

CITY OF PORT MOODY

Five Year Financial Plan

FOR YEARS 2018 - 2022

City of Port Moody

Bylaw No. 3140

A Bylaw to establish the budget for the 2018-2022 Five-Year Financial Plan.

The Council of the City of Port Moody enacts as follows:

1. Citation

1.1 This Bylaw may be cited as “City of Port Moody Financial Plan Bylaw, 2018, No. 3140”.

2. Repeal

2.1 City of Port Moody Financial Plan Bylaw, 2017, No. 3079 and all amendments thereto are hereby repealed.

3. Attachments and Schedules

3.1 The following are attached to and form part of Bylaw No. 3140:
- Schedule A – Financial Plan, 2018; and
- Schedule B – 2018 Revenue Policy Disclosure – Policies and Objectives.

4. Severability

4.1 If a portion of this Bylaw is found invalid by a court, it will be severed and the remainder of the Bylaw will remain in effect.

Read a first time this 24th day of April, 2018.

Read a second time this 24th day of April, 2018.

Read a third time this 24th day of April, 2018.

Adopted this 8th day of May, 2018.

M. E. Clay
Mayor

D. Shermer
Corporate Officer

I hereby certify that the above is a true copy of Bylaw No. 3140 of the City of Port Moody.

_____

D. Shermer
Corporate Officer

Bylaw No. 3140
Schedule A
Financial Plan, 2018

	2018	2019	2020	2021	2022
REVENUES					
Taxation	$42,041,858	$43,813,660	$45,097,406	$46,422,974	$47,787,422
Sales, Fees and User Charges	$19,405,395	$20,204,216	$21,109,522	$21,950,601	$22,822,329
Other Revenue	$6,430,991	$5,063,961	$5,302,908	$11,118,610	$5,623,782
Development Levies	$145,595	$15,045	$0	$0	$0
	$68,023,839	$69,096,882	$71,509,836	$79,492,185	$76,233,533
EXPENSES					
Operating Expenses	($69,069,534)	($69,477,715)	($71,665,812)	($74,183,701)	($77,478,240)
SURPLUS/(DEFICIT)	($1,045,695)	($380,833)	($155,976)	$5,308,484	($1,244,707)
NON-CASH ITEMS					
Amortization	$8,306,089	$9,136,698	$10,050,368	$11,055,404	$12,160,945
Capital Asset Amortization Disposal	$8,306,089	$9,136,698	$10,050,368	$11,055,404	$12,160,945
Cash Items					
Capital Expenditures	($32,122,184)	($6,522,800)	($9,251,425)	($14,434,365)	($8,892,175)
Debt principle repayment	($1,036,605)	($1,060,625)	($1,085,556)	($1,111,431)	($1,138,288)
	($33,158,789)	($7,583,425)	($10,336,981)	($15,545,796)	($10,030,463)
TRANSFERS FROM					
Accumulated Surplus	$436,327	$0	$0	$0	$0
Reserves/Funds	$41,763,877	$14,153,221	$15,966,416	$16,902,251	$17,351,557
Equip. Replace. Reserve Fund	$1,904,030	$828,779	$1,560,969	$415,041	$922,208
Land Sales Reserve Fund	$204,916	$0	$0	$0	$0
Off Road Parking Fund	$86,000	$0	$0	$0	$0
	$44,395,150	$14,982,000	$17,527,385	$17,317,292	$18,273,765
TRANSFERS TO					
Reserves/Funds	($17,245,488)	($14,818,123)	($15,738,889)	($16,702,928)	($17,679,763)
Equip. Replace. Reserve Fund	($1,251,267)	($1,336,317)	($1,345,907)	($1,432,456)	($1,479,777)
	($18,496,755)	($16,154,440)	($17,084,796)	($18,135,384)	($19,159,540)
TOTAL	$0	$0	$0	$0	$0

Schedule B – 2018 Revenue Policy Disclosure – Policies and Objectives

Requirement: The proportion of total revenue proposed to come from each funding source

The City receives revenue from various funding sources. The greatest proportion of revenue generated by the City is property taxes. Property taxes are a stable and consistent revenue source for many services, including protective, community, and transportation services that would be complicated to fund on a user-pay basis. For this reason, property taxation will continue to be the City's major source of revenue.

The second largest revenue source is user fees and charges. User fees are applied to City services such as water, sewer, garbage, and recycling as a means of fairly apportioning the value of that service to those who use the service.

Policy:

Council is committed to reducing taxation in favour of the following practices:

- Fees and charges are reviewed annually to maximize the revenues from services and also to ensure they are in line with the market rate for similar services or programs;
- Council recognizes that costs of some services could be more fairly recovered from user fees than property taxes. Council has considered, where feasible, to shift the cost burden of municipal services from property taxes to user fees. However, with respect to user fees, Council has concerns that the overall interests of the community are not always best served. Savings transferred from taxpayers by shifting costs to users also shift a financial burden to some service users that cannot absorb the shifts;
- Senior government and other agency grant opportunities are applied for and leveraged wherever possible as an external source of revenue to supplement scarce capital and operating property taxation revenues. However, Council will pursue federal and provincial funds and other grant opportunities only after assessing their full-cost implications;
- When certain and applicable City land parcels have been identified for development, leasing opportunities rather than straight land sales are a consideration as ownership of City land inventories can be retained while still generating ongoing and sustainable lease, tax, and utility revenue streams, thereby reducing property taxation; and
- Wherever possible, the City maximizes development opportunities to provide community amenities. Also, new developments generally should fund new increased infrastructure requirements.

Council is committed to developing a sustainable infrastructure replacement plan by moving towards a pay-as-you-go strategy for infrastructure replacement. This is put into practice through the process of transferring a portion of tax revenues to the Asset Reserve. These funds are then set aside for use as capital funding in recognition that other more historical capital revenue sources, such as land sales, are finite capital funding sources and are not as available in the future.

Objective:
The 2018 Financial Plan includes the following distribution of revenue:

Table 1: Proportions of Total Revenue

Revenue Source	% Total Revenue
Municipal Taxation	60%
Fees and Charges	29%
Government Contributions	5%
Investment Revenue	1%
Payment in Lieu of Taxes	1%
Utility Taxes	1%
Development Levies	0%
Other	3%
TOTAL	100%

Requirement: The distribution of property taxes among the property classes
The City has delineated six property tax classes within the City, with separate rates levying taxes to six different types of property. Class 4 Major Industry has three rates, two of which are set by the Province to cap certain port properties to encourage new investments in those properties. The City's tax rate ratios are relatively consistent over the years except for classes where external forces, such as provincial capping and assessment calculation practices, are mandated by the Province. This practice allows taxpayers to be confident that their property taxes will only increase as much as their proportionate share of the increase required by the City year over year.

Table 2 provides the distribution of property tax revenue among the property classes. Table 3 provides the comparison of the mill rates among the property taxes. The share of property tax revenue by class in 2018 is budgeted to be similar to levels in 2017.

Table 2: Distribution of property tax revenue among the property classes (2017)

Property Class	% Property Tax
Residential (1)	65.45%
Utilities (2)	0.31%
Major Industry – Other (4)	13.90%
Major Industry – Ports (4)	2.86%
Major Industry – Ports (New Investments) (4)	1.58%
Light Industry (5)	1.68%
Business (6)	14.09%
Recreation (8)	0.13%
TOTAL	100.0%

Table 3: Distribution of property tax mill rates (2017)

Property Class	Ratio
Residential (1)	1.00:1
Utilities (2)	13.21:1
Major Industry – Other (4)	30.27:1
Major Industry – Ports (4)	10.67:1
Major Industry – Ports (New Investments) (4)	8.73:1
Light Industry (5)	5.98:1
Business (6)	3.14:1
Recreation (8)	0.89:1

Policy:

Taxation versus Services Consumed

The City does not relate the amount of the tax levied on each individual property with the amount of service the City provides each property. Similarly, the City does not levy its taxes based on the number of occupants in a household using services. Further to this, Council commits to ongoing reviews with the objective of establishing a tax policy that best distributes property taxes among the property classes.

Tax Class Capping

Council is concerned with the distribution of property taxes for classes where provincial capping has been legislated. Provincial tax rate capping can affect the equity of the allocation due to the capping being only applied to certain properties within the class.

- The *Ports Property Tax Act – 2004* restricts the municipal tax rates to $27.50 per $1,000 of assessment value. Eligible new construction relating to port properties is taxed at $22.50 per $1,000 of assessment value. The Province provides an annual grant to the City to assist in offsetting the cap, but since the grant is indexed to inflation and the tax increase may be higher, other taxpayers within the class are allocated the variance.
- Class 2 Utilities with respect to *Local Government Act 329/96* is capped at the greater of $40 or 3.28 times Class 6 Business/Other.

Allocating the Tax Burden

After the provincial restrictions or capping of tax rates are met, the tax rates for the remaining classes are established by adding the Council approved tax increase to distribute the tax burden as equitably as possible across all tax classes, using a fixed share approach. Port Moody reviews its tax rates and the revenue derived from the different property tax classes periodically, and strives to keep the tax rates comparable to neighbouring jurisdictions. As mentioned, Council's policy is to allocate the tax increase equitably to each of the different tax classes recognizing that all tax classes have their own financial challenges.

The impact to *tax rates* can appear inequitable in some classes even though the tax dollars paid rise more equitably. The reason some tax rates rise more while other tax rates remain more constant is due to the fact that the assessed values, on which the tax rates are based to generate the required revenues, can move in different directions by class as well. When assessed values move in opposite directions for certain classes, the tax rates also need to move in step to keep the tax dollars paid equitable. Over time, tax rates moving in opposite directions to adjust for assessed values moving in opposite directions create significant variances in the tax rates between the classes. The only equity Council can achieve, without purposely directing tax shifts, is to try and keep the percentage increases to the tax dollars paid as equitable as possible.

Objective:
The 2018 Financial Plan includes relatively little change in the distribution of property taxes among the property classes. Council's informal policy is to spread the tax burden equitably to each taxpayer in each class.

Requirement: The use of permissive and revitalization tax exemptions
Section 224 of the *Community Charter* provides Council with the authority to grant permissive property tax exemptions on land or improvements.

In 2017, Council approved the list of permissive tax exemptions granted for the 2018 taxation year and the estimated amount of tax revenue foregone. The list demonstrates the policy of Council that permissive exemptions are granted to not-for-profit institutions, including religious, historical, and cultural institutions that form a valuable part of our community.

The City provided 2018 permissive tax exemptions to:

- The B.C. Conference of The Mennonite Brethren Churches;
- The Roman Catholic Archbishop of Vancouver – St. Joseph's Catholic Church;
- Council United Church of Canada (St. Andrews United Church);
- Parish of St. John the Apostle;
- Trustees of the Congregation of Ioco United Church (Ioco United Church);
- Simon Fraser Society for Community Living;
- Port Moody Heritage Society (Tenants), City of Port Moody (Owner);
- Port Moody Ecological Society (Tenants), City of Port Moody (Owner);
- Port Moody Senior Housing Society;
- Port Moody Arts Centre Society (Tenants), City of Port Moody (Owner);
- Association of Neighbourhood Houses of BC operating as Sasamat Outdoor Centre (Tenants), Metro Vancouver (Regional District) (Owner);
- Community Ventures Society;
- City of Port Moody (Tenants), Ioco PM Land Holdings Ltd. (Owner); and
- City of Port Moody (Tenants), Canadian Pacific Railway Co. (Owner).

In accordance with the *Community Charter*, notice to adopt the bylaws must be published, and the bylaws adopted by October 31 of each year.

Civic tax revenue foregone as a result of the permissive tax exemptions for charitable organizations is estimated to be $1,113,720 for 2018. Per section 227 of the *Community Charter*, notice of this exemption was given to the public. Per section 98(2) of the *Community Charter*, this amount of foregone revenue will be disclosed in the City of Port Moody 2018 Annual Report.

Policy:

Permissive Tax Exemptions

Council is committed to the continued support of local organizations for permissive tax exemptions since the organizations provide value to our community that, in Council's view, should be supported by taxpayers.

Revitalization Tax Exemptions

Section 226 of the *Community Charter* provides Council with the authority to grant revitalization property tax exemptions on land or improvements to encourage revitalizations within the municipality. The City has currently entered into one Heritage Revitalization agreement for the taxation years 2016-2020.

Objective:

Each year, Council will examine its permissive tax exemption policy to determine if it should be expanded.



2018 Financial Plan Guidelines for Staff

Financial Services Division, City of Port Moody

PORT MOODY
CITY OF THE ARTS

2018 Financial Plan Guidelines

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1. Introduction

The Community Charter mandates that City Council provide services, laws, and other matters for the community's benefit, and also provide financial stewardship over its finances, assets, and resources. Strategically planning the delivery of City services and other matters of community benefit is essential to proper and sustainable allocation of scarce resources. To this end, the City develops a number of strategic service plans that not only set service levels and allocate resources, but are integrated and aligned.

City Council starts the strategic planning process by drafting their *Strategic Plan*, which sets the high level goals and objectives for the community. City management develops a *Team Work Plan (TWP)*, which is a business planning tool for staff to accomplish the goals and objectives of Council. The last part in the strategic planning process is the *Financial Plan* (budget) which allocates the funds and resources to complete the TWP business plan tasks.

While the Strategic Plan sets out the goals and objectives of Council, Council acknowledges they cannot be achieved at all costs. Financial sustainability is an important goal of City Council, and it's recognized that the goals and objectives must be balanced with the ability to pay. As such, Council adopted a Long Term Strategic Financial Framework (LTSFF). LTSFF identifies financial principles that will help guide the City towards a financially sustainable future. The LTSFF will guide the preparation of the City's budget.

2. Budget Approach

To ensure the City is providing stewardship over the City's finances, assets, and resources, departments should always consider the following:

- **Approach**: Zero-based budget (budget what you need to deliver the service).
- **Review**: What was spent versus what was budgeted for at least the last three years?
- **Involve**: Staff at all levels have good suggestions.
- **Ask**: Is this the best way of doing business? Is this process still required?
- **Ask**: What is of best value for the City, hiring someone or paying a contract fee?
- **Ask**: Would a multi-year contract be more economical than buying when needed?
- **Ask**: Would two departments benefit from working together?
- **Ask**: Could this service be shared with another municipality or agency?
- **Ask**: Are fees competitive and/or reasonable?

3. Budget Targets

Council provided direction to staff to submit a maximum operating budget for the years 2018-2022 of a 2.0% operating tax increase, excluding the asset levy of 1% to fund major capital asset renewal and replacement and a 1% increase to fund the *TransPort Moody* Master Transportation Plan.

Approved Tax Increase (%)	2018	2019	2020	2021	2022*
Operating – General Government	1.47	1.47	1.47	1.47	1.47
Operating – Police	0.53	0.53	0.53	0.53	0.53
Capital – Asset Renewal	1.00	1.00	1.00	1.00	1.00
TransPort Moody Funding	1.00	-	-	-	-
Total	**4.00**	**3.00**	**3.00**	**3.00**	**3.00**

**proposed*

Approved Tax Increase ($)	2018	2019	2020	2021	2022*
Operating – General Government	$ 567,000	$ 589,000	$ 606,000	$ 625,000	$ 638,000
Operating – Police	205,000	213,000	220,000	227,000	232,000
Capital – Asset Renewal	386,000	401,000	413,000	426,000	435,000
TransPort Moody Funding	386,000	-	-	-	-
Total	**$ 1,544,000**	**$ 1,203,000**	**$ 1,239,000**	**$ 1,278,000**	**$ 1,305,000**

**proposed*

In order to achieve the maximum 2.0% operating tax increase approved by Council, Financial Services staff have calculated the maximum department allocation of the available dollar increase over 2017.

***Note**: Allocations have been reduced by estimated cost of living labour increases in years **outside** of collective agreements.*

Division	2017 Adjusted Budget †	2018	2019	2020	2021	2022*
City Manager	621,263	11,491	11,937	5,562	5,848	6,015
Mayor and Council	457,666	9,317	9,679	9,969	10,283	10,500
Community Services Administration	232,712	4,267	4,433	1,114	1,206	1,253
Cultural Services	890,347	19,598	20,359	13,560	14,109	14,455
Facilities	3,494,625	66,559	69,145	38,997	40,750	41,814
Recreation	340,196	61,752	64,152	21,981	23,399	24,177
Communications	497,945	9,497	9,866	3,152	3,366	3,481
Corporate Services Administration	167,232	3,066	3,185	296	354	381
Human Resources	809,669	14,983	15,566	5,768	6,119	6,314
Legislative Services	712,542	13,215	13,729	4,180	4,475	4,634
Building, Bylaw, and Licensing	-2,800	16,930	17,588	4,635	5,003	5,196
Planning	586,190	18,196	18,903	7,844	8,282	8,532
Environment	336,854	7,390	7,678	-1,506	-1,399	-1,367
Engineering	2,054,335	37,668	39,131	13,353	14,212	14,681
Operations	2,130,339	43,058	44,731	20,828	21,896	22,517
Parks	325,576	7,547	7,840	1,918	2,080	2,163
Finance	1,370,622	28,899	30,022	9,236	9,883	10,231
Information Services	944,899	18,059	18,761	9,445	9,903	10,174
Fire Rescue	7,664,523	140,626	146,091	49,621	52,634	54,190
Library	1,611,515	34,436	35,774	14,094	14,913	15,375
Police	10,191,160	205,447	213,431	219,818	226,737	231,527
Fiscal Services	N/A	N/A	N/A	372,137	377,947	383,757
Total	**35,437,410**	**772,000**	**802,000**	**826,000**	**852,000**	**870,000**

† *Adjusted Budget represents the 2017 budget, which includes revenues, expenses, and budget amendments.*

** proposed*

- Departments must submit a budget based on 2017 service levels within the allocation provided in the table above.
- Once you have completed the zero based budget, it is expected that departments ***will not*** use any surplus funds remaining from the above allocations.
- Any base budget priorities that could not be achieved within the target tax increase are to be listed in the ‘Budget Restrictions’ section of the ‘Operating Financial Plan’ input worksheet.

4. 2018 Budget Planning Process and Timeline

Due Date(s)	Responsibility	Description of Activity
July 07	Financial Services	Budget Guidelines and templates distributed
August 08	Engineering and Operations	Utilities Budget (Expenses) due to Financial Services
August	Departments	Interdepartmental Consultation to review new/changing positions, initiatives, engagement, and corporate resources.
September 01	Departments	5 Year Budget (excl. Utilities) due to Financial Services 2017 Project Pre-approvals due to Financial Services
September 06	ELT	Utilities Budget Review with ELT
September 19	Finance Committee	Utilities Budget – Introduction to Finance Committee
September 22	Departments	Recast due to Financial Services
September 25	ELT	Project Pre-approvals Review with ELT
October 02	ELT	Budget (excl. Utilities) Review with ELT
October 03	Finance Committee	Utilities Budget Approval (pending Metro Vancouver changes)
October 10	Council	Utility Budget approval by Council for inclusion in Fees Bylaw
October 17	Finance Committee	Budget Workshop (4pm to 7pm)
October	Library Board	Library Board Budget Presentation to Council
November	Police Board	Police Board Budget Presentation to Council (due November 30)
November 07	Finance Committee	Project Pre-approvals Review with Finance Committee
November 14	Council	Fees Bylaw (including utility fees) – First 3 readings
November 21	Finance Committee	Budget Deliberations
November 28	Council	Fees Bylaw (including utility fees) – Adoption
December 05	Finance Committee	Introduction of the 2018 Five Year Financial Plan (Operating)
December 19	Finance Committee	Introduction of the 2018 Five Year Financial Plan (Capital)
January 16	Finance Committee	Budget Deliberations (final before public consultation)
January 30	C.O.W./ Staff	Special Committee of the Whole – Budget Public Consultation
February 06	Finance Committee	Budget Deliberations
February 20	Finance Committee	Public Consultation Results to Finance Committee
March 01	Police Board	Deadline for revisions to Police Board provisional budget (per Police Act)
March 06	Finance Committee	Budget Deliberations
March 20	Finance Committee	Budget Deliberations
April 03	Finance Committee	Budget Deliberations
April 17	Finance Committee	Budget Deliberations (final before Financial Plan Bylaw)
April 24	Council	Financial Plan Bylaw and Tax Rates Bylaw – First 3 Readings
May 08	Council	Financial Plan Bylaw and Tax Rates Bylaw – Adoption

5. Labour

- **Manager Responsibility**: Managers are responsible for ensuring that the hours count in their labour templates remain unchanged from previous years and that their labour template matches their operating budget submission.
- **Labour Financial Plan**: Labour totals in the Labour Template worksheet must agree to the labour totals for each year as displayed by the salary and labour GL accounts in the Operating Financial Plan worksheet.
- **Flex Time**: No allowance should be made to cover flex time. The flex time benefit was approved based on the premise that it would have zero impact on the budget.
- **Step Increases**: Step increases are at the discretion of the City Manager/General Manager. Once a position reaches the top salary it must remain at that level.
- **New Positions**: Request for new positions will be brought to the City Manager accompanied by a business case and will be highlighted to the Finance Committee as a New Service. In order to capture the total cost to the organization, new positions will be submitted as the annual wages/salary, overhead cost, and an additional charge for Human Resources, Payroll, and Information Services support.
- **Cost of Living (COL)**: Only include COL increases covered by Collective Agreements. Financial Services will budget for COL increases for years outside collective agreements.

Note that the following union contracts expire as follows	
Police	December 31, 2018
Fire	December 31, 2019
CUPE – Inside	December 31, 2019
CUPE – Outside	December 31, 2019
CUPE – Police Services	December 31, 2015

- **Payroll Reserve Funding**: Certain unplanned payroll costs can be funded by the Payroll Reserve including: Maternity leave top-ups (SEIB), salary continuance, and severances.
- **Reclassifications**: Unplanned reclassifications that occur subsequent to department budget submissions have been provided for within the Fiscal Services budget.
- **Training**: Council approved a training budget of 1% of payroll costs. After consideration of special training (below), the remaining departments are to budget 0.54% of payroll costs.

Department	Amount	GL Account
Corporate Training	$92,859	6111; 6114
Information Services	$9,500	6112
Police	$82,082	6112
Fire	$60,200	6112
All Other Departments	0.54% of salaries and wages budget	6112

- **Hours of Work**: Standard hours of work to be reflected in the Labour Budget Template are:

Employee Group / Hours	
CUPE Outside (40-hour work week) *	2,087 hrs
CUPE Inside (35-hour work week)	1,826 hrs
CUPE Police Support Services (35-hour or 40-hour work week)	1,826/2,087 hrs
Management/Exempt	1,826 hrs
Fire	2,192 hrs
Police	2,087 hrs

* CUPE Outside regular hours based on 2015 and 2016 actuals is estimated to be approximately 1,600 hours. As a result, the labour template for this group will be pre-populated with this new estimate. The reduction from prior years' 1,650 hours (1,775 hours in 2016 templates) is mainly due to the aging work force (i.e. additional vacation entitlement), etc.

- **Overhead Rates**: Overhead is a fixed percentage applied to a base salary/wage to cover the employer's expenses for items such as: Employment Insurance, Canada Pension Plan, WorkSafe BC premiums, superannuation, extended health benefits. For CUPE Outside, overhead also covers the expense of statutory holidays, vacation, and training etc. The overhead rates to be applied to the 2018 budget year are as follows:

Employee Group	2017 Rate	2018 Rate
CUPE Outside	55.0%	56.0%
CUPE Inside	23.0%	22.5%
CUPE Police Support Services	22.0%	22.5%
Management/Exempt	22.0%	21.5%
Fire	25.5%	25.5%
Police	25.0%	25.0%
Council	8.5%	12.0%
CUPE Inside (Part Time – 10% in-lieu)	24.5%	24.5%
CUPE Inside (Part Time – 12%, 16% in-lieu)	15.0%	16.0%
CUPE Outside (Part Time – 10% in-lieu)	30.0%	31.0%
CUPE Outside (Temp – Full Time)	30.0%	31.0%
Casual/Auxiliary	12.0%	12.0%

6. General Guidelines – Operating

- **Budget Drivers**: Departments are asked to identify the main cost drivers and revenue changes by completing the comments section of the Operating Template worksheet
- **ELT Review**: The City Manager, in consultation with ELT and Financial Services, will review and may need to realign the department budget submissions to find the appropriate balance between available funds resulting from Council's strategic plan, corporate goals, and expected service levels.
- **Inflation**: The projected Consumer Price Index (CPI) for B.C is 2.0%. This rate should be used for all consumer related budgets. The inflationary pressures resulting from the construction market is often higher for construction materials than consumer goods and should be reflected in capital project submissions.
- **One Time Initiatives**: It is important that you submit any one-time costs as an operating project. These costs should not be included in your base operating budget as they are not recurring annual expenses.

- **Grants and Partnerships**: Departments are encouraged to explore available grants and partnerships to supplement tax increases.
- **Prior Year Information**: The three-year average actual cost, three previous years actual, and the three previous years' budget are provided in the 'Operating Worksheet'.
- **Mileage Reimbursement Rate**: Without a vehicle allowance – the mileage reimbursement rate is $0.54 per km for the first 5,000 km, and $0.48 per km thereafter.
- **Works Yard Garage Rate**: The 2018 garage repair rate for budgeting purposes is $85.00 (miscellaneous materials and labour). Actual 2018 charges may vary with the fluctuation of total billable garage hours. This will be broken down into labour and miscellaneous shop materials. The garage operates on a full cost recovery basis.
- **Interdepartmental Consultation**: Managers of the Corporate Services Department, Finance and Technology Department, and Environment Services will be arranging meetings throughout the budget process to ensure departments have considered the impact of new/changing initiatives. Some examples for departments to consider include:
    - **HR/OH&S**: Is there new equipment being purchased or procedures changing that will require extraordinary OH&S training? Are there a number of pre-employment medical requirements for recruitments (i.e. Firefighter eligibility lists)?
    - **Communications/Civic Engagement**: Are there projects/initiatives/procedures that will have an extraordinary public engagement requirement (i.e. Change to registration services)? Does a project/initiative/procedure require public consultation regarding changes in how we do business?
    - **Information Services** (**IS**): Are new hardware/software/network services components being considered and what are the related training requirements?
    - **Environment Services**: Is there an environmental impact that needs to be assessed or reviewed?
- **Carry Forward Requests**: If specific operating works are not completed in a given year, a case may be made to carry forward the related budget amount with the intent of completing the works the following year. The request must be approved by the City Manager.
- **Balancing to the Cost Centre**: In order to achieve the flexibility that is required for efficient operations, the City has a practice of managing annual operating budgets to the bottom line. Managers are responsible for ensuring actual expenditures in the year are coded correctly and charged to accounts that reflect the type of expense. Variances will likely occur between the accounts within a cost centre based on the actual expenditures and the estimates required in establishing an annual budget. Managers are responsible for ensuring they can adequately explain such variances between accounts in any given cost centre, but that overall, cost centres are within budget.

7. General Guidelines – Capital and Operating Projects

- **Strategic Plan**: Only projects in support of the strategic plan should be submitted for consideration.
- **Two Year Limit**: If a project is not started within two years of approval, the conclusion will be that it is not a priority to staff and it will be highlighted in a report to Council for reapplication for funding.
- **Pre-Approval Requests**: In circumstances where it is deemed necessary to start a project prior to the scheduled budget adoption, departments are asked to submit a request for a project pre-approval to Financial Services outlining the reason for an early approval in the project description section of the **Project Details** input worksheet.
- **Project Carry Forward Requests**: If a project is not completed in a given year, the remaining project budget may be carried forward to the following year upon approval from Financial Services.
- **Funding**: Project approval will be dependent upon the availability of funding sources and will be contingent upon the success of the request for funds relative to other competing capital needs. Departments are asked to rank their projects based on the following criteria:

  High

  - Public health and life safety issues;
  - Legislation or regulation requirements;
  - Management of existing assets (extends useful life; deterioration; avoids expensive repairs; lessens emergency disruptions); or
  - Strategic priority of Council.

  Medium

  - Improves an existing asset;
  - Increases cost savings/revenues generated;
  - Equipment replacement at end of its lifecycle; or
  - Reduces future maintenance/repairs on recurring issues or long-standing deficiencies.

  Low

  - New service/infrastructure;
  - Addresses deficiencies reported in commissioned studies and reports; or
  - Addresses future concerns.
- **Grants**: Per the City's Long Term Strategic Financial Framework, potential grant funding should only be explored for projects in the capital plan. Whenever possible, grant applications/approvals and external funding agreements should be provided to support capital requests.
- **Project Details** input worksheet: This form must be completed for all project requests. The details for projects submitted for in the 2017 Five Year Financial Plan for future years have been incorporated into this form for your reference.

- **Considerations**: To ensure well-thought out projects are brought forward to Council, ask
  - How do we add value for customers while controlling costs;
  - Which business processes should we use;
  - Do we currently have the resources to achieve the goals of this project;
  - What impact does this have on the annual operating budget; and
  - What impacts does this project have on the environment, the City's carbon footprint, and the City's social, cultural, and economic sustainability?
- **Capital Programs**: Projects funded from the Asset Reserve (maintenance/replacement of existing City assets) will fall under one of the five capital programs outlined in the table below. Council approved a funding allocation (steady funding) for each of the capital programs based on the City's Asset Management Investment Plan (AMIP). Departments are responsible for managing and prioritizing project submissions based on the AMIP, the above mentioned ranking criteria, a risk assessment, and other relevant factors within this funding allocation. Since there will likely not be sufficient funding for all projects, departments will need to track projects that were not included in the capital plan due to funding restrictions.

Capital Program (Asset Reserve)	Allocation 2018	Allocation 2019	Allocation 2020	Allocation 2021	Allocation 2022
Facilities	990,215	1,114,493	1,239,388	1,370,759	1,505,522
Equipment – City	215,376	242,407	269,572	298,146	327,457
Equipment – Police	78,101	87,903	97,754	108,116	118,745
Equipment – Police Gas Tax Reserve Transfer*	34,000	34,000	34,000	0	0
Transportation	1,172,092	1,319,197	1,467,031	1,622,531	1,782,047
Parks	434,116	488,600	543,355	600,949	660,029
Unallocated	321,100	361,400	401,900	444,500	488,200
Total	**3,245,000**	**3,648,000**	**4,053,000**	**4,445,000**	**4,882,000**

* Per resolution *FC16/022* additional funding approved from the Gas Tax Reserve during the 2016 budget process (assumed to continue through to 2021).

- **TransPort Moody Master Transportation Plan**: Funding for the *TransPort Moody* Master Transportation Plan (MTP) will be transferred to a separate MTP Reserve. This reserve will be used exclusively to fund capital projects and/or service debt undertaken for the projects identified in the MTP. Projects identified in the MTP will be brought forward for Finance Committee approval in the same manner as other capital projects in the City.

- **Tangible Capital Assets**:
  Capital projects must meet the criteria as set out in the Tangible Capital Asset Policy; otherwise, they will be considered an operating project. The criteria are: the useful life must exceed two years and the cost must meet the thresholds in the table below.

Asset Category	Threshold ($)
Land	0
Buildings:	25,000
Other Structures	25,000
Furniture, Equipment, Technology, and Vehicles (FETV)	5,000
Road Infrastructure:	50,000
Multipathways	20,000
Trails	20,000
Boardwalks and Trail Bridges	20,000
Bridges (Pedestrian and Vehicle)	20,000
Parking Lots	50,000
Culverts	50,000
Water Infrastructure	50,000
Sewer Infrastructure	50,000
Drainage Infrastructure	50,000

- **Project Management**: Project management costs should be considered for all capital projects and incorporated into the budget submission.
- **Corporate Services Support**: Please refer to the Corporate Services Consultation in section 7 above.
- **PST/GST**: Ensure that budget submissions include a 7% expense, where applicable, for PST and do not include a GST component (5% GST is fully recoverable).
- **City Art**: Project budgets should exclude the public art component. Financial Services staff will allocate 0.3% of project budgets to the Public Art Reserve upon approval of the capital plan.

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2018 Financial Plan Executive Summary

Estimated $ amount for every 1% tax increase		City Administration		Community Services				Corporate Services				Planning & Development		Environment & Parks		Engineering & Operations		Finance & Technology		Fire Rescue	City Total	Fiscal	Library	Police *	(Favourable)/Unfavourable Totals	Estimated Total Tax Increase
$	386,000	Admin	Mayor & Council	Admin	Culture	Facilities	Rec	Comm	Admin	HR	Legislative Services	Building, Bylaw & Licensing	Planning	Environmental Services	Parks	Eng	Ops	Finance	IS	Fire Rescue		Fiscal Services	Library	Police *		386,000
2017 Approved Budget		621,263	457,666	232,712	890,347	3,494,625	340,196	497,945	167,232	809,669	712,542	-2,800	586,190	325,576	2,130,339	336,854	2,054,335	1,370,622	944,899	7,664,523	23,634,736	-35,437,411	1,611,515	10,191,160	0	
Interdepartmental Transfers		10,693	-	5,483	11,768	51,152	70,035	11,129	4,742	16,302	15,807	21,410	19,745	9,779	40,077	14,953	-31,624	34,442	90,089	16,083		-448,203	36,138	-		
2017 Adjusted Budget		631,957	457,666	238,195	902,115	3,545,777	410,231	509,074	171,974	825,972	728,349	18,610	605,935	335,355	2,170,416	351,807	2,022,711	1,405,063	1,034,988	7,680,606	24,046,801	-35,885,614	1,647,653	10,191,160	0	
2018 Revised Budget Allocation		11,491	9,317	4,267	-16,275	66,559	61,752	9,497	3,066	27,446	752	16,930	-16,884	96,207	25,271	7,390	37,668	28,899	18,059	140,626	532,117	386,000	34,436	205,447	1,158,000	3.00%
2018 Total Budget Allocation		643,447	466,983	242,462	885,839	3,612,335	471,983	518,571	175,040	853,418	729,102	35,540	589,131	431,562	2,195,687	359,197	2,060,379	1,433,963	1,053,047	7,821,232	24,578,918	-35,499,614	1,682,089	10,396,607	1,158,000	3.00%
Drivers																										
Revenue Changes																										
1	2018 Growth																					-271,950		-98,050	-370,000	-0.96%
2	Sale of Services				-10,750	-4,120	-108,135								-750						-123,755				-123,755	-0.32%
3	Permits/Licenses Revenues											4,650									4,650				4,650	0.01%
4	Misc/Other Revenues						-4,000			-40,000					-156						-44,156	83,075	-3,050		35,869	0.09%
5	Translink Grant																215				215				215	0.00%
6	Transfer from Other Goverments																					-7,330	19,058		11,728	0.03%
7	Grant												-21,500	21,000							-500				-500	-0.00%
8	Police																							17,068	17,068	0.04%
Revenue Changes Total					-10,750	-4,120	-112,135			-40,000		4,650	-21,500	21,000	-906		215				-163,546	-196,205	16,008	-80,982	-424,725	-1.10%
Salary Adjustments																										
9	Salaries and Benefits (General)	367	6,956	1,575	-15,492	71,128	146,663	13,107	1,169	27,005	30,413	-25,419	-117,721	68,877	19,341	69,618	48,299	40,024	1,426	291,379	678,714		28,925		707,639	1.83%
10	Build Positions into Base											83,790	318,350						168,392		570,532				570,532	1.48%
11	Partial Offset with Dev. Process Rsv Trsf											-81,946	-204,829			-65,256			-50,000		-402,031				-402,031	-1.04%
12	Payroll Liability (Mercer)																				-	11,039			11,039	0.03%
13	Benefits																				-	-49,340		26,439	-22,901	-0.06%
14	Police																				-			255,240	255,240	0.66%
Salary Adjustments Total		367	6,956	1,575	-15,492	71,128	146,663	13,107	1,169	27,005	30,413	-23,575	-4,200	68,877	19,341	4,362	48,299	40,024	119,818	291,379	847,216	-38,301	28,925	281,679	1,119,518	2.90%
Reserve Changes																										
15	Transfer (from)/to Reserve		18,203		-7,000			-20,500		32,000	-86,800	5,000	15,000		-25	48,204					4,082	3,413			7,495	0.02%
16	Transfer (from)/to Engineering Process Reserve															-14,050					-14,050				-14,050	-0.04%
17	Transfer to Fire Truck Lease Reserve																			7,333	7,333				7,333	0.02%
18	Transfer to MRN General Rehab/Pavement Reserve																-2,899				-2,899				-2,899	-0.01%
19	Police																							7,611	7,611	0.02%
20	Transfer from Surplus																									
Reserve Changes Total			18,203		-7,000			-20,500		32,000	-86,800	5,000	15,000		-25	34,154	-2,899			7,333	-5,533	3,413		7,611	5,491	0.01%
Operating Expenses																										
21	Communications				-1,166	1,100	250		100		22,100		200				25	424	2,000		25,033		1,056		26,089	0.07%
22	Consulting and Prof Services	7,999					-17,000	18,700				1,000					250	1,040	29,200		41,189				41,189	0.11%
23	Contracted Services				18,292	12,024	30,930	300			-500			1,800	21,405		19,186	4,231			107,668				107,668	0.28%
24	Equipment	400		200	878	23,839	-7,598				24,000	1,748			21,543	221	69,475		10,000	23,388	168,094		-320		167,774	0.43%
25	Utilities(i.e. Hydro)					5,576									636		9,496				15,708				15,708	0.04%
26	Grants & Donations						530														530				530	0.00%
27	Gov't Payments																			9,980	9,980				9,980	0.03%
28	Insurance & Claims				1,704	-46,112									372		1,401	3,973			-38,662		450		-38,212	-0.10%
29	Miscellaneous		470	1,010	3,559	176	5,750	500	50		5,655	100		3,000	176		60	431			20,937	5,000	200		26,137	0.07%
30	Supplies & Materials	930	918	100	-494		8,634		500	50	3,500	600			2,943	155	4,302	570		50	22,758		2,771		25,529	0.07%
31	Recoveries												-14,900				-1,555				-16,455	-808			-17,263	-0.04%
32	Personnel Services	2,000	-17,230	545	-1,136	4,000	50	500	4,350	4,104		1,172	2,202		100	1,071	990	240	200		3,158	3,580	-3,297		3,441	0.01%
33	Interdepartmental Facilities Maintenance					-1,621											1,578			43						0.00%
34	Utility Shift	-957						-4,340	-462	-1,576	-668	-1,660				-34,846	-52,710	-3,898	-14,292		-115,409				-115,409	-0.30%
35	Police																							81,501	81,501	0.21%
Operating Expenses Total		10,372	-15,842	1,855	21,636	-1,018	21,546	15,660	4,538	2,578	54,087	2,960	-12,498	4,800	47,175	-33,399	52,498	7,012	27,108	33,461	244,529	7,772	860	81,501	334,663	0.87%
36	TransPort Moody Master Transportation Plan																					386,000			386,000	1.00%
Levy Increase Total																						386,000			386,000	1.00%
2018 Budget Before New Services		642,695	466,983	241,625	890,509	3,611,767	466,305	517,342	177,681	847,555	726,049	7,646	582,736	430,032	2,236,001	356,924	2,120,824	1,452,100	1,181,915	8,012,780	24,969,467	-35,722,935	1,693,446	10,480,969	1,420,947	3.68%
Surplus/(Deficit) Excluding New Services:		752		837	-4,669	569	5,678	1,230	-2,641	5,863	3,053	27,894	6,394	1,530	-40,314	2,273	-60,445	-18,137	-128,868	-191,548	-390,549	223,321	-11,357	-84,362	-262,947	-0.68%
Council Directed New Services																										
37	Festival and Special Events				63,250																63,250				63,250	0.16%
38	Canada Day Celebration				41,000																41,000				41,000	0.11%
39	Port Moody Heritage Society Funding Increase request																					105,000			105,000	0.27%
40	Council Approved (In Camera)																					120,000			120,000	0.31%
41	NEW SERVICE: New Position - Half year Police position																							62,641	62,641	0.16%
42	NEW SERVICE: New Position - Planning and Development												104,578								104,578				-	
43	NEW SERVICE: New Position - Half year Police position																								-	
44	Transfer from Affordable Housing Reserve												-104,578								-104,578				-	
43	Transfer from Accumulated Surplus				-104,250																-104,250	-225,000		-62,641	-391,891	-1.02%
Council Directed New Services Total																									-	
Proposed New Services																										
45	NEW SERVICE: New Chief Officer's vehicle																			20,262	20,262				20,262	0.05%
46	NEW SERVICE: FC in theatre				4,260																4,260				4,260	0.01%
47	NEW SERVICE: Built 2nd bylaws vehicle into base											12,054									12,054				12,054	0.03%
48	NEW SERVICE: New Position - Librarian (1/2 position)																						41,896		41,896	0.11%
49	NEW SERVICE: GIS																		29,000		29,000				29,000	0.08%
50	NEW SERVICE: New Position - Communications Assistant (1/2 position)							22,897													22,897				22,897	0.06%
51	NEW SERVICE: Cloud backup & recovery																		40,000		40,000				40,000	0.10%
52	NEW SERVICE: Mobile Device Management																		6,000		6,000				6,000	0.02%
53	NEW SERVICE: New position - Aux Accounting Clerk																	38,136			38,136				38,136	0.10%
54	NEW SERVICE: New Position - Fire Prevention Officer																			139,654	139,654				139,654	0.36%
Proposed New Services Total					4,260			22,897				12,054						38,136	75,000	159,916	312,263		41,896		354,159	0.92%
2018 Budget Submitted		642,695	466,983	241,625	894,769	3,611,767	466,305	540,239	177,681	847,555	726,049	19,700	582,736	430,032	2,236,001	356,924	2,120,824	1,490,236	1,256,915	8,172,696	25,281,730	-35,722,935	1,735,342	10,480,969	1,775,106	4.60%

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2018 New Services		Division	Tax		Accumulated Surplus
			Amount ($)	Tax (%)	Amount ($)
37	Festival and Special Events	Cultural Services	-	0.00%	63,250
38	Canada Day Celebration	Cultural Services	-	0.00%	41,000
39	Port Moody Heritage Society Funding Increase request	Cultural Services	-	0.00%	105,000
40	Council Approved (Closed)	Fiscal Services	-	0.00%	120,000
45	New Chief Officer's vehicle	Fire Rescue	20,262	0.05%	
46	FC in theatre	Cultural Services	4,260	0.01%	
47	Built 2nd bylaws vehicle into base	Building, Bylaws & Licensing	12,054	0.03%	
48	New Position - Librarian (1/2 Position)	Library	41,895	0.11%	
49	GIS annual license & maintenance	Information Services	29,000	0.08%	
50	New Position - Communications Assistant (1/2 Position)	Communications	22,897	0.06%	
51	Cloud backup & recovery	Information Services	40,000	0.10%	
52	Mobile Device Management	Information Services	6,000	0.02%	
53	New position - Aux Accounting Clerk	Financial Services	38,136	0.10%	
54	New Position - Fire Prevention Officer	Fire Rescue	139,654	0.36%	
TOTAL NEW SERVICE REQUESTS		**All Divisions**	**354,158**	**0.92%**	**329,250**

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CITY OF PORT MOODY
2018 - 2022 OPERATING FINANCIAL PLAN

Total Operating Departments Net Expenditures	35,885,614	37,498,040	38,592,737	39,063,600	39,559,964	39,983,176
Total Fiscal Services	(35,885,614)	(35,722,935)	(36,829,632)	(37,789,101)	(38,244,213)	(38,629,141)
Impact on Taxation	**(0)**	**1,775,106**	**1,763,105**	**1,274,500**	**1,315,751**	**1,354,036**
Estimated General City Percentage Tax Increase		**1.93%**	**2.80%**	**1.47%**	**1.47%**	**1.47%**
New Services Proposed		**0.92%**	**0.00%**	**0.00%**	**0.00%**	**0.00%**
Estimated MTP Levy Increase		**1.00%**	**0.00%**	**0.00%**	**0.00%**	**0.00%**
Estimated Asset Levy Increase		**0.00%**	**1.00%**	**1.00%**	**1.00%**	**1.00%**
Subtotal City Estimated Tax Increase		**3.85%**	**3.80%**	**2.47%**	**2.47%**	**2.47%**
Estimated Police Percentage Increase		**0.75%**	**0.53%**	**0.53%**	**0.53%**	**0.53%**
Estimated Total Percentage Tax Increase:		**4.60%**	**4.33%**	**3.00%**	**3.00%**	**3.00%**
(based upon 1.0% tax rate increase for every…)		386,000	407,000	425,000	438,000	451,000

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN							Budget Drivers/Variance $					
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Comments	$ Reductions	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Variance $
City Administration																
City Manager																
City Manager Total	618,686	617,818	631,957	642,695	654,890	657,355	659,872	662,471			10,738	12,195	2,465	2,517	2,599	
Mayor & Council																
Mayor & Council Total	443,046	454,681	457,666	466,983	476,663	486,632	496,914	507,414			9,317	9,680	9,969	10,282	10,500	
City Administration Total	1,061,732	1,072,499	1,089,623	1,109,678	1,131,553	1,143,987	1,156,786	1,169,885			20,055	21,875	12,434	12,799	13,099	
Community Services																
Comm Serv Admin																
Comm Serv Admin Total	227,701	228,875	238,195	241,625	246,618	247,678	248,873	250,125			3,430	4,993	1,060	1,195	1,253	
Cultural Services																
Cultural Services Total	717,910	778,482	902,115	894,769	1,021,655	1,033,108	1,049,498	1,066,279			-7,346	126,887	11,452	16,390	16,782	
Facilities																
Facilities Total	3,415,457	3,385,566	3,545,777	3,611,767	3,680,911	3,719,903	3,760,659	3,802,472			65,990	69,144	38,992	40,757	41,813	
Recreation																
Recreation Total	251,766	307,954	410,231	466,305	530,457	552,437	575,836	600,014			56,074	64,152	21,980	23,399	24,178	
Community Services Total	4,612,835	4,700,877	5,096,318	5,214,465	5,479,641	5,553,125	5,634,866	5,718,891			118,147	265,176	73,484	81,740	84,025	
Corporate Services																
Communications and Engagement																
Communications and Engagement Total	427,774	452,361	509,074	540,239	579,324	579,071	579,923	581,611			31,164	39,086	-253	851	1,688	
Corporate Services Admin																
Corporate Services Admin Total	172,797	164,628	171,974	177,681	181,134	180,654	180,287	179,811			5,707	3,453	-480	-368	-476	
Human Resources																
Human Resources Total	800,951	766,157	825,972	847,555	868,505	869,416	870,260	870,222			21,583	20,950	911	844	-38	
Legislative Services																
Legislative Services Total	539,876	601,685	728,349	726,049	769,782	773,881	778,417	756,875			-2,300	43,732	4,099	4,536	-21,542	
Corporate Services Total	1,941,398	1,984,831	2,235,369	2,291,524	2,398,745	2,403,022	2,408,886	2,388,519			56,155	107,221	4,276	5,865	-20,368	
Engineering & Operations																
Engineering																
Engineering Total	427,962	354,141	351,807	356,924	364,601	363,095	361,696	360,329			5,117	7,677	-1,506	-1,399	-1,367	
MRN																
MRN Total			-	-		-					-	1	-1			
Operations																
Operations Total	1,940,771	1,994,927	2,022,711	2,120,824	2,146,768	2,178,520	2,214,032	2,224,946			98,113	25,944	31,751	35,512	10,914	
Engineering & Operations Total	2,368,733	2,349,068	2,374,518	2,477,748	2,511,370	2,541,615	2,575,729	2,585,276			103,230	33,622	30,245	34,114	9,548	
Environment & Parks																
Environmental Services																

CITY OF PORT MOODY
2018 - 2022 OPERATING FINANCIAL PLAN

Total Operating Departments Net Expenditures	35,885,614	37,498,040	38,592,737	39,063,600	39,559,964	39,983,176
Total Fiscal Services	(35,885,614)	(35,722,935)	(36,829,632)	(37,789,101)	(38,244,213)	(38,629,141)
Impact on Taxation	**(0)**	**1,775,106**	**1,763,105**	**1,274,500**	**1,315,751**	**1,354,036**
Estimated General City Percentage Tax Increase		**1.93%**	**2.80%**	**1.47%**	**1.47%**	**1.47%**
New Services Proposed		**0.92%**	**0.00%**	**0.00%**	**0.00%**	**0.00%**
Estimated MTP Levy Increase		**1.00%**	**0.00%**	**0.00%**	**0.00%**	**0.00%**
Estimated Asset Levy Increase		**0.00%**	**1.00%**	**1.00%**	**1.00%**	**1.00%**
Subtotal City Estimated Tax Increase		**3.85%**	**3.80%**	**2.47%**	**2.47%**	**2.47%**
Estimated Police Percentage Increase		**0.75%**	**0.53%**	**0.53%**	**0.53%**	**0.53%**
Estimated Total Percentage Tax Increase:		**4.60%**	**4.33%**	**3.00%**	**3.00%**	**3.00%**
(based upon 1.0% tax rate increase for every…)		386,000	407,000	425,000	438,000	451,000

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Environmental Services Total	280,521	318,553	335,355	430,032	438,517	428,448	428,448	430,948			94,677	8,485	-10,069	-	2,500	
Parks																
Parks Total	1,912,186	2,017,324	2,170,416	2,236,001	2,288,631	2,308,763	2,329,719	2,349,522			65,585	52,630	20,132	20,956	19,802	
Environment & Parks Total	2,192,707	2,335,877	2,505,771	2,666,033	2,727,148	2,737,211	2,758,168	2,780,470			160,262	61,115	10,063	20,956	22,302	
Finance & Technology																
Finance																
Finance Total	1,294,592	1,337,905	1,405,063	1,490,236	1,522,049	1,524,596	1,527,609	1,529,940			85,172	31,814	2,547	3,013	2,331	
Information Services																
Information Services Total	865,677	914,213	1,034,988	1,256,915	1,302,874	1,324,856	1,345,777	1,361,546			221,926	45,959	21,983	20,921	15,768	
Finance & Technology Total	2,160,268	2,252,118	2,440,052	2,747,150	2,824,923	2,849,452	2,873,386	2,891,486			307,099	77,773	24,529	23,934	18,099	
Fire Rescue																
Fire Rescue																
Fire Rescue Total	7,417,764	7,417,764	7,680,606	8,172,696	8,395,268	8,479,399	8,524,875	8,564,013			492,089	222,573	84,131	45,475	39,138	
Fire Rescue Total	7,417,764	7,417,764	7,680,606	8,172,696	8,395,268	8,479,399	8,524,875	8,564,013			492,089	222,573	84,131	45,475	39,138	
Fiscal Services																
Fiscal Services																
Fiscal Services Total	-33,280,726	-34,152,421	-35,885,614	-35,722,935	-36,829,632	-37,789,101	-38,244,213	-38,629,141			162,679	-1,106,697	-959,469	-455,113	-384,927	
Fiscal Services Total	-33,280,726	-34,152,421	-35,885,614	-35,722,935	-36,829,632	-37,789,101	-38,244,213	-38,629,141			162,679	-1,106,697	-959,469	-455,113	-384,927	
Library																
Library																
Library Total	1,600,272	1,612,402	1,647,653	1,735,342	1,795,628	1,809,723	1,824,636	1,840,010			87,689	60,286	14,095	14,913	15,374	
Library Total	1,600,272	1,612,402	1,647,653	1,735,342	1,795,628	1,809,723	1,824,636	1,840,010			87,689	60,286	14,095	14,913	15,374	
Planning & Development																
Building, Bylaw & Licensing																
Building, Bylaw & Licensing Total	-163,090	1,974	18,610	19,700	40,011	30,309	55,827	58,325			1,090	20,312	-9,702	25,518	2,497	
Planning																
Planning Total	555,365	574,428	605,935	582,736	593,391	593,691	593,491	593,291			-23,198	10,655	300	-200	-200	
Planning & Development Total	392,275	576,403	624,545	602,436	633,402	624,000	649,318	651,615			-22,109	30,966	-9,402	25,318	2,297	
Police																
Police																
Police Total	9,385,277	9,850,581	10,191,160	10,480,969	10,695,059	10,922,066	11,153,315	11,393,012			289,809	214,090	227,008	231,249	239,696	
Police Total	9,385,277	9,850,581	10,191,160	10,480,969	10,695,059	10,922,066	11,153,315	11,393,012			289,809	214,090	227,008	231,249	239,696	
Surplus/(Deficit)	-147,467	-1		-1,775,106	-1,763,105	-1,274,500	-1,315,751	-1,354,036								

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
City Administration																
City Manager																
101 - CM-City Manager																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	-	-	-	-	-	-	-	-			-	-	-	-	-	
7303 COMMUNIC-DLVRY/COURIER	-	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	-	-	-	-	-	-	-	-			-	-	-	-	-	
7307 COMMUNIC-CELLUAR SERVICES	40	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**40**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	-	-	-	-	-	-	-	-			-	-	-	-	-	
7112 PRF SVC-LEGAL SERVICES	159,219	122,005	160,001	168,000	171,360	174,787	178,283	181,849			7,999	3,360	3,427	3,496	3,566	
Op Exp-Consulting and Prof Services Total	**159,219**	**122,005**	**160,001**	**168,000**	**171,360**	**174,787**	**178,283**	**181,849**			**7,999**	**3,360**	**3,427**	**3,496**	**3,566**	
Op Exp-Contracted Services																
7002 CONTR SVC-CHAMBER-FEE FOR SERVICE	7,011	7,100	7,050	7,050	7,050	7,050	7,050	7,050			-	-	-	-	-	
Op Exp-Contracted Services Total	**7,011**	**7,100**	**7,050**	**7,050**	**7,050**	**7,050**	**7,050**	**7,050**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7505 LSE&RNTLS-LEASED EQUIPMENT	49	-	-	400	400	400	400	400			400	-	-	-	-	
7710 EQUIP-CAP LSE INTEREST	1	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**51**	**-**	**-**	**400**	**400**	**400**	**400**	**400**			**400**	**-**	**-**	**-**	**-**	
Op Exp-Recoveries																
8101 RECOVERIES-UTILITIES	-61,415	-61,415	-62,354	-63,311	-64,281	-65,243	-66,222	-67,188			-957	-970	-962	-979	-966	
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL	36	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Recoveries Total	**-61,379**	**-61,415**	**-62,354**	**-63,311**	**-64,281**	**-65,243**	**-66,222**	**-67,188**			**-957**	**-970**	**-962**	**-979**	**-966**	
Op Exp-Sundry																
7912 SDRY-DEBT-PRINCIPAL	57	-	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	66	400	-	-	-	-	-	-			-	-	-	-	-	
7929 SDRY-OTHER INTRST CHARGES	42	-	-	-	-	-	-	-			-	-	-	-	-	
7942 SDRY-COUNCIL COMMUNITY EVENTS	-	-	-	-	-	-	-	-			-	-	-	-	-	
7949 SDRY-CONTINGENCY	520	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**685**	**400**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7621 SUPPL-PUBLICATIONS&SUBSCRIPT.	349	350	200	200	200	200	200	200			-	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	699	800	1,070	1,000	1,000	1,000	1,000	1,000			-70	-	-	-	-	
7627 SUPPL-TECHNICAL SUPPLIES	188	-	-	-	-	-	-	-			-	-	-	-	-	
7629 SUPPL-WORKING LUNCHES/FOOD	6,531	4,000	4,000	5,000	6,000	6,000	6,000	6,000			1,000	1,000	-	-	-	
Op Exp-Supplies & Materials Total	**7,768**	**5,150**	**5,270**	**6,200**	**7,200**	**7,200**	**7,200**	**7,200**			**930**	**1,000**	**-**	**-**	**-**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	7,452	6,000	8,000	10,000	10,000	10,000	10,000	10,000			2,000	-	-	-	-	
6104 HR-MILEAGE/VEHICLE ALLOW.	1,976	1,000	1,000	1,000	1,000	1,000	1,000	1,000			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	718	1,500	3,100	3,100	3,100	3,100	3,100	3,100			-	-	-	-	-	
Personnel Services Total	**10,146**	**8,500**	**12,100**	**14,100**	**14,100**	**14,100**	**14,100**	**14,100**			**2,000**	**-**	**-**	**-**	**-**	
Project Expenses (Capital)																
9800 CAPITAL PROJECT EXPENSE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Project Expenses (Capital) Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	468,336	456,078	439,889	440,256	449,061	449,061	449,061	449,061			367	8,805	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	221	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	72	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**468,628**	**456,078**	**439,889**	**440,256**	**449,061**	**449,061**	**449,061**	**449,061**			**367**	**8,805**	**-**	**-**	**-**	
Transfer From Reserves																
5405 TSF-FM-RSV-DVLPMNT PROCESS	-18,273	-	-	-	-	-	-	-			-	-	-	-	-	
5406 TSF-FM-RSV-FUTURE OPERATING	-	-	-	-	-	-	-	-			-	-	-	-	-	
5427 TSF-FM-RSV-COUNCIL STRATEGIC PRIORITIES RSV	-18,273	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-36,545**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
101 - CM-City Manager Total	**555,625**	**537,818**	**561,957**	**572,695**	**584,890**	**587,355**	**589,872**	**592,471**			**10,738**	**12,195**	**2,465**	**2,517**	**2,599**	
103 - CM-Organizational Development																
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	18,465	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**18,465**	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	40,000	40,000	40,000	40,000	40,000	40,000	40,000			-	-	-	-	-	
Op Exp-Contracted Services Total	-	**40,000**	**40,000**	**40,000**	**40,000**	**40,000**	**40,000**	**40,000**			-	-	-	-	-	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	1,396	-	3,000	-	-	-	-	-			-3,000	-	-	-	-	
Op Exp-Sundry Total	**1,396**	-	**3,000**	-	-	-	-	-			**-3,000**	-	-	-	-	
Op Exp-Supplies & Materials																
7607 SUPPL-CONSUMABLES	56	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**56**	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services																
6108 HR-RETIREMENT&SERV.RECOG	48	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**48**	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits																
6003 SAL&BEN-AUX-ALL	96	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**96**	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-	-	-3,000	-	-	-	-	-			3,000	-	-	-	-	
Transfer From Reserves Total	-	-	**-3,000**	-	-	-	-	-			**3,000**	-	-	-	-	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	3,000	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**3,000**	-	-	-	-	-	-	-			-	-	-	-	-	
103 - CM-Organizational Development Total	**23,061**	**40,000**	**40,000**	**40,000**	**40,000**	**40,000**	**40,000**	**40,000**			-	-	-	-	-	
105 - CM-City Manager Contingency																
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	22,873	-	-	-	-	-	-	-			-	-	-	-	-	
7114 PRF SVC-OTHER PROF.SERVICES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7117 PRF SVC-SFTWRE MNT/UPGRADES	10,700	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**33,573**	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment																
7704 EQUIP-NON-CAPITALIZED	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Insurance & Claims																
7401 INSURANCE-LIABILITY	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Insurance & Claims Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	24	-	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	4,012	-	-	-	-	-	-	-			-	-	-	-	-	
7929 SDRY-OTHER INTRST CHARGES	195	-	-	-	-	-	-	-			-	-	-	-	-	
7949 SDRY-CONTINGENCY	4,940	76,582	32,417	30,000	30,000	30,000	30,000	30,000			-2,417	-	-	-	-	
Op Exp-Sundry Total	**9,172**	**76,582**	**32,417**	**30,000**	**30,000**	**30,000**	**30,000**	**30,000**			**-2,417**	-	-	-	-	
Op Exp-Supplies & Materials																
7600 SUPPL-AMMUNITION	431	-	-	-	-	-	-	-			-	-	-	-	-	
7612 SUPPL-LIQUOR CONDIMENT&SUPPLIES	295	-	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	40	-	-	-	-	-	-	-			-	-	-	-	-	
7619 SUPPL-PROG. SUPPLIES	19	-	-	-	-	-	-	-			-	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	15,098	-	-	-	-	-	-	-			-	-	-	-	-	
7627 SUPPL-TECHNICAL SUPPLIES	1,781	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7629 SUPPL-WORKING LUNCHES/FOOD	6,148	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**23,813**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6112 HR-TRNG&EDUC-DEPT	2,585	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**2,585**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	627	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	1,590	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	2,806	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**5,023**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-36,582	-36,582	-2,417	-	-	-	-	-			2,417	-	-	-	-	
Transfer From Reserves Total	**-36,582**	**-36,582**	**-2,417**	**-**	**-**	**-**	**-**	**-**			**2,417**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	2,417	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**2,417**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
105 - CM-City Manager Contingency Total	**40,000**	**40,000**	**30,000**	**30,000**	**30,000**	**30,000**	**30,000**	**30,000**			**-**	**-**	**-**	**-**	**-**	
City Manager Total	**618,686**	**617,818**	**631,957**	**642,695**	**654,890**	**657,355**	**659,872**	**662,471**			**10,738**	**12,195**	**2,465**	**2,517**	**2,599**	
Mayor & Council																
102 - MC-Mayor & Council																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	-	-	-	-	-	-	-	-			-	-	-	-	-	
7303 COMMUNIC-DLVRY/COURIER	-	-	-	-	-	-	-	-			-	-	-	-	-	
7305 COMMUNIC-POSTAGE	-	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	-	-	-	-	-	-	-	-			-	-	-	-	-	
7307 COMMUNIC-CELLUAR SERVICES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	-	-	-	-	-	-	-	-			-	-	-	-	-	
7112 PRF SVC-LEGAL SERVICES	55	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**55**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7505 LSE&RNTLS-LEASED EQUIPMENT	413	872	500	500	500	500	500	500			-	-	-	-	-	
7710 EQUIP-CAP LSE INTEREST	6	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**419**	**872**	**500**	**500**	**500**	**500**	**500**	**500**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Grants & Donations																
8000 GRNTS&DONATNS-MISC	22,653	35,000	32,347	20,000	20,400	20,500	20,600	20,850			-12,347	400	100	100	250	
8003 GRNTS&DONATNS-DISCRETIONARY DONATIONS	403	1,000	1,000	1,000	1,000	1,000	1,000	1,000			-	-	-	-	-	
Op Exp-Grants & Donations Total	**23,057**	**36,000**	**33,347**	**21,000**	**21,400**	**21,500**	**21,600**	**21,850**			**-12,347**	**400**	**100**	**100**	**250**	
Op Exp-Insurance & Claims																
7402 INSURANCE-PROPERTY	500	-	-	-	-	-	-	-			-	-	-	-	-	
7406 INSRNCE-PRSNL ACCIDENT	-	500	500	500	500	500	500	500			-	-	-	-	-	
Op Exp-Insurance & Claims Total	**500**	**500**	**500**	**500**	**500**	**500**	**500**	**500**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7904 SDRY-CIVIC FUNCTIONS	8,520	9,250	12,700	13,000	12,500	12,500	12,500	11,725			300	-500	-	-	-775	
7912 SDRY-DEBT-PRINCIPAL	254	-	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	1,352	1,650	1,000	1,000	1,200	1,200	1,200	1,300			-	200	-	-	100	
7929 SDRY-OTHER INTRST CHARGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7942 SDRY-COUNCIL COMMUNITY EVENTS	1,312	2,430	2,457	2,400	2,450	2,500	2,550	2,600			-57	50	50	50	50	
7949 SDRY-CONTINGENCY	-	-	-	-	-	-	-	-			-	-	-	-	-	
7956 SDRY-COUNCIL GIFTS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**11,438**	**13,330**	**16,157**	**16,400**	**16,150**	**16,200**	**16,250**	**15,625**			**243**	**-250**	**50**	**50**	**-625**	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Op Exp-Supplies & Materials																
7615 SUPPL-MISC. SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7620 SUPPL-PROMO MATERIAL	61	1,500	2,000	1,500	2,000	2,000	2,000	2,000			-500	500	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	1,735	1,400	1,000	1,818	1,200	1,200	1,200	1,300			818	-618	-	-	100	
7629 SUPPL-WORKING LUNCHES/FOOD	6,050	5,500	5,300	5,400	5,500	6,500	7,500	8,050			100	100	1,000	1,000	550	
7631 SUPPL-PROMO. WEAR	436	-	-	500	-	-	-	-			500	-500	-	-	-	
Op Exp-Supplies & Materials Total	**8,282**	**8,400**	**8,300**	**9,218**	**8,700**	**9,700**	**10,700**	**11,350**			**918**	**-518**	**1,000**	**1,000**	**650**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	29,452	30,000	48,203	30,000	33,001	35,141	37,461	40,488			-18,203	3,001	2,140	2,320	3,027	
6104 HR-MILEAGE/VEHICLE ALLOW.	2,086	2,000	2,000	2,000	2,500	2,500	2,500	2,750			-	500	-	-	250	
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	17,980	20,000	20,000	20,000	20,000	20,000	20,000	20,000			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	19	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**49,538**	**52,000**	**70,203**	**52,000**	**55,501**	**57,641**	**59,961**	**63,238**			**-18,203**	**3,501**	**2,140**	**2,320**	**3,277**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-565	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-565**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	309,105	319,979	320,409	327,365	333,912	340,591	347,403	354,351			6,956	6,547	6,679	6,812	6,948	
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	89	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	943	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	471	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**310,608**	**319,979**	**320,409**	**327,365**	**333,912**	**340,591**	**347,403**	**354,351**			**6,956**	**6,547**	**6,679**	**6,812**	**6,948**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-1,400	-1,400	-13,547	-	-	-	-	-			13,547	-	-	-	-	
5431 TSF-FM-RSV-MAY & COUN CONV	-	-	-18,203	-	-	-	-	-			18,203	-	-	-	-	
5900 APPROP.FROM SURPLUS	-15,000	-15,000	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-16,400**	**-16,400**	**-31,750**	**-**	**-**	**-**	**-**	**-**			**31,750**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	13,547	-	-	-	-	-	-	-			-	-	-	-	-	
9431 TSF TO RSV-MAY & COUN CONV	2,568	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**16,114**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
102 - MC-Mayor & Council Total	**403,046**	**414,681**	**417,666**	**426,983**	**436,663**	**446,632**	**456,914**	**467,414**			**9,317**	**9,680**	**9,969**	**10,282**	**10,500**	
106 - MC- Council Contingency																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	1,099	-	-	-	-	-	-	-			-	-	-	-	-	
7305 COMMUNIC-POSTAGE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**1,099**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	10,962	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**10,962**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	11,000	-	-	-	-	-	-	-			-	-	-	-	-	
7018 CONTR SVC-PRINTING	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**11,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Grants & Donations																
8000 GRNTS&DONATNS-MISC	1,126	-	-	-	-	-	-	-			-	-	-	-	-	
8001 GRNT&DONATNS-WAIVER OF RENT	1,578	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Grants & Donations Total	**2,703**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	1,513	-	-	-	-	-	-	-			-	-	-	-	-	
7949 SDRY-CONTINGENCY	15,712	68,176	58,730	40,000	40,000	40,000	40,000	40,000			-18,730	-	-	-	-	
Op Exp-Sundry Total	**17,225**	**68,176**	**58,730**	**40,000**	**40,000**	**40,000**	**40,000**	**40,000**			**-18,730**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7617 SUPPL-PARK SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7619 SUPPL-PROG. SUPPLIES	422	-	-	-	-	-	-	-			-	-	-	-	-	
7624 SUPPL-SIGNS	-	-	-	-	-	-	-	-			-	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	95	-	-	-	-	-	-	-			-	-	-	-	-	
7626 SUPPL-STANDARD OFFICE SUPPLIES	61	-	-	-	-	-	-	-			-	-	-	-	-	
7629 SUPPL-WORKING LUNCHES/FOOD	1,221	-	-	-	-	-	-	-			-	-	-	-	-	
7634 SUPP-STOCK SUPP-JANITORIAL	531	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**2,329**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	1,863	-	-	-	-	-	-	-			-	-	-	-	-	
6108 HR-RETIREMENT&SERV.RECOG	-	-	-	-	-	-	-	-			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**1,863**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-1,000	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-1,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	1,985	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	1,024	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	255	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**3,265**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-28,176	-28,176	-18,730	-	-	-	-	-			18,730	-	-	-	-	
5500 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESERVE	-	-	-	-	-	-	-	-			-	-	-	-	-	
5900 APPROP.FROM SURPLUS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-28,176**	**-28,176**	**-18,730**	**-**	**-**	**-**	**-**	**-**			**18,730**	**-**	**-**	**-**	**-**	
Transfers From Other Governments																
4628 GRNT-OTHER-MISC	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers From Other Governments Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	18,730	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**18,730**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
106 - MC- Council Contingency Total	**40,000**	**40,000**	**40,000**	**40,000**	**40,000**	**40,000**	**40,000**	**40,000**			-	**-**	**-**	**-**	**-**	
Mayor & Council Total	**443,046**	**454,681**	**457,666**	**466,983**	**476,663**	**486,632**	**496,914**	**507,414**			**9,317**	**9,680**	**9,969**	**10,282**	**10,500**	
City Administration Total	**1,061,732**	**1,072,499**	**1,089,623**	**1,109,678**	**1,131,553**	**1,143,987**	**1,156,786**	**1,169,885**			**20,055**	**21,875**	**12,434**	**12,799**	**13,099**	
Community Services																
Comm Serv Admin																
200 - CA-Admin-Comm Serv																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	-	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7505 LSE&RNTLS-LEASED EQUIPMENT	-32	-	-	-	-	-	-	-			-	-	-	-	-	
7710 EQUIP-CAP LSE INTEREST	32	-	-	-	-	-	-	-			-	-	-	-	-	
7712 EQUIP-MAINTENANCE	2,332	6,700	6,900	7,100	7,300	7,600	7,900	8,150			200	200	300	300	250	
Op Exp-Equipment Total	**2,332**	**6,700**	**6,900**	**7,100**	**7,300**	**7,600**	**7,900**	**8,150**			**200**	**200**	**300**	**300**	**250**	
Op Exp-Recoveries																
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL	7	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Recoveries Total	**7**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7912 SDRY-DEBT-PRINCIPAL	1,298	-	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	40	1,020	1,040	2,050	2,050	2,600	3,200	4,000			1,010	-	550	600	800	
Op Exp-Sundry Total	**1,338**	**1,020**	**1,040**	**2,050**	**2,050**	**2,600**	**3,200**	**4,000**			**1,010**	**-**	**550**	**600**	**800**	
Op Exp-Supplies & Materials																
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	439	975	1,000	1,100	1,200	1,300	1,400	1,500			100	100	100	100	100	
7626 SUPPL-STANDARD OFFICE SUPPLIES	321	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**760**	**975**	**1,000**	**1,100**	**1,200**	**1,300**	**1,400**	**1,500**			**100**	**100**	**100**	**100**	**100**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	764	1,500	1,605	1,650	1,695	1,755	1,850	1,903			45	45	60	95	53	
6104 HR-MILEAGE/VEHICLE ALLOW.	702	650	700	950	1,000	1,000	1,000	1,000			250	50	-	-	-	
6112 HR-TRNG&EDUC-DEPT	815	1,000	1,400	1,650	1,700	1,750	1,850	1,900			250	50	50	100	50	
Personnel Services Total	**2,281**	**3,150**	**3,705**	**4,250**	**4,395**	**4,505**	**4,700**	**4,803**			**545**	**145**	**110**	**195**	**103**	
Revenue From Own Sources																
4460 RV-OTHER-ADV REVENUE	-	-	-	-	-	-	-	-			-	-	-	-	-	
4479 RV-OTH-MISC REVENUE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	217,930	217,030	225,550	227,125	231,673	231,673	231,673	231,673			1,575	4,548	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	3,054	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**220,984**	**217,030**	**225,550**	**227,125**	**231,673**	**231,673**	**231,673**	**231,673**			**1,575**	**4,548**	**-**	**-**	**-**	
200 - CA-Admin-Comm Serv Total	**227,701**	**228,875**	**238,195**	**241,625**	**246,618**	**247,678**	**248,873**	**250,125**			**3,430**	**4,993**	**1,060**	**1,195**	**1,253**	
Comm Serv Admin Total	**227,701**	**228,875**	**238,195**	**241,625**	**246,618**	**247,678**	**248,873**	**250,125**			**3,430**	**4,993**	**1,060**	**1,195**	**1,253**	
Cultural Services																
210 - CU-Admin-Cult Serv																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	1,577	1,100	1,705	1,739	1,774	2,000	2,500	2,500			34	35	226	500	-	
7303 COMMUNIC-DLVRY/COURIER	32	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**1,608**	**1,100**	**1,705**	**1,739**	**1,774**	**2,000**	**2,500**	**2,500**			**34**	**35**	**226**	**500**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	1,000	1,000	1,200	1,605	2,500	2,500	3,500			200	405	895	-	1,000	
Op Exp-Contracted Services Total	**-**	**1,000**	**1,000**	**1,200**	**1,605**	**2,500**	**2,500**	**3,500**			**200**	**405**	**895**	**-**	**1,000**	
Op Exp-Equipment																
7707 EQUIP-VEHICLE CHARGES	4,355	4,717	6,516	6,793	7,104	7,415	7,727	8,040			278	311	311	312	313	
Op Exp-Equipment Total	**4,355**	**4,717**	**6,516**	**6,793**	**7,104**	**7,415**	**7,727**	**8,040**			**278**	**311**	**311**	**312**	**313**	
Op Exp-Insurance & Claims																
7402 INSURANCE-PROPERTY	383	330	500	600	600	1,000	1,000	1,000			100	-	400	-	-	
Op Exp-Insurance & Claims Total	**383**	**330**	**500**	**600**	**600**	**1,000**	**1,000**	**1,000**			**100**	**-**	**400**	**-**	**-**	
Op Exp-Recoveries																
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL	99	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Recoveries Total	**99**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7901 SDRY-BANK CHARGES	1,232	1,200	1,300	1,300	1,353	1,380	1,407	1,434			-	53	27	28	27	
7908 SDRY-COUNCIL TRIBUTE TO ARTS	916	900	900	900	900	900	900	900			-	-	-	-	-	
7924 SDRY-LICENSES&ROYALTIES	225	-	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	-11	-	-	-	-	-	-	-			-	-	-	-	-	
7998 SDRY-REBILL EXP OFFSET	-111,753	-	-	-	-	-	-	-			-	-	-	-	-	
7999 SDRY-REBILL EXPENSE	111,753	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**2,362**	**2,100**	**2,200**	**2,200**	**2,253**	**2,280**	**2,307**	**2,334**			**-**	**53**	**27**	**28**	**27**	
Op Exp-Supplies & Materials																
7606 SUPPL-COMPUTER SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7615 SUPPL-MISC. SUPPLIES	-	552	600	600	624	637	649	662			-	24	12	13	12	
7618 SUPPL-PROC. FROM VENDORS	482	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	342	982	1,100	1,100	1,122	1,224	1,248	1,299			-	22	102	24	51	
Op Exp-Supplies & Materials Total	**823**	**1,534**	**1,700**	**1,700**	**1,746**	**1,861**	**1,898**	**1,961**			**-**	**46**	**114**	**37**	**63**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	2,909	1,668	1,700	1,734	2,477	2,939	3,500	3,500			34	743	462	561	-	
6104 HR-MILEAGE/VEHICLE ALLOW.	380	400	300	306	312	318	325	331			6	6	6	6	6	
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	55	-	-	-	-	-	-	-			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	2,959	2,967	3,710	2,534	2,585	2,585	2,585	2,585			-1,176	51	-	-	-	
Personnel Services Total	**6,303**	**5,035**	**5,710**	**4,574**	**5,374**	**5,842**	**6,410**	**6,416**			**-1,136**	**800**	**468**	**567**	**6**	
Project Expenses (Capital)																
9800 CAPITAL PROJECT EXPENSE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Project Expenses (Capital) Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-255	-100	-200	-200	-200	-200	-200	-200			-	-	-	-	-	
4580 RV-ASSET SALES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-255**	**-100**	**-200**	**-200**	**-200**	**-200**	**-200**	**-200**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	174,890	166,106	212,440	177,612	181,164	181,164	181,164	181,164			-34,828	3,552	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	285	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	1,245	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**176,420**	**166,106**	**212,440**	**177,612**	**181,164**	**181,164**	**181,164**	**181,164**			**-34,828**	**3,552**	**-**	**-**	**-**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
210 - CU-Admin-Cult Serv Total	**192,099**	**181,822**	**231,571**	**196,219**	**201,420**	**203,861**	**205,306**	**206,715**			**-35,353**	**5,201**	**2,442**	**1,444**	**1,409**	
211 - CU-Film Industry																
Salary and Benefits																
6001 SAL&BEN-WAGES	352	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	4,674	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	469	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**5,495**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Sale of Services-Recreation and Cultural																
4228 LSE&RNTLS-FILM SHOOT	-31,427	-3,000	-5,000	-7,000	-7,000	-7,000	-7,000	-7,000			-2,000	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**-31,427**	**-3,000**	**-5,000**	**-7,000**	**-7,000**	**-7,000**	**-7,000**	**-7,000**			**-2,000**	**-**	**-**	**-**	**-**	
211 - CU-Film Industry Total	**-25,931**	**-3,000**	**-5,000**	**-7,000**	**-7,000**	**-7,000**	**-7,000**	**-7,000**			**-2,000**	**-**	**-**	**-**	**-**	
212 - CU-General Events																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	28	-	-	-	-	-	-	-			-	-	-	-	-	
7303 COMMUNIC-DLVRY/COURIER	169	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**197**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Consulting and Prof Services																
7104 PRF SVC-COMMIT.SECRETARY	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	36,128	30,638	28,475	34,250	28,000	35,634	31,500	39,000			5,775	-6,250	7,634	-4,134	7,500	
Op Exp-Contracted Services Total	**36,128**	**30,638**	**28,475**	**34,250**	**28,000**	**35,634**	**31,500**	**39,000**			**5,775**	**-6,250**	**7,634**	**-4,134**	**7,500**	
Op Exp-Insurance & Claims																
7401 INSURANCE-LIABILITY	500	275	500	825	825	825	825	825			325	-	-	-	-	
Op Exp-Insurance & Claims Total	**500**	**275**	**500**	**825**	**825**	**825**	**825**	**825**			**325**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7924 SDRY-LICENSES&ROYALTIES	24	-	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	17,644	16,957	10,184	13,718	13,992	16,318	17,495	19,798			3,534	274	2,326	1,177	2,303	
7998 SDRY-REBILL EXP OFFSET	-312	-	-	-	-	-	-	-			-	-	-	-	-	
7999 SDRY-REBILL EXPENSE	312	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**17,668**	**16,957**	**10,184**	**13,718**	**13,992**	**16,318**	**17,495**	**19,798**			**3,534**	**274**	**2,326**	**1,177**	**2,303**	
Op Exp-Supplies & Materials																
7606 SUPPL-COMPUTER SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7619 SUPPL-PROG. SUPPLIES	3,579	-	-	-	-	-	-	-			-	-	-	-	-	
7629 SUPPL-WORKING LUNCHES/FOOD	39	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**3,618**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	-	-	-	-	-	-	-	-			-	-	-	-	-	
6104 HR-MILEAGE/VEHICLE ALLOW.	-	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	23,865	28,471	29,754	29,923	30,521	30,521	30,521	30,521			169	598	-	-	-	
6001 SAL&BEN-WAGES	750	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	2,514	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	8,062	22,604	23,015	24,187	24,671	24,671	24,671	24,671			1,172	484	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	4,651	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-314	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**39,529**	**51,075**	**52,769**	**54,110**	**55,192**	**55,192**	**55,192**	**55,192**			**1,341**	**1,082**	**-**	**-**	**-**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-	-3,500	-	-3,500	-	-3,500	-	-3,500			-3,500	3,500	-3,500	3,500	-3,500	
5900 APPROP.FROM SURPLUS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-**	**-3,500**	**-**	**-3,500**	**-**	**-3,500**	**-**	**-3,500**			**-3,500**	**3,500**	**-3,500**	**3,500**	**-3,500**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	-	-	3,500	-	3,500	-	3,500	-			-3,500	3,500	-3,500	3,500	-3,500	
Transfers to Reserves Total	**-**	**-**	**3,500**	**-**	**3,500**	**-**	**3,500**	**-**			**-3,500**	**3,500**	**-3,500**	**3,500**	**-3,500**	
212 - CU-General Events Total	**97,639**	**95,445**	**95,428**	**99,403**	**101,509**	**104,469**	**108,512**	**111,315**			**3,975**	**2,106**	**2,959**	**4,043**	**2,803**	
214 - CU-Arts Centre-Programs																
Op Exp-Contracted Services																
7006 CONTR SVC-FEE FOR SERVICE	204,254	204,254	260,000	265,200	270,504	275,914	281,432	286,789			5,200	5,304	5,410	5,518	5,357	
Op Exp-Contracted Services Total	**204,254**	**204,254**	**260,000**	**265,200**	**270,504**	**275,914**	**281,432**	**286,789**			**5,200**	**5,304**	**5,410**	**5,518**	**5,357**	
Salary and Benefits																
6003 SAL&BEN-AUX-ALL	98	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**98**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
214 - CU-Arts Centre-Programs Total	**204,352**	**204,254**	**260,000**	**265,200**	**270,504**	**275,914**	**281,432**	**286,789**			**5,200**	**5,304**	**5,410**	**5,518**	**5,357**	
215 - CU-Inlet Theatre-Bldg																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	187	-	-	-	-	-	-	-			-	-	-	-	-	
7303 COMMUNIC-DLVRY/COURIER	203	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**390**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	98	-	-	-	-	-	-	-			-	-	-	-	-	
7013 CONTR SVC-JANITORIAL	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**98**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7704 EQUIP-NON-CAPITALIZED	8,477	5,000	5,000	5,600	5,947	6,500	7,325	7,472			600	347	553	825	147	
7712 EQUIP-MAINTENANCE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**8,477**	**5,000**	**5,000**	**5,600**	**5,947**	**6,500**	**7,325**	**7,472**			**600**	**347**	**553**	**825**	**147**	
Op Exp-Sundry																

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7924 SDRY-LICENSES&ROYALTIES	494	931	600	625	638	650	700	714			25	13	13	50	14	
7927 SDRY-MISC. EXPENSES	649	-	-	-	-	-	-	-			-	-	-	-	-	
7931 SDRY-RECOVERABLE EXPENSES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**1,143**	**931**	**600**	**625**	**638**	**650**	**700**	**714**			**25**	**13**	**13**	**50**	**14**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	1,262	2,000	2,040	2,000	2,040	2,081	2,122	2,165			-40	40	41	42	42	
7615 SUPPL-MISC. SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7619 SUPPL-PROG. SUPPLIES	9	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**1,271**	**2,000**	**2,040**	**2,000**	**2,040**	**2,081**	**2,122**	**2,165**			**-40**	**40**	**41**	**42**	**42**	
Personnel Services																
6112 HR-TRNG&EDUC-DEPT	155	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**155**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-2,692	-3,000	-2,700	-2,700	-2,700	-2,700	-2,700	-2,700			-	-	-	-	-	
Revenue From Own Sources Total	**-2,692**	**-3,000**	**-2,700**	**-2,700**	**-2,700**	**-2,700**	**-2,700**	**-2,700**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	126,681	135,193	140,524	153,324	156,405	156,405	156,405	156,405			12,800	3,081	-	-	-	
6001 SAL&BEN-WAGES	382	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	2,466	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	81,486	76,950	78,349	87,804	89,560	85,215	85,215	85,215			9,455	1,756	-4,345	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**211,015**	**212,143**	**218,873**	**241,128**	**245,965**	**241,620**	**241,620**	**241,620**			**22,255**	**4,837**	**-4,345**	**-**	**-**	
Sale of Services-Recreation and Cultural																
4229 LSE&RNTLS-GEN RENTAL	8	-	-	-	-	-	-	-			-	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**8**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
215 - CU-Inlet Theatre-Bldg Total	**219,866**	**217,074**	**223,813**	**246,653**	**251,889**	**248,151**	**249,067**	**249,270**			**22,840**	**5,237**	**-3,738**	**916**	**203**	
216 - CU-Inlet Theatre-Programs																
Op Exp-Communications																
7303 COMMUNIC-DLVRY/COURIER	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7006 CONTR SVC-FEE FOR SERVICE	-	-	-	-	-	-	-	-			-	-	-	-	-	
7013 CONTR SVC-JANITORIAL	1,449	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**1,449**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7505 LSE&RNTLS-LEASED EQUIPMENT	216	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**216**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Grants & Donations																
8001 GRNT&DONATNS-WAIVER OF RENT	2,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000			-	-	-	-	-	
Op Exp-Grants & Donations Total	**2,000**	**3,000**	**3,000**	**3,000**	**3,000**	**3,000**	**3,000**	**3,000**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7906 SDRY-COST RECOVERIES	-380	-	-	-	-	-	-	-			-	-	-	-	-	
7931 SDRY-RECOVERABLE EXPENSES	1,419	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**1,040**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7611 SUPPL-JANITORIAL SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7615 SUPPL-MISC. SUPPLIES	1,031	-	-	-	-	-	-	-			-	-	-	-	-	
7616 SUPPL-NOZZELS/HOSE REPLACEMENT	226	-	-	-	-	-	-	-			-	-	-	-	-	
7619 SUPPL-PROG. SUPPLIES	997	2,000	3,000	2,546	3,000	3,060	3,121	3,184			-454	454	60	61	62	
Op Exp-Supplies & Materials Total	**2,254**	**2,000**	**3,000**	**2,546**	**3,000**	**3,060**	**3,121**	**3,184**			**-454**	**454**	**60**	**61**	**62**	
Salary and Benefits																
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Salary and Benefits Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Sale of Services-Recreation and Cultural																
4229 LSE&RNTLS-GEN RENTAL	-131,363	-95,000	-96,250	-105,000	-105,000	-105,000	-105,000	-102,547			-8,750	-	-	-	2,453	
Sale of Services-Recreation and Cultural Total	**-131,363**	**-95,000**	**-96,250**	**-105,000**	**-105,000**	**-105,000**	**-105,000**	**-102,547**			**-8,750**	**-**	**-**	**-**	**2,453**	
Transfer From Reserves																
5900 APPROP.FROM SURPLUS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
216 - CU-Inlet Theatre-Programs Total	**-124,404**	**-90,000**	**-90,250**	**-99,454**	**-99,000**	**-98,940**	**-98,879**	**-96,363**			**-9,204**	**454**	**60**	**61**	**2,515**	
217 - CU-Museum-Programs																
Op Exp-Contracted Services																
7006 CONTR SVC-FEE FOR SERVICE	81,207	81,207	82,831	84,488	86,178	87,901	89,659	91,452			1,657	1,690	1,724	1,758	1,793	
Op Exp-Contracted Services Total	**81,207**	**81,207**	**82,831**	**84,488**	**86,178**	**87,901**	**89,659**	**91,452**			**1,657**	**1,690**	**1,724**	**1,758**	**1,793**	
Op Exp-Insurance & Claims																
7402 INSURANCE-PROPERTY	2,181	2,180	2,221	3,500	3,600	3,600	3,600	3,600			1,279	100	-	-	-	
Op Exp-Insurance & Claims Total	**2,181**	**2,180**	**2,221**	**3,500**	**3,600**	**3,600**	**3,600**	**3,600**			**1,279**	**100**	**-**	**-**	**-**	
217 - CU-Museum-Programs Total	**83,388**	**83,387**	**85,053**	**87,988**	**89,778**	**91,501**	**93,259**	**95,052**			**2,935**	**1,790**	**1,724**	**1,758**	**1,793**	
218 - CU-ArtsConnect																
Op Exp-Contracted Services																
7006 CONTR SVC-FEE FOR SERVICE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
218 - CU-ArtsConnect Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
220 - CU-Youth Festival																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	10,000	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**10,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	-	7,308	10,000	10,000	10,000	10,000	10,000	10,000			-	-	-	-	-	
Op Exp-Sundry Total	**-**	**7,308**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	-	2,692	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**-**	**2,692**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
220 - CU-Youth Festival Total	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**			**-**	**-**	**-**	**-**	**-**	
221 - CU-Arts and Culture Committee																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	-	2,000	3,200	2,000	2,000	2,000	2,000	2,000			-1,200	-	-	-	-	
Op Exp-Communications Total	**-**	**2,000**	**3,200**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**			**-1,200**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	7,500	15,000	7,500	7,500	7,500	7,500	7,500			-7,500	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**7,500**	**15,000**	**7,500**	**7,500**	**7,500**	**7,500**	**7,500**			**-7,500**	**-**	**-**	**-**	**-**	
Op Exp-Insurance & Claims																
7401 INSURANCE-LIABILITY	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Insurance & Claims Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7615 SUPPL-MISC. SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
4460 RV-OTHER-ADV REVENUE	-	-	-	-	-	-	-	-			-	-	-	-	-	
4479 RV-OTH-MISC REVENUE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-	-	-8,700	-	-	-	-	-			8,700	-	-	-	-	
Transfer From Reserves Total	**-**	**-**	**-8,700**	**-**	**-**	**-**	**-**	**-**			**8,700**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	8,700	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**8,700**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
221 - CU-Arts and Culture Committee Total	**8,700**	**9,500**	**9,500**	**9,500**	**9,500**	**9,500**	**9,500**	**9,500**			**-**	**-**	**-**	**-**	**-**	
222 - CU-City Events																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	1,563	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**1,563**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	36,884	70,000	84,380	127,261	129,806	132,402	135,050	137,751			42,881	2,545	2,596	2,648	2,701	
Op Exp-Contracted Services Total	**36,884**	**70,000**	**84,380**	**127,261**	**129,806**	**132,402**	**135,050**	**137,751**			**42,881**	**2,545**	**2,596**	**2,648**	**2,701**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	5,665	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**5,665**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7607 SUPPL-CONSUMABLES	32	-	-	-	-	-	-	-			-	-	-	-	-	
7615 SUPPL-MISC. SUPPLIES	306	-	-	-	-	-	-	-			-	-	-	-	-	
7619 SUPPL-PROG. SUPPLIES	303	-	-	-	-	-	-	-			-	-	-	-	-	
7629 SUPPL-WORKING LUNCHES/FOOD	87	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**728**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	665	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	55	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	1,854	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	1,937	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	2,850	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**7,362**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfer From Reserves																
5900 APPROP.FROM SURPLUS	-	-	-2,380	-41,000	-	-	-	-			-38,620	41,000	-	-	-	
Transfer From Reserves Total	**-**	**-**	**-2,380**	**-41,000**	**-**	**-**	**-**	**-**			**-38,620**	**41,000**	**-**	**-**	**-**	
222 - CU-City Events Total	**52,201**	**70,000**	**82,000**	**86,261**	**129,806**	**132,402**	**135,050**	**137,751**			**4,261**	**43,545**	**2,596**	**2,648**	**2,701**	
225 - CU-Vehicle Charges																
Op Exp-Equipment																
7403 INSURANCE-VEHICLE	1,762	1,104	1,120	1,136	1,154	1,170	1,187	1,204			16	18	16	17	17	
7702 EQUIP-FUEL	398	618	627	637	645	655	664	672			10	8	10	9	9	
7703 EQUIP-MAINT-VEHICLES	202	-	-	-	-	-	-	-			-	-	-	-	-	
7706 EQUIP-RPLCMNT PROVISION	1,648	1,648	2,776	3,020	3,265	3,509	3,754	3,999			245	245	245	245	245	
7707 EQUIP-VEHICLE CHARGES	6	-	-	-	-	-	-	-			-	-	-	-	-	
7708 EQUIP-CHARGEOUT RECOVERY	-4,355	-4,717	-6,516	-6,793	-7,104	-7,415	-7,727	-8,040			-278	-311	-311	-312	-313	
7715 EQUIP-INTERNAL GARAGE CHARGES	339	1,347	1,993	2,000	2,040	2,081	2,122	2,165			7	40	41	42	42	
Op Exp-Equipment Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**		**-**		**-**	
225 - CU-Vehicle Charges Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**		**-**		**-**	
226 - CU-Festival and Special Events Assistance Program																

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	-	63,250	63,250	63,250	63,250	63,250	63,250			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**-**	**63,250**	**63,250**	**63,250**	**63,250**	**63,250**	**63,250**			**-**	**-**	**-**	**-**	**-**	
Transfer From Reserves																
5900 APPROP.FROM SURPLUS	-	-	-63,250	-63,250	-	-	-	-			-	63,250	-	-	-	
Transfer From Reserves Total	**-**	**-**	**-63,250**	**-63,250**	**-**	**-**	**-**	**-**			**-**	**63,250**	**-**	**-**	**-**	
226 - CU-Festival and Special Events Assistance Program Total	**-**	**-**	**-**	**-**	**63,250**	**63,250**	**63,250**	**63,250**			**-**	**63,250**	**-**	**-**	**-**	
Cultural Services Total	**717,910**	**778,482**	**902,115**	**894,769**	**1,021,655**	**1,033,108**	**1,049,498**	**1,066,279**			**-7,346**	**126,887**	**11,452**	**16,390**	**16,782**	
Facilities																
213 - FC-Arts Centre-Bldg																
Op Exp-Communications																
7306 COMMUNIC-TELEPHONE	6,332	4,933	6,473	6,473	6,473	6,473	6,473	6,473			-	-	-	-	-	
Op Exp-Communications Total	**6,332**	**4,933**	**6,473**	**6,473**	**6,473**	**6,473**	**6,473**	**6,473**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	13,017	8,656	15,134	16,111	15,876	16,173	16,599	16,931			977	-235	297	426	332	
Op Exp-Contracted Services Total	**13,017**	**8,656**	**15,134**	**16,111**	**15,876**	**16,173**	**16,599**	**16,931**			**977**	**-235**	**297**	**426**	**332**	
Op Exp-Insurance & Claims																
7402 INSURANCE-PROPERTY	1,457	-	-	312	320	328	336	344			312	8	8	8	8	
Op Exp-Insurance & Claims Total	**1,457**	**-**	**-**	**312**	**320**	**328**	**336**	**344**			**312**	**8**	**8**	**8**	**8**	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	212	419	369	250	250	250	250	250			-119	-	-	-	-	
Op Exp-Sundry Total	**212**	**419**	**369**	**250**	**250**	**250**	**250**	**250**			**-119**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7611 SUPPL-JANITORIAL SUPPLIES	910	1,199	25,187	448	448	448	448	448			-24,739	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	6,371	2,453	1,019	3,070	3,169	3,269	3,368	3,468			2,051	99	100	99	100	
7634 SUPP-STOCK SUPP-JANITORIAL	2,334	3,410	1,936	2,316	2,316	2,316	2,316	2,316			380	-	-	-	-	
Op Exp-Supplies & Materials Total	**9,615**	**7,062**	**28,142**	**5,834**	**5,933**	**6,033**	**6,132**	**6,232**			**-22,308**	**99**	**100**	**99**	**100**	
Op Exp-Utilities																
7200 UTILITIES-HEAT	2,080	5,761	2,620	2,402	2,474	2,561	2,625	2,730			-218	72	87	64	105	
7201 UTILITIES-LIGHT	19,008	19,836	15,187	15,183	15,638	16,045	16,462	16,890			-4	455	407	417	428	
Op Exp-Utilities Total	**21,088**	**25,597**	**17,807**	**17,585**	**18,112**	**18,606**	**19,087**	**19,620**			**-222**	**527**	**494**	**481**	**533**	
Salary and Benefits																
6001 SAL&BEN-WAGES	34,802	32,023	23,098	29,116	29,699	29,699	29,699	29,699			6,018	583	-	-	-	
6003 SAL&BEN-AUX-ALL	19,776	7,043	16,952	13,419	13,688	13,688	13,688	13,688			-3,533	269	-	-	-	
6004 SAL&BEN-OTHER-ALL	465	162	382	493	493	493	493	493			111	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	316	128	77	160	164	167	170	174			83	4	3	3	4	
Salary and Benefits Total	**55,359**	**39,356**	**40,509**	**43,188**	**44,044**	**44,047**	**44,050**	**44,054**			**2,679**	**856**	**3**	**3**	**4**	
213 - FC-Arts Centre-Bldg Total	**107,081**	**86,023**	**108,434**	**89,753**	**91,008**	**91,910**	**92,927**	**93,904**			**-18,681**	**1,255**	**902**	**1,017**	**977**	
233 - FC-Carpenters Shop-Bldg																
Op Exp-Communications																
7306 COMMUNIC-TELEPHONE	1,506	941	1,055	1,555	1,555	1,555	1,555	1,555			500	-	-	-	-	
Op Exp-Communications Total	**1,506**	**941**	**1,055**	**1,555**	**1,555**	**1,555**	**1,555**	**1,555**			**500**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	2,326	593	1,903	2,745	2,704	2,755	2,828	2,884			842	-41	51	73	56	
Op Exp-Contracted Services Total	**2,326**	**593**	**1,903**	**2,745**	**2,704**	**2,755**	**2,828**	**2,884**			**842**	**-41**	**51**	**73**	**56**	
Op Exp-Equipment																
7704 EQUIP-NON-CAPITALIZED	7,023	4,000	4,000	5,554	5,551	5,555	5,557	5,555			1,554	-3	4	2	-2	
Op Exp-Equipment Total	**7,023**	**4,000**	**4,000**	**5,554**	**5,551**	**5,555**	**5,557**	**5,555**			**1,554**	**-3**	**4**	**2**	**-2**	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	66	54	55	59	59	59	59	59			4	-	-	-	-	
Op Exp-Sundry Total	**66**	**54**	**55**	**59**	**59**	**59**	**59**	**59**			**4**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7611 SUPPL-JANITORIAL SUPPLIES	89	-	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	1,851	1,257	495	805	831	857	883	909			310	26	26	26	26	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7634 SUPP-STOCK SUPP-JANITORIAL	-	200	200	200	200	200	200	200			-	-	-	-	-	
7635 SUPP-STOCK SUPP-MAINTENANCE	395	292	320	328	328	328	328	328			8	-	-	-	-	
Op Exp-Supplies & Materials Total	**2,335**	**1,749**	**1,015**	**1,333**	**1,359**	**1,385**	**1,411**	**1,437**			**318**	**26**	**26**	**26**	**26**	
Op Exp-Utilities																
7200 UTILITIES-HEAT	1,878	-	2,155	2,294	2,362	2,445	2,506	2,606			139	68	83	61	100	
7201 UTILITIES-LIGHT	102,616	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Utilities Total	**104,494**	**-**	**2,155**	**2,294**	**2,362**	**2,445**	**2,506**	**2,606**			**139**	**68**	**83**	**61**	**100**	
Salary and Benefits																
6001 SAL&BEN-WAGES	7,393	200	325	3,413	3,481	3,481	3,481	3,481			3,088	68	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	58	-	-	21	21	22	22	22			21	-	1	-	-	
Salary and Benefits Total	**7,450**	**200**	**325**	**3,434**	**3,502**	**3,503**	**3,503**	**3,503**			**3,109**	**68**	**1**	**-**	**-**	
233 - FC-Carpenters Shop-Bldg Total	**125,201**	**7,537**	**10,508**	**16,974**	**17,092**	**17,257**	**17,419**	**17,599**			**6,466**	**118**	**165**	**162**	**180**	
234 - FC-City Rentals																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	-	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	1,555	1,499	1,623	1,623	1,623	1,623	1,623	1,623			-	-	-	-	-	
Op Exp-Communications Total	**1,555**	**1,499**	**1,623**	**1,623**	**1,623**	**1,623**	**1,623**	**1,623**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	7,513	10,867	6,169	6,781	6,682	6,807	6,987	7,127			612	-99	125	180	140	
Op Exp-Contracted Services Total	**7,513**	**10,867**	**6,169**	**6,781**	**6,682**	**6,807**	**6,987**	**7,127**			**612**	**-99**	**125**	**180**	**140**	
Op Exp-Equipment																
7704 EQUIP-NON-CAPITALIZED	1,042	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**1,042**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Insurance & Claims																
7402 INSURANCE-PROPERTY	-1,306	1,224	1,285	-	-	-	-	-			-1,285	-	-	-	-	
Op Exp-Insurance & Claims Total	**-1,306**	**1,224**	**1,285**	**-**	**-**	**-**	**-**	**-**			**-1,285**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	198	271	214	231	231	231	231	231			17	-	-	-	-	
7928 SDRY-MUNICIPAL CHARGES	29,563	31,316	33,352	34,019	34,699	35,393	36,101	36,823			667	680	694	708	722	
7998 SDRY-REBILL EXP OFFSET	-8,751	-	-	-	-	-	-	-			-	-	-	-	-	
7999 SDRY-REBILL EXPENSE	8,751	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**29,761**	**31,587**	**33,566**	**34,250**	**34,930**	**35,624**	**36,332**	**37,054**			**684**	**680**	**694**	**708**	**722**	
Op Exp-Supplies & Materials																
7611 SUPPL-JANITORIAL SUPPLIES	45	-	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	2,808	678	1,386	2,122	2,190	2,259	2,328	2,397			736	68	69	69	69	
7615 SUPPL-MISC. SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**2,853**	**678**	**1,386**	**2,122**	**2,190**	**2,259**	**2,328**	**2,397**			**736**	**68**	**69**	**69**	**69**	
Op Exp-Utilities																
7200 UTILITIES-HEAT	2,494	3,507	2,860	2,870	2,956	3,059	3,136	3,261			10	86	103	77	125	
7201 UTILITIES-LIGHT	18,667	23,006	23,413	23,407	24,109	24,736	25,379	26,039			-6	702	627	643	660	
Op Exp-Utilities Total	**21,161**	**26,513**	**26,273**	**26,277**	**27,065**	**27,795**	**28,515**	**29,300**			**4**	**788**	**730**	**720**	**785**	
Revenue From Own Sources																
4460 RV-OTHER-ADV REVENUE	-1,170	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-1,170**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	8,336	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	17,090	3,583	16,994	12,018	12,258	12,258	12,258	12,258			-4,976	240	-	-	-	
6003 SAL&BEN-AUX-ALL	933	217	242	301	307	307	307	307			59	6	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	1	3	-	-	-	-	-			-3	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	146	-	14	-	-	-	-	-			-14	-	-	-	-	
Salary and Benefits Total	**26,506**	**3,801**	**17,253**	**12,319**	**12,565**	**12,565**	**12,565**	**12,565**			**-4,934**	**246**	**-**	**-**	**-**	
Sale of Services-Recreation and Cultural																
4229 LSE&RNTLS-GEN RENTAL	-100,354	-86,775	-87,500	-87,500	-87,500	-87,500	-87,500	-87,500			-	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**-100,354**	**-86,775**	**-87,500**	**-87,500**	**-87,500**	**-87,500**	**-87,500**	**-87,500**			**-**	**-**	**-**	**-**	**-**	
234 - FC-City Rentals Total	**-12,440**	**-10,606**	**55**	**-4,128**	**-2,445**	**-827**	**850**	**2,566**			**-4,183**	**1,683**	**1,618**	**1,677**	**1,716**	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
235 - FC-Civic Centre																
Op Exp-Communications																
7306 COMMUNIC-TELEPHONE	556	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**556**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	55,022	67,382	63,482	61,320	60,423	61,555	63,178	64,442			-2,162	-897	1,132	1,623	1,264	
7013 CONTR SVC-JANITORIAL	-	3,593	3,593	-	-	-	-	-			-3,593	-	-	-	-	
7015 CONTR SVC-LANDSCAPING	-	-	-	-	-	-	-	-			-	-	-	-	-	
7020 CONTR SVC-SECURITY	46,490	50,000	55,100	55,100	55,100	55,100	55,100	55,100			-	-	-	-	-	
Op Exp-Contracted Services Total	**101,512**	**120,975**	**122,175**	**116,420**	**115,523**	**116,655**	**118,278**	**119,542**			**-5,755**	**-897**	**1,132**	**1,623**	**1,264**	
Op Exp-Insurance & Claims																
7402 INSURANCE-PROPERTY	39,330	39,100	41,055	33,530	34,368	35,227	36,108	37,011			-7,525	838	859	881	903	
Op Exp-Insurance & Claims Total	**39,330**	**39,100**	**41,055**	**33,530**	**34,368**	**35,227**	**36,108**	**37,011**			**-7,525**	**838**	**859**	**881**	**903**	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	1,116	1,417	1,114	1,204	1,204	1,204	1,204	1,204			90	-	-	-	-	
7998 SDRY-REBILL EXP OFFSET	-	-	-	-	-	-	-	-			-	-	-	-	-	
7999 SDRY-REBILL EXPENSE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**1,116**	**1,417**	**1,114**	**1,204**	**1,204**	**1,204**	**1,204**	**1,204**			**90**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7610 SUPPL-HORTICULTURAL SUPPLIES	996	-	-	-	-	-	-	-			-	-	-	-	-	
7611 SUPPL-JANITORIAL SUPPLIES	9,814	8,524	9,126	11,848	11,848	11,848	11,848	11,848			2,722	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	17,716	7,495	8,612	10,360	10,695	11,031	11,367	11,702			1,748	335	336	336	335	
7634 SUPP-STOCK SUPP-JANITORIAL	7,780	6,335	6,455	7,718	7,718	7,718	7,718	7,718			1,263	-	-	-	-	
7635 SUPP-STOCK SUPP-MAINTENANCE	395	292	321	328	328	328	328	328			7	-	-	-	-	
Op Exp-Supplies & Materials Total	**36,701**	**22,646**	**24,514**	**30,254**	**30,589**	**30,925**	**31,261**	**31,596**			**5,740**	**335**	**336**	**336**	**335**	
Op Exp-Utilities																
7200 UTILITIES-HEAT	15,884	19,000	15,291	16,594	17,092	17,690	18,133	18,858			1,303	498	598	443	725	
7201 UTILITIES-LIGHT	76,879	86,641	88,175	88,151	90,796	93,156	95,578	98,063			-24	2,645	2,360	2,422	2,485	
Op Exp-Utilities Total	**92,763**	**105,641**	**103,466**	**104,745**	**107,888**	**110,846**	**113,711**	**116,921**			**1,279**	**3,143**	**2,958**	**2,865**	**3,210**	
Salary and Benefits																
6001 SAL&BEN-WAGES	191,372	215,059	177,115	204,376	208,464	208,464	208,464	208,464			27,261	4,088	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-324	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	53,010	18,358	49,257	36,729	37,464	37,464	37,464	37,464			-12,528	735	-	-	-	
6004 SAL&BEN-OTHER-ALL	4,442	2,532	4,220	3,997	3,997	3,997	3,997	3,997			-223	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	6,167	1,943	2,185	3,877	3,954	4,033	4,114	4,196			1,692	77	79	81	82	
Salary and Benefits Total	**254,668**	**237,892**	**232,777**	**248,979**	**253,879**	**253,958**	**254,039**	**254,121**			**16,202**	**4,900**	**79**	**81**	**82**	
Sale of Services-Recreation and Cultural																
4229 LSE&RNTLS-GEN RENTAL	-9,247	-7,596	-7,500	-9,000	-9,000	-9,000	-9,000	-9,000			-1,500	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**-9,247**	**-7,596**	**-7,500**	**-9,000**	**-9,000**	**-9,000**	**-9,000**	**-9,000**			**-1,500**	**-**	**-**	**-**	**-**	
235 - FC-Civic Centre Total	**517,399**	**520,075**	**517,601**	**526,132**	**534,451**	**539,815**	**545,601**	**551,395**			**8,531**	**8,319**	**5,364**	**5,786**	**5,794**	
237 - FC-Curling Rink-Bldg																
Op Exp-Communications																
7303 COMMUNIC-DLVRY/COURIER	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	5,560	17,697	12,205	8,795	8,667	8,829	9,062	9,243			-3,410	-128	162	233	181	
Op Exp-Contracted Services Total	**5,560**	**17,697**	**12,205**	**8,795**	**8,667**	**8,829**	**9,062**	**9,243**			**-3,410**	**-128**	**162**	**233**	**181**	
Op Exp-Equipment																
7702 EQUIP-FUEL	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	481	260	630	500	500	500	500	500			-130	-	-	-	-	
7998 SDRY-REBILL EXP OFFSET	-2,243	-	-	-	-	-	-	-			-	-	-	-	-	
7999 SDRY-REBILL EXPENSE	2,243	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**481**	**260**	**630**	**500**	**500**	**500**	**500**	**500**			**-130**	**-**	**-**	**-**	**-**	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Op Exp-Supplies & Materials																
7611 SUPPL-JANITORIAL SUPPLIES	187	698	393	245	245	245	245	245			-148	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	3,161	9,272	9,151	7,071	7,300	7,529	7,758	7,988			-2,080	229	229	229	230	
7634 SUPP-STOCK SUPP-JANITORIAL	5,446	4,430	4,518	5,403	5,403	5,403	5,403	5,403			885	-	-	-	-	
7635 SUPP-STOCK SUPP-MAINTENANCE	395	292	321	328	328	328	328	328			7	-	-	-	-	
Op Exp-Supplies & Materials Total	**9,189**	**14,692**	**14,383**	**13,047**	**13,276**	**13,505**	**13,734**	**13,964**			**-1,336**	**229**	**229**	**229**	**230**	
Op Exp-Utilities																
7200 UTILITIES-HEAT	13,674	18,439	19,941	18,623	19,182	19,853	20,349	21,163			-1,318	559	671	496	814	
7201 UTILITIES-LIGHT	61,742	65,103	72,119	72,099	74,262	76,193	78,174	80,207			-20	2,163	1,931	1,981	2,033	
7202 UTILITIES-OTHER	1,174	940	1,200	1,300	1,300	1,300	1,300	1,300			100	-	-	-	-	
Op Exp-Utilities Total	**76,590**	**84,482**	**93,260**	**92,022**	**94,744**	**97,346**	**99,823**	**102,670**			**-1,238**	**2,722**	**2,602**	**2,477**	**2,847**	
Salary and Benefits																
6001 SAL&BEN-WAGES	116,375	133,553	118,758	136,024	138,745	138,745	138,745	138,745			17,266	2,721	-	-	-	
6003 SAL&BEN-AUX-ALL	20,283	4,158	12,911	12,178	12,422	12,422	12,422	12,422			-733	244	-	-	-	
6004 SAL&BEN-OTHER-ALL	1,470	859	1,365	1,280	1,280	1,280	1,280	1,280			-85	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	393	701	735	671	684	698	712	726			-64	13	14	14	14	
Salary and Benefits Total	**138,521**	**139,271**	**133,769**	**150,153**	**153,131**	**153,145**	**153,159**	**153,173**			**16,384**	**2,978**	**14**	**14**	**14**	
237 - FC-Curling Rink-Bldg Total	**230,341**	**256,402**	**254,247**	**264,517**	**270,318**	**273,325**	**276,278**	**279,550**			**10,270**	**5,801**	**3,007**	**2,953**	**3,272**	
240 - FC-Admin-Facilities																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	183	-	-	-	-	-	-	-			-	-	-	-	-	
7303 COMMUNIC-DLVRY/COURIER	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**183**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7505 LSE&RNTLS-LEASED EQUIPMENT	765	-	-	-	-	-	-	-			-	-	-	-	-	
7707 EQUIP-VEHICLE CHARGES	138,408	138,305	167,765	190,763	199,061	207,387	215,792	224,261			22,998	8,298	8,326	8,405	8,469	
Op Exp-Equipment Total	**139,173**	**138,305**	**167,765**	**190,763**	**199,061**	**207,387**	**215,792**	**224,261**			**22,998**	**8,298**	**8,326**	**8,405**	**8,469**	
Op Exp-Insurance & Claims																
7402 INSURANCE-PROPERTY	99,113	103,000	108,150	74,883	76,755	78,674	80,641	82,657			-33,267	1,872	1,919	1,967	2,016	
Op Exp-Insurance & Claims Total	**99,113**	**103,000**	**108,150**	**74,883**	**76,755**	**78,674**	**80,641**	**82,657**			**-33,267**	**1,872**	**1,919**	**1,967**	**2,016**	
Op Exp-Recoveries																
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL	284	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Recoveries Total	**284**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	-	-	765	-	-	-	-	-			-765	-	-	-	-	
7926 SDRY-MC/VISA BANK FEES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**-**	**-**	**765**	**-**	**-**	**-**	**-**	**-**			**-765**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	57	-	-	-	-	-	-	-			-	-	-	-	-	
7626 SUPPL-STANDARD OFFICE SUPPLIES	3,819	821	1,384	2,500	2,500	2,500	2,500	2,500			1,116	-	-	-	-	
Op Exp-Supplies & Materials Total	**3,875**	**821**	**1,384**	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**			**1,116**	**-**	**-**	**-**	**-**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	-	885	-	-	-	-	-	-			-	-	-	-	-	
6104 HR-MILEAGE/VEHICLE ALLOW.	-	510	510	510	510	510	510	510			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	8,786	6,500	7,500	11,500	11,500	11,500	11,500	11,500			4,000	-	-	-	-	
Personnel Services Total	**8,786**	**7,895**	**8,010**	**12,010**	**12,010**	**12,010**	**12,010**	**12,010**			**4,000**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																
4463 RV-OTH-DONATIONS	-2,450	-	-	-	-	-	-	-			-	-	-	-	-	
4479 RV-OTH-MISC REVENUE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-2,450**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	186,720	188,229	198,349	200,009	204,020	204,020	204,020	204,020			1,660	4,011	-	-	-	
6001 SAL&BEN-WAGES	44	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
6004 SAL&BEN-OTHER-ALL	785	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**187,550**	**188,229**	**198,349**	**200,009**	**204,020**	**204,020**	**204,020**	**204,020**			**1,660**	**4,011**	**-**	**-**	**-**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	2,450	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**2,450**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
240 - FC-Admin-Facilities Total	**438,964**	**438,250**	**484,423**	**480,165**	**494,346**	**504,590**	**514,962**	**525,447**			**-4,258**	**14,181**	**10,245**	**10,372**	**10,485**	
242 - FC-Glencoe Centre-Bldg																
Op Exp-Communications																
7306 COMMUNIC-TELEPHONE	271	536	500	500	500	500	500	500			-	-	-	-	-	
Op Exp-Communications Total	**271**	**536**	**500**	**500**	**500**	**500**	**500**	**500**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	4,406	4,678	3,907	3,661	3,608	3,675	3,772	3,848			-246	-53	67	97	76	
Op Exp-Contracted Services Total	**4,406**	**4,678**	**3,907**	**3,661**	**3,608**	**3,675**	**3,772**	**3,848**			**-246**	**-53**	**67**	**97**	**76**	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	66	54	55	59	59	59	59	59			4	-	-	-	-	
Op Exp-Sundry Total	**66**	**54**	**55**	**59**	**59**	**59**	**59**	**59**			**4**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7611 SUPPL-JANITORIAL SUPPLIES	187	394	360	400	400	400	400	400			40	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	440	810	666	496	512	528	544	560			-170	16	16	16	16	
7634 SUPP-STOCK SUPP-JANITORIAL	1,556	1,276	1,291	1,544	1,544	1,544	1,544	1,544			253	-	-	-	-	
Op Exp-Supplies & Materials Total	**2,183**	**2,480**	**2,317**	**2,440**	**2,456**	**2,472**	**2,488**	**2,504**			**123**	**16**	**16**	**16**	**16**	
Op Exp-Utilities																
7200 UTILITIES-HEAT	1,454	1,704	1,568	1,667	1,717	1,777	1,822	1,894			99	50	60	45	72	
7201 UTILITIES-LIGHT	1,346	1,591	1,619	1,619	1,667	1,710	1,755	1,801			-	48	43	45	46	
Op Exp-Utilities Total	**2,800**	**3,295**	**3,187**	**3,286**	**3,384**	**3,487**	**3,577**	**3,695**			**99**	**98**	**103**	**90**	**118**	
Salary and Benefits																
6001 SAL&BEN-WAGES	16,251	30,443	23,461	22,262	22,707	22,707	22,707	22,707			-1,199	445	-	-	-	
6003 SAL&BEN-AUX-ALL	9,757	2,841	7,300	5,917	6,035	6,035	6,035	6,035			-1,383	118	-	-	-	
6004 SAL&BEN-OTHER-ALL	330	21	138	234	234	234	234	234			96	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	249	229	207	242	247	252	257	262			35	5	5	5	5	
Salary and Benefits Total	**26,588**	**33,534**	**31,106**	**28,655**	**29,223**	**29,228**	**29,233**	**29,238**			**-2,451**	**568**	**5**	**5**	**5**	
242 - FC-Glencoe Centre-Bldg Total	**36,314**	**44,577**	**41,072**	**38,601**	**39,230**	**39,421**	**39,629**	**39,844**			**-2,471**	**629**	**191**	**208**	**215**	
244 - FC-Heritage Mtn Comm Ctre-Bldg																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	-	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	2,357	2,389	2,472	2,472	2,472	2,472	2,472	2,472			-	-	-	-	-	
Op Exp-Communications Total	**2,357**	**2,389**	**2,472**	**2,472**	**2,472**	**2,472**	**2,472**	**2,472**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	9,494	12,961	12,804	8,675	8,548	8,708	8,938	9,117			-4,129	-127	160	230	179	
Op Exp-Contracted Services Total	**9,494**	**12,961**	**12,804**	**8,675**	**8,548**	**8,708**	**8,938**	**9,117**			**-4,129**	**-127**	**160**	**230**	**179**	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	212	197	202	218	218	218	218	218			16	-	-	-	-	
Op Exp-Sundry Total	**212**	**197**	**202**	**218**	**218**	**218**	**218**	**218**			**16**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7611 SUPPL-JANITORIAL SUPPLIES	112	299	293	277	277	277	277	277			-16	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	145	544	308	206	213	220	226	233			-102	7	7	6	7	
7634 SUPP-STOCK SUPP-JANITORIAL	1,556	1,276	1,291	1,544	1,544	1,544	1,544	1,544			253	-	-	-	-	
Op Exp-Supplies & Materials Total	**1,813**	**2,119**	**1,892**	**2,027**	**2,034**	**2,041**	**2,047**	**2,054**			**135**	**7**	**7**	**6**	**7**	
Op Exp-Utilities																
7200 UTILITIES-HEAT	1,603	2,750	1,623	1,818	1,873	1,938	1,987	2,066			195	55	65	49	79	
7201 UTILITIES-LIGHT	13,211	12,605	12,828	12,825	13,209	13,553	13,905	14,267			-3	384	344	352	362	
Op Exp-Utilities Total	**14,814**	**15,355**	**14,451**	**14,643**	**15,082**	**15,491**	**15,892**	**16,333**			**192**	**439**	**409**	**401**	**441**	
Salary and Benefits																
6001 SAL&BEN-WAGES	28,280	32,399	29,366	33,586	34,258	34,258	34,258	34,258			4,220	672	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
6003 SAL&BEN-AUX-ALL	10,868	3,372	6,665	4,973	5,072	5,072	5,072	5,072			-1,692	99	-	-	-	
6004 SAL&BEN-OTHER-ALL	215	165	259	257	257	257	257	257			-2	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	703	103	100	347	354	361	368	376			247	7	7	7	8	
Salary and Benefits Total	**40,067**	**36,039**	**36,390**	**39,163**	**39,941**	**39,948**	**39,955**	**39,963**			**2,773**	**778**	**7**	**7**	**8**	
Sale of Services-Recreation and Cultural																
4229 LSE&RNTLS-GEN RENTAL	-148	-	-	-	-	-	-	-			-	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**-148**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
244 - FC-Heritage Mtn Comm Ctre-Bldg Total	**68,609**	**69,060**	**68,211**	**67,198**	**68,295**	**68,878**	**69,522**	**70,157**			**-1,013**	**1,097**	**583**	**644**	**635**	
246 - FC-Heritage Woods Park-Bldg																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	890	1,335	3,468	3,674	3,620	3,688	3,785	3,861			206	-54	68	97	76	
Op Exp-Contracted Services Total	**890**	**1,335**	**3,468**	**3,674**	**3,620**	**3,688**	**3,785**	**3,861**			**206**	**-54**	**68**	**97**	**76**	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	66	-	-	75	75	75	75	75			75	-	-	-	-	
Op Exp-Sundry Total	**66**	**-**	**-**	**75**	**75**	**75**	**75**	**75**			**75**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	151	111	111	51	53	55	56	58			-60	2	2	1	2	
7634 SUPP-STOCK SUPP-JANITORIAL	1,556	1,282	1,291	1,544	1,544	1,544	1,544	1,544			253	-	-	-	-	
Op Exp-Supplies & Materials Total	**1,707**	**1,393**	**1,402**	**1,595**	**1,597**	**1,599**	**1,600**	**1,602**			**193**	**2**	**2**	**1**	**2**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	371	456	966	1,025	1,045	1,045	1,045	1,045			59	20	-	-	-	
6003 SAL&BEN-AUX-ALL	68	131	266	174	177	177	177	177			-92	3	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	1	-	-	-	-	-			-1	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	78	-	-	-	-	-			-78	-	-	-	-	
Salary and Benefits Total	**439**	**587**	**1,311**	**1,199**	**1,222**	**1,222**	**1,222**	**1,222**			**-112**	**23**	**-**	**-**	**-**	
246 - FC-Heritage Woods Park-Bldg Total	**3,102**	**3,315**	**6,181**	**6,543**	**6,514**	**6,584**	**6,682**	**6,760**			**362**	**-29**	**70**	**98**	**78**	
247 - FC-Ice Arena-Bldg																
Op Exp-Communications																
7303 COMMUNIC-DLVRY/COURIER	20	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**20**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	40,244	49,594	52,046	53,173	52,395	53,376	54,784	55,880			1,127	-778	981	1,408	1,096	
7013 CONTR SVC-JANITORIAL	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**40,244**	**49,594**	**52,046**	**53,173**	**52,395**	**53,376**	**54,784**	**55,880**			**1,127**	**-778**	**981**	**1,408**	**1,096**	
Op Exp-Equipment																
7704 EQUIP-NON-CAPITALIZED	3,340	4,213	4,213	3,500	3,500	3,500	3,500	3,500			-713	-	-	-	-	
7712 EQUIP-MAINTENANCE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**3,340**	**4,213**	**4,213**	**3,500**	**3,500**	**3,500**	**3,500**	**3,500**			**-713**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	1,851	1,763	2,233	2,200	2,200	2,200	2,200	2,200			-33	-	-	-	-	
Op Exp-Sundry Total	**1,851**	**1,763**	**2,233**	**2,200**	**2,200**	**2,200**	**2,200**	**2,200**			**-33**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7605 SUPPL-CHEMICALS	-	-	-	-	-	-	-	-			-	-	-	-	-	
7611 SUPPL-JANITORIAL SUPPLIES	3,575	2,123	1,343	2,384	2,384	2,384	2,384	2,384			1,041	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	27,567	18,472	17,339	20,171	20,824	21,478	22,131	22,785			2,832	653	654	653	654	
7634 SUPP-STOCK SUPP-JANITORIAL	9,335	7,645	7,746	9,262	9,262	9,262	9,262	9,262			1,516	-	-	-	-	
7635 SUPP-STOCK SUPP-MAINTENANCE	1,975	1,485	1,601	1,640	1,640	1,640	1,640	1,640			39	-	-	-	-	
Op Exp-Supplies & Materials Total	**42,452**	**29,725**	**28,029**	**33,457**	**34,110**	**34,764**	**35,417**	**36,071**			**5,428**	**653**	**654**	**653**	**654**	
Op Exp-Utilities																
7200 UTILITIES-HEAT	34,973	37,629	39,748	40,089	41,291	42,736	43,805	45,557			341	1,202	1,445	1,069	1,752	
7201 UTILITIES-LIGHT	25,087	125,556	142,085	142,046	146,308	150,112	154,015	158,019			-39	4,262	3,804	3,903	4,004	
Op Exp-Utilities Total	**60,059**	**163,185**	**181,833**	**182,135**	**187,599**	**192,848**	**197,820**	**203,576**			**302**	**5,464**	**5,249**	**4,972**	**5,756**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	87	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
6112 HR-TRNG&EDUC-DEPT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**87**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-3,410	-	43,957	-	-	-	-	-			-43,957	-	-	-	-	
6001 SAL&BEN-WAGES	350,726	566,761	418,668	441,593	450,425	450,425	450,425	450,425			22,925	8,832	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	129	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	129,855	56,688	119,719	80,499	82,109	82,109	82,109	82,109			-39,220	1,610	-	-	-	
6004 SAL&BEN-OTHER-ALL	7,809	5,566	9,301	8,701	8,701	8,701	8,701	8,701			-600	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	20,090	11,159	13,812	16,877	17,214	17,559	17,910	18,268			3,065	337	345	351	358	
Salary and Benefits Total	**505,199**	**640,174**	**605,457**	**547,670**	**558,449**	**558,794**	**559,145**	**559,503**			**-57,787**	**10,779**	**345**	**351**	**358**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-30,000	-30,000	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-30,000**	**-30,000**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
247 - FC-Ice Arena-Bldg Total	**623,253**	**858,654**	**873,810**	**822,135**	**838,253**	**845,482**	**852,866**	**860,730**			**-51,675**	**16,118**	**7,229**	**7,384**	**7,864**	
249 - FC-Ice Arena-Plant																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	-	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	438	484	460	460	460	460	460	460			-	-	-	-	-	
Op Exp-Communications Total	**438**	**484**	**460**	**460**	**460**	**460**	**460**	**460**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	11,546	27,235	21,902	18,692	18,419	18,764	19,259	19,644			-3,210	-273	345	495	385	
Op Exp-Contracted Services Total	**11,546**	**27,235**	**21,902**	**18,692**	**18,419**	**18,764**	**19,259**	**19,644**			**-3,210**	**-273**	**345**	**495**	**385**	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	67	65	137	148	148	148	148	148			11	-	-	-	-	
Op Exp-Sundry Total	**67**	**65**	**137**	**148**	**148**	**148**	**148**	**148**			**11**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	-	1,222	1,241	277	286	295	304	313			-964	9	9	9	9	
Op Exp-Supplies & Materials Total	**-**	**1,222**	**1,241**	**277**	**286**	**295**	**304**	**313**			**-964**	**9**	**9**	**9**	**9**	
Salary and Benefits																
6001 SAL&BEN-WAGES	-	2,445	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	271	38	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	1	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	7	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**271**	**2,491**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
249 - FC-Ice Arena-Plant Total	**12,323**	**31,497**	**23,740**	**19,577**	**19,313**	**19,667**	**20,171**	**20,565**			**-4,163**	**-264**	**354**	**504**	**394**	
251 - FC-Inlet Park-Bldg																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	1,067	1,906	3,293	3,024	2,979	3,035	3,115	3,178			-269	-45	56	80	63	
Op Exp-Contracted Services Total	**1,067**	**1,906**	**3,293**	**3,024**	**2,979**	**3,035**	**3,115**	**3,178**			**-269**	**-45**	**56**	**80**	**63**	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	66	54	55	59	59	59	59	59			4	-	-	-	-	
Op Exp-Sundry Total	**66**	**54**	**55**	**59**	**59**	**59**	**59**	**59**			**4**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	-	200	200	200	200	200	200	200			-	-	-	-	-	
7634 SUPP-STOCK SUPP-JANITORIAL	1,556	1,276	1,291	1,544	1,544	1,544	1,544	1,544			253	-	-	-	-	
Op Exp-Supplies & Materials Total	**1,556**	**1,476**	**1,491**	**1,744**	**1,744**	**1,744**	**1,744**	**1,744**			**253**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6001 SAL&BEN-WAGES	111	651	813	901	919	919	919	919			88	18	-	-	-	
6003 SAL&BEN-AUX-ALL	262	-	-	61	63	63	63	63			61	2	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**373**	**651**	**813**	**962**	**982**	**982**	**982**	**982**			**149**	**20**	**-**	**-**	**-**	

