2020	2021	2022	2023	Water Division		
		Budget available	0	0	0	0	0			
		Budget Remaining	0	0	0	0	0			
Cost Centre	Account Group/ Account	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget
		2019	2020	2021	2022	2023	2016	2017	2016	2017
	7004 CONTR SVC-CONTRACTORS/BUILDERS	1,860	1,880	1,900	1,920	1,940	629	128	1,800	1,820
	Op Exp-Contracted Services	1,860	1,880	1,900	1,920	1,940	629	128	1,800	1,840
	7117 PRF SVC-SFTWRE MNT/UPGRADES						2,140			
	Op Exp-Consulting and Prof Services						2,140			
	7613 SUPPL-MAINT.SUPPLIES	2,185	2,235	2,285	2,335	2,385	532	8,363	2,035	2,085
	Op Exp-Supplies & Materials	2,185	2,235	2,285	2,335	2,385	532	8,363	2,035	2,135
	7924 SDRY-LICENSES&ROYALTIES						34	34		
	Op Exp-Sundry						34	34		
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							7		
	Op Exp-Recoveries							7		
Total 884 WTR-Meters		37,745	37,814	37,884	37,954	38,024	16,547	32,699	30,942	30,034
885-WTR-Reservoirs										
	6001 SAL&BEN-WAGES	12,746	12,763	12,763	12,763	12,763	16,414	11,870	17,927	17,280
	6003 SAL&BEN-AUX-ALL									
	6004 SAL&BEN-OTHER-ALL									
	6006 SAL&BEN-OVERTIME-O/S	1,196	1,197	1,197	1,197	1,197	1,188	840	2,500	2,500
	6007 SAL&BEN-BENEFIT-I/S									
	6008 SAL&BEN-BENEFIT-O/S	7,160	7,149	7,149	7,149	7,149				
	Salary and Benefits	21,102	21,109	21,109	21,109	21,109	17,601	12,710	20,427	19,780
	7004 CONTR SVC-CONTRACTORS/BUILDERS	7,800	7,900	8,000	8,100	8,200	4,293	4,069	7,500	7,600
	Op Exp-Contracted Services	7,800	7,900	8,000	8,100	8,200	4,293	4,069	7,500	7,700
	7105 PRF SVC-CONSULTANT						4,752			
	Op Exp-Consulting and Prof Services						4,752			
	7201 UTILITIES-LIGHT	761	800	840	878	917	834	1,046	675	700
	Op Exp-Utilities	761	800	840	878	917	834	1,046	675	725
	7613 SUPPL-MAINT.SUPPLIES	1,690	1,720	1,750	1,780	1,810	2,047	2,998	1,600	1,630
	Op Exp-Supplies & Materials	1,690	1,720	1,750	1,780	1,810	2,047	2,998	1,600	1,660
	7954 SDRY-SCADA CHARGES							4,419		
	Op Exp-Sundry							4,419		
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL									
	Op Exp-Recoveries									
Total 885 WTR-Reservoirs		31,353	31,529	31,699	31,867	32,036	29,527	25,241	30,202	29,710
886-WTR-Pump Stations										
	6001 SAL&BEN-WAGES	16,754	16,740	16,740	16,740	16,740	23,063	23,179	29,337	28,278
	6003 SAL&BEN-AUX-ALL									
	6006 SAL&BEN-OVERTIME-O/S	1,572	1,570	1,570	1,570	1,570	1,384	3,710	3,000	3,000
	6008 SAL&BEN-BENEFIT-O/S	9,382	9,374	9,374	9,374	9,374				
	Salary and Benefits	27,708	27,684	27,684	27,684	27,684	24,447	26,890	32,337	31,278
	7004 CONTR SVC-CONTRACTORS/BUILDERS	30,548	30,948	31,297	31,646	32,021	27,552	15,541	29,450	29,850
	Op Exp-Contracted Services	30,548	30,948	31,297	31,646	32,021	27,552	15,541	29,450	30,250
	7105 PRF SVC-CONSULTANT							600		
	Op Exp-Consulting and Prof Services							600		
	7201 UTILITIES-LIGHT	145,000	150,800	156,832	163,105	169,629	69,311		129,380	133,900
	Op Exp-Utilities	145,000	150,800	156,832	163,105	169,629	69,311		129,380	137,925
	7304 COMMUNIC-INTRNT ACCESS SERVICE							910		
	7306 COMMUNIC-TELEPHONE						696	157		

Operating Summary 2019 - 2023										
		PLAN	2019	2020	2021	2022	2023	Water Division		
		Budget available	0	0	0	0	0			
		Budget Remaining	0	0	0	0	0			
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017
	Op Exp-Communications						696	1,067		
	7613 SUPPL-MAINT.SUPPLIES	6,890	6,990	7,090	7,190	7,290	7,382	17,620	8,590	8,690
	Op Exp-Supplies & Materials	6,890	6,990	7,090	7,190	7,290	7,382	17,620	8,590	8,690
	7707 EQUIP-VEHICLE CHARGES	20,474	22,014	22,982	23,719	24,321				18,937
	Op Exp-Equipment under \$5,000	20,474	22,014	22,982	23,719	24,321				18,937
	7954 SDRY-SCADA CHARGES							14,360		
	Op Exp-Sundry							14,360		
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							14		
	Op Exp-Recoveries							14		
Total 886 WTR-Pump Stations		230,620	238,436	245,885	253,344	260,945	129,388	76,091	199,757	203,718
887-WTR-PRV Stations										
	6001 SAL&BEN-WAGES	30,978	30,981	30,981	30,981	30,981	32,168	35,633	45,097	43,469
	6003 SAL&BEN-AUX-ALL							695		
	6006 SAL&BEN-OVERTIME-O/S	2,900	2,905	2,905	2,905	2,905	563	314		
	6008 SAL&BEN-BENEFIT-O/S	17,342	17,351	17,351	17,351	17,351				
	Salary and Benefits	51,220	51,237	51,237	51,237	51,237	32,731	36,642	45,097	43,469
	7004 CONTR SVC-CONTRACTORS/BUILDERS	5,850	5,950	6,050	6,150	6,250	7,188	16,989	5,550	5,650
	Op Exp-Contracted Services	5,850	5,950	6,050	6,150	6,250	7,188	16,989	5,550	5,650
	7105 PRF SVC-CONSULTANT									
	Op Exp-Consulting and Prof Services									
	7201 UTILITIES-LIGHT	2,082	2,186	2,295	2,397	2,503			1,884	1,925
	Op Exp-Utilities	2,082	2,186	2,295	2,397	2,503			1,884	1,925
	7613 SUPPL-MAINT.SUPPLIES	7,620	7,660	7,700	7,740	7,780	4,519	3,225	7,500	7,540
	Op Exp-Supplies & Materials	7,620	7,660	7,700	7,740	7,780	4,519	3,225	7,500	7,540
	7954 SDRY-SCADA CHARGES							16,017		
	Op Exp-Sundry							16,017		
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							21		
	Op Exp-Recoveries							21		
Total 887 WTR-PRV Stations		66,772	67,033	67,282	67,524	67,770	44,438	72,894	60,031	58,584
888-WTR-Re-Chlorination Station - loco										
	6001 SAL&BEN-WAGES	5,866	5,875	5,875	5,875	5,875	7,532	8,563	7,417	7,149
	6002 SAL&BEN-OVERTIME-I/S						45			
	6003 SAL&BEN-AUX-ALL							10		
	6006 SAL&BEN-OVERTIME-O/S	548	551	551	551	551	268	447		
	6008 SAL&BEN-BENEFIT-O/S	3,288	3,291	3,291	3,291	3,291				
	Salary and Benefits	9,702	9,717	9,717	9,717	9,717	7,845	9,020	7,417	7,149
	7004 CONTR SVC-CONTRACTORS/BUILDERS	980	1,010	1,040	1,070	1,100	9,445	3,797	890	920
	Op Exp-Contracted Services	980	1,010	1,040	1,070	1,100	9,445	3,797	890	920
	7105 PRF SVC-CONSULTANT							1,875		
	Op Exp-Consulting and Prof Services							1,875		
	7613 SUPPL-MAINT.SUPPLIES	3,050	3,100	3,150	3,200	3,250	2,596	3,583	2,900	2,950
	Op Exp-Supplies & Materials	3,050	3,100	3,150	3,200	3,250	2,596	3,583	2,900	2,950
	7954 SDRY-SCADA CHARGES							4,419		
	Op Exp-Sundry							4,419		
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL							14		

Operating Summary 2019 - 2023										
		PLAN	2019	2020	2021	2022	2023	Water Division		
		Budget available	0	0	0	0	0			
		Budget Remaining	0	0	0	0	0			
Cost	Account Group/	Budget	Plan	Plan	Plan	Plan	Actual	Actual	Revised Budget	Revised Budget
Centre	Account	2019	2020	2021	2022	2023	2016	2017	2016	2017
	Op Exp-Recoveries							14		
Total 888 WTR-Re-Chlorination Station - loco		13,732	13,827	13,907	13,987	14,067	19,886	22,708	11,207	11,019
889-WTR-Re-Chlorination Station - Chestnut										
	6001 SAL&BEN-WAGES	2,764	2,751	2,751	2,751	2,751	3,346	7,433		1,144
	6003 SAL&BEN-AUX-ALL							10		
	6006 SAL&BEN-OVERTIME-O/S	260	258	258	258	258	354	774		
	6008 SAL&BEN-BENEFIT-O/S	1,546	1,542	1,542	1,542	1,542				
	Salary and Benefits	4,570	4,551	4,551	4,551	4,551	3,699	8,217		1,144
	7004 CONTR SVC-CONTRACTORS/BUILDERS						375	738		
	Op Exp-Contracted Services						375	738		
	7605 SUPPL-CHEMICALS									
	7613 SUPPL-MAINT.SUPPLIES	3,900	3,900	3,900	3,900	3,900	3,942	6,185		3,900
	Op Exp-Supplies & Materials	3,900	3,900	3,900	3,900	3,900	3,942	6,185		3,900
	7954 SDRY-SCADA CHARGES							4,418		
	Op Exp-Sundry							4,418		
	8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROL									
	Op Exp-Recoveries									
Total 889 WTR-Re-Chlorination Station - Chestnut		8,470	8,451	8,451	8,451	8,451	8,016	19,559		5,044
Total WT Water		0	0	0	0	0	-358,862	-160,865	0	0



# 2019 Project Summaries

## Project Summary 2019 - 2023

Department / Division	Budget 2019	Plan 2020	Plan 2021	Plan 2022	Plan 2023
<b>Planning &amp; Development</b>					
Building, Bylaw & Licensing					
Policy Planning	61,000				
Development Planning					
<b>Total Planning &amp; Development</b>	<b>61,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Community Services</b>					
Comm Serv Admin					
Cultural Services	131,500	83,340	57,700	72,550	49,411
Facilities	2,071,400	1,180,000	710,000	1,425,000	1,425,000
Recreation	30,823	210,000		40,000	
<b>Total Community Services</b>	<b>2,233,723</b>	<b>1,473,340</b>	<b>767,700</b>	<b>1,537,550</b>	<b>1,474,411</b>
<b>City Administration</b>					
City Manager	150,000	125,000	125,000	125,000	100,000
Mayor & Council					
<b>Total City Administration</b>	<b>150,000</b>	<b>125,000</b>	<b>125,000</b>	<b>125,000</b>	<b>100,000</b>
<b>Corporate Services</b>					
Communications and Engagement	36,000	41,000	36,000	41,000	
Corporate Services Admin					
Human Resources	30,000				
Legislative Services					
<b>Total Corporate Services</b>	<b>66,000</b>	<b>41,000</b>	<b>36,000</b>	<b>41,000</b>	<b>0</b>
<b>Engineering &amp; Operations</b>					
Engineering	3,715,000	2,120,000	5,920,000	2,495,000	2,370,000
MRN					
Operations	751,800	600,200	650,500	112,500	82,800
Solid Waste	300,500	628,700	123,563	126,689	129,881
<b>Total Engineering &amp; Operations</b>	<b>4,767,300</b>	<b>3,348,900</b>	<b>6,694,063</b>	<b>2,734,189</b>	<b>2,582,681</b>
<b>Environment &amp; Parks</b>					
Environmental Services	87,000	57,000	57,000	47,000	
Parks	9,619,900	691,200	1,021,400	785,500	132,000
<b>Total Environment &amp; Parks</b>	<b>9,706,900</b>	<b>748,200</b>	<b>1,078,400</b>	<b>832,500</b>	<b>132,000</b>
<b>Fire Rescue</b>					
Fire Rescue	2,707,550	100,600	47,800	7,500	
<b>Total Fire Rescue</b>	<b>2,707,550</b>	<b>100,600</b>	<b>47,800</b>	<b>7,500</b>	<b>0</b>

<b>Finance &amp; Technology</b>					
Finance	40,000				
Information Services	303,000	160,000	143,000	20,000	28,000
<b>Total Finance &amp; Technology</b>	<b>343,000</b>	<b>160,000</b>	<b>143,000</b>	<b>20,000</b>	<b>28,000</b>
<b>Fiscal Services</b>					
Fiscal Services					
<b>Total Fiscal Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Library</b>					
Library					
<b>Total Library</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Police</b>					
Police	669,000	387,300	140,240	303,700	151,300
<b>Total Police</b>	<b>669,000</b>	<b>387,300</b>	<b>140,240</b>	<b>303,700</b>	<b>151,300</b>
<b>Sewer &amp; Drainage</b>					
Sanitary Sewer	2,515,500	4,930,500	5,725,500	3,050,500	3,400,500
Drainage					
<b>Total Sewer &amp; Drainage</b>	<b>2,515,500</b>	<b>4,930,500</b>	<b>5,725,500</b>	<b>3,050,500</b>	<b>3,400,500</b>
<b>Water</b>					
Water	2,893,500	623,500	1,698,500	1,798,500	838,500
<b>Total Water</b>	<b>2,893,500</b>	<b>623,500</b>	<b>1,698,500</b>	<b>1,798,500</b>	<b>838,500</b>
<b>Grand Total</b>	<b>26,113,473</b>	<b>11,938,340</b>	<b>16,456,203</b>	<b>10,450,439</b>	<b>8,707,392</b>

CAPITAL PROJECT PLANNING

City Manager

Project ID	Project Name	2019	2020	2021	2022	2023
OCM19002	Council Strategic Plan Goals	150,000	125,000	125,000	125,000	100,000
		150,000	125,000	125,000	125,000	100,000



CAPITAL PROJECT PLANNING

Communications and Engagement

Project ID	Project Name	2019	2020	2021	2022	2023
OC019002	City Holiday Lighting	36,000	36,000	36,000	36,000	
OC019001	Program to solicit local illustrations for city use	0	5,000	0	5,000	0
		36,000	41,000	36,000	41,000	0

CAPITAL PROJECT PLANNING

Human Resources

Project ID	Project Name	2019	2020	2021	2022	2023
OHR19001	Recruitment and Selection Application	30,000				
		30,000				



## CAPITAL PROJECT PLANNING

## Cultural Services

Project ID	Project Name	2019	2020	2021	2022	2023
CCU19016	Accessible Podium for Council Meetings	12,000				
CCU19014	Bistro Fridges - Bar and Commercial Catering	0	0	0	7,000	
CCU19004	Bistro/Galleria Tables and Benches	0	0	10,000	0	
CCU19024	Council Microphone System					25,000
CCU19005	Film Projector Replacement	0	31,000	0	0	
CCU19026	Galleria Display Monitor Replacement					6,000
CCU19021	Galleria Display System	8,000				
CCU19023	Inlet Theatre Intelligent Lighting (Moving Lights)		15,000			
CCU19008	Inlet Theatre Stage Refinishing and Drapery Cleaning	20,000	0	0	0	
CCU19002	Mackie SM450 and Amplifier Replacement	0	0	10,000	0	
CCU19025	PTZ Cameras for Council Streaming				30,000	
OCU19001	Public Art Program Coordination	17,000	17,340	17,700	18,050	18,411
CCU19022	Queen Street Plaza Placemaking	7,500	10,000	20,000		
CCU19019	Street Banner Expansion - hardware installation along Saint Johns Street	20,000				
CCU19003	Video System Upgrade	30,000	0	0	0	
CCU19007	Wired and Wireless Microphone Replacement	0	10,000	0	0	
CCU19020	Winter Street Banners	17,000			17,500	
Total 17 Active Projects		131,500	83,340	57,700	72,550	49,411

## [ - ] Excluded 6 Project(s)

CCU19018	Artist in the Park Parking Stalls		35,000			
OCU19028	Community Designed fence panels	25,000				
CCU19017	Create Busking Stations - Street Performers Program	5,000				
CCU19015	Galleria Projection System	27,500				
CCU19027	LED Display - Ioco and Newport			60,500		
CCU19009	Replacement of Cultural Services Van	40,800	0	0	0	
Total Excluded Projects		98,300	35,000	60,500	0	

## CAPITAL PROJECT PLANNING

## Facilities

Project ID	Project Name	2019	2020	2021	2022	2023
CFC19001	Arts Centre - Elevator replacement	0	0	75,000	0	
CFC19004	Arts Centre - Flooring replacement	70,000	0	0	0	
OFC19051	Civic Center - Carpet Replacement: 2nd floor	0		0	125,000	
OFC19050	Civic Center - Carpet Replacement: Theatre/Green Rm/Brovold Rm	0		0	100,000	
OFC19052	Civic Centre - Carpet Replacement, first floor	0		0	125,000	
CFC19015	Civic Centre - Chairs, all meeting rooms, replace		30,000	0	0	
CFC19163	Civic Centre - Emergency Generator Replacement	0	500,000	0	0	
CFC19168	Civic Centre - Exterior paver hardscaping, rebuild, design phase	0			75,000	
OFC19032	Civic Centre - Painting, interior	0	0			50,000
OFC19263	Civic Centre - Washrooms, men's staff, first floor, convert one toilet to urinal	10,000				
CFC19234	Facilities - 89 Zamboni X2 4115 RS053	130,000	0	0	0	
OFC19289	Facilities - Alarm System Hardware Replacement	85,000				
CFC19275	Facilities - Apply non-slip coating to outdoor pool changeroom floors		60,000			
CFC19035	Facilities - Auto scrubber		20,000			
OFC19019	Facilities - Electrical system scan, multiple buildings, service and repairs	350,000	0	0	0	
OFC19041	Facilities - Envelope condition assessments, multiple buildings	0	0	0		100,000
OFC19197	Facilities - Fire safety plans, update	150,000	0			
OFC19266	Facilities - Floor machine, ride on style	24,000				
CFC19230	Facilities - Unplanned emergency capital repairs 2019	150,000	0	0	0	
CFC19231	Facilities - Unplanned emergency capital repairs 2020	0	150,000	0	0	
CFC19232	Facilities - Unplanned emergency capital repairs 2021	0	0	150,000	0	
CFC19233	Facilities - Unplanned emergency capital repairs 2022	0	0	0	150,000	
CFC19269	Facilities - Unplanned emergency capital repairs 2023					150,000
CFC19039	Facilities Fleet - Replace FC056 - 2010 Ford Econo Van with Transit	0	60,000	0	0	
CFC19068	Facilities Fleet - replace RS057, 05 Starlite Trailer 53660B	20,400	0	0	0	
CFC19037	Facilities Fleet - replace RS059, 07 Zamboni, X24115	204,000	0	0	0	
CFC19034	Fire Hall 2 - Exterior Repairs	0	0		150,000	
CFC19265	Fire Hall 2 - Vehicle bay doors, replacement				60,000	
CFC19064	Glenayre Centre - Drain tile rebuild	0	125,000	0	0	
OFC19057	HMCC - Interior painting	0		0		25,000
OFC19186	Inlet Centre Firehall - Hoses on nedermeyer system, replace	0	0	0		20,000
CFC19188	Inlet Centre Firehall - Truck bay doors, motor drive units, replace	0	0	0		20,000
OFC19175	Old Orchard Hall - Condition Assessment	0		0	40,000	
OFC19280	Old Orchard Hall - Exterior front entry door, add automated sensors for accessible entry	13,000				
CFC19024	Old Orchard Hall - Exterior repairs	0	0		0	600,000
CFC19256	Old Orchard Hall - Parking Lot lighting, install additional lighting	60,000				
OFC19193	Public Safety Building - Bay door motor replacement	0	0	0		10,000
CFC19016	Public Safety Building - Exterior Repairs	0	0	0		115,000
CFC19250	Public Safety Building - Geothermal heat pump replacement, year 1 of 4	150,000				
CFC19251	Public Safety Building - Geothermal heat pump replacement, year 2 of 4		150,000			
CFC19252	Public Safety Building - Geothermal heat pump replacement, year 3 of 4			150,000		
CFC19253	Public Safety Building - Geothermal heat pump replacement, year 4 of 4				150,000	
OFC19029	Public Safety Building - Painting, interior	0	0	0		135,000
CFC19204	Recreation Complex - Curling rink, HVAC systems improvements, construction phase		0	0	225,000	
OFC19207	Recreation Complex - Curling rink, stripping paint off interior walls		60,000	0	0	

## CAPITAL PROJECT PLANNING

## Facilities

Project ID	Project Name	2019	2020	2021	2022	2023
CFC19022	Recreation Complex - Hot water storage tank replacement	50,000		0	0	
CFC19261	Recreation Complex - Ice plant room, arena chiller replacement	500,000				
OFC19003	Recreation Complex - Interior Painting	60,000	0	0	0	
OFC19205	Recreation Complex - Intumescent repairs on structural steel pillars		0	50,000	0	
CFC19224	Recreation Complex - Main entrance aggregate paving, replace, construction phase	0		0	225,000	
CFC19223	Recreation Complex - Main entrance aggregate paving, replace, design phase		0	35,000	0	
OFC19267	Recreation Complex - NO and CO sensors, replacement	20,000				
CFC19260	Recreation Complex - Skaters lobby, washroom improvements			250,000		
OFC19264	Rocky Point Pool - Boiler for tot pool, replacement	15,000				
OFC19227	Westhill Centre - Air conditioning, install split units		25,000	0	0	
CFC19023	Westhill Centre - Roof Replacement	0	0	0		200,000
OFC19262	Westhill Pool - Boiler room, critical valve replacement	10,000				
Total 57 Active Projects		2,071,400	1,180,000	710,000	1,425,000	1,425,000

## [ - ] Excluded 175 Project(s)

CFC19143	Artist Studio 2709 Esplanade - Exterior repairs	0	100,000	0	0	
OFC19124	Artist Studio 2709 Esplanade - Interior painting	0	0	15,000	0	
OFC19239	Arts Centre - Assessment of internal clay masonry walls					10,000
OFC19236	Arts Centre - Cleaning cedar shingles on roof					30,000
OFC19238	Arts Centre - Condensing units, major maintenance					20,000
CFC19009	Arts Centre - Fire Life Safety component replacement	0	0	80,000	0	
OFC19270	Arts Centre - Interior Painting	40,000				
OFC19165	Arts Centre - Metal clad swing doors, replacement	0	0	0	7,500	
CFC19237	Arts Centre - Re-coat spray textured ceiling					65,000
OFC19164	Arts Centre - Security System replacement	0	0	0	35,000	
OFC19166	Arts Centre - Washroom fixtures, replacement	0	0	0	25,000	
OFC19144	Carpenters Shop - Alarm system replacement	0	6,000	0	0	
CFC19271	Carpenters Shop - Exterior Repairs and roof replacement	540,000				
OFC19240	Carpenters Shop - Painting, internal walls					10,000
OFC19167	Civic Centre - Condition assessment of parking lot slab and services	0	0	0	25,000	
CFC19241	Civic Centre - Domestic water distribution system, major maintenance					50,000
CFC19133	Civic Centre - Elevator door operator, replace	0	150,000	0	0	
CFC19169	Civic Centre - Exterior paver hardscaping, rebuild, construction phase	0	0	0	500,000	
CFC19145	Civic Centre - Galleria, wood paneling, replace	0	100,000	0	0	
CFC19103	Civic Centre - Inlet Theatre stage wood, replace	0	0	150,000	0	
CFC19006	Civic Centre - Internal Exhaust fan replacement	0	0	30,000	0	
OFC19113	Civic Centre - Internal signage, rebrand and replace	0	0	25,000	0	
CFC19216	Civic Centre - Keyless Access System	0	0	125,000	0	
OFC19147	Civic Centre - Overhaul of parkade exhaust fans	0	50,000	0	0	
CFC19272	Civic Centre - Parkade ceiling insulation	50,000				
CFC19273	Civic Centre - Parkade sealing	120,000				
CFC19128	Civic Centre - Radiant heating panels, replace	150,000	0	0	0	
CFC19274	Civic Centre - Resilient flooring replacement	35,000				

## CAPITAL PROJECT PLANNING

## Facilities

Project ID	Project Name	2019	2020	2021	2022	2023
CFC19056	<i>Civic Centre - Sumps and sump controls, replace</i>	60,000	0	0	0	
CFC19055	<i>Civic Centre - Washroom upgrades</i>	0	100,000	0		
CFC19146	<i>Civic Centre - White acoustic ceiling panels, replace</i>	0	25,000	0	0	
OFC19005	<i>Facilities - Guard rail inspection, multiple facilities</i>	60,000		0	0	
OFC19020	<i>Facilities - HVAC controls replacement</i>	0	80,000	0	0	
OFC19089	<i>Facilities - Hazardous Materials Labelling in all Buildings</i>	25,000	0	0	0	
CFC19014	<i>Facilities - Hot water tanks and furnaces, multiple buildings, replace, one of two</i>	70,000	0	0	0	
CFC19021	<i>Facilities - Hot water tanks and furnaces, multiple buildings, replace, two of two</i>	0	0	79,000	0	
OFC19110	<i>Facilities - Kitchen appliances, multiple facilities, replace, two of two</i>	45,000	0	0	0	
OFC19058	<i>Facilities - Main drain lines, all buildings, camera scope and clean out</i>	0	50,000		0	
OFC19060	<i>Facilities - Parking lot line repainting, 2</i>		0	22,000	0	
OFC19111	<i>Facilities - Traffic Control Stanchions, replace</i>	5,500	0	0	0	
CFC19027	<i>Facilities - Water treatment equipment, replace</i>	0	0	10,000	0	
CFC19235	<i>Fire Hall 2 - Concrete floor, prepare and re-coat</i>					125,000
CFC19170	<i>Fire Hall 2 - Emergency generator, rebuild</i>	0	0	0	25,000	
CFC19002	<i>Fire Hall 2 - Fire alarm system replacement</i>	0	50,000		0	
CFC19171	<i>Fire Hall 2 - Garage bay infrared heaters, replace</i>	0	0	0	20,000	
CFC19025	<i>Fire Hall 2 - HVAC replacement</i>	100,000	0		0	
OFC19121	<i>Fire Hall 2 - Interior painting</i>	0	0	20,000	0	
OFC19065	<i>Fire Hall 2 - Site work</i>	50,000	0	0		
CFC19148	<i>Glenayre Centre - Carpet replacement</i>	0	20,000	0	0	
OFC19172	<i>Glenayre Centre - Condition Assessment</i>	40,000	0	0	0	
OFC19243	<i>Glenayre Centre - Domestic plumbing, upgrades and repairs</i>					30,000
CFC19033	<i>Glenayre Centre - Fire Life Safety component replacement</i>	0	80,000	0	0	
CFC19053	<i>Glenayre Centre - Install alarm system</i>	21,000	0	0	0	
OFC19122	<i>Glenayre Centre - Interior painting</i>	0	0	25,000	0	
CFC19242	<i>Glenayre Centre - Main room, wood paneling replacement</i>					75,000
CFC19045	<i>Glenayre Centre - Parking lot repairs and repaving</i>	0	200,000	0	0	
CFC19043	<i>Glenayre Centre - Resilient flooring, replace</i>	0	0	40,000	0	
CFC19062	<i>Glenayre Centre - Roof and exterior repairs</i>	0	46,000	0	0	
CFC19179	<i>HMCC - Aluminum frame lobby doors, replace</i>	0	0	0	35,000	
OFC19173	<i>HMCC - Condition Assessment</i>	0	0	0	40,000	
OFC19178	<i>HMCC - Exterior painting</i>	0	0	0	50,000	
OFC19102	<i>HMCC - Exterior sealant replacement</i>	7,000	0	0	0	
OFC19180	<i>HMCC - Fire safety equipment, replace</i>	0	0	0	65,000	
CFC19177	<i>HMCC - Handicap lift, replace</i>	0	0	0	75,000	
CFC19182	<i>HMCC - Heat pumps, cyclical replacement</i>	0	0	0	50,000	
CFC19028	<i>HMCC - Hydronic loop recirculation pump, replace</i>	14,500	0	0	0	
CFC19181	<i>HMCC - Internal flooring finishes, replace</i>	0	0	0	75,000	
OFC19129	<i>HMCC - Irrigation system, replace</i>	0	15,000	0	0	
CFC19183	<i>HMCC - Paver hardscaping rebuild</i>	0	0	0	90,000	
OFC19151	<i>Heritage Woods - Exterior wood siding, painting</i>	0	20,000	0	0	
OFC19040	<i>Heritage Woods - Heating System overhaul</i>	0	0	5,000	0	
CFC19185	<i>Heritage Woods - Roof replacement</i>	0	0	0	100,000	
OFC19150	<i>Heritage Woods - Security system upgrade</i>	0	12,000	0	0	

## CAPITAL PROJECT PLANNING

## Facilities

Project ID	Project Name	2019	2020	2021	2022	2023
OFC19149	<i>Heritage Woods - Suite interior upgrades</i>	0	40,000	0	0	
CFC19187	<i>Inlet Centre Firehall - Heat recovery ventilator, heat exchanger core, replace</i>	0	0	0	18,000	
OFC19120	<i>Inlet Centre Firehall - Interior painting</i>	0	0	50,000	0	
OFC19152	<i>Inlet Park Building - Boiler, replace</i>	0	15,000	0	0	
OFC19244	<i>Inlet Park Building - Domestic water system, investigation and repairs</i>					15,000
CFC19109	<i>Inlet Park Building - Exterior Repairs</i>	330,000	0	0	0	
OFC19123	<i>Inlet Park Building - Interior painting</i>	0	0	15,000	0	
OFC19153	<i>Inlet Park Building - Irrigation system, replace</i>	0	12,000	0	0	
CFC19189	<i>Inlet Park Building - Major maintenance on electrical distribution equipment</i>	0	0	0	100,000	
OFC19083	<i>Inlet Park Building - Plumbing system replacement</i>	60,000	0	0	0	
OFC19108	<i>Inlet Park Building - Resilient flooring, replace</i>	17,000	0	0	0	
CFC19276	<i>Kyle Centre - Fire Life Safety component replacement</i>	80,000				
OFC19112	<i>Kyle Centre - Interior Lighting Lamp Replacement</i>	6,500	0	0	0	
OFC19277	<i>Kyle Centre - Interior Painting</i>	30,000				
CFC19097	<i>Kyle Centre - Parking lot repaving</i>	200,000	0	0	0	
CFC19278	<i>Kyle Centre - Roof Replacement and major exterior repairs</i>	2,000,000				
OFC19090	<i>Kyle Centre - Seal basement floor</i>	20,000	0	0	0	
OFC19279	<i>Kyle Centre - Window Covering</i>	10,000				
CFC19104	<i>Kyle Centre - Wood flooring in multipurpose room, replace</i>	41,000	0	0	0	
CFC19031	<i>Old Fire Hall - Exterior repairs and roof replacement</i>	0	175,000	0	0	
OFC19190	<i>Old Mill Boathouse - Alarm and sprinkler systems replacement</i>	0	0	0	60,000	
OFC19191	<i>Old Mill Boathouse - Back flow and check valve replacement</i>	0	0	0	20,000	
OFC19174	<i>Old Mill Boathouse - Condition Assessment</i>	0	0	0	40,000	
CFC19042	<i>Old Mill Boathouse - Elevator replacement</i>	100,000	0	0		
CFC19010	<i>Old Mill Boathouse - Exterior repairs and painting</i>	0	75,000	0	0	
OFC19044	<i>Old Mill Boathouse - Floor Refurbishing</i>	0	20,000	0	0	
CFC19192	<i>Old Mill Boathouse - HVAC equipment replacement</i>	0	0	0	60,000	
CFC19127	<i>Old Orchard Hall - Air Conditioning System</i>	0	0	250,000	0	
OFC19059	<i>Old Orchard Hall - Air conditioning Design</i>	15,000	0	0		
OFC19084	<i>Old Orchard Hall - Air handling units, gas fired, interior, replace</i>	35,000	0	0	0	
OFC19219	<i>Old Orchard Hall - Alarm system, install</i>	20,000	0	0		
OFC19049	<i>Old Orchard Hall - Exhaust fan replacement</i>	0	0	16,000	0	
CFC19085	<i>Old Orchard Hall - Fire Life Safety Component Replacement</i>	55,000	0	0	0	
CFC19086	<i>Old Orchard Hall - Flooring Replacement and Painting</i>	90,000	0	0	0	
OFC19154	<i>Old Orchard Hall - Interior lighting upgrade</i>	0	25,000	0	0	
CFC19018	<i>Public Safety Building - Carpet replacement</i>	200,000	0	0		
OFC19247	<i>Public Safety Building - Concrete flooring, repaint, including safety markings</i>					20,000
CFC19255	<i>Public Safety Building - DDC upgrades to connect to RC Studio</i>	200,000				
CFC19281	<i>Public Safety Building - Elevator shaft exhaust fan</i>	30,000				
OFC19246	<i>Public Safety Building - Elevator, replace door operator</i>			30,000		
CFC19245	<i>Public Safety Building - Emergency generator, major maintenance</i>					75,000
CFC19282	<i>Public Safety Building - Exhaust fan replacement</i>	30,000				
CFC19194	<i>Public Safety Building - Hardscape paver replacement</i>	0	0	0	50,000	
OFC19156	<i>Public Safety Building - Inspection and flushing of sanitary and drainage systems</i>	0	35,000	0	0	
CFC19115	<i>Public Safety Building - Mechanical systems repairs</i>	0	0	300,000	0	

## CAPITAL PROJECT PLANNING

## Facilities

Project ID	Project Name	2019	2020	2021	2022	2023
CFC19114	Public Safety Building - Raised flooring, replace	0	0	550,000	0	
CFC19155	Public Safety Building - Surveillance system, replace	0	75,000	0	0	
OFC19248	Public Safety Building - Vehicle bay, replacement of infrared heaters					15,000
CFC19196	Recreation Complex - Arena 1 and 2, gas fired infrared radiant bleacher heaters, replace	0	0	0	90,000	
OFC19048	Recreation Complex - Arena 1, bleacher refinishing	0	0	75,000	0	
CFC19093	Recreation Complex - Arena 1, roof replacement	500,000	0	0	0	
OFC19017	Recreation Complex - Arena Zamboni Door-Motor & Gear Replacement	15,000	0	0	0	
OFC19119	Recreation Complex - Brine pumps, replace	0	0	40,000	0	
CFC19206	Recreation Complex - Ceiling panels, replacement	0	300,000	0	0	
OFC19283	Recreation Complex - Curling Rink Divider Replacement	5,000				
OFC19284	Recreation Complex - Curling Rink lobby & lounge furniture replacement	45,000				
OFC19117	Recreation Complex - DDC controller upgrades	0	0	125,000	0	
CFC19158	Recreation Complex - DHW boilers, replace	0	125,000	0	0	
OFC19159	Recreation Complex - Exhaust fans, replace	0	50,000	0	0	
OFC19026	Recreation Complex - Exterior building mounted and parking lot relamping, 2 year cycle	9,000	0	0	0	
CFC19285	Recreation Complex - Exterior sealant replacement	100,000				
CFC19116	Recreation Complex - Gymnasium floor, resurface	0	0	250,000	0	
CFC19259	Recreation Complex - Gymnasium, replace wooden walls			100,000		
CFC19195	Recreation Complex - Hot tub and steam room equipment replacment	0	0	0	60,000	
CFC19066	Recreation Complex - Hydronic water treatment unit, replace	0	0	12,500	0	
CFC19070	Recreation Complex - Improve accessibility for sport wheel chairs	0	90,000	0	0	
OFC19071	Recreation Complex - Installation of Roof Anchors on old sections	0	75,000	0	0	
CFC19125	Recreation Complex - Internal concrete repairs to flooring, design phase	0	0	35,000	0	
CFC19126	Recreation Complex - Internal concrete repairs to flooring, repair stage	0	0	250,000	0	
OFC19212	Recreation Complex - Plumbing fixture upgrades	0	50,000	0	0	
OFC19199	Recreation Complex - Rekey remaining old lock cylinders to master GMK	25,000	0		0	
CFC19046	Recreation Complex - SRC Skylight, replace	175,000	0		0	
CFC19286	Recreation Complex - SRC building, complete RTU replacement	600,000				
CFC19157	Recreation Complex - SRC, carpet replacement	0	60,000	0	0	
OFC19209	Recreation Complex - Security camera improvements, design	15,000	15,000	0	0	
OFC19210	Recreation Complex - Security camera improvements, installation	150,000	0	0		
CFC19118	Recreation Complex - Split unit HVAC unit for server room, replace	0	0	40,000	0	
CFC19061	Recreation Complex - Steam generator, replace	10,000	0	0	0	
CFC19007	Recreation Complex - Tile flooring second floor SRC, replace	150,000	0	0		
CFC19054	Recreation Complex - Wellness Room Floor Replacement	100,000	0	0		
CFC19067	Recreation Complex - Zamboni room exhaust fan, replace	0	40,000	0		
OFC19249	Recreation Complex - condition assessment of all roofs			20,000		
OFC19092	Rocky Point PSB - Exterior Painting	40,000	0	0	0	
OFC19100	Rocky Point PSB - Interior painting	11,000	0	0	0	
OFC19160	Rocky Point PSB - Replace vinyl sundeck covering	0	15,000	0	0	
OFC19098	Rocky Point PSB - Suite interior upgrades	40,000	0	0	0	
CFC19008	Rocky Point Pool - Building drain tile replacement	0	100,000	0	0	
OFC19176	Rocky Point Pool - Condition Assessment	20,000	0	0	0	
CFC19198	Rocky Point Pool - Deck concrete rebuild	0	0	0	250,000	
OFC19094	Rocky Point Pool - Exhaust fan replacement	8,500	0	0	0	



## CAPITAL PROJECT PLANNING

## Facilities

Project ID	Project Name	2019	2020	2021	2022	2023
OFC19095	<i>Rocky Point Pool - Interior Painting</i>	10,000	0	0	0	
CFC19106	<i>Rocky Point Pool - Sink replacement</i>	25,000	0	0	0	
OFC19096	<i>Rocky Point Pool - Soffits, replace</i>	8,500	0	0	0	
CFC19254	<i>Rocky Point Pool - Windows, replace</i>					25,000
OFC19287	<i>Westhill Centre - Interior Painting</i>	25,000				
CFC19063	<i>Westhill Centre - Washroom rebuild</i>	60,000	0	0	0	
OFC19069	<i>Westhill Lacrosse Box - Basketball hoops</i>	50,000				
CFC19161	<i>Westhill Pool - Pool water to sanitary construction</i>	0	800,000	0	0	
OFC19012	<i>Westhill Pool - Pool water to sanitary design</i>	50,000			0	
CFC19099	<i>Westhill Pool - Replace pool filters and pump</i>	100,000	0	0	0	
CFC19288	<i>Works Yard - Exterior Repairs</i>	2,000,000				
OFC19087	<i>Works Yard - Overhaul Electric Generator</i>	30,000	0	0	0	
		9,379,500	3,296,000	2,784,500	1,965,500	565,000

CAPITAL PROJECT PLANNING

Recreation

Project ID	Project Name	2019	2020	2021	2022	2023
CRS19002	Recreation Complex Spin Bike Replacement	0	0	0	40,000	
CRS19001	Replacement of Cardio Equipment in Recreation Complex Weight room	0	210,000	0	0	
ORS19003	Seniors Programming support	20,823				
ORS19004	Update Recreation Goals in the Parks and Recreation Master Plan	10,000				
		30,823	210,000	0	40,000	

CAPITAL PROJECT PLANNING

Policy Planning

Project ID	Project Name	2019	2020	2021	2022	2023
OPL19003	Climate Action Public Consultation Plan	11,000				
OPL19002	Land Use Contract Terminations	10,000				
OPL19001	Planning Personnel Transition	40,000				
		61,000				

## CAPITAL PROJECT PLANNING

## Engineering

Project ID	Project Name	2019	2020	2021	2022	2023
OEN19001	Above-Ground Infrastructure - Planning/Asset Management	75,000	75,000	75,000	75,000	75,000
CEN19020	Barnett Highway Rehabilitation	100,000	0	0	0	
CEN19030	Bedwell Bay Road Parking Regulation Signage	10,000				
CEN19025	Bike and Pedestrian Improvement Program	125,000	125,000	0	100,000	100,000
OEN19004	Bridge & Overpass Structures - Monitoring, Scoping, Assessment & Minor Repairs	50,000	50,000	50,000	50,000	50,000
OEN19022	Bridge and Major Structures Inventory Inspection	100,000				
OEN19029	Bylaw, Policy, and Agreement Review and Update	15,000				
OEN19008	CP Rail Crossings - Project Implementation	90,000	0	0	0	
OEN19032	Car Free Day	30,000				
CEN19027	Electrical & Communications Infrastructure Improvements	40,000	40,000	40,000	40,000	40,000
CEN19011	Engineering Project Management and Development Resource [Multiple Funding Src]	160,000	160,000	160,000	160,000	160,000
CEN19009	LRN Road Reconstruction Program	750,000	500,000	500,000	500,000	
CEN19021	MRN Road Rehabilitation Program	600,000	600,000	600,000	1,000,000	1,600,000
CEN19015	MTP - Future Capital Projects (Murray Street)	750,000	0	0	0	
OEN19040	New Project					
OEN19035	Pavement Management Plan Update			125,000		
OEN19023	School Traffic Safety Initiative	50,000				
OEN19034	Sidewalk Modifications for Fire Access to Princeton Ave Multi-Family Complex	50,000				
CEN19036	St Johns Street - Detailed Design for Multiuse pathway and street cross section	125,000				
CEN19033	St. Johns Street Multiuse Pathway	0	0	3,800,000		
CEN19019	Street Name Sign Replacement Program	45,000	45,000	45,000	45,000	45,000
CEN19038	Streetlight Improvement Program	25,000	25,000	25,000	25,000	25,000
CEN19018	Streetlighting Replacement Program [Multiple Funding Src]	150,000	150,000	150,000	150,000	75,000
OEN19006	Traffic Safety Initiatives	50,000	50,000	50,000	50,000	50,000
CEN19003	Traffic Signal Infrastructure - Maintenance and Replacement [Multiple Funding Src]	175,000	150,000	150,000	150,000	
CEN19037	Traffic Signal New Infrastructure	50,000	50,000	50,000	50,000	50,000
CEN19024	Transit Improvements Program	75,000	75,000	75,000	75,000	75,000
CEN19002	Transit Infrastructure - Bus Stop Accessibility Improvements	25,000	25,000	25,000	25,000	25,000
Total 28 Active Projects		3,715,000	2,120,000	5,920,000	2,495,000	2,370,000

## [ - ] Excluded 3 Project(s)

CEN19039	MRN Road Rehabilitation (2023)					600,000
CEN19026	Public Space Program Review	50,000				
OEN19031	Shoreline Shuttle	50,000				
Total Excluded Projects		100,000				600,000

## CAPITAL PROJECT PLANNING

## Operations

Project ID	Project Name	2019	2020	2021	2022	2023
OOP19044	Fleet Policy	20,000				
COP19028	Operations - OP012A - 2013 Freightliner Truck KE7110 Replacement	0	0	350,200	0	
COP19029	Operations - OP019 07 Big Tex Trailer 01636C Replacement	0	0	0	13,000	
COP19030	Operations - OP021A 2012 Ford F150 PU DT6502 Replacement	0	0	0	54,100	
COP19031	Operations - OP99F 2012 Atlas Copco Compressor 8643IC Replacement	0	0	0	27,100	
OOP19023	Public Works Day [Multiple Funding Src]	7,500	7,500	7,500	7,500	
COP19017	Replace OP031 - 2002 Ingersol Roller	0	35,700	0	0	0
COP19003	Replace OP015 - 2010 International Dump Truck	0	266,100	0	0	
COP19009	Replace OP023A - 2011 Ford Dump	0	0	106,100	0	
COP19013	Replace OP029A - 2012 Case Loader	0	208,100	0	0	
COP19039	Replace OP033A - 2013 Ford F350					71,800
COP19032	Replace OP034 09Trailtech Flatdeck Trailer	14,300				
COP19033	Replace OP035A - 2013 VACALL Freightliner 114SD	560,000				
COP19036	Replace OP036 - 2011 Ford F550 Aerial Bucket Truck			95,500		
COP19037	Replace OP040A - 2013 Flatbed Trailer			18,000		
COP19034	Replace OP041 - 2006 Trailtech Trailer		15,600			
COP19016	Replace OP049A - 2010 Ford Ranger	0	57,200	0	0	
COP19038	Replace OP056 - 2014 Cargo Express Trailer				10,800	
COP19040	Replace OP058 - 2013 Eagle Tandem Landscape Trailer					11,000
COP19018	Replace OP063A - 2016 John Deere Zero Turn Mower	0	0	19,100	0	
COP19019	Replace OP064 - 2016 John Deere Zero Turn Mower	0	0	19,100	0	
COP19020	Replace OP099L - 2011 Ingersol Lightsource Trailer	0	0	35,000	0	
COP19035	Replace OP99D - 1987 Whymac Mobile Generator	100,000				
OOP19043	Road Weather Information System (RWIS) Station Installation	20,000	10,000			
COP19042	Service Body Replacement for OP033	30,000				
Total 25 Active Projects		751,800	600,200	650,500	112,500	82,800

## [ - ] Excluded 2 Project(s)

OOP19041	Outfit City Fleet with GPS Technology	100,000				
OOP19002	Residential Chafer Beetle Coupon Program	7,000	7,000	7,000	0	
Total Excluded Projects		107,000	7,000	7,000	0	

CAPITAL PROJECT PLANNING

Environmental Services

Project ID	Project Name	2019	2020	2021	2022	2023
OES19002	Fish Passage Infrastructure Systems - Assessment/Maintenance [Multiple Funding Src]	12,000	12,000	12,000	12,000	
OES19001	Spill Response Management and Mitigation [Multiple Funding Src]	10,000	10,000	10,000	10,000	
OES19004	Targeted Knotweed and Spartina Treatment and Removal	60,000	30,000	30,000	20,000	
OES19003	Wildfire Risk Mitigation	5,000	5,000	5,000	5,000	
		87,000	57,000	57,000	47,000	



## CAPITAL PROJECT PLANNING

## Parks

Project ID	Project Name	2019	2020	2021	2022	2023
OPK19003	Chafer Beetle Management Program - City Lands	5,000	5,000	5,000	5,000	
CPK19065	Electric Parks Vehicle	37,500				
CPK19057	Equipment Replacement - PKM001 2017 Kubota VS400 Premium Spreader				5,400	
CPK19035	Equipment Replacement - PK017 - 2008 Agri-Metal Tuff Vac Sweeper	0	0	31,800	0	
CPK19039	Equipment Replacement - PK016 - 1996 Jacob Aerator	15,300	0	0	0	
CPK19046	Equipment Replacement - PK043C - 2008 Swendson Sander	13,000	0	0	0	
CPK19040	Equipment Replacement - PK044 - 1995 Aer-way Aerator	12,200	0	0	0	
CPK19037	Equipment Replacement - PK045A - 2006 Western Plow	0	0	9,000	0	
CPK19041	Equipment Replacement - PK045B - 2006 Swendson Sander	0	0	13,000	0	
CPK19055	Equipment Replacement - PK046A 2010 John Deere Tractor				108,200	
CPK19034	Equipment Replacement - PK048A - 2010 Ford Ranger	0	57,200	0	0	
CPK19042	Equipment Replacement - PK049 - 2004 John Deere Tractor	89,300	0	0	0	
CPK19036	Equipment Replacement - PK050A - 2012 Kubota Tractor	30,600	0	0	0	
CPK19043	Equipment Replacement - PK060 - 2008 Dodge Ram PU	45,000	0	0	0	
CPK19044	Equipment Replacement - PK063 - 2005 Vermeer Chipper	0	0	73,000	0	
CPK19038	Equipment Replacement - PK066 - 2016 John Deere Zero Turn Mower	0	0	19,100	0	
CPK19054	Equipment Replacement - PK067 2015 Big Tex Utility Trailer			8,500		
CPK19056	Equipment Replacement - PK068 2016 Farm King trailer mower				19,500	
OPK19017	Flavelle Park - Rehabilitate Wooden Deck	0	35,000	0	0	
OPK19059	Forest Parkway Boulevard Rehabilitation	0	50,000			
CPK19031	Goose Management Program	12,000	12,000	12,000	12,000	12,000
OPK19020	Graffiti Removal	5,000	5,000	5,000	5,000	5,000
OPK19022	Greenleaf Parkette - Retaining Wall Rehabilitation	0	12,000	0	0	
OPK19060	Heritage Mountain Grass Sportsfield Rehabilitation		0	250,000		
OPK19011	Horticulture Vegetation Replacement Program	15,000	15,000	15,000	15,000	20,000
CPK19047	Inlet Park Sportsfield Redevelopment - Phase 2	8,400,000				
CPK19012	Inlet Trail - Boardwalk and Pedestrian Bridge Reconstruction	125,000	125,000	400,000	0	
OPK19048	Maintenance Dredging - Rocky Point Pier	0	0	0	150,000	
OPK19010	Old Orchard Park - Master Plan	0	75,000	0	0	
CPK19058	Parkland Aquisition Strategy		75,000			
CPK19051	Parks - 11 Winter Plow Replacement	0	0	0	9,000	
CPK19050	Parks - PK041A 2013 Ford F150 Pickup EE1869 - Replacement	0	0	0	54,100	
CPK19052	Parks - PK053B 2013 FORD F150 PU EE1870 Replacement	0	0	0	54,100	
CPK19053	Parks - PK062A 2012 Ford F450 Dump EE1860	0	0	0	108,200	
OPK19016	Parks/Green Infrastructure - Planning/Asset Management Program	45,000	0	0	0	0
OPK19015	Playground Equipment Repair	15,000	15,000	15,000	15,000	20,000
CPK19008	Playground Rehabilitation - Barber Street Playground Area	0	40,000	0	0	
CPK19018	Playground Rehabilitation - Seaview Playground Area	0	60,000	0	0	
CPK19004	Playground Rehabilitation - Twin Creek Parkette Playground	0	30,000	0	0	
OPK19029	Playground Rehabilitation - Westhill Park	75,000	0	0	0	
OPK19014	Rocky Point Park - Master Plan Review	0	0	0	150,000	
CPK19063	Rocky Point Park Pier - Minor Repairs	5,000	5,000			
CPK19030	Shoreline Bike Path Rehabilitation	475,000	0	0	0	
CPK19026	Town Centre Park Tennis Courts - LED Lighting Conversion	125,000	0	0	0	
CPK19019	Town Centre Park Tennis Courts - Resurfacing	0	0	90,000	0	
OPK19013	Urban Forestry - Tree Removals/Mitigation for City Lands	75,000	75,000	75,000	75,000	75,000
Total 46 Active Projects		9,619,900	691,200	1,021,400	785,500	132,000

## CAPITAL PROJECT PLANNING

## Fire Rescue

Project ID	Project Name	2019	2020	2021	2022	2023
OFD19007	Hazardous Material Operations Plus	80,000				
CFD19008	Heavy Fire Apparatus Replacement	2,531,250				
CFD19006	Replace 2006 Rainbow Trailer - 02952y	0	0	0	7,500	
CFD19001	Replace FR003 2010 Ford Expedition-Car #2 (Deputy Fire Chief's vehicle)	0	72,800	0	0	
CFD19003	Replace FR011 2011 Chevrolet Colorado Pick-up-Car #4 (Fire Prevention Officer Vehicle)	0	0	47,800	0	
CFD19004	Replace FR016 2005 Polaris ATV	0	27,800	0	0	
CFD19002	Replace FR017 2008 GMC Sierra Pickup-Car #3 (Deputy Fire Chief's vehicle)	66,300	0	0	0	
CFD19009	Technical Rescue Equipment	30,000				
Total 8 Active Projects		2,707,550	100,600	47,800	7,500	



CAPITAL PROJECT PLANNING

Finance

Project ID	Project Name	2019	2020	2021	2022	2023
OFI19002	AP Integration & Workflow Management	40,000				
		40,000				

## CAPITAL PROJECT PLANNING

## Information Services

Project ID	Project Name	2019	2020	2021	2022	2023
OIS19002	Agresso Upgrades		20,000		20,000	
CIS19003	Backup Server Replacements	0	0	40,000	0	0
OIS19019	Cloud Email Migration		25,000			
OIS19022	Digital Strategy	53,000				
CIS19001	Disk Array Replacement	0	0	75,000	0	
OIS19021	Fibre Plan		10,000			
CIS19023	Firewall Replacement		45,000			
OIS19013	GIS Replacement [Multiple Funding Src]	40,000	0	0	0	
CIS19024	ICFH Server Room Air Conditioning	50,000				
OIS19020	Open Data Migration	15,000				
OIS19008	Orthophoto & LiDAR Mapping	28,000	0	28,000	0	28,000
CIS19017	Plotter & Scanner Replacement	37,000	0	0	0	
OIS19006	Project Planning Software	20,000	0	0	0	
OIS19015	Security Patching and Application Deployment Software	35,000	0	0	0	
OIS19025	Tempest Web Upgrades	25,000				
CIS19005	Virtual Server Replacement	0	60,000	0	0	
Total 16 Active Projects		303,000	160,000	143,000	20,000	28,000

## [ - ] Excluded 3 Project(s)

OIS19012	City Customer Service Mobile App	27,000		0	0	
OIS19018	Cloud Disaster Recovery Server Backup	20,000				
OIS19016	Corporate Wide Internal Service Request System	20,000				
Total Excluded Projects		67,000		0	0	

## CAPITAL PROJECT PLANNING

## Police

Project ID	Project Name	2019	2020	2021	2022	2023
CPD19003	Approved Screening Device Replacement	8,000	0	0	0	0
CPD19031	Cell Phone Triage	0	0	0	5,000	0
CPD19005	Computers New and Replacement	29,300	27,300	27,300	38,700	29,300
CPD19036	Covert Laptop	0	0	0	0	6,000
CPD19032	Crowd Control Equipment	0	0	0	12,000	0
CPD19004	External Hard Armor	14,000	15,000	0	0	0
CPD19034	Floatation Devices	0	0	0	5,100	0
CPD19002	Forensic Light	0	27,000	0	0	0
CPD19039	Forensic Surveying Equipment (Collision)	0	0	0	0	15,000
CPD19009	IT Backup	0	60,000	0	0	0
CPD19042	Oral Fluid Screening Device (Cannabis)	0	0	0	35,000	0
CPD19030	PO104 Boat Trailer	0	0	11,000	0	0
CPD19001	Police Building Video Recording System	75,000				
CPD19033	Radar Equipment	0	0	0	8,500	0
CPD19029	Replace PO086 2016 Dodge Durango	0	0	0	55,000	0
CPD19019	Replace PO087-2014 Ford Explorer and Equipment	64,500	0	0	0	0
CPD19016	Replace PO088 Toyota Tacoma	60,000	0	0	0	0
CPD19027	Replace PO089 2014 Dodge Charger	54,000	0	0	0	0
CPD19018	Replace PO090 - Dodge Charger	0	54,000	0	0	0
CPD19024	Replace PO091-2013 Ford Explorer and Equipment	67,000	0	0	0	0
CPD19025	Replace PO092-2013 Dodge Charger and Equipment	54,000	0	0	0	0
CPD19026	Replace PO093-Dodge Charger and Equipment	54,000	0	0	0	0
CPD19028	Replace PO095 Chevy Tahoe	0	66,000	0	0	0
CPD19015	Replace PO097 Dodge Caravan	38,000	0	0	0	0
CPD19023	Replace PO100 - Dodge Charger	0	54,000	0	0	0
CPD19020	Replace PO101 - Dodge Ram Pickup	0	0	0	45,000	0
CPD19017	Replace PO102 Motorcycle	0	30,000	0	0	0
CPD19022	Replace PO103 - Dodge Charger	0	54,000	0	0	0
CPD19021	Replace PO105 - Dodge Charger	54,000	0	0	0	0
CPD19006	Replacement LAN Server	0	0	75,000	0	0
CPD19010	Replacement Laptops for Police Cars	19,200	0	0	81,400	0
CPD19035	Replacement of Network Infrastructure	0	0	0	0	60,000
CPD19011	Replacement of Photocopiers and Printers	18,000	0	0	18,000	0
CPD19007	Replacement of UPS Batteries	0	0	12,740	0	0
CPD19040	Share Point Server	22,000	0	0	0	0
CPD19012	Software Upgrade	33,000	0	0	0	0
CPD19038	Taser Equipment replacement	0	0	0	0	9,000
CPD19008	Telephone Infrastructure	0	0	14,200	0	0
CPD19013	Telephone Router	5,000	0	0	0	0
CPD19037	Wifi Capability	0	0	0	0	32,000

Total 40 Active Projects

669,000 387,300 140,240 303,700 151,300

[ - ] Excluded 2 Project(s)

CPD19043	<i>Building cleaning equipment</i>	25,000				
CPD19041	<i>Fibre Optic Connection</i>	40,000				
Total Excluded Projects		65,000				

## CAPITAL PROJECT PLANNING

## Sanitary Sewer

Project ID	Project Name	2019	2020	2021	2022	2023
CSD19007	Alderside Foreshore Sanitary Sewer (Sewer Repair/Replace)		0	0	45,000	
CSD19019	Asset Management - Sewer & Drainage	100,000	100,000	100,000	100,000	
CSD19027	Avalon Drive Sewer and Drainage Repairs	670,000				
OSD19012	CCTV Inspection/GPS Locate Program	60,000	120,000	120,000	120,000	120,000
OSD19021	Civil Construction-Wastewater Collection System Operating & Maintenance Construction	150,000	150,000	150,000	150,000	150,000
CSD19032	Clarke Road Drainage Improvements		160,000			
OSD19029	Engineering Project Management and Development Resource	48,000	48,000	48,000	48,000	48,000
OSD19017	Environmental Investigation & Response - Drainage Systems	35,000	35,000	35,000	35,000	35,000
CSD19030	Heritage Mountain Blvd (Turner to David) Drainage Project	250,000				
OSD19022	Integrated Watershed Management Program	70,000				
CSD19011	loco Low-Pressure Sanitary Siphon and North Shore Valve Replacement	75,000	85,000	1,700,000	0	
CSD19003	loco Road Corridor Reconstruction	0	300,000	900,000	1,900,000	700,000
OSD19028	Public Works Day	2,500	2,500	2,500	2,500	2,500
OSD19018	Sanitary Sewer Flow Monitoring Program	55,000	60,000	60,000	60,000	60,000
OSD19025	Sanitary Sewer Master Plan	75,000				
CSD19004	Sanitary Sewer Rehabilitation - Glenayre/Seaview/College Park (Areas K2, H, B)	125,000	220,000			
CSD19005	Sanitary Sewer Rehabilitation - Moody Center (Areas E, F, C, D)	0	0	0	50,000	
CSD19008	Sanitary Sewer Rehabilitation - North Shore	50,000	150,000	150,000	15,000	
OSD19014	Sanitary Sewer Study - North Shore Phase 2 I&I	150,000	150,000	150,000	0	
CSD19024	Sewer Capital Infrastructure Program (Linear and Non-Linear)					1,050,000
CSD19001	Shoreline Trail Sanitary Sewer (Gravity Sewer/Forcemain Valve/Twinning of Existing Siphon)	255,000	3,035,000	1,600,000	0	
CSD19026	Storm Capital Infrastructure Program (Linear and Non-Linear)					1,100,000
CSD19009	Storm Drainage Improvements - Moody Centre	150,000	150,000	150,000	150,000	
CSD19010	Storm Drainage Infrastructure Rehabilitation - North Shore Storm System	0	0	325,000	240,000	
OSD19033	Storm Water Model - North Shore		30,000	100,000		
OSD19031	Stream Water Quality Monitoring Program (AMF)	75,000	75,000	75,000	75,000	75,000
CSD19023	Turner Creek Bridge	60,000				
OSD19020	Utility Rights of Way (Review/Assessment) [Multiple Funding Src]	60,000	60,000	60,000	60,000	60,000
		2,515,500	4,930,500	5,725,500	3,050,500	3,400,500



## CAPITAL PROJECT PLANNING

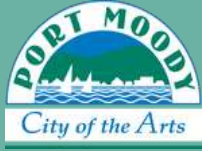
## Solid Waste

Project ID	Project Name	2019	2020	2021	2022	2023
CSO19001	Cart Replacement Plan	100,000	102,500	105,063	107,689	110,381
OSO19003	Centralized Recycling Day	5,000	5,500	6,000	6,500	7,000
OSO19006	Garbage Truck Automated Lubrication System	41,000				
CSO19005	Garbage Truck Spare Automated Arm Assembly	80,000				
CSO19002	Public Waste Receptacles	20,000	50,000	10,000	10,000	10,000
CSO19009	Replace OP047 - 2013 Peterbilt Garbage Truck	0	468,200	0	0	0
CSO19008	SW Supervisor Vehicle	40,000				
CSO19007	Solid Waste & Recycling Data Collection-Tablet Computers	12,000				
OSO19004	Solid Waste Coordinator Recourse Materials and Outreach Tools	2,500	2,500	2,500	2,500	2,500
		300,500	628,700	123,563	126,689	129,881

## CAPITAL PROJECT PLANNING

## Water

Project ID	Project Name	2019	2020	2021	2022	2023
CWT19010	April Road Service Area - Needs Assessment/Functional Requirements Review	35,000	0	0	0	
CWT19002	Asset Management - Water Infrastructure	50,000	50,000	50,000	50,000	
CWT19025	Avalon Drive Watermain Repairs	500,000				
CWT19016	Civil Construction-Water Distribution System Operating & Maintenance Construction	150,000	150,000	150,000	150,000	150,000
OWT19004	Cross Connection Control Program Maintenance	28,000	28,000	28,000	28,000	28,000
OWT19024	Engineering Project Management and Development Resource	48,000	48,000	48,000	48,000	48,000
CWT19001	Fire Hydrant Improvements - Storz Adaptor Program	25,000	25,000	25,000	25,000	
CWT19019	Forest Parkway PRV Upgrade	35,000				
CWT19005	ICI Water Meters	60,000	60,000	60,000	60,000	
CWT19022	Ioco Road Corridor Reconstruction (Water)	25,000	25,000	1,100,000	1,200,000	
CWT19012	Non-Linear Infrastructure Assets Renewal Program	170,000	170,000	170,000	170,000	
OWT19020	Public Works Day	2,500	2,500	2,500	2,500	2,500
CWT19018	SCADA Antenna and IP Gateway Replacement	40,000				
CWT19013	SCADA System Maintenance - Telemetry/Software	25,000	25,000	25,000	25,000	
CWT19006	Security Upgrades	20,000	0	0	0	
CWT19023	Utility Rights of Way (Review/Assessment) [Multiple Funding Src]	30,000	30,000	30,000	30,000	30,000
OWT19008	Water Conservation Coordinator Resource Materials & Outreach Tools	10,000	10,000	10,000	10,000	10,000
OWT19026	Water Meter Infrastructure Expansion Pilot	50,000				
CWT19017	Water Network Infrastructure Asset Renewal Program					500,000
OWT19021	Water System Improvements					70,000
OWT19014	Water Utility Infrastructure - Master Plan/Strategic Priority Setting	150,000	0	0	0	
CWT19011	Watermain Renewal - Murray Street (Electronic Av to end)	1,440,000	0	0	0	
Total 22 Active Projects		2,893,500	623,500	1,698,500	1,798,500	838,500



# 2019-2023 Carry Forward Projects

## 2019 - 2023 Carry Forward Project Summaries

Project Name		Funding Source	2019 Plan	Project Number
<b>Building, Bylaw &amp; Licensing</b>				
Carry Forwards	CFWD Second Floor Renovations	Development Process Reserve	983	CBL15101
Carry Forwards	CFWD Microfiche Scanning	Asset Reserve - Unallocated	3,888	OBL16001
Carry Forwards	CFWD eApply for Permits	Council Strategic Priorities Reserve	154,418	OBL18101
<b>Building, Bylaw &amp; Licensing Projects Total</b>			159,289	
<b>City Manager</b>				
Carry Forwards	CFWD Works Yard Feasibility Study	Council Strategic Priorities Reserve	8,000	OCI14003
Carry Forwards	CFWD Moody Centre Partnership	Land Reserve	11,597	OCM15001
Carry Forwards	CFWD Business Connections	Council Strategic Priorities Reserve	5,085	OCM17003
Carry Forwards	CFWD Council Strategic Plan Goals	Council Strategic Priorities Reserve	82,910	OCM18001
<b>City Manager Projects Total</b>			107,593	
<b>Communications and Engagement</b>				
Carry Forwards	CFWD PTZ Cameras Phase 2	Council Strategic Priorities Reserve	15,500	CCO16102
Carry Forwards	CFWD Program to solicit local illustrations for city use	Council Strategic Priorities Reserve	5,000	OCO18001
Carry Forwards	CFWD City Holiday Lighting	Council Strategic Priorities Reserve	10,602	OCO18002
<b>Communications and Engagement Projects Total</b>			31,102	
<b>Cultural Services</b>				
Carry Forwards	CFWD Artist Designed Bike Racks	Art Works Reserve	1,372	CCU16102
Carry Forwards	CFWD Museum Railway Plinths /RR crossing rebuild	Asset Reserve - Unallocated	35,000	CCU17103
Carry Forwards	CFWD Bistro Gate	Asset Reserve - Equipment - City	650	CCU17106
Carry Forwards	CFWD Audio Console Replacement (formerly Compressor/Gates, Patch Bay, Drive Rack and Presentation Computer)	Asset Reserve - Equipment - City	519	CCU18101
Carry Forwards	CFWD Arts Centre Sign	Asset Reserve - Unallocated	10,000	CCU18102
Carry Forwards	CFWD Station Museum West Retaining Wall	Asset Reserve - Unallocated	25,000	CCU18103
Carry Forwards	CFWD Public Art Program Coordination	Art Works Reserve	9,458	OCU18001
Carry Forwards	CFWD Public Art Repairs	Art Works Reserve	8,750	OCU18002
Carry Forwards	CFWD Public Art Master Plan	Art Works Reserve	25,000	OCU18003
Carry Forwards	CFWD Staff Artist Program	Accumulated Surplus	74,676	OCU18005
Carry Forwards	CFWD Canada 150 Mosaic Project	Art Works Reserve	543	OCU18006
Carry Forwards	CFWD Temporary use vinyl wrap	Private Contributions	1,500	OCU18007
<b>Cultural Services Projects Total</b>			192,467	
<b>Engineering</b>				
Carry Forwards	CFWD Landfill Closure	Grants	99,051	CEN16104
Carry Forwards	CFWD loco Road Infrastructure Planning Study [Multiple Funding Src]	Drainage Capital Reserve	106,435	CEN16105
Carry Forwards	CFWD loco Road Infrastructure Planning Study [Multiple Funding Src]	Water Capital Reserve	33,347	CEN16105
Carry Forwards	CFWD loco Road Infrastructure Planning Study [Multiple Funding Src]	MRN Pavement Rehab Reserve	190,507	CEN16105
Carry Forwards	CFWD Murray St Bike Path Extension [Multiple Funding Src]	Gas Tax Reserve	18,095	CEN16112
Carry Forwards	CFWD Murray St Bike Path Extension [Multiple Funding Src]	Grants	131,818	CEN16112
Carry Forwards	CFWD Murray St Bike Path Extension [Multiple Funding Src]	Master Transportation Plan	335,000	CEN16112
Carry Forwards	CFWD Moody Street Overpass Deficiencies and Drainage Improvements [Multiple Funding Src]	Drainage Capital Reserve	20,294	CEN16120
Carry Forwards	CFWD Moody Street Overpass Deficiencies and Drainage Improvements [Multiple Funding Src]	MRN General Rehab Reserve	39,800	CEN16120



## 2019 - 2023 Carry Forward Project Summaries

Project Name		Funding Source	2019 Plan	Project Number
Carry Forwards	CFWD Newport Drive /Ungless Way Crosswalk Enhancements	Asset Reserve - Road Rehab-LRN	69,077	CEN17109
Carry Forwards	CFWD MTP Planning and Design	Asset Reserve - Unallocated	127,289	CEN17111
Carry Forwards	CFWD Streetlighting Replacement Program [Multiple Funding Src]	Asset Reserve - Road Rehab-LRN	116,175	CEN18102
Carry Forwards	CFWD Streetlighting Replacement Program [Multiple Funding Src]	MRN General Rehab Reserve	46,470	CEN18102
Carry Forwards	CFWD Turner Creek Culvert at 100 Parkside Drive In-Stream Works and Rehabilitation	Drainage Capital Reserve	198,490	CEN18104
Carry Forwards	CFWD Newport Village Crosswalk Improvements	Master Transportation Plan	99,087	CEN18105
Carry Forwards	CFWD MTP-Murray/Moody/Interchange C673	Master Transportation Plan	454,025	CEN18108
Carry Forwards	CFWD Integrated Pedestrian Signal Improvements - 2800 Block Murray Street (Rocky Point Park)	Master Transportation Plan	225,000	CEN18110
Carry Forwards	CFWD MTP - Transit Improvements	Master Transportation Plan	108,833	CEN18111
Carry Forwards	CFWD MTP - Moody Station/Clarke Street - Pedestrian Access	Master Transportation Plan	161,970	CEN18112
Carry Forwards	CFWD Street Name Sign Replacement Program [Multiple Funding Src]	Asset Reserve - Road Rehab-LRN	25,000	CEN18113
Carry Forwards	CFWD Street Name Sign Replacement Program [Multiple Funding Src]	MRN General Rehab Reserve	15,251	CEN18113
Carry Forwards	CFWD Valour Drive-Cecile Drive Walkway Rehabilitation	Asset Reserve - Road Rehab-LRN	200,000	CEN18114
Carry Forwards	CFWD Gatensbury Drive (Grant St and Coquitlam boundary) [Multiple Funding Src]	Asset Reserve - Road Rehab-LRN	460,818	CEN18115
Carry Forwards	CFWD Gatensbury Drive (Grant St and Coquitlam boundary) [Multiple Funding Src]	Drainage Capital Reserve	297,450	CEN18115
Carry Forwards	CFWD Gatensbury Drive (Grant St and Coquitlam boundary) [Multiple Funding Src]	Master Transportation Plan	250,000	CEN18115
Carry Forwards	CFWD Gatensbury Drive (Grant St and Coquitlam boundary) [Multiple Funding Src]	SideWalk Reserve	83,111	CEN18115
Carry Forwards	CFWD Gatensbury Drive (Grant St and Coquitlam boundary) [Multiple Funding Src]	Water Capital Reserve	384,935	CEN18115
Carry Forwards	CFWD St Johns Street - Functional Design and and planning for Multiuse pathway and street cross section	Master Transportation Plan	221,540	CEN18116
Carry Forwards	CFWD Bike and Pedestrian Improvement Program	Master Transportation Plan	88,825	CEN18117
Carry Forwards	CFWD Liveable Street - Moody Centre Design Concept	Council Strategic Priorities Reserve	5,379	OEN12009
Carry Forwards	CFWD Demolish Fire Hall #1	Land Reserve	11,522	OEN14011
Carry Forwards	CFWD Barnet Landfill Redevelopment Risk Assessment	Land Reserve	2,308	OEN14012
Carry Forwards	CFWD CP Rail Crossing - Feasibility & Investigation	Asset Reserve - Road Rehab-LRN	46,942	OEN16005
Carry Forwards	CFWD Site Assessment - Works Yard and Old Fire Hall Sites	286 General Amenities	44,482	OEN16007
Carry Forwards	CFWD Evergreen Minor Civil Works	Future Operating	14,160	OEN16009
Carry Forwards	CFWD Bridge Maintenance - Scoping, Assessment & Repairs	Asset Reserve - Road Rehab-LRN	25,853	OEN17004
Carry Forwards	CFWD Road Surface Temperature Sensors	Asset Reserve - Road Rehab-LRN	36,139	OEN17005
Carry Forwards	CFWD Planning and Engineering Development Services Process Review	Development Process Reserve	15,100	OEN17008
Carry Forwards	CFWD Public Works Yard Needs Assessment and Design Development	Land Reserve	50,981	OEN17009
Carry Forwards	CFWD Bridge & Overpass Structures - Monitoring, Scoping, Assessment & Minor Repairs	Asset Reserve - Road Rehab-LRN	35,771	OEN18002
Carry Forwards	CFWD CP Rail Crossings - Project Implementation	Asset Reserve - Road Rehab-LRN	25,000	OEN18006
Carry Forwards	CFWD April Road Walkway Assessment and Reconstruction Plan	Asset Reserve - Road Rehab-LRN	20,000	OEN18007
Carry Forwards	CWFD Investigate status of anchored retaining walls inherited from MoTI on Barnet Highway	Asset Reserve - Road Rehab-LRN	20,000	OEN18008
Carry Forwards	CWFD Multi-Family Residential Permit Parking	Council Strategic Priorities Reserve	15,052	OEN18011
<b>Engineering Projects Total</b>			4,976,382	

## 2019 - 2023 Carry Forward Project Summaries

Project Name		Funding Source	2019 Plan	Project Number
<b>Environmental Services</b>				
Carry Forwards	CFWD Wildfire Risk Mitigation	Council Strategic Priorities Reserve	5,000	OES18002
Carry Forwards	CFWD Targeted Knotweed and Spartina Treatment and Removal	Council Strategic Priorities Reserve	8,687	OES18004
Carry Forwards	CFWD Environmentally Sensitive Area Management Strategy	Council Strategic Priorities Reserve	110,000	OES18005
Carry Forwards	CFWD Bear Management Strategy	Council Strategic Priorities Reserve	3,670	OES18006
Carry Forwards	CFWD Environmentally Sensitive Areas Management Strategy Update	Council Strategic Priorities Reserve	26,802	OSU14002
Carry Forwards	CFWD Environmental Procedures Review and Development	Council Strategic Priorities Reserve	30,000	OSU16001
<b>Environmental Services Projects Total</b>			184,159	
<b>Facilities</b>				
Carry Forwards	CFWD Arts Centre - Repairs	Debt	58,547	CFC16101
Carry Forwards	CFWD Civic Centre - Repairs [Multiple Funding Src]	Water Capital Reserve	23,793	CFC16102
Carry Forwards	CFWD Civic Centre - Repairs [Multiple Funding Src]	Asset Reserve - Unallocated	22,937	CFC16102
Carry Forwards	CFWD Civic Centre - Repairs [Multiple Funding Src]	Debt	273,467	CFC16102
Carry Forwards	CFWD Civic Centre - Repairs [Multiple Funding Src]	Drainage Capital Reserve	23,793	CFC16102
Carry Forwards	CFWD Recreation Complex - Repairs [Multiple Funding Src]	Asset Reserve - Opening Balance	153,706	CFC16103
Carry Forwards	CFWD Recreation Complex - Repairs [Multiple Funding Src]	Debt	220,260	CFC16103
Carry Forwards	CFWD Recreation Complex - Arena 1 - Replace Sound System	Asset Reserve - Facilities Maintenance	20,000	CFC16106
Carry Forwards	CFWD Recreation Complex - Electrical and plumbing services for food kiosk	Council Strategic Priorities Reserve	60,123	CFC16110
Carry Forwards	CFWD Rocky Point Pool - Conversion of disinfection system to liquid chlorine	Asset Reserve - Facilities Maintenance	34,102	CFC17104
Carry Forwards	CFWD Public Safety Building - Evidence room air handling improvements	Asset Reserve - Unallocated	242,788	CFC17105
Carry Forwards	CFWD Recreation Complex - Installation of public address sound system for the entire complex	Asset Reserve - Facilities Maintenance	80,000	CFC17111
Carry Forwards	CFWD Public Safety Building - BECA and Mechanical Re-Commissioning	Asset Reserve - Facilities Maintenance	79,025	CFC17113
Carry Forwards	CFWD Recreation Complex - Curling rink concrete surface repairs	Asset Reserve - Facilities Maintenance	28,000	CFC18103
Carry Forwards	CFWD Civic Centre Space Planning	Asset Reserve - Unallocated	35,339	CFC18109
Carry Forwards	CFWD Public Safety Building - Parking Lot Expansion [Multiple Funding Src]	Council Strategic Priorities Reserve	30,785	CFC18112
Carry Forwards	CFWD Public Safety Building - Parking Lot Expansion [Multiple Funding Src]	Off Road Parking Fund	77,867	CFC18112
Carry Forwards	CFWD Facilities - Maintenance Connections Implementation Consultation	Council Strategic Priorities Reserve	33,043	OFC15004
Carry Forwards	CFWD Facilities - Parking lot line repainting	Asset Reserve - Facilities Maintenance	15,010	OFC16010
Carry Forwards	CFWD Recreation Complex - Curling Lounge walkway railing repairs	Asset Reserve - Facilities Maintenance	15,000	OFC17002
Carry Forwards	CFWD Fire Hall 2 - Envelope condition assessment	Asset Reserve - Facilities Maintenance	31,200	OFC17004
Carry Forwards	CFWD Facilities - Lighting Retrofit	Asset Reserve - Facilities Maintenance	51,942	OFC17005
Carry Forwards	CFWD Recreation Complex - Lighting controls moved to RC Studio	Asset Reserve - Facilities Maintenance	2,403	OFC18002
Carry Forwards	CWFD Civic Centre - Drain tile investigation	Asset Reserve - Facilities Maintenance	8,000	OFC18004
Carry Forwards	CFWD Recreation Complex - Party room wall construction	Asset Reserve - Unallocated	29,608	OFC18005
Carry Forwards	CWFD Recreation Complex - Arena temporary ice strategy	Accumulated Surplus	81,239	OFC18006
<b>Facilities Projects Total</b>			1,731,978	
<b>Finance</b>				
Carry Forwards	CFWD Capital Remedial Works Contingency (5%)	Debt	133,000	CFI16101
Carry Forwards	CFWD Agresso - Contract Accounting Module	Asset Reserve - Equipment - City	2,664	OFI18001

## 2019 - 2023 Carry Forward Project Summaries

Project Name		Funding Source	2019 Plan	Project Number
Carry Forwards	CFWD Corporate Wide Asset Management	Asset Reserve - Unallocated	15,000	OFI18002
<b>Finance Projects Total</b>			150,664	
<b>Fire Rescue</b>				
Carry Forwards	CFWD Fire Hall #1 Furniture Fixture & Equipment	Accumulated Surplus	11,033	CFD14101
Carry Forwards	CFWD Purchase new Chief Officer's emergency response vehicle	Equipment Replacement Reserve Fund	59,617	CFD18101
Carry Forwards	CFWD Heavy Fire Apparatus Replacement	Debt	3,769,477	CFD18102
Carry Forwards	CFWD Restructuring - Training & Suppression Divisions	Council Strategic Priorities Reserve	7,569	OFD16002
Carry Forwards	CFWD Business Continuity Plan	Emergency Measures	1,254	OFD17001
Carry Forwards	CFWD FireSmart Grant	Grants	4,434	OFD18001
Carry Forwards	CFWD EOC Grant	Grants	10,586	OFD18002
<b>Fire Rescue Projects Total</b>			3,863,970	
<b>Human Resources</b>				
Carry Forwards	CFWD HR & Payroll Agresso enhancements	Drainage Capital Reserve	9,547	OHR12001
Carry Forwards	CFWD IAFF Arbitration/Mediation	Council Strategic Priorities Reserve	24,920	OHR14001
<b>Human Resources Projects Total</b>			34,467	
<b>Information Services</b>				
Carry Forwards	CFWD Completion of fiber optic cabling	Asset Reserve - Equipment - City	7,751	CIS16104
Carry Forwards	CFWD Backup Server Replacements	Asset Reserve - Equipment - City	30,000	CIS18104
Carry Forwards	CFWD Network Switch Replacement & Server Room Relocation	Asset Reserve - Equipment - City	110,000	CIS18105
Carry Forwards	CFWD Council Meeting Room A/V Equipment	Asset Reserve - Equipment - City	6,000	CIS18109
Carry Forwards	CFWD Open Data Initiative	Council Strategic Priorities Reserve	11,369	OIS14101
Carry Forwards	CFWD Customer Experience Program [Multiple Funding Src]	Asset Reserve - Unallocated	68,277	OIS16004
Carry Forwards	CFWD Customer Experience Program [Multiple Funding Src]	Council Strategic Priorities Reserve	77,782	OIS16004
Carry Forwards	CFWD Role Based Security	Asset Reserve - Equipment - City	20,000	OIS18001
Carry Forwards	CFWD Budget Software	Asset Reserve - Equipment - City	10,190	OIS18101
Carry Forwards	CFWD GIS Replacement [Multiple Funding Src]	Asset Reserve - Equipment - City	28,910	OIS18102
Carry Forwards	CFWD GIS Replacement [Multiple Funding Src]	Drainage Capital Reserve	14,455	OIS18102
Carry Forwards	CFWD GIS Replacement [Multiple Funding Src]	Water Capital Reserve	14,455	OIS18102
Carry Forwards	CFWD Training Cart Device Replacement	Asset Reserve - Equipment - City	2,055	OIS18103
Carry Forwards	CFWD External Proxy Server Replacement	Asset Reserve - Equipment - City	5,667	OIS18107
Carry Forwards	CFWD File Storage for Legal Records	Asset Reserve - Equipment - City	863	OIS18108
Carry Forwards	CFWD Maintenance Connection Interface Enhancement	Drainage Capital Reserve	19,471	OIT13001
<b>Information Services Projects Total</b>			427,245	
<b>Legislative Services</b>				
Carry Forwards	CFWD Electronic Agenda and Meeting Management Software	Council Strategic Priorities Reserve	26,767	OLS18101
Carry Forwards	CFWD Information Management System Rehabilitation	Asset Reserve - Unallocated	45,660	OLS18102
<b>Legislative Services Total</b>			72,427	
<b>Library</b>				
Carry Forwards	CFWD Digital Creation Station	Private Contributions	5,473	CLI17103
Carry Forwards	CFWD Library Strategic Planning	Council Strategic Priorities Reserve	5,768	OLI17001

## 2019 - 2023 Carry Forward Project Summaries

Project Name		Funding Source	2019 Plan	Project Number
<b>Library Projects Total</b>			11,240	
<b>Operations</b>				
Carry Forwards	CFWD Vehicle Global Positioning System	Asset Reserve - Unallocated	11,556	COP16115
Carry Forwards	CFWD Purchase of drive-on vehicle lift	Asset Reserve - Equipment - City	4,027	COP18101
Carry Forwards	CFWD Purchase of mobile column lifts	Asset Reserve - Equipment - City	11,738	COP18104
Carry Forwards	CFWD Maintenance Connection Inventory Module Implementation + Field Tablets - MC Web App [Multiple Funding Src]	Water Capital Reserve	739	OOP15002
Carry Forwards	CFWD Maintenance Connection Inventory Module Implementation + Field Tablets - MC Web App [Multiple Funding Src]	Council Strategic Priorities Reserve	369	OOP15002
Carry Forwards	CFWD Maintenance Connection Inventory Module Implementation + Field Tablets - MC Web App [Multiple Funding Src]	Drainage Capital Reserve	739	OOP15002
Carry Forwards	CFWD Port Moody Legion #119 2017 Remembrance Day Event	Land Reserve	10,020	OOP17004
Carry Forwards	CFWD OP15 Corrosion removal and coating replacement	Equipment Replacement Reserve Fund	16,673	OOP18002
<b>Operations Projects Total</b>			55,861	
<b>Parks</b>				
Carry Forwards	CFWD Upgrade Town Centre Playground Area	Asset Reserve - Parks	5,214	CPK16110
Carry Forwards	CFWD Inlet Park Sportsfield Redevelopment	Inlet Park Field Redevelopment Capital Reserve	55,091	CPK16115
Carry Forwards	CFWD Design and Feasibility Study - Shoreline Trail Boardwalk	Asset Reserve - Parks	12,206	CPK17105
Carry Forwards	CFWD Resurface Tennis Courts - Easthill Park	Asset Reserve - Parks	30,000	CPK17106
Carry Forwards	CFWD Resurface Tennis Courts - Chestnut Park Reservoir	Asset Reserve - Parks	30,000	CPK17107
Carry Forwards	CFWD Playground Rehabilitation - Art Wilkinson Park	Asset Reserve - Parks	7,432	CPK17108
Carry Forwards	CFWD Shoreline Trail - Pedestrian Bridge Repairs	Asset Reserve - Parks	14,940	CPK17109
Carry Forwards	CFWD Goose Management Program	Asset Reserve - Parks	3,720	CPK18101
Carry Forwards	CFWD Playground Rehabilitation - Rocky Point Park	Asset Reserve - Parks	215,000	CPK18102
Carry Forwards	CFWD Inlet Field Redevelopment - Recommended Field Alignment Plan	Inlet Park Field Redevelopment Capital Reserve	188,562	CPK18106
Carry Forwards	CFWD Resurface Basketball Courts - Easthill Park	Asset Reserve - Parks	32,000	CPK18107
Carry Forwards	CFWD Resurface Tennis Courts - Easthill Park	Asset Reserve - Parks	40,000	CPK18108
Carry Forwards	CFWD Rocky Point Boat Ramp Assessment	Rocky Point Ramp Reserve	7,077	OPK16004
Carry Forwards	CFWD Playground Equipment Repairs	Asset Reserve - Parks	512	OPK16005
Carry Forwards	CFWD Chafer Beetle Management program - City Lands	Asset Reserve - Parks	1,543	OPK17002
Carry Forwards	CFWD Playground Equipment Repair	Asset Reserve - Parks	1,924	OPK17005
Carry Forwards	CFWD Waste Collection Bins	Sanitation Utility Reserve	9,417	OPK17010
Carry Forwards	CFWD Designated Anchorage Area Program	Council Strategic Priorities Reserve	15,000	OPK18001
Carry Forwards	CFWD Graffiti Removal	Asset Reserve - Parks	5,000	OPK18002
Carry Forwards	CFWD Horticulture Vegetation Replacement Program	Asset Reserve - Parks	450	OPK18004
Carry Forwards	CFWD Beaver Management Plan	Accumulated Surplus	1,178	OPK18006
Carry Forwards	CFWD Chafer Beetle Management Program - City Lands	Asset Reserve - Parks	238	OPK18008
Carry Forwards	CFWD Playground Equipment Repair	Asset Reserve - Parks	6,746	OPK18010
<b>Parks Projects Total</b>			683,251	
<b>Planning</b>				
Carry Forwards	CFWD Tempest Development Application Tracking Updates	Development Process Reserve	17,000	CPL17101
Carry Forwards	CFWD Rocky Point Park Archaeological Assessment	Rocky Point Rental Facility Reserve	4,364	OPL17001