CITY OF PORT MOODY
2018 - 2022 OPERATING FINANCIAL PLAN

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
251 - FC-Inlet Park-Bldg Total	**3,062**	**4,087**	**5,652**	**5,789**	**5,764**	**5,820**	**5,900**	**5,963**			**137**	**-25**	**56**	**80**	**63**	
252 - FC-Kyle Centre-Bldg																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	-	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	3,920	5,406	4,500	4,000	4,000	4,000	4,000	4,000			-500	-	-	-	-	
Op Exp-Communications Total	**3,920**	**5,406**	**4,500**	**4,000**	**4,000**	**4,000**	**4,000**	**4,000**			**-500**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	25,154	11,764	21,003	23,728	23,381	23,819	24,447	24,936			2,725	-347	438	628	489	
7020 CONTR SVC-SECURITY	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**25,154**	**11,764**	**21,003**	**23,728**	**23,381**	**23,819**	**24,447**	**24,936**			**2,725**	**-347**	**438**	**628**	**489**	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	173	22	159	172	172	172	172	172			13	-	-	-	-	
Op Exp-Sundry Total	**173**	**22**	**159**	**172**	**172**	**172**	**172**	**172**			**13**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7606 SUPPL-COMPUTER SUPPLIES	289	-	-	-	-	-	-	-			-	-	-	-	-	
7611 SUPPL-JANITORIAL SUPPLIES	1,091	727	671	1,052	1,052	1,052	1,052	1,052			381	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	726	714	720	588	607	626	645	664			-132	19	19	19	19	
7634 SUPP-STOCK SUPP-JANITORIAL	3,890	3,180	3,227	3,859	3,859	3,859	3,859	3,859			632	-	-	-	-	
Op Exp-Supplies & Materials Total	**5,996**	**4,621**	**4,618**	**5,499**	**5,518**	**5,537**	**5,556**	**5,575**			**881**	**19**	**19**	**19**	**19**	
Op Exp-Utilities																
7201 UTILITIES-LIGHT	20,997	19,825	20,176	20,171	20,776	21,316	21,870	22,439			-5	605	540	554	569	
Op Exp-Utilities Total	**20,997**	**19,825**	**20,176**	**20,171**	**20,776**	**21,316**	**21,870**	**22,439**			**-5**	**605**	**540**	**554**	**569**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	51,288	54,725	45,381	52,434	53,482	53,482	53,482	53,482			7,053	1,048	-	-	-	
6003 SAL&BEN-AUX-ALL	19,187	9,988	22,495	15,685	15,999	15,999	15,999	15,999			-6,810	314	-	-	-	
6004 SAL&BEN-OTHER-ALL	435	195	383	478	478	478	478	478			95	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	1,280	389	469	817	834	850	867	885			348	17	16	17	18	
Salary and Benefits Total	**72,190**	**65,297**	**68,728**	**69,414**	**70,793**	**70,809**	**70,826**	**70,844**			**686**	**1,379**	**16**	**17**	**18**	
252 - FC-Kyle Centre-Bldg Total	**128,430**	**106,935**	**119,184**	**122,984**	**124,640**	**125,653**	**126,871**	**127,966**			**3,800**	**1,656**	**1,013**	**1,218**	**1,095**	
255 - FC-Old Fire Hall-Bldg																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	5,152	726	1,253	3,201	3,154	3,213	3,298	3,364			1,948	-47	59	85	66	
Op Exp-Contracted Services Total	**5,152**	**726**	**1,253**	**3,201**	**3,154**	**3,213**	**3,298**	**3,364**			**1,948**	**-47**	**59**	**85**	**66**	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	66	54	55	59	59	59	59	59			4	-	-	-	-	
Op Exp-Sundry Total	**66**	**54**	**55**	**59**	**59**	**59**	**59**	**59**			**4**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	-	150	150	-	-	-	-	-			-150	-	-	-	-	
Op Exp-Supplies & Materials Total	**-**	**150**	**150**	**-**	**-**	**-**	**-**	**-**			**-150**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6001 SAL&BEN-WAGES	141	-	-	58	59	59	59	59			58	1	-	-	-	
6003 SAL&BEN-AUX-ALL	418	-	-	98	100	100	100	100			98	2	-	-	-	
6004 SAL&BEN-OTHER-ALL	13	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**572**	**-**	**-**	**156**	**159**	**159**	**159**	**159**			**156**	**3**	**-**	**-**	**-**	
255 - FC-Old Fire Hall-Bldg Total	**5,790**	**930**	**1,458**	**3,416**	**3,372**	**3,431**	**3,516**	**3,582**			**1,958**	**-44**	**59**	**85**	**66**	
256 - FC-Old Mill Boathouse-Bldg																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	14,313	6,547	7,249	10,742	10,585	10,783	11,068	11,289			3,493	-157	198	285	221	
Op Exp-Contracted Services Total	**14,313**	**6,547**	**7,249**	**10,742**	**10,585**	**10,783**	**11,068**	**11,289**			**3,493**	**-157**	**198**	**285**	**221**	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	212	143	184	199	199	199	199	199			15	-	-	-	-	
7998 SDRY-REBILL EXP OFFSET	-3,630	-	-	-	-	-	-	-			-	-	-	-	-	
7999 SDRY-REBILL EXPENSE	3,630	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Op Exp-Sundry Total	**212**	**143**	**184**	**199**	**199**	**199**	**199**	**199**			**15**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7611 SUPPL-JANITORIAL SUPPLIES	73	-	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	1,369	300	232	681	703	725	747	769			449	22	22	22	22	
Op Exp-Supplies & Materials Total	**1,442**	**300**	**232**	**681**	**703**	**725**	**747**	**769**			**449**	**22**	**22**	**22**	**22**	
Op Exp-Utilities																
7201 UTILITIES-LIGHT	256	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Utilities Total	**256**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6001 SAL&BEN-WAGES	3,243	2,006	1,912	3,087	3,148	3,148	3,148	3,148			1,175	61	-	-	-	
6003 SAL&BEN-AUX-ALL	339	12	24	88	89	89	89	89			64	1	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	1	1	-	-	-	-	-			-1	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	209	-	-	76	78	79	81	83			76	2	1	2	2	
Salary and Benefits Total	**3,792**	**2,019**	**1,937**	**3,251**	**3,315**	**3,316**	**3,318**	**3,320**			**1,314**	**64**	**1**	**2**	**2**	
256 - FC-Old Mill Boathouse-Bldg Total	**20,014**	**9,009**	**9,602**	**14,873**	**14,802**	**15,023**	**15,332**	**15,577**			**5,271**	**-71**	**221**	**309**	**245**	
257 - FC-Old Orchard Hall-Bldg																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	-	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	438	485	434	434	434	434	434	434			-	-	-	-	-	
Op Exp-Communications Total	**438**	**485**	**434**	**434**	**434**	**434**	**434**	**434**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	17,310	4,443	6,486	11,651	11,481	11,696	12,004	12,244			5,165	-170	215	308	240	
7013 CONTR SVC-JANITORIAL	2,990	2,587	3,452	3,000	3,050	3,100	3,150	3,200			-452	50	50	50	50	
Op Exp-Contracted Services Total	**20,299**	**7,030**	**9,938**	**14,651**	**14,531**	**14,796**	**15,154**	**15,444**			**4,713**	**-120**	**265**	**358**	**290**	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	66	54	55	59	59	59	59	59			4	-	-	-	-	
Op Exp-Sundry Total	**66**	**54**	**55**	**59**	**59**	**59**	**59**	**59**			**4**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7611 SUPPL-JANITORIAL SUPPLIES	2,111	438	334	1,104	1,104	1,104	1,104	1,104			770	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	1,169	777	643	638	659	680	700	721			-5	21	21	20	21	
7634 SUPP-STOCK SUPP-JANITORIAL	2,334	1,910	1,936	2,316	2,316	2,316	2,316	2,316			380	-	-	-	-	
Op Exp-Supplies & Materials Total	**5,614**	**3,125**	**2,913**	**4,058**	**4,079**	**4,100**	**4,120**	**4,141**			**1,145**	**21**	**21**	**20**	**21**	
Op Exp-Utilities																
7200 UTILITIES-HEAT	2,150	2,305	2,467	2,560	2,637	2,729	2,797	2,909			93	77	92	68	112	
7201 UTILITIES-LIGHT	7,794	7,710	7,847	7,845	8,080	8,290	8,506	8,727			-2	235	210	216	221	
Op Exp-Utilities Total	**9,944**	**10,015**	**10,314**	**10,405**	**10,717**	**11,019**	**11,303**	**11,636**			**91**	**312**	**302**	**284**	**333**	
Salary and Benefits																
6001 SAL&BEN-WAGES	34,887	32,987	29,780	36,862	37,599	37,599	37,599	37,599			7,082	737	-	-	-	
6003 SAL&BEN-AUX-ALL	6,628	3,946	7,456	4,137	4,220	4,220	4,220	4,220			-3,319	83	-	-	-	
6004 SAL&BEN-OTHER-ALL	33	19	37	37	37	37	37	37			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	216	508	533	418	426	435	443	452			-115	8	9	8	9	
Salary and Benefits Total	**41,763**	**37,460**	**37,806**	**41,454**	**42,282**	**42,291**	**42,299**	**42,308**			**3,648**	**828**	**9**	**8**	**9**	
257 - FC-Old Orchard Hall-Bldg Total	**78,125**	**58,169**	**61,460**	**71,061**	**72,102**	**72,699**	**73,369**	**74,022**			**9,601**	**1,041**	**597**	**670**	**653**	
259 - FC-Recreation Ctr-Bldg																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	-	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	4,864	3,312	3,398	4,498	4,498	4,498	4,498	4,498			1,100	-	-	-	-	
Op Exp-Communications Total	**4,864**	**3,312**	**3,398**	**4,498**	**4,498**	**4,498**	**4,498**	**4,498**			**1,100**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	53,178	42,112	54,216	60,551	59,665	60,783	62,385	63,634			6,335	-886	1,118	1,602	1,249	
7013 CONTR SVC-JANITORIAL	7,251	5,820	8,548	8,548	8,548	8,548	8,548	8,548			-	-	-	-	-	
Op Exp-Contracted Services Total	**60,429**	**47,932**	**62,764**	**69,099**	**68,213**	**69,331**	**70,933**	**72,182**			**6,335**	**-886**	**1,118**	**1,602**	**1,249**	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	2,367	1,380	2,583	2,791	2,791	2,791	2,791	2,791			208	-	-	-	-	
7927 SDRY-MISC. EXPENSES	-	2,500	2,500	2,500	2,500	2,500	2,500	2,500			-	-	-	-	-	

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	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Op Exp-Sundry Total	**2,367**	**3,880**	**5,083**	**5,291**	**5,291**	**5,291**	**5,291**	**5,291**			**208**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7605 SUPPL-CHEMICALS	1,929	900	520	1,051	1,051	1,051	1,051	1,051			531	-	-	-	-	
7610 SUPPL-HORTICULTURAL SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7611 SUPPL-JANITORIAL SUPPLIES	6,914	4,696	4,422	6,542	6,542	6,542	6,542	6,542			2,120	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	13,760	11,787	12,785	13,114	13,539	13,964	14,389	14,813			329	425	425	425	424	
7615 SUPPL-MISC. SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7634 SUPP-STOCK SUPP-JANITORIAL	11,669	9,559	9,682	11,577	11,577	11,577	11,577	11,577			1,895	-	-	-	-	
7635 SUPP-STOCK SUPP-MAINTENANCE	395	292	321	328	328	328	328	328			7	-	-	-	-	
Op Exp-Supplies & Materials Total	**34,668**	**27,234**	**27,730**	**32,612**	**33,037**	**33,462**	**33,887**	**34,311**			**4,882**	**425**	**425**	**425**	**424**	
Op Exp-Utilities																
7200 UTILITIES-HEAT	13,674	18,439	19,941	18,623	19,182	19,853	20,349	21,163			-1,318	559	671	496	814	
7201 UTILITIES-LIGHT	61,742	73,792	68,890	68,871	70,937	72,782	74,674	76,616			-19	2,066	1,845	1,892	1,942	
Op Exp-Utilities Total	**75,416**	**92,231**	**88,831**	**87,494**	**90,119**	**92,635**	**95,023**	**97,779**			**-1,337**	**2,625**	**2,516**	**2,388**	**2,756**	
Personnel Services																
6112 HR-TRNG&EDUC-DEPT	93	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**93**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6001 SAL&BEN-WAGES	358,624	359,909	356,383	439,572	448,363	448,363	448,363	448,363			83,189	8,791	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	149,108	43,407	91,511	72,166	73,610	73,610	73,610	73,610			-19,345	1,444	-	-	-	
6004 SAL&BEN-OTHER-ALL	6,760	4,320	7,111	6,745	6,745	6,745	6,745	6,745			-366	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	7,885	2,828	3,721	5,441	5,550	5,661	5,774	5,890			1,720	109	111	113	116	
Salary and Benefits Total	**522,377**	**410,464**	**458,726**	**523,924**	**534,268**	**534,379**	**534,492**	**534,608**			**65,198**	**10,344**	**111**	**113**	**116**	
Sale of Services-Recreation and Cultural																
4229 LSE&RNTLS-GEN RENTAL	-43,834	-40,380	-40,380	-43,000	-43,000	-43,000	-43,000	-43,000			-2,620	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**-43,834**	**-40,380**	**-40,380**	**-43,000**	**-43,000**	**-43,000**	**-43,000**	**-43,000**			**-2,620**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9500 TSF TO RSV-CAPITAL ASSET REPLACEMENT RESERVE	40,380	40,380	40,380	40,380	40,380	40,380	40,380	40,380			-	-	-	-	-	
Transfers to Reserves Total	**40,380**	**40,380**	**40,380**	**40,380**	**40,380**	**40,380**	**40,380**	**40,380**			**-**	**-**	**-**	**-**	**-**	
259 - FC-Recreation Ctr-Bldg Total	**696,761**	**585,053**	**646,532**	**720,298**	**732,806**	**736,976**	**741,504**	**746,049**			**73,766**	**12,508**	**4,170**	**4,528**	**4,545**	
266 - FC-Rocky Pool-Bldg																
Op Exp-Communications																
7303 COMMUNIC-DLVRY/COURIER	-	-	-	-	-	-	-	-			-	-	-	-	-	
7304 COMMUNIC-INTRNT ACCESS SERVICE	-	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	1,449	775	1,297	1,297	1,297	1,297	1,297	1,297			-	-	-	-	-	
Op Exp-Communications Total	**1,449**	**775**	**1,297**	**1,297**	**1,297**	**1,297**	**1,297**	**1,297**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	12,723	11,519	6,978	9,467	9,329	9,503	9,754	9,949			2,489	-138	174	251	195	
Op Exp-Contracted Services Total	**12,723**	**11,519**	**6,978**	**9,467**	**9,329**	**9,503**	**9,754**	**9,949**			**2,489**	**-138**	**174**	**251**	**195**	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	75	78	72	78	78	78	78	78			6	-	-	-	-	
7998 SDRY-REBILL EXP OFFSET	-1,168	-	-	-	-	-	-	-			-	-	-	-	-	
7999 SDRY-REBILL EXPENSE	1,168	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**75**	**78**	**72**	**78**	**78**	**78**	**78**	**78**			**6**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7605 SUPPL-CHEMICALS	8,719	5,430	6,484	7,365	7,365	7,365	7,365	7,365			881	-	-	-	-	
7611 SUPPL-JANITORIAL SUPPLIES	-	38	38	-	-	-	-	-			-38	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	9,891	6,820	7,967	9,439	9,745	10,050	10,356	10,662			1,472	306	305	306	306	
7619 SUPPL-PROG. SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7634 SUPP-STOCK SUPP-JANITORIAL	1,556	1,245	1,291	1,544	1,544	1,544	1,544	1,544			253	-	-	-	-	
7635 SUPP-STOCK SUPP-MAINTENANCE	148	110	120	123	123	123	123	123			3	-	-	-	-	

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	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Op Exp-Supplies & Materials Total	**20,314**	**13,643**	**15,900**	**18,471**	**18,777**	**19,082**	**19,388**	**19,694**			**2,571**	**306**	**305**	**306**	**306**	
Op Exp-Utilities																
7200 UTILITIES-HEAT	14,364	15,733	14,425	15,817	16,291	16,862	17,283	17,974			1,392	474	571	421	691	
7201 UTILITIES-LIGHT	7,043	8,199	8,344	8,342	8,592	8,815	9,045	9,280			-2	250	223	230	235	
Op Exp-Utilities Total	**21,407**	**23,932**	**22,769**	**24,159**	**24,883**	**25,677**	**26,328**	**27,254**			**1,390**	**724**	**794**	**651**	**926**	
Salary and Benefits																
6001 SAL&BEN-WAGES	45,522	41,695	39,180	47,696	48,649	48,649	48,649	48,649			8,516	953	-	-	-	
6003 SAL&BEN-AUX-ALL	4,371	646	2,337	2,536	2,587	2,587	2,587	2,587			199	51	-	-	-	
6004 SAL&BEN-OTHER-ALL	267	189	252	245	245	245	245	245			-7	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	1,146	1,599	1,887	1,476	1,506	1,536	1,567	1,598			-411	30	30	31	31	
Salary and Benefits Total	**51,306**	**44,129**	**43,656**	**51,953**	**52,987**	**53,017**	**53,048**	**53,079**			**8,297**	**1,034**	**30**	**31**	**31**	
266 - FC-Rocky Pool-Bldg Total	**107,275**	**94,076**	**90,672**	**105,425**	**107,351**	**108,654**	**109,893**	**111,351**			**14,753**	**1,926**	**1,303**	**1,239**	**1,458**	
268 - FC-Rocky Pt Pavilion-Bldg																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	-	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	438	438	494	494	494	494	494	494			-	-	-	-	-	
Op Exp-Communications Total	**438**	**438**	**494**	**494**	**494**	**494**	**494**	**494**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	9,485	4,582	5,829	8,472	8,348	8,504	8,729	8,903			2,643	-124	156	225	174	
Op Exp-Contracted Services Total	**9,485**	**4,582**	**5,829**	**8,472**	**8,348**	**8,504**	**8,729**	**8,903**			**2,643**	**-124**	**156**	**225**	**174**	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	66	54	37	75	75	75	75	75			38	-	-	-	-	
Op Exp-Sundry Total	**66**	**54**	**37**	**75**	**75**	**75**	**75**	**75**			**38**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7611 SUPPL-JANITORIAL SUPPLIES	187	352	328	387	387	387	387	387			59	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	4,084	328	419	1,640	1,694	1,747	1,800	1,853			1,221	54	53	53	53	
7634 SUPP-STOCK SUPP-JANITORIAL	1,556	1,276	1,291	1,544	1,544	1,544	1,544	1,544			253	-	-	-	-	
Op Exp-Supplies & Materials Total	**5,827**	**1,956**	**2,038**	**3,571**	**3,625**	**3,678**	**3,731**	**3,784**			**1,533**	**54**	**53**	**53**	**53**	
Op Exp-Utilities																
7201 UTILITIES-LIGHT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Utilities Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6001 SAL&BEN-WAGES	19,237	17,833	16,686	20,047	20,448	20,448	20,448	20,448			3,361	401	-	-	-	
6003 SAL&BEN-AUX-ALL	3,393	870	2,249	1,774	1,810	1,810	1,810	1,810			-475	36	-	-	-	
6004 SAL&BEN-OTHER-ALL	283	2	63	154	154	154	154	154			91	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	86	20	36	57	58	59	60	61			21	1	1	1	1	
Salary and Benefits Total	**22,999**	**18,725**	**19,034**	**22,032**	**22,470**	**22,471**	**22,472**	**22,473**			**2,998**	**438**	**1**	**1**	**1**	
268 - FC-Rocky Pt Pavilion-Bldg Total	**38,815**	**25,755**	**27,432**	**34,644**	**35,012**	**35,222**	**35,501**	**35,729**			**7,212**	**368**	**210**	**279**	**228**	
270 - FC-Appleyard House-Bldg																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	-	1,415	-	-	-	-	-			-1,415	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**-**	**1,415**	**-**	**-**	**-**	**-**	**-**			**-1,415**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7611 SUPPL-JANITORIAL SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7634 SUPP-STOCK SUPP-JANITORIAL	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Utilities																
7200 UTILITIES-HEAT	-	-	-	-	-	-	-	-			-	-	-	-	-	
7201 UTILITIES-LIGHT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Utilities Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
270 - FC-Appleyard House-Bldg Total	-	-	1,415	-	-	-	-	-			-1,415	-	-	-	-	
271 - FC-Westhill Centre-Bldg																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	-	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	3,582	1,310	1,216	1,216	1,216	1,216	1,216	1,216			-	-	-	-	-	
Op Exp-Communications Total	3,582	1,310	1,216	1,216	1,216	1,216	1,216	1,216			-	-	-	-	-	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	4,091	6,638	2,416	3,465	3,414	3,478	3,570	3,641			1,049	-51	64	92	71	
Op Exp-Contracted Services Total	4,091	6,638	2,416	3,465	3,414	3,478	3,570	3,641			1,049	-51	64	92	71	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	95	27	49	75	75	75	75	75			26	-	-	-	-	
Op Exp-Sundry Total	95	27	49	75	75	75	75	75			26	-	-	-	-	
Op Exp-Supplies & Materials																
7611 SUPPL-JANITORIAL SUPPLIES	187	285	254	313	313	313	313	313			59	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	-	726	862	473	488	503	519	534			-389	15	15	16	15	
7634 SUPP-STOCK SUPP-JANITORIAL	1,556	1,276	1,291	1,544	1,544	1,544	1,544	1,544			253	-	-	-	-	
Op Exp-Supplies & Materials Total	1,743	2,287	2,407	2,330	2,345	2,360	2,376	2,391			-77	15	15	16	15	
Salary and Benefits																
6001 SAL&BEN-WAGES	17,503	19,350	20,541	22,860	23,317	23,317	23,317	23,317			2,319	457	-	-	-	
6003 SAL&BEN-AUX-ALL	3,621	2,120	3,120	1,655	1,689	1,689	1,689	1,689			-1,465	34	-	-	-	
6004 SAL&BEN-OTHER-ALL	28	6	9	-	-	-	-	-			-9	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	253	238	251	254	259	264	270	275			3	5	5	6	5	
Salary and Benefits Total	21,405	21,714	23,921	24,769	25,265	25,270	25,276	25,281			848	496	5	6	5	
271 - FC-Westhill Centre-Bldg Total	30,916	31,976	30,009	31,855	32,315	32,399	32,513	32,604			1,846	460	84	114	91	
273 - FC-Westhill Pool-Bldg																
Op Exp-Communications																
7303 COMMUNIC-DLVRY/COURIER	-	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	403	642	1,077	1,077	1,077	1,077	1,077	1,077			-	-	-	-	-	
Op Exp-Communications Total	403	642	1,077	1,077	1,077	1,077	1,077	1,077			-	-	-	-	-	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	7,078	13,041	5,656	6,182	6,092	6,206	6,370	6,497			526	-90	114	164	127	
Op Exp-Contracted Services Total	7,078	13,041	5,656	6,182	6,092	6,206	6,370	6,497			526	-90	114	164	127	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	199	256	241	260	260	260	260	260			19	-	-	-	-	
Op Exp-Sundry Total	199	256	241	260	260	260	260	260			19	-	-	-	-	
Op Exp-Supplies & Materials																
7605 SUPPL-CHEMICALS	831	4,114	4,972	3,560	3,560	3,560	3,560	3,560			-1,412	-	-	-	-	
7611 SUPPL-JANITORIAL SUPPLIES	-	200	200	-	-	-	-	-			-200	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	5,433	3,552	5,272	5,962	6,156	6,349	6,542	6,735			690	194	193	193	193	
7619 SUPPL-PROG. SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7634 SUPP-STOCK SUPP-JANITORIAL	1,556	1,245	1,291	1,544	1,544	1,544	1,544	1,544			253	-	-	-	-	
7635 SUPP-STOCK SUPP-MAINTENANCE	148	110	120	123	123	123	123	123			3	-	-	-	-	
Op Exp-Supplies & Materials Total	7,969	9,221	11,855	11,189	11,383	11,576	11,769	11,962			-666	194	193	193	193	
Op Exp-Utilities																
7200 UTILITIES-HEAT	17,975	20,543	19,025	21,644	22,293	23,073	23,650	24,596			2,619	649	780	577	946	
7201 UTILITIES-LIGHT	8,803	14,195	14,446	14,442	14,875	15,262	15,659	16,066			-4	433	387	397	407	
Op Exp-Utilities Total	26,778	34,738	33,471	36,086	37,168	38,335	39,309	40,662			2,615	1,082	1,167	974	1,353	
Salary and Benefits																
6001 SAL&BEN-WAGES	49,723	43,444	43,323	54,159	55,243	55,243	55,243	55,243			10,836	1,084	-	-	-	
6003 SAL&BEN-AUX-ALL	5,436	4,008	10,080	7,634	7,787	7,787	7,787	7,787			-2,446	153	-	-	-	
6004 SAL&BEN-OTHER-ALL	336	264	408	380	380	380	380	380			-28	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	2,561	1,354	896	1,516	1,546	1,577	1,608	1,640			620	30	31	31	32	
Salary and Benefits Total	58,055	49,070	54,707	63,689	64,956	64,987	65,018	65,050			8,982	1,267	31	31	32	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
273 - FC-Westhill Pool-Bldg Total	**100,481**	**106,968**	**107,007**	**118,483**	**120,936**	**122,441**	**123,803**	**125,508**			**11,476**	**2,453**	**1,505**	**1,362**	**1,705**	
276 - FC-Facilities & Equip General																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	402	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**402**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7712 EQUIP-MAINTENANCE	47,055	52,900	52,900	52,900	52,900	52,900	52,900	52,900			-	-	-	-	-	
Op Exp-Equipment Total	**47,055**	**52,900**	**52,900**	**52,900**	**52,900**	**52,900**	**52,900**	**52,900**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	25	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**25**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6001 SAL&BEN-WAGES	6,042	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**6,042**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
276 - FC-Facilities & Equip General Total	**53,524**	**52,900**	**52,900**	**52,900**	**52,900**	**52,900**	**52,900**	**52,900**			**-**	**-**	**-**	**-**	**-**	
277 - FC-Lacrosse box - Structure																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	2,050	4,924	1,799	2,572	2,535	2,582	2,650	2,703			773	-37	47	68	53	
Op Exp-Contracted Services Total	**2,050**	**4,924**	**1,799**	**2,572**	**2,535**	**2,582**	**2,650**	**2,703**			**773**	**-37**	**47**	**68**	**53**	
277 - FC-Lacrosse box - Structure Total	**2,050**	**4,924**	**1,799**	**2,572**	**2,535**	**2,582**	**2,650**	**2,703**			**773**	**-37**	**47**	**68**	**53**	
280 - FC-Police																
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	554	-	-	-	-	-			-554	-	-	-	-	
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**-**	**-**	**554**	**-**	**-**	**-**	**-**	**-**			**-554**	**-**	**-**	**-**	**-**	
280 - FC-Police Total	**-**	**-**	**554**	**-**	**-**	**-**	**-**	**-**			**-554**	**-**	**-**	**-**	**-**	
281 - FC-Inlet Fire Hall																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	-	16,250	16,250	16,250	16,250	16,250	16,250			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**-**	**16,250**	**16,250**	**16,250**	**16,250**	**16,250**	**16,250**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Insurance & Claims																
7402 INSURANCE-PROPERTY	-	-	12,495	9,940	10,189	10,443	10,704	10,972			-2,555	249	255	261	268	
Op Exp-Insurance & Claims Total	**-**	**-**	**12,495**	**9,940**	**10,189**	**10,443**	**10,704**	**10,972**			**-2,555**	**249**	**255**	**261**	**268**	
Op Exp-Recoveries																
8104 RECOVERIES-INTERDEPARTMENT FACILITIES MAINTENANCE	-	-	-101,603	-101,331	-103,113	-104,467	-105,653	-107,195			272	-1,782	-1,355	-1,186	-1,542	
Op Exp-Recoveries Total	**-**	**-**	**-101,603**	**-101,331**	**-103,113**	**-104,467**	**-105,653**	**-107,195**			**272**	**-1,782**	**-1,355**	**-1,186**	**-1,542**	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	-	-	250	250	250	250	250	250			-	-	-	-	-	
Op Exp-Sundry Total	**-**	**-**	**250**	**250**	**250**	**250**	**250**	**250**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7611 SUPPL-JANITORIAL SUPPLIES	-	-	2,000	2,000	2,000	2,000	2,000	2,000			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	-	-	9,000	9,000	9,000	9,000	9,000	9,000			-	-	-	-	-	
7634 SUPP-STOCK SUPP-JANITORIAL	-	-	3,400	3,400	3,400	3,400	3,400	3,400			-	-	-	-	-	
7635 SUPP-STOCK SUPP-MAINTENANCE	-	-	1,000	1,000	1,000	1,000	1,000	1,000			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**-**	**-**	**15,400**	**15,400**	**15,400**	**15,400**	**15,400**	**15,400**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Utilities																
7200 UTILITIES-HEAT	-	-	19,304	19,883	20,480	21,196	21,726	22,595			579	597	716	530	869	
7201 UTILITIES-LIGHT	-	-	13,880	14,366	14,797	15,181	15,576	15,981			486	431	384	395	405	
Op Exp-Utilities Total	**-**	**-**	**33,184**	**34,249**	**35,277**	**36,377**	**37,302**	**38,576**			**1,065**	**1,028**	**1,100**	**925**	**1,274**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	599	-	-	-	-	-			-599	-	-	-	-	
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
6003 SAL&BEN-AUX-ALL	-	-	24,024	25,242	25,747	25,747	25,747	25,747			1,218	505	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	66	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**66**	**-**	**24,623**	**25,242**	**25,747**	**25,747**	**25,747**	**25,747**			**619**	**505**	**-**	**-**	**-**	
281 - FC-Inlet Fire Hall Total	**66**	**-**	**599**	**-**	**-**	**-**	**-**	**-**			**-599**	**-**		**-**	**-**	
282 - FC-Fire Hall #2																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	-	7,000	7,000	7,000	7,000	7,000	7,000			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**-**	**7,000**	**7,000**	**7,000**	**7,000**	**7,000**	**7,000**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Insurance & Claims																
7402 INSURANCE-PROPERTY	-	-	1,985	1,554	1,593	1,633	1,673	1,715			-431	39	40	41	42	
Op Exp-Insurance & Claims Total	**-**	**-**	**1,985**	**1,554**	**1,593**	**1,633**	**1,673**	**1,715**			**-431**	**39**	**40**	**41**	**42**	
Op Exp-Recoveries																
8104 RECOVERIES-INTERDEPARTMENT FACILITIES MAINTENANCE	-	-	-29,974	-30,289	-30,795	-31,131	-31,422	-31,807			-316	-506	-336	-292	-385	
Op Exp-Recoveries Total	**-**	**-**	**-29,974**	**-30,289**	**-30,795**	**-31,131**	**-31,422**	**-31,807**			**-316**	**-506**	**-336**	**-292**	**-385**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	-	-	3,000	3,000	3,000	3,000	3,000	3,000			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**-**	**-**	**3,000**	**3,000**	**3,000**	**3,000**	**3,000**	**3,000**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Utilities																
7200 UTILITIES-HEAT	-	-	5,000	5,151	5,305	5,490	5,627	5,853			151	154	185	137	226	
7201 UTILITIES-LIGHT	-	-	4,000	4,140	4,264	4,375	4,489	4,606			140	124	111	114	117	
Op Exp-Utilities Total	**-**	**-**	**9,000**	**9,291**	**9,569**	**9,865**	**10,116**	**10,459**			**291**	**278**	**296**	**251**	**343**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	224	-	-	-	-	-			-224	-	-	-	-	
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	-	-	8,989	9,444	9,633	9,633	9,633	9,633			455	189	-	-	-	
Salary and Benefits Total	**-**	**-**	**9,213**	**9,444**	**9,633**	**9,633**	**9,633**	**9,633**			**231**	**189**	**-**	**-**	**-**	
282 - FC-Fire Hall #2 Total	**-**	**-**	**224**	**-**	**-**	**-**	**-**				**-224**		**-**			
283 - FC-Works Yard																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	-	35,000	35,000	35,000	35,000	35,000	35,000			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**-**	**35,000**	**35,000**	**35,000**	**35,000**	**35,000**	**35,000**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Insurance & Claims																
7402 INSURANCE-PROPERTY	-	-	6,498	5,137	5,265	5,397	5,532	5,670			-1,361	128	132	135	138	
Op Exp-Insurance & Claims Total	**-**	**-**	**6,498**	**5,137**	**5,265**	**5,397**	**5,532**	**5,670**			**-1,361**	**128**	**132**	**135**	**138**	
Op Exp-Recoveries																
8104 RECOVERIES-INTERDEPARTMENT FACILITIES MAINTENANCE	-	-	-127,575	-129,153	-130,959	-131,905	-132,801	-133,839			-1,578	-1,806	-946	-896	-1,038	
Op Exp-Recoveries Total	**-**	**-**	**-127,575**	**-129,153**	**-130,959**	**-131,905**	**-132,801**	**-133,839**			**-1,578**	**-1,806**	**-946**	**-896**	**-1,038**	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	-	-	200	200	200	200	200	200			-	-	-	-	-	
Op Exp-Sundry Total	**-**	**-**	**200**	**200**	**200**	**200**	**200**	**200**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7611 SUPPL-JANITORIAL SUPPLIES	-	-	250	250	250	250	250	250			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	-	-	8,200	8,200	8,200	8,200	8,200	8,200			-	-	-	-	-	
7634 SUPP-STOCK SUPP-JANITORIAL	-	-	10,000	10,000	10,000	10,000	10,000	10,000			-	-	-	-	-	
7635 SUPP-STOCK SUPP-MAINTENANCE	-	-	400	400	400	400	400	400			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**-**	**-**	**18,850**	**18,850**	**18,850**	**18,850**	**18,850**	**18,850**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Utilities																
7200 UTILITIES-HEAT	-	-	7,000	7,210	7,426	7,686	7,878	8,194			210	216	260	192	316	
7201 UTILITIES-LIGHT	-	-	20,000	20,700	21,321	21,875	22,444	23,028			700	621	554	569	584	
Op Exp-Utilities Total	**-**	**-**	**27,000**	**27,910**	**28,747**	**29,561**	**30,322**	**31,222**			**910**	**837**	**814**	**761**	**900**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	997	-	-	-	-	-			-997	-	-	-	-	
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
6003 SAL&BEN-AUX-ALL	-	-	40,027	42,056	42,897	42,897	42,897	42,897			2,029	841	-	-	-	
Salary and Benefits Total	-	-	**41,024**	**42,056**	**42,897**	**42,897**	**42,897**	**42,897**			**1,032**	**841**	-	-	-	
283 - FC-Works Yard Total	-	-	**997**	-	-	-	-	-			**-997**	-	-		-	
295 - FC-Vehicle Charges																
Op Exp-Equipment																
7403 INSURANCE-VEHICLE	8,451	8,280	10,324	11,356	11,924	12,520	13,146	13,804			1,032	568	596	626	657	
7509 LSE&RNTLS-VEHICLES	4,815	4,800	5,000	5,000	5,000	5,000	5,000	5,000			-	-	-	-	-	
7702 EQUIP-FUEL	13,384	17,700	20,675	21,424	22,200	22,937	23,700	24,456			749	776	737	763	757	
7703 EQUIP-MAINT-VEHICLES	23,158	20,171	33,638	47,589	48,541	49,512	50,502	51,512			13,951	952	971	990	1,010	
7706 EQUIP-RPLCMNT PROVISION	51,900	51,900	60,115	64,954	69,792	74,631	79,470	84,308			4,839	4,839	4,839	4,839	4,839	
7707 EQUIP-VEHICLE CHARGES	3	-	-	-	-	-	-	-			-	-	-	-	-	
7708 EQUIP-CHARGEOUT RECOVERY	-125,021	-127,805	-154,665	-175,734	-183,376	-191,038	-198,784	-206,585			-21,069	-7,642	-7,662	-7,746	-7,801	
7715 EQUIP-INTERNAL GARAGE CHARGES	23,284	24,954	24,913	25,411	25,919	26,438	26,966	27,506			498	508	518	529	539	
Op Exp-Equipment Total	**-26**	-	-			-	-						**-1**		**1**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	26	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**26**	-	-	-	-	-	-	-			-	-	-	-	-	
295 - FC-Vehicle Charges Total	-	-	-			-	-						**-1**		**1**	
Facilities Total	**3,415,457**	**3,385,566**	**3,545,777**	**3,611,767**	**3,680,911**	**3,719,903**	**3,760,659**	**3,802,472**			**65,990**	**69,144**	**38,992**	**40,757**	**41,813**	
Recreation																
230 - RS-Admin-Recreation																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	68,677	87,758	87,758	87,758	87,758	87,758	87,758	87,758			-	-	-	-	-	
7303 COMMUNIC-DLVRY/COURIER	979	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**69,656**	**87,758**	**87,758**	**87,758**	**87,758**	**87,758**	**87,758**	**87,758**			-	-	-	-	-	
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	637	-	-	-	-	-	-	-			-	-	-	-	-	
7117 PRF SVC-SFTWRE MNT/UPGRADES	-	17,500	52,000	35,000	35,000	35,000	35,000	35,000			-17,000	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**637**	**17,500**	**52,000**	**35,000**	**35,000**	**35,000**	**35,000**	**35,000**			**-17,000**	-	-	-	-	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	826	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**826**	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment																
7505 LSE&RNTLS-LEASED EQUIPMENT	6,402	19,750	15,000	9,000	9,000	9,000	9,000	9,000			-6,000	-	-	-	-	
7700 EQUIP-EQUIPMENT PURCHASE	313	-	-	-	-	-	-	-			-	-	-	-	-	
7710 EQUIP-CAP LSE INTEREST	175	-	-	-	-	-	-	-			-	-	-	-	-	
7712 EQUIP-MAINTENANCE	13,742	29,920	37,000	37,000	37,000	37,000	37,000	37,000			-	-	-	-	-	
Op Exp-Equipment Total	**20,632**	**49,670**	**52,000**	**46,000**	**46,000**	**46,000**	**46,000**	**46,000**			**-6,000**	-	-	-	-	
Op Exp-Grants & Donations																
8001 GRNT&DONATNS-WAIVER OF RENT	5,109	2,970	2,970	3,500	3,600	3,600	3,600	3,600			530	100	-	-	-	
Op Exp-Grants & Donations Total	**5,109**	**2,970**	**2,970**	**3,500**	**3,600**	**3,600**	**3,600**	**3,600**			**530**	**100**	-	-	-	
Op Exp-Insurance & Claims																
7402 INSURANCE-PROPERTY	395	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Insurance & Claims Total	**395**	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Lease & Rentals																
7500 LSE&RNTLS-COMP.EQUIPMENT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Lease & Rentals Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Recoveries																
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL	2,037	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Recoveries Total	**2,037**	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry																
7900 SDRY-BAD DEBT EXPENSE	860	-	-	-	-	-	-	-			-	-	-	-	-	
7901 SDRY-BANK CHARGES	63,835	58,250	58,250	63,000	63,400	63,400	63,400	63,400			4,750	400	-	-	-	
7902 SDRY-CASH OVER/SHORT	-	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7912 SDRY-DEBT-PRINCIPAL	7,107	-	-	-	-	-	-	-			-	-	-	-	-	
7917 SDRY-FEE SUBSIDIES	1,240	1,350	1,350	1,350	1,350	1,350	1,350	1,350			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	2,990	3,600	3,600	3,600	3,600	3,600	3,600	3,600			-	-	-	-	-	
7930 SDRY-PROG. SERVICES	20	1,000	1,000	1,000	1,000	1,000	1,000	1,000			-	-	-	-	-	
7935 SDRY-SPECIAL PROJECTS	1,764	3,000	3,000	3,000	3,000	3,000	3,000	3,000			-	-	-	-	-	
7997 AP HOLDING	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**77,816**	**67,200**	**67,200**	**71,950**	**72,350**	**72,350**	**72,350**	**72,350**			**4,750**	**400**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7600 SUPPL-AMMUNITION	29	-	-	-	-	-	-	-			-	-	-	-	-	
7615 SUPPL-MISC. SUPPLIES	69	-	-	-	-	-	-	-			-	-	-	-	-	
7619 SUPPL-PROG. SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	6,695	5,000	9,000	9,000	9,000	9,000	9,000	9,000			-	-	-	-	-	
7626 SUPPL-STANDARD OFFICE SUPPLIES	14,859	18,000	14,000	14,000	14,000	14,000	14,000	14,000			-	-	-	-	-	
7629 SUPPL-WORKING LUNCHES/FOOD	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**21,653**	**23,000**	**23,000**	**23,000**	**23,000**	**23,000**	**23,000**	**23,000**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	3,586	2,900	2,900	2,900	2,900	2,900	2,900	2,900			-	-	-	-	-	
6104 HR-MILEAGE/VEHICLE ALLOW.	2,034	1,030	1,530	1,530	1,530	1,530	1,530	1,530			-	-	-	-	-	
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	330	-	-	-	-	-	-	-			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	4,354	8,250	8,250	8,250	8,250	8,250	8,250	8,250			-	-	-	-	-	
Personnel Services Total	**10,304**	**12,180**	**12,680**	**12,680**	**12,680**	**12,680**	**12,680**	**12,680**			**-**	**-**	**-**	**-**	**-**	
Project Expenses (Capital)																
9800 CAPITAL PROJECT EXPENSE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Project Expenses (Capital) Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																
4230 SVCS-REC-LSE&RNTLS	-5	-	-	-	-	-	-	-			-	-	-	-	-	
4430 RV-LCNS&PRMTS-BUILD	-	-	-	-	-	-	-	-			-	-	-	-	-	
4460 RV-OTHER-ADV REVENUE	-12,466	-25,000	-25,000	-26,000	-26,000	-26,000	-26,000	-26,000			-1,000	-	-	-	-	
4463 RV-OTH-DONATIONS	-2,450	-	-	-	-	-	-	-			-	-	-	-	-	
4479 RV-OTH-MISC REVENUE	-2,147	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-17,068**	**-25,000**	**-25,000**	**-26,000**	**-26,000**	**-26,000**	**-26,000**	**-26,000**			**-1,000**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	433,638	392,490	491,122	498,580	508,577	508,577	508,577	508,577			7,458	9,997	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	1,009	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	66,236	48,510	11,610	12,200	12,444	12,444	12,444	12,444			590	244	-	-	-	
6004 SAL&BEN-OTHER-ALL	3,375	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**504,257**	**441,000**	**502,732**	**510,780**	**521,021**	**521,021**	**521,021**	**521,021**			**8,048**	**10,241**	**-**	**-**	**-**	
Sale of Services-Recreation and Cultural																
4229 LSE&RNTLS-GEN RENTAL	-	-	-	-	-	-	-	-			-	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfers From Other Governments																
4600 TGF-FED.STDNT EMPL GRNT	-	-	-	-	-	-	-	-			-	-	-	-	-	
4625 GRNT-PROV-COND-STUDENT EMPL.	-10,983	-1,500	-1,500	-1,500	-1,500	-1,500	-1,500	-1,500			-	-	-	-	-	
Transfers From Other Governments Total	**-10,983**	**-1,500**	**-1,500**	**-1,500**	**-1,500**	**-1,500**	**-1,500**	**-1,500**			**-**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	9,530	7,080	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**9,530**	**7,080**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
230 - RS-Admin-Recreation Total	**694,802**	**681,858**	**773,840**	**763,168**	**773,909**	**773,909**	**773,909**	**773,909**			**-10,672**	**10,741**	**-**	**-**	**-**	
231 - RS-General Summer Programs																
Op Exp-Equipment																
7704 EQUIP-NON-CAPITALIZED	1,108	3,638	3,638	2,000	2,000	2,000	2,000	2,000			-1,638	-	-	-	-	
7712 EQUIP-MAINTENANCE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**1,108**	**3,638**	**3,638**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**			**-1,638**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7619 SUPPL-PROG. SUPPLIES	4,050	2,800	2,800	4,600	4,600	4,600	4,600	4,600			1,800	-	-	-	-	
Op Exp-Supplies & Materials Total	**4,050**	**2,800**	**2,800**	**4,600**	**4,600**	**4,600**	**4,600**	**4,600**			**1,800**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	1,218	-	-	-	-	-			-1,218	-	-	-	-	
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	61,991	48,007	48,879	51,366	52,393	52,393	52,393	52,393			2,487	1,027	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**61,991**	**48,007**	**50,097**	**51,366**	**52,393**	**52,393**	**52,393**	**52,393**			**1,269**	**1,027**	**-**	**-**	**-**	
Sale of Services-Recreation and Cultural																
4222 SCS-RC-PROGRAM FEES	-	-45,000	-55,000	-56,000	-57,000	-58,000	-59,000	-60,000			-1,000	-1,000	-1,000	-1,000	-1,000	
4236 SCS-RC-PROGRAM FEES CHILD	-69,871	-	-	-	-	-	-	-			-	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**-69,871**	**-45,000**	**-55,000**	**-56,000**	**-57,000**	**-58,000**	**-59,000**	**-60,000**			**-1,000**	**-1,000**	**-1,000**	**-1,000**	**-1,000**	
231 - RS-General Summer Programs Total	**-2,722**	**9,445**	**1,535**	**1,966**	**1,993**	**993**	**-7**	**-1,007**			**431**	**27**	**-1,000**	**-1,000**	**-1,000**	
232 - RS-General School & Park Programs																
Op Exp-Supplies & Materials																
7619 SUPPL-PROG. SUPPLIES	3,554	1,200	2,899	2,899	3,200	3,200	3,200	3,200			-	301	-	-	-	
Op Exp-Supplies & Materials Total	**3,554**	**1,200**	**2,899**	**2,899**	**3,200**	**3,200**	**3,200**	**3,200**			**-**	**301**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-20	-	286	-	-	-	-	-			-286	-	-	-	-	
6001 SAL&BEN-WAGES	-2	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	26,611	7,119	11,487	11,717	11,951	11,951	11,951	11,951			230	234	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**26,589**	**7,119**	**11,773**	**11,717**	**11,951**	**11,951**	**11,951**	**11,951**			**-56**	**234**	**-**	**-**	**-**	
Sale of Services-Recreation and Cultural																
4236 SCS-RC-PROGRAM FEES CHILD	-40,510	-10,500	-20,817	-25,552	-25,552	-25,552	-25,552	-25,552			-4,735	-	-	-	-	
4237 SCS-RC-PROGRAM FEES YOUTH	-	-500	-500	-500	-500	-500	-500	-500			-	-	-	-	-	
4240 SCS-RC-PROGRAM FEES FITNESS	-6,858	-5,500	-5,500	-5,500	-5,500	-5,500	-5,500	-5,500			-	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**-47,368**	**-16,500**	**-26,817**	**-31,552**	**-31,552**	**-31,552**	**-31,552**	**-31,552**			**-4,735**	**-**	**-**	**-**	**-**	
232 - RS-General School & Park Programs Total	**-17,226**	**-8,181**	**-12,145**	**-16,936**	**-16,401**	**-16,401**	**-16,401**	**-16,401**			**-4,791**	**535**	**-**	**-**	**-**	
238 - RS-Curling Rink-Programs																
Op Exp-Supplies & Materials																
7618 SUPPL-PROC. FROM VENDORS	-	-	-	-	-	-	-	-			-	-	-	-	-	
7619 SUPPL-PROG. SUPPLIES	938	700	700	700	700	700	700	700			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**938**	**700**	**700**	**700**	**700**	**700**	**700**	**700**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	24,148	24,029	24,734	24,938	25,441	25,441	25,441	25,441			204	503	-	-	-	
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	2,732	4,138	4,213	4,298	4,384	4,384	4,384	4,384			85	86	-	-	-	
6004 SAL&BEN-OTHER-ALL	137	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**27,017**	**28,167**	**28,947**	**29,236**	**29,825**	**29,825**	**29,825**	**29,825**			**289**	**589**	**-**	**-**	**-**	
Sale of Services-Recreation and Cultural																
4222 SCS-RC-PROGRAM FEES	-3,402	-3,900	-3,900	-3,900	-3,900	-3,900	-3,900	-3,900			-	-	-	-	-	
4229 LSE&RNTLS-GEN RENTAL	-116,555	-62,000	-62,000	-68,646	-68,646	-68,646	-68,646	-68,646			-6,646	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**-119,957**	**-65,900**	**-65,900**	**-72,546**	**-72,546**	**-72,546**	**-72,546**	**-72,546**			**-6,646**	**-**	**-**	**-**	**-**	
238 - RS-Curling Rink-Programs Total	**-92,002**	**-37,033**	**-36,253**	**-42,610**	**-42,021**	**-42,021**	**-42,021**	**-42,021**			**-6,357**	**589**	**-**	**-**	**-**	
239 - RS-Curling Rink-Lounge																
Salary and Benefits																
6001 SAL&BEN-WAGES	1,259	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	1,593	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	36	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**2,889**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
239 - RS-Curling Rink-Lounge Total	**2,889**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
243 - RS-Glencoe Centre-Programs																
Op Exp-Sundry																
7916 SDRY-FACILITY LIAB. INSURANCE	34	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**34**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7619 SUPPL-PROG. SUPPLIES	4,800	1,400	3,000	3,200	3,500	3,500	3,500	3,500			200	300	-	-	-	
Op Exp-Supplies & Materials Total	**4,800**	**1,400**	**3,000**	**3,200**	**3,500**	**3,500**	**3,500**	**3,500**			**200**	**300**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-121	-	1,046	-	-	-	-	-			-1,046	-	-	-	-	
6001 SAL&BEN-WAGES	-12	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	57,726	40,955	41,975	56,177	57,301	57,301	57,301	57,301			14,202	1,124	-	-	-	
6004 SAL&BEN-OTHER-ALL	5	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**57,598**	**40,955**	**43,021**	**56,177**	**57,301**	**57,301**	**57,301**	**57,301**			**13,156**	**1,124**	**-**	**-**	**-**	
Sale of Services-Recreation and Cultural																
4229 LSE&RNTLS-GEN RENTAL	-6,128	-4,000	-4,000	-4,700	-4,700	-4,700	-4,700	-4,700			-700	-	-	-	-	
4236 SCS-RC-PROGRAM FEES CHILD	-17,955	-6,700	-6,700	-14,500	-14,500	-14,500	-14,500	-14,500			-7,800	-	-	-	-	
4239 SCS-RC-PROGRAM FEES PRESCHOOL	-68,153	-64,000	-64,000	-74,000	-74,000	-74,000	-74,000	-74,000			-10,000	-	-	-	-	
4240 SCS-RC-PROGRAM FEES FITNESS	-15	-2,800	-2,800	-	-	-	-	-			2,800	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**-92,250**	**-77,500**	**-77,500**	**-93,200**	**-93,200**	**-93,200**	**-93,200**	**-93,200**			**-15,700**	**-**	**-**	**-**	**-**	
243 - RS-Glencoe Centre-Programs Total	**-29,817**	**-35,145**	**-31,479**	**-33,823**	**-32,399**	**-32,399**	**-32,399**	**-32,399**			**-2,344**	**1,424**	**-**	**-**	**-**	
245 - RS-Heritage Mtn Comm Ctre-Programs																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7619 SUPPL-PROG. SUPPLIES	4,604	2,300	3,200	3,400	3,900	3,900	3,900	3,900			200	500	-	-	-	
Op Exp-Supplies & Materials Total	**4,604**	**2,300**	**3,200**	**3,400**	**3,900**	**3,900**	**3,900**	**3,900**			**200**	**500**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	26	-	1,165	-	-	-	-	-			-1,165	-	-	-	-	
6001 SAL&BEN-WAGES	111	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	52,208	45,937	46,772	57,536	58,687	58,687	58,687	58,687			10,764	1,151	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**52,344**	**45,937**	**47,937**	**57,536**	**58,687**	**58,687**	**58,687**	**58,687**			**9,599**	**1,151**	**-**	**-**	**-**	
Sale of Services-Recreation and Cultural																
4236 SCS-RC-PROGRAM FEES CHILD	-27,383	-35,000	-35,000	-32,500	-32,500	-32,500	-32,500	-32,500			2,500	-	-	-	-	
4238 SCS-RC-PROGRAM FEES ADULT	-50	-	-	-	-	-	-	-			-	-	-	-	-	
4239 SCS-RC-PROGRAM FEES PRESCHOOL	-55,306	-52,000	-52,000	-54,000	-54,000	-54,000	-54,000	-54,000			-2,000	-	-	-	-	
4240 SCS-RC-PROGRAM FEES FITNESS	-17,400	-14,500	-14,500	-15,000	-15,000	-15,000	-15,000	-15,000			-500	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**-100,140**	**-101,500**	**-101,500**	**-101,500**	**-101,500**	**-101,500**	**-101,500**	**-101,500**			**-**	**-**	**-**	**-**	**-**	
245 - RS-Heritage Mtn Comm Ctre-Programs Total	**-43,192**	**-53,263**	**-50,363**	**-40,564**	**-38,913**	**-38,913**	**-38,913**	**-38,913**			**9,799**	**1,651**	**-**	**-**	**-**	
248 - RS-Ice Arena-Programs																
Op Exp-Contracted Services																
7003 CONTR SVC- PROG INSTRUCTORS	4,068	40,000	35,000	10,000	10,000	10,000	10,000	10,000			-25,000	-	-	-	-	
Op Exp-Contracted Services Total	**4,068**	**40,000**	**35,000**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**			**-25,000**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7619 SUPPL-PROG. SUPPLIES	15,582	17,000	17,000	17,000	17,000	17,000	17,000	17,000			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**15,582**	**17,000**	**17,000**	**17,000**	**17,000**	**17,000**	**17,000**	**17,000**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6104 HR-MILEAGE/VEHICLE ALLOW.	74	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**74**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
4479 RV-OTH-MISC REVENUE	-1,500	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-1,500**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	169,964	195,756	205,088	206,370	210,507	210,507	210,507	210,507			1,282	4,137	-	-	-	
6001 SAL&BEN-WAGES	-125	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	331	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	238,675	126,238	123,590	142,867	145,725	145,725	155,721	176,549			19,277	2,858	-	9,996	20,828	
6004 SAL&BEN-OTHER-ALL	7,940	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**416,785**	**321,994**	**328,678**	**349,237**	**356,232**	**356,232**	**366,228**	**387,056**			**20,559**	**6,995**	**-**	**9,996**	**20,828**	
Sale of Services-Recreation and Cultural																
4222 SCS-RC-PROGRAM FEES	-412,259	-398,946	-398,946	-400,000	-400,000	-400,000	-400,000	-400,000			-1,054	-	-	-	-	
4229 LSE&RNTLS-GEN RENTAL	-540,850	-530,000	-530,000	-530,000	-530,000	-530,000	-530,000	-530,000			-	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**-953,109**	**-928,946**	**-928,946**	**-930,000**	**-930,000**	**-930,000**	**-930,000**	**-930,000**			**-1,054**	**-**	**-**	**-**	**-**	
248 - RS-Ice Arena-Programs Total	**-518,099**	**-549,952**	**-548,268**	**-553,763**	**-546,768**	**-546,768**	**-536,772**	**-515,944**			**-5,495**	**6,995**	**-**	**9,996**	**20,828**	
250 - RS-Ice Arena-Skate Shop																
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	27	-	-	-	-	-	-	-			-	-	-	-	-	
7619 SUPPL-PROG. SUPPLIES	6,656	6,000	6,000	6,000	6,000	6,000	6,000	6,000			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**6,683**	**6,000**	**6,000**	**6,000**	**6,000**	**6,000**	**6,000**	**6,000**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-35,362	-28,000	-30,000	-33,000	-33,000	-33,000	-33,000	-33,000			-3,000	-	-	-	-	
Revenue From Own Sources Total	**-35,362**	**-28,000**	**-30,000**	**-33,000**	**-33,000**	**-33,000**	**-33,000**	**-33,000**			**-3,000**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	1,399	-	-	-	-	-			-1,399	-	-	-	-	
6001 SAL&BEN-WAGES	1,385	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	56,541	55,161	56,164	59,021	60,202	60,202	60,202	60,202			2,857	1,181	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**57,926**	**55,161**	**57,563**	**59,021**	**60,202**	**60,202**	**60,202**	**60,202**			**1,458**	**1,181**	**-**	**-**	**-**	
Sale of Services-Recreation and Cultural																
4223 SCS-RC-PUBLC SKATING FEES	-36,189	-35,000	-35,000	-35,000	-35,000	-35,000	-35,000	-35,000			-	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**-36,189**	**-35,000**	**-35,000**	**-35,000**	**-35,000**	**-35,000**	**-35,000**	**-35,000**			**-**	**-**	**-**	**-**	**-**	
Transfers From Other Governments																
4628 GRNT-OTHER-MISC	-1,000	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers From Other Governments Total	**-1,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
250 - RS-Ice Arena-Skate Shop Total	**-7,942**	**-1,839**	**-1,437**	**-2,979**	**-1,798**	**-1,798**	**-1,798**	**-1,798**			**-1,542**	**1,181**	**-**	**-**	**-**	
253 - RS-Kyle Centre-Programs																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7003 CONTR SVC- PROG INSTRUCTORS	12,661	12,000	12,000	11,000	11,000	11,000	11,000	11,000			-1,000	-	-	-	-	
Op Exp-Contracted Services Total	**12,661**	**12,000**	**12,000**	**11,000**	**11,000**	**11,000**	**11,000**	**11,000**			**-1,000**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7700 EQUIP-EQUIPMENT PURCHASE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7610 SUPPL-HORTICULTURAL SUPPLIES	385	-	-	-	-	-	-	-			-	-	-	-	-	
7612 SUPPL-LIQUOR CONDIMENT&SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7619 SUPPL-PROG. SUPPLIES	5,099	2,500	3,600	4,100	4,600	4,600	4,600	4,600			500	500	-	-	-	
Op Exp-Supplies & Materials Total	**5,483**	**2,500**	**3,600**	**4,100**	**4,600**	**4,600**	**4,600**	**4,600**			**500**	**500**	**-**	**-**	**-**	
Personnel Services																
6104 HR-MILEAGE/VEHICLE ALLOW.	-	-	-	-	-	-	-	-			-	-	-	-	-	
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	79	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Personnel Services Total	**79**	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits																
6000 SAL&BEN-SALARIES	169,145	144,322	149,919	149,804	152,825	152,825	152,825	152,825			-115	3,021	-	-	-	
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	483	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	61,103	78,874	80,308	70,536	71,947	71,947	71,947	71,947			-9,772	1,411	-	-	-	
6004 SAL&BEN-OTHER-ALL	788	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	406	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**231,926**	**223,196**	**230,227**	**220,340**	**224,772**	**224,772**	**224,772**	**224,772**			**-9,887**	**4,432**	**-**	**-**	**-**	
Sale of Services-Recreation and Cultural																
4222 SCS-RC-PROGRAM FEES	-6,717	-	-	-	-	-	-	-			-	-	-	-	-	
4229 LSE&RNTLS-GEN RENTAL	-70,048	-43,000	-53,000	-53,000	-53,000	-53,000	-53,000	-53,000			-	-	-	-	-	
4236 SCS-RC-PROGRAM FEES CHILD	-13,436	-17,000	-17,000	-17,000	-17,000	-17,000	-17,000	-17,000			-	-	-	-	-	
4238 SCS-RC-PROGRAM FEES ADULT	-50,448	-27,000	-35,000	-35,000	-35,000	-35,000	-35,000	-35,000			-	-	-	-	-	
4239 SCS-RC-PROGRAM FEES PRESCHOOL	-19,689	-25,000	-25,000	-25,000	-25,000	-25,000	-25,000	-25,000			-	-	-	-	-	
4240 SCS-RC-PROGRAM FEES FITNESS	-5,782	-7,000	-7,000	-7,000	-7,000	-7,000	-7,000	-7,000			-	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**-166,119**	**-119,000**	**-137,000**	**-137,000**	**-137,000**	**-137,000**	**-137,000**	**-137,000**			**-**	**-**	**-**	**-**	**-**	
Transfers From Other Governments																
4627 GRNT-PROV-COND-COMMUNITY EVNTS	-1,000	-1,000	-2,000	-2,000	-2,000	-2,000	-2,000	-2,000			-	-	-	-	-	
4628 GRNT-OTHER-MISC	-500	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers From Other Governments Total	**-1,500**	**-1,000**	**-2,000**	**-2,000**	**-2,000**	**-2,000**	**-2,000**	**-2,000**			**-**	**-**	**-**	**-**	**-**	
253 - RS-Kyle Centre-Programs Total	**82,531**	**117,696**	**106,827**	**96,440**	**101,372**	**101,372**	**101,372**	**101,372**			**-10,387**	**4,932**	**-**	**-**	**-**	
258 - RS-Old Orchard Hall-Programs																
Op Exp-Supplies & Materials																
7619 SUPPL-PROG. SUPPLIES	17	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**17**	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	713	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**713**	-	-	-	-	-	-	-			-	-	-	-	-	
Sale of Services-Recreation and Cultural																
4229 LSE&RNTLS-GEN RENTAL	-46,302	-63,000	-60,000	-59,000	-58,169	-56,000	-55,000	-54,000			1,000	831	2,169	1,000	1,000	
4236 SCS-RC-PROGRAM FEES CHILD	-11	-	-	-	-	-	-	-			-	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**-46,313**	**-63,000**	**-60,000**	**-59,000**	**-58,169**	**-56,000**	**-55,000**	**-54,000**			**1,000**	**831**	**2,169**	**1,000**	**1,000**	
258 - RS-Old Orchard Hall-Programs Total	**-45,583**	**-63,000**	**-60,000**	**-59,000**	**-58,169**	**-56,000**	**-55,000**	**-54,000**			**1,000**	**831**	**2,169**	**1,000**	**1,000**	
260 - RS-Rec Ctr-Admin																
Op Exp-Supplies & Materials																
7619 SUPPL-PROG. SUPPLIES	25	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**25**	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services																
6104 HR-MILEAGE/VEHICLE ALLOW.	131	500	500	500	500	500	500	500			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**131**	**500**	**500**	**500**	**500**	**500**	**500**	**500**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	369,834	436,691	448,959	457,474	466,660	466,660	466,660	466,660			8,516	9,186	-	-	-	
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	1,731	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	130,083	106,296	84,112	88,375	90,143	90,143	90,143	90,143			4,263	1,768	-	-	-	
6004 SAL&BEN-OTHER-ALL	135	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**501,783**	**542,987**	**533,071**	**545,849**	**556,803**	**556,803**	**556,803**	**556,803**			**12,779**	**10,954**	**-**	**-**	**-**	
Transfers to Reserves																
9500 TSF TO RSV-CAPITAL ASSET REPLACEMENT RESERVE	65,600	65,600	65,600	65,600	65,600	65,600	65,600	65,600			-	-	-	-	-	
Transfers to Reserves Total	**65,600**	**65,600**	**65,600**	**65,600**	**65,600**	**65,600**	**65,600**	**65,600**			**-**	**-**	**-**	**-**	**-**	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
260 - RS-Rec Ctr-Admin Total	**567,538**	**609,087**	**599,171**	**611,949**	**622,903**	**622,903**	**622,903**	**622,903**			**12,779**	**10,954**	**-**	**-**	**-**	
261 - RS-Rec Ctr-General Programs																
Op Exp-Contracted Services																
7003 CONTR SVC- PROG INSTRUCTORS	216	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**216**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7704 EQUIP-NON-CAPITALIZED	38	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**38**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7615 SUPPL-MISC. SUPPLIES	12	-	-	-	-	-	-	-			-	-	-	-	-	
7619 SUPPL-PROG. SUPPLIES	14,961	10,200	10,200	10,500	10,500	11,000	11,000	11,000			300	-	500	-	-	
Op Exp-Supplies & Materials Total	**14,973**	**10,200**	**10,200**	**10,500**	**10,500**	**11,000**	**11,000**	**11,000**			**300**	**-**	**500**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	29,289	33,057	35,528	34,734	35,429	35,429	35,429	35,429			-794	695	-	-	-	
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	185	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	140,141	64,966	66,147	99,994	101,994	101,994	101,994	101,994			33,847	2,000	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**169,615**	**98,023**	**101,675**	**134,728**	**137,423**	**137,423**	**137,423**	**137,423**			**33,053**	**2,695**	**-**	**-**	**-**	
Sale of Services-Recreation and Cultural																
4222 SCS-RC-PROGRAM FEES	-925	-	-	-	-	-	-	-			-	-	-	-	-	
4229 LSE&RNTLS-GEN RENTAL	-31,226	-20,000	-20,000	-22,000	-22,000	-22,000	-22,000	-22,000			-2,000	-	-	-	-	
4236 SCS-RC-PROGRAM FEES CHILD	-39,672	-25,000	-25,000	-32,000	-32,000	-32,000	-32,000	-32,000			-7,000	-	-	-	-	
4238 SCS-RC-PROGRAM FEES ADULT	-10,489	-6,500	-6,500	-8,500	-8,500	-8,500	-8,500	-8,500			-2,000	-	-	-	-	
4239 SCS-RC-PROGRAM FEES PRESCHOOL	-115,357	-74,000	-74,000	-95,000	-95,000	-95,000	-95,000	-95,000			-21,000	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**-197,669**	**-125,500**	**-125,500**	**-157,500**	**-157,500**	**-157,500**	**-157,500**	**-157,500**			**-32,000**	**-**	**-**	**-**	**-**	
261 - RS-Rec Ctr-General Programs Total	**-12,828**	**-17,277**	**-13,625**	**-12,272**	**-9,577**	**-9,077**	**-9,077**	**-9,077**			**1,353**	**2,695**	**500**	**-**	**-**	
262 - RS-Rec Ctr-Fitness & Spinning Programs																
Op Exp-Equipment																
7712 EQUIP-MAINTENANCE	15,811	13,000	13,000	13,000	13,000	13,000	13,000	13,000			-	-	-	-	-	
Op Exp-Equipment Total	**15,811**	**13,000**	**13,000**	**13,000**	**13,000**	**13,000**	**13,000**	**13,000**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7916 SDRY-FACILITY LIAB. INSURANCE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7611 SUPPL-JANITORIAL SUPPLIES	22	-	-	-	-	-	-	-			-	-	-	-	-	
7619 SUPPL-PROG. SUPPLIES	2,948	5,060	5,060	5,500	5,500	5,600	5,600	5,600			440	-	100	-	-	
Op Exp-Supplies & Materials Total	**2,971**	**5,060**	**5,060**	**5,500**	**5,500**	**5,600**	**5,600**	**5,600**			**440**	**-**	**100**	**-**	**-**	
Personnel Services																
6104 HR-MILEAGE/VEHICLE ALLOW.	115	-	-	-	-	-	-	-			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**115**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	112,571	158,442	168,865	166,492	169,822	169,822	169,822	169,822			-2,373	3,330	-	-	-	
6001 SAL&BEN-WAGES	-58	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	1,070	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	308,274	255,278	259,919	266,890	272,228	272,228	272,228	272,228			6,971	5,338	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**421,857**	**413,720**	**428,784**	**433,382**	**442,050**	**442,050**	**442,050**	**442,050**			**4,598**	**8,668**	**-**	**-**	**-**	
Sale of Services-Recreation and Cultural																
4222 SCS-RC-PROGRAM FEES	-729,892	-685,000	-710,000	-715,000	-715,000	-715,000	-715,000	-715,000			-5,000	-	-	-	-	
4240 SCS-RC-PROGRAM FEES FITNESS	-93,576	-85,000	-78,000	-80,000	-80,000	-80,000	-80,000	-80,000			-2,000	-	-	-	-	
4241 SCS-RC-PROGRAM FEES PRSNL TRNNG	-79,396	-90,000	-86,000	-84,000	-84,000	-84,000	-84,000	-84,000			2,000	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**-902,864**	**-860,000**	**-874,000**	**-879,000**	**-879,000**	**-879,000**	**-879,000**	**-879,000**			**-5,000**	**-**	**-**	**-**	**-**	
Transfers From Other Governments																

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
4628 GRNT-OTHER-MISC	-300	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers From Other Governments Total	**-300**	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves																
9500 TSF TO RSV-CAPITAL ASSET REPLACEMENT RESERVE	5,190	5,190	5,190	5,190	5,190	5,190	5,190	5,190			-	-	-	-	-	
Transfers to Reserves Total	**5,190**	**5,190**	**5,190**	**5,190**	**5,190**	**5,190**	**5,190**	**5,190**			-	-	-	-	-	
262 - RS-Rec Ctr-Fitness & Spinning Programs Total	**-457,220**	**-423,030**	**-421,966**	**-421,928**	**-413,260**	**-413,160**	**-413,160**	**-413,160**			**38**	**8,668**	**100**	**-**	**-**	
263 - RS-Rec Ctr-Weight Room Programs																
Op Exp-Supplies & Materials																
7619 SUPPL-PROG. SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	95	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**95**	-	-	-	-	-	-	-			-	-	-	-	-	
263 - RS-Rec Ctr-Weight Room Programs Total	**95**	-	-	-	-	-	-	-			-	-	-	-	-	
264 - RS-Rec Ctr-Gymnasium Programs																
Op Exp-Contracted Services																
7003 CONTR SVC- PROG INSTRUCTORS	71,341	17,000	17,000	38,000	38,000	54,000	54,000	54,000			21,000	-	16,000	-	-	
Op Exp-Contracted Services Total	**71,341**	**17,000**	**17,000**	**38,000**	**38,000**	**54,000**	**54,000**	**54,000**			**21,000**	**-**	**16,000**	**-**	**-**	
Op Exp-Sundry																
7916 SDRY-FACILITY LIAB. INSURANCE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials																
7619 SUPPL-PROG. SUPPLIES	1,474	2,550	2,550	3,000	3,500	3,500	4,000	4,250			450	500	-	500	250	
Op Exp-Supplies & Materials Total	**1,474**	**2,550**	**2,550**	**3,000**	**3,500**	**3,500**	**4,000**	**4,250**			**450**	**500**	**-**	**500**	**250**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-250	-	1,927	-	-	-	-	-			-1,927	-	-	-	-	
6001 SAL&BEN-WAGES	-23	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	127,397	75,951	77,332	98,862	100,839	100,839	110,839	110,839			21,530	1,977	-	10,000	-	
Salary and Benefits Total	**127,124**	**75,951**	**79,259**	**98,862**	**100,839**	**100,839**	**110,839**	**110,839**			**19,603**	**1,977**	**-**	**10,000**	**-**	
Sale of Services-Recreation and Cultural																
4222 SCS-RC-PROGRAM FEES	-	-	-	-	-	-	-	-			-	-	-	-	-	
4229 LSE&RNTLS-GEN RENTAL	-864	-	-	-	-	-	-	-			-	-	-	-	-	
4236 SCS-RC-PROGRAM FEES CHILD	-69,625	-55,000	-55,000	-60,000	-60,000	-60,000	-60,000	-60,000			-5,000	-	-	-	-	
4237 SCS-RC-PROGRAM FEES YOUTH	-2,943	-9,000	-9,000	-6,000	-6,000	-6,000	-6,000	-6,000			3,000	-	-	-	-	
4238 SCS-RC-PROGRAM FEES ADULT	-119,812	-70,000	-70,000	-90,000	-90,000	-90,000	-90,000	-90,000			-20,000	-	-	-	-	
4239 SCS-RC-PROGRAM FEES PRESCHOOL	-118,359	-91,000	-91,000	-106,000	-106,000	-106,000	-106,000	-106,000			-15,000	-	-	-	-	
4240 SCS-RC-PROGRAM FEES FITNESS	-2,163	-	-	-1,000	-1,000	-1,000	-1,000	-1,000			-1,000	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**-313,766**	**-225,000**	**-225,000**	**-263,000**	**-263,000**	**-263,000**	**-263,000**	**-263,000**			**-38,000**	**-**	**-**	**-**	**-**	
Transfers From Other Governments																
4628 GRNT-OTHER-MISC	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers From Other Governments Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
264 - RS-Rec Ctr-Gymnasium Programs Total	**-113,827**	**-129,499**	**-126,191**	**-123,138**	**-120,661**	**-104,661**	**-94,161**	**-93,911**			**3,053**	**2,477**	**16,000**	**10,500**	**250**	
265 - RS-Rec Ctr-Hydrotherapy Pool Programs																
Salary and Benefits																
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
265 - RS-Rec Ctr-Hydrotherapy Pool Programs Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
267 - RS-Rocky Pool-Programs																
Op Exp-Supplies & Materials																
7610 SUPPL-HORTICULTURAL SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7619 SUPPL-PROG. SUPPLIES	4,061	5,000	5,000	5,000	5,000	5,000	5,000	5,000			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**4,061**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6104 HR-MILEAGE/VEHICLE ALLOW.	243	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**243**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-91	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-91**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	2,423	-	-	-	-	-			-2,423	-	-	-	-	
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	91,283	95,521	97,258	102,198	104,242	104,242	104,242	104,242			4,940	2,044	-	-	-	
6004 SAL&BEN-OTHER-ALL	399	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	1,454	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**93,137**	**95,521**	**99,681**	**102,198**	**104,242**	**104,242**	**104,242**	**104,242**			**2,517**	**2,044**	**-**	**-**	**-**	
Sale of Services-Recreation and Cultural																
4222 SCS-RC-PROGRAM FEES	-53,465	-58,000	-58,000	-58,000	-58,000	-58,000	-58,000	-58,000			-	-	-	-	-	
4224 SCS-RC-PUBLC SWIM FEES	-21,490	-29,000	-29,000	-29,000	-29,000	-29,000	-29,000	-29,000			-	-	-	-	-	
4229 LSE&RNTLS-GEN RENTAL	-1,789	-	-	-	-	-	-	-			-	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**-76,744**	**-87,000**	**-87,000**	**-87,000**	**-87,000**	**-87,000**	**-87,000**	**-87,000**			**-**	**-**	**-**	**-**	**-**	
267 - RS-Rocky Pool-Programs Total	**20,606**	**13,521**	**17,681**	**20,198**	**22,242**	**22,242**	**22,242**	**22,242**			**2,517**	**2,044**	**-**	**-**	**-**	
269 - RS-Rocky Pt Pavilion-Programs																
Op Exp-Supplies & Materials																
7619 SUPPL-PROG. SUPPLIES	1,878	1,050	1,500	1,600	1,600	1,650	1,650	1,675			100	-	50	-	25	
Op Exp-Supplies & Materials Total	**1,878**	**1,050**	**1,500**	**1,600**	**1,600**	**1,650**	**1,650**	**1,675**			**100**	**-**	**50**	**-**	**25**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-26	-	973	-	-	-	-	-			-973	-	-	-	-	
6001 SAL&BEN-WAGES	-3	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	50,660	38,123	39,054	46,159	47,082	47,082	47,082	47,082			7,105	923	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**50,632**	**38,123**	**40,027**	**46,159**	**47,082**	**47,082**	**47,082**	**47,082**			**6,132**	**923**	**-**	**-**	**-**	
Sale of Services-Recreation and Cultural																
4239 SCS-RC-PROGRAM FEES PRESCHOOL	-61,135	-60,000	-60,000	-60,000	-60,000	-60,000	-60,000	-60,000			-	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**-61,135**	**-60,000**	**-60,000**	**-60,000**	**-60,000**	**-60,000**	**-60,000**	**-60,000**			**-**	**-**	**-**	**-**	**-**	
269 - RS-Rocky Pt Pavilion-Programs Total	**-8,625**	**-20,827**	**-18,473**	**-12,241**	**-11,318**	**-11,268**	**-11,268**	**-11,243**			**6,232**	**923**	**50**	**-**	**25**	
272 - RS-Westhill Centre-Programs																
Op Exp-Contracted Services																
7003 CONTR SVC- PROG INSTRUCTORS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7619 SUPPL-PROG. SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6003 SAL&BEN-AUX-ALL	170	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	2	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**172**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Sale of Services-Recreation and Cultural																
4222 SCS-RC-PROGRAM FEES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
272 - RS-Westhill Centre-Programs Total	**172**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
274 - RS-Westhill Pool-Programs																
Op Exp-Supplies & Materials																

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7619 SUPPL-PROG. SUPPLIES	2,520	6,000	6,000	6,000	6,000	6,000	6,000	6,000			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**2,520**	**6,000**	**6,000**	**6,000**	**6,000**	**6,000**	**6,000**	**6,000**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6104 HR-MILEAGE/VEHICLE ALLOW.	243	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**243**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-30	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-30**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	1,817	-	-	-	-	-			-1,817	-	-	-	-	
6001 SAL&BEN-WAGES	33	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	76,692	71,634	72,936	76,640	78,172	78,172	78,172	78,172			3,704	1,532	-	-	-	
6004 SAL&BEN-OTHER-ALL	484	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	1,606	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**78,816**	**71,634**	**74,753**	**76,640**	**78,172**	**78,172**	**78,172**	**78,172**			**1,887**	**1,532**	**-**	**-**	**-**	
Sale of Services-Recreation and Cultural																
4222 SCS-RC-PROGRAM FEES	-34,466	-32,000	-32,000	-32,000	-32,000	-32,000	-32,000	-32,000			-	-	-	-	-	
4224 SCS-RC-PUBLC SWIM FEES	-15,718	-24,000	-24,000	-24,000	-24,000	-24,000	-24,000	-24,000			-	-	-	-	-	
4229 LSE&RNTLS-GEN RENTAL	-9,696	-4,000	-4,000	-4,000	-4,000	-4,000	-4,000	-4,000			-	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**-59,879**	**-60,000**	**-60,000**	**-60,000**	**-60,000**	**-60,000**	**-60,000**	**-60,000**			**-**	**-**	**-**	**-**	**-**	
274 - RS-Westhill Pool-Programs Total	**21,670**	**17,634**	**20,753**	**22,640**	**24,172**	**24,172**	**24,172**	**24,172**			**1,887**	**1,532**	**-**	**-**	**-**	
275 - RS-Youth Services																
Op Exp-Communications																
7306 COMMUNIC-TELEPHONE	710	1,650	1,650	1,900	1,900	1,900	2,000	2,000			250	-	-	100	-	
Op Exp-Communications Total	**710**	**1,650**	**1,650**	**1,900**	**1,900**	**1,900**	**2,000**	**2,000**			**250**	**-**	**-**	**100**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	1,956	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**1,956**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7702 EQUIP-FUEL	66	-	-	-	-	-	-	-			-	-	-	-	-	
7704 EQUIP-NON-CAPITALIZED	1,126	960	960	1,000	1,000	1,000	1,000	1,000			40	-	-	-	-	
7707 EQUIP-VEHICLE CHARGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**1,192**	**960**	**960**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**			**40**	**-**	**-**	**-**	**-**	
Op Exp-Grants & Donations																
8000 GRNTS&DONATNS-MISC	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000			-	-	-	-	-	
Op Exp-Grants & Donations Total	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7903 SDRY-CITY WASTE REMOVAL	-685	-	-	-	-	-	-	-			-	-	-	-	-	
7919 SDRY-GVWD DEBT-PRINCIPAL	843	-	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7930 SDRY-PROG. SERVICES	6,269	3,385	5,385	6,385	7,385	7,385	8,000	8,500			1,000	1,000	-	615	500	
Op Exp-Sundry Total	**6,427**	**3,385**	**5,385**	**6,385**	**7,385**	**7,385**	**8,000**	**8,500**			**1,000**	**1,000**	**-**	**615**	**500**	
Op Exp-Supplies & Materials																
7611 SUPPL-JANITORIAL SUPPLIES	5	-	-	-	-	-	-	-			-	-	-	-	-	
7619 SUPPL-PROG. SUPPLIES	38,868	22,383	27,582	32,226	32,226	36,337	38,475	41,000			4,644	-	4,111	2,138	2,525	
Op Exp-Supplies & Materials Total	**38,873**	**22,383**	**27,582**	**32,226**	**32,226**	**36,337**	**38,475**	**41,000**			**4,644**	**-**	**4,111**	**2,138**	**2,525**	
Personnel Services																
6104 HR-MILEAGE/VEHICLE ALLOW.	838	650	1,250	1,300	1,350	1,400	1,450	1,500			50	50	50	50	50	
6112 HR-TRNG&EDUC-DEPT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**838**	**650**	**1,250**	**1,300**	**1,350**	**1,400**	**1,450**	**1,500**			**50**	**50**	**50**	**50**	**50**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	94,180	124,054	122,705	139,277	142,076	142,076	142,076	142,076			16,572	2,799	-	-	-	
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	259	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
6003 SAL&BEN-AUX-ALL	146,232	91,677	100,093	105,180	107,284	107,284	107,284	107,284			5,087	2,104	-	-	-	
6004 SAL&BEN-OTHER-ALL	182	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**240,853**	**215,731**	**222,798**	**244,457**	**249,360**	**249,360**	**249,360**	**249,360**			**21,659**	**4,903**	**-**	**-**	**-**	
Sale of Services-Recreation and Cultural																
4222 SCS-RC-PROGRAM FEES	-	-48,000	-50,000	-55,000	-55,000	-55,000	-55,000	-55,000			-5,000	-	-	-	-	
4237 SCS-RC-PROGRAM FEES YOUTH	-63,843	-	-	-	-	-	-	-			-	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**-63,843**	**-48,000**	**-50,000**	**-55,000**	**-55,000**	**-55,000**	**-55,000**	**-55,000**			**-5,000**	**-**	**-**	**-**	**-**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfers From Other Governments																
4628 GRNT-OTHER-MISC	-17,458	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers From Other Governments Total	**-17,458**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
275 - RS-Youth Services Total	**210,549**	**197,759**	**210,625**	**233,268**	**239,221**	**243,382**	**246,285**	**249,360**			**22,643**	**5,953**	**4,161**	**2,903**	**3,075**	
278 - RS-Seniors Gathering Place																
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	30,130	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**30,130**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	34,930	-	35,930	35,930	35,930	35,930	35,930			35,930	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**34,930**	**-**	**35,930**	**35,930**	**35,930**	**35,930**	**35,930**			**35,930**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7935 SDRY-SPECIAL PROJECTS	4,810	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**4,810**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfer From Reserves																
5900 APPROP.FROM SURPLUS	-34,940	-34,930	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-34,940**	**-34,930**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
278 - RS-Seniors Gathering Place Total	**-**	**-**	**-**	**35,930**	**35,930**	**35,930**	**35,930**	**35,930**			**35,930**	**-**	**-**	**-**	**-**	
Recreation Total	**251,766**	**307,954**	**410,231**	**466,305**	**530,457**	**552,437**	**575,836**	**600,014**			**56,074**	**64,152**	**21,980**	**23,399**	**24,178**	
Community Services Total	**4,612,835**	**4,700,877**	**5,096,318**	**5,214,465**	**5,479,641**	**5,553,125**	**5,634,866**	**5,718,891**			**118,147**	**265,176**	**73,484**	**81,740**	**84,025**	
Corporate Services																
Communications and Engagement																
122 - CO-Communications																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	7,310	10,000	12,700	12,700	12,700	12,700	12,700	12,700			-	-	-	-	-	
7302 COMMUNIC-PRODUCTS/SERVICES	23,549	25,500	27,000	25,000	26,000	26,000	27,000	27,500			-2,000	1,000	-	1,000	500	
7303 COMMUNIC-DLVRY/COURIER	16	-	100	100	100	100	100	100			-	-	-	-	-	
7305 COMMUNIC-POSTAGE	-5	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**30,871**	**35,500**	**39,800**	**37,800**	**38,800**	**38,800**	**39,800**	**40,300**			**-2,000**	**1,000**	**-**	**1,000**	**500**	
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	26,128	25,000	7,300	26,000	1,000	26,000	1,000	26,000			18,700	-25,000	25,000	-25,000	25,000	
7117 PRF SVC-SFTWRE MNT/UPGRADES	-	-	4,000	4,000	4,000	4,000	4,000	4,000			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**26,128**	**25,000**	**11,300**	**30,000**	**5,000**	**30,000**	**5,000**	**30,000**			**18,700**	**-25,000**	**25,000**	**-25,000**	**25,000**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	15,557	14,636	15,011	15,311	15,617	15,929	16,248	16,573			300	306	312	319	325	
7006 CONTR SVC-FEE FOR SERVICE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**15,557**	**14,636**	**15,011**	**15,311**	**15,617**	**15,929**	**16,248**	**16,573**			**300**	**306**	**312**	**319**	**325**	
Op Exp-Recoveries																
8101 RECOVERIES-UTILITIES	-44,651	-44,651	-50,324	-54,664	-52,461	-53,358	-54,159	-53,505			-4,340	2,204	-897	-800	653	
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL	109	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Op Exp-Recoveries Total	-44,542	-44,651	-50,324	-54,664	-52,461	-53,358	-54,159	-53,505			-4,340	2,204	-897	-800	653	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	687	500	2,500	2,500	2,500	2,500	2,500	2,500			-	-	-	-	-	
7938 SDRY-WEB SITE HOST.FEES	-	-	17,500	18,000	10,000	18,000	10,000	18,000			500	-8,000	8,000	-8,000	8,000	
7998 SDRY-REBILL EXP OFFSET	-536	-	-	-	-	-	-	-			-	-	-	-	-	
7999 SDRY-REBILL EXPENSE	536	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	687	500	20,000	20,500	12,500	20,500	12,500	20,500			500	-8,000	8,000	-8,000	8,000	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	690	-	-	-	-	-	-	-			-	-	-	-	-	
7620 SUPPL-PROMO MATERIAL	-	-	3,000	3,000	3,000	3,000	3,000	3,000			-	-	-	-	-	
7621 SUPPL-PUBLICATIONS&SUBSCRIPT.	101	50	50	50	50	50	50	50			-	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	3,131	4,200	2,350	2,350	2,350	2,350	2,350	2,350			-	-	-	-	-	
7629 SUPPL-WORKING LUNCHES/FOOD	121	75	75	75	75	75	75	75			-	-	-	-	-	
Op Exp-Supplies & Materials Total	4,043	4,325	5,475	5,475	5,475	5,475	5,475	5,475			-	-	-	-	-	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	1,932	3,800	4,400	4,900	4,900	5,150	5,400	5,525			500	-	250	250	125	
6104 HR-MILEAGE/VEHICLE ALLOW.	-	75	400	400	400	400	400	400			-	-	-	-	-	
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	12	-	-	-	-	-	-	-			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	139	2,000	3,197	3,197	3,198	3,198	3,198	3,198								
Personnel Services Total	2,084	5,875	7,997	8,497	8,498	8,748	8,998	9,123			500		250	250	125	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits																
6000 SAL&BEN-SALARIES	241,498	260,117	446,699	482,720	518,109	518,109	518,109	518,109			36,021	35,389	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	6,038	3,900	4,000	4,000	4,080	4,162	4,245	4,330			-	80	82	83	85	
6003 SAL&BEN-AUX-ALL	12,461	7,968	5,063	5,319	5,426	5,426	5,426	5,426			256	107	-	-	-	
6004 SAL&BEN-OTHER-ALL	4,312	348	2,053	1,780	1,780	1,780	1,780	1,780			-273	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	264,310	272,333	457,815	493,819	529,395	529,477	529,560	529,645			36,004	35,576	82	83	85	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-14,000	-14,000	-20,000	-16,500	-	-16,500	-	-16,500			3,500	16,500	-16,500	16,500	-16,500	
5900 APPROP.FROM SURPLUS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	-14,000	-14,000	-20,000	-16,500	-	-16,500	-	-16,500			3,500	16,500	-16,500	16,500	-16,500	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	4,700	-	22,000	-	16,500	-	16,500	-			-22,000	16,500	-16,500	16,500	-16,500	
9500 TSF TO RSV-CAPITAL ASSET REPLACEMENT RESERVE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	4,700	-	22,000	-	16,500	-	16,500	-			-22,000	16,500	-16,500	16,500	-16,500	
122 - CO-Communications Total	289,835	299,517	509,074	540,239	579,324	579,071	579,923	581,611			31,164	39,086	-253	851	1,688	
123 - CO-Web Services																
Op Exp-Consulting and Prof Services																
7117 PRF SVC-SFTWRE MNT/UPGRADES	3,127	4,000	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	3,127	4,000	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	2,053	2,050	-	-	-	-	-	-			-	-	-	-	-	
7938 SDRY-WEB SITE HOST.FEES	9,033	18,000	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	11,086	20,050	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	9,000	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Transfers to Reserves Total	**9,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
123 - CO-Web Services Total	**23,214**	**24,050**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
125 - CO-Community Engagement																
Op Exp-Communications																
7302 COMMUNIC-PRODUCTS/SERVICES	195	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**195**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	1,696	8,000	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**1,696**	**8,000**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Recoveries																
8101 RECOVERIES-UTILITIES	-7,485	-7,485	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Recoveries Total	**-7,485**	**-7,485**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	172	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**172**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7621 SUPPL-PUBLICATIONS&SUBSCRIPT.	-	-	-	-	-	-	-	-			-	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	1,005	350	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**1,005**	**350**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	-	600	-	-	-	-	-	-			-	-	-	-	-	
6104 HR-MILEAGE/VEHICLE ALLOW.	-	150	-	-	-	-	-	-			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	359	960	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**359**	**1,710**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	120,483	133,769	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	450	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**120,483**	**134,219**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-8,000	-8,000	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-8,000**	**-8,000**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	6,300	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**6,300**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
125 - CO-Community Engagement Total	**114,725**	**128,793**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Communications and Engagement Total	**427,774**	**452,361**	**509,074**	**540,239**	**579,324**	**579,071**	**579,923**	**581,611**			**31,164**	**39,086**	**-253**	**851**	**1,688**	
Corporate Services Admin																
510 - CP-Admin-Corporate Svcs																
Op Exp-Communications																
7306 COMMUNIC-TELEPHONE	-	-	-	100	100	100	100	100			100	-	-	-	-	
Op Exp-Communications Total	**-**	**-**	**-**	**100**	**100**	**100**	**100**	**100**			**100**	**-**	**-**	**-**	**-**	
Op Exp-Recoveries																
8101 RECOVERIES-UTILITIES	-22,635	-22,635	-23,088	-23,550	-24,021	-24,501	-24,868	-25,344			-462	-471	-480	-368	-476	
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL	60	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Recoveries Total	**-22,575**	**-22,635**	**-23,088**	**-23,550**	**-24,021**	**-24,501**	**-24,868**	**-25,344**			**-462**	**-471**	**-480**	**-368**	**-476**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	-	-	-	50	50	50	50	50			50	-	-	-	-	
Op Exp-Sundry Total	**-**	**-**	**-**	**50**	**50**	**50**	**50**	**50**			**50**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7615 SUPPL-MISC. SUPPLIES	80	-	-	500	500	500	500	500			500	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	42	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**122**	**-**	**-**	**500**	**500**	**500**	**500**	**500**			**500**	**-**	**-**	**-**	**-**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	-	-	-	3,000	3,000	3,000	3,000	3,000			3,000	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
6104 HR-MILEAGE/VEHICLE ALLOW.	487	-	-	200	200	200	200	200			200	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	-	-	-	1,150	1,150	1,150	1,150	1,150			1,150	-	-	-	-	
Personnel Services Total	**487**	**-**	**-**	**4,350**	**4,350**	**4,350**	**4,350**	**4,350**			**4,350**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	194,764	187,263	195,062	196,231	200,155	200,155	200,155	200,155			1,169	3,924	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**194,764**	**187,263**	**195,062**	**196,231**	**200,155**	**200,155**	**200,155**	**200,155**			**1,169**	**3,924**	**-**	**-**	**-**	
510 - CP-Admin-Corporate Svcs Total	**172,797**	**164,628**	**171,974**	**177,681**	**181,134**	**180,654**	**180,287**	**179,811**			**5,707**	**3,453**	**-480**	**-368**	**-476**	
Corporate Services Admin Total	**172,797**	**164,628**	**171,974**	**177,681**	**181,134**	**180,654**	**180,287**	**179,811**			**5,707**	**3,453**	**-480**	**-368**	**-476**	
Human Resources																
160 - HR-Admin																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	-	-	-	-	-	-	-	-			-	-	-	-	-	
7302 COMMUNIC-PRODUCTS/SERVICES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7303 COMMUNIC-DLVRY/COURIER	-	-	-	-	-	-	-	-			-	-	-	-	-	
7305 COMMUNIC-POSTAGE	-	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	-	-	-	-	-	-	-	-			-	-	-	-	-	
7307 COMMUNIC-CELLUAR SERVICES	40	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**40**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	43,914	1,000	1,000	1,000	1,000	1,000	1,000	1,000			-	-	-	-	-	
7112 PRF SVC-LEGAL SERVICES	19,404	30,000	30,000	30,000	30,000	30,000	30,000	30,000			-	-	-	-	-	
7117 PRF SVC-SFTWRE MNT/UPGRADES	5,350	3,700	5,600	5,600	5,600	5,600	5,600	5,600			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**68,667**	**34,700**	**36,600**	**36,600**	**36,600**	**36,600**	**36,600**	**36,600**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7505 LSE&RNTLS-LEASED EQUIPMENT	724	1,331	1,000	1,000	1,015	1,030	1,046	1,061			-	15	15	15	16	
7710 EQUIP-CAP LSE INTEREST	19	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**744**	**1,331**	**1,000**	**1,000**	**1,015**	**1,030**	**1,046**	**1,061**			**-**	**15**	**15**	**15**	**16**	
Op Exp-Recoveries																
8100 RECOVERIES-INTERDEPARTMENT ADMIN CHARGES	-25,000	-25,000	-25,000	-25,000	-25,000	-25,000	-25,000	-25,000			-	-	-	-	-	
8101 RECOVERIES-UTILITIES	-55,357	-55,357	-56,349	-57,217	-58,172	-59,021	-59,906	-60,808			-869	-955	-849	-885	-902	
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL	197	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Recoveries Total	**-80,160**	**-80,357**	**-81,349**	**-82,217**	**-83,172**	**-84,021**	**-84,906**	**-85,808**			**-869**	**-955**	**-849**	**-885**	**-902**	
Op Exp-Sundry																
7912 SDRY-DEBT-PRINCIPAL	785	-	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	1,148	250	250	250	250	250	250	250			-	-	-	-	-	
7949 SDRY-CONTINGENCY	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**1,933**	**250**	**250**	**250**	**250**	**250**	**250**	**250**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7621 SUPPL-PUBLICATIONS&SUBSCRIPT.	1,334	2,600	2,600	2,000	2,000	2,000	2,000	2,000			-600	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	1,454	1,000	1,000	1,600	1,600	1,600	1,600	1,600			600	-	-	-	-	
7626 SUPPL-STANDARD OFFICE SUPPLIES	182	-	-	-	-	-	-	-			-	-	-	-	-	
7629 SUPPL-WORKING LUNCHES/FOOD	1,432	-	850	850	850	850	850	850			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**4,401**	**3,600**	**4,450**	**4,450**	**4,450**	**4,450**	**4,450**	**4,450**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6100 HR-CIVIC FUNCTIONS-STAFF	1,334	2,500	2,500	2,500	2,500	2,500	2,500	2,500			-	-	-	-	-	
6101 HR-CNVNTIONS,DUES&ACT.	9,812	7,465	8,465	8,465	8,465	8,465	8,465	8,465			-	-	-	-	-	
6102 HR-EMPLOYEE ASSIST PROG.	17,054	14,912	15,412	15,912	16,412	16,912	17,412	17,912			500	500	500	500	500	
6103 HR-HEALTH&SAFETY PROG.	-	-	-	-	-	-	-	-			-	-	-	-	-	
6104 HR-MILEAGE/VEHICLE ALLOW.	364	475	475	475	475	475	475	475			-	-	-	-	-	
6107 HR-RECRUITMENT	52,908	46,500	44,600	44,600	44,600	44,600	44,600	44,600			-	-	-	-	-	
6108 HR-RETIREMENT&SERV.RECOG	10,180	14,000	19,000	20,000	21,000	22,000	23,000	24,000			1,000	1,000	1,000	1,000	1,000	
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	4,006	-	-	-	-	-	-	-			-	-	-	-	-	
6111 HR-TRNG&EDUC-CORP	26,788	43,400	-	-	-	-	-	-			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	2,433	4,540	4,560	4,660	4,725	4,785	4,868	4,930			100	65	60	83	63	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
6114 HR-LRNING CONTRACTS	2,190	18,600	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**127,068**	**152,392**	**95,012**	**96,612**	**98,177**	**99,737**	**101,320**	**102,882**			**1,600**	**1,565**	**1,560**	**1,583**	**1,563**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-40	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-40**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	491,461	469,151	508,427	534,289	544,961	544,961	544,961	544,961			25,861	10,672	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	27,408	32,033	30,461	32,525	33,175	33,175	33,175	33,175			2,064	650	-	-	-	
6004 SAL&BEN-OTHER-ALL	2,015	-	1,700	-	-	-	-	-			-1,700	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**520,884**	**501,184**	**540,588**	**566,814**	**578,136**	**578,136**	**578,136**	**578,136**			**26,225**	**11,322**	**-**	**-**	**-**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-7,500	-7,500	-7,500	-	-	-	-	-			7,500	-	-	-	-	
5418 TSF-FM-RSV-OH&S/WCB	-	-	-	-	-	-	-	-			-	-	-	-	-	
5435 TSF-FM-RSV-PAYROLL RESERVE	-	-	-	-	-	-	-	-			-	-	-	-	-	
5440 TSF-FM-RSV-HR RECRUITMENT	-6,408	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-13,908**	**-7,500**	**-7,500**	**-**	**-**	**-**	**-**	**-**			**7,500**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	7,500	-	-	-	-	-	-	-			-	-	-	-	-	
9440 TSF TO RSV-HR RECRUITMENT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**7,500**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
160 - HR-Admin Total	**637,129**	**605,600**	**589,051**	**623,508**	**635,456**	**636,182**	**636,894**	**637,571**			**34,457**	**11,947**	**726**	**713**	**676**	
161 - HR-Health & Safety																
Op Exp-Communications																
7306 COMMUNIC-TELEPHONE	96	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**96**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	13,810	4,700	4,700	4,700	4,700	4,700	4,700	4,700			-	-	-	-	-	
7112 PRF SVC-LEGAL SERVICES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**13,810**	**4,700**	**4,700**	**4,700**	**4,700**	**4,700**	**4,700**	**4,700**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Recoveries																
8101 RECOVERIES-UTILITIES	-26,285	-26,285	-26,424	-27,131	-27,284	-27,648	-28,062	-28,320			-707	-152	-364	-415	-258	
Op Exp-Recoveries Total	**-26,285**	**-26,285**	**-26,424**	**-27,131**	**-27,284**	**-27,648**	**-28,062**	**-28,320**			**-707**	**-152**	**-364**	**-415**	**-258**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	540	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**540**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7621 SUPPL-PUBLICATIONS&SUBSCRIPT.	157	576	576	576	576	576	576	576			-	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	2,742	1,090	1,140	1,190	1,240	1,290	1,340	1,390			50	50	50	50	50	
7629 SUPPL-WORKING LUNCHES/FOOD	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**2,899**	**1,666**	**1,716**	**1,766**	**1,816**	**1,866**	**1,916**	**1,966**			**50**	**50**	**50**	**50**	**50**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	70	2,700	700	2,700	700	700	700	-300			2,000	-2,000	-	-	-1,000	
6103 HR-HEALTH&SAFETY PROG.	35,921	29,179	29,662	30,156	30,635	31,124	31,610	32,094			494	479	489	487	484	
6104 HR-MILEAGE/VEHICLE ALLOW.	-	980	990	1,000	1,010	1,020	1,030	1,040			10	10	10	10	10	
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	486	-	-	-	-	-	-	-			-	-	-	-	-	
6111 HR-TRNG&EDUC-CORP	20,566	23,359	23,359	23,359	23,359	23,359	23,359	23,359			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	561	676	676	676	676	676	676	676			-	-	-	-	-	
6114 HR-LRNING CONTRACTS	-	-	-23,359	-	-	-	-	-			23,359	-	-	-	-	
6115 HR-HEALTH&SAFETY UNION	-	2,000	2,000	2,000	2,000	2,000	2,000	2,000			-	-	-	-	-	
Personnel Services Total	**57,604**	**58,894**	**34,028**	**59,891**	**58,380**	**58,879**	**59,375**	**58,869**			**25,863**	**-1,511**	**499**	**497**	**-506**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-36,696	-	-	-40,000	-40,000	-40,000	-40,000	-40,000			-40,000	-	-	-	-	
Revenue From Own Sources Total	**-36,696**	**-**	**-**	**-40,000**	**-40,000**	**-40,000**	**-40,000**	**-40,000**			**-40,000**	**-**	**-**	**-**	**-**	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Salary and Benefits																
6000 SAL&BEN-SALARIES	121,990	121,582	130,041	130,821	133,437	133,437	133,437	133,437			780	2,616	-	-	-	
Salary and Benefits Total	**121,990**	**121,582**	**130,041**	**130,821**	**133,437**	**133,437**	**133,437**	**133,437**			**780**	**2,616**	**-**	**-**	**-**	
Transfer From Reserves																
5418 TSF-FM-RSV-OH&S/WCB	-6,742	-	-	-8,000	-	-	-	-			-8,000	8,000	-	-	-	
Transfer From Reserves Total	**-6,742**	**-**	**-**	**-8,000**	**-**	**-**	**-**	**-**			**-8,000**	**8,000**	**-**	**-**	**-**	
Transfers to Reserves																
9418 TSF TO RSV-OH&S/WCB	36,606	-	-	40,000	40,000	40,000	40,000	40,000			40,000	-	-	-	-	
9438 TSF-TO-RSV-ORGANIZATIONAL HEALTH AND SAFETY	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**36,606**	**-**	**-**	**40,000**	**40,000**	**40,000**	**40,000**	**40,000**			**40,000**	**-**	**-**	**-**	**-**	
161 - HR-Health & Safety Total	**163,822**	**160,557**	**144,061**	**162,047**	**171,049**	**171,234**	**171,366**	**170,651**			**17,985**	**9,003**	**185**	**132**	**-714**	
163 - HR-Payroll																
Op Exp-Supplies & Materials																
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6112 HR-TRNG&EDUC-DEPT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
163 - HR-Payroll Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
166 - HR-Training and Development																
Personnel Services																
6111 HR-TRNG&EDUC-CORP	-	-	50,900	43,400	43,400	43,400	43,400	43,400			-7,500	-	-	-	-	
6114 HR-LRNING CONTRACTS	-	-	41,959	18,600	18,600	18,600	18,600	18,600			-23,359	-	-	-	-	
Personnel Services Total	**-**	**-**	**92,859**	**62,000**	**62,000**	**62,000**	**62,000**	**62,000**			**-30,859**	**-**	**-**	**-**	**-**	
166 - HR-Training and Development Total	**-**	**-**	**92,859**	**62,000**	**62,000**	**62,000**	**62,000**	**62,000**			**-30,859**	**-**	**-**	**-**	**-**	
Human Resources Total	**800,951**	**766,157**	**825,972**	**847,555**	**868,505**	**869,416**	**870,260**	**870,222**			**21,583**	**20,950**	**911**	**844**	**-38**	
Legislative Services																
140 - LS-City Clerk																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	919	1,000	1,000	1,000	1,000	1,000	1,000	1,000			-	-	-	-	-	
7302 COMMUNIC-PRODUCTS/SERVICES	466	-	8,500	9,500	9,785	10,079	10,381	10,692			1,000	285	294	302	311	
7303 COMMUNIC-DLVRY/COURIER	27	1,000	1,000	600	600	600	600	600			-400	-	-	-	-	
7305 COMMUNIC-POSTAGE	21,380	43,000	43,000	44,000	45,000	46,350	47,741	49,173			1,000	1,000	1,350	1,391	1,432	
7306 COMMUNIC-TELEPHONE	-	-	-	-	-	-	-	-			-	-	-	-	-	
7307 COMMUNIC-CELLUAR SERVICES	120	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**22,912**	**45,000**	**53,500**	**55,100**	**56,385**	**58,029**	**59,721**	**61,465**			**1,600**	**1,285**	**1,644**	**1,693**	**1,744**	
Op Exp-Consulting and Prof Services																
7104 PRF SVC-COMMIT.SECRETARY	2,268	-	-	-	-	-	-	-			-	-	-	-	-	
7105 PRF SVC-CONSULTANT	2,738	2,000	2,000	2,000	32,000	32,000	32,000	32,000			-	30,000	-	-	-	
Op Exp-Consulting and Prof Services Total	**5,006**	**2,000**	**2,000**	**2,000**	**32,000**	**32,000**	**32,000**	**32,000**			**-**	**30,000**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7014 CONTR SVC-LAND TITLE FEES	-	250	250	250	250	250	250	250			-	-	-	-	-	
7019 CONTR SVC-RECORDS MGMT/ARCHIVES	1,142	3,500	3,500	3,000	3,090	3,183	4,678	4,818			-500	90	93	1,495	140	
Op Exp-Contracted Services Total	**1,142**	**3,750**	**3,750**	**3,250**	**3,340**	**3,433**	**4,928**	**5,068**			**-500**	**90**	**93**	**1,495**	**140**	
Op Exp-Equipment																
7505 LSE&RNTLS-LEASED EQUIPMENT	5,074	4,200	4,300	4,300	-	-	-2,150	-2,150			-	-4,300	-	-2,150	-	
Op Exp-Equipment Total	**5,074**	**4,200**	**4,300**	**4,300**	**-**	**-**	**-2,150**	**-2,150**			**-**	**-4,300**	**-**	**-2,150**	**-**	
Op Exp-Recoveries																
8101 RECOVERIES-UTILITIES	-32,754	-32,754	-33,409	-34,077	-34,759	-35,454	-35,986	-36,674			-668	-682	-695	-532	-688	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL	72	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Recoveries Total	**-32,682**	**-32,754**	**-33,409**	**-34,077**	**-34,759**	**-35,454**	**-35,986**	**-36,674**			**-668**	**-682**	**-695**	**-532**	**-688**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	19	-	-	-	-	-	-	-			-	-	-	-	-	
7942 SDRY-COUNCIL COMMUNITY EVENTS	92	445	445	-	-	-	-	-			-445	-	-	-	-	
Op Exp-Sundry Total	**111**	**445**	**445**	**-**	**-**	**-**	**-**	**-**			**-445**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7615 SUPPL-MISC. SUPPLIES	4	-	-	-	-	-	-	-			-	-	-	-	-	
7621 SUPPL-PUBLICATIONS&SUBSCRIPT.	274	-	300	300	300	300	300	300			-	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	2,600	3,000	3,000	3,000	3,000	3,000	3,000	3,000			-	-	-	-	-	
7626 SUPPL-STANDARD OFFICE SUPPLIES	10,646	13,500	14,000	13,500	13,267	14,500	16,500	16,500			-500	-233	1,233	2,000	-	
7629 SUPPL-WORKING LUNCHES/FOOD	778	100	100	100	100	100	100	100			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**14,302**	**16,600**	**17,400**	**16,900**	**16,667**	**17,900**	**19,900**	**19,900**			**-500**	**-233**	**1,233**	**2,000**	**-**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	4,255	4,600	5,000	5,400	5,800	6,200	6,600	7,000			400	400	400	400	400	
6104 HR-MILEAGE/VEHICLE ALLOW.	-	250	250	300	300	325	350	363			50	-	25	25	13	
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	1,263	-	-	-	-	-	-	-			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	3,109	3,855	11,355	3,355	3,000	4,400	5,855	3,855			-8,000	-355	1,400	1,455	-2,000	
Personnel Services Total	**8,626**	**8,705**	**16,605**	**9,055**	**9,100**	**10,925**	**12,805**	**11,218**			**-7,550**	**45**	**1,825**	**1,880**	**-1,588**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-2,086	-	-700	-700	-700	-700	-700	-700			-	-	-	-	-	
4501 RV-OTH-ENCRCH FEES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-2,086**	**-**	**-700**	**-700**	**-700**	**-700**	**-700**	**-700**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	461,104	509,766	628,217	633,348	646,076	646,076	646,076	646,076			5,131	12,728	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	886	593	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	22,692	19,863	20,224	17,436	17,785	17,785	17,785	17,785			-2,788	349	-	-	-	
6004 SAL&BEN-OTHER-ALL	3,589	1,817	1,817	1,887	1,887	1,887	1,887	1,887			70	-	-	-	-	
Salary and Benefits Total	**488,271**	**532,039**	**650,258**	**652,671**	**665,748**	**665,748**	**665,748**	**665,748**			**2,413**	**13,077**	**-**	**-**	**-**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-	-	-7,500	-	-	-	-	-			7,500	-	-	-	-	
Transfer From Reserves Total	**-**	**-**	**-7,500**	**-**	**-**	**-**	**-**	**-**			**7,500**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	7,500	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**7,500**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
140 - LS-City Clerk Total	**518,176**	**579,985**	**706,649**	**708,499**	**747,782**	**751,881**	**756,267**	**755,875**			**1,850**	**39,282**	**4,099**	**4,386**	**-392**	
141 - LS-Elections																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	-	-	-	20,500	-	-	-	25,000			20,500	-20,500	-	-	25,000	
7303 COMMUNIC-DLVRY/COURIER	-	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**-**	**-**	**-**	**20,500**	**-**	**-**	**-**	**25,000**			**20,500**	**-20,500**	**-**	**-**	**25,000**	
Op Exp-Equipment																
7510 LSE&RNTLS-VOTING MACHINES	-	-	-	24,000	-	-	-	30,000			24,000	-24,000	-	-	30,000	
Op Exp-Equipment Total	**-**	**-**	**-**	**24,000**	**-**	**-**	**-**	**30,000**			**24,000**	**-24,000**	**-**	**-**	**30,000**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	-	-	-	6,100	-	-	-	7,000			6,100	-6,100	-	-	7,000	
Op Exp-Sundry Total	**-**	**-**	**-**	**6,100**	**-**	**-**	**-**	**7,000**			**6,100**	**-6,100**	**-**	**-**	**7,000**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7615 SUPPL-MISC. SUPPLIES	-	-	-	4,000	-	-	-	5,000			4,000	-4,000	-	-	5,000	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	-	-	-	-	-	-	-	-			-	-	-	-	-	
7626 SUPPL-STANDARD OFFICE SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7629 SUPPL-WORKING LUNCHES/FOOD	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**-**	**-**	**-**	**4,000**	**-**	**-**	**-**	**5,000**			**4,000**	**-4,000**	**-**	**-**	**5,000**	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Personnel Services																
6104 HR-MILEAGE/VEHICLE ALLOW.	-	-	-	50	-	-	-	150			50	-50	-	-	150	
Personnel Services Total	**-**	**-**	**-**	**50**	**-**	**-**	**-**	**150**			**50**	**-50**	**-**	**-**	**150**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	28,000	-	-	-	-			28,000	-28,000	-	-	-	
Salary and Benefits Total	**-**	**-**	**-**	**28,000**	**-**	**-**	**-**	**-**			**28,000**	**-28,000**	**-**	**-**	**-**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-	-	-	-65,100	-	-	-	-66,150			-65,100	65,100	-	-	-66,150	
Transfer From Reserves Total	**-**	**-**	**-**	**-65,100**	**-**	**-**	**-**	**-66,150**			**-65,100**	**65,100**	**-**	**-**	**-66,150**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	21,700	21,700	21,700	-	22,000	22,000	22,150	-			-21,700	22,000	-	150	-22,150	
Transfers to Reserves Total	**21,700**	**21,700**	**21,700**	**-**	**22,000**	**22,000**	**22,150**	**-**			**-21,700**	**22,000**	**-**	**150**	**-22,150**	
141 - LS-Elections Total	**21,700**	**21,700**	**21,700**	**17,550**	**22,000**	**22,000**	**22,150**	**1,000**			**-4,150**	**4,450**	**-**	**150**	**-21,150**	
Legislative Services Total	**539,876**	**601,685**	**728,349**	**726,049**	**769,782**	**773,881**	**778,417**	**756,875**			**-2,300**	**43,732**	**4,099**	**4,536**	**-21,542**	
Corporate Services Total	**1,941,398**	**1,984,831**	**2,235,369**	**2,291,524**	**2,398,745**	**2,403,022**	**2,408,886**	**2,388,519**			**56,155**	**107,221**	**4,276**	**5,865**	**-20,368**	
Engineering & Operations																
Engineering																
300 - EN-Admin-Engineering																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	2,810	-	-	-	-	-	-	-			-	-	-	-	-	
7303 COMMUNIC-DLVRY/COURIER	56	-	-	-	-	-	-	-			-	-	-	-	-	
7305 COMMUNIC-POSTAGE	27	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	205	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**3,098**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	-	-	-	-	-	-	-	-			-	-	-	-	-	
7109 PRF SVC-CONSLT-TRAFFIC/TRANS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	-	-	-	-	-	-	-			-	-	-	-	-	
7014 CONTR SVC-LAND TITLE FEES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7505 LSE&RNTLS-LEASED EQUIPMENT	1,401	4,200	4,410	4,631	4,862	5,078	5,304	5,527			221	231	216	226	223	
7710 EQUIP-CAP LSE INTEREST	21	-	-	-	-	-	-	-			-	-	-	-	-	
7712 EQUIP-MAINTENANCE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**1,422**	**4,200**	**4,410**	**4,631**	**4,862**	**5,078**	**5,304**	**5,527**			**221**	**231**	**216**	**226**	**223**	
Op Exp-Recoveries																
8101 RECOVERIES-UTILITIES	-166,068	-166,068	-186,005	-215,733	-245,461	-250,370	-254,126	-271,445			-29,728	-29,728	-4,909	-3,756	-17,319	
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL	273	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Recoveries Total	**-165,795**	**-166,068**	**-186,005**	**-215,733**	**-245,461**	**-250,370**	**-254,126**	**-271,445**			**-29,728**	**-29,728**	**-4,909**	**-3,756**	**-17,319**	
Op Exp-Sundry																
7901 SDRY-BANK CHARGES	588	-	-	-	-	-	-	-			-	-	-	-	-	
7912 SDRY-DEBT-PRINCIPAL	864	-	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	849	1,000	1,000	1,000	1,000	1,000	1,000	1,000			-	-	-	-	-	
7997 AP HOLDING	-	-	-	-	-	-	-	-			-	-	-	-	-	
7998 SDRY-REBILL EXP OFFSET	-752	-	-	-	-	-	-	-			-	-	-	-	-	
7999 SDRY-REBILL EXPENSE	752	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**2,301**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7600 SUPPL-AMMUNITION	-	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7601 SUPPL-BEVERAGES	30	-	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7624 SUPPL-SIGNS	-	-	-	-	-	-	-	-			-	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	158	1,103	1,158	1,216	1,270	1,327	1,383	1,438			58	54	57	56	55	
7629 SUPPL-WORKING LUNCHES/FOOD	81	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**270**	**1,103**	**1,158**	**1,216**	**1,270**	**1,327**	**1,383**	**1,438**			**58**	**54**	**57**	**56**	**55**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	2,268	3,500	3,500	3,500	3,500	3,500	3,500	3,500			-	-	-	-	-	
6104 HR-MILEAGE/VEHICLE ALLOW.	2,038	2,888	3,032	3,183	3,343	3,491	3,646	3,800			151	160	148	156	154	
6112 HR-TRNG&EDUC-DEPT	1,471	2,300	2,300	2,865	2,922	2,981	3,040	3,101			565	57	58	60	61	
Personnel Services Total	**5,777**	**8,688**	**8,832**	**9,548**	**9,765**	**9,971**	**10,186**	**10,401**			**716**	**217**	**206**	**215**	**215**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	362,053	364,710	368,769	371,082	378,507	378,507	378,507	378,507			2,312	7,425	-	-	-	
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	1,060	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	2,887	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-1,060	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**364,940**	**364,710**	**368,769**	**371,082**	**378,507**	**378,507**	**378,507**	**378,507**			**2,312**	**7,425**	**-**	**-**	**-**	
Transfer From Reserves																
5426 TSF-FM-RSV-ENGINEERING DEVELOPMENT PROCESSING RESERVE	-	-	-23,685	-	-	-	-	-			23,685	-	-	-	-	
Transfer From Reserves Total	**-**	**-**	**-23,685**	**-**	**-**	**-**	**-**	**-**			**23,685**	**-**	**-**	**-**	**-**	
Transfers From Other Governments																
4600 TGF-FED.STDNT EMPL GRNT	-	-	-	-	-	-	-	-			-	-	-	-	-	
4632 GRNT-PROV-COND-OTHER	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers From Other Governments Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
300 - EN-Admin-Engineering Total	**212,013**	**213,632**	**174,480**	**171,744**	**149,943**	**145,512**	**142,253**	**125,428**			**-2,736**	**-21,801**	**-4,431**	**-3,258**	**-16,826**	
301 - EN-Engineering Services																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	-	-	-	-	-	-	-	-			-	-	-	-	-	
7303 COMMUNIC-DLVRY/COURIER	26	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**26**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	-	-	-	-	-	-	-	-			-	-	-	-	-	
7106 PRF SVC-CONSLT-AUTO CAD	-	-	-	-	-	-	-	-			-	-	-	-	-	
7108 PRF SVC-CONSLT-LAND DEVELOP	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	-	-	-	-	-	-	-			-	-	-	-	-	
7006 CONTR SVC-FEE FOR SERVICE	-	-	-	-	-	-	-	-			-	-	-	-	-	
7014 CONTR SVC-LAND TITLE FEES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7712 EQUIP-MAINTENANCE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Recoveries																
8101 RECOVERIES-UTILITIES	-38,245	-38,245	-43,362	-48,480	-53,598	-54,670	-55,490	-58,585			-5,118	-5,118	-1,072	-820	-3,095	
Op Exp-Recoveries Total	**-38,245**	**-38,245**	**-43,362**	**-48,480**	**-53,598**	**-54,670**	**-55,490**	**-58,585**			**-5,118**	**-5,118**	**-1,072**	**-820**	**-3,095**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	370	1,000	1,000	1,000	1,000	1,000	1,000	1,000			-	-	-	-	-	
7998 SDRY-REBILL EXP OFFSET	-3,302	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7999 SDRY-REBILL EXPENSE	3,302	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**370**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7601 SUPPL-BEVERAGES	12	-	-	-	-	-	-	-			-	-	-	-	-	
7602 SUPPL-BOOKS AND A.V.	-	-	-	-	-	-	-	-			-	-	-	-	-	
7606 SUPPL-COMPUTER SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	101	-	-	-	-	-	-	-			-	-	-	-	-	
7615 SUPPL-MISC. SUPPLIES	218	-	-	-	-	-	-	-			-	-	-	-	-	
7624 SUPPL-SIGNS	-	-	-	-	-	-	-	-			-	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	228	1,838	1,929	2,026	2,127	2,221	2,320	2,418			97	101	94	99	98	
7626 SUPPL-STANDARD OFFICE SUPPLIES	883	-	-	-	-	-	-	-			-	-	-	-	-	
7627 SUPPL-TECHNICAL SUPPLIES	146	-	-	-	-	-	-	-			-	-	-	-	-	
7629 SUPPL-WORKING LUNCHES/FOOD	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**1,589**	**1,838**	**1,929**	**2,026**	**2,127**	**2,221**	**2,320**	**2,418**			**97**	**101**	**94**	**99**	**98**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	5,926	6,543	6,543	6,543	6,543	6,543	6,543	6,543			-	-	-	-	-	
6103 HR-HEALTH&SAFETY PROG.	-	-	-	-	-	-	-	-			-	-	-	-	-	
6104 HR-MILEAGE/VEHICLE ALLOW.	1,111	2,700	2,800	2,801	2,901	2,952	3,002	3,077			1	100	51	51	75	
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	627	-	-	-	-	-	-	-			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	1,592	4,600	4,600	4,954	4,954	4,954	4,954	4,954			354	-	-	-	-	
Personnel Services Total	**9,257**	**13,843**	**13,943**	**14,298**	**14,398**	**14,449**	**14,499**	**14,574**			**355**	**100**	**51**	**51**	**75**	
Project Expenses (Capital)																
9800 CAPITAL PROJECT EXPENSE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Project Expenses (Capital) Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																
4441 RV-LCN&PRMTS-HIGHWAY USE	-23,888	-7,000	-18,000	-18,000	-18,000	-18,000	-18,000	-18,000			-	-	-	-	-	
4472 RV-OTH-OFFSITE ENG. REVIEW	-12,871	-	-	-	-	-	-	-			-	-	-	-	-	
4473 RV-OTH-ONSITE ENG. REVIEW	-9,022	-	-	-	-	-	-	-			-	-	-	-	-	
4479 RV-OTH-MISC REVENUE	-280	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-46,062**	**-7,000**	**-18,000**	**-18,000**	**-18,000**	**-18,000**	**-18,000**	**-18,000**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	318,826	230,172	235,229	301,893	307,974	307,974	307,974	307,974			66,664	6,081	-	-	-	
6001 SAL&BEN-WAGES	1,487	-	11,107	11,749	11,984	11,984	11,984	11,984			642	235	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	1,641	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	2,954	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	239	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-	-	-	-	-	-	-	-			-	-	-	-	-	
8131 LIAB TSF-PAYROLL LIAB	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**325,147**	**230,172**	**246,336**	**313,642**	**319,958**	**319,958**	**319,958**	**319,958**			**67,306**	**6,316**	**-**	**-**	**-**	
Transfer From Reserves																
5405 TSF-FM-RSV-DVLPMNT PROCESS	-	-	-	-65,256	-66,561	-66,561	-66,561	-66,561			-65,256	-1,305	-	-	-	
5426 TSF-FM-RSV-ENGINEERING DEVELOPMENT PROCESSING RESERVE	-	-	-24,519	-14,050	-	-	-	-			10,469	14,050	-	-	-	
Transfer From Reserves Total	**-**	**-**	**-24,519**	**-79,306**	**-66,561**	**-66,561**	**-66,561**	**-66,561**			**-54,787**	**12,745**	**-**	**-**	**-**	
Transfers From Other Governments																
4632 GRNT-PROV-COND-OTHER	-75,000	-61,100	-	-	-	-	-	-			-	-	-	-	-	
Transfers From Other Governments Total	**-75,000**	**-61,100**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9426 TSF TO RSV-ENGINEERING DEVELOPMENT PROCESSING RESERVE	38,867	-	-	-	15,334	19,187	21,717	40,098			-	15,334	3,853	2,530	18,381	
Transfers to Reserves Total	**38,867**	**-**	**-**	**-**	**15,334**	**19,187**	**21,717**	**40,098**			**-**	**15,334**	**3,853**	**2,530**	**18,381**	
301 - EN-Engineering Services Total	**215,949**	**140,509**	**177,327**	**185,180**	**214,658**	**217,584**	**219,443**	**234,902**			**7,853**	**29,478**	**2,926**	**1,859**	**15,459**	
Engineering Total	**427,962**	**354,141**	**351,807**	**356,924**	**364,601**	**363,095**	**361,696**	**360,329**			**5,117**	**7,677**	**-1,506**	**-1,399**	**-1,367**	
MRN																
339 - OP-MRN Pavement																
Op Exp-Contracted Services																