## 2019 - 2023 Carry Forward Project Summaries

Project Name		Funding Source	2019 Plan	Project Number
Carry Forwards	CFWD Tempest Project	Future Operating	27,094	OPL18001
Carry Forwards	CFWD Coronation Park road network concept design	Council Strategic Priorities Reserve	74,673	OPL18002
Carry Forwards	CFWD BC Energy Step Code Implementation Strategy	Carbon Offsets Community Reserve	700	OPL18003
<b>Planning Projects Total</b>			123,831	
<b>Police</b>				
Carry Forwards	CFWD Replacement Laptops for Police Cars [Multiple Funding Src]	Asset Reserve - Equipment - Police	39,200	CPD15111
Carry Forwards	CFWD Crime Analyst Software [Multiple Funding Src]	Asset Reserve - Equipment - Police	8,354	CPD16102
Carry Forwards	CFWD Crime Analyst Software [Multiple Funding Src]	Asset Reserve - Opening Balance	7,264	CPD16102
Carry Forwards	CFWD Crime Analyst Software [Multiple Funding Src]	Future Operating	7,349	CPD16102
Carry Forwards	CFWD Replacement of Photocopiers and Printers	Asset Reserve - Equipment - Police	16,962	CPD16108
Carry Forwards	CFWD Telephone System - VOIP	Asset Reserve - Equipment - Police	50,000	CPD17104
Carry Forwards	CFWD Computers New and Replacement	Asset Reserve - Equipment - Police	2,042	CPD18101
Carry Forwards	CFWD Replacement Laptops for Police Cars	Asset Reserve - Equipment - Police	23,800	CPD18102
Carry Forwards	CFWD Covert Laptop	Asset Reserve - Equipment - Police	6,000	CPD18103
Carry Forwards	CFWD Patrol Rifles	Asset Reserve - Equipment - Police	16,180	CPD18104
Carry Forwards	CFWD Forensic ventilated wash sink	Asset Reserve - Equipment - Police	1,824	CPD18106
Carry Forwards	CFWD Community Trailer	Private Contributions	725	CPD18107
Carry Forwards	CFWD E-Comm Transition	Emerg-Ecomm Police Reserve	2,324	OPD16002
Carry Forwards	CFWD Community Outreach	Future Operating	2,567	OPD16005
Carry Forwards	CFWD E-Comm Equipment	Future Operating	975	OPD16006
Carry Forwards	CFWD Specialized Training for members	Future Operating	15,338	OPD17001
Carry Forwards	CFWD Organizational Development	Future Operating	5,713	OPD17003
<b>Police Projects Total</b>			206,616	
<b>Recreation</b>				
Carry Forwards	CFWD CLASS replacement	Asset Reserve - Unallocated	9,022	CRS16102
Carry Forwards	CFWD Replacement of Selectorized Weight Equipment	Asset Reserve - Equipment - City	29,169	CRS17101
Carry Forwards	CFWD ESS Capital budget	Asset Reserve - Equipment - City	8,000	CRS17103
Carry Forwards	CFWD CLASS Replacement - Implementation costs	Asset Reserve - Equipment - City	65,770	CRS17104
Carry Forwards	CFWD Wheelchair Rental	Grants	1,293	ORS15001
Carry Forwards	CFWD Youth Strategy	Council Strategic Priorities Reserve	4,662	ORS17001
<b>Recreation Projects Total</b>			117,916	
<b>Sewer &amp; Drainage</b>				
Carry Forwards	CFWD Sanitary Sewer Repair Program - South Shore	Drainage Capital Reserve	239,493	CSD16101
Carry Forwards	CFWD Avalon Road (Sanitary Sewer Repairs)	Drainage Capital Reserve	18,466	CSD17103
Carry Forwards	CFWD Drainage Improvements - North Shore Culverts (CPR & Foreshore) - Replace & Rehab	Drainage Capital Reserve	45,000	CSD17105
Carry Forwards	CFWD Inspection Camera for Sewer Main Lines	Drainage Capital Reserve	21,662	CSD17107
Carry Forwards	CFWD Sanitary - Sewer Repair Program - Glenayre/Seaview/College Park - K2, H, B - Trenchless	Drainage Capital Reserve	48,455	CSD17108
Carry Forwards	CFWD Shoreline Trail Sanitary Sewer (Gravity Sewer Repair & Renewal)	Drainage Capital Reserve	71,156	CSD17109
Carry Forwards	CFWD Alderside Lift Station Standby Genset	Drainage Capital Reserve	19,500	CSD17111

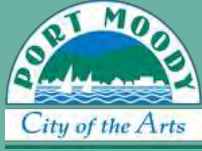


## 2019 - 2023 Carry Forward Project Summaries

Project Name		Funding Source	2019 Plan	Project Number
Carry Forwards	CFWD loco Lift Station Improvements-Sump Pump	Drainage Capital Reserve	20,000	CSD17112
Carry Forwards	CFWD Rainfall Monitoring	Drainage Capital Reserve	22,417	CSD17113
Carry Forwards	CFWD Gatensbury Drive (Grant St to Coquitlam/City Limit)	Drainage Capital Reserve	1,115,458	CSD18101
Carry Forwards	CFWD Storm Intake Replacement - Suterbrook Creek at Fraser Street	Drainage Capital Reserve	55,000	CSD18102
Carry Forwards	CFWD Sanitary and Drainage Renewal - City Hall	Drainage Capital Reserve	279,908	CSD18104
Carry Forwards	CFWD Lift Station Improvements - Beach Avenue	Water Capital Reserve	75,000	CSD18105
Carry Forwards	CFWD Alderside Lift Station Standby Genset	Drainage Capital Reserve	15,000	CSD18106
Carry Forwards	CFWD Asset Management - Sewer & Drainage	Drainage Capital Reserve	10,335	CSD18107
Carry Forwards	CFWD Civil Works Construction Program - Sewer and Drainage	Drainage Capital Reserve	75,577	CSD18108
Carry Forwards	CFWD Sewer and Drainage Master Plan	Drainage Capital Reserve	75,000	CSD18109
Carry Forwards	CFWD Melrose Creek Sanitary Sewer	Drainage Capital Reserve	146,472	CSW15101
Carry Forwards	CFWD Integrated Stormwater Management Plans: Suter Brook	Drainage Capital Reserve	80,000	OSD14002
Carry Forwards	CFWD Survey and CCTV Inspection - Storm Drain/Sewer System	Drainage Capital Reserve	45,122	OSD16005
Carry Forwards	CFWD Rights-of-Way Assessment [Multiple Funding Src]	Drainage Capital Reserve	123,573	OSD16006
Carry Forwards	CFWD Sanitary Forcemain Assessment - North Shore	Drainage Capital Reserve	70,769	OSD16007
Carry Forwards	CFWD Asset Management - CCTV Inspection and GPS Locates	Drainage Capital Reserve	58,843	OSD17001
Carry Forwards	CFWD Sanitary Sewer Flow Monitoring (various areas)	Drainage Capital Reserve	54,629	OSD17004
Carry Forwards	CFWD Sewer - Non Linear Isolation Procedures	Drainage Capital Reserve	8,250	OSD17005
Carry Forwards	CFWD Flow Monitoring Program in MV trunk sewers [Multiple Funding Src]	Drainage Capital Reserve	11,100	OSD17007
Carry Forwards	CFWD Flow Monitoring Program in MV trunk sewers [Multiple Funding Src]	SideWalk Reserve	19,400	OSD17007
Carry Forwards	CFWD CCTV Inspection/GPS Locate Program	Drainage Capital Reserve	47,969	OSD18001
Carry Forwards	CFWD Environmental Investigation & Response - Drainage Systems	Drainage Capital Reserve	15,578	OSD18002
Carry Forwards	CFWD Sanitary Sewer Flow Monitoring Program	Drainage Capital Reserve	54,320	OSD18003
Carry Forwards	CFWD Utility Rights of Way (Review/Assessment) [Multiple Funding Src]	Drainage Capital Reserve	3,350	OSD18004
Carry Forwards	CFWD Utility Rights of Way (Review/Assessment) [Multiple Funding Src]	Water Capital Reserve	3,350	OSD18004
Carry Forwards	CFWD Integrated Watershed Management Program	Drainage Capital Reserve	284,088	OSD18005
Carry Forwards	CFWD Storm Drainage Improvements - Moody Centre	Drainage Capital Reserve	247,831	OSD18103
<b>Sewer &amp; Drainage Projects Total</b>			3,482,071	
<b>Solid Waste</b>				
Carry Forwards	CFWD New Services Cart	Sanitation Utility Reserve	13,713	CSO17101
Carry Forwards	CFWD Cart Inventory Expansion - Growth Related Service Delivery	Sanitation Utility Reserve	31,828	CSO18101
Carry Forwards	CFWD Public Waste Receptables	Sanitation Utility Reserve	17,283	CSO18102
Carry Forwards	CFWD Mini - refuse truck/Haul-all type	Equipment Replacement Reserve Fund	175,000	CSO18103
Carry Forwards	CFWD Cart Replacement Plan	Equipment Replacement Reserve Fund	6,098	CSO18104
Carry Forwards	CFWD Solid Waste Coordinator resource materials & outreach tools	Sanitation Utility Reserve	4,400	OSO17001
Carry Forwards	CFWD Solid Waste Coordinator Resource Materials & Outreach Tools	Sanitation Utility Reserve	2,500	OSO18001
<b>Solid Waste Projects Total</b>			250,822	

## 2019 - 2023 Carry Forward Project Summaries

Project Name		Funding Source	2019 Plan	Project Number
<b>Water</b>				
Carry Forwards	CFWD Reservoir Mixing	Water Capital Reserve	120,000	CWT15103
Carry Forwards	CFWD SCADA - Data Security Management Plan	Water Capital Reserve	39,815	CWT16106
Carry Forwards	CFWD Lift Station Improvements - Beach Avenue	Water Capital Reserve	153,267	CWT16109
Carry Forwards	CFWD Watermain Replacement - Glenacre Court	Water Capital Reserve	105,371	CWT16113
Carry Forwards	CFWD Civil Works Construction - Minor Watermain Projects	Water Capital Reserve	8,399	CWT17103
Carry Forwards	CFWD SCADA - RTU Implementation Program	Water Capital Reserve	1,851	CWT17104
Carry Forwards	CFWD Security Upgrades	Water Capital Reserve	13,346	CWT17107
Carry Forwards	CFWD Fire Hydrant Improvements - Stortz Adaptor Program	Water Capital Reserve	22,386	CWT18101
Carry Forwards	CFWD Asset Management - Water Infrastructure	Water Capital Reserve	39,769	CWT18102
Carry Forwards	CFWD ICI Water Meters	Water Capital Reserve	47,281	CWT18103
Carry Forwards	CFWD Security Upgrades	Water Capital Reserve	20,000	CWT18104
Carry Forwards	CFWD SCADA - RTU Implementation Program	Water Capital Reserve	85,313	CWT18105
Carry Forwards	CFWD BA Line Integration/109 Pressure Zone	Water Capital Reserve	29,438	CWT18106
Carry Forwards	CFWD Watermain Renewal - Murray Street (Electronic Av to end)	Water Capital Reserve	889,583	CWT18107
Carry Forwards	CFWD Non-Linear Infrastructure Assets Renewal Program	Water Capital Reserve	49,417	CWT18108
Carry Forwards	CFWD SCADA System Maintenance - Telemetry/Software	Water Capital Reserve	17,294	CWT18109
Carry Forwards	CFWD Chestnut Reservoir - Structural Assessment/Resurfacing	Water Capital Reserve	134,068	CWT18110
Carry Forwards	CFWD Civil Works Construction Program - Water Utility	Water Capital Reserve	31,656	CWT18111
Carry Forwards	CFWD Maintenance Connection Rebuild Implementation [Multiple Funding Src]	Drainage Capital Reserve	22,856	OWT17001
Carry Forwards	CFWD Water Conservation Coordinator resource materials & outreach tools	Drainage Capital Reserve	10,000	OWT17002
Carry Forwards	CFWD Watermain Condition Assessment - Highridge PS to Chestnut PS	Drainage Capital Reserve	49,938	OWT17003
Carry Forwards	CFWD Chestnut Reservoir Isolation Valve Installation Design	Drainage Capital Reserve	22,000	OWT17004
Carry Forwards	CFWD SCADA Security Access	Drainage Capital Reserve	4,188	OWT17007
Carry Forwards	CFWD Water Non-Linear Isolation Procedures	Drainage Capital Reserve	47,000	OWT17008
Carry Forwards	CFWD 109m HGL Pressure Zone Split Feasibility Study [Multiple Funding Src]	Drainage Capital Reserve	7,411	OWT17009
Carry Forwards	CFWD 109m HGL Pressure Zone Split Feasibility Study [Multiple Funding Src]	SideWalk Reserve	19,082	OWT17009
Carry Forwards	CFWD Water Pump Vibration Analysis & Monitoring	Water Capital Reserve	74,246	OWT18001
Carry Forwards	CFWD Cross Connection Control Program Maintenance	Water Capital Reserve	14,467	OWT18002
Carry Forwards	CFWD Water Conservation Coordinator Resource Materials & Outreach Tools	Water Capital Reserve	10,000	OWT18003
<b>Water Projects Total</b>			2,089,442	
<b>All Projects Total</b>			18,952,793	
<b>Total Projects</b>			18,952,793	



# 2019 Reserve Summaries





Port Moody Reserves for Years 2019 - 2023

Accumulated Surplus

Description	2019	2020	2021	2022	2023
Opening Balance	320,000	320,000	320,000	320,000	320,000
Projects Funding					
Ending Balance	320,000	320,000	320,000	320,000	320,000

Port Moody Reserves for Years 2019 - 2023

Affordable housing Reserve

Description		2019	2020	2021	2022	2023
	Opening Balance	1,001,014	368,014	368,014	368,014	368,014
1	Position Funding	-105,000				
2	2318 St Johns Street	-528,000				
	Projects Funding					
Ending Balance		368,014	368,014	368,014	368,014	368,014




# Port Moody Reserves for Years 2019 - 2023

## Art Works Reserve

Description			2019	2020	2021	2022	2023
Opening Balance			93,810	69,419	84,878	103,076	94,772
1	Base Funding as per Policy		10,800	11,000	11,200	11,400	11,600
2	3% Transfer		26,809	21,799	24,698	15,846	9,397
Projects Funding			-62,000	-17,340	-17,700	-35,550	-18,411
Cultural Services			62,000	17,340	17,700	35,550	18,411
1	CCU19020 - Winter Street Banners	2. High	17,000			17,500	
2	CCU19019 - Street Banner Expansion - hardware installation along Saint Johns Street		20,000				
3	OCU19001 - Public Art Program Coordination	2. High	17,000	17,340	17,700	18,050	18,411
4	CCU19021 - Galleria Display System	3. Medium	8,000				
Ending Balance			69,419	84,878	103,076	94,772	97,358

# Port Moody Reserves for Years 2019 - 2023

## Asset Reserve - Opening Balance

Description		2019	2020	2021	2022	2023
	Opening Balance	1,334,584	21,765	62,140	115,897	182,038
1	Asset Levy (1%) - Approved 2011 to 2018	2,455,250	2,455,250	2,455,250	2,455,250	2,455,250
2	Asset Levy (1%) - Proposed 2019	407,000	407,000	407,000	407,000	407,000
3	Asset Levy (1%) - Proposed 2020		425,000	425,000	425,000	425,000
4	Asset Levy (1%) - Proposed 2021			438,000	438,000	438,000
5	Asset Levy (1%) - Proposed 2022				451,000	451,000
6	Asset Levy (1%) - Proposed 2023					460,000
7	Proposed funding level from the 2013 5 Year Financial Plan	475,000	475,000	475,000	475,000	475,000
8	Proposed funding level from the 2012 5 Year Financial Plan - 250,000 annual	250,000	250,000	250,000	250,000	250,000
9	Additional funding: Police Laptops previously leased	89,600	89,600	89,600	89,600	89,600
10	Trsf from North Shore Community Park cost centre	75,000	75,000	75,000	75,000	75,000
11	Trsf from Town Centre cost centre	75,000	75,000	75,000	75,000	75,000
12	Additional 2017 Operating Surplus Transfer		0	0	0	0
13	Funding - Sewer Fund Annual Contribution (8203-805)	31,500	32,000	32,500	33,000	33,500
14	Funding - Water Fund Annual Contribution (8203-866)	31,500	32,000	32,500	33,000	33,500
15	Funding - Green Waste Annual Contribution	5,300	5,300	5,300	5,300	5,300
16	Funding - Recycling Annual Contribution	2,850	2,850	2,850	2,850	2,850
17	Funding - Solid Waste Annual Contribution	8,150	8,150	8,150	8,150	8,150
18	Police - Principal Debt Payment (\$3 million principal; term 2006-2026) MFA 97	-161,296	-167,748	-174,458	-181,437	-188,694
19	Police - Interest Debt Payment (\$3 million principal; term 2006-2026) MFA 97	-79,249	-72,797	-66,087	-59,109	-51,851
20	Police - CPR Police Lease	43,958	52,750	52,750	52,750	52,750
21	Police - Rpymt from Police Operating Budget (savings on Geothermal)	19,403	19,792	20,187	20,572	20,983
22	Rec Ctr - Capital User Fees (acct 9500-260)	65,600	65,600	65,600	65,600	65,600
23	Rec Ctr - Leased Back Space - Physiotherapy (acct 9500-259)	40,380	40,380	40,380	40,380	40,380
24	Rec Ctr - Fitness Equip Budget Overage Repayment (\$519K) (acct 9500-262)	5,190	5,190	5,190	5,190	5,190
25	Tsf from 215A General Amenities 2801-85 (Old mill Boathouse Society payment)	10,000	1,013	0	0	0
26	Transfer from General Rehab Reserve					
27	Transfer to Debt Reserve	-624,955	-624,955	-624,955	-624,955	-624,955
28	Transfer to Artworks Reserve 03% of all projects	0	0	0	0	0
29	Transfer from Gas Tax Reserve for Police CP	34,000	34,000			
30	Allocation to Asset Reserve Programs	-3,237,000	-3,645,000	-4,036,000	-4,476,000	-4,928,000
	Projects Funding	<b>-1,335,000</b>				
	Parks	<b>1,335,000</b>				
1	CPK19047 - Inlet Park Sportsfield Redevelopment - Phase 2	1,335,000				
	1. Council					

Ending Balance

21,765

62,140

115,897

182,038

257,591

# Port Moody Reserves for Years 2019 - 2023

## Asset Reserve - Equipment - City

Description			2019	2020	2021	2022	2023
Opening Balance			-240,076	-315,845	-507,223	-367,719	-160,131
1	Artworks transfer		-939	-1,338	-405	-291	-93
2	Allocation of Reserve		218,170	245,960	274,909	304,879	335,667
Projects Funding			-293,000	-436,000	-135,000	-97,000	-31,000
Cultural Services			62,000	56,000	20,000	37,000	31,000
1	CCU19016 - Accessible Podium for Council Meetings	3. Medium	12,000				
2	CCU19014 - Bistro Fridges - Bar and Commercial Catering	2. High				7,000	
3	CCU19004 - Bistro/Galleria Tables and Benches	2. High			10,000		
4	CCU19024 - Council Microphone System	2. High					25,000
5	CCU19005 - Film Projector Replacement	2. High		31,000			
6	CCU19026 - Galleria Display Monitor Replacement	3. Medium					6,000
7	CCU19023 - Inlet Theatre Intelligent Lighting (Moving Lights)	3. Medium		15,000			
8	CCU19008 - Inlet Theatre Stage Refinishing and Drapery Cleaning	2. High	20,000				
9	CCU19002 - Mackie SM450 and Amplifier Replacement	2. High			10,000		
10	CCU19025 - PTZ Cameras for Council Streaming	2. High				30,000	
11	CCU19003 - Video System Upgrade	2. High	30,000				
12	CCU19007 - Wired and Wireless Microphone Replacement	2. High		10,000			
Facilities			24,000	20,000			
1	CFC19035 - Facilities - Auto scrubber	2. High		20,000			
2	OFC19266 - Facilities - Floor machine, ride on style	3. Medium	24,000				
Finance			40,000				
1	OFI19002 - AP Integration & Workflow Management	3. Medium	40,000				
Information Services			167,000	150,000	115,000	20,000	
1	OIS19002 - Agresso Upgrades	2. High		20,000		20,000	
2	CIS19003 - Backup Server Replacements	2. High			40,000		
3	OIS19019 - Cloud Email Migration	3. Medium		25,000			
4	CIS19001 - Disk Array Replacement	2. High			75,000		
5	CIS19023 - Firewall Replacement	2. High		45,000			
6	CIS19024 - ICFH Server Room Air Conditioning	2. High	50,000				
7	CIS19017 - Plotter & Scanner Replacement	2. High	37,000				
8	OIS19006 - Project Planning Software	2. High	20,000				
9	OIS19015 - Security Patching and Application Deployment Software	2. High	35,000				
10	OIS19025 - Tempest Web Upgrades	2. High	25,000				
11	CIS19005 - Virtual Server Replacement	2. High		60,000			
Recreation				210,000		40,000	
1	CRS19002 - Recreation Complex Spin Bike Replacement	2. High				40,000	
2	CRS19001 - Replacement of Cardio Equipment in Recreation Complex Weight room	2. High		210,000			
Ending Balance			-315,845	-507,223	-367,719	-160,131	144,443

# Port Moody Reserves for Years 2019 - 2023

## Asset Reserve - Equipment - Police

Description			2019	2020	2021	2022	2023
Opening Balance			0	-250	-11,863	-47,520	-147,616
1	Artworks transfer		-326	-388	-388	-611	-454
2	Allocation of Reserve		108,576	118,075	93,971	104,215	114,739
Projects Funding			-108,500	-129,300	-129,240	-203,700	-151,300
Police			108,500	129,300	129,240	203,700	151,300
1	CPD19003 - Approved Screening Device Replacement	2. High	8,000				
2	CPD19031 - Cell Phone Triage	2. High				5,000	
3	CPD19005 - Computers New and Replacement	2. High	29,300	27,300	27,300	38,700	29,300
4	CPD19036 - Covert Laptop	2. High					6,000
5	CPD19032 - Crowd Control Equipment	2. High				12,000	
6	CPD19004 - External Hard Armor	2. High	14,000	15,000			
7	CPD19034 - Floatation Devices	2. High				5,100	
8	CPD19002 - Forensic Light	2. High		27,000			
9	CPD19039 - Forensic Surveying Equipment (Collision)	2. High					15,000
10	CPD19009 - IT Backup	2. High		60,000			
11	CPD19042 - Oral Fluid Screening Device (Cannabis)	2. High				35,000	
12	CPD19033 - Radar Equipment	2. High				8,500	
13	CPD19006 - Replacement LAN Server	2. High			75,000		
14	CPD19010 - Replacement Laptops for Police Cars	2. High	19,200			81,400	
15	CPD19035 - Replacement of Network Infrastructure	2. High					60,000
16	CPD19011 - Replacement of Photocopiers and Printers	2. High				18,000	
17	CPD19007 - Replacement of UPS Batteries	2. High			12,740		
18	CPD19012 - Software Upgrade	2. High	33,000				
19	CPD19038 - Taser Equipment replacement	2. High					9,000
20	CPD19008 - Telephone Infrastructure	2. High			14,200		
21	CPD19013 - Telephone Router	2. High	5,000				
22	CPD19037 - Wifi Capability	2. High					32,000
Ending Balance			-250	-11,863	-47,520	-147,616	-184,631

# Port Moody Reserves for Years 2019 - 2023

## Asset Reserve - Facilities Maintenance

Description			2019	2020	2021	2022	2023
1	Opening Balance		116,320	-593,891	-583,263	-51,032	-99,883
1	Artworks transfer		-4,959	-2,940	-2,400	-4,170	-4,455
2	Allocation of Reserve		987,748	1,113,568	1,244,631	1,380,319	1,519,707
	Projects Funding		-1,693,000	-1,100,000	-710,000	-1,425,000	-1,425,000
	Facilities		1,693,000	1,100,000	710,000	1,425,000	1,425,000
1	OFC19262 - Westhill Pool - Boiler room, critical valve replacement	2. High	10,000				
2	CFC19023 - Westhill Centre - Roof Replacement	2. High					200,000
3	OFC19227 - Westhill Centre - Air conditioning, install split units	2. High		25,000			
4	OFC19264 - Rocky Point Pool - Boiler for tot pool, replacement	2. High	15,000				
5	CFC19260 - Recreation Complex - Skaters lobby, washroom improvements	3. Medium			250,000		
6	OFC19267 - Recreation Complex - NO and CO sensors, replacement	2. High	20,000				
7	CFC19223 - Recreation Complex - Main entrance aggregate paving, replace, design phase	2. High			35,000		
8	CFC19224 - Recreation Complex - Main entrance aggregate paving, replace, construction phase	2. High				225,000	
9	OFC19205 - Recreation Complex - Intumescent repairs on structural steel pillars	2. High			50,000		
10	OFC19003 - Recreation Complex - Interior Painting	2. High	60,000				
11	CFC19261 - Recreation Complex - Ice plant room, arena chiller replacement	2. High	500,000				
12	CFC19022 - Recreation Complex - Hot water storage tank replacement	2. High	50,000				
13	OFC19207 - Recreation Complex - Curling rink, stripping paint off interior walls	3. Medium		60,000			
14	CFC19204 - Recreation Complex - Curling rink, HVAC systems improvements, construction phase	2. High				225,000	
15	OFC19029 - Public Safety Building - Painting, interior	2. High					135,000
16	CFC19253 - Public Safety Building - Geothermal heat pump replacement, year 4 of 4	2. High				150,000	
17	CFC19252 - Public Safety Building - Geothermal heat pump replacement, year 3 of 4	2. High			150,000		
18	CFC19251 - Public Safety Building - Geothermal heat pump replacement, year 2 of 4	2. High		150,000			
19	CFC19250 - Public Safety Building - Geothermal heat pump replacement, year 1 of 4	2. High	150,000				
20	CFC19016 - Public Safety Building - Exterior Repairs	2. High					115,000
21	OFC19193 - Public Safety Building - Bay door motor replacement	2. High					10,000
22	CFC19256 - Old Orchard Hall - Parking Lot lighting, install additional lighting	3. Medium	60,000				
23	CFC19024 - Old Orchard Hall - Exterior repairs	2. High					600,000
24	OFC19280 - Old Orchard Hall - Exterior front entry door, add automated sensors for accessible entry	3. Medium	13,000				
25	OFC19175 - Old Orchard Hall - Condition Assessment	2. High				40,000	
26	CFC19188 - Inlet Centre Firehall - Truck bay doors, motor drive units, replace	2. High					20,000
27	OFC19186 - Inlet Centre Firehall - Hoses on nedermeyer system, replace	2. High					20,000
28	OFC19057 - HMCC - Interior painting	3. Medium					25,000
29	CFC19064 - Glenayre Centre - Drain tile rebuild	3. Medium		125,000			
30	CFC19265 - Fire Hall 2 - Vehicle bay doors, replacement	2. High				60,000	
31	CFC19034 - Fire Hall 2 - Exterior Repairs	2. High				150,000	
32	CFC19269 - Facilities - Unplanned emergency capital repairs 2023	2. High					150,000
33	CFC19233 - Facilities - Unplanned emergency capital repairs 2022	2. High				150,000	
34	CFC19232 - Facilities - Unplanned emergency capital repairs 2021	2. High			150,000		
35	CFC19231 - Facilities - Unplanned emergency capital repairs 2020	2. High		150,000			
36	CFC19230 - Facilities - Unplanned emergency capital repairs 2019	2. High	150,000				
37	OFC19197 - Facilities - Fire safety plans, update	2. High	150,000				
38	OFC19041 - Facilities - Envelope condition assessments, multiple buildings	3. Medium					100,000
39	OFC19019 - Facilities - Electrical system scan, multiple buildings, service and repairs	2. High	350,000				
40	CFC19275 - Facilities - Apply non-slip coating to outdoor pool changeroom floors	2. High		60,000			
41	OFC19289 - Facilities - Alarm System Hardware Replacement	2. High	85,000				
42	OFC19263 - Civic Centre - Washrooms, men's staff, first floor, convert one toilet to urinal	3. Medium	10,000				

# Port Moody Reserves for Years 2019 - 2023




## Asset Reserve - Facilities Maintenance

Description			2019	2020	2021	2022	2023
43	OFC19032 - Civic Centre - Painting, interior	2. High					50,000
44	CFC19168 - Civic Centre - Exterior paver hardscaping, rebuild, design phase	2. High				75,000	
45	CFC19163 - Civic Centre - Emergency Generator Replacement	2. High		500,000			
46	CFC19015 - Civic Centre - Chairs, all meeting rooms, replace	2. High		30,000			
47	OFC19052 - Civic Centre - Carpet Replacement, first floor	3. Medium				125,000	
48	OFC19050 - Civic Center - Carpet Replacement: Theatre/Green Rm/Brovold Rm	3. Medium				100,000	
49	OFC19051 - Civic Center - Carpet Replacement: 2nd floor	3. Medium				125,000	
50	CFC19004 - Arts Centre - Flooring replacement	2. High	70,000				
51	CFC19001 - Arts Centre - Elevator replacement	2. High			75,000		
Ending Balance			-593,891	-583,263	-51,032	-99,883	-9,631



# Port Moody Reserves for Years 2019 - 2023

## Asset Reserve - Parks

Description	2019	2020	2021	2022	2023
 Opening Balance	153,185	-443,906	-516,553	-840,636	-513,462
1 Artworks transfer	-3,126	-1,842	-2,736	-966	-576
2 Allocation of Reserve	433,035	488,195	545,653	605,140	666,249
 Projects Funding	-1,027,000	-559,000	-867,000	-277,000	-132,000
<b>Engineering</b> 	50,000				
1 OEN19022 - Bridge and Major Structures Inventory Inspection 2. High	50,000				

Parks		977,000	559,000	867,000	277,000	132,000
1 OPK19013 - Urban Forestry - Tree Removals/Mitigation for City Lands 2. High		75,000	75,000	75,000	75,000	75,000
2 CPK19019 - Town Centre Park Tennis Courts - Resurfacing 2. High				90,000		
3 CPK19026 - Town Centre Park Tennis Courts - LED Lighting Conversion 2. High		125,000				
4 CPK19030 - Shoreline Bike Path Rehabilitation 2. High		475,000				
5 CPK19063 - Rocky Point Park Pier - Minor Repairs 2. High		5,000	5,000			
6 OPK19014 - Rocky Point Park - Master Plan Review 2. High					150,000	
7 OPK19029 - Playground Rehabilitation - Westhill Park 4. Low		75,000				
8 CPK19004 - Playground Rehabilitation - Twin Creek Parkette Playground 2. High			30,000			
9 CPK19018 - Playground Rehabilitation - Seaview Playground Area 2. High			60,000			
10 CPK19008 - Playground Rehabilitation - Barber Street Playground Area 2. High			40,000			
11 OPK19015 - Playground Equipment Repair 2. High		15,000	15,000	15,000	15,000	20,000
12 OPK19016 - Parks/Green Infrastructure - Planning/Asset Management Program 3. Medium		45,000				
13 OPK19010 - Old Orchard Park - Master Plan 3. Medium			75,000			
14 CPK19012 - Inlet Trail - Boardwalk and Pedestrian Bridge Reconstruction 2. High		125,000	125,000	400,000		
15 OPK19011 - Horticulture Vegetation Replacement Program 3. Medium		15,000	15,000	15,000	15,000	20,000
16 OPK19060 - Heritage Mountain Grass Sportsfield Rehabilitation 2. High				250,000		
17 OPK19022 - Greenleaf Parkette - Retaining Wall Rehabilitation 2. High			12,000			
18 OPK19020 - Graffiti Removal 2. High		5,000	5,000	5,000	5,000	5,000
19 CPK19031 - Goose Management Program 2. High		12,000	12,000	12,000	12,000	12,000
20 OPK19059 - Forest Parkway Boulevard Rehabilitation 2. High			50,000			
21 OPK19017 - Flavelle Park - Rehabilitate Wooden Deck 3. Medium			35,000			
22 OPK19003 - Chafer Beetle Management Program - City Lands 2. High		5,000	5,000	5,000	5,000	

Ending Balance	-443,906	-516,553	-840,636	-513,462	20,211
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# Port Moody Reserves for Years 2019 - 2023

## Asset Reserve - Transportation

Description			2019	2020	2021	2022	2023
Opening Balance			-1,693,875	-2,068,320	-1,777,291	-1,421,396	-804,591
1	Artworks transfer		-4,617	-3,072	-3,342	-3,042	-1,227
2	Allocation of Reserve		1,169,172	1,318,101	1,473,237	1,633,847	1,798,838
Projects Funding			-1,539,000	-1,024,000	-1,114,000	-1,014,000	-409,000
Engineering			1,519,000	1,014,000	1,114,000	1,014,000	409,000
1	CEN19002 - Transit Infrastructure - Bus Stop Accessibility Improvements	1. Council	25,000	25,000	25,000	25,000	25,000
2	CEN19003 - Traffic Signal Infrastructure - Maintenance and Replacement [Multiple Funding Src]	2. High	50,000	50,000	50,000	50,000	
3	OEN19006 - Traffic Safety Initiatives	2. High	50,000	50,000	50,000	50,000	50,000
4	CEN19018 - Streetlighting Replacement Program [Multiple Funding Src]	2. High	115,000	110,000	110,000	110,000	55,000
5	CEN19038 - Streetlight Improvement Program	2. High	25,000	25,000	25,000	25,000	25,000
6	CEN19019 - Street Name Sign Replacement Program	1. Council	25,000	25,000	25,000	25,000	25,000
7	OEN19034 - Sidewalk Modifications for Fire Access to Princeton Ave Multi-Family Complex	3. Medium	50,000				
8	OEN19023 - School Traffic Safety Initiative	2. High	50,000				
9	OEN19035 - Pavement Management Plan Update	2. High			100,000		
10	CEN19009 - LRN Road Reconstruction Program	2. High	750,000	500,000	500,000	500,000	
11	CEN19011 - Engineering Project Management and Development Resource [Multiple Funding Src]	2. High	64,000	64,000	64,000	64,000	64,000
12	CEN19027 - Electrical & Communications Infrastructure Improvements	2. High	40,000	40,000	40,000	40,000	40,000
13	OEN19008 - CP Rail Crossings - Project Implementation	2. High	90,000				
14	OEN19022 - Bridge and Major Structures Inventory Inspection	2. High	50,000				
15	OEN19004 - Bridge & Overpass Structures - Monitoring, Scoping, Assessment & Minor Repairs	2. High	50,000	50,000	50,000	50,000	50,000
16	CEN19030 - Bedwell Bay Road Parking Regulation Signage	1. Council	10,000				
17	OEN19001 - Above-Ground Infrastructure - Planning/Asset Management	2. High	75,000	75,000	75,000	75,000	75,000
Operations			20,000	10,000			
1	OOP19043 - Road Weather Information System (RWIS) Station Installation	2. High	20,000	10,000			
Ending Balance			-2,068,320	-1,777,291	-1,421,396	-804,591	584,020



# Port Moody Reserves for Years 2019 - 2023

## Asset Reserve - Unallocated

Description		2019	2020	2021	2022	2023
	Opening Balance	-448,428	-688,792	-377,076	-22,860	375,356
1	Artworks transfer	-51	-51	-51	-51	0
2	Position Funding	-38,333	-38,333	-38,333	-38,333	-38,333
3	Allocation of Reserve	320,300	361,100	403,600	447,600	492,800
	Projects Funding	-522,280	-11,000	-11,000	-11,000	
Environmental Services 		11,000	11,000	11,000	11,000	
1	OES19001 - Spill Response Management and Mitigation [Multiple Funding Src] 2. High	5,000	5,000	5,000	5,000	
2	OES19002 - Fish Passage Infrastructure Systems - Assessment/Maintenance [Multiple Funding Src] 2. High	6,000	6,000	6,000	6,000	
Parks 		511,280				
1	CPK19047 - Inlet Park Sportsfield Redevelopment - Phase 2 1. Council	511,280				
Ending Balance		-688,792	-377,076	-22,860	375,356	829,823

Port Moody Reserves for Years 2019 - 2023

Carbon Offsets Community Reserve

Description		2019	2020	2021	2022	2023
 Opening Balance		534,267	494,945	466,623	438,301	409,979
1 Proposed funding		100,000	100,000	100,000	100,000	100,000
2 Transfers to Environment Division - Environmental Coordinator		-51,322	-51,322	-51,322	-51,322	-51,322
3 Transfers to Policy Planning - Sustainability and Energy Coordinator		-77,000	-77,000	-77,000	-77,000	-77,000
 Projects Funding		-11,000				
Policy Planning		11,000				
1 OPL19003 - Climate Action Public Consultation Plan	1. Council	11,000				
Ending Balance		494,945	466,623	438,301	409,979	381,657





# Port Moody Reserves for Years 2019 - 2023

## Council Strategic Priorities Reserve

Description			2019	2020	2021	2022	2023
🔊	Opening Balance		-463,068	-627,690	-552,273	-424,777	-243,940
1	Annual Funding		372,500	372,500	372,500	372,500	372,500
2	Artworks transfer		-1,799	-1,083	-1,004	-663	-549
🔊	Projects Funding		-535,323	-296,000	-244,000	-191,000	-128,000
City Manager			150,000	125,000	125,000	125,000	100,000
1	OCM19002 - Council Strategic Plan Goals	2. High	150,000	125,000	125,000	125,000	100,000
Communications and Engagement			36,000	41,000	36,000	41,000	
1	OCO19002 - City Holiday Lighting	2. High	36,000	36,000	36,000	36,000	
2	OCO19001 - Program to solicit local illustrations for city use	1. Council		5,000		5,000	
Cultural Services			7,500	10,000	20,000		
1	CCU19022 - Queen Street Plaza Placemaking	3. Medium	7,500	10,000	20,000		
Engineering			30,000				
1	OEN19032 - Car Free Day	2. High	30,000				
Environmental Services			65,000	35,000	35,000	25,000	
1	OES19004 - Targeted Knotweed and Spartina Treatment and Removal	2. High	60,000	30,000	30,000	20,000	
2	OES19003 - Wildfire Risk Mitigation	2. High	5,000	5,000	5,000	5,000	
Fire Rescue			80,000				
1	OFD19007 - Hazardous Material Operations Plus	2. High	80,000				
Human Resources			30,000				
1	OHR19001 - Recruitment and Selection Application	2. High	30,000				
Information Services			96,000	10,000	28,000		28,000
1	OIS19022 - Digital Strategy	2. High	53,000				
2	OIS19021 - Fibre Plan	3. Medium		10,000			
3	OIS19020 - Open Data Migration	2. High	15,000				
4	OIS19008 - Orthophoto & LIDAR Mapping	2. High	28,000		28,000		28,000
Parks				75,000			
1	CPK19058 - Parkland Aquisition Strategy	1. Council		75,000			
Policy Planning			10,000				
1	OPL19002 - Land Use Contract Terminations	2. High	10,000				
Recreation			30,823				
1	ORS19003 - Seniors Programming support	1. Council	20,823				
2	ORS19004 - Update Recreation Goals in the Parks and Recreation Master Plan	2. High	10,000				
Ending Balance			-627,690	-552,273	-424,777	-243,940	11

# Port Moody Reserves for Years 2019 - 2023





## Debt

Description		2019	2020	2021	2022	2023
	Opening Balance	747,220	748,182	749,144	750,106	751,068
1	Civic Facilities Renewal Project	624,955	624,955	624,955	624,955	624,955
2	Debt Principal Payment	-287,993	-287,993	-287,993	-287,993	-287,993
3	Debt Interest Payment	-336,000	-336,000	-336,000	-336,000	-336,000
4	Debt Proceeds for Capital (MFA)	2,531,250				
	Projects Funding	<b>-2,531,250</b>				
Fire Rescue 		<b>2,531,250</b>				
1	CFD19008 - Heavy Fire Apparatus Replacement 	<b>2,531,250</b>				

Ending Balance	748,182	749,144	750,106	751,068	752,030
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# Port Moody Reserves for Years 2019 - 2023



## Development Process Reserve

Description		2019	2020	2021	2022	2023
	Opening Balance	1,037,656	1,240,867	841,454	467,615	94,681
1	Additional 2018 transfers to Reserve	150,000				
2	Budgeted Reserve Transfer	856,700	364,618	390,783	394,041	411,362
3	Budgeted Reserve Transfer	183,305	183,363	182,772	180,419	177,893
4	Positions	-946,794	-947,394	-947,394	-947,394	-947,394
	Projects Funding	<b>-40,000</b>				
Policy Planning 		<b>40,000</b>				
1	OPL19001 - Planning Personnel Transition 	<b>40,000</b>				