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7004 CONTR SVC-CONTRACTORS/BUILDERS	2,065	24,472	24,571	10,000	10,000	10,000	10,000	10,000			-14,571	-	-	-	-	
Op Exp-Contracted Services Total	**2,065**	**24,472**	**24,571**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**			**-14,571**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7704 EQUIP-NON-CAPITALIZED	-	-	-	-	-	-	-	-			-	-	-	-	-	
7707 EQUIP-VEHICLE CHARGES	577	450	465	-	-	-	-	-			-465	-	-	-	-	
Op Exp-Equipment Total	**577**	**450**	**465**	**-**	**-**	**-**	**-**	**-**			**-465**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	3,777	520	270	1,500	1,500	1,500	1,500	1,500			1,230	-	-	-	-	
Op Exp-Supplies & Materials Total	**3,777**	**520**	**270**	**1,500**	**1,500**	**1,500**	**1,500**	**1,500**			**1,230**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	10,576	4,118	4,051	10,092	10,294	10,294	10,294	10,294			6,041	202	-	-	-	
6003 SAL&BEN-AUX-ALL	1,010	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	166	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**11,751**	**4,118**	**4,051**	**10,092**	**10,294**	**10,294**	**10,294**	**10,294**			**6,041**	**202**	**-**	**-**	**-**	
Transfer From Reserves																
5412 TSF-FM-RSV-MRN GENERAL REHABILITATION	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9412 TSF TO RSV-MRN GENERAL REHABILITATION	11,390	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**11,390**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
339 - OP-MRN Pavement Total	**29,560**	**29,560**	**29,357**	**21,592**	**21,794**	**21,794**	**21,794**	**21,794**			**-7,765**	**202**	**-**	**-**	**-**	
341 - OP-MRN Shoulder																
Op Exp-Equipment																
7707 EQUIP-VEHICLE CHARGES	10,275	8,060	7,183	8,351	8,716	9,083	9,451	9,820			1,169	365	367	368	369	
Op Exp-Equipment Total	**10,275**	**8,060**	**7,183**	**8,351**	**8,716**	**9,083**	**9,451**	**9,820**			**1,169**	**365**	**367**	**368**	**369**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	-	525	295	150	150	150	150	150			-145	-	-	-	-	
Op Exp-Supplies & Materials Total	**-**	**525**	**295**	**150**	**150**	**150**	**150**	**150**			**-145**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6001 SAL&BEN-WAGES	3,241	3,069	3,018	4,316	4,402	4,402	4,402	4,402			1,298	86	-	-	-	
6003 SAL&BEN-AUX-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	311	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**3,553**	**3,069**	**3,018**	**4,316**	**4,402**	**4,402**	**4,402**	**4,402**			**1,298**	**86**	**-**	**-**	**-**	
Transfer From Reserves																
5412 TSF-FM-RSV-MRN GENERAL REHABILITATION	-2,174	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-2,174**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
341 - OP-MRN Shoulder Total	**11,654**	**11,654**	**10,496**	**12,817**	**13,268**	**13,635**	**14,003**	**14,372**			**2,322**	**451**	**367**	**368**	**369**	
342 - OP-MRN Pedestrian																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	14,029	14,077	13,600	12,918	12,205	11,878	11,180			-477	-682	-714	-327	-698	
Op Exp-Contracted Services Total	**-**	**14,029**	**14,077**	**13,600**	**12,918**	**12,205**	**11,878**	**11,180**			**-477**	**-682**	**-714**	**-327**	**-698**	
Op Exp-Equipment																
7707 EQUIP-VEHICLE CHARGES	1,510	1,185	1,232	1,432	1,495	1,558	1,621	1,684			200	63	63	63	63	
Op Exp-Equipment Total	**1,510**	**1,185**	**1,232**	**1,432**	**1,495**	**1,558**	**1,621**	**1,684**			**200**	**63**	**63**	**63**	**63**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	-	525	525	525	525	525	525	525			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**-**	**525**	**525**	**525**	**525**	**525**	**525**	**525**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6001 SAL&BEN-WAGES	8,331	6,097	8,271	11,367	11,594	11,594	11,594	11,594			3,096	227	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**8,331**	**6,097**	**8,271**	**11,367**	**11,594**	**11,594**	**11,594**	**11,594**			**3,096**	**227**	**-**	**-**	**-**	
Transfer From Reserves																
5412 TSF-FM-RSV-MRN GENERAL REHABILITATION	-	-	-	-	-	-	-	-			-	-	-	-	-	

CITY OF PORT MOODY
2018 - 2022 OPERATING FINANCIAL PLAN

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Transfer From Reserves Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves																
9412 TSF TO RSV-MRN GENERAL REHABILITATION	11,995	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**11,995**	-	-	-	-	-	-	-			-	-	-	-	-	
342 - OP-MRN Pedestrian Total	**21,836**	**21,836**	**24,105**	**26,924**	**26,532**	**25,882**	**25,618**	**24,983**			**2,819**	**-392**	**-651**	**-264**	**-635**	
343 - OP-MRN Street Lighting																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	88	12,100	12,150	10,000	10,000	10,000	10,000	10,000			-2,150	-	-	-	-	
Op Exp-Contracted Services Total	**88**	**12,100**	**12,150**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**			**-2,150**	-	-	-	-	
Op Exp-Equipment																
7707 EQUIP-VEHICLE CHARGES	4,500	3,530	4,796	5,576	5,820	6,064	6,310	6,557			780	244	244	246	247	
Op Exp-Equipment Total	**4,500**	**3,530**	**4,796**	**5,576**	**5,820**	**6,064**	**6,310**	**6,557**			**780**	**244**	**244**	**246**	**247**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	-	2,050	2,050	1,500	1,500	1,500	1,500	1,500			-550	-	-	-	-	
Op Exp-Supplies & Materials Total	-	**2,050**	**2,050**	**1,500**	**1,500**	**1,500**	**1,500**	**1,500**			**-550**	-	-	-	-	
Op Exp-Utilities																
7201 UTILITIES-LIGHT	74,929	61,020	63,156	65,050	68,303	71,718	75,304	78,638			1,895	3,253	3,415	3,586	3,334	
Op Exp-Utilities Total	**74,929**	**61,020**	**63,156**	**65,050**	**68,303**	**71,718**	**75,304**	**78,638**			**1,895**	**3,253**	**3,415**	**3,586**	**3,334**	
Salary and Benefits																
6001 SAL&BEN-WAGES	8,740	22,337	21,969	10,313	10,519	10,519	10,519	10,519			-11,656	206	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**8,740**	**22,337**	**21,969**	**10,313**	**10,519**	**10,519**	**10,519**	**10,519**			**-11,656**	**206**	-	-	-	
Transfer From Reserves																
5412 TSF-FM-RSV-MRN GENERAL REHABILITATION	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves																
9412 TSF TO RSV-MRN GENERAL REHABILITATION	16,847	4,068	4,113	4,113	4,157	4,180	4,202	4,235			-	44	23	22	33	
Transfers to Reserves Total	**16,847**	**4,068**	**4,113**	**4,113**	**4,157**	**4,180**	**4,202**	**4,235**			-	**44**	**23**	**22**	**33**	
343 - OP-MRN Street Lighting Total	**105,105**	**105,105**	**108,233**	**96,552**	**100,299**	**103,981**	**107,834**	**111,449**			**-11,681**	**3,747**	**3,682**	**3,854**	**3,614**	
344 - OP-MRN Traffic Signals																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	-	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	1,596	1,850	1,850	1,850	1,850	1,850	1,850	1,850			-	-	-	-	-	
Op Exp-Communications Total	**1,596**	**1,850**	**1,850**	**1,850**	**1,850**	**1,850**	**1,850**	**1,850**			-	-	-	-	-	
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	-	5,150	5,150	5,150	5,150	5,150	5,150	5,150			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	-	**5,150**	**5,150**	**5,150**	**5,150**	**5,150**	**5,150**	**5,150**			-	-	-	-	-	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	58,656	65,360	63,395	61,950	58,257	56,052	52,953	50,004			-1,445	-3,693	-2,205	-3,099	-2,949	
Op Exp-Contracted Services Total	**58,656**	**65,360**	**63,395**	**61,950**	**58,257**	**56,052**	**52,953**	**50,004**			**-1,445**	**-3,693**	**-2,205**	**-3,099**	**-2,949**	
Op Exp-Equipment																
7707 EQUIP-VEHICLE CHARGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	1,500	5,150	5,200	2,500	2,500	2,500	2,500	2,500			-2,700	-	-	-	-	
Op Exp-Supplies & Materials Total	**1,500**	**5,150**	**5,200**	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**			**-2,700**	-	-	-	-	
Op Exp-Utilities																
7201 UTILITIES-LIGHT	8,750	7,610	7,876	8,113	8,518	8,944	9,391	9,807			236	406	426	447	416	
Op Exp-Utilities Total	**8,750**	**7,610**	**7,876**	**8,113**	**8,518**	**8,944**	**9,391**	**9,807**			**236**	**406**	**426**	**447**	**416**	
Salary and Benefits																
6001 SAL&BEN-WAGES	62	1,043	373	10,313	10,519	10,519	10,519	10,519			9,940	206	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**62**	**1,043**	**373**	**10,313**	**10,519**	**10,519**	**10,519**	**10,519**			**9,940**	**206**	-	-	-	
Transfer From Reserves																

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
5412 TSF-FM-RSV-MRN GENERAL REHABILITATION	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves																
9412 TSF TO RSV-MRN GENERAL REHABILITATION	15,600	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	15,600	-	-	-	-	-	-	-			-	-	-	-	-	
344 - OP-MRN Traffic Signals Total	86,163	86,163	83,844	89,876	86,794	85,015	82,363	79,830			6,031	-3,081	-1,779	-2,652	-2,533	
345 - OP-MRN Signage																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	686	1,020	1,040	1,060	1,080	1,100	1,120	1,140			20	20	20	20	20	
Op Exp-Contracted Services Total	686	1,020	1,040	1,060	1,080	1,100	1,120	1,140			20	20	20	20	20	
Op Exp-Equipment																
7707 EQUIP-VEHICLE CHARGES	4,280	3,355	2,590	3,011	3,143	3,275	3,408	3,541			421	132	132	133	133	
Op Exp-Equipment Total	4,280	3,355	2,590	3,011	3,143	3,275	3,408	3,541			421	132	132	133	133	
Op Exp-Lease & Rentals																
7501 LSE&RNTLS-LEASE&EASEMENTS	3,324	2,900	2,900	2,900	2,900	2,900	2,900	2,900			-	-	-	-	-	
Op Exp-Lease & Rentals Total	3,324	2,900	2,900	2,900	2,900	2,900	2,900	2,900			-	-	-	-	-	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	1,408	3,290	3,355	2,000	2,000	2,000	2,000	2,000			-1,355	-	-	-	-	
7624 SUPPL-SIGNS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	1,408	3,290	3,355	2,000	2,000	2,000	2,000	2,000			-1,355	-	-	-	-	
Salary and Benefits																
6001 SAL&BEN-WAGES	7,497	16,691	16,416	13,804	14,080	14,080	14,080	14,080			-2,612	276	-	-	-	
6003 SAL&BEN-AUX-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	983	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	8,481	16,691	16,416	13,804	14,080	14,080	14,080	14,080			-2,612	276	-	-	-	
Transfer From Reserves																
5412 TSF-FM-RSV-MRN GENERAL REHABILITATION	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves																
9412 TSF TO RSV-MRN GENERAL REHABILITATION	9,078	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	9,078	-	-	-	-	-	-	-			-	-	-	-	-	
345 - OP-MRN Signage Total	27,256	27,256	26,301	22,775	23,203	23,355	23,508	23,661			-3,526	428	152	153	153	
346 - OP-MRN Road Markings																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	23,769	35,320	31,746	27,000	24,497	19,340	14,967	11,137			-4,746	-2,503	-5,157	-4,373	-3,830	
Op Exp-Contracted Services Total	23,769	35,320	31,746	27,000	24,497	19,340	14,967	11,137			-4,746	-2,503	-5,157	-4,373	-3,830	
Op Exp-Equipment																
7707 EQUIP-VEHICLE CHARGES	1,275	1,000	760	884	922	961	1,000	1,039			124	38	39	39	39	
Op Exp-Equipment Total	1,275	1,000	760	884	922	961	1,000	1,039			124	38	39	39	39	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	-	300	300	300	300	300	300	300			-	-	-	-	-	
Op Exp-Supplies & Materials Total	-	300	300	300	300	300	300	300			-	-	-	-	-	
Salary and Benefits																
6001 SAL&BEN-WAGES	506	1,043	1,026	7,673	7,827	7,827	7,827	7,827			6,647	154	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	506	1,043	1,026	7,673	7,827	7,827	7,827	7,827			6,647	154	-	-	-	
Transfer From Reserves																
5412 TSF-FM-RSV-MRN GENERAL REHABILITATION	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves																
9412 TSF TO RSV-MRN GENERAL REHABILITATION	12,113	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	12,113	-	-	-	-	-	-	-			-	-	-	-	-	
346 - OP-MRN Road Markings Total	37,663	37,663	33,832	35,857	33,546	28,428	24,094	20,303			2,025	-2,311	-5,118	-4,334	-3,791	
347 - OP-MRN Street Cleaning																

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Op Exp-Equipment																
7707 EQUIP-VEHICLE CHARGES	12,754	10,000	12,777	14,854	15,504	16,156	16,811	17,468			2,077	650	652	655	657	
Op Exp-Equipment Total	**12,754**	**10,000**	**12,777**	**14,854**	**15,504**	**16,156**	**16,811**	**17,468**			**2,077**	**650**	**652**	**655**	**657**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	462	2,080	2,080	1,600	1,600	1,200	1,600	800			-480	-	-400	400	-800	
7629 SUPPL-WORKING LUNCHES/FOOD	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**462**	**2,080**	**2,080**	**1,600**	**1,600**	**1,200**	**1,600**	**800**			**-480**	**-**	**-400**	**400**	**-800**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	29,174	35,562	34,976	23,030	23,491	23,491	23,491	23,491			-11,946	461	-	-	-	
6003 SAL&BEN-AUX-ALL	411	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	655	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**30,241**	**35,562**	**34,976**	**23,030**	**23,491**	**23,491**	**23,491**	**23,491**			**-11,946**	**461**	**-**	**-**	**-**	
Transfer From Reserves																
5412 TSF-FM-RSV-MRN GENERAL REHABILITATION	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9412 TSF TO RSV-MRN GENERAL REHABILITATION	4,186	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**4,186**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
347 - OP-MRN Street Cleaning Total	**47,642**	**47,642**	**49,833**	**39,484**	**40,595**	**40,847**	**41,902**	**41,759**			**-10,349**	**1,111**	**252**	**1,055**	**-143**	
348 - OP-MRN Snow Removal																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	55,220	81,780	82,000	86,280	85,500	86,810	87,060	87,325			4,280	-780	1,310	250	265	
Op Exp-Contracted Services Total	**55,220**	**81,780**	**82,000**	**86,280**	**85,500**	**86,810**	**87,060**	**87,325**			**4,280**	**-780**	**1,310**	**250**	**265**	
Op Exp-Equipment																
7707 EQUIP-VEHICLE CHARGES	15,680	12,295	14,216	16,527	17,250	17,975	18,704	19,435			2,311	723	725	729	731	
Op Exp-Equipment Total	**15,680**	**12,295**	**14,216**	**16,527**	**17,250**	**17,975**	**18,704**	**19,435**			**2,311**	**723**	**725**	**729**	**731**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	45,732	6,242	6,242	6,242	6,242	6,242	6,242	6,242			-	-	-	-	-	
7629 SUPPL-WORKING LUNCHES/FOOD	409	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**46,141**	**6,242**	**6,242**	**6,242**	**6,242**	**6,242**	**6,242**	**6,242**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	139	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**139**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6001 SAL&BEN-WAGES	14,413	7,112	6,995	15,806	16,122	16,122	16,122	16,122			8,811	316	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	401	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	15	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	1,527	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	22,614	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**38,969**	**7,112**	**6,995**	**15,806**	**16,122**	**16,122**	**16,122**	**16,122**			**8,811**	**316**	**-**	**-**	**-**	
Transfer From Reserves																
5412 TSF-FM-RSV-MRN GENERAL REHABILITATION	-48,720	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-48,720**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9434 TSF TO RSV-MRN SNOW CLEARING	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
348 - OP-MRN Snow Removal Total	**107,429**	**107,429**	**109,453**	**124,855**	**125,114**	**127,149**	**128,128**	**129,124**			**15,402**	**259**	**2,035**	**979**	**996**	
349 - OP-MRN Vegetation																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	13,917	1,562	1,562	1,562	1,087	1,087	850	612			-	-475	-	-238	-238	
Op Exp-Contracted Services Total	**13,917**	**1,562**	**1,562**	**1,562**	**1,087**	**1,087**	**850**	**612**			**-**	**-475**	**-**	**-238**	**-238**	
Op Exp-Equipment																

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7707 EQUIP-VEHICLE CHARGES	11,059	8,670	8,158	9,484	9,899	10,315	10,733	11,153			1,327	415	416	418	420	
Op Exp-Equipment Total	**11,059**	**8,670**	**8,158**	**9,484**	**9,899**	**10,315**	**10,733**	**11,153**			**1,327**	**415**	**416**	**418**	**420**	
Op Exp-Supplies & Materials																
7610 SUPPL-HORTICULTURAL SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	534	1,050	800	5,134	1,235	1,033	890	876			4,334	-3,899	-202	-143	-14	
Op Exp-Supplies & Materials Total	**534**	**1,050**	**800**	**5,134**	**1,235**	**1,033**	**890**	**876**			**4,334**	**-3,899**	**-202**	**-143**	**-14**	
Salary and Benefits																
6001 SAL&BEN-WAGES	29,646	37,386	36,770	36,047	36,768	36,768	36,768	36,768			-723	721	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	298	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	42	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	40	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**30,027**	**37,386**	**36,770**	**36,047**	**36,768**	**36,768**	**36,768**	**36,768**			**-723**	**721**	**-**	**-**	**-**	
Transfer From Reserves																
5412 TSF-FM-RSV-MRN GENERAL REHABILITATION	-118,394	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-118,394**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9412 TSF TO RSV-MRN GENERAL REHABILITATION	111,525	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**111,525**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
349 - OP-MRN Vegetation Total	**48,668**	**48,668**	**47,290**	**52,227**	**48,989**	**49,203**	**49,241**	**49,409**			**4,938**	**-3,238**	**214**	**38**	**169**	
351 - OP-MRN Structures																
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	1,415	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**1,415**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Insurance & Claims																
7402 INSURANCE-PROPERTY	13,985	13,848	14,124	14,648	14,941	15,341	15,750	16,096			524	293	400	409	347	
Op Exp-Insurance & Claims Total	**13,985**	**13,848**	**14,124**	**14,648**	**14,941**	**15,341**	**15,750**	**16,096**			**524**	**293**	**400**	**409**	**347**	
Salary and Benefits																
6001 SAL&BEN-WAGES	1,390	3,564	1,564	3,194	3,257	3,257	3,257	3,257			1,630	63	-	-	-	
6003 SAL&BEN-AUX-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**1,390**	**3,564**	**1,564**	**3,194**	**3,257**	**3,257**	**3,257**	**3,257**			**1,630**	**63**	**-**	**-**	**-**	
Transfers to Reserves																
9412 TSF TO RSV-MRN GENERAL REHABILITATION	623	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**623**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
351 - OP-MRN Structures Total	**17,412**	**17,412**	**15,688**	**17,842**	**18,198**	**18,598**	**19,007**	**19,353**			**2,154**	**356**	**400**	**409**	**347**	
352 - OP-MRN Administration																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Recoveries																
8101 RECOVERIES-UTILITIES	33,294	33,294	33,302	33,310	33,317	33,984	34,493	34,830			8	8	666	510	337	
Op Exp-Recoveries Total	**33,294**	**33,294**	**33,302**	**33,310**	**33,317**	**33,984**	**34,493**	**34,830**			**8**	**8**	**666**	**510**	**337**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	33	-	-	-	-	-	-	-			-	-	-	-	-	
7998 SDRY-REBILL EXP OFFSET	-25,048	-	-	-	-	-	-	-			-	-	-	-	-	
7999 SDRY-REBILL EXPENSE	25,048	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**33**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7615 SUPPL-MISC. SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7626 SUPPL-STANDARD OFFICE SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7629 SUPPL-WORKING LUNCHES/FOOD	137	-	-	-	-	-	-	-			-	-	-	-	-	
7635 SUPP-STOCK SUPP-MAINTENANCE	2,173	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**2,310**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
4479 RV-OTH-MISC REVENUE	-3,164	-	-	-	-	-	-	-			-	-	-	-	-	
4493 RV-OTHER-REBILLS	-215	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-3,379**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	876	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	1,868	-	-	307	313	313	313	313			307	6	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	22	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	654	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-1,872	-	-	-	-	-	-	-			-	-	-	-	-	
8131 LIAB TSF-PAYROLL LIAB	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**1,548**	**-**	**-**	**307**	**313**	**313**	**313**	**313**			**307**	**6**	**-**	**-**	**-**	
Transfer From Reserves																
5412 TSF-FM-RSV-MRN GENERAL REHABILITATION	-512	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-512**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfers From Other Governments																
4650 GRNT-OTHER-GVTA (TRANSLINK)	-1,318,955	-1,318,955	-1,346,755	-1,346,540	-1,346,540	-1,346,332	-1,346,225	-1,346,121			215	-	208	107	104	
Transfers From Other Governments Total	**-1,318,955**	**-1,318,955**	**-1,346,755**	**-1,346,540**	**-1,346,540**	**-1,346,332**	**-1,346,225**	**-1,346,121**			**215**	**-**	**208**	**107**	**104**	
Transfers to Reserves																
9412 TSF TO RSV-MRN GENERAL REHABILITATION	174,273	174,273	192,021	189,122	191,578	191,149	190,927	191,941			-2,899	2,456	-429	-222	1,014	
9505 TSF TO RSV-MRN PVMNT REHAB	571,000	571,000	583,000	583,000	583,000	583,000	583,000	583,000			-	-	-	-	-	
Transfers to Reserves Total	**745,273**	**745,273**	**775,021**	**772,122**	**774,578**	**774,149**	**773,927**	**774,941**			**-2,899**	**2,456**	**-429**	**-222**	**1,014**	
352 - OP-MRN Administration Total	**-540,388**	**-540,388**	**-538,432**	**-540,801**	**-538,332**	**-537,886**	**-537,492**	**-536,037**			**-2,369**	**2,470**	**445**	**395**	**1,455**	
MRN Total			-	-		-					-	1	-1			
Operations																
320 - OP-Admin-Operations																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	7,461	7,500	2,500	2,500	2,500	2,500	2,500	2,500			-	-	-	-	-	
7303 COMMUNIC-DLVRY/COURIER	12	75	100	125	150	175	200	225			25	25	25	25	25	
7306 COMMUNIC-TELEPHONE	92	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**7,565**	**7,575**	**2,600**	**2,625**	**2,650**	**2,675**	**2,700**	**2,725**			**25**	**25**	**25**	**25**	**25**	
Op Exp-Consulting and Prof Services																
7117 PRF SVC-SFTWRE MNT/UPGRADES	18,758	11,750	12,000	12,250	12,500	12,750	13,000	13,250			250	250	250	250	250	
Op Exp-Consulting and Prof Services Total	**18,758**	**11,750**	**12,000**	**12,250**	**12,500**	**12,750**	**13,000**	**13,250**			**250**	**250**	**250**	**250**	**250**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	302	3,080	3,120	3,160	3,200	3,240	3,280	3,320			40	40	40	40	40	
Op Exp-Contracted Services Total	**302**	**3,080**	**3,120**	**3,160**	**3,200**	**3,240**	**3,280**	**3,320**			**40**	**40**	**40**	**40**	**40**	
Op Exp-Equipment																
7505 LSE&RNTLS-LEASED EQUIPMENT	2,013	-	-	-	-	-	-	-			-	-	-	-	-	
7700 EQUIP-EQUIPMENT PURCHASE	-	-	-	-	-	-	-	-			-	-	-	-	-	
7710 EQUIP-CAP LSE INTEREST	35	-	-	-	-	-	-	-			-	-	-	-	-	
7712 EQUIP-MAINTENANCE	1,510	6,390	5,500	6,000	6,500	7,000	7,500	8,000			500	500	500	500	500	
Op Exp-Equipment Total	**3,559**	**6,390**	**5,500**	**6,000**	**6,500**	**7,000**	**7,500**	**8,000**			**500**	**500**	**500**	**500**	**500**	
Op Exp-Insurance & Claims																
7400 INSRNCE-DMGE/LIAB CLAIMS PAID	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Insurance & Claims Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Recoveries																
8100 RECOVERIES-INTERDEPARTMENT ADMIN CHARGES	-	-	-14,859	-14,859	-14,859	-14,859	-14,859	-14,859			-	-	-	-	-	
8101 RECOVERIES-UTILITIES	-255,026	-255,026	-359,763	-410,133	-460,504	-468,822	-475,186	-504,531			-50,371	-50,371	-8,319	-6,364	-29,345	
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL	1,415	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Recoveries Total	**-253,611**	**-255,026**	**-374,622**	**-424,992**	**-475,363**	**-483,681**	**-490,045**	**-519,390**			**-50,371**	**-50,371**	**-8,319**	**-6,364**	**-29,345**	
Op Exp-Sundry																
7912 SDRY-DEBT-PRINCIPAL	1,429	-	-	-	-	-	-	-			-	-	-	-	-	
7924 SDRY-LICENSES&ROYALTIES	3,633	-	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	-31	850	850	850	850	850	850	850			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7998 SDRY-REBILL EXP OFFSET	-	-	-	-	-	-	-	-			-	-	-	-	-	
7999 SDRY-REBILL EXPENSE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**5,031**	**850**	**850**	**850**	**850**	**850**	**850**	**850**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7602 SUPPL-BOOKS AND A.V.	-	-	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	78	-	-	-	-	-	-	-			-	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	3,452	9,585	8,500	8,750	9,000	9,250	9,500	9,750			250	250	250	250	250	
7629 SUPPL-WORKING LUNCHES/FOOD	48	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**3,578**	**9,585**	**8,500**	**8,750**	**9,000**	**9,250**	**9,500**	**9,750**			**250**	**250**	**250**	**250**	**250**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	6,353	4,020	4,080	5,020	5,080	5,580	6,080	6,360			940	60	500	500	280	
6103 HR-HEALTH&SAFETY PROG.	4,397	2,830	2,870	2,910	2,950	2,990	3,030	3,070			40	40	40	40	40	
6104 HR-MILEAGE/VEHICLE ALLOW.	432	250	250	250	250	250	250	250			-	-	-	-	-	
6108 HR-RETIREMENT&SERV.RECOG	-	-	-	-	-	-	-	-			-	-	-	-	-	
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	1	-	-	-	-	-	-	-			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	8,333	6,060	6,070	6,080	6,090	6,100	6,110	6,120			10	10	10	10	10	
Personnel Services Total	**19,515**	**13,160**	**13,270**	**14,260**	**14,370**	**14,920**	**15,470**	**15,800**			**990**	**110**	**550**	**550**	**330**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-791	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-791**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	376,227	568,456	618,966	626,427	638,993	638,993	638,993	638,993			7,461	12,566	-	-	-	
6001 SAL&BEN-WAGES	69,887	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	9,732	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	16,041	-	-	45,116	46,018	46,018	46,018	46,018			45,116	902	-	-	-	
6004 SAL&BEN-OTHER-ALL	17,444	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	4,252	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-444	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**493,138**	**568,456**	**618,966**	**671,543**	**685,011**	**685,011**	**685,011**	**685,011**			**52,577**	**13,468**	**-**	**-**	**-**	
Transfer From Reserves																
5435 TSF-FM-RSV-PAYROLL RESERVE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
320 - OP-Admin-Operations Total	**297,044**	**365,819**	**290,185**	**294,446**	**258,719**	**252,015**	**247,266**	**219,316**			**4,261**	**-35,728**	**-6,704**	**-4,749**	**-27,950**	
321 - OP-Works Yard																
Op Exp-Communications																
7303 COMMUNIC-DLVRY/COURIER	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Consulting and Prof Services																
7117 PRF SVC-SFTWRE MNT/UPGRADES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	30,980	10,000	-	-	-	-	-	-			-	-	-	-	-	
7013 CONTR SVC-JANITORIAL	2,654	2,515	-	-	-	-	-	-			-	-	-	-	-	
7017 CONTR SVC-PEST CONTROL	1,809	1,260	-	-	-	-	-	-			-	-	-	-	-	
7020 CONTR SVC-SECURITY	833	3,600	-	-	-	-	-	-			-	-	-	-	-	
7027 CONTR SVC-UNIFORM CLEANING	19,070	18,500	18,500	18,500	18,500	18,500	18,500	18,500			-	-	-	-	-	
Op Exp-Contracted Services Total	**55,345**	**35,875**	**18,500**	**18,500**	**18,500**	**18,500**	**18,500**	**18,500**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7707 EQUIP-VEHICLE CHARGES	16,499	16,263	17,997	22,936	23,939	24,946	25,957	26,972			4,939	1,003	1,007	1,011	1,015	
7712 EQUIP-MAINTENANCE	9,018	10,000	10,000	10,000	10,000	10,000	10,000	10,000			-	-	-	-	-	
7714 EQUIP-EMERG GENERATOR FUEL	495	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**26,013**	**26,263**	**27,997**	**32,936**	**33,939**	**34,946**	**35,957**	**36,972**			**4,939**	**1,003**	**1,007**	**1,011**	**1,015**	
Op Exp-Insurance & Claims																
7402 INSURANCE-PROPERTY	6,107	6,189	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Insurance & Claims Total	**6,107**	**6,189**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Op Exp-Lease & Rentals																
7508 LSE&RNTLS-T.V.&SATELLITE DISH	850	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Lease & Rentals Total	**850**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Recoveries																
8101 RECOVERIES-UTILITIES	-108,715	-108,715	-111,488	-113,835	-116,121	-118,395	-120,171	-122,451			-2,347	-2,286	-2,274	-1,776	-2,280	
8104 RECOVERIES-INTERDEPARTMENT FACILITIES MAINTENANCE	-	-	103,398	104,976	106,783	107,729	108,625	109,663			1,578	1,806	946	896	1,037	
Op Exp-Recoveries Total	**-108,715**	**-108,715**	**-8,090**	**-8,859**	**-9,339**	**-10,666**	**-11,545**	**-12,788**			**-769**	**-480**	**-1,327**	**-880**	**-1,243**	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	189	50	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**189**	**50**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7611 SUPPL-JANITORIAL SUPPLIES	-	270	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	6,127	10,800	-	-	-	-	-	-			-	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	377	2,640	2,660	2,680	2,700	2,720	2,740	2,760			20	20	20	20	20	
7629 SUPPL-WORKING LUNCHES/FOOD	1,053	-	-	-	-	-	-	-			-	-	-	-	-	
7634 SUPP-STOCK SUPP-JANITORIAL	11,642	-	-	-	-	-	-	-			-	-	-	-	-	
7635 SUPP-STOCK SUPP-MAINTENANCE	395	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**19,594**	**13,710**	**2,660**	**2,680**	**2,700**	**2,720**	**2,740**	**2,760**			**20**	**20**	**20**	**20**	**20**	
Op Exp-Utilities																
7200 UTILITIES-HEAT	9,368	8,650	-	-	-	-	-	-			-	-	-	-	-	
7201 UTILITIES-LIGHT	24,661	15,800	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Utilities Total	**34,029**	**24,450**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	-	-	-	-	-	-	-	-			-	-	-	-	-	
6104 HR-MILEAGE/VEHICLE ALLOW.	-	-	-	-	-	-	-	-			-	-	-	-	-	
6111 HR-TRNG&EDUC-CORP	-	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Project Expenses (Capital)																
9800 CAPITAL PROJECT EXPENSE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Project Expenses (Capital) Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-230	-	868	-	-	-	-	-			-868	-	-	-	-	
6001 SAL&BEN-WAGES	33,897	35,904	35,465	3,212	3,276	3,276	3,276	3,276			-32,253	64	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	160	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	34,118	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	934	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	331	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**69,211**	**35,904**	**36,333**	**3,212**	**3,276**	**3,276**	**3,276**	**3,276**			**-33,121**	**64**	**-**	**-**	**-**	
321 - OP-Works Yard Total	**102,623**	**33,726**	**77,400**	**48,469**	**49,076**	**48,776**	**48,928**	**48,720**			**-28,931**	**607**	**-300**	**151**	**-208**	
322 - OP-Garage																
Op Exp-Consulting and Prof Services																
7117 PRF SVC-SFTWRE MNT/UPGRADES	1,605	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**1,605**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	3,666	3,800	3,850	3,850	3,850	3,850	3,850	3,850			-	-	-	-	-	
Op Exp-Contracted Services Total	**3,666**	**3,800**	**3,850**	**3,850**	**3,850**	**3,850**	**3,850**	**3,850**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7703 EQUIP-MAINT-VEHICLES	10,368	-	-	-	-	-	-	-			-	-	-	-	-	
7704 EQUIP-NON-CAPITALIZED	749	-	-	-	-	-	-	-			-	-	-	-	-	
7706 EQUIP-RPLCMNT PROVISION	100	-	-	-	-	-	-	-			-	-	-	-	-	
7707 EQUIP-VEHICLE CHARGES	12,184	9,552	15,050	-	-	-	-	-			-15,050	-	-	-	-	
7712 EQUIP-MAINTENANCE	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000			-	-	-	-	-	
Op Exp-Equipment Total	**33,401**	**19,552**	**25,050**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**			**-15,050**	**-**	**-**	**-**	**-**	
Op Exp-Recoveries																

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
8102 RECOVERIES-LBR&EQUIPMENT	-417,865	-480,960	-482,848	-484,403	-486,258	-487,534	-489,278	-490,872			-1,555	-1,855	-1,276	-1,744	-1,594	
Op Exp-Recoveries Total	**-417,865**	**-480,960**	**-482,848**	**-484,403**	**-486,258**	**-487,534**	**-489,278**	**-490,872**			**-1,555**	**-1,855**	**-1,276**	**-1,744**	**-1,594**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	4	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**4**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	63,000	51,000	51,500	56,035	49,599	50,875	52,619	54,213			4,535	-6,436	1,276	1,744	1,594	
7635 SUPP-STOCK SUPP-MAINTENANCE	691	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**63,691**	**51,000**	**51,500**	**56,035**	**49,599**	**50,875**	**52,619**	**54,213**			**4,535**	**-6,436**	**1,276**	**1,744**	**1,594**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	260	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**260**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	14,345	33,319	44,177	38,156	38,920	38,920	38,920	38,920			-6,021	764	-	-	-	
6001 SAL&BEN-WAGES	343,424	373,289	368,723	376,362	383,889	383,889	383,889	383,889			7,639	7,527	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	4,297	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	6,294	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	17,062	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**385,423**	**406,608**	**412,900**	**414,518**	**422,809**	**422,809**	**422,809**	**422,809**			**1,618**	**8,291**	**-**	**-**	**-**	
322 - OP-Garage Total	**70,184**	**-**	**10,452**								**-10,452**					**-**
323 - OP-LRN Pavement																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	282,097	257,710	262,864	280,894	286,040	291,510	296,820	302,236			18,030	5,146	5,470	5,310	5,416	
Op Exp-Contracted Services Total	**282,097**	**257,710**	**262,864**	**280,894**	**286,040**	**291,510**	**296,820**	**302,236**			**18,030**	**5,146**	**5,470**	**5,310**	**5,416**	
Op Exp-Equipment																
7707 EQUIP-VEHICLE CHARGES	17,895	17,636	14,199	18,096	18,887	19,682	20,479	21,280			3,897	791	795	797	801	
Op Exp-Equipment Total	**17,895**	**17,636**	**14,199**	**18,096**	**18,887**	**19,682**	**20,479**	**21,280**			**3,897**	**791**	**795**	**797**	**801**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	15,332	7,400	8,000	15,013	15,613	16,213	16,813	17,413			7,013	600	600	600	600	
7615 SUPPL-MISC. SUPPLIES	73	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**15,406**	**7,400**	**8,000**	**15,013**	**15,613**	**16,213**	**16,813**	**17,413**			**7,013**	**600**	**600**	**600**	**600**	
Personnel Services																
6104 HR-MILEAGE/VEHICLE ALLOW.	-	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	1,433	-	-	-	-	-			-1,433	-	-	-	-	
6001 SAL&BEN-WAGES	21,157	59,269	58,544	36,012	36,732	36,732	36,732	36,732			-22,532	720	-	-	-	
6003 SAL&BEN-AUX-ALL	316	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	131	-	-	18,328	18,695	19,069	19,450	19,839			18,328	367	374	381	389	
Salary and Benefits Total	**21,604**	**59,269**	**59,977**	**54,340**	**55,427**	**55,801**	**56,182**	**56,571**			**-5,637**	**1,087**	**374**	**381**	**389**	
323 - OP-LRN Pavement Total	**337,001**	**342,015**	**345,040**	**368,343**	**375,967**	**383,206**	**390,294**	**397,500**			**23,303**	**7,624**	**7,239**	**7,088**	**7,206**	
324 - OP-LRN Shoulder																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	1,310	1,320	1,340	1,350	1,365	1,380	1,393			20	10	15	15	13	
Op Exp-Contracted Services Total	**-**	**1,310**	**1,320**	**1,340**	**1,350**	**1,365**	**1,380**	**1,393**			**20**	**10**	**15**	**15**	**13**	
Op Exp-Equipment																
7707 EQUIP-VEHICLE CHARGES	16,755	16,517	15,677	19,980	20,853	21,730	22,611	23,495			4,303	873	877	881	884	
Op Exp-Equipment Total	**16,755**	**16,517**	**15,677**	**19,980**	**20,853**	**21,730**	**22,611**	**23,495**			**4,303**	**873**	**877**	**881**	**884**	
Op Exp-Supplies & Materials																

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7613 SUPPL-MAINT.SUPPLIES	521	2,730	2,770	3,010	3,050	3,190	3,330	3,420			240	40	140	140	90	
Op Exp-Supplies & Materials Total	**521**	**2,730**	**2,770**	**3,010**	**3,050**	**3,190**	**3,330**	**3,420**			**240**	**40**	**140**	**140**	**90**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	186	-	-	-	-	-			-186	-	-	-	-	
6001 SAL&BEN-WAGES	6,847	7,711	7,617	9,215	9,400	9,400	9,400	9,400			1,598	185	-	-	-	
6003 SAL&BEN-AUX-ALL	47	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	1,174	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**8,068**	**7,711**	**7,803**	**9,215**	**9,400**	**9,400**	**9,400**	**9,400**			**1,412**	**185**	**-**	**-**	**-**	
324 - OP-LRN Shoulder Total	**25,345**	**28,268**	**27,570**	**33,545**	**34,653**	**35,685**	**36,721**	**37,708**			**5,975**	**1,108**	**1,032**	**1,036**	**987**	
325 - OP-LRN Pedestrian																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	33,600	34,250	34,895	35,550	36,198	36,848	37,499			645	655	648	650	651	
Op Exp-Contracted Services Total	**-**	**33,600**	**34,250**	**34,895**	**35,550**	**36,198**	**36,848**	**37,499**			**645**	**655**	**648**	**650**	**651**	
Op Exp-Equipment																
7707 EQUIP-VEHICLE CHARGES	9,592	9,454	9,363	11,933	12,455	12,978	13,504	14,033			2,570	522	523	526	529	
Op Exp-Equipment Total	**9,592**	**9,454**	**9,363**	**11,933**	**12,455**	**12,978**	**13,504**	**14,033**			**2,570**	**522**	**523**	**526**	**529**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	123	5,080	5,100	5,120	5,140	5,160	5,180	5,200			20	20	20	20	20	
7619 SUPPL-PROG. SUPPLIES	-51	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**72**	**5,080**	**5,100**	**5,120**	**5,140**	**5,160**	**5,180**	**5,200**			**20**	**20**	**20**	**20**	**20**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-302	-	820	-	-	-	-	-			-820	-	-	-	-	
6001 SAL&BEN-WAGES	42,969	33,926	33,511	41,563	42,394	42,394	42,394	42,394			8,052	831	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	1,854	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**44,521**	**33,926**	**34,331**	**41,563**	**42,394**	**42,394**	**42,394**	**42,394**			**7,232**	**831**	**-**	**-**	**-**	
325 - OP-LRN Pedestrian Total	**54,185**	**82,060**	**83,044**	**93,511**	**95,539**	**96,729**	**97,925**	**99,126**			**10,467**	**2,028**	**1,191**	**1,196**	**1,200**	
326 - OP-LRN Street Lighting																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	6,216	6,100	6,160	6,200	6,248	6,298	6,342	6,391			40	48	50	44	49	
Op Exp-Contracted Services Total	**6,216**	**6,100**	**6,160**	**6,200**	**6,248**	**6,298**	**6,342**	**6,391**			**40**	**48**	**50**	**44**	**49**	
Op Exp-Equipment																
7707 EQUIP-VEHICLE CHARGES	12,091	11,917	15,422	19,655	20,514	21,377	22,243	23,113			4,233	859	863	866	870	
7712 EQUIP-MAINTENANCE	2,663	2,540	2,560	2,580	2,600	2,620	2,640	2,660			20	20	20	20	20	
Op Exp-Equipment Total	**14,754**	**14,457**	**17,982**	**22,235**	**23,114**	**23,997**	**24,883**	**25,773**			**4,253**	**879**	**883**	**886**	**890**	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	3,253	1,840	1,860	1,880	1,900	1,920	1,940	1,960			20	20	20	20	20	
7633 SUPP-ELECTRICAL	-	3,500	3,540	3,580	3,620	3,660	3,700	3,740			40	40	40	40	40	
Op Exp-Supplies & Materials Total	**3,253**	**5,340**	**5,400**	**5,460**	**5,520**	**5,580**	**5,640**	**5,700**			**60**	**60**	**60**	**60**	**60**	
Op Exp-Utilities																
7201 UTILITIES-LIGHT	224,381	189,400	200,400	206,412	216,733	227,569	238,948	249,526			6,012	10,321	10,837	11,378	10,579	
Op Exp-Utilities Total	**224,381**	**189,400**	**200,400**	**206,412**	**216,733**	**227,569**	**238,948**	**249,526**			**6,012**	**10,321**	**10,837**	**11,378**	**10,579**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	1,378	-	692	-	-	-	-	-			-692	-	-	-	-	
6001 SAL&BEN-WAGES	63,237	28,617	28,267	12,532	12,783	12,783	12,783	12,783			-15,735	251	-	-	-	
6003 SAL&BEN-AUX-ALL	492	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	1,742	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	38	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**66,887**	**28,617**	**28,959**	**12,532**	**12,783**	**12,783**	**12,783**	**12,783**			**-16,427**	**251**	**-**	**-**	**-**	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
326 - OP-LRN Street Lighting Total	**315,491**	**243,915**	**258,901**	**252,839**	**264,398**	**276,227**	**288,596**	**300,173**			**-6,062**	**11,559**	**11,830**	**12,368**	**11,578**	
327 - OP-LRN Traffic Signals																
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	16,311	14,250	14,450	14,650	14,850	15,050	15,250	15,450			200	200	200	200	200	
Op Exp-Contracted Services Total	**16,311**	**14,250**	**14,450**	**14,650**	**14,850**	**15,050**	**15,250**	**15,450**			**200**	**200**	**200**	**200**	**200**	
Op Exp-Equipment																
7707 EQUIP-VEHICLE CHARGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	300	1,050	500	525	550	575	600	625			25	25	25	25	25	
Op Exp-Supplies & Materials Total	**300**	**1,050**	**500**	**525**	**550**	**575**	**600**	**625**			**25**	**25**	**25**	**25**	**25**	
Op Exp-Utilities																
7201 UTILITIES-LIGHT	44,714	40,350	41,762	43,015	45,166	47,424	49,795	52,000			1,253	2,151	2,258	2,371	2,205	
Op Exp-Utilities Total	**44,714**	**40,350**	**41,762**	**43,015**	**45,166**	**47,424**	**49,795**	**52,000**			**1,253**	**2,151**	**2,258**	**2,371**	**2,205**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	69	-	-	-	-	-			-69	-	-	-	-	
6001 SAL&BEN-WAGES	-	2,864	2,829	12,532	12,783	12,783	12,783	12,783			9,703	251	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**-**	**2,864**	**2,898**	**12,532**	**12,783**	**12,783**	**12,783**	**12,783**			**9,634**	**251**	**-**	**-**	**-**	
327 - OP-LRN Traffic Signals Total	**61,326**	**58,514**	**59,610**	**70,722**	**73,349**	**75,832**	**78,428**	**80,858**			**11,112**	**2,627**	**2,483**	**2,596**	**2,430**	
328 - OP-LRN Signage																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	86	1,540	1,560	1,580	1,600	1,620	1,640	1,660			20	20	20	20	20	
Op Exp-Contracted Services Total	**86**	**1,540**	**1,560**	**1,580**	**1,600**	**1,620**	**1,640**	**1,660**			**20**	**20**	**20**	**20**	**20**	
Op Exp-Equipment																
7707 EQUIP-VEHICLE CHARGES	20,117	19,825	15,941	20,316	21,204	22,096	22,992	23,891			4,375	888	892	896	899	
Op Exp-Equipment Total	**20,117**	**19,825**	**15,941**	**20,316**	**21,204**	**22,096**	**22,992**	**23,891**			**4,375**	**888**	**892**	**896**	**899**	
Op Exp-Lease & Rentals																
7501 LSE&RNTLS-LEASE&EASEMENTS	7,452	8,460	8,580	8,640	8,760	8,850	8,940	9,045			60	120	90	90	105	
Op Exp-Lease & Rentals Total	**7,452**	**8,460**	**8,580**	**8,640**	**8,760**	**8,850**	**8,940**	**9,045**			**60**	**120**	**90**	**90**	**105**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	21,099	25,100	25,500	25,900	26,250	26,650	27,025	27,400			400	350	400	375	375	
7629 SUPPL-WORKING LUNCHES/FOOD	76	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**21,175**	**25,100**	**25,500**	**25,900**	**26,250**	**26,650**	**27,025**	**27,400**			**400**	**350**	**400**	**375**	**375**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	1,157	-	-	-	-	-			-1,157	-	-	-	-	
6001 SAL&BEN-WAGES	28,906	47,849	47,264	41,199	42,023	42,023	42,023	42,023			-6,065	824	-	-	-	
6003 SAL&BEN-AUX-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	20	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	3,225	-	-	2,000	2,040	2,081	2,122	2,165			2,000	40	41	41	43	
6201 SAL&BEN-REBILL LABOUR OFFSET	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**32,151**	**47,849**	**48,421**	**43,199**	**44,063**	**44,104**	**44,145**	**44,188**			**-5,222**	**864**	**41**	**41**	**43**	
328 - OP-LRN Signage Total	**80,981**	**102,774**	**100,002**	**99,635**	**101,877**	**103,320**	**104,742**	**106,184**			**-367**	**2,242**	**1,443**	**1,422**	**1,442**	
329 - OP-LRN Road Markings																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	10,338	24,250	24,450	24,650	26,375	26,575	27,538	28,500			200	1,725	200	963	963	
Op Exp-Contracted Services Total	**10,338**	**24,250**	**24,450**	**24,650**	**26,375**	**26,575**	**27,538**	**28,500**			**200**	**1,725**	**200**	**963**	**963**	
Op Exp-Equipment																
7707 EQUIP-VEHICLE CHARGES	7,078	6,978	5,550	7,073	7,383	7,693	8,005	8,318			1,523	310	310	312	313	
Op Exp-Equipment Total	**7,078**	**6,978**	**5,550**	**7,073**	**7,383**	**7,693**	**8,005**	**8,318**			**1,523**	**310**	**310**	**312**	**313**	
Op Exp-Supplies & Materials																

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7613 SUPPL-MAINT.SUPPLIES	-	2,970	3,000	1,030	3,060	3,090	3,120	3,150			-1,970	2,030	30	30	30	
Op Exp-Supplies & Materials Total	**-**	**2,970**	**3,000**	**1,030**	**3,060**	**3,090**	**3,120**	**3,150**			**-1,970**	**2,030**	**30**	**30**	**30**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	178	-	-	-	-	-			-178	-	-	-	-	
6001 SAL&BEN-WAGES	814	7,358	7,268	5,115	5,218	5,218	5,218	5,218			-2,153	103	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**814**	**7,358**	**7,446**	**5,115**	**5,218**	**5,218**	**5,218**	**5,218**			**-2,331**	**103**	**-**	**-**	**-**	
329 - OP-LRN Road Markings Total	**18,230**	**41,556**	**40,446**	**37,868**	**42,036**	**42,576**	**43,880**	**45,186**			**-2,578**	**4,168**	**540**	**1,305**	**1,306**	
331 - OP-LRN Street Cleaning																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	10,575	4,870	4,760	4,820	4,880	4,940	5,000	5,060			60	60	60	60	60	
7028 CONTR SVC-HAZARDOUS WASTE DISP	28	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**10,603**	**4,870**	**4,760**	**4,820**	**4,880**	**4,940**	**5,000**	**5,060**			**60**	**60**	**60**	**60**	**60**	
Op Exp-Equipment																
7707 EQUIP-VEHICLE CHARGES	47,867	47,180	64,724	82,488	86,095	89,716	93,352	97,003			17,764	3,607	3,621	3,636	3,651	
Op Exp-Equipment Total	**47,867**	**47,180**	**64,724**	**82,488**	**86,095**	**89,716**	**93,352**	**97,003**			**17,764**	**3,607**	**3,621**	**3,636**	**3,651**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	705	5,040	5,080	6,020	6,060	6,550	7,040	7,305			940	40	490	490	265	
Op Exp-Supplies & Materials Total	**705**	**5,040**	**5,080**	**6,020**	**6,060**	**6,550**	**7,040**	**7,305**			**940**	**40**	**490**	**490**	**265**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	1,856	-	-	-	-	-			-1,856	-	-	-	-	
6001 SAL&BEN-WAGES	42,035	75,747	74,820	95,367	97,274	97,274	97,274	97,274			20,547	1,907	-	-	-	
6003 SAL&BEN-AUX-ALL	1,416	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	47	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	919	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-202	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**44,215**	**75,747**	**76,676**	**95,367**	**97,274**	**97,274**	**97,274**	**97,274**			**18,691**	**1,907**	**-**	**-**	**-**	
Transfer From Reserves																
5416 TSF-FM-RSV-SANIT UTILITY	-	-170	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-**	**-170**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
331 - OP-LRN Street Cleaning Total	**103,390**	**132,667**	**151,240**	**188,695**	**194,309**	**198,480**	**202,666**	**206,642**			**37,455**	**5,614**	**4,171**	**4,186**	**3,976**	
332 - OP-LRN Snow Removal																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	4,547	4,100	4,150	4,200	4,250	4,300	4,350	4,400			50	50	50	50	50	
Op Exp-Contracted Services Total	**4,547**	**4,100**	**4,150**	**4,200**	**4,250**	**4,300**	**4,350**	**4,400**			**50**	**50**	**50**	**50**	**50**	
Op Exp-Equipment																
7707 EQUIP-VEHICLE CHARGES	48,401	47,704	54,993	70,086	73,151	76,228	79,317	82,419			15,093	3,065	3,077	3,089	3,102	
Op Exp-Equipment Total	**48,401**	**47,704**	**54,993**	**70,086**	**73,151**	**76,228**	**79,317**	**82,419**			**15,093**	**3,065**	**3,077**	**3,089**	**3,102**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	8,800	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**8,800**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	55,233	48,900	49,640	50,050	50,780	51,355	51,925	52,578			410	730	575	570	653	
7628 SUPPL-UNIFORMS	-	-	-	-	-	-	-	-			-	-	-	-	-	
7629 SUPPL-WORKING LUNCHES/FOOD	441	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**55,674**	**48,900**	**49,640**	**50,050**	**50,780**	**51,355**	**51,925**	**52,578**			**410**	**730**	**575**	**570**	**653**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	1,611	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**1,611**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	1,359	-	-	-	-	-			-1,359	-	-	-	-	
6001 SAL&BEN-WAGES	63,867	34,587	34,164	72,015	73,455	73,455	73,455	73,455			37,851	1,440	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	660	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	2,247	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	5,357	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
6006 SAL&BEN-OVERTIME-O/S	54,331	20,600	21,000	-	-	-	-	-			-21,000	-	-	-	-	
Salary and Benefits Total	**126,462**	**55,187**	**56,523**	**72,015**	**73,455**	**73,455**	**73,455**	**73,455**			**15,492**	**1,440**	**-**	**-**	**-**	
Transfer From Reserves																
5103 TSF-FM-RSV-LRN SNOW REMOVAL	-89,602	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-89,602**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
332 - OP-LRN Snow Removal Total	**155,893**	**155,891**	**165,306**	**196,351**	**201,636**	**205,338**	**209,047**	**212,851**			**31,045**	**5,285**	**3,702**	**3,709**	**3,805**	
333 - OP-LRN Vegetation																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	7,182	1,020	1,030	20,000	20,400	20,808	21,224	21,649			18,970	400	408	416	424	
7010 CONTR SVC-GRASS CUTTING	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**7,182**	**1,020**	**1,030**	**20,000**	**20,400**	**20,808**	**21,224**	**21,649**			**18,970**	**400**	**408**	**416**	**424**	
Op Exp-Equipment																
7707 EQUIP-VEHICLE CHARGES	61,406	60,482	61,947	78,949	82,401	85,867	89,347	92,841			17,002	3,452	3,466	3,480	3,494	
Op Exp-Equipment Total	**61,406**	**60,482**	**61,947**	**78,949**	**82,401**	**85,867**	**89,347**	**92,841**			**17,002**	**3,452**	**3,466**	**3,480**	**3,494**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	4,159	3,185	3,220	3,245	3,278	3,308	3,337	3,369			25	33	30	29	32	
7627 SUPPL-TECHNICAL SUPPLIES	18	-	-	-	-	-	-	-			-	-	-	-	-	
7629 SUPPL-WORKING LUNCHES/FOOD	42	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**4,219**	**3,185**	**3,220**	**3,245**	**3,278**	**3,308**	**3,337**	**3,369**			**25**	**33**	**30**	**29**	**32**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	6,095	-	-	-	-	-			-6,095	-	-	-	-	
6001 SAL&BEN-WAGES	189,835	259,227	256,056	281,515	287,145	287,145	287,145	287,145			25,459	5,630	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	858	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	148	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	27	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**190,868**	**259,227**	**262,151**	**281,515**	**287,145**	**287,145**	**287,145**	**287,145**			**19,364**	**5,630**	**-**	**-**	**-**	
333 - OP-LRN Vegetation Total	**263,675**	**323,914**	**328,348**	**383,709**	**393,224**	**397,128**	**401,053**	**405,003**			**55,361**	**9,515**	**3,904**	**3,925**	**3,950**	
334 - OP-LRN Structures																
Op Exp-Equipment																
7707 EQUIP-VEHICLE CHARGES	1,310	1,288	1,324	1,687	1,761	1,835	1,910	1,984			363	74	74	75	74	
Op Exp-Equipment Total	**1,310**	**1,288**	**1,324**	**1,687**	**1,761**	**1,835**	**1,910**	**1,984**			**363**	**74**	**74**	**75**	**74**	
Op Exp-Insurance & Claims																
7402 INSURANCE-PROPERTY	16,855	16,690	17,525	18,401	19,321	20,287	21,302	22,245			877	920	966	1,014	943	
Op Exp-Insurance & Claims Total	**16,855**	**16,690**	**17,525**	**18,401**	**19,321**	**20,287**	**21,302**	**22,245**			**877**	**920**	**966**	**1,014**	**943**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	598	-	-	-	-	-	-	-			-	-	-	-	-	
7627 SUPPL-TECHNICAL SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**598**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Utilities																
7201 UTILITIES-LIGHT	41	2,940	3,043	3,134	3,291	3,455	3,628	3,789			91	157	165	173	161	
Op Exp-Utilities Total	**41**	**2,940**	**3,043**	**3,134**	**3,291**	**3,455**	**3,628**	**3,789**			**91**	**157**	**165**	**173**	**161**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	104	-	-	-	-	-			-104	-	-	-	-	
6001 SAL&BEN-WAGES	195	4,474	4,419	4,608	4,700	4,700	4,700	4,700			189	92	-	-	-	
6003 SAL&BEN-AUX-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	178	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**373**	**4,474**	**4,523**	**4,608**	**4,700**	**4,700**	**4,700**	**4,700**			**85**	**92**	**-**	**-**	**-**	
334 - OP-LRN Structures Total	**19,177**	**25,392**	**26,414**	**27,830**	**29,073**	**30,278**	**31,540**	**32,718**			**1,416**	**1,243**	**1,205**	**1,262**	**1,178**	
335 - OP-LRN Administration																
Op Exp-Lease & Rentals																
7501 LSE&RNTLS-LEASE&EASEMENTS	20,832	20,750	20,750	20,750	20,750	20,750	20,750	20,750			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Op Exp-Lease & Rentals Total	**20,832**	**20,750**	**20,750**	**20,750**	**20,750**	**20,750**	**20,750**	**20,750**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7998 SDRY-REBILL EXP OFFSET	-14,590	-	-	-	-	-	-	-			-	-	-	-	-	
7999 SDRY-REBILL EXPENSE	14,590	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7629 SUPPL-WORKING LUNCHES/FOOD	18	-	-	-	-	-	-	-			-	-	-	-	-	
7635 SUPP-STOCK SUPP-MAINTENANCE	8,494	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**8,512**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-455	-	-	-	-	-	-	-			-	-	-	-	-	
4493 RV-OTHER-REBILLS	-471	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-926**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	628	-	-	-	-	-			-628	-	-	-	-	
6001 SAL&BEN-WAGES	4,846	25,988	25,670	876	894	894	894	894			-24,794	18	-	-	-	
6003 SAL&BEN-AUX-ALL	3,171	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-1,009	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**7,008**	**25,988**	**26,298**	**876**	**894**	**894**	**894**	**894**			**-25,422**	**18**	**-**	**-**	**-**	
335 - OP-LRN Administration Total	**35,425**	**46,738**	**47,048**	**21,626**	**21,644**	**21,644**	**21,644**	**21,644**			**-25,422**	**18**	**-**	**-**	**-**	
338 - OP-Dump Site																
Op Exp-Utilities																
7201 UTILITIES-LIGHT	69	290	300	309	325	341	358	374			9	15	16	17	16	
Op Exp-Utilities Total	**69**	**290**	**300**	**309**	**325**	**341**	**358**	**374**			**9**	**15**	**16**	**17**	**16**	
Salary and Benefits																
6001 SAL&BEN-WAGES	299	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**299**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
338 - OP-Dump Site Total	**368**	**290**	**300**	**309**	**325**	**341**	**358**	**374**			**9**	**15**	**16**	**17**	**16**	
359 - OP-Adopt a Street																
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	433	10,000	10,000	2,000	10,000	10,000	10,000	10,000			-8,000	8,000	-	-	-	
Op Exp-Supplies & Materials Total	**433**	**10,000**	**10,000**	**2,000**	**10,000**	**10,000**	**10,000**	**10,000**			**-8,000**	**8,000**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	32	-	-	-	-	-			-32	-	-	-	-	
6001 SAL&BEN-WAGES	-	1,389	1,372	925	944	944	944	944			-447	19	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**-**	**1,389**	**1,404**	**925**	**944**	**944**	**944**	**944**			**-479**	**19**	**-**	**-**	**-**	
359 - OP-Adopt a Street Total	**433**	**11,389**	**11,404**	**2,925**	**10,944**	**10,944**	**10,944**	**10,944**			**-8,479**	**8,019**	**-**	**-**	**-**	
395 - OP-Vehicle Charges																
Op Exp-Communications																
7303 COMMUNIC-DLVRY/COURIER	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7403 INSURANCE-VEHICLE	49,201	38,654	37,461	43,255	43,255	43,255	43,255	43,255			5,794	-	-	-	-	
7509 LSE&RNTLS-VEHICLES	32,528	21,718	44,476	44,476	44,476	44,476	44,476	44,476			-	-	-	-	-	
7702 EQUIP-FUEL	100,139	98,850	80,949	86,860	86,860	86,860	86,860	86,860			5,911	-	-	-	-	
7703 EQUIP-MAINT-VEHICLES	156,368	56,433	58,582	144,219	150,236	156,620	162,955	169,490			85,637	6,017	6,384	6,335	6,536	
7706 EQUIP-RPLCMNT PROVISION	206,600	206,600	223,574	249,894	276,215	302,536	328,857	355,178			26,320	26,321	26,321	26,321	26,321	
7707 EQUIP-VEHICLE CHARGES	2,969	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7708 EQUIP-CHARGEOUT RECOVERY	-712,096	-597,928	-627,403	-751,486	-784,347	-817,338	-850,464	-883,725			-124,082	-32,861	-32,992	-33,125	-33,261	
7710 EQUIP-CAP LSE INTEREST	996	-	-	-	-	-	-	-			-	-	-	-	-	
7715 EQUIP-INTERNAL GARAGE CHARGES	150,202	175,673	182,361	182,781	183,304	183,591	184,060	184,465			420	523	287	469	405	
Op Exp-Equipment Total	**-13,094**	-	-	-	-	-	-	-				-	-		-	
Op Exp-Sundry																
7911 SDRY-DEBT-INTEREST	149	-	-	-	-	-	-	-			-	-	-	-	-	
7912 SDRY-DEBT-PRINCIPAL	11,563	-	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	1,331	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**13,042**	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	51	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**51**	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits																
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
395 - OP-Vehicle Charges Total	-	-	-	-	-	-						-	-		-	
Operations Total	**1,940,771**	**1,994,927**	**2,022,711**	**2,120,824**	**2,146,768**	**2,178,520**	**2,214,032**	**2,224,946**			**98,113**	**25,944**	**31,751**	**35,512**	**10,914**	
Engineering & Operations Total	**2,368,733**	**2,349,068**	**2,374,518**	**2,477,748**	**2,511,370**	**2,541,615**	**2,575,729**	**2,585,276**			**103,230**	**33,622**	**30,245**	**34,114**	**9,548**	
Environment & Parks																
Environmental Services																
600 - ES-Admin-Env Services																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	2,040	1,800	1,800	1,800	1,800	1,800	1,800	1,800			-	-	-	-	-	
Op Exp-Communications Total	**2,040**	**1,800**	**1,800**	**1,800**	**1,800**	**1,800**	**1,800**	**1,800**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	3,246	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**3,246**	-	-	-	-	-	-	-			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	-	-	1,800	1,800	1,800	1,800	1,800			1,800	-	-	-	-	
7028 CONTR SVC-HAZARDOUS WASTE DISP	502	2,000	2,000	2,000	2,000	2,000	2,000	2,000			-	-	-	-	-	
Op Exp-Contracted Services Total	**502**	**2,000**	**2,000**	**3,800**	**3,800**	**3,800**	**3,800**	**3,800**			**1,800**	**-**	**-**	**-**	**-**	
Op Exp-Recoveries																
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL	79	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Recoveries Total	**79**	-	-	-	-	-	-	-			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	80	500	500	500	500	500	500	500			-	-	-	-	-	
7950 SDRY-CORPORATE ENERGY AND EMISSIONS PROGRAM	-	5,000	-	-	-	-	-	-			-	-	-	-	-	
7951 SDRY-INVASIVE SPECIES PROGRAM	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**80**	**5,500**	**500**	**500**	**500**	**500**	**500**	**500**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	-	-	-	-	-	-	-	-			-	-	-	-	-	
7627 SUPPL-TECHNICAL SUPPLIES	2,610	2,000	2,000	2,000	2,000	2,000	2,000	2,000			-	-	-	-	-	
7628 SUPPL-UNIFORMS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**2,610**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	686	1,700	1,700	1,700	1,700	1,700	1,700	1,700			-	-	-	-	-	
6104 HR-MILEAGE/VEHICLE ALLOW.	301	1,000	1,000	1,000	1,000	1,000	1,000	1,000			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	1,348	2,282	2,282	2,282	2,282	2,282	2,282	2,282			-	-	-	-	-	
Personnel Services Total	**2,335**	**4,982**	**4,982**	**4,982**	**4,982**	**4,982**	**4,982**	**4,982**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-30,000	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-30,000**	-	-	-	-	-	-	-			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	258,137	308,014	324,831	185,857	189,604	90,512	90,512	90,512			-138,974	3,747	-99,092	-	-	

CITY OF PORT MOODY
2018 - 2022 OPERATING FINANCIAL PLAN

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
6002 SAL&BEN-OVERTIME-I/S	400	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	23,486	-	10,002	49,474	50,464	50,464	50,464	50,464			39,472	990	-	-	-	
6004 SAL&BEN-OTHER-ALL	138	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**282,161**	**308,014**	**334,833**	**235,331**	**240,068**	**140,976**	**140,976**	**140,976**			**-99,502**	**4,737**	**-99,092**	**-**	**-**	
Transfers From Other Governments																
4628 GRNT-OTHER-MISC	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers From Other Governments Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9444 TSF-TO-RSV-ECO AMENITIES	30,000	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**30,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
600 - ES-Admin-Env Services Total	**293,053**	**324,295**	**346,115**	**248,413**	**253,150**	**154,058**	**154,058**	**154,058**			**-97,702**	**4,737**	**-99,092**	**-**	**-**	
601 - ES-Invasive Species Program																
Op Exp-Sundry																
7951 SDRY-INVASIVE SPECIES PROGRAM	-	-	55,240	55,240	55,240	55,240	55,240	55,240			-	-	-	-	-	
Op Exp-Sundry Total	**-**	**-**	**55,240**	**55,240**	**55,240**	**55,240**	**55,240**	**55,240**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7621 SUPPL-PUBLICATIONS&SUBSCRIPT.	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6108 HR-RETIREMENT&SERV.RECOG	-	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6001 SAL&BEN-WAGES	1,065	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**1,065**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
601 - ES-Invasive Species Program Total	**1,065**	**-**	**55,240**	**55,240**	**55,240**	**55,240**	**55,240**	**55,240**			**-**	**-**	**-**	**-**	**-**	
602 - ES-Environmental Programs																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	24,986	8,000	8,000	8,000	8,000	8,000	8,000	8,000			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**24,986**	**8,000**	**8,000**	**8,000**	**8,000**	**8,000**	**8,000**	**8,000**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	6,188	25,000	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**6,188**	**25,000**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7951 SDRY-INVASIVE SPECIES PROGRAM	7,660	63,240	-	-	-	-	-	-			-	-	-	-	-	
7952 SDRY-COMMUNITY ENERGY AND EMISSIONS PROGRAM	-	5,000	-	-	-	-	-	-			-	-	-	-	-	
7953 SDRY-ENVIRONMENTAL INITIATIVES	-	31,017	12,000	15,000	15,000	20,000	20,000	22,500			3,000	-	5,000	-	2,500	
Op Exp-Sundry Total	**7,660**	**99,257**	**12,000**	**15,000**	**15,000**	**20,000**	**20,000**	**22,500**			**3,000**	**-**	**5,000**	**-**	**2,500**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	34	-	-	-	-	-	-	-			-	-	-	-	-	
7627 SUPPL-TECHNICAL SUPPLIES	272	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**306**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	46	-	-	-	-	-	-	-			-	-	-	-	-	
6104 HR-MILEAGE/VEHICLE ALLOW.	15	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**61**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-3,504	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-3,504**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	20,096	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
6003 SAL&BEN-AUX-ALL	298	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**20,394**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfer From Reserves																
5405 TSF-FM-RSV-DVLPMNT PROCESS	-	-	-	-32,060	-32,701	-	-	-			-32,060	-641	32,701	-	-	
5406 TSF-FM-RSV-FUTURE OPERATING	-48,000	-48,000	-	-	-	-	-	-			-	-	-	-	-	
5432 TSF-FM-RSV-CARBON OFFSETS COMM. RSV	-45,000	-45,000	-65,000	-51,963	-51,322	-	-	-			13,037	641	51,322	-	-	
Transfer From Reserves Total	**-93,000**	**-93,000**	**-65,000**	**-84,023**	**-84,023**	**-**	**-**	**-**			**-19,023**	**-**	**84,023**	**-**	**-**	
Transfers From Other Governments																
4628 GRNT-OTHER-MISC	-10,500	-45,000	-21,000	-	-	-	-	-			21,000	-	-	-	-	
Transfers From Other Governments Total	**-10,500**	**-45,000**	**-21,000**	**-**	**-**	**-**	**-**	**-**			**21,000**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	33,813	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**33,813**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
602 - ES-Environmental Programs Total	**-13,597**	**-5,743**	**-66,000**	**-61,023**	**-61,023**	**28,000**	**28,000**	**30,500**			**4,977**	**-**	**89,023**	**-**	**2,500**	
610 - ES-Admin-Environment & Parks																
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	187,402	191,150	191,150	191,150	191,150			187,402	3,748	-	-	-	
Salary and Benefits Total	**-**	**-**	**-**	**187,402**	**191,150**	**191,150**	**191,150**	**191,150**			**187,402**	**3,748**	**-**	**-**	**-**	
610 - ES-Admin-Environment & Parks Total	**-**	**-**	**-**	**187,402**	**191,150**	**191,150**	**191,150**	**191,150**			**187,402**	**3,748**	**-**	**-**	**-**	
Environmental Services Total	**280,521**	**318,553**	**335,355**	**430,032**	**438,517**	**428,448**	**428,448**	**430,948**			**94,677**	**8,485**	**-10,069**	**-**	**2,500**	
Parks																
400 - PK-Admin-Parks																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	406	240	7,500	7,500	7,500	7,500	7,500	7,500			-	-	-	-	-	
7303 COMMUNIC-DLVRY/COURIER	-	53	54	55	56	57	58	59			1	1	1	1	1	
Op Exp-Communications Total	**406**	**293**	**7,554**	**7,555**	**7,556**	**7,557**	**7,558**	**7,559**			**1**	**1**	**1**	**1**	**1**	
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	-	-	-	-	-	-	-	-			-	-	-	-	-	
7117 PRF SVC-SFTWRE MNT/UPGRADES	3,519	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**3,519**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	-	-	-	-	-	-	-			-	-	-	-	-	
7010 CONTR SVC-GRASS CUTTING	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7505 LSE&RNTLS-LEASED EQUIPMENT	1,316	-	-	-	-	-	-	-			-	-	-	-	-	
7701 EQUIP-EQUIPMENT REPLACEMENT	-	-	-	-	-	-	-	-			-	-	-	-	-	
7703 EQUIP-MAINT-VEHICLES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7704 EQUIP-NON-CAPITALIZED	-	-	-	-	-	-	-	-			-	-	-	-	-	
7710 EQUIP-CAP LSE INTEREST	35	-	-	-	-	-	-	-			-	-	-	-	-	
7712 EQUIP-MAINTENANCE	-	1,200	1,300	1,400	1,450	1,550	1,625	1,700			100	50	100	75	75	
Op Exp-Equipment Total	**1,351**	**1,200**	**1,300**	**1,400**	**1,450**	**1,550**	**1,625**	**1,700**			**100**	**50**	**100**	**75**	**75**	
Op Exp-Insurance & Claims																
7402 INSURANCE-PROPERTY	19,554	18,212	18,576	18,948	19,327	19,695	20,071	20,444			372	379	368	376	374	
Op Exp-Insurance & Claims Total	**19,554**	**18,212**	**18,576**	**18,948**	**19,327**	**19,695**	**20,071**	**20,444**			**372**	**379**	**368**	**376**	**374**	
Op Exp-Sundry																
7912 SDRY-DEBT-PRINCIPAL	1,429	-	-	-	-	-	-	-			-	-	-	-	-	
7925 SDRY-MC/VISA BANK FEES	123	-	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	70	-	-	-	-	-	-	-			-	-	-	-	-	
7935 SDRY-SPECIAL PROJECTS	-	-	-	-	-	-	-	-			-	-	-	-	-	
7998 SDRY-REBILL EXP OFFSET	-30,398	-	-	-	-	-	-	-			-	-	-	-	-	
7999 SDRY-REBILL EXPENSE	30,398	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**1,623**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7621 SUPPL-PUBLICATIONS&SUBSCRIPT.	-	270	280	290	300	310	320	330			10	10	10	10	10	
7624 SUPPL-SIGNS	-6	-	-	-	-	-	-	-			-	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	1,788	2,780	2,820	2,860	2,900	2,940	2,980	3,020			40	40	40	40	40	
7627 SUPPL-TECHNICAL SUPPLIES	202	2,122	2,165	2,175	2,208	2,235	2,256	2,286			10	33	27	22	30	
7629 SUPPL-WORKING LUNCHES/FOOD	235	290	300	310	320	330	340	350			10	10	10	10	10	
Op Exp-Supplies & Materials Total	**2,219**	**5,462**	**5,565**	**5,635**	**5,728**	**5,815**	**5,896**	**5,986**			**70**	**93**	**87**	**82**	**90**	
Op Exp-Utilities																
7200 UTILITIES-HEAT	368	110	116	122	128	135	142	148			6	6	6	7	6	
Op Exp-Utilities Total	**368**	**110**	**116**	**122**	**128**	**135**	**142**	**148**			**6**	**6**	**6**	**7**	**6**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	4,767	1,230	1,245	1,260	1,275	1,290	1,305	1,320			15	15	15	15	15	
6103 HR-HEALTH&SAFETY PROG.	-	325	350	375	400	425	450	475			25	25	25	25	25	
6104 HR-MILEAGE/VEHICLE ALLOW.	642	660	670	680	690	700	710	720			10	10	10	10	10	
6111 HR-TRNG&EDUC-CORP	-	-	-	-	-	-	-	-			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	10,524	8,600	8,650	8,700	8,750	8,800	8,850	8,900			50	50	50	50	50	
6113 HR-VOLUNTEER APPREC'N	342	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**16,276**	**10,815**	**10,915**	**11,015**	**11,115**	**11,215**	**11,315**	**11,415**			**100**	**100**	**100**	**100**	**100**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-825	-	-	-	-	-	-	-			-	-	-	-	-	
4493 RV-OTHER-REBILLS	-168	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-993**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	188,425	197,733	215,721	199,983	203,994	203,994	203,994	203,994			-15,739	4,011	-	-	-	
6001 SAL&BEN-WAGES	5,166	38,346	39,895	15,149	15,452	15,452	15,452	15,452			-24,746	303	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	2,337	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	694	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	2,350	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-110	-	16,000	-	-	-	-	-			-16,000	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-4,921	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**193,941**	**236,080**	**271,616**	**215,132**	**219,446**	**219,446**	**219,446**	**219,446**			**-56,485**	**4,314**	**-**	**-**	**-**	
Transfers to Reserves																
9519 TSF TO RSV-BICYCLE PARKING	700	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**700**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
400 - PK-Admin-Parks Total	**238,964**	**272,172**	**315,642**	**259,807**	**264,750**	**265,412**	**266,052**	**266,698**			**-55,835**	**4,943**	**662**	**640**	**646**	
401 - PK-Rocky Pt Boat Launch																
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	2,441	4,030	4,110	4,190	4,270	4,350	4,430	4,510			80	80	80	80	80	
Op Exp-Contracted Services Total	**2,441**	**4,030**	**4,110**	**4,190**	**4,270**	**4,350**	**4,430**	**4,510**			**80**	**80**	**80**	**80**	**80**	
Op Exp-Equipment																
7701 EQUIP-EQUIPMENT REPLACEMENT	-	-	-	-	-	-	-	-			-	-	-	-	-	
7707 EQUIP-VEHICLE CHARGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Lease & Rentals																
7507 LSE&RNTLS-OTHER	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Lease & Rentals Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	138	950	1,050	1,150	1,250	1,350	1,450	1,550			100	100	100	100	100	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7617 SUPPL-PARK SUPPLIES	481	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**618**	**950**	**1,050**	**1,150**	**1,250**	**1,350**	**1,450**	**1,550**			**100**	**100**	**100**	**100**	**100**	
Revenue From Own Sources																
4495 RV-OTHER-TOURISM	-	-796	-812	-820	-836	-848	-860	-874			-8	-16	-12	-12	-14	
Revenue From Own Sources Total	**-**	**-796**	**-812**	**-820**	**-836**	**-848**	**-860**	**-874**			**-8**	**-16**	**-12**	**-12**	**-14**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	4,882	10,165	10,576	8,407	8,576	8,576	8,576	8,576			-2,169	169	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	69	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	219	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	757	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**5,926**	**10,165**	**10,576**	**8,407**	**8,576**	**8,576**	**8,576**	**8,576**			**-2,169**	**169**	**-**	**-**	**-**	
Sale of Services-Recreation and Cultural																
4225 SCS-RC-RAMP FEES	-91,236	-73,400	-73,400	-73,400	-73,400	-73,400	-73,400	-73,400			-	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**-91,236**	**-73,400**	**-73,400**	**-73,400**	**-73,400**	**-73,400**	**-73,400**	**-73,400**			**-**	**-**	**-**	**-**	**-**	
Transfer From Reserves																
5500 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESERVE	-	-	-	-	-	-	-	-			-	-	-	-	-	
5900 APPROP.FROM SURPLUS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9508 TSF TO RSV-ROCKY PT RAMP	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000			-	-	-	-	-	
Transfers to Reserves Total	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**			**-**	**-**	**-**	**-**	**-**	
401 - PK-Rocky Pt Boat Launch Total	**-62,251**	**-39,051**	**-38,476**	**-40,473**	**-40,140**	**-39,972**	**-39,804**	**-39,638**			**-1,997**	**333**	**168**	**168**	**166**	
402 - PK-Boulevards																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	3,399	-	-	-	-	-	-	-			-	-	-	-	-	
7010 CONTR SVC-GRASS CUTTING	-	8,328	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**3,399**	**8,328**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7610 SUPPL-HORTICULTURAL SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	-	5,840	5,950	6,100	6,210	6,350	6,480	6,605			150	110	140	130	125	
Op Exp-Supplies & Materials Total	**-**	**5,840**	**5,950**	**6,100**	**6,210**	**6,350**	**6,480**	**6,605**			**150**	**110**	**140**	**130**	**125**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	86,889	100,821	104,894	115,027	117,328	117,328	117,328	117,328			10,133	2,301	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	815	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**87,704**	**100,821**	**104,894**	**115,027**	**117,328**	**117,328**	**117,328**	**117,328**			**10,133**	**2,301**	**-**	**-**	**-**	
402 - PK-Boulevards Total	**91,103**	**114,989**	**110,844**	**121,127**	**123,538**	**123,678**	**123,808**	**123,933**			**10,283**	**2,411**	**140**	**130**	**125**	
403 - PK-Trails																
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	6,542	7,935	9,125	9,125	10,238	10,833	11,390	12,244			-	1,113	595	557	854	
Op Exp-Supplies & Materials Total	**6,542**	**7,935**	**9,125**	**9,125**	**10,238**	**10,833**	**11,390**	**12,244**			**-**	**1,113**	**595**	**557**	**854**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	1,473	-	-	-	-	-			-1,473	-	-	-	-	
6001 SAL&BEN-WAGES	34,630	49,363	51,357	47,335	48,282	48,282	48,282	48,282			-4,022	947	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	78	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	33	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	63	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**34,804**	**49,363**	**52,830**	**47,335**	**48,282**	**48,282**	**48,282**	**48,282**			**-5,495**	**947**	**-**	**-**	**-**	
403 - PK-Trails Total	**41,346**	**57,298**	**61,955**	**56,460**	**58,520**	**59,115**	**59,672**	**60,526**			**-5,495**	**2,060**	**595**	**557**	**854**	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
404 - PK-Park-Art Centre																
Op Exp-Contracted Services																
7010 CONTR SVC-GRASS CUTTING	-	233	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**233**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7610 SUPPL-HORTICULTURAL SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	15,317	15,946	16,590	17,711	18,065	18,065	18,065	18,065			1,121	354	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	63	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	62	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**15,442**	**15,946**	**16,590**	**17,711**	**18,065**	**18,065**	**18,065**	**18,065**			**1,121**	**354**	**-**	**-**	**-**	
404 - PK-Park-Art Centre Total	**15,442**	**16,179**	**16,590**	**17,711**	**18,065**	**18,065**	**18,065**	**18,065**			**1,121**	**354**	**-**	**-**	**-**	
405 - PK-Park-Aspenwood																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	3,290	535	545	4,000	4,000	4,000	4,000	4,000			3,455	-	-	-	-	
7010 CONTR SVC-GRASS CUTTING	-	1,055	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**3,290**	**1,590**	**545**	**4,000**	**4,000**	**4,000**	**4,000**	**4,000**			**3,455**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	188	2,350	2,400	2,475	2,520	2,575	2,635	2,685			75	45	55	60	50	
7617 SUPPL-PARK SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**188**	**2,350**	**2,400**	**2,475**	**2,520**	**2,575**	**2,635**	**2,685**			**75**	**45**	**55**	**60**	**50**	
Op Exp-Utilities																
7201 UTILITIES-LIGHT	1,559	1,370	1,418	1,461	1,534	1,611	1,692	1,767			43	74	77	81	75	
Op Exp-Utilities Total	**1,559**	**1,370**	**1,418**	**1,461**	**1,534**	**1,611**	**1,692**	**1,767**			**43**	**74**	**77**	**81**	**75**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	22,179	24,632	25,627	29,139	29,721	29,721	29,721	29,721			3,512	582	-	-	-	
6003 SAL&BEN-AUX-ALL	2,434	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	55	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**24,668**	**24,632**	**25,627**	**29,139**	**29,721**	**29,721**	**29,721**	**29,721**			**3,512**	**582**	**-**	**-**	**-**	
405 - PK-Park-Aspenwood Total	**29,704**	**29,942**	**29,990**	**37,075**	**37,775**	**37,907**	**38,048**	**38,173**			**7,085**	**701**	**132**	**141**	**125**	
406 - PK-Park-Bert Flinn																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	950	950	965	980	995	1,010	1,025	1,040			15	15	15	15	15	
Op Exp-Contracted Services Total	**950**	**950**	**965**	**980**	**995**	**1,010**	**1,025**	**1,040**			**15**	**15**	**15**	**15**	**15**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	97	1,030	1,060	1,090	1,045	1,075	1,068	1,060			30	-45	30	-8	-8	
7617 SUPPL-PARK SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**97**	**1,030**	**1,060**	**1,090**	**1,045**	**1,075**	**1,068**	**1,060**			**30**	**-45**	**30**	**-8**	**-8**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	9,303	12,458	12,961	10,442	10,651	10,651	10,651	10,651			-2,519	209	-	-	-	
6003 SAL&BEN-AUX-ALL	346	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**9,649**	**12,458**	**12,961**	**10,442**	**10,651**	**10,651**	**10,651**	**10,651**			**-2,519**	**209**	**-**	**-**	**-**	
406 - PK-Park-Bert Flinn Total	**10,697**	**14,438**	**14,986**	**12,512**	**12,691**	**12,736**	**12,744**	**12,751**			**-2,474**	**179**	**45**	**8**	**8**	
407 - PK-Park-Chip Kerr																
Op Exp-Contracted Services																

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7010 CONTR SVC-GRASS CUTTING	-	146	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**146**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	2,680	3,408	3,546	2,428	2,477	2,477	2,477	2,477			-1,118	49	-	-	-	
6003 SAL&BEN-AUX-ALL	111	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**2,791**	**3,408**	**3,546**	**2,428**	**2,477**	**2,477**	**2,477**	**2,477**			**-1,118**	**49**	**-**	**-**	**-**	
407 - PK-Park-Chip Kerr Total	**2,791**	**3,554**	**3,546**	**2,428**	**2,477**	**2,477**	**2,477**	**2,477**			**-1,118**	**49**	**-**	**-**	**-**	
408 - PK-Park-Easthill																
Op Exp-Contracted Services																
7010 CONTR SVC-GRASS CUTTING	-	213	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**213**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	203	-	-	-	-	-	-	-			-	-	-	-	-	
7617 SUPPL-PARK SUPPLIES	360	850	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**563**	**850**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	11,843	6,224	6,475	10,302	10,508	10,508	10,508	10,508			3,827	206	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	1,066	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**12,910**	**6,224**	**6,475**	**10,302**	**10,508**	**10,508**	**10,508**	**10,508**			**3,827**	**206**	**-**	**-**	**-**	
408 - PK-Park-Easthill Total	**13,472**	**7,287**	**6,475**	**10,302**	**10,508**	**10,508**	**10,508**	**10,508**			**3,827**	**206**	**-**	**-**	**-**	
409 - PK-Park-General																
Op Exp-Communications																
7303 COMMUNIC-DLVRY/COURIER	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Consulting and Prof Services																
7112 PRF SVC-LEGAL SERVICES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	3,932	4,750	4,900	5,000	5,000	5,000	5,000	5,000			100	-	-	-	-	
7020 CONTR SVC-SECURITY	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**3,932**	**4,750**	**4,900**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**			**100**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7701 EQUIP-EQUIPMENT REPLACEMENT	43,276	57,900	57,900	57,900	57,900	57,900	57,900	57,900			-	-	-	-	-	
7704 EQUIP-NON-CAPITALIZED	-	-	-	-	-	-	-	-			-	-	-	-	-	
7707 EQUIP-VEHICLE CHARGES	190,830	213,689	225,269	244,666	255,165	265,699	276,281	286,903			19,397	10,499	10,534	10,582	10,622	
7712 EQUIP-MAINTENANCE	6,611	12,864	13,641	15,687	16,202	17,614	18,894	19,857			2,046	515	1,412	1,281	963	
Op Exp-Equipment Total	**240,717**	**284,453**	**296,810**	**318,253**	**329,267**	**341,213**	**353,075**	**364,660**			**21,443**	**11,014**	**11,946**	**11,863**	**11,585**	
Op Exp-Recoveries																
8100 RECOVERIES-INTERDEPARTMENT ADMIN CHARGES	-	-	14,857	14,857	14,857	14,857	14,857	14,857			-	-	-	-	-	
8104 RECOVERIES-INTERDEPARTMENT FACILITIES MAINTENANCE	-	-	8,050	8,050	8,050	8,050	8,050	8,050			-	-	-	-	-	
Op Exp-Recoveries Total	**-**	**-**	**22,907**	**22,907**	**22,907**	**22,907**	**22,907**	**22,907**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	9,507	10,800	10,900	11,000	11,100	11,200	11,300	11,400			100	100	100	100	100	
7998 SDRY-REBILL EXP OFFSET	-2,128	-	-	-	-	-	-	-			-	-	-	-	-	
7999 SDRY-REBILL EXPENSE	2,128	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**9,507**	**10,800**	**10,900**	**11,000**	**11,100**	**11,200**	**11,300**	**11,400**			**100**	**100**	**100**	**100**	**100**	
Op Exp-Supplies & Materials																
7610 SUPPL-HORTICULTURAL SUPPLIES	36,092	36,161	36,651	37,629	39,882	41,973	45,715	47,888			977	2,253	2,091	3,742	2,172	
7613 SUPPL-MAINT.SUPPLIES	2,550	3,500	3,550	3,600	3,395	3,445	3,368	3,290			50	-205	50	-78	-78	
7617 SUPPL-PARK SUPPLIES	56,240	46,200	54,330	55,040	55,800	56,535	57,270	58,018			710	760	735	735	748	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7619 SUPPL-PROG. SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7624 SUPPL-SIGNS	488	1,030	1,045	1,060	1,075	1,090	1,105	1,120			15	15	15	15	15	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	-	-	-	-	-	-	-	-			-	-	-	-	-	
7634 SUPP-STOCK SUPP-JANITORIAL	-	-	-	-	-	-	-	-			-	-	-	-	-	
7635 SUPP-STOCK SUPP-MAINTENANCE	9,482	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**104,851**	**86,891**	**95,576**	**97,329**	**100,152**	**103,043**	**107,458**	**110,315**			**1,752**	**2,823**	**2,891**	**4,414**	**2,857**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	1,445	-	1,511	-	-	-	-	-			-1,511	-	-	-	-	
6001 SAL&BEN-WAGES	146,643	119,025	123,834	157,309	160,455	160,455	160,455	160,455			33,475	3,146	-	-	-	
6003 SAL&BEN-AUX-ALL	2,756	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	943	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	633	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**152,420**	**119,025**	**125,345**	**157,309**	**160,455**	**160,455**	**160,455**	**160,455**			**31,964**	**3,146**	**-**	**-**	**-**	
409 - PK-Park-General Total	**511,427**	**505,919**	**556,438**	**611,798**	**628,881**	**643,818**	**660,195**	**674,738**			**55,360**	**17,083**	**14,937**	**16,377**	**14,543**	
411 - PK-Park-Art Wilkinson																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	-	-	-	-	-	-	-			-	-	-	-	-	
7010 CONTR SVC-GRASS CUTTING	-	145	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**145**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	7,979	8,137	8,466	11,705	11,940	11,940	11,940	11,940			3,239	235	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	461	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**8,440**	**8,137**	**8,466**	**11,705**	**11,940**	**11,940**	**11,940**	**11,940**			**3,239**	**235**	**-**	**-**	**-**	
411 - PK-Park-Art Wilkinson Total	**8,440**	**8,282**	**8,466**	**11,705**	**11,940**	**11,940**	**11,940**	**11,940**			**3,239**	**235**	**-**	**-**	**-**	
412 - PK-Park-Heritage Mtn																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	3,743	520	530	4,000	4,000	4,000	4,000	4,000			3,470	-	-	-	-	
7010 CONTR SVC-GRASS CUTTING	-	721	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**3,743**	**1,241**	**530**	**4,000**	**4,000**	**4,000**	**4,000**	**4,000**			**3,470**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7610 SUPPL-HORTICULTURAL SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	1,131	2,300	2,350	2,400	2,450	2,500	2,550	2,600			50	50	50	50	50	
7617 SUPPL-PARK SUPPLIES	-	900	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**1,131**	**3,200**	**2,350**	**2,400**	**2,450**	**2,500**	**2,550**	**2,600**			**50**	**50**	**50**	**50**	**50**	
Op Exp-Utilities																
7201 UTILITIES-LIGHT	395	725	750	773	812	853	896	936			22	39	41	43	40	
Op Exp-Utilities Total	**395**	**725**	**750**	**773**	**812**	**853**	**896**	**936**			**22**	**39**	**41**	**43**	**40**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	5,907	-	-	-	-	-			-5,907	-	-	-	-	
6001 SAL&BEN-WAGES	28,237	32,310	33,615	34,551	35,242	35,242	35,242	35,242			936	691	-	-	-	
6003 SAL&BEN-AUX-ALL	1,649	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	2	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	45	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**29,933**	**32,310**	**39,522**	**34,551**	**35,242**	**35,242**	**35,242**	**35,242**			**-4,971**	**691**	**-**	**-**	**-**	
412 - PK-Park-Heritage Mtn Total	**35,202**	**37,476**	**43,153**	**41,724**	**42,504**	**42,595**	**42,688**	**42,778**			**-1,429**	**780**	**91**	**93**	**90**	
413 - PK-Park-Inlet																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	2,632	2,580	2,620	2,660	2,700	2,740	2,780	2,820			40	40	40	40	40	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7010 CONTR SVC-GRASS CUTTING	-	145	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**2,632**	**2,725**	**2,620**	**2,660**	**2,700**	**2,740**	**2,780**	**2,820**			**40**	**40**	**40**	**40**	**40**	
Op Exp-Equipment																
7707 EQUIP-VEHICLE CHARGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7611 SUPPL-JANITORIAL SUPPLIES	-	1,130	1,145	1,160	1,175	1,190	1,205	1,220			15	15	15	15	15	
7613 SUPPL-MAINT.SUPPLIES	181	335	360	380	403	426	447	470			20	23	23	22	23	
7617 SUPPL-PARK SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7634 SUPP-STOCK SUPP-JANITORIAL	2,334	1,300	1,355	1,390	1,443	1,488	1,532	1,581			35	53	45	44	49	
Op Exp-Supplies & Materials Total	**2,514**	**2,765**	**2,860**	**2,930**	**3,021**	**3,104**	**3,184**	**3,271**			**70**	**91**	**83**	**81**	**87**	
Op Exp-Utilities																
7200 UTILITIES-HEAT	2,148	4,150	4,370	4,593	4,813	4,909	5,007	5,165			223	221	96	98	158	
7201 UTILITIES-LIGHT	3,107	4,500	4,658	4,798	5,038	5,290	5,555	5,801			140	240	252	265	246	
Op Exp-Utilities Total	**5,255**	**8,650**	**9,027**	**9,391**	**9,851**	**10,199**	**10,562**	**10,966**			**363**	**461**	**348**	**363**	**404**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-2,496	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-2,496**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	9,558	16,495	17,161	15,482	15,792	15,792	15,792	15,792			-1,679	310	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	113	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	1	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	27	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**9,699**	**16,495**	**17,161**	**15,482**	**15,792**	**15,792**	**15,792**	**15,792**			**-1,679**	**310**	**-**	**-**	**-**	
Sale of Services-Recreation and Cultural																
4229 LSE&RNTLS-GEN RENTAL	-1,387	-	-	-	-	-	-	-			-	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**-1,387**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
413 - PK-Park-Inlet Total	**16,216**	**30,635**	**31,668**	**30,463**	**31,364**	**31,835**	**32,318**	**32,849**			**-1,206**	**902**	**470**	**483**	**531**	
414 - PK-Park-Ioco																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	3,136	-	-	4,000	4,000	4,000	4,000	4,000			4,000	-	-	-	-	
7010 CONTR SVC-GRASS CUTTING	-	598	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**3,136**	**598**	**-**	**4,000**	**4,000**	**4,000**	**4,000**	**4,000**			**4,000**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	-	1,300	1,350	1,400	1,450	1,500	1,550	1,600			50	50	50	50	50	
7617 SUPPL-PARK SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**-**	**1,300**	**1,350**	**1,400**	**1,450**	**1,500**	**1,550**	**1,600**			**50**	**50**	**50**	**50**	**50**	
Salary and Benefits																
6001 SAL&BEN-WAGES	15,019	8,797	9,152	10,000	10,000	10,000	10,000	10,000			848	-	-	-	-	
6003 SAL&BEN-AUX-ALL	854	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	178	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**16,051**	**8,797**	**9,152**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**			**848**	**-**	**-**	**-**	**-**	
414 - PK-Park-Ioco Total	**19,187**	**10,695**	**10,502**	**15,400**	**15,450**	**15,500**	**15,550**	**15,600**			**4,898**	**50**	**50**	**50**	**50**	
415 - PK-Park-Minor																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	2,350	2,400	2,450	2,500	2,550	2,600	2,650			50	50	50	50	50	
7010 CONTR SVC-GRASS CUTTING	-	1,098	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**3,448**	**2,400**	**2,450**	**2,500**	**2,550**	**2,600**	**2,650**			**50**	**50**	**50**	**50**	**50**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	630	2,700	2,750	2,750	2,800	2,825	2,850	2,888			-	50	25	25	38	
7617 SUPPL-PARK SUPPLIES	579	1,225	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**1,208**	**3,925**	**2,750**	**2,750**	**2,800**	**2,825**	**2,850**	**2,888**			**-**	**50**	**25**	**25**	**38**	
Op Exp-Utilities																