Ending Balance	1,240,867	841,454	467,615	94,681	<b>-263,458</b>
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Port Moody Reserves for Years 2019 - 2023



Emerg-Ecomm Police Reserve

Description	2019	2020	2021	2022	2023
 Opening Balance	4,656	4,656	4,656	4,656	4,656
 Projects Funding					
Ending Balance	4,656	4,656	4,656	4,656	4,656



Port Moody Reserves for Years 2019 - 2023

Emergency Measures

Description	2019	2020	2021	2022	2023
 Opening Balance	45,784	45,784	45,784	45,784	45,784
 Projects Funding					
Ending Balance	45,784	45,784	45,784	45,784	45,784




Port Moody Reserves for Years 2019 - 2023


Engineering - Development Process Reserve


Description		2019	2020	2021	2022	2023
Opening Balance		23,398	8,398	8,398	8,398	8,398
Projects Funding		-15,000				
Engineering		15,000				
1	OEN19029 - Bylaw, Policy, and Agreement Review and Update	3. Medium	15,000			
Ending Balance		8,398	8,398	8,398	8,398	8,398


## Port Moody Reserves for Years 2019 - 2023

### Equipment Replacement Reserve Fund

Description	2019	2020	2021	2022	2023
 Opening Balance	3,024,007	2,306,608	2,077,736	2,585,862	3,393,547
1 Equipment Replacement Provision	1,170,906	1,289,301	1,358,557	1,407,695	1,445,809
2 Garbage Repayment	49,479	28,979	28,379	17,679	7,129
3 Recycling Repayment	45,163	30,428	29,868	22,063	14,416
4 Green Waste Repayment	83,873	56,508	55,468	40,973	26,771
5 Glass Recycling Repayment	16,560	0	0	0	0
6 Artworks transfer	-6,480	-4,888	-2,884	-2,036	-580
 Projects Funding	-2,076,900	-1,629,200	-961,263	-678,689	-193,181
<b>Facilities</b> 	354,400	60,000			
1 CFC19234 - Facilities - 89 Zamboni X2 4115 RS053 3. Medium	130,000				
2 CFC19039 - Facilities Fleet - Replace FC056 - 2010 Ford Econo Van with Transit 2. High		60,000			
3 CFC19068 - Facilities Fleet - replace RS057, 05 Starlite Trailer 53660B 3. Medium	20,400				
4 CFC19037 - Facilities Fleet - replace RS059, 07 Zamboni, X24115 2. High	204,000				

<b>Fire Rescue</b> 	66,300	100,600	47,800	7,500	
1 CFD19006 - Replace 2006 Rainbow Trailer - 02952y 2. High				7,500	
2 CFD19001 - Replace FR003 2010 Ford Expedition-Car #2 (Deputy Fire Chief's vehicle) 2. High		72,800			
3 CFD19003 - Replace FR011 2011 Chevrolet Colorado Pick-up-Car #4 (Fire Prevention Officer Vehicle) 2. High			47,800		
4 CFD19004 - Replace FR016 2005 Polaris ATV 2. High		27,800			
5 CFD19002 - Replace FR017 2008 GMC Sierra Pickup-Car #3 (Deputy Fire Chief's vehicle) 2. High	66,300				

<b>Operations</b> 	724,300	582,700	643,000	105,000	82,800
1 OOP19044 - Fleet Policy 3. Medium	20,000				
2 COP19028 - Operations - OP012A - 2013 Freightliner Truck KE7110 Replacement 2. High			350,200		
3 COP19029 - Operations - OP019 07 Big Tex Trailer 01636C Replacement 2. High				13,000	
4 COP19030 - Operations - OP021A 2012 Ford F150 PU DT6502 Replacement 2. High				54,100	
5 COP19031 - Operations - OP99F 2012 Atlas Copco Compressor 8643IC Replacement 2. High				27,100	
6 COP19017 - Replace OP031 - 2002 Ingersol Roller 2. High		35,700			
7 COP19003 - Replace OP015 - 2010 International Dump Truck 2. High		266,100			
8 COP19009 - Replace OP023A - 2011 Ford Dump 2. High			106,100		
9 COP19013 - Replace OP029A - 2012 Case Loader 2. High		208,100			
10 COP19039 - Replace OP033A - 2013 Ford F350 2. High					71,800
11 COP19032 - Replace OP034 09Trailtech Flatdeck Trailer 2. High	14,300				
12 COP19033 - Replace OP035A - 2013 VACALL Freightliner 114SD 2. High	560,000				
13 COP19036 - Replace OP036 - 2011 Ford F550 Aerial Bucket Truck 2. High			95,500		
14 COP19037 - Replace OP040A - 2013 Flatbed Trailer 2. High			18,000		
15 COP19034 - Replace OP041 - 2006 Trailtech Trailer 2. High		15,600			
16 COP19016 - Replace OP049A - 2010 Ford Ranger 2. High		57,200			
17 COP19038 - Replace OP056 - 2014 Cargo Express Trailer 2. High				10,800	
18 COP19040 - Replace OP058 - 2013 Eagle Tandem Landscape Trailer 2. High					11,000
19 COP19018 - Replace OP063A - 2016 John Deere Zero Turn Mower 2. High			19,100		
20 COP19019 - Replace OP064 - 2016 John Deere Zero Turn Mower 2. High			19,100		
21 COP19020 - Replace OP099L - 2011 Ingersol Lightsource Trailer 2. High			35,000		
22 COP19035 - Replace OP99D - 1987 Whymac Mobile Generator 2. High	100,000				
23 COP19042 - Service Body Replacement for OP033 2. High	30,000				

<b>Police</b> 	445,500	258,000	11,000	100,000	
1 CPD19030 - PO104 Boat Trailer 2. High			11,000		
2 CPD19029 - Replace PO086 2016 Dodge Durango 2. High				55,000	
3 CPD19019 - Replace PO087-2014 Ford Explorer and Equipment 2. High	64,500				
4 CPD19016 - Replace PO088 Toyota Tacoma 2. High	60,000				
5 CPD19027 - Replace PO089 2014 Dodge Charger 2. High	54,000				
6 CPD19018 - Replace PO090 - Dodge Charger 2. High		54,000			
7 CPD19024 - Replace PO091-2013 Ford Explorer and Equipment 2. High	67,000				
8 CPD19025 - Replace PO092-2013 Dodge Charger and Equipment 2. High	54,000				
9 CPD19026 - Replace PO093-Dodge Charger and Equipment 2. High	54,000				

# Port Moody Reserves for Years 2019 - 2023

## Equipment Replacement Reserve Fund

Description	2019	2020	2021	2022	2023
10 CPD19028 - Replace PO095 Chevy Tahoe 2. High		66,000			
11 CPD19015 - Replace PO097 Dodge Caravan 2. High	38,000				
12 CPD19023 - Replace PO100 - Dodge Charger 2. High		54,000			
13 CPD19020 - Replace PO101 - Dodge Ram Pickup 2. High				45,000	
14 CPD19017 - Replace PO102 Motorcycle 2. High		30,000			
15 CPD19022 - Replace PO103 - Dodge Charger 2. High		54,000			
16 CPD19021 - Replace PO105 - Dodge Charger 2. High	54,000				




Parks	2019	2020	2021	2022	2023
1 CPK19065 - Electric Parks Vehicle 2. High	20,000				
2 CPK19057 - Equipment Replacement - PKM001 2017 Kubota VS400 Premium Spreader 2. High				5,400	
3 CPK19035 - Equipment Replacement - PK017 - 2008 Agri-Metal Tuff Vac Sweeper 2. High			31,800		
4 CPK19039 - Equipment Replacement - PK016 - 1996 Jacob Aerator 2. High	15,300				
5 CPK19046 - Equipment Replacement - PK043C - 2008 Swendson Sander 2. High	13,000				
6 CPK19040 - Equipment Replacement - PK044 - 1995 Aer-way Aerator 2. High	12,200				
7 CPK19037 - Equipment Replacement - PK045A - 2006 Western Plow 2. High			9,000		
8 CPK19041 - Equipment Replacement - PK045B - 2006 Swendson Sander 2. High			13,000		
9 CPK19055 - Equipment Replacement - PK046A 2010 John Deere Tractor 2. High				108,200	
10 CPK19034 - Equipment Replacement - PK048A - 2010 Ford Ranger 2. High		57,200			
11 CPK19042 - Equipment Replacement - PK049 - 2004 John Deere Tractor 2. High	89,300				
12 CPK19036 - Equipment Replacement - PK050A - 2012 Kubota Tractor 2. High	30,600				
13 CPK19043 - Equipment Replacement - PK060 - 2008 Dodge Ram PU 2. High	45,000				
14 CPK19044 - Equipment Replacement - PK063 - 2005 Vermeer Chipper 2. High			73,000		
15 CPK19038 - Equipment Replacement - PK066 - 2016 John Deere Zero Turn Mower 2. High			19,100		
16 CPK19054 - Equipment Replacement - PK067 2015 Big Tex Utility Trailer 2. High			8,500		
17 CPK19056 - Equipment Replacement - PK068 2016 Farm King trailer mower 2. High				19,500	
18 CPK19051 - Parks - 11 Winter Plow Replacement 2. High				9,000	
19 CPK19050 - Parks - PK041A 2013 Ford F150 Pickup EE1869 - Replacement 2. High				54,100	
20 CPK19052 - Parks - PK053B 2013 FORD F150 PU EE1870 Replacement 2. High				54,100	
21 CPK19053 - Parks - PK062A 2012 Ford F450 Dump EE1860 2. High				108,200	

Solid Waste	2019	2020	2021	2022	2023
1 CSO19001 - Cart Replacement Plan 0. Pre-Approved	100,000	102,500	105,063	107,689	110,381
2 OSO19006 - Garbage Truck Automated Lubrication System 2. High	41,000				
3 CSO19005 - Garbage Truck Spare Automated Arm Assembly 2. High	80,000				
4 CSO19009 - Replace OP047 - 2013 Peterbilt Garbage Truck 2. High		468,200			
5 CSO19008 - SW Supervisor Vehicle 2. High	40,000				

Ending Balance	2,306,608	2,077,736	2,585,862	3,393,547	4,693,911
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Port Moody Reserves for Years 2019 - 2023

Fire Capital Misc

Description		2019	2020	2021	2022	2023
 Opening Balance			-30,000	-30,000	-30,000	-30,000
 Projects Funding		-30,000				
Fire Rescue		30,000				
1 CFD19009 - Technical Rescue Equipment	2. High	30,000				
Ending Balance		-30,000	-30,000	-30,000	-30,000	-30,000





Port Moody Reserves for Years 2019 - 2023

Fire Truck Reserve

Description		2019	2020	2021	2022	2023
	Opening Balance	573,044	595,145	440,145	204,145	57,145
1	Transfer to operating to smooth impact of Fire Truck loans		-155,000	-236,000	-147,000	-57,000
2	Contribution	22,101				
	Projects Funding					
Ending Balance		595,145	440,145	204,145	57,145	145

Port Moody Reserves for Years 2019 - 2023



Future Operating

Description		2019	2020	2021	2022	2023
 Opening Balance			-115,000	-115,000	-115,000	-115,000
 Projects Funding		-115,000	0	0	0	0
Police		115,000				
1	CPD19001 - Police Building Video Recording System2. High	75,000				
2	CPD19011 - Replacement of Photocopiers and Printers2. High	18,000				
3	CPD19040 - Share Point Server2. High	22,000				
Ending Balance		-115,000	-115,000	-115,000	-115,000	-115,000



# Port Moody Reserves for Years 2019 - 2023

## Gas Tax Reserve

Description		2019	2020	2021	2022	2023
	Opening Balance	-10,187	-279,515	-147,443	-81,371	-15,299
1	Proposed Funding	158,672	166,072	166,072	166,072	166,072
2	Police Allocation	-34,000	-34,000			
3	MTP Allocation			-100,000	-100,000	-100,000
	Projects Funding	-394,000	0	0	0	0
Parks		394,000				
1	CPK19047 - Inlet Park Sportsfield Redevelopment - Phase 2	394,000				
	1. Council					



Ending Balance	-279,515	-147,443	-81,371	-15,299	50,773
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# Port Moody Reserves for Years 2019 - 2023

## Grants

Description		2019	2020	2021	2022	2023
Opening Balance		0	-6,177,220	-6,177,220	-9,027,220	-9,027,220
Projects Funding		-6,177,220		-2,850,000		
Engineering				2,850,000		
1	CEN19033 - St. Johns Street Multiuse Pathway 2. High			2,850,000		
Parks		6,177,220				
1	CPK19047 - Inlet Park Sportsfield Redevelopment - Phase 2 1. Council	6,159,720				
2	CPK19065 - Electric Parks Vehicle 2. High	17,500				
Ending Balance		-6,177,220	-6,177,220	-9,027,220	-9,027,220	-9,027,220



Port Moody Reserves for Years 2019 - 2023

Heritage Fund

Description	2019	2020	2021	2022	2023
 Opening Balance	1,353,965	1,353,965	1,353,965	1,353,965	1,353,965
 Projects Funding					
Ending Balance	1,353,965	1,353,965	1,353,965	1,353,965	1,353,965



Port Moody Reserves for Years 2019 - 2023

Inlet Park Field Redevelopment Capital Reserve

Description	2019	2020	2021	2022	2023
 Opening Balance	0	0	0	0	0
 Projects Funding					
Ending Balance	0	0	0	0	0



Port Moody Reserves for Years 2019 - 2023

Land Reserve

Description	2019	2020	2021	2022	2023
 Opening Balance	263,872	263,872	263,872	263,872	263,872
 Projects Funding					
Ending Balance	263,872	263,872	263,872	263,872	263,872



Port Moody Reserves for Years 2019 - 2023

Library Reserve

Description		2019	2020	2021	2022	2023
	Opening Balance	101,723	116,723	131,723	146,723	161,723
1	Proposed funding	15,000	15,000	15,000	15,000	15,000
	Projects Funding					
Ending Balance		116,723	131,723	146,723	161,723	176,723

# Port Moody Reserves for Years 2019 - 2023

## MRN General Rehab Reserve

Description			2019	2020	2021	2022	2023
	Opening Balance		-69,804	-54,069	-18,740	16,389	52,565
1	Annual Contribution		191,578	191,149	190,927	191,941	195,780
2	Annual Contribution		4,157	4,180	4,202	4,235	4,319
	Projects Funding		-180,000	-160,000	-160,000	-160,000	-40,000
Engineering			180,000	160,000	160,000	160,000	40,000
1	CEN19003 - Traffic Signal Infrastructure - Maintenance and Replacement [Multiple Funding Src]	2. High	125,000	100,000	100,000	100,000	
2	CEN19018 - Streetlighting Replacement Program [Multiple Funding Src]	2. High	35,000	40,000	40,000	40,000	20,000
3	CEN19019 - Street Name Sign Replacement Program	1. Council	20,000	20,000	20,000	20,000	20,000
Ending Balance			-54,069	-18,740	16,389	52,565	212,664



# Port Moody Reserves for Years 2019 - 2023

## MRN Pavement Rehab Reserve

Description			2019	2020	2021	2022	2023
Opening Balance			1,675,371	1,558,371	1,541,371	1,499,371	1,082,371
1	Annual Contribution		583,000	583,000	583,000	583,000	583,000
Projects Funding			-700,000	-600,000	-625,000	-1,000,000	-1,600,000
Engineering			700,000	600,000	625,000	1,000,000	1,600,000
1	OEN19035 - Pavement Management Plan Update	2. High	25,000				
2	CEN19021 - MRN Road Rehabilitation Program	2. High	600,000	600,000	600,000	1,000,000	1,600,000
3	CEN19020 - Barnett Highway Rehabilitation	3. Medium	100,000				
Ending Balance			1,558,371	1,541,371	1,499,371	1,082,371	65,371

# Port Moody Reserves for Years 2019 - 2023



## Master Transportation Plan

Description			2019	2020	2021	2022	2023
🔍	Opening Balance		1,939,000	1,906,000	1,787,250	812,250	687,250
1	MTP Levy		386,000	386,000	386,000	386,000	386,000
2	Gas Tax Funding				100,000	100,000	100,000
3	Debt Payment		-386,000	-386,000	-386,000	-386,000	-386,000
4	Anticipated Grant		1,092,000	131,250			
⊖	Projects Funding		-1,125,000	-250,000	-1,075,000	-225,000	-225,000
Engineering			1,125,000	250,000	1,075,000	225,000	225,000
1	CEN19024 - Transit Improvements Program	2. High	75,000	75,000	75,000	75,000	75,000
2	CEN19037 - Traffic Signal New Infrastructure	2. High	50,000	50,000	50,000	50,000	50,000
3	CEN19033 - St. Johns Street Multiuse Pathway	2. High			950,000		
4	CEN19036 - St Johns Street - Detailed Design for Multiuse pathway and street cross section	2. High	125,000				
5	CEN19015 - MTP - Future Capital Projects (Murray Street)	1. Council	750,000				
6	CEN19025 - Bike and Pedestrian Improvement Program	2. High	125,000	125,000		100,000	100,000
Ending Balance			1,906,000	1,787,250	812,250	687,250	562,250







Port Moody Reserves for Years 2019 - 2023

Off Road Parking Fund

Description	2019	2020	2021	2022	2023
 Opening Balance	2,600	2,600	2,600	2,600	2,600
 Projects Funding					
Ending Balance	2,600	2,600	2,600	2,600	2,600

# Port Moody Reserves for Years 2019 - 2023

## Rocky Point Ramp Reserve

Description		2019	2020	2021	2022	2023
	Opening Balance	107,992	127,992	147,992	167,992	37,542
1	Proposed funding	20,000	20,000	20,000	20,000	20,000
2	Artworks transfer	0	0	0	-450	0
	Projects Funding	0	0	0	-150,000	
Parks 					150,000	
1	OPK19048 - Maintenance Dredging - Rocky Point Pier 				150,000	
Ending Balance		127,992	147,992	167,992	37,542	57,542



# Port Moody Reserves for Years 2019 - 2023

## Sewer Capital Reserve

Description			2019	2020	2021	2022	2023
Opening Balance			8,620,834	8,650,447	6,375,191	3,401,050	3,209,646
1	Reserve Transfers from 2019 Proposed Financial Plan - DRAINAGE		750,000	800,000	850,000	900,000	950,000
2	Reserve Transfers from 2019 Proposed Financial Plan - SANITARY SEWER		1,892,665	1,939,981	1,988,481	2,038,193	2,089,148
3	Budget Transfers (GIS and Budget Analyst Positions)		-38,333	-38,333	-38,333	-38,333	-38,333
4	Artwork transfer		-7,719	-14,904	-17,289	-9,264	-10,256
Projects Funding			-2,567,000	-4,962,000	-5,757,000	-3,082,000	-3,418,500
Engineering			48,000	48,000	48,000	48,000	48,000
1	CEN19011 - Engineering Project Management and Development Resource [Multiple Funding Src]	2. High	48,000	48,000	48,000	48,000	48,000
Environmental Services			11,000	11,000	11,000	11,000	
1	OES19001 - Spill Response Management and Mitigation [Multiple Funding Src]	2. High	5,000	5,000	5,000	5,000	
2	OES19002 - Fish Passage Infrastructure Systems - Assessment/Maintenance [Multiple Funding Src]	2. High	6,000	6,000	6,000	6,000	
Information Services			20,000				
1	OIS19013 - GIS Replacement [Multiple Funding Src]	2. High	20,000				
Operations			2,500	2,500	2,500	2,500	
1	OOP19023 - Public Works Day [Multiple Funding Src]	2. High	2,500	2,500	2,500	2,500	
Sanitary Sewer			2,485,500	4,900,500	5,695,500	3,020,500	3,370,500
1	OSD19020 - Utility Rights of Way (Review/Assessment) [Multiple Funding Src]	3. Medium	30,000	30,000	30,000	30,000	30,000
2	CSD19023 - Turner Creek Bridge	2. High	60,000				
3	OSD19031 - Stream Water Quality Monitoring Program (AMF)	2. High	75,000	75,000	75,000	75,000	75,000
4	OSD19033 - Storm Water Model - North Shore	4. Low		30,000	100,000		
5	CSD19010 - Storm Drainage Infrastructure Rehabilitation - North Shore Storm System	2. High			325,000	240,000	
6	CSD19009 - Storm Drainage Improvements - Moody Centre	2. High	150,000	150,000	150,000	150,000	
7	CSD19026 - Storm Capital Infrastructure Program (Linear and Non-Linear)	3. Medium					1,100,000
8	CSD19001 - Shoreline Trail Sanitary Sewer (Gravity Sewer/Forcemain Valve/Twinning of Existing Siphon)	2. High	255,000	3,035,000	1,600,000		
9	CSD19024 - Sewer Capital Infrastructure Program (Linear and Non-Linear)	4. Low					1,050,000
10	OSD19014 - Sanitary Sewer Study - North Shore Phase 2 I&I	2. High	150,000	150,000	150,000		
11	CSD19008 - Sanitary Sewer Rehabilitation - North Shore	2. High	50,000	150,000	150,000	15,000	
12	CSD19005 - Sanitary Sewer Rehabilitation - Moody Center (Areas E, F, C, D)	3. Medium				50,000	
13	CSD19004 - Sanitary Sewer Rehabilitation - Glenayre/Seaview/College Park (Areas K2, H, B)	2. High	125,000	220,000			
14	OSD19025 - Sanitary Sewer Master Plan	3. Medium	75,000				
15	OSD19018 - Sanitary Sewer Flow Monitoring Program	2. High	55,000	60,000	60,000	60,000	60,000
16	OSD19028 - Public Works Day	3. Medium	2,500	2,500	2,500	2,500	2,500
17	CSD19003 - Ioco Road Corridor Reconstruction	2. High		300,000	900,000	1,900,000	700,000
18	CSD19011 - Ioco Low-Pressure Sanitary Siphon and North Shore Valve Replacement	2. High	75,000	85,000	1,700,000		
19	OSD19022 - Integrated Watershed Management Program	2. High	70,000				
20	CSD19030 - Heritage Mountain Blvd (Turner to David) Drainage Project	2. High	250,000				
21	OSD19017 - Environmental Investigation & Response - Drainage Systems	2. High	35,000	35,000	35,000	35,000	35,000
22	OSD19029 - Engineering Project Management and Development Resource	2. High	48,000	48,000	48,000	48,000	48,000
23	CSD19032 - Clarke Road Drainage Improvements	2. High		160,000			
24	OSD19021 - Civil Construction-Wastewater Collection System Operating & Maintenance Construction	2. High	150,000	150,000	150,000	150,000	150,000
25	OSD19012 - CCTV Inspection/GPS Locate Program	2. High	60,000	120,000	120,000	120,000	120,000
26	CSD19027 - Avalon Drive Sewer and Drainage Repairs	2. High	670,000				
27	CSD19019 - Asset Management - Sewer & Drainage	2. High	100,000	100,000	100,000	100,000	
28	CSD19007 - Alderside Foreshore Sanitary Sewer (Sewer Repair/Replace)	2. High				45,000	
Ending Balance			8,650,447	6,375,191	3,401,050	3,209,646	2,781,705

Port Moody Reserves for Years 2019 - 2023

Vehicle Collision Reserve

Description	2019	2020	2021	2022	2023
 Opening Balance	294,095	294,095	294,095	294,095	294,095
 Projects Funding					
Ending Balance	294,095	294,095	294,095	294,095	294,095

# Port Moody Reserves for Years 2019 - 2023

## Water Capital Reserve

Description			2019	2020	2021	2022	2023
Opening Balance			1,094,811	-409,057	420,782	211,753	-57,235
1	Reserve transfers from 2019 Proposed Financial Plan		1,535,887	1,574,284	1,613,641	1,653,982	1,695,331
2	Budget Transfers (GIS and Budget Analyst Positions)		-38,333	-38,333	-38,333	-38,333	-38,333
3	Artworks transfer		-7,422	-2,112	-5,337	-5,637	-2,750
Projects Funding			-2,994,000	-704,000	-1,779,000	-1,879,000	-916,500
Engineering			48,000	48,000	48,000	48,000	48,000
1	CEN19011 - Engineering Project Management and Development Resource [Multiple Funding Src]	2. High	48,000	48,000	48,000	48,000	48,000
Information Services			20,000				
1	OIS19013 - GIS Replacement [Multiple Funding Src]	2. High	20,000				
Operations			2,500	2,500	2,500	2,500	
1	OOP19023 - Public Works Day [Multiple Funding Src]	2. High	2,500	2,500	2,500	2,500	
Sanitary Sewer			30,000	30,000	30,000	30,000	30,000
1	OSD19020 - Utility Rights of Way (Review/Assessment) [Multiple Funding Src]	3. Medium	30,000	30,000	30,000	30,000	30,000
Water			2,893,500	623,500	1,698,500	1,798,500	838,500
1	CWT19010 - April Road Service Area - Needs Assessment/Functional Requirements Review	4. Low	35,000				
2	CWT19002 - Asset Management - Water Infrastructure	2. High	50,000	50,000	50,000	50,000	
3	CWT19025 - Avalon Drive Watermain Repairs	2. High	500,000				
4	CWT19016 - Civil Construction-Water Distribution System Operating & Maintenance Construction	2. High	150,000	150,000	150,000	150,000	150,000
5	OWT19004 - Cross Connection Control Program Maintenance	3. Medium	28,000	28,000	28,000	28,000	28,000
6	OWT19024 - Engineering Project Management and Development Resource	2. High	48,000	48,000	48,000	48,000	48,000
7	CWT19001 - Fire Hydrant Improvements - Storz Adaptor Program	3. Medium	25,000	25,000	25,000	25,000	
8	CWT19019 - Forest Parkway PRV Upgrade	2. High	35,000				
9	CWT19005 - ICI Water Meters	3. Medium	60,000	60,000	60,000	60,000	
10	CWT19022 - Ioco Road Corridor Reconstruction (Water)	2. High	25,000	25,000	1,100,000	1,200,000	
11	CWT19012 - Non-Linear Infrastructure Assets Renewal Program	2. High	170,000	170,000	170,000	170,000	
12	OWT19020 - Public Works Day	3. Medium	2,500	2,500	2,500	2,500	2,500
13	CWT19018 - SCADA Antenna and IP Gateway Replacement	2. High	40,000				
14	CWT19013 - SCADA System Maintenance - Telemetry/Software	3. Medium	25,000	25,000	25,000	25,000	
15	CWT19006 - Security Upgrades	3. Medium	20,000				
16	CWT19023 - Utility Rights of Way (Review/Assessment) [Multiple Funding Src]	3. Medium	30,000	30,000	30,000	30,000	30,000
17	OWT19008 - Water Conservation Coordinator Resource Materials & Outreach Tools	2. High	10,000	10,000	10,000	10,000	10,000
18	OWT19026 - Water Meter Infrastructure Expansion Pilot	2. High	50,000				
19	CWT19017 - Water Network Infrastructure Asset Renewal Program	2. High					500,000
20	OWT19021 - Water System Improvements	3. Medium					70,000
21	OWT19014 - Water Utility Infrastructure - Master Plan/Strategic Priority Setting	2. High	150,000				
22	CWT19011 - Watermain Renewal - Murray Street (Electronic Av to end)	2. High	1,440,000				
Ending Balance			-409,057	420,782	211,753	-57,235	680,513









# 2019 Capital Pre-Approval

Port Moody Pre-Approval Requests for 2019						
Priority		Project Name	Funding Source	Division	Justification	Total
<b>Asset Reserve - Equipment - City</b>			<b>5 Project(s)</b>			<b>152,000</b>
1	2. High	CCU19008 - Inlet Theatre Stage Refinishing and Drapery Cleaning	Equipment - City	Cultural Services	Pre-Approval is requested to ensure that we have enough time to schedule and coordinate a contractor for work to take place in August. With the number of special events and festivals taking place work/planning on these types of projects needs to start prior to the summer months.	20,000
2	2. High	CIS19024 - ICFH Server Room Air Conditioning	Equipment - City	Information Services	This project would be completed in conjunction with the network switch and server room location project from 2018. Pre approval would allow the work to begin early in the new year and the City's server infrastructure moved as soon as possible, reducing potential risks.	50,000
3	2. High	CIS19017 - Plotter & Scanner Replacement	Equipment - City	Information Services	The current plotter and scanner are failing. The ink is fading quickly and the scanner is consistently having issues. The plotter and scanner have been serviced multiple times with no luck. Further repairs would be expensive and would not extend the long term life. The servicing company is recommending replacement.	37,000
4	2. High	OIS19006 - Project Planning Software	Equipment - City	Information Services	The software would need to be developed before the 2020 budget cycle begins in Aug 2019. Pre approval would allow work to begin in early 2019 to be ready for the budget cycle.	20,000
5	2. High	OIS19025 - Tempest Web Upgrades	Equipment - City	Information Services	This upgrade is required to be completed in the first quarter of 2019 in order to maintain support from the vendor.	25,000
<b>Asset Reserve - Equipment - Police</b>			<b>1 Project(s)</b>			<b>8,000</b>
1	2. High	CPD19003 - Approved Screening Device Replacement	Equipment - Police	Police	The ASD's are due for replacement in 2019 and are currently at the end of their useful life. A number of the units are no longer working and we are in the process of having a few others repaired as they are a critical operational tool to test breath alcohol concentration.	8,000
<b>Asset Reserve - Facilities Maintenance</b>			<b>6 Project(s)</b>			<b>708,000</b>
1	2. High	CFC19230 - Facilities - Unplanned emergency capital repairs 2019	Facilities Maintenance	Facilities	This item requires early approval as the type of work that this project is designed for happens at any time, so it needs to be available right away.	150,000
2	3. Medium	OFC19280 - Old Orchard Hall - Exterior front entry door, add automated sensors for accessible entry	Facilities Maintenance	Facilities	There is a pending grant for this project. If the grant is approved, work on this project will have to start.	13,000
3	2. High	CFC19261 - Recreation Complex - Ice plant room, arena chiller replacement	Facilities Maintenance	Facilities	The chiller that operates Arena 2 has failed and must be replaced. We are currently operating on a temporary chiller. This requires full design and advance preparation, as there is a small window within which to complete the work during ice out time.	500,000
4	2. High	OFC19267 - Recreation Complex - NO and CO sensors, replacement	Facilities Maintenance	Facilities	Some of these sensors are not currently working and need to be replaced sooner than later. There is no life safety risk with them not being replaced immediately.	20,000
5	2. High	OFC19264 - Rocky Point Pool - Boiler for tot pool, replacement	Facilities Maintenance	Facilities	Boiler has failed, needs to be replaced before 2019 operating season.	15,000
6	2. High	OFC19262 - Westhill Pool - Boiler room, critical valve replacement	Facilities Maintenance	Facilities	These valves need to be replaced before the 2019 operating season.	10,000
<b>Asset Reserve - Parks</b>			<b>6 Project(s)</b>			<b>602,000</b>
1	2. High	OEN19022 - Bridge and Major Structures Inventory Inspection	Parks	Engineering	Pre-approval required as this inspection would drive which structure to rehabilitate in 2019.	50,000
2	2. High	CPK19031 - Goose Management Program	Parks	Parks	As methods to manage geese populations typically require significant pre-planning and potentially regulatory exemptions/licensing, it will be necessary to be in a position to move this project forward early in 2018.	12,000
3	2. High	OPK19020 - Graffiti Removal	Parks	Parks	Early approval will help ensure targeted resources can be applied to deal with ongoing graffiti issues (year round issue).	5,000
4	3. Medium	OPK19011 - Horticulture Vegetation Replacement Program	Parks	Parks	Pre-Approval is required as this is seasonal work which needs to be done during winter months due to the volume of precipitation needed.	15,000
5	3. Medium	OPK19016 - Parks/Green Infrastructure - Planning/Asset Management Program	Parks	Parks	Requirements to provide assessment to failed infrastructure and respond to issues on emergency basis may occur at any time of the year. Funding should be available to ensure work can be performed in a timely manner.	45,000

Port Moody Pre-Approval Requests for 2019						
	Priority	Project Name	Funding Source	Division	Justification	Total
6	2. High	CPK19030 - Shoreline Bike Path Rehabilitation	Parks	Parks	Work to commence prior to budget approval (may)	475,000
<b>Asset Reserve - Transportation</b>			<b>10 Project(s)</b>			<b>524,000</b>
1	2. High	OEN19001 - Above-Ground Infrastructure - Planning/Asset Management	Transportation	Engineering	Requirements to provide assessment to failed infrastructure and respond to issues on emergency basis may occur at any time of the year. Funding should be available to ensure work can be performed in a timely manner.	75,000
2	1. Council	CEN19030 - Bedwell Bay Road Parking Regulation Signage	Transportation	Engineering	Pre-approval required.	10,000
3	2. High	OEN19004 - Bridge & Overpass Structures - Monitoring, Scoping, Assessment & Minor Repairs	Transportation	Engineering	Early approval is necessary as bridge related infrastructure issues can arise at any time throughout the year.	50,000
4	2. High	OEN19022 - Bridge and Major Structures Inventory Inspection	Transportation	Engineering	Pre-approval required as this inspection would drive which structure to rehabilitate in 2019.	50,000
5	2. High	CEN19027 - Electrical & Communications Infrastructure Improvements	Transportation	Engineering	Pre-approval required	40,000
6	2. High	CEN19011 - Engineering Project Management and Development Resource [Multiple Funding Src]	Transportation	Engineering	This budget will support staff resource working annually on the capital investment and asset management plans. Funding is required ongoing to cover salary and approved department structure.	64,000
7	2. High	CEN19018 - Streetlighting Replacement Program [Multiple Funding Src]	Transportation	Engineering	Given the number of streetlight assets requiring repair, early approval is recommended so that work can continue on a year-round basis.	115,000
8	2. High	OEN19006 - Traffic Safety Initiatives	Transportation	Engineering	Early approval as work takes place throughout year.	50,000
9	2. High	CEN19003 - Traffic Signal Infrastructure - Maintenance and Replacement [Multiple Funding Src]	Transportation	Engineering	Pre-Approval is required to maintain continuity of work from 2015 to 2016 and support existing contracts.	50,000
10	2. High	OOP19043 - Road Weather Information System (RWIS) Station Installation	Transportation	Operations	To put into service as early as possible to assist in the early 2019 winter road maintenance.	20,000
<b>Asset Reserve - Unallocated</b>			<b>1 Project(s)</b>			<b>5,000</b>
1	2. High	OES19001 - Spill Response Management and Mitigation [Multiple Funding Src]	Unallocated	Environmental Services	Project work and construction activity occurs on a year-round basis. Early approval will allow for pro-active response to potential spills or environmental contamination.	5,000
<b>Council Strategic Priorities Reserve</b>			<b>7 Project(s)</b>			<b>338,000</b>
1	2. High	OCM19002 - Council Strategic Plan Goals	Council Strategic Priorities Rsv	City Manager	Work on the Council Strategic Plan takes place throughout the year, project approval is required before May.	150,000
2	2. High	OEN19032 - Car Free Day	Council Strategic Priorities Rsv	Engineering	Pre-approval required.	30,000
3	2. High	OES19003 - Wildfire Risk Mitigation	Council Strategic Priorities Rsv	Environmental Services	Wildfire mitigation will involve vegetation/tree removal, which would potentially be impacted by regulatory processes (such as bird nesting windows). Early approval would allow work to be scheduled to avoid conflicts with such regulatory requirements.	5,000
4	2. High	OFD19007 - Hazardous Material Operations Plus	Council Strategic Priorities Rsv	Fire Rescue	To move project forward in early 2019	80,000
5	2. High	OHR19001 - Recruitment and Selection Application	Council Strategic Priorities Rsv	Human Resources	The current system is no longer being supported.	30,000
6	2. High	OIS19020 - Open Data Migration	Council Strategic Priorities Rsv	Information Services	The data needs to be migrated before June 2019 when the license for the current open data portal subscription expires. This would allow the work to begin early in the new year and be completed.	15,000

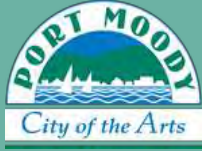


Port Moody Pre-Approval Requests for 2019						
Priority		Project Name	Funding Source	Division	Justification	Total
7	2. High	OIS19008 - Orthophoto & LiDAR Mapping	Council Strategic Priorities Rsv	Information Services	Pre-approval is requested to secure a contractor early in 2019 as the ideal time of year to reduce shadows is in early spring.	28,000
Development Process Reserve			1 Project(s)			40,000
1	2. High	OPL19001 - Planning Personnel Transition	Development Process Reserve	Policy Planning	Approval is required for work that would begin in January	40,000
Equipment Replacement Reserve Fund			22 Project(s)			1,729,600
1	3. Medium	CFC19234 - Facilities - 89 Zamboni X2 4115 RS053	Equipment Replacement Reserve	Facilities	NA	130,000
2	3. Medium	CFC19068 - Facilities Fleet - replace RS057, 05 Starlite Trailer 53660B	Equipment Replacement Reserve	Facilities	NA	20,400
3	2. High	CFC19037 - Facilities Fleet - replace RS059, 07 Zamboni, X24115	Equipment Replacement Reserve	Facilities	NA	204,000
4	3. Medium	OOP19044 - Fleet Policy	Equipment Replacement Reserve	Operations		20,000
5	2. High	COP19032 - Replace OP034 09Trailtech Flatdeck Trailer	Equipment Replacement Reserve	Operations		14,300
6	2. High	COP19033 - Replace OP035A - 2013 VACALL Freightliner 114SD	Equipment Replacement Reserve	Operations	NA	560,000
7	2. High	COP19035 - Replace OP99D - 1987 Whymac Mobile Generator	Equipment Replacement Reserve	Operations	NA	100,000
8	2. High	COP19042 - Service Body Replacement for OP033	Equipment Replacement Reserve	Operations	To put vehicle asset into service for full year	30,000
9	2. High	CPD19019 - Replace PO087-2014 Ford Explorer and Equipment	Equipment Replacement Reserve	Police	Police vehicles are a special order for the vendor and require a significant lead time for ordering.	64,500
10	2. High	CPD19016 - Replace PO088 Toyota Tacoma	Equipment Replacement Reserve	Police	Police vehicles are a special order for the vendor and require a significant lead time for ordering.	60,000
11	2. High	CPD19027 - Replace PO089 2014 Dodge Charger	Equipment Replacement Reserve	Police	Police vehicles are a special order for the vendor and require a significant lead time for ordering.	54,000
12	2. High	CPD19024 - Replace PO091-2013 Ford Explorer and Equipment	Equipment Replacement Reserve	Police	Police vehicles are a special order for the vendor and require a significant lead time for ordering.	67,000
13	2. High	CPD19025 - Replace PO092-2013 Dodge Charger and Equipment	Equipment Replacement Reserve	Police	Police vehicles are a special order for the vendor and require a significant lead time for ordering.	54,000
14	2. High	CPD19026 - Replace PO093-Dodge Charger and Equipment	Equipment Replacement Reserve	Police	Police vehicles are a special order for the vendor and require a significant lead time for ordering.	54,000
15	2. High	CPD19015 - Replace PO097 Dodge Caravan	Equipment Replacement Reserve	Police	Police vehicles are a special order for the vendor and require a significant lead time for ordering.	38,000
16	2. High	CPD19021 - Replace PO105 - Dodge Charger	Equipment Replacement Reserve	Police	Police vehicles are a special order for the vendor and require a significant lead time for ordering.	54,000

Port Moody Pre-Approval Requests for 2019						
	Priority	Project Name	Funding Source	Division	Justification	Total
17	2. High	CPK19039 - Equipment Replacement - PK016 - 1996 Jacob Aerator	Equipment Replacement Reserve	Parks	NA	15,300
18	2. High	CPK19046 - Equipment Replacement - PK043C - 2008 Swendson Sander	Equipment Replacement Reserve	Parks	NA	13,000
19	2. High	CPK19040 - Equipment Replacement - PK044 - 1995 Aer-way Aerator	Equipment Replacement Reserve	Parks	NA	12,200
20	2. High	CPK19042 - Equipment Replacement - PK049 - 2004 John Deere Tractor	Equipment Replacement Reserve	Parks	NA	89,300
21	2. High	CPK19036 - Equipment Replacement - PK050A - 2012 Kubota Tractor	Equipment Replacement Reserve	Parks	NA	30,600
22	2. High	CPK19043 - Equipment Replacement - PK060 - 2008 Dodge Ram PU	Equipment Replacement Reserve	Parks	NA	45,000
<b>Future Operating</b>			<b>1 Project(s)</b>			<b>22,000</b>
1	2. High	CPD19040 - Share Point Server	Future Operating	Police	Installation of Share point is required for the Policy update project which is a high priority initiative for the Police department.	22,000
<b>Grants</b>			<b>1 Project(s)</b>			<b>6,159,720</b>
1	1. Council	CPK19047 - Inlet Park Sportsfield Redevelopment - Phase 2	Grants	Parks	Pre-approval is required to ensure compliance with Federal grant opportunities.	6,159,720 
<b>MRN General Rehab Reserve</b>			<b>2 Project(s)</b>			<b>160,000</b>
1	2. High	CEN19018 - Streetlighting Replacement Program [Multiple Funding Src]	MRN General Rehab Reserve	Engineering	Given the number of streetlight assets requiring repair, early approval is recommended so that work can continue on a year-round basis.	35,000 
2	2. High	CEN19003 - Traffic Signal Infrastructure - Maintenance and Replacement [Multiple Funding Src]	MRN General Rehab Reserve	Engineering	Pre-Approval is required to maintain continuity of work from 2015 to 2016 and support existing contracts.	125,000 
<b>MRN Pavement Rehab Reserve</b>			<b>2 Project(s)</b>			<b>700,000</b>
1	3. Medium	CEN19020 - Barnett Highway Rehabilitation	MRN Pavement Rehab Reserve	Engineering	NA	100,000
2	2. High	CEN19021 - MRN Road Rehabilitation Program	MRN Pavement Rehab Reserve	Engineering	Pre-Approval requested to accommodate early tendering of work (spring of 2019).	600,000
<b>Sewer Capital Reserve</b>			<b>3 Project(s)</b>			<b>73,000</b>
1	2. High	CEN19011 - Engineering Project Management and Development Resource [Multiple Funding Src]	Sewer Capital Reserve	Engineering	This budget will support staff resource working annually on the capital investment and asset management plans. Funding is required ongoing to cover salary and approved department structure.	48,000 
2	2. High	OES19001 - Spill Response Management and Mitigation [Multiple Funding Src]	Sewer Capital Reserve	Environmental Services	Project work and construction activity occurs on a year-round basis. Early approval will allow for pro-active response to potential spills or environmental contamination.	5,000 
3	2. High	OIS19013 - GIS Replacement [Multiple Funding Src]	Sewer Capital Reserve	Information Services	Pre-approval would the City to keep current TFT staff to complete the project and pre-book contractors.	20,000 
<b>Water Capital Reserve</b>			<b>2 Project(s)</b>			<b>68,000</b>

Port Moody Pre-Approval Requests for 2019						
	Priority	Project Name	Funding Source	Division	Justification	Total
1	2. High	CEN19011 - Engineering Project Management and Development Resource [Multiple Funding Src]	Water Capital Reserve	Engineering	This budget will support staff resource working annually on the capital investment and asset management plans. Funding is required ongoing to cover salary and approved department structure.	48,000
2	2. High	OIS19013 - GIS Replacement [Multiple Funding Src]	Water Capital Reserve	Information Services	Pre-approval would the City to keep current TFT staff to complete the project and pre-book contractors.	20,000
Total			70 Projects			11,289,320





# 2019 Project Details



2019 - 2023 Capital Projects

# City Manager

### Project Name



Council Strategic Plan Goals

OCM19002

### Project Type



Capital

Operating

### Division

City Manager

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

Work on the Council Strategic Plan takes place throughout the year, project approval is required before May.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

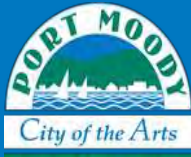
### Project Description

Funding set aside for new initiatives as identified in the Council Strategic Plan.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Council Strategic Priorities Reserve	150,000	125,000	125,000	125,000	100,000
<b>Total</b>	<b>150,000</b>	<b>125,000</b>	<b>125,000</b>	<b>125,000</b>	<b>100,000</b>



2019 - 2023 Capital Projects

# Communications and Engagement

## Project Name



City Holiday Lighting

OCO19002

## Project Type



Capital

Operating

## Division

Communications and Engagement

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



Annual Holiday Lighting of areas around the city. Combination of annual purchase and rental.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Council Strategic Priorities Reserve	36,000	36,000	36,000	36,000	
<b>Total</b>	<b>36,000</b>	<b>36,000</b>	<b>36,000</b>	<b>36,000</b>	



## Project Name



Program to solicit local illustrations for city use

OCO19001

## Project Type



Capital

Operating

## Division

Communications and Engagement

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

NA



## Require Communications Support



IS Only

Comm Only

IS and Comm

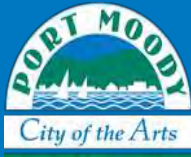
## Project Description

Reference to Council approval in October 24, 2014...cut and paste from Council Report



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Council Strategic Priorities Reserve	0	5,000	0	5,000	0
<b>Total</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	<b>5,000</b>	<b>0</b>



2019 - 2023 Capital Projects

# Human Resources

## Project Name



Recruitment and Selection Application

OHR19001

## Project Type



Capital

Operating

## Division

Human Resources

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

The current system is no longer being supported.



## Require both IS and Communication Support

IS Only

Comm Only

IS and Comm

I.S. Costs

1,000

Comm. Costs

500

## Project Description



Our current Applicant Tracking System, Hiredesk, is no longer being supported by the vendor. A new system is required, one that will replace the existing system but enhance our recruitment & selection process saving staff time with the more effective use of technology.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Council Strategic Priorities Reserve	30,000				
<b>Total</b>	<b>30,000</b>				



# Cultural Services

## Project Name



Accessible Podium for Council Meetings

CCU19016

## Project Type



Capital

Operating

## Division

Cultural Services

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only	Comm Only	IS and Comm
---------	-----------	-------------

## Project Description

The current presenters podium used at Council and Committee of the Whole meetings is at a fixed height and is not able to accommodate those that be may using a wheelchair. An accessible podium will be height adjustable and can be adjusted on the fly to accommodate all heights from sitting to standing. This will make Council meetings more inclusive and equally accessible to all who use the presenters podium.

The project budget includes a contingency to account for the fluctuating CND/US exchange rate and money to make modifications to accommodate our A/V needs.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City	12,000				
<b>Total</b>	<b>12,000</b>				

## Project Name



Bistro Fridges - Bar and Commercial Catering

CCU19014

## Project Type



Capital

Operating

## Division

Cultural Services

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

This project is to replace the two refrigerators at the Inlet Theatre Bistro. This includes the bar fridge where drinks are stored and the large catering fridge used during most events.

Both of these appliances are used for most events and rentals held at the Inlet Theatre and Galleria and are important in holding successful events.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City	0	0	0	7,000	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,000</b>	

## Project Name



Bistro/Galleria Tables and Benches

CCU19004

## Project Type



Capital

Operating

## Division

Cultural Services

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



The replacement of the 6' tables (22) used for a variety of internal and external events at City Hall. And the replacement of the Galleria benches (6).

The six foot tables are used regularly for city functions as well as by Galleria renters. The benches serve as permanent furniture in the Galleria for daily use by Library users and general visitors to the Civic Centre.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City	0	0	10,000	0	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	

**Project Name**

Council Microphone System

CCU19024

**Project Type**

Capital

Operating

**Division**

Cultural Services

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

The Chair and Delegate microphone system used for Council will be due for replacement in 2023. This microphone system is critical to how council meetings are run.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City					25,000
<b>Total</b>					<b>25,000</b>



**Project Name**

Film Projector Replacement

CCU19005

**Project Type**

Capital

Operating

**Division**

Cultural Services

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

The Film projector is on an 8 year lifecycle, which is a little long for technology. This project is for the replacement of the projector used to show monthly films and for Council open houses and town hall meetings.

This projector is critical for the screening of monthly films by the Film Society; Council events and general rentals that take place in the Theatre. These events could not take place without this projector.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City	0	31,000	0	0	
<b>Total</b>	<b>0</b>	<b>31,000</b>	<b>0</b>	<b>0</b>	

## Project Name



Galleria Display Monitor Replacement

CCU19026

## Project Type



Capital

Operating

## Division

Cultural Services

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## Require Information System Support



IS Only

Comm Only

IS and Comm

200

## Project Description



The Galleria display monitors provide information on upcoming City activities and special events to patrons of the Civic Centre. The replacment of these monitors will allow us to continue to provide this service. This project would be a straight replacement of the three monitors with current technology and will require minimal IS support to ensure they are properly connected to the network.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City					6,000
<b>Total</b>					<b>6,000</b>

**Project Name**

Galleria Display System

CCU19021

**Project Type**

Capital

Operating

**Division**

Cultural Services

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

The is project is to construct moveable walls for the purposes of displaying artwork. Three display units will be constructed from aluminum and mounted on castors. These displays will support a new program to allow local artists to display their work in the Galleria.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Art Works Reserve	8,000				
<b>Total</b>	<b>8,000</b>				

**Project Name**

Inlet Theatre Intelligent Lighting (Moving Lights)

CCU19023

**Project Type**

Capital

Operating

**Division**

Cultural Services

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

Inlet Theatre currently has two intelligent lights (moving lights) in it's inventory. The purchase of an addiotnal four lights will complete the goal of having six lights. These lights are used in a variety of ways - primarily by adding a dynamic componenet to a light show. This is most often seen with live music and dance but also has a variety of uses in theatrical performances and award shows.

These lights will provide an added elemnet to some City events, most notably to the annual Spike Awards and will also be used by a number of renters. Lights such as these help keep the theatre equiped with up to date technology and helps keep us competitive in the market place. It also provides a dynamic and fun element to a performance.



Lights such as these used to be very expensive, but have been coming down in price with new manufactuerers and models available. Staff feel that these types are lights are now at a price where it makes sense to add them to the theatre inventory.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City		15,000			
<b>Total</b>		<b>15,000</b>			

## Project Name



Inlet Theatre Stage Refinishing and Drapery Cleaning

CCU19008

## Project Type



Capital

Operating

## Division

Cultural Services

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

Pre-Approval is requested to ensure that we have enough time to schedule and coordinate a contractor for work to take place in August. With the number of special events and festivals taking place work/planning on these types of projects needs to start prior to the summer months.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

Every five years the theatre drapes must be treated with a fire retardant. This is also the opportunity to have the drapes and seats cleaned. This is also the time to refinish the stage floor, while the drapes have been removed for cleaning and treating.

By regulation, the theatre drapes must be treated with a fire retardant every five years. The stage is also looking well used after five years. Maintaining the theatre facility and equipment ensures that we maximize its life and combining the projects creates efficiencies for managing the drapes.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City	20,000	0	0	0	
<b>Total</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	

**Project Name**

Mackie SM450 and Amplifier Replacement

CCU19002

**Project Type**

Capital

Operating

**Division**

Cultural Services

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only	Comm Only	IS and Comm
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**Project Description**

The replacement of three portable powered speakers (Mackie SM450) and the replacement of the two remaining original amplifiers from 1995. The price had been update to reflect a third SM450 that used to belong to Recreation but is now part of the Theatre inventory. (DJ - 31/8/17)

Maintaining and replacing the theatre equipment is necessary for ensuring that equipment is ready for use for renters and city events. The powered speakers will be 20 years old in 2021. The original amplifiers installed in the Theatre were more generic than meant for amplified performances. These are the last two original amplifiers and will be replaced with equipment that matches the other audio equipment.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City	0	0	10,000	0	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	

**Project Name**

PTZ Cameras for Council Streaming

CCU19025

**Project Type**

Capital

Operating

**Division**

Cultural Services

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

The PTZ cameras in the Theatre are the cameras used for streaming Council meetings. There are a total of four cameras for this purpose. Staff anticipate that they will need to be replaced by 2022, however there is a chance that replacement will be required sooner.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City				30,000	
<b>Total</b>				<b>30,000</b>	

## Project Name



Public Art Program Coordination

OCU19001

## Project Type



Capital

Operating

## Division

Cultural Services

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

Annual project to cover costs of Public Art Coordinator's work on individual projects and overall program coordination, including the maintenance of the City's public art collection.

Public Art is an important aspect of Arts and Culture in Port Moody. Program and project coordination is required for new projects as well as ensuring that existing pieces reach their maximum life.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Art Works Reserve	17,000	17,340	17,700	18,050	18,411
<b>Total</b>	<b>17,000</b>	<b>17,340</b>	<b>17,700</b>	<b>18,050</b>	<b>18,411</b>



**Project Name**

Queen Street Plaza Placemaking

CCU19022

**Project Type**

Capital

Operating

**Division**

Cultural Services

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

In 2018, Council asked the Arts and Culture Committee to consider a placemaking project for Queen Street Plaza. The intent behind this project is to secure funding to support this project from start to finish. The project is broken into three years with the research, design and planning in year one, phase 1 of installation in year two and phase 2 of installation in year three. Project plans and details will be brought to Council for consideration by the Arts and Culture Committee.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Council Strategic Priorities Reserve	7,500	10,000	20,000		
<b>Total</b>	<b>7,500</b>	<b>10,000</b>	<b>20,000</b>		

**Project Name**

Street Banner Expansion - hardware installation along Saint Johns Street

CCU19019

**Project Type**

Capital

Operating

**Division**

Cultural Services

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only	Comm Only	IS and Comm
---------	-----------	-------------

**Project Description**

The City's street banners are currently installed along loco Rd, Murraby Street, Clarke St, Barnet Hwy, Knowle St, Guilford Way, and a small portion of St Johns St. Staff propose expanding the program by installing banner arms along the remaining portions of St John Street, where currently are not installed. This expansion would provide further opportunities for the City by allowing an expansion of artist designed and hand painted banners; or tourism and business development themed banners. The cost breakdown is:

\$11,500 - Banner arms

\$2,800 - Installation



This project also includes funds to repair, replace and add to the number of banner stretchers available for hand painting banners. This includes five new stretchers (to bring the inventory up to 30 stretchers), the replacement of ten stretchers, and repairs to the remaining fifteen.

\$3,500 - Labour

\$1,200 - Materials

Total Capital: \$19,000 + \$1,000 contingency = \$20,000.

An increase in operating costs is necessary to create banners for the new locations. The cost for creating hand painted or artist designed banners are similar and would require an additional \$4,500 annually.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Art Works Reserve	20,000				
<b>Total</b>	<b>20,000</b>				

## Project Name



Video System Upgrade

CCU19003

## Project Type



Capital

Operating

## Division

Cultural Services

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only	Comm Only	IS and Comm
---------	-----------	-------------

## Project Description

Update: The scope of work has not changed, however the project is being requested to move up to 2019 with pre-approval. Evaluation of needs will be undertaken in 2018. Please see Project Justification for further details. May need pre approval before next budget. Description: The replacement of video switching and distribution equipment. This is the equipment that allows for a variety of video inputs such as the Council presentation computer, Clerk's computer, and video playback systems to be sent to various displays including the Council projector and film projector. The budget amount for this project is a very rough estimate. Video technology changes rapidly and it is difficult to know exactly what will be required in 2021. In 2020 an evaluation of the video needs will be undertaken which will include City general, Council specific and renter general needs, in order to determine what will serve the City best at that time.



Keeping the video equipment in the Theatre working properly is key to both our renters and to the City's Council, Committee of the Whole and Town Hall meetings.

This project was originally planned for 2021. One key piece equipment, and one of the most expensive, of the video system is the video switcher and it has been showing signs of aging ahead of its estimated lifespan. Replacing this one piece of equipment in isolation would prevent us from taking full advantage of current technology due to the need to be backwards compatible with the remaining components. As well, in 2017 the Council projector was replaced and a new screen and projector for Council to see presentations was added. An upgrade to the video system is required to fully take advantage of the potential that these new projectors offer. For example, the ability to show different content on the screen that Council sees versus the screen that the audience sees at a Council meeting. A proper evaluation of the needs will be undertaken in 2018, however the estimate required for this project has been revised from \$20,000 to \$30,000. The purpose of requesting pre-approval is to minimize the length of time that the current video switcher is in operation to ensure the quality of service.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City	30,000	0	0	0	
<b>Total</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	

**Project Name**

Wired and Wireless Microphone Replacement

CCU19007

**Project Type**

Capital

Operating

**Division**

Cultural Services

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

This project is to replace the microphones at Inlet Theatre. This includes the wired and wireless microphones used for rental and council events. This project does not include the Council desk microphones. The budget for this project is an estimate at this time. An update budget will be presented closer to 2020 once an assessment of the condition of each microphone has been done in 2019.

The wired and wireless microphones are used for every event at the Inlet Theatre and having properly working microphones is critical to the operation of the Theatre.



DJ (21/11/2018): Unforeseen circumstances required the replacement of the wireless mics at the end of 2017. The budget was reduced from \$20K to \$10K to reflect this.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City	0	10,000	0	0	
<b>Total</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	

## Project Name



Winter Street Banners

CCU19020

## Project Type



Capital

Operating

## Division

Cultural Services

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only	Comm Only	IS and Comm
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## Project Description

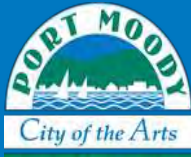
The City's winter street banners are becoming very old, worn and will not last much longer. This project is to design and print new street banners for the winter season. The number of winter banners and budget is based on the assumption of the expansion of the program along St Johns Street. The design of the banners may be created by the staff artist as one of their projects (depending on the particular artist's skills).

With new digital printing techniques, the banners are expected to have a 2-3 year lifespan and have been added to the Capital Plan every three years.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Art Works Reserve	17,000			17,500	
<b>Total</b>	<b>17,000</b>			<b>17,500</b>	



# Facilities

## Project Name



Arts Centre - Elevator replacement

CFC19001

## Project Type



Capital

Operating

## Division

Facilities

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



This elevator is scheduled for a complete replacement according to RDH Building Engineering. Scope includes: Complete replacement of the elevator cab, fixtures, and hydraulic drive system (piston); Replace elevator controls, tank unit, valve and drive motor; Check and test overload device; Conduct full load performance test.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	0	0	75,000	0	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>75,000</b>	<b>0</b>	

## Project Name



Arts Centre - Flooring replacement

CFC19004

## Project Type



Capital

Operating

## Division

Facilities

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



Scheduled replacement of flooring finishes as recommended by RDH Building Engineering. There was an existing project identified to replace flooring allocated in 2017 for \$15,000. That project has been cancelled and merged into this one. Scope includes: replacement of the resilient flooring in the craft rooms and the carpet on the main floor, showrooms and offices. Increased project management fees in 2015 process.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	70,000	0	0	0	
<b>Total</b>	<b>70,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	



### Project Name



Civic Center - Carpet Replacement: 2nd floor

OFC19051

### Project Type



Capital **Operating**

### Division

Facilities

### Project Priority



Pre-Approved Council High **Medium** Low Excluded

### Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
<b>Service Excellence</b>		

### Pre-Approval



Yes **No**

### IS and/or Communication Support?

IS Only Comm Only IS and Comm

### Project Description



Operational Necessity: Replacement of carpet for safety and aesthetic reasons. Increased budget in 2016 process to provide better allowance for impact on furniture etc. that will need to be moved. Increased further in 2019 process.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	0		0	125,000	
<b>Total</b>	<b>0</b>		<b>0</b>	<b>125,000</b>	

**Project Name**

Civic Center - Carpet Replacement: Theatre/Green Rm/Brovold Rm

OFC19050

**Project Type**

Capital

Operating

**Division**

Facilities

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

Operational Necessity: Replacement of carpet for safety and aesthetic reasons. Increased budget in 2016 process to provide better allowance for impact on furniture etc. that will need to be moved. Increased budget further in 2019 process.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	0		0	100,000	
<b>Total</b>	<b>0</b>		<b>0</b>	<b>100,000</b>	

## Project Name



Civic Centre - Carpet Replacement, first floor

OFC19052

## Project Type



Capital

Operating

## Division

Facilities

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



Replace carpet on the first floor office spaces of the Civic Centre. Increased budget in 2016 process to provide better allowance for impact on furniture etc. that will need to be moved. Increased budget further in 2019 process.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	0		0	125,000	
<b>Total</b>	<b>0</b>		<b>0</b>	<b>125,000</b>	

## Project Name



Civic Centre - Chairs, all meeting rooms, replace

CFC19015

## Project Type



Capital Operating

## Division

Facilities

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



Replacement of all chairs in common meeting rooms in the Civic Centre

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance		30,000	0	0	
<b>Total</b>		<b>30,000</b>	<b>0</b>	<b>0</b>	

## Project Name



Civic Centre - Emergency Generator Replacement

CFC19163

## Project Type



Capital Operating

## Division

Facilities

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



Replacement of building emergency generator system. Design was done for the CFRP, but the work was excluded due to budgetary constraints. Asset has reached EOL

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	0	500,000	0	0	
<b>Total</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	

## Project Name



Civic Centre - Exterior paver hardscaping, rebuild, design phase

CFC19168

## Project Type



Capital Operating

## Division

Facilities

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



Design phase for re-building the hardscaping surfaces in front of the Civic Centre. There is a separate project to rebuild the concrete aggregate in front of the Recreation Complex. These two projects should be paired, and include the design of that harscape in this same work. It will require landscape architects as well as Civil Engineers to ensure proper drainage tie ins are established.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	0			75,000	
<b>Total</b>	<b>0</b>			<b>75,000</b>	

## Project Name



Civic Centre - Painting, interior

OFC19032

## Project Type



Capital

Operating

## Division

Facilities

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



Life cycle requirement to maintain appearance of interior of building

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	0	0			50,000
<b>Total</b>	<b>0</b>	<b>0</b>			<b>50,000</b>

## Project Name



Civic Centre - Washrooms, men's staff, first floor, convert one toilet to urinal

OFC19263

## Project Type



Capital

Operating

## Division

Facilities

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



The men's staff bathroom on the first floor has two toilets and no urinals. Staff have requested converting one toilet to a urinal.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	10,000				
<b>Total</b>	<b>10,000</b>				



### Project Name



Facilities - 89 Zamboni X2 4115 RS053

CFC19234

### Project Type



Capital Operating

### Division

Facilities

### Project Priority



Pre-Approved Council High Medium Low Excluded

### Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

### Pre-Approval



Yes No

NA



### IS and/or Communication Support?

IS Only Comm Only IS and Comm

### Project Description



Replace Zamboni.

Updated based on fall 2018 budgetary quotes.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	130,000	0	0	0	
<b>Total</b>	<b>130,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## Project Name



Facilities - Alarm System Hardware Replacement

OFC19289

## Project Type



Capital

Operating

## Division

Facilities

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



In order to be in compliance with purchasing requirements Facilities issued an RFP for Security Services for the City, which included alarm monitoring services. As is standard with alarm services, the City did not own the existing alarm hardware. The result of the tender is that the City is switching providers. This requires us to change out the hardware in a large number of buildings. Considering the age of most of the equipment, this is a very positive upgrade for the City, and we will end up with considerably improved modern hardware. The new systems will give the City much better control over all alarm systems located in our buildings.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	85,000				
<b>Total</b>	<b>85,000</b>				

## Project Name



Facilities - Apply non-slip coating to outdoor pool changeroom floors

CFC19275

## Project Type



Capital Operating

## Division

Facilities

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



Install proper non-slip coating to outdoor pool changeroom floors. The existing improper finish requires constant annual re-application.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance		60,000			
<b>Total</b>		<b>60,000</b>			

## Project Name



Facilities - Auto scrubber

CFC19035

## Project Type



Capital

Operating

## Division

Facilities

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



Purchase of additional floor machine for BSW's in Facilities division.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City		20,000			
<b>Total</b>		<b>20,000</b>			

## Project Name



Facilities - Electrical system scan, multiple buildings, service and repairs

OFC19019

## Project Type



Capital

Operating

## Division

Facilities

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



This project is for all City owned buildings. It replaces projects, some of which had previously existed to do this work on individual buildings. As this service has not been done on most buildings and is required on all buildings it was chosen to create a single project that can be tendered as one job for all buildings. Work includes infra red scan of all electrical kiosks, transformers and panels. An allowance to complete minor repairs that are identified has been provided. This should be done roughly every five years and is recommended by RDH.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	350,000	0	0	0	
<b>Total</b>	<b>350,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## Project Name



Facilities - Envelope condition assessments, multiple buildings

OFC19041

## Project Type



Capital

Operating

## Division

Facilities

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



As recommended by RDH Building Engineering, perform full envelope condition assessments, including intrusive testing where appropriate. RDH recommends Heritage woods field house, The Museum, Inlet park field house, Rocky Point pool building and the Artist Studio. Increased contingency in 2015 budget process. Adjustments made in 2017 budget: Dropped Museum, it is not our building; added Public Safety building and based on experience with Elemental on the Rec Complex and Civic Centre, increased the budget from \$45K including contingency to \$100K including \$20K contingency.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	0	0	0		100,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>100,000</b>

## Project Name



Facilities - Fire safety plans, update

OFC19197

## Project Type



Capital

Operating

## Division

Facilities

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



Renew fire plans for all city buildings.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	150,000	0			
<b>Total</b>	<b>150,000</b>	<b>0</b>			

**Project Name**

Facilities - Floor machine, ride on style

OFC19266

**Project Type**

Capital

Operating

**Division**

Facilities

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

The Recreation Complex is a large building with a lot of square feet of flooring. This amount of flooring takes a long time and a lot of effort to maintain and keep clean. A ride on floor machine will be able to increase the amount staff can clean on a nightly basis.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City	24,000				
<b>Total</b>	<b>24,000</b>				



### Project Name



Facilities - Unplanned emergency capital repairs 2019

CFC19230

### Project Type



Capital Operating

### Division

Facilities

### Project Priority



Pre-Approved Council High Medium Low Excluded

### Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

### Pre-Approval



Yes No

This item requires early approval as the type of work that this project is designed for happens at any time, so it needs to be available right away.



### IS and/or Communication Support?

IS Only Comm Only IS and Comm

### Project Description

The project is in place to fund unplanned and emergency repairs that are in excess of \$5,000 each, such that they should be funded through capital, rather than operating funds. These repairs come about for a variety of reasons. Often it is through emergency failure or breakdown or as a result of damage.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	150,000	0	0	0	
<b>Total</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## Project Name



Facilities - Unplanned emergency capital repairs 2020

CFC19231

## Project Type



Capital Operating

## Division

Facilities

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



The project is in place to fund unplanned and emergency repairs that are in excess of \$5,000 each, such that they should be funded through capital, rather than operating funds. These repairs come about for a variety of reasons. Often it is through emergency failure or breakdown or as a result of damage.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	0	150,000	0	0	
<b>Total</b>	<b>0</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	

## Project Name



Facilities - Unplanned emergency capital repairs 2021

CFC19232

## Project Type



Capital Operating

## Division

Facilities

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



The project is in place to fund unplanned and emergency repairs that are in excess of \$5,000 each, such that they should be funded through capital, rather than operating funds. These repairs come about for a variety of reasons. Often it is through emergency failure or breakdown or as a result of damage.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	0	0	150,000	0	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>150,000</b>	<b>0</b>	

## Project Name



Facilities - Unplanned emergency capital repairs 2022

CFC19233

## Project Type



Capital Operating

## Division

Facilities

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



The project is in place to fund unplanned and emergency repairs that are in excess of \$5,000 each, such that they should be funded through capital, rather than operating funds. These repairs come about for a variety of reasons. Often it is through emergency failure or breakdown or as a result of damage.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	0	0	0	150,000	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>	

## Project Name



Facilities - Unplanned emergency capital repairs 2023

CFC19269

## Project Type



Capital Operating

## Division

Facilities

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



The project is in place to fund unplanned and emergency repairs that are in excess of \$5,000 each, such that they should be funded through capital, rather than operating funds. These repairs come about for a variety of reasons. Often it is through emergency failure or breakdown or as a result of damage.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance					150,000
<b>Total</b>					<b>150,000</b>

## Project Name



Facilities Fleet - Replace FC056 - 2010 Ford Econo Van with Transit

CFC19039

## Project Type



Capital Operating

## Division

Facilities

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



Replacement of 2010 Ford Econo Van with Ford Transit as the Econo Van is out of production.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	60,000	0	0	
<b>Total</b>	<b>0</b>	<b>60,000</b>	<b>0</b>	<b>0</b>	

### Project Name



Facilities Fleet - replace RS057, 05 Starlite Trailer 53660B

CFC19068

### Project Type



Capital Operating

### Division

Facilities

### Project Priority



Pre-Approved Council High Medium Low Excluded

### Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

### Pre-Approval



Yes No

NA



### IS and/or Communication Support?

IS Only Comm Only IS and Comm

### Project Description



Replacement of trailer used for ESS.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	20,400	0	0	0	
<b>Total</b>	<b>20,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## Project Name



Facilities Fleet - replace RS059, 07 Zamboni, X24115

CFC19037

## Project Type



Capital Operating

## Division

Facilities

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

NA



## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description

Replacement of propane 2007 Propane Zamboni.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	204,000	0	0	0	
<b>Total</b>	<b>204,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	



## Project Name



Fire Hall 2 - Exterior Repairs

CFC19034

## Project Type



Capital

Operating

## Division

Facilities

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



It is important to understand that with building envelope work there will always be a significant amount of cost uncertainty and unpredictability. Initial estimates are based on observation only. Intrusive testing can be done, but even intrusive testing cannot reveal all possible problems. The true extent of the damage that may exist on a building can only be truly revealed once the existing shell and if necessary additional layers have been removed. To get to that point we have made the commitment to proceed and deal with whatever we find. Once a building has been opened up substantial costs would be incurred to close it back up without repairing anything. Observational estimates may be as far as 60% or more inaccurate, but intrusive testing may only lower that to 40% plus or minus. The scope of this work is a variety of exterior repairs to the building as recommended by RDH Building Engineers. Several of these items are considered "catch up". Work includes: Replace damaged substrate and recoat wood fascia at roof level; Replace damaged wood cladding. Review all other wall areas and repair damaged wood siding; Replace all damaged wood cladding. Damaged wood could provide path for water to reach other moisture sensitive wall components; Replace and repaint wood fascia above fitness centre. Review remainder of fascia and repair as required; Recoat wood fascia at roof level; Remove and replace sealant. Verify all other similar location and implement renewal as required; Repair impact damaged corrugated profile metal cladding beside door at base of hose tower. Consider installation of bumper protection, such as bollards; Reapplication of the protective coating as required, including preparation of the concrete block substrate; Replace sealants at interfaces between building enclosure assemblies, and at penetrations through assemblies in accordance with sealant renewals plan; Replace wood siding along with associated flashing and sealants; Replacement of vent hoods and other accessories that penetrated the cladding at the time of cladding replacement, include steel swing doors. Added \$25,000 for envelope consultancy fees. Increased budget in 2019 process.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	0	0		150,000	
<b>Total</b>	<b>0</b>	<b>0</b>		<b>150,000</b>	

## Project Name



Fire Hall 2 - Vehicle bay doors, replacement

CFC19265

## Project Type



Capital Operating

## Division

Facilities

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



The scope is to replace the vehicle bay doors. They are reached end of life.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance				60,000	
<b>Total</b>				<b>60,000</b>	

## Project Name



Glenayre Centre - Drain tile rebuild

CFC19064

## Project Type



Capital

Operating

## Division

Facilities

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



Repair and replace as required the drain tile at the Glenayre Centre. This is a very rough cost estimate and subject to substantial risk that cannot be eliminated.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	0	125,000	0	0	
<b>Total</b>	<b>0</b>	<b>125,000</b>	<b>0</b>	<b>0</b>	

## Project Name



HMCC - Interior painting

OFC19057

## Project Type



Capital

Operating

## Division

Facilities

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



Life cycle requirement to maintain appearance of the building. Will cover drywall in more resilient finish such as FRB.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	0		0		25,000
<b>Total</b>	<b>0</b>		<b>0</b>		<b>25,000</b>

## Project Name



Inlet Centre Firehall - Hoses on nedermeier system, replace

OFC19186

## Project Type



Capital

Operating

## Division

Facilities

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



Replacement of the exhaust hoses that are part of the Nedermeier vehicle exhaust system.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	0	0	0		20,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>20,000</b>

## Project Name



Inlet Centre Firehall - Truck bay doors, motor drive units, replace

CFC19188

## Project Type



Capital

Operating

## Division

Facilities

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



Replacement of motors and drive units on vehicle bay doors.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	0	0	0		20,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>20,000</b>

## Project Name



Old Orchard Hall - Condition Assessment

OFC19175

## Project Type



Capital

Operating

## Division

Facilities

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



Under the leadership of an envelope consultant, a team of professionals which may include architects and engineers from several disciplines will conduct a detailed condition assessment of the building to allow the City to be aware of the true condition of the building. This will include intrusive testing.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	0		0	40,000	
<b>Total</b>	<b>0</b>		<b>0</b>	<b>40,000</b>	

### Project Name



Old Orchard Hall - Exterior front entry door, add automated sensors for accessible entry

OFC19280

### Project Type



Capital **Operating**

### Division

Facilities

### Project Priority



Pre-Approved Council High **Medium** Low Excluded

### Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
<b>Service Excellence</b>		

### Pre-Approval



**Yes** No

There is a pending grant for this project. If the grant is approved, work on this project will have to start.



### IS and/or Communication Support?

IS Only Comm Only IS and Comm

### Project Description



There is no accessible control entry system on the main entry doors. The scope of this project is to add something.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	13,000				
<b>Total</b>	<b>13,000</b>				



## Project Name



Old Orchard Hall - Exterior repairs

CFC19024

## Project Type



Capital

Operating

## Division

Facilities

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



It is important to understand that with building envelope work there will always be a significant amount of cost uncertainty and unpredictability. Initial estimates are based on observation only. Intrusive testing can be done, but even intrusive testing cannot reveal all possible problems. The true extent of the damage that may exist on a building can only be truly revealed once the existing shell and if necessary additional layers have been removed. To get to that point we have make the commitment to proceed and deal with whatever we find. Once a building has been opened up substantial costs would be incurred to close it back up without repairing anything. Observational estimates maybe as far as 60% or more inaccurate, but intrusive testing may only lower that to 40% plus or minus. This work involves a range of exterior work to the Old Orchard Hall building as recommend by RDH Building Engineering. Some of these are considered "catch up", therefore this work should be completed in the next couple of years. Scope of work includes: Replace damaged wood beams of balcony on south side of building; Replace damaged siding on north elevation; Remove rust and treat anchor with corrosion resistant coating; Pressure wash underside of balcony to remove staining and add wood coating to further protect wood; Remove rust and repaint guardrails with corrosion resistant coating; Replace damaged fascia board on maintenance shed; Perform full condition assessment of all enclosure systems; Replace sealants at interfaces between building enclosure assemblies, and at penetrations through assemblies in accordance with sealant renewals plan; Repaint wood siding and associated wood trim. Additional scope added during 2015 budget process includes: Replace damaged gutters and rainwater leaders; Replace exterior guardrails; Replace aluminum frame lobby doors; Replace deteriorated wood decking and framing as required. Consider replacement of additional framing and decking to retain uniform appearance and establish consistent age; Replace exterior guardrails; Reconstruct portion of gravel walkways or overlay with hard paving; Re-point mortar joints in masonry wall. Exterior repainting added and separate project with that scope was deleted. Added \$30,000 to budget for envelope consultant. Increased budget in 2016 process. In 2018, added roof replacement to the scope and increased budget by \$100,000.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	0	0		0	600,000
<b>Total</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>600,000</b>

## Project Name



Old Orchard Hall - Parking Lot lighting, install additional lighting

CFC19256

## Project Type



Capital Operating

## Division

Facilities

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



The scope is to install two additional poles with lighting for the parking area. The parking lot area of this building is very poorly lit. This request is community generated and has been pending for some time.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	60,000				
<b>Total</b>	<b>60,000</b>				

## Project Name



Public Safety Building - Bay door motor replacement

OFC19193

## Project Type



Capital **Operating**

## Division

Facilities

## Project Priority



Pre-Approved Council **High** Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
<b>Service Excellence</b>		

## Pre-Approval



Yes **No**

## IS and/or Communication Support?

IS Only Comm Only **IS and Comm**

## Project Description



Replacement motor and drive components of overhead bay doors.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	0	0	0		10,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>10,000</b>

## Project Name



Public Safety Building - Exterior Repairs

CFC19016

## Project Type



Capital

Operating

## Division

Facilities

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



Review exterior finishes and complete minor repairs as required. This assortment of work was identified as required by RDH as maintenance to be expected due to the age of the building. Components to be reviewed include: soffits; metal panels; masonry veneer wall; sheet metal panels; uncoated concrete wall surfaces; sealants, gaskets and weather stripping; and storefront sections. These types of projects are very difficult to project exact costs until the work is underway. This budget is an estimate with significant plus/minus potential at this time.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	0	0	0		115,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>115,000</b>

### Project Name



Public Safety Building - Geothermal heat pump replacement, year 1 of 4

CFC19250

### Project Type



Capital

Operating

### Division

Facilities

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

There are a few of these pumps that are currently failed and need to be replaced as soon as possible.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

These heat pumps are a vital component of providing occupant comfort through the movement of air within the building. They have reached natural end of life and a number have started to fail. There are close to 60 in the building, so replacing them is being phased in over 4 years. This is 1 of 4.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	150,000				
<b>Total</b>	<b>150,000</b>				

## Project Name



Public Safety Building - Geothermal heat pump replacement, year 2 of 4

CFC19251

## Project Type



Capital Operating

## Division

Facilities

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



These heat pumps are a vital component of providing occupant comfort through the movement of air within the building. They have reached natural end of life and a number have started to fail. There are close to 60 in the building, so replacing them is being phased in over 4 years. This is 2 of 4.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance		150,000			
<b>Total</b>		<b>150,000</b>			

## Project Name



Public Safety Building - Geothermal heat pump replacement, year 3 of 4

CFC19252

## Project Type



Capital Operating

## Division

Facilities

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



These heat pumps are a vital component of providing occupant comfort through the movement of air within the building. They have reached natural end of life and a number have started to fail. There are close to 60 in the building, so replacing them is being phased in over 4 years. This is 3 of 4.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance			150,000		
<b>Total</b>			<b>150,000</b>		

## Project Name



Public Safety Building - Geothermal heat pump replacement, year 4 of 4

CFC19253

## Project Type



Capital Operating

## Division

Facilities

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



These heat pumps are a vital component of providing occupant comfort through the movement of air within the building. They have reached natural end of life and a number have started to fail. There are close to 60 in the building, so replacing them is being phased in over 4 years. This is 4 of 4.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance				150,000	
<b>Total</b>				<b>150,000</b>	



## Project Name



Public Safety Building - Painting, interior

OFC19029

## Project Type



Capital

Operating

## Division

Facilities

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



Cyclical requirement to repaint. This would be 10 years after original open. Recommended by RDH Building Engineering. Added some scope to this to cover more areas such as metal exterior doors that will be due by the time this gets done. Increased budget in 2018.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	0	0	0		135,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>135,000</b>

## Project Name



Recreation Complex - Curling rink, HVAC systems improvements, construction phase

CFC19204

## Project Type



Capital

Operating

## Division

Facilities

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



The existing dehumidification systems are insufficient and need to be replaced with something more effective. They are also very near the end of their functional life and have required a lot of maintenance. The exhaust fans have reached end of life and need to be replaced. The space also requires improved heat provision and air exchange from the existing. This is the construction phase of the project.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance		0	0	225,000	
<b>Total</b>		<b>0</b>	<b>0</b>	<b>225,000</b>	

## Project Name



Recreation Complex - Curling rink, stripping paint off interior walls

OFC19207

## Project Type



Capital

Operating

## Division

Facilities

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



Removal of all paint from the interior walls of the curling rink. With lead paint and the need for dust control this will be costly. Increased the budget in the 2019 process.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance		60,000	0	0	
<b>Total</b>		<b>60,000</b>	<b>0</b>	<b>0</b>	

## Project Name



Recreation Complex - Hot water storage tank replacement

CFC19022

## Project Type



Capital

Operating

## Division

Facilities

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



Replacement of hot water storage tanks in the arena area. Multiple tanks have had to be repaired, or have failed already. Recommended by RDH Building Engineering. This job was unable to be funded, but needs to be done now, in 2019. Scope is to replace all 10.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	50,000		0	0	
<b>Total</b>	<b>50,000</b>		<b>0</b>	<b>0</b>	

### Project Name



Recreation Complex - Ice plant room, arena chiller replacement

CFC19261

### Project Type



Capital

Operating

### Division

Facilities

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

The chiller that operates Arena 2 has failed and must be replaced. We are currently operating on a temporary chiller. This requires full design and advance preparation, as there is a small window within which to complete the work during ice out time.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

The Chiller for A2 requires replacement. The prime scope is to complete this work. At this point the design is not complete. Initial investigations suggest we may be required to work some other components of the plant because the room is very small and a lot of equipment is packed so tightly, that some other equipment is in the way.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	500,000				
<b>Total</b>	<b>500,000</b>				

## Project Name



Recreation Complex - Interior Painting

OFC19003

## Project Type



Capital

Operating

## Division

Facilities

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



Paint interior spaces throughout the Recreation Complex as required.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	60,000	0	0	0	
<b>Total</b>	<b>60,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## Project Name



Recreation Complex - Intumescent repairs on structural steel pillars

OFC19205

## Project Type



Capital

Operating

## Division

Facilities

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



Throughout the recreation complex there are a number of structural steel support pillars that are coated with a fire retardent product called Intumescent. On many of these pillars this material has delaminated, or been chipped and damaged. The scope of this project is to repair the damaged intumescent where required. The product is very specialized.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance		0	50,000	0	
<b>Total</b>		<b>0</b>	<b>50,000</b>	<b>0</b>	

## Project Name



Recreation Complex - Main entrance aggregate paving, replace, construction phase

CFC19224

## Project Type



Capital

Operating

## Division

Facilities

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



In front of the Recreation Complex is a large concourse area of aggregate. A lot of it is very old and the concrete is failing badly in many areas becoming very unsightly. It needs to be replaced. There is also very poor drainage in the area which should be improved. This is the construction phase to plan out the work. This budget number is a very weak estimate and will be revised based on completion of the design.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	0		0	225,000	
<b>Total</b>	<b>0</b>		<b>0</b>	<b>225,000</b>	



## Project Name



Recreation Complex - Main entrance aggregate paving, replace, design phase

CFC19223

## Project Type



Capital Operating

## Division

Facilities

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



In front of the Recreation Complex is a large concourse area of aggregate. A lot of it is very old and the concrete is failing badly in many areas becoming very unsightly. It needs to be replaced. There is also very poor drainage in the area which should be improved. This is the design phase to plan out the work.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance		0	35,000	0	
<b>Total</b>		<b>0</b>	<b>35,000</b>	<b>0</b>	

### Project Name



Recreation Complex - NO and CO sensors, replacement

OFC19267

### Project Type



Capital

Operating

### Division

Facilities

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

Some of these sensors are not currently working and need to be replaced sooner than later. There is no life safety risk with them not being replaced immediately.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

There are several NO and CO sensors in the recreation complex, primarily in the arena area. Some of them are not working properly due to natural end of life, and need to be replaced.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	20,000				
<b>Total</b>	<b>20,000</b>				

### Project Name



Recreation Complex - Skaters lobby, washroom improvements

CFC19260

### Project Type



Capital

Operating

### Division

Facilities

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

To complete this work during the low season would require early approval.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description



The skaters lobby washrooms at the Recreation Complex have undergone several modifications over the years. This has resulted in the walls being a mess of inconsistent finishes. The toilets and urinals are all very old. The dividers are in very bad shape due to age. The sinks and counters are also very dated looking. This project would be for a complete refurbishment of this washrooms including all fixtures, dividers, wall coverings and the flooring.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance			250,000		
<b>Total</b>			<b>250,000</b>		

**Project Name**

Rocky Point Pool - Boiler for tot pool, replacement

OFC19264

**Project Type**

Capital

Operating

**Division**

Facilities

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

Boiler has failed, needs to be replaced before 2019 operating season.

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

The boiler that serves the small tot pool has failed. Replacement required.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	15,000				
<b>Total</b>	<b>15,000</b>				

### Project Name



Westhill Centre - Air conditioning, install split units

OFC19227

### Project Type



Capital

Operating

### Division

Facilities

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description



Install two split unit air conditioning units on the two halves of the Westhill Centre.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance		25,000	0	0	
<b>Total</b>		<b>25,000</b>	<b>0</b>	<b>0</b>	

## Project Name



Westhill Centre - Roof Replacement

CFC19023

## Project Type



Capital

Operating

## Division

Facilities

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



The roof on this building has been assessed by JRS Engineering and RDH Building Engineering and determined to be past its functional life and now requires replacement. The scope will include replacing the skylights and installing a condenser unit to provide air conditioning. It is important to understand that with building envelope work there will always be a significant amount of cost uncertainty and unpredictability. Initial estimates are based on observation only. Intrusive testing can be done, but even intrusive testing cannot reveal all possible problems. The true extent of the damage that may exist on a building can only be truly revealed once the existing shell and if necessary additional layers have been removed. To get to that point we have make the commitment to proceed and deal with whatever we find. Once a building has been opened up substantial costs would be incurred to close it back up without repairing anything. Observational estimates maybe as far as 60% or more inaccurate, but intrusive testing may only lower that to 40% plus or minus.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	0	0	0		200,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>200,000</b>

**Project Name**

Westhill Pool - Boiler room, critical valve replacement

OFC19262

**Project Type**

Capital

Operating

**Division**

Facilities

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

These valves need to be replaced before the 2019 operating season.