CITY OF PORT MOODY
2018 - 2022 OPERATING FINANCIAL PLAN

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7201 UTILITIES-LIGHT	435	460	476	490	515	541	568	593			14	24	26	27	25	
Op Exp-Utilities Total	**435**	**460**	**476**	**490**	**515**	**541**	**568**	**593**			**14**	**24**	**26**	**27**	**25**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	60,690	68,178	70,933	82,043	83,684	83,684	83,684	83,684			11,110	1,641	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	3,418	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	1	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	2,207	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**66,316**	**68,178**	**70,933**	**82,043**	**83,684**	**83,684**	**83,684**	**83,684**			**11,110**	**1,641**	**-**	**-**	**-**	
415 - PK-Park-Minor Total	**67,959**	**76,011**	**76,559**	**87,733**	**89,499**	**89,600**	**89,702**	**89,815**			**11,174**	**1,765**	**101**	**102**	**113**	
416 - PK-Park-Moody Middle																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	-	-	-	-	-	-	-			-	-	-	-	-	
7010 CONTR SVC-GRASS CUTTING	-	363	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**363**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	-	1,800	1,850	1,900	1,950	2,000	2,050	2,100			50	50	50	50	50	
Op Exp-Supplies & Materials Total	**-**	**1,800**	**1,850**	**1,900**	**1,950**	**2,000**	**2,050**	**2,100**			**50**	**50**	**50**	**50**	**50**	
Op Exp-Utilities																
7201 UTILITIES-LIGHT	-64	140	145	149	156	164	172	179			4	7	7	8	7	
Op Exp-Utilities Total	**-64**	**140**	**145**	**149**	**156**	**164**	**172**	**179**			**4**	**7**	**7**	**8**	**7**	
Salary and Benefits																
6001 SAL&BEN-WAGES	3,999	9,336	9,713	6,963	7,102	7,102	7,102	7,102			-2,750	139	-	-	-	
6003 SAL&BEN-AUX-ALL	182	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**4,181**	**9,336**	**9,713**	**6,963**	**7,102**	**7,102**	**7,102**	**7,102**			**-2,750**	**139**	**-**	**-**	**-**	
416 - PK-Park-Moody Middle Total	**4,117**	**11,639**	**11,708**	**9,012**	**9,208**	**9,266**	**9,324**	**9,381**			**-2,696**	**196**	**57**	**58**	**57**	
417 - PK-Park-Moody Senior																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	1,944	-	-	-	-	-	-	-			-	-	-	-	-	
7010 CONTR SVC-GRASS CUTTING	-	363	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**1,944**	**363**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7617 SUPPL-PARK SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6001 SAL&BEN-WAGES	8,091	4,948	5,148	10,124	10,326	10,326	10,326	10,326			4,976	202	-	-	-	
6003 SAL&BEN-AUX-ALL	597	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**8,688**	**4,948**	**5,148**	**10,124**	**10,326**	**10,326**	**10,326**	**10,326**			**4,976**	**202**	**-**	**-**	**-**	
417 - PK-Park-Moody Senior Total	**10,632**	**5,311**	**5,148**	**10,124**	**10,326**	**10,326**	**10,326**	**10,326**			**4,976**	**202**	**-**	**-**	**-**	
418 - PK-Park-Mountain Meadows																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	-	-	-	-	-	-	-			-	-	-	-	-	
7010 CONTR SVC-GRASS CUTTING	-	508	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**508**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6001 SAL&BEN-WAGES	7,274	3,112	3,238	6,208	6,332	6,332	6,332	6,332			2,970	124	-	-	-	
6003 SAL&BEN-AUX-ALL	218	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**7,492**	**3,112**	**3,238**	**6,208**	**6,332**	**6,332**	**6,332**	**6,332**			**2,970**	**124**	**-**	**-**	**-**	
418 - PK-Park-Mountain Meadows Total	**7,492**	**3,620**	**3,238**	**6,208**	**6,332**	**6,332**	**6,332**	**6,332**			**2,970**	**124**	**-**	**-**	**-**	
419 - PK-Park-North Shore Community																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	3,075	3,175	3,275	3,375	3,475	3,575	3,675			100	100	100	100	100	
7010 CONTR SVC-GRASS CUTTING	-	536	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**3,611**	**3,175**	**3,275**	**3,375**	**3,475**	**3,575**	**3,675**			**100**	**100**	**100**	**100**	**100**	
Op Exp-Supplies & Materials																
7610 SUPPL-HORTICULTURAL SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	318	1,450	1,475	1,500	1,525	1,550	1,575	1,600			25	25	25	25	25	
7617 SUPPL-PARK SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**318**	**1,450**	**1,475**	**1,500**	**1,525**	**1,550**	**1,575**	**1,600**			**25**	**25**	**25**	**25**	**25**	
Revenue From Own Sources																
4430 RV-LCNS&PRMTS-BUILD	-6,149	-	-	-	-	-	-	-			-	-	-	-	-	
4499 RV-OTHER-MAINTENANCE	-3,977	-10,125	-10,327	-10,475	-10,676	-10,851	-11,026	-11,214			-148	-201	-175	-175	-188	
Revenue From Own Sources Total	**-10,126**	**-10,125**	**-10,327**	**-10,475**	**-10,676**	**-10,851**	**-11,026**	**-11,214**			**-148**	**-201**	**-175**	**-175**	**-188**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	36,001	46,186	48,052	50,540	51,550	51,550	51,550	51,550			2,488	1,010	-	-	-	
6003 SAL&BEN-AUX-ALL	1,781	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	6	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	400	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**38,188**	**46,186**	**48,052**	**50,540**	**51,550**	**51,550**	**51,550**	**51,550**			**2,488**	**1,010**	**-**	**-**	**-**	
Sale of Services-Recreation and Cultural																
4220 SCS-RC-FIELD USER FEES	-54,430	-48,300	-48,300	-48,800	-48,950	-49,200	-49,525	-49,725			-500	-150	-250	-325	-200	
Sale of Services-Recreation and Cultural Total	**-54,430**	**-48,300**	**-48,300**	**-48,800**	**-48,950**	**-49,200**	**-49,525**	**-49,725**			**-500**	**-150**	**-250**	**-325**	**-200**	
419 - PK-Park-North Shore Community Total	**-26,051**	**-7,178**	**-5,925**	**-3,960**	**-3,176**	**-3,476**	**-3,851**	**-4,114**			**1,965**	**784**	**-300**	**-375**	**-263**	
421 - PK-Park-North Shore Landscape																
Op Exp-Contracted Services																
7010 CONTR SVC-GRASS CUTTING	-	2,218	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**2,218**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7610 SUPPL-HORTICULTURAL SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	-	2,700	2,750	2,800	2,850	2,900	2,950	3,000			50	50	50	50	50	
7617 SUPPL-PARK SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**-**	**2,700**	**2,750**	**2,800**	**2,850**	**2,900**	**2,950**	**3,000**			**50**	**50**	**50**	**50**	**50**	
Personnel Services																
6112 HR-TRNG&EDUC-DEPT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	89	-	2,358	-	-	-	-	-			-2,358	-	-	-	-	
6001 SAL&BEN-WAGES	57,878	109,080	113,487	90,472	92,281	92,281	92,281	92,281			-23,015	1,809	-	-	-	
6003 SAL&BEN-AUX-ALL	501	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	23	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**58,491**	**109,080**	**115,845**	**90,472**	**92,281**	**92,281**	**92,281**	**92,281**			**-25,373**	**1,809**	**-**	**-**	**-**	
421 - PK-Park-North Shore Landscape Total	**58,491**	**113,998**	**118,595**	**93,272**	**95,131**	**95,181**	**95,231**	**95,281**			**-25,323**	**1,859**	**50**	**50**	**50**	
422 - PK-Park-Old Orchard																
Op Exp-Contracted Services																
7010 CONTR SVC-GRASS CUTTING	-	229	-	-	-	-	-	-			-	-	-	-	-	
7015 CONTR SVC-LANDSCAPING	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**229**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Lease & Rentals																

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7511 LSE&RNTLS-WATER LOT LEASE	1,275	1,843	1,880	1,925	1,962	2,003	2,044	2,083			45	37	41	41	39	
Op Exp-Lease & Rentals Total	**1,275**	**1,843**	**1,880**	**1,925**	**1,962**	**2,003**	**2,044**	**2,083**			**45**	**37**	**41**	**41**	**39**	
Op Exp-Supplies & Materials																
7611 SUPPL-JANITORIAL SUPPLIES	-	1,440	1,460	1,480	1,500	1,520	1,540	1,560			20	20	20	20	20	
7613 SUPPL-MAINT.SUPPLIES	-	545	595	620	660	698	730	769			25	40	38	33	39	
7617 SUPPL-PARK SUPPLIES	173	420	-	-	-	-	-	-			-	-	-	-	-	
7634 SUPP-STOCK SUPP-JANITORIAL	2,334	930	945	960	975	990	1,005	1,020			15	15	15	15	15	
Op Exp-Supplies & Materials Total	**2,507**	**3,335**	**3,000**	**3,060**	**3,135**	**3,208**	**3,275**	**3,349**			**60**	**75**	**73**	**68**	**74**	
Op Exp-Utilities																
7200 UTILITIES-HEAT	496	780	821	863	904	922	940	970			42	42	18	18	30	
Op Exp-Utilities Total	**496**	**780**	**821**	**863**	**904**	**922**	**940**	**970**			**42**	**42**	**18**	**18**	**30**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	21,815	26,392	27,458	29,183	29,767	29,767	29,767	29,767			1,725	584	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	1,938	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	9	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	1,729	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**25,491**	**26,392**	**27,458**	**29,183**	**29,767**	**29,767**	**29,767**	**29,767**			**1,725**	**584**	**-**	**-**	**-**	
422 - PK-Park-Old Orchard Total	**29,768**	**32,579**	**33,159**	**35,031**	**35,768**	**35,900**	**36,026**	**36,169**			**1,872**	**738**	**131**	**127**	**142**	
423 - PK-Park-Other																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	1,040	1,060	1,080	1,100	1,120	1,140	1,160			20	20	20	20	20	
7010 CONTR SVC-GRASS CUTTING	-	566	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**1,606**	**1,060**	**1,080**	**1,100**	**1,120**	**1,140**	**1,160**			**20**	**20**	**20**	**20**	**20**	
Op Exp-Lease & Rentals																
7511 LSE&RNTLS-WATER LOT LEASE	550	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Lease & Rentals Total	**550**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7610 SUPPL-HORTICULTURAL SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	340	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**340**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Utilities																
7200 UTILITIES-HEAT	1,339	1,800	1,895	1,992	2,088	2,130	2,173	2,242			96	96	42	43	69	
7201 UTILITIES-LIGHT	211	140	145	149	156	164	172	179			4	7	7	8	7	
Op Exp-Utilities Total	**1,550**	**1,940**	**2,040**	**2,141**	**2,244**	**2,294**	**2,345**	**2,421**			**101**	**103**	**49**	**51**	**76**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	53,963	37,366	38,876	63,013	64,273	64,273	64,273	64,273			24,137	1,260	-	-	-	
6003 SAL&BEN-AUX-ALL	2,205	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	596	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**56,763**	**37,366**	**38,876**	**63,013**	**64,273**	**64,273**	**64,273**	**64,273**			**24,137**	**1,260**	**-**	**-**	**-**	
423 - PK-Park-Other Total	**59,203**	**40,912**	**41,976**	**66,234**	**67,617**	**67,687**	**67,758**	**67,854**			**24,258**	**1,383**	**69**	**71**	**96**	
424 - PK-Park-Pioneer Memorial																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	1,350	1,375	1,400	1,425	1,450	1,475	1,500			25	25	25	25	25	
7010 CONTR SVC-GRASS CUTTING	-	292	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**1,642**	**1,375**	**1,400**	**1,425**	**1,450**	**1,475**	**1,500**			**25**	**25**	**25**	**25**	**25**	
Op Exp-Supplies & Materials																
7610 SUPPL-HORTICULTURAL SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	242	240	250	260	270	280	290	300			10	10	10	10	10	
7617 SUPPL-PARK SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Op Exp-Supplies & Materials Total	**242**	**240**	**250**	**260**	**270**	**280**	**290**	**300**			**10**	**10**	**10**	**10**	**10**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	38,366	31,131	32,389	42,277	43,123	43,123	43,123	43,123			9,888	846	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	588	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**38,954**	**31,131**	**32,389**	**42,277**	**43,123**	**43,123**	**43,123**	**43,123**			**9,888**	**846**	**-**	**-**	**-**	
424 - PK-Park-Pioneer Memorial Total	**39,195**	**33,013**	**34,014**	**43,937**	**44,818**	**44,853**	**44,888**	**44,923**			**9,923**	**881**	**35**	**35**	**35**	
425 - PK-Park-Reservoir-Chestnut Way																
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	4,453	6,597	6,864	4,530	4,621	4,621	4,621	4,621			-2,334	91	-	-	-	
6003 SAL&BEN-AUX-ALL	287	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**4,740**	**6,597**	**6,864**	**4,530**	**4,621**	**4,621**	**4,621**	**4,621**			**-2,334**	**91**	**-**	**-**	**-**	
425 - PK-Park-Reservoir-Chestnut Way Total	**4,740**	**6,597**	**6,864**	**4,530**	**4,621**	**4,621**	**4,621**	**4,621**			**-2,334**	**91**	**-**	**-**	**-**	
426 - PK-Park-Rocky Point																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	11,783	7,700	7,800	11,900	12,000	12,100	12,200	12,300			4,100	100	100	100	100	
7010 CONTR SVC-GRASS CUTTING	-	436	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**11,783**	**8,136**	**7,800**	**11,900**	**12,000**	**12,100**	**12,200**	**12,300**			**4,100**	**100**	**100**	**100**	**100**	
Op Exp-Equipment																
7707 EQUIP-VEHICLE CHARGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Lease & Rentals																
7511 LSE&RNTLS-WATER LOT LEASE	919	1,920	1,950	1,980	2,010	2,040	2,070	2,100			30	30	30	30	30	
Op Exp-Lease & Rentals Total	**919**	**1,920**	**1,950**	**1,980**	**2,010**	**2,040**	**2,070**	**2,100**			**30**	**30**	**30**	**30**	**30**	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	104	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**104**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7610 SUPPL-HORTICULTURAL SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7611 SUPPL-JANITORIAL SUPPLIES	-	2,560	2,610	2,660	2,710	2,760	2,810	2,860			50	50	50	50	50	
7613 SUPPL-MAINT.SUPPLIES	1,180	3,120	3,180	3,240	3,300	3,360	3,420	3,480			60	60	60	60	60	
7617 SUPPL-PARK SUPPLIES	2,679	3,975	-	-	-	-	-	-			-	-	-	-	-	
7633 SUPP-ELECTRICAL	-	220	230	240	250	260	270	280			10	10	10	10	10	
7634 SUPP-STOCK SUPP-JANITORIAL	4,668	4,160	4,240	4,320	4,400	4,480	4,560	4,640			80	80	80	80	80	
Op Exp-Supplies & Materials Total	**8,527**	**14,035**	**10,260**	**10,460**	**10,660**	**10,860**	**11,060**	**11,260**			**200**	**200**	**200**	**200**	**200**	
Op Exp-Utilities																
7201 UTILITIES-LIGHT	1,411	1,300	6,346	6,386	6,455	6,528	6,604	6,675			41	69	72	77	71	
Op Exp-Utilities Total	**1,411**	**1,300**	**6,346**	**6,386**	**6,455**	**6,528**	**6,604**	**6,675**			**41**	**69**	**72**	**77**	**71**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-955	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-955**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	433	-	13,688	-	-	-	-	-			-13,688	-	-	-	-	
6001 SAL&BEN-WAGES	156,580	199,327	207,380	204,825	208,921	208,921	208,921	208,921			-2,555	4,096	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	4	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	11,539	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	318	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	9,565	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**178,438**	**199,327**	**221,068**	**204,825**	**208,921**	**208,921**	**208,921**	**208,921**			**-16,243**	**4,096**	**-**	**-**	**-**	
Sale of Services-Recreation and Cultural																

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
4229 LSE&RNTLS-GEN RENTAL	-	-3,200	-3,200	-3,200	-3,200	-3,200	-3,200	-3,200			-	-	-	-	-	
Sale of Services-Recreation and Cultural Total	-	-3,200	-3,200	-3,200	-3,200	-3,200	-3,200	-3,200			-	-	-	-	-	
426 - PK-Park-Rocky Point Total	200,227	221,518	244,223	232,351	236,846	237,249	237,655	238,056			-11,872	4,495	402	407	401	
427 - PK-Park-Shoreline																
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	2,025	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	2,025	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	16,561	29,725	30,125	30,525	30,925	31,325	31,725	32,125			400	400	400	400	400	
Op Exp-Contracted Services Total	16,561	29,725	30,125	30,525	30,925	31,325	31,725	32,125			400	400	400	400	400	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	479	2,600	2,650	2,700	2,750	2,800	2,850	2,900			50	50	50	50	50	
Op Exp-Supplies & Materials Total	479	2,600	2,650	2,700	2,750	2,800	2,850	2,900			50	50	50	50	50	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	21,610	56,039	58,303	40,753	41,568	41,568	41,568	41,568			-17,550	815	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	861	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	55	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	22,526	56,039	58,303	40,753	41,568	41,568	41,568	41,568			-17,550	815	-	-	-	
427 - PK-Park-Shoreline Total	41,591	88,364	91,078	73,978	75,243	75,693	76,143	76,593			-17,100	1,265	450	450	450	
428 - PK-Park-Town Centre																
Op Exp-Communications																
7303 COMMUNIC-DLVRY/COURIER	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	1,560	2,680	2,720	2,760	2,800	2,840	2,880	2,920			40	40	40	40	40	
7010 CONTR SVC-GRASS CUTTING	-	146	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	1,560	2,826	2,720	2,760	2,800	2,840	2,880	2,920			40	40	40	40	40	
Op Exp-Supplies & Materials																
7611 SUPPL-JANITORIAL SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	1,757	2,050	2,075	2,100	2,125	2,150	2,175	2,200			25	25	25	25	25	
7617 SUPPL-PARK SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	1,757	2,050	2,075	2,100	2,125	2,150	2,175	2,200			25	25	25	25	25	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	41,188	49,814	51,827	53,510	54,580	54,580	54,580	54,580			1,683	1,070	-	-	-	
6003 SAL&BEN-AUX-ALL	1,890	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	39	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	452	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-641	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	42,929	49,814	51,827	53,510	54,580	54,580	54,580	54,580			1,683	1,070	-	-	-	
Sale of Services-Recreation and Cultural																
4220 SCS-RC-FIELD USER FEES	-70,487	-53,000	-53,250	-53,500	-53,875	-54,125	-54,438	-54,750			-250	-375	-250	-313	-313	
Sale of Services-Recreation and Cultural Total	-70,487	-53,000	-53,250	-53,500	-53,875	-54,125	-54,438	-54,750			-250	-375	-250	-313	-313	
428 - PK-Park-Town Centre Total	-24,242	1,690	3,372	4,870	5,630	5,445	5,197	4,950			1,498	760	-185	-248	-248	
429 - PK-Park-Urban Forest																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	6,500	680	680	680	680	680	680	680			-	-	-	-	-	
7024 CONTR SVC-TREE CUTTING	220,770	76,000	77,500	79,000	80,500	82,000	83,500	85,000			1,500	1,500	1,500	1,500	1,500	
Op Exp-Contracted Services Total	227,270	76,680	78,180	79,680	81,180	82,680	84,180	85,680			1,500	1,500	1,500	1,500	1,500	
Op Exp-Insurance & Claims																
7400 INSRNCE-DMGE/LIAB CLAIMS PAID	432	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Op Exp-Insurance & Claims Total	**432**	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	2,518	2,340	2,360	2,380	2,400	2,420	2,440	2,460			20	20	20	20	20	
7634 SUPP-STOCK SUPP-JANITORIAL	-	55	60	65	70	75	80	85			5	5	5	5	5	
Op Exp-Supplies & Materials Total	**2,518**	**2,395**	**2,420**	**2,445**	**2,470**	**2,495**	**2,520**	**2,545**			**25**	**25**	**25**	**25**	**25**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	-	-	-	-	-	-	-	-			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	4,548	-	-	-	-	-			-4,548	-	-	-	-	
6001 SAL&BEN-WAGES	129,794	107,177	111,507	166,021	169,341	169,341	169,341	169,341			54,514	3,320	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	610	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	846	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	7,640	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**138,890**	**107,177**	**116,055**	**166,021**	**169,341**	**169,341**	**169,341**	**169,341**			**49,966**	**3,320**	**-**	**-**	**-**	
429 - PK-Park-Urban Forest Total	**369,110**	**186,252**	**196,655**	**248,146**	**252,991**	**254,516**	**256,041**	**257,566**			**51,491**	**4,845**	**1,525**	**1,525**	**1,525**	
431 - PK-Park-Westhill																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	4,342	510	520	4,500	4,500	4,500	4,500	4,500			3,980	-	-	-	-	
7010 CONTR SVC-GRASS CUTTING	-	508	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**4,342**	**1,018**	**520**	**4,500**	**4,500**	**4,500**	**4,500**	**4,500**			**3,980**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	173	2,180	3,020	3,040	3,080	3,510	3,540	3,775			20	40	430	30	235	
7617 SUPPL-PARK SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**173**	**2,180**	**3,020**	**3,040**	**3,080**	**3,510**	**3,540**	**3,775**			**20**	**40**	**430**	**30**	**235**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	32,054	24,908	25,914	38,376	39,143	39,143	39,143	39,143			12,462	767	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	1,951	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**34,005**	**24,908**	**25,914**	**38,376**	**39,143**	**39,143**	**39,143**	**39,143**			**12,462**	**767**	**-**	**-**	**-**	
431 - PK-Park-Westhill Total	**38,520**	**28,106**	**29,454**	**45,916**	**46,723**	**47,153**	**47,183**	**47,418**			**16,462**	**807**	**430**	**30**	**235**	
432 - PK-Civic Centre Landscaping																
Op Exp-Contracted Services																
7010 CONTR SVC-GRASS CUTTING	-	226	-	-	-	-	-	-			-	-	-	-	-	
7015 CONTR SVC-LANDSCAPING	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**226**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7610 SUPPL-HORTICULTURAL SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	137	520	530	540	550	560	570	580			10	10	10	10	10	
Op Exp-Supplies & Materials Total	**137**	**520**	**530**	**540**	**550**	**560**	**570**	**580**			**10**	**10**	**10**	**10**	**10**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	40,092	35,903	37,354	48,409	49,377	49,377	49,377	49,377			11,055	968	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	299	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Salary and Benefits Total	**40,391**	**35,903**	**37,354**	**48,409**	**49,377**	**49,377**	**49,377**	**49,377**			**11,055**	**968**	**-**	**-**	**-**	
432 - PK-Civic Centre Landscaping Total	**40,528**	**36,649**	**37,884**	**48,949**	**49,927**	**49,937**	**49,947**	**49,957**			**11,065**	**978**	**10**	**10**	**10**	
433 - PK-Klahanie Greenway																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	1,560	1,590	1,620	1,650	1,680	1,710	1,740			30	30	30	30	30	
7010 CONTR SVC-GRASS CUTTING	-	155	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**1,715**	**1,590**	**1,620**	**1,650**	**1,680**	**1,710**	**1,740**			**30**	**30**	**30**	**30**	**30**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	7,051	6,224	6,475	9,527	9,718	9,718	9,718	9,718			3,052	191	-	-	-	
6003 SAL&BEN-AUX-ALL	311	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	1	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	27	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**7,389**	**6,224**	**6,475**	**9,527**	**9,718**	**9,718**	**9,718**	**9,718**			**3,052**	**191**	**-**	**-**	**-**	
Transfer From Reserves																
5421 TSF-FM-RSV-KLAHANIE GREENWAY	-7,698	-8,245	-8,270	-8,295	-8,320	-8,345	-8,370	-8,395			-25	-25	-25	-25	-25	
Transfer From Reserves Total	**-7,698**	**-8,245**	**-8,270**	**-8,295**	**-8,320**	**-8,345**	**-8,370**	**-8,395**			**-25**	**-25**	**-25**	**-25**	**-25**	
433 - PK-Klahanie Greenway Total	**-309**	**-306**	**-205**	**2,852**	**3,048**	**3,053**	**3,058**	**3,063**			**3,057**	**196**	**5**	**5**	**5**	
434 - PK-Mosaic																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	-	-	-	-	-	-	-			-	-	-	-	-	
7010 CONTR SVC-GRASS CUTTING	-	260	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**260**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	1,748	3,112	3,238	2,490	2,540	2,540	2,540	2,540			-748	50	-	-	-	
6003 SAL&BEN-AUX-ALL	112	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**1,860**	**3,112**	**3,238**	**2,490**	**2,540**	**2,540**	**2,540**	**2,540**			**-748**	**50**	**-**	**-**	**-**	
434 - PK-Mosaic Total	**1,860**	**3,372**	**3,238**	**2,490**	**2,540**	**2,540**	**2,540**	**2,540**			**-748**	**50**	**-**	**-**	**-**	
435 - PK-RPP Boathouse Restaurant																
Op Exp-Supplies & Materials																
7610 SUPPL-HORTICULTURAL SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6001 SAL&BEN-WAGES	6,825	14,086	14,655	12,500	12,750	12,750	12,750	12,750			-2,155	250	-	-	-	
6003 SAL&BEN-AUX-ALL	463	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**7,288**	**14,086**	**14,655**	**12,500**	**12,750**	**12,750**	**12,750**	**12,750**			**-2,155**	**250**	**-**	**-**	**-**	
435 - PK-RPP Boathouse Restaurant Total	**7,288**	**14,086**	**14,655**	**12,500**	**12,750**	**12,750**	**12,750**	**12,750**			**-2,155**	**250**	**-**	**-**	**-**	
436 - PK-Westhill Greenway																
Op Exp-Supplies & Materials																
7610 SUPPL-HORTICULTURAL SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	-	310	315	320	325	330	335	340			5	5	5	5	5	
Op Exp-Supplies & Materials Total	**-**	**310**	**315**	**320**	**325**	**330**	**335**	**340**			**5**	**5**	**5**	**5**	**5**	
Salary and Benefits																
6001 SAL&BEN-WAGES	664	8,907	9,267	3,991	4,071	4,071	4,071	4,071			-5,276	80	-	-	-	
6003 SAL&BEN-AUX-ALL	102	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**766**	**8,907**	**9,267**	**3,991**	**4,071**	**4,071**	**4,071**	**4,071**			**-5,276**	**80**	**-**	**-**	**-**	
436 - PK-Westhill Greenway Total	**766**	**9,217**	**9,582**	**4,311**	**4,396**	**4,401**	**4,406**	**4,411**			**-5,271**	**85**	**5**	**5**	**5**	
437 - PK-New Park Parklance Parcel 6-1																

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Op Exp-Contracted Services																
7010 CONTR SVC-GRASS CUTTING	-	244	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**244**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7610 SUPPL-HORTICULTURAL SUPPLIES	1,577	1,519	1,566	1,632	1,679	1,735	1,792	1,843			66	47	56	57	52	
7613 SUPPL-MAINT.SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**1,577**	**1,519**	**1,566**	**1,632**	**1,679**	**1,735**	**1,792**	**1,843**			**66**	**47**	**56**	**57**	**52**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	3,921	6,597	6,864	3,496	3,566	3,566	3,566	3,566			-3,368	70	-	-	-	
6003 SAL&BEN-AUX-ALL	194	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**4,114**	**6,597**	**6,864**	**3,496**	**3,566**	**3,566**	**3,566**	**3,566**			**-3,368**	**70**	**-**	**-**	**-**	
Transfers From Other Governments																
4610 GRNT-PROV-UNCOND-SHARING-POLICE-FINES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers From Other Governments Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
437 - PK-New Park Parklance Parcel 6-1 Total	**5,691**	**8,360**	**8,430**	**5,128**	**5,245**	**5,301**	**5,358**	**5,409**			**-3,302**	**117**	**56**	**57**	**52**	
438 - PK-New Trail From FPW to COQ border																
Op Exp-Contracted Services																
7010 CONTR SVC-GRASS CUTTING	-	270	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**270**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6001 SAL&BEN-WAGES	1,678	3,112	3,238	2,227	2,271	2,271	2,271	2,271			-1,011	44	-	-	-	
6003 SAL&BEN-AUX-ALL	68	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**1,746**	**3,112**	**3,238**	**2,227**	**2,271**	**2,271**	**2,271**	**2,271**			**-1,011**	**44**	**-**	**-**	**-**	
438 - PK-New Trail From FPW to COQ border Total	**1,746**	**3,382**	**3,238**	**2,227**	**2,271**	**2,271**	**2,271**	**2,271**			**-1,011**	**44**	**-**	**-**	**-**	
439 - PK-Suter Brook Greenway																
Op Exp-Supplies & Materials																
7610 SUPPL-HORTICULTURAL SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6001 SAL&BEN-WAGES	347	21,993	22,882	3,518	3,588	3,588	3,588	3,588			-19,364	70	-	-	-	
6003 SAL&BEN-AUX-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**347**	**21,993**	**22,882**	**3,518**	**3,588**	**3,588**	**3,588**	**3,588**			**-19,364**	**70**	**-**	**-**	**-**	
Transfer From Reserves																
5420 TSF-FM-RSV-ONNI SUTERBROOK	-347	-20,400	-20,400	-20,400	-20,400	-20,400	-20,400	-20,400			-	-	-	-	-	
Transfer From Reserves Total	**-347**	**-20,400**	**-20,400**	**-20,400**	**-20,400**	**-20,400**	**-20,400**	**-20,400**			**-**	**-**	**-**	**-**	**-**	
439 - PK-Suter Brook Greenway Total	**-**	**1,593**	**2,482**	**-16,882**	**-16,812**	**-16,812**	**-16,812**	**-16,812**			**-19,364**	**70**	**-**	**-**	**-**	
440 - PK-Lacrosse box - Maintenance																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	-	20,000	20,000	20,000	20,000	20,000	20,000	20,000			-	-	-	-	-	
Op Exp-Sundry Total	**-**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Salary and Benefits Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
440 - PK-Lacrosse box - Maintenance Total	-	20,000	20,000	20,000	20,000	20,000	20,000	20,000			-	-	-	-	-	
441 - PK-ICFH Landscaping																
Op Exp-Supplies & Materials																
7610 SUPPL-HORTICULTURAL SUPPLIES	831	1,000	1,000	1,000	1,000	1,000	1,000	1,000			-	-	-	-	-	
Op Exp-Supplies & Materials Total	831	1,000	1,000	1,000	1,000	1,000	1,000	1,000			-	-	-	-	-	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	186	-	-	-	-	-			-186	-	-	-	-	
6001 SAL&BEN-WAGES	1,292	7,715	8,027	8,006	8,365	8,365	8,365	8,365			-21	359	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	1,292	7,715	8,213	8,006	8,365	8,365	8,365	8,365			-207	359	-	-	-	
441 - PK-ICFH Landscaping Total	2,123	8,715	9,213	9,006	9,365	9,365	9,365	9,365			-207	359	-	-	-	
475 - PK-Vehicle Charges																
Op Exp-Equipment																
7403 INSURANCE-VEHICLE	17,731	18,000	18,340	18,680	19,025	19,360	19,703	20,043			340	345	335	343	340	
7509 LSE&RNTLS-VEHICLES	9,450	20,300	20,685	21,070	21,455	21,840	22,225	22,610			385	385	385	385	385	
7702 EQUIP-FUEL	28,077	32,400	33,000	33,600	34,200	34,800	35,400	36,000			600	600	600	600	600	
7703 EQUIP-MAINT-VEHICLES	42,055	6,581	6,654	17,437	19,269	21,256	23,197	25,213			10,783	1,832	1,986	1,942	2,015	
7706 EQUIP-RPLCMNT PROVISION	51,000	51,000	60,226	67,316	74,405	81,497	88,587	95,678			7,090	7,089	7,092	7,090	7,091	
7707 EQUIP-VEHICLE CHARGES	17	-	-	-	-	-	-	-			-	-	-	-	-	
7708 EQUIP-CHARGEOUT RECOVERY	-190,830	-213,689	-225,269	-244,666	-255,165	-265,699	-276,281	-286,903			-19,397	-10,499	-10,534	-10,582	-10,623	
7715 EQUIP-INTERNAL GARAGE CHARGES	41,440	85,418	86,364	86,563	86,811	86,947	87,169	87,360			199	248	136	222	192	
Op Exp-Equipment Total	-1,060	10	-	-	-	-	-	-			-		-	-	-	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	1,060	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	1,060	-	-	-	-	-	-	-			-	-	-	-	-	
475 - PK-Vehicle Charges Total		10	-	-	-	-	-	-			-		-	-	-	
Parks Total	1,912,186	2,017,324	2,170,416	2,236,001	2,288,631	2,308,763	2,329,719	2,349,522			65,585	52,630	20,132	20,956	19,802	
Environment & Parks Total	2,192,707	2,335,877	2,505,771	2,666,033	2,727,148	2,737,211	2,758,168	2,780,470			160,262	61,115	10,063	20,956	22,302	
Finance & Technology																
Finance																
521 - FI-Accounting																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	98	-	-	-	-	-	-	-			-	-	-	-	-	
7303 COMMUNIC-DLVRY/COURIER	30	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	128	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services																
7101 PRF SVC-AUDIT SERVICES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7105 PRF SVC-CONSULTANT	8,120	-	-	-	-	-	-	-			-	-	-	-	-	
7117 PRF SVC-SFTWRE MNT/UPGRADES	-	-	5,100	5,100	5,100	5,100	5,100	5,100			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	8,120	-	5,100	5,100	5,100	5,100	5,100	5,100			-	-	-	-	-	
Op Exp-Contracted Services																
7014 CONTR SVC-LAND TITLE FEES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Recoveries																
8101 RECOVERIES-UTILITIES	-43,337	-43,337	-44,188	-45,056	-45,939	-46,831	-47,533	-48,420			-868	-883	-892	-702	-887	
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL	-7,407	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Recoveries Total	-50,744	-43,337	-44,188	-45,056	-45,939	-46,831	-47,533	-48,420			-868	-883	-892	-702	-887	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	407	810	820	800	812	824	837	849			-20	12	12	12	13	
Op Exp-Sundry Total	407	810	820	800	812	824	837	849			-20	12	12	12	13	
Op Exp-Supplies & Materials																
7606 SUPPL-COMPUTER SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7615 SUPPL-MISC. SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7621 SUPPL-PUBLICATIONS&SUBSCRIPT.	1,367	1,310	1,320	1,300	1,320	1,339	1,359	1,380			-20	20	20	20	20	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	1,363	810	820	830	840	850	860	870			10	10	10	10	10	
7626 SUPPL-STANDARD OFFICE SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7629 SUPPL-WORKING LUNCHES/FOOD	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**2,731**	**2,120**	**2,140**	**2,130**	**2,160**	**2,189**	**2,219**	**2,250**			**-10**	**30**	**30**	**30**	**30**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	7,037	8,370	8,440	8,510	8,580	8,650	8,720	8,790			70	70	70	70	70	
6104 HR-MILEAGE/VEHICLE ALLOW.	262	220	230	240	250	260	270	280			10	10	10	10	10	
6108 HR-RETIREMENT&SERV.RECOG	-	-	-	-	-	-	-	-			-	-	-	-	-	
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	321	-	-	-	-	-	-	-			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	4,046	3,130	3,160	3,180	3,180	3,205	3,215	3,228			20	-	25	10	13	
Personnel Services Total	**11,665**	**11,720**	**11,830**	**11,930**	**12,010**	**12,115**	**12,205**	**12,298**			**100**	**80**	**105**	**90**	**93**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	426,919	434,035	456,984	461,390	470,672	470,672	470,672	470,672			4,406	9,282	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	2,531	3,270	3,000	9,372	9,559	9,751	9,946	10,145			6,372	187	192	195	199	
6003 SAL&BEN-AUX-ALL	8,554	1,698	1,729	1,816	1,853	1,853	1,853	1,853			87	37	-	-	-	
6004 SAL&BEN-OTHER-ALL	1,431	1,218	1,982	2,057	2,057	2,057	2,057	2,057			75	-	-	-	-	
Salary and Benefits Total	**439,435**	**440,221**	**463,695**	**474,635**	**484,141**	**484,333**	**484,528**	**484,727**			**10,940**	**9,506**	**192**	**195**	**199**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-3,333	-3,333	-3,335	-	-	-	-	-			3,335	-	-	-	-	
Transfer From Reserves Total	**-3,333**	**-3,333**	**-3,335**	**-**	**-**	**-**	**-**	**-**			**3,335**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	3,333	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**3,333**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
521 - FI-Accounting Total	**411,743**	**408,201**	**436,062**	**449,539**	**458,284**	**457,731**	**457,356**	**456,803**			**13,478**	**8,745**	**-553**	**-375**	**-553**	
522 - FI-Taxes																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	2,163	1,500	1,530	1,561	1,592	1,624	1,655	1,686			31	31	32	31	32	
7303 COMMUNIC-DLVRY/COURIER	112	-	-	-	-	-	-	-			-	-	-	-	-	
7305 COMMUNIC-POSTAGE	20,028	19,500	19,880	20,268	20,663	21,066	21,458	21,857			388	395	403	391	399	
Op Exp-Communications Total	**22,303**	**21,000**	**21,410**	**21,828**	**22,255**	**22,690**	**23,112**	**23,543**			**418**	**427**	**435**	**422**	**431**	
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	-	-	-	-	-	-	-	-			-	-	-	-	-	
7114 PRF SVC-OTHER PROF.SERVICES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Recoveries																
8101 RECOVERIES-UTILITIES	-67,766	-67,766	-69,007	-70,272	-71,559	-72,837	-73,929	-75,212			-1,265	-1,287	-1,278	-1,093	-1,282	
Op Exp-Recoveries Total	**-67,766**	**-67,766**	**-69,007**	**-70,272**	**-71,559**	**-72,837**	**-73,929**	**-75,212**			**-1,265**	**-1,287**	**-1,278**	**-1,093**	**-1,282**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	42	300	306	312	318	325	331	337			6	6	6	6	6	
7929 SDRY-OTHER INTRST CHARGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**42**	**300**	**306**	**312**	**318**	**325**	**331**	**337**			**6**	**6**	**6**	**6**	**6**	
Op Exp-Supplies & Materials																
7615 SUPPL-MISC. SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7620 SUPPL-PROMO MATERIAL	842	-	-	-	-	-	-	-			-	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	3,200	4,050	4,050	4,100	4,150	4,200	4,250	4,300			50	50	50	50	50	
7629 SUPPL-WORKING LUNCHES/FOOD	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**4,042**	**4,050**	**4,050**	**4,100**	**4,150**	**4,200**	**4,250**	**4,300**			**50**	**50**	**50**	**50**	**50**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	2,880	1,700	1,700	1,700	1,700	1,700	1,700	1,700			-	-	-	-	-	
6104 HR-MILEAGE/VEHICLE ALLOW.	4	210	220	230	240	250	260	270			10	10	10	10	10	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
6112 HR-TRNG&EDUC-DEPT	701	1,549	1,600	1,600	1,600	1,600	1,600	1,600			-	-	-	-	-	
Personnel Services Total	**3,586**	**3,459**	**3,520**	**3,530**	**3,540**	**3,550**	**3,560**	**3,570**			**10**	**10**	**10**	**10**	**10**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-30,002	-24,000	-24,000	-24,000	-24,000	-24,000	-24,000	-24,000			-	-	-	-	-	
4486 RV-OTH-SLS-SOUVENRS	-2,326	-	-	-	-	-	-	-			-	-	-	-	-	
4487 RV-OTH-SLS-TAX INFO	-64,344	-45,000	-47,000	-47,000	-47,000	-47,000	-47,000	-47,000			-	-	-	-	-	
4489 RV-OTH-SCHL TX COMMISSION	-18,946	-18,000	-18,000	-18,000	-18,000	-18,000	-18,000	-18,000			-	-	-	-	-	
Revenue From Own Sources Total	**-115,618**	**-87,000**	**-89,000**	**-89,000**	**-89,000**	**-89,000**	**-89,000**	**-89,000**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	202,061	202,786	211,805	214,514	218,830	218,830	218,830	218,830			2,709	4,316	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	5,017	9,507	9,680	10,171	10,374	10,374	10,374	10,374			491	203	-	-	-	
6004 SAL&BEN-OTHER-ALL	287	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**207,365**	**212,293**	**221,485**	**224,685**	**229,204**	**229,204**	**229,204**	**229,204**			**3,200**	**4,519**	**-**	**-**	**-**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-3,333	-3,333	-3,335	-	-	-	-	-			3,335	-	-	-	-	
5435 TSF-FM-RSV-PAYROLL RESERVE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-3,333**	**-3,333**	**-3,335**	**-**	**-**	**-**	**-**	**-**			**3,335**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	3,333	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**3,333**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
522 - FI-Taxes Total	**53,953**	**83,002**	**89,429**	**95,183**	**98,908**	**98,131**	**97,527**	**96,742**			**5,754**	**3,725**	**-777**	**-604**	**-785**	
524 - FI-Purchasing																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	-	-	-	-	-	-	-	-			-	-	-	-	-	
7303 COMMUNIC-DLVRY/COURIER	-	-	-	-	-	-	-	-			-	-	-	-	-	
7305 COMMUNIC-POSTAGE	90	-	-	-	-	-	-	-			-	-	-	-	-	
7307 COMMUNIC-CELLUAR SERVICES	214	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**304**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	3,242	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**3,242**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	-	-	2,156	2,156	2,156	2,156	2,156			2,156	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**-**	**-**	**2,156**	**2,156**	**2,156**	**2,156**	**2,156**			**2,156**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7403 INSURANCE-VEHICLE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Recoveries																
8101 RECOVERIES-UTILITIES	-22,363	-22,363	-22,804	-23,255	-23,711	-24,173	-24,536	-24,995			-450	-457	-462	-363	-459	
Op Exp-Recoveries Total	**-22,363**	**-22,363**	**-22,804**	**-23,255**	**-23,711**	**-24,173**	**-24,536**	**-24,995**			**-450**	**-457**	**-462**	**-363**	**-459**	
Op Exp-Sundry																
7901 SDRY-BANK CHARGES	1	-	-	-	-	-	-	-			-	-	-	-	-	
7925 SDRY-MC/VISA BANK FEES	5	-	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	1,667	500	500	500	500	500	500	500			-	-	-	-	-	
Op Exp-Sundry Total	**1,673**	**500**	**500**	**500**	**500**	**500**	**500**	**500**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7606 SUPPL-COMPUTER SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7615 SUPPL-MISC. SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7621 SUPPL-PUBLICATIONS&SUBSCRIPT.	-	-	-	-	-	-	-	-			-	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	1,206	970	980	990	1,000	1,010	1,020	1,030			10	10	10	10	10	
7627 SUPPL-TECHNICAL SUPPLIES	230	-	-	-	-	-	-	-			-	-	-	-	-	
7629 SUPPL-WORKING LUNCHES/FOOD	192	-	200	200	200	200	200	200			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**1,628**	**970**	**1,180**	**1,190**	**1,200**	**1,210**	**1,220**	**1,230**			**10**	**10**	**10**	**10**	**10**	
Personnel Services																

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
6101 HR-CNVNTIONS,DUES&ACT.	580	2,565	2,580	2,600	2,620	2,650	2,670	2,695			20	20	30	20	25	
6104 HR-MILEAGE/VEHICLE ALLOW.	543	300	310	320	330	340	350	360			10	10	10	10	10	
6107 HR-RECRUITMENT	-	-	-	-	-	-	-	-			-	-	-	-	-	
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	110	-	-	-	-	-	-	-			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	1,148	1,900	1,985	1,985	1,985	1,985	1,985	1,985			-	-	-	-	-	
6114 HR-LRNING CONTRACTS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**2,382**	**4,765**	**4,875**	**4,905**	**4,935**	**4,975**	**5,005**	**5,040**			**30**	**30**	**40**	**30**	**35**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-9,195	-6,000	-6,000	-6,000	-6,000	-6,000	-6,000	-6,000			-	-	-	-	-	
4500 RV-OTHER-EXP RECOVERY	-	-	-	-	-	-	-	-			-	-	-	-	-	
4501 RV-OTH-ENCRCH FEES	-66,339	-4,000	-4,000	-4,000	-4,000	-4,000	-4,000	-4,000			-	-	-	-	-	
Revenue From Own Sources Total	**-75,534**	**-10,000**	**-10,000**	**-10,000**	**-10,000**	**-10,000**	**-10,000**	**-10,000**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	251,387	259,635	275,242	274,492	280,006	280,006	280,006	280,006			-750	5,514	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	3,500	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	237	-	-	38,136	38,899	38,899	38,899	38,899			38,136	763	-	-	-	
6004 SAL&BEN-OTHER-ALL	764	1,218	1,218	1,260	1,260	1,260	1,260	1,260			42	-	-	-	-	
Salary and Benefits Total	**255,888**	**260,853**	**276,460**	**313,888**	**320,165**	**320,165**	**320,165**	**320,165**			**37,428**	**6,277**	**-**	**-**	**-**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-3,333	-3,333	-3,330	-	-	-	-	-			3,330	-	-	-	-	
5435 TSF-FM-RSV-PAYROLL RESERVE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-3,333**	**-3,333**	**-3,330**	**-**	**-**	**-**	**-**	**-**			**3,330**	**-**	**-**	**-**	**-**	
Transfers From Other Governments																
4628 GRNT-OTHER-MISC	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers From Other Governments Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9400 TSF TO RSV-ANCHOR ENCRCHMENT FEE	61,500	-	-	-	-	-	-	-			-	-	-	-	-	
9406 TSF TO RSV-FUTURE OPERATING	3,334	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**64,834**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
524 - FI-Purchasing Total	**228,719**	**231,392**	**246,880**	**289,384**	**295,244**	**294,832**	**294,510**	**294,095**			**42,504**	**5,860**	**-412**	**-323**	**-414**	
525 - FI-Risk Management																
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	-	-	-	-	-	-	-	-			-	-	-	-	-	
7114 PRF SVC-OTHER PROF.SERVICES	1,500	9,500	9,700	9,900	10,100	10,300	10,500	10,700			200	200	200	200	200	
Op Exp-Consulting and Prof Services Total	**1,500**	**9,500**	**9,700**	**9,900**	**10,100**	**10,300**	**10,500**	**10,700**			**200**	**200**	**200**	**200**	**200**	
Op Exp-Equipment																
7403 INSURANCE-VEHICLE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Insurance & Claims																
7400 INSRNCE-DMGE/LIAB CLAIMS PAID	21,172	66,559	67,823	69,112	70,425	71,763	73,064	74,390			1,289	1,313	1,338	1,301	1,326	
7401 INSURANCE-LIABILITY	150,105	148,630	136,038	138,623	141,257	143,940	146,675	149,334			2,585	2,634	2,684	2,735	2,659	
7405 INSRNCE-NONOWNED VEH	639	900	1,000	1,100	1,200	1,300	1,400	1,500			100	100	100	100	100	
Op Exp-Insurance & Claims Total	**171,916**	**216,089**	**204,862**	**208,835**	**212,882**	**217,004**	**221,140**	**225,224**			**3,973**	**4,047**	**4,122**	**4,136**	**4,084**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	-	-	1,575	2,000	2,000	2,000	2,000	2,000			425	-	-	-	-	
Op Exp-Sundry Total	**-**	**-**	**1,575**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**			**425**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	-	-	-	-	-	-	-	-			-	-	-	-	-	
7629 SUPPL-WORKING LUNCHES/FOOD	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	403	500	500	500	500	500	500	500			-	-	-	-	-	
6104 HR-MILEAGE/VEHICLE ALLOW.	18	-	-	-	-	-	-	-			-	-	-	-	-	
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	-	-	-	-	-	-	-	-			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	-	-	-	-	-	-	-	-			-	-	-	-	-	

CITY OF PORT MOODY
2018 - 2022 OPERATING FINANCIAL PLAN

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Personnel Services Total	**421**	**500**	**500**	**500**	**500**	**500**	**500**	**500**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-	-	-1,575	-	-	-	-	-			1,575	-	-	-	-	
Transfer From Reserves Total	**-**	**-**	**-1,575**	**-**	**-**	**-**	**-**	**-**			**1,575**	**-**	**-**	**-**	**-**	
Transfers From Other Governments																
4628 GRNT-OTHER-MISC	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers From Other Governments Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9102 TSF TO RSV-INSURANCE	43,912	-	-	-	-	-	-	-			-	-	-	-	-	
9406 TSF TO RSV-FUTURE OPERATING	1,575	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**45,487**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
525 - FI-Risk Management Total	**219,324**	**226,089**	**215,062**	**221,235**	**225,482**	**229,804**	**234,140**	**238,424**			**6,173**	**4,247**	**4,322**	**4,336**	**4,284**	
526 - FI-Budgeting																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	-	300	300	306	312	318	325	331			6	6	6	6	6	
7302 COMMUNIC-PRODUCTS/SERVICES	-	-	3,000	3,000	3,000	3,000	3,000	3,000			-	-	-	-	-	
Op Exp-Communications Total	**-**	**300**	**3,300**	**3,306**	**3,312**	**3,318**	**3,325**	**3,331**			**6**	**6**	**6**	**6**	**6**	
Op Exp-Recoveries																
8101 RECOVERIES-UTILITIES	-36,249	-36,249	-36,964	-37,695	-38,437	-39,176	-39,764	-40,504			-731	-741	-740	-588	-740	
Op Exp-Recoveries Total	**-36,249**	**-36,249**	**-36,964**	**-37,695**	**-38,437**	**-39,176**	**-39,764**	**-40,504**			**-731**	**-741**	**-740**	**-588**	**-740**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	21	390	3,400	3,410	3,420	3,430	3,440	3,450			10	10	10	10	10	
Op Exp-Sundry Total	**21**	**390**	**3,400**	**3,410**	**3,420**	**3,430**	**3,440**	**3,450**			**10**	**10**	**10**	**10**	**10**	
Op Exp-Supplies & Materials																
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	1,288	520	530	540	550	560	570	580			10	10	10	10	10	
7626 SUPPL-STANDARD OFFICE SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7627 SUPPL-TECHNICAL SUPPLIES	482	-	-	-	-	-	-	-			-	-	-	-	-	
7629 SUPPL-WORKING LUNCHES/FOOD	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**1,770**	**520**	**530**	**540**	**550**	**560**	**570**	**580**			**10**	**10**	**10**	**10**	**10**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	4,694	4,590	4,600	4,650	4,700	4,750	4,800	4,850			50	50	50	50	50	
6104 HR-MILEAGE/VEHICLE ALLOW.	273	210	220	230	240	250	260	270			10	10	10	10	10	
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	3	-	-	-	-	-	-	-			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	2,960	1,317	1,965	1,965	1,965	1,965	1,965	1,965			-	-	-	-	-	
Personnel Services Total	**7,931**	**6,117**	**6,785**	**6,845**	**6,905**	**6,965**	**7,025**	**7,085**			**60**	**60**	**60**	**60**	**60**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	233,948	252,792	267,088	269,906	275,335	275,335	275,335	275,335			2,817	5,429	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	311	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	456	1,218	1,218	1,260	1,260	1,260	1,260	1,260			42	-	-	-	-	
Salary and Benefits Total	**234,715**	**254,010**	**268,306**	**271,166**	**276,595**	**276,595**	**276,595**	**276,595**			**2,859**	**5,429**	**-**	**-**	**-**	
Transfer From Funds																
4910 TSF-FM-SWR&DRN REV FND	-25,000	-25,000	-25,000	-25,000	-25,000	-25,000	-25,000	-25,000			-	-	-	-	-	
4913 TSF-FM-WATER REV FUND	-25,000	-25,000	-25,000	-25,000	-25,000	-25,000	-25,000	-25,000			-	-	-	-	-	
Transfer From Funds Total	**-50,000**	**-50,000**	**-50,000**	**-50,000**	**-50,000**	**-50,000**	**-50,000**	**-50,000**			**-**	**-**	**-**	**-**	**-**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-	-	-	-	-	-	-	-			-	-	-	-	-	
5555 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESERVE-CP: UNALLOCATED	-25,000	-25,000	-25,000	-25,000	-25,000	-25,000	-25,000	-25,000			-	-	-	-	-	
Transfer From Reserves Total	**-25,000**	**-25,000**	**-25,000**	**-25,000**	**-25,000**	**-25,000**	**-25,000**	**-25,000**			**-**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
526 - FI-Budgeting Total	**133,187**	**150,088**	**170,357**	**172,571**	**177,345**	**176,692**	**176,191**	**175,536**			**2,214**	**4,774**	**-653**	**-501**	**-654**	

CITY OF PORT MOODY
2018 - 2022 OPERATING FINANCIAL PLAN

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
527 - FI-Internal Audit Review																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	20,000	39,921	20,500	20,500	20,500	20,500	20,500			-19,421	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**20,000**	**39,921**	**20,500**	**20,500**	**20,500**	**20,500**	**20,500**			**-19,421**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7629 SUPPL-WORKING LUNCHES/FOOD	42	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**42**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6002 SAL&BEN-OVERTIME-I/S	37	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**37**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-	-	-19,921	-	-	-	-	-			19,921	-	-	-	-	
Transfer From Reserves Total	**-**	**-**	**-19,921**	**-**	**-**	**-**	**-**	**-**			**19,921**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	19,921	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**19,921**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
527 - FI-Internal Audit Review Total	**20,000**	**20,000**	**20,000**	**20,500**	**20,500**	**20,500**	**20,500**	**20,500**			**500**	**-**	**-**	**-**	**-**	
540 - FI-Finance Admin																
Op Exp-Communications																
7306 COMMUNIC-TELEPHONE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Consulting and Prof Services																
7100 PRF SVC-ACTUARIAL SERVICES	14,700	11,200	11,600	11,600	11,600	11,800	11,875	11,975			-	-	200	75	100	
7101 PRF SVC-AUDIT SERVICES	41,830	43,000	43,470	44,310	45,150	45,990	46,830	47,670			840	840	840	840	840	
7105 PRF SVC-CONSULTANT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**56,530**	**54,200**	**55,070**	**55,910**	**56,750**	**57,790**	**58,705**	**59,645**			**840**	**840**	**1,040**	**915**	**940**	
Op Exp-Equipment																
7403 INSURANCE-VEHICLE	1	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**1**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Recoveries																
8101 RECOVERIES-UTILITIES	-30,705	-30,705	-31,314	-31,898	-32,511	-32,992	-33,486	-34,033			-584	-613	-480	-495	-547	
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL	237	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Recoveries Total	**-30,468**	**-30,705**	**-31,314**	**-31,898**	**-32,511**	**-32,992**	**-33,486**	**-34,033**			**-584**	**-613**	**-480**	**-495**	**-547**	
Op Exp-Sundry																
7901 SDRY-BANK CHARGES	4	-	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	1,384	510	510	520	530	540	550	560			10	10	10	10	10	
7998 SDRY-REBILL EXP OFFSET	-	-	-	-	-	-	-	-			-	-	-	-	-	
7999 SDRY-REBILL EXPENSE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**1,388**	**510**	**510**	**520**	**530**	**540**	**550**	**560**			**10**	**10**	**10**	**10**	**10**	
Op Exp-Supplies & Materials																
7615 SUPPL-MISC. SUPPLIES	80	-	-	-	-	-	-	-			-	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	490	370	370	380	390	400	410	420			10	10	10	10	10	
7629 SUPPL-WORKING LUNCHES/FOOD	45	-	-	500	500	500	500	500			500	-	-	-	-	
Op Exp-Supplies & Materials Total	**615**	**370**	**370**	**880**	**890**	**900**	**910**	**920**			**510**	**10**	**10**	**10**	**10**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	4,153	3,710	3,710	3,740	3,770	3,800	3,830	3,860			30	30	30	30	30	
6104 HR-MILEAGE/VEHICLE ALLOW.	85	620	620	630	640	650	660	670			10	10	10	10	10	
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	-	-	-	-	-	-	-	-			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	363	1,400	1,437	1,437	1,437	1,437	1,437	1,437			-	-	-	-	-	
Personnel Services Total	**4,601**	**5,730**	**5,767**	**5,807**	**5,847**	**5,887**	**5,927**	**5,967**			**40**	**40**	**40**	**40**	**40**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	193,280	187,263	195,106	208,810	212,986	212,986	212,986	212,986			13,704	4,176	-	-	-	
6003 SAL&BEN-AUX-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	1,718	1,765	1,765	1,794	1,794	1,794	1,794	1,794			29	-	-	-	-	
Salary and Benefits Total	**194,998**	**189,028**	**196,871**	**210,604**	**214,780**	**214,780**	**214,780**	**214,780**			**13,733**	**4,176**	**-**	**-**	**-**	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
540 - FI-Finance Admin Total	**227,666**	**219,134**	**227,274**	**241,823**	**246,286**	**246,905**	**247,386**	**247,839**			**14,549**	**4,463**	**620**	**480**	**453**	
Finance Total	**1,294,592**	**1,337,905**	**1,405,063**	**1,490,236**	**1,522,049**	**1,524,596**	**1,527,609**	**1,529,940**			**85,172**	**31,814**	**2,547**	**3,013**	**2,331**	
Information Services																
500 - IS-Admin																
Op Exp-Communications																
7303 COMMUNIC-DLVRY/COURIER	27	-	-	-	-	-	-	-			-	-	-	-	-	
7304 COMMUNIC-INTRNT ACCESS SERVICE	-	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	166	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**193**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	3,482	5,000	5,500	6,000	6,500	7,000	7,500	8,000			500	500	500	500	500	
7112 PRF SVC-LEGAL SERVICES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7114 PRF SVC-OTHER PROF.SERVICES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7117 PRF SVC-SFTWRE MNT/UPGRADES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**3,482**	**5,000**	**5,500**	**6,000**	**6,500**	**7,000**	**7,500**	**8,000**			**500**	**500**	**500**	**500**	**500**	
Op Exp-Equipment																
7505 LSE&RNTLS-LEASED EQUIPMENT	23,566	118,000	115,000	115,000	115,000	115,000	115,000	115,000			-	-	-	-	-	
7710 EQUIP-CAP LSE INTEREST	-376	-	-	-	-	-	-	-			-	-	-	-	-	
7712 EQUIP-MAINTENANCE	16,556	15,000	25,000	75,000	75,000	75,500	76,000	76,500			50,000	-	500	500	500	
Op Exp-Equipment Total	**39,746**	**133,000**	**140,000**	**190,000**	**190,000**	**190,500**	**191,000**	**191,500**			**50,000**	**-**	**500**	**500**	**500**	
Op Exp-Lease & Rentals																
7500 LSE&RNTLS-COMP.EQUIPMENT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Lease & Rentals Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Recoveries																
8101 RECOVERIES-UTILITIES	-40,111	-40,111	-40,484	-40,866	-41,255	-41,651	-42,276	-42,669			-381	-389	-397	-625	-393	
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL	57	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Recoveries Total	**-40,054**	**-40,111**	**-40,484**	**-40,866**	**-41,255**	**-41,651**	**-42,276**	**-42,669**			**-381**	**-389**	**-397**	**-625**	**-393**	
Op Exp-Sundry																
7911 SDRY-DEBT-INTEREST	2,573	-	-	-	-	-	-	-			-	-	-	-	-	
7912 SDRY-DEBT-PRINCIPAL	41,967	-	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	202	1,300	1,000	1,000	1,000	1,000	1,000	1,000			-	-	-	-	-	
7997 AP HOLDING	-	-	-	-	-	-	-	-			-	-	-	-	-	
7998 SDRY-REBILL EXP OFFSET	-	-	-	-	-	-	-	-			-	-	-	-	-	
7999 SDRY-REBILL EXPENSE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**44,742**	**1,300**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7606 SUPPL-COMPUTER SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	2,098	1,100	1,000	1,000	1,000	1,000	1,000	1,000			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**2,098**	**1,100**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	1,281	4,500	3,500	3,500	3,500	3,500	3,500	3,500			-	-	-	-	-	
6104 HR-MILEAGE/VEHICLE ALLOW.	877	600	600	600	600	600	600	600			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	1,253	1,500	1,500	1,500	1,500	1,500	1,500	1,500			-	-	-	-	-	
6114 HR-LRNING CONTRACTS	2,625	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**6,037**	**6,600**	**5,600**	**5,600**	**5,600**	**5,600**	**5,600**	**5,600**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																
4501 RV-OTH-ENCRCH FEES	-	-	-	-	-	-	-	-			-	-	-	-	-	
4580 RV-ASSET SALES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	151,444	154,601	158,453	159,402	162,590	162,590	162,590	162,590			949	3,188	-	-	-	
6001 SAL&BEN-WAGES	22,107	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
6004 SAL&BEN-OTHER-ALL	41	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-38,760	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**134,832**	**154,601**	**158,453**	**159,402**	**162,590**	**162,590**	**162,590**	**162,590**			**949**	**3,188**	**-**	**-**	**-**	
500 - IS-Admin Total	**191,075**	**261,490**	**271,069**	**322,136**	**325,436**	**326,039**	**326,414**	**327,021**			**51,068**	**3,299**	**603**	**375**	**607**	
501 - IS-Infrastructure																
Op Exp-Communications																
7303 COMMUNIC-DLVRY/COURIER	11	-	-	-	-	-	-	-			-	-	-	-	-	
7304 COMMUNIC-INTRNT ACCESS SERVICE	9,094	19,600	18,000	18,000	18,000	18,000	18,000	18,000			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	59,393	112,000	51,000	51,000	51,000	51,000	51,000	51,000			-	-	-	-	-	
7307 COMMUNIC-CELLUAR SERVICES	68,834	-	74,000	82,000	84,000	86,000	88,000	90,000			8,000	2,000	2,000	2,000	2,000	
Op Exp-Communications Total	**137,332**	**131,600**	**143,000**	**151,000**	**153,000**	**155,000**	**157,000**	**159,000**			**8,000**	**2,000**	**2,000**	**2,000**	**2,000**	
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	2,278	3,500	4,000	4,500	5,000	5,500	6,000	6,500			500	500	500	500	500	
7117 PRF SVC-SFTWRE MNT/UPGRADES	283,414	278,600	293,000	350,200	391,200	411,200	431,200	451,200			57,200	41,000	20,000	20,000	20,000	
Op Exp-Consulting and Prof Services Total	**285,691**	**282,100**	**297,000**	**354,700**	**396,200**	**416,700**	**437,200**	**457,700**			**57,700**	**41,500**	**20,500**	**20,500**	**20,500**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	2,097	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**2,097**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7712 EQUIP-MAINTENANCE		-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total		**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Recoveries																
8101 RECOVERIES-UTILITIES	-117,163	-117,163	-125,540	-139,450	-153,385	-154,872	-157,195	-164,906			-13,911	-13,935	-1,487	-2,323	-7,711	
Op Exp-Recoveries Total	**-117,163**	**-117,163**	**-125,540**	**-139,450**	**-153,385**	**-154,872**	**-157,195**	**-164,906**			**-13,911**	**-13,935**	**-1,487**	**-2,323**	**-7,711**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	211	900	900	900	900	900	900	900			-	-	-	-	-	
7998 SDRY-REBILL EXP OFFSET	-	-	-	-	-	-	-	-			-	-	-	-	-	
7999 SDRY-REBILL EXPENSE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**211**	**900**	**900**	**900**	**900**	**900**	**900**	**900**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7607 SUPPL-CONSUMABLES	96	-	-	-	-	-	-	-			-	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	3,467	4,000	1,000	1,000	1,000	1,000	1,000	1,000			-	-	-	-	-	
7626 SUPPL-STANDARD OFFICE SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**3,563**	**4,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	4,179	1,590	7,000	7,100	7,200	7,300	7,400	7,500			100	100	100	100	100	
6104 HR-MILEAGE/VEHICLE ALLOW.	76	1,000	1,000	1,000	1,000	1,000	1,000	1,000			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	5,255	6,190	8,000	8,100	8,200	8,300	8,400	8,500			100	100	100	100	100	
Personnel Services Total	**9,510**	**8,780**	**16,000**	**16,200**	**16,400**	**16,600**	**16,800**	**17,000**			**200**	**200**	**200**	**200**	**200**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-290	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-290**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	381,964	395,744	463,558	632,307	645,040	645,040	645,040	645,040			168,749	12,733	-	-	-	
6001 SAL&BEN-WAGES	213	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	10,397	7,589	8,000	8,120	8,282	8,448	8,617	8,789			120	162	166	169	172	
6003 SAL&BEN-AUX-ALL	19,067	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	2,836	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**414,477**	**403,333**	**471,558**	**640,427**	**653,322**	**653,488**	**653,657**	**653,829**			**168,869**	**12,895**	**166**	**169**	**172**	
Transfer From Funds																
4910 TSF-FM-SWR&DRN REV FND	-20,276	-20,276	-13,333	-13,333	-13,333	-13,333	-13,333	-13,333			-	-	-	-	-	
4913 TSF-FM-WATER REV FUND	-20,276	-20,276	-13,333	-13,333	-13,333	-13,333	-13,333	-13,333			-	-	-	-	-	
Transfer From Funds Total	**-40,552**	**-40,552**	**-26,666**	**-26,666**	**-26,666**	**-26,666**	**-26,666**	**-26,666**			**-**	**-**	**-**	**-**	**-**	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Transfer From Reserves																
5405 TSF-FM-RSV-DVLPMNT PROCESS	-	-	-	-50,000	-50,000	-50,000	-50,000	-50,000			-50,000	-	-	-	-	
5406 TSF-FM-RSV-FUTURE OPERATING	-	-	-	-	-	-	-	-			-	-	-	-	-	
5555 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESERVE-CP: UNALLOCATED	-20,276	-20,276	-13,333	-13,333	-13,333	-13,333	-13,333	-13,333			-	-	-	-	-	
Transfer From Reserves Total	**-20,276**	**-20,276**	**-13,333**	**-63,333**	**-63,333**	**-63,333**	**-63,333**	**-63,333**			**-50,000**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
501 - IS-Infrastructure Total	**674,602**	**652,723**	**763,920**	**934,778**	**977,438**	**998,818**	**1,019,363**	**1,034,525**			**170,859**	**42,660**	**21,379**	**20,546**	**15,161**	
502 - IS-Applications																
Op Exp-Communications																
7304 COMMUNIC-INTRNT ACCESS SERVICE	-	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7938 SDRY-WEB SITE HOST.FEES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
502 - IS-Applications Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Information Services Total	**865,677**	**914,213**	**1,034,988**	**1,256,915**	**1,302,874**	**1,324,856**	**1,345,777**	**1,361,546**			**221,926**	**45,959**	**21,983**	**20,921**	**15,768**	
Finance & Technology Total	**2,160,268**	**2,252,118**	**2,440,052**	**2,747,150**	**2,824,923**	**2,849,452**	**2,873,386**	**2,891,486**			**307,099**	**77,773**	**24,529**	**23,934**	**18,099**	
Fire Rescue																
Fire Rescue																
550 - FD-Admin-Fire																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	-	-	-	-	-	-	-	-			-	-	-	-	-	
7303 COMMUNIC-DLVRY/COURIER	78	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	2,672	-	-	-	-	-	-	-			-	-	-	-	-	
7307 COMMUNIC-CELLUAR SERVICES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**2,751**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	585	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**585**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7505 LSE&RNTLS-LEASED EQUIPMENT	4,764	6,800	6,800	6,800	6,800	6,800	6,800	6,800			-	-	-	-	-	
7707 EQUIP-VEHICLE CHARGES	43,244	38,981	39,300	49,562	50,323	62,779	63,592	70,267			10,262	761	12,456	813	6,675	
7710 EQUIP-CAP LSE INTEREST	85	-	-	-	-	-	-	-			-	-	-	-	-	
7712 EQUIP-MAINTENANCE	-	2,760	2,760	2,760	2,760	2,760	2,760	2,760			-	-	-	-	-	
Op Exp-Equipment Total	**48,094**	**48,541**	**48,860**	**59,122**	**59,883**	**72,339**	**73,152**	**79,827**			**10,262**	**761**	**12,456**	**813**	**6,675**	
Op Exp-Recoveries																
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL	319	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Recoveries Total	**319**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7912 SDRY-DEBT-PRINCIPAL	3,464	-	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	10,917	3,500	3,500	3,500	3,500	3,500	3,500	3,500			-	-	-	-	-	
7997 AP HOLDING	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**14,381**	**3,500**	**3,500**	**3,500**	**3,500**	**3,500**	**3,500**	**3,500**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7607 SUPPL-CONSUMABLES	708	-	-	-	-	-	-	-			-	-	-	-	-	
7615 SUPPL-MISC. SUPPLIES	-15	-	-	-	-	-	-	-			-	-	-	-	-	
7621 SUPPL-PUBLICATIONS&SUBSCRIPT.	19	-	-	-	-	-	-	-			-	-	-	-	-	
7623 SUPPL-SCBA UPGRADES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7626 SUPPL-STANDARD OFFICE SUPPLIES	4,313	6,750	6,750	6,800	6,825	6,850	6,888	6,913			50	25	25	38	25	
7628 SUPPL-UNIFORMS	4,536	2,100	2,100	2,100	2,100	2,100	2,100	2,100			-	-	-	-	-	
7629 SUPPL-WORKING LUNCHES/FOOD	340	400	400	400	400	400	400	400			-	-	-	-	-	
7630 SUPPL-FREIGHT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**9,902**	**9,250**	**9,250**	**9,300**	**9,325**	**9,350**	**9,388**	**9,413**			**50**	**25**	**25**	**38**	**25**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	3,535	6,500	6,500	6,500	6,500	6,500	6,500	6,500			-	-	-	-	-	
6103 HR-HEALTH&SAFETY PROG.	-	-	-	-	-	-	-	-			-	-	-	-	-	
6104 HR-MILEAGE/VEHICLE ALLOW.	73	300	300	300	300	300	300	300			-	-	-	-	-	
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	384	-	-	-	-	-	-	-			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	2,984	2,500	2,500	2,500	2,500	2,500	2,500	2,500			-	-	-	-	-	
Personnel Services Total	**6,976**	**9,300**	**9,300**	**9,300**	**9,300**	**9,300**	**9,300**	**9,300**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																
4235 SCS-FR-FEES/FINES	-5,700	-5,000	-5,000	-5,000	-5,000	-5,000	-5,000	-5,000			-	-	-	-	-	
4479 RV-OTH-MISC REVENUE	-85,423	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-91,123**	**-5,000**	**-5,000**	**-5,000**	**-5,000**	**-5,000**	**-5,000**	**-5,000**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	570,527	523,853	605,975	606,972	620,818	629,504	629,504	629,504			997	13,846	8,686	-	-	
6002 SAL&BEN-OVERTIME-I/S	69	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	6,344	4,760	4,847	5,093	5,194	5,194	5,194	5,194			246	101	-	-	-	
6004 SAL&BEN-OTHER-ALL	9,159	6,800	6,800	6,800	6,800	6,800	6,800	6,800			-	-	-	-	-	
Salary and Benefits Total	**586,099**	**535,413**	**617,622**	**618,865**	**632,812**	**641,498**	**641,498**	**641,498**			**1,243**	**13,947**	**8,686**	**-**	**-**	
Sale of Services-Environmental Health																
4200 SCS-ENV HLTH-ANNUAL USR	-	-	-	-	-	-	-	-			-	-	-	-	-	
Sale of Services-Environmental Health Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	58,347	-	-	-	-	-	-	-			-	-	-	-	-	
9415 TSF TO RSV-MUTUAL AID	41,265	-	-	-	-	-	-	-			-	-	-	-	-	
9520 TSF TO RSV-FIRE MISC. CAPITAL	6,560	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**106,172**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
550 - FD-Admin-Fire Total	**684,155**	**601,004**	**683,532**	**695,087**	**709,820**	**730,987**	**731,838**	**738,538**			**11,555**	**14,733**	**21,167**	**851**	**6,700**	
551 - FD-Communications																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7710 EQUIP-CAP LSE INTEREST	-	-	-	-	-	-	-	-			-	-	-	-	-	
7712 EQUIP-MAINTENANCE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Gov't Payments																
7800 GOVT PMTS-ECOMM CHARGES	302,395	310,309	319,970	329,950	340,270	350,910	361,060	371,540			9,980	10,320	10,640	10,150	10,480	
Op Exp-Gov't Payments Total	**302,395**	**310,309**	**319,970**	**329,950**	**340,270**	**350,910**	**361,060**	**371,540**			**9,980**	**10,320**	**10,640**	**10,150**	**10,480**	
Op Exp-Sundry																
7912 SDRY-DEBT-PRINCIPAL	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
551 - FD-Communications Total	**302,395**	**310,309**	**319,970**	**329,950**	**340,270**	**350,910**	**361,060**	**371,540**			**9,980**	**10,320**	**10,640**	**10,150**	**10,480**	
552 - FD-Emergency Measures Admin																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	-	510	510	510	510	510	510	510			-	-	-	-	-	
7304 COMMUNIC-INTRNT ACCESS SERVICE	-	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	7,874	14,000	14,000	14,000	14,000	14,000	14,000	14,000			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Op Exp-Communications Total	**7,874**	**14,510**	**14,510**	**14,510**	**14,510**	**14,510**	**14,510**	**14,510**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	28,380	12,908	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**28,380**	**12,908**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7608 SUPPL-EMERG.SUPPLIES	3,224	2,500	2,500	2,500	2,500	2,500	2,500	2,500			-	-	-	-	-	
7622 SUPPL-RADIOS	-	-	-	-	-	-	-	-			-	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	298	810	810	810	810	810	810	810			-	-	-	-	-	
7629 SUPPL-WORKING LUNCHES/FOOD	-	1,000	1,000	1,000	1,000	1,000	1,000	1,000			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**3,522**	**4,310**	**4,310**	**4,310**	**4,310**	**4,310**	**4,310**	**4,310**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	769	800	800	800	800	800	800	800			-	-	-	-	-	
6104 HR-MILEAGE/VEHICLE ALLOW.	-	200	200	200	200	200	200	200			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	5,426	4,000	4,000	4,000	4,000	4,000	4,000	4,000			-	-	-	-	-	
Personnel Services Total	**6,195**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	34,740	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**-**	**34,740**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-12,908	-12,908	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-12,908**	**-12,908**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9101 TSF TO RSV-EMERG MEASURES	11,182	-	-	-	-	-	-	-			-	-	-	-	-	
9406 TSF TO RSV-FUTURE OPERATING	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**11,182**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
552 - FD-Emergency Measures Admin Total	**44,245**	**58,560**	**23,820**	**23,820**	**23,820**	**23,820**	**23,820**	**23,820**			**-**	**-**	**-**	**-**	**-**	
553 - FD-Fighting Force																
Op Exp-Communications																
7303 COMMUNIC-DLVRY/COURIER	7	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**7**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Consulting and Prof Services																
7114 PRF SVC-OTHER PROF.SERVICES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	31,326	-	-	-	-	-	-	-			-	-	-	-	-	
7027 CONTR SVC-UNIFORM CLEANING	14,352	22,000	22,000	22,000	22,000	22,000	22,000	22,000			-	-	-	-	-	
Op Exp-Contracted Services Total	**45,678**	**22,000**	**22,000**	**22,000**	**22,000**	**22,000**	**22,000**	**22,000**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7703 EQUIP-MAINT-VEHICLES	2,597	-	-	-	-	-	-	-			-	-	-	-	-	
7704 EQUIP-NON-CAPITALIZED	16,500	16,490	18,090	18,090	18,890	19,690	20,090	20,890			-	800	800	400	800	
7707 EQUIP-VEHICLE CHARGES	376,223	339,240	341,914	375,223	380,309	486,974	492,173	548,193			33,309	5,086	106,665	5,199	56,020	
7712 EQUIP-MAINTENANCE	90,273	87,100	89,100	89,100	90,100	91,100	91,600	92,600			-	1,000	1,000	500	1,000	
Op Exp-Equipment Total	**485,593**	**442,830**	**449,104**	**482,413**	**489,299**	**597,764**	**603,863**	**661,683**			**33,309**	**6,886**	**108,465**	**6,099**	**57,820**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	1,892	1,100	1,100	1,100	1,100	1,100	1,100	1,100			-	-	-	-	-	
7998 SDRY-REBILL EXP OFFSET	-142,070	-	-	-	-	-	-	-			-	-	-	-	-	
7999 SDRY-REBILL EXPENSE	142,070	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Op Exp-Sundry Total	**1,892**	**1,100**	**1,100**	**1,100**	**1,100**	**1,100**	**1,100**	**1,100**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7607 SUPPL-CONSUMABLES	15,826	15,220	17,220	17,220	18,220	19,220	19,720	20,720			-	1,000	1,000	500	1,000	
7611 SUPPL-JANITORIAL SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	214	-	-	-	-	-	-	-			-	-	-	-	-	
7615 SUPPL-MISC. SUPPLIES	35	2,750	2,750	2,750	2,750	2,750	2,750	2,750			-	-	-	-	-	
7616 SUPPL-NOZZELS/HOSE REPLACEMENT	11,289	11,820	11,820	11,820	11,820	11,820	11,820	11,820			-	-	-	-	-	
7622 SUPPL-RADIOS	11,603	17,400	17,400	17,400	17,400	17,400	17,400	17,400			-	-	-	-	-	
7623 SUPPL-SCBA UPGRADES	12,218	6,600	7,000	7,000	7,200	7,400	7,500	7,700			-	200	200	100	200	
7626 SUPPL-STANDARD OFFICE SUPPLIES	26	-	-	-	-	-	-	-			-	-	-	-	-	
7628 SUPPL-UNIFORMS	70,993	57,690	59,253	59,253	60,035	60,817	61,208	61,989			-	782	782	391	782	
7629 SUPPL-WORKING LUNCHES/FOOD	-	-	-	-	-	-	-	-			-	-	-	-	-	
7630 SUPPL-FREIGHT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**122,204**	**111,480**	**115,443**	**115,443**	**117,425**	**119,407**	**120,398**	**122,379**			**-**	**1,982**	**1,982**	**991**	**1,982**	
Personnel Services																
6103 HR-HEALTH&SAFETY PROG.	893	2,200	2,200	2,200	2,200	2,200	2,200	2,200			-	-	-	-	-	
6104 HR-MILEAGE/VEHICLE ALLOW.	-	-	-	-	-	-	-	-			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	475	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**1,368**	**2,200**	**2,200**	**2,200**	**2,200**	**2,200**	**2,200**	**2,200**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	5,795,489	5,068,781	4,907,651	5,168,953	5,324,168	5,364,126	5,375,380	5,379,132			261,303	155,215	39,958	11,254	3,752	
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	296,038	123,175	141,343	200,000	204,000	208,080	212,242	216,486			58,657	4,000	4,080	4,162	4,244	
6003 SAL&BEN-AUX-ALL	-33	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	112,342	65,000	83,725	85,802	85,802	85,802	85,802	85,802			2,077	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-37,942	-20,000	-20,000	-20,607	-20,607	-20,607	-20,607	-20,607			-607	-	-	-	-	
8131 LIAB TSF-PAYROLL LIAB	-1,030,033	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**5,135,861**	**5,236,956**	**5,112,719**	**5,434,148**	**5,593,363**	**5,637,401**	**5,652,817**	**5,660,813**			**321,430**	**159,215**	**44,038**	**15,416**	**7,996**	
Transfer From Reserves																
5415 TSF-FM-RSV-MUTUAL AID	-	-	-	-	-	-	-	-			-	-	-	-	-	
5507 TSF-FM-RSV-ONLINE LEASE	-	-	-	-	-	-116,693	-116,693	-175,040			-	-	-116,693	-	-58,347	
Transfer From Reserves Total	**-**	**-**	**-**	**-**	**-**	**-116,693**	**-116,693**	**-175,040**			**-**	**-**	**-116,693**	**-**	**-58,347**	
553 - FD-Fighting Force Total	**5,792,604**	**5,816,566**	**5,702,566**	**6,057,304**	**6,225,388**	**6,263,179**	**6,285,685**	**6,295,136**			**354,739**	**168,083**	**37,791**	**22,506**	**9,451**	
554 - FD-Fire Boat																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	24,800	24,800	24,800	24,800	24,800	24,800	24,800			-	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**24,800**	**24,800**	**24,800**	**24,800**	**24,800**	**24,800**	**24,800**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7703 EQUIP-MAINT-VEHICLES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7708 EQUIP-CHARGEOUT RECOVERY	-	-475	-	-	-	-	-	-			-	-	-	-	-	
7715 EQUIP-INTERNAL GARAGE CHARGES	-	475	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
554 - FD-Fire Boat Total	**-**	**24,800**	**24,800**	**24,800**	**24,800**	**24,800**	**24,800**	**24,800**			**-**	**-**	**-**	**-**	**-**	
555 - FD-Firehall #1																
Op Exp-Communications																
7306 COMMUNIC-TELEPHONE	10,105	10,000	10,000	10,000	10,000	10,000	10,000	10,000			-	-	-	-	-	
Op Exp-Communications Total	**10,105**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	30,868	26,130	4,130	4,130	4,130	4,130	4,130	4,130			-	-	-	-	-	
Op Exp-Contracted Services Total	**30,868**	**26,130**	**4,130**	**4,130**	**4,130**	**4,130**	**4,130**	**4,130**			**-**	**-**	**-**	**-**	**-**	

CITY OF PORT MOODY
2018 - 2022 OPERATING FINANCIAL PLAN

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Op Exp-Equipment																
7703 EQUIP-MAINT-VEHICLES	-7	-	-	-	-	-	-	-			-	-	-	-	-	
7707 EQUIP-VEHICLE CHARGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7712 EQUIP-MAINTENANCE	36	4,680	4,680	4,680	4,680	4,680	4,680	4,680			-	-	-	-	-	
Op Exp-Equipment Total	**29**	**4,680**	**4,680**	**4,680**	**4,680**	**4,680**	**4,680**	**4,680**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Insurance & Claims																
7402 INSURANCE-PROPERTY	13,006	11,900	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Insurance & Claims Total	**13,006**	**11,900**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Recoveries																
8104 RECOVERIES-INTERDEPARTMENT FACILITIES MAINTENANCE	-	-	101,603	101,331	103,113	104,467	105,653	107,195			-272	1,782	1,355	1,186	1,542	
Op Exp-Recoveries Total	**-**	**-**	**101,603**	**101,331**	**103,113**	**104,467**	**105,653**	**107,195**			**-272**	**1,782**	**1,355**	**1,186**	**1,542**	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	499	2,000	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	-	250	250	250	250	250	250	250			-	-	-	-	-	
7949 SDRY-CONTINGENCY	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**499**	**2,250**	**250**	**250**	**250**	**250**	**250**	**250**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7607 SUPPL-CONSUMABLES	198	-	-	-	-	-	-	-			-	-	-	-	-	
7611 SUPPL-JANITORIAL SUPPLIES	386	8,800	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	164	-	-	-	-	-	-	-			-	-	-	-	-	
7615 SUPPL-MISC. SUPPLIES	6,229	12,000	-	-	-	-	-	-			-	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	-	-	-	-	-	-	-	-			-	-	-	-	-	
7634 SUPP-STOCK SUPP-JANITORIAL	6,224	-	1,400	1,400	1,400	1,400	1,400	1,400			-	-	-	-	-	
7635 SUPP-STOCK SUPP-MAINTENANCE	790	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**13,990**	**20,800**	**1,400**	**1,400**	**1,400**	**1,400**	**1,400**	**1,400**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Utilities																
7200 UTILITIES-HEAT	7,368	19,304	-	-	-	-	-	-			-	-	-	-	-	
7201 UTILITIES-LIGHT	23,636	22,880	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Utilities Total	**31,004**	**42,184**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	37	-	-	-	-	-			-37	-	-	-	-	
6001 SAL&BEN-WAGES	14,491	33,985	1,500	1,586	1,618	1,618	1,618	1,618			86	32	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	5,928	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	150	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**20,569**	**33,985**	**1,537**	**1,586**	**1,618**	**1,618**	**1,618**	**1,618**			**49**	**32**	**-**	**-**	**-**	
555 - FD-Firehall #1 Total	**120,070**	**151,928**	**123,600**	**123,377**	**125,191**	**126,545**	**127,731**	**129,273**			**-223**	**1,814**	**1,355**	**1,186**	**1,542**	
556 - FD-Firehall #2																
Op Exp-Communications																
7306 COMMUNIC-TELEPHONE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	409	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**409**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7712 EQUIP-MAINTENANCE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Insurance & Claims																
7402 INSURANCE-PROPERTY	-	1,890	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Insurance & Claims Total	**-**	**1,890**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Recoveries																
8104 RECOVERIES-INTERDEPARTMENT FACILITIES MAINTENANCE	-	-	29,974	30,289	30,795	31,131	31,422	31,807			315	506	336	292	385	
Op Exp-Recoveries Total	**-**	**-**	**29,974**	**30,289**	**30,795**	**31,131**	**31,422**	**31,807**			**315**	**506**	**336**	**292**	**385**	
Op Exp-Sundry																

CITY OF PORT MOODY
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	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7924 SDRY-LICENSES&ROYALTIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	-	-	1,000	1,000	1,000	1,000	1,000	1,000			-	-	-	-	-	
Op Exp-Supplies & Materials Total	-	-	1,000	1,000	1,000	1,000	1,000	1,000			-	-	-	-	-	
Op Exp-Utilities																
7200 UTILITIES-HEAT	3,152	-	-	-	-	-	-	-			-	-	-	-	-	
7201 UTILITIES-LIGHT	6,449	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Utilities Total	9,601	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits																
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
556 - FD-Firehall #2 Total	10,009	1,890	30,974	31,289	31,795	32,131	32,422	32,807			315	506	336	292	385	
557 - FD-Prevention																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	-228	1,000	1,000	1,000	1,000	1,000	1,000	1,000			-	-	-	-	-	
Op Exp-Communications Total	-228	1,000	1,000	1,000	1,000	1,000	1,000	1,000			-	-	-	-	-	
Op Exp-Equipment																
7707 EQUIP-VEHICLE CHARGES	12,973	11,694	11,790	11,869	11,947	15,526	15,605	17,434			79	78	3,579	79	1,829	
Op Exp-Equipment Total	12,973	11,694	11,790	11,869	11,947	15,526	15,605	17,434			79	78	3,579	79	1,829	
Op Exp-Lease & Rentals																
7507 LSE&RNTLS-OTHER	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Lease & Rentals Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	556	2,003	2,003	2,003	2,003	2,003	2,003	2,003			-	-	-	-	-	
Op Exp-Sundry Total	556	2,003	2,003	2,003	2,003	2,003	2,003	2,003			-	-	-	-	-	
Op Exp-Supplies & Materials																
7619 SUPPL-PROG. SUPPLIES	3,447	4,000	4,000	4,000	4,000	4,000	4,000	4,000			-	-	-	-	-	
7628 SUPPL-UNIFORMS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	3,447	4,000	4,000	4,000	4,000	4,000	4,000	4,000			-	-	-	-	-	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	3,132	4,400	4,400	4,400	4,400	4,400	4,400	4,400			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	2,575	4,700	4,700	4,700	4,700	4,700	4,700	4,700			-	-	-	-	-	
Personnel Services Total	5,707	9,100	9,100	9,100	9,100	9,100	9,100	9,100			-	-	-	-	-	
Salary and Benefits																
6000 SAL&BEN-SALARIES	172,587	143,889	147,484	289,456	296,750	296,750	296,750	296,750			141,972	7,294	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	11,587	13,750	14,025	-	-	-	-	-			-14,025	-	-	-	-	
6003 SAL&BEN-AUX-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	1,248	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-2,191	-	-	-	-	-	-	-			-	-	-	-	-	
8131 LIAB TSF-PAYROLL LIAB	-31,915	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	151,317	157,639	161,509	289,456	296,750	296,750	296,750	296,750			127,947	7,294	-	-	-	
557 - FD-Prevention Total	173,773	185,436	189,402	317,428	324,800	328,379	328,458	330,287			128,026	7,372	3,579	79	1,829	
558 - FD-Training																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services																
7112 PRF SVC-LEGAL SERVICES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	1,054	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	1,054	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Lease & Rentals																
7507 LSE&RNTLS-OTHER	-	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Op Exp-Lease & Rentals Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry																
7998 SDRY-REBILL EXP OFFSET	-2,800	-	-	-	-	-	-	-			-	-	-	-	-	
7999 SDRY-REBILL EXPENSE	2,800	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials																
7602 SUPPL-BOOKS AND A.V.	-	-	-	-	-	-	-	-			-	-	-	-	-	
7619 SUPPL-PROG. SUPPLIES	1,299	2,000	2,000	2,000	2,000	2,000	2,000	2,000			-	-	-	-	-	
7628 SUPPL-UNIFORMS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	1,299	2,000	2,000	2,000	2,000	2,000	2,000	2,000			-	-	-	-	-	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	100	1,800	1,800	1,800	1,800	1,800	1,800	1,800			-	-	-	-	-	
6104 HR-MILEAGE/VEHICLE ALLOW.	87	1,450	1,450	1,450	1,450	1,450	1,450	1,450			-	-	-	-	-	
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	4,144	-	-	-	-	-	-	-			-	-	-	-	-	
6111 HR-TRNG&EDUC-CORP	-	-	-	-	-	-	-	-			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	41,166	29,420	44,810	44,810	44,810	44,810	44,810	44,810			-	-	-	-	-	
Personnel Services Total	45,497	32,670	48,060	48,060	48,060	48,060	48,060	48,060			-	-	-	-	-	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-10,439	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	-10,439	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits																
6000 SAL&BEN-SALARIES	181,795	153,870	446,027	456,465	467,968	467,968	467,968	467,968			10,438	11,503	-	-	-	
6001 SAL&BEN-WAGES	133	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	47,860	30,000	30,600	-	-	-	-	-			-30,600	-	-	-	-	
6003 SAL&BEN-AUX-ALL	163	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	1,521	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-1,587	-	-	-	-	-	-	-			-	-	-	-	-	
8131 LIAB TSF-PAYROLL LIAB	-37,175	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	192,710	183,870	476,627	456,465	467,968	467,968	467,968	467,968			-20,162	11,503	-	-	-	
558 - FD-Training Total	230,122	218,540	526,687	506,525	518,028	518,028	518,028	518,028			-20,162	11,503	-	-	-	
559 - FD-Volunteers																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	5,000	5,000	5,000	5,000	5,000	5,000	5,000			-	-	-	-	-	
Op Exp-Contracted Services Total	-	5,000	5,000	5,000	5,000	5,000	5,000	5,000			-	-	-	-	-	
Op Exp-Grants & Donations																
8000 GRNTS&DONATNS-MISC	7,762	6,500	6,500	6,500	6,500	6,500	6,500	6,500			-	-	-	-	-	
Op Exp-Grants & Donations Total	7,762	6,500	6,500	6,500	6,500	6,500	6,500	6,500			-	-	-	-	-	
Op Exp-Insurance & Claims																
7404 INSURANCE-VOLUNTEER	1,979	1,920	1,920	1,920	1,920	1,920	1,920	1,920			-	-	-	-	-	
Op Exp-Insurance & Claims Total	1,979	1,920	1,920	1,920	1,920	1,920	1,920	1,920			-	-	-	-	-	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	1,162	2,870	2,870	2,870	2,870	2,870	2,870	2,870			-	-	-	-	-	
Op Exp-Sundry Total	1,162	2,870	2,870	2,870	2,870	2,870	2,870	2,870			-	-	-	-	-	
Op Exp-Supplies & Materials																
7628 SUPPL-UNIFORMS	24,577	10,750	10,750	10,750	10,750	10,750	10,750	10,750			-	-	-	-	-	
Op Exp-Supplies & Materials Total	24,577	10,750	10,750	10,750	10,750	10,750	10,750	10,750			-	-	-	-	-	
Personnel Services																
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	5,944	-	-	-	-	-	-	-			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	-	4,190	4,190	4,190	4,190	4,190	4,190	4,190			-	-	-	-	-	
Personnel Services Total	5,944	4,190	4,190	4,190	4,190	4,190	4,190	4,190			-	-	-	-	-	
Salary and Benefits																
6000 SAL&BEN-SALARIES	18,969	17,500	17,500	18,027	18,027	18,027	18,027	18,027			527	-	-	-	-	
Salary and Benefits Total	18,969	17,500	17,500	18,027	18,027	18,027	18,027	18,027			527	-	-	-	-	
559 - FD-Volunteers Total	60,393	48,730	48,730	49,257	49,257	49,257	49,257	49,257			527	-	-	-	-	
575 - FD-Vehicle Charges																

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Op Exp-Equipment																
7403 INSURANCE-VEHICLE	29,017	27,100	27,100	27,100	27,100	27,100	27,100	27,100			-	-	-	-	-	
7509 LSE&RNTLS-VEHICLES		200,000	200,000	200,000	200,000	316,693	316,693	375,040			-	-	116,693	-	58,347	
7702 EQUIP-FUEL	24,685	30,000	30,000	30,000	30,000	30,000	30,000	30,000			-	-	-	-	-	
7703 EQUIP-MAINT-VEHICLES	72,045	44,351	44,274	75,162	77,789	80,558	83,318	86,160			30,888	2,627	2,768	2,760	2,842	
7706 EQUIP-RPLCMNT PROVISION	24,100	24,100	26,193	28,804	31,414	34,025	36,636	39,246			2,611	2,611	2,611	2,611	2,611	
7707 EQUIP-VEHICLE CHARGES	9	-	-	-	-	-	-	-			-	-	-	-	-	
7708 EQUIP-CHARGEOUT RECOVERY	-432,440	-389,440	-393,004	-436,654	-442,579	-565,279	-571,370	-635,893			-43,649	-5,926	-122,700	-6,091	-64,523	
7710 EQUIP-CAP LSE INTEREST	23,124	-	-	10,000	10,500	11,025	11,576	12,155			10,000	500	525	551	579	
7715 EQUIP-INTERNAL GARAGE CHARGES	59,426	63,889	65,438	65,588	65,776	65,879	66,047	66,192			151	188	103	168	145	
Op Exp-Equipment Total	**-200,035**	-	-	-	-	-	-	-					-		-	
Op Exp-Sundry																
7911 SDRY-DEBT-INTEREST	5,604	-	-	-	-	-	-	-			-	-	-	-	-	
7912 SDRY-DEBT-PRINCIPAL	126,973	-	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	35	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**132,612**	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits																
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves																
9507 TSF TO RSV-ONLINE LEASE	67,423	-	6,525	13,858	22,101	31,364	41,775	50,528			7,333	8,242	9,263	10,411	8,753	
Transfers to Reserves Total	**67,423**	-	**6,525**	**13,858**	**22,101**	**31,364**	**41,775**	**50,528**			**7,333**	**8,242**	**9,263**	**10,411**	**8,753**	
575 - FD-Vehicle Charges Total		-	**6,525**	**13,858**	**22,101**	**31,364**	**41,775**	**50,528**			**7,333**	**8,242**	**9,263**	**10,411**	**8,753**	
Fire Rescue Total	**7,417,764**	**7,417,764**	**7,680,606**	**8,172,696**	**8,395,268**	**8,479,399**	**8,524,875**	**8,564,013**			**492,089**	**222,573**	**84,131**	**45,475**	**39,138**	
Fire Rescue Total	**7,417,764**	**7,417,764**	**7,680,606**	**8,172,696**	**8,395,268**	**8,479,399**	**8,524,875**	**8,564,013**			**492,089**	**222,573**	**84,131**	**45,475**	**39,138**	
Fiscal Services																
Fiscal Services																
701 - FS-Reserve Transfers-Operating Purposes																
Op Exp-Recoveries																
8130 LIAB TSF-CONST BOND TRUST	-12,241	-	-	-	-	-	-	-			-	-	-	-	-	
8136 LIAB TSF-LIBRARY GOLF TRUST	-	-	-	-	-	-	-	-			-	-	-	-	-	
8140 LIAB TSF-WASTE MANAGEMENT TRUST	-84,050	-	-	-	-	-	-	-			-	-	-	-	-	
8160 TSF TO SURPLUS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Recoveries Total	**-96,291**	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Funds																
4901 TSF-FM-EQUIP REPL FUND	-4,935	-4,935	-6,043	-2,043	-2,479	-4,669	-1,241	-2,758			4,000	-436	-2,190	3,428	-1,517	
Transfer From Funds Total	**-4,935**	**-4,935**	**-6,043**	**-2,043**	**-2,479**	**-4,669**	**-1,241**	**-2,758**			**4,000**	**-436**	**-2,190**	**3,428**	**-1,517**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-	-	-	-	-	-	-	-			-	-	-	-	-	
5412 TSF-FM-RSV-MRN GENERAL REHABILITATION	-	-	-	-	-	-	-	-			-	-	-	-	-	
5416 TSF-FM-RSV-SANIT UTILITY	-8	-8	-258	-282	-282	-282	-282	-270			-24	-	-	-	12	
5427 TSF-FM-RSV-COUNCIL STRATEGIC PRIORITIES RSV	-15,552	-2,525	-1,101	-1,583	-1,044	-738	-663	-633			-482	539	306	75	30	
5435 TSF-FM-RSV-PAYROLL RESERVE	-156,925	-	-	-	-	-	-	-			-	-	-	-	-	
5500 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESERVE	-2,468,569	-2,468,569	-3,499,498	-2,868,668	-3,269,789	-3,675,813	-4,066,794	-4,504,438			630,830	-401,121	-406,024	-390,981	-437,644	
5508 TSF-FM-RSV-ROCKY PT RAMP	-26	-26	-26	-	-	-	-	-450			26	-	-	-	-450	
5509 TSF-FM-RSV-SIDEWALK	-	-	-	-	-	-	-	-			-	-	-	-	-	
5515 TSF-FM-RSV-RCKY PT RNTL FACILITY	-	-	-	-	-	-	-	-			-	-	-	-	-	
5525 TSF-FM-RSV-DEBT	-	-621,327	-621,327	-621,327	-621,327	-621,327	-621,327	-621,327			-	-	-	-	-	
5526 TSF-FM-RSV-CWF-GAS TAX	-309,000	-309,000	-34,000	-34,000	-34,000	-34,000	-100,000	-100,000			-	-	-	-66,000	-	
5900 APPROP.FROM SURPLUS	-	-100,000	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-2,950,080**	**-3,501,455**	**-4,156,210**	**-3,525,860**	**-3,926,442**	**-4,332,160**	**-4,789,066**	**-5,227,118**			**630,350**	**-400,582**	**-405,718**	**-456,906**	**-438,052**	
Transfers From Other Governments																

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
4628 GRNT-OTHER-MISC	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers From Other Governments Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves																
9102 TSF TO RSV-INSURANCE	-	-	-	-	-	-	-	-			-	-	-	-	-	
9105 TSF TO RSV-VEHICLE COLLISION	51,435	-	-	-	-	-	-	-			-	-	-	-	-	
9106 TSF TO RSV-ANMORE MIDDLE SCHOOL FIRE PROTECTION	36,600	-	-	-	-	-	-	-			-	-	-	-	-	
9200 TSF TO RSV-ASSESS. APPEALS	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000			-	-	-	-	-	
9300 TSF TO RSV-GROWTH STAB'N	-	-	-	-	-	-	-	-			-	-	-	-	-	
9406 TSF TO RSV-FUTURE OPERATING	23,027	-	-	-	-	-	-	-			-	-	-	-	-	
9410 TSF TO RSV-MFA DEBT	-	-	-	-	-	-	-	-			-	-	-	-	-	
9412 TSF TO RSV-MRN GENERAL REHABILITATION	-	-	-	-	-	-	-	-			-	-	-	-	-	
9416 TSF TO RSV-SANITATION UTILITY	-	-	-	-	-	-	-	-			-	-	-	-	-	
9420 TSF TO RSV-ONNI SUTERBROOK	8,282	2,000	2,000	2,000	2,000	2,000	2,000	2,000			-	-	-	-	-	
9421 TSF TO RSV-KLAHANIE GREENWAY	25,482	21,900	21,900	21,900	21,900	21,900	21,900	21,900			-	-	-	-	-	
9427 TSF TO RSV-COUNCIL STRATEGIC PRIORITIES	572,500	322,500	372,500	372,500	372,500	372,500	372,500	372,500			-	-	-	-	-	
9428 TSF TO RSV-POLICE CHARITY	21	-	-	-	-	-	-	-			-	-	-	-	-	
9432 TSF TO RSV-CARBON OFFSETS COMM. RSV	96,907	100,000	100,000	100,000	100,000	100,000	100,000	100,000			-	-	-	-	-	
9435 TSF-TO-RSV-PAYROLL RESERVE	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000			-	-	-	-	-	
9439 TSF-TO-RSV-WASTE MANAGEMENT RESERVE	84,050	-	-	-	-	-	-	-			-	-	-	-	-	
9441 TSF TO RSV-POLICE RECRUITMENT	-	-	-	-	-	-	-	-			-	-	-	-	-	
9442 TSF TO RSV-POLICE MAJOR CRIME	-	-	-	-	-	-	-	-			-	-	-	-	-	
9500 TSF TO RSV-CAPITAL ASSET REPLACEMENT RESERVE	3,705,608	3,222,600	3,577,600	3,578,600	3,980,600	4,385,613	4,777,600	5,213,600			1,000	402,000	405,013	391,987	436,000	
9501 TSF TO RSV-CITY ARTWORKS	39,430	37,344	29,776	31,755	21,236	21,743	30,722	29,618			1,979	-10,519	507	8,979	-1,104	
9503 TSF TO RSV-LIBRARY	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000			-	-	-	-	-	
9506 TSF TO RSV-MUSEUM RPR/MTCE	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000			-	-	-	-	-	
9508 TSF TO RSV-ROCKY PT RAMP	-	-	-	-	-	-	-	-			-	-	-	-	-	
9509 TSF TO RSV-SIDEWALK	12,241	-	-	-	-	-	-	-			-	-	-	-	-	
9513 TSF TO RSV-ASSET RENEWAL	-	-	-	-	-	-	-	-			-	-	-	-	-	
9514 TSF TO RSV-AFFORDABLE HOUSING	-	-	-	-	-	-	-	-			-	-	-	-	-	
9523 TSF TO RSV-GOLDEN SPIKE ROADWAY EXTENSION	-	-	-	-	-	-	-	-			-	-	-	-	-	
9525 TSF TO RSV-DEBT	624,955	624,955	624,955	624,955	624,955	624,955	624,955	624,955			-	-	-	-	-	
9526 TSF TO RSV-CWF-GAS TAX	151,342	151,342	151,342	158,672	158,672	166,072	166,072	166,072			7,330	-	7,400	-	-	
9527 TSF TO RSV-INLET PARK FIELD REDEVELOPMENT	275,000	375,000	-	-	-	-	-	-			-	-	-	-	-	
9528 TSF TO RSV-MASTER TRANSPORTATION PLAN	-	-	-	386,000	386,000	386,000	386,000	386,000			386,000	-	-	-	-	
9550 TSF TO RSV-CAPITAL ASSET REPLACEMENT RESERVE-CP: EQUIPMENT CITY	164,131	164,131	485,832	189,418	216,449	243,614	272,188	301,499			-296,414	27,031	27,165	28,574	29,311	
9551 TSF TO RSV-CAPITAL ASSET REPLACEMENT RESERVE-CP: EQUIPMENT POLICE	60,706	60,706	68,126	102,688	112,490	122,341	98,703	109,332			34,562	9,802	9,851	-23,638	10,629	
9552 TSF TO RSV-CAPITAL ASSET REPLACEMENT RESERVE-CP: FACILITIES	758,620	758,620	870,871	870,871	995,149	1,120,044	1,251,415	1,386,178			-	124,278	124,895	131,371	134,763	
9553 TSF TO RSV-CAPITAL ASSET REPLACEMENT RESERVE-CP: PARKS	332,583	332,583	381,795	381,795	436,279	491,034	548,628	607,708			-	54,484	54,755	57,594	59,080	
9554 TSF TO RSV-CAPITAL ASSET REPLACEMENT RESERVE-CP: TRANSPORTATION	897,959	897,959	1,030,828	1,030,828	1,177,932	1,325,767	1,481,267	1,640,783			-	147,104	147,835	155,500	159,516	
9555 TSF TO RSV-CAPITAL ASSET REPLACEMENT RESERVE-CP: UNALLOCATED	246,000	246,000	651,160	282,400	322,700	363,200	405,800	449,500			-368,760	40,300	40,500	42,600	43,700	
Transfers to Reserves Total	**8,307,879**	**7,458,640**	**8,509,685**	**8,275,382**	**9,069,862**	**9,887,783**	**10,680,750**	**11,552,645**			**-234,303**	**794,480**	**817,921**	**792,967**	**871,895**	
701 - FS-Reserve Transfers-Operating Purposes Total	**5,256,573**	**3,952,250**	**4,347,432**	**4,747,479**	**5,140,941**	**5,550,954**	**5,890,443**	**6,322,769**			**400,047**	**393,462**	**410,013**	**339,489**	**432,326**	
702 - FS-Fund Transfers-Operating Purposes																
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Funds																
4900 TSF-FM-DEV LEV FUND	-10,000	-	-	-	-	-	-	-			-	-	-	-	-	
4901 TSF-FM-EQUIP REPL FUND	-	-	-	-	-	-	-	-			-	-	-	-	-	
4910 TSF-FM-SWR&DRN REV FND	-83,164	-83,949	-83,793	-88,373	-86,133	-89,029	-104,976	-103,750			-4,580	2,240	-2,896	-15,947	1,226	
4913 TSF-FM-WATER REV FUND	-87,160	-87,964	-83,269	-89,323	-87,971	-87,661	-90,156	-92,651			-6,054	1,352	310	-2,495	-2,495	
Transfer From Funds Total	**-180,324**	**-171,913**	**-167,062**	**-177,696**	**-174,104**	**-176,690**	**-195,132**	**-196,401**			**-10,634**	**3,592**	**-2,586**	**-18,442**	**-1,269**	
Transfers to Funds																
8210 TSF TO FND-SWR&DRNG REV FUND	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Funds Total	-	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
702 - FS-Fund Transfers-Operating Purposes Total	**-180,324**	**-171,913**	**-167,062**	**-177,696**	**-174,104**	**-176,690**	**-195,132**	**-196,401**			**-10,634**	**3,592**	**-2,586**	**-18,442**	**-1,269**	
703 - FS-Utility Transfers																
Op Exp-Recoveries																
8150 UTILITY TSF-GARBAGE	-6,447	-6,555	-6,840	-7,125	-7,410	-7,695	-7,980	-8,265			-285	-285	-285	-285	-285	
8151 UTILITY TSF-RECYCLING	-5,372	-5,463	-5,700	-5,938	-6,175	-6,413	-6,650	-6,888			-238	-237	-238	-237	-238	
8152 UTILITY-TSF FROM GREEN WASTE	-6,447	-6,555	-6,840	-7,125	-7,410	-7,695	-7,980	-8,265			-285	-285	-285	-285	-285	
Op Exp-Recoveries Total	**-18,265**	**-18,573**	**-19,380**	**-20,188**	**-20,995**	**-21,803**	**-22,610**	**-23,418**			**-808**	**-807**	**-808**	**-807**	**-808**	
703 - FS-Utility Transfers Total	**-18,265**	**-18,573**	**-19,380**	**-20,188**	**-20,995**	**-21,803**	**-22,610**	**-23,418**			**-808**	**-807**	**-808**	**-807**	**-808**	
704 - FS-Liability Transfers																
Development Levies Earned-(Capital)																
4694 DEV-LEV-286 GEN AMENITIES	-44	-45	-45	-45	-45	-	-	-			-	-	45	-	-	
Development Levies Earned-(Capital) Total	**-44**	**-45**	**-45**	**-45**	**-45**	**-**	**-**	**-**			**-**	**-**	**45**	**-**	**-**	
Op Exp-Recoveries																
8137 LIAB TSF-MISC TRUST	4,105	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Recoveries Total	**4,105**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
8131 LIAB TSF-PAYROLL LIAB	570,084	233,628	239,583	250,622	250,622	250,622	250,622	250,622			11,039	-	-	-	-	
Salary and Benefits Total	**570,084**	**233,628**	**239,583**	**250,622**	**250,622**	**250,622**	**250,622**	**250,622**			**11,039**	**-**	**-**	**-**	**-**	
704 - FS-Liability Transfers Total	**574,145**	**233,583**	**239,538**	**250,577**	**250,577**	**250,622**	**250,622**	**250,622**			**11,039**	**-**	**45**	**-**	**-**	
706 - FS-Contingency																
Op Exp-Recoveries																
8170 TSF-CONTINGENCY	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000			-	-	-	-	-	
Op Exp-Recoveries Total	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
8131 LIAB TSF-PAYROLL LIAB	333,999	333,999	-	-	-	531,100	1,073,900	1,627,900			-	-	531,100	542,800	554,000	
Salary and Benefits Total	**333,999**	**333,999**	**-**	**-**	**-**	**531,100**	**1,073,900**	**1,627,900**			**-**	**-**	**531,100**	**542,800**	**554,000**	
706 - FS-Contingency Total	**353,999**	**353,999**	**20,000**	**20,000**	**20,000**	**551,100**	**1,093,900**	**1,647,900**			**-**	**-**	**531,100**	**542,800**	**554,000**	
707 - FS-Federal GIL																
Payments in Lieu of Tax-Federal																
4110 GIL-FDRL-POST OFFICE	-37,037	-26,883	-35,027	-38,000	-38,760	-39,535	-40,326	-41,132			-2,973	-760	-775	-791	-807	
Payments in Lieu of Tax-Federal Total	**-37,037**	**-26,883**	**-35,027**	**-38,000**	**-38,760**	**-39,535**	**-40,326**	**-41,132**			**-2,973**	**-760**	**-775**	**-791**	**-807**	
707 - FS-Federal GIL Total	**-37,037**	**-26,883**	**-35,027**	**-38,000**	**-38,760**	**-39,535**	**-40,326**	**-41,132**			**-2,973**	**-760**	**-775**	**-791**	**-807**	
708 - FS-Provincial GIL																
Payments in Lieu of Tax-Provincial																
4120 GIL-PROV-BURRARD THERMAL	-1,607,875	-1,574,451	-240,000	-246,000	-252,150	-258,454	-264,915	-271,142			-6,000	-6,150	-6,304	-6,461	-6,227	
Payments in Lieu of Tax-Provincial Total	**-1,607,875**	**-1,574,451**	**-240,000**	**-246,000**	**-252,150**	**-258,454**	**-264,915**	**-271,142**			**-6,000**	**-6,150**	**-6,304**	**-6,461**	**-6,227**	
708 - FS-Provincial GIL Total	**-1,607,875**	**-1,574,451**	**-240,000**	**-246,000**	**-252,150**	**-258,454**	**-264,915**	**-271,142**			**-6,000**	**-6,150**	**-6,304**	**-6,461**	**-6,227**	
709 - FS-Other GIL																
Payments in Lieu of Tax-Other																
4130 GIL-OTHER GIL	-15,971	-16,600	-16,600	-16,600	-16,600	-16,600	-16,600	-16,600			-	-	-	-	-	
Payments in Lieu of Tax-Other Total	**-15,971**	**-16,600**	**-16,600**	**-16,600**	**-16,600**	**-16,600**	**-16,600**	**-16,600**			**-**	**-**	**-**	**-**	**-**	
709 - FS-Other GIL Total	**-15,971**	**-16,600**	**-16,600**	**-16,600**	**-16,600**	**-16,600**	**-16,600**	**-16,600**			**-**	**-**	**-**	**-**	**-**	
712 - FS-Municipal/Debt																
Payments in Lieu of Tax-Other																
4130 GIL-OTHER GIL	-	-	-	-	-	-	-	-			-	-	-	-	-	
Payments in Lieu of Tax-Other Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-	-	-	96,500	118,030	-22,220	-74,780	-142,430			96,500	21,530	-140,250	-52,560	-67,650	
Revenue From Own Sources Total	**-**	**-**	**-**	**96,500**	**118,030**	**-22,220**	**-74,780**	**-142,430**			**96,500**	**21,530**	**-140,250**	**-52,560**	**-67,650**	
Taxes-Real Property																
4000 TX-RL PR-GEN MUNICPL LVY	-35,315,456	-35,373,530	-38,578,271	-38,948,271	-40,723,376	-42,486,482	-43,760,981	-45,076,732			-370,000	-1,775,106	-1,763,105	-1,274,500	-1,315,751	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
4003 TX-RL PR-GRNT-PORT COMPETITIVENESS	-581,786	-581,456	-587,456	-593,456	-599,456	-605,456	-611,456	-617,456			-6,000	-6,000	-6,000	-6,000	-6,000	
4030 TX-RL PR-GEN POLICE INTERCO GROWTH ALLOC	201,263	201,263	201,263	299,313	299,313	299,313	299,313	299,313			98,050	-	-	-	-	
Taxes-Real Property Total	**-35,695,979**	**-35,753,723**	**-38,964,464**	**-39,242,414**	**-41,023,519**	**-42,792,625**	**-44,073,124**	**-45,394,875**			**-277,950**	**-1,781,106**	**-1,769,105**	**-1,280,500**	**-1,321,751**	
712 - FS-Municipal/Debt Total	**-35,695,979**	**-35,753,723**	**-38,964,464**	**-39,145,914**	**-40,905,489**	**-42,814,845**	**-44,147,904**	**-45,537,305**			**-181,450**	**-1,759,576**	**-1,909,355**	**-1,333,060**	**-1,389,401**	
714 - FS-Utilities																
Taxes-Private Utility Companies																
4020 TX-PRIV UTL-HYDRO UTIL TAX	-188,543	-188,543	-197,560	-206,346	-216,210	-226,544	-237,373	-248,720			-8,786	-9,863	-10,335	-10,829	-11,346	
4021 TX-PRIV UTL-GAS UTIL TAX	-190,412	-190,412	-182,706	-162,662	-159,409	-156,221	-153,096	-150,035			20,044	3,253	3,188	3,124	3,062	
4022 TX-PRIV UTL-CBLE UTIL TAX	-49,521	-49,521	-46,682	-43,587	-40,337	-37,087	-33,837	-30,587			3,095	3,250	3,250	3,250	3,250	
4023 TX-PRIV UTL-TEL UTL	-34,193	-34,193	-33,561	-33,174	-32,511	-31,861	-31,224	-30,599			386	663	650	637	624	
Taxes-Private Utility Companies Total	**-462,669**	**-462,668**	**-460,509**	**-445,770**	**-448,467**	**-451,713**	**-455,530**	**-459,940**			**14,739**	**-2,697**	**-3,246**	**-3,817**	**-4,410**	
714 - FS-Utilities Total	**-462,669**	**-462,668**	**-460,509**	**-445,770**	**-448,467**	**-451,713**	**-455,530**	**-459,940**			**14,739**	**-2,697**	**-3,246**	**-3,817**	**-4,410**	
715 - FS-Other Taxes/Levies																
Taxes-Real Property																
4004 TX-RL PR-INTEREST	-49,471	-57,055	-57,055	-57,055	-57,055	-57,055	-57,055	-57,055			-	-	-	-	-	
4005 TX-RL PR-PENALTIES	-181,812	-200,300	-200,300	-200,300	-200,300	-200,300	-200,300	-200,300			-	-	-	-	-	
Taxes-Real Property Total	**-231,283**	**-257,355**	**-257,355**	**-257,355**	**-257,355**	**-257,355**	**-257,355**	**-257,355**			**-**	**-**	**-**	**-**	**-**	
715 - FS-Other Taxes/Levies Total	**-231,283**	**-257,355**	**-257,355**	**-257,355**	**-257,355**	**-257,355**	**-257,355**	**-257,355**			**-**	**-**	**-**	**-**	**-**	
716 - FS-Collections for Other Gov'ts																
Op Exp-Gov't Payments																
7807 GOVT PMTS-SCHOOL TAX LEVY	16,600,114	-	-	-	-	-	-	-			-	-	-	-	-	
7808 GOVT PMTS-GVRD	535,190	-	-	-	-	-	-	-			-	-	-	-	-	
7810 GOVT PMTS-GVTA (TRANSLINK)	3,197,979	-	-	-	-	-	-	-			-	-	-	-	-	
7811 GOVT PMTS-MUNICIPAL FINANCE AUTH	1,937	-	-	-	-	-	-	-			-	-	-	-	-	
7812 GOVT PMTS-BC ASSESSMENT AUTHORITY	575,314	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Gov't Payments Total	**20,910,534**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Other Government Taxes																
4100 TX-OTH GV-BC ASSESSMENT AUTHORITY	-575,315	-	-	-	-	-	-	-			-	-	-	-	-	
4101 TX-OTH GV-GVRD	-535,190	-	-	-	-	-	-	-			-	-	-	-	-	
4102 TX-OTH GV-MUNICPL FINANCE AUTHORITY	-1,937	-	-	-	-	-	-	-			-	-	-	-	-	
4104 TX-OTH GV-SCHOOL TAX LVY	-16,600,114	-	-	-	-	-	-	-			-	-	-	-	-	
Other Government Taxes Total	**-17,712,555**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfers From Other Governments																
4650 GRNT-OTHER-GVTA (TRANSLINK)	-3,197,979	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers From Other Governments Total	**-3,197,979**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
716 - FS-Collections for Other Gov'ts Total	**-1**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
717 - FS-Investment Income																
Revenue From Own Sources																
4450 RV-INVEST-BANK&INVST.INTEREST	-577,064	-500,000	-475,000	-450,000	-425,000	-400,000	-375,000	-350,000			25,000	25,000	25,000	25,000	25,000	
Revenue From Own Sources Total	**-577,064**	**-500,000**	**-475,000**	**-450,000**	**-425,000**	**-400,000**	**-375,000**	**-350,000**			**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	
717 - FS-Investment Income Total	**-577,064**	**-500,000**	**-475,000**	**-450,000**	**-425,000**	**-400,000**	**-375,000**	**-350,000**			**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	
718 - FS-Other Revenues																
Contributed Assets																
4590 RV-CONTRIBUTION	-	-	-	-	-	-	-	-			-	-	-	-	-	
Contributed Assets Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	-	300	300	300	300	300	300	300			-	-	-	-	-	
7937 SDRY-US EXCHANGE	-3,401	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**-3,401**	**300**	**300**	**300**	**300**	**300**	**300**	**300**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																
4230 SVCS-REC-LSE&RNTLS	-213,160	-168,884	-172,292	-188,349	-189,428	-190,528	-191,651	-192,740			-16,058	-1,079	-1,100	-1,122	-1,089	
4450 RV-INVEST-BANK&INVST.INTEREST	-	-2,000	-2,000	-2,000	-2,000	-2,000	-2,000	-2,000			-	-	-	-	-	
4451 RV-INVEST-INLET CTR RESIDENCE INTEREST REVENUE	-33,042	-33,042	-33,042	-33,042	-21,667	-21,667	-21,667	-15,979			-	11,375	-	-	5,687	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
4479 RV-OTH-MISC REVENUE	-149,133	-31,900	-33,100	-52,188	-53,493	-54,830	-56,201	-57,606			-19,088	-1,305	-1,337	-1,371	-1,405	
4482 RV-OTH-RTRD CHQ REV	-2,250	-2,985	-2,820	-2,505	-2,505	-2,505	-2,505	-2,505			315	-	-	-	-	
4490 RV-OTH-SS TAX COMMISSION	-264	-	-	-	-	-	-	-			-	-	-	-	-	
4492 RV-OTH-TRNST SHELTER REV.	-59,557	-50,738	-52,006	-56,610	-58,026	-59,476	-60,962	-62,487			-4,604	-1,416	-1,450	-1,487	-1,524	
4497 RV-OTHER-SALES	-6	-2,000	-1,681	-437	-437	-437	-437	-437			1,244	-	-	-	-	
Revenue From Own Sources Total	**-457,411**	**-291,548**	**-296,940**	**-335,131**	**-327,555**	**-331,443**	**-335,422**	**-333,753**			**-38,191**	**7,575**	**-3,887**	**-3,980**	**1,669**	
Sale of Services-Recreation and Cultural																
4229 LSE&RNTLS-GEN RENTAL	-	-	-	-	-	-	-	-			-	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Taxes-Real Property																
4000 TX-RL PR-GEN MUNICPL LVY	-	-	-	-	-	-	-	-			-	-	-	-	-	
4007 TX-RL PR-KLAHANIE GREENWAY MAINT. CHRG LVY	-21,936	-21,900	-21,900	-21,900	-21,900	-21,900	-21,900	-21,900			-	-	-	-	-	
Taxes-Real Property Total	**-21,936**	**-21,900**	**-21,900**	**-21,900**	**-21,900**	**-21,900**	**-21,900**	**-21,900**			**-**	**-**	**-**	**-**	**-**	
Transfers From Other Governments																
4611 GRNT-PROV-UNCOND-OTHER-CARIP	-46,907	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000			-	-	-	-	-	
4628 GRNT-OTHER-MISC	-	-	-	-	-	-	-	-			-	-	-	-	-	
4629 GRNT-PROV-COND-UBCM	-151,342	-151,342	-151,342	-158,672	-158,672	-166,072	-169,737	-173,437			-7,330	-	-7,400	-3,665	-3,700	
Transfers From Other Governments Total	**-198,249**	**-201,342**	**-201,342**	**-208,672**	**-208,672**	**-216,072**	**-219,737**	**-223,437**			**-7,330**	**-**	**-7,400**	**-3,665**	**-3,700**	
Transfers to Reserves																
9105 TSF TO RSV-VEHICLE COLLISION	-	-	-	-	-	-	-	-			-	-	-	-	-	
9526 TSF TO RSV-CWF-GAS TAX	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
718 - FS-Other Revenues Total	**-680,997**	**-514,490**	**-519,882**	**-565,403**	**-557,827**	**-569,115**	**-576,759**	**-578,790**			**-45,521**	**7,575**	**-11,287**	**-7,645**	**-2,031**	
720 - FS-Other Charges																
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7014 CONTR SVC-LAND TITLE FEES	100	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**100**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7505 LSE&RNTLS-LEASED EQUIPMENT	-	-500,000	-500,000	-500,000	-500,000	-500,000	-500,000	-500,000			-	-	-	-	-	
7710 EQUIP-CAP LSE INTEREST	-	100,000	100,000	100,000	100,000	100,000	100,000	100,000			-	-	-	-	-	
7711 EQUIP-FUEL INVENTORY	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**-**	**-400,000**	**-400,000**	**-400,000**	**-400,000**	**-400,000**	**-400,000**	**-400,000**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7900 SDRY-BAD DEBT EXPENSE	22,327	-	-	-	-	-	-	-			-	-	-	-	-	
7901 SDRY-BANK CHARGES	113,861	115,000	120,000	125,000	130,000	135,000	140,000	145,000			5,000	5,000	5,000	5,000	5,000	
7902 SDRY-CASH OVER/SHORT	133	-	-	-	-	-	-	-			-	-	-	-	-	
7912 SDRY-DEBT-PRINCIPAL	-	400,000	400,000	400,000	400,000	400,000	400,000	400,000			-	-	-	-	-	
7920 SDRY-GVWD DEBT-US EXCHANGE	-	-	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	33,953	25,750	25,750	250,750	250,750	250,750	250,750	250,750			225,000	-	-	-	-	
7929 SDRY-OTHER INTRST CHARGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7937 SDRY-US EXCHANGE	2,093	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**172,368**	**540,750**	**545,750**	**775,750**	**780,750**	**785,750**	**790,750**	**795,750**			**230,000**	**5,000**	**5,000**	**5,000**	**5,000**	
Op Exp-Supplies & Materials																
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	-	-	-	-	-	-	-	-			-	-	-	-	-	
7626 SUPPL-STANDARD OFFICE SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7629 SUPPL-WORKING LUNCHES/FOOD	531	-	-	-	-	-	-	-			-	-	-	-	-	
7634 SUPP-STOCK SUPP-JANITORIAL	-	-	-	-	-	-	-	-			-	-	-	-	-	
7635 SUPP-STOCK SUPP-MAINTENANCE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**531**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6112 HR-TRNG&EDUC-DEPT	-	8,363	11,879	15,460	19,123	22,857	26,479	30,177			3,581	3,663	3,734	3,622	3,698	
Personnel Services Total	**-**	**8,363**	**11,879**	**15,460**	**19,123**	**22,857**	**26,479**	**30,177**			**3,581**	**3,663**	**3,734**	**3,622**	**3,698**	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-53	49,722	382	382	382	382	382			-49,340	-	-	-	-	
Salary and Benefits Total	-	-53	49,722	382	382	382	382	382			-49,340	-	-	-	-	
Transfer From Reserves																
5900 APPROP.FROM SURPLUS	-30,000	-	-	-225,000	-	-	-	-			-225,000	225,000	-	-	-	
Transfer From Reserves Total	-30,000	-	-	-225,000	-	-	-	-			-225,000	225,000	-	-	-	
720 - FS-Other Charges Total	142,999	149,060	207,351	166,592	400,255	408,989	417,611	426,309			-40,759	233,663	8,734	8,622	8,698	
721 - FS-Long Term Debt																
Op Exp-Sundry																
7911 SDRY-DEBT-INTEREST	307,355	729,681	707,382	684,238	660,218	635,288	609,412	582,556			-23,144	-24,020	-24,930	-25,876	-26,856	
7912 SDRY-DEBT-PRINCIPAL	330,900	591,163	613,462	636,605	660,625	685,556	711,431	738,288			23,143	24,020	24,931	25,875	26,857	
Op Exp-Sundry Total	638,254	1,320,844	1,320,844	1,320,843	1,320,843	1,320,844	1,320,843	1,320,844			-1	-	1	-1	1	
Transfer From Reserves																
5500 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESERVE	-804,467	-865,500	-865,500	-865,500	-865,500	-865,500	-865,500	-865,500			-	-	-	-	-	
5513 TSF-FM-RSV-ASSET RENEWAL	-	-	-	-	-	-	-	-			-	-	-	-	-	
5900 APPROP.FROM SURPLUS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	-804,467	-865,500	-865,500	-865,500	-865,500	-865,500	-865,500	-865,500			-	-	-	-	-	
Transfers to Reserves																
9525 TSF TO RSV-DEBT	65,138	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	65,138	-	-	-	-	-	-	-			-	-	-	-	-	
721 - FS-Long Term Debt Total	-101,074	455,344	455,344	455,343	455,343	455,344	455,343	455,344			-1	-	1	-1	1	
723 - FS-Salaried Employees Benefits																
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6930 SAL&WAG-SAL-BNFT DISTRIBUTION	-5,009,517	-	-	-	-	-	-	-			-	-	-	-	-	
6931 SAL&WAG-SAL-CAN PENSION	673,674	-	-	-	-	-	-	-			-	-	-	-	-	
6934 SAL&WAG-SAL-EMPL. INSURANCE	338,698	-	-	-	-	-	-	-			-	-	-	-	-	
6935 SAL&WAG-SAL-GRP INSURANCE	117,981	-	-	-	-	-	-	-			-	-	-	-	-	
6936 SAL&WAG-SAL-MEDICAL	196,232	-	-	-	-	-	-	-			-	-	-	-	-	
6939 SAL&WAG-SAL-SPCL SUPERANNUATION	96,814	-	-	-	-	-	-	-			-	-	-	-	-	
6940 SAL&WAG-SAL-SUPERANNUATION	2,450,547	-	-	-	-	-	-	-			-	-	-	-	-	
6945 SAL&WAG-SAL-WCB	445,809	-	-	-	-	-	-	-			-	-	-	-	-	
6946 SAL&WAG-SAL-EHB/DENTAL	676,373	-	-	-	-	-	-	-			-	-	-	-	-	
6948 SAL&WAG-SAL-CONSULTANT	20,000	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	6,611	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves																
5423 TSF-FM-RSV-BENEFITS	-6,521	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	-6,521	-	-	-	-	-	-	-			-	-	-	-	-	
723 - FS-Salaried Employees Benefits Total	90	-	-	-	-	-	-	-			-	-	-	-	-	
724 - FS-Hourly Employees Benefits																
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services																
6104 HR-MILEAGE/VEHICLE ALLOW.	-	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
6001 SAL&BEN-WAGES	573	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-573	-	-	-	-	-	-	-			-	-	-	-	-	
6900 SAL&WAG-HRLY-BENEFIT DISTRIBUTION	-1,905,152	-	-	-	-	-	-	-			-	-	-	-	-	
6901 SAL&WAG-HRLY-CANADA PENSION	227,599	-	-	-	-	-	-	-			-	-	-	-	-	
6902 SAL&WAG-HRLY-COMPASSIONATE LEAVE	8,274	-	-	-	-	-	-	-			-	-	-	-	-	
6903 SAL&WAG-HRLY-DOCTOR VISITS	15,298	-	-	-	-	-	-	-			-	-	-	-	-	
6904 SAL&WAG-HRLY-EMPL.INSURANCE	136,792	-	-	-	-	-	-	-			-	-	-	-	-	
6905 SAL&WAG-HRLY-GRP INSURANCE	10,234	-	-	-	-	-	-	-			-	-	-	-	-	
6906 SAL&WAG-HRLY-MEDICAL	57,940	-	-	-	-	-	-	-			-	-	-	-	-	
6908 SAL&WAG-HRLY-SICK TIME	201,049	-	-	-	-	-	-	-			-	-	-	-	-	
6910 SAL&WAG-HRLY-STAT HOLIDAY PAY	196,277	-	-	-	-	-	-	-			-	-	-	-	-	
6911 SAL&WAG-HRLY-SUPERANN	446,645	-	-	-	-	-	-	-			-	-	-	-	-	
6912 SAL&WAG-HRLY-TRAINING WAGES	79,088	-	-	-	-	-	-	-			-	-	-	-	-	
6913 SAL&WAG-HRLY-UNION BUSINESS	7,093	-	-	-	-	-	-	-			-	-	-	-	-	
6914 SAL&WAG-HRLY-VACATION PAY	331,012	-	-	-	-	-	-	-			-	-	-	-	-	
6915 SAL&WAG-HRLY-WCB	146,389	-	-	-	-	-	-	-			-	-	-	-	-	
6916 SAL&WAG-HRLY-EHB/DENTAL	122,341	-	-	-	-	-	-	-			-	-	-	-	-	
6918 SAL&WAG-HRLY-JURY DUTY	523	-	-	-	-	-	-	-			-	-	-	-	-	
6919 SAL&WAG-HRLY-CONFERENCE	3,722	-	-	-	-	-	-	-			-	-	-	-	-	
6920 SAL&WAG-HRLY-CONSULTANT	12,500	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**97,623**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfer From Reserves																
5423 TSF-FM-RSV-BENEFITS	-97,617	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-97,617**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
724 - FS-Hourly Employees Benefits Total	**7**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Fiscal Services Total	**-33,280,726**	**-34,152,421**	**-35,885,614**	**-35,722,935**	**-36,829,632**	**-37,789,101**	**-38,244,213**	**-38,629,141**			**162,679**	**-1,106,697**	**-959,469**	**-455,113**	**-384,927**	
Fiscal Services Total	**-33,280,726**	**-34,152,421**	**-35,885,614**	**-35,722,935**	**-36,829,632**	**-37,789,101**	**-38,244,213**	**-38,629,141**			**162,679**	**-1,106,697**	**-959,469**	**-455,113**	**-384,927**	
Library																
Library																
580 - LI-Admin-Library																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	255	250	400	400	408	416	424	433			-	8	8	8	9	
7303 COMMUNIC-DLVRY/COURIER	64	-	-	-	-	-	-	-			-	-	-	-	-	
7305 COMMUNIC-POSTAGE	15	800	-	600	612	624	637	649			600	12	12	12	13	
Op Exp-Communications Total	**334**	**1,050**	**400**	**1,000**	**1,020**	**1,040**	**1,061**	**1,082**			**600**	**20**	**20**	**20**	**22**	
Op Exp-Consulting and Prof Services																
7102 PRF SVC-BROKERAGE FEES	39	-	-	-	-	-	-	-			-	-	-	-	-	
7103 PRF SVC-COLLECT. AGENCY	13	75	50	50	50	50	50	50			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**52**	**75**	**50**	**50**	**50**	**50**	**50**	**50**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	14,500	6,510	1,200	1,224	1,248	1,273	1,299			-5,310	24	24	25	26	
7012 CONTR SVC-INTERLINK MEMBERSHIP	8,139	8,200	8,200	8,200	8,200	8,200	8,200	8,200			-	-	-	-	-	
Op Exp-Contracted Services Total	**8,139**	**22,700**	**14,710**	**9,400**	**9,424**	**9,448**	**9,473**	**9,499**			**-5,310**	**24**	**24**	**25**	**26**	
Op Exp-Equipment																
7700 EQUIP-EQUIPMENT PURCHASE	485	4,000	7,684	4,400	4,488	4,578	4,669	4,763			-3,284	88	90	91	94	
Op Exp-Equipment Total	**485**	**4,000**	**7,684**	**4,400**	**4,488**	**4,578**	**4,669**	**4,763**			**-3,284**	**88**	**90**	**91**	**94**	
Op Exp-Insurance & Claims																
7402 INSURANCE-PROPERTY	313	-	3,900	4,350	4,437	4,526	4,616	4,709			450	87	89	90	93	
Op Exp-Insurance & Claims Total	**313**	**-**	**3,900**	**4,350**	**4,437**	**4,526**	**4,616**	**4,709**			**450**	**87**	**89**	**90**	**93**	
Op Exp-Recoveries																
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL	149	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Recoveries Total	**149**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Op Exp-Sundry																
7901 SDRY-BANK CHARGES	1,665	2,000	2,000	2,200	2,244	2,289	2,335	2,381			200	44	45	46	46	
7902 SDRY-CASH OVER/SHORT	10	-	-	-	-	-	-	-			-	-	-	-	-	
7926 SDRY-MC/VISA BANK FEES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	1,122	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**2,797**	**2,000**	**2,000**	**2,200**	**2,244**	**2,289**	**2,335**	**2,381**			**200**	**44**	**45**	**46**	**46**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	630	1,700	1,400	1,000	1,020	1,040	1,061	1,082			-400	20	20	21	21	
7626 SUPPL-STANDARD OFFICE SUPPLIES	2,743	2,600	2,600	2,500	2,550	2,601	2,653	2,706			-100	50	51	52	53	
7629 SUPPL-WORKING LUNCHES/FOOD	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**3,373**	**4,300**	**4,000**	**3,500**	**3,570**	**3,641**	**3,714**	**3,788**			**-500**	**70**	**71**	**73**	**74**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	4,561	4,000	4,000	4,000	4,080	4,162	4,245	4,330			-	80	82	83	85	
6104 HR-MILEAGE/VEHICLE ALLOW.	57	234	200	100	102	104	106	108			-100	2	2	2	2	
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	610	500	550	550	561	572	584	595			-	11	11	12	11	
6112 HR-TRNG&EDUC-DEPT	4,948	10,727	10,727	8,225	8,390	8,557	8,728	8,903			-2,502	165	168	171	175	
Personnel Services Total	**10,175**	**15,461**	**15,477**	**12,875**	**13,133**	**13,395**	**13,663**	**13,936**			**-2,602**	**258**	**263**	**268**	**273**	
Revenue From Own Sources																
4221 RV OWN-OTHE-NON-RESIDENT	-4,501	-4,100	-4,100	-4,650	-4,650	-4,650	-4,650	-4,650			-550	-	-	-	-	
4463 RV-OTH-DONATIONS	-500	-	-	-	-	-	-	-			-	-	-	-	-	
4476 RV-OTHER-FINES	-55,490	-52,000	-55,000	-55,000	-55,000	-55,000	-55,000	-55,000			-	-	-	-	-	
4479 RV-OTH-MISC REVENUE	-91	-	-	-1,000	-1,000	-1,000	-1,000	-1,000			-1,000	-	-	-	-	
4485 RV-OTH-SLS-PHOTOCPS	-9,994	-8,000	-9,000	-10,500	-10,500	-10,500	-10,500	-10,500			-1,500	-	-	-	-	
4488 RV-OTH-SLS-USED BKS	-7,334	-9,000	-7,500	-7,500	-7,500	-7,500	-7,500	-7,500			-	-	-	-	-	
Revenue From Own Sources Total	**-77,910**	**-73,100**	**-75,600**	**-78,650**	**-78,650**	**-78,650**	**-78,650**	**-78,650**			**-3,050**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	358,283	350,287	364,114	415,809	466,878	466,878	466,878	466,878			51,695	51,069	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	9,594	10,974	11,174	11,741	11,975	11,975	11,975	11,975			567	234	-	-	-	
6004 SAL&BEN-OTHER-ALL	3,256	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**371,133**	**361,261**	**375,288**	**427,550**	**478,853**	**478,853**	**478,853**	**478,853**			**52,262**	**51,303**	**-**	**-**	**-**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-14,500	-14,500	-8,594	-	-	-	-	-			8,594	-	-	-	-	
Transfer From Reserves Total	**-14,500**	**-14,500**	**-8,594**	**-**	**-**	**-**	**-**	**-**			**8,594**	**-**	**-**	**-**	**-**	
Transfers From Other Governments																
4623 GRNT-PROV-COND-PROV OPER	-86,198	-86,198	-86,198	-86,198	-86,198	-86,198	-86,198	-86,198			-	-	-	-	-	
4624 GRNT-PROV-COND-RES SHARING	-4,483	-4,906	-4,500	-3,800	-4,500	-4,500	-4,500	-4,500			700	-700	-	-	-	
4630 GRNT-PROV-COND-BC ONECARD	-25,458	-25,458	-25,458	-21,600	-25,458	-25,458	-25,458	-25,458			3,858	-3,858	-	-	-	
4632 GRNT-PROV-COND-OTHER	-4,500	-4,500	-4,500	-4,500	-4,500	-4,500	-4,500	-4,500			-	-	-	-	-	
4651 GRNT-OTHER-COND-INTERLINK	-57,111	-58,000	-55,000	-40,500	-63,378	-63,378	-63,378	-63,378			14,500	-22,878	-	-	-	
Transfers From Other Governments Total	**-177,750**	**-179,062**	**-175,656**	**-156,598**	**-184,034**	**-184,034**	**-184,034**	**-184,034**			**19,058**	**-27,436**	**-**	**-**	**-**	
Transfers to Reserves																
9402 TSF TO RSV-BOOKS&LIBRARY COLLECTIONS	-	-	-	-	-	-	-	-			-	-	-	-	-	
9406 TSF TO RSV-FUTURE OPERATING	8,594	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**8,594**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
580 - LI-Admin-Library Total	**135,384**	**144,185**	**163,659**	**230,077**	**254,535**	**255,137**	**255,751**	**256,378**			**66,418**	**24,458**	**602**	**614**	**627**	
581 - LI-Adult																
Op Exp-Sundry																
7930 SDRY-PROG. SERVICES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES		-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
6003 SAL&BEN-AUX-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total		-	-	-	-	-	-	-			-	-	-	-	-	
581 - LI-Adult Total		-	-	-	-	-	-	-			-	-	-	-	-	
582 - LI-Board of Trustees																
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	612	400	1,000	1,000	1,040	1,061	1,082	1,103			-	40	21	21	21	
7929 SDRY-OTHER INTRST CHARGES	22	-	-	-	-	-	-	-			-	-	-	-	-	
7941 SDRY-BUSINESS/SPECIAL EVENTS	601	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**1,235**	**400**	**1,000**	**1,000**	**1,040**	**1,061**	**1,082**	**1,103**			**-**	**40**	**21**	**21**	**21**	
Op Exp-Supplies & Materials																
7629 SUPPL-WORKING LUNCHES/FOOD	130	-	200	200	208	212	216	221			-	8	4	4	4	
Op Exp-Supplies & Materials Total	**130**	**-**	**200**	**200**	**208**	**212**	**216**	**221**			**-**	**8**	**4**	**4**	**4**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	-	2,000	-	-	-	-	-	-			-	-	-	-	-	
6104 HR-MILEAGE/VEHICLE ALLOW.	-	55	45	-	-	-	-	-			-45	-	-	-	-	
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	1,406	1,140	2,340	1,940	1,979	2,018	2,059	2,100			-400	39	39	41	41	
6112 HR-TRNG&EDUC-DEPT	-	500	500	250	255	260	265	271			-250	5	5	5	6	
Personnel Services Total	**1,406**	**3,695**	**2,885**	**2,190**	**2,234**	**2,278**	**2,324**	**2,371**			**-695**	**44**	**44**	**46**	**47**	
582 - LI-Board of Trustees Total	**2,771**	**4,095**	**4,085**	**3,390**	**3,482**	**3,551**	**3,623**	**3,695**			**-695**	**92**	**69**	**71**	**72**	
583 - LI-Building																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	1,267	1,200	-	-	-	-	-	-			-	-	-	-	-	
7020 CONTR SVC-SECURITY	5,232	5,100	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**6,500**	**6,300**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Insurance & Claims																
7402 INSURANCE-PROPERTY	3,589	3,900	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Insurance & Claims Total	**3,589**	**3,900**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7613 SUPPL-MAINT.SUPPLIES	440	1,000	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**440**	**1,000**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	6,756	10,106	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	194	1,203	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	2	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	239	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**7,191**	**11,309**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
583 - LI-Building Total	**17,720**	**22,509**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
584 - LI-Programs & Youth Services																
Op Exp-Sundry																
7930 SDRY-PROG. SERVICES	4,710	5,000	5,000	5,000	5,100	5,202	5,306	5,412			-	100	102	104	106	
7934 SDRY-E-COMMUNITY SVCS LICENSING	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**4,710**	**5,000**	**5,000**	**5,000**	**5,100**	**5,202**	**5,306**	**5,412**			**-**	**100**	**102**	**104**	**106**	
Op Exp-Supplies & Materials																
7619 SUPPL-PROG. SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7630 SUPPL-FREIGHT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-160	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-160**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	133,757	157,001	161,104	162,962	166,249	166,249	166,249	166,249			1,857	3,287	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
6001 SAL&BEN-WAGES	99	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	576	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	18,232	7,599	7,737	8,131	8,294	8,294	8,294	8,294			394	163	-	-	-	
6004 SAL&BEN-OTHER-ALL	67	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**152,731**	**164,600**	**168,841**	**171,093**	**174,543**	**174,543**	**174,543**	**174,543**			**2,251**	**3,450**	**-**	**-**	**-**	
584 - LI-Programs & Youth Services Total	**157,281**	**169,600**	**173,841**	**176,093**	**179,643**	**179,745**	**179,849**	**179,955**			**2,251**	**3,550**	**102**	**104**	**106**	
585 - LI-Circulation																
Salary and Benefits																
6000 SAL&BEN-SALARIES	359,629	395,318	405,793	413,977	422,296	422,296	422,296	422,296			8,184	8,319	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	52,771	24,677	25,126	26,400	26,928	26,928	26,928	26,928			1,274	528	-	-	-	
6004 SAL&BEN-OTHER-ALL	3,690	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**416,090**	**419,995**	**430,919**	**440,377**	**449,224**	**449,224**	**449,224**	**449,224**			**9,458**	**8,847**	**-**	**-**	**-**	
585 - LI-Circulation Total	**416,090**	**419,995**	**430,919**	**440,377**	**449,224**	**449,224**	**449,224**	**449,224**			**9,458**	**8,847**	**-**	**-**	**-**	
586 - LI-Systems																
Op Exp-Communications																
7304 COMMUNIC-INTRNT ACCESS SERVICE	7,826	7,644	7,776	8,232	8,397	8,565	8,736	8,911			456	165	168	171	175	
7306 COMMUNIC-TELEPHONE	1,189	960	960	960	979	999	1,019	1,039			-	19	20	20	20	
Op Exp-Communications Total	**9,015**	**8,604**	**8,736**	**9,192**	**9,376**	**9,564**	**9,755**	**9,950**			**456**	**184**	**188**	**191**	**195**	
Op Exp-Consulting and Prof Services																
7112 PRF SVC-LEGAL SERVICES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7117 PRF SVC-SFTWRE MNT/UPGRADES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7505 LSE&RNTLS-LEASED EQUIPMENT	-2,011	17,700	22,940	17,380	17,728	18,082	18,444	18,813			-5,560	348	354	362	369	
7710 EQUIP-CAP LSE INTEREST	1,192	-	-	-	-	-	-	-			-	-	-	-	-	
7712 EQUIP-MAINTENANCE	51,824	56,250	60,000	60,000	61,200	62,424	63,672	64,946			-	1,200	1,224	1,248	1,274	
Op Exp-Equipment Total	**51,006**	**73,950**	**82,940**	**77,380**	**78,928**	**80,506**	**82,116**	**83,759**			**-5,560**	**1,548**	**1,578**	**1,610**	**1,643**	
Op Exp-Sundry																
7912 SDRY-DEBT-PRINCIPAL	12,381	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**12,381**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7602 SUPPL-BOOKS AND A.V.	-	-	-	-	-	-	-	-			-	-	-	-	-	
7606 SUPPL-COMPUTER SUPPLIES	2,006	3,500	4,994	3,500	3,570	3,641	3,714	3,789			-1,494	70	71	73	75	
Op Exp-Supplies & Materials Total	**2,006**	**3,500**	**4,994**	**3,500**	**3,570**	**3,641**	**3,714**	**3,789**			**-1,494**	**70**	**71**	**73**	**75**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	71,748	71,650	73,434	74,188	75,684	75,684	75,684	75,684			754	1,496	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	240	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**71,987**	**71,650**	**73,434**	**74,188**	**75,684**	**75,684**	**75,684**	**75,684**			**754**	**1,496**	**-**	**-**	**-**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-	-	-6,734	-	-	-	-	-			6,734	-	-	-	-	
Transfer From Reserves Total	**-**	**-**	**-6,734**	**-**	**-**	**-**	**-**	**-**			**6,734**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	6,734	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**6,734**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
586 - LI-Systems Total	**153,129**	**157,704**	**163,370**	**164,260**	**167,558**	**169,395**	**171,269**	**173,182**			**890**	**3,298**	**1,837**	**1,874**	**1,913**	
587 - LI-Technical Services																
Op Exp-Communications																
7302 COMMUNIC-PRODUCTS/SERVICES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry																
7930 SDRY-PROG. SERVICES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7997 AP HOLDING	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials																
7602 SUPPL-BOOKS AND A.V.	218,444	231,700	238,629	239,850	250,210	260,938	272,417	284,285			1,221	10,360	10,728	11,479	11,868	
7603 SUPPL-CATALOGUING FROM VENDORS	9,155	8,300	8,300	9,300	9,486	9,676	9,869	10,067			1,000	186	190	193	198	
7604 SUPPL-CATALOGUING SUPPORT PROD.	-	-	-	-	-	-	-	-			-	-	-	-	-	
7607 SUPPL-CONSUMABLES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7618 SUPPL-PROC. FROM VENDORS	25,118	25,500	24,500	23,500	23,970	24,449	24,938	25,437			-1,000	470	479	489	499	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	4,223	2,250	2,250	4,300	4,386	4,474	4,563	4,654			2,050	86	88	89	91	
7632 SUPP-SPECIAL COLLECTIONS	12,011	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**268,951**	**267,750**	**273,679**	**276,950**	**288,052**	**299,537**	**311,787**	**324,443**			**3,271**	**11,102**	**11,485**	**12,250**	**12,656**	
Op Exp-Utilities																
7202 UTILITIES-OTHER	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Utilities Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources																
4463 RV-OTH-DONATIONS	-1,812	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-1,812**	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits																
6000 SAL&BEN-SALARIES	157,250	166,830	170,986	173,261	176,746	176,746	176,746	176,746			2,276	3,485	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-27	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	5,347	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	19	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**162,589**	**166,830**	**170,986**	**173,261**	**176,746**	**176,746**	**176,746**	**176,746**			**2,276**	**3,485**	-	-	-	
Transfer From Reserves																
5402 TSF-FM-RSV-BOOKS&LIBRARY COLLECTIONS	-10,000	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-10,000**	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves																
9402 TSF TO RSV-BOOKS&LIBRARY COLLECTIONS	13,256	-	-	-	-	-	-	-			-	-	-	-	-	
9503 TSF TO RSV-LIBRARY	480	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**13,736**	-	-	-	-	-	-	-			-	-	-	-	-	
587 - LI-Technical Services Total	**433,464**	**434,580**	**444,665**	**450,211**	**464,798**	**476,283**	**488,533**	**501,189**			**5,547**	**14,587**	**11,485**	**12,250**	**12,656**	
588 - LI-Digital & Information Services																
Salary and Benefits																
6000 SAL&BEN-SALARIES	241,275	244,422	251,523	254,549	259,675	259,675	259,675	259,675			3,026	5,126	-	-	-	
6001 SAL&BEN-WAGES	329	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-15	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	45,404	15,312	15,590	16,383	16,711	16,711	16,711	16,711			793	328	-	-	-	
6004 SAL&BEN-OTHER-ALL	167	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-2,727	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**284,433**	**259,734**	**267,113**	**270,932**	**276,386**	**276,386**	**276,386**	**276,386**			**3,819**	**5,454**	-	-	-	
588 - LI-Digital & Information Services Total	**284,433**	**259,734**	**267,113**	**270,932**	**276,386**	**276,386**	**276,386**	**276,386**			**3,819**	**5,454**	-	-	-	
Library Total	**1,600,272**	**1,612,402**	**1,647,653**	**1,735,342**	**1,795,628**	**1,809,723**	**1,824,636**	**1,840,010**			**87,689**	**60,286**	**14,095**	**14,913**	**15,374**	
Library Total	**1,600,272**	**1,612,402**	**1,647,653**	**1,735,342**	**1,795,628**	**1,809,723**	**1,824,636**	**1,840,010**			**87,689**	**60,286**	**14,095**	**14,913**	**15,374**	
Planning & Development																
Building, Bylaw & Licensing																
621 - BL-Building Inspection																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	2,428	-	2,500	2,500	2,500	2,500	2,500	2,500			-	-	-	-	-	
Op Exp-Communications Total	**2,428**	-	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Op Exp-Consulting and Prof Services																
7117 PRF SVC-SFTWRE MNT/UPGRADES	-	-	-	1,000	1,000	1,000	1,000	1,000			1,000	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**-**	**-**	**-**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**			**1,000**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7014 CONTR SVC-LAND TITLE FEES	200	300	300	300	300	300	300	300			-	-	-	-	-	
Op Exp-Contracted Services Total	**200**	**300**	**300**	**300**	**300**	**300**	**300**	**300**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	637	500	500	800	500	500	500	500			300	-300	-	-	-	
Op Exp-Sundry Total	**637**	**500**	**500**	**800**	**500**	**500**	**500**	**500**			**300**	**-300**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7615 SUPPL-MISC. SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	-	-	1,600	2,200	-	-	-	2,200			600	-2,200	-	-	2,200	
7626 SUPPL-STANDARD OFFICE SUPPLIES	57	-	-	-	-	-	-	-			-	-	-	-	-	
7627 SUPPL-TECHNICAL SUPPLIES	882	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**939**	**-**	**1,600**	**2,200**	**-**	**-**	**-**	**2,200**			**600**	**-2,200**	**-**	**-**	**2,200**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	3,732	3,000	3,500	4,000	4,000	3,500	3,500	3,500			500	-	-500	-	-	
6104 HR-MILEAGE/VEHICLE ALLOW.	3,705	2,000	5,000	5,500	5,500	5,000	5,000	5,000			500	-	-500	-	-	
6112 HR-TRNG&EDUC-DEPT	1,808	1,700	1,850	2,000	2,150	2,300	2,450	2,600			150	150	150	150	150	
Personnel Services Total	**9,245**	**6,700**	**10,350**	**11,500**	**11,650**	**10,800**	**10,950**	**11,100**			**1,150**	**150**	**-850**	**150**	**150**	
Revenue From Own Sources																
4430 RV-LCNS&PRMTS-BUILD	-452,239	-85,000	-100,690	-125,000	-125,000	-125,000	-100,000	-100,000			-24,310	-	-	25,000	-	
4434 RV-LCNS&PRMTS-PLUMBING	-58,543	-20,000	-20,000	-20,000	-20,000	-20,000	-20,000	-20,000			-	-	-	-	-	
4436 RV-LCNS&PRMTS-SIGNS	-5,950	-2,000	-2,500	-2,500	-2,500	-2,500	-2,500	-2,500			-	-	-	-	-	
Revenue From Own Sources Total	**-516,732**	**-107,000**	**-123,190**	**-147,500**	**-147,500**	**-147,500**	**-122,500**	**-122,500**			**-24,310**	**-**	**-**	**25,000**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	248,872	262,566	357,909	444,683	453,650	453,650	453,650	453,650			86,774	8,967	-	-	-	
6001 SAL&BEN-WAGES	1,254	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	1,637	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	19,939	17,821	29,162	-	-	-	-	-			-29,162	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	148	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**271,850**	**280,387**	**387,071**	**444,683**	**453,650**	**453,650**	**453,650**	**453,650**			**57,612**	**8,967**	**-**	**-**	**-**	
Transfer From Reserves																
5405 TSF-FM-RSV-DVLPMNT PROCESS	-38,300	-38,300	-125,134	-207,080	-207,630	-207,630	-207,630	-207,630			-81,946	-550	-	-	-	
5406 TSF-FM-RSV-FUTURE OPERATING	-	-	-24,310	-	-	-	-	-			24,310	-	-	-	-	
5432 TSF-FM-RSV-CARBON OFFSETS COMM. RSV	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-38,300**	**-38,300**	**-149,444**	**-207,080**	**-207,630**	**-207,630**	**-207,630**	**-207,630**			**-57,636**	**-550**	**-**	**-**	**-**	
Transfers From Other Governments																
4628 GRNT-OTHER-MISC	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers From Other Governments Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9405 TSF TO RSV-DEVELOPMNT PROCESS	443,482	37,700	42,700	47,700	52,700	57,700	62,700	67,700			5,000	5,000	5,000	5,000	5,000	
9406 TSF TO RSV-FUTURE OPERATING	24,310	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**467,792**	**37,700**	**42,700**	**47,700**	**52,700**	**57,700**	**62,700**	**67,700**			**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	
621 - BL-Building Inspection Total	**198,060**	**180,287**	**172,387**	**156,103**	**167,170**	**171,320**	**201,470**	**208,820**			**-16,284**	**11,067**	**4,150**	**30,150**	**7,350**	
622 - BL-Business Licensing																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	2,862	-	1,100	1,100	1,100	1,100	1,100	1,100			-	-	-	-	-	
Op Exp-Communications Total	**2,862**	**-**	**1,100**	**1,100**	**1,100**	**1,100**	**1,100**	**1,100**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	961	-	4,000	4,000	4,000	4,000	4,000	4,000			-	-	-	-	-	
7627 SUPPL-TECHNICAL SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**961**	**-**	**4,000**	**4,000**	**4,000**	**4,000**	**4,000**	**4,000**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	943	1,000	1,000	1,000	1,000	1,000	1,000	1,000			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
6104 HR-MILEAGE/VEHICLE ALLOW.	-	300	300	300	300	300	300	300			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	268	1,427	1,448	1,470	1,491	1,513	1,534	1,555			22	21	22	22	21	
Personnel Services Total	**1,211**	**2,727**	**2,748**	**2,770**	**2,791**	**2,813**	**2,834**	**2,855**			**22**	**21**	**22**	**22**	**21**	
Revenue From Own Sources																
4432 RV-LCNS&PRMT-DOG	-	-	-	-	-	-	-	-			-	-	-	-	-	
4433 RV-LCNS&PRMTS-GNRL	-486,977	-415,000	-415,000	-410,000	-410,000	-422,500	-425,000	-428,750			5,000	-	-12,500	-2,500	-3,750	
4435 RV-LCN&PRMT-SEC STE REG'N	-44,262	-35,000	-35,000	-35,000	-35,000	-35,000	-35,000	-35,000			-	-	-	-	-	
4440 RV-LCN&PRM-RES PROP. RENTAL	-96,471	-85,000	-85,000	-85,000	-85,000	-85,000	-85,000	-85,000			-	-	-	-	-	
4442 RV-LCNS&PRMTS-INTER-MUNICIPAL BL	-9,770	-	-	-350	-	-	-	-			-350	350	-	-	-	
4479 RV-OTH-MISC REVENUE	-1,351	-	-	-	-	-	-	-			-	-	-	-	-	
4482 RV-OTH-RTRD CHQ REV	-90	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-638,921**	**-535,000**	**-535,000**	**-530,350**	**-530,000**	**-542,500**	**-545,000**	**-548,750**			**4,650**	**350**	**-12,500**	**-2,500**	**-3,750**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	188,837	202,909	213,438	215,167	219,482	219,482	219,482	219,482			1,729	4,315	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	809	-	1,210	1,271	1,297	1,297	1,297	1,297			61	26	-	-	-	
6004 SAL&BEN-OTHER-ALL	594	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**190,239**	**202,909**	**214,648**	**216,438**	**220,779**	**220,779**	**220,779**	**220,779**			**1,790**	**4,341**	**-**	**-**	**-**	
622 - BL-Business Licensing Total	**-443,647**	**-329,364**	**-312,504**	**-306,042**	**-301,330**	**-313,808**	**-316,287**	**-320,015**			**6,462**	**4,712**	**-12,479**	**-2,479**	**-3,729**	
623 - BL-Bylaw Enforcement																
Op Exp-Communications																
7306 COMMUNIC-TELEPHONE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Consulting and Prof Services																
7113 PRF SVC-MNICIPL TICKET INFO	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	539	-	-	-	-	-	-	-			-	-	-	-	-	
7014 CONTR SVC-LAND TITLE FEES	500	300	300	300	300	300	300	300			-	-	-	-	-	
Op Exp-Contracted Services Total	**1,039**	**300**	**300**	**300**	**300**	**300**	**300**	**300**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7707 EQUIP-VEHICLE CHARGES	15,350	18,990	14,364	28,166	28,506	28,859	29,227	29,610			13,802	340	353	368	383	
Op Exp-Equipment Total	**15,350**	**18,990**	**14,364**	**28,166**	**28,506**	**28,859**	**29,227**	**29,610**			**13,802**	**340**	**353**	**368**	**383**	
Op Exp-Recoveries																
8101 RECOVERIES-UTILITIES	-81,373	-81,373	-83,000	-84,660	-86,353	-88,080	-89,402	-91,112			-1,660	-1,693	-1,727	-1,321	-1,710	
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL	283	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Recoveries Total	**-81,090**	**-81,373**	**-83,000**	**-84,660**	**-86,353**	**-88,080**	**-89,402**	**-91,112**			**-1,660**	**-1,693**	**-1,727**	**-1,321**	**-1,710**	
Op Exp-Sundry																
7901 SDRY-BANK CHARGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	1,159	1,300	1,400	1,400	1,400	1,400	1,400	1,400			-	-	-	-	-	
7932 SDRY-ANIMAL CONTROL	60,684	63,593	63,593	63,593	64,000	64,000	64,000	64,203			-	407	-	-	203	
7942 SDRY-COUNCIL COMMUNITY EVENTS	-	-	300	100	100	100	100	100			-200	-	-	-	-	
Op Exp-Sundry Total	**61,843**	**64,893**	**65,293**	**65,093**	**65,500**	**65,500**	**65,500**	**65,703**			**-200**	**407**	**-**	**-**	**203**	
Op Exp-Supplies & Materials																
7615 SUPPL-MISC. SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	63	-	1,000	1,000	1,000	1,000	1,000	1,000			-	-	-	-	-	
7627 SUPPL-TECHNICAL SUPPLIES	2,583	3,300	3,300	3,300	3,300	3,300	3,300	3,300			-	-	-	-	-	
7628 SUPPL-UNIFORMS	695	-	150	150	150	150	150	150			-	-	-	-	-	
7629 SUPPL-WORKING LUNCHES/FOOD	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**3,342**	**3,300**	**4,450**	**4,450**	**4,450**	**4,450**	**4,450**	**4,450**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	-	-	1,200	1,200	1,200	1,200	-	-			-	-	-	-1,200	-	
6104 HR-MILEAGE/VEHICLE ALLOW.	-	-	-	-	-	-	-	-			-	-	-	-	-	
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	-	-	-	-	-	-	-	-			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	-	1,750	1,750	1,750	1,750	1,750	1,750	1,750			-	-	-	-	-	

CITY OF PORT MOODY
2018 - 2022 OPERATING FINANCIAL PLAN

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Personnel Services Total	-	1,750	2,950	2,950	2,950	2,950	1,750	1,750			-	-	-	-1,200	-	
Revenue From Own Sources																
4431 RV-LCNS&PRMT-CMMRCL.VEH	-8,487	-8,500	-8,500	-8,500	-8,500	-8,500	-8,500	-8,500			-	-	-	-	-	
4432 RV-LCNS&PRMT-DOG	-100,327	-67,000	-70,000	-70,000	-70,000	-70,000	-70,000	-70,000			-	-	-	-	-	
4477 RV-OTH-FINE-IMPOUND FEES	-380	-	-	-	-	-	-	-			-	-	-	-	-	
4478 RV-OTH-FINE-MUNICPL BYLAW	-61,809	-40,000	-40,000	-40,000	-40,000	-40,000	-40,000	-40,000			-	-	-	-	-	
4479 RV-OTH-MISC REVENUE	-3,174	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	-174,176	-115,500	-118,500	-118,500	-118,500	-118,500	-118,500	-118,500			-	-	-	-	-	
Salary and Benefits																
6000 SAL&BEN-SALARIES	240,777	246,393	253,026	255,724	260,881	260,881	260,881	260,881			2,698	5,157	-	-	-	
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	3,494	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	11,209	12,298	19,844	16,115	16,437	16,437	16,437	16,437			-3,729	322	-	-	-	
6004 SAL&BEN-OTHER-ALL	709	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	256,189	258,691	272,870	271,839	277,318	277,318	277,318	277,318			-1,031	5,479	-	-	-	
623 - BL-Bylaw Enforcement Total	82,497	151,052	158,727	169,639	174,171	172,797	170,644	169,520			10,911	4,532	-1,374	-2,153	-1,124	
629 - BL-Pay Parking																
Salary and Benefits																
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
629 - BL-Pay Parking Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
645 - BL-Vehicle Charges																
Op Exp-Equipment																
7403 INSURANCE-VEHICLE	1,502	1,630	1,712	4,406	4,626	4,857	5,100	5,355			2,694	220	231	243	255	
7509 LSE&RNTLS-VEHICLES	5,595	4,800	4,800	14,160	14,160	14,160	14,160	14,160			9,360	-	-	-	-	
7702 EQUIP-FUEL	2,248	5,200	3,000	3,000	3,000	3,000	3,000	3,000			-	-	-	-	-	
7703 EQUIP-MAINT-VEHICLES	881	1,598	1,595	3,337	3,449	3,567	3,685	3,807			1,742	112	118	118	122	
7706 EQUIP-RPLCMNT PROVISION	2,500	2,500	-	-	-	-	-	-			-	-	-	-	-	
7707 EQUIP-VEHICLE CHARGES	895	-	-	-	-	-	-	-			-	-	-	-	-	
7708 EQUIP-CHARGEOUT RECOVERY	-15,350	-18,990	-14,364	-28,166	-28,506	-28,859	-29,227	-29,610			-13,802	-340	-353	-368	-383	
7715 EQUIP-INTERNAL GARAGE CHARGES	1,728	2,662	2,657	2,663	2,671	2,675	2,682	2,688			6	8	4	7	6	
Op Exp-Equipment Total	-	-600	-600	-600	-600	-600	-600	-600			-			-		
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	-	600	600	600	600	600	600	600			-	-	-	-	-	
Op Exp-Sundry Total	-	600	600	600	600	600	600	600			-	-	-	-	-	
645 - BL-Vehicle Charges Total		-	-	-	-						-			-		
Building, Bylaw & Licensing Total	-163,090	1,974	18,610	19,700	40,011	30,309	55,827	58,325			1,090	20,312	-9,702	25,518	2,497	
Planning																
620 - PL-Admin-Planning																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	5,633	3,600	9,700	9,900	10,100	10,300	10,500	10,700			200	200	200	200	200	
7303 COMMUNIC-DLVRY/COURIER	51	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	5,684	3,600	9,700	9,900	10,100	10,300	10,500	10,700			200	200	200	200	200	
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	5,844	3,000	8,000	8,000	8,000	8,000	8,000	8,000			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	5,844	3,000	8,000	8,000	8,000	8,000	8,000	8,000			-	-	-	-	-	
Op Exp-Contracted Services																
7007 CONTR SVC-FICHE/MICROFILMING	7,335	-	-	-	-	-	-	-			-	-	-	-	-	
7014 CONTR SVC-LAND TITLE FEES	67	2,500	1,500	1,500	1,500	1,500	1,500	1,500			-	-	-	-	-	
Op Exp-Contracted Services Total	7,402	2,500	1,500	1,500	1,500	1,500	1,500	1,500			-	-	-	-	-	
Op Exp-Equipment																
7505 LSE&RNTLS-LEASED EQUIPMENT	3,650	21,500	14,000	14,000	14,000	14,000	14,000	14,000			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7710 EQUIP-CAP LSE INTEREST	95	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**3,745**	**21,500**	**14,000**	**14,000**	**14,000**	**14,000**	**14,000**	**14,000**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Recoveries																
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL	86	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Recoveries Total	**86**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7901 SDRY-BANK CHARGES	5,193	6,300	6,400	6,500	6,600	6,700	6,800	6,900			100	100	100	100	100	
7912 SDRY-DEBT-PRINCIPAL	3,836	-	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	-280	2,700	3,200	3,200	3,200	3,200	3,200	3,200			-	-	-	-	-	
7998 SDRY-REBILL EXP OFFSET	-7,088	-	-	-	-	-	-	-			-	-	-	-	-	
7999 SDRY-REBILL EXPENSE	7,088	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**8,749**	**9,000**	**9,600**	**9,700**	**9,800**	**9,900**	**10,000**	**10,100**			**100**	**100**	**100**	**100**	**100**	
Op Exp-Supplies & Materials																
7619 SUPPL-PROG. SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7624 SUPPL-SIGNS	1,487	-	-	-	-	-	-	-			-	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	4,555	4,000	3,000	3,000	3,000	3,000	3,000	3,000			-	-	-	-	-	
7626 SUPPL-STANDARD OFFICE SUPPLIES	2,240	2,000	4,000	4,000	4,000	4,000	4,000	4,000			-	-	-	-	-	
7627 SUPPL-TECHNICAL SUPPLIES	885	-	-	-	-	-	-	-			-	-	-	-	-	
7629 SUPPL-WORKING LUNCHES/FOOD	358	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**9,525**	**6,000**	**7,000**	**7,000**	**7,000**	**7,000**	**7,000**	**7,000**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	2,713	3,000	6,500	6,500	6,500	6,500	6,500	6,500			-	-	-	-	-	
6104 HR-MILEAGE/VEHICLE ALLOW.	1,064	1,000	1,100	1,100	1,100	1,100	1,100	1,100			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	1,684	2,300	3,845	3,845	3,845	3,845	3,845	3,845			-	-	-	-	-	
Personnel Services Total	**5,460**	**6,300**	**11,445**	**11,445**	**11,445**	**11,445**	**11,445**	**11,445**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																
4430 RV-LCNS&PRMTS-BUILD	-	-	-	-	-	-	-	-			-	-	-	-	-	
4469 RV-OTH-MICROFILMING	-7,775	-8,000	-8,000	-8,000	-9,000	-9,000	-9,500	-10,000			-	-1,000	-	-500	-500	
4474 RV-OTH-SITE-PROFILE ADMIN	-82	-	-	-	-	-	-	-			-	-	-	-	-	
4479 RV-OTH-MISC REVENUE	-33,760	-10,000	-10,000	-10,000	-10,000	-10,000	-10,000	-10,000			-	-	-	-	-	
Revenue From Own Sources Total	**-41,617**	**-18,000**	**-18,000**	**-18,000**	**-19,000**	**-19,000**	**-19,500**	**-20,000**			**-**	**-1,000**	**-**	**-500**	**-500**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	284,991	288,776	547,920	563,473	574,780	574,780	574,780	574,780			15,552	11,307	-	-	-	
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	637	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	3,773	2,732	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	3,275	1,021	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**292,676**	**292,529**	**547,920**	**563,473**	**574,780**	**574,780**	**574,780**	**574,780**			**15,552**	**11,307**	**-**	**-**	**-**	
Transfer From Reserves																
5900 APPROP.FROM SURPLUS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9420 TSF TO RSV-ONNI SUTERBROOK	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
620 - PL-Admin-Planning Total	**297,553**	**326,429**	**591,165**	**607,018**	**617,625**	**617,925**	**617,725**	**617,525**			**15,852**	**10,607**	**300**	**-200**	**-200**	
624 - PL-Current Planning																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	4,857	5,900	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**4,857**	**5,900**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	5,000	5,000	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**5,000**	**5,000**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Contracted Services																
7014 CONTR SVC-LAND TITLE FEES	-	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7016 CONTR SVC-LANDSCAPING INSPECTIONS	3,620	2,000	2,000	2,000	2,000	2,000	2,000	2,000			-	-	-	-	-	
Op Exp-Contracted Services Total	**3,620**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	-	-	-	-	-	-	-	-			-	-	-	-	-	
7627 SUPPL-TECHNICAL SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	3,052	4,700	3,200	4,700	4,700	4,700	4,700	4,700			1,500	-	-	-	-	
6104 HR-MILEAGE/VEHICLE ALLOW.	11	250	250	250	250	250	250	250			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	1,118	2,399	1,654	2,356	2,403	2,403	2,403	2,403			702	47	-	-	-	
Personnel Services Total	**4,181**	**7,349**	**5,104**	**7,306**	**7,353**	**7,353**	**7,353**	**7,353**			**2,202**	**47**	**-**	**-**	**-**	
Project Expenses (Capital)																
9800 CAPITAL PROJECT EXPENSE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Project Expenses (Capital) Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																
4437 RV-LCN&PRM-TREE CUT	-	-1,500	-1,500	-1,500	-1,500	-1,500	-1,500	-1,500			-	-	-	-	-	
4465 RV-OTH-BRD OF VAR APPL	-3,800	-1,350	-1,350	-1,350	-1,350	-1,350	-1,350	-1,350			-	-	-	-	-	
4466 RV-OTH-DEV PERMIT PRCSSING	-40,349	-10,050	-15,000	-15,000	-15,000	-15,000	-15,000	-15,000			-	-	-	-	-	
4467 RV-OTH-DEV VAR PROCESS.	3,000	-2,700	-2,700	-2,700	-2,700	-2,700	-2,700	-2,700			-	-	-	-	-	
4468 RV-OTH-LNDSCP INSPECTION	-7,186	-200	-1,000	-1,000	-1,000	-1,000	-1,000	-1,000			-	-	-	-	-	
4471 RV-OTH-OCP/REZONE/LUC	-126,923	-8,500	-15,000	-15,000	-15,000	-15,000	-15,000	-15,000			-	-	-	-	-	
4475 RV-OTH-SUBDIV PROC.	-6,700	-3,000	-3,000	-3,000	-3,000	-3,000	-3,000	-3,000			-	-	-	-	-	
Revenue From Own Sources Total	**-181,958**	**-27,300**	**-39,550**	**-39,550**	**-39,550**	**-39,550**	**-39,550**	**-39,550**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	336,796	333,597	338,416	634,049	646,811	540,141	540,141	540,141			295,632	12,762	-106,670	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	7,805	-	5,978	-	-	-	-	-			-5,978	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	687	1,021	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**345,289**	**334,618**	**344,394**	**634,049**	**646,811**	**540,141**	**540,141**	**540,141**			**289,654**	**12,762**	**-106,670**	**-**	**-**	
Transfer From Reserves																
5405 TSF-FM-RSV-DVLPMNT PROCESS	-196,600	-196,600	-307,179	-436,346	-445,073	-445,073	-445,073	-445,073			-129,167	-8,727	-	-	-	
5432 TSF-FM-RSV-CARBON OFFSETS COMM. RSV	-	-	-	-75,662	-77,605	-77,605	-77,605	-77,605			-75,662	-1,943	-	-	-	
5514 TSF-FM-RSV-AFFRD. HSING	-	-	-	-104,578	-106,670	-	-	-			-104,578	-2,092	106,670	-	-	
Transfer From Reserves Total	**-196,600**	**-196,600**	**-307,179**	**-616,586**	**-629,348**	**-522,678**	**-522,678**	**-522,678**			**-309,407**	**-12,762**	**106,670**	**-**	**-**	
Transfers From Other Governments																
4628 GRNT-OTHER-MISC	-	-	-	-21,500	-21,500	-21,500	-21,500	-21,500			-21,500	-	-	-	-	
Transfers From Other Governments Total	**-**	**-**	**-**	**-21,500**	**-21,500**	**-21,500**	**-21,500**	**-21,500**			**-21,500**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9405 TSF TO RSV-DEVELOPMNT PROCESS	159,408	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**159,408**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
624 - PL-Current Planning Total	**143,797**	**130,967**	**4,769**	**-34,281**	**-34,234**	**-34,234**	**-34,234**	**-34,234**			**-39,051**	**48**	**-**	**-**	**-**	
625 - PL-Heritage Projects																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	391	-	-	-	-	-	-	-			-	-	-	-	-	
7302 COMMUNIC-PRODUCTS/SERVICES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**391**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	834	13,330	17,662	10,000	10,000	10,000	10,000	10,000			-7,662	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**834**	**13,330**	**17,662**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**			**-7,662**	**-**	**-**	**-**	**-**	
Op Exp-Grants & Donations																
8000 GRNTS&DONATNS-MISC	500	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Grants & Donations Total	**500**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	

CITY OF PORT MOODY
2018 - 2022 OPERATING FINANCIAL PLAN

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	1,905	-	-	-	-	-	-	-			-	-	-	-	-	
7949 SDRY-CONTINGENCY	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**1,905**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7615 SUPPL-MISC. SUPPLIES	60	-	-	-	-	-	-	-			-	-	-	-	-	
7624 SUPPL-SIGNS	754	-	-	-	-	-	-	-			-	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	98	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**912**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	716	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**716**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	409	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**409**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-3,330	-3,330	-7,662	-	-	-	-	-			7,662	-	-	-	-	
5500 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESERVE	-	-	-	-	-	-	-	-			-	-	-	-	-	
5900 APPROP.FROM SURPLUS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-3,330**	**-3,330**	**-7,662**	**-**	**-**	**-**	**-**	**-**			**7,662**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	7,662	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**7,662**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
625 - PL-Heritage Projects Total	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**				**-**	**-**	**-**	**-**	
626 - PL-Long Range Planning																
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	-	18,813	-	-	-	-	-			-18,813	-	-	-	-	
Op Exp-Contracted Services Total	**-**	**-**	**18,813**	**-**	**-**	**-**	**-**	**-**			**-18,813**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	-	500	-	-	-	-	-	-			-	-	-	-	-	
7953 SDRY-ENVIRONMENTAL INITIATIVES	-	-	15,000	-	-	-	-	-			-15,000	-	-	-	-	
Op Exp-Sundry Total	**-**	**500**	**15,000**	**-**	**-**	**-**	**-**	**-**			**-15,000**	**-**	**-**	**-**	**-**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	1,264	2,000	-	-	-	-	-	-			-	-	-	-	-	
6104 HR-MILEAGE/VEHICLE ALLOW.	36	100	-	-	-	-	-	-			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	505	745	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**1,805**	**2,845**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	100,951	103,687	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	323	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	41	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	896	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**102,210**	**103,687**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-	-	-33,813	-	-	-	-	-			33,813	-	-	-	-	
Transfer From Reserves Total	**-**	**-**	**-33,813**	**-**	**-**	**-**	**-**	**-**			**33,813**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
626 - PL-Long Range Planning Total	**104,015**	**107,032**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
627 - PL-OCP/Zoning Bylaw																
Op Exp-Consulting and Prof Services																
7105 PRF SVC-CONSULTANT	-	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Op Exp-Consulting and Prof Services Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
627 - PL-OCP/Zoning Bylaw Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Planning Total	**555,365**	**574,428**	**605,935**	**582,736**	**593,391**	**593,691**	**593,491**	**593,291**			**-23,198**	**10,655**	**300**	**-200**	**-200**	
Planning & Development Total	**392,275**	**576,403**	**624,545**	**602,436**	**633,402**	**624,000**	**649,318**	**651,615**			**-22,109**	**30,966**	**-9,402**	**25,318**	**2,297**	
Police																
Police																
650 - PD-Admin-Police																
Op Exp-Communications																
7300 COMMUNIC-ADVERTISING	411	-	-	-	-	-	-	-			-	-	-	-	-	
7303 COMMUNIC-DLVRY/COURIER	1,767	3,908	3,983	3,063	3,124	3,186	3,250	3,315			-920	61	62	64	65	
7304 COMMUNIC-INTRNT ACCESS SERVICE	2,286	4,153	3,243	3,308	3,374	3,442	3,510	3,577			65	66	67	69	67	
7306 COMMUNIC-TELEPHONE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**4,464**	**8,061**	**7,226**	**6,371**	**6,498**	**6,628**	**6,760**	**6,892**			**-855**	**127**	**130**	**133**	**132**	
Op Exp-Consulting and Prof Services																
7104 PRF SVC-COMMIT.SECRETARY	-	-	-	-	-	-	-	-			-	-	-	-	-	
7107 PRF SVC-CONSLT-DRAFTING	-	-	-	-	-	-	-	-			-	-	-	-	-	
7112 PRF SVC-LEGAL SERVICES	41,212	19,208	40,000	40,800	41,616	42,448	43,297	44,121			800	816	832	849	824	
7114 PRF SVC-OTHER PROF.SERVICES	11,613	-	-	1,200	13,724	1,248	1,273	13,799			1,200	12,524	-12,476	25	12,525	
7115 PRF SVC-OUTSIDE POLCE AGENCIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7117 PRF SVC-SFTWRE MNT/UPGRADES	16,907	13,786	22,030	26,471	27,000	27,540	28,091	28,653			4,441	529	540	551	562	
Op Exp-Consulting and Prof Services Total	**69,732**	**32,994**	**62,030**	**68,471**	**82,340**	**71,237**	**72,662**	**86,573**			**6,441**	**13,869**	**-11,103**	**1,425**	**13,911**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	-	-	2,500	-	-	-	-	-			-2,500	-	-	-	-	
7006 CONTR SVC-FEE FOR SERVICE	6,960	6,960	6,960	-	-	-	-	-			-6,960	-	-	-	-	
7019 CONTR SVC-RECORDS MGMT/ARCHIVES	1,118	-	1,200	1,224	1,248	1,273	1,299	1,324			24	24	25	25	25	
Op Exp-Contracted Services Total	**8,078**	**6,960**	**10,660**	**1,224**	**1,248**	**1,273**	**1,299**	**1,324**			**-9,436**	**24**	**25**	**25**	**25**	
Op Exp-Equipment																
7704 EQUIP-NON-CAPITALIZED	18,104	18,971	23,831	19,718	24,612	20,514	20,925	25,823			-4,113	4,894	-4,098	410	4,898	
7705 EQUIP-RCRDS MGMT SYSTEM	102,307	106,230	94,248	96,133	98,056	100,017	102,017	103,959			1,885	1,923	1,961	2,000	1,942	
7712 EQUIP-MAINTENANCE	42,433	31,000	31,589	32,221	32,865	33,523	34,193	34,844			632	644	657	670	651	
Op Exp-Equipment Total	**162,844**	**156,201**	**149,668**	**148,071**	**155,533**	**154,053**	**157,135**	**164,626**			**-1,597**	**7,461**	**-1,479**	**3,081**	**7,491**	
Op Exp-Gov't Payments																
7800 GOVT PMTS-ECOMM CHARGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Gov't Payments Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Recoveries																
8100 RECOVERIES-INTERDEPARTMENT ADMIN CHARGES	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000			-	-	-	-	-	
8103 RECOVERIES- INTERNAL ADMIN CHARGE PAYROLL	1,608	-	-	-	-	-	-	-			-	-	-	-	-	
8170 TSF-CONTINGENCY	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Recoveries Total	**26,608**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**			-	-	-	-	-	
Op Exp-Sundry																
7901 SDRY-BANK CHARGES	435	624	624	624	624	624	624	624			-	-	-	-	-	
7904 SDRY-CIVIC FUNCTIONS	-	-	-	-	-	-	-	-			-	-	-	-	-	
7909 SDRY-CRIME PREVENTION	-	-	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	2,392	7,028	2,500	2,550	2,601	2,653	2,706	2,758			50	51	52	53	52	
7997 AP HOLDING	-	-	-	-	-	-	-	-			-	-	-	-	-	
7998 SDRY-REBILL EXP OFFSET	-	-	-	-	-	-	-	-			-	-	-	-	-	
7999 SDRY-REBILL EXPENSE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**2,827**	**7,652**	**3,124**	**3,174**	**3,225**	**3,277**	**3,330**	**3,382**			**50**	**51**	**52**	**53**	**52**	
Op Exp-Supplies & Materials																
7607 SUPPL-CONSUMABLES	939	-	-	1,200	1,224	1,248	1,273	1,299			1,200	24	24	25	25	
7609 SUPPLIES-FIREARMS	-	16,309	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7613 SUPPL-MAINT.SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7615 SUPPL-MISC. SUPPLIES	2,495	3,038	3,096	3,158	3,221	3,286	3,351	3,415			62	63	64	66	64	
7621 SUPPL-PUBLICATIONS&SUBSCRIPT.	913	-	-	1,200	1,224	1,248	1,273	1,299			1,200	24	24	25	25	
7624 SUPPL-SIGNS	-	-	-	-	-	-	-	-			-	-	-	-	-	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	8,075	6,051	7,665	7,818	7,975	8,134	8,297	8,455			153	156	159	163	158	
7626 SUPPL-STANDARD OFFICE SUPPLIES	5,466	7,943	8,094	6,556	6,687	6,821	6,957	7,096			-1,538	131	134	136	139	
7627 SUPPL-TECHNICAL SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7628 SUPPL-UNIFORMS	520	1,581	3,172	2,153	2,196	2,240	2,285	2,329			-1,019	43	44	45	43	
7629 SUPPL-WORKING LUNCHES/FOOD	2,911	3,700	3,770	3,846	3,923	4,001	4,081	4,159			75	77	78	80	78	
Op Exp-Supplies & Materials Total	**21,319**	**38,622**	**25,797**	**25,931**	**26,450**	**26,979**	**27,518**	**28,051**			**134**	**519**	**529**	**540**	**533**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	11,554	18,000	18,342	27,850	28,407	28,975	29,555	30,146			9,508	557	568	580	591	
6103 HR-HEALTH&SAFETY PROG.	2,153	4,375	4,458	3,047	3,108	3,170	3,234	3,298			-1,411	61	62	63	65	
6104 HR-MILEAGE/VEHICLE ALLOW.	4,595	6,114	6,230	6,355	6,482	6,611	6,744	6,872			125	127	130	132	128	
6107 HR-RECRUITMENT	-	16,814	-	-	-	-	-	-			-	-	-	-	-	
6108 HR-RETIREMENT&SERV.RECOG	-	-	-	-	-	-	-	-			-	-	-	-	-	
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	15,140	21,500	21,909	22,347	22,794	23,250	23,715	24,166			438	447	456	465	451	
6112 HR-TRNG&EDUC-DEPT	8,138	12,000	12,228	9,000	9,180	9,364	9,551	9,742			-3,228	180	184	187	191	
Personnel Services Total	**41,580**	**78,803**	**63,167**	**68,599**	**69,971**	**71,370**	**72,798**	**74,224**			**5,432**	**1,372**	**1,399**	**1,427**	**1,427**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-682	-	-	-	-227,920	-299,990	-409,490	-499,890			-	-227,920	-72,070	-109,500	-90,400	
Revenue From Own Sources Total	**-682**	**-**	**-**	**-**	**-227,920**	**-299,990**	**-409,490**	**-499,890**			**-**	**-227,920**	**-72,070**	**-109,500**	**-90,400**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	1,550,613	1,873,025	1,931,436	1,984,355	2,029,928	2,076,561	2,131,022	2,180,016			52,919	45,573	46,633	54,461	48,994	
6002 SAL&BEN-OVERTIME-I/S	41,818	19,762	34,762	30,000	30,600	31,212	31,836	32,473			-4,762	600	612	624	637	
6003 SAL&BEN-AUX-ALL	21,941	24,936	59,858	34,330	35,017	35,717	36,431	37,160			-25,528	687	700	714	729	
6004 SAL&BEN-OTHER-ALL	7,527	6,500	8,000	6,500	6,500	6,500	6,500	6,500			-1,500	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-	-	-	-	-	-	-	-			-	-	-	-	-	
8131 LIAB TSF-PAYROLL LIAB	45,722	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**1,667,622**	**1,924,223**	**2,034,056**	**2,055,185**	**2,102,045**	**2,149,990**	**2,205,789**	**2,256,149**			**21,129**	**46,860**	**47,945**	**55,799**	**50,360**	
Taxes-Real Property																
4030 TX-RL PR-GEN POLICE INTERCO GROWTH ALLOC	-201,263	-201,263	-201,263	-299,313	-299,313	-299,313	-299,313	-299,313			-98,050	-	-	-	-	
Taxes-Real Property Total	**-201,263**	**-201,263**	**-201,263**	**-299,313**	**-299,313**	**-299,313**	**-299,313**	**-299,313**			**-98,050**	**-**	**-**	**-**	**-**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-23,309	-23,309	-3,561	-	-11,334	-	-	-11,334			3,561	-11,334	11,334	-	-11,334	
5427 TSF-FM-RSV-COUNCIL STRATEGIC PRIORITIES RSV	-	-	-	-	-	-	-	-			-	-	-	-	-	
5428 TSF-FM-RSV-POLICE CHARITY	-	-	-	-	-	-	-	-			-	-	-	-	-	
5500 TSF-FM-RSV-CAPITAL ASSET REPLACEMENT RESERVE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-23,309**	**-23,309**	**-3,561**	**-**	**-11,334**	**-**	**-**	**-11,334**			**3,561**	**-11,334**	**11,334**	**-**	**-11,334**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	133,561	-	5,667	5,667	-	5,667	5,667	-			-	-5,667	5,667	-	-5,667	
9428 TSF TO RSV-POLICE CHARITY	-	-	-	-	-	-	-	-			-	-	-	-	-	
9441 TSF TO RSV-POLICE RECRUITMENT	14,400	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**147,961**	**-**	**5,667**	**5,667**	**-**	**5,667**	**5,667**	**-**			**-**	**-5,667**	**5,667**	**-**	**-5,667**	
650 - PD-Admin-Police Total	**1,927,782**	**2,053,944**	**2,181,571**	**2,108,379**	**1,933,743**	**1,916,171**	**1,869,154**	**1,835,683**			**-73,192**	**-174,637**	**-17,571**	**-47,017**	**-33,471**	
651 - PD-Cell Block																
Op Exp-Sundry																
7922 SDRY-KEEP OF PRISONERS	4,748	2,844	3,898	5,000	5,100	5,202	5,306	5,412			1,102	100	102	104	106	
7927 SDRY-MISC. EXPENSES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**4,748**	**2,844**	**3,898**	**5,000**	**5,100**	**5,202**	**5,306**	**5,412**			**1,102**	**100**	**102**	**104**	**106**	
Op Exp-Supplies & Materials																
7622 SUPPL-RADIOS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	3,844	2,600	2,600	4,500	4,590	4,682	4,775	4,871			1,900	90	92	93	96	
6003 SAL&BEN-AUX-ALL	72,977	54,298	56,369	80,510	82,120	83,763	85,438	87,147			24,141	1,610	1,643	1,675	1,709	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	907	-	-	-	-	-	-	-			-	-	-	-	-	
8131 LIAB TSF-PAYROLL LIAB	1,555	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**79,283**	**56,898**	**58,969**	**85,010**	**86,710**	**88,445**	**90,213**	**92,018**			**26,041**	**1,700**	**1,735**	**1,768**	**1,805**	
Transfers From Other Governments																
4631 GRNT-PROV-COND-KEEP OF PRISONERS	-4,983	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers From Other Governments Total	**-4,983**	-	-	-	-	-	-	-			-	-	-	-	-	
651 - PD-Cell Block Total	**79,049**	**59,742**	**62,867**	**90,010**	**91,810**	**93,647**	**95,519**	**97,430**			**27,143**	**1,800**	**1,837**	**1,872**	**1,911**	
652 - PD-CIS																
Op Exp-Consulting and Prof Services																
7114 PRF SVC-OTHER PROF.SERVICES	2,913	38,000	40,224	40,821	41,431	42,062	42,062	42,683			597	610	631	-	621	
7115 PRF SVC-OUTSIDE POLCE AGENCIES	38,125	18,971	19,331	21,718	22,152	22,595	23,047	23,508			2,387	434	443	452	461	
Op Exp-Consulting and Prof Services Total	**41,038**	**56,971**	**59,555**	**62,539**	**63,583**	**64,657**	**65,109**	**66,190**			**2,984**	**1,044**	**1,074**	**452**	**1,081**	
Op Exp-Equipment																
7704 EQUIP-NON-CAPITALIZED	-	-	-	-	-	-	-	-			-	-	-	-	-	
7712 EQUIP-MAINTENANCE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**-**	-	-	-	-	-	-	-			**-**	**-**	**-**	**-**	**-**	
Op Exp-Lease & Rentals																
7507 LSE&RNTLS-OTHER	3,430	3,500	3,567	3,638	3,711	3,785	3,860	3,934			71	73	74	76	73	
Op Exp-Lease & Rentals Total	**3,430**	**3,500**	**3,567**	**3,638**	**3,711**	**3,785**	**3,860**	**3,934**			**71**	**73**	**74**	**76**	**73**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	99	3,500	3,567	2,000	2,040	2,081	2,122	2,165			-1,567	40	41	42	42	
Op Exp-Sundry Total	**99**	**3,500**	**3,567**	**2,000**	**2,040**	**2,081**	**2,122**	**2,165**			**-1,567**	**40**	**41**	**42**	**42**	
Op Exp-Supplies & Materials																
7615 SUPPL-MISC. SUPPLIES	2,332	1,000	1,019	1,500	1,530	1,561	1,592	1,624			481	30	31	31	32	
7626 SUPPL-STANDARD OFFICE SUPPLIES	53	-	-	-	-	-	-	-			-	-	-	-	-	
7627 SUPPL-TECHNICAL SUPPLIES	182	-	-	-	-	-	-	-			-	-	-	-	-	
7628 SUPPL-UNIFORMS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**2,567**	**1,000**	**1,019**	**1,500**	**1,530**	**1,561**	**1,592**	**1,624**			**481**	**30**	**31**	**31**	**32**	
Personnel Services																
6104 HR-MILEAGE/VEHICLE ALLOW.	43	-	-	-	-	-	-	-			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	1,200	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**1,243**	-	-	-	-	-	-	-			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	962,710	1,307,727	825,316	852,630	873,410	894,698	916,508	945,766			27,314	20,780	21,288	21,810	29,258	
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	30,379	60,500	13,313	24,000	24,480	24,970	25,469	25,978			10,687	480	490	499	509	
6003 SAL&BEN-AUX-ALL	303	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	12,615	13,000	13,000	10,000	10,000	10,000	10,000	10,000			-3,000	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-2,168	-	-	-	-	-	-	-			-	-	-	-	-	
8131 LIAB TSF-PAYROLL LIAB	34,035	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**1,037,876**	**1,381,227**	**851,629**	**886,630**	**907,890**	**929,668**	**951,977**	**981,744**			**35,001**	**21,260**	**21,778**	**22,309**	**29,767**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	-	-	-	-	-	-	-	-			-	-	-	-	-	
9442 TSF TO RSV-POLICE MAJOR CRIME	60,000	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**60,000**	-	-	-	-	-	-	-			**-**	**-**	**-**	**-**	**-**	
652 - PD-CIS Total	**1,146,253**	**1,446,198**	**919,336**	**956,306**	**978,754**	**1,001,751**	**1,024,661**	**1,055,657**			**36,970**	**22,447**	**22,998**	**22,909**	**30,996**	
653 - PD-Civic Building																
Op Exp-Communications																
7304 COMMUNIC-INTRNT ACCESS SERVICE	-	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	60,447	56,019	60,000	61,200	62,424	63,672	64,946	66,182			1,200	1,224	1,248	1,273	1,236	
Op Exp-Communications Total	**60,447**	**56,019**	**60,000**	**61,200**	**62,424**	**63,672**	**64,946**	**66,182**			**1,200**	**1,224**	**1,248**	**1,273**	**1,236**	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	79,425	57,542	48,292	40,420	41,228	42,053	42,894	43,752			-7,872	808	825	841	858	
7013 CONTR SVC-JANITORIAL	54,000	57,967	59,068	55,000	56,100	57,222	58,366	59,534			-4,068	1,100	1,122	1,144	1,168	
7015 CONTR SVC-LANDSCAPING	6,240	-	-	-	-	-	-	-			-	-	-	-	-	
7017 CONTR SVC-PEST CONTROL	300	-	-	-	-	-	-	-			-	-	-	-	-	
7030 CONTR SVC-JANITORIAL CP POLICE	7,200	7,441	7,582	7,500	7,650	7,803	7,959	8,118			-82	150	153	156	159	
Op Exp-Contracted Services Total	**147,165**	**122,950**	**114,942**	**102,920**	**104,978**	**107,078**	**109,219**	**111,404**			**-12,022**	**2,058**	**2,100**	**2,141**	**2,185**	
Op Exp-Equipment																
7704 EQUIP-NON-CAPITALIZED	835	-	-	-	-	-	-	-			-	-	-	-	-	
7705 EQUIP-RCRDS MGMT SYSTEM	-	-	-	-	-	-	-	-			-	-	-	-	-	
7714 EQUIP-EMERG GENERATOR FUEL	2,236	6,000	6,114	6,236	6,361	6,488	6,618	6,744			122	125	127	130	126	
Op Exp-Equipment Total	**3,072**	**6,000**	**6,114**	**6,236**	**6,361**	**6,488**	**6,618**	**6,744**			**122**	**125**	**127**	**130**	**126**	
Op Exp-Insurance & Claims																
7402 INSURANCE-PROPERTY	16,840	16,730	17,065	17,406	17,754	18,110	18,472	18,823			341	348	355	362	352	
Op Exp-Insurance & Claims Total	**16,840**	**16,730**	**17,065**	**17,406**	**17,754**	**18,110**	**18,472**	**18,823**			**341**	**348**	**355**	**362**	**352**	
Op Exp-Sundry																
7924 SDRY-LICENSES&ROYALTIES	322	-	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	-96	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**226**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7610 SUPPL-HORTICULTURAL SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7611 SUPPL-JANITORIAL SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7613 SUPPL-MAINT.SUPPLIES	1,382	1,000	1,019	3,200	3,264	3,329	3,396	3,464			2,181	64	65	67	68	
7615 SUPPL-MISC. SUPPLIES	6	2,000	2,038	1,240	1,265	1,290	1,316	1,342			-798	25	25	26	26	
7634 SUPP-STOCK SUPP-JANITORIAL	3,112	3,000	3,057	3,350	3,417	3,485	3,555	3,626			293	67	68	70	71	
7635 SUPP-STOCK SUPP-MAINTENANCE	395	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**4,895**	**6,000**	**6,114**	**7,790**	**7,946**	**8,104**	**8,267**	**8,432**			**1,676**	**156**	**158**	**163**	**165**	
Op Exp-Utilities																
7200 UTILITIES-HEAT	4,245	8,256	8,693	5,885	6,297	6,738	7,209	7,714			-2,808	412	441	472	505	
7201 UTILITIES-LIGHT	85,921	73,320	75,886	82,134	87,883	94,035	100,618	107,661			6,248	5,749	6,152	6,582	7,043	
Op Exp-Utilities Total	**90,165**	**81,576**	**84,579**	**88,019**	**94,180**	**100,773**	**107,827**	**115,375**			**3,440**	**6,161**	**6,593**	**7,054**	**7,548**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-37,745	-	-	-	-	-	-	-			-	-	-	-	-	
4500 RV-OTHER-EXP RECOVERY	-	-35,000	-35,000	-35,000	-35,000	-35,000	-35,000	-35,000			-	-	-	-	-	
Revenue From Own Sources Total	**-37,745**	**-35,000**	**-35,000**	**-35,000**	**-35,000**	**-35,000**	**-35,000**	**-35,000**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6001 SAL&BEN-WAGES	9,553	22,208	11,107	14,250	14,535	14,535	14,535	14,535			3,143	285	-	-	-	
6003 SAL&BEN-AUX-ALL	158	-	-	-	-	-	-	-			-	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	350	-	-	-	-	-	-	-			-	-	-	-	-	
8131 LIAB TSF-PAYROLL LIAB	201	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**10,263**	**22,208**	**11,107**	**14,250**	**14,535**	**14,535**	**14,535**	**14,535**			**3,143**	**285**	**-**	**-**	**-**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-21,181	-21,181	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-21,181**	**-21,181**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	-	-	-	-	-	-	-	-			-	-	-	-	-	
9500 TSF TO RSV-CAPITAL ASSET REPLACEMENT RESERVE	18,285	18,285	18,650	19,023	19,403	19,792	20,187	20,572			373	380	388	396	384	
Transfers to Reserves Total	**18,285**	**18,285**	**18,650**	**19,023**	**19,403**	**19,792**	**20,187**	**20,572**			**373**	**380**	**388**	**396**	**384**	
653 - PD-Civic Building Total	**292,432**	**273,587**	**283,571**	**281,845**	**292,582**	**303,552**	**315,071**	**327,067**			**-1,726**	**10,738**	**10,969**	**11,519**	**11,996**	
654 - PD-Secondments																
Op Exp-Sundry																
7998 SDRY-REBILL EXP OFFSET	-4,687	-	-	-	-	-	-	-			-	-	-	-	-	
7999 SDRY-REBILL EXPENSE	4,687	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	-	-	-	-	-	-	-	-			-	-	-	-	-	

CITY OF PORT MOODY
2018 - 2022 OPERATING FINANCIAL PLAN

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Personnel Services																
6112 HR-TRNG&EDUC-DEPT	80	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**80**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	596,320	641,665	793,577	956,466	979,855	1,003,818	1,035,115	1,074,267			162,889	23,389	23,963	31,297	39,152	
6002 SAL&BEN-OVERTIME-I/S	42,992	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	3,234	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-627,261	-641,665	-793,577	-956,466	-979,855	-1,003,818	-1,035,115	-1,074,267			-162,889	-23,389	-23,963	-31,297	-39,152	
Salary and Benefits Total	**15,286**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
654 - PD-Secondments Total	**15,365**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
655 - PD-EComm																
Op Exp-Consulting and Prof Services																
7114 PRF SVC-OTHER PROF.SERVICES	184,620	213,549	297,780	317,011	328,107	339,590	351,476	363,778			19,231	11,095	11,484	11,886	12,302	
Op Exp-Consulting and Prof Services Total	**184,620**	**213,549**	**297,780**	**317,011**	**328,107**	**339,590**	**351,476**	**363,778**			**19,231**	**11,095**	**11,484**	**11,886**	**12,302**	
Op Exp-Equipment																
7710 EQUIP-CAP LSE INTEREST	7,174	-	-	-	-	-	-	-			-	-	-	-	-	
7712 EQUIP-MAINTENANCE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**7,174**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Gov't Payments																
7800 GOVT PMTS-ECOMM CHARGES	181,929	245,920	252,370	249,000	257,715	266,735	276,071	285,733			-3,370	8,715	9,020	9,336	9,662	
7803 GOVT PMTS-GVRD PURCHASES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Gov't Payments Total	**181,929**	**245,920**	**252,370**	**249,000**	**257,715**	**266,735**	**276,071**	**285,733**			**-3,370**	**8,715**	**9,020**	**9,336**	**9,662**	
Op Exp-Sundry																
7912 SDRY-DEBT-PRINCIPAL	29,263	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**29,263**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
655 - PD-EComm Total	**402,986**	**459,469**	**550,150**	**566,011**	**585,822**	**606,325**	**627,547**	**649,511**			**15,861**	**19,810**	**20,504**	**21,221**	**21,964**	
656 - PD-Communications																
Op Exp-Supplies & Materials																
7622 SUPPL-RADIOS	5,630	4,284	5,000	5,100	5,202	5,306	5,412	5,515			100	102	104	106	103	
Op Exp-Supplies & Materials Total	**5,630**	**4,284**	**5,000**	**5,100**	**5,202**	**5,306**	**5,412**	**5,515**			**100**	**102**	**104**	**106**	**103**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	120,380	119,602	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	11,429	24,112	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	28,356	22,901	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	2,050	2,145	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-	-	-	-	-	-	-	-			-	-	-	-	-	
8131 LIAB TSF-PAYROLL LIAB	3,244	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**165,458**	**168,760**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-4,284	-4,284	-	-	-	-	-	-			-	-	-	-	-	
Transfer From Reserves Total	**-4,284**	**-4,284**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	-	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers to Reserves Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
656 - PD-Communications Total	**166,804**	**168,760**	**5,000**	**5,100**	**5,202**	**5,306**	**5,412**	**5,515**			**100**	**102**	**104**	**106**	**103**	
657 - PD-Community																
Op Exp-Sundry																
7909 SDRY-CRIME PREVENTION	27,615	30,845	23,465	21,818	24,254	22,699	23,153	23,617			-1,647	2,436	-1,555	454	463	
7910 SDRY-CRIME STOPPERS	6,975	7,100	7,100	7,300	7,300	7,300	7,300	7,300			200	-	-	-	-	
7927 SDRY-MISC. EXPENSES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**34,590**	**37,945**	**30,565**	**29,118**	**31,554**	**29,999**	**30,453**	**30,917**			**-1,447**	**2,436**	**-1,555**	**454**	**463**	
Op Exp-Supplies & Materials																
7615 SUPPL-MISC. SUPPLIES	156	-	-	-	-	-	-	-			-	-	-	-	-	
7626 SUPPL-STANDARD OFFICE SUPPLIES	157	-	-	250	255	260	265	271			250	5	5	5	5	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7628 SUPPL-UNIFORMS	-	-	833	4,275	2,652	2,705	4,434	2,814			3,442	-1,623	53	1,729	-1,620	
Op Exp-Supplies & Materials Total	**313**	**-**	**833**	**4,525**	**2,907**	**2,965**	**4,699**	**3,085**			**3,692**	**-1,618**	**58**	**1,734**	**-1,615**	
Op Exp-Utilities																
7201 UTILITIES-LIGHT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Utilities Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6104 HR-MILEAGE/VEHICLE ALLOW.	105	-	-	480	490	499	509	520			480	10	10	10	10	
6112 HR-TRNG&EDUC-DEPT	10	-	-	6,400	-	-	6,400	-			6,400	-6,400	-	6,400	-6,400	
Personnel Services Total	**115**	**-**	**-**	**6,880**	**490**	**499**	**6,909**	**520**			**6,880**	**-6,390**	**10**	**6,410**	**-6,390**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	498,035	511,634	531,623	670,242	693,419	717,336	742,014	760,565			138,619	23,177	23,917	24,678	18,551	
6002 SAL&BEN-OVERTIME-I/S	3,521	4,200	4,200	7,000	7,140	7,283	7,428	7,577			2,800	140	143	145	149	
6004 SAL&BEN-OTHER-ALL	2,294	2,140	3,000	3,500	3,500	3,500	3,500	3,500			500	-	-	-	-	
8131 LIAB TSF-PAYROLL LIAB	17,635	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**521,485**	**517,974**	**538,823**	**680,742**	**704,059**	**728,119**	**752,942**	**771,642**			**141,919**	**23,317**	**24,060**	**24,823**	**18,700**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-4,666	-4,666	-	-5,382	-1,334	-	-5,382	-			-5,382	4,048	1,334	-5,382	5,382	
Transfer From Reserves Total	**-4,666**	**-4,666**	**-**	**-5,382**	**-1,334**	**-**	**-5,382**	**-**			**-5,382**	**4,048**	**1,334**	**-5,382**	**5,382**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	2,691	2,691	5,758	667	2,691	3,024	333	3,024			-5,091	2,024	333	-2,691	2,691	
Transfers to Reserves Total	**2,691**	**2,691**	**5,758**	**667**	**2,691**	**3,024**	**333**	**3,024**			**-5,091**	**2,024**	**333**	**-2,691**	**2,691**	
657 - PD-Community Total	**554,527**	**553,944**	**575,979**	**716,550**	**740,367**	**764,607**	**789,955**	**809,187**			**140,571**	**23,817**	**24,240**	**25,348**	**19,232**	
658 - PD-Emergency Response																
Op Exp-Consulting and Prof Services																
7115 PRF SVC-OUTSIDE POLCE AGENCIES	68,150	80,000	77,284	79,216	81,197	83,226	85,307	87,440			1,932	1,980	2,030	2,081	2,133	
Op Exp-Consulting and Prof Services Total	**68,150**	**80,000**	**77,284**	**79,216**	**81,197**	**83,226**	**85,307**	**87,440**			**1,932**	**1,980**	**2,030**	**2,081**	**2,133**	
Op Exp-Sundry																
7998 SDRY-REBILL EXP OFFSET	-	-	-	-	-	-	-	-			-	-	-	-	-	
7999 SDRY-REBILL EXPENSE	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6112 HR-TRNG&EDUC-DEPT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	114,379	117,617	128,333	131,547	134,835	138,206	141,661	152,117			3,214	3,288	3,371	3,455	10,456	
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	14,339	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	3,984	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-131,918	-117,617	-128,333	-131,547	-134,835	-138,206	-141,661	-152,117			-3,214	-3,288	-3,371	-3,455	-10,456	
Salary and Benefits Total	**784**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
658 - PD-Emergency Response Total	**68,934**	**80,000**	**77,284**	**79,216**	**81,197**	**83,226**	**85,307**	**87,440**			**1,932**	**1,980**	**2,030**	**2,081**	**2,133**	
659 - PD-Front Counter																
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	2,775	-	-	2,000	2,000	2,000	2,000	2,000			2,000	-	-	-	-	
Op Exp-Sundry Total	**2,775**	**-**	**-**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**			**2,000**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	124,076	109,470	130,102	131,089	133,710	136,385	139,112	141,895			987	2,621	2,675	2,727	2,783	
6002 SAL&BEN-OVERTIME-I/S	4,354	1,685	1,685	1,685	1,719	1,753	1,788	1,824			-	34	34	35	36	
6003 SAL&BEN-AUX-ALL	10,058	-	11,007	11,121	11,344	11,571	11,802	12,038			114	223	227	231	236	
6004 SAL&BEN-OTHER-ALL	136	500	500	1,200	1,200	1,200	1,200	1,200			700	-	-	-	-	
8131 LIAB TSF-PAYROLL LIAB	2,772	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**141,395**	**111,655**	**143,294**	**145,095**	**147,973**	**150,909**	**153,902**	**156,957**			**1,801**	**2,878**	**2,936**	**2,993**	**3,055**	

CITY OF PORT MOODY
2018 - 2022 OPERATING FINANCIAL PLAN

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Services to Other Governments																
4192 SCS TO OTH GV-INSURANCE INFORMATION	-54,382	-38,000	-38,000	-45,000	-45,000	-45,000	-45,000	-45,000			-7,000	-	-	-	-	
Services to Other Governments Total	**-54,382**	**-38,000**	**-38,000**	**-45,000**	**-45,000**	**-45,000**	**-45,000**	**-45,000**			**-7,000**	**-**	**-**	**-**	**-**	
659 - PD-Front Counter Total	**89,788**	**73,655**	**105,294**	**102,095**	**104,973**	**107,909**	**110,902**	**113,957**			**-3,199**	**2,878**	**2,936**	**2,993**	**3,055**	
661 - PD-Identification																
Op Exp-Consulting and Prof Services																
7114 PRF SVC-OTHER PROF.SERVICES	-	-	-	750	765	780	796	812			750	15	15	16	16	
7115 PRF SVC-OUTSIDE POLCE AGENCIES	15,002	17,385	18,097	18,459	18,828	19,205	19,589	19,962			362	369	377	384	373	
Op Exp-Consulting and Prof Services Total	**15,002**	**17,385**	**18,097**	**19,209**	**19,593**	**19,985**	**20,385**	**20,773**			**1,112**	**384**	**392**	**400**	**389**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	365	-	2,250	-	-	-	-	-			-2,250	-	-	-	-	
Op Exp-Contracted Services Total	**365**	**-**	**2,250**	**-**	**-**	**-**	**-**	**-**			**-2,250**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7704 EQUIP-NON-CAPITALIZED	-	-	6,000	-	-	6,000	-	-			-6,000	-	6,000	-6,000	-	
Op Exp-Equipment Total	**-**	**-**	**6,000**	**-**	**-**	**6,000**	**-**	**-**			**-6,000**	**-**	**6,000**	**-6,000**	**-**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	-190	4,183	4,245	1,500	1,530	1,561	1,592	1,624			-2,745	30	31	31	32	
Op Exp-Sundry Total	**-190**	**4,183**	**4,245**	**1,500**	**1,530**	**1,561**	**1,592**	**1,624**			**-2,745**	**30**	**31**	**31**	**32**	
Op Exp-Supplies & Materials																
7615 SUPPL-MISC. SUPPLIES	2,502	2,091	2,123	2,165	2,209	2,253	2,298	2,342			42	43	44	45	44	
7627 SUPPL-TECHNICAL SUPPLIES	777	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**3,279**	**2,091**	**2,123**	**2,165**	**2,209**	**2,253**	**2,298**	**2,342**			**42**	**43**	**44**	**45**	**44**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	109	-	200	204	208	212	11,206	221			4	4	4	10,994	-10,986	
6104 HR-MILEAGE/VEHICLE ALLOW.	23	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**132**	**-**	**200**	**204**	**208**	**212**	**11,206**	**221**			**4**	**4**	**4**	**10,994**	**-10,986**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	250,339	264,612	274,973	281,853	295,319	302,702	310,269	318,026			6,880	13,466	7,383	7,567	7,757	
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	6,879	18,000	10,000	10,000	10,200	10,404	10,612	10,824			-	200	204	208	212	
6004 SAL&BEN-OTHER-ALL	6	1,000	1,000	1,000	1,000	1,000	1,000	1,000			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	559	-	-	-	-	-	-	-			-	-	-	-	-	
8131 LIAB TSF-PAYROLL LIAB	9,022	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**266,804**	**283,612**	**285,973**	**292,853**	**306,519**	**314,106**	**321,881**	**329,850**			**6,880**	**13,666**	**7,587**	**7,775**	**7,969**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-	-	-6,250	-	-	-4,000	-9,420	-			6,250	-	-4,000	-5,420	9,420	
Transfer From Reserves Total	**-**	**-**	**-6,250**	**-**	**-**	**-4,000**	**-9,420**	**-**			**6,250**	**-**	**-4,000**	**-5,420**	**9,420**	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	5,820	3,570	1,570	3,570	3,570	1,570	2,000	3,570			2,000	-	-2,000	430	1,570	
Transfers to Reserves Total	**5,820**	**3,570**	**1,570**	**3,570**	**3,570**	**1,570**	**2,000**	**3,570**			**2,000**	**-**	**-2,000**	**430**	**1,570**	
661 - PD-Identification Total	**291,212**	**310,841**	**314,208**	**319,501**	**333,629**	**341,687**	**349,942**	**358,379**			**5,293**	**14,128**	**8,058**	**8,255**	**8,437**	
662 - PD-Integration																
Op Exp-Consulting and Prof Services																
7114 PRF SVC-OTHER PROF.SERVICES	-	225,000	-	-	-	-	-	-			-	-	-	-	-	
7115 PRF SVC-OUTSIDE POLCE AGENCIES	208,502	-	224,370	229,980	235,729	241,622	247,663	253,854			5,609	5,749	5,893	6,041	6,192	
Op Exp-Consulting and Prof Services Total	**208,502**	**225,000**	**224,370**	**229,980**	**235,729**	**241,622**	**247,663**	**253,854**			**5,609**	**5,749**	**5,893**	**6,041**	**6,192**	
Op Exp-Sundry																
7998 SDRY-REBILL EXP OFFSET	-1,794	-	-	-	-	-	-	-			-	-	-	-	-	
7999 SDRY-REBILL EXPENSE	1,794	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	114,848	117,617	122,222	131,547	134,835	138,206	141,661	152,117			9,325	3,288	3,371	3,455	10,456	
6002 SAL&BEN-OVERTIME-I/S	57,544	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	7,229	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-179,729	-117,617	-122,222	-131,547	-134,835	-138,206	-141,661	-152,117			-9,325	-3,288	-3,371	-3,455	-10,456	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Salary and Benefits Total	-108	-	-	-	-	-	-	-			-	-	-	-	-	
662 - PD-Integration Total	**208,394**	**225,000**	**224,370**	**229,980**	**235,729**	**241,622**	**247,663**	**253,854**			**5,609**	**5,749**	**5,893**	**6,041**	**6,192**	
663 - PD-Police Dog Services																
Op Exp-Consulting and Prof Services																
7114 PRF SVC-OTHER PROF.SERVICES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7115 PRF SVC-OUTSIDE POLCE AGENCIES	105,058	108,863	112,173	114,977	117,851	120,798	123,818	126,913			2,804	2,874	2,946	3,020	3,095	
Op Exp-Consulting and Prof Services Total	**105,058**	**108,863**	**112,173**	**114,977**	**117,851**	**120,798**	**123,818**	**126,913**			**2,804**	**2,874**	**2,946**	**3,020**	**3,095**	
Op Exp-Sundry																
7909 SDRY-CRIME PREVENTION	-	-	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	544	-	-	-	-	-	-	-			-	-	-	-	-	
7998 SDRY-REBILL EXP OFFSET	-2,777	-	-	-	-	-	-	-			-	-	-	-	-	
7999 SDRY-REBILL EXPENSE	2,777	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**544**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7615 SUPPL-MISC. SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7628 SUPPL-UNIFORMS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6112 HR-TRNG&EDUC-DEPT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	98,689	129,357	134,428	137,798	141,242	144,774	155,138	159,016			3,370	3,444	3,532	10,364	3,878	
6002 SAL&BEN-OVERTIME-I/S	5,051	-	-	-	-	-	-	-			-	-	-	-	-	
6004 SAL&BEN-OTHER-ALL	5,393	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-119,559	-129,357	-134,428	-137,798	-141,242	-144,774	-155,138	-159,016			-3,370	-3,444	-3,532	-10,364	-3,878	
Salary and Benefits Total	**-10,426**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
663 - PD-Police Dog Services Total	**95,177**	**108,863**	**112,173**	**114,977**	**117,851**	**120,798**	**123,818**	**126,913**			**2,804**	**2,874**	**2,946**	**3,020**	**3,095**	
664 - PD-Regular Policing																
Op Exp-Communications																
7303 COMMUNIC-DLVRY/COURIER	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Communications Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Consulting and Prof Services																
7114 PRF SVC-OTHER PROF.SERVICES	966	-	2,000	2,040	2,081	2,122	2,165	2,206			40	41	42	42	41	
7115 PRF SVC-OUTSIDE POLCE AGENCIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7117 PRF SVC-SFTWRE MNT/UPGRADES	5,880	6,780	6,780	6,780	6,780	6,780	6,780	6,780			-	-	-	-	-	
Op Exp-Consulting and Prof Services Total	**6,846**	**6,780**	**8,780**	**8,820**	**8,861**	**8,902**	**8,945**	**8,986**			**40**	**41**	**42**	**42**	**41**	
Op Exp-Contracted Services																
7004 CONTR SVC-CONTRACTORS/BUILDERS	2,062	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**2,062**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7704 EQUIP-NON-CAPITALIZED	2,191	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**2,191**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7909 SDRY-CRIME PREVENTION	-	-	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	5,520	11,344	8,560	4,000	4,080	4,162	4,245	4,330			-4,560	80	82	83	85	
7935 SDRY-SPECIAL PROJECTS	7,440	7,378	7,518	7,668	7,822	7,978	8,138	8,293			150	153	156	160	155	
7998 SDRY-REBILL EXP OFFSET	-46	-	-	-	-	-	-	-			-	-	-	-	-	
7999 SDRY-REBILL EXPENSE	46	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry Total	**12,960**	**18,722**	**16,078**	**11,668**	**11,902**	**12,140**	**12,383**	**12,622**			**-4,410**	**233**	**238**	**243**	**240**	
Op Exp-Supplies & Materials																
7609 SUPPLIES-FIREARMS	41,752	28,142	28,876	42,194	43,038	43,899	44,777	45,672			13,318	844	861	878	896	
7615 SUPPL-MISC. SUPPLIES	-142	-	-	1,500	1,530	1,561	1,592	1,624			1,500	30	31	31	32	
7624 SUPPL-SIGNS	-	-	-	-	-	-	-	-			-	-	-	-	-	
7627 SUPPL-TECHNICAL SUPPLIES	3,422	-	1,000	1,020	1,040	1,061	1,082	1,103			20	20	21	21	21	
7628 SUPPL-UNIFORMS	82,089	66,024	75,000	76,500	78,030	79,591	81,182	82,728			1,500	1,530	1,561	1,592	1,545	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Op Exp-Supplies & Materials Total	**127,120**	**94,166**	**104,876**	**121,214**	**123,638**	**126,111**	**128,633**	**131,127**			**16,338**	**2,424**	**2,473**	**2,522**	**2,493**	
Personnel Services																
6104 HR-MILEAGE/VEHICLE ALLOW.	199	-	-	-	-	-	-	-			-	-	-	-	-	
6107 HR-RECRUITMENT	24,129	-	17,133	17,476	17,825	18,182	18,545	18,898			343	350	357	364	353	
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	-	-	-	-	-	-	-	-			-	-	-	-	-	
6112 HR-TRNG&EDUC-DEPT	54,622	46,534	47,854	71,082	72,504	73,954	75,433	92,942			23,228	1,422	1,450	1,479	17,509	
Personnel Services Total	**78,951**	**46,534**	**64,987**	**88,558**	**90,329**	**92,135**	**93,978**	**111,840**			**23,571**	**1,771**	**1,807**	**1,843**	**17,862**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-3,775	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-3,775**	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits																
6000 SAL&BEN-SALARIES	3,180,570	3,298,958	3,293,702	3,453,964	3,630,203	3,727,539	3,847,710	3,957,732			160,262	176,239	97,336	120,171	110,022	
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	255,767	250,000	280,000	304,000	310,080	316,282	322,607	329,059			24,000	6,080	6,202	6,325	6,452	
6004 SAL&BEN-OTHER-ALL	71,524	97,618	72,559	68,994	68,994	68,994	68,994	68,994			-3,565	-	-	-	-	
6006 SAL&BEN-OVERTIME-O/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6201 SAL&BEN-REBILL LABOUR OFFSET	-16,966	-	-	-	-	-	-	-			-	-	-	-	-	
8131 LIAB TSF-PAYROLL LIAB	122,181	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**3,613,077**	**3,646,575**	**3,646,261**	**3,826,958**	**4,009,277**	**4,112,815**	**4,239,311**	**4,355,785**			**180,697**	**182,319**	**103,538**	**126,496**	**116,474**	
Transfer From Reserves																
5406 TSF-FM-RSV-FUTURE OPERATING	-102,959	-	-2,700	-	-	-	-	-12,800			2,700	-	-	-	-12,800	
5900 APPROP.FROM SURPLUS	-	-	-	-62,641	-	-	-	-			-62,641	62,641	-	-	-	
Transfer From Reserves Total	**-102,959**	-	**-2,700**	**-62,641**	-	-	-	**-12,800**			**-59,941**	**62,641**	-	-	**-12,800**	
Transfers From Other Governments																
4610 GRNT-PROV-UNCOND-SHARING-POLICE-FINES	-490,722	-506,000	-491,000	-466,500	-466,500	-466,500	-466,500	-466,500			24,500	-	-	-	-	
Transfers From Other Governments Total	**-490,722**	**-506,000**	**-491,000**	**-466,500**	**-466,500**	**-466,500**	**-466,500**	**-466,500**			**24,500**	-	-	-	-	
Transfers to Reserves																
9406 TSF TO RSV-FUTURE OPERATING	2,700	-	-	3,200	3,200	3,200	3,200	-			3,200	-	-	-	-3,200	
Transfers to Reserves Total	**2,700**	-	-	**3,200**	**3,200**	**3,200**	**3,200**	-			**3,200**	-	-	-	**-3,200**	
664 - PD-Regular Policing Total	**3,248,450**	**3,306,777**	**3,347,282**	**3,531,277**	**3,780,707**	**3,888,804**	**4,019,950**	**4,141,060**			**183,995**	**249,430**	**108,097**	**131,146**	**121,110**	
665 - PD-Traffic																
Op Exp-Consulting and Prof Services																
7115 PRF SVC-OUTSIDE POLCE AGENCIES	-	4,069	4,130	-	-	-	-	-			-4,130	-	-	-	-	
Op Exp-Consulting and Prof Services Total	-	**4,069**	**4,130**	-	-	-	-	-			**-4,130**	-	-	-	-	
Op Exp-Equipment																
7704 EQUIP-NON-CAPITALIZED	4,218	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**4,218**	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Gov't Payments																
7800 GOVT PMTS-ECOMM CHARGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Gov't Payments Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	465	4,500	4,586	1,000	1,020	1,040	1,061	1,082			-3,586	20	20	21	21	
Op Exp-Sundry Total	**465**	**4,500**	**4,586**	**1,000**	**1,020**	**1,040**	**1,061**	**1,082**			**-3,586**	**20**	**20**	**21**	**21**	
Op Exp-Supplies & Materials																
7615 SUPPL-MISC. SUPPLIES	349	1,046	1,061	500	510	520	531	541			-561	10	10	10	11	
7628 SUPPL-UNIFORMS	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**349**	**1,046**	**1,061**	**500**	**510**	**520**	**531**	**541**			**-561**	**10**	**10**	**10**	**11**	
Personnel Services																
6112 HR-TRNG&EDUC-DEPT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	-	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits																
6000 SAL&BEN-SALARIES	121,960	129,363	134,428	144,061	147,663	151,354	155,138	159,016			9,633	3,602	3,691	3,784	3,878	
6002 SAL&BEN-OVERTIME-I/S	874	3,000	500	500	510	520	531	541			-	10	10	11	10	
6004 SAL&BEN-OTHER-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
8131 LIAB TSF-PAYROLL LIAB	4,299	-	-	-	-	-	-	-			-	-	-	-	-	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
Salary and Benefits Total	**127,133**	**132,363**	**134,928**	**144,561**	**148,173**	**151,874**	**155,669**	**159,557**			**9,633**	**3,612**	**3,701**	**3,795**	**3,888**	
665 - PD-Traffic Total	**132,165**	**141,978**	**144,705**	**146,061**	**149,703**	**153,435**	**157,261**	**161,181**			**1,357**	**3,642**	**3,732**	**3,826**	**3,920**	
666 - PD-Victim Services																
Op Exp-Communications																
7303 COMMUNIC-DLVRY/COURIER	-	-	-	-	-	-	-	-			-	-	-	-	-	
7306 COMMUNIC-TELEPHONE	826	-	700	1,700	1,734	1,769	1,804	1,840			1,000	34	35	35	36	
Op Exp-Communications Total	**826**	**-**	**700**	**1,700**	**1,734**	**1,769**	**1,804**	**1,840**			**1,000**	**34**	**35**	**35**	**36**	
Op Exp-Consulting and Prof Services																
7115 PRF SVC-OUTSIDE POLCE AGENCIES	-	115	115	500	510	520	531	541			385	10	10	10	11	
Op Exp-Consulting and Prof Services Total	**-**	**115**	**115**	**500**	**510**	**520**	**531**	**541**			**385**	**10**	**10**	**10**	**11**	
Op Exp-Contracted Services																
7050 CONTR SVC-OPERATING PROJECTS	5,846	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Contracted Services Total	**5,846**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Equipment																
7707 EQUIP-VEHICLE CHARGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Equipment Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Op Exp-Sundry																
7915 SDRY-ECOMM CHARGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7927 SDRY-MISC. EXPENSES	806	211	500	510	520	531	541	552			10	10	10	11	10	
Op Exp-Sundry Total	**806**	**211**	**500**	**510**	**520**	**531**	**541**	**552**			**10**	**10**	**10**	**11**	**10**	
Op Exp-Supplies & Materials																
7615 SUPPL-MISC. SUPPLIES	10	-	-	-	-	-	-	-			-	-	-	-	-	
7619 SUPPL-PROG. SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7621 SUPPL-PUBLICATIONS&SUBSCRIPT.	426	-	-	200	204	208	212	216			200	4	4	4	4	
7625 SUPPL-SPEC OFFICE&PROCESS SUPPL	624	843	1,059	1,080	1,102	1,124	1,146	1,168			21	22	22	22	22	
7626 SUPPL-STANDARD OFFICE SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
7627 SUPPL-TECHNICAL SUPPLIES	-51	-	-	-	-	-	-	-			-	-	-	-	-	
7628 SUPPL-UNIFORMS	273	-	833	850	867	884	902	919			17	17	17	18	17	
7629 SUPPL-WORKING LUNCHES/FOOD	-	-	600	612	624	637	649	662			12	12	12	13	12	
Op Exp-Supplies & Materials Total	**1,280**	**843**	**2,492**	**2,742**	**2,797**	**2,853**	**2,910**	**2,965**			**250**	**55**	**56**	**57**	**56**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	2,160	1,476	1,850	1,887	1,925	1,963	2,003	2,041			37	38	38	39	38	
6104 HR-MILEAGE/VEHICLE ALLOW.	50	117	300	306	312	318	325	331			6	6	6	6	6	
6109 HR-CORP. DUES & BOARD/COMMITTEE CNVNT	1,319	-	-	2,500	2,550	2,601	2,653	2,706			2,500	50	51	52	53	
6112 HR-TRNG&EDUC-DEPT	140	2,548	6,000	2,000	2,040	2,081	2,122	2,165			-4,000	40	41	42	42	
6113 HR-VOLUNTEER APPREC'N	1,117	2,581	3,350	3,417	3,485	3,555	3,626	3,695			67	68	70	71	69	
Personnel Services Total	**4,786**	**6,722**	**11,500**	**10,110**	**10,312**	**10,518**	**10,729**	**10,938**			**-1,390**	**202**	**206**	**210**	**209**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-1,465	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-1,465**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	88,736	93,540	95,767	97,162	99,105	101,088	103,109	105,172			1,395	1,943	1,983	2,021	2,063	
6002 SAL&BEN-OVERTIME-I/S	8,085	2,702	2,702	2,804	2,860	2,917	2,976	3,035			102	56	57	59	59	
6003 SAL&BEN-AUX-ALL	37,889	36,645	38,043	43,792	44,668	45,561	46,473	47,402			5,749	876	893	912	929	
6201 SAL&BEN-REBILL LABOUR OFFSET	-	-	-	-	-	-	-	-			-	-	-	-	-	
8131 LIAB TSF-PAYROLL LIAB	2,694	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**137,403**	**132,887**	**136,512**	**143,758**	**146,633**	**149,566**	**152,558**	**155,609**			**7,246**	**2,875**	**2,933**	**2,992**	**3,051**	
Transfers From Other Governments																
4626 GRNT-PROV-COND-VICTIM ASSISTANCE	-53,960	-53,460	-53,959	-54,391	-54,391	-54,391	-54,391	-54,391			-432	-	-	-	-	
4628 GRNT-OTHER-MISC	-7,600	-	-	-	-	-	-	-			-	-	-	-	-	
Transfers From Other Governments Total	**-61,560**	**-53,460**	**-53,959**	**-54,391**	**-54,391**	**-54,391**	**-54,391**	**-54,391**			**-432**	**-**	**-**	**-**	**-**	
666 - PD-Victim Services Total	**87,923**	**87,318**	**97,860**	**104,929**	**108,115**	**111,366**	**114,681**	**118,054**			**7,069**	**3,186**	**3,250**	**3,316**	**3,372**	
667 - PD-Community Action Team																
Op Exp-Supplies & Materials																
7615 SUPPL-MISC. SUPPLIES	115	-	-	6,564	6,695	6,829	6,966	7,105			6,564	131	134	137	139	

	Historical Data			2018 - 2022 5 YEAR FINANCIAL PLAN					Comments	$ Reductions	Budget Drivers/Variance $					Variance $
	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022			Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	
7626 SUPPL-STANDARD OFFICE SUPPLIES	57	-	-	-	-	-	-	-			-	-	-	-	-	
7627 SUPPL-TECHNICAL SUPPLIES	129	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**301**	**-**	**-**	**6,564**	**6,695**	**6,829**	**6,966**	**7,105**			**6,564**	**131**	**134**	**137**	**139**	
Personnel Services																
6112 HR-TRNG&EDUC-DEPT	-	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	116,655	-	659,957	557,481	571,418	585,703	607,092	629,183			-102,476	13,937	14,285	21,389	22,091	
6002 SAL&BEN-OVERTIME-I/S	3,877	-	22,187	30,000	30,600	31,212	31,836	32,473			7,813	600	612	624	637	
6004 SAL&BEN-OTHER-ALL	544	-	-	5,000	5,000	5,000	5,000	5,000			5,000	-	-	-	-	
8131 LIAB TSF-PAYROLL LIAB	4,238	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**125,314**	**-**	**682,144**	**592,481**	**607,018**	**621,915**	**643,928**	**666,656**			**-89,663**	**14,537**	**14,897**	**22,013**	**22,728**	
667 - PD-Community Action Team Total	**125,615**	**-**	**682,144**	**599,045**	**613,713**	**628,744**	**650,894**	**673,761**			**-83,099**	**14,668**	**15,031**	**22,150**	**22,867**	
685 - PD-Vehicle Charges																
Op Exp-Equipment																
7403 INSURANCE-VEHICLE	46,226	44,100	46,305	55,268	59,690	64,465	69,622	75,192			8,963	4,421	4,775	5,157	5,570	
7509 LSE&RNTLS-VEHICLES	49,151	53,995	55,021	62,121	63,364	64,631	65,924	67,242			7,100	1,242	1,267	1,293	1,318	
7702 EQUIP-FUEL	81,875	103,286	105,248	107,353	109,500	111,690	113,924	116,092			2,105	2,147	2,190	2,234	2,169	
7703 EQUIP-MAINT-VEHICLES	58,018	66,307	67,304	69,346	71,399	73,571	75,730	77,842			2,042	2,053	2,172	2,159	2,112	
7706 EQUIP-RPLCMNT PROVISION	144,000	144,000	144,645	145,446	146,248	147,049	147,850	148,652			801	802	801	801	802	
7707 EQUIP-VEHICLE CHARGES	5,873	-	-	6,000	6,120	6,242	6,367	6,495			6,000	120	122	125	127	
7712 EQUIP-MAINTENANCE	290	-	-	-	-	-	-	-			-	-	-	-	-	
7715 EQUIP-INTERNAL GARAGE CHARGES	46,600	56,941	57,798	57,931	58,096	58,187	58,336	58,464			133	166	91	149	128	
Op Exp-Equipment Total	**432,032**	**468,628**	**476,321**	**503,466**	**514,417**	**525,836**	**537,753**	**549,979**			**27,145**	**10,951**	**11,419**	**11,917**	**12,226**	
Op Exp-Sundry																
7927 SDRY-MISC. EXPENSES	425	5,218	5,317	-	-	-	-	-			-5,317	-	-	-	-	
Op Exp-Sundry Total	**425**	**5,218**	**5,317**	**-**	**-**	**-**	**-**	**-**			**-5,317**	**-**	**-**	**-**	**-**	
Op Exp-Supplies & Materials																
7615 SUPPL-MISC. SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	-	
Op Exp-Supplies & Materials Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Personnel Services																
6101 HR-CNVNTIONS,DUES&ACT.	-	-	-	-	-	-	-	-			-	-	-	-	-	
Personnel Services Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Revenue From Own Sources																
4479 RV-OTH-MISC REVENUE	-3,750	-	-	-	-	-	-	-			-	-	-	-	-	
Revenue From Own Sources Total	**-3,750**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
Salary and Benefits																
6000 SAL&BEN-SALARIES	23,370	26,660	25,728	26,221	26,746	27,281	27,826	28,383			493	525	535	545	557	
6001 SAL&BEN-WAGES	-	-	-	-	-	-	-	-			-	-	-	-	-	
6002 SAL&BEN-OVERTIME-I/S	-	-	-	-	-	-	-	-			-	-	-	-	-	
6003 SAL&BEN-AUX-ALL	-	-	-	-	-	-	-	-			-	-	-	-	-	
8131 LIAB TSF-PAYROLL LIAB	467	-	-	-	-	-	-	-			-	-	-	-	-	
Salary and Benefits Total	**23,837**	**26,660**	**25,728**	**26,221**	**26,746**	**27,281**	**27,826**	**28,383**			**493**	**525**	**535**	**545**	**557**	
Sale of Services-Recreation and Cultural																
4228 LSE&RNTLS-FILM SHOOT	-125	-	-	-	-	-	-	-			-	-	-	-	-	
Sale of Services-Recreation and Cultural Total	**-125**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**	**-**	
685 - PD-Vehicle Charges Total	**452,419**	**500,506**	**507,366**	**529,687**	**541,163**	**553,117**	**565,579**	**578,362**			**22,321**	**11,476**	**11,954**	**12,462**	**12,783**	
Police Total	**9,385,277**	**9,850,581**	**10,191,160**	**10,480,969**	**10,695,059**	**10,922,066**	**11,153,315**	**11,393,012**			**289,809**	**214,090**	**227,008**	**231,249**	**239,696**	
Police Total	**9,385,277**	**9,850,581**	**10,191,160**	**10,480,969**	**10,695,059**	**10,922,066**	**11,153,315**	**11,393,012**			**289,809**	**214,090**	**227,008**	**231,249**	**239,696**	
Surplus/(Deficit)	**-147,467**	**-1**		**-1,775,106**	**-1,763,105**	**-1,274,500**	**-1,315,751**	**-1,354,036**								