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

The supply and return isolation valves have both failed. These are important and the work must be done pre-season.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Facilities Maintenance	10,000				
<b>Total</b>	<b>10,000</b>				



# Recreation



**Project Name**

Recreation Complex Spin Bike Replacement

CRS19002

**Project Type**

Capital

Operating

**Division**

Recreation

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

The spin bikes that will be purchased in 2017 will be coming to the end of their life span after 4 years, in 2022. 26 spin bikes will need to be replaced. TG comment: New spin bikes (2017) have a useful life of 6-8 years. \$40K needs to be increased for future replacement.C158

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City	0	0	0	40,000	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40,000</b>	

## Project Name



Replacement of Cardio Equipment in Recreation Complex Weight room

CRS19001

## Project Type



Capital Operating

## Division

Recreation

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



The existing Cardio Equipment will come to the end of its lifespan in 2020.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City	0	210,000	0	0	
<b>Total</b>	<b>0</b>	<b>210,000</b>	<b>0</b>	<b>0</b>	

## Project Name



Seniors Programming support

ORS19003

## Project Type



Capital **Operating**

## Division

Recreation

## Project Priority



Pre-Approved **Council** High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	<b>Parks &amp; Recreation</b>	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes **No**

## IS and/or Communication Support?

IS Only Comm Only **IS and Comm**

## Project Description



Increased recreation programs for seniors is one of Council's priorities. This funding would provide an extra ten hours per week of support for seniors programming.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Council Strategic Priorities Reserve	20,823				
<b>Total</b>	<b>20,823</b>				

### Project Name



Update Recreation Goals in the Parks and Recreation Master Plan

ORS19004

### Project Type



Capital

Operating

### Division

Recreation

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description



Most of the remaining goals for recreation in the Parks and Recreation Master Plan are listed are quite general and have an "ongoing" timeline There is an need to develop more details around the remaining goals and to update any new goals to help guide staff through the remaining years of the plan

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Council Strategic Priorities Reserve	10,000				
<b>Total</b>	<b>10,000</b>				



# Policy Planning

## Project Name



Climate Action Public Consultation Plan

OPL19003

## Project Type



Capital

Operating

## Division

Policy Planning

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes

No

Approved by Council on January 9, 2019. RC19/032



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

THAT the proposed Climate Action Public Consultation Plan be endorsed as presented in the report dated January 9, 2019 from the Planning and Development Department – Policy Planning Division regarding Proposed Climate Action Public Consultation Plan;  
AND THAT a 2019 operating account be set up for the development of a Climate Action Plan with a budget of up to \$11,000 funded from the Carbon Offsets Community Reserve.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Carbon Offsets Community Reserve	11,000				
<b>Total</b>	<b>11,000</b>				

## Project Name



Land Use Contract Terminations

OPL19002

## Project Type



Capital

Operating

## Division

Policy Planning

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## Require Communications Support



IS Only

Comm Only

IS and Comm

500

## Project Description



On May 29, 2014, the Province amended the *Local Government Act* to arrange for termination of LUC's in the Province no later than June 30, 2024. After this date, the underlying zoning automatically comes in effect. This would be the simplest option if the zoning corresponds well to the property and use. However, some properties with LUC's may not correspond well to the underlying zoning that has been assigned to the property, which may require consideration of a rezoning or a site specific Comprehensive Development (CD) Zone, which makes earlier termination a beneficial process to ensure suitable zoning is in place.

Staff will identify existing LUC's in Port Moody and compile a database; Develop a plan for Council's consideration to prepare for LUC termination; Provide an opportunity for public input via Public Hearings regarding the termination of LUC's by the process established by the Province; Strategically consider the zoning on LUC properties and amend as appropriate; Achieve the timeline to present and terminate LUC's outlined in the approach that is endorsed by Council.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Council Strategic Priorities Reserve	10,000				
<b>Total</b>	<b>10,000</b>				

### Project Name



Planning Personnel Transition

OPL19001

### Project Type



Capital

Operating

### Division

Policy Planning

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

Approval is required for work that would begin in January



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

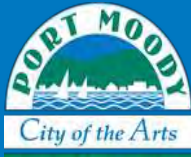
Due to structural re-alignment in the Planning area in 2019, these finds are being requested to bridge the gap as we adjust staffing and positions to best meet the needs of the department.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Development Process Reserve	40,000				
<b>Total</b>	<b>40,000</b>				





2019 - 2023 Capital Projects

# Engineering

### Project Name



Above-Ground Infrastructure - Planning/Asset Management

OEN19001

### Project Type



Capital

Operating

### Division

Engineering

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

Requirements to provide assessment to failed infrastructure and respond to issues on emergency basis may occur at any time of the year. Funding should be available to ensure work can be performed in a timely manner.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

This project will provide funding to complete technical assessment/evaluations relating to above-ground infrastructure improvements (including emergency works).



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Transportation	75,000	75,000	75,000	75,000	75,000
<b>Total</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>

## Project Name



Barnett Highway Rehabilitation

CEN19020

## Project Type



Capital Operating

## Division

Engineering

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

NA



## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



The section of Barnett Highway between the City limit (Reed Point Marina) and St. John's Street will require major rehabilitation within the next 5 years. This is a City responsibility to maintain under the MRN program. Reduced from \$3,500,000 (2022) to \$1,134,000, the remaining balance 2,366,000 needs to be completed in future years or funded through grant opportunities (tg).C1184.

For 2019, \$25,000 is allocated for the review of City of Burnaby plans for Barnett. \$1,134,000 in 2022 transferred to the MRN Road Rehab program.

\$75,000 is doing the preliminary design for Barnet Hwy repaving incl bike facilities and process of removing HOV lanes.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
MRN Pavement Rehab Reserve	100,000	0	0	0	
<b>Total</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### Project Name



Bedwell Bay Road Parking Regulation Signage

CEN19030

### Project Type



Capital Operating

### Division

Engineering

### Project Priority



Pre-Approved Council High Medium Low Excluded

### Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

### Pre-Approval



Yes No

Pre-approval required.



### IS and/or Communication Support?

IS Only Comm Only IS and Comm

### Project Description



Implement signage near Sasamat Lake by Summer 2019 per 9/25/2018 Council directive.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Transportation	10,000				
<b>Total</b>	<b>10,000</b>				

## Project Name



Bike and Pedestrian Improvement Program

CEN19025

## Project Type



Capital

Operating

## Division

Engineering

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



New program. Includes Murray MUP.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Master Transportation Plan	125,000	125,000	0	100,000	100,000
<b>Total</b>	<b>125,000</b>	<b>125,000</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>

## Project Name



Bridge & Overpass Structures - Monitoring, Scoping, Assessment & Minor Repairs

OEN19004

## Project Type



Capital **Operating**

## Division

Engineering

## Project Priority



Pre-Approved Council **High** Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
<b>Service Excellence</b>		

## Pre-Approval



**Yes** No

Early approval is necessary as bridge related infrastructure issues can arise at any time throughout the year.



## IS and/or Communication Support?

IS Only Comm Only **IS and Comm**

## Project Description

Associated Engineering inspected the City's bridges in 2013 and prepared a detailed break-down of all work required for 2014 - 2019 based on their inspections. Major projects remaining include David Ave at Noons Creek.

The goal of the bridge maintenance program is to maintain City assets and to ensure public safety.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Transportation	50,000	50,000	50,000	50,000	50,000
<b>Total</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>

## Project Name



Bridge and Major Structures Inventory Inspection

OEN19022

## Project Type



Capital

Operating

## Division

Engineering

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

Pre-approval required as this inspection would drive which structure to rehabilitate in 2019.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



Inspection program

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Parks	50,000				
Asset Reserve - Transportation	50,000				
<b>Total</b>	<b>100,000</b>				

## Project Name



Bylaw, Policy, and Agreement Review and Update

OEN19029

## Project Type



Capital

Operating

## Division

Engineering

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



The program is for the review and updating of outdated bylaws, policies and agreements.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Engineering - Development Process Reserve	15,000				
<b>Total</b>	<b>15,000</b>				



## Project Name



CP Rail Crossings - Project Implementation

OEN19008

## Project Type



Capital

Operating

## Division

Engineering

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

Recent changes to regulatory requirements for rail corridor crossings require the City to evaluate the condition of ALL existing rail crossings (pedestrian and vehicular). All crossings will require upgrades to meet current standards.

Review and rollout of work to meet compliance with 2014 regulation changes. This work will impact many of our existing road corridors (Murray Street and Alderside Road for instance) as well as our existing pedestrian and cycling networks. Main project in 2019 to address signage overhead and access to Reed Point Marina. Workplan and scope following recommendations in MMM Group report, completed in 2016. This is shared with CP Rail and plan for 2018 includes minor improvements on the loco Spur.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Transportation	90,000	0	0	0	0
<b>Total</b>	<b>90,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Project Name



Car Free Day

OEN19032

### Project Type



Capital

Operating

### Division

Engineering

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

Pre-approval required.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description



Funding is for traffic control required to close a section of St. Johns Street from Douglas Street to Moody Street for the event.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Council Strategic Priorities Reserve	30,000				
<b>Total</b>	<b>30,000</b>				

## Project Name



Electrical & Communications Infrastructure Improvements

CEN19027

## Project Type



Capital Operating

## Division

Engineering

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

Pre-approval required



## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description

This fund will allow for installation of conduit at strategic locations which will undergo planned excavations. The conduit can be used for future electricity or communications in desirable locations.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Transportation	40,000	40,000	40,000	40,000	40,000
<b>Total</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>

## Project Name



Engineering Project Management and Development Resource [Multiple Funding Src]

CEN19011

## Project Type



Capital

Operating

## Division

Engineering

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

This budget will support staff resource working annually on the capital investment and asset management plans. Funding is required ongoing to cover salary and approved department structure.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

Project to support Engineering Management structure and salary in the completion of the City Capital delivery and asset management program. The funding will support shared oversight between two Engineering Manager roles: Manager of Infrastructure services and Manager of Project Delivery Services.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Transportation	64,000	64,000	64,000	64,000	64,000
Sewer Capital Reserve	48,000	48,000	48,000	48,000	48,000
Water Capital Reserve	48,000	48,000	48,000	48,000	48,000
<b>Total</b>	<b>160,000</b>	<b>160,000</b>	<b>160,000</b>	<b>160,000</b>	<b>160,000</b>



## Project Name



LRN Road Reconstruction Program

CEN19009

## Project Type



Capital

Operating

## Division

Engineering

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



This budget is for the annual road reconstruction work, primarily targeting local roads only (MRN has own budget). A road assessment was completed by EBA in the 4th quarter of 2013 which provides a detailed road reconstruction plan. Prioritization of paving is now being considered with coordinated utility upgrades and related development applications that bring contributed value for road upgrades. At this time, a significant portion of our LRN funding will be allocated towards rehab of Gatensbury Road. Future road work (2019 LRN Program) will tentatively include Angela Drive (Glenayre to Cecile), Cecile Drive (Angela to College Park Way), Ailsa Avenue (Coyton to Glenayre) and Heritage Mountain Blvd.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Transportation	750,000	500,000	500,000	500,000	
<b>Total</b>	<b>750,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	

## Project Name



MRN Road Rehabilitation Program

CEN19021

## Project Type



Capital

Operating

## Division

Engineering

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

Pre-Approval requested to accommodate early tendering of work (spring of 2019).



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



This budget is for annual road reconstruction work on the Major Road Network (MRN). A road assessment was completed by EBA in the 4th quarter of 2013 which provides a detailed road reconstruction plan. Increased from 600k to \$1M annually. Added \$2.5M in 2019 for Clarke and Barnet Highway paving.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
MRN Pavement Rehab Reserve	600,000	600,000	600,000	1,000,000	1,600,000
<b>Total</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>1,000,000</b>	<b>1,600,000</b>

### Project Name



MTP - Future Capital Projects (Murray Street)

CEN19015

### Project Type



Capital Operating

### Division

Engineering

### Project Priority



Pre-Approved Council High Medium Low Excluded

### Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

### Pre-Approval



Yes No

### IS and/or Communication Support?

IS Only Comm Only IS and Comm

### Project Description



This project is intended to fund future (planned) transportation improvements. Projects will be identified and prioritized as part of future budget considerations.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Master Transportation Plan	750,000	0	0	0	
<b>Total</b>	<b>750,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	



## Project Name



Pavement Management Plan Update

OEN19035

## Project Type



Capital

Operating

## Division

Engineering

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

This project will complete a reassessment and plan for the Major and Local road network and will involve the utilisation of specialist contract services and consultants to assist staff in completion of the plan.

The last assessment and road rehab plan was developed in 2013. Engineering plan to re-assess the road condition and priorities every 5 years. 5 year renewals and priority adjustments to the road rehab plan is recommended to ensure, project priorities are aligned with changing conditions annually. This can be affected by winter conditions, development changes and influenced by the combination of utility improvement (trench cuts) and finally the work completed by 3rd party utilities will effect road structure changes over a 5 year cycle.



The assessment and road rehab plan was planned for 2018 but it was decided to defer the work to 2021 when Translink will update the MRN as this will affect the City's plan.

The planned \$100k for MRN review was reduced to \$25k as Translink will be doing this work already. \$25k is to review, interpret and strategize the Translink report. The planned \$25k for transportation review was increased to \$100k to now include LRN review.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Transportation			100,000		
MRN Pavement Rehab Reserve			25,000		
<b>Total</b>			<b>125,000</b>		

### Project Name



School Traffic Safety Initiative

OEN19023

### Project Type



Capital

Operating

### Division

Engineering

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description



Engage with locals & develop traffic safety and walk-to-school improvements. Implement improvements where possible.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Transportation	50,000				
<b>Total</b>	<b>50,000</b>				

### Project Name



Sidewalk Modifications for Fire Access to Princeton Ave Multi-Family Complex

OEN19034

### Project Type



Capital

Operating

### Division

Engineering

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

Fire requires a modification to the access at the rear frontage of 200 Westhill Place, a multi-family strata complex on Princeton Avenue to allow for fire apparatus access.

The access point is an important location as it allows the ladder truck to stage and respond to a fire in the strata complex. There is currently a bus stop located directly in front of the access, and the current state of the access does not allow Fire apparatus to safely move over the curb and slope and into the complex's parking area.

The scope of the project is to replace the existing curb and concrete bus pad with appropriate MMCD letdown and sidewalk with capacity for H25 loading, and paving of the boulevard area from the back of the sidewalk to the strata complex's existing parking area.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Transportation	50,000				
<b>Total</b>	<b>50,000</b>				

### Project Name



St Johns Street - Detailed Design for Multiuse pathway and street cross section

CEN19036

### Project Type



Capital

Operating

### Division

Engineering

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description



Detailed design for St Johns Street Multi-use Pathway and Street Cross Section

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Master Transportation Plan	125,000				
<b>Total</b>	<b>125,000</b>				

## Project Name



St. Johns Street Multiuse Pathway

CEN19033

## Project Type



Capital

Operating

## Division

Engineering

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



Added \$600k for 2022 construction.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Grants			2,850,000		
Master Transportation Plan	0	0	950,000		
<b>Total</b>	<b>0</b>	<b>0</b>	<b>3,800,000</b>		

## Project Name



Street Name Sign Replacement Program

CEN19019

## Project Type



Capital

Operating

## Division

Engineering

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

Continue with post top street name signs replacement program. Replace overhead street name signs, per Council Resolution 12/312 put forth at Regular Council meeting October 9, 2012.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Transportation	25,000	25,000	25,000	25,000	25,000
MRN General Rehab Reserve	20,000	20,000	20,000	20,000	20,000
<b>Total</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>

## Project Name



Streetlight Improvement Program

CEN19038

## Project Type



Capital

Operating

## Division

Engineering

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

Program for prioritized response to street lighting concerns on local roads (non MRN) including improving existing street lighting fixtures, adding new lease light davits, and adding new street light poles and lamps.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Transportation	25,000	25,000	25,000	25,000	25,000
<b>Total</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>

### Project Name



Streetlighting Replacement Program [Multiple Funding Src]

CEN19018

### Project Type



Capital

Operating

### Division

Engineering

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

Given the number of streetlight assets requiring repair, early approval is recommended so that work can continue on a year-round basis.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

Operational necessity: Street light replacement program; replacement of aging or damaged street light poles, control cabinets, pole bases, pole painting and security measures.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Transportation	115,000	110,000	110,000	110,000	55,000
MRN General Rehab Reserve	35,000	40,000	40,000	40,000	20,000
<b>Total</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>75,000</b>



## Project Name



Traffic Safety Initiatives

OEN19006

## Project Type



Capital

Operating

## Division

Engineering

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

Early approval as work takes place throughout year.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

This is provisional funding for safety recommendation arising from Fire, Police, EHS, staff and the public. Typical work under this program would include Pedestrian Crosswalk Warrants, School Safety Improvements, Traffic Calming/Road Safety Improvements.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Transportation	50,000	50,000	50,000	50,000	50,000
<b>Total</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>

## Project Name



Traffic Signal Infrastructure - Maintenance and Replacement [Multiple Funding Src]

CEN19003

## Project Type



Capital

Operating

## Division

Engineering

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

Pre-Approval is required to maintain continuity of work from 2015 to 2016 and support existing contracts.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



The report from GNEC, dated August 2014, outlines a comprehensive program to maintain and replace traffic signal infrastructure. Based on condition assessments, the required work includes replacement of cabinets, poles, new ramps, traffic detection looks, etc.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Transportation	50,000	50,000	50,000	50,000	
MRN General Rehab Reserve	125,000	100,000	100,000	100,000	
<b>Total</b>	<b>175,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	

### Project Name



Traffic Signal New Infrastructure

CEN19037

### Project Type



Capital

Operating

### Division

Engineering

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description



This project is to fund any design of new traffic signal infrastructure.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Master Transportation Plan	50,000	50,000	50,000	50,000	50,000
<b>Total</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>

## Project Name



Transit Improvements Program

CEN19024

## Project Type



Capital

Operating

## Division

Engineering

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



New program. Revisit end based on MTP asset reserve.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Master Transportation Plan	75,000	75,000	75,000	75,000	75,000
<b>Total</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>

## Project Name



Transit Infrastructure - Bus Stop Accessibility Improvements

CEN19002

## Project Type



Capital Operating

## Division

Engineering

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



Pursuant to a Council report, the purpose of this project is to make all bus stops accessible within a 5 year period.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Transportation	25,000	25,000	25,000	25,000	25,000
<b>Total</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>



# Operations

**Project Name**

Fleet Policy

OOP19044

**Project Type**

Capital

Operating

**Division**

Operations

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

Full review of current fleet related policies and establishment of a general, overarching, fleet policy.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	20,000				
<b>Total</b>	<b>20,000</b>				

**Project Name**

Operations - OP012A - 2013 Freightliner Truck KE7110 Replacement

COP19028

**Project Type**

Capital

Operating

**Division**

Operations

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

Replace Freightliner Truck.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	0	350,200	0	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>350,200</b>	<b>0</b>	



### Project Name



Operations - OP019 07 Big Tex Trailer 01636C Replacement

COP19029

### Project Type



Capital

Operating

### Division

Operations

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

Replace Big Tex Trailer.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	0	0	13,000	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,000</b>	

## Project Name



Operations - OP021A 2012 Ford F150 PU DT6502 Replacement

COP19030

## Project Type



Capital

Operating

## Division

Operations

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

2022 Vehicle Replacement Program



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	0	0	54,100	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>54,100</b>	

**Project Name**

Operations - OP99F 2012 Atlas Copco Compressor 8643IC Replacement

COP19031

**Project Type**

Capital

Operating

**Division**

Operations

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

Replace 2012 Atlas Copco Compressor.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	0	0	27,100	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,100</b>	

## Project Name



Public Works Day [Multiple Funding Src]

OOP19023

## Project Type



Capital

Operating

## Division

Operations

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

Scope: community outreach, public education, communications, advertising, and staff participation.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Sanitation Utility Reserve	2,500	2,500	2,500	2,500	
Sewer Capital Reserve	2,500	2,500	2,500	2,500	
Water Capital Reserve	2,500	2,500	2,500	2,500	
<b>Total</b>	<b>7,500</b>	<b>7,500</b>	<b>7,500</b>	<b>7,500</b>	

**Project Name**

Replace OP031 - 2002 Ingersol Roller

COP19017

**Project Type**

Capital

Operating

**Division**

Operations

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

Operational necessity. Life cycle replacement of 16 years. Estimated trade in value \$2,500.

Originally slated for 2019 -> pushed to 2020 to coincide with other fleet replacements.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	35,700	0	0	0
<b>Total</b>	<b>0</b>	<b>35,700</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Project Name



Replace OP015 - 2010 International Dump Truck

COP19003

### Project Type



Capital Operating

### Division

Operations

### Project Priority



Pre-Approved Council High Medium Low Excluded

### Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

### Pre-Approval



Yes No

### IS and/or Communication Support?

IS Only Comm Only IS and Comm

### Project Description



Operational Necessity: Life cycle replacement of 10 year old vehicle. Estimated trade in value \$5,000.

Purchase to include all implements formerly identified as OP015A, OP015B, OP015C, OP015D.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	266,100	0	0	
<b>Total</b>	<b>0</b>	<b>266,100</b>	<b>0</b>	<b>0</b>	

## Project Name



Replace OP023A - 2011 Ford Dump

COP19009

## Project Type



Capital

Operating

## Division

Operations

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only	Comm Only	IS and Comm
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## Project Description



Operational necessity: life cycle replacement of a 10 year old vehicle. Trade in value \$7500.

Include replacement of OP023B, OP023C (Sander and Plow).

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	0	106,100	0	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>106,100</b>	<b>0</b>	

**Project Name**

Replace OP029A - 2012 Case Loader

COP19013

**Project Type**

Capital

Operating

**Division**

Operations

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

Operational necessity: Life cycle replacement of 8 year old vehicle. Estimated trade in value \$15,000.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	208,100	0	0	
<b>Total</b>	<b>0</b>	<b>208,100</b>	<b>0</b>	<b>0</b>	



**Project Name**

Replace OP033A - 2013 Ford F350

COP19039

**Project Type**

Capital

Operating

**Division**

Operations

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

2023 Vehicle Replacement Program

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund					71,800
<b>Total</b>					<b>71,800</b>

### Project Name



Replace OP034 09Trailtech Flatdeck Trailer

COP19032

### Project Type



Capital Operating

### Division

Operations

### Project Priority



Pre-Approved Council High Medium Low Excluded

### Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

### Pre-Approval



Yes No



### IS and/or Communication Support?

IS Only Comm Only IS and Comm

### Project Description

2019 Capital equipment replacement program



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	14,300				
<b>Total</b>	<b>14,300</b>				

### Project Name



Replace OP035A - 2013 VACALL Freightliner 114SD

COP19033

### Project Type



Capital

Operating

### Division

Operations

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

### Pre-Approval



Yes

No

NA



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

Capital vehicle replacement program.

Updated value based on recent quotes - See EDMS#450750



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	560,000				
<b>Total</b>	<b>560,000</b>				

**Project Name**

Replace OP036 - 2011 Ford F550 Aerial Bucket Truck

COP19036

**Project Type**

Capital

Operating

**Division**

Operations

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

2021 Vehicle Replacement Program

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund			95,500		
<b>Total</b>			<b>95,500</b>		

### Project Name



Replace OP040A - 2013 Flatbed Trailer

COP19037

### Project Type



Capital

Operating

### Division

Operations

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

2021 Vehicle Replacement Program



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund			18,000		
<b>Total</b>			<b>18,000</b>		

**Project Name**

Replace OP041 - 2006 Trailtech Trailer

COP19034

**Project Type**

Capital

Operating

**Division**

Operations

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

2020 vehicle replacement program

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund		15,600			
<b>Total</b>		<b>15,600</b>			

**Project Name**

Replace OP049A - 2010 Ford Ranger

COP19016

**Project Type**

Capital

Operating

**Division**

Operations

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

Operational necessity: Life cycle replacement of 10 year old vehicle. Estimated trade in value \$2,500.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	57,200	0	0	
<b>Total</b>	<b>0</b>	<b>57,200</b>	<b>0</b>	<b>0</b>	

**Project Name**

Replace OP056 - 2014 Cargo Express Trailer

COP19038

**Project Type**

Capital

Operating

**Division**

Operations

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

2022 Vehicle Replacement Program

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund				10,800	
<b>Total</b>				<b>10,800</b>	



### Project Name



Replace OP058 - 2013 Eagle Tandem Landscape Trailer

COP19040

### Project Type



Capital Operating

### Division

Operations

### Project Priority



Pre-Approved Council High Medium Low Excluded

### Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

### Pre-Approval



Yes No

### IS and/or Communication Support?

IS Only Comm Only IS and Comm

### Project Description

2023 Vehicle Replacement Program



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund					11,000
<b>Total</b>					<b>11,000</b>

### Project Name



Replace OP063A - 2016 John Deere Zero Turn Mower

COP19018

### Project Type



Capital Operating

### Division

Operations

### Project Priority



Pre-Approved Council High Medium Low Excluded

### Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

### Pre-Approval



Yes No

### IS and/or Communication Support?

IS Only Comm Only IS and Comm

### Project Description



Operational necessity: life cycle replacement of a 5 year old equipment. Trade in value \$2,500.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	0	19,100	0	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>19,100</b>	<b>0</b>	

### Project Name



Replace OP064 - 2016 John Deere Zero Turn Mower

COP19019

### Project Type



Capital Operating

### Division

Operations

### Project Priority



Pre-Approved Council High Medium Low Excluded

### Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

### Pre-Approval



Yes No

### IS and/or Communication Support?

IS Only Comm Only IS and Comm

### Project Description



Operational necessity: life cycle replacement of a 5 year old equipment. Trade in value \$2,500.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	0	19,100	0	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>19,100</b>	<b>0</b>	

## Project Name



Replace OP099L - 2011 Ingersol Lightsource Trailer

COP19020

## Project Type



Capital Operating

## Division

Operations

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description

Operational necessity: life cycle replacement of 10 year old equipment. Trade in value \$1,500.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	0	35,000	0	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>35,000</b>	<b>0</b>	

## Project Name



Replace OP99D - 1987 Whymac Mobile Generator

COP19035

## Project Type



Capital

Operating

## Division

Operations

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes

No

NA



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

Formerly part of 2020 Equipment Replacement Program - moved to 2019 due to equipment condition and reliability (31 years old).



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	100,000				
<b>Total</b>	<b>100,000</b>				

### Project Name



Road Weather Information System (RWIS) Station Installation

OOP19043

### Project Type



Capital

Operating

### Division

Operations

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

### Pre-Approval



Yes

No

To put into service as early as possible to assist in the early 2019 winter road maintenance.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

Ongoing/ expansion of the RWIS network to provide enhances service levels for winter road maintenance.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Transportation	20,000	10,000			
<b>Total</b>	<b>20,000</b>	<b>10,000</b>			

**Project Name**

Service Body Replacement for OP033

COP19042

**Project Type**

Capital

Operating

**Division**

Operations

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

To put vehicle asset into service for full year

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

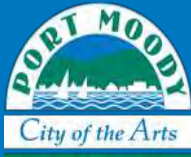
Purchase and installation of a conventional truck bed along with a fully outfitted slip in Tuffport Fiber glass utility canopy.

When purchased in 2013 the truck was outfitted with a previously purchased utility box. The utility box has reached end of life due to corrosion issues and no longer suits the the needs of the department.

This project will extend the life of the truck and can be repurposed into a similar chassis when the existing truck reaches the end of its life.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	30,000				
<b>Total</b>	<b>30,000</b>				



2019 - 2023 Capital Projects

# Environmental Services



## Project Name



Fish Passage Infrastructure Systems - Assessment/Maintenance [Multiple Funding Src]

OES19002

## Project Type



Capital

Operating

## Division

Environmental Services

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



The City has a significant number of fishways and baffled culverts that aid fish passage within our various creeks and streams. Ongoing maintenance and assessment is critical to the local fisheries.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Unallocated	6,000	6,000	6,000	6,000	
Sewer Capital Reserve	6,000	6,000	6,000	6,000	
<b>Total</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	

## Project Name



Spill Response Management and Mitigation [Multiple Funding Src]

OES19001

## Project Type



Capital

Operating

## Division

Environmental Services

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

Project work and construction activity occurs on a year-round basis. Early approval will allow for pro-active response to potential spills or environmental contamination.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

This project will support spill response training, equipment, and incident response related to the release of potentially hazardous materials to City infrastructure and the natural environment.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Unallocated	5,000	5,000	5,000	5,000	
Sewer Capital Reserve	5,000	5,000	5,000	5,000	
<b>Total</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	

## Project Name



Targeted Knotweed and Spartina Treatment and Removal

OES19004

## Project Type



Capital

Operating

## Division

Environmental Services

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

This Project will include the City's support in the BC Spartina Working Group to assist in ongoing Spartina Removal and Treatment along the foreshore in Port Moody. A key focus has also been to target Policeman's Helmut in Suterbrook Greenway as well as the removal of ivy on trees to reduce risk of tree health. With continued and sustained effort at Suterbrook, the City is closer to eradicating Policeman's Helmut; however, continued and sustained effort is needed over the next few growing seasons. The City also needs to continue its effort to remove ivy on trees to reduce potential tree loss in general and vulnerability to wind storms. Due to the highly invasive nature of these species, and the legislative requirement to address, it is recommended that efforts to address these invasive species continue over the next several years.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Council Strategic Priorities Reserve	60,000	30,000	30,000	20,000	
<b>Total</b>	<b>60,000</b>	<b>30,000</b>	<b>30,000</b>	<b>20,000</b>	

### Project Name



Wildfire Risk Mitigation

OES19003

### Project Type



Capital

Operating

### Division

Environmental Services

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

Wildfire mitigation will involve vegetation/tree removal, which would potentially be impacted by regulatory processes (such as bird nesting windows). Early approval would allow work to be scheduled to avoid conflicts with such regulatory requirements.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

This project will allow for preventative maintenance in wildfire interface zones within the community.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Council Strategic Priorities Reserve	5,000	5,000	5,000	5,000	
<b>Total</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	



# Parks

**Project Name**

Chafer Beetle Management Program - City Lands

OPK19003

**Project Type**

Capital

Operating

**Division**

Parks

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

Chafer Beetle continues to damage our City's turf, our Parks department strategically selects the hardest hit areas of turf for restoration.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Parks	5,000	5,000	5,000	5,000	
<b>Total</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	

### Project Name



Electric Parks Vehicle

CPK19065

### Project Type



Capital

Operating

### Division

Parks

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

The Parks department is looking to reduce fossil fuel consumption by acquiring an electric vehicle. This greening of our fleet will lower our maintenance costs, and also provide a vehicle to meet service levels at our parks and on our trails by supporting our existing Kubota. The purchasing of this vehicle will be contingent on securing FCM grant for green infrastructure



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	20,000				
Grants	17,500				
<b>Total</b>	<b>37,500</b>				

## Project Name



Equipment Replacement - PKM001 2017 Kubota VS400 Premium Spreader

CPK19057

## Project Type



Capital Operating

## Division

Parks

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



2022 Vehicle Replacement Program

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund				5,400	
<b>Total</b>				<b>5,400</b>	



## Project Name



Equipment Replacement - PK017 - 2008 Agri-Metal Tuff Vac Sweeper

CPK19035

## Project Type



Capital Operating

## Division

Parks

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



Operational Necessity: Life cycle replacement of 10 year old truck, trade-in value \$3,000.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	0	31,800	0	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>31,800</b>	<b>0</b>	

## Project Name



Equipment Replacement - PK016 - 1996 Jacob Aerator

CPK19039

## Project Type



Capital Operating

## Division

Parks

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

NA



## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description

Operational necessity: life cycle replacement of 24 year old equipment. Trade in value \$500.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	15,300	0	0	0	
<b>Total</b>	<b>15,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## Project Name



Equipment Replacement - PK043C - 2008 Swendson Sander

CPK19046

## Project Type



Capital Operating

## Division

Parks

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

NA



## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description

Operational necessity: life cycle replacement of 11 year old equipment. Trade in value \$500.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	13,000	0	0	0	
<b>Total</b>	<b>13,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## Project Name



Equipment Replacement - PK044 - 1995 Aer-way Aerator

CPK19040

## Project Type



Capital Operating

## Division

Parks

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

NA



## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description

Operational necessity: life cycle replacement of 26 year old equipment. Trade in value \$500.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	12,200	0	0	0	
<b>Total</b>	<b>12,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## Project Name



Equipment Replacement - PK045A - 2006 Western Plow

CPK19037

## Project Type



Capital Operating

## Division

Parks

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



Operational necessity: life cycle replacement of 15 year old equipment. Trade in value \$250.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	0	9,000	0	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>9,000</b>	<b>0</b>	

## Project Name



Equipment Replacement - PK045B - 2006 Swendson Sander

CPK19041

## Project Type



Capital Operating

## Division

Parks

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



Operational necessity: life replacement of a 15 year old equipment. Trade in value \$500.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	0	13,000	0	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>13,000</b>	<b>0</b>	

## Project Name



Equipment Replacement - PK046A 2010 John Deere Tractor

CPK19055

## Project Type



Capital Operating

## Division

Parks

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



2022 Vehicle Replacement Program

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund				108,200	
<b>Total</b>				<b>108,200</b>	

## Project Name



Equipment Replacement - PK048A - 2010 Ford Ranger

CPK19034

## Project Type



Capital Operating

## Division

Parks

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



Operational Necessity: Life cycle replacement of 8 year old truck, trade-in value \$3,000.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	57,200	0	0	
<b>Total</b>	<b>0</b>	<b>57,200</b>	<b>0</b>	<b>0</b>	



## Project Name



Equipment Replacement - PK049 - 2004 John Deere Tractor

CPK19042

## Project Type



Capital Operating

## Division

Parks

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

NA



## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description

Operational necessity: life cycle replacement of 15 year old vehicle. Trade in value \$5,000.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	89,300	0	0	0	
<b>Total</b>	<b>89,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## Project Name



Equipment Replacement - PK050A - 2012 Kubota Tractor

CPK19036

## Project Type



Capital Operating

## Division

Parks

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

NA



## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description

Operational necessity. Life cycle replacement of 7 year old vehicle. Estimated trade in value \$2,000.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	30,600	0	0	0	
<b>Total</b>	<b>30,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### Project Name



Equipment Replacement - PK060 - 2008 Dodge Ram PU

CPK19043

### Project Type



Capital Operating

### Division

Parks

### Project Priority



Pre-Approved Council High Medium Low Excluded

### Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

### Pre-Approval



Yes No

NA



### IS and/or Communication Support?

IS Only Comm Only IS and Comm

### Project Description

Operational necessity: life cycle replacement of a 12 year old vehicle. Trade in value \$2,500.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	45,000	0	0	0	
<b>Total</b>	<b>45,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## Project Name



Equipment Replacement - PK063 - 2005 Vermeer Chipper

CPK19044

## Project Type



Capital Operating

## Division

Parks

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



Operational necessity: life cycle replacement of a 16 year equipment. Trade in value \$2000.  
Quote recieved October 2018 (B. Moffatt) from Radius Works North Vancouver for Intimidator 12XP Brush Bandit (12" drum)

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	0	73,000	0	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>73,000</b>	<b>0</b>	

### Project Name



Equipment Replacement - PK066 - 2016 John Deere Zero Turn Mower

CPK19038

### Project Type



Capital Operating

### Division

Parks

### Project Priority



Pre-Approved Council High Medium Low Excluded

### Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

### Pre-Approval



Yes No

### IS and/or Communication Support?

IS Only Comm Only IS and Comm

### Project Description



Operational necessity: life cycle replacement of 5 year old equipment. Trade in value \$2,500.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	0	19,100	0	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>19,100</b>	<b>0</b>	

## Project Name



Equipment Replacement - PK067 2015 Big Tex Utility Trailer

CPK19054

## Project Type



Capital Operating

## Division

Parks

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



2021 Equipment Replacement Program

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund			8,500		
<b>Total</b>			<b>8,500</b>		

### Project Name



Equipment Replacement - PK068 2016 Farm King trailer mower

CPK19056

### Project Type



Capital

Operating

### Division

Parks

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description



2022 Equipment Replacement Program

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund				19,500	
<b>Total</b>				<b>19,500</b>	

### Project Name



Flavelle Park - Rehabilitate Wooden Deck

OPK19017

### Project Type



Capital **Operating**

### Division

Parks

### Project Priority



Pre-Approved Council High **Medium** Low Excluded

### Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	<b>Parks &amp; Recreation</b>	Preserving the Environment
Service Excellence		

### Pre-Approval



Yes **No**

### IS and/or Communication Support?

IS Only Comm Only IS and Comm

### Project Description



Rebuilding of wooden deck and viewing platform in Flavelle Park as part of asset management program. The project scope is to rebuild existing deck with similar structure.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Parks	0	35,000	0	0	
<b>Total</b>	<b>0</b>	<b>35,000</b>	<b>0</b>	<b>0</b>	



## Project Name



Forest Parkway Boulevard Rehabilitation

OPK19059

## Project Type



Capital

Operating

## Division

Parks

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## Require Communications Support



IS Only

Comm Only

IS and Comm

1,500

## Project Description



The scope of the project includes removal of dead and dying pear street trees and replacement with more suitable disease resistant species. As well, rehabilitation of the planting beds adjacent to the sidewalk with the intent of reducing ongoing operational maintenance, replanting with native species while eliminating invasive species. The project limits include Forest Parkway, between Lower and Upper Ashwood Drives.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Parks	0	50,000			
<b>Total</b>	<b>0</b>	<b>50,000</b>			

## Project Name



Goose Management Program

CPK19031

## Project Type



Capital

Operating

## Division

Parks

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

As methods to manage geese populations typically require significant pre-planning and potentially regulatory exemptions/licensing, it will be necessary to be in a position to move this project forward early in 2018.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

This project will allow for development of strategies to better manage populations of Canada Geese in City parks. There are significant concerns with goose droppings in our park areas, which are having a negative impact to park users. This project will help to develop a program to better manage goose populations that are impacting our active public park areas.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Parks	12,000	12,000	12,000	12,000	12,000
<b>Total</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>

## Project Name



Graffiti Removal

OPK19020

## Project Type



Capital

Operating

## Division

Parks

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

Early approval will help ensure targeted resources can be applied to deal with ongoing graffiti issues (year round issue).



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



This project is intended to address targeted graffiti that is occurring in our major parks and civic facilities.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Parks	5,000	5,000	5,000	5,000	5,000
<b>Total</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>

## Project Name



Greenleaf Parkette - Retaining Wall Rehabilitation

OPK19022

## Project Type



Capital

Operating

## Division

Parks

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



Rehabilitation of retaining wall structure (component of this park space). The existing retaining wall structure is in poor condition, and requires repairs to address safety concerns.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Parks	0	12,000	0	0	
<b>Total</b>	<b>0</b>	<b>12,000</b>	<b>0</b>	<b>0</b>	

### Project Name



Heritage Mountain Grass Sportsfield Rehabilitation

OPK19060

### Project Type



Capital

Operating

### Division

Parks

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description



Heritage Mountain Grass Sports field is one of the city's premier grass fields. The field requires rehabilitation that includes removal of the existing turf layer, replacement of the irrigation system, the addition of an amended sand topping mix, and re-seeding. The budget figure includes a provision for design and contract administration. The field would be out of use for approximately one season.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Parks		0	250,000		
<b>Total</b>		<b>0</b>	<b>250,000</b>		

## Project Name



Horticulture Vegetation Replacement Program

OPK19011

## Project Type



Capital

Operating

## Division

Parks

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

Pre-Approval is required as this is seasonal work which needs to be done during winter months due to the volume of precipitation needed.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



This program will allow for proactive maintenance and rehabilitation of City-owned horticulture planters and beds.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Parks	15,000	15,000	15,000	15,000	20,000
<b>Total</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>20,000</b>

## Project Name



Inlet Park Sportsfield Redevelopment - Phase 2

CPK19047

## Project Type



Capital Operating

## Division

Parks

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

Pre-approval is required to ensure compliance with Federal grant opportunities.



## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



Project includes a full redevelopment of the existing sportsfield (gravel); builds on design phase for preferred alignment and field layout.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Opening Balance	1,335,000				
Asset Reserve - Unallocated	511,280				
Gas Tax Reserve	394,000				

Grants	6,159,720				
<b>Total</b>	<b>8,400,000</b>				



## Project Name



Inlet Trail - Boardwalk and Pedestrian Bridge Reconstruction

CPK19012

## Project Type



Capital

Operating

## Division

Parks

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



The connecting boardwalks and pedestrian bridges along Burrard Inlet (between Shoreline Trail at the Noons Creek Fish Hatchery and Rocky Point Park to the west) are deteriorating rapidly. Many of these structures are in excess of 15-20 years of age, which is the typical life span for such types of wooden structures. Staff have been actively working to replace these assets, with two bridge structures completely replaced in 2017. The middle bridge had temporary repairs completed in 2018 to extend its service life until 2019.