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CITY OF PORT MOODY

CAPITAL BUDGET

FOR YEARS 2018-2022

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City of Port Moody
Capital Projects by Reserves
For the Years 2018 - 2022

2018
Proposed Projects

	City Administration	Community Services			Corporate Services		Development Services	Environment & Parks		Engineering & Operations			Finance & Technology		Fire Rescue	Police	Water	Sewer & Drainage	Total
	Admin	Culture	Facilities	Rec	Comm	Legislative Services	Building, Bylaw & Licensing	Environmental Services	Parks	Eng	Ops	Solid Waste	Finance	IS	Fire Rescue	Police	Water	Sewer & Drainage	
286 General Amenities	-	-	-	-	-	-	-	-	15,000	-	-	-	-	-	-	-	-	-	**15,000**
Art Works Reserve	-	51,700	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**51,700**
Asset Reserve - Equipment - City	-	11,500	-	-	-	-	-	-	-	-	60,000	-	45,000	303,230	-	43,000	-	-	**462,730**
Asset Reserve - Equipment - Police	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	105,380	-	-	**105,380**
Asset Reserve - Facilities Maintenance	-	-	673,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**673,000**
Asset Reserve - Parks	-	-	-	-	-	-	-	-	479,000	-	-	-	-	-	-	-	-	-	**479,000**
Asset Reserve - Sidewalks-LRN	-	-	-	-	-	-	-	-	-	220,000	-	-	-	-	-	-	-	-	**220,000**
Asset Reserve - Transportation	-	-	-	-	-	-	-	-	-	1,479,000	-	-	-	-	-	-	-	-	**1,479,000**
Asset Reserve - Unallocated	-	35,000	30,000	-	-	50,000	-	11,000	6,000	-	-	-	15,000	-	-	-	-	-	**147,000**
Carbon Offsets Community Reserve	-	-	75,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**75,000**
Council Strategic Priorities Reserve	130,000	4,000	34,000	-	41,000	60,000	156,750	65,000	20,000	-	-	-	-	17,000	-	-	-	-	**527,750**
Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,770,000	-	-	-	**3,770,000**
Drainage Capital Reserve	-	-	-	-	-	-	-	-	-	200,000	-	-	-	-	-	-	-	-	**200,000**
Equipment Replacement Reserve Fund	-	-	101,000	-	-	-	-	-	71,500	-	253,000	195,550	-	-	60,000	-	-	-	**681,050**
Gas Tax Reserve	-	-	-	-	-	-	-	-	-	50,000	-	-	-	-	-	-	-	-	**50,000**
Master Transportation Plan	-	-	-	-	-	-	-	-	-	2,240,000	-	-	-	-	-	-	-	-	**2,240,000**
MRN General Rehab Reserve	-	-	-	-	-	-	-	-	-	155,000	-	-	-	-	-	-	-	-	**155,000**
MRN Pavement Rehab Reserve	-	-	-	-	-	-	-	-	-	800,000	-	-	-	-	-	-	-	-	**800,000**
Off Road Parking Fund	-	-	86,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**86,000**
Private Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**-**
Rocky Point Ramp Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**-**
Sanitation Utility Reserve	-	-	-	-	-	-	-	-	-	-	6,500	87,500	-	-	-	-	-	-	**94,000**
Sewer Capital Reserve	-	-	-	-	-	-	-	11,000	6,000	393,000	2,500	-	-	22,500	-	-	-	2,260,000	**2,695,000**
Water Capital Reserve	-	-	-	-	-	-	-	-	-	928,000	2,500	-	-	22,500	-	-	1,758,000	105,000	**2,816,000**
Total	**130,000**	**102,200**	**999,000**	**-**	**41,000**	**110,000**	**156,750**	**87,000**	**597,500**	**6,465,000**	**324,500**	**283,050**	**60,000**	**365,230**	**3,830,000**	**148,380**	**1,758,000**	**2,365,000**	**17,822,610**

2019
Proposed Projects

	City Administration	Community Services			Corporate Services		Development Services	Environment & Parks		Engineering & Operations			Finance & Technology		Fire Rescue	Police	Water	Sewer & Drainage	Total
	Admin	Culture	Facilities	Rec	Comm	Legislative Services	Building, Bylaw & Licensing	Environmental Services	Parks	Eng	Ops	Solid Waste	Finance	IS	Fire Rescue	Police	Water	Sewer & Drainage	
286 General Amenities	-	-	-	-	-	-	-	-	15,000	-	-	-	-	-	-	-	-	-	**15,000**
Art Works Reserve	-	17,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**17,000**
Asset Reserve - Equipment - City	-	50,000	-	-	-	-	-	-	-	-	-	-	-	110,000	-	-	-	-	**160,000**
Asset Reserve - Equipment - Police	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	205,500	-	-	**205,500**
Asset Reserve - Facilities Maintenance	-	-	1,037,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**1,037,000**
Asset Reserve - Parks	-	-	-	-	-	-	-	-	846,000	-	-	-	-	-	-	-	-	-	**846,000**
Asset Reserve - Sidewalks-LRN	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**-**
Asset Reserve - Transportation	-	-	-	-	-	-	-	-	-	984,000	-	-	-	-	-	-	-	-	**984,000**
Asset Reserve - Unallocated	-	-	-	-	-	-	-	11,000	6,000	-	-	-	-	-	-	-	-	-	**17,000**
Carbon Offsets Community Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**-**
Council Strategic Priorities Reserve	155,000	-	-	-	36,000	-	-	65,000	20,000	-	-	-	-	72,000	-	-	-	-	**348,000**
Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**-**
Drainage Capital Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**-**
Equipment Replacement Reserve Fund	-	36,750	198,000	-	-	-	-	-	104,000	-	35,000	20,550	-	-	65,000	367,000	-	-	**826,300**
Gas Tax Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**-**
Master Transportation Plan	-	-	-	-	-	-	-	-	-	435,000	-	-	-	-	-	-	-	-	**435,000**
MRN General Rehab Reserve	-	-	-	-	-	-	-	-	-	155,000	-	-	-	-	-	-	-	-	**155,000**
MRN Pavement Rehab Reserve	-	-	-	-	-	-	-	-	-	600,000	-	-	-	-	-	-	-	-	**600,000**
Off Road Parking Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**-**
Private Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**-**
Rocky Point Ramp Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**-**
Sanitation Utility Reserve	-	-	-	-	-	-	-	-	-	-	6,500	87,500	-	-	-	-	-	-	**94,000**
Sewer Capital Reserve	-	-	-	-	-	-	-	11,000	6,000	48,000	2,500	-	-	10,000	-	-	-	1,255,000	**1,332,500**
Water Capital Reserve	-	-	-	-	-	-	-	-	-	48,000	2,500	-	-	10,000	-	-	1,443,000	30,000	**1,533,500**
Total	**155,000**	**103,750**	**1,235,000**	**-**	**36,000**	**-**	**-**	**87,000**	**997,000**	**2,270,000**	**46,500**	**108,050**	**-**	**202,000**	**65,000**	**572,500**	**1,443,000**	**1,285,000**	**8,605,800**

2020
Proposed Projects

	City Administration	Community Services			Corporate Services		Development Services	Environment & Parks		Engineering & Operations			Finance & Technology		Fire Rescue	Police	Water	Sewer & Drainage	Total
	Admin	Culture	Facilities	Rec	Comm	Legislative Services	Building, Bylaw & Licensing	Environmental Services	Parks	Eng	Ops	Solid Waste	Finance	IS	Fire Rescue	Police	Water	Sewer & Drainage	
286 General Amenities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**-**
Art Works Reserve	-	17,340	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**17,340**
Asset Reserve - Equipment - City	-	79,000	-	210,000	-	-	-	-	-	-	-	-	-	92,000	-	-	-	-	**381,000**
Asset Reserve - Equipment - Police	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	157,000	-	-	**157,000**
Asset Reserve - Facilities Maintenance	-	-	1,265,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**1,265,000**
Asset Reserve - Parks	-	-	-	-	-	-	-	-	247,000	-	-	-	-	-	-	-	-	-	**247,000**
Asset Reserve - Sidewalks-LRN	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**-**
Asset Reserve - Transportation	-	-	-	-	-	-	-	-	-	884,000	-	-	-	-	-	-	-	-	**884,000**
Asset Reserve - Unallocated	-	-	-	-	-	-	-	11,000	6,000	-	-	-	-	-	-	-	-	-	**17,000**
Carbon Offsets Community Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**-**
Council Strategic Priorities Reserve	130,000	-	20,000	-	41,000	-	-	35,000	20,000	-	-	-	-	-	-	-	-	-	**246,000**
Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**-**
Drainage Capital Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**-**
Equipment Replacement Reserve Fund	-	-	55,250	-	-	-	-	-	88,000	-	955,000	20,550	-	-	87,500	350,000	-	-	**1,556,300**
Gas Tax Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**-**
Master Transportation Plan	-	-	-	-	-	-	-	-	-	255,625	-	-	-	-	-	-	-	-	**255,625**
MRN General Rehab Reserve	-	-	-	-	-	-	-	-	-	160,000	-	-	-	-	-	-	-	-	**160,000**
MRN Pavement Rehab Reserve	-	-	-	-	-	-	-	-	-	650,000	-	-	-	-	-	-	-	-	**650,000**
Off Road Parking Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**-**
Private Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**-**
Rocky Point Ramp Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**-**
Sanitation Utility Reserve	-	-	-	-	-	-	-	-	-	-	6,500	87,500	-	-	-	-	-	-	**94,000**
Sewer Capital Reserve	-	-	-	-	-	-	-	11,000	6,000	48,000	2,500	-	-	-	-	-	-	4,214,500	**4,282,000**
Water Capital Reserve	-	-	-	-	-	-	-	-	-	48,000	2,500	-	-	-	-	-	518,000	30,000	**598,500**
Total	**130,000**	**96,340**	**1,340,250**	**210,000**	**41,000**	**-**	**-**	**57,000**	**367,000**	**2,045,625**	**966,500**	**108,050**	**-**	**92,000**	**87,500**	**507,000**	**518,000**	**4,244,500**	**10,810,765**

2021
Proposed Projects

	City Administration	Community Services			Corporate Services		Development Services	Environment & Parks		Engineering & Operations			Finance & Technology		Fire Rescue	Police	Water	Sewer & Drainage	Total
	Admin	Culture	Facilities	Rec	Comm	Legislative Services	Building, Bylaw & Licensing	Environmental Services	Parks	Eng	Ops	Solid Waste	Finance	IS	Fire Rescue	Police	Water	Sewer & Drainage	
286 General Amenities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Art Works Reserve	-	17,700	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	17,700
Asset Reserve - Equipment - City	-	20,000	-	-	-	-	-	-	-	-	-	-	-	125,000	-	-	-	-	145,000
Asset Reserve - Equipment - Police	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	148,440	-	-	148,440
Asset Reserve - Facilities Maintenance	-	-	1,340,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,340,000
Asset Reserve - Parks	-	-	-	-	-	-	-	-	397,000	-	-	-	-	-	-	-	-	-	397,000
Asset Reserve - Sidewalks-LRN	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Asset Reserve - Transportation	-	-	-	-	-	-	-	-	-	884,000	-	-	-	-	-	-	-	-	884,000
Asset Reserve - Unallocated	-	-	-	-	-	-	-	11,000	6,000	-	-	-	-	-	-	-	-	-	17,000
Carbon Offsets Community Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Council Strategic Priorities Reserve	130,000	-	-	-	36,000	-	-	35,000	20,000	-	-	-	-	-	-	-	-	-	221,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Drainage Capital Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Equipment Replacement Reserve Fund	-	-	-	-	-	-	-	-	127,000	-	165,250	20,550	-	-	40,000	61,000	-	-	413,800
Gas Tax Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Master Transportation Plan	-	-	-	-	-	-	-	-	-	255,625	-	-	-	-	-	-	-	-	255,625
MRN General Rehab Reserve	-	-	-	-	-	-	-	-	-	160,000	-	-	-	-	-	-	-	-	160,000
MRN Pavement Rehab Reserve	-	-	-	-	-	-	-	-	-	650,000	-	-	-	-	-	-	-	-	650,000
Off Road Parking Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Private Contributions	-	-	-	-	-	-	-	-	5,665,000	-	-	-	-	-	-	-	-	-	5,665,000
Rocky Point Ramp Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sanitation Utility Reserve	-	-	-	-	-	-	-	-	-	-	6,500	87,500	-	-	-	-	-	-	94,000
Sewer Capital Reserve	-	-	-	-	-	-	-	11,000	6,000	48,000	2,500	-	-	-	-	-	-	4,714,500	4,782,000
Water Capital Reserve	-	-	-	-	-	-	-	-	-	48,000	2,500	-	-	-	-	-	518,000	30,000	598,500
Total	**130,000**	**37,700**	**1,340,000**	**-**	**36,000**	**-**	**-**	**57,000**	**6,221,000**	**2,045,625**	**176,750**	**108,050**	**-**	**125,000**	**40,000**	**209,440**	**518,000**	**4,744,500**	**15,789,065**

2022
Proposed Projects

	City Administration	Community Services			Corporate Services		Development Services	Environment & Parks		Engineering & Operations			Finance & Technology		Fire Rescue	Police	Water	Sewer & Drainage	Total
	Admin	Culture	Facilities	Rec	Comm	Legislative Services	Building, Bylaw & Licensing	Environmental Services	Parks	Eng	Ops	Solid Waste	Finance	IS	Fire Rescue	Police	Water	Sewer & Drainage	
286 General Amenities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Art Works Reserve	-	18,050	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	18,050
Asset Reserve - Equipment - City	-	7,000	-	-	-	-	-	-	-	-	-	-	-	30,000	-	-	-	-	37,000
Asset Reserve - Equipment - Police	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	111,100	-	-	111,100
Asset Reserve - Facilities Maintenance	-	-	1,525,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,525,000
Asset Reserve - Parks	-	-	-	-	-	-	-	-	597,000	-	-	-	-	-	-	-	-	-	597,000
Asset Reserve - Sidewalks-LRN	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Asset Reserve - Transportation	-	-	-	-	-	-	-	-	-	859,000	-	-	-	-	-	-	-	-	859,000
Asset Reserve - Unallocated	-	-	-	-	-	-	-	11,000	6,000	-	-	-	-	-	-	-	-	-	17,000
Carbon Offsets Community Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Council Strategic Priorities Reserve	125,000	-	-	-	41,000	-	-	25,000	20,000	-	-	-	-	-	-	-	-	-	211,000
Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Drainage Capital Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Equipment Replacement Reserve Fund	-	-	249,400	-	-	-	-	-	213,000	-	429,000	20,550	-	-	7,500	-	-	-	919,450
Gas Tax Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Master Transportation Plan	-	-	-	-	-	-	-	-	-	255,625	-	-	-	-	-	-	-	-	255,625
MRN General Rehab Reserve	-	-	-	-	-	-	-	-	-	160,000	-	-	-	-	-	-	-	-	160,000
MRN Pavement Rehab Reserve	-	-	-	-	-	-	-	-	-	1,784,000	-	-	-	-	-	-	-	-	1,784,000
Off Road Parking Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Private Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rocky Point Ramp Reserve	-	-	-	-	-	-	-	-	150,000	-	-	-	-	-	-	-	-	-	150,000
Sanitation Utility Reserve	-	-	-	-	-	-	-	-	-	-	2,500	87,500	-	-	-	-	-	-	90,000
Sewer Capital Reserve	-	-	-	-	-	-	-	11,000	6,000	48,000	2,500	-	-	-	-	-	-	3,090,000	3,157,500
Water Capital Reserve	-	-	-	-	-	-	-	-	-	48,000	2,500	-	-	-	-	-	518,000	30,000	598,500
Total	**125,000**	**25,050**	**1,774,400**	**-**	**41,000**	**-**	**-**	**47,000**	**992,000**	**3,154,625**	**436,500**	**108,050**	**-**	**30,000**	**7,500**	**111,100**	**518,000**	**3,120,000**	**10,490,225**

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2018 - 2022 Project Summaries

	Project Name	Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail	Project Number
City Administration									
City Manager									
2. High	Mayor's Community Events	Council Strategic Priorities Reserve	5,000	5,000	5,000	5,000	-	**Page 1**	**OCM18002**
2. High	Council Strategic Plan Goals	Council Strategic Priorities Reserve	125,000	150,000	125,000	125,000	125,000	**Page 2**	**OCM18001**
City Manager Projects Total			130,000	155,000	130,000	130,000	125,000	2	
City Administration Projects Total			**130,000**	**155,000**	**130,000**	**130,000**	**125,000**	**2**	
Community Services									
Cultural Services									
2. High	Public Art Program Coordination	Art Works Reserve	16,700	17,000	17,340	17,700	18,050	**Page 3**	**OCU18001**
2. High	Mackie SM450 and Amplifier Replacement	Asset Reserve - Equipment - City	-	-	-	10,000	-	**Page 4**	
2. High	Video System Upgrade	Asset Reserve - Equipment - City	-	30,000	-	-	-	**Page 5**	
2. High	Bistro/Galleria Tables and Benches	Asset Reserve - Equipment - City	-	-	-	10,000	-	**Page 6**	
2. High	Film Projector Replacement	Asset Reserve - Equipment - City	-	-	31,000	-	-	**Page 7**	
2. High	Replacement of Concert Audio Console and Misc Audio Equipment	Asset Reserve - Equipment - City	-	-	28,000	-	-	**Page 8**	
2. High	Wired and Wireless Microphone Replacement	Asset Reserve - Equipment - City	-	-	20,000	-	-	**Page 9**	
2. High	Inlet Theatre Stage Refinishing and Drapery Cleaning	Asset Reserve - Equipment - City	-	20,000	-	-	-	**Page 10**	
2. High	Replacement of Cultural Services Van	Equipment Replacement Reserve Fund	-	36,750	-	-	-	**Page 11**	
3. Medium	Audio Console Replacement (formerly Compressor/Gates, Patch Bay, Drive Rack and Presentation Computer)	Asset Reserve - Equipment - City	11,500	-	-	-	-	**Page 12**	**CCU18101**
2. High	Public Art Repairs	Art Works Reserve	10,000	-	-	-	-	**Page 13**	**OCU18002**
4. Low	Arts Centre Sign	Asset Reserve - Unallocated	10,000	-	-	-	-	**Page 14**	**CCU18102**
2. High	Bistro Fridges - Bar and Commercial Catering	Asset Reserve - Equipment - City	-	-	-	-	7,000	**Page 15**	
3. Medium	Public Art Master Plan	Art Works Reserve	25,000	-	-	-	-	**Page 16**	**OCU18003**
2. High	Station Museum West Retaining Wall	Asset Reserve - Unallocated	25,000	-	-	-	-	**Page 17**	**CCU18103**
1. Council	Additional Microphones for Finance Committee	Council Strategic Priorities Reserve	4,000	-	-	-	-	**Page 18**	**OCU18004**
Cultural Services Projects Total			102,200	103,750	96,340	37,700	25,050	16	
Facilities									
2. High	Arts Centre - Elevator replacement	Asset Reserve - Facilities Maintenance	-	-	-	75,000	-	**Page 19**	
2. High	Fire Hall 2 - Fire alarm system replacement	Asset Reserve - Facilities Maintenance	-	-	-	50,000	-	**Page 20**	
2. High	Recreation Complex - Interior Painting	Asset Reserve - Facilities Maintenance	-	60,000	-	-	-	**Page 21**	
2. High	Arts Centre - Flooring replacement	Asset Reserve - Facilities Maintenance	-	70,000	-	-	-	**Page 22**	
2. High	Facilities - Guard rail inspection, multiple facilities	Asset Reserve - Facilities Maintenance	-	-	60,000	-	-	**Page 23**	
2. High	Recreation Complex - Tile flooring second floor SRC, replace	Asset Reserve - Facilities Maintenance	-	-	-	-	150,000	**Page 24**	
2. High	Civic Centre - Security gates, second floor and library, replacement	Asset Reserve - Facilities Maintenance	35,000	-	-	-	-	**Page 25**	**CFC18110**
2. High	Westhill Pool - Pool water to sanitary design	Asset Reserve - Facilities Maintenance	-	-	50,000	-	-	**Page 26**	
2. High	Civic Centre - Chairs, all meeting rooms, replace	Asset Reserve - Facilities Maintenance	-	30,000	-	-	-	**Page 27**	
2. High	Public Safety Building - Exterior Repairs	Asset Reserve - Facilities Maintenance	-	-	-	-	115,000	**Page 28**	
2. High	Public Safety Building - Carpet replacement	Asset Reserve - Facilities Maintenance	-	-	-	-	153,000	**Page 29**	
2. High	Facilities - Electrical system scan, multiple buildings, service and repairs	Asset Reserve - Facilities Maintenance	-	350,000	-	-	-	**Page 30**	
2. High	Westhill Centre - Roof Replacement	Asset Reserve - Facilities Maintenance	-	-	-	-	200,000	**Page 31**	
2. High	Old Orchard Hall - Exterior repairs	Asset Reserve - Facilities Maintenance	-	-	-	500,000	-	**Page 32**	
2. High	Fire Hall 2 - HVAC replacement	Asset Reserve - Facilities Maintenance	-	-	-	50,000	-	**Page 33**	
2. High	Public Safety Building - Interior painting	Asset Reserve - Facilities Maintenance	-	-	-	-	117,000	**Page 34**	
2. High	Civic Centre - Drain tile investigation	Asset Reserve - Facilities Maintenance	8,000	-	-	-	-	**Page 35**	**OFC18004**
2. High	Civic Centre - Interior painting	Asset Reserve - Facilities Maintenance	-	-	-	50,000	-	**Page 36**	
2. High	Fire Hall 2 - Exterior Repairs	Asset Reserve - Facilities Maintenance	-	-	-	90,000	-	**Page 37**	
2. High	Facilities - Auto scrubber	Council Strategic Priorities Reserve	-	-	20,000	-	-	**Page 38**	
2. High	Facilities Fleet - Replace FC051 - 2008 Ford F250	Equipment Replacement Reserve Fund	44,500	-	-	-	-	**Page 39**	**CFC18106**
2. High	Facilities Fleet - replace RS059, 07 Zamboni, X24115	Equipment Replacement Reserve Fund	-	198,000	-	-	-	**Page 40**	
2. High	Facilities Fleet - replace RS099, Small equipment, Ice Edger	Equipment Replacement Reserve Fund	6,500	-	-	-	-	**Page 41**	**CFC18107**

2018 - 2022 Project Summaries

	Project Name	Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail	Project Number
2. High	Facilities Fleet - Replace FC056 - 2010 Ford Econo Van with Transit	Equipment Replacement Reserve Fund	-	-	44,250	-	-	Page 42	
3. Medium	Facilities - Envelope condition assessments, multiple buildings	Asset Reserve - Facilities Maintenance	-	-	-	-	100,000	Page 43	
3. Medium	Old Mill Boathouse - Elevator replacement	Asset Reserve - Facilities Maintenance	-	-	-	-	100,000	Page 44	
3. Medium	Recreation Complex - SRC Skylight, replace	Asset Reserve - Facilities Maintenance	-	-	-	150,000	-	Page 45	
3. Medium	Civic Center - Carpet Replacement: Theatre/Green Rm/Brovold Rm	Asset Reserve - Facilities Maintenance	-	-	75,000	-	-	Page 46	
3. Medium	Civic Center - Carpet Replacement: 2nd floor	Asset Reserve - Facilities Maintenance	-	-	100,000	-	-	Page 47	
3. Medium	Civic Centre - Carpet Replacement, first floor	Asset Reserve - Facilities Maintenance	-	-	100,000	-	-	Page 48	
3. Medium	Recreation Complex - Wellness Room Floor Replacement	Asset Reserve - Facilities Maintenance	-	-	-	-	90,000	Page 49	
3. Medium	Civic Centre - Washroom upgrades	Asset Reserve - Facilities Maintenance	-	-	-	-	100,000	Page 50	
3. Medium	HMCC - Interior painting	Asset Reserve - Facilities Maintenance	-	-	25,000	-	-	Page 51	
3. Medium	Facilities - Main drain lines, all buildings, camera scope and clean out	Asset Reserve - Facilities Maintenance	-	-	-	50,000	-	Page 52	
3. Medium	Old Orchard Hall - Air conditioning Design	Asset Reserve - Facilities Maintenance	-	-	-	-	15,000	Page 53	
3. Medium	Facilities - Parking lot line repainting, 2	Asset Reserve - Facilities Maintenance	-	22,000	-	-	-	Page 54	
3. Medium	Glenayre Centre - Drain tile rebuild	Asset Reserve - Facilities Maintenance	-	-	75,000	-	-	Page 55	
3. Medium	Fire Hall 2 - Site work	Asset Reserve - Facilities Maintenance	-	-	-	-	25,000	Page 56	
3. Medium	Recreation Complex - Zamboni room exhaust fan, replace	Asset Reserve - Facilities Maintenance	-	-	-	-	40,000	Page 57	
3. Medium	Facilities Fleet - replace RS057, 05 Starlite Trailer 53660B	Equipment Replacement Reserve Fund	-	-	11,000	-	-	Page 58	
2. High	Westhill Pool - New boiler	Asset Reserve - Facilities Maintenance	75,000	-	-	-	-	Page 59	CFC18105
2. High	Civic Centre - Emergency Generator Replacement	Asset Reserve - Facilities Maintenance	-	-	500,000	-	-	Page 60	
2. High	Civic Centre - Exterior paver hardscaping, rebuild, design phase	Asset Reserve - Facilities Maintenance	-	-	75,000	-	-	Page 61	
2. High	Old Orchard Hall - Condition Assessment	Asset Reserve - Facilities Maintenance	-	-	40,000	-	-	Page 62	
2. High	Facilities Fleet - Replacement of RS052A leased vehicle with City owned vehicle	Equipment Replacement Reserve Fund	50,000	-	-	-	-	Page 63	CFC18108
2. High	Inlet Centre Firehall - Hoses on nedermeyer system, replace	Asset Reserve - Facilities Maintenance	-	-	-	-	20,000	Page 64	
2. High	Inlet Centre Firehall - Truck bay doors, motor drive units, replace	Asset Reserve - Facilities Maintenance	-	-	-	-	20,000	Page 65	
2. High	Public Safety Building - Bay door motor replacement	Asset Reserve - Facilities Maintenance	-	-	-	-	10,000	Page 66	
2. High	Facilities - Fire safety plans, update	Asset Reserve - Facilities Maintenance	-	-	-	150,000	-	Page 67	
3. Medium	Recreation Complex - Rekey remaining old lock cylinders to master GMK	Asset Reserve - Facilities Maintenance	-	-	-	25,000	-	Page 68	
4. Low	Facilities - Electric car charging stations, installation	Carbon Offsets Community Reserve	75,000	-	-	-	-	Page 69	OFC18003
2. High	Rocky Point Pool - Electrical upgrades	Asset Reserve - Facilities Maintenance	12,000	-	-	-	-	Page 70	CFC18104
2. High	Recreation Complex - Curling rink, HVAC systems improvements, design	Asset Reserve - Facilities Maintenance	75,000	-	-	-	-	Page 71	CFC18111
2. High	Recreation Complex - Lighting controls moved to RC Studio	Asset Reserve - Facilities Maintenance	20,000	-	-	-	-	Page 72	OFC18002
2. High	Recreation Complex - Curling rink, HVAC systems improvements, construction phase	Asset Reserve - Facilities Maintenance	-	225,000	-	-	-	Page 73	
2. High	Recreation Complex - Intumescent repairs on structural steel pillars	Asset Reserve - Facilities Maintenance	-	40,000	-	-	-	Page 74	
3. Medium	Recreation Complex - Curling rink, stripping paint off interior walls	Asset Reserve - Facilities Maintenance	-	40,000	-	-	-	Page 75	
2. High	Recreation Complex - Curling rink concrete surface repairs	Asset Reserve - Facilities Maintenance	250,000	-	-	-	-	Page 76	CFC18103
3. Medium	Recreation Complex - Security camera improvements, design	Asset Reserve - Facilities Maintenance	-	-	15,000	-	-	Page 77	
3. Medium	Recreation Complex - Security camera improvements, installation	Asset Reserve - Facilities Maintenance	-	-	-	-	100,000	Page 78	
2. High	Public Safety Building - Vehicle bay exhaust fan and gas sensor	Asset Reserve - Facilities Maintenance	30,000	-	-	-	-	Page 79	CFC18102
2. High	Fire Hall 2 - Vehicle bay exhaust fan	Asset Reserve - Facilities Maintenance	18,000	-	-	-	-	Page 80	OFC18001
3. Medium	Recreation Complex - Party room wall construction	Asset Reserve - Unallocated	30,000	-	-	-	-	Page 81	OFC18005
2. High	Old Orchard Hall - Alarm system, install	Asset Reserve - Facilities Maintenance	-	-	-	-	20,000	Page 82	
2. High	Recreation Complex - Main entrance aggregate paving, replace, design phase	Asset Reserve - Facilities Maintenance	-	25,000	-	-	-	Page 83	
2. High	Public Safety Building - Parking Lot Expansion [Multiple Funding Src]	Off Road Parking Fund	86,000	-	-	-	-	Page 84	CFC18112
2. High	Public Safety Building - Parking Lot Expansion [Multiple Funding Src]	Council Strategic Priorities Reserve	34,000	-	-	-	-	Page 84	CFC18112
2. High	Westhill Centre - Air conditioning, install split units	Asset Reserve - Facilities Maintenance	-	25,000	-	-	-	Page 85	
2. High	Facilities - Unplanned emergency capital repairs 2018	Asset Reserve - Facilities Maintenance	150,000	-	-	-	-	Page 86	CFC18101

2018 - 2022 Project Summaries

	Project Name	Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail	Project Number
2. High	Facilities - Unplanned emergency capital repairs 2019	Asset Reserve - Facilities Maintenance	-	150,000	-	-	-	Page 87	
2. High	Facilities - Unplanned emergency capital repairs 2020	Asset Reserve - Facilities Maintenance	-	-	150,000	-	-	Page 88	
2. High	Facilities - Unplanned emergency capital repairs 2021	Asset Reserve - Facilities Maintenance	-	-	-	150,000	-	Page 89	
2. High	Facilities - Unplanned emergency capital repairs 2022	Asset Reserve - Facilities Maintenance	-	-	-	-	150,000	Page 90	
3. Medium	Facilities - 89 Zamboni X2 4115	Equipment Replacement Reserve Fund	-	-	-	-	249,400	Page 91	
Facilities Projects Total			999,000	1,235,000	1,340,250	1,340,000	1,774,400	73	
Recreation									
2. High	Replacement of Cardio Equipment in Recreation Complex Weight room	Asset Reserve - Equipment - City	-	-	210,000	-	-	Page 92	
Recreation Projects Total			-	-	210,000	-	-	1	
Community Services Projects Total			**1,101,200**	**1,338,750**	**1,646,590**	**1,377,700**	**1,799,450**	**90**	

Corporate Services

Communications and Engagement									
1. Council	Program to solicit local illustrations for city use	Council Strategic Priorities Reserve	5,000	-	5,000	-	5,000	Page 93	OCO18001
2. High	City Christmas Lighting	Council Strategic Priorities Reserve	36,000	36,000	36,000	36,000	36,000	Page 94	OCO18002
Communications and Engagement Projects Total			41,000	36,000	41,000	36,000	41,000	2	
Legislative Services									
3. Medium	Electronic Agenda and Meeting Management Software	Council Strategic Priorities Reserve	60,000	-	-	-	-	Page 95	CLS18101
2. High	Information Management System Rehabilitation	Asset Reserve - Unallocated	50,000	-	-	-	-	Page 96	CLS18102
Legislative Services Projects Total			110,000	-	-	-	-	2	
Corporate Services Projects Total			**151,000**	**36,000**	**41,000**	**36,000**	**41,000**	**4**	

Engineering & Operations

Engineering									
2. High	Above-Ground Infrastructure - Planning/Asset Management	Asset Reserve - Transportation	75,000	75,000	75,000	75,000	75,000	Page 97	OEN18001
1. Council	Transit Infrastructure - Bus Stop Improvements	Asset Reserve - Transportation	25,000	25,000	25,000	25,000	-	Page 98	CEN18107
2. High	Traffic Signal Infrastructure - Maintenance and Replacement [Multiple Funding Src]	Asset Reserve - Transportation	100,000	25,000	25,000	25,000	25,000	Page 99	CEN18103
2. High	Traffic Signal Infrastructure - Maintenance and Replacement [Multiple Funding Src]	MRN General Rehab Reserve	100,000	100,000	100,000	100,000	100,000	Page 99	CEN18103
2. High	Bridge & Overpass Structures - Monitoring, Scoping, Assessment & Minor Repairs	Asset Reserve - Transportation	50,000	50,000	50,000	50,000	50,000	Page 100	OEN18002
2. High	Streetlighting Replacement Program	Asset Reserve - Transportation	115,000	115,000	110,000	110,000	110,000	Page 101	CEN18102
2. High	Traffic Safety Initiatives	Asset Reserve - Transportation	50,000	50,000	50,000	50,000	50,000	Page 102	OEN18004
2. High	Newport Village Crosswalk Improvements	Master Transportation Plan	150,000	-	-	-	-	Page 103	CEN18105
2. High	CP Rail Crossings - Project Implementation	Asset Reserve - Transportation	25,000	90,000	-	-	-	Page 104	OEN18006
2. High	LRN Road Reconstruction Program	Asset Reserve - Transportation	-	350,000	350,000	350,000	350,000	Page 105	
2. High	Pavement Management Plan Update [Multiple Funding Src]	Asset Reserve - Transportation	25,000	-	-	-	-	Page 106	OEN18003
2. High	Pavement Management Plan Update [Multiple Funding Src]	MRN Pavement Rehab Reserve	100,000	-	-	-	-	Page 106	OEN18003
2. High	Engineering Project Management and Development Resource [Multiple Funding Src]	Asset Reserve - Transportation	64,000	64,000	64,000	64,000	64,000	Page 107	CEN18101
2. High	Engineering Project Management and Development Resource [Multiple Funding Src]	Sewer Capital Reserve	48,000	48,000	48,000	48,000	48,000	Page 107	CEN18101
2. High	Engineering Project Management and Development Resource [Multiple Funding Src]	Water Capital Reserve	48,000	48,000	48,000	48,000	48,000	Page 107	CEN18101
1. Council	MTP-Murray/Moody/ Interchange C673	Master Transportation Plan	525,000	-	-	-	-	Page 108	CEN18108
1. Council	Murray St Bike Path Extension [Multiple Funding Src]	Master Transportation Plan	250,000	-	-	-	-	Page 109	CEN18109
1. Council	Murray St Bike Path Extension [Multiple Funding Src]	Sewer Capital Reserve	65,000	-	-	-	-	Page 109	CEN18109
1. Council	Integrated Pedestrian Signal Improvements - 2800 Block Murray Street (Rocky Point Park)	Master Transportation Plan	225,000	-	-	-	-	Page 110	CEN18110
1. Council	MTP - Future Capital Projects	Master Transportation Plan	-	435,000	255,625	255,625	255,625	Page 111	
1. Council	MTP - Transit Improvements	Master Transportation Plan	160,000	-	-	-	-	Page 112	CEN18111
1. Council	MTP - Moody Station/Clarke Street - Pedestrian Access	Master Transportation Plan	175,000	-	-	-	-	Page 113	CEN18112
2. High	Streetlighting Replacement Program [Multiple Funding Src]	MRN General Rehab Reserve	35,000	35,000	40,000	40,000	40,000	Page 114	CEN18102
2. High	Streetlighting Replacement Program [Multiple Funding Src]	Asset Reserve - Transportation	115,000	115,000	110,000	110,000	110,000	Page 114	CEN18102
1. Council	Street Name Sign Replacement Program [Multiple Funding Src]	Asset Reserve - Transportation	25,000	25,000	25,000	25,000	25,000	Page 115	CEN18113
1. Council	Street Name Sign Replacement Program [Multiple Funding Src]	MRN General Rehab Reserve	20,000	20,000	20,000	20,000	20,000	Page 115	CEN18113
3. Medium	Barnett Highway Rehabilitation	MRN Pavement Rehab Reserve	-	-	-	-	1,134,000	Page 116	
2. High	MRN Road Rehabilitation Program	MRN Pavement Rehab Reserve	700,000	600,000	650,000	650,000	650,000	Page 117	CEN18106
2. High	April Road Walkway Assessment and Reconstruction Plan	Asset Reserve - Sidewalks-LRN	20,000	-	-	-	-	Page 118	OEN18007

2018 - 2022 Project Summaries

	Project Name	Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail	Project Number
2. High	Valour Drive-Cecile Drive Walkway Rehabilitation	Asset Reserve - Sidewalks-LRN	200,000	-	-	-	-	Page 119	CEN18114
2. High	Turner Creek Culvert at 100 Parkside Drive In-Stream Works and Rehabilitation	Drainage Capital Reserve	200,000	-	-	-	-	Page 120	CEN18104
2. High	Investigate status of anchored retaining walls inherited from MoTI on Barnet Highway	Asset Reserve - Transportation	20,000	-	-	-	-	Page 121	OEN18008
2. High	Gatensbury Drive (Grant St and Coquitlam boundary) [Multiple Funding Src]	Water Capital Reserve	880,000	-	-	-	-	Page 122	CEN18115
2. High	Gatensbury Drive (Grant St and Coquitlam boundary) [Multiple Funding Src]	Asset Reserve - Transportation	790,000	-	-	-	-	Page 122	CEN18115
2. High	Gatensbury Drive (Grant St and Coquitlam boundary) [Multiple Funding Src]	Master Transportation Plan	250,000	-	-	-	-	Page 122	CEN18115
2. High	Gatensbury Drive (Grant St and Coquitlam boundary) [Multiple Funding Src]	Sewer Capital Reserve	280,000	-	-	-	-	Page 122	CEN18115
4. Low	St Johns Street - Functional Design and and planning for Multiuse pathway and street cross section	Master Transportation Plan	225,000	-	-	-	-	Page 123	CEN18116
3. Medium	Bike and Pedestrian Improvement Program	Master Transportation Plan	200,000	-	-	-	-	Page 124	CEN18117
1. Council	MTP - Coordinated Development Improvement Project - Design Planning	Master Transportation Plan	80,000	-	-	-	-	Page 125	CEN18118
2. High	Provision of Local Transit Service	Gas Tax Reserve	50,000	-	-	-	-	Page 126	OEN18009
Engineering Projects Total			6,465,000	2,270,000	2,045,625	2,045,625	3,154,625	30	
Operations									
0. Pre-Approved	Centralized Recycling Day	Sanitation Utility Reserve	4,000	4,000	4,000	4,000	-	Page 127	OOP18003
2. High	Replace OP015 - 2010 International Dump Truck	Equipment Replacement Reserve Fund	-	-	190,000	-	-	Page 128	
2. High	Replace OP015B - 2010 Henderson Plow	Equipment Replacement Reserve Fund	-	-	16,000	-	-	Page 129	
2. High	Replace OP015C - 2010 Underbody Articulating Plow	Equipment Replacement Reserve Fund	-	-	32,250	-	-	Page 130	
2. High	Replace OP015D - 2010 Henderson Sander	Equipment Replacement Reserve Fund	-	-	17,250	-	-	Page 131	
2. High	Replace OP022B - 2011 Winter Plow	Equipment Replacement Reserve Fund	-	-	9,500	-	-	Page 132	
2. High	Replace OP022C - 2006 Swendson Sander	Equipment Replacement Reserve Fund	13,000	-	-	-	-	Page 133	COP18102
2. High	Replace OP023A - 2011 Ford Dump	Equipment Replacement Reserve Fund	-	-	-	99,250	-	Page 134	
2. High	Replace OP023B - 2011 Swendson Sander	Equipment Replacement Reserve Fund	-	-	13,000	-	-	Page 135	
2. High	Replace OP023C - 2011 Swendson Plow	Equipment Replacement Reserve Fund	-	-	9,500	-	-	Page 136	
2. High	Replace OP024 - 2006 Bobcat Loader	Equipment Replacement Reserve Fund	180,000	-	-	-	-	Page 137	COP18103
2. High	Replace OP029A - 2012 Case Loader	Equipment Replacement Reserve Fund	-	-	162,500	-	-	Page 138	
2. High	Replace OP047 - 2013 Peterbilt Garbage Truck	Equipment Replacement Reserve Fund	-	-	450,000	-	-	Page 139	
2. High	Replace OP049A - 2010 Ford Ranger	Equipment Replacement Reserve Fund	-	-	55,000	-	-	Page 140	
2. High	Replace OP031 - 2002 Ingersol Roller	Equipment Replacement Reserve Fund	-	35,000	-	-	-	Page 141	
2. High	Replace OP063A - 2016 John Deere Zero Turn Mower	Equipment Replacement Reserve Fund	-	-	-	16,500	-	Page 142	
2. High	Replace OP064 - 2016 John Deere Zero Turn Mower	Equipment Replacement Reserve Fund	-	-	-	16,500	-	Page 143	
2. High	Replace OP099L - 2011 Ingersol Lightsource Trailer	Equipment Replacement Reserve Fund	-	-	-	33,000	-	Page 144	
2. High	Public Works Day [Multiple Funding Src] [Multiple Funding Src]	Sanitation Utility Reserve	2,500	2,500	2,500	2,500	2,500	Page 145	OOP18004
2. High	Public Works Day [Multiple Funding Src] [Multiple Funding Src]	Sewer Capital Reserve	2,500	2,500	2,500	2,500	2,500	Page 145	OOP18004
2. High	Public Works Day [Multiple Funding Src] [Multiple Funding Src]	Water Capital Reserve	2,500	2,500	2,500	2,500	2,500	Page 145	OOP18004
2. High	OP15 Corrosion removal and coating replacement	Equipment Replacement Reserve Fund	30,000	-	-	-	-	Page 146	OOP18002
2. High	OP12 Corrosion removal and coating replacement	Equipment Replacement Reserve Fund	30,000	-	-	-	-	Page 147	OOP18001
2. High	Purchase of mobile column lifts	Asset Reserve - Equipment - City	40,000	-	-	-	-	Page 148	COP18104
2. High	Purchase of drive-on vehicle lift	Asset Reserve - Equipment - City	20,000	-	-	-	-	Page 149	COP18101
2. High	Operations - OP012A - 2013 Freightliner Truck KE7110 Replacement	Equipment Replacement Reserve Fund	-	-	-	-	340,000	Page 150	
2. High	Operations - OP019 07 Big Tex Trailer 01636C Replacement	Equipment Replacement Reserve Fund	-	-	-	-	16,000	Page 151	
2. High	Operations - OP021A 2012 Ford F150 PU DT6502 Replacement	Equipment Replacement Reserve Fund	-	-	-	-	47,000	Page 152	
2. High	Operations - OP99F 2012 Atlas Copco Compressor 8643IC Replacement	Equipment Replacement Reserve Fund	-	-	-	-	26,000	Page 153	
Operations Projects Total			324,500	46,500	966,500	176,750	436,500	27	
Solid Waste									
0. Pre-Approved	Cart Replacement Plan	Equipment Replacement Reserve Fund	20,550	20,550	20,550	20,550	20,550	Page 154	CSO18104
3. Medium	Public Waste Receptacles-	Sanitation Utility Reserve	20,000	20,000	20,000	20,000	20,000	Page 155	CSO18102
2. High	Solid Waste Coordinator Recource Materials and Outreach Tools	Sanitation Utility Reserve	2,500	2,500	2,500	2,500	2,500	Page 156	OSO18001
2. High	Cart Inventory Expansion- Growth Related Service Delivery	Sanitation Utility Reserve	65,000	65,000	65,000	65,000	65,000	Page 157	CSO18101

2018 - 2022 Project Summaries

	Project Name	Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail	Project Number
4. Low	Mini- refuse truck/Haul-all type	Equipment Replacement Reserve Fund	175,000	-	-	-	-	Page 158	CSO18103
Solid Waste Projects Total			283,050	108,050	108,050	108,050	108,050	5	
Engineering & Operations Projects Total			**7,072,550**	**2,424,550**	**3,120,175**	**2,330,425**	**3,699,175**	**62**	

Environment & Parks

Environmental Services

2. High	Spill Response Management and Mitigation [Multiple Funding Src]	Sewer Capital Reserve	5,000	5,000	5,000	5,000	5,000	Page 159	OES18001
2. High	Spill Response Management and Mitigation [Multiple Funding Src]	Asset Reserve - Unallocated	5,000	5,000	5,000	5,000	5,000	Page 159	OES18001
2. High	Fish Passage Infrastructure Systems - Assessment/Maintenance [Multiple Funding Src]	Asset Reserve - Unallocated	6,000	6,000	6,000	6,000	6,000	Page 160	OES18003
2. High	Fish Passage Infrastructure Systems - Assessment/Maintenance [Multiple Funding Src]	Sewer Capital Reserve	6,000	6,000	6,000	6,000	6,000	Page 160	OES18003
2. High	Wildfire Risk Mitigation	Council Strategic Priorities Reserve	5,000	5,000	5,000	5,000	5,000	Page 161	OES18002
2. High	Targeted Knotweed and Spartina Treatment and Removal	Council Strategic Priorities Reserve	60,000	60,000	30,000	30,000	20,000	Page 162	OES18004
Environmental Services Projects Total			87,000	87,000	57,000	57,000	47,000	4	

Parks

2. High	Fish Passage Infrastructure Systems - Assessment/Maintenance [Multiple Funding Src]	Asset Reserve - Unallocated	6,000	6,000	6,000	6,000	6,000	Page 163	OES18003
2. High	Fish Passage Infrastructure Systems - Assessment/Maintenance [Multiple Funding Src]	Sewer Capital Reserve	6,000	6,000	6,000	6,000	6,000	Page 163	OES18003
3. Medium	Tree Replacement Program	286 General Amenities	15,000	15,000	-	-	-	Page 164	OPK18007
2. High	Chafer Beetle Management Program - City Lands	Asset Reserve - Parks	5,000	5,000	5,000	5,000	5,000	Page 165	OPK18008
2. High	Playground Rehabilitation - Twin Creek Parkette Playground	Asset Reserve - Parks	-	30,000	-	-	-	Page 166	
4. Low	Resurface Basketball Courts - Easthill Park	Asset Reserve - Parks	32,000	-	-	-	-	Page 167	CPK18107
2. High	Resurface Tennis Courts - Easthill Park	Asset Reserve - Parks	40,000	-	-	-	-	Page 168	CPK18108
2. High	Playground Rehabilitation - Barber Street Playground Area	Asset Reserve - Parks	-	39,000	-	-	-	Page 169	
3. Medium	Old Orchard Park - Master Plan	Asset Reserve - Parks	-	65,000	-	-	-	Page 170	
3. Medium	Horticulture Vegetation Replacement Program	Asset Reserve - Parks	15,000	15,000	15,000	15,000	15,000	Page 171	OPK18004
2. High	Inlet Trail - Boardwalk and Pedestrian Bridge Reconstruction	Asset Reserve - Parks	-	-	-	250,000	300,000	Page 172	
2. High	Urban Forestry - Tree Removals/Mitigation for City Lands	Asset Reserve - Parks	50,000	50,000	50,000	50,000	50,000	Page 173	OPK18009
2. High	Rocky Point Park - Master Plan Review	Asset Reserve - Parks	-	-	-	-	150,000	Page 174	
2. High	Playground Equipment Repair	Asset Reserve - Parks	15,000	15,000	15,000	15,000	15,000	Page 175	OPK18010
3. Medium	Parks/Green Infrastructure - Planning/Asset Management Program	Asset Reserve - Parks	15,000	35,000	45,000	45,000	45,000	Page 176	OPK18005
3. Medium	Flavelle Park - Rehabilitate Wooden Deck	Asset Reserve - Parks	-	30,000	-	-	-	Page 177	
2. High	Playground Rehabilitation - Seaview Playground Area	Asset Reserve - Parks	-	-	60,000	-	-	Page 178	
2. High	Graffiti Removal	Asset Reserve - Parks	5,000	5,000	5,000	5,000	5,000	Page 179	OPK18002
2. High	Playground Rehabilitation - Rocky Point Park	Asset Reserve - Parks	215,000	-	-	-	-	Page 180	CPK18102
2. High	Greenleaf Parkette - Retaining Wall Rehabilitation	Asset Reserve - Parks	-	10,000	-	-	-	Page 181	
2. High	Town Centre Park - Children's Garden Irrigation System Connection	Asset Reserve - Parks	10,000	-	-	-	-	Page 182	CPK18109
3. Medium	Town Centre Park - Artificial Turf Field Fencing Repairs	Asset Reserve - Parks	15,000	-	-	-	-	Page 183	CPK18103
4. Low	Playground Rehabilitation - Westhill Park	Asset Reserve - Parks	-	-	40,000	-	-	Page 184	
3. Medium	Shoreline Bike Path Rehabilitation	Asset Reserve - Parks	50,000	535,000	-	-	-	Page 185	CPK18110
2. High	Goose Management Program	Asset Reserve - Parks	12,000	12,000	12,000	12,000	12,000	Page 186	CPK18101
1. Council	Designated Anchorage Area Program	Council Strategic Priorities Reserve	20,000	20,000	20,000	20,000	20,000	Page 187	OPK18001
3. Medium	Equipment Replacement - PK047 - 2008 Dodge Dakota	Equipment Replacement Reserve Fund	41,500	-	-	-	-	Page 188	CPK18105
3. Medium	Equipment Replacement - PK048A - 2010 Ford Ranger	Equipment Replacement Reserve Fund	-	-	28,000	-	-	Page 189	
3. Medium	Equipment Replacement - PK017 - 2008 Agri-Metal Tuff Vac Sweeper	Equipment Replacement Reserve Fund	-	-	-	23,000	-	Page 190	
3. Medium	Equipment Replacement - PK050A - 2012 Kubota Tractor	Equipment Replacement Reserve Fund	-	17,000	-	-	-	Page 191	
2. High	Equipment Replacement - PK045A - 2006 Western Plow	Equipment Replacement Reserve Fund	-	-	-	9,000	-	Page 192	
2. High	Equipment Replacement - PK066 - 2016 John Deere Zero Turn Mower	Equipment Replacement Reserve Fund	-	-	-	16,500	-	Page 193	
2. High	Equipment Replacement - PK016 - 1996 Jacob Aerator	Equipment Replacement Reserve Fund	-	-	15,000	-	-	Page 194	
2. High	Equipment Replacement - PK044 - 1995 Aer-way Aerator	Equipment Replacement Reserve Fund	-	-	-	16,500	-	Page 195	
2. High	Equipment Replacement - PK045B - 2006 Swendson Sander	Equipment Replacement Reserve Fund	-	-	-	13,000	-	Page 196	
2. High	Equipment Replacement - PK049 - 2004 John Deere Tractor	Equipment Replacement Reserve Fund	-	74,000	-	-	-	Page 197	
2. High	Equipment Replacement - PK060 - 2008 Dodge Ram PU	Equipment Replacement Reserve Fund	-	-	45,000	-	-	Page 198	
2. High	Equipment Replacement - PK063 - 2005 Vermeer Chipper	Equipment Replacement Reserve Fund	-	-	-	49,000	-	Page 199	
2. High	Equipment Replacement (Turf Maintenance) - Overseeder Apparatus	Equipment Replacement Reserve Fund	30,000	-	-	-	-	Page 200	CPK18104
2. High	Equipment Replacement - PK043C - 2008 Swendson Sander	Equipment Replacement Reserve Fund	-	13,000	-	-	-	Page 201	
1. Council	Inlet Park Sportsfield Redevelopment - Phase 2 [Multiple Funding Src]	Private Contributions	-	-	-	5,665,000	-	Page 202	
2. High	Maintenance Dredging - Rocky Point Pier	Rocky Point Ramp Reserve	-	-	-	-	150,000	Page 203	

2018 - 2022 Project Summaries

	Project Name	Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail	Project Number
2. High	Parks - PK041A 2013 Ford F150 Pickup EE1869 - Replacement	Equipment Replacement Reserve Fund	-	-	-	-	47,000	Page 204	
2. High	Parks - 11 Winter Plow Replacement	Equipment Replacement Reserve Fund	-	-	-	-	9,000	Page 205	
2. High	Parks - PK053B 2013 FORD F150 PU EE1870 Replacement	Equipment Replacement Reserve Fund	-	-	-	-	57,000	Page 206	
2. High	Parks - PK062A 2012 Ford F450 Dump EE1860	Equipment Replacement Reserve Fund	-	-	-	-	100,000	Page 207	
Parks Projects Total			597,500	997,000	367,000	6,221,000	992,000	45	
Environment & Parks Projects Total			**684,500**	**1,084,000**	**424,000**	**6,278,000**	**1,039,000**	**49**	
Finance & Technology									
Finance									
2. High	Agresso - Contract Accounting Module	Asset Reserve - Equipment - City	45,000	-	-	-	-	Page 208	OFI18001
2. High	Corporate Wide Asset Management	Asset Reserve - Unallocated	15,000	-	-	-	-	Page 209	OFI18002
Finance Projects Total			60,000	-	-	-	-	2	
Information Services									
2. High	Disk Array Replacement	Asset Reserve - Equipment - City	-	-	-	70,000	-	Page 210	
2. High	Agresso Upgrades	Asset Reserve - Equipment - City	-	35,000	-	35,000	-	Page 211	
2. High	Backup Server Replacements	Asset Reserve - Equipment - City	30,000	-	-	20,000	30,000	Page 212	CIS18104
2. High	Network Switch Replacement & Server Room Relocation	Asset Reserve - Equipment - City	110,000	-	-	-	-	Page 213	CIS18105
2. High	Virtual Server Replacement	Asset Reserve - Equipment - City	-	-	60,000	-	-	Page 214	
3. Medium	Project Planning Software	Asset Reserve - Equipment - City	-	30,000	-	-	-	Page 215	
2. High	Optical Character Recognition Software	Council Strategic Priorities Reserve	17,000	-	-	-	-	Page 216	CIS18106
3. Medium	LiDAR data acquisition	Council Strategic Priorities Reserve	-	42,000	-	-	-	Page 217	
2. High	Training Cart Device Replacement	Asset Reserve - Equipment - City	8,530	-	-	-	-	Page 218	CIS18103
2. High	External Proxy Server Replacement	Asset Reserve - Equipment - City	18,700	-	-	-	-	Page 219	CIS18107
2. High	File Storage for Legal Records	Asset Reserve - Equipment - City	5,000	-	-	-	-	Page 220	CIS18108
2. High	311 App	Council Strategic Priorities Reserve	-	30,000	-	-	-	Page 221	
2. High	GIS Replacement [Multiple Funding Src]	Sewer Capital Reserve	22,500	10,000	-	-	-	Page 222	CIS18102
2. High	GIS Replacement [Multiple Funding Src]	Asset Reserve - Equipment - City	45,000	-	-	-	-	Page 222	CIS18102
2. High	GIS Replacement [Multiple Funding Src]	Water Capital Reserve	22,500	10,000	-	-	-	Page 222	CIS18102
2. High	Role Based Security	Asset Reserve - Equipment - City	20,000	-	-	-	-	Page 223	OIS18001
2. High	Software Packaging	Asset Reserve - Equipment - City	-	25,000	-	-	-	Page 224	
3. Medium	Corporate Wide Service Request System	Asset Reserve - Equipment - City	-	20,000	-	-	-	Page 225	
2. High	Plotter & Scanner Replacement	Asset Reserve - Equipment - City	-	-	32,000	-	-	Page 226	
2. High	Council Meeting Room A/V Equipment	Asset Reserve - Equipment - City	6,000	-	-	-	-	Page 227	CIS18109
2. High	Budget Software	Asset Reserve - Equipment - City	60,000	-	-	-	-	Page 228	CIS18101
Information Services Projects Total			365,230	202,000	92,000	125,000	30,000	19	
Finance & Technology Projects Total			**425,230**	**202,000**	**92,000**	**125,000**	**30,000**	**21**	
Fire Rescue									
Fire Rescue									
2. High	Replace FR003 2010 Ford Expedition-Car #2 (Deputy Fire Chief's vehicle)	Equipment Replacement Reserve Fund	-	-	60,750	-	-	Page 229	
2. High	Replace FR017 2008 GMC Sierra Pickup-Car #3 (Deputy Fire Chief's vehicle)	Equipment Replacement Reserve Fund	-	65,000	-	-	-	Page 230	
2. High	Replace FR011 2011 Chevrolet Colorado Pick-up-Car #4 (Fire Prevention Officer Vehicle)	Equipment Replacement Reserve Fund	-	-	-	40,000	-	Page 231	
2. High	Replace FR016 2005 Polaris ATV	Equipment Replacement Reserve Fund	-	-	26,750	-	-	Page 232	
2. High	Purchase new Chief Officer's emergency response vehicle	Equipment Replacement Reserve Fund	60,000	-	-	-	-	Page 233	CFD18101
2. High	Replace 2006 Rainbow Trailer - 02952y	Equipment Replacement Reserve Fund	-	-	-	-	7,500	Page 234	
2. High	Heavy Fire Apparatus Replacement	Debt	3,770,000	-	-	-	-	Page 235	CFD18102
Fire Rescue Projects Total			3,830,000	65,000	87,500	40,000	7,500	7	
Fire Rescue Projects Total			**3,830,000**	**65,000**	**87,500**	**40,000**	**7,500**	**7**	
Planning & Development									
Building, Bylaw & Licensing									
3. Medium	eApply for Permits	Council Strategic Priorities Reserve	156,750	-	-	-	-	Page 236	CBL18101
Building, Bylaw & Licensing Projects Total			156,750	-	-	-	-	1	

2018 - 2022 Project Summaries

	Project Name	Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail	Project Number
Planning & Development Projects Total			**156,750**	-	-	-	-	**1**	
Police									
Police									
2. High	Cell Recording System	Asset Reserve - Equipment - Police	-	75,000	-	-	-	**Page 237**	
2. High	Forensic Light	Asset Reserve - Equipment - Police	-	-	27,000	-	-	**Page 238**	
2. High	Approved Screening Device Replacement	Asset Reserve - Equipment - Police	-	11,500	-	-	-	**Page 239**	
2. High	External Hard Armor	Asset Reserve - Equipment - Police	-	16,500	23,500	-	-	**Page 240**	
2. High	Computers New and Replacement	Asset Reserve - Equipment - Police	34,400	27,300	27,300	27,300	38,700	**Page 241**	**CPD18101**
2. High	Replacement LAN Server	Asset Reserve - Equipment - Police	-	-	-	75,000	-	**Page 242**	
2. High	Replacement of UPS Batteries	Asset Reserve - Equipment - Police	-	-	-	12,740	-	**Page 243**	
2. High	Telephone Infrastructure	Asset Reserve - Equipment - Police	-	-	-	14,200	-	**Page 244**	
2. High	IT Backup	Asset Reserve - Equipment - Police	-	-	60,000	-	-	**Page 245**	
2. High	Replacement Laptops for Police Cars	Asset Reserve - Equipment - Police	23,800	19,200	19,200	19,200	23,800	**Page 246**	**CPD18102**
2. High	Replacement of Photocopiers and Printers	Asset Reserve - Equipment - Police	-	18,000	-	-	18,000	**Page 247**	
2. High	Software Upgrade	Asset Reserve - Equipment - Police	-	33,000	-	-	-	**Page 248**	
2. High	Telephone Router	Asset Reserve - Equipment - Police	-	5,000	-	-	-	**Page 249**	
2. High	Covert Laptop	Asset Reserve - Equipment - Police	6,000	-	-	-	-	**Page 250**	**CPD18103**
2. High	Replace PO097 Dodge Caravan	Equipment Replacement Reserve Fund	-	38,000	-	-	-	**Page 251**	
2. High	Replace PO088 Toyota Tacoma	Equipment Replacement Reserve Fund	-	60,000	-	-	-	**Page 252**	
2. High	Replace PO102 Motorcycle	Equipment Replacement Reserve Fund	-	-	30,000	-	-	**Page 253**	
2. High	Replace PO090 - Dodge Charger	Equipment Replacement Reserve Fund	-	-	53,000	-	-	**Page 254**	
2. High	Replace PO087-2014 Ford Explorer and Equipment	Equipment Replacement Reserve Fund	-	55,000	-	-	-	**Page 255**	
2. High	Replace PO101 - Dodge Ram Pickup	Equipment Replacement Reserve Fund	-	-	45,000	-	-	**Page 256**	
2. High	Replace PO105 - Dodge Ram	Equipment Replacement Reserve Fund	-	-	50,000	-	-	**Page 257**	
2. High	Replace PO103 - Dodge Charger	Equipment Replacement Reserve Fund	-	-	53,000	-	-	**Page 258**	
2. High	Replace PO100 - Dodge Charger	Equipment Replacement Reserve Fund	-	-	53,000	-	-	**Page 259**	
2. High	Replace PO091-2013 Ford Explorer and Equipment	Equipment Replacement Reserve Fund	-	55,000	-	-	-	**Page 260**	
2. High	Replace PO092-2013 Dodge Charger and Equipment	Equipment Replacement Reserve Fund	-	53,000	-	-	-	**Page 261**	
2. High	Replace PO093-Dodge Charger and Equipment	Equipment Replacement Reserve Fund	-	53,000	-	-	-	**Page 262**	
2. High	Replace PO089 2014 Dodge Charger	Equipment Replacement Reserve Fund	-	53,000	-	-	-	**Page 263**	
2. High	Replace PO095 Chevy Tahoe	Equipment Replacement Reserve Fund	-	-	66,000	-	-	**Page 264**	
2. High	Replace PO086 2016 Dodge Durango	Equipment Replacement Reserve Fund	-	-	-	50,000	-	**Page 265**	
2. High	PO104 Boat Trailer	Equipment Replacement Reserve Fund	-	-	-	11,000	-	**Page 266**	
2. High	Cell Phone Triage	Asset Reserve - Equipment - Police	-	-	-	-	5,000	**Page 267**	
2. High	Crowd Control Equipment	Asset Reserve - Equipment - Police	-	-	-	-	12,000	**Page 268**	
2. High	Radar Equipment	Asset Reserve - Equipment - Police	-	-	-	-	8,500	**Page 269**	
2. High	Floatation Devices	Asset Reserve - Equipment - Police	-	-	-	-	5,100	**Page 270**	
2. High	Patrol Rifles	Asset Reserve - Equipment - Police	16,180	-	-	-	-	**Page 271**	**CPD18104**
2. High	Radio Signal Booster	Asset Reserve - Equipment - City	43,000	-	-	-	-	**Page 272**	**CPD18105**
2. High	Forensic ventilated wash sink	Asset Reserve - Equipment - Police	25,000	-	-	-	-	**Page 273**	**CPD18106**
Police Projects Total			148,380	572,500	507,000	209,440	111,100	37	
Police Projects Total			**148,380**	**572,500**	**507,000**	**209,440**	**111,100**	**37**	
Sewer & Drainage									
Sewer & Drainage									
2. High	Shoreline Trail Sanitary Sewer (Gravity Sewer/Forcemain Valve/Twinning of Existing Siphon)	Sewer Capital Reserve	-	255,000	3,035,000	1,600,000	-	**Page 274**	
2. High	Gatensbury Drive (Grant St to Coquitlam/City Limit)	Sewer Capital Reserve	1,160,000	-	-	-	-	**Page 275**	**CSD18101**
2. High	loco Road Corridor Reconstruction	Sewer Capital Reserve	-	-	24,500	24,500	1,900,000	**Page 276**	

2018 - 2022 Project Summaries

	Project Name		Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail	Project Number
	2. High	Sanitary Sewer Rehabilitation - Glenayre/Seaview/College Park (Areas K2, H, B)	Sewer Capital Reserve	-	75,000	135,000	135,000	350,000	Page 277	
	3. Medium	Sanitary Sewer Rehabilitation - Moody Center (Areas E, F, C, D)	Sewer Capital Reserve	-	-	-	-	50,000	Page 278	
	3. Medium	Storm Intake Replacement - Suterbrook Creek at Fraser Street	Sewer Capital Reserve	55,000	-	-	-	-	Page 279	CSD18102
	2. High	Alderside Foreshore Sanitary Sewer (Sewer Repair/Replace)	Sewer Capital Reserve	-	-	-	-	45,000	Page 280	
	2. High	Sanitary Sewer Rehabilitation - North Shore	Sewer Capital Reserve	-	50,000	150,000	150,000	15,000	Page 281	
	2. High	Storm Drainage Improvements - Moody Centre	Sewer Capital Reserve	150,000	150,000	150,000	150,000	-	Page 282	CSD18103
	2. High	Storm Drainage Infrastructure Rehabilitation - North Shore Storm System	Sewer Capital Reserve	-	-	-	325,000	240,000	Page 283	
	2. High	Ioco Low-Pressure Sanitary Siphon and North Shore Valve Replacement	Sewer Capital Reserve	-	75,000	85,000	1,700,000	-	Page 284	
	2. High	CCTV Inspection/GPS Locate Program	Sewer Capital Reserve	60,000	60,000	65,000	60,000	70,000	Page 285	OSD18001
	4. Low	Sanitary and Drainage Renewal - City Hall	Sewer Capital Reserve	300,000	-	-	-	-	Page 286	CSD18104
	2. High	Sanitary Sewer Study - North Shore Phase 2 I&I	Sewer Capital Reserve	-	150,000	150,000	150,000	-	Page 287	
	2. High	Lift Station Improvements - Beach Avenue	Water Capital Reserve	75,000	-	-	-	-	Page 288	CSD18105
	3. Medium	Alderside Lift Station Standby Genset	Sewer Capital Reserve	15,000	-	-	-	-	Page 289	CSD18106
	2. High	Environmental Investigation & Response - Drainage Systems	Sewer Capital Reserve	35,000	35,000	35,000	35,000	35,000	Page 290	OSD18002
	2. High	Sanitary Sewer Flow Monitoring Program	Sewer Capital Reserve	55,000	55,000	60,000	60,000	60,000	Page 291	OSD18003
	2. High	Asset Management - Sewer & Drainage	Sewer Capital Reserve	100,000	100,000	100,000	100,000	100,000	Page 292	CSD18107
	3. Medium	Utility Rights of Way (Review/Assessment) [Multiple Funding Src]	Water Capital Reserve	30,000	30,000	30,000	30,000	30,000	Page 293	OSD18004
	3. Medium	Utility Rights of Way (Review/Assessment) [Multiple Funding Src]	Sewer Capital Reserve	30,000	30,000	30,000	30,000	30,000	Page 293	OSD18004
	2. High	Civil Works Construction Program - Sewer and Drainage	Sewer Capital Reserve	150,000	150,000	150,000	150,000	150,000	Page 294	CSD18108
	2. High	Integrated Watershed Management Program	Sewer Capital Reserve	75,000	70,000	45,000	45,000	45,000	Page 295	OSD18005
	2. High	Sewer and Drainage Master Plan	Sewer Capital Reserve	75,000	-	-	-	-	Page 296	CSD18109
Sewer & Drainage Projects Total				2,365,000	1,285,000	4,244,500	4,744,500	3,120,000	23	
Sewer & Drainage Projects Total				**2,365,000**	**1,285,000**	**4,244,500**	**4,744,500**	**3,120,000**	**23**	

Water

Water

	3. Medium	Fire Hydrant Improvements - Stortz Adaptor Program	Water Capital Reserve	25,000	25,000	25,000	25,000	25,000	Page 297	CWT18101
	2. High	Asset Management - Water Infrastructure	Water Capital Reserve	50,000	50,000	50,000	50,000	50,000	Page 298	CWT18102
	4. Low	Water Pump Vibration Analysis & Monitoring	Water Capital Reserve	75,000	-	-	-	-	Page 299	OWT18001
	3. Medium	Cross Connection Control Program Maintenance	Water Capital Reserve	28,000	28,000	28,000	28,000	28,000	Page 300	OWT18002
	3. Medium	ICI Water Meters	Water Capital Reserve	60,000	60,000	60,000	60,000	60,000	Page 301	CWT18103
	3. Medium	Security Upgrades	Water Capital Reserve	20,000	20,000	-	-	-	Page 302	CWT18104
	2. High	SCADA - RTU Implementation Program	Water Capital Reserve	200,000	-	-	-	-	Page 303	CWT18105
	2. High	Water Conservation Coordinator Resource Materials & Outreach Tools	Water Capital Reserve	10,000	10,000	10,000	10,000	10,000	Page 304	OWT18003
	4. Low	BA Line Integration/109 Pressure Zone	Water Capital Reserve	30,000	-	-	-	-	Page 305	CWT18106
	4. Low	April Road Service Area - Needs Assessment/Functional Requirements Review	Water Capital Reserve	-	35,000	-	-	-	Page 306	
	2. High	Watermain Renewal - Murray Street (Electronic Av to end)	Water Capital Reserve	890,000	720,000	-	-	-	Page 307	CWT18107
	2. High	Non-Linear Infrastructure Assets Renewal Program	Water Capital Reserve	50,000	170,000	170,000	170,000	170,000	Page 308	CWT18108
	3. Medium	SCADA System Maintenance - Telemetry/Software	Water Capital Reserve	25,000	25,000	25,000	25,000	25,000	Page 309	CWT18109
	2. High	Water Utility Infrastructure - Master Plan/Strategic Priority Setting	Water Capital Reserve	-	150,000	-	-	-	Page 310	
	2. High	Chestnut Reservoir - Structural Assessment/Resurfacing	Water Capital Reserve	145,000	-	-	-	-	Page 311	CWT18110
	2. High	Civil Works Construction Program - Water Utility	Water Capital Reserve	150,000	150,000	150,000	150,000	150,000	Page 312	CWT18111
Water Projects Total				1,758,000	1,443,000	518,000	518,000	518,000	16	
Water Projects Total				**1,758,000**	**1,443,000**	**518,000**	**518,000**	**518,000**	**16**	

Total Projects	**17,822,610**	**8,605,800**	**10,810,765**	**15,789,065**	**10,490,225**	**312**

City of Port Moody
286 General Amenities
Account # 2804
For the Years 2018 - 2022

Description	2018	2019	2020	2021	2022
Estimated Opening Balance					
Estimated Opening Balance	31,346	16,301	1,256	1,256	1,256
Other					
Transfer to Artworks Reserve 0.3% of all projects	-45	-45	0	0	0
Project Funding					
Proposed projects	-15,000	-15,000	0	0	0
Estimated closing balance	**16,301**	**1,256**	**1,256**	**1,256**	**1,256**

286 General Amenities_2018 - 2022 Project Detail

Project Name		Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail	Project Number
Environment & Parks									
Parks									
3. Medium	Tree Replacement Program	286 General Amenities	15,000	15,000	0	0	0	**Page 164**	
Parks Projects Total			15,000	15,000	0	0	0		
Environment & Parks Projects Total			**15,000**	**15,000**	**0**	**0**	**0**		
Total Projects			**15,000**	**15,000**	**-**	**-**	**-**		

City of Port Moody
Accumulated Surplus
Account # 3901 Fund 11
For the Years 2018 - 2022

Description	2018	2019	2020	2021	2022
Estimated Opening Balance					
Estimated Surplus Opening Balance	1,014,252	1,014,252	1,014,252	1,014,252	1,014,252
Proposed Funding					
Estimated Operating Surplus					
Operating Surplus Transfer to CSPR					
Transfer 75% of 2017 Year Surplus to Asset Reserve					
Project Funding					
Project Funding	0	0	0	0	0
Estimated closing balance	**1,014,252**	**1,014,252**	**1,014,252**	**1,014,252**	**1,014,252**

Accumulated Surplus_2018 - 2022 Project Detail

Project Name	Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan
Total Projects		-	-	-	-	-

City of Port Moody
Art Works Reserve
Account # 3501
For the Years 2018 - 2022

Description	2018	2019	2020	2021	2022
Estimated Opening Balance					
Estimated Opening Balance	63,423	43,507	48,704	60,547	69,969
Proposed Funding					
Proposed Funding	31,785	22,196	29,183	27,122	24,818
Project Funding					
Project Funding	-51,700	-17,000	-17,340	-17,700	-18,050
Estimated closing balance	**43,507**	**48,704**	**60,547**	**69,969**	**76,737**

Art Works Reserve_2018 - 2022 Project Detail

	Project Name	Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail	Project Number
Community Services									
Cultural Services									
2. High	Public Art Program Coordination	Art Works Reserve	16,700	17,000	17,340	17,700	18,050	**Page 3**	
2. High	Public Art Repairs	Art Works Reserve	10,000	0	0	0	0	**Page 13**	
3. Medium	Public Art Master Plan	Art Works Reserve	25,000	0	0	0	0	**Page 16**	
Cultural Services Projects Total			51,700	17,000	17,340	17,700	18,050		
Community Services Projects Total			**51,700**	**17,000**	**17,340**	**17,700**	**18,050**		
Total Projects			**51,700**	**17,000**	**17,340**	**17,700**	**18,050**		

City of Port Moody
Asset Reserve
Account # **3500**
For the Years 2018 - 2022

	Description	2018	2019	2020	2021	2022
Estimated Opening Balance						
	Estimated Opening Balance	974,389	965,284	956,509	949,031	941,994
Asset Levy						
	Asset Levy (1%) - Approved 2011 to 2017	2,455,250	2,455,250	2,455,250	2,455,250	2,455,250
	Asset Levy (1%) - Proposed 2018	0	0	0	0	0
	Asset Levy (1%) - Proposed 2019		401,000	401,000	401,000	401,000
	Asset Levy (1%) - Proposed 2020			413,000	413,000	413,000
	Asset Levy (1%) - Proposed 2021				426,000	426,000
	Asset Levy (1%) - Proposed 2022					435,000
Operating Budget Funding						
	Proposed funding level from the 2013 5 Year Financial Plan	475,000	475,000	475,000	475,000	475,000
	Proposed funding level from the 2012 5 Year Financial Plan - 250,000 annual	250,000	250,000	250,000	250,000	250,000
	Additional funding Police Laptops previously leased	89,600	89,600	89,600	89,600	89,600
	Trsf from North Shore Community Park cost centre	75,000	75,000	75,000	75,000	75,000
	Trsf from Town Centre cost centre	75,000	75,000	75,000	75,000	75,000
	Funding - Sewer Fund Annual Contribution (8203-805)	31,000	31,500	32,000	32,500	33,000
	Funding - Water Fund Annual Contribution (8203-866)	31,000	31,500	32,000	32,500	33,000
	Funding - Green Waste Annual Contribution	5,300	5,300	5,300	5,300	5,300
	Funding - Recycling Annual Contribution	2,850	2,850	2,850	2,850	2,850
	Funding - Solid Waste Annual Contribution	8,150	8,150	8,150	8,150	8,150
Public Safety Building						
	Police - Principal Debt Payment ($3 million principal; term 2006-2026) MFA 97	-155,093	-161,296	-167,748	-174,458	-181,437
	Police - Interest Debt Payment ($3 million principal; term 2006-2026) MFA 97	-85,453	-79,249	-72,797	-66,087	-59,109
	Police - CPR Police Lease	52,750	52,750	52,750	52,750	52,750
	Police - Rpymt from Police Operating Budget (savings on Geothermal)	19,023	19,403	19,792	20,187	20,572
Recreation Centre Expansion						
	Rec Ctr - Capital User Fees (acct 9500-260)	65,600	65,600	65,600	65,600	65,600
	Rec Ctr - Leased Back Space - Physiotherapy (acct 9500-259)	40,380	40,380	40,380	40,380	40,380
	Rec Ctr - Fitness Equip Budget Overage Repayment ($51.9K) (acct 9500-262):	5,190	5,190	5,190	5,190	5,190
Other						
	Tsf from 215A General Amenities 2801-85 (Old mill Boathouse Society payment)	10,000	10,000	1,013	0	0
	Transfer to Debt Reserve	-624,955	-624,955	-624,955	-624,955	-624,955
	Transfer to Artworks Reserve 0.3% of all projects	-10,698	-9,749	-8,853	-8,794	-9,438
	Transfer from Gas Tax Reserve for Police CP	34,000	34,000	34,000		
Project Funding						
	Capital Programs Funding	-2,824,000	-3,227,000	-3,632,000	-4,058,000	-4,495,000
	Remaining for the police projects funded from gas tax reserve transfer	-34,000	-34,000	-34,000		
	Estimated closing balance	**965,284**	**956,509**	**949,031**	**941,994**	**933,697**

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Asset Reserve - Capital Programs

Capital Program - Unallocated

		Division	2017 Revised Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail
2017 - 2021 Plan	**Opening Balance**		-103,963						
2017 - 2021 Plan	Microfiche Scanning	Building, Bylaw & Licensin	10,413	-	-	-	-	-	
2017 - 2021 Plan	Museum Back Deck Replacement	Cultural Services	20,000	-	-	-	-	-	
2017 - 2021 Plan	Museum Railway Plinths /RR crossing rebuild	Cultural Services	35,000	-	-	-	-	-	
2017 - 2021 Plan	Contributed Assets Handover from EGRT	Engineering	65,000	-	-	-	-	-	
2017 - 2021 Plan	MTP Planning and Design	Engineering	150,000	-	-	-	-	-	
2017 - 2021 Plan	Civic Centre - Repairs	Facilities	241,000	-	-	-	-	-	
2017 - 2021 Plan	Public Safety Building - Evidence room air handling improvements	Facilities	350,000	-	-	-	-	-	
2017 - 2021 Plan	Glenarye Fire hall - Mezzanine addition/storage area	Fire Rescue	3,167	-	-	-	-	-	
2017 - 2021 Plan	Backup Server Replacements	Information Services	5,323	-	-	-	-	-	
2017 - 2021 Plan	Budget Software Implementation	Information Services	35,000	-	-	-	-	-	
2017 - 2021 Plan	Upgrade Orthophotos	Information Services	1,077	-	-	-	-	-	
2017 - 2021 Plan	Library renovation	Library	218,760	-	-	-	-	-	
2017 - 2021 Plan	Vehicle Global Positioning System	Operations	12,615	-	-	-	-	-	
2017 - 2021 Plan	CLASS replacement	Recreation	118,533	-	-	-	-	-	
2. High	Corporate Wide Asset Management	Finance	-	15,000	-	-	-	-	Page 209
2. High	Fish Passage Infrastructure Systems - Assessment/Maintenance [Multiple Funding Src]	Environmental Services	-	12,000	12,000	12,000	12,000	12,000	Page 160
2. High	Information Management System Rehabilitation	Legislative Services	-	50,000	-	-	-	-	Page 96
2. High	Spill Response Management and Mitigation [Multiple Funding Src]	Environmental Services	-	5,000	5,000	5,000	5,000	5,000	Page 159
2. High	Station Museum West Retaining Wall	Cultural Services	-	25,000	-	-	-	-	Page 17
3. Medium	Recreation Complex - Party room wall construction	Facilities	-	30,000	-	-	-	-	Page 81
4. Low	Arts Centre Sign	Cultural Services	-	10,000	-	-	-	-	Page 14
Projects Total			**1,161,925**	**147,000**	**17,000**	**17,000**	**17,000**	**17,000**	
Capital Program Allocation Total			**282,400**	**282,400**	**322,700**	**363,200**	**405,800**	**449,500**	
Positions Total - GIS and Budget Analyst			**38,333**	**38,333**	**38,333**	**38,333**	**38,333**	**38,333**	
One-Time Funding from Asset reserve ($150k MTP and $218k for library reno)			**368,760**						
Capital Program - Unallocated Balance			**(549,098)**	**(452,031)**	**(184,664)**	**123,203**	**473,670**	**867,837**	

Asset Reserve - Capital Programs

Capital Program - Transportation

		Division	2017 Revised Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail
2017 - 2021 Plan	**Opening Balance**		-707,776						
2017 - 2021 Plan	2016 Mobile Speed Reader Board	Engineering	8,037	-	-	-	-	-	
2017 - 2021 Plan	Above-Ground Infrastructure - Planning/Asset Management	Engineering	75,000	-	-	-	-	-	
2017 - 2021 Plan	Asset Management Planning and Investigation	Engineering	39,622	-	-	-	-	-	
2017 - 2021 Plan	Bridge Maintenance & Repairs	Engineering	15,945	-	-	-	-	-	
2017 - 2021 Plan	Bridge Maintenance - Scoping, Assessment & Repairs	Engineering	51,750	-	-	-	-	-	
2017 - 2021 Plan	Bridge Upgrades - Barnet Hwy Overpass	Engineering	1,308,831	-	-	-	-	-	
2017 - 2021 Plan	CP Rail Crossing - Feasibility & Investigation	Engineering	60,674	-	-	-	-	-	
2017 - 2021 Plan	Glenayre and College Park - Intersection Improvements and Utility Renewals	Engineering	1,736	-	-	-	-	-	
2017 - 2021 Plan	LRN Road Reconstruction	Engineering	350,000	-	-	-	-	-	
2017 - 2021 Plan	Newport Drive /Ungless Way Crosswalk Enhancements	Engineering	75,000	-	-	-	-	-	
2017 - 2021 Plan	Newport Drive/Ungless Way Crosswalks Enhancements	Engineering	62,891	-	-	-	-	-	
2017 - 2021 Plan	Road Reconstruction	Engineering	32,896	-	-	-	-	-	
2017 - 2021 Plan	Road Surface Temperature Sensors	Engineering	58,000	-	-	-	-	-	
2017 - 2021 Plan	Street Light Replacement Program	Engineering	83,117	-	-	-	-	-	
2017 - 2021 Plan	Street Name Sign Replacement Program	Engineering	25,000	-	-	-	-	-	
2017 - 2021 Plan	Streetlighting Replacement Program	Engineering	35,000	-	-	-	-	-	
2017 - 2021 Plan	Temporary Office Space Trailer - City Works Yard	Engineering	3,956	-	-	-	-	-	
2017 - 2021 Plan	Traffic Safety - Minor Projects	Engineering	29,661	-	-	-	-	-	
2017 - 2021 Plan	Traffic Safety Initiatives	Engineering	20,000	-	-	-	-	-	
2017 - 2021 Plan	Traffic Signal Infrastructure	Engineering	38,938	-	-	-	-	-	
2017 - 2021 Plan	Traffic Signal Infrastructure - Maintenance and Replacement	Engineering	80,000	-	-	-	-	-	
2017 - 2021 Plan	Transit Infrastructure - Bus Stop Improvement	Engineering	20,117	-	-	-	-	-	
2017 - 2021 Plan	Transit Infrastructure - Bus Stop Improvements	Engineering	25,000	-	-	-	-	-	
1. Council	Street Name Sign Replacement Program [Multiple Funding Src]	Engineering	-	25,000	25,000	25,000	25,000	25,000	Page 115
1. Council	Transit Infrastructure - Bus Stop Improvements	Engineering	-	25,000	25,000	25,000	25,000	-	Page 98
2. High	Above-Ground Infrastructure - Planning/Asset Management	Engineering	-	75,000	75,000	75,000	75,000	75,000	Page 97
2. High	April Road Walkway Assessment and Reconstruction Plan	Engineering	-	20,000	-	-	-	-	Page 118
2. High	Bridge & Overpass Structures - Monitoring, Scoping, Assessment & Minor Repairs	Engineering	-	50,000	50,000	50,000	50,000	50,000	Page 100
2. High	CP Rail Crossings - Project Implementation	Engineering	-	25,000	90,000	-	-	-	Page 104
2. High	Engineering Project Management and Development Resource [Multiple Funding Src]	Engineering	-	64,000	64,000	64,000	64,000	64,000	Page 107
2. High	Gatensbury Drive (Grant St and Coquitlam boundary) [Multiple Funding Src]	Engineering	-	790,000	-	-	-	-	Page 122
2. High	Investigate status of anchored retaining walls inherited from MoTI on Barnet Highway	Engineering	-	20,000	-	-	-	-	Page 121
2. High	LRN Road Reconstruction Program	Engineering	-	-	350,000	350,000	350,000	350,000	Page 105
2. High	Pavement Management Plan Update [Multiple Funding Src]	Engineering	-	25,000	-	-	-	-	Page 106
2. High	Streetlighting Replacement Program	Engineering	-	115,000	115,000	110,000	110,000	110,000	Page 101
2. High	Streetlighting Replacement Program [Multiple Funding Src]	Engineering	-	115,000	115,000	110,000	110,000	110,000	Page 114
2. High	Traffic Safety Initiatives	Engineering	-	50,000	50,000	50,000	50,000	50,000	Page 102
2. High	Traffic Signal Infrastructure - Maintenance and Replacement [Multiple Funding Src]	Engineering	-	100,000	25,000	25,000	25,000	25,000	Page 99
2. High	Valour Drive-Cecile Drive Walkway Rehabilitation	Engineering	-	200,000	-	-	-	-	Page 119
Projects Total			**1,793,396**	**1,699,000**	**984,000**	**884,000**	**884,000**	**859,000**	
Capital Program Allocation Total			**1,030,828**	**1,030,828**	**1,177,932**	**1,325,767**	**1,481,267**	**1,640,783**	
Capital Program - Transportation Balance			**(762,568)**	**(1,430,740)**	**(1,236,808)**	**(795,041)**	**(197,774)**	**584,009**	

Asset Reserve - Capital Programs

Capital Program - Facilities Maintenance

		Division	2017 Revised Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail
2017 - 2021 Plan	Opening Balance		-563,662						
2017 - 2021 Plan	Carpenters Shop - Installation of Safety Systems, Dust and Electrical	Facilities	260,000	-	-	-	-	-	
2017 - 2021 Plan	Facilities - Asphalt repairs at Glenayre, Westhill, and Recreation Complex	Facilities	21,000	-	-	-	-	-	
2017 - 2021 Plan	Facilities - Lighting Retrofit	Facilities	80,850	-	-	-	-	-	
2017 - 2021 Plan	Facilities - Parking lot line repainting	Facilities	19,000	-	-	-	-	-	
2017 - 2021 Plan	Facilities - Replacement of gas detection sensors, multiple facilities	Facilities	12,044	-	-	-	-	-	
2017 - 2021 Plan	Fire Hall 2 - Envelope condition assessment	Facilities	45,000	-	-	-	-	-	
2017 - 2021 Plan	Inlet Fire Hall - Condition Assessment	Facilities	30,000	-	-	-	-	-	
2017 - 2021 Plan	Kyle Centre - Roof and HVAC repairs	Facilities	35,000	-	-	-	-	-	
2017 - 2021 Plan	Old Mill Boathouse - Install air conditioner	Facilities	25,000	-	-	-	-	-	
2017 - 2021 Plan	Old Orchard Hall Caretaker Residence - Complete refurbishment	Facilities	350,000	-	-	-	-	-	
2017 - 2021 Plan	Old Orchard Hall Caretaker Residence - Renovations options study	Facilities	11,689	-	-	-	-	-	
2017 - 2021 Plan	Public Safety Building - BECA and Mechanical Re-Commissioning	Facilities	100,000	-	-	-	-	-	
2017 - 2021 Plan	Recreation Complex - Arena 1 - Relamping	Facilities	3,349	-	-	-	-	-	
2017 - 2021 Plan	Recreation Complex - Arena 1 - Replace Sound System	Facilities	20,000	-	-	-	-	-	
2017 - 2021 Plan	Recreation Complex - Arena 1 ice melt pit, design	Facilities	18,419	-	-	-	-	-	
2017 - 2021 Plan	Recreation Complex - Boiler room, code compliance improvements	Facilities	7,500	-	-	-	-	-	
2017 - 2021 Plan	Recreation Complex - Curling Lounge walkway railing repairs	Facilities	15,000	-	-	-	-	-	
2017 - 2021 Plan	Recreation Complex - Curling Rink - Re-lamping, 2 year cycle	Facilities	2,766	-	-	-	-	-	
2017 - 2021 Plan	Recreation Complex - Exterior building mounted and parking lot relamping, 2 year cycle	Facilities	8,079	-	-	-	-	-	
2017 - 2021 Plan	Recreation Complex - Gym curtain divider walls	Facilities	49,650	-	-	-	-	-	
2017 - 2021 Plan	Recreation Complex - Hardscape and Landscape Renovation	Facilities	24,000	-	-	-	-	-	
2017 - 2021 Plan	Recreation Complex - Installation of public address sound system for the entire complex	Facilities	80,000	-	-	-	-	-	
2017 - 2021 Plan	Recreation Complex - Intumescent repairs, weight room and lobby	Facilities	20,000	-	-	-	-	-	
2017 - 2021 Plan	Recreation Complex - Zamboni #1 - Battery Replacement	Facilities	12,000	-	-	-	-	-	
2017 - 2021 Plan	Rocky Point Pool - Conversion of disinfection system to liquid chlorine	Facilities	40,000	-	-	-	-	-	
2017 - 2021 Plan	Rocky Point Pool - Structural repair and recoat	Facilities	257,121	-	-	-	-	-	
2017 - 2021 Plan	Library renovation	Library	45,000	-	-	-	-	-	
2. High	Arts Centre - Elevator replacement	Facilities	-	-	-	-	75,000	-	Page 19
2. High	Arts Centre - Flooring replacement	Facilities	-	-	70,000	-	-	-	Page 22
2. High	Civic Centre - Chairs, all meeting rooms, replace	Facilities	-	-	30,000	-	-	-	Page 27
2. High	Civic Centre - Drain tile investigation	Facilities	-	8,000	-	-	-	-	Page 35
2. High	Civic Centre - Emergency Generator Replacement	Facilities	-	-	-	500,000	-	-	Page 60
2. High	Civic Centre - Exterior paver hardscaping, rebuild, design phase	Facilities	-	-	-	75,000	-	-	Page 61
2. High	Civic Centre - Interior painting	Facilities	-	-	-	-	50,000	-	Page 36
2. High	Civic Centre - Security gates, second floor and library, replacement	Facilities	-	35,000	-	-	-	-	Page 25
2. High	Facilities - Electrical system scan, multiple buildings, service and repairs	Facilities	-	-	350,000	-	-	-	Page 30
2. High	Facilities - Fire safety plans, update	Facilities	-	-	-	-	150,000	-	Page 67
2. High	Facilities - Guard rail inspection, multiple facilities	Facilities	-	-	-	60,000	-	-	Page 23
2. High	Facilities - Unplanned emergency capital repairs 2018	Facilities	-	150,000	-	-	-	-	Page 86
2. High	Facilities - Unplanned emergency capital repairs 2019	Facilities	-	-	150,000	-	-	-	Page 87
2. High	Facilities - Unplanned emergency capital repairs 2020	Facilities	-	-	-	150,000	-	-	Page 88
2. High	Facilities - Unplanned emergency capital repairs 2021	Facilities	-	-	-	-	150,000	-	Page 89
2. High	Facilities - Unplanned emergency capital repairs 2022	Facilities	-	-	-	-	-	150,000	Page 90
2. High	Fire Hall 2 - Exterior Repairs	Facilities	-	-	-	-	90,000	-	Page 37
2. High	Fire Hall 2 - Fire alarm system replacement	Facilities	-	-	-	-	50,000	-	Page 20

Asset Reserve - Capital Programs		Division	2017 Revised Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail
2. High	Fire Hall 2 - HVAC replacement	Facilities	-	-	-	-	50,000	-	Page 33
2. High	Fire Hall 2 - Vehicle bay exhaust fan	Facilities	-	18,000	-	-	-	-	Page 80
2. High	Inlet Centre Firehall - Hoses on nedermeyer system, replace	Facilities	-	-	-	-	-	20,000	Page 64
2. High	Inlet Centre Firehall - Truck bay doors, motor drive units, replace	Facilities	-	-	-	-	-	20,000	Page 65
2. High	Old Orchard Hall - Alarm system, install	Facilities	-	-	-	-	-	20,000	Page 82
2. High	Old Orchard Hall - Condition Assessment	Facilities	-	-	-	40,000	-	-	Page 62
2. High	Old Orchard Hall - Exterior repairs	Facilities	-	-	-	-	500,000	-	Page 32
2. High	Public Safety Building - Bay door motor replacement	Facilities	-	-	-	-	-	10,000	Page 66
2. High	Public Safety Building - Carpet replacement	Facilities	-	-	-	-	-	153,000	Page 29
2. High	Public Safety Building - Exterior Repairs	Facilities	-	-	-	-	-	115,000	Page 28
2. High	Public Safety Building - Interior painting	Facilities	-	-	-	-	-	117,000	Page 34
2. High	Public Safety Building - Vehicle bay exhaust fan and gas sensor	Facilities	-	30,000	-	-	-	-	Page 79
2. High	Recreation Complex - Curling rink concrete surface repairs	Facilities	-	250,000	-	-	-	-	Page 76
2. High	Recreation Complex - Curling rink, HVAC systems improvements, construction phase	Facilities	-	-	225,000	-	-	-	Page 73
2. High	Recreation Complex - Curling rink, HVAC systems improvements, design	Facilities	-	75,000	-	-	-	-	Page 71
2. High	Recreation Complex - Interior Painting	Facilities	-	-	60,000	-	-	-	Page 21
2. High	Recreation Complex - Intumescent repairs on structural steel pillars	Facilities	-	-	40,000	-	-	-	Page 74
2. High	Recreation Complex - Lighting controls moved to RC Studio	Facilities	-	20,000	-	-	-	-	Page 72
2. High	Recreation Complex - Main entrance aggregate paving, replace, design phase	Facilities	-	-	25,000	-	-	-	Page 83
2. High	Recreation Complex - Tile flooring second floor SRC, replace	Facilities	-	-	-	-	-	150,000	Page 24
2. High	Rocky Point Pool - Electrical upgrades	Facilities	-	12,000	-	-	-	-	Page 70
2. High	Westhill Centre - Air conditioning, install split units	Facilities	-	-	25,000	-	-	-	Page 85
2. High	Westhill Centre - Roof Replacement	Facilities	-	-	-	-	-	200,000	Page 31
2. High	Westhill Pool - New boiler	Facilities	-	75,000	-	-	-	-	Page 59
2. High	Westhill Pool - Pool water to sanitary design	Facilities	-	-	-	50,000	-	-	Page 26
3. Medium	Civic Center - Carpet Replacement: 2nd floor	Facilities	-	-	-	100,000	-	-	Page 47
3. Medium	Civic Center - Carpet Replacement: Theatre/Green Rm/Brovold Rm	Facilities	-	-	-	75,000	-	-	Page 46
3. Medium	Civic Centre - Carpet Replacement, first floor	Facilities	-	-	-	100,000	-	-	Page 48
3. Medium	Civic Centre - Washroom upgrades	Facilities	-	-	-	-	-	100,000	Page 50
3. Medium	Facilities - Envelope condition assessments, multiple buildings	Facilities	-	-	-	-	-	100,000	Page 43
3. Medium	Facilities - Main drain lines, all buildings, camera scope and clean out	Facilities	-	-	-	-	50,000	-	Page 52
3. Medium	Facilities - Parking lot line repainting, 2	Facilities	-	-	22,000	-	-	-	Page 54
3. Medium	Fire Hall 2 - Site work	Facilities	-	-	-	-	-	25,000	Page 56
3. Medium	Glenayre Centre - Drain tile rebuild	Facilities	-	-	-	75,000	-	-	Page 55
3. Medium	HMCC - Interior painting	Facilities	-	-	-	25,000	-	-	Page 51
3. Medium	Old Mill Boathouse - Elevator replacement	Facilities	-	-	-	-	-	100,000	Page 44
3. Medium	Old Orchard Hall - Air conditioning Design	Facilities	-	-	-	-	-	15,000	Page 53
3. Medium	Recreation Complex - Curling rink, stripping paint off interior walls	Facilities	-	-	40,000	-	-	-	Page 75
3. Medium	Recreation Complex - Rekey remaining old lock cylinders to master GMK	Facilities	-	-	-	-	25,000	-	Page 68
3. Medium	Recreation Complex - Security camera improvements, design	Facilities	-	-	-	15,000	-	-	Page 77
3. Medium	Recreation Complex - Security camera improvements, installation	Facilities	-	-	-	-	-	100,000	Page 78
3. Medium	Recreation Complex - SRC Skylight, replace	Facilities	-	-	-	-	150,000	-	Page 45
3. Medium	Recreation Complex - Wellness Room Floor Replacement	Facilities	-	-	-	-	-	90,000	Page 49
3. Medium	Recreation Complex - Zamboni room exhaust fan, replace	Facilities	-	-	-	-	-	40,000	Page 57
Projects Total			**1,028,805**	**673,000**	**1,037,000**	**1,265,000**	**1,340,000**	**1,525,000**	
Capital Program Allocation Total			**870,871**	**870,871**	**995,149**	**1,120,044**	**1,251,415**	**1,386,178**	
Capital Program - Facilities Maintenance Balance			**(157,934)**	**39,937**	**(1,913)**	**(146,869)**	**(235,454)**	**(374,276)**	

Asset Reserve - Capital Programs

Capital Program - Equipment City

		Division	2017 Revised Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail
2017 - 2021 Plan	**Opening Balance**		41,682						
2017 - 2021 Plan	Bistro Gate	Cultural Services	12,000	-	-	-	-	-	
2017 - 2021 Plan	Council Presentation Video Screen	Cultural Services	13,000	-	-	-	-	-	
2017 - 2021 Plan	Council Projector Replacement	Cultural Services	14,000	-	-	-	-	-	
2017 - 2021 Plan	Repair and Replacement of Projection Screens	Cultural Services	10,000	-	-	-	-	-	
2017 - 2021 Plan	Replacement of Bistro Bar Fridge	Cultural Services	6,000	-	-	-	-	-	
2017 - 2021 Plan	Facilities - Outdoor pool vacuums (2)	Facilities	6,000	-	-	-	-	-	
2017 - 2021 Plan	Backup Server Replacements	Information Services	13,000	-	-	-	-	-	
2017 - 2021 Plan	Completion of fiber optic cabling	Information Services	7,751	-	-	-	-	-	
2017 - 2021 Plan	Firewall upgrades	Information Services	4,671	-	-	-	-	-	
2017 - 2021 Plan	Tempest Upgrades	Information Services	25,000	-	-	-	-	-	
2017 - 2021 Plan	Upgrade to Email server	Information Services	10,864	-	-	-	-	-	
2017 - 2021 Plan	CLASS Replacement - Implementation costs	Recreation	70,000	-	-	-	-	-	
2017 - 2021 Plan	ESS Capital budget	Recreation	8,000	-	-	-	-	-	
2017 - 2021 Plan	Recreation Complex Spinning Bike Replacement	Recreation	40,000	-	-	-	-	-	
2017 - 2021 Plan	Replacement of Selectorized Weight Equipment	Recreation	210,000	-	-	-	-	-	
2. High	Agresso - Contract Accounting Module	Finance	-	45,000	-	-	-	-	Page 208
2. High	Agresso Upgrades	Information Services	-	-	35,000	-	35,000	-	Page 211
2. High	Backup Server Replacements	Information Services	-	30,000	-	-	20,000	30,000	Page 212
2. High	Bistro Fridges - Bar and Commercial Catering	Cultural Services	-	-	-	-	-	7,000	Page 15
2. High	Bistro/Galleria Tables and Benches	Cultural Services	-	-	-	-	10,000	-	Page 6
2. High	Budget Software	Information Services	-	60,000	-	-	-	-	Page 228
2. High	Council Meeting Room A/V Equipment	Information Services	-	6,000	-	-	-	-	Page 227
2. High	Disk Array Replacement	Information Services	-	-	-	-	70,000	-	Page 210
2. High	External Proxy Server Replacement	Information Services	-	18,700	-	-	-	-	Page 219
2. High	File Storage for Legal Records	Information Services	-	5,000	-	-	-	-	Page 220
2. High	Film Projector Replacement	Cultural Services	-	-	-	31,000	-	-	Page 7
2. High	GIS Replacement [Multiple Funding Src]	Information Services	-	45,000	-	-	-	-	Page 222
2. High	Inlet Theatre Stage Refinishing and Drapery Cleaning	Cultural Services	-	-	20,000	-	-	-	Page 10
2. High	Mackie SM450 and Amplifier Replacement	Cultural Services	-	-	-	-	10,000	-	Page 4
2. High	Network Switch Replacement & Server Room Relocation	Information Services	-	110,000	-	-	-	-	Page 213
2. High	Plotter & Scanner Replacement	Information Services	-	-	-	32,000	-	-	Page 226
2. High	Purchase of drive-on vehicle lift	Operations	-	20,000	-	-	-	-	Page 149
2. High	Purchase of mobile column lifts	Operations	-	40,000	-	-	-	-	Page 148
2. High	Radio Signal Booster	Police	-	43,000	-	-	-	-	Page 272
2. High	Replacement of Cardio Equipment in Recreation Complex Weight room	Recreation	-	-	-	210,000	-	-	Page 92
2. High	Replacement of Concert Audio Console and Misc Audio Equipment	Cultural Services	-	-	-	28,000	-	-	Page 8
2. High	Role Based Security	Information Services	-	20,000	-	-	-	-	Page 223
2. High	Software Packaging	Information Services	-	-	25,000	-	-	-	Page 224
2. High	Training Cart Device Replacement	Information Services	-	8,530	-	-	-	-	Page 218
2. High	Video System Upgrade	Cultural Services	-	-	30,000	-	-	-	Page 5
2. High	Virtual Server Replacement	Information Services	-	-	-	60,000	-	-	Page 214
2. High	Wired and Wireless Microphone Replacement	Cultural Services	-	-	-	20,000	-	-	Page 9
3. Medium	Audio Console Replacement (formerly Compressor/Gates, Patch Bay, Drive Rack and Presentation Computer)	Cultural Services	-	11,500	-	-	-	-	Page 12
3. Medium	Corporate Wide Service Request System	Information Services	-	-	20,000	-	-	-	Page 225
3. Medium	Project Planning Software	Information Services	-	-	30,000	-	-	-	Page 215

Asset Reserve - Capital Programs	Division	2017 Revised Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan
Projects Total		491,968	462,730	160,000	381,000	145,000	37,000
Capital Program Allocation Total		189,980	189,418	216,449	243,614	272,188	301,499
One-Time Funding $295,852 from the estimated opening balance in the Asset Reserve - FC February 7, 2017		295,852					
Capital Program - Equipment City Balance		(6,136)	(279,448)	(223,000)	(360,385)	(233,198)	31,302

Projects Detail

Asset Reserve - Capital Programs

Capital Program - Equipment Police

		Division	2017 Revised Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail
2017 - 2021 Plan	**Opening Balance**		45,840						
2017 - 2021 Plan	Cell Phone Forensic Triage	Police	15,600	-	-	-	-	-	
2017 - 2021 Plan	Computers New and Replacement	Police	27,300	-	-	-	-	-	
2017 - 2021 Plan	Crime Analyst Software	Police	8,354	-	-	-	-	-	
2017 - 2021 Plan	DNA Fridge	Police	15,000	-	-	-	-	-	
2017 - 2021 Plan	Replacement Laptops for Police Cars	Police	39,200	-	-	-	-	-	
2017 - 2021 Plan	Replacement Network Infrastructure	Police	14,200	-	-	-	-	-	
2017 - 2021 Plan	Replacement of Photocopiers and Printers	Police	18,000	-	-	-	-	-	
2017 - 2021 Plan	Telephone System - VOIP	Police	50,000	-	-	-	-	-	
2017 - 2021 Plan	VPN	Police	12,881	-	-	-	-	-	
2. High	Approved Screening Device Replacement	Police	-	-	11,500	-	-	-	Page 239
2. High	Cell Phone Triage	Police	-	-	-	-	-	5,000	Page 267
2. High	Cell Recording System	Police	-	-	75,000	-	-	-	Page 237
2. High	Computers New and Replacement	Police	-	34,400	27,300	27,300	27,300	38,700	Page 241
2. High	Covert Laptop	Police	-	6,000	-	-	-	-	Page 250
2. High	Crowd Control Equipment	Police	-	-	-	-	-	12,000	Page 268
2. High	External Hard Armor	Police	-	-	16,500	23,500	-	-	Page 240
2. High	Floatation Devices	Police	-	-	-	-	-	5,100	Page 270
2. High	Forensic Light	Police	-	-	-	27,000	-	-	Page 238
2. High	Forensic ventilated wash sink	Police	-	25,000	-	-	-	-	Page 273
2. High	IT Backup	Police	-	-	-	60,000	-	-	Page 245
2. High	Patrol Rifles	Police	-	16,180	-	-	-	-	Page 271
2. High	Radar Equipment	Police	-	-	-	-	-	8,500	Page 269
2. High	Replacement LAN Server	Police	-	-	-	-	75,000	-	Page 242
2. High	Replacement Laptops for Police Cars	Police	-	23,800	19,200	19,200	19,200	23,800	Page 246
2. High	Replacement of Photocopiers and Printers	Police	-	-	18,000	-	-	18,000	Page 247
2. High	Replacement of UPS Batteries	Police	-	-	-	-	12,740	-	Page 243
2. High	Software Upgrade	Police	-	-	33,000	-	-	-	Page 248
2. High	Telephone Infrastructure	Police	-	-	-	-	14,200	-	Page 244
2. High	Telephone Router	Police	-	-	5,000	-	-	-	Page 249
Projects Total			**246,375**	**105,380**	**205,500**	**157,000**	**148,440**	**111,100**	
One-Time Funding (2016 to 2020 funding from Gas Tax Reserve)			**34,000**	**34,000**	**34,000**	**34,000**			
Capital Program Allocation Total			**68,126**	**68,688**	**78,490**	**88,341**	**98,703**	**109,332**	
Balance			**(144,249)**	**(146,941)**	**(239,951)**	**(274,610)**	**(324,347)**	**(326,115)**	

Asset Reserve - Capital Programs

Capital Program - Parks Maintenance

		Division	2017 Revised Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail
2017 - 2021 Plan	**Opening Balance**		-242,809						
2017 - 2021 Plan	Temporary Office Space Trailer - City Works Yard	Engineering	3,956	-	-	-	-	-	
2017 - 2021 Plan	Recreation Complex - Hardscape and Landscape Renovation	Facilities	6,000	-	-	-	-	-	
2017 - 2021 Plan	Chafer Beetle Management program - City Lands	Parks	5,000	-	-	-	-	-	
2017 - 2021 Plan	Design and Feasability Study - Shoreline Trail Boardwalk	Parks	40,000	-	-	-	-	-	
2017 - 2021 Plan	Horticulture Vegetation Replacement Program	Parks	15,000	-	-	-	-	-	
2017 - 2021 Plan	Ioco Road Medians - Chafer Beetle Resistant Turf Replacement	Parks	30,000	-	-	-	-	-	
2017 - 2021 Plan	North Shore Artificial Turf Field and Track	Parks	126,346	-	-	-	-	-	
2017 - 2021 Plan	North Shore Community Park - Soccer Field (Natural Turf/Grass Renewal	Parks	10,000	-	-	-	-	-	
2017 - 2021 Plan	Parks Infrastructure - Planning/Asset Management	Parks	25,000	-	-	-	-	-	
2017 - 2021 Plan	Pioneer Park Master Plan	Parks	15,000	-	-	-	-	-	
2017 - 2021 Plan	Playground Equipment Repair	Parks	15,000	-	-	-	-	-	
2017 - 2021 Plan	Playground Equipment Repairs	Parks	5,900	-	-	-	-	-	
2017 - 2021 Plan	Playground Rehabilitation - Art Wilkinson Park	Parks	10,000	-	-	-	-	-	
2017 - 2021 Plan	Resurface Tennis Courts - Chestnut Park Reservoir	Parks	30,000	-	-	-	-	-	
2017 - 2021 Plan	Resurface Tennis Courts - Easthill Park	Parks	30,000	-	-	-	-	-	
2017 - 2021 Plan	Rocky Point Park - Master Plan Review	Parks	71,500	-	-	-	-	-	
2017 - 2021 Plan	Rocky Point Spray Park	Parks	35,000	-	-	-	-	-	
2017 - 2021 Plan	Shoreline Trail - Pedestrian Bridge Repairs	Parks	75,000	-	-	-	-	-	
2017 - 2021 Plan	Upgrade Town Centre Playground Area	Parks	5,214	-	-	-	-	-	
2017 - 2021 Plan	Urban Forestry - Tree Removals/Mitigation for City Lands	Parks	50,000	-	-	-	-	-	
2. High	Chafer Beetle Management Program - City Lands	Parks	-	5,000	5,000	5,000	5,000	5,000	Page 165
2. High	Goose Management Program	Parks	-	12,000	12,000	12,000	12,000	12,000	Page 186
2. High	Graffiti Removal	Parks	-	5,000	5,000	5,000	5,000	5,000	Page 179
2. High	Greenleaf Parkette - Retaining Wall Rehabilitation	Parks	-	-	10,000	-	-	-	Page 181
2. High	Inlet Trail - Boardwalk and Pedestrian Bridge Reconstruction	Parks	-	-	-	-	250,000	300,000	Page 172
2. High	Playground Equipment Repair	Parks	-	15,000	15,000	15,000	15,000	15,000	Page 175
2. High	Playground Rehabilitation - Barber Street Playground Area	Parks	-	-	39,000	-	-	-	Page 169
2. High	Playground Rehabilitation - Rocky Point Park	Parks	-	215,000	-	-	-	-	Page 180
2. High	Playground Rehabilitation - Seaview Playground Area	Parks	-	-	-	60,000	-	-	Page 178
2. High	Playground Rehabilitation - Twin Creek Parkette Playground	Parks	-	-	30,000	-	-	-	Page 166
2. High	Resurface Tennis Courts - Easthill Park	Parks	-	40,000	-	-	-	-	Page 168
2. High	Rocky Point Park - Master Plan Review	Parks	-	-	-	-	-	150,000	Page 174
2. High	Town Centre Park - Children's Garden Irrigation System Connection	Parks	-	10,000	-	-	-	-	Page 182
2. High	Urban Forestry - Tree Removals/Mitigation for City Lands	Parks	-	50,000	50,000	50,000	50,000	50,000	Page 173
3. Medium	Flavelle Park - Rehabilitate Wooden Deck	Parks	-	-	30,000	-	-	-	Page 177
3. Medium	Horticulture Vegetation Replacement Program	Parks	-	15,000	15,000	15,000	15,000	15,000	Page 171
3. Medium	Old Orchard Park - Master Plan	Parks	-	-	65,000	-	-	-	Page 170
3. Medium	Parks/Green Infrastructure - Planning/Asset Management Program	Parks	-	15,000	35,000	45,000	45,000	45,000	Page 176
3. Medium	Shoreline Bike Path Rehabilitation	Parks	-	50,000	535,000	-	-	-	Page 185
3. Medium	Town Centre Park - Artificial Turf Field Fencing Repairs	Parks	-	15,000	-	-	-	-	Page 183
4. Low	Playground Rehabilitation - Westhill Park	Parks	-	-	-	40,000	-	-	Page 184
4. Low	Resurface Basketball Courts - Easthill Park	Parks	-	32,000	-	-	-	-	Page 167
Projects Total			**361,107**	**479,000**	**846,000**	**247,000**	**397,000**	**597,000**	
Capital Program Allocation Total			**381,795**	**381,795**	**436,279**	**491,034**	**548,628**	**607,708**	
Capital Program - Parks Maintenance Balance			**20,688**	**(76,517)**	**(486,238)**	**(242,204)**	**(90,576)**	**(79,868)**	

Asset Reserve - Capital Programs

Division

Projects Detail

	2017 Revised Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan
Projects Grand Total	5,083,575	3,566,110	3,249,500	2,951,000	2,931,440	3,146,100
Positions Total - Budget Analyst and GIS	38,333	38,333	38,333	38,333	38,333	38,333
One-Time Funding - Gax Tax	34,000	34,000	34,000	34,000	-	-
Capital Program Allocation - One-Time funding	664,612					
Capital Program Expenditures Grand Total	4,418,964	3,566,110	3,249,500	2,951,000	2,931,440	3,146,100
Capital Program Allocation Grand Total	2,824,000	2,824,000	3,227,000	3,632,000	4,058,000	4,495,000
Capital Program Cumulative Balance	- 1,594,964	- 2,337,074	- 2,359,574	- 1,678,574	- 552,014	796,886

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Asset Reserve_2018 - 2022 Project Detail

Community Services

Cultural Services

	Project Name	Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail	Project Number
2. High	Bistro Fridges - Bar and Commercial Catering	Asset Reserve - Equipment - City	0	0	0	0	7,000	Page 15	
2. High	Bistro/Galleria Tables and Benches	Asset Reserve - Equipment - City	0	0	0	10,000	0	Page 6	
2. High	Film Projector Replacement	Asset Reserve - Equipment - City	0	0	31,000	0	0	Page 7	
2. High	Inlet Theatre Stage Refinishing and Drapery Cleaning	Asset Reserve - Equipment - City	0	20,000	0	0	0	Page 10	
2. High	Mackie SM450 and Amplifier Replacement	Asset Reserve - Equipment - City	0	0	0	10,000	0	Page 4	
2. High	Replacement of Concert Audio Console and Misc Audio Equipment	Asset Reserve - Equipment - City	0	0	28,000	0	0	Page 8	
2. High	Station Museum West Retaining Wall	Asset Reserve - Unallocated	25,000	0	0	0	0	Page 17	
2. High	Video System Upgrade	Asset Reserve - Equipment - City	0	30,000	0	0	0	Page 5	
2. High	Wired and Wireless Microphone Replacement	Asset Reserve - Equipment - City	0	0	20,000	0	0	Page 9	
3. Medium	Audio Console Replacement (formerly Compressor/Gates, Patch Bay, Drive Rack and Presentation Computer)	Asset Reserve - Equipment - City	11,500	0	0	0	0	Page 12	
4. Low	Arts Centre Sign	Asset Reserve - Unallocated	10,000	0	0	0	0	Page 14	
Cultural Services Projects Total			46,500	50,000	79,000	20,000	7,000		

Facilities

2. High	Arts Centre - Elevator replacement	Asset Reserve - Facilities Maintenance	0	0	0	75,000	0	Page 19	
2. High	Arts Centre - Flooring replacement	Asset Reserve - Facilities Maintenance	0	70,000	0	0	0	Page 22	
2. High	Civic Centre - Chairs, all meeting rooms, replace	Asset Reserve - Facilities Maintenance	0	30,000	0	0	0	Page 27	
2. High	Civic Centre - Drain tile investigation	Asset Reserve - Facilities Maintenance	8,000	0	0	0	0	Page 35	
2. High	Civic Centre - Emergency Generator Replacement	Asset Reserve - Facilities Maintenance	0	0	500,000	0	0	Page 60	
2. High	Civic Centre - Exterior paver hardscaping, rebuild, design phase	Asset Reserve - Facilities Maintenance	0	0	75,000	0	0	Page 61	
2. High	Civic Centre - Interior painting	Asset Reserve - Facilities Maintenance	0	0	0	50,000	0	Page 36	
2. High	Civic Centre - Security gates, second floor and library, replacement	Asset Reserve - Facilities Maintenance	35,000	0	0	0	0	Page 25	
2. High	Facilities - Electrical system scan, multiple buildings, service and repairs	Asset Reserve - Facilities Maintenance	0	350,000	0	0	0	Page 30	
2. High	Facilities - Fire safety plans, update	Asset Reserve - Facilities Maintenance	0	0	0	150,000	0	Page 67	
2. High	Facilities - Guard rail inspection, multiple facilities	Asset Reserve - Facilities Maintenance	0	0	60,000	0	0	Page 23	
2. High	Facilities - Unplanned emergency capital repairs 2018	Asset Reserve - Facilities Maintenance	150,000	0	0	0	0	Page 86	
2. High	Facilities - Unplanned emergency capital repairs 2019	Asset Reserve - Facilities Maintenance	0	150,000	0	0	0	Page 87	
2. High	Facilities - Unplanned emergency capital repairs 2020	Asset Reserve - Facilities Maintenance	0	0	150,000	0	0	Page 88	
2. High	Facilities - Unplanned emergency capital repairs 2021	Asset Reserve - Facilities Maintenance	0	0	0	150,000	0	Page 89	
2. High	Facilities - Unplanned emergency capital repairs 2022	Asset Reserve - Facilities Maintenance	0	0	0	0	150,000	Page 90	
2. High	Fire Hall 2 - Exterior Repairs	Asset Reserve - Facilities Maintenance	0	0	0	90,000	0	Page 37	
2. High	Fire Hall 2 - Fire alarm system replacement	Asset Reserve - Facilities Maintenance	0	0	0	50,000	0	Page 20	
2. High	Fire Hall 2 - HVAC replacement	Asset Reserve - Facilities Maintenance	0	0	0	50,000	0	Page 33	
2. High	Fire Hall 2 - Vehicle bay exhaust fan	Asset Reserve - Facilities Maintenance	18,000	0	0	0	0	Page 80	
2. High	Inlet Centre Firehall - Hoses on nedermeyer system, replace	Asset Reserve - Facilities Maintenance	0	0	0	0	20,000	Page 64	
2. High	Inlet Centre Firehall - Truck bay doors, motor drive units, replace	Asset Reserve - Facilities Maintenance	0	0	0	0	20,000	Page 65	
2. High	Old Orchard Hall - Alarm system, install	Asset Reserve - Facilities Maintenance	0	0	0	0	20,000	Page 82	
2. High	Old Orchard Hall - Condition Assessment	Asset Reserve - Facilities Maintenance	0	0	40,000	0	0	Page 62	
2. High	Old Orchard Hall - Exterior repairs	Asset Reserve - Facilities Maintenance	0	0	0	500,000	0	Page 32	
2. High	Public Safety Building - Bay door motor replacement	Asset Reserve - Facilities Maintenance	0	0	0	0	10,000	Page 66	
2. High	Public Safety Building - Carpet replacement	Asset Reserve - Facilities Maintenance	0	0	0	0	153,000	Page 29	
2. High	Public Safety Building - Exterior Repairs	Asset Reserve - Facilities Maintenance	0	0	0	0	115,000	Page 28	
2. High	Public Safety Building - Interior painting	Asset Reserve - Facilities Maintenance	0	0	0	0	117,000	Page 34	
2. High	Public Safety Building - Vehicle bay exhaust fan and gas sensor	Asset Reserve - Facilities Maintenance	30,000	0	0	0	0	Page 79	
2. High	Recreation Complex - Curling rink concrete surface repairs	Asset Reserve - Facilities Maintenance	250,000	0	0	0	0	Page 76	
2. High	Recreation Complex - Curling rink, HVAC systems improvements, construction phase	Asset Reserve - Facilities Maintenance	0	225,000	0	0	0	Page 73	

Asset Reserve_2018 - 2022 Project Detail

	Project Name	Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail	Project Number
2. High	Recreation Complex - Curling rink, HVAC systems improvements, design	Asset Reserve - Facilities Maintenance	75,000	0	0	0	0	Page 71	
2. High	Recreation Complex - Interior Painting	Asset Reserve - Facilities Maintenance	0	60,000	0	0	0	Page 21	
2. High	Recreation Complex - Intumescent repairs on structural steel pillars	Asset Reserve - Facilities Maintenance	0	40,000	0	0	0	Page 74	
2. High	Recreation Complex - Lighting controls moved to RC Studio	Asset Reserve - Facilities Maintenance	20,000	0	0	0	0	Page 72	
2. High	Recreation Complex - Main entrance aggregate paving, replace, design phase	Asset Reserve - Facilities Maintenance	0	25,000	0	0	0	Page 83	
2. High	Recreation Complex - Tile flooring second floor SRC, replace	Asset Reserve - Facilities Maintenance	0	0	0	0	150,000	Page 24	
2. High	Rocky Point Pool - Electrical upgrades	Asset Reserve - Facilities Maintenance	12,000	0	0	0	0	Page 70	
2. High	Westhill Centre - Air conditioning, install split units	Asset Reserve - Facilities Maintenance	0	25,000	0	0	0	Page 85	
2. High	Westhill Centre - Roof Replacement	Asset Reserve - Facilities Maintenance	0	0	0	0	200,000	Page 31	
2. High	Westhill Pool - New boiler	Asset Reserve - Facilities Maintenance	75,000	0	0	0	0	Page 59	
2. High	Westhill Pool - Pool water to sanitary design	Asset Reserve - Facilities Maintenance	0	0	50,000	0	0	Page 26	
3. Medium	Civic Center - Carpet Replacement: 2nd floor	Asset Reserve - Facilities Maintenance	0	0	100,000	0	0	Page 47	
3. Medium	Civic Center - Carpet Replacement: Theatre/Green Rm/Brovold Rm	Asset Reserve - Facilities Maintenance	0	0	75,000	0	0	Page 46	
3. Medium	Civic Centre - Carpet Replacement, first floor	Asset Reserve - Facilities Maintenance	0	0	100,000	0	0	Page 48	
3. Medium	Civic Centre - Washroom upgrades	Asset Reserve - Facilities Maintenance	0	0	0	0	100,000	Page 50	
3. Medium	Facilities - Envelope condition assessments, multiple buildings	Asset Reserve - Facilities Maintenance	0	0	0	0	100,000	Page 43	
3. Medium	Facilities - Main drain lines, all buildings, camera scope and clean out	Asset Reserve - Facilities Maintenance	0	0	0	50,000	0	Page 52	
3. Medium	Facilities - Parking lot line repainting, 2	Asset Reserve - Facilities Maintenance	0	22,000	0	0	0	Page 54	
3. Medium	Fire Hall 2 - Site work	Asset Reserve - Facilities Maintenance	0	0	0	0	25,000	Page 56	
3. Medium	Glenayre Centre - Drain tile rebuild	Asset Reserve - Facilities Maintenance	0	0	75,000	0	0	Page 55	
3. Medium	HMCC - Interior painting	Asset Reserve - Facilities Maintenance	0	0	25,000	0	0	Page 51	
3. Medium	Old Mill Boathouse - Elevator replacement	Asset Reserve - Facilities Maintenance	0	0	0	0	100,000	Page 44	
3. Medium	Old Orchard Hall - Air conditioning Design	Asset Reserve - Facilities Maintenance	0	0	0	0	15,000	Page 53	
3. Medium	Recreation Complex - Curling rink, stripping paint off interior walls	Asset Reserve - Facilities Maintenance	0	40,000	0	0	0	Page 75	
3. Medium	Recreation Complex - Party room wall construction	Asset Reserve - Unallocated	30,000	0	0	0	0	Page 81	
3. Medium	Recreation Complex - Rekey remaining old lock cylinders to master GMK	Asset Reserve - Facilities Maintenance	0	0	0	25,000	0	Page 68	
3. Medium	Recreation Complex - Security camera improvements, design	Asset Reserve - Facilities Maintenance	0	0	15,000	0	0	Page 77	
3. Medium	Recreation Complex - Security camera improvements, installation	Asset Reserve - Facilities Maintenance	0	0	0	0	100,000	Page 78	
3. Medium	Recreation Complex - SRC Skylight, replace	Asset Reserve - Facilities Maintenance	0	0	0	150,000	0	Page 45	
3. Medium	Recreation Complex - Wellness Room Floor Replacement	Asset Reserve - Facilities Maintenance	0	0	0	0	90,000	Page 49	
3. Medium	Recreation Complex - Zamboni room exhaust fan, replace	Asset Reserve - Facilities Maintenance	0	0	0	0	40,000	Page 57	
Facilities Projects Total			703,000	1,037,000	1,265,000	1,340,000	1,525,000		
Recreation									
2. High	Replacement of Cardio Equipment in Recreation Complex Weight room	Asset Reserve - Equipment - City	0	0	210,000	0	0	Page 92	
Recreation Projects Total			0	0	210,000	0	0		
Community Services Projects Total			**749,500**	**1,087,000**	**1,554,000**	**1,360,000**	**1,532,000**		

Corporate Services

Legislative Services									
2. High	Information Management System Rehabilitation	Asset Reserve - Unallocated	50,000	0	0	0	0	Page 96	
Legislative Services Projects Total			50,000	0	0	0	0		
Corporate Services Projects Total			**50,000**	**0**	**0**	**0**	**0**		

Engineering & Operations

Engineering									
1. Council	Street Name Sign Replacement Program [Multiple Funding Src]	Asset Reserve - Transportation	25,000	25,000	25,000	25,000	25,000	Page 115	
1. Council	Transit Infrastructure - Bus Stop Improvements	Asset Reserve - Transportation	25,000	25,000	25,000	25,000	0	Page 98	
2. High	Above-Ground Infrastructure - Planning/Asset Management	Asset Reserve - Transportation	75,000	75,000	75,000	75,000	75,000	Page 97	
2. High	April Road Walkway Assessment and Reconstruction Plan	Asset Reserve - Sidewalks-LRN	20,000	0	0	0	0	Page 118	
2. High	Bridge & Overpass Structures - Monitoring, Scoping, Assessment & Minor Repairs	Asset Reserve - Transportation	50,000	50,000	50,000	50,000	50,000	Page 100	
2. High	CP Rail Crossings - Project Implementation	Asset Reserve - Transportation	25,000	90,000	0	0	0	Page 104	

Asset Reserve_2018 - 2022 Project Detail

	Project Name	Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail	Project Number
2. High	Engineering Project Management and Development Resource [Multiple Funding Src]	Asset Reserve - Transportation	64,000	64,000	64,000	64,000	64,000	Page 107	
2. High	Gatensbury Drive (Grant St and Coquitlam boundary) [Multiple Funding Src]	Asset Reserve - Transportation	790,000	0	0	0	0	Page 122	
2. High	Investigate status of anchored retaining walls inherited from MoTI on Barnet Highway	Asset Reserve - Transportation	20,000	0	0	0	0	Page 121	
2. High	LRN Road Reconstruction Program	Asset Reserve - Transportation	0	350,000	350,000	350,000	350,000	Page 105	
2. High	Pavement Management Plan Update [Multiple Funding Src]	Asset Reserve - Transportation	25,000	0	0	0	0	Page 106	
2. High	Streetlighting Replacement Program	Asset Reserve - Transportation	115,000	115,000	110,000	110,000	110,000	Page 101	
2. High	Streetlighting Replacement Program [Multiple Funding Src]	Asset Reserve - Transportation	115,000	115,000	110,000	110,000	110,000	Page 114	
2. High	Traffic Safety Initiatives	Asset Reserve - Transportation	50,000	50,000	50,000	50,000	50,000	Page 102	
2. High	Traffic Signal Infrastructure - Maintenance and Replacement [Multiple Funding Src]	Asset Reserve - Transportation	100,000	25,000	25,000	25,000	25,000	Page 99	
2. High	Valour Drive-Cecile Drive Walkway Rehabilitation	Asset Reserve - Sidewalks-LRN	200,000	0	0	0	0	Page 119	
Engineering Projects Total			1,699,000	984,000	884,000	884,000	859,000		
Operations									
2. High	Purchase of drive-on vehicle lift	Asset Reserve - Equipment - City	20,000	0	0	0	0	Page 149	
2. High	Purchase of mobile column lifts	Asset Reserve - Equipment - City	40,000	0	0	0	0	Page 148	
Operations Projects Total			60,000	0	0	0	0		
Engineering & Operations Projects Total			**1,759,000**	**984,000**	**884,000**	**884,000**	**859,000**		

Environment & Parks

Environmental Services									
2. High	Fish Passage Infrastructure Systems - Assessment/Maintenance [Multiple Funding Src]	Asset Reserve - Unallocated	6,000	6,000	6,000	6,000	6,000	Page 160	
2. High	Spill Response Management and Mitigation [Multiple Funding Src]	Asset Reserve - Unallocated	5,000	5,000	5,000	5,000	5,000	Page 159	
Environmental Services Projects Total			11,000	11,000	11,000	11,000	11,000		
Parks									
2. High	Chafer Beetle Management Program - City Lands	Asset Reserve - Parks	5,000	5,000	5,000	5,000	5,000	Page 165	
2. High	Fish Passage Infrastructure Systems - Assessment/Maintenance [Multiple Funding Src]	Asset Reserve - Unallocated	6,000	6,000	6,000	6,000	6,000	Page 160	
2. High	Goose Management Program	Asset Reserve - Parks	12,000	12,000	12,000	12,000	12,000	Page 186	
2. High	Graffiti Removal	Asset Reserve - Parks	5,000	5,000	5,000	5,000	5,000	Page 179	
2. High	Greenleaf Parkette - Retaining Wall Rehabilitation	Asset Reserve - Parks	0	10,000	0	0	0	Page 181	
2. High	Inlet Trail - Boardwalk and Pedestrian Bridge Reconstruction	Asset Reserve - Parks	0	0	0	250,000	300,000	Page 172	
2. High	Playground Equipment Repair	Asset Reserve - Parks	15,000	15,000	15,000	15,000	15,000	Page 175	
2. High	Playground Rehabilitation - Barber Street Playground Area	Asset Reserve - Parks	0	39,000	0	0	0	Page 169	
2. High	Playground Rehabilitation - Rocky Point Park	Asset Reserve - Parks	215,000	0	0	0	0	Page 180	
2. High	Playground Rehabilitation - Seaview Playground Area	Asset Reserve - Parks	0	0	60,000	0	0	Page 178	
2. High	Playground Rehabilitation - Twin Creek Parkette Playground	Asset Reserve - Parks	0	30,000	0	0	0	Page 166	
2. High	Resurface Tennis Courts - Easthill Park	Asset Reserve - Parks	40,000	0	0	0	0	Page 168	
2. High	Rocky Point Park - Master Plan Review	Asset Reserve - Parks	0	0	0	0	150,000	Page 174	
2. High	Town Centre Park - Children's Garden Irrigation System Connection	Asset Reserve - Parks	10,000	0	0	0	0	Page 182	
2. High	Urban Forestry - Tree Removals/Mitigation for City Lands	Asset Reserve - Parks	50,000	50,000	50,000	50,000	50,000	Page 173	
3. Medium	Flavelle Park - Rehabilitate Wooden Deck	Asset Reserve - Parks	0	30,000	0	0	0	Page 177	
3. Medium	Horticulture Vegetation Replacement Program	Asset Reserve - Parks	15,000	15,000	15,000	15,000	15,000	Page 171	
3. Medium	Old Orchard Park - Master Plan	Asset Reserve - Parks	0	65,000	0	0	0	Page 170	
3. Medium	Parks/Green Infrastructure - Planning/Asset Management Program	Asset Reserve - Parks	15,000	35,000	45,000	45,000	45,000	Page 176	
3. Medium	Shoreline Bike Path Rehabilitation	Asset Reserve - Parks	50,000	535,000	0	0	0	Page 185	
3. Medium	Town Centre Park - Artificial Turf Field Fencing Repairs	Asset Reserve - Parks	15,000	0	0	0	0	Page 183	
4. Low	Playground Rehabilitation - Westhill Park	Asset Reserve - Parks	0	0	40,000	0	0	Page 184	
4. Low	Resurface Basketball Courts - Easthill Park	Asset Reserve - Parks	32,000	0	0	0	0	Page 167	
Parks Projects Total			485,000	852,000	253,000	403,000	603,000		
Environment & Parks Projects Total			**496,000**	**863,000**	**264,000**	**414,000**	**614,000**		

Finance & Technology

Finance									
2. High	Agresso - Contract Accounting Module	Asset Reserve - Equipment - City	45,000	0	0	0	0	Page 208	
2. High	Corporate Wide Asset Management	Asset Reserve - Unallocated	15,000	0	0	0	0	Page 209	
Finance Projects Total			60,000	0	0	0	0		
Information Services									
2. High	Agresso Upgrades	Asset Reserve - Equipment - City	0	35,000	0	35,000	0	Page 211	
2. High	Backup Server Replacements	Asset Reserve - Equipment - City	30,000	0	0	20,000	30,000	Page 212	
2. High	Budget Software	Asset Reserve - Equipment - City	60,000	0	0	0	0	Page 228	
2. High	Council Meeting Room A/V Equipment	Asset Reserve - Equipment - City	6,000	0	0	0	0	Page 227	

Asset Reserve_2018 - 2022 Project Detail

	Project Name	Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail	Project Number
2. High	Disk Array Replacement	Asset Reserve - Equipment - City	0	0	0	70,000	0	Page 210	
2. High	External Proxy Server Replacement	Asset Reserve - Equipment - City	18,700	0	0	0	0	Page 219	
2. High	File Storage for Legal Records	Asset Reserve - Equipment - City	5,000	0	0	0	0	Page 220	
2. High	GIS Replacement [Multiple Funding Src]	Asset Reserve - Equipment - City	45,000	0	0	0	0	Page 222	
2. High	Network Switch Replacement & Server Room Relocation	Asset Reserve - Equipment - City	110,000	0	0	0	0	Page 213	
2. High	Plotter & Scanner Replacement	Asset Reserve - Equipment - City	0	0	32,000	0	0	Page 226	
2. High	Role Based Security	Asset Reserve - Equipment - City	20,000	0	0	0	0	Page 223	
2. High	Software Packaging	Asset Reserve - Equipment - City	0	25,000	0	0	0	Page 224	
2. High	Training Cart Device Replacement	Asset Reserve - Equipment - City	8,530	0	0	0	0	Page 218	
2. High	Virtual Server Replacement	Asset Reserve - Equipment - City	0	0	60,000	0	0	Page 214	
3. Medium	Corporate Wide Service Request System	Asset Reserve - Equipment - City	0	20,000	0	0	0	Page 225	
3. Medium	Project Planning Software	Asset Reserve - Equipment - City	0	30,000	0	0	0	Page 215	
Information Services Projects Total			303,230	110,000	92,000	125,000	30,000		
Finance & Technology Projects Total			**363,230**	**110,000**	**92,000**	**125,000**	**30,000**		

Police

Police

2. High	Approved Screening Device Replacement	Asset Reserve - Equipment - Police	0	11,500	0	0	0	Page 239	
2. High	Cell Phone Triage	Asset Reserve - Equipment - Police	0	0	0	0	5,000	Page 267	
2. High	Cell Recording System	Asset Reserve - Equipment - Police	0	75,000	0	0	0	Page 237	
2. High	Computers New and Replacement	Asset Reserve - Equipment - Police	34,400	27,300	27,300	27,300	38,700	Page 241	
2. High	Covert Laptop	Asset Reserve - Equipment - Police	6,000	0	0	0	0	Page 250	
2. High	Crowd Control Equipment	Asset Reserve - Equipment - Police	0	0	0	0	12,000	Page 268	
2. High	External Hard Armor	Asset Reserve - Equipment - Police	0	16,500	23,500	0	0	Page 240	
2. High	Floatation Devices	Asset Reserve - Equipment - Police	0	0	0	0	5,100	Page 270	
2. High	Forensic Light	Asset Reserve - Equipment - Police	0	0	27,000	0	0	Page 238	
2. High	Forensic ventilated wash sink	Asset Reserve - Equipment - Police	25,000	0	0	0	0	Page 273	
2. High	IT Backup	Asset Reserve - Equipment - Police	0	0	60,000	0	0	Page 245	
2. High	Patrol Rifles	Asset Reserve - Equipment - Police	16,180	0	0	0	0	Page 271	
2. High	Radar Equipment	Asset Reserve - Equipment - Police	0	0	0	0	8,500	Page 269	
2. High	Radio Signal Booster	Asset Reserve - Equipment - City	43,000	0	0	0	0	Page 272	
2. High	Replacement LAN Server	Asset Reserve - Equipment - Police	0	0	0	75,000	0	Page 242	
2. High	Replacement Laptops for Police Cars	Asset Reserve - Equipment - Police	23,800	19,200	19,200	19,200	23,800	Page 246	
2. High	Replacement of Photocopiers and Printers	Asset Reserve - Equipment - Police	0	18,000	0	0	18,000	Page 247	
2. High	Replacement of UPS Batteries	Asset Reserve - Equipment - Police	0	0	0	12,740	0	Page 243	
2. High	Software Upgrade	Asset Reserve - Equipment - Police	0	33,000	0	0	0	Page 248	
2. High	Telephone Infrastructure	Asset Reserve - Equipment - Police	0	0	0	14,200	0	Page 244	
2. High	Telephone Router	Asset Reserve - Equipment - Police	0	5,000	0	0	0	Page 249	
Police Projects Total			148,380	205,500	157,000	148,440	111,100		
Police Projects Total			**148,380**	**205,500**	**157,000**	**148,440**	**111,100**		

Total Projects	**3,566,110**	**3,249,500**	**2,951,000**	**2,931,440**	**3,146,100**	

City of Port Moody
Carbon Offsets Community Reserve
Account # 3432
For the Years 2018 - 2022

Description	2018	2019	2020	2021	2022
Estimated Opening Balance					
Estimated Opening Balance	561,692	459,067	430,140	452,535	474,930
Proposed Funding					
Proposed Funding	100,000	100,000	100,000	100,000	100,000
Other					
Transfers to Environment	-51,963	-51,322	0	0	0
Transfers to Building, Bylaws, & Licensing	-75,662	-77,605	-77,605	-77,605	-77,605
Project Funding					
Proposed projects	-75,000	0	0	0	0
Estimated closing balance	**459,067**	**430,140**	**452,535**	**474,930**	**497,325**

Carbon Offsets Community Reserve_2018 - 2022 Project Detail

Project Name		Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail	Project Number
Community Services									
Facilities									
4. Low	Facilities - Electric car charging stations, installation	Carbon Offsets Community Reserve	75,000	0	0	0	0	**Page 69**	
Facilities Projects Total			75,000	0	0	0	0		
Community Services Projects Total			**75,000**	**0**	**0**	**0**	**0**		
Total Projects			**75,000**	**-**	**-**	**-**	**-**		

City of Port Moody
Council Strategic Priorities Reserve
Account # 3427
For the Years 2018 - 2022

	Description	2018	2019	2020	2021	2022
Estimated Opening Balance						
	Estimated Opening Balance	-129,118	-285,952	-262,496	-136,734	14,103
Proposed Funding						
	Proposed Funding	372,500	372,500	372,500	372,500	372,500
Other						
	Transfer to Artworks Reserve 0.3% of all projects	-1,583	-1,044	-738	-663	-633
Project Funding						
	Proposed Projects	-527,750	-348,000	-246,000	-221,000	-211,000
	Estimated closing balance	**-285,952**	**-262,496**	**-136,734**	**14,103**	**174,970**

Council Strategic Priorities Reserve_2018 - 2022 Project Detail by Priority

	Project Name	Division	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail	Project Number
1. Council									
1. Council	Additional Microphones for Finance Committee	Cultural Services	4,000	0	0	0	0	Page 18	
1. Council	Designated Anchorage Area Program	Parks	20,000	20,000	20,000	20,000	20,000	Page 187	
1. Council	Program to solicit local illustrations for city use	Communications and Engagement	5,000	0	5,000	0	5,000	Page 93	
1. Council Projects Total			**29,000**	**20,000**	**25,000**	**20,000**	**25,000**		
2. High									
2. High	311 App	Information Services	0	30,000	0	0	0	Page 221	
2. High	City Christmas Lighting	Communications and Engagement	36,000	36,000	36,000	36,000	36,000	Page 94	
2. High	Council Strategic Plan Goals	City Manager	125,000	150,000	125,000	125,000	125,000	Page 2	
2. High	Facilities - Auto scrubber	Facilities	0	0	20,000	0	0	Page 38	
2. High	Mayor's Community Events	City Manager	5,000	5,000	5,000	5,000	0	Page 1	
2. High	Optical Character Recognition Software	Information Services	17,000	0	0	0	0	Page 216	
2. High	Public Safety Building - Parking Lot Expansion [Multiple Funding Src]	Facilities	34,000	0	0	0	0	Page 84	
2. High	Targeted Knotweed and Spartina Treatment and Removal	Environmental Services	60,000	60,000	30,000	30,000	20,000	Page 162	
2. High	Wildfire Risk Mitigation	Environmental Services	5,000	5,000	5,000	5,000	5,000	Page 161	
2. High Projects Total			**282,000**	**286,000**	**221,000**	**201,000**	**186,000**		
3. Medium									
3. Medium	eApply for Permits	Building, Bylaw & Licensing	156,750	0	0	0	0	Page 236	
3. Medium	Electronic Agenda and Meeting Management Software	Legislative Services	60,000	0	0	0	0	Page 95	
3. Medium	LiDAR data acquisition	Information Services	0	42,000	0	0	0	Page 217	
3. Medium Projects Total			**216,750**	**42,000**	**0**	**0**	**0**		
Total Projects			**527,750**	**348,000**	**246,000**	**221,000**	**211,000**		

Council Strategic Priorities Reserve_2018 - 2022 Project Detail

	Project Name	Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail	Project Number
City Administration									
City Manager									
2. High	Council Strategic Plan Goals	Council Strategic Priorities Reserve	125,000	150,000	125,000	125,000	125,000	**Page 2**	
2. High	Mayor's Community Events	Council Strategic Priorities Reserve	5,000	5,000	5,000	5,000	0	**Page 1**	
City Manager Projects Total			130,000	155,000	130,000	130,000	125,000		
City Administration Projects Total			**130,000**	**155,000**	**130,000**	**130,000**	**125,000**		
Community Services									
Cultural Services									
1. Council	Additional Microphones for Finance Committee	Council Strategic Priorities Reserve	4,000	0	0	0	0	**Page 18**	
Cultural Services Projects Total			4,000	0	0	0	0		
Facilities									
2. High	Facilities - Auto scrubber	Council Strategic Priorities Reserve	0	0	20,000	0	0	**Page 38**	
2. High	Public Safety Building - Parking Lot Expansion [Multiple Funding Src]	Council Strategic Priorities Reserve	34,000	0	0	0	0	**Page 84**	
Facilities Projects Total			34,000	0	20,000	0	0		
Community Services Projects Total			**38,000**	**0**	**20,000**	**0**	**0**		
Corporate Services									
Communications and Engagement									
1. Council	Program to solicit local illustrations for city use	Council Strategic Priorities Reserve	5,000	0	5,000	0	5,000	**Page 93**	
2. High	City Christmas Lighting	Council Strategic Priorities Reserve	36,000	36,000	36,000	36,000	36,000	**Page 94**	
Communications and Engagement Projects Total			41,000	36,000	41,000	36,000	41,000		
Legislative Services									
3. Medium	Electronic Agenda and Meeting Management Software	Council Strategic Priorities Reserve	60,000	0	0	0	0	**Page 95**	
Legislative Services Projects Total			60,000	0	0	0	0		
Corporate Services Projects Total			**101,000**	**36,000**	**41,000**	**36,000**	**41,000**		
Environment & Parks									
Environmental Services									
2. High	Targeted Knotweed and Spartina Treatment and Removal	Council Strategic Priorities Reserve	60,000	60,000	30,000	30,000	20,000	**Page 162**	
2. High	Wildfire Risk Mitigation	Council Strategic Priorities Reserve	5,000	5,000	5,000	5,000	5,000	**Page 161**	
Environmental Services Projects Total			65,000	65,000	35,000	35,000	25,000		
Parks									
1. Council	Designated Anchorage Area Program	Council Strategic Priorities Reserve	20,000	20,000	20,000	20,000	20,000	**Page 187**	
Parks Projects Total			20,000	20,000	20,000	20,000	20,000		
Environment & Parks Projects Total			**85,000**	**85,000**	**55,000**	**55,000**	**45,000**		
Finance & Technology									
Information Services									
2. High	311 App	Council Strategic Priorities Reserve	0	30,000	0	0	0	**Page 221**	
2. High	Optical Character Recognition Software	Council Strategic Priorities Reserve	17,000	0	0	0	0	**Page 216**	
3. Medium	LiDAR data acquisition	Council Strategic Priorities Reserve	0	42,000	0	0	0	**Page 217**	
Information Services Projects Total			17,000	72,000	0	0	0		
Finance & Technology Projects Total			**17,000**	**72,000**	**0**	**0**	**0**		
Planning & Development									
Building, Bylaw & Licensing									
3. Medium	eApply for Permits	Council Strategic Priorities Reserve	156,750	0	0	0	0	**Page 236**	
Building, Bylaw & Licensing Projects Total			156,750	0	0	0	0		
Planning & Development Projects Total			**156,750**	**0**	**0**	**0**	**0**		
Total Projects			**527,750**	**348,000**	**246,000**	**221,000**	**211,000**		

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City of Port Moody
Debt Reserve
Account # 3525
For the Years 2018 - 2022

Description		2018	2019	2020	2021	2022
Estimated Opening Balance						
	Estimated Opening Balance	911,090	914,717	918,345	921,972	925,599
Proposed Funding						
	Civic Facilities Rewnal Project	624,955	624,955	624,955	624,955	624,955
	Fire Equipment	3,770,000				
Estimated Debt Payment						
	Debt Principal Payment	-288,778	-298,885	-309,346	-320,173	-331,379
	Debt Interest Payment	-332,549	-322,442	-311,981	-301,154	-289,948
		-621,327	-621,327	-621,327	-621,327	-621,327
Project Funding						
	Proposed projects	-3,770,000	0	0	0	0
	Estimated closing balance	**914,717**	**918,345**	**921,972**	**925,599**	**929,227**

Debt_2018 - 2022 Project Detail

Project Name		Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail
Fire Rescue								
Fire Rescue								
2. High	Heavy Fire Apparatus Replacement	Debt	3,770,000	0	0	0	0	**Page 235**
Fire Rescue Projects Total			3,770,000	0	0	0	0	
Fire Rescue Projects Total			**3,770,000**	**0**	**0**	**0**	**0**	
Total Projects			**3,770,000**	**-**	**-**	**-**	**-**	

City of Port Moody
Equipment Replacement Reserve Fund
Account # 3601,3602,3604,3605,3606,3607,3608,3609,3901
For the Years 2018 - 2022

	Description	2018	2019	2020	2021	2022
Estimated Opening Balance						
	Estimated Opening Balance	2,341,632	2,909,805	3,417,343	3,202,281	4,219,695
Proposed Funding						
	Equipment Replacement Provision	1,052,492	1,141,242	1,229,992	1,318,741	1,407,492
Internal Borrowing Repayment						
	Garbage Repayment	50,379	49,479	28,979	28,379	27,879
	Recycling Repayment	46,038	45,163	30,428	29,868	29,343
	Green Waste Repayment	85,498	83,873	56,508	55,468	54,493
	Glass Recycling Repayment	16,860	16,560	0	0	0
Other						
	Transfer to Artworks Reserve 0.3% of all projects	-2,043	-2,479	-4,669	-1,241	-2,758
Project Funding						
	Project Funding	-681,050	-826,300	-1,556,300	-413,800	-919,450
	Estimated closing balance	**2,909,805**	**3,417,343**	**3,202,281**	**4,219,695**	**4,816,693**

Equipment Replacement Reserve Fund_2018 - 2022 Project Detail

Project Name		Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail	Project Number
Community Services									
Cultural Services									
2. High	Replacement of Cultural Services Van	Equipment Replacement Reserve Fund	0	36,750	0	0	0	**Page 11**	
Cultural Services Projects Total			0	36,750	0	0	0		
Facilities									
2. High	Facilities Fleet - Replace FC051 - 2008 Ford F250	Equipment Replacement Reserve Fund	44,500	0	0	0	0	**Page 39**	
2. High	Facilities Fleet - Replace FC056 - 2010 Ford Econo Van with Transit	Equipment Replacement Reserve Fund	0	0	44,250	0	0	**Page 42**	
2. High	Facilities Fleet - replace RS059, 07 Zamboni, X24115	Equipment Replacement Reserve Fund	0	198,000	0	0	0	**Page 40**	
2. High	Facilities Fleet - replace RS099, Small equipment, Ice Edger	Equipment Replacement Reserve Fund	6,500	0	0	0	0	**Page 41**	
2. High	Facilities Fleet - Replacement of RS052A leased vehicle with City owned vehicle	Equipment Replacement Reserve Fund	50,000	0	0	0	0	**Page 63**	
3. Medium	Facilities - 89 Zamboni X2 4115	Equipment Replacement Reserve Fund	0	0	0	0	249,400	**Page 91**	
3. Medium	Facilities Fleet - replace RS057, 05 Starlite Trailer 53660B	Equipment Replacement Reserve Fund	0	0	11,000	0	0	**Page 58**	
Facilities Projects Total			101,000	198,000	55,250	0	249,400		
Community Services Projects Total			**101,000**	**234,750**	**55,250**	**0**	**249,400**		
Engineering & Operations									
Operations									
2. High	OP12 Corrosion removal and coating replacement	Equipment Replacement Reserve Fund	30,000	0	0	0	0	**Page 147**	
2. High	OP15 Corrosion removal and coating replacement	Equipment Replacement Reserve Fund	30,000	0	0	0	0	**Page 146**	
2. High	Operations - OP012A - 2013 Freightliner Truck KE7110 Replacement	Equipment Replacement Reserve Fund	0	0	0	0	340,000	**Page 150**	
2. High	Operations - OP019 07 Big Tex Trailer 01636C Replacement	Equipment Replacement Reserve Fund	0	0	0	0	16,000	**Page 151**	
2. High	Operations - OP021A 2012 Ford F150 PU DT6502 Replacement	Equipment Replacement Reserve Fund	0	0	0	0	47,000	**Page 152**	
2. High	Operations - OP99F 2012 Atlas Copco Compressor 8643IC Replacement	Equipment Replacement Reserve Fund	0	0	0	0	26,000	**Page 153**	
2. High	Replace OP031 - 2002 Ingersol Roller	Equipment Replacement Reserve Fund	0	35,000	0	0	0	**Page 141**	
2. High	Replace OP015 - 2010 International Dump Truck	Equipment Replacement Reserve Fund	0	0	190,000	0	0	**Page 128**	
2. High	Replace OP015B - 2010 Henderson Plow	Equipment Replacement Reserve Fund	0	0	16,000	0	0	**Page 129**	
2. High	Replace OP015C - 2010 Underbody Articulating Plow	Equipment Replacement Reserve Fund	0	0	32,250	0	0	**Page 130**	
2. High	Replace OP015D - 2010 Henderson Sander	Equipment Replacement Reserve Fund	0	0	17,250	0	0	**Page 131**	
2. High	Replace OP022B - 2011 Winter Plow	Equipment Replacement Reserve Fund	0	0	9,500	0	0	**Page 132**	
2. High	Replace OP022C - 2006 Swendson Sander	Equipment Replacement Reserve Fund	13,000	0	0	0	0	**Page 133**	
2. High	Replace OP023A - 2011 Ford Dump	Equipment Replacement Reserve Fund	0	0	0	99,250	0	**Page 134**	
2. High	Replace OP023B - 2011 Swendson Sander	Equipment Replacement Reserve Fund	0	0	13,000	0	0	**Page 135**	
2. High	Replace OP023C - 2011 Swendson Plow	Equipment Replacement Reserve Fund	0	0	9,500	0	0	**Page 136**	
2. High	Replace OP024 - 2006 Bobcat Loader	Equipment Replacement Reserve Fund	180,000	0	0	0	0	**Page 137**	
2. High	Replace OP029A - 2012 Case Loader	Equipment Replacement Reserve Fund	0	0	162,500	0	0	**Page 138**	
2. High	Replace OP047 - 2013 Peterbilt Garbage Truck	Equipment Replacement Reserve Fund	0	0	450,000	0	0	**Page 139**	
2. High	Replace OP049A - 2010 Ford Ranger	Equipment Replacement Reserve Fund	0	0	55,000	0	0	**Page 140**	
2. High	Replace OP063A - 2016 John Deere Zero Turn Mower	Equipment Replacement Reserve Fund	0	0	0	16,500	0	**Page 142**	
2. High	Replace OP064 - 2016 John Deere Zero Turn Mower	Equipment Replacement Reserve Fund	0	0	0	16,500	0	**Page 143**	
2. High	Replace OP099L - 2011 Ingersol Lightsource Trailer	Equipment Replacement Reserve Fund	0	0	0	33,000	0	**Page 144**	
Operations Projects Total			253,000	35,000	955,000	165,250	429,000		
Solid Waste									
0. Pre-Approved	Cart Replacement Plan	Equipment Replacement Reserve Fund	20,550	20,550	20,550	20,550	20,550	**Page 154**	
4. Low	Mini- refuse truck/Haul-all type	Equipment Replacement Reserve Fund	175,000	0	0	0	0	**Page 158**	
Solid Waste Projects Total			195,550	20,550	20,550	20,550	20,550		
Engineering & Operations Projects Total			**448,550**	**55,550**	**975,550**	**185,800**	**449,550**		
Environment & Parks									
Parks									

Equipment Replacement Reserve Fund_2018 - 2022 Project Detail

	Project Name	Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail	Project Number
2. High	Equipment Replacement - PK016 - 1996 Jacob Aerator	Equipment Replacement Reserve Fund	0	0	15,000	0	0	Page 194	
2. High	Equipment Replacement - PK043C - 2008 Swendson Sander	Equipment Replacement Reserve Fund	0	13,000	0	0	0	Page 201	
2. High	Equipment Replacement - PK044 - 1995 Aer-way Aerator	Equipment Replacement Reserve Fund	0	0	0	16,500	0	Page 195	
2. High	Equipment Replacement - PK045A - 2006 Western Plow	Equipment Replacement Reserve Fund	0	0	0	9,000	0	Page 192	
2. High	Equipment Replacement - PK045B - 2006 Swendson Sander	Equipment Replacement Reserve Fund	0	0	0	13,000	0	Page 196	
2. High	Equipment Replacement - PK049 - 2004 John Deere Tractor	Equipment Replacement Reserve Fund	0	74,000	0	0	0	Page 197	
2. High	Equipment Replacement - PK060 - 2008 Dodge Ram PU	Equipment Replacement Reserve Fund	0	0	45,000	0	0	Page 198	
2. High	Equipment Replacement - PK063 - 2005 Vermeer Chipper	Equipment Replacement Reserve Fund	0	0	0	49,000	0	Page 199	
2. High	Equipment Replacement - PK066 - 2016 John Deere Zero Turn Mower	Equipment Replacement Reserve Fund	0	0	0	16,500	0	Page 193	
2. High	Equipment Replacement (Turf Maintenance) - Overseeder Apparatus	Equipment Replacement Reserve Fund	30,000	0	0	0	0	Page 200	
2. High	Parks - 11 Winter Plow Replacement	Equipment Replacement Reserve Fund	0	0	0	0	9,000	Page 205	
2. High	Parks - PK041A 2013 Ford F150 Pickup EE1869 - Replacement	Equipment Replacement Reserve Fund	0	0	0	0	47,000	Page 204	
2. High	Parks - PK053B 2013 FORD F150 PU EE1870 Replacement	Equipment Replacement Reserve Fund	0	0	0	0	57,000	Page 206	
2. High	Parks - PK062A 2012 Ford F450 Dump EE1860	Equipment Replacement Reserve Fund	0	0	0	0	100,000	Page 207	
3. Medium	Equipment Replacement - PK017 - 2008 Agri-Metal Tuff Vac Sweeper	Equipment Replacement Reserve Fund	0	0	0	23,000	0	Page 190	
3. Medium	Equipment Replacement - PK047 - 2008 Dodge Dakota	Equipment Replacement Reserve Fund	41,500	0	0	0	0	Page 188	
3. Medium	Equipment Replacement - PK048A - 2010 Ford Ranger	Equipment Replacement Reserve Fund	0	0	28,000	0	0	Page 189	
3. Medium	Equipment Replacement - PK050A - 2012 Kubota Tractor	Equipment Replacement Reserve Fund	0	17,000	0	0	0	Page 191	
Parks Projects Total			71,500	104,000	88,000	127,000	213,000		
Environment & Parks Projects Total			**71,500**	**104,000**	**88,000**	**127,000**	**213,000**		

Fire Rescue

Fire Rescue

2. High	Purchase new Chief Officer's emergency response vehicle	Equipment Replacement Reserve Fund	60,000	0	0	0	0	Page 233	
2. High	Replace 2006 Rainbow Trailer - 02952y	Equipment Replacement Reserve Fund	0	0	0	0	7,500	Page 234	
2. High	Replace FR003 2010 Ford Expedition-Car #2 (Deputy Fire Chief's vehicle)	Equipment Replacement Reserve Fund	0	0	60,750	0	0	Page 229	
2. High	Replace FR011 2011 Chevrolet Colorado Pick-up-Car #4 (Fire Prevention Officer Vehicle)	Equipment Replacement Reserve Fund	0	0	0	40,000	0	Page 231	
2. High	Replace FR016 2005 Polaris ATV	Equipment Replacement Reserve Fund	0	0	26,750	0	0	Page 232	
2. High	Replace FR017 2008 GMC Sierra Pickup-Car #3 (Deputy Fire Chief's vehicle)	Equipment Replacement Reserve Fund	0	65,000	0	0	0	Page 230	
Fire Rescue Projects Total			60,000	65,000	87,500	40,000	7,500		
Fire Rescue Projects Total			**60,000**	**65,000**	**87,500**	**40,000**	**7,500**		

Police

Police

2. High	PO104 Boat Trailer	Equipment Replacement Reserve Fund	0	0	0	11,000	0	Page 266	
2. High	Replace PO086 2016 Dodge Durango	Equipment Replacement Reserve Fund	0	0	0	50,000	0	Page 265	
2. High	Replace PO087-2014 Ford Explorer and Equipment	Equipment Replacement Reserve Fund	0	55,000	0	0	0	Page 255	
2. High	Replace PO088 Toyota Tacoma	Equipment Replacement Reserve Fund	0	60,000	0	0	0	Page 252	
2. High	Replace PO089 2014 Dodge Charger	Equipment Replacement Reserve Fund	0	53,000	0	0	0	Page 263	
2. High	Replace PO090 - Dodge Charger	Equipment Replacement Reserve Fund	0	0	53,000	0	0	Page 254	
2. High	Replace PO091-2013 Ford Explorer and Equipment	Equipment Replacement Reserve Fund	0	55,000	0	0	0	Page 260	
2. High	Replace PO092-2013 Dodge Charger and Equipment	Equipment Replacement Reserve Fund	0	53,000	0	0	0	Page 261	
2. High	Replace PO093-Dodge Charger and Equipment	Equipment Replacement Reserve Fund	0	53,000	0	0	0	Page 262	
2. High	Replace PO095 Chevy Tahoe	Equipment Replacement Reserve Fund	0	0	66,000	0	0	Page 264	
2. High	Replace PO097 Dodge Caravan	Equipment Replacement Reserve Fund	0	38,000	0	0	0	Page 251	
2. High	Replace PO100 - Dodge Charger	Equipment Replacement Reserve Fund	0	0	53,000	0	0	Page 259	
2. High	Replace PO101 - Dodge Ram Pickup	Equipment Replacement Reserve Fund	0	0	45,000	0	0	Page 256	

Equipment Replacement Reserve Fund_2018 - 2022 Project Detail

	Project Name	Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail	Project Number
2. High	Replace PO102 Motorcycle	Equipment Replacement Reserve Fund	0	0	30,000	0	0	Page 253	
2. High	Replace PO103 - Dodge Charger	Equipment Replacement Reserve Fund	0	0	53,000	0	0	Page 258	
2. High	Replace PO105 - Dodge Ram	Equipment Replacement Reserve Fund	0	0	50,000	0	0	Page 257	
Police Projects Total			0	367,000	350,000	61,000	0		
Police Projects Total			**0**	**367,000**	**350,000**	**61,000**	**0**		
Total Projects			**681,050**	**826,300**	**1,556,300**	**413,800**	**919,450**		

City of Port Moody
Master Transportation Plan
Account # 3528
For the Years 2018 - 2022

Description	2018	2019	2020	2021	2022
Estimated Opening Balance					
Estimated Opening Balance	0	1,480,000	1,045,000	789,375	633,750
Proposed Funding					
Debt Proceed	3,320,000				
MTP levy	386,000	386,000	386,000	386,000	386,000
External Grant	400,000				
Gas Tax				100,000	100,000
Estimated Debt Payment					
Debt Payment	-386,000	-386,000	-386,000	-386,000	-386,000
Project Funding					
Proposed projects	-2,240,000	-435,000	-255,625	-255,625	-255,625
Estimated closing balance	**1,480,000**	**1,045,000**	**789,375**	**633,750**	**478,125**

Master Transportation Plan_2018 - 2022 Project Detail

	Project Name	Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail	Project Number
Engineering & Operations									
Engineering									
1. Council	Integrated Pedestrian Signal Improvements - 2800 Block Murray Street (Rocky Point Park)	Master Transportation Plan	225,000	0	0	0	0	**Page 110**	
1. Council	MTP - Coordinated Development Improvement Project - Design Planning	Master Transportation Plan	80,000	0	0	0	0	**Page 125**	
1. Council	MTP - Future Capital Projects	Master Transportation Plan	0	435,000	255,625	255,625	255,625	**Page 111**	
1. Council	MTP - Moody Station/Clarke Street - Pedestrian Access	Master Transportation Plan	175,000	0	0	0	0	**Page 113**	
1. Council	MTP - Transit Improvements	Master Transportation Plan	160,000	0	0	0	0	**Page 112**	
1. Council	MTP-Murray/Moody/ Interchange C673	Master Transportation Plan	525,000	0	0	0	0	**Page 108**	
1. Council	Murray St Bike Path Extension [Multiple Funding Src]	Master Transportation Plan	250,000	0	0	0	0	**Page 109**	
2. High	Gatensbury Drive (Grant St and Coquitlam boundary) [Multiple Funding Src]	Master Transportation Plan	250,000	0	0	0	0	**Page 122**	
2. High	Newport Village Crosswalk Improvements	Master Transportation Plan	150,000	0	0	0	0	**Page 103**	
3. Medium	Bike and Pedestrian Improvement Program	Master Transportation Plan	200,000	0	0	0	0	**Page 124**	
4. Low	St Johns Street - Functional Design and and planning for Multiuse pathway and street cross section	Master Transportation Plan	225,000	0	0	0	0	**Page 123**	
Engineering Projects Total			2,240,000	435,000	255,625	255,625	255,625		
Engineering & Operations Projects Total			**2,240,000**	**435,000**	**255,625**	**255,625**	**255,625**		
Total Projects			**2,240,000**	**435,000**	**255,625**	**255,625**	**255,625**		

City of Port Moody
MRN General Rehab Reserve
Account # 3412
For the Years 2018 - 2022

Description	2,018	2019	2020	2021	2022
Estimated Opening Balance					
Estimated Opening Balance	-44,977	-10,855	25,723	56,872	87,799
Proposed Funding					
Proposed Funding	189,122	191,578	191,149	190,927	191,941
Project Funding					
Proposed projects	-155,000	-155,000	-160,000	-160,000	-160,000
Estimated closing balance	**-10,855**	**25,723**	**56,872**	**87,799**	**119,739**

MRN General Rehab Reserve_2018 - 2022 Project Detail

	Project Name	Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail	Project Number
Engineering & Operations									
Engineering									
1. Council	Street Name Sign Replacement Program [Multiple Funding Src]	MRN General Rehab Reserve	20,000	20,000	20,000	20,000	20,000	**Page 115**	
2. High	Streetlighting Replacement Program [Multiple Funding Src]	MRN General Rehab Reserve	35,000	35,000	40,000	40,000	40,000	**Page 114**	
2. High	Traffic Signal Infrastructure - Maintenance and Replacement [Multiple Funding Src]	MRN General Rehab Reserve	100,000	100,000	100,000	100,000	100,000	**Page 99**	
Engineering Projects Total			155,000	155,000	160,000	160,000	160,000		
Engineering & Operations Projects Total			**155,000**	**155,000**	**160,000**	**160,000**	**160,000**		
Total Projects			**155,000**	**155,000**	**160,000**	**160,000**	**160,000**		

City of Port Moody
MRN Pavement Rehab Reserve
Account # 3505
For the Years 2018 - 2022

Description	2018	2019	2020	2021	2022
Estimated Opening Balance					
Estimated Opening Balance	1,569,574	1,352,574	1,335,574	1,268,574	1,201,574
Proposed Funding					
Proposed Funding	583,000	583,000	583,000	583,000	583,000
Project Funding					
Proposed projects	-800,000	-600,000	-650,000	-650,000	-1,784,000
Estimated closing balance	**1,352,574**	**1,335,574**	**1,268,574**	**1,201,574**	**574**

MRN Pavement Rehab Reserve_2018 - 2022 Project Detail

	Project Name	Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail	Project Number
Engineering & Operations									
Engineering									
2. High	MRN Road Rehabilitation Program	MRN Pavement Rehab Reserve	700,000	600,000	650,000	650,000	650,000	**Page 117**	
2. High	Pavement Management Plan Update [Multiple Funding Src]	MRN Pavement Rehab Reserve	100,000	0	0	0	0	**Page 106**	
3. Medium	Barnett Highway Rehabilitation	MRN Pavement Rehab Reserve	0	0	0	0	1,134,000	**Page 116**	
Engineering Projects Total			800,000	600,000	650,000	650,000	1,784,000		
Engineering & Operations Projects Total			**800,000**	**600,000**	**650,000**	**650,000**	**1,784,000**		
Total Projects			**800,000**	**600,000**	**650,000**	**650,000**	**1,784,000**		

City of Port Moody
Sanitation Utility Reserve
Account # 3416
For the Years 2018 - 2022

Description	2018	2019	2020	2021	2022
Estimated Opening Balance					
Estimated Opening Balance	192,771	153,489	114,207	74,925	35,643
Proposed Funding					
Proposed contribution to Sanitation Reserve (Acct 9416-336)	40,000	40,000	40,000	40,000	40,000
Proposed contribution to Sanitation Reserve (Acct 9416-337)	15,000	15,000	15,000	15,000	15,000
Other					
Transfer to Artworks Reserve 0.3% of all projects	-282	-282	-282	-282	-270
Project Funding					
Project Funding	-94,000	-94,000	-94,000	-94,000	-90,000
Estimated closing balance	**153,489**	**114,207**	**74,925**	**35,643**	**373**

Sanitation Utility Reserve_2018 - 2022 Project Detail

	Project Name	Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail	Project Number
Engineering & Operations									
Operations									
0. Pre-Approved	Centralized Recycling Day	Sanitation Utility Reserve	4,000	4,000	4,000	4,000	0	**Page 127**	
2. High	Public Works Day [Multiple Funding Src] [Multiple Funding Src]	Sanitation Utility Reserve	2,500	2,500	2,500	2,500	2,500	**Page 145**	
Operations Projects Total			6,500	6,500	6,500	6,500	2,500		
Solid Waste									
2. High	Cart Inventory Expansion- Growth Related Service Delivery	Sanitation Utility Reserve	65,000	65,000	65,000	65,000	65,000	**Page 157**	
2. High	Solid Waste Coordinator Recource Materials and Outreach Tools	Sanitation Utility Reserve	2,500	2,500	2,500	2,500	2,500	**Page 156**	
3. Medium	Public Waste Receptacles-	Sanitation Utility Reserve	20,000	20,000	20,000	20,000	20,000	**Page 155**	
Solid Waste Projects Total			87,500	87,500	87,500	87,500	87,500		
Engineering & Operations Projects Total			**94,000**	**94,000**	**94,000**	**94,000**	**90,000**		
Total Projects			**94,000**	**94,000**	**94,000**	**94,000**	**90,000**		

City of Port Moody
Sewer & Drainage Capital Reserve
Account # 3500,3901
For the Years 2018 - 2022

Description	2018	2019	2020	2021	2022
Estimated Opening Balance					
Estimated Opening Balance	9,209,626	8,814,110	10,072,711	8,460,632	6,433,622
Proposed Funding					
Proposed contribution to Sewer Reserve (Acct 9500-804)	1,846,502	1,883,432	1,921,101	1,957,669	1,994,968
Proposed contribution to Drainage Reserve (Acct 9500-830)	700,000	750,000	800,000	850,000	900,000
Other					
Transfer to Artworks Reserve 0.3% of all projects	-8,685	-3,998	-12,846	-14,346	-9,473
GIS IS Position	-13,333	-13,333	-13,333	-13,333	-13,333
Budget Analyst Position	-25,000	-25,000	-25,000	-25,000	-25,000
Project Funding					
Project Funding	-2,895,000	-1,332,500	-4,282,000	-4,782,000	-3,157,500
Estimated closing balance	**8,814,110**	**10,072,711**	**8,460,632**	**6,433,622**	**6,123,284**

Sewer Capital Reserve, Drainage Capital Reserve_2018 - 2022 Project Detail

	Project Name	Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail	Project Number
Engineering & Operations									
Engineering									
1. Council	Murray St Bike Path Extension [Multiple Funding Src]	Sewer Capital Reserve	65,000	0	0	0	0	**Page 109**	
2. High	Engineering Project Management and Development Resource [Multiple Funding Src]	Sewer Capital Reserve	48,000	48,000	48,000	48,000	48,000	**Page 107**	
2. High	Gatensbury Drive (Grant St and Coquitlam boundary) [Multiple Funding Src]	Sewer Capital Reserve	280,000	0	0	0	0	**Page 122**	
2. High	Turner Creek Culvert at 100 Parkside Drive In-Stream Works and Rehabilitation	Drainage Capital Reserve	200,000	0	0	0	0	**Page 120**	
Engineering Projects Total			593,000	48,000	48,000	48,000	48,000		
Operations									
2. High	Public Works Day [Multiple Funding Src] [Multiple Funding Src]	Sewer Capital Reserve	2,500	2,500	2,500	2,500	2,500	**Page 145**	
Operations Projects Total			2,500	2,500	2,500	2,500	2,500		
Engineering & Operations Projects Total			**595,500**	**50,500**	**50,500**	**50,500**	**50,500**		
Environment & Parks									
Environmental Services									
2. High	Fish Passage Infrastructure Systems - Assessment/Maintenance [Multiple Funding Src]	Sewer Capital Reserve	6,000	6,000	6,000	6,000	6,000	**Page 160**	
2. High	Spill Response Management and Mitigation [Multiple Funding Src]	Sewer Capital Reserve	5,000	5,000	5,000	5,000	5,000	**Page 159**	
Environmental Services Projects Total			11,000	11,000	11,000	11,000	11,000		
Parks									
2. High	Fish Passage Infrastructure Systems - Assessment/Maintenance [Multiple Funding Src]	Sewer Capital Reserve	6,000	6,000	6,000	6,000	6,000	**Page 160**	
Parks Projects Total			6,000	6,000	6,000	6,000	6,000		
Environment & Parks Projects Total			**17,000**	**17,000**	**17,000**	**17,000**	**17,000**		
Finance & Technology									
Information Services									
2. High	GIS Replacement [Multiple Funding Src]	Sewer Capital Reserve	22,500	10,000	0	0	0	**Page 222**	
Information Services Projects Total			22,500	10,000	0	0	0		
Finance & Technology Projects Total			**22,500**	**10,000**	**0**	**0**	**0**		
Sewer & Drainage									
Sewer & Drainage									
2. High	Alderside Foreshore Sanitary Sewer (Sewer Repair/Replace)	Sewer Capital Reserve	0	0	0	0	45,000	**Page 280**	
2. High	Asset Management - Sewer & Drainage	Sewer Capital Reserve	100,000	100,000	100,000	100,000	100,000	**Page 292**	
2. High	CCTV Inspection/GPS Locate Program	Sewer Capital Reserve	60,000	60,000	65,000	60,000	70,000	**Page 285**	
2. High	Civil Works Construction Program - Sewer and Drainage	Sewer Capital Reserve	150,000	150,000	150,000	150,000	150,000	**Page 294**	
2. High	Environmental Investigation & Response - Drainage Systems	Sewer Capital Reserve	35,000	35,000	35,000	35,000	35,000	**Page 290**	
2. High	Gatensbury Drive (Grant St to Coquitlam/City Limit)	Sewer Capital Reserve	1,160,000	0	0	0	0	**Page 275**	
2. High	Integrated Watershed Management Program	Sewer Capital Reserve	75,000	70,000	45,000	45,000	45,000	**Page 295**	
2. High	Ioco Low-Pressure Sanitary Siphon and North Shore Valve Replacement	Sewer Capital Reserve	0	75,000	85,000	1,700,000	0	**Page 284**	
2. High	Ioco Road Corridor Reconstruction	Sewer Capital Reserve	0	0	24,500	24,500	1,900,000	**Page 276**	
2. High	Sanitary Sewer Flow Monitoring Program	Sewer Capital Reserve	55,000	55,000	60,000	60,000	60,000	**Page 291**	
2. High	Sanitary Sewer Rehabilitation - Glenayre/Seaview/College Park (Areas K2, H, B)	Sewer Capital Reserve	0	75,000	135,000	135,000	350,000	**Page 277**	
2. High	Sanitary Sewer Rehabilitation - North Shore	Sewer Capital Reserve	0	50,000	150,000	150,000	15,000	**Page 281**	
2. High	Sanitary Sewer Study - North Shore Phase 2 I&I	Sewer Capital Reserve	0	150,000	150,000	150,000	0	**Page 287**	
2. High	Sewer and Drainage Master Plan	Sewer Capital Reserve	75,000	0	0	0	0	**Page 296**	
2. High	Shoreline Trail Sanitary Sewer (Gravity Sewer/Forcemain Valve/Twinning of Existing Siphon)	Sewer Capital Reserve	0	255,000	3,035,000	1,600,000	0	**Page 274**	
2. High	Storm Drainage Improvements - Moody Centre	Sewer Capital Reserve	150,000	150,000	150,000	150,000	0	**Page 282**	
2. High	Storm Drainage Infrastructure Rehabilitation - North Shore Storm System	Sewer Capital Reserve	0	0	0	325,000	240,000	**Page 283**	
3. Medium	Alderside Lift Station Standby Genset	Sewer Capital Reserve	15,000	0	0	0	0	**Page 289**	
3. Medium	Sanitary Sewer Rehabilitation - Moody Center (Areas E, F, C, D)	Sewer Capital Reserve	0	0	0	0	50,000	**Page 278**	
3. Medium	Storm Intake Replacement - Suterbrook Creek at Fraser Street	Sewer Capital Reserve	55,000	0	0	0	0	**Page 279**	
3. Medium	Utility Rights of Way (Review/Assessment) [Multiple Funding Src]	Sewer Capital Reserve	30,000	30,000	30,000	30,000	30,000	**Page 293**	
4. Low	Sanitary and Drainage Renewal - City Hall	Sewer Capital Reserve	300,000	0	0	0	0	**Page 286**	
Sewer & Drainage Projects Total			2,260,000	1,255,000	4,214,500	4,714,500	3,090,000		
Sewer & Drainage Projects Total			**2,260,000**	**1,255,000**	**4,214,500**	**4,714,500**	**3,090,000**		
Total Projects			**2,895,000**	**1,332,500**	**4,282,000**	**4,782,000**	**3,157,500**		

City of Port Moody
Water Capital Reserve
Account # 3500,3901
For the Years 2018 - 2022

	Description	2018	2019	2020	2021	2022
Estimated Opening Balance						
	Estimated Opening Balance	2,084,918	720,563	672,523	1,592,856	2,542,864
Proposed Funding						
	Proposed contribution to Water Reserve (Acct 9500-865)	1,498,426	1,528,394	1,558,962	1,588,636	1,618,904
Other						
	Transfer to Artworks Reserve 0.3% of all projects	-8,448	-4,601	-1,796	-1,796	-1,796
	GIS IS Position	-13,333	-13,333	-13,333	-13,333	-13,333
	Budget Analyst Position	-25,000	-25,000	-25,000	-25,000	-25,000
Project Funding						
	Project Funding	-2,816,000	-1,533,500	-598,500	-598,500	-598,500
	Estimated closing balance	**720,563**	**672,523**	**1,592,856**	**2,542,864**	**3,523,139**

Water Capital Reserve_2018 - 2022 Project Detail

	Project Name	Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail	Project Number
Engineering & Operations									
Engineering									
2. High	Engineering Project Management and Development Resource [Multiple Funding Src]	Water Capital Reserve	48,000	48,000	48,000	48,000	48,000	Page 107	
2. High	Gatensbury Drive (Grant St and Coquitlam boundary) [Multiple Funding Src]	Water Capital Reserve	880,000	0	0	0	0	Page 122	
Engineering Projects Total			928,000	48,000	48,000	48,000	48,000		
Operations									
2. High	Public Works Day [Multiple Funding Src] [Multiple Funding Src]	Water Capital Reserve	2,500	2,500	2,500	2,500	2,500	Page 145	
Operations Projects Total			2,500	2,500	2,500	2,500	2,500		
Engineering & Operations Projects Total			**930,500**	**50,500**	**50,500**	**50,500**	**50,500**		
Finance & Technology									
Information Services									
2. High	GIS Replacement [Multiple Funding Src]	Water Capital Reserve	22,500	10,000	0	0	0	Page 222	
Information Services Projects Total			22,500	10,000	0	0	0		
Finance & Technology Projects Total			**22,500**	**10,000**	**0**	**0**	**0**		
Sewer & Drainage									
Sewer & Drainage									
2. High	Lift Station Improvements - Beach Avenue	Water Capital Reserve	75,000	0	0	0	0	Page 288	
3. Medium	Utility Rights of Way (Review/Assessment) [Multiple Funding Src]	Water Capital Reserve	30,000	30,000	30,000	30,000	30,000	Page 293	
Sewer & Drainage Projects Total			105,000	30,000	30,000	30,000	30,000		
Sewer & Drainage Projects Total			**105,000**	**30,000**	**30,000**	**30,000**	**30,000**		
Water									
Water									
2. High	Asset Management - Water Infrastructure	Water Capital Reserve	50,000	50,000	50,000	50,000	50,000	Page 298	
2. High	Chestnut Reservoir - Structural Assessment/Resurfacing	Water Capital Reserve	145,000	0	0	0	0	Page 311	
2. High	Civil Works Construction Program - Water Utility	Water Capital Reserve	150,000	150,000	150,000	150,000	150,000	Page 312	
2. High	Non-Linear Infrastructure Assets Renewal Program	Water Capital Reserve	50,000	170,000	170,000	170,000	170,000	Page 308	
2. High	SCADA - RTU Implementation Program	Water Capital Reserve	200,000	0	0	0	0	Page 303	
2. High	Water Conservation Coordinator Resource Materials & Outreach Tools	Water Capital Reserve	10,000	10,000	10,000	10,000	10,000	Page 304	
2. High	Water Utility Infrastructure - Master Plan/Strategic Priority Setting	Water Capital Reserve	0	150,000	0	0	0	Page 310	
2. High	Watermain Renewal - Murray Street (Electronic Av to end)	Water Capital Reserve	890,000	720,000	0	0	0	Page 307	
3. Medium	Cross Connection Control Program Maintenance	Water Capital Reserve	28,000	28,000	28,000	28,000	28,000	Page 300	
3. Medium	Fire Hydrant Improvements - Stortz Adaptor Program	Water Capital Reserve	25,000	25,000	25,000	25,000	25,000	Page 297	
3. Medium	ICI Water Meters	Water Capital Reserve	60,000	60,000	60,000	60,000	60,000	Page 301	
3. Medium	SCADA System Maintenance - Telemetry/Software	Water Capital Reserve	25,000	25,000	25,000	25,000	25,000	Page 309	
3. Medium	Security Upgrades	Water Capital Reserve	20,000	20,000	0	0	0	Page 302	
4. Low	April Road Service Area - Needs Assessment/Functional Requirements Review	Water Capital Reserve	0	35,000	0	0	0	Page 306	
4. Low	BA Line Integration/109 Pressure Zone	Water Capital Reserve	30,000	0	0	0	0	Page 305	
4. Low	Water Pump Vibration Analysis & Monitoring	Water Capital Reserve	75,000	0	0	0	0	Page 299	
Water Projects Total			1,758,000	1,443,000	518,000	518,000	518,000		
Water Projects Total			**1,758,000**	**1,443,000**	**518,000**	**518,000**	**518,000**		
Total Projects			**2,816,000**	**1,533,500**	**598,500**	**598,500**	**598,500**		

2018 - 2022 Project - Pre-Approval Requests

Table 1. Requested Pre-Approval Funding Summary

	1. Council	2. High	3. Medium	4. Low	Total
Asset Reserve - Equipment - City		178,530			**178,530**
Asset Reserve - Facilities Maintenance		555,000			**555,000**
Asset Reserve - Parks		232,000	65,000		**297,000**
Asset Reserve - Transportation		594,000			**594,000**
Asset Reserve - Unallocated		26,000			**26,000**
Carbon Offsets Community Reserve				75,000	**75,000**
Council Strategic Priorities Reserve	20,000	130,000	60,000		**210,000**
Drainage Capital Reserve		200,000			**200,000**
Master Transportation Plan		150,000			**150,000**
MRN General Rehab Reserve		135,000			**135,000**
MRN Pavement Rehab Reserve		800,000			**800,000**
Sanitation Utility Reserve		65,000	20,000		**85,000**
Sewer Capital Reserve		81,500			**81,500**
Water Capital Reserve		70,500			**70,500**
Total	**20,000**	**3,217,530**	**145,000**	**75,000**	**3,457,530**

Table 2. Requested Pre-Approval ERR

	Sum of 2018
Equipment Replacement Reserve Fund	660,500
Total	**660,500**

Grand Total 2018 Project Pre-Approvals	**4,118,030**

2018 - 2022 Project - Pre-Approval Requests

	Funding Source	Project Name	Justification	2018 Project Cost	Capital Detail	Project ID
City Administration						
City Manager						
2. High	Council Strategic Priorities Reserve	Council Strategic Plan Goals	Work on the Council Strategic Plan takes place throughout the year, project approval is required before May.	125,000	Page 2	OCM18001
City Manager Projects Total				125,000		
City Administration Projects Total				**125,000**		
Community Services						
Facilities						
2. High	Asset Reserve - Facilities Maintenance	Facilities - Unplanned emergency capital repairs 2018	The type of work that creates the need for this project fund can happen at any time throughout the year. Waiting until full budget approval would create additional work to get funding when something happened before budget approval.	150,000	Page 86	CFC18101
2. High	Asset Reserve - Facilities Maintenance	Fire Hall 2 - Vehicle bay exhaust fan	This is a health and safety issue that needs to be addressed as soon as possible.	18,000	Page 80	OFC18001
2. High	Asset Reserve - Facilities Maintenance	Public Safety Building - Vehicle bay exhaust fan and gas sensor	This is a health and safety issue that needs to be corrected.	30,000	Page 79	CFC18102
2. High	Asset Reserve - Facilities Maintenance	Recreation Complex - Curling rink concrete surface repairs	There is a very small window of time to complete this work between seasons. The project will require pre-approval in order to tender the work in time to complete during the ice out time.	250,000	Page 76	CFC18103
2. High	Asset Reserve - Facilities Maintenance	Recreation Complex - Lighting controls moved to RC Studio	The currently innability to properly control the lights is resulting in lights being left on unnecessarily wasting electricity.	20,000	Page 72	OFC18002
2. High	Asset Reserve - Facilities Maintenance	Rocky Point Pool - Electrical upgrades	Early approval will allow us to complete the work prior to the 2018 operating season.	12,000	Page 70	CFC18104
2. High	Asset Reserve - Facilities Maintenance	Westhill Pool - New boiler	This will allow the work to be completed before the operating season.	75,000	Page 59	CFC18105
4. Low	Carbon Offsets Community Reserve	Facilities - Electric car charging stations, installation	To allow these to be brought into service as soon as possible.	75,000	Page 69	OFC18003
Facilities Projects Total				630,000		
Community Services Projects Total				**630,000**		
Corporate Services						
Legislative Services						
3. Medium	Council Strategic Priorities Reserve	Electronic Agenda and Meeting Management Software	Changes to the agenda and meeting management system are best implemented early enough in the year to enable testing over the summer break from Council meetings. This would require the system implementation and training to begin in the first quarter, prior to budget approval deadline.	60,000	Page 95	CLS18101
Legislative Services Projects Total				60,000		
Corporate Services Projects Total				**60,000**		

2018 - 2022 Project - Pre-Approval Requests

	Funding Source	Project Name	Justification	2018 Project Cost	Capital Detail	Project ID
Engineering & Operations						
Engineering						
2. High	Asset Reserve - Transportation	Above-Ground Infrastructure - Planning/Asset Management	Requirements to provide assessment to failed infrastructure and respond to issues on emergency basis may occur at any time of the year. Funding should be available to ensure work can be performed in a timely manner.	75,000	Page 97	OEN18001
2. High	Asset Reserve - Transportation	Bridge & Overpass Structures - Monitoring, Scoping, Assessment & Minor Repairs	Early approval is necessary as bridge related infrastructure issues can arise at any time throughout the year.	50,000	Page 100	OEN18002
2. High	Asset Reserve - Transportation	Engineering Project Management and Development Resource [Multiple Funding Src]	This budget will support staff resource working annually on the capital investment and asset management plans. Funding is required ongoing to cover salary and approved department structure.	64,000	Page 107	CEN18101
2. High	Asset Reserve - Transportation	Pavement Management Plan Update [Multiple Funding Src]	Early planning will allow for better prioritization of road asset repairs in the future.	25,000	Page 106	CEN18104
2. High	Asset Reserve - Transportation	Streetlighting Replacement Program	Given the number of streetlight assets requiring repair, early approval is recommended so that work can continue on a year-round basis.	115,000	Page 101	CEN18102
2. High	Asset Reserve - Transportation	Streetlighting Replacement Program [Multiple Funding Src]	Given the number of streetlight assets requiring repair, early approval is recommended so that work can continue on a year-round basis.	115,000	Page 114	CEN18102
2. High	Asset Reserve - Transportation	Traffic Safety Initiatives	Early approval as work takes place throughout year.	50,000	Page 102	OEN18004
2. High	Asset Reserve - Transportation	Traffic Signal Infrastructure - Maintenance and Replacement [Multiple Funding Src]	Pre-Approval is required to maintain continuity of work from 2015 to 2016 and support existing contracts.	100,000	Page 99	CEN18103
2. High	Drainage Capital Reserve	Turner Creek Culvert at 100 Parkside Drive In-Stream Works and Rehabilitation	The work needs to take place during a defined season where impact to the environment is minimized, and water flows are low. The design should be complete well before the work season to allow for administration of the construction process.	200,000	Page 120	CEN18104
2. High	Master Transportation Plan	Newport Village Crosswalk Improvements	Pre-Approval will allow for early tendering of the project, which should allow for more competitive pricing from area contractors.	150,000	Page 103	CEN18105
2. High	MRN General Rehab Reserve	Streetlighting Replacement Program [Multiple Funding Src]	Given the number of streetlight assets requiring repair, early approval is recommended so that work can continue on a year-round basis.	35,000	Page 114	CEN18102
2. High	MRN General Rehab Reserve	Traffic Signal Infrastructure - Maintenance and Replacement [Multiple Funding Src]	Pre-Approval is required to maintain continuity of work from 2015 to 2016 and support existing contracts.	100,000	Page 99	CEN18103
2. High	MRN Pavement Rehab Reserve	MRN Road Rehabilitation Program	Pre-Approval requested to accommodate early tendering of work (spring of 2018).	700,000	Page 117	CEN18106
2. High	MRN Pavement Rehab Reserve	Pavement Management Plan Update [Multiple Funding Src]	Early planning will allow for better prioritization of road asset repairs in the future.	100,000	Page 106	CEN18104
2. High	Sewer Capital Reserve	Engineering Project Management and Development Resource [Multiple Funding Src]	This budget will support staff resource working annually on the capital investment and asset management plans. Funding is required ongoing to cover salary and approved department structure.	48,000	Page 107	CEN18101
2. High	Water Capital Reserve	Engineering Project Management and Development Resource [Multiple Funding Src]	This budget will support staff resource working annually on the capital investment and asset management plans. Funding is required ongoing to cover salary and approved department structure.	48,000	Page 107	CEN18101
Engineering Projects Total				1,975,000		

2018 - 2022 Project - Pre-Approval Requests

	Funding Source	Project Name	Justification	2018 Project Cost	Capital Detail	Project ID
Operations						
2. High	Asset Reserve - Equipment - City	Purchase of drive-on vehicle lift	The drive-on vehicle lift is required to be in place prior to the winter season.	20,000	Page 149	COP18101
Operations Projects Total				20,000		
Solid Waste						
2. High	Sanitation Utility Reserve	Cart Inventory Expansion- Growth Related Service Delivery	Need for new carts exists when new developments receive occupancy which could occur before May 2018.	65,000	Page 157	CSO18101
3. Medium	Sanitation Utility Reserve	Public Waste Receptacles-	To begin the incremented transistion and RFQ will need to go out early January.	20,000	Page 155	CSO18102
Solid Waste Projects Total				85,000		
Engineering & Operations Projects Total				**2,080,000**		
Environment & Parks						
Environmental Services						
2. High	Asset Reserve - Unallocated	Spill Response Management and Mitigation [Multiple Funding Src]	Project work and construction activity occurs on a year-round basis. Early approval will allow for pro-active response to potential spills or environmental contamination.	5,000	Page 159	CEN18104
2. High	Council Strategic Priorities Reserve	Wildfire Risk Mitigation	Wildfire mitigation will involve vegetation/tree removal, which would potentially be impacted by regulatory processes (such as bird nesting windows). Early approval would allow work to be scheduled to avoid conflicts with such regulatory requirements.	5,000	Page 161	OES18002
2. High	Sewer Capital Reserve	Spill Response Management and Mitigation [Multiple Funding Src]	Project work and construction activity occurs on a year-round basis. Early approval will allow for pro-active response to potential spills or environmental contamination.	5,000	Page 159	CEN18104
Environmental Services Projects Total				15,000		
Parks						
1. Council	Council Strategic Priorities Reserve	Designated Anchorage Area Program	Pre-Approval is required to achieve continuity in program funding for 2018-2019.	20,000	Page 187	OPK18001
2. High	Asset Reserve - Parks	Goose Management Program	As methods to manage geese populations typically require significant pre-planning and potentially regulatory exemptions/licensing, it will be necessary to be in a position to move this project forward early in 2018.	12,000	Page 186	CPK18101
2. High	Asset Reserve - Parks	Graffiti Removal	Early approval will help ensure targeted resources can be applied to deal with ongoing graffiti issues (year round issue).	5,000	Page 179	OPK18002
2. High	Asset Reserve - Parks	Playground Rehabilitation - Rocky Point Park	There is a potential grant opportunity that could be pursued that would allow for a significant recovery of project costs. For that reason, it would be necessary to obtain early approval of this project.	215,000	Page 180	CPK18102
2. High	Asset Reserve - Unallocated	Fish Passage Infrastructure Systems - Assessment/Maintenance [Multiple Funding Src]	As this work would be occurring within active watercourses, project work would be subject to Fisheries Act approvals. It is imperative that work be advanced in a timely manner to allow for processing of applications and proper work planning.	6,000	Page 160	CEN18104
2. High	Sewer Capital Reserve	Fish Passage Infrastructure Systems - Assessment/Maintenance [Multiple Funding Src]	As this work would be occurring within active watercourses, project work would be subject to Fisheries Act approvals. It is imperative that work be advanced in a timely manner to allow for processing of applications and proper work planning.	6,000	Page 160	CEN18104
3. Medium	Asset Reserve - Parks	Horticulture Vegetation Replacement Program	Pre-Approval is required as this is seasonal work which needs to be done during winter months due to the volume of precipitation needed.	15,000	Page 171	OPK18004
3. Medium	Asset Reserve - Parks	Parks/Green Infrastructure - Planning/Asset Management Program	Requirements to provide assessment to failed infrastructure and respond to issues on emergency basis may occur at any time of the year. Funding should be available to ensure work can be performed in a timely manner.	35,000	Page 176	OPK18005
3. Medium	Asset Reserve - Parks	Town Centre Park - Artificial Turf Field Fencing Repairs	Given the operational impacts to completing this work (requires closure of the field), it would be beneficial to plan the work to occur as early on in the 2018 as possible.	15,000	Page 183	CPK18103
Parks Projects Total				329,000		
Environment & Parks Projects Total				**344,000**		
Finance & Technology						
Finance						
2. High	Asset Reserve - Equipment - City	Agresso - Contract Accounting Module	To capitalize on the full benefit of the product, early implementation is required.	45,000	Page 208	OFI18001
2. High	Asset Reserve - Unallocated	Corporate Wide Asset Management	Pre-Approval is required to leverage grant opportunities.	15,000	Page 209	OFI18002

2018 - 2022 Project - Pre-Approval Requests

	Funding Source	Project Name	Justification	2018 Project Cost	Capital Detail	Project ID
Finance Projects Total				60,000		
Information Services						
2. High	Asset Reserve - Equipment - City	Budget Software	Pre-Approval is required to ensure this software is installed and configured before the start of the 2019 budget process in July 2018. Without pre-approval, this work would not be ready for the 2019 budget.	60,000	Page 228	CIS18101
2. High	Asset Reserve - Equipment - City	GIS Replacement [Multiple Funding Src]	This is a very large project that will require dedicated resources from the vendor. Pre-approval would allow the City to prebook the resources and allow the project to be completed in 2018.	45,000	Page 222	CEN18104
2. High	Asset Reserve - Equipment - City	Training Cart Device Replacement	Pre-Approval will allow the City to have a usable training cart at the start of the year, allowing training sessions to continue as planned.	8,530	Page 218	CIS18103
2. High	Sewer Capital Reserve	GIS Replacement [Multiple Funding Src]	This is a very large project that will require dedicated resources from the vendor. Pre-approval would allow the City to prebook the resources and allow the project to be completed in 2018.	22,500	Page 222	CEN18104
2. High	Water Capital Reserve	GIS Replacement [Multiple Funding Src]	This is a very large project that will require dedicated resources from the vendor. Pre-approval would allow the City to prebook the resources and allow the project to be completed in 2018.	22,500	Page 222	CEN18104
Information Services Projects Total				158,530		
Finance & Technology Projects Total				**218,530**		
Total Projects				**3,457,530**		

2018 - 2022 Project - Pre-Approval Requests (ERR)

Funding Source	Project Name	Justification	2018 Project Cost	Capital Detail Section	Project ID
Community Services					
Facilities					
Equipment Replacement Reserve Fund	Facilities Fleet - Replace FC051 - 2008 Ford F250	NA	44,500	Page 39	CFC18106
Equipment Replacement Reserve Fund	Facilities Fleet - replace RS099, Small equipment, Ice Edger	NA	6,500	Page 41	CFC18107
Equipment Replacement Reserve Fund	Facilities Fleet - Replacement of RS052A leased vehicle with City owned vehicle	NA	50,000	Page 63	CFC18108
Facilities Projects Total			101,000		
Community Services Projects Total			**101,000**		
Engineering & Operations					
Operations					
Equipment Replacement Reserve Fund	OP12 Corrosion removal and coating replacement	NA	30,000	Page 147	OOP18001
Equipment Replacement Reserve Fund	OP15 Corrosion removal and coating replacement	NA	30,000	Page 146	OOP18002
Equipment Replacement Reserve Fund	Replace OP022C - 2006 Swendson Sander	NA	13,000	Page 133	COP18102
Equipment Replacement Reserve Fund	Replace OP024 - 2006 Bobcat Loader	NA	180,000	Page 137	COP18103
Operations Projects Total			253,000		
Solid Waste					
Equipment Replacement Reserve Fund	Mini- refuse truck/Haul-all type	NA	175,000	Page 158	CSO18103
Solid Waste Projects Total			175,000		
Engineering & Operations Projects Total			**428,000**		
Environment & Parks					
Parks					
Equipment Replacement Reserve Fund	Equipment Replacement (Turf Maintenance) - Overseeder Apparatus	NA	30,000	Page 200	CPK18104
Equipment Replacement Reserve Fund	Equipment Replacement - PK047 - 2008 Dodge Dakota	NA	41,500	Page 188	CPK18105
Parks Projects Total			71,500		
Environment & Parks Projects Total			**71,500**		

2018 - 2022 Project - Pre-Approval Requests (ERR)

Funding Source	Project Name	Justification	2018 Project Cost	Capital Detail Section	Project ID
Fire Rescue					
Fire Rescue					
Equipment Replacement Reserve Fund	Purchase new Chief Officer's emergency response vehicle	NA	60,000	Page 233	CFD18101
Fire Rescue Projects Total			60,000		
Fire Rescue Projects Total			**60,000**		
Total ERR Projects			**660,500**		

2018 - 2022 Project - Pre-Approval Requests

	Funding Source	Project Name	Justification	2018 Project Cost	Capital Detail	Project ID
Engineering & Operations						
Solid Waste						
2. High	Sanitation Utility Reserve	Cart Inventory Expansion- Growth Related Service Delivery	Need for new carts exists when new developments receive occupancy which could occur before May 2018.	65,000	Page 157	CSO18101
2. High	Sanitation Utility Reserve	Solid Waste Coordinator Recource Materials and Outreach Tools	NA	2,500	Page 156	OSO18001
3. Medium	Sanitation Utility Reserve	Public Waste Receptacles-	To begin the incremented transistion and RFQ will need to go out early January.	20,000	Page 155	CSO18102
Solid Waste Projects Total				87,500		
Engineering & Operations Projects Total				**87,500**		
Sewer & Drainage						
Sewer & Drainage						
2. High	Sewer Capital Reserve	Asset Management - Sewer & Drainage	Requirements to provide assessment to failed infrastructure and respond to issues on emergency basis may occur at any time of the year. Funding should be available to ensure work can be performed in a timely manner.	100,000	Page 292	CSD18107
2. High	Sewer Capital Reserve	CCTV Inspection/GPS Locate Program	Camera inspections during winter (wet weather) season helps provide greater information and understanding where in-flow and infiltration (I&I) exists on sewer system networks.	60,000	Page 285	OSD18001
2. High	Sewer Capital Reserve	Civil Works Construction Program - Sewer and Drainage	NA	150,000	Page 294	CSD18108
2. High	Sewer Capital Reserve	Environmental Investigation & Response - Drainage Systems	NA	35,000	Page 290	OSD18002
2. High	Sewer Capital Reserve	Gatensbury Drive (Grant St to Coquitlam/City Limit)	This is a multi-utility project with components of the work included in the LRN road program; will require pre-approval of the LRN funding to allow the work to be advanced ahead of the normal budget cycle (May-May).	1,160,000	Page 275	CSD18101
2. High	Sewer Capital Reserve	Integrated Watershed Management Program	NA	75,000	Page 295	OSD18005
2. High	Sewer Capital Reserve	Sanitary Sewer Flow Monitoring Program	NA	55,000	Page 291	OSD18003
2. High	Sewer Capital Reserve	Sewer and Drainage Master Plan	NA	75,000	Page 296	CSD18109
2. High	Sewer Capital Reserve	Storm Drainage Improvements - Moody Centre	Early planning and investigation should be started to allow time within the year to complete construction priorities where identified. Planning and design 3-4 months. Estimated construction window is June to September	150,000	Page 282	CSD18103
2. High	Water Capital Reserve	Lift Station Improvements - Beach Avenue	NA	75,000	Page 288	CSD18105
3. Medium	Sewer Capital Reserve	Alderside Lift Station Standby Genset	NA	15,000	Page 289	CSD18106
3. Medium	Sewer Capital Reserve	Storm Intake Replacement - Suterbrook Creek at Fraser Street	Pre-approval is required in order to coordinate works around fisheries windows for construction.	55,000	Page 279	CSD18102
3. Medium	Sewer Capital Reserve	Utility Rights of Way (Review/Assessment) [Multiple Funding Src]	NA	30,000	Page 293	CEN18104
3. Medium	Water Capital Reserve	Utility Rights of Way (Review/Assessment) [Multiple Funding Src]	NA	30,000	Page 293	CEN18104
4. Low	Sewer Capital Reserve	Sanitary and Drainage Renewal - City Hall	NA	300,000	Page 286	CSD18104
Sewer & Drainage Projects Total				2,365,000		
Sewer & Drainage Projects Total				**2,365,000**		

2018 - 2022 Project - Pre-Approval Requests

	Funding Source	Project Name	Justification	2018 Project Cost	Capital Detail	Project ID
Water						
Water						
2. High	Water Capital Reserve	Asset Management - Water Infrastructure	NA	50,000	Page 298	CWT18102
2. High	Water Capital Reserve	Chestnut Reservoir - Structural Assessment/Resurfacing	NA	145,000	Page 311	CWT18110
2. High	Water Capital Reserve	Civil Works Construction Program - Water Utility	NA	150,000	Page 312	CWT18111
2. High	Water Capital Reserve	Non-Linear Infrastructure Assets Renewal Program	NA	50,000	Page 308	CWT18108
2. High	Water Capital Reserve	SCADA - RTU Implementation Program	NA	200,000	Page 303	CWT18105
2. High	Water Capital Reserve	Water Conservation Coordinator Resource Materials & Outreach Tools	NA	10,000	Page 304	OWT18003
2. High	Water Capital Reserve	Watermain Renewal - Murray Street (Electronic Av to end)	NA	890,000	Page 307	CWT18107
3. Medium	Water Capital Reserve	Cross Connection Control Program Maintenance	NA	28,000	Page 300	OWT18002
3. Medium	Water Capital Reserve	Fire Hydrant Improvements - Stortz Adaptor Program	NA	25,000	Page 297	CWT18101
3. Medium	Water Capital Reserve	ICI Water Meters	NA	60,000	Page 301	CWT18103
3. Medium	Water Capital Reserve	SCADA System Maintenance - Telemetry/Software	NA	25,000	Page 309	CWT18109
3. Medium	Water Capital Reserve	Security Upgrades	NA	20,000	Page 302	CWT18104
4. Low	Water Capital Reserve	BA Line Integration/109 Pressure Zone	NA	30,000	Page 305	CWT18106
4. Low	Water Capital Reserve	Water Pump Vibration Analysis & Monitoring	NA	75,000	Page 299	OWT18001
Water Projects Total				1,758,000		
Water Projects Total				**1,758,000**		
Total Projects				**4,210,500**		

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CITY OF PORT MOODY

PROJECT DETAIL

FOR YEARS 2018 - 2022

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2018 - 2022 Capital Project Details

PROJECT #1

Project Name	Mayor's Community Events			
Project Type	Operating		Fund	11
Department City Administration - Division	City Manager		Costc	104
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Council Strategic Priorities Reserve	5,000	5,000	5,000	5,000		20,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ -	$ 20,000

Project Description (Details & Comments)

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #2

Project Name	Council Strategic Plan Goals			
Project Type	Operating		Fund	11
Department City Administration - Division	City Manager		Costc	104
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID			Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?	No			
Communications/Civic Engagements resource required?	No			

Funding Sources:	2018	2019	2020	2021	2022	Total
Council Strategic Priorities Reserve	125,000	150,000	125,000	125,000	125,000	650,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 125,000	$ 150,000	$ 125,000	$ 125,000	$ 125,000	$ 650,000

Project Description (Details & Comments)

Funding set aside for new initiatives as identified in the Council Strategic Plan.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Project is required to carry out the initiatives identified in the Council Strategic Plan.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Pre-Approval Justification

Work on the Council Strategic Plan takes place throughout the year, project approval is required before May.

2018 - 2022 Capital Project Details

PROJECT #1

Project Name	Public Art Program Coordination			
Project Type	Operating		Fund	11
Department Community Services - Division	Cultural Services		Costc	224
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	Yes	**Information System fee Included Below**		
Project Management Fee Included Below	All	**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Art Works Reserve	16,700	17,000	17,340	17,700	18,050	**86,790**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 16,700**	**$ 17,000**	**$ 17,340**	**$ 17,700**	**$ 18,050**	**$ 86,790**

Project Description (Details & Comments)

Annual project to cover costs of Public Art Coordinator's work on individual projects and overall program coordination, including the maintenance of the City's public art collection.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Public Art is an important aspect of Arts and Culture in Port Moody. Program and project coordination is required for new projects as well as ensuring that existing pieces reach their maximum life.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

n/a

2018 - 2022 Capital Project Details

PROJECT #2

Project Name	Mackie SM450 and Amplifier Replacement			
Project Type	Capital		Fund	21
Department Community Services - Division	Cultural Services		Costc	953
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - City				10,000		10,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 10,000	$ -	$ 10,000

Project Description (Details & Comments)

The replacement of three portable powered speakers (Mackie SM450) and the replacement of the two remaining original amplifiers from 1995. The price had been update to reflect a third SM450 that used to belong to Recreation but is now part of the Theatre inventory. (DJ - 31/8/17)

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Maintaining and replacing the theatre equipment is necessary for ensuring that equipment is ready for use for renters and city events. The powered speakers will be 20 years old in 2021. The original amplifiers installed in the Theatre were more generic than meant for amplified performances. These are the last two original amplifiers and will be replaced with equipment that matches the other audio equipment.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Not applicable

2018 - 2022 Capital Project Details

PROJECT #3

Project Name	Video System Upgrade			
Project Type	Capital		Fund	21
Department Community Services - Division	Cultural Services		Costc	953
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?	No			
Communications/Civic Engagements resource required?	No			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - City		30,000				30,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 30,000	$ -	$ -	$ -	$ 30,000

Project Description (Details & Comments)

Update: The scope of work has not changed, however the project is being requested to move up to 2019 with pre-approval. Evaluation of needs will be undertaken in 2018. Please see Project Justification for further details. May need pre approval before next budget.

Description: The replacement of video switching and distribution equipment. This is the equipment that allows for a variety of video inputs such as the Council presentation computer, Clerk's computer, and video playback systems to be sent to various displays including the Council projector and film projector. The budget amount for this project is a very rough estimate. Video technology changes rapidly and it is difficult to know exactly what will be required in 2021. In 2020 an evaluation of the video needs will be undertaken which will include City general, Council specific and renter general needs, in order to determine what will serve the City best at that time.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Keeping the video equipment in the Theatre working properly is key to both our renters and to the City's Council, Committee of the Whole and Town Hall meetings.

This project was originally planned for 2021. One key piece equipment, and one of the most expensive, of the video system is the video switcher and it has been showing signs of aging ahead of its estimated lifespan. Replacing this one piece of equipment in isolation would prevent us from taking full advantage of current technology due to the need to be backwards compatible with the remaining components. As well, in 2017 the Council projector was replaced and a new screen and projector for Council to see presentations was added. An upgrade to the video system is required to fully take advantage of the potential that these new projectors offer. For example, the ability to show different content on the screen that Council sees versus the screen that the audience

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #4

Project Name	Bistro/Galleria Tables and Benches			
Project Type	Capital		Fund	21
Department Community Services - Division	Cultural Services		Costc	953
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - City				10,000		10,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 10,000	$ -	$ 10,000

Project Description (Details & Comments)

The replacement of the 6' tables (22) used for a variety of internal and external events at City Hall. And the replacement of the Galleria benches (6).

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The six foot tables are used regularly for city functions as well as by Galleria renters. The benches serve as permanent furniture in the Galleria for daily use by Library users and general visitors to the Civic Centre.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Not applicable.

2018 - 2022 Capital Project Details

PROJECT #5

Project Name	Film Projector Replacement		
Project Type	Capital	Fund	21
Department Community Services - Division	Cultural Services	Costc	953
Strategic Plan Category			
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - City			31,000			31,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 31,000	$ -	$ -	$ 31,000

Project Description (Details & Comments)

The Film projector is on an 8 year lifecycle, which is a little long for technology. This project is for the replacement of the projector used to show monthly films and for Council open houses and town hall meetings.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This projector is critical for the screening of monthly films by the Film Society; Council events and general rentals that take place in the Theatre. These events could not take place without this projector.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

N/A

2018 - 2022 Capital Project Details

PROJECT #6

Project Name	Replacement of Concert Audio Console and Misc Audio Equipment			
Project Type	Capital		Fund	21
Department Community Services - Division	Cultural Services		Costc	953
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - City			28,000			28,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 28,000	$ -	$ -	$ 28,000

Project Description (Details & Comments)

The replacement of the large audio console ($24,000) for live concerts; the replacement of the audio effects processor for concerts ($2,000) and audio equalizers ($2,000)

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This audio console, equalizers and processor is critical for our live concert events. Without them we would not be able to accommodate concerts in the Theatre.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #7

Project Name	Wired and Wireless Microphone Replacement			
Project Type	Capital		Fund	21
Department Community Services - Division	Cultural Services		Costc	953
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - City			20,000			20,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 20,000	$ -	$ -	$ 20,000

Project Description (Details & Comments)

This project is to replace the microphones at Inlet Theatre. This includes the wired and wireless microphones used for rental and council events. This project does not include the Council desk microphones. The budget for this project is an estimate at this time. An update budget will be presented closer to 2020 once an assessment of the condition of each microphone has been done in 2019.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The wired and wireless microphones are used for every event at the Inlet Theatre and having properly working microphones is critical to the operation of the Theatre.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Not applicable

2018 - 2022 Capital Project Details

PROJECT #8

Project Name	Inlet Theatre Stage Refinishing and Drapery Cleaning			
Project Type	Capital		**Fund**	21
Department Community Services - Division	Cultural Services		**Costc**	953
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 1,000	**Information System fee Included Below**		
Project Management Fee Included Below	$ 500	**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - City		20,000				20,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 20,000	$ -	$ -	$ -	$ 20,000

Project Description (Details & Comments)

Every five years the theatre drapes must be treated with a fire retardant. This is also the opportunity to have the drapes and seats cleaned. This is also the time to refinish the stage floor, while the drapes have been removed for cleaning and treating.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

By regulation, the theatre drapes must be treated with a fire retardant every five years. The stage is also looking well used after five years. Maintaining the theatre facility and equipment ensures that we maximize its life and combining the projects creates efficiencies for managing the drapes.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Not applicable

2018 - 2022 Capital Project Details

PROJECT #9

Project Name	Replacement of Cultural Services Van			
Project Type	Capital		**Fund**	21
Department Community Services - Division	Cultural Services		**Costc**	953
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	No	**Information System fee Included Below**		
Project Management Fee Included Below	No	**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund		36,750				36,750
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 36,750	$ -	$ -	$ -	$ 36,750

Project Description (Details & Comments)

This project is for the replacement of the Cultural Services van, which will be 12 years old in 2019. The project also includes the provision of an artist designed wrap for the vehicle.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The Cultural Services van is primarily used by the Cultural Services Division in the support of City and Community events. It is often used a method of moving equipment to and from event sites. The van is also used by other staff as a passenger van or for other City business. The van is critical to Cultural Services in being able to provide support to both City and community events.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

As the replacement date approaches an electric vehicle should be considered for the replacement.

2018 - 2022 Capital Project Details

PROJECT #10

Project Name	Audio Console Replacement (formerly Compressor/Gates, Patch Bay, Drive Rack and Presentation Computer)		
Project Type	Capital	Fund	21
Department Community Services - Division	Cultural Services	Costc	953
Strategic Plan Category	Service Excellence		
Project Priority	3. Medium		
Pre-Approval	No	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID	$ 1,500	**Information System fee Included Below**	
Project Management Fee Included Below		**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?	No		
Communications/Civic Engagements resource required?	No		

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - City	11,500					11,500
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 11,500	$ -	$ -	$ -	$ -	$ 11,500

Project Description (Details & Comments)

Revised Description: This project has been revised such that taking advantage of current technology will provide cost savings over the next few years.
The new project is to purchase a digital audio console that has a number of audio features built in thereby reducing the number of pieces of equipment required in the audio system. Our current audio system is analog. A new digital consoles would illuminate the following pieces of equipment:
Control Room audio console (approximately $2,500 – due to be replaced in the next two years)
Concert audio console (approximately $24,000 – scheduled to be replaced in 2020) - if approved, this project can be removed from the capital plan.
Graphic equalizes, effects, compressors (approximately $6,700 – some scheduled to replaced in 2018 and some in 2020)
With this approach approximately $33,200 worth of equipment is replaced with approximately $11,000 of equipment. There are also some additional benefits such as a slight reduction in time required to set-up audio equipment at the back of the Theatre which will be seen as a savings for some of our rental clients.

Previous Description: The audio patch bay, compressor/gate processors and drive rack are at the end of their lifecycle and will need to be replaced. This project has been updated to include the replacement of the presentation computer in the Theatre.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The patch bay, rack and processing units are essential to run the audio system in the theatre. It's necessary to replace these so that we can continue to deliver excellent sound quality in the venue. This equipment is critical to both our renters and Council events. The presentation computer is critical to most rentals as it is used for every Council event/meeting in the Theatre.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

n/a

2018 - 2022 Capital Project Details

PROJECT #11

Project Name	Public Art Repairs			
Project Type	Operating		Fund	11
Department Community Services - Division	Cultural Services		Costc	224
Strategic Plan Category	Arts & Culture			
Project Priority	2. High			
Pre-Approval	No	**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID		**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?	No			
Communications/Civic Engagements resource required?	No			

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Art Works Reserve	10,000					**10,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 10,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 10,000**

Project Description (Details & Comments)

This purpose of this project is to establish a fund for repairs to public art pieces. These funds are not intended for routine maintenance and cleaning - there are funds in the Cultural Services operating budget for that purpose. These funds would be used where aging or vandalism required repairs to a public artwork. Should a piece be damaged, or has aged, to the point where the repair costs are a significant percentage of the original project budget, then a report would be brought to Council for direction on whether the piece should be repaired, replaced or decommissioned.

The intention is that this operating project would remain open for a few years or until the funds have been spent, after which a new operating project would be requested.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

As the City's collection of public art collection grow and ages, more frequent repairs are required. Repairs may be the result of vandalism or may be required due to age . Cultural Services has some funds available for routine maintenance and cleaning within its operating budget, however budgets required for repair frequently exceed what is available in the operating budget. In 2017, two projects required repairs which were in the $5,000 range. Maintaining the City's public art collection is important and this project will allow repairs to be undertaken in a timely and efficient manner.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

N/A

2018 - 2022 Capital Project Details

PROJECT #12

Project Name	Arts Centre Sign		
Project Type	Capital	Fund	21
Department Community Services - Division	Cultural Services	Costc	953
Strategic Plan Category	Arts & Culture		
Project Priority	4. Low		
Pre-Approval	No	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID		**Information System fee Included Below**	
Project Management Fee Included Below		**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?	No		
Communications/Civic Engagements resource required?	No		

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Unallocated	10,000					10,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 10,000	$ -	$ -	$ -	$ -	$ 10,000

Project Description (Details & Comments)

The Port Moody Arts Centre is prominently located in a City-owned facility on St John's Street. To mark the Arts Centre's 20th anniversary in 2018 the Arts Centre is seeking the installation of an artistically- designed permanent free-standing sign. The overall project budget is $20,000 and the Arts Centre will be seeking a $10,000 matching grant to the City's contribution.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The exisiting sign at the Arts Centre is near the end of it's life. The installation of a visually significant sign on this busy corridor will identify, promote and invite the community to visit Port Moody's iconic Arts Centre. Since the Arts Centre is routinely identified as 'in the Old City Hall', appropriate signage will increase our exposure, increase opportunities for programming, instruction, artist exhibitions and volunteering, and solidify the Arts Centre's importance as the heart of the City of the Arts. The Arts Centre will apply for a matching grant of $10,000 from BC Gaming's Capital Grant program.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

N/A

2018 - 2022 Capital Project Details

PROJECT #13

Project Name	Bistro Fridges - Bar and Commercial Catering			
Project Type	Capital		Fund	21
Department Community Services - Division	Cultural Services		Costc	953
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?	No			
Communications/Civic Engagements resource required?	No			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - City					7,000	7,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 7,000	$ 7,000

Project Description (Details & Comments)

This project is to replace the two refrigerators at the Inlet Theatre Bistro. This includes the bar fridge where drinks are stored and the large catering fridge used during most events.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Both of these appliances are used for most events and rentals held at the Inlet Theatre and Galleria and are important in holding successful events.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Energy efficient appliances will be sourced for the replacement.

2018 - 2022 Capital Project Details

PROJECT #14

Project Name	Public Art Master Plan		
Project Type	Operating	Fund	11
Department Community Services - Division	Cultural Services	Costc	224
Strategic Plan Category	Arts & Culture		
Project Priority	3. Medium		
Pre-Approval	No	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?	No		
Communications/Civic Engagements resource required?	Yes	Please contact Leslyn Johnson or Rosemary Lodge for advice and assistance before budgeting for projects which may require Communications and/or Civic Engagement support	

Funding Sources:	2018	2019	2020	2021	2022	Total
Art Works Reserve	25,000					25,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 25,000	$ -	$ -	$ -	$ -	$ 25,000

Project Description (Details & Comments)

This project is to develop a Public Art Master Plan for the City. A Public Art Master Plan is identified as one of the short-term actions within the Draft Arts and Culture Master Plan. Should this particular action item be removed from the draft Master Plan during adoption, this project will be cancelled.

$22,000 is budgeted for developing the plan and $3,000 is budgeted for Communications support.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The value in a Public Art Master Plan is to define a vision and goals for public art within the City. The Plan would identify potential future locations for artwork, themes, opportunities for temporary works, and would provide recommendations for strengthening the City's Public Art Program.

This document would be circulated to developers interested in including a public art piece in their projects, which will help them understand what the City is looking for in a public art project and what might be suitable for their development.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

N/A

2018 - 2022 Capital Project Details

PROJECT #15

Project Name	Station Museum West Retaining Wall			
Project Type	Capital		Fund	21
Department Community Services - Division	Cultural Services		Costc	953
Strategic Plan Category	Community Planning			
Project Priority	2. High			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?	No			
Communications/Civic Engagements resource required?	No			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Unallocated	25,000					25,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 25,000	$ -	$ -	$ -	$ -	$ 25,000

Project Description (Details & Comments)

The West retaining wall at the Station Museum property (owned by the City) has been deteriorating for a number of years and is at risk of failing. Rather than replacing the retaining wall, Engineering has suggested a new approach that would be more cost effective for the site. The area around the retaining wall would be backfilled and landscaped such that a retaining wall would no longer be required.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The lands on which the Station Museum is situated is owned by the City. The West retaining wall on the property has been deteriorating for several years now and is at risk of falling over.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

The project would be executed in an environmentally responsible way.

2018 - 2022 Capital Project Details

PROJECT #16

Project Name	Additional Microphones for Finance Committee			
Project Type	Operating		Fund	11
Department Community Services - Division	Cultural Services		Costc	224
Strategic Plan Category	Service Excellence			
Project Priority	1. Council			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?	No			
Communications/Civic Engagements resource required?	No			

Funding Sources:	2018	2019	2020	2021	2022	Total
Council Strategic Priorities Reserve	4,000					4,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 4,000	$ -	$ -	$ -	$ -	$ 4,000

Project Description (Details & Comments)

The purchase of five additional delegate microphones and associated cable for the Council Chambers microphone system.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Council has asked that Finance Committee be held in Chambers beginning in 2018. Finance Committee is held on the first and third Tuesday of each month and will use the same seating configuration as is used for Council.. The first Tuesday of each month has CPAC in chambers, which uses a different seating and microphone configuration. As there is no break between Finance Committee and CPAC a reconfiguration of seating and microphones is not possible. Therefore, both configurations will be set-up and the purchase of these additional microphones will allow for the quickest possible changeover from on meeting to the next, without have to change the set-up.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

N/A

Council has asked that Finance Committee be moved to Chambers in January 2018, requiring that the microphones be in place for the first of January.

2018 - 2022 Capital Project Details

PROJECT #1

Project Name	Arts Centre - Elevator replacement			
Project Type	Capital		Fund	21
Department Community Services - Division	Facilities		Costc	973
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID	$ 12,000	Information System fee Included Below		
Project Management Fee Included Below	$ 4,000	Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance	-	-	-	75,000	-	75,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 75,000	$ -	$ 75,000

Project Description (Details & Comments)

This elevator is scheduled for a complete replacement according to RDH Building Engineering. Scope includes: Complete replacement of the elevator cab, fixtures, and hydraulic drive system (piston); Replace elevator controls, tank unit, valve and drive motor; Check and test overload device; Conduct full load performance test.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This project was moved to 2016 from 2018 in the 2015 process as it has been breaking down fairly regularly now for a couple of years and is not expected to function for too much longer.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #2

Project Name	Fire Hall 2 - Fire alarm system replacement			
Project Type	Capital		Fund	21
Department Community Services - Division	Facilities		Costc	973
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 10,000	**Information System fee Included Below**		
Project Management Fee Included Below	$ 15,000	**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Asset Reserve - Facilities Maintenance				50,000		**50,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ -**	**$ -**	**$ -**	**$ 50,000**	**$ -**	**$ 50,000**

Project Description (Details & Comments)

Replacement required to all major components of building fire alarm system due to end of life cycle. Recommended by RDH

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Vital systems to maintain safety of the building and occupants.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #3

Project Name	Recreation Complex - Interior Painting			
Project Type	Operating		**Fund**	11
Department Community Services - Division	Facilities		**Costc**	284
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 4,000	**Information System fee Included Below**		
Project Management Fee Included Below	$ 4,000	**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Asset Reserve - Facilities Maintenance		60,000				**60,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ -**	**$ 60,000**	**$ -**	**$ -**	**$ -**	**$ 60,000**

Project Description (Details & Comments)

Paint interior spaces throughout the Recreation Complex as required.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Important part of general upkeep of this popular facility. It is heavily used by children and rental groups which leads to wear and tear on paint.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Overall high quality appearance is very important to maintaining and increasing users and revenue.

2018 - 2022 Capital Project Details

PROJECT #4

Project Name	Arts Centre - Flooring replacement			
Project Type	Capital		**Fund**	21
Department Community Services - Division	Facilities		**Costc**	973
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 12,000	**Information System fee Included Below**		
Project Management Fee Included Below	$ 6,000	**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance		70,000		-		70,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 70,000	$ -	$ -	$ -	$ 70,000

Project Description (Details & Comments)

Scheduled replacement of flooring finishes as recommended by RDH Building Engineering. There was an existing project identified to replace flooring allocated in 2017 for $15,000. That project has been cancelled and merged into this one.
Scope includes: replacement of the resilient flooring in the craft rooms and the carpet on the main floor, showrooms and offices. Increased project management fees in 2015 process.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

To maintain functional and aesthetic operation of this busy facility and heritage building.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #5

Project Name	Facilities - Guard rail inspection, multiple facilities			
Project Type	Operating		**Fund**	11
Department Community Services - Division	Facilities		**Costc**	284
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 20,000	**Information System fee Included Below**		
Project Management Fee Included Below	$ 15,000	**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance			60,000			60,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 60,000	$ -	$ -	$ 60,000

Project Description (Details & Comments)

Retain railing certification company to conduct tests on all rails and balconies on all buildings to ensure they are secured safely. Recommended by RDH. Buildings include HMCC, OMB, OOH, Public Safety building, Recreation building, Rocky Point Service.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Mounts, brackets and other methods of attaching railings can weaken and fail over time. The collapse of one could result in significant injury or death to people.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #6

Project Name	Recreation Complex - Tile flooring second floor SRC, replace		
Project Type	Capital	Fund	21
Department Community Services - Division	Facilities	Costc	973
Strategic Plan Category			
Project Priority	2. High		
Pre-Approval		**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID	$ 35,000	**Information System fee Included Below**	
Project Management Fee Included Below	$ 15,000	**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance	-	-			150,000	150,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 150,000	$ 150,000

Project Description (Details & Comments)

The existing flooring is a VCT tile that has worn very poorly. It looks bad with excessive scraping on it. This material was applied on top of an original tile that is asbestos containing. This job includes a significant abatement component to remove the asbestos flooring. It is acceptable to glue a second finish on top of an original asbestos containing tile, but it generally cannot be done a third time. When working on building components containing asbestos consideration should always be given to removing it.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Aesthetic issues and asbestos materials that should be removed.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #7

Project Name	Civic Centre - Security gates, second floor and library, replacement			
Project Type	Capital		Fund	21
Department Community Services - Division	Facilities		Costc	973
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 5,000	**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance	35,000					35,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 35,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 35,000**

Project Description (Details & Comments)

Replacement of retractable security gate located in front of Permits and License counter, second floor, Civic Centre. Added Library gate to scope in 2018 process.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

End of life cycle replacement. Both gates are requiring regular repairs and don't function well.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #8

Project Name	Westhill Pool - Pool water to sanitary design			
Project Type	Operating		**Fund**	11
Department Community Services - Division	Facilities		**Costc**	284
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 20,000	**Information System fee Included Below**		
Project Management Fee Included Below	$ 15,000	**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Asset Reserve - Facilities Maintenance	-	-	50,000			**50,000**
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ -**	**$ -**	**$ 50,000**	**$ -**	**$ -**	**$ 50,000**

Project Description (Details & Comments)

During the pool deck renovation work it was discovered that all pool deck drains that should go to sanitary are going to storm. This project is to complete investigation and design into correcting this.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Current code does not allow for this. The solution however is going to be very expensive so it was not corrected in the past.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #9

Project Name	Civic Centre - Chairs, all meeting rooms, replace			
Project Type	Capital		**Fund**	21
Department Community Services - Division	Facilities		**Costc**	973
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 5,000	**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance		30,000				**30,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ -**	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ 30,000**

Project Description (Details & Comments)

Replacement of all chairs in common meeting rooms in the Civic Centre

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The existing chairs are original and past their life span.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #10

Project Name	Public Safety Building - Exterior Repairs		
Project Type	Capital	Fund	21
Department Community Services - Division	Facilities	Costc	973
Strategic Plan Category			
Project Priority	2. High		
Pre-Approval		**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID	$ 25,000	**Information System fee Included Below**	
Project Management Fee Included Below	$ 15,000	**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance				-	115,000	115,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 115,000	$ 115,000

Project Description (Details & Comments)

Review exterior finishes and complete minor repairs as required. This assortment of work was identified as required by RDH as maintenance to be expected due to the age of the building. Components to be reviewed include: soffits; metal panels; masonry veneer wall; sheet metal panels; uncoated concrete wall surfaces; sealants, gaskets and weather stripping; and storefront sections. These types of projects are very difficult to project exact costs until the work is underway. This budget is an estimate with significant plus/minus potential at this time.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Life cycle requirement to maintain the important exterior of this high profile and important building. Failure of envelope can result in water penetration and related damage leading to much more costly and often emergency type repairs.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #11

Project Name	Public Safety Building - Carpet replacement			
Project Type	Capital		**Fund**	21
Department Community Services - Division	Facilities		**Costc**	973
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 25,000	**Information System fee Included Below**		
Project Management Fee Included Below	$ 20,000	**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance				-	153,000	153,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 153,000	$ 153,000

Project Description (Details & Comments)

Replacement of carpet throughout the building

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Life cycle requirement to maintain safe and quality flooring.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #12

Project Name	Facilities - Electrical system scan, multiple buildings, service and repairs			
Project Type	Operating		**Fund**	11
Department Community Services - Division	Facilities		**Costc**	284
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 50,000	**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance		350,000				**350,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ -**	**$ 350,000**	**$ -**	**$ -**	**$ -**	**$ 350,000**

Project Description (Details & Comments)

This project is for all City owned buildings. It replaces projects, some of which had previously existed to do this work on individual buildings. As this service has not been done on most buildings and is required on all buildings it was chosen to create a single project that can be tendered as one job for all buildings. Work includes infra red scan of all electrical kiosks, transformers and panels. An allowance to complete minor repairs that are identified has been provided. This should be done roughly every five years and is recommended by RDH.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Failure of electrical components can be a fire hazard. This testing helps ensure all components of the system are operating in a safe and effective manner.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #13

Project Name	Westhill Centre - Roof Replacement		
Project Type	Capital	Fund	21
Department Community Services - Division	Facilities	Costc	973
Strategic Plan Category			
Project Priority	2. High		
Pre-Approval		**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID	$ 25,000	**Information System fee Included Below**	
Project Management Fee Included Below	$ 30,000	**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance			-		200,000	200,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 200,000	$ 200,000

Project Description (Details & Comments)

The roof on this building has been assessed by JRS Engineering and RDH Building Engineering and determined to be past its functional life and now requires replacement. The scope will include replacing the skylights and installing a condenser unit to provide air conditioning.

It is important to understand that with building envelope work there will always be a significant amount of cost uncertainty and unpredictability. Initial estimates are based on observation only. Intrusive testing can be done, but even intrusive testing cannot reveal all possible problems. The true extent of the damage that may exist on a building can only be truly revealed once the existing shell and if necessary additional layers have been removed. To get to that point we have make the commitment to proceed and deal with whatever we find. Once a building has been opened up substantial costs would be incurred to close it back up without repairing anything. Observational estimates maybe as far as 60% or more inaccurate, but intrusive testing may only lower that to 40% plus or minus.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

To sustain the functional life of this building.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #14

Project Name	Old Orchard Hall - Exterior repairs		
Project Type	Capital	Fund	21
Department Community Services - Division	Facilities	Costc	973
Strategic Plan Category			
Project Priority	2. High		
Pre-Approval		**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID	$ 75,000	**Information System fee Included Below**	
Project Management Fee Included Below	$ 25,000	**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance		-		500,000		500,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 500,000	$ -	$ 500,000

Project Description (Details & Comments)

It is important to understand that with building envelope work there will always be a significant amount of cost uncertainty and unpredictability. Initial estimates are based on observation only. Intrusive testing can be done, but even intrusive testing cannot reveal all possible problems. The true extent of the damage that may exist on a building can only be truly revealed once the existing shell and if necessary additional layers have been removed. To get to that point we have make the commitment to proceed and deal with whatever we find. Once a building has been opened up substantial costs would be incurred to close it back up without repairing anything. Observational estimates maybe as far as 60% or more inaccurate, but intrusive testing may only lower that to 40% plus or minus. This work involves a range of exterior work to the Old Orchard Hall building as recommend by RDH Building Engineering. Some of these are considered "catch up", therefore this work should be completed in the next couple of years.
Scope of work includes: Replace damaged wood beams of balcony on south side of building; Replace damaged siding on north elevation; Remove rust and treat anchor with corrosion resistant coating; Pressure wash underside of balcony to remove staining and add wood coating to further protect wood; Remove rust and repaint guardrails with corrosion resistant coating; Replace damaged fascia board on maintenance shed; Perform full condition assessment of all enclosure systems; Replace sealants at interfaces between building enclosure assemblies, and at penetrations through assemblies in accordance with sealant renewals plan; Repaint wood siding and associated wood trim. Additional scope added during 2015 budget process includes: Replace damaged gutters and rainwater leaders; Replace exterior guardrails; Replace aluminum frame lobby doors; Replace deteriorated wood decking and framing as required. Consider replacement of additional framing and decking to retain uniform appearance and establish consistent age; Replace exterior guardrails; Reconstruct portion of gravel walkways or overlay with hard paving; Re-point mortar joints in masonry wall. Exterior repainting added and separate project with that scope was deleted.