2019- engineering and environmental feasibility plan

2019- middle bridge replacement

2020- Noons Creek Bridge replacement

2021- elevated boardwalk replacement

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Parks	125,000	125,000	400,000	0	
<b>Total</b>	<b>125,000</b>	<b>125,000</b>	<b>400,000</b>	<b>0</b>	

## Project Name



Maintenance Dredging - Rocky Point Pier

OPK19048

## Project Type



Capital

Operating

## Division

Parks

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



Based on previously completed dredging works (2016), a 6 year schedule for dredging of the channel connecting to Rocky Point Pier is recommended. Previous dredging work was completed at a cost of approximately \$140,000.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Rocky Point Ramp Reserve	0	0	0	150,000	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>	

## Project Name



Old Orchard Park - Master Plan

OPK19010

## Project Type



Capital

Operating

## Division

Parks

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## Require Communications Support



IS Only

Comm Only

IS and Comm

5,000

## Project Description

Development of a strategy to implement long-term priorities that address access issues, equipment condition and layout, and other safety concerns within Old Orchard Park. Key segments to address include: playground replacement & expansion, benches and picnic table replacements, events, waste management strategies, mosaiculture public art placement, and tree additions/replacements. This project would seek public input from parks users, local historians, ecological and historical landscape architects as well as involve Cultural Services, Sustainability, Engineering, Parks Department Maintenance Staff and Council.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Parks	0	75,000	0	0	
<b>Total</b>	<b>0</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	

## Project Name



Parkland Aquisition Strategy

CPK19058

## Project Type



Capital Operating

## Division

Parks

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## Require Communications Support



IS Only	Comm Only	IS and Comm
		5,000

## Project Description



The Parkland Acquisition Strategy is an initial step in developing parkland acquisition priorities for Port Moody It provides an outlook for parkland acquisition from a City-wide perspective, develops broad parks acquisition objectives and identifies a number of priority actions to pursue As such it provides a general framework and a point of departure for more detailed planning that is required to identify specific parkland requirements which relate back to the OCP and the parks and Recreation Masterplan

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Council Strategic Priorities Reserve		75,000			
<b>Total</b>		<b>75,000</b>			

## Project Name



Parks - 11 Winter Plow Replacement

CPK19051

## Project Type



Capital Operating

## Division

Parks

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



Replace Winter Plow.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	0	0	9,000	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,000</b>	

## Project Name



Parks - PK041A 2013 Ford F150 Pickup EE1869 - Replacement

CPK19050

## Project Type



Capital Operating

## Division

Parks

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



Replace Ford Pickup.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	0	0	54,100	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>54,100</b>	

### Project Name



Parks - PK053B 2013 FORD F150 PU EE1870 Replacement

CPK19052

### Project Type



Capital

Operating

### Division

Parks

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description



Replace 2013 Ford F150.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	0	0	54,100	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>54,100</b>	

### Project Name



Parks - PK062A 2012 Ford F450 Dump EE1860

CPK19053

### Project Type



Capital

Operating

### Division

Parks

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description



Replace Ford F450 Dump.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	0	0	108,200	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>108,200</b>	



### Project Name



Parks/Green Infrastructure - Planning/Asset Management Program

OPK19016

### Project Type



Capital **Operating**

### Division

Parks

### Project Priority



Pre-Approved Council High **Medium** Low Excluded

### Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	<b>Parks &amp; Recreation</b>	Preserving the Environment
Service Excellence		

### Pre-Approval



**Yes** No

Requirements to provide assessment to failed infrastructure and respond to issues on emergency basis may occur at any time of the year. Funding should be available to ensure work can be performed in a timely manner.



### IS and/or Communication Support?

IS Only Comm Only IS and Comm

### Project Description

This project will provide funding to complete technical assessment/evaluations relating to parks infrastructure improvements (including emergency works).



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Parks	45,000	0	0	0	0
<b>Total</b>	<b>45,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Project Name



Playground Equipment Repair

OPK19015

## Project Type



Capital

Operating

## Division

Parks

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



The playground equipment at a number of small parkettes (i.e. Apple Courtyard Park) requires replacement (due to age/condition of equipment).

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Parks	15,000	15,000	15,000	15,000	20,000
<b>Total</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>20,000</b>

## Project Name



Playground Rehabilitation - Barber Street Playground Area

CPK19008

## Project Type



Capital Operating

## Division

Parks

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



Replacement of aging playground structure and sand surfacing. Scope of work would include provision of new playground equipment as well as surfacing and edging.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Parks	0	40,000	0	0	
<b>Total</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	

### Project Name



Playground Rehabilitation - Seaview Playground Area

CPK19018

### Project Type



Capital Operating

### Division

Parks

### Project Priority



Pre-Approved Council High Medium Low Excluded

### Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

### Pre-Approval



Yes No

### IS and/or Communication Support?

IS Only Comm Only IS and Comm

### Project Description



Planned replacement as part of asset management program.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Parks	0	60,000	0	0	
<b>Total</b>	<b>0</b>	<b>60,000</b>	<b>0</b>	<b>0</b>	

## Project Name



Playground Rehabilitation - Twin Creek Parkette Playground

CPK19004

## Project Type



Capital Operating

## Division

Parks

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



Replacement of aging playground structure and surfacing that was installed in 1998. Playground has a small footprint, the budget includes \$25,000 for playground equipment and \$5,000 for surfacing and edging.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Parks	0	30,000	0	0	
<b>Total</b>	<b>0</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	

### Project Name



Playground Rehabilitation - Westhill Park

OPK19029

### Project Type



Capital

Operating

### Division

Parks

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description



Planned replacement as part of asset management program.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Parks	75,000	0	0	0	
<b>Total</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## Project Name



Rocky Point Park - Master Plan Review

OPK19014

## Project Type



Capital

Operating

## Division

Parks

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## Require Communications Support



IS Only

Comm Only

IS and Comm

10,000

## Project Description

Development of a strategy to implement long-term priorities that address access issues, equipment condition and layout, and other safety concerns within Rocky Point Park. Key segments to address include: playground replacement & expansion (Urgent), parking (Urgent), boat launch congestion and safety (Urgent), events – park access, picnic shelter replacement & expansion, waste management strategies, mosaiciculture public art placement, drainage, sidewalk widening, and tree additions and replacement. This project would seek public input from parks users, local historians, ecological and historical landscape architects as well as involve Cultural Services, Sustainability, Engineering, Parks Department Maintenance Staff and Council.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Parks	0	0	0	150,000	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>	

### Project Name



Rocky Point Park Pier - Minor Repairs

CPK19063

### Project Type



Capital

Operating

### Division

Parks

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### Require Communications Support



IS Only

Comm Only

IS and Comm

500

### Project Description



Minor repairs are required to ensure the pier continues to be in good condition.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Parks	5,000	5,000			
<b>Total</b>	<b>5,000</b>	<b>5,000</b>			



## Project Name



Shoreline Bike Path Rehabilitation

CPK19030

## Project Type



Capital

Operating

## Division

Parks

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

Work to commence prior to budget approval (may)



## Require Communications Support



IS Only

Comm Only

IS and Comm

2,500

## Project Description



This project would provide funding for strategic rehabilitation of sections of the existing paved trail. Design and assessment work would be advanced in 2018, which would then inform subsequent capital funding requests (i.e. develop a rehabilitation strategy).

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Parks	475,000	0	0	0	
<b>Total</b>	<b>475,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## Project Name



Town Centre Park Tennis Courts - LED Lighting Conversion

CPK19026

## Project Type



Capital Operating

## Division

Parks

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



The project will involve the conversion of the existing metal-halide lights for the tennis courts to LED technology. This technology is rapidly evolving, there is a pilot project to use LED lighting at adjacent soccer warm up field which will be reviewed. Staff will continue to monitor new technology and will update capital budget annually to reflect any changes. Staff have also identified an opportunity with LED to utilize controller/sensors that will limit the use of lights to when users are present.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Parks	125,000	0	0	0	
<b>Total</b>	<b>125,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## Project Name



Town Centre Park Tennis Courts - Resurfacing

CPK19019

## Project Type



Capital Operating

## Division

Parks

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



PROJECT DEFERRED DUE TO BUDGETARY LIMITATIONS The existing courts are becoming excessively worn (high usage area). Courts need to be resurfaced to avoid more costly repairs should the underlying surface become exposed to inflow of rain.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Parks	0	0	90,000	0	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>90,000</b>	<b>0</b>	

## Project Name



Urban Forestry - Tree Removals/Mitigation for City Lands

OPK19013

## Project Type



Capital

Operating

## Division

Parks

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



Our Parks staff have been closely monitoring the City's trees after the previous years summer's heat and drought, and the extreme windstorms throughout the winter and spring. Parks staff and contractors will be removing a number of trees throughout the City for the foreseeable future. Our Parks staff note that this level and type of stress is unusual from past years and is most likely attributed to extreme weather. As we share information with our colleagues around the region, we note that this situation is not unique to Port Moody.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Parks	75,000	75,000	75,000	75,000	75,000
<b>Total</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>



# Fire Rescue

## Project Name



Hazardous Material Operations Plus

OFD19007

## Project Type



Capital

Operating

## Division

Fire Rescue

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes

No

To move project forward in early 2019



## Require Information System Support

IS Only

Comm Only

IS and Comm

I.S. Costs

5,000

Comm. Costs



## Project Description

PMFR currently utilizes an "all hazards" approach to hazardous materials incidents. The Department does not currently have the knowledge, skills or equipment to effectively control and/or mitigate small to moderate incidents. These incidents could be within civic facilities, such as the ice arenas, swimming pools or works yard, or in the greater community. Hazardous materials incidents such as spills, leaks or escapes of chemicals, hydro-carbons or other potentially devastating materials could be effectively managed with increased knowledge and appropriate equipment.

Objectives -

To create an executable hazard response plan to prepare and meet the City's obligations in the event of a Level B or C hazardous materials incident. Including -

- Identifying the City of Port Moody Fire Rescue's responsibilities for the management of haz-mat incidents, as well as minimizing exposure to a potential hazards as a result of minor to moderate unanticipated release or spill.
- Ensuring proper training of staff to ensure competency in their role as responders to such incidents
- Development of a framework to maintain the level of necessary training.
- Identify, procure and maintain the equipment and inventory required to effectively respond and manage level B/C haz-mat incidents
- Protect public health and environment to within the scope and ability of the Port Moody Fire Rescue (PMFR).
- Establishing comprehensive mutual aid agreements with neighboring municipalities' fire department's specific to Hazardous Materials incidents.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Council Strategic Priorities Reserve	80,000				
<b>Total</b>	<b>80,000</b>				

## Project Name



Heavy Fire Apparatus Replacement

CFD19008

## Project Type



Capital

Operating

## Division

Fire Rescue

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only	Comm Only	IS and Comm
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I.S. Costs

Comm. Costs

## Project Description

Two pieces of Fire Apparatus have reached the end of their useful life.

We will replace Rescue 1 and Engine 3. Replacing both vehicles at the same time can result in efficiencies of the purchasing process. This will result in realizing the long standing goal of standardizing the Heavy Apparatus fleet for Fire Rescue.

These vehicles will go into service in 2021 but significant lead time is required for purchases of this magnitude. The City's current practice, is to Finance Fire Truck purchases through the Municipal Finance Authority (MFA). In the past MFA operated a capital lease program, but have recently moved to an equipment financing program.



The replacement will result in an impact to the Fire Rescue operating budget for the principal and interest payments in 2021. These impacts could be smoothed over an number of years by drawing on the Fire Truck Lease Reserve.

Vehicles have reached the end of their useful life by 2021

FR009 USD\$875,000  
FR007 USD\$1,000,000

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Debt	2,531,250				
<b>Total</b>	<b>2,531,250</b>				

**Project Name**

Replace 2006 Rainbow Trailer - 02952y

CFD19006

**Project Type**

Capital

Operating

**Division**

Fire Rescue

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

I.S. Costs

Comm. Costs

**Project Description**

Replace 2006 Rainbow Trailer.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	0	0	7,500	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>	



**Project Name**

Replace FR003 2010 Ford Expedition-Car #2 (Deputy Fire Chief's vehicle)

CFD19001

**Project Type**

Capital

Operating

**Division**

Fire Rescue

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

I.S. Costs

Comm. Costs

**Project Description**

Replacement of current fleet vehicle. Reflects industry recommended replacement cycle as identified in the City Strategic Fleet Review.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	72,800	0	0	
<b>Total</b>	<b>0</b>	<b>72,800</b>	<b>0</b>	<b>0</b>	

**Project Name**

Replace FR011 2011 Chevrolet Colorado Pick-up-Car #4 (Fire Prevention Officer Vehicle)

CFD19003

**Project Type**

Capital

Operating

**Division**

Fire Rescue

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

I.S. Costs

Comm. Costs

**Project Description**

Replacement of current fleet vehicle. Reflects industry recommended replacement cycle as identified in the City Strategic Fleet Review.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	0	47,800	0	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>47,800</b>	<b>0</b>	

**Project Name**

Replace FR016 2005 Polaris ATV

CFD19004

**Project Type**

Capital

Operating

**Division**

Fire Rescue

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

I.S. Costs

Comm. Costs

**Project Description**

Replacement of current fleet vehicle. ATV primarily used for the transport of equipment and personnel for wildland interface fires on access routes not designed for fire truck use.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	27,800	0	0	
<b>Total</b>	<b>0</b>	<b>27,800</b>	<b>0</b>	<b>0</b>	

### Project Name



Replace FR017 2008 GMC Sierra Pickup-Car #3 (Deputy Fire Chief's vehicle)

CFD19002

### Project Type



Capital Operating

### Division

Fire Rescue

### Project Priority



Pre-Approved Council High Medium Low Excluded

### Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

### Pre-Approval



Yes No

### IS and/or Communication Support?

IS Only Comm Only IS and Comm

I.S. Costs

Comm. Costs

### Project Description

Replacement of current fleet vehicle. Reflects industry recommended replacement cycle as identified in the City Strategic Fleet Review.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	66,300	0	0	0	
<b>Total</b>	<b>66,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	

**Project Name**

Technical Rescue Equipment

CFD19009

**Project Type**

Capital

Operating

**Division**

Fire Rescue

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

I.S. Costs

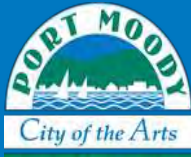
Comm. Costs

**Project Description**

To replace rope rescue and other technical equipment that is coming to an end of its certified life.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Fire Capital Misc	30,000				
<b>Total</b>	<b>30,000</b>				



# Finance

**Project Name**

AP Integration &amp; Workflow Management

OF19002

**Project Type****Division**

Capital

Operating

Finance

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**Require Information System Support**

IS Only

Comm Only

IS and Comm

I.S. Costs

Comm. Costs



5,000

**Project Description**

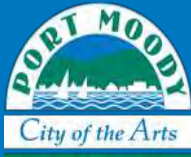
With the implementation of the Agresso (Agilyx Contract Module) the project would further leverage the Accounts Payable/Accounts Receivable workflow within Agresso.

The addition of this module would integrate service agreements, purchase orders, invoices, progress payments and letters of credit and allows staff to better control and manage spend under agreement and provide clear system visual on expenditures.

The module will also enhance workflow approvals by staff at all levels.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City	40,000				
<b>Total</b>	<b>40,000</b>				



2019 - 2023 Capital Projects

# Information Services



**Project Name**

Agresso Upgrades

OIS19002

**Project Type**

Capital

Operating

**Division**

Information Services

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

Agresso plays a key role for the City's financial transactions, HR services and payroll. Mandatory upgrades for Agresso system are issued in 18-24 month cycles. The last upgrade of Agresso was late 2016. The upgrades in this request have been requested for 2019 and 2021 to maintain the 24 month upgrade cycle. This project is submitted on behalf of all City departments, although the project is managed by the Information Services division. The project provides for consulting services, project management and staff backfill which are necessary for systemic and successful Agresso upgrade projects.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City		20,000		20,000	
<b>Total</b>		<b>20,000</b>		<b>20,000</b>	

## Project Name



Backup Server Replacements

CIS19003

## Project Type



Capital

Operating

## Division

Information Services

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



\*\*\*If new service in 7712-500 is approved, the 2018 and 2022 capital budgets would not be required\*\*\* The City operates four backup servers which secure data in locations outside of City Hall. Backup servers are replaced on a 4year cycle. Server replacements are scheduled for 2018 and in 2021.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City	0	0	40,000	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>0</b>

## Project Name



Cloud Email Migration

OIS19019

## Project Type



Capital

Operating

## Division

Information Services

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## Require Information System Support



IS Only

Comm Only

IS and Comm

5,000

## Project Description

As cloud technologies evolve, the City must look at options to maximize efficiency, increase reliability and maximize scalability. Email services have been provided on the cloud since email was created. In the last 8 years, enterprise level email services have matured and surpassed on premises deployments. Moving the City's email services to the cloud will reduce the cost of primary server and storage resources, provide additional spam filtering and security, allow for increased mailboxes and reduce staff time. Furthermore, an online service would eliminate the need for future upgrade projects and introduce new features as they are available. The one time costs include consulting time and internal staff time resources. The increase of operating costs include email & backup licensing and storage costs.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City		25,000			
<b>Total</b>		<b>25,000</b>			

## Project Name



Digital Strategy

OIS19022

## Project Type



Capital

Operating

## Division

Information Services

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## Require both IS and Communication Support



IS Only

Comm Only

IS and Comm

1,000

2,000

## Project Description

Digital transformation is changing all aspects of organizations - funding, culture, human capital, operating model, technology and more. The **Digital Strategy** is becoming an input into the broader strategic view of organizations, helping to inform executive teams, and providing an input into the entire organization's strategy. An integrated digital strategy will prioritize creative and innovative ways to more effectively run and change the business the digital world. By working with a holistic strategy rather than via ad hoc projects, digital transformation can help the City improve our services in the digital world by:

- Maximizing the return on investment of our products and services
- Improving operations and reducing long term costs
- Enhancing the resident and employee experience
- Building a proactive cybersecurity strategy



To achieve these benefits, a clear digital strategy and roadmap is required - one that is focused on both legacy and digital technology and processes to release value, generate insights and focus on our employees and resident.

Funding would enable the City to hire a consultant with proven experience in this field. A digital strategy would **build off of the new Council strategic plan**. Council, staff and the public will contribute to the development of the digital strategy.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Council Strategic Priorities Reserve	53,000				
<b>Total</b>	<b>53,000</b>				

## Project Name



Disk Array Replacement

CIS19001

## Project Type



Capital

Operating

## Division

Information Services

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## Require Information System Support



IS Only

Comm Only

IS and Comm

5,000

## Project Description



The City's existing core disk array deployed in 2017 will require replacement in 2021 as it will be obsolete. The new disk size will depend in advances in cloud technology and may decrease as technology evolves.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City	0	0	75,000	0	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>75,000</b>	<b>0</b>	

## Project Name



Fibre Plan

OIS19021

## Project Type



Capital

Operating

## Division

Information Services

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



Work with an experienced fibre consultant to:

- Define civic assets to be connected by fibre optic cables, and list benefits thereof; and,
- Identify property classes of interest to telecommunications providers, and why; and,
- List telecommunications providers interested in the market, and provide key contacts; and,
- Create the schema for conduit and fibre data within the City's GIS; and,
- Assist in the development of a business case template for conduit construction cost sharing; and,
- Assist in the addition of fibre route information within the City's GIS that:
  - Shows routes to be built, and estimates of costs
- Shows existing fibre assets, access locations, fibre allocations, etc.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Council Strategic Priorities Reserve		10,000			
<b>Total</b>		<b>10,000</b>			

## Project Name



Firewall Replacement

CIS19023

## Project Type



Capital

Operating

## Division

Information Services

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## Require Information System Support



IS Only

Comm Only

IS and Comm

2,500

## Project Description



Replace the City's core firewall system.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City		45,000			
<b>Total</b>		<b>45,000</b>			

## Project Name



GIS Replacement [Multiple Funding Src]

OIS19013

## Project Type



Capital

Operating

## Division

Information Services

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

Pre-approval would the City to keep current TFT staff to complete the project and pre-book contractors.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



GIS is short for geographic information system. It is a collection of computer software and information which is used for viewing, analysing, managing and displaying geographical data. In general, GIS allows users to search for information about specific geographical areas, analyse spatial information, edit the data and create maps, charts and reports that show users the results in visual forms. GIS helps users to find answers to their questions and solve the problems by presenting data in simple visual ways. This project includes purchasing the necessary licenses, consulting time to implement a new internal and external GIS platform, integrations to the City's land and maintenance management systems and staff training. Staff will be able to quickly and easily lookup information from their desks or mobile devices. As well as inputting information while out in the field. The GIS system will support the City's Open Data and Customer Experience initiatives.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve	20,000	0	0	0	
Water Capital Reserve	20,000	0	0	0	
<b>Total</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	



## Project Name



ICFH Server Room Air Conditioning

CIS19024

## Project Type



Capital

Operating

## Division

Information Services

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

This project would be completed in conjunction with the network switch and server room location project from 2018. Pre approval would allow the work to begin early in the new year and the City's server infrastructure moved as soon as possible, reducing potential risks.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

In 2018, Council approved a budget for "Network Switch Replacement & Server Room Relocation." Upon further review, the server room in the inlet centre fire hall does not have adequate air conditioning. Multiple backup units need to be purchased and installed to meet the City's needs. This project would purchase and install two backup units to ensure the City's equipment is functioning correctly.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City	50,000				
<b>Total</b>	<b>50,000</b>				

## Project Name



Open Data Migration

OIS19020

## Project Type



Capital

Operating

## Division

Information Services

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

The data needs to be migrated before June 2019 when the license for the current open data portal subscription expires. This would allow the work to begin early in the new year and be completed.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

A key feature to a successful open data portal is visualizations and maps. The current open data solution provides basic mapping only. With the City's move to ESRI's GIS solution, it opens doors to a more robust open data portal using ESRI technology. The project includes staff time and consulting to migrate the data to ESRI's open data portal. Over the long term, this will provide cost efficiencies and stronger integration with GIS.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Council Strategic Priorities Reserve	15,000				
<b>Total</b>	<b>15,000</b>				

## Project Name



Orthophoto & LiDAR Mapping

OIS19008

## Project Type



Capital

Operating

## Division

Information Services

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

Pre-approval is requested to secure a contractor early in 2019 as the ideal time of year to reduce shadows is in early spring.



## Require Information System Support



IS Only

Comm Only

IS and Comm

2,000

## Project Description



The City will be working with the City of Coquitlam and City of Port Coquitlam to reduce overall costs.

LiDAR is a type of remote sensing technology which uses laser light to create detailed 3D measurements of terrain, vegetation and structures. This data is collected by an aircraft specially equipped with LiDAR sensors. The costs shown above represent: \$10,000 LiDAR dataset for developed areas of Port Moody \$8,000 LiDAR dataset for undeveloped areas of Port Moody.

An orthophoto is an aerial photograph or image geometrically corrected ("orthorectified") such that the scale is uniform: the photo has the same lack of distortion as a map. Unlike an uncorrected aerial photograph, an orthophotograph can be used to measure true distances, because it is an accurate representation of the Earth's surface, having been adjusted for topographic relief, lens distortion, and camera tilt. The cost would include \$10,000 for acquisition of updated orthophotos. The GVRD provides orthophotos every other year to the City, this would enable the City to have historical and updated orthophotos every year going forward.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Council Strategic Priorities Reserve	28,000	0	28,000	0	28,000
<b>Total</b>	<b>28,000</b>	<b>0</b>	<b>28,000</b>	<b>0</b>	<b>28,000</b>

### Project Name



Plotter & Scanner Replacement

CIS19017

### Project Type



Capital

Operating

### Division

Information Services

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

The current plotter and scanner are failing, The ink is fading quickly and the scanner is consistently having issues. The plotter and scanner have been serviced multiple times with no luck. Further repairs would be expensive and would not extend the long term life. The servicing company is recommending replacement.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

This project would replace both devices with new, faster, more efficient models which would continue the City's needs into the future.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City	37,000	0	0	0	
<b>Total</b>	<b>37,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## Project Name



Project Planning Software

OIS19006

## Project Type



Capital

Operating

## Division

Information Services

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

The software would need to be developed before the 2020 budget cycle begins in Aug 2019. Pre approval would allow work to begin in early 2019 to be ready for the budget cycle.



## Require Information System Support



IS Only

Comm Only

IS and Comm

10,000

## Project Description



Implement a project management software within the City's new Prevero CPM software and link to the Cit's ERP system. The project includes the cost to hire consultants to design a solution and resource I.S. staff to setup, configure and train on the system. The system is intended to track budgets and actuals. This will allow for quick and easy insight into the progress of capital project budgets and ensure the accuracy of budget tracking.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City	20,000	0	0	0	0
<b>Total</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Project Name



Security Patching and Application Deployment Software

OIS19015

### Project Type



Capital

Operating

### Division

Information Services

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### Require Information System Support



IS Only

Comm Only

IS and Comm

5,000

### Project Description



The City does not have a reliable and easy to use tools to install computer operating system security patches, application security patches or install new software. Application security patches and new software installs are currently done manually. By automating these tasks, the City will reduce it's security footprint protecting from new and growing threats such as ransomware. This software will also increase consistency across different computers and reduce staff time required to perform these installs. This project will purchase a new product, train I.S. staff and implement the product.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City	35,000	0	0	0	
<b>Total</b>	<b>35,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### Project Name



Tempest Web Upgrades

OIS19025

### Project Type



Capital

Operating

### Division

Information Services

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

This upgrade is required to be completed in the first quarter of 2019 in order to maintain support from the vendor.



### Require Information System Support



IS Only

Comm Only

IS and Comm

2,000

### Project Description



Tempest is the City's application that processes all Taxes, Building Licenses, Bylaws and more. Tempest currently uses Adobe ColdFusion10 to support all of it's web interfaces. Adobe ended core support for ColdFusion10 on May 16, 2017. This means our web servers may be at risk from attacks and security vulnerabilities.

In 2017, Tempest began migrating their services to ASP.NET, which is a more modern, secure and up to date platform. Earlier this year, Tempest completed the final migration of all of it's web services to ASP.NET. This project requires the purchase of new servers, install, configuration and deployment of the new ASP.NET services. The update is critical to the City's security and will provide better, more up to date interface to our residents. The work would be completed with a combination of consulting services from the vendor and in house resources.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City	25,000				
<b>Total</b>	<b>25,000</b>				

## Project Name



Virtual Server Replacement

CIS19005

## Project Type



Capital

Operating

## Division

Information Services

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## Require Information System Support



IS Only

Comm Only

IS and Comm

5,000

## Project Description



Virtual servers deployed in 2016 will require replacement in 2020 as they will be obsolete. The project will replace the three core virtual servers, pay for consulting time, Information Services Staff time and other related equipment.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - City	0	60,000	0	0	
<b>Total</b>	<b>0</b>	<b>60,000</b>	<b>0</b>	<b>0</b>	





# Police

## Project Name



Approved Screening Device Replacement

CPD19003

## Project Type

## Division



Capital

Operating

Police

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

The ASD's are due for replacement in 2019 and are currently at the end of their useful life. A number of the units are no longer working and we are in the process of having a few others repaired as they are a critical operational tool to test breath alcohol concentration.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

Replacement of Approved Screening Devices. Current ASD's will reach end of life and will be subject to higher repair frequency and cost. The Province is mandating a standard device.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - Police	8,000	0	0	0	0
<b>Total</b>	<b>8,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Project Name



Cell Phone Triage

CPD19031

## Project Type



Capital

Operating

## Division

Police

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

Original purchase of Cellebrite program in 2017. Electromagnetic frequency blocking box, software and hardware. Replacement of hardware is based on a trade in of equipment at a cost of \$3,000 USD. 5 year life.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - Police	0	0	0	5,000	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>0</b>

## Project Name



Computers New and Replacement

CPD19005

## Project Type



Capital

Operating

## Division

Police

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

New computers for employees to replace existing outdated computers. In 2019 includes additional \$2K for Policy position. In 2022, includes workstation for Domestic Violence and Records position, replacement on a 4 year cycle (\$4,200). Addition of three tablets for VPN capability for Deputy and two Inspectors (\$12,900) replacing 4 desktops (\$10,000) in the previous plan (which would also include a desktop for the Chief who is now using a tablet). In 2022 includes the replacement of 2018 plus the Chiefs tablet at \$4300.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - Police	29,300	27,300	27,300	38,700	29,300
<b>Total</b>	<b>29,300</b>	<b>27,300</b>	<b>27,300</b>	<b>38,700</b>	<b>29,300</b>

**Project Name**

Covert Laptop

CPD19036

**Project Type**

Capital

Operating

**Division**

Police

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

Laptop required for covert surveillance.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - Police	0	0	0	0	6,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,000</b>

**Project Name**

Crowd Control Equipment

CPD19032

**Project Type**

Capital

Operating

**Division**

Police

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

Crowd Management Equipment required by officers involved in high risk integrated crowd management units. 5 year life.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - Police	0	0	0	12,000	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,000</b>	<b>0</b>

### Project Name



External Hard Armor

CPD19004

### Project Type



Capital

Operating

### Division

Police

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

To provide PMPD Rifle operators with hard armor plates, external carriers, ballistic helmets, applicable equipment and a carrying bag \$1,650 per unit. Plates require replacement after 5 years. In 2019 and 2020 cost for project will be reduced as only replacing the plates. 12 plates to be replaced in 2019 @\$14,000 and 13 plates to be replaced in 2020 for \$15,000. In 2024/2025 when project recurs again - the cost will be \$1650 per unit replaced - 12 units in 2024 and 13 units in 2025.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - Police	14,000	15,000	0	0	0
<b>Total</b>	<b>14,000</b>	<b>15,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Project Name



Floatation Devices

CPD19034

## Project Type



Capital

Operating

## Division

Police

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

To replace 10 Mustang Personal Floatation devices that are deployed in 10 patrol vehicles since 2010. These Commercial Law Enforcement rated units ensure consistent reliable operation. 6 year life.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - Police	0	0	0	5,100	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,100</b>	<b>0</b>



**Project Name**

Forensic Light

CPD19002

**Project Type**

Capital

Operating

**Division**

Police

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

Main light source for Exhibits

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - Police	0	27,000	0	0	0
<b>Total</b>	<b>0</b>	<b>27,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Project Name**

Forensic Surveying Equipment (Collision)

CPD19039

**Project Type**

Capital

Operating

**Division**

Police

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

Forensic surveying equipment for collision investigations.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - Police	0	0	0	0	15,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,000</b>

**Project Name**

IT Backup

CPD19009

**Project Type**

Capital

Operating

**Division**

Police

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

Network backup solution.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - Police	0	60,000	0	0	0
<b>Total</b>	<b>0</b>	<b>60,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Project Name**

Oral Fluid Screening Device (Cannabis)

CPD19042

**Project Type**

Capital

Operating

**Division**

Police

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

Equipment that will allow for testing of Cannabis impairment

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - Police	0	0	0	35,000	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,000</b>	<b>0</b>

**Project Name**

PO104 Boat Trailer

CPD19030

**Project Type**

Capital

Operating

**Division**

Police

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

Trailer for boat used for lake patrol

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	0	11,000	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>11,000</b>	<b>0</b>	<b>0</b>

**Project Name**

Police Building Video Recording System

CPD19001

**Project Type**

Capital

Operating

**Division**

Police

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

Combines the Interview and In-Custody video recording system into a single system. Exterior building cameras are also now part of the system. Individually they would cost \$100,000. By combining the two systems we realize a savings of about \$25,000. Cost for server and storage.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Future Operating	75,000				
<b>Total</b>	<b>75,000</b>				

**Project Name**

Radar Equipment

CPD19033

**Project Type****Division**

Capital

Operating

Police

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

Previous project \$5,500 adjusted to \$8,500 to include a third Stalker radar unit. 7 year life.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - Police	0	0	0	8,500	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,500</b>	<b>0</b>

**Project Name**

Replace PO086 2016 Dodge Durango

CPD19029

**Project Type**

Capital

Operating

**Division**

Police

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	0	0	55,000	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>55,000</b>	<b>0</b>



### Project Name



Replace PO087-2014 Ford Explorer and Equipment

CPD19019

### Project Type



Capital

Operating

### Division

Police

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

Police vehicles are a special order for the vendor and require a significant lead time for ordering.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	64,500	0	0	0	0
<b>Total</b>	<b>64,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Project Name



Replace PO088 Toyota Tacoma

CPD19016

### Project Type



Capital

Operating

### Division

Police

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

Police vehicles are a special order for the vendor and require a significant lead time for ordering.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	60,000	0	0	0	0
<b>Total</b>	<b>60,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Project Name**

Replace PO089 2014 Dodge Charger

CPD19027

**Project Type**

Capital

Operating

**Division**

Police

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

Police vehicles are a special order for the vendor and require a significant lead time for ordering.

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	54,000	0	0	0	0
<b>Total</b>	<b>54,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Project Name**

Replace PO090 - Dodge Charger

CPD19018

**Project Type**

Capital

Operating

**Division**

Police

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	54,000	0	0	0
<b>Total</b>	<b>0</b>	<b>54,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Project Name



Replace PO091-2013 Ford Explorer and Equipment

CPD19024

## Project Type



Capital Operating

## Division

Police

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

Police vehicles are a special order for the vendor and require a significant lead time for ordering.



## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	67,000	0	0	0	0
<b>Total</b>	<b>67,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Project Name**

Replace PO092-2013 Dodge Charger and Equipment

CPD19025

**Project Type**

Capital

Operating

**Division**

Police

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

Police vehicles are a special order for the vendor and require a significant lead time for ordering.

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	54,000	0	0	0	0
<b>Total</b>	<b>54,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Project Name



Replace PO093-Dodge Charger and Equipment

CPD19026

### Project Type



Capital

Operating

### Division

Police

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

Police vehicles are a special order for the vendor and require a significant lead time for ordering.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	54,000	0	0	0	0
<b>Total</b>	<b>54,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Project Name



Replace PO095 Chevy Tahoe

CPD19028

## Project Type



Capital

Operating

## Division

Police

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	66,000	0	0	0
<b>Total</b>	<b>0</b>	<b>66,000</b>	<b>0</b>	<b>0</b>	<b>0</b>



## Project Name



Replace PO097 Dodge Caravan

CPD19015

## Project Type



Capital

Operating

## Division

Police

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

Police vehicles are a special order for the vendor and require a significant lead time for ordering.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	38,000	0	0	0	0
<b>Total</b>	<b>38,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Project Name



Replace PO100 - Dodge Charger

CPD19023

## Project Type



Capital Operating

## Division

Police

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	54,000	0	0	0
<b>Total</b>	<b>0</b>	<b>54,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Project Name



Replace PO101 - Dodge Ram Pickup

CPD19020

### Project Type



Capital Operating

### Division

Police

### Project Priority



Pre-Approved Council High Medium Low Excluded

### Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

### Pre-Approval



Yes No

### IS and/or Communication Support?

IS Only Comm Only IS and Comm

### Project Description



The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	0	0	45,000	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45,000</b>	<b>0</b>

**Project Name**

Replace PO102 Motorcycle

CPD19017

**Project Type**

Capital

Operating

**Division**

Police

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	30,000	0	0	0
<b>Total</b>	<b>0</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Project Name**

Replace PO103 - Dodge Charger

CPD19022

**Project Type**

Capital

Operating

**Division**

Police

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	54,000	0	0	0
<b>Total</b>	<b>0</b>	<b>54,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Project Name



Replace PO105 - Dodge Charger

CPD19021

### Project Type



Capital

Operating

### Division

Police

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

Police vehicles are a special order for the vendor and require a significant lead time for ordering.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	54,000	0	0	0	0
<b>Total</b>	<b>54,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Project Name**

Replacement LAN Server

CPD19006

**Project Type**

Capital

Operating

**Division**

Police

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

To replace Utility server.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - Police	0	0	75,000	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>75,000</b>	<b>0</b>	<b>0</b>

## Project Name



Replacement Laptops for Police Cars

CPD19010

## Project Type



Capital

Operating

## Division

Police

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



Laptops for police cars. Previously had budgeted at \$19,200 per year - moving to purchasing every 4 years. Additional MDT was added in 2018.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - Police	19,200	0	0	81,400	0
<b>Total</b>	<b>19,200</b>	<b>0</b>	<b>0</b>	<b>81,400</b>	<b>0</b>



**Project Name**

Replacement of Network Infrastructure

CPD19035

**Project Type**

Capital

Operating

**Division**

Police

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

To replace aging network infrastructure (switches, routers, firewalls, etc)

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - Police	0	0	0	0	60,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>60,000</b>

## Project Name



Replacement of Photocopiers and Printers

CPD19011

## Project Type



Capital Operating

## Division

Police

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



Replace outdated photocopiers and printers.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - Police				18,000	
Future Operating	18,000	0	0	0	0
<b>Total</b>	<b>18,000</b>	<b>0</b>	<b>0</b>	<b>18,000</b>	<b>0</b>

**Project Name**

Replacement of UPS Batteries

CPD19007

**Project Type**

Capital

Operating

**Division**

Police

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

Replacement every 5 years. Batteries condition and maintain power for power outage events.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - Police	0	0	12,740	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>12,740</b>	<b>0</b>	<b>0</b>

## Project Name



Share Point Server

CPD19040

## Project Type



Capital

Operating

## Division

Police

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

Installation of Share point is required for the Policy update project which is a high priority initiative for the Police department.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

Share Point platform would provide the organization with a comprehensive document management and storage system.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Future Operating	22,000	0	0	0	0
<b>Total</b>	<b>22,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Project Name**

Software Upgrade

CPD19012

**Project Type**

Capital

Operating

**Division**

Police

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

Periodically (4-5 Years) software is required to upgraded. These upgrades usually happen all at once so that people are still able to communicate electronically.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - Police	33,000	0	0	0	0
<b>Total</b>	<b>33,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Project Name



Taser Equipment replacement

CPD19038

## Project Type



Capital

Operating

## Division

Police

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



Taser equipment has a 6 year life. Replacement of existing equipment.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - Police	0	0	0	0	9,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,000</b>

**Project Name**

Telephone Infrastructure

CPD19008

**Project Type**

Capital

Operating

**Division**

Police

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

Network infrastructure for connecting phone server to the network. 10 year life.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - Police	0	0	14,200	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>14,200</b>	<b>0</b>	<b>0</b>

**Project Name**

Telephone Router

CPD19013

**Project Type**

Capital

Operating

**Division**

Police

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

A router that connects our IP phone system to the outside POTS service, allowing external calls to be made to and from our IP phone system.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - Police	5,000	0	0	0	0
<b>Total</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**Project Name**

Wifi Capability

CPD19037

**Project Type**

Capital

Operating

**Division**

Police

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**IS and/or Communication Support?**

IS Only

Comm Only

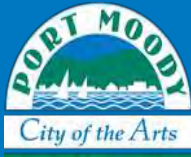
IS and Comm

**Project Description**

To provide Wifi capability for the Public Safety building

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Asset Reserve - Equipment - Police	0	0	0	0	32,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>32,000</b>



# Sanitary Sewer

### Project Name



Alderside Foreshore Sanitary Sewer (Sewer Repair/Replace)

CSD19007

### Project Type



Capital

Operating

### Division

Sanitary Sewer

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

Utility Budget.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

Based on North Shore Risk Assessment & Condition Assessment findings, and high level replacement strategies. This project will develop a strategy to address operation & maintenance and rehabilitation of the main. Strategy would include consultation with DFO, and other municipalities (i.e. District of North Vancouver) that have similar infrastructure.

The foreshore sanitary main is located along the Alderside Beach, with manholes visible only at low tide. Residents along this corridor have numerous encroachments over City infrastructure on Port land, making repair and replacement difficult. Relocation to Alderside Road may be the most cost-effective but will require grinder pumps to be installed at each home. Objective: To develop a plan to address issues with the main prior to those issues occurring due to cost of construction and environmental sensitivities.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve		0	0	45,000	
<b>Total</b>		<b>0</b>	<b>0</b>	<b>45,000</b>	

### Project Name



Asset Management - Sewer & Drainage

CSD19019

### Project Type



Capital Operating

### Division

Sanitary Sewer

### Project Priority



Pre-Approved Council High Medium Low Excluded

### Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

### Pre-Approval



Yes No

Utility Budget. Requirements to provide assessment to failed infrastructure and respond to issues on emergency basis may occur at any time of the year. Funding should be available to ensure work can be performed in a timely manner.



### IS and/or Communication Support?

IS Only Comm Only IS and Comm

### Project Description



This project creates provisional funds for unexpected emergencies, such as sewermain breaks and drainage/slope stability concerns, which arise annually.

To repair or replace sewers and culverts or conduct sewer and drainage related studies that may be required to address unexpected emergencies or events through the year.

Proactive improvements to sewer and drainage systems will help to mitigate potential environmental concerns (sewer overflows/leaks).

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve	100,000	100,000	100,000	100,000	
<b>Total</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	

### Project Name



Avalon Drive Sewer and Drainage Repairs

CSD19027

### Project Type



Capital

Operating

### Division

Sanitary Sewer

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

Utility Budget. Early funding for this project will allow for a seamless transition from Phase 1 to Phase 2 work and minimize impact from construction.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

The project involves:

1. replacement of the sanitary sewer main which has reached its asset life and has been identified for replacement by KWL consulting engineers.
2. realignment of the storm sewer in order to resolve operations and maintenance concerns as identified by KWL consulting engineers.

The sanitary sewer main is in poor condition and has been identified for replacement in a technical memorandum prepared by KWL consulting engineers. Replacement of the main will eliminate the need for costly annual maintenance that is required to keep the main functioning. CCTV inspection of the storm sewer identified sagging and structural defects.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve	670,000				
<b>Total</b>	<b>670,000</b>				

## Project Name



CCTV Inspection/GPS Locate Program

OSD19012

## Project Type



Capital

Operating

## Division

Sanitary Sewer

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

Utility Budget. Camera inspections during winter (wet weather) season helps provide greater information and understanding where in-flow and infiltration (I&I) exists on sewer system networks.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

Complete CCTV inspection and GPS locates of key assets. Verify locations, sizes, material, slope and condition. Prioritize through previous study directives as well as age of pipe and absence of condition data (e.g.. North Shore and Catchment A, J, K1)  
Priority assets include storm and sewer infrastructure that service large catchment areas or where development may be occurring in the near future. Work to proceed by catchment area or street to keep data collection in easy to track sequence.  
Update GIS as required.

Identifying current condition of critical utility infrastructure is an important part of risk management within the total asset management portfolio of utilities.

Better information on utility assets will allow for pro-active system maintenance (avoiding sewer overflow/leaks).



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve	60,000	120,000	120,000	120,000	120,000
<b>Total</b>	<b>60,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>

## Project Name



Civil Construction-Wastewater Collection System Operating & Maintenance Construction

OSD19021

## Project Type



Capital

Operating

## Division

Sanitary Sewer

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## Utility Budget.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

This project funds ongoing operating and maintenance-related construction for the wastewater collection system. The Civil Construction work group is funded by this project to complete work related to the wastewater collection system and appurtenances.

Through the MSA it was identified that a dedicated civil construction crew was required to complete planned maintenance and capital improvements works. This funding serves as a component for financing the civil construction crew.

Proactive improvements to sewer and drainage systems will help to mitigate potential environmental concerns (sewer overflows/leaks).



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve	150,000	150,000	150,000	150,000	150,000
<b>Total</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>

## Project Name



Clarke Road Drainage Improvements

CSD19032

## Project Type



Capital

Operating

## Division

Sanitary Sewer

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## Utility Budget.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

Installation of a storm sewer along Clarke Road between Seaforth Way and St. Johns Street in coordination with work that is being complete by Metro Vancouver.

A storm sewer is required to ensure that adequate drainage on Clarke Road and to prevent flooding. The storm sewer is also required to service properties on Clarke Road.C1532



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve		160,000			
<b>Total</b>		<b>160,000</b>			



## Project Name



Engineering Project Management and Development Resource

OSD19029

## Project Type



Capital

Operating

## Division

Sanitary Sewer

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

Utility Budget. This budget will support staff resource working annually on the capital investment and asset management plans. Funding is required ongoing to cover salary and approved department structure.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

Project to support Engineering Management structure and salary in the completion of the City Capital delivery and asset management program. The funding will support shared oversight between two Engineering Manager roles: Manager of Infrastructure Services and Manager of Project Delivery Services.

Council has approved a changed structure to Engineering Services and has established a "Project Delivery Services" function to oversee a broader range of capital works for the City.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve	48,000	48,000	48,000	48,000	48,000
<b>Total</b>	<b>48,000</b>	<b>48,000</b>	<b>48,000</b>	<b>48,000</b>	<b>48,000</b>

## Project Name



Environmental Investigation & Response - Drainage Systems

OSD19017

## Project Type



Capital

Operating

## Division

Sanitary Sewer

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## Utility Budget.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



Throughout the year the City's creek systems (which act as a significant conveyance for the City storm drainage) are affected by run-off contamination and pollutants from many possible sources. This account will provide emergency resource for source control and cleanup as required.

Responding to in-stream contamination pollutants in a timely manner is essential for the preservation of the environment and fish habitat.

Failure to respond in a timely manner to environmental in-stream issues would not meet expectations of the community and service levels.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve	35,000	35,000	35,000	35,000	35,000
<b>Total</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>

### Project Name



Heritage Mountain Blvd (Turner to David) Drainage Project

CSD19030

### Project Type



Capital

Operating

### Division

Sanitary Sewer

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### Utility Budget.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

Drainage infrastructure improvements for Heritage Mountain Boulevard between Turner Creek Drive and David Avenue. This will be coordinated with re-paving of this section of Heritage Mountain Boulevard. Detailed reviews will be completed and may include curbing or other runoff management improvements for the steep grass boulevard. Further drainage modifications may be required with consideration of alternate (possibly non-permeable) pavement materials being considered for the replacement pavement.

Drainage infrastructure improvements are being considered to be reduce maintenance requirements in coordination with pavement rehabilitation.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve	250,000				
<b>Total</b>	<b>250,000</b>				

## Project Name



Integrated Watershed Management Program

OSD19022

## Project Type



Capital

Operating

## Division

Sanitary Sewer

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## Utility Budget.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

Under the provisions of Metro Vancouver's Integrated Liquid Waste and Resource Management Plan (ILWRMP), member municipalities are required to have Integrated Stormwater Management Plans (ISMP's) in-place for streams and watercourses within their respective municipal boundaries by 2014. Where a plan has not been established, municipalities are required to undertake a water-quality monitoring program to establish baseline data for the watershed area. This work must conform to Metro Vancouver's "Adaptive Management Planning Framework" protocol.

While the City has completed and developed some ISMP's over the last 3-4 years, this program is necessary for those watersheds that do not currently have an ISMP in-place.



The project is required as a component of Integrated Stormwater Management Plans and reporting requirements to Metro Vancouver.

Monitoring and controlling the quality of the City's watersheds and drainage systems is an important component of environmental management.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve	70,000				
<b>Total</b>	<b>70,000</b>				

## Project Name



loco Low-Pressure Sanitary Siphon and North Shore Valve Replacement

CSD19011

## Project Type



Capital

Operating

## Division

Sanitary Sewer

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## Utility Budget.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

This project is part of a broader strategy for addressing system deficiencies for the North Shore sanitary sewer service area. Improvements to this sanitary sewer siphon are necessary to provide for emergency maintenance bypass, infrastructure renewal, and increased capacity.

The gravity main that parallels the North Shore forcemain is supposed to be able to accommodate sanitary flows from the North Shore during a shut down. The condition and capacity of the gravity main need to be assessed in order to determine if the gravity main can be utilized as a bypass. Consequence of not proceeding: unable to bypass the forcemain for maintenance or due to an emergency.

Significant potential for environmental concerns should this main fail.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve	75,000	85,000	1,700,000	0	
<b>Total</b>	<b>75,000</b>	<b>85,000</b>	<b>1,700,000</b>	<b>0</b>	

### Project Name



loco Road Corridor Reconstruction

CSD19003

### Project Type



Capital

Operating

### Division

Sanitary Sewer

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

Utility Budget. This is a multi-utility project with components of the work included in the MRN road program; will require pre-approval of the MRN funding to allow the work to be advanced ahead of the normal budget cycle (May-May).



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

This project is part of planned multi-utility road, sewer, drainage, and watermain replacements along the loco Corridor. Work will need to be completed in phases that will consider road safety alignments, pedestrian and cycling infrastructure, streetlighting, and possible undergrounding of 3rd party utilities. Initial phasing (tentative): Year 1 - Planning & Design; Year 2 - April Road to First Ave (could be some scope overlap with planned sewer rehab works); Year 3 - Knowle St. to Old Orchard Park; and Year 4 - Old Orchard Park to April Road.

Project will allow for phased improvements to municipal utility assets, and improve safety for vehicles, pedestrians and cyclists along the loco Road Corridor.

Environmental approvals for culverts, invasive species, tree removals.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve	0	300,000	900,000	1,900,000	700,000
<b>Total</b>	<b>0</b>	<b>300,000</b>	<b>900,000</b>	<b>1,900,000</b>	<b>700,000</b>

### Project Name



Public Works Day

OSD19028

### Project Type



Capital

Operating

### Division

Sanitary Sewer

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

Utility Budget. Pre-approval required as the event typically occurs prior to annual budget approval.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

Scope: community outreach, public education, communications, advertising, and staff participation.

Objective: Community engagement and promotion of Public works in the community.

Priority: High; directly related to the communications Pillar in the strategic plan

Benefits: Raising the public's awareness of public works issues and to increase confidence in public works employees who are dedicated to improving the quality of life for present and future generations.

Consequences of not Proceeding: Minimal community engagement at the student level which will have a direct effect on how the public understands what Public works employees do for their community.



The Public Works Week event meets or advances the following Sustainability Plan Principles:

-Ensure an inclusive, accessible attractive, livable and healthy community with excellent quality of life for all citizens.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve	2,500	2,500	2,500	2,500	2,500
<b>Total</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>

**Project Name**

Sanitary Sewer Flow Monitoring Program

OSD19018

**Project Type**

Capital

Operating

**Division**

Sanitary Sewer

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**Utility Budget.****IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

Flow monitoring will allow for more accurate assessment of system capacity issues (will assist with calibration of sewer models).

This ongoing program will provide better information to support future capital project decisions.

Better understanding of sewer flows will allow for more pro-active system maintenance (avoid sewer over-flows/leaks).

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve	55,000	60,000	60,000	60,000	60,000
<b>Total</b>	<b>55,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>



### Project Name



Sanitary Sewer Master Plan

OSD19025

### Project Type



Capital

Operating

### Division

Sanitary Sewer

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### Utility Budget.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

The project scope includes updating the sanitary sewer model. Updating the model is necessary to guide further investment in sanitary sewer infrastructure.

Having a comprehensive inventory of our sanitary sewer utility assets, model, and a long-range plan that guides investment in sewer utility infrastructure is critically important. This information supports the City in determining budgets and priority of sewer upgrades, replacements, development capacity requirements, and future servicing costs (ex. supporting DCC program).

Proper strategic planning will ensure we understand system needs over time (strategic investment in water utility upgrades/replacement).



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve	75,000				
<b>Total</b>	<b>75,000</b>				

## Project Name



Sanitary Sewer Rehabilitation - Glenayre/Seaview/College Park (Areas K2, H, B)

CSD19004

## Project Type



Capital Operating

## Division

Sanitary Sewer

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## Utility Budget.



## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description

This project will include trenchless sewer rehabilitation for select areas (Glenayre/Seaview/College Park). Work will be completed in phases, starting within initial design (2017) and continuing with implementation in 2018-2021.

Implementing trenchless repairs (sewer lining) will help to reduce effects of inflow/infiltration of groundwater in the local sewer networks. Implementing sewer maintenance strategies will allow conformance with Metro Vancouver's Liquid Waste Management Plan.

Maintaining sewer assets will help avoid potential environmental impacts (sewer overflows/leakage).



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve	125,000	220,000			
<b>Total</b>	<b>125,000</b>	<b>220,000</b>			

## Project Name



Sanitary Sewer Rehabilitation - Moody Center (Areas E, F, C, D)

CSD19005

## Project Type



Capital

Operating

## Division

Sanitary Sewer

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## Utility Budget.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

The project scope and cost estimate will be finalized based preliminary designs and identifying any other utility replacements and roadwork required. Focus is on Trenchless rehabilitation. Based on K2, B,C,D Phase 2 I & I and E,F,H Phase 2 I&I prioritized rehabilitation plan. 2017 - Verify assumptions of repair plan in conjunction with finalized sewer model, design 2018 plan. 2018 - Repair Mains (F) 1981, 1983, 1248 (burst), (D) 91, design 2019 plan. 2019 - Repair Pipe IDs: (C) 137, 139,140,123, 2049(, F2, reline), design 2020 plan. 2020 - Repair Pipe IDs - 1450, 1449, 1269 (reline/burst F2/F1), design 2021 plan. 2021 - Catchment E and F - Repair Pipe IDs:1795, 1530 (coincide with water project for windsor drive - depends on outcome of Coronation Park), 1795a(?) and 1793, design 2022 plan.

The Phase 2 I & I study is currently underway. Objective: To repair structural defects and sources of I & I , comply with Metro Vancouver's Liquid Waste Management Plan.

Priority: High to maintain level of service to residence. Benefits: Reduced I & I in the sanitary sewer system, sewer capacity is not reduced due to I&I; therefore main will not have to be replaced with a larger main.

Consequence of not proceeding: I&I will continue to increase, rehabilitation cost may escalate.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve	0	0	0	50,000	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	

## Project Name



Sanitary Sewer Rehabilitation - North Shore

CSD19008

## Project Type



Capital

Operating

## Division

Sanitary Sewer

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## Utility Budget.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

This project will include completion of a condition assessment and development of a sewer rehabilitation and replacement implementation plan for the North Shore. The project phasing is based on the North Shore Sanitary Sewer Inflow and Infiltration - Phase 1 Study, completed by KWL in 2012 and I&I rate vs sanitary age for the catchments. This project will support development of a trenchless sewer rehabilitation plan for the North Shore, based on current CCTV data and fed by ongoing condition assessments.

To complete a condition assessment of the sanitary system, to understand the current condition, develop a rehabilitation program, and to comply with Metro Vancouver's Liquid Waste Management Plan. Condition assessment should inform what work should be completed as a trenchless rehab project, and what trench/pipe bursting work should be completed as part of other utility upgrades and service lateral replacement.



Failure of sanitary system may result in environmental concerns.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve	50,000	150,000	150,000	15,000	
<b>Total</b>	<b>50,000</b>	<b>150,000</b>	<b>150,000</b>	<b>15,000</b>	

## Project Name



Sanitary Sewer Study - North Shore Phase 2 I&I

OSD19014

## Project Type



Capital

Operating

## Division

Sanitary Sewer

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## Utility Budget.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

To complete a condition assessment and to develop a sewer rehabilitation and replacement implementation plan for the North Shore. The project phasing is based on the North Shore Sanitary Sewer Inflow and Infiltration - Phase 1 Study, completed by KWL in 2012 and I&I rate vs sanitary age for the catchments. The phasing is:

Year 1 - loco Cleansing Pump Station, Site 1, Site 4 & Site 6 (High and medium)

Year 2 - Remaining medium priority group - Site 2, Site 3, Site 7

Year 3 - Low Priority Sites (may defer depending on age of asset)

Priority deferred to 2019, as loco Corridor and Forcemain/foreshore condition assessment work take care of many of the priority catchment areas.C329



To complete a condition assessment of the sanitary system, to understand the current condition, develop a rehabilitation program, and to comply with Metro Vancouver's Liquid Waste Management Plan. Condition assessment should inform what work should be completed as a trenchless rehab project, and what trench/pipe bursting work should be completed as part of other utility upgrades and service lateral replacement.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve	150,000	150,000	150,000	0	
<b>Total</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>0</b>	

### Project Name



Sewer Capital Infrastructure Program (Linear and Non-Linear)

CSD19024

### Project Type



Capital

Operating

### Division

Sanitary Sewer

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### Utility Budget.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description



This program is intended for costs associated with capital maintenance and rehabilitation projects associated with linear and non-linear sanitary sewer infrastructure assets. Projects include:

- sanitary sewer system rehabilitation and replacement to support asset management plans
- updating and maintaining the sewer model
- unexpected emergencies, such as sewer main breaks which arise annually.

The program will ensure the sanitary sewer collection system will be maintained and rehabilitated at end of life or in coordination with functionality and capacity upgrades. Inflow and infiltration improvements will be considered as a priority to support Metro Vancouver requirements. Average funding levels over 5 years for this program are generally based on recommendations of the 2014 Asset Management Investment Plan.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve					1,050,000
<b>Total</b>					<b>1,050,000</b>

## Project Name



Shoreline Trail Sanitary Sewer (Gravity Sewer/Forcemain Valve/Twinning of Existing Siphon)

CSD19001

## Project Type



Capital

Operating

## Division

Sanitary Sewer

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

Utility Budget.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

This project is part of a phased plan to address infrastructure deficiencies within the North Shore Sanitary Network. Work must be undertaken to ensure there is no conflict with future upgrades to loco Low Pressure Siphon. May incorporate diversion/emergency storage systems from loco Siphon. Initial work is expected to start 2019, with subsequent system work planned for 2021/2023.

The gravity main that parallels the North Shore forcemain was intended to be able to accommodate sanitary flows from the North Shore during a shut down. This gravity main also carries significant flow from residential areas and has been identified as having substantial defects. Defects alone require approximately \$90k of repairs. This main is nearing the end of its service life, and is impacted by downstream drainage issues (bottleneck at the Noons Creek siphon tends to back up flow due to poor weir performance). Overall scope is to assess gravity sewer, forcemain valve control, and explore ways to potentially twin the existing siphon.



May have some creek crossings, may have some impact to trees (e.g.. removals required) depending on the selected alignment and rehab method.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve	255,000	3,035,000	1,600,000	0	
<b>Total</b>	<b>255,000</b>	<b>3,035,000</b>	<b>1,600,000</b>	<b>0</b>	

### Project Name



Storm Capital Infrastructure Program (Linear and Non-Linear)

CSD19026

### Project Type



Capital

Operating

### Division

Sanitary Sewer

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

Utility Budget.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description



This program is intended for costs associated with capital maintenance and rehabilitation projects associated with linear and non-linear storm infrastructure assets. Projects include:

- storm sewer system rehabilitation and replacement to support asset management plans
- updating and maintaining the storm water management model
- unexpected emergencies, such as storm main breaks and drainage/slope stability concerns, which arise annually.

The program will ensure the storm water collection system will be maintained and rehabilitated at end of life or in coordination with capacity or functionality upgrade requirements. Average funding levels over 5 years for this program are generally based on recommendations of the 2014 Asset Management Investment Plan.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve					1,100,000
<b>Total</b>					<b>1,100,000</b>



## Project Name



Storm Drainage Improvements - Moody Centre

CSD19009

## Project Type



Capital

Operating

## Division

Sanitary Sewer

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

Utility Budget. Early planning and investigation should be started to allow time within the year to complete construction priorities where identified. Planning and design 3-4 months. Estimated construction window is June to September



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

This fund will pay for high priority infrastructure improvements or repairs identified in the Moody Centre Drainage Study that is currently underway with completion planned in early 2019.

The Moody Centre area has very limited storm drain capacity. As per the above description and previous studies, this is becoming an increasing issue as development and improvements are made through Moody Centre. A drainage master plan is being developed should provide direction to how and where storm mains can be constructed. This funding will allow the City to implement minor improvements and leverage developer investments to complete portions of the drainage system.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve	150,000	150,000	150,000	150,000	
<b>Total</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	

## Project Name



Storm Drainage Infrastructure Rehabilitation - North Shore Storm System

CSD19010

## Project Type



Capital Operating

## Division

Sanitary Sewer

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## Utility Budget.



## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description

Project is intended to rehabilitate storm sewer assets (work would be integrated with future loco Road improvements). Focus on non-CPR/non-Foreshore culverts and other storm assets which are tributaries to or receive flow from loco Road Culverts. Work will be done in phases, starting with initial planning in 2017/2018, with construction work continuing between 2019-2022. Will need to be integrated with planned improvements (TBD) along the loco Road corridor.

Work planned under this project will receive drainage from loco Road storm system (planned for renewal); these assets also convey drainage through the CPR rail corridor, and ultimately discharge to the Alderside foreshore area. Failure to repair/replace may result in increased level of risk (due to erosion, slope failure/undermining of assets/properties).



Depending on storm system location, may need to work within fisheries window.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve	0	0	325,000	240,000	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>325,000</b>	<b>240,000</b>	

### Project Name



Storm Water Model - North Shore

OSD19033

### Project Type



Capital

Operating

### Division

Sanitary Sewer

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### Utility Budget.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

As per the Baseline Report of the Integrated Stormwater Management Plan, there are known issues concerning the condition and capacity of the drainage infrastructure on the north shore. While, some localized assessments on condition have been commissioned in the past, studies have not been performed to assess the capacity of the storm infrastructure on the north shore. A similar stormwater model and servicing plan study is currently underway for the south shore.

Climate changes pose a threat to increased flooding, erosion and storm backups. The project will consider current climate models (Metro Vancouver Climate Model 2050) as well as any and all future developments within the area to give a comprehensive analysis of storm capacity and servicing for the future.

The study will consider any Low Impact Developments and Best Management Practices for Stormwater Management including source control, watershed health and water quality monitoring.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve		30,000	100,000		
<b>Total</b>		<b>30,000</b>	<b>100,000</b>		

## Project Name



Stream Water Quality Monitoring Program (AMF)

OSD19031

## Project Type



Capital

Operating

## Division

Sanitary Sewer

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

Utility Budget.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

This program is to develop and implement a stream water quality monitoring which is required by Metro Vancouver.

Required by Integrated Liquid Waste Resource Management Plan.



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve	75,000	75,000	75,000	75,000	75,000
<b>Total</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>

### Project Name



Turner Creek Bridge

CSD19023

### Project Type



Capital

Operating

### Division

Sanitary Sewer

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

Sewer and Drainage project - Budget approval in Fall of 2018



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description



Rehabilitation of the pedestrian bridge crossing Turner Creek adjacent to Parkside Drive. A sanitary sewer is supported by the bridge which crosses Turner Creek. The bridge is deteriorating and requires rehabilitation.

Rehabilitation of the bridge will extend its useful service life by 15 to 20 years.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve	60,000				
<b>Total</b>	<b>60,000</b>				

### Project Name



Utility Rights of Way (Review/Assessment) [Multiple Funding Src]

OSD19020

### Project Type



Capital

Operating

### Division

Sanitary Sewer

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### Utility Budget.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

The City has numerous areas where municipal utilities extend through private land holdings. This program is intended to inventory areas where rights-of-way/easement concerns exist, and develop strategies to secure rights-of-way for municipal utility asset

Having legal rights-of-way for our municipal utility networks will protect our ability to access and maintain that infrastructure. Where municipal utilities are not within rights-of-way or easements, there is significant exposure to risk.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Sewer Capital Reserve	30,000	30,000	30,000	30,000	30,000
Water Capital Reserve	30,000	30,000	30,000	30,000	30,000
<b>Total</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>



# Solid Waste

## Project Name



Cart Replacement Plan

CSO19001

## Project Type



Capital

Operating

## Division

Solid Waste

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

Cart purchases require 6-12 weeks for delivery and need to be ordered as soon as possible to avoid being out of stock; includes additions related to growth/expansion; funded through equipment replacement provision.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

Replacement of 1% of active carts currently in service. Due to damage beyond repair. Accounts for annual average of 150 carts ( total 15000 in active service )



## Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	100,000	102,500	105,063	107,689	110,381
<b>Total</b>	<b>100,000</b>	<b>102,500</b>	<b>105,063</b>	<b>107,689</b>	<b>110,381</b>



## Project Name



Centralized Recycling Day

OSO19003

## Project Type



Capital

Operating

## Division

Solid Waste

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

Delivery of this service is January 6th, 2018. Funding for contractors and staff time needs to be in place.



## Require Communications Support



IS Only

Comm Only

IS and Comm

500

## Project Description



This ongoing event provides residents with the ability to divert surplus recycling each year after the holiday season. In 2017 another site was added to provide convenience to Westhil, Glenayre, and College Park residents. The program has been very successful and is supported by the public.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Sanitation Utility Reserve	5,000	5,500	6,000	6,500	7,000
<b>Total</b>	<b>5,000</b>	<b>5,500</b>	<b>6,000</b>	<b>6,500</b>	<b>7,000</b>

**Project Name**

Garbage Truck Automated Lubrication System

OSO19006

**Project Type**

Capital

Operating

**Division**

Solid Waste

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**Utility Budget****IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

This is a new ask to replace the existing units on the trucks (x4) which are prone to failure. This component is key to keeping these trucks in good operating condition and keep parts from wearing out prematurely.

The current lubrication units on the trucks are unreliable and require more maintenance than they should. Replacement as soon as possible will help keep these trucks in better condition for their 7 year lifespan.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	41,000				
<b>Total</b>	<b>41,000</b>				

### Project Name



Garbage Truck Spare Automated Arm Assembly

CSO19005

### Project Type



Capital

Operating

### Division

Solid Waste

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### Utility Budget



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description



Due to the nature of the work and the number of required lifts per day the Automated arm assemblies will require maintenance and part replacement. The additional arm will help to alleviate any potential down time associated with breakdowns as the the entire arm assembly can be swapped out and replaced with the spare.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	80,000				
<b>Total</b>	<b>80,000</b>				

## Project Name



Public Waste Receptacles

CSO19002

## Project Type



Capital

Operating

## Division

Solid Waste

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

To begin the incremented transition and RFQ will need to go out early January.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



Incremented transition to modern and new public waste receptacles at litter and bus stops. The old barrels and ornamental receptacles are out of date, have servicing related safety issues and do not support waste diversion. Additionally, the existing receptacles are not wild life resistant and are often an attractant. This outcome moves Port Moody into the future of public waste and recycling and provides Service Excellence and Preserves the Environment.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Sanitation Utility Reserve	20,000	50,000	10,000	10,000	10,000
<b>Total</b>	<b>20,000</b>	<b>50,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>

## Project Name



Replace OP047 - 2013 Peterbilt Garbage Truck

CSO19009

## Project Type



Capital Operating

## Division

Solid Waste

## Project Priority



Pre-Approved Council High Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes No

## IS and/or Communication Support?

IS Only Comm Only IS and Comm

## Project Description



Operational necessity. Life cycle replacement of 7 year old vehicle. Estimated trade in value \$10,000.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	0	468,200	0	0	0
<b>Total</b>	<b>0</b>	<b>468,200</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Project Name



SW Supervisor Vehicle

CSO19008

### Project Type



Capital

Operating

### Division

Solid Waste

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### Utility Budget



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description



Buy out current lease: Lease buy out value May 2019 \$33,700.00 + pst(\$2359.00) + extended warranty \$3000.00 for a total of \$39,059.00.

Operations has been renting/leasing a truck for several years. This vehicle is required for the Supervisor position. The truck plays an important role in service delivery as it is used for cart exchanges and deliveries, collection of abandoned garbage such as bed mattresses. There are no other vehicles that are currently available in the Operations fleet to perform these functions and serve as a Supervisors working vehicle.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Equipment Replacement Reserve Fund	40,000				
<b>Total</b>	<b>40,000</b>				

## Project Name



Solid Waste & Recycling Data Collection-Tablet Computers

CSO19007

## Project Type



Capital

Operating

## Division

Solid Waste

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## Utility Budget



## Require Information System Support



IS Only

Comm Only

IS and Comm

1

## Project Description

Purchase of 5 cellular enabled tablet computers for the City owned Garbage trucks to allow for reduced utilization of paper forms along with quicker distribution and processing of work orders. This project will enable the SW department staff to utilize maintenance connection for service requests from the public, document illegal dumping with the addition of photographs to the work orders. Moving to an electronic system will ensure that data collection will not need to be handled multiple times which will aid both the Operations assistant, SW Supervisor, and Solid Waste Coordinator in being more efficient as a result which will improve overall service delivery to the residents of Port Moody.

This project will improve efficiencies for curbside, multi-family, and public waste collection by reducing the amount of data transfer from paper sheets to a spread sheets. This will result in less paper being used and less time for data entry for administrative staff.



Reduction in the use of paper and printed work orders which require manual entry by administrative staff.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Sanitation Utility Reserve	12,000				
<b>Total</b>	<b>12,000</b>				

## Project Name



Solid Waste Coordinator Resource Materials and Outreach Tools

OSO19004

## Project Type



Capital **Operating**

## Division

Solid Waste

## Project Priority



Pre-Approved Council **High** Medium Low Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
<b>Service Excellence</b>		

## Pre-Approval



Yes **No**

## IS and/or Communication Support?

IS Only Comm Only **IS and Comm**

## Project Description



Community Outreach to public sectors implementing strategies to generate education and understanding that motivate participation in solid waste resource management programs in Port Moody. Initiatives include a variety of campaigns, materials and interactive presentations at local events and workshops.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Sanitation Utility Reserve	2,500	2,500	2,500	2,500	2,500
<b>Total</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>





# Water

**Project Name**

April Road Service Area - Needs Assessment/Functional Requirements Review

CWT19010

**Project Type**

Capital

Operating

**Division**

Water

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**Utility Budget.****IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

As part of planned utility improvements (2006) in the April Road service area, the existing reservoir was taken offline. The reservoir and related pumping components were left in place, with no clear determination of decommissioning requirements, or potential for any future use of this infrastructure. This project will seek to clarify whether this infrastructure asset should be fully decommissioned, or whether it should be retained for future use.

A technical assessment/evaluation as to the longer term disposition of this asset is necessary to determine what (if any) action is necessary. At present, the reservoir and related pumping infrastructure is not maintained. This assessment will help to guide future decisions with respect to this infrastructure asset.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Water Capital Reserve	35,000	0	0	0	
<b>Total</b>	<b>35,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### Project Name



Asset Management - Water Infrastructure

CWT19002

### Project Type



Capital

Operating

### Division

Water

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### Utility Budget.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

This project creates funding for emergency investigations, asset management planning, and minor works associated to the city water system.

Each year the requirement for analysis and investigation to issues that could not be identified in the budget process is necessary. The amount of work cannot be quantified so this budget is estimated to cover unanticipated work throughout the year.

Pro-active response to potential environmental and system reliability issues.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Water Capital Reserve	50,000	50,000	50,000	50,000	
<b>Total</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	

**Project Name**

Avalon Drive Watermain Repairs

CWT19025

**Project Type**

Capital

Operating

**Division**

Water

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

Utility Budget. Pre-Approval required to maximize efficiency in sequencing other work taking place on Avalon Drive.

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

Replacement of the 150 mm cast iron watermain that was installed in 1969 in coordination with other utility upgrades taking place on Avalon Drive.

The watermain has reached its asset life and maintenance requirements for the main increased due to breaks. Replacement in 2019 will coincide with other utility replacement work that is taking place on Avalon Drive.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Water Capital Reserve	500,000				
<b>Total</b>	<b>500,000</b>				

**Project Name**

Civil Construction-Water Distribution System Operating &amp; Maintenance Construction

CWT19016

**Project Type**

Capital

Operating

**Division**

Water

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**Utility Budget.****IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

This ongoing project funds operation and maintenance related construction for the water distribution system, including the renewal of water distribution system appurtenances. This fund will cover staff salaries as well as materials and equipment costs in performance of the work.

Through the MSA it was identified that a dedicated civil construction crew was required to complete planned maintenance and capital improvements works. This funding serves as a component for financing the civil construction crew.

Allows for more pro-active response on potential environmental issues.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Water Capital Reserve	150,000	150,000	150,000	150,000	150,000
<b>Total</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>

**Project Name**

Cross Connection Control Program Maintenance

OWT19004

**Project Type**

Capital

Operating

**Division**

Water

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**Utility Budget.****IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

The City has implemented a Cross Connection Control (CCC) Program for all Industrial, Commercial, Institutional (ICI) and select multi-family residential properties. The CCC program consists of an annual maintenance monitoring program as well as maintenance of communications and standards regarding the program. In addition to annual monitoring, in 2019 the CCC program may include further implementation to include residential in-ground irrigation hazard identification and protection.

The program is anticipated to receive approximately \$10,000 in revenue from annual test reports submitted through BSI Online.



The Provincial Health Services Authority requires the City to meet specific standards to protect the public water system. The program tracks annual inspection and testing of backflow prevention devices directly connected to the City's main water distribution system to ensure that they remain in proper working condition. The objective of Port Moody's Cross Connection Control Program is to provide all residents and businesses with access to clean and dependable drinking water. The Cross Connection Control program aims to ensure the City of Port Moody's water distribution system is protected from accidental contamination due to backflow occurrences drinking water from contamination by requiring property owners to follow best practices and standards to prevent backflow.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Water Capital Reserve	28,000	28,000	28,000	28,000	28,000
<b>Total</b>	<b>28,000</b>	<b>28,000</b>	<b>28,000</b>	<b>28,000</b>	<b>28,000</b>

### Project Name



Engineering Project Management and Development Resource

OWT19024

### Project Type



Capital

Operating

### Division

Water

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### Utility Budget.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

Project to support Engineering Management structure and salary in the completion of the City Capital delivery and asset management program. The funding will support shared oversight between two Engineering Manager roles: Manager of Infrastructure Services and Manager of Project Delivery Services.

Council has approved a changed structure to Engineering Services and has established a "Project Delivery Services" function to oversee a broader range of capital works for the City.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Water Capital Reserve	48,000	48,000	48,000	48,000	48,000
<b>Total</b>	<b>48,000</b>	<b>48,000</b>	<b>48,000</b>	<b>48,000</b>	<b>48,000</b>

**Project Name**

Fire Hydrant Improvements - Storz Adaptor Program

CWT19001

**Project Type**

Capital

Operating

**Division**

Water

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**Utility Budget.****IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

This program will facilitate the phased conversion of the City's municipal fire hydrant system to a uniform connection standard (Storz Connectors).

Fire Services equipment has adopted "Storz" connection systems (more efficient and robust connection system). The current port connectors on our existing hydrants are not fully compatible with that system. This program will allow a phased transition to the new connection systems (standardization of equipment, improving response times in emergency situations).

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Water Capital Reserve	25,000	25,000	25,000	25,000	
<b>Total</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	



### Project Name



Forest Parkway PRV Upgrade

CWT19019

### Project Type



Capital

Operating

### Division

Water

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### Utility Budget.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

This project is to upgrade the PRV to the correct valve for this application. It is currently subject to cavitation and early wear due to the arrangement of the PRV, and does not meet modern best practices. Funding is required to install the correct primary valve to avoid cavitation due to high pressure differential, and flowmetering on both the primary and secondary PRVs.

This PRV is the main feed for the Village of Anmore water supply. Failure due to early wear would limit the supply to VoA and Port Moody customers within the 229 pressure zone.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Water Capital Reserve	35,000				
<b>Total</b>	<b>35,000</b>				

## Project Name



ICI Water Meters

CWT19005

## Project Type



Capital

Operating

## Division

Water

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## Utility Budget.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description



The program will include an inventory of Institutional, Commercial and Industrial (ICI) water meters. A database will be developed that identifies items such as age of installation, size, BCAA use code, last maintenance date, etc. Work would also include development of design standards, development of a plan/strategy to install meters at unmetered ICI customers (approximately 151 commercial, and 4 light industrial), and implementation of a testing and replacement schedule.

This project will facilitate completion of the ICI metering program by installing meters at each ICI customer. A total of 151 commercial customers, and 4 light industrial facilities are currently on flat rates. The intent of this project will be to develop an ICI meter inventory, design standards, plan for the ICI customers to install meters, and a testing and renewal schedule. This project will provide a better understanding of water usage within City (user pay model). Should this project not proceed, there could be a potential for inequality between customers.

Metering will allow for better understanding of consumption rates/costs, as well as allow opportunities for conservation initiatives.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Water Capital Reserve	60,000	60,000	60,000	60,000	
<b>Total</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	

**Project Name**

loco Road Corridor Reconstruction (Water)

CWT19022

**Project Type**

Capital

Operating

**Division**

Water

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**Utility Budget.****IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

The project will address network deficiencies in the loco Road Corridor. Scoping for the project is scheduled to begin in 2019 with detailed design in 2020 and implementation in 2021/2022. The work has been identified in the loco Road Utility Assessment Scoping Study which was completed by Kerr Wood Leidal Consulting Engineers in 2015.

Infrastructure in the loco Road Corridor is aging and is approaching the end of its useful life. The Master Water Distribution Study indicated that the loco water main should be replaced in 2008 due to its age and condition.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Water Capital Reserve	25,000	25,000	1,100,000	1,200,000	
<b>Total</b>	<b>25,000</b>	<b>25,000</b>	<b>1,100,000</b>	<b>1,200,000</b>	

### Project Name



Non-Linear Infrastructure Assets Renewal Program

CWT19012

### Project Type



Capital

Operating

### Division

Water

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### Utility Budget.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

As part of previous engineering studies, water system consulting engineers (AECOM) prepared an assessment report that identified non-linear infrastructure assets (i.e. reservoirs, PRV's, pump stations, etc.) that are not currently included in the City's asset management strategies. These infrastructure components are typically large-scale facilities that require significant planning and investment to ensure they continue to service the needs of the community. This project will complete smaller repair projects and prepare plans and designs to support more major improvements consistent with consultant recommendations.

This project is necessary to guide renewal/rehabilitation of these important infrastructure assets.



Progressive rehabilitation of non-linear watermain assets will allow for better system reliability, support high levels of water quality, support resource conservation and reduction in overall operational costs due to reduced water losses.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Water Capital Reserve	170,000	170,000	170,000	170,000	
<b>Total</b>	<b>170,000</b>	<b>170,000</b>	<b>170,000</b>	<b>170,000</b>	

**Project Name**

Public Works Day

OWT19020

**Project Type**

Capital

Operating

**Division**

Water

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

Utility Budget. Pre-approval is required as the event typically occurs prior to budget approval.

**IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

Scope: community outreach, public education, communications, advertising, and staff participation

Objective: Community engagement and promotion of Public works in the community.

Priority: High; directly related to the communications Pillar in the strategic plan

Benefits: Raising the public's awareness of public works issues and to increase confidence in public works employees who are dedicated to improving the quality of life for present and future generations.

Consequences of not Proceeding: Minimal community engagement at the student level which will have a direct effect on how the public understands what Public works employees do for their community.



The Public Works Week event meets or advances the following Sustainability Plan Principles:

-Ensure an inclusive, accessible attractive, livable and healthy community with excellent quality of life for all citizens.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Water Capital Reserve	2,500	2,500	2,500	2,500	2,500
<b>Total</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>

**Project Name**

SCADA Antenna and IP Gateway Replacement

CWT19018

**Project Type**

Capital

Operating

**Division**

Water

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**Utility Budget.****IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

Replacement of the City's existing SCADA antenna and IP gateway, which allow for the water and sewer systems to be monitored and operated remotely from a single site. This infrastructure is to be located at the ICFH to allow for effective communication coverage across the City, and to ensure that power supply is maintained in event of an emergency.

The project is necessary to ensure effective radio and data communication is maintained for all sites across the City.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Water Capital Reserve	40,000				
<b>Total</b>	<b>40,000</b>				

**Project Name**

SCADA System Maintenance - Telemetry/Software

CWT19013

**Project Type**

Capital

Operating

**Division**

Water

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**Utility Budget.****IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

Our current SCADA (supervisory control and data acquisition) system has been significantly upgraded over the past several years. Through that process, it has become evident that system software/ hardware will need to be continually upgraded to ensure the system can remain functional.

As technology advances, system components and software typically require upgrades to continue to meet demands. Given that the initial investment in SCADA technology was considerable, it is important to provide ongoing funding to keep the system fully operational.

Planned investment in system updates will help ensure the SCADA system continues to operate effectively (reduced operational cost due to system automation).

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Water Capital Reserve	25,000	25,000	25,000	25,000	
<b>Total</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	

### Project Name



Security Upgrades

CWT19006

### Project Type



Capital

Operating

### Division

Water

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### Utility Budget.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

This program will allow for phased security improvements to the City's water distribution system assets.

Certain components of the City's drinking water infrastructure can be potentially exposed to security risks (i.e. vandalism). This program will allow for security improvements to address potential concerns.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Water Capital Reserve	20,000	0	0	0	
<b>Total</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	



### Project Name



Utility Rights of Way (Review/Assessment) [Multiple Funding Src]

CWT19023

### Project Type



Capital

Operating

### Division

Water

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### Utility Budget.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

The City has numerous areas where municipal utilities extend through private land holdings. This program is intended to inventory areas where rights-of-way/easement concerns exist, and develop strategies to secure rights-of-way for municipal utility asset

Having legal rights-of-way for our municipal utility networks will protect our ability to access and maintain that infrastructure. Where municipal utilities are not within rights-of-way or easements, there is significant exposure to risk.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Water Capital Reserve	30,000	30,000	30,000	30,000	30,000
<b>Total</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>

### Project Name



Water Conservation Coordinator Resource Materials & Outreach Tools

OWT19008

### Project Type



Capital

Operating

### Division

Water

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### Utility Budget.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

To assist community outreach implementing strategies to generate education and understanding that motivate participation in water conservation management programs in Port Moody. Initiatives and activities will incorporate a variety of water conservation campaign materials and interactive presentations to be promoted at public events and workshops.

Strategic alignment is with preserving the environment and service excellence. Project is necessary to assist staff effectively communicate and educate residents & stakeholders in a professional and engaging manner.



Having the tools to promote water conservation initiatives will have tremendous sustainable impact. Being able to effectively educate our residents to reduce water usage will have environmental and economic benefit to the city.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Water Capital Reserve	10,000	10,000	10,000	10,000	10,000
<b>Total</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>

### Project Name



Water Meter Infrastructure Expansion Pilot

OWT19026

### Project Type



Capital

Operating

### Division

Water

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

### Utility Budget



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

Expansion of Water Meter infrastructure and ongoing meter reads to build additional Port Moody water consumption data for various analytical purposes.



### Funding Sources

Reserves	2019	2020	2021	2022	2023
Water Capital Reserve	50,000				
<b>Total</b>	<b>50,000</b>				

## Project Name



Water Network Infrastructure Asset Renewal Program

CWT19017

## Project Type



Capital

Operating

## Division

Water

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

## Pre-Approval



Yes

No

## Utility Budget.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

The water network infrastructure asset renewal program will include projects required to maintain the integrity of the City's drinking water system.

- water system rehabilitation and replacement to support asset management plans & coordination with required capacity or functionality upgrades
- upgrades to non-linear infrastructure assets (i.e. reservoirs, PRV's, pump stations, etc.) that are not currently part of our asset management strategies. These infrastructure components are typically large-scale facilities that require significant planning and investment to ensure they continue to service the needs of the community.
- for emergency investigations, asset management planning and minor works associated to the water system.
- development of database to inventory industrial, commercial and institutional water services.



Capital projects in order to improve and maintain a high quality drinking water distribution system.

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Water Capital Reserve					500,000
<b>Total</b>					<b>500,000</b>

**Project Name**

Water System Improvements

OWT19021

**Project Type**

Capital

Operating

**Division**

Water

**Project Priority**

Pre-Approved

Council

High

Medium

Low

Excluded

**Strategic Plan**

Arts &amp; Culture

Community Planning

Economic Development

Moving People

Parks &amp; Recreation

Preserving the Environment

Service Excellence

**Pre-Approval**

Yes

No

**Utility Budget.****IS and/or Communication Support?**

IS Only

Comm Only

IS and Comm

**Project Description**

System management improvements in order to maintain the integrity of the City's drinking water system. Projects include:

-Scada system improvements

-Improvements to monitoring and control systems at specific sites such as PRVs, reservoirs, chlorination stations, and pumping stations.

Ongoing upgrades of the system is required in order to support reliability and monitoring to ensure safe drinking water for the community.

**Funding Sources**

Reserves	2019	2020	2021	2022	2023
Water Capital Reserve					70,000
<b>Total</b>					<b>70,000</b>

## Project Name



Water Utility Infrastructure - Master Plan/Strategic Priority Setting

OWT19014

## Project Type



Capital

Operating

## Division

Water

## Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

## Strategic Plan



Arts & Culture	Community Planning	Economic Development
Moving People	Parks & Recreation	Preserving the Environment
Service Excellence		

## Pre-Approval



Yes

No

## Utility Budget.



## IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

## Project Description

The City's last major assessment of water utility assets was completed in August of 2006. Since that time, several supply/distribution studies have been undertaken, and a number of strategic capital improvements have been initiated. Given that the current master plan was completed more than 10 years ago, an updated master plan is necessary to guide further investment in our water utility infrastructure. As part of this project, the water model will also be updated.

Having a comprehensive inventory of our water utility assets, model, and a long-range plan that guides investment in sewer utility infrastructure is critically important. This information supports the City in determining budgets and priority of water system upgrades, replacements, development capacity requirements, and future servicing costs (ex. supporting DCC program).



Proper strategic planning will ensure we understand system needs over time (strategic investment in water utility upgrades/replacement).

## Funding Sources

Reserves	2019	2020	2021	2022	2023
Water Capital Reserve	150,000	0	0	0	
<b>Total</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### Project Name



Watermain Renewal - Murray Street (Electronic Av to end)

CWT19011

### Project Type



Capital

Operating

### Division

Water

### Project Priority



Pre-Approved

Council

High

Medium

Low

Excluded

### Strategic Plan



Arts & Culture

Community Planning

Economic Development

Moving People

Parks & Recreation

Preserving the Environment

Service Excellence

### Pre-Approval



Yes

No

Utility Budget. Project to be coordinated with Murray Street Traffic Improvements scheduled for early 2019.



### IS and/or Communication Support?

IS Only

Comm Only

IS and Comm

### Project Description

Design and construction and replacement of existing watermain on Murray St, from Klahanie to Columbia. Work to be done in phases (Phase 1 in conjunction with Murray Street Bike Path, Phase 2 following Phase 1).

This section of watermain is aged and scheduled for replacement in approx. 5 years. (2022-23). Increasing the urgency of repair 5 major breaks have occurred through 2016-17, increasing the risk of failure, costs of repair and need for replacement. If this is not repaired more urgently it is anticipated to continue to see more breaks which impacts reliability of the water supply to businesses in the area.



This section of watermain has had above average number of breaks (5 in 18 months) and is financially uneconomical to keep repairing.

### Funding Sources

Reserves	2019	2020	2021	2022	2023
Water Capital Reserve	1,440,000	0	0	0	
<b>Total</b>	<b>1,440,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	