Added $30,000 to budget for envelope consultant. Increased budget in 2016 process.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Prolongs the life of the building and avoids damage that could be caused from failure.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #15

Project Name	Fire Hall 2 - HVAC replacement		
Project Type	Capital	Fund	21
Department Community Services - Division	Facilities	Costc	973
Strategic Plan Category			
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID	$ 10,000	Information System fee Included Below	
Project Management Fee Included Below	$ 4,000	Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance				50,000		50,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 50,000	$ -	$ 50,000

Project Description (Details & Comments)

Replacement of roof top unit that will have reached the end of its life cycle by this time. Project also includes replacement of exhaust and supply fans.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

End of life cycle

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #16

Project Name	Public Safety Building - Interior painting		
Project Type	Operating	Fund	11
Department Community Services - Division	Facilities	Costc	284
Strategic Plan Category			
Project Priority	2. High		
Pre-Approval		**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID	$ 20,000	**Information System fee Included Below**	
Project Management Fee Included Below	$ 8,000	**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance				-	117,000	117,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 117,000	$ 117,000

Project Description (Details & Comments)

Cyclical requirement to repaint. This would be 10 years after original open. Recommended by RDH Building Engineering.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Interior paint in busy facilities such as this one is required regularly to maintain appearance of the building.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #17

Project Name	Civic Centre - Drain tile investigation			
Project Type	Operating		Fund	11
Department Community Services - Division	Facilities		Costc	284
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID	$ 2,000	Information System fee Included Below		
Project Management Fee Included Below	$ 8,000	Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance	8,000					8,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 8,000	$ -	$ -	$ -	$ -	$ 8,000

Project Description (Details & Comments)

RDH Building Engineering recommends we investigate performance of perimeter drainage to identify source of efflorescence and leakage at parkade wall. With the settlement issues around this building there is a risk of damage to the system.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Damage to the drain tile could cause damage to the foundation of the building as well as to the grounds and potentially to service connections, which has already happened.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #18

Project Name	Civic Centre - Interior painting			
Project Type	Operating		Fund	11
Department Community Services - Division	Facilities		Costc	284
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID	$ 10,000	Information System fee Included Below		
Project Management Fee Included Below	$ 3,000	Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance				50,000		50,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 50,000	$ -	$ 50,000

Project Description (Details & Comments)

Life cycle requirement to maintain appearance of interior of building

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

As the City Hall for Port Moody maintaining an aesthetic standard is important.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #19

Project Name	Fire Hall 2 - Exterior Repairs		
Project Type	Capital	Fund	21
Department Community Services - Division	Facilities	Costc	973
Strategic Plan Category			
Project Priority	2. High		
Pre-Approval		**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID	$ 10,000	**Information System fee Included Below**	
Project Management Fee Included Below	$ 5,000	**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance				90,000		90,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 90,000	$ -	$ 90,000

Project Description (Details & Comments)

It is important to understand that with building envelope work there will always be a significant amount of cost uncertainty and unpredictability. Initial estimates are based on observation only. Intrusive testing can be done, but even intrusive testing cannot reveal all possible problems. The true extent of the damage that may exist on a building can only be truly revealed once the existing shell and if necessary additional layers have been removed. To get to that point we have make the commitment to proceed and deal with whatever we find. Once a building has been opened up substantial costs would be incurred to close it back up without repairing anything. Observational estimates maybe as far as 60% or more inaccurate, but intrusive testing may only lower that to 40% plus or minus. The scope of this work is a variety of exterior repairs to the building as recommended by RDH Building Engineers. Several of these items are considered “catch up”.

Work includes: Replace damaged substrate and recoat wood fascia at roof level; Replace damaged wood cladding. Review all other wall areas and repair damaged wood siding; Replace all damaged wood cladding. Damaged wood could provide path for water to reach other moisture sensitive wall components; Replace and repaint wood fascia above fitness centre. Review remainder of fascia and repair as required; Recoat wood fascia at roof level; Remove and replace sealant. Verify all other similar location and implement renewal as required; Repair impact damaged corrugated profile metal cladding beside door at base of hose tower. Consider installation of bumper protection, such as bollards; Reapplication of the protective coating as required, including preparation of the concrete block substrate; Replace sealants at interfaces between building enclosure assemblies, and at penetrations through assemblies in accordance with sealant renewals plan ; Replace wood siding along with associated flashing and sealants; Replacement of vent hoods and other accessories that penetrated the cladding at the time of cladding replacement, include steel swing doors. Added $25,000 for envelope consultancy fees.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Failure of the exterior shell or envelope can result in water penetration that can cause much greater and harder to repair damage to this essential building.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #20

Project Name	Facilities - Auto scrubber			
Project Type	Capital		**Fund**	21
Department Community Services - Division	Facilities		**Costc**	973
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 3,000	**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Council Strategic Priorities Reserve			20,000			**20,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ -**	**$ -**	**$ 20,000**	**$ -**	**$ -**	**$ 20,000**

Project Description (Details & Comments)

Purchase of additional floor machine for BSW's in Facilities division.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The Recreation Complex has thousands of square feet to clean daily. To maintain the cleanliness of floors in a facility this large is a labour intensive time consuming job.
This equipment will: Save time, and allow time to be reallocated to other tasks; Prevent injuries by providing ergonomic seating rathe than the risk from repetitive strain pushing other machines; Provide high quality cleanliness on a number of types of surfaces throughout the facility; Free up Programming spaces faster during high turnover times.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #21

Project Name	Facilities Fleet - Replace FC051 - 2008 Ford F250			
Project Type	Capital		Fund	21
Department Community Services - Division	Facilities		Costc	973
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund	44,500					44,500
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 44,500	$ -	$ -	$ -	$ -	$ 44,500

Project Description (Details & Comments)

Replacement of 2008 Ford F250 with like.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This vehicle has reached the scheduled end of it's life cycle.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #22

Project Name	Facilities Fleet - replace RS059, 07 Zamboni, X24115			
Project Type	Capital		Fund	21
Department Community Services - Division	Facilities		Costc	973
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund		198,000				198,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 198,000	$ -	$ -	$ -	$ 198,000

Project Description (Details & Comments)

Replacement of propane 2007 Propane Zamboni.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Recommended life span of this type of vehicle is 10 years. It will be 12 at this point.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #23

Project Name	Facilities Fleet - replace RS099, Small equipment, Ice Edger			
Project Type	Capital		Fund	21
Department Community Services - Division	Facilities		Costc	973
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund	6,500					6,500
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 6,500	$ -	$ -	$ -	$ -	$ 6,500

Project Description (Details & Comments)

Replace an ice edger.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This equipment is used extensively throughout the ice in period and is essential to maintain quality ice for the community.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #24

Project Name	Facilities Fleet - Replace FC056 - 2010 Ford Econo Van with Transit			
Project Type	Capital		Fund	21
Department Community Services - Division	Facilities		Costc	973
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund			44,250			44,250
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 44,250	$ -	$ -	$ 44,250

Project Description (Details & Comments)

Replacement of 2010 Ford Econo Van with Ford Transit as the Econo Van is out of production.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This vehicle has reached the scheduled end of it's life cycle.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #25

Project Name	Facilities - Envelope condition assessments, multiple buildings			
Project Type	Operating		**Fund**	11
Department Community Services - Division	Facilities		**Costc**	284
Strategic Plan Category				
Project Priority	3. Medium			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 20,000	**Information System fee Included Below**		
Project Management Fee Included Below	$ 1,000	**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance					100,000	100,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 100,000	$ 100,000

Project Description (Details & Comments)

As recommended by RDH Building Engineering, perform full envelope condition assessments, including intrustive testing where appropriate. RDH recommends Heritage woods field house, The Museum, Inlet park field house, Rocky Point pool building and the Artist Studio. Increased contingency in 2015 budget process. Adjustments made in 2017 budget: Dropped Museum, it is not our building; added Public Safety building and based on experience with Elemental on the Rec Complex and Civic Centre, increased the budget from $45K including contingency to $100K including $20K contingency.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

To ensure and concerns or issues are caught prior to causing problems and repair plans can be built and budgeted for.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #26

Project Name	Old Mill Boathouse - Elevator replacement		
Project Type	Capital	Fund	21
Department Community Services - Division	Facilities	Costc	973
Strategic Plan Category			
Project Priority	3. Medium		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID	$ 25,000	Information System fee Included Below	
Project Management Fee Included Below	$ 15,000	Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance					100,000	100,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 100,000	$ 100,000

Project Description (Details & Comments)

As recommended by RDH Building Engineering, replace elevator cab, fixtures, controls and hydraulic drive system (piston). Increased budget from 33,000 to 100,000 in 2018 process and included controls.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

End of life cycle of this equipment.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #27

Project Name	Recreation Complex - SRC Skylight, replace		
Project Type	Capital	Fund	21
Department Community Services - Division	Facilities	Costc	973
Strategic Plan Category			
Project Priority	3. Medium		
Pre-Approval		**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID	$ 10,000	**Information System fee Included Below**	
Project Management Fee Included Below	$ 5,000	**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance				150,000		150,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 150,000	$ -	$ 150,000

Project Description (Details & Comments)

This skylight is part of the original construction of the Social Rec Centre. It has been assessed by RDH Building Engineering as being well past it's life expectancy. There have been leaks in multiple locations of these lights. The glass is damaged and cracked in multiple locations and the UV protective layer is also very damaged. Added $10,000 to budget for consultant for design. Increased budget in 2016 process.
It is important to understand that with building envelope work there will always be a significant amount of cost uncertainty and unpredictability. Initial estimates are based on observation only. Intrusive testing can be done, but even intrusive testing cannot reveal all possible problems. The true extent of the damage that may exist on a building can only be truly revealed once the existing shell and if necessary additional layers have been removed. To get to that point we have make the commitment to proceed and deal with whatever we find. Once a building has been opened up substantial costs would be incurred to close it back up without repairing anything. Observational estimates maybe as far as 60% or more inaccurate, but intrusive testing may only lower that to 40% plus or minus.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Risk of increased damage from water leaks to other components of the building. Damage to walls inside from UV rays.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #28

Project Name	Civic Center - Carpet Replacement: Theatre/Green Rm/Brovold Rm			
Project Type	Operating		**Fund**	11
Department Community Services - Division	Facilities		**Costc**	284
Strategic Plan Category				
Project Priority	3. Medium			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 15,000	**Information System fee Included Below**		
Project Management Fee Included Below	$ 3,000	**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance	-		75,000			75,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 75,000	$ -	$ -	$ 75,000

Project Description (Details & Comments)

Operational Necessity: Replacement of carpet for safety and aesthetic reasons. Increased budget in 2016 process to provide better allowance for impact on furniture etc. that will need to be moved.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

These are high profile locations for visitors to the Civic Centre.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #29

Project Name	Civic Center - Carpet Replacement: 2nd floor			
Project Type	Operating		Fund	11
Department Community Services - Division	Facilities		Costc	284
Strategic Plan Category				
Project Priority	3. Medium			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID	$ 15,000	Information System fee Included Below		
Project Management Fee Included Below	$ 3,000	Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance	-		100,000			100,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 100,000	$ -	$ -	$ 100,000

Project Description (Details & Comments)

Operational Necessity: Replacement of carpet for safety and aesthetic reasons. Increased budget in 2016 process to provide better allowance for impact on furniture etc. that will need to be moved.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Carpet is past its expected life cycle.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #30

Project Name	Civic Centre - Carpet Replacement, first floor			
Project Type	Operating		Fund	11
Department Community Services - Division	Facilities		Costc	284
Strategic Plan Category				
Project Priority	3. Medium			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 15,000	**Information System fee Included Below**		
Project Management Fee Included Below	$ 3,000	**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance	-		100,000			100,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 100,000	$ -	$ -	$ 100,000

Project Description (Details & Comments)

Replace carpet on the first floor office spaces of the Civic Centre. Increased budget in 2016 process to provide better allowance for impact on furniture etc. that will need to be moved.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

End of functional life of the existing carpet due to natural wear and tear.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #31

Project Name	Recreation Complex - Wellness Room Floor Replacement			
Project Type	Capital		**Fund**	21
Department Community Services - Division	Facilities		**Costc**	973
Strategic Plan Category				
Project Priority	3. Medium			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 15,000	**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance		-			90,000	**90,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ -**	**$ -**	**$ -**	**$ -**	**$ 90,000**	**$ 90,000**

Project Description (Details & Comments)

Operational Necessity: Floor has met its life cycle replacement period. NEW ASSET. Budget increased to allow for abatement of asbestos glue used to hold down existing flooring. The existing floor is damaged, uneven and lifting in some spots, so abatement is recommended. Buget increased further in 2016 process for abatement

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Existing floor has gaps and patches in different colours. It looks very poor. Also tile is lifting in some areas potentially exposing asbestos glues.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #32

Project Name	Civic Centre - Washroom upgrades		
Project Type	Capital	Fund	21
Department Community Services - Division	Facilities	Costc	973
Strategic Plan Category			
Project Priority	3. Medium		
Pre-Approval		**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID	$ 25,000	**Information System fee Included Below**	
Project Management Fee Included Below	$ 15,000	**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance				-	100,000	100,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 100,000	$ 100,000

Project Description (Details & Comments)

Life cycle replacement of all interior components of washrooms in the Civic Centre. Recommended by RDH. Includes replacment of all toilets and urinals, dividers, wall tile, sinks and fixtures. Building will be 25 years old by this point and this will be required to maintain quality and aesthetics.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

End of life appearance wise for washrooms.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #33

Project Name	HMCC - Interior painting			
Project Type	Operating		Fund	11
Department Community Services - Division	Facilities		Costc	284
Strategic Plan Category				
Project Priority	3. Medium			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID	$ 5,000	Information System fee Included Below		
Project Management Fee Included Below	$ 4,000	Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance			25,000			25,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 25,000	$ -	$ -	$ 25,000

Project Description (Details & Comments)

Life cycle requirement to maintain appearance of the building. Will cover drywall in more resilient finish such as FRB.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

To maintain appearances of facilities.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #34

Project Name	Facilities - Main drain lines, all buildings, camera scope and clean out		
Project Type	Operating	Fund	11
Department Community Services - Division	Facilities	Costc	284
Strategic Plan Category			
Project Priority	3. Medium		
Pre-Approval		**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID	$ 25,000	**Information System fee Included Below**	
Project Management Fee Included Below	$ 15,000	**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance				50,000		50,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 50,000	$ -	$ 50,000

Project Description (Details & Comments)

Conduct camera inspections of drain lines on multiple buildings. Complete clean out of main lines using auger. Recommendation by RDH.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Ensures all drainage systems in buildings continue to function properly and don't clog which can result in emergency repairs and potentially damage to the building

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #35

Project Name	Old Orchard Hall - Air conditioning Design			
Project Type	Operating		**Fund**	11
Department Community Services - Division	Facilities		**Costc**	284
Strategic Plan Category				
Project Priority	3. Medium			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 5,000	**Information System fee Included Below**		
Project Management Fee Included Below	$ 15,000	**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Asset Reserve - Facilities Maintenance	-	-			15,000	**15,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ -**	**$ -**	**$ -**	**$ -**	**$ 15,000**	**$ 15,000**

Project Description (Details & Comments)

This popular building currently does not have air conditioning. It makes the building incredibly hot during the summer, including the busy wedding rental season. This project would be to design the system. A subsequent project exists to install it.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Increase user comfort and increase bookings.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #36

Project Name	Facilities - Parking lot line repainting, 2			
Project Type	Operating		**Fund**	11
Department Community Services - Division	Facilities		**Costc**	284
Strategic Plan Category				
Project Priority	3. Medium			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 5,000	**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Asset Reserve - Facilities Maintenance		22,000				**22,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ -**	**$ 22,000**	**$ -**	**$ -**	**$ -**	**$ 22,000**

Project Description (Details & Comments)

Parking lot lines have a very short life span and must be repainted regularly. Loss of the lines results in parking problems and angry customers.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Life cycle requirement

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #37

Project Name	Glenayre Centre - Drain tile rebuild			
Project Type	Capital		**Fund**	21
Department Community Services - Division	Facilities		**Costc**	973
Strategic Plan Category				
Project Priority	3. Medium			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 17,000	**Information System fee Included Below**		
Project Management Fee Included Below	$ 8,000	**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance		-	75,000			75,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 75,000	$ -	$ -	$ 75,000

Project Description (Details & Comments)

Repair and replace as required the drain tile at the Glenayre Centre. This is a very rough cost estimate and subject to substantial risk that cannot be elimiated.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

In 2012 there was a failure in this line that caused extensive damage to the basement of the building. There is substantial groundwater in this site that must be managed to prevent further damage to the building.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #38

Project Name	Fire Hall 2 - Site work		
Project Type	Operating	Fund	11
Department Community Services - Division	Facilities	Costc	284
Strategic Plan Category			
Project Priority	3. Medium		
Pre-Approval		**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID	$ 4,000	**Information System fee Included Below**	
Project Management Fee Included Below	$ 2,000	**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance					25,000	25,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 25,000	$ 25,000

Project Description (Details & Comments)

This work involves a number of repairs to the general site of the Fire Hall 2 as identified by RDH Building Engineering.

The Scope Includes: Prepare concrete substrate and recoat entire concrete floor; Identify and plug all holes at crawl space to prevent mice access; Repair delaminated concrete stairs and fill areas with exposed repair to mitigate further corrosion and spalling; replace concrete patio near kitchen entrance including wood divider boards; Monitor for further deterioration and repair cracked asphalt at entrance to apparatus bay; Monitor extent of damage to curb and repair as required; Replace sections of concrete paving, as required; Repaint metal guardrail as required; Re-coat painted wall surface including preparation of substrate.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Site work required to maintain this high priority asset.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #39

Project Name	Recreation Complex - Zamboni room exhaust fan, replace		
Project Type	Capital	Fund	21
Department Community Services - Division	Facilities	Costc	973
Strategic Plan Category			
Project Priority	3. Medium		
Pre-Approval		**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID	$ 10,000	**Information System fee Included Below**	
Project Management Fee Included Below	$ 15,000	**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance				-	40,000	40,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 40,000	$ 40,000

Project Description (Details & Comments)

Replace exhaust fan and amonia sensor equipment that work in conjunction in the zamboni room. End of life cycle. Recommended by RDH.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Very important safety equipment to maintain space safe from Amonia gas. Crucial safety equipment for public and staff.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #40

Project Name	Facilities Fleet - replace RS057, 05 Starlite Trailer 53660B			
Project Type	Capital		Fund	21
Department Community Services - Division	Facilities		Costc	973
Strategic Plan Category				
Project Priority	3. Medium			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund			11,000			11,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 11,000	$ -	$ -	$ 11,000

Project Description (Details & Comments)

Replacement of trailer used for ESS.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

End of life span of this important trailer.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #41

Project Name	Westhill Pool - New boiler			
Project Type	Capital		Fund	21
Department Community Services - Division	Facilities		Costc	973
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID	$ 5,000		Information System fee Included Below	
Project Management Fee Included Below	$ 15,000		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance	75,000		-			75,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 75,000	$ -	$ -	$ -	$ -	$ 75,000

Project Description (Details & Comments)

Replace main pool boiler. End of life cycle. Recommended by RDH. In 2018 process this project was re-assigned to 2018 due to significant deterioration found that put continued operation at high risk and also would cost significant money to repair.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

To ensure continued operation of the pool. Emergency replacement would result in signficant service disruption.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Pre-Approval Justification

This will allow the work to be completed before the operating season.

2018 - 2022 Capital Project Details

PROJECT #42

Project Name	Civic Centre - Emergency Generator Replacement		
Project Type	Capital	Fund	21
Department Community Services - Division	Facilities	Costc	973
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID	$ 100,000	**Information System fee Included Below**	
Project Management Fee Included Below	$ 25,000	**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?	Yes	**Please contact Steve Smith, Aidan Sheridan or Raman Braich for advice and assistance before budgeting for projects which may require computing equipment, software or networking services**	
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance			500,000			500,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 500,000	$ -	$ -	$ 500,000

Project Description (Details & Comments)

Replacement of building emergency generator system. Design was done for the CFRP, but the work was excluded due to budgetary constraints. Asset has reached EOL

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

End of life asset replacement as per RDH for this crucial life safety asset.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #43

Project Name	Civic Centre - Exterior paver hardscaping, rebuild, design phase		
Project Type	Capital	Fund	21
Department Community Services - Division	Facilities	Costc	973
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID	$ 20,000	**Information System fee Included Below**	
Project Management Fee Included Below	$ 75,000	**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance			75,000			75,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 75,000	$ -	$ -	$ 75,000

Project Description (Details & Comments)

Design phase for re-building the hardscaping surfaces in front of the Civic Centre. There is a separate project to rebuild the concrete aggregate in front of the Recreation Complex. These two projects should be paired, and include the design of that harscape in this same work. It will require landscape architects as well as Civil Engineers to ensure proper drainage tie ins are established.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The hardscape in front of the Civic Centre is at end of life. The bricks are breaking up at an ever increasing frequency and when doing significant work on them many of them break, making it difficult to replace them. There are also areas, such as the paths closer to Knowle St. where the paths have become concave and they retain water which makes them unusable and in the cold dangerous when they freeze. At the Recreation Complex the agregate has also reached end of life and is breaking up regularly now. Repairs are increasing the patch work quilt appearance which is not attractive as the entry plaza to our busy faciliity. In addition the area does not drain well.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #44

Project Name	Old Orchard Hall - Condition Assessment			
Project Type	Operating		**Fund**	11
Department Community Services - Division	Facilities		**Costc**	284
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 10,000	**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance		-	40,000			**40,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ -**	**$ -**	**$ 40,000**	**$ -**	**$ -**	**$ 40,000**

Project Description (Details & Comments)

Under the leadership of an envelope consultant, a team of professionals which may include architects and engineers from several disciplins will conduct a detailed condition assessment of the building to allow the City to be aware of the true condition of the building. This will include intrusive testing.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This testing will enhance and supplement the work previously done by RDH Building Engineering and is recommended by them. The biggest risk to a building is progressive on-going damage caused by water penetration. This can frequently happen without being visible to anyone. The longer it continues the greater the damage and risk to the building and the greater the cost to repair. It also increases the risk of failure of the building, or can make the building unsafe to occupy. The intent of this work is to test and ensure that we are aware of the true condition of the building such that we can ensure repairs are scheduled and completed in a timely manner to protect the asset.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Identifying and completing necessary repairs before they get too bad, or become an emergency can save money and extend the lifespan of the asset while reducing risk to the users of the building.

2018 - 2022 Capital Project Details

PROJECT #45

Project Name	Facilities Fleet - Replacement of RS052A leased vehicle with City owned vehicle			
Project Type	Capital		Fund	21
Department Community Services - Division	Facilities		Costc	973
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID			Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund	50,000					50,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000

Project Description (Details & Comments)

Replacement of leased Ford Transit electric van with City owned vehicle.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The leased van is nearing the end of the battery's useful life and is prone to costly failure as seen with other similar Ford Transit products.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Replacement in anticipation of costly battery system failure

Pre-Approval Justification

Pre-Approval Justification

Requires pre-approval for replacement as one year lease expires mid-2018

2018 - 2022 Capital Project Details

PROJECT #46

Project Name	Inlet Centre Firehall - Hoses on nedermeyer system, replace			
Project Type	Operating		Fund	11
Department Community Services - Division	Facilities		Costc	284
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance					20,000	20,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 20,000	$ 20,000

Project Description (Details & Comments)

Replacement of the exhaust hoses that are part of the Nedermeyer vehicle exhaust system.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

End of life span as recommended by RDH. It would be a major safety issue if they failed, so they need to be replaced prior to failing.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #47

Project Name	Inlet Centre Firehall - Truck bay doors, motor drive units, replace			
Project Type	Capital		Fund	21
Department Community Services - Division	Facilities		Costc	973
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance					20,000	20,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 20,000	$ 20,000

Project Description (Details & Comments)

Replacement of motors and drive units on vehicle bay doors.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

End of life cycle as recommended by RDH. These doors are vital to quick emergency exits by the vehicles. Ensure the equipment is reliable is crucial.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #48

Project Name	Public Safety Building - Bay door motor replacement			
Project Type	Operating		Fund	11
Department Community Services - Division	Facilities		Costc	284
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID	$ 2,000	Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance					10,000	10,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 10,000	$ 10,000

Project Description (Details & Comments)

Replacement motor and drive components of overhead bay doors.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

End of life cycle as recommended by RDH. These doors are important and failure would create signficant operational problems, so replacing the motor at the right time rather than waiting for failure is important.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #49

Project Name	Facilities - Fire safety plans, update			
Project Type	Operating		Fund	11
Department Community Services - Division	Facilities		Costc	284
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID	$ 30,000	Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance				150,000		150,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 150,000	$ -	$ 150,000

Project Description (Details & Comments)

Renew fire plans for all city buildings.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

They are required to be renewed periodically. Many are well out of date.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #50

Project Name	Recreation Complex - Rekey remaining old lock cylinders to master GMK			
Project Type	Operating		Fund	11
Department Community Services - Division	Facilities		Costc	284
Strategic Plan Category	Service Excellence			
Project Priority	3. Medium			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID	$ 10,000	Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance		-		25,000		25,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 25,000	$ -	$ 25,000

Project Description (Details & Comments)

Within the recreation complex there are three different keys required on doors. Two are old systems and are hold overs from the pre renovation work dating back to 2005. The scope of this project is to complete the re-keying of the remaining old cyliners to the same key as the rest of the building.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Locks on the old keys are failing and require more maintenance. Having three keys required within one building is a poor operating model.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #51

Project Name	Facilities - Electric car charging stations, installation			
Project Type	Operating		Fund	11
Department Community Services - Division	Facilities		Costc	284
Strategic Plan Category	Preserving the Environment			
Project Priority	4. Low			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID	$ 25,000		Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Carbon Offsets Community Reserve	75,000					75,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 75,000	$ -	$ -	$ -	$ -	$ 75,000

Project Description (Details & Comments)

Install new electrical car charging stations. Two additional at the Recreation Complex. One additional at the Kyle Centre, one additional at Rocky Point Park and a new one at the Heritage Mountain Community Centre.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Demand for these units is high already and steadily growing. We receive regular requests from users to provide additional units.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Pre-Approval Justification

To allow these to be brought into service as soon as possible.

2018 - 2022 Capital Project Details

PROJECT #52

Project Name	Rocky Point Pool - Electrical upgrades			
Project Type	Capital		Fund	21
Department Community Services - Division	Facilities		Costc	973
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID	$ 20,000		Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance	12,000					12,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 12,000	$ -	$ -	$ -	$ -	$ 12,000

Project Description (Details & Comments)

Upgrade electrical service equipment, includes panels and wiring.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Existing is past life expectancy, we have incurred some failures already and need to upgrade before existing fails completely. Existing is not code compliant.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Pre-Approval Justification

Early approval will allow us to complete the work prior to the 2018 operating season.

2018 - 2022 Capital Project Details

PROJECT #53

Project Name	Recreation Complex - Curling rink, HVAC systems improvements, design			
Project Type	Capital		**Fund**	21
Department Community Services - Division	Facilities		**Costc**	973
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	No	**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 25,000	**Information System fee Included Below**		
Project Management Fee Included Below	$ 30,000	**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Asset Reserve - Facilities Maintenance	75,000	-				**75,000**
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 75,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 75,000**

Project Description (Details & Comments)

The existing dehumidification systems are insuficient and need to be replaced with something more effective. They are also very near the end of their functional life and have required a lot of maintenance. The exhaust fans have reached end of life and need to be replaced. The space also requires improved heat provision and air exchange from the existing. This is the design phase of the project

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Ice in a curling rink is very particular. The combination of challenges that exist currently with regards to HVAC in this space are contributing to challenges staff are having trying to provide the best curling ice they can.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #54

Project Name	Recreation Complex - Lighting controls moved to RC Studio			
Project Type	Operating		Fund	11
Department Community Services - Division	Facilities		Costc	284
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID			Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance	20,000					20,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 20,000	$ -	$ -	$ -	$ -	$ 20,000

Project Description (Details & Comments)

Many of the lights in the recreation complex are controlled by a different building controls system (Douglas Controls) than the remainder of the building systems, (RC Studio). We are no longer able to operate these controls and therefore need to remove them from the Douglas controls system and put them on RC Studio.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Currently we are not able to control some of the exterior building lighting. It is also very inconvenient to have the building systems on two different controls. When it did work, it required connecting to a control panel with a lap top rather than being able to operate the controls on a desktop or smartphone which is the case with our existing system.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Pre-Approval Justification

The currently innability to properly control the lights is resulting in lights being left on unnecessarily wasting electricity.

2018 - 2022 Capital Project Details

PROJECT #55

Project Name	Recreation Complex - Curling rink, HVAC systems improvements, construction phase			
Project Type	Capital		**Fund**	21
Department Community Services - Division	Facilities		**Costc**	973
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 50,000	**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance		225,000				225,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 225,000	$ -	$ -	$ -	$ 225,000

Project Description (Details & Comments)

The existing dehumidification systems are insuficient and need to be replaced with something more effective. They are also very near the end of their functional life and have required a lot of maintenance. The exhaust fans have reached end of life and need to be replaced. The space also requires improved heat provision and air exchange from the existing. This is the construction phase of the project.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Ice in a curling rink is very particular. The combination of challenges that exist currently with regards to HVAC in this space are contributing to challenges staff are having trying to provide the best curling ice they can.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #56

Project Name	Recreation Complex - Intumescent repairs on structural steel pillars			
Project Type	Operating		Fund	11
Department Community Services - Division	Facilities		Costc	284
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 10,000	**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance		40,000				40,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 40,000	$ -	$ -	$ -	$ 40,000

Project Description (Details & Comments)

Throughout the recreation complex there are a number of structural steel support pillars that are coated with a fire retardent product called Intumescent. On many of these pillars this material has delaminated, or been chipped and damaged. The scope of this project is to repair the damaged intumescent where required. The product is very specialized.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This product serves an important fire protection function and needs to be intact on the pillar to perform as intended.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #57

Project Name	Recreation Complex - Curling rink, stripping paint off interior walls			
Project Type	Operating		Fund	11
Department Community Services - Division	Facilities		Costc	284
Strategic Plan Category	Service Excellence			
Project Priority	3. Medium			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID	$ 8,000	Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance	-	40,000				40,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 40,000	$ -	$ -	$ -	$ 40,000

Project Description (Details & Comments)

Removal of all paint from the interior walls of the curling rink.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The south wall backs on to the expansion and the changeroom spa areas. Between the two building portions there is a siesmic expansion joint gap. There is heat transference between these two spaces that results condensation build up on the wall on the curling rink side. This results in the paint constantly peeling. It is very unnatractive. It would be a signficant undertaking to eliminate the heat transfer, therefore the intent is to remove the paint and proceed with the building only having an exposed block wall finish.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #58

Project Name	Recreation Complex - Curling rink concrete surface repairs			
Project Type	Capital		Fund	21
Department Community Services - Division	Facilities		Costc	973
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID			Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance	250,000					250,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 250,000	$ -	$ -	$ -	$ -	$ 250,000

Project Description (Details & Comments)

The concrete slab of the curling rink requires some repairs. It is delaminating in many areas, and is also settling in others. Repairs will address both of these problems.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

These problems are both impacting the playing surface of the curling ice. With the arrival of the additional curlers after Coquitlam closes their curling operation, we want to do what we can to provide the best product possible.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Pre-Approval Justification

There is a very small window of time to complete this work between seasons. The project will require pre-approval in order to tender the work in time to complete during the ice out time.

2018 - 2022 Capital Project Details

PROJECT #59

Project Name	Recreation Complex - Security camera improvements, design			
Project Type	Operating		Fund	11
Department Community Services - Division	Facilities		Costc	284
Strategic Plan Category	Service Excellence			
Project Priority	3. Medium			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID	$ 5,000	Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance	-	-	15,000			15,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 15,000	$ -	$ -	$ 15,000

Project Description (Details & Comments)

Replace the existing security camera system and install additional cameras.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The technology of the existing system is obsolete. In addition there are significant blind spots not covered at all that require additional cameras.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

In order to complete the design in time to properly budget for the installation the next year requires starting before May.

2018 - 2022 Capital Project Details

PROJECT #60

Project Name	Recreation Complex - Security camera improvements, installation				
Project Type	Operating			Fund	11
Department Community Services - Division	Facilities			Costc	284
Strategic Plan Category	Service Excellence				
Project Priority	3. Medium				
Pre-Approval				Events (i.e Grand Opening)	
Contingency Included BelowAsset ID	$ 25,000			Information System fee Included Below	
Project Management Fee Included Below				Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)				Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?					
Communications/Civic Engagements resource required?					

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance		-	-		100,000	100,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 100,000	$ 100,000

Project Description (Details & Comments)

Installation of new security camera system.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Installation done as per design done in the previous year.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #61

Project Name	Public Safety Building - Vehicle bay exhaust fan and gas sensor			
Project Type	Capital		**Fund**	21
Department Community Services - Division	Facilities		**Costc**	973
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID	$ 5,000		**Information System fee Included Below**	
Project Management Fee Included Below			**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance	30,000					30,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 30,000	$ -	$ -	$ -	$ -	$ 30,000

Project Description (Details & Comments)

The original vehicle bay at the Public Safety Building has been split into two separate areas. The existing gas sensor and exhaust fan functionality was not designed for this split and needs an additional sensor and exhaust fan, as well as functionality modifications.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This is a health and safety issue that needs to be corrected.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Pre-Approval Justification

This is a health and safety issue that needs to be corrected.

2018 - 2022 Capital Project Details

PROJECT #62

Project Name	Fire Hall 2 - Vehicle bay exhaust fan			
Project Type	Operating		Fund	11
Department Community Services - Division	Facilities		Costc	284
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID			Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance	18,000					18,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 18,000	$ -	$ -	$ -	$ -	$ 18,000

Project Description (Details & Comments)

In the vehicle bay there is a gas sensor, but it is not tied into an exhaust fan. This project is to add the exhaust fan and do the connections to the sensor.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This is a health and safety issue.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Pre-Approval Justification

This is a health and safety issue that needs to be addressed as soon as possible.

2018 - 2022 Capital Project Details

PROJECT #63

Project Name	Recreation Complex - Party room wall construction			
Project Type	Operating		Fund	11
Department Community Services - Division	Facilities		Costc	284
Strategic Plan Category	Service Excellence			
Project Priority	3. Medium			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Unallocated	30,000					30,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 30,000	$ -	$ -	$ -	$ -	$ 30,000

Project Description (Details & Comments)

The scope of this project involves creating a new wall, with a door that would result in the "Party Room" in the recreation complex becoming an actual separate room. Currently the west side of this space is effectively a hallway from the curling lounge area to the mezzanine area of Arena 2.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

There is existing demand for more programable and rental space within the Recreation Complex. The existing layout of the party room results in people using the space while other customers walk right through the space they feel they have booked. The hallway element of this space cannot be removed, but putting up the wall would result in a proper private space for the programs and rentals that take place there. The resultant space will be considerably more functional and will therefore get used more that it does currently.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #64

Project Name	Old Orchard Hall - Alarm system, install			
Project Type	Operating		Fund	11
Department Community Services - Division	Facilities		Costc	284
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID	$ 5,000	Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance	-	-			20,000	20,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 20,000	$ 20,000

Project Description (Details & Comments)

Installation of a building intrusion alarm system on Old Orchard Hall.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Protection of the asset. This building was broken in to in 2017 and the intruders caused $10,000 worth of damage.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #65

Project Name	Recreation Complex - Main entrance aggregate paving, replace, design phase			
Project Type	Capital		**Fund**	21
Department Community Services - Division	Facilities		**Costc**	973
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 5,000	**Information System fee Included Below**		
Project Management Fee Included Below	$ 10,000	**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance	-	25,000				25,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 25,000	$ -	$ -	$ -	$ 25,000

Project Description (Details & Comments)

In front of the Recreation Complex is a large concourse area of agregate. A lot of it is very old and the concrete is failing badly in many areas becoming very unsightly. It needs to be replaced. There is also very poor drainage in the area which should be improved. This is the design phase to plan out the work.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This work is required due to the failure of the existing agregate. It has reached end of life.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #66

Project Name	Public Safety Building - Parking Lot Expansion			
Project Type	Capital		**Fund**	21
Department Community Services - Division	Facilities		**Costc**	973
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 30,000	**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Council Strategic Priorities Reserve	34,000					**34,000**
Off Road Parking Fund	86,000					**86,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 120,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 120,000**

Project Description (Details & Comments)

Expansion and layout modification of the PSB parking lot. The current lot is frequently full. The layout of the lot can be changed in a manner that will increase the number of spots by about 20%.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Operationally it is very difficult when the parking lot is full, particularly now that there are time restrictions on street parking in the area.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #67

Project Name	Westhill Centre - Air conditioning, install split units			
Project Type	Operating		Fund	11
Department Community Services - Division	Facilities		Costc	284
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID	$ 2,500	Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance	-	25,000				25,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 25,000	$ -	$ -	$ -	$ 25,000

Project Description (Details & Comments)

Install two split unit air conditioning units on the two halves of the Westhill Centre.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The building has poor air flow and gets extremely hot during the summer. Temperatures have been recorded at over 30 degrees. This is a health and safety issue for the employees and customers.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #68

Project Name	Facilities - Unplanned emergency capital repairs 2018			
Project Type	Capital		Fund	21
Department Community Services - Division	Facilities		Costc	973
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID			Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance	150,000					150,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 150,000	$ -	$ -	$ -	$ -	$ 150,000

Project Description (Details & Comments)

The project is in place to fund unplanned and emergency repairs that are in excess of $5,000 each, such that they should be funded through capital, rather than operating funds. These repairs come about for a variety of reasons. Often it is through emergency failure or breakdown or as a result of damage.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This fund will allow quick reponse to complete repairs that are not optional. Individual project codes will be set up for each individual project as they occur.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Pre-Approval Justification

The type of work that creates the need for this project fund can happen at any time throughout the year. Waiting until full budget approval would create additional work to get funding when something happened before budget approval.

2018 - 2022 Capital Project Details

PROJECT #69

Project Name	Facilities - Unplanned emergency capital repairs 2019			
Project Type	Capital		Fund	21
Department Community Services - Division	Facilities		Costc	973
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance		150,000				150,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 150,000	$ -	$ -	$ -	$ 150,000

Project Description (Details & Comments)

The project is in place to fund unplanned and emergency repairs that are in excess of $5,000 each, such that they should be funded through capital, rather than operating funds. These repairs come about for a variety of reasons. Often it is through emergency failure or breakdown or as a result of damage.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This fund will allow quick reponse to complete repairs that are not optional. Individual project codes will be set up for each individual project as they occur.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

The type of work that creates the need for this project fund can happen at any time throughout the year. Waiting until full budget approval would create additional work to get funding when something happened before budget approval.

2018 - 2022 Capital Project Details

PROJECT #70

Project Name	Facilities - Unplanned emergency capital repairs 2020			
Project Type	Capital		Fund	21
Department Community Services - Division	Facilities		Costc	973
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance			150,000			150,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 150,000	$ -	$ -	$ 150,000

Project Description (Details & Comments)

The project is in place to fund unplanned and emergency repairs that are in excess of $5,000 each, such that they should be funded through capital, rather than operating funds. These repairs come about for a variety of reasons. Often it is through emergency failure or breakdown or as a result of damage.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This fund will allow quick reponse to complete repairs that are not optional. Individual project codes will be set up for each individual project as they occur.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

The type of work that creates the need for this project fund can happen at any time throughout the year. Waiting until full budget approval would create additional work to get funding when something happened before budget approval.

2018 - 2022 Capital Project Details

PROJECT #71

Project Name	Facilities - Unplanned emergency capital repairs 2021			
Project Type	Capital		Fund	21
Department Community Services - Division	Facilities		Costc	973
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance				150,000		150,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 150,000	$ -	$ 150,000

Project Description (Details & Comments)

The project is in place to fund unplanned and emergency repairs that are in excess of $5,000 each, such that they should be funded through capital, rather than operating funds. These repairs come about for a variety of reasons. Often it is through emergency failure or breakdown or as a result of damage.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This fund will allow quick reponse to complete repairs that are not optional. Individual project codes will be set up for each individual project as they occur.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

The type of work that creates the need for this project fund can happen at any time throughout the year. Waiting until full budget approval would create additional work to get funding when something happened before budget approval.

2018 - 2022 Capital Project Details

PROJECT #72

Project Name	Facilities - Unplanned emergency capital repairs 2022			
Project Type	Capital		Fund	21
Department Community Services - Division	Facilities		Costc	973
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Facilities Maintenance					150,000	150,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 150,000	$ 150,000

Project Description (Details & Comments)

The project is in place to fund unplanned and emergency repairs that are in excess of $5,000 each, such that they should be funded through capital, rather than operating funds. These repairs come about for a variety of reasons. Often it is through emergency failure or breakdown or as a result of damage.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This fund will allow quick reponse to complete repairs that are not optional. Individual project codes will be set up for each individual project as they occur.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

The type of work that creates the need for this project fund can happen at any time throughout the year. Waiting until full budget approval would create additional work to get funding when something happened before budget approval.

2018 - 2022 Capital Project Details

PROJECT #73

Project Name	Facilities - 89 Zamboni X2 4115			
Project Type	Capital		Fund	21
Department Community Services - Division	Facilities		Costc	973
Strategic Plan Category	Service Excellence			
Project Priority	3. Medium			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund					249,400	249,400
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 249,400	$ 249,400

Project Description (Details & Comments)

Replace Zamboni.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #1

Project Name	Replacement of Cardio Equipment in Recreation Complex Weight room		
Project Type	Capital	Fund	21
Department Community Services - Division	Recreation	Costc	954
Strategic Plan Category			
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - City			210,000			210,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 210,000	$ -	$ -	$ 210,000

Project Description (Details & Comments)

The existing Cardio Equipment will come to the end of it's lifespan in 2020.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Not replacing this equipment will result in the existing equipment needing more maintenance and possibly becoming dangerous to operate. Not replacing the equipment could also affect the weight room revenue. This project aligns with the Parks and Recreation section of the strategic plan under the outcome of "improved quality and utilization of parks, recreation and open gathering spaces".

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Not replacing this equipment will result in the existing equipment needing more maintenance. Not replacing this equipment may effect revenue and increase maintenance costs.

2018 - 2022 Capital Project Details

PROJECT #1

Project Name	Program to solicit local illustrations for city use			
Project Type	Operating		Fund	11
Department Corporate Services - Division	Communications and Engagement		Costc	134
Strategic Plan Category	Arts & Culture			
Project Priority	1. Council			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?	No			
Communications/Civic Engagements resource required?	Yes	Please contact Leslyn Johnson or Rosemary Lodge for advice and assistance before budgeting for projects which may require Communications and/or Civic Engagement support		

Funding Sources:	2018	2019	2020	2021	2022	Total
Council Strategic Priorities Reserve	5,000	-	5,000	-	5,000	15,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 5,000	$ -	$ 5,000	$ -	$ 5,000	$ 15,000

Project Description (Details & Comments)

Reference to Council approval in October 24, 2014...cut and paste from Council Report

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #2

Project Name	City Christmas Lighting			
Project Type	Operating		Fund	11
Department Corporate Services - Division	Communications and Engagement		Costc	134
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Council Strategic Priorities Reserve	36,000	36,000	36,000	36,000	36,000	180,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 36,000	$ 36,000	$ 36,000	$ 36,000	$ 36,000	$ 180,000

Project Description (Details & Comments)

Annual Lightning of areas around the city. Combination of annual purchase and rental.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #1

Project Name	Electronic Agenda and Meeting Management Software			
Project Type	Capital		**Fund**	21
Department Corporate Services - Division	Legislative Services		**Costc**	952
Strategic Plan Category	Service Excellence			
Project Priority	3. Medium			
Pre-Approval	Yes	Please complete justification below	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID			**Information System fee Included Below**	
Project Management Fee Included Below			**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)	$ 30,000		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?	Yes	Please contact Steve Smith, Aidan Sheridan or Raman Braich for advice and assistance before budgeting for projects which may require computing equipment, software or networking services		
Communications/Civic Engagements resource required?	Yes	Please contact Leslyn Johnson or Rosemary Lodge for advice and assistance before budgeting for projects which may require Communications and/or Civic Engagement support		

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Council Strategic Priorities Reserve	60,000					**60,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 60,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 60,000**

Project Description (Details & Comments)

Agendas for Council and Committees are currently compiled using a paper-based process requiring reports and attachments to be printed and submitted with ink-on-paper signatures, and are then scanned and collated using Adobe Acrobat to produce a pdf file, which staff review ad index manually. Resolutions in meetings are shown to the public by cutting-and-pasting each item description and recommendation into a PowerPoint presentation for each meeting. Votes are announced by the presiding member and recorded. There is no mechanism to prevent double-voting or members voting in error. Minutes are prepared by cutting-and-pasting resolutions from PowerPoint presentations into an MS Word document, and printed to pdf. The City pays an external webstreaming service to supply an off-site person to sit through and index each public meeting for livestreaming and webcasting. These processes are not only time consuming but also leave room for error at each step.

An Electronic Agenda and Meeting Management Software will automate all of these processes through the following:
-items for the agenda will go through an electronic approval process that is integrated with eDOCS, eliminating the requirement for paper based revisions and in-person signatures, and the risk of failing to properly collate multiple versions of late submissions;
-agenda preparation and meeting management will be automated and allow each member to see agenda items and motions on their electronic devices, as well as to cast their votes electronically for each item; and
-meetings will be automatically indexed as the agenda progresses, and livestreamed and archived for webcasting, eliminating the need for an additional webstreaming service.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The benefits of this project include but are not limited to 1) decreasing labour required in item submission, revision, and approvals, which saves significant time and effort on the part of report writers, managers, and other reviewers; 2) eliminating chance of error in collating and indexing multiple iterations of submissions and revisions; 3) reducing the time required to produce agendas, minutes, meeting presentations, and videos, which has the potential of extending deadlines for submission and increasing the likelihood of an item being included on an agenda; 4) eliminating inconsistencies and reduce human error in agenda and meeting management; and 5) improving public and internal access to information by eliminating large PDF files that are difficult to download over mobile networks. Not proceeding would result in status quo.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

On average, at least one package of paper should be saved during the review and approval process for each meeting. The demand for printed paper agenda may also be reduced by the availability of an on-demand electronic agenda, where viewers can download only the specific item of interest rather than the entire package. In addition, electronic approvals may reduce the need for some staff to travel, thereby reducing GHG emissions.

Pre-Approval Justification

Changes to the agenda and meeting management system are best implemented early enough in the year to enable testing over the summer break from Council meetings. This would require the system implementation and training to begin in the first quarter, prior to budget approval deadline.

2018 - 2022 Capital Project Details

PROJECT #2

Project Name	Information Management System Rehabilitation			
Project Type	Capital		Fund	21
Department Corporate Services - Division	Legislative Services		Costc	952
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID		**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?	Yes	Please contact Steve Smith, Aidan Sheridan or Raman Braich for advice and assistance before budgeting for projects which may require computing equipment, software or networking services		
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Unallocated	50,000					50,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000

Project Description (Details & Comments)

Failure to retain and produce necessary records results in decision making with incomplete knowledge, and can expose the City to liaiblity. We currently have no way to reliably produce information for legal discovery, and spend an unacceptable amount of time gathering information for decision making purposes. Our electronic information management system can fulfil our information management needs if deployed properly; however, the current implementation is unsatisfactory and this must be rectified.

The City has been using the eDOCS system for about 10 years now and has amassed approximately 400,000 documents in the system. The system is used by many departments across the City who contribute as well as search and retrieve documents stored in the system. There are no custom business attribute values applied to each document other than the document name and a Records Management File Code. Without the use of custom business attributes, obtaining a short, concise search results list becomes increasing difficult as the document collection continues to grow. It is necessary to review the entire eDOCS system based on its current usage patterns, the issues and challenges faced by the user community, and identify opportunities for improvement in order to gain efficiencies and improve usability. This may involve the re-implementation of some existing features, the addition of new features, and development and delivery of training. It is expected that incremental changes will be made over a number of years. This is the first of many steps towards achieving an efficient information management system.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Failure to retain and produce necessary records result in decision making with incomplete knowledge, and can expose the City to liaiblity. We currently have no way to reliably produce information for legal discovery, and spend an unacceptable amount of time gathering information for decision making purposes. Failure to rehabiitate the electronic information management system may lead to increased exposure to legal liaibility, serious financial harm, damage to physical infrastruture and reputation, and loss of opportunity.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Having a reliable electronic information management system will reduce overall paper use.

2018 - 2022 Capital Project Details

PROJECT #1

Project Name	Above-Ground Infrastructure - Planning/Asset Management			
Project Type	OPERATING		**Fund**	11
Department Engineering & Operations - Division	Engineering		**Costc**	304
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID	$ 36,000		**Information System fee Included Below**	
Project Management Fee Included Below	$ 15,000		**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Asset Reserve - Transportation	75,000	75,000	75,000	75,000	75,000	**375,000**
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 375,000**

Project Description (Details & Comments)

This project will provide funding to complete technical assessment/evaluations relating to above-ground infrastructure improvements (including emergency works).

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This project is intended to provide funding for unanticipated works relating to general above-ground engineering infrastructure (not including water or sanitary/storm infrastructure). This will provide the necessary resources to proactively respond to immediate infrastructure needs that could not have been reasonably anticipated at the outset of the current capital year.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Pre-Approval Justification

Requirements to provide assessment to failed infrastructure and respond to issues on emergency basis may occur at any time of the year. Funding should be available to ensure work can be performed in a timely manner.

2018 - 2022 Capital Project Details

PROJECT #2

Project Name	Transit Infrastructure - Bus Stop Improvements			
Project Type	CAPITAL		Fund	21
Department Engineering & Operations - Division	Engineering		Costc	956
Strategic Plan Category	Moving People			
Project Priority	1. Council			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Transportation	25,000	25,000	25,000	25,000		100,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ -	$ 100,000

Project Description (Details & Comments)

Pursuant to a Council report, the purpose of this project is to make all bus stops accessible within a 5 year period.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The justification for this project is accessibility, public safety and livability.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #3

Project Name	Traffic Signal Infrastructure - Maintenance and Replacement			
Project Type	CAPITAL		**Fund**	21
Department Engineering & Operations - Division	Engineering		**Costc**	956
Strategic Plan Category	Moving People			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID			**Information System fee Included Below**	
Project Management Fee Included Below	$ 15,000		**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Asset Reserve - Transportation	100,000	25,000	25,000	25,000	25,000	**200,000**
MRN General Rehab Reserve	100,000	100,000	100,000	100,000	100,000	**500,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 200,000**	**$ 125,000**	**$ 125,000**	**$ 125,000**	**$ 125,000**	**$ 700,000**

Project Description (Details & Comments)

The report from GNEC, dated August 2014, outlines a comprehensive program to maintain and replace traffic signal infrastructure. Based on condition assessments, the required work includes replacement of cabinets, poles, new ramps, traffic detection looks, etc.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Traffic control and signal infrastructure is aging and reaching useful service life. Technology advances render much of our system obsolete and difficult to replace. This program is intended to update and progressively replace our traffic control system throughout the city.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Efficient traffic management networks can have a less significant environmental impact (reduction in vehicle idling, for instance).

Pre-Approval Justification

Pre-Approval is required to maintain continuity of work from 2015 to 2016 and support existing contracts.

2018 - 2022 Capital Project Details

PROJECT #4

Project Name	Bridge & Overpass Structures - Monitoring, Scoping, Assessment & Minor Repairs			
Project Type	OPERATING		**Fund**	11
Department Engineering & Operations - Division	Engineering		**Costc**	304
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID			**Information System fee Included Below**	
Project Management Fee Included Below	$ 10,000		**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Asset Reserve - Transportation	50,000	50,000	50,000	50,000	50,000	**250,000**
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 250,000**

Project Description (Details & Comments)

Associated Engineering inspected the City's bridges in 2013 and prepared a detailed break-down of all work required for 2014 - 2019 based on their inspections. Major projects remaining include David Ave at Noons Creek.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

These bridges were inspected by Associated Engineering in 2013 and the proposed work is recommended. The goal of the bridge maintenance program is to maintain City assets and to ensure public safety.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Pre-Approval Justification

Early approval is necessary as bridge related infrastructure issues can arise at any time throughout the year.

2018 - 2022 Capital Project Details

PROJECT #5

Project Name	Streetlighting Replacement Program			
Project Type	CAPITAL		Fund	21
Department Engineering & Operations - Division	Engineering		Costc	956
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID			Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Transportation	115,000	115,000	110,000	110,000	110,000	**560,000**
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 115,000**	**$ 115,000**	**$ 110,000**	**$ 110,000**	**$ 110,000**	**$ 560,000**

Project Description (Details & Comments)

Operational necessity: Street light replacement program; replacement of aging or damaged street light poles, control cabinets, pole bases, pole painting and security measures.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Objective: Replacement of aging infrastructure. Aging or damaged poles pose a safety hazard to the community.
Benefits: Improved community safety.
Consequences of not proceeding: potential safety risks which could place the City at risk.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

New streetlight infrastructure (LED) will reduce carbon footprint (less consumption/greater efficiency).

Pre-Approval Justification

Given the number of streetlight assets requiring repair, early approval is recommended so that work can continue on a year-round basis.

2018 - 2022 Capital Project Details

PROJECT #6

Project Name	Traffic Safety Initiatives			
Project Type	OPERATING		Fund	11
Department Engineering & Operations - Division	Engineering		Costc	304
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID			**Information System fee Included Below**	
Project Management Fee Included Below	$ 5,000		**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Transportation	50,000	50,000	50,000	50,000	50,000	**250,000**
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 250,000**

Project Description (Details & Comments)

This is provisionary funding for safety recommendation arising from Fire, Police, EHS, staff and the public. Typical work under this program would include Pedestrian Crosswalk Warrants, School Safety Improvements, Traffic Calming/Road Safety Improvements.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The justification for this project is accessibility, public safety and livability.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

N/A

Pre-Approval Justification

Early approval as work takes place throughout year.

2018 - 2022 Capital Project Details

PROJECT #7

Project Name	Newport Village Crosswalk Improvements			
Project Type	CAPITAL		Fund	21
Department Engineering & Operations - Division	Engineering		Costc	956
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID			**Information System fee Included Below**	
Project Management Fee Included Below	$ 15,000		**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Master Transportation Plan	150,000					150,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 150,000	$ -	$ -	$ -	$ -	$ 150,000

Project Description (Details & Comments)

This project will allow for the replacement of existing temporary crosswalk measures within the Newport Village area.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The purpose of this project is to improve public safety and to address frequent complaints from resident and business owners. At present, there are temporary delineators at select locations within the Newport Village area. This project would replace these structures with more permanent landscaped features (curb extensions with street furnishings/landscape features).

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

N/A

Pre-Approval Justification

Pre-Approval will allow for early tendering of the project, which should allow for more competitive pricing from area contractors.

2018 - 2022 Capital Project Details

PROJECT #8

Project Name	CP Rail Crossings - Project Implementation			
Project Type	OPERATING		Fund	11
Department Engineering & Operations - Division	Engineering		Costc	304
Strategic Plan Category	Moving People			
Project Priority	2. High			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Transportation	25,000	90,000				115,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 25,000	$ 90,000	$ -	$ -	$ -	$ 115,000

Project Description (Details & Comments)

Review and rollout of work to meet compliance with 2014 regulation changes. This work will impact many of our existing road corridors (Murray Street and Alderside Road for instance) as well as our existing pedestrian and cycling networks.
Main project in 2019 to address signage overhead and access to Reed Point Marina.
Workplan and scope following recommendations in MMM Group report, completed in 2016. This is shared with CP Rail and plan for 2018 includes minor improvements on the Ioco Spur.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Recent changes to regulatory requirements for rail corridor crossings require the City to evaluate the condition of ALL existing rail crossings (pedestrian and vehicular). All crossings will require upgrades to meet current standards.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #9

Project Name	LRN Road Reconstruction Program			
Project Type	CAPITAL		Fund	21
Department Engineering & Operations - Division	Engineering		Costc	956
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Transportation		350,000	350,000	350,000	350,000	1,400,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 350,000	$ 350,000	$ 350,000	$ 350,000	$ 1,400,000

Project Description (Details & Comments)

This budget is for the annual road reconstruction work, primarily targeting local roads only (MRN has own budget). A road assessment was completed by EBA in the 4th quarter of 2013 which provides a detailed road reconstruction plan. Prioritization of paving is now being considered with coordinated utility upgrades and related development applications that bring contributed value for road upgrades. At this time, a significant portion of our LRN funding will be allocated towards rehab of Gatensbury Road. Future road work (2019 LRN Program) will tentatively include Angela Drive (Glenayre to Cecile), Cecile Drive (Angela to College Park Way), and Ailsa Avenue (Coylton to Glenayre).

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Roads are the most valuable asset the city owns; regular minor (preventative) maintenance will help to extend the service life of these assets. Should repairs not be undertaken proactively, this may lead to more extensive repair costs (full road reconstruction vs minor surface repairs).

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #10

Project Name	Pavement Management Plan Update			
Project Type	OPERATING		Fund	11
Department Engineering & Operations - Division	Engineering		Costc	304
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID			Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Transportation	25,000					25,000
MRN Pavement Rehab Reserve	100,000					100,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 125,000	$ -	$ -	$ -	$ -	$ 125,000

Project Description (Details & Comments)

The last assessment and road rehab plan was developed in 2013. Engineering plan to re-assess the road condition and priorities every 5 years.
This project will complete a reassessment and plan for the Major and Local road network and will involve the utilisation of specialist contract services and consultants to assist staff in completion of the plan.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

5 year renewals and priority adjustments to the road rehab plan is recommended to ensure, project priorities are aligned with changing conditions annually. This can be affected by winter conditions, development changes and influenced by the combination of utility improvement (trench cuts) and finally the work completed by 3rd party utilities will effect road structure changes over a 5 year cycle.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Maintaining City roads to the appropriate best value investment for repair and rehab following long-term financial sustainability goals and demonstrates best value.

Pre-Approval Justification

Early planning will allow for better prioritization of road asset repairs in the future.

2018 - 2022 Capital Project Details

PROJECT #11

Project Name	Engineering Project Management and Development Resource			
Project Type	CAPITAL		Fund	21
Department Engineering & Operations - Division	Engineering		Costc	956
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID			Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Transportation	64,000	64,000	64,000	64,000	64,000	320,000
Sewer Capital Reserve	48,000	48,000	48,000	48,000	48,000	240,000
Water Capital Reserve	48,000	48,000	48,000	48,000	48,000	240,000
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 160,000	$ 160,000	$ 160,000	$ 160,000	$ 160,000	$ 800,000

Project Description (Details & Comments)

Project to support Engineering Management structure and salary in the completion of the City Capital delivery and asset management program.
The funding will support shared oversight between two Engineering Manager roles: Manager of Infrastructure services and Manager of Project Delivery Services.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Council has approved a changed structure to Engineering Services and has established a 'Project Delivery Services' function to oversee a broader range of capital works for the City.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Pre-Approval Justification

This budget will support staff resource working annually on the capital investment and asset management plans. Funding is required ongoing to cover salary and approved department structure.

2018 - 2022 Capital Project Details

PROJECT #12

Project Name	MTP-Murray/Moody/ Interchange C673		
Project Type	CAPITAL	Fund	21
Department Engineering & Operations - Division	Engineering	Costc	956
Strategic Plan Category	Moving People		
Project Priority	1. Council		
Pre-Approval	No	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Master Transportation Plan	525,000					525,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 525,000	$ -	$ -	$ -	$ -	$ 525,000

Project Description (Details & Comments)

The Murray/Moody/Clarke corridor is being influenced by higher traffic volumes. Significant delays are occurring during peak periods; this project will establish a preferred approach to improving the overall functionality of the intersections that service this corridor.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Current traffic signal infrastructure and road geometry are not able to service traffic demands in this corridor during peak times. Improved signal integration and geometric improvements are needed to better accommodate desired turning movements through this corridor (long ques due to maneuvering at traffic signals).

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Improved vehicle circulation will reduce vehicle idling at intersections.

Early approval will allow for advance planning work to be undertaken. Early information will help to inform future strategic improvements along this key corridor.

2018 - 2022 Capital Project Details

PROJECT #13

Project Name	Murray St Bike Path Extension		
Project Type	CAPITAL	Fund	21
Department Engineering & Operations - Division	Engineering	Costc	956
Strategic Plan Category	Moving People		
Project Priority	1. Council		
Pre-Approval	No	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID	$ 36,000	**Information System fee Included Below**	
Project Management Fee Included Below	$ 15,000	**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Master Transportation Plan	250,000					250,000
Sewer Capital Reserve	65,000					65,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 315,000	$ -	$ -	$ -	$ -	$ 315,000

Project Description (Details & Comments)

This project involves construction of a multi-use bicycle and pedestrian pathway from Electronic Avenue to the Moody St. Overpass. Project will be re-tendered in early 2018 as unfavorable pricing was received through earlier tendering processes. Additional project contingency funding is incorporated to mitigate financial risk of proceeding. Previous project budget ($ 515K) will be carried forward. Combined project budget with approval of additional funding is $830K.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

1) Installation of missing link in the off-street bike network along the north side of Murray St.
2) Connection between Coquitlam/Guildford Way bike lanes to Moody Centre via the Moody St. Overpass.
3) Improves access to recreational amenities along the frontage of the north side of Murray St.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

The completion of the Murray St bike path will help future connectivity to the Evergreen stations and encourage bike use as a mode of transport.

Previous project was not tendered early enough in the construction season; it is imperative that this project be re-tendered early in 2018 to ensure competitive bids.

2018 - 2022 Capital Project Details

PROJECT #14

Project Name	Integrated Pedestrian Signal Improvements - 2800 Block Murray Street (Rocky Point Park)		
Project Type	CAPITAL	Fund	21
Department Engineering & Operations - Division	Engineering	Costc	956
Strategic Plan Category	Moving People		
Project Priority	1. Council		
Pre-Approval	No	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Master Transportation Plan	225,000					225,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 225,000	$ -	$ -	$ -	$ -	$ 225,000

Project Description (Details & Comments)

This project would provide funding for the implementation of an integrated pedestrian crossing signal at the 2800 Block of Murray Street.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The current pedestrian crossing utilizes a flashing beacon system that is activated by a push-button controller. This signal is having an operational impact to traffic in the Moody/Murray/Clake corridor, causing extensive delays to through traffic on Murray Street. To address this, an integrated pedestrian signal is proposed. The new signal would be integrated into the surrounding traffic signal infrastructure, such that proper queuing of pedestrians could be provided. This would result in a more efficient and safe crossing point for pedestrians, while allowing traffic to flow more efficiently.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Due to the frequent stoppage of traffic related to the current beacon system, a higher level of vehicle idling is occurring. More efficient signal timing would reduce this significantly.

2018 - 2022 Capital Project Details

PROJECT #15

Project Name	MTP - Future Capital Projects		
Project Type	CAPITAL	Fund	21
Department Engineering & Operations - Division	Engineering	Costc	956
Strategic Plan Category	Moving People		
Project Priority	1. Council		
Pre-Approval	No	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Master Transportation Plan		435,000	255,625	255,625	255,625	1,201,875
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 435,000	$ 255,625	$ 255,625	$ 255,625	$ 1,201,875

Project Description (Details & Comments)

This project is intended to fund future (planned) transportation improvements. Projects will be prioritized as part of future budget considerations.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This project will provide funding to implement recommendations from the Master Transportation Plan. This work would improve overall functionality of the transportation network (roads, pedestrian infrastructure, cycling infrastructure) on a City-wide basis.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Improved transportation networks will result in reduced vehicle emissions, and improve overall functionality of our pedestrian and cycling infrastructure systems.

2018 - 2022 Capital Project Details

PROJECT #16

Project Name	MTP - Transit Improvements			
Project Type	CAPITAL		Fund	21
Department Engineering & Operations - Division	Engineering		Costc	956
Strategic Plan Category	Moving People			
Project Priority	1. Council			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Master Transportation Plan	160,000					160,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 160,000	$ -	$ -	$ -	$ -	$ 160,000

Project Description (Details & Comments)

Transit improvements are a key aspect of the Master Transportation Plan initiatives. This project will allow for transit-oriented improvements on a City-wide basis.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Improving access to transit networks is a key component of the overall MTP strategies. Improving access will encourage people to use transit as an alternative to commuting.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Increased use of transit will reduce impacts to the environment.

Pre-approval will allow funding to be in place to facilitate early tendering (better pricing/more selection of contractors).

2018 - 2022 Capital Project Details

PROJECT #17

Project Name	MTP - Moody Station/Clarke Street - Pedestrian Access			
Project Type	CAPITAL		**Fund**	21
Department Engineering & Operations - Division	Engineering		**Costc**	956
Strategic Plan Category	Moving People			
Project Priority	1. Council			
Pre-Approval	No	**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID		**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Master Transportation Plan	175,000					175,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 175,000	$ -	$ -	$ -	$ -	$ 175,000

Project Description (Details & Comments)

This project will allow for an accessible pedestrian linkage between Moody Centre Station and Clarke Street/Moody Street. A concrete pathway (with switchbacks) is proposed that would allow use by mobility devices, parents with strollers, etc. The pathway would allow for a connecting linkage between the rapid transit network and surrounding destinations such as Rocky Point Park and the Moody Centre business area.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The existing pedestrian access between Moody Centre Station and Clarke Street/Moody Street consists of a wooden staircase and a worn footpath along the steep slope area extending down into the parking lot area. This wood structure is in very poor condition, and requires replacement. At the same time, people with strollers or mobility devices cannot safely access the connecting sidewalks/pathways.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Improved opportunities for access to rapid transit would reduce environmental impacts (encouraging walkability/use of public transit).

Early approval would allow for this project to be tender-ready early in 2018, which should result in receipt of more competitive tender pricing. The work would also likely be advanced concurrently with completion of the Murray Street Bike Path project, which is also slated as a pre-approval request for 2018.

2018 - 2022 Capital Project Details

PROJECT #18

Project Name	Streetlighting Replacement Program			
Project Type	CAPITAL		Fund	21
Department Engineering & Operations - Division	Engineering		Costc	956
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID			Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
MRN General Rehab Reserve	35,000	35,000	40,000	40,000	40,000	190,000
Asset Reserve - Transportation	115,000	115,000	110,000	110,000	110,000	560,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 750,000

Project Description (Details & Comments)

Operational necessity: Street light replacement program; replacement of aging or damaged street light poles, control cabinets, pole bases, pole painting and security measures.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Objective: Replacement of aging infrastructure. Aging or damaged poles pose a safety hazard to the community.
Benefits: Improved community safety.
Consequences of not proceeding: potential safety risks which could place the City at risk.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

New streetlight infrastructure (LED) will reduce carbon footprint (less consumption/greater efficiency).

Pre-Approval Justification

Given the number of streetlight assets requiring repair, early approval is recommended so that work can continue on a year-round basis.

2018 - 2022 Capital Project Details

PROJECT #19

Project Name	Street Name Sign Replacement Program		
Project Type	CAPITAL	Fund	21
Department Engineering & Operations - Division	Engineering	Costc	956
Strategic Plan Category	Service Excellence		
Project Priority	1. Council		
Pre-Approval	No	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID		**Information System fee Included Below**	
Project Management Fee Included Below	$ 3,000	**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
MRN General Rehab Reserve	20,000	20,000	20,000	20,000	20,000	100,000
Asset Reserve - Transportation	25,000	25,000	25,000	25,000	25,000	125,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 225,000

Project Description (Details & Comments)

Continue with post top street name signs replacement program. Replace overhead street name signs, per

Council Resolution 12/312 put forth at Regular Council meeting October 9, 2.012

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Objective: To improve safety and wayfinding for motorists.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

N/A

2018 - 2022 Capital Project Details

PROJECT #20

Project Name	Barnett Highway Rehabilitation		
Project Type	CAPITAL	Fund	21
Department Engineering & Operations - Division	Engineering	Costc	956
Strategic Plan Category	Service Excellence		
Project Priority	3. Medium		
Pre-Approval	No	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
MRN Pavement Rehab Reserve					1,134,000	1,134,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 1,134,000	$ 1,134,000

Project Description (Details & Comments)

The section of Barnett Highway between the City limit (Reed Point Marina) and St. John's Street will require major rehabilitation within the next 5 years. This is a City responsibility to maintain under the MRN program.

Reduced from $3,500,000 (2022) to $1,134,000, the remaining balance 2,366,000 needs to be completed in future years or funded through grant opportunities (tg).C1184

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Roads are one of the most valuable asset the city owns. TransLink provides funding for road rehabilitation on the MRN Network; regular pro-active maintenance (rehabilitation) is necessary to avoid extensive renewal costs in the future.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

N/A

2018 - 2022 Capital Project Details

PROJECT #21

Project Name	MRN Road Rehabilitation Program			
Project Type	CAPITAL		**Fund**	21
Department Engineering & Operations - Division	Engineering		**Costc**	956
Strategic Plan Category	Moving People			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID			**Information System fee Included Below**	
Project Management Fee Included Below			**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
MRN Pavement Rehab Reserve	700,000	600,000	650,000	650,000	650,000	**3,250,000**
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 700,000**	**$ 600,000**	**$ 650,000**	**$ 650,000**	**$ 650,000**	**$ 3,250,000**

Project Description (Details & Comments)

This budget is for annual road reconstruction work on the Major Road Network (MRN). A road assessment was completed by EBA in the 4th quarter of 2013 which provides a detailed road reconstruction plan.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Roads are one of the most valuable asset the city owns. TransLink provides funding for road rehabilitation on the MRN Network; regular pro-active maintenance (rehabilitation) is necessary to avoid extensive renewal costs in the future.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

N/A

Pre-Approval Justification

Pre-Approval requested to accommodate early tendering of work (spring of 2018).

2018 - 2022 Capital Project Details

PROJECT #22

Project Name	April Road Walkway Assessment and Reconstruction Plan		
Project Type	Operating	**Fund**	11
Department Engineering & Operations - Division	Engineering	**Costc**	304
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval	No	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID		**Information System fee Included Below**	
Project Management Fee Included Below		**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?	No		
Communications/Civic Engagements resource required?	No		

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Sidewalks-LRN	20,000					20,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 20,000	$ -	$ -	$ -	$ -	$ 20,000

Project Description (Details & Comments)

This project is to review the asphalt walkways in the April Road area. They are currently at the end of their life. There is no way to pave these in asphalt, as equipment access is very limited. The walkways appear to have been paved at the time of subdivision. Not only is equipment highly problematic, but reinstalling asphalt does not seem to be a sustainable solution due to extensive drainage issues, grades, and heavy rooting. This project is to determine a plan for converting these walkways to a suitable surface for their use, that considers the environment and maintenance requirements.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The asphalt in the walkways is at the end of its useful life, and is posing safety issues and leading to drainage problems.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Resurfacing will lead to an overall improvement in the quality of the environment in this areas, and allow the City to achieve a safer more desireable walkway with less maintenance.

2018 - 2022 Capital Project Details

PROJECT #23

Project Name	Valour Drive-Cecile Drive Walkway Rehabilitation		
Project Type	Capital	Fund	21
Department Engineering & Operations - Division	Engineering	Costc	956
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval	No	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?	No		
Communications/Civic Engagements resource required?	No		

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Sidewalks-LRN	200,000					200,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 200,000	$ -	$ -	$ -	$ -	$ 200,000

Project Description (Details & Comments)

This walkway has non-standard stairs that don't meet municipal or BC Building Code standards. They are made of wood and are failing, and are leading to tripping hazards. The walkway is steep are requires stairs. A design for the stairs is required prior to construction, as the walkway is approximately 100m long, and a number of third party utilities run under this walkway, including a critical high-pressure water main owned by Suncor. This project has 2 parts: the design of the stairs, and their construction.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The City needs to ensure pedestrian facilities are safe. Reconstruction of the walkway is required in order to maintain a safe walkway for pedestrians. Failing to take action may result in increase maintenance. Even with increased maintenance, there may not be a way to ensure that tripping hazards are made safe, and the possibility for injuries and legal claims exists.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #24

Project Name	Turner Creek Culvert at 100 Parkside Drive In-Stream Works and Rehabilitation			
Project Type	Capital		Fund	21
Department Engineering & Operations - Division	Engineering		Costc	956
Strategic Plan Category	Preserving the Environment			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID			Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?	No			
Communications/Civic Engagements resource required?	No			

Funding Sources:	2018	2019	2020	2021	2022	Total
Drainage Capital Reserve	200,000					200,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 200,000	$ -	$ -	$ -	$ -	$ 200,000

Project Description (Details & Comments)

Turner Creek passes under Parkside Drive in a large culvert structure. The upstream side of the culvert has a number of issues with stream channel stability, energy dissipation, and habitat quality. At some point, large concrete lock blocks were installed in the creek downstream of a debris rack. These concrete blocks, as well as the debris rack, are now causing damage to the culvert structure, making debris removal unsafe and difficult, and changing the course of the water flow in the creek. This project is to identify a new stream channel design, and then construct it. The work required in this location is beyond the capability of Port Moody forces to complete.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This project will improve habitat quality, reduce the likelihood of flooding and stream bank failure, and make the area safer to maintain.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

This will remove foreign objects from the creek and better mimic it's pre-development condition.

Pre-Approval Justification

The work needs to take place during a defined season where impact to the environment is minimized, and water flows are low. The design should be complete well before the work season to allow for administration of the construction process.

2018 - 2022 Capital Project Details

PROJECT #25

Project Name	Investigate status of anchored retaining walls inherited from MoTI on Barnet Highway			
Project Type	Operating		Fund	11
Department Engineering & Operations - Division	Engineering		Costc	304
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?	No			
Communications/Civic Engagements resource required?	No			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Transportation	20,000					20,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 20,000	$ -	$ -	$ -	$ -	$ 20,000

Project Description (Details & Comments)

Project is to fund an investigation into the condition of anchored retaining walls constructed by the Ministry of Transportation and Infrastructure as part of the construction of Barnet Highway. These retaining walls are structures that support the road and adjacent area, and require a condition assessment due to their age and proximity to vegetation growth.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary as it relates to a critical transportation link, and helps plan for the operation and maintenance of Barnet Highway, as well as future operations budgets relating to road structures. Funding is not available within existing cost centres dedicated to transportation structures.C1874

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #26

Project Name	Gatensbury Drive (Grant St and Coquitlam boundary)			
Project Type	Capital		Fund	21
Department Engineering & Operations - Division	Engineering		Costc	956
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	No	**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID		**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Transportation	790,000					790,000
Master Transportation Plan	250,000					250,000
Water Capital Reserve	880,000					880,000
Sewer Capital Reserve	280,000					280,000
						-
						-
						-
						-
						-
						-
Total Costs	$ 2,200,000	$ -	$ -	$ -	$ -	$ 2,200,000

Project Description (Details & Comments)

Road (geometrics/sidewalks), storm drainage, and watermain improvements on Gatensbury Road, between Grant Street and Coquitlam boundary.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Gatensbury Drive is a critical pedestrian, cycling, and vehicle route connecting the Moody Centre area to other community road networks (Como Lake Road/Coquitlam). This road experiences frequent accidents where vehicles leave the roadway, and does not have adequate pedestrian facilities (sidewalks). Canada Post has expressed concern with mail delivery along this corridor (impacting door-to-door service).

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Current drainage networks discharge along the Chines area, which may be increasing potential for erosion of steep slopes in that area. This project will incorporate a piped network within the Gatensbury Drive alignment (connecting to Moody Centre drainage network). That would reduce environmental impacts of uncontrolled runoff on steep slope areas.

This is a multi-utility project with components of the work included in the LRN road program; will require pre-approval of the LRN funding to allow the work to be advanced ahead of the normal budget cycle (May-May).

2018 - 2022 Capital Project Details

PROJECT #27

Project Name	St Johns Street - Functional Design and and planning for Multiuse pathway and street cross section			
Project Type	Capital		Fund	21
Department Engineering & Operations - Division	Engineering		Costc	956
Strategic Plan Category	Moving People			
Project Priority	4. Low			
Pre-Approval	No	**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID		**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?	No			
Communications/Civic Engagements resource required?	Yes	**Please contact Leslyn Johnson or Rosemary Lodge for advice and assistance before budgeting for projects which may require Communications and/or Civic Engagement support**		

Funding Sources:	2018	2019	2020	2021	2022	Total
Master Transportation Plan	225,000					225,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 225,000	$ -	$ -	$ -	$ -	$ 225,000

Project Description (Details & Comments)

Phase 1 of the project : $150,000. St Johns Street redesign East - Moody to Dewdney trunk to establish a function design for; Scope for new x-section, reallocation of lane space, HOV planning and approval, cycling/connectivity. To prepare designs and method to move the project forward, to establish design standards and x-sections for guidance for future development. Phase 2 of the project: $75,000 - to focus on the off street design to connect cycling infrastructure from Moody St west, the Clarke Rd and the Barnet Hwy.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This aligns with Medium term goals and planning for projects in the first 10 years cycle of the Master Transportation plan.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Promoting multi-mode connections and cycling infrastructure will help to reduce the total carbon footprint.

2018 - 2022 Capital Project Details

PROJECT #28

Project Name	Bike and Pedestrian Improvement Program		
Project Type	Capital	Fund	21
Department Engineering & Operations - Division	Engineering	Costc	956
Strategic Plan Category	Moving People		
Project Priority	3. Medium		
Pre-Approval	No	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?	No		
Communications/Civic Engagements resource required?	No		

Funding Sources:	2018	2019	2020	2021	2022	Total
Master Transportation Plan	200,000					200,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 200,000	$ -	$ -	$ -	$ -	$ 200,000

Project Description (Details & Comments)

This is planned to provide annual funding to start and bike and pedestrian improvement program. Various minor projects are listed in the short term (1-5 year) goals of the Master Transportation Plan. Many of these projects are minor in nature and it is intended to plan a coordinated multiple location project contract to complete the improvements and construction work.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The short trem goals and projects listed in the MTP are guiding projects to focus on the improvements of pedestrian and cycling infrastrucutre. This project seek to expedite the delivery and implementation of projects listed in this category of the MTP.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Improving pedestrian and cycling infrastructure will seek to be a step in the right direction of reducing total carbon foorprint impacts.

2018 - 2022 Capital Project Details

PROJECT #29

Project Name	MTP - Coordinated Development Improvement Project - Design Planning			
Project Type	Capital		Fund	21
Department Engineering & Operations - Division	Engineering		Costc	956
Strategic Plan Category	Moving People			
Project Priority	1. Council			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?	No			
Communications/Civic Engagements resource required?	No			

Funding Sources:	2018	2019	2020	2021	2022	Total
Master Transportation Plan	80,000					80,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 80,000	$ -	$ -	$ -	$ -	$ 80,000

Project Description (Details & Comments)

Planned to coordinate with Developers - pending site application and road/pedestrian/cycling bike improvements.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Aligns with pahse 1 MTP goals and projects.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Improved pedestrian/bike. Reduce greenhouse gas.

2018 - 2022 Capital Project Details

PROJECT #30

Project Name	Provision of Local Transit Service			
Project Type	Operating		Fund	11
Department Engineering & Operations - Division	Engineering		Costc	304
Strategic Plan Category	Moving People			
Project Priority				
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Gas Tax Reserve	50,000					50,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000

Project Description (Details & Comments)

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #1

Project Name	Centralized Recycling Day			
Project Type	Operating		Fund	11
Department Engineering & Operations - Division	Operations		Costc	394
Strategic Plan Category				
Project Priority	0. Pre-Approved			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Sanitation Utility Reserve	4,000	4,000	4,000	4,000		16,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 4,000	$ 4,000	$ 4,000	$ 4,000	$ -	$ 16,000

Project Description (Details & Comments)

Centralized Recycling Day. This is an annual initiative that takes place at the start of each January following the holidays. The event allows residents to drop off suprplus recycling left over from the holiday season. As we are underway with the planning of our 2017 waste collection calendar, we are looking to get our Centralized Recycling Day approved . To provide an extended outreach to the City, we are recommendaing the addition of another location, Westhill Park parking lot, and accepting plastic films, and Styrofoam to our collection.

The calendar will communicate the following:

If you've got tons of additional recycling left over from your holiday season, you won't want to miss our Centralized Recycling Day! Festive boxes, wrapping paper, Styrofoam, packaging and plastic film left over from the holidays can be dropped off for recycling on January 7, 2017 between 10am and 3pm at three locations: Westhill Park, Kyle Centre and Heritage Mountain Community Centre.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This is an annual service provided by the City. The nature of the project provides residents with a much needed and convenient option to drop-off additional surplus recycling of packaging that is generated after the holiday season. Since the City does not have its own recycling depot, this event has satified the need at the time of the year where the need is greatest.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Recycling contanimation is an ongoing problem, and staff are working hard to overcome the problem with aggressive outreach to the residents. This is a great opportunity to target the topic and have robust educational conversations specifically about certain materails within the recycling stream.

2018 - 2022 Capital Project Details

PROJECT #2

Project Name	Replace OP015 - 2010 International Dump Truck		
Project Type	Capital	Fund	21
Department Engineering & Operations - Division	Operations	Costc	958
Strategic Plan Category			
Project Priority	2. High		
Pre-Approval		**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID		**Information System fee Included Below**	
Project Management Fee Included Below		**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Equipment Replacement Reserve Fund			190,000			**190,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 190,000	$ -	$ -	$ 190,000

Project Description (Details & Comments)

Operational Necessity: Life cycle replacement of 10 year old vehicle. Estimated trade in value $5,000.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain the fleet in good working order which ensures that ongoing maintenance costs are reasonably controlled. Fleet management provides recommendation on projected life expectancy of a vehicle based on actual costs to maintain. The life cycle of OP015 is impacted by its use as part of the overall snow and ice control program.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of vehicle will follow Green Vehicle Purchasing Policy, staff will be looking at hybrids and fuel efficient models.

2018 - 2022 Capital Project Details

PROJECT #3

Project Name	Replace OP015B - 2010 Henderson Plow		
Project Type	Capital	Fund	21
Department Engineering & Operations - Division	Operations	Costc	958
Strategic Plan Category			
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below	$ 3,000	Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund			16,000			16,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 16,000	$ -	$ -	$ 16,000

Project Description (Details & Comments)

Operational necessity: life cycle replacement of 10 year old equipment. Trade in value $500.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain Fleet in good working order which ensures that ongoing maintainance costs are reasonably controlled. Fleet Management provides recommendations on projected life expectancy of equipment based on actual costs to maintain and equipment condition.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of equipment will follow Green Vehicle Purchasing Policy.

2018 - 2022 Capital Project Details

PROJECT #4

Project Name	Replace OP015C - 2010 Underbody Articulating Plow			
Project Type	Capital		Fund	21
Department Engineering & Operations - Division	Operations		Costc	958
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below	$ 3,000	Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund			32,250			32,250
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 32,250	$ -	$ -	$ 32,250

Project Description (Details & Comments)

Operational necessity: life cycle replacement for 10 year old equipment. Trade in value $1000.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain Fleet in good working order which ensures that ongoing maintainance costs are reasonably controlled. Fleet Management provides recommendations on projected life expectancy of equipment based on actual costs to maintain and equipment condition.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of equipment will follow the Green Vehicle Purchasing Policy.

2018 - 2022 Capital Project Details

PROJECT #5

Project Name	Replace OP015D - 2010 Henderson Sander			
Project Type	Capital		**Fund**	21
Department Engineering & Operations - Division	Operations		**Costc**	958
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID		**Information System fee Included Below**		
Project Management Fee Included Below	$ 5,000	**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund			17,250			17,250
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 17,250	$ -	$ -	$ 17,250

Project Description (Details & Comments)

Operational necessity: life cycle replacement of 10 year old equipment. Trade in value $500.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain Fleet in good working order which ensures that ongoing maintainance costs are reasonably controlled. Fleet Management provides recommendations on projected life expectancy of equipment based on actual costs to maintain and equipment condition.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of equipment will follow Green Vehicle Purchasing Policy.

2018 - 2022 Capital Project Details

PROJECT #6

Project Name	Replace OP022B - 2011 Winter Plow		
Project Type	Capital	Fund	21
Department Engineering & Operations - Division	Operations	Costc	958
Strategic Plan Category			
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund			9,500			9,500
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 9,500	$ -	$ -	$ 9,500

Project Description (Details & Comments)

Operational necessity: life cycle replacement of 9 year old equipment. Trade in value $500.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain Fleet in good working order which ensures that ongoing maintainance costs are reasonably controlled. Fleet Management provides recommendations on projected life expectancy of equipment based on actual costs to maintain and equipment condition.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of equipment will follow Green Vehicle Purchasing Policy.

2018 - 2022 Capital Project Details

PROJECT #7

Project Name	Replace OP022C - 2006 Swendson Sander			
Project Type	Capital		Fund	21
Department Engineering & Operations - Division	Operations		Costc	958
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund	13,000					13,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 13,000	$ -	$ -	$ -	$ -	$ 13,000

Project Description (Details & Comments)

Operational necessity: life cycle replacement of 12 year old equipment. Trade in value $500.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain Fleet in good working order which ensures that ongoing maintainance costs are reasonably controlled. Fleet Management provides recommendations on projected life expectancy of equipment based on actual costs to maintain and equipment condition.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of equipment will follow the Green Vehicle Purchasing Policy.

2018 - 2022 Capital Project Details

PROJECT #8

Project Name	Replace OP023A - 2011 Ford Dump			
Project Type	Capital		Fund	21
Department Engineering & Operations - Division	Operations		Costc	958
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund				99,250		99,250
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 99,250	$ -	$ 99,250

Project Description (Details & Comments)

Operational necessity: life cycle replacement of a 10 year old vehicle. Trade in value $7500.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain Fleet in good working order which ensures that ongoing maintainance costs are reasonably controlled. Fleet Management provides recommendations on projected life expectancy of a vehicle based on actual costs to maintain and vehicle condition.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of vehicle will follow Green Vehicle Purchasing Policy.

2018 - 2022 Capital Project Details

PROJECT #9

Project Name	Replace OP023B - 2011 Swendson Sander			
Project Type	Capital		Fund	21
Department Engineering & Operations - Division	Operations		Costc	958
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund			13,000			13,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 13,000	$ -	$ -	$ 13,000

Project Description (Details & Comments)

Operational necessity: life cycle replacement of 9 year old equipment. Trade in value $500.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain Fleet in good working order which ensures that ongoing maintainance costs are reasonably controlled. Fleet Management provides recommendations on projected life expectancy of equipment based on actual costs to maintain and equipment condition.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of equipment will follow Green Vehicle Purchasing Policy.

2018 - 2022 Capital Project Details

PROJECT #10

Project Name	Replace OP023C - 2011 Swendson Plow			
Project Type	Capital		Fund	21
Department Engineering & Operations - Division	Operations		Costc	958
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund			9,500			9,500
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 9,500	$ -	$ -	$ 9,500

Project Description (Details & Comments)

Operational necessity: life cycle replacement of 9 year old equipment. Trade in value $250.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain Fleet in good working order which ensures that ongoing maintainance costs are reasonably controlled. Fleet Management provides recommendations on projected life expectancy of equipment based on actual costs to maintain and equipment condition.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of equipment will follow Green Vehicle Purchasing Policy.

2018 - 2022 Capital Project Details

PROJECT #11

Project Name	Replace OP024 - 2006 Bobcat Loader			
Project Type	Capital		Fund	21
Department Engineering & Operations - Division	Operations		Costc	958
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID			Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?	No			
Communications/Civic Engagements resource required?	No			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund	180,000		-			180,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 180,000	$ -	$ -	$ -	$ -	$ 180,000

Project Description (Details & Comments)

Operational necessity: life cycle replacement for a 14 year old vehicle. Trade in value $5,000. Accelerated replacement of skid steer loader with suitable loader for response to snow and ice, along with capability to load and work with all trucks and equipment in existing City fleet.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain Fleet in good working order which ensures that ongoing maintainance costs are reasonably controlled. Fleet Management provides recommendations on projected life expectancy of a vehicle based on actual costs to maintain and vehicle condition. The current Bobcat A300 skid steer loader receives low usage, primarily due to it's misapplication in the yard loader role. A suitable replacement loader is required.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of vehicle will follow Green Vehicle Purchasing Policy.

Pre-Approval Justification

2018 - 2022 Capital Project Details

PROJECT #12

Project Name	Replace OP029A - 2012 Case Loader		
Project Type	Capital	Fund	21
Department Engineering & Operations - Division	Operations	Costc	958
Strategic Plan Category			
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund			162,500			162,500
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 162,500	$ -	$ -	$ 162,500

Project Description (Details & Comments)

Operational necessity: Life cycle replacement of 8 year old vehicle. Estimated trade in value $15,000.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain the fleet in good working order which ensures that ongoing maintenance costs are reasonably controlled. Fleet management provides recommendation on projected life expectancy of a vehicle based on actual costs to maintain.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of vehicle will follow Green Vehicle Purchasing Policy, staff will be looking at hybrids and fuel efficient models.

2018 - 2022 Capital Project Details

PROJECT #13

Project Name	Replace OP047 - 2013 Peterbilt Garbage Truck		
Project Type	Capital	Fund	21
Department Engineering & Operations - Division	Operations	Costc	958
Strategic Plan Category			
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund			450,000			450,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 450,000	$ -	$ -	$ 450,000

Project Description (Details & Comments)

Operational necessity. Life cycle replacement of 7 year old vehicle. Estimated trade in value $10,000

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain the fleet in good working order which ensures that ongoing maintenance costs are reasonably controlled. Fleet management provides recommendation on projected life expectancy of a vehicle based on actual costs to maintain.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of vehicle will follow Green Vehicle Purchasing Policy, staff will be looking at hybrids and fuel efficient models.

2018 - 2022 Capital Project Details

PROJECT #14

Project Name	Replace OP049A - 2010 Ford Ranger			
Project Type	Capital		Fund	21
Department Engineering & Operations - Division	Operations		Costc	958
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund			55,000			55,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 55,000	$ -	$ -	$ 55,000

Project Description (Details & Comments)

Operational necessity: Life cycle replacement of 10 year old vehicle. Estimated trade in value $2,500.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain the fleet in good working order which ensures that ongoing maintenance costs are reasonably controlled. Fleet management provides recommendation on projected life expectancy of a vehicle based on actual costs to maintain.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of vehicle will follow Green Vehicle Purchasing Policy, staff will be looking at hybrids and fuel efficient models.

2018 - 2022 Capital Project Details

PROJECT #15

Project Name	Replace OP031 - 2002 Ingersol Roller			
Project Type	Capital		Fund	21
Department Engineering & Operations - Division	Operations		Costc	958
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund		35,000				35,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 35,000	$ -	$ -	$ -	$ 35,000

Project Description (Details & Comments)

Operational necessity. Life cycle replacement of 16 years. Estimated trade in value $2,500.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain the fleet in good working order which ensures that ongoing maintenance costs are reasonably controlled. Fleet management provides recommendation on projected life expectancy of a vehicle based on actual costs to maintain.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of vehicle will follow Green Vehicle Purchasing Policy, staff will be looking at hybrids and fuel effecient models.

2018 - 2022 Capital Project Details

PROJECT #16

Project Name	Replace OP063A - 2016 John Deere Zero Turn Mower		
Project Type	Capital	Fund	21
Department Engineering & Operations - Division	Operations	Costc	958
Strategic Plan Category			
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund				16,500		16,500
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 16,500	$ -	$ 16,500

Project Description (Details & Comments)

Operational necessity: life cycle replacement of a 5 year old equipment. Trade in value $2,500.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain Fleet in good working order which ensures that ongoing maintainance costs are reasonably controlled. Fleet Management provides recommendations on projected life expectancy of equipment based on actual costs to maintain and equipment condition.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of equipment will follow Green Vehicle Purchasing Policy.

2018 - 2022 Capital Project Details

PROJECT #17

Project Name	Replace OP064 - 2016 John Deere Zero Turn Mower			
Project Type	Capital		Fund	21
Department Engineering & Operations - Division	Operations		Costc	958
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund				16,500		16,500
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 16,500	$ -	$ 16,500

Project Description (Details & Comments)

Operational necessity: life cycle replacement of a 5 year old equipment. Trade in value $2,500.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain Fleet in good working order which ensures that ongoing maintainance costs are reasonably controlled. Fleet Management provides recommendations on projected life expectancy of equipment based on actual costs to maintain and equipment condition.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of equipment will follow Green Vehicle Purchasing Policy.

2018 - 2022 Capital Project Details

PROJECT #18

Project Name	Replace OP099L - 2011 Ingersol Lightsource Trailer			
Project Type	Capital		Fund	21
Department Engineering & Operations - Division	Operations		Costc	958
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund				33,000		33,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 33,000	$ -	$ 33,000

Project Description (Details & Comments)

Operational necessity: life cycle replacement of 10 year old equipment. Trade in value $1,500.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain Fleet in good working order which ensures that ongoing maintainance costs are reasonably controlled. Fleet Management provides recommendations on projected life expectancy of equipment based on actual costs to maintain and equipment condition.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of equipment will follow Green Vehicle Purchasing Policy.

2018 - 2022 Capital Project Details

PROJECT #19

Project Name	Public Works Day [Multiple Funding Src]			
Project Type	Operating		**Fund**	11
Department Engineering & Operations - Division	Operations		**Costc**	394
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID		**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Sanitation Utility Reserve	2,500	2,500	2,500	2,500	2,500	**12,500**
Sewer Capital Reserve	2,500	2,500	2,500	2,500	2,500	**12,500**
Water Capital Reserve	2,500	2,500	2,500	2,500	2,500	**12,500**
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 7,500**	**$ 7,500**	**$ 7,500**	**$ 7,500**	**$ 7,500**	**$ 37,500**

Project Description (Details & Comments)

Scope: community outreach, public education, communications, advertising, and staff participation.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Objective: Community engagement and promotion of Public works in the community.
Priority: High; directly related to the communications Pillar in the strategic plan
Benefits: Raising the public's awareness of public works issues and to increase confidence in public works employees who are dedicated to improving the quality of life for present and future generations.
Consequences of not Proceeding: Minimal community engagement at the student level which will have a direct effect on how the public understands what Public works employees do for their community.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

The Public Works Week event meets or advances the following Sustainability Plan Principles:
-Ensure an inclusive, accessible attractive, livable and healthy community with excellent quality of life for all citizens.

2018 - 2022 Capital Project Details

PROJECT #20

Project Name	OP15 Corrosion removal and coating replacement			
Project Type	Operating		Fund	11
Department Engineering & Operations - Division	Operations		Costc	394
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?	No			
Communications/Civic Engagements resource required?	No			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund	30,000					30,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 30,000	$ -	$ -	$ -	$ -	$ 30,000

Project Description (Details & Comments)

Removal of frame corrosion and re-coating of truck frame and equipment.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Ensures that all critical hydraulic equipment for sander and plow remain operational for the life expectancy of the truck

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #21

Project Name	OP12 Corrosion removal and coating replacement			
Project Type	Operating		Fund	11
Department Engineering & Operations - Division	Operations		Costc	394
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?	No			
Communications/Civic Engagements resource required?	No			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund	30,000					30,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 30,000	$ -	$ -	$ -	$ -	$ 30,000

Project Description (Details & Comments)

Removal of frame corrosion and re-coating of truck frame and equipment.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Ensures that all critical hydraulic equipment for sander and plow remain operational for the life expectancy of the truck

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #22

Project Name	Purchase of mobile column lifts			
Project Type	Capital		Fund	21
Department Engineering & Operations - Division	Operations		Costc	958
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?	No			
Communications/Civic Engagements resource required?	No			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - City	40,000					40,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 40,000	$ -	$ -	$ -	$ -	$ 40,000

Project Description (Details & Comments)

Purchase of mobile column lifts for safe lifting of tandem axle trucks, including solid waste trucks, dump trucks, and fire trucks.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Mobile column lifts with greater capacity are required for safe working conditions while working on large trucks.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #23

Project Name	Purchase of drive-on vehicle lift			
Project Type	Capital		Fund	21
Department Engineering & Operations - Division	Operations		Costc	958
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID			Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?	No			
Communications/Civic Engagements resource required?	No			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - City	20,000					20,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 20,000	$ -	$ -	$ -	$ -	$ 20,000

Project Description (Details & Comments)

Purchase of drive-on vehicle lift to facilitate service, including seasonal tire changeovers, in the existing shop footprint.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

There is currently only one vehicle lift in the shop, resulting in a bottleneck for servicing vehicles. Ad additional lift would allow for greater numbers of vehicles to be serviced, enhance customer service and decrease the time required to complete seasonal tire changeovers as well as other year-round general services.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Reduces the overall cost and down time for vehicles requiring service.

Pre-Approval Justification

The drive-on vehicle lift is required to be in place prior to the winter season.

2018 - 2022 Capital Project Details

PROJECT #24

Project Name	Operations - OP012A - 2013 Freightliner Truck KE7110 Replacement			
Project Type	Capital		Fund	21
Department Engineering & Operations - Division	Operations		Costc	958
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund					340,000	340,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 340,000	$ 340,000

Project Description (Details & Comments)

Replace Freigtliner Truck.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #25

Project Name	Operations - OP019 07 Big Tex Trailer 01636C Replacement		
Project Type		Fund	
Department Engineering & Operations - Division	Operations	Costc	
Strategic Plan Category			
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund					16,000	16,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 16,000	$ 16,000

Project Description (Details & Comments)

Replace Big Tex Trailer.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #26

Project Name	Operations - OP021A 2012 Ford F150 PU DT6502 Replacement		
Project Type	Capital	Fund	21
Department Engineering & Operations - Division	Operations	Costc	958
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund					47,000	47,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 47,000	$ 47,000

Project Description (Details & Comments)

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #27

Project Name	Operations - OP99F 2012 Atlas Copco Compressor 8643IC Replacement			
Project Type	Capital		Fund	21
Department Engineering & Operations - Division	Operations		Costc	958
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund					26,000	26,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 26,000	$ 26,000

Project Description (Details & Comments)

Replace 2012 Atlas Copco Compressor.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #1

Project Name	Cart Replacement Plan			
Project Type	Capital		Fund	21
Department Engineering & Operations - Division	Solid Waste		Costc	975
Strategic Plan Category	Service Excellence			
Project Priority	0. Pre-Approved			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID			Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?				
Communications/Civic Engagements resource required?	No			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund	20,550	20,550	20,550	20,550	20,550	102,750
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 20,550	$ 20,550	$ 20,550	$ 20,550	$ 20,550	$ 102,750

Project Description (Details & Comments)

Replacement of 1% of active carts currently in service. Due to damage beyond repair. Accounts for annual average of 150 carts (total 15000 in active service)

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Project is necessary as no funding source had been recognized for cart replacement. Average of 150 carts require replacement per year. Damage is beyond repair.This will ensure service excellence for residents/stakeholders .

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Financially responsible as funding will come from correct source. Current gap will be rectified

Pre-Approval Justification

Cart purchases require 6-12 weeks for delivery and need to be ordered as soon as possible to avoid being out of stock

2018 - 2022 Capital Project Details

PROJECT #2

Project Name	Public Waste Receptacles-			
Project Type	Capital		Fund	21
Department Engineering & Operations - Division	Solid Waste		Costc	975
Strategic Plan Category	Service Excellence			
Project Priority	3. Medium			
Pre-Approval	Yes	Please complete justification below	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID			**Information System fee Included Below**	
Project Management Fee Included Below			**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?	No			
Communications/Civic Engagements resource required?	No			

Funding Sources:	2018	2019	2020	2021	2022	Total
Sanitation Utility Reserve	20,000	20,000	20,000	20,000	20,000	100,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 100,000

Project Description (Details & Comments)

Incremented transition to modern and new public waste receptacles at litter and bus stops. The old barrels and ornamental receptacles are out of date, have servicing related safety issues and do not support waste diversion. Additionally, the exisiting receptacles are not wild life resistant and are often an attractant. This outcome moves Port Moody into the future of public waste and recycling and provides Service Excellence and Preserves the Environment.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Pre-Approval Justification

To begin the incremented transistion and RFQ will need to go out early January.

2018 - 2022 Capital Project Details

PROJECT #3

Project Name	Solid Waste Coordinator Recource Materials and Outreach Tools		
Project Type	Operating	Fund	11
Department Engineering & Operations - Division	Solid Waste	Costc	354
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID		**Information System fee Included Below**	
Project Management Fee Included Below		**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Sanitation Utility Reserve	2,500	2,500	2,500	2,500	2,500	12,500
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 12,500

Project Description (Details & Comments)

Community Outreadch to public sectors implementing strategies to generate education and understanding that motivate participation in solid waste resource management programs in Port Moody. Initiatives include a variery of campaigns, materails and interactive presentations at local events and workshops.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This project meets the strategic plan objectives of Preserving the Environement and Service Excellence. The project is necessary to assist with communcation and outreach to residents and businesses.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Project will provide funding to support recycling and conservation efforts.

2018 - 2022 Capital Project Details

PROJECT #4

Project Name	Cart Inventory Expansion- Growth Related Service Delivery			
Project Type	Capital		Fund	21
Department Engineering & Operations - Division	Solid Waste		Costc	975
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID			**Information System fee Included Below**	
Project Management Fee Included Below			**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Sanitation Utility Reserve	65,000	65,000	65,000	65,000	65,000	325,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 65,000	$ 65,000	$ 65,000	$ 65,000	$ 65,000	$ 325,000

Project Description (Details & Comments)

This project allows for fundng to provide new carts to new development lands/ SFD/MF dwelling units. The program allows for expansion to accommodate appromiately 240 SFD and 1800 MF units in 2018. C329

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Pre-Approval Justification

Need for new carts exists when new developments receive occupancy which could occur before May 2018.

2018 - 2022 Capital Project Details

PROJECT #5

Project Name	Mini- refuse truck/Haul-all type			
Project Type	Capital		Fund	21
Department Engineering & Operations - Division	Solid Waste		Costc	975
Strategic Plan Category	Service Excellence			
Project Priority	4. Low			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID			Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund	175,000					175,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 175,000	$ -	$ -	$ -	$ -	$ 175,000

Project Description (Details & Comments)

Mini- rear load packer truck with cart tipper. Or side load "Haul-all" style.C272

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Pre-Approval Justification

2018 - 2022 Capital Project Details

PROJECT #1

Project Name	Spill Response Management and Mitigation			
Project Type	OPERATING		**Fund**	
Department Environment & Parks - Division	Environmental Services		**Costc**	
Strategic Plan Category	Preserving the Environment			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID			**Information System fee Included Below**	
Project Management Fee Included Below			**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Asset Reserve - Unallocated	5,000	5,000	5,000	5,000	5,000	**25,000**
Sewer Capital Reserve	5,000	5,000	5,000	5,000	5,000	**25,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 50,000**

Project Description (Details & Comments)

This project will support spill response training, equipment, and incident response related to the release of potentially hazardous materials to City infrastructure and the natural environment.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This project will help to ensure regulatory compliance under provincial and federal regulations.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Protecting the environment is a core priority to the City.

Pre-Approval Justification

Project work and construction activity occurs on a year-round basis. Early approval will allow for pro-active response to potential spills or environmental contamination.

2018 - 2022 Capital Project Details

PROJECT #2

Project Name	Fish Passage Infrastructure Systems - Assessment/Maintenance			
Project Type	OPERATING		**Fund**	
Department Environment & Parks - Division	Environmental Services		**Costc**	
Strategic Plan Category	Preserving the Environment			
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID		**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Asset Reserve - Unallocated	6,000	6,000	6,000	6,000	6,000	**30,000**
Sewer Capital Reserve	6,000	6,000	6,000	6,000	6,000	**30,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 12,000**	**$ 12,000**	**$ 12,000**	**$ 12,000**	**$ 12,000**	**$ 60,000**

Project Description (Details & Comments)

The City has a significant number of fishways and baffled culverts that aid fish passage within our various creeks and streams. Ongoing maintenance and assessment is critical to the local fisheries.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This project will provide funding for rehabilitation of existing fish ladders and other such infrastructure installed to allow passage of fish within our local watercourses. Failing to maintain these assets could place the municipality in an unacceptable level of risk (i.e. meeting federal and provincial regulatory requirements).

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Maintaining the natural environment is a core objective of the City of Port Moody. Proper stewardship of our infrastructure will mitigate risks.

2018 - 2022 Capital Project Details

PROJECT #3

Project Name	Wildfire Risk Mitigation			
Project Type	OPERATING		Fund	
Department Environment & Parks - Division	Environmental Services		Costc	
Strategic Plan Category	Preserving the Environment			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID			Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Council Strategic Priorities Reserve	5,000	5,000	5,000	5,000	5,000	25,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 25,000

Project Description (Details & Comments)

This project will allow for preventative maintenance in wildfire interface zones within the community.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Given the significant number of interface zones within the City, a proactive strategy is necessary to reduce overall risk of interface fire impacts to our community.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Wildfire risk mitigation will help to ensure protection of the environment and reduce financial risks associated with a major interface fire.

Pre-Approval Justification

Wildfire mitigation will involve vegetation/tree removal, which would potentially be impacted by regulatory processes (such as bird nesting windows). Early approval would allow work to be scheduled to avoid conflicts with such regulatory requirements.

2018 - 2022 Capital Project Details

PROJECT #4

Project Name	Targeted Knotweed and Spartina Treatment and Removal			
Project Type	OPERATING		**Fund**	
Department Environment & Parks - Division	Environmental Services		**Costc**	
Strategic Plan Category	Preserving the Environment			
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID		**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Council Strategic Priorities Reserve	60,000	60,000	30,000	30,000	20,000	**200,000**
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 60,000**	**$ 60,000**	**$ 30,000**	**$ 30,000**	**$ 20,000**	**$ 200,000**

Project Description (Details & Comments)

This Project will include the City's support in the BC Spartina Working Group to assist in ongoing Spartina Removal and Treatment along the foreshore in Port Moody. A key focus has also been to target Policeman's Helmut in Suterbrook Greenway as well as the removal of ivy on trees to reduce risk of tree health. With continued and sustained effort at Suterbrook, the City is closer to eradicating Policeman's Helmut; however, continued and sustained effort is needed over the next few growing seasons. The City also needs to continue its effort to remove ivy on trees to reduce potential tree loss in general and vulnerability to wind storms. Due to the highly invasive nature of these species, and the legislative requirement to address, it is recommended that efforts to address these invasive species continue over the next several years.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Council endorsed the City joining the BC Spartina Working Group and that funds be considered as part of the Budget process to support this work. This highly invasive plant is classified as a noxious weed under Provincial legislation which means that the City has a legislative requirement to address it. The City needs to continue to remove these invasives where they conflict with transportation corridors, prevent access to utilities, pose risk to invading onto private properties, threaten civic infrastructure or pose a significant threat to the City's natural areas.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Invasive plants are a serious threat to the environment and reduce civic servicing ability. The longer that the plants are able to propagate, the higher the costs will be to control, manage and remove them. A proactive approach will help the City reduce costs over the long-term.

2018 - 2022 Capital Project Details

PROJECT #1

Project Name	Fish Passage Infrastructure Systems - Assessment/Maintenance			
Project Type	OPERATING		**Fund**	11
Department Environment & Parks - Division	Parks		**Costc**	474
Strategic Plan Category	Preserving the Environment			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID			**Information System fee Included Below**	
Project Management Fee Included Below			**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Sewer Capital Reserve	6,000	6,000	6,000	6,000	6,000	**30,000**
Asset Reserve - Unallocated	6,000	6,000	6,000	6,000	6,000	**30,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 12,000**	**$ 12,000**	**$ 12,000**	**$ 12,000**	**$ 12,000**	**$ 60,000**

Project Description (Details & Comments)

The City has a significant number of fishways and baffled culverts that aid fish passage within our various creeks and streams. Ongoing maintenance and assessment is critical to the local fisheries.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This project will provide funding for rehabilitation of existing fish ladders and other such infrastructure installed to allow passage of fish within our local watercourses. Failing to maintain these assets could place the municipality in an unacceptable level of risk (i.e. meeting federal and provincial regulatory requirements).

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Maintaining the natural environment is a core objective of the City of Port Moody. Proper stewardship of our infrastructure will mitigate risks.

Pre-Approval Justification

As this work would be occurring within active watercourses, project work would be subject to Fisheries Act approvals. It is imperative that work be advanced in a timely manner to allow for processing of applications and proper work planning.

2018 - 2022 Capital Project Details

PROJECT #2

Project Name	Tree Replacement Program			
Project Type	OPERATING		Fund	11
Department Environment & Parks - Division	Parks		Costc	474
Strategic Plan Category	Parks & Recreation			
Project Priority	3. Medium			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
286 General Amenities	15,000	15,000				30,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 15,000	$ 15,000	$ -	$ -	$ -	$ 30,000

Project Description (Details & Comments)

Annual program to replant street trees and forest areas that have been lost due to removal of hazardous trees, weather events, disease or vandalism. The funds would be for the purchase of material and labour and we would partner with community groups and organizations to assist with the actual plantings where practical.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is required to support long-term city policy for tree replacement when trees are removed. There is an annual requirement to replace street trees that are hit by vehicles (staff work with Police and ICBC for cost recovery if accident is reported).

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Tree planting will result in carbon sequestering. Staff track number and location of trees planted for future opportunity to use for carbon offsets (methodology not currently available under draft carbon neutral working book). The planting of replacement trees ensures no net loss for urban forest management strategy and is an overall environmental benefit.

2018 - 2022 Capital Project Details

PROJECT #3

Project Name	Chafer Beetle Management Program - City Lands			
Project Type	OPERATING		Fund	11
Department Environment & Parks - Division	Parks		Costc	474
Strategic Plan Category	Parks & Recreation			
Project Priority	2. High			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Parks	5,000	5,000	5,000	5,000	5,000	25,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 25,000

Project Description (Details & Comments)

Chafer Beetle continues to damage our City's turf, our Parks department strategically selects the hardest hit areas of turf for restoration.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The Horticulture Staff are committed to exploring new turf alternatives that are Chafer Beetle resistant, drought tolerant, provide visual merit and work symbiotically in our environment.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

We will assess the planting site and select the most appropriate native species for that specific location.

2018 - 2022 Capital Project Details

PROJECT #4

Project Name	Playground Rehabilitation - Twin Creek Parkette Playground			
Project Type	CAPITAL		**Fund**	21
Department Environment & Parks - Division	Parks		**Costc**	957
Strategic Plan Category	Parks & Recreation			
Project Priority	2. High			
Pre-Approval	No	**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 2,000	**Information System fee Included Below**		
Project Management Fee Included Below	$ 2,500	**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Asset Reserve - Parks		30,000				**30,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ -**	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ 30,000**

Project Description (Details & Comments)

Replacement of aging playground structure and surfacing that was installed in 1998. Playground has a small footprint, the budget includes $20,000 for playground equipment and $5,000 for surfacing and edging.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Life cycle replacement to continue use of neighbourhood parkette playground equipment. The playground benefits children in the surrounding neighbourhood and aligns with the Strategic Plan for livability.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

The existing playground will be recycled to the extent of feasibility, the location of the park is planned to be walkable for families in the surrounding neighbourhood.

2018 - 2022 Capital Project Details

PROJECT #5

Project Name	Resurface Basketball Courts - Easthill Park		
Project Type	CAPITAL	Fund	21
Department Environment & Parks - Division	Parks	Costc	957
Strategic Plan Category	Parks & Recreation		
Project Priority	4. Low		
Pre-Approval	No	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID	$ 750	Information System fee Included Below	
Project Management Fee Included Below	$ 1,000	Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Parks	32,000					32,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 32,000	$ -	$ -	$ -	$ -	$ 32,000

Project Description (Details & Comments)

Renewal of sports court surfacing including replacement of basketball posts and backboards.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Renewal of surface coatings will extend asset lifecycle. Should this surface be allowed to deteriorate further, full replacement may be necessary.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

The court is not lit, no anticipated impact for energy use.

2018 - 2022 Capital Project Details

PROJECT #6

Project Name	Resurface Tennis Courts - Easthill Park			
Project Type	CAPITAL		**Fund**	21
Department Environment & Parks - Division	Parks		**Costc**	957
Strategic Plan Category	Parks & Recreation			
Project Priority	2. High			
Pre-Approval	No	**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID		**Information System fee Included Below**		
Project Management Fee Included Below	$ 500	**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Asset Reserve - Parks	40,000					**40,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 40,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 40,000**

Project Description (Details & Comments)

Resurfacing work was planned to occur in 2017 ($30K), however, further assessment indicates that the asphalt surface is in very poor condition and requires replacement. This project will now include full resurfacing of the asphalt surface and new sports court surfacing in 2018.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain quality play surfaces for tennis. The texturized playing surface protects the structural surface from wear, reduces the puddling of rainwater on the courts.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

N/A

2018 - 2022 Capital Project Details

PROJECT #7

Project Name	Playground Rehabilitation - Barber Street Playground Area			
Project Type	CAPITAL		**Fund**	21
Department Environment & Parks - Division	Parks		**Costc**	957
Strategic Plan Category	Parks & Recreation			
Project Priority	2. High			
Pre-Approval	No	**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 2,000	**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Asset Reserve - Parks		39,000				**39,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ -**	**$ 39,000**	**$ -**	**$ -**	**$ -**	**$ 39,000**

Project Description (Details & Comments)

Replacement of aging playground structure and sand surfacing. Scope of work would include provision of new playground equipment as well as surfacing and edging.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Life cycle replacement to continue use of neighbourhood parkette playground equipment. The playground benefits children in the surrounding neighbourhood and aligns with the Strategic Plan for livability.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

The existing playground will be recycled to the extent of feasibility, the location of the park is planned to be walkable for families in the surrounding neighbourhood.

2018 - 2022 Capital Project Details

PROJECT #8

Project Name	Old Orchard Park - Master Plan			
Project Type	OPERATING		Fund	11
Department Environment & Parks - Division	Parks		Costc	474
Strategic Plan Category	Parks & Recreation			
Project Priority	3. Medium			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Parks		65,000				65,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 65,000	$ -	$ -	$ -	$ 65,000

Project Description (Details & Comments)

Development of a strategy to implement long-term priorities that address access issues, equipment condition and layout, and other safety concerns within Old Orchard Park. Key segments to address include: playground replacement & expansion, benches and picnic table replacements, events, waste management strategies, mosaiculture public art placement, and tree additions/replacements.
This project would seek public input from parks users, local historians, ecological and historical landscape architects as well as involve Cultural Services, Sustainability, Engineering, Parks Department Maintenance Staff and Council.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Old Orchard Park is a well used community park asset, which requires development of a long-term plan to support strategic investment in park infrastructure (age/condition concerns).

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Opportunities for environmental enhancement can be considered through the development of this master plan.

2018 - 2022 Capital Project Details

PROJECT #9

Project Name	Horticulture Vegetation Replacement Program			
Project Type	OPERATING		Fund	11
Department Environment & Parks - Division	Parks		Costc	474
Strategic Plan Category	Parks & Recreation			
Project Priority	3. Medium			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID			Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Parks	15,000	15,000	15,000	15,000	15,000	75,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 75,000

Project Description (Details & Comments)

This program will allow for proactive maintenance and rehabilitation of City-owned horticulture planters and beds.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This project will allow for maintenance and rehabilitation of horticultural assets throughout the City (enhancing opportunities to enjoy community parks/horticultural assets).

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Regular maintenance will avoid reliance on other more impactful methods.

Pre-Approval Justification

Pre-Approval is required as this is seasonal work which needs to be done during winter months due to the volume of precipitation needed.

2018 - 2022 Capital Project Details

PROJECT #10

Project Name	Inlet Trail - Boardwalk and Pedestrian Bridge Reconstruction			
Project Type	CAPITAL		**Fund**	21
Department Environment & Parks - Division	Parks		**Costc**	957
Strategic Plan Category	Parks & Recreation			
Project Priority	2. High			
Pre-Approval	No	**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID		**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Asset Reserve - Parks				250,000	300,000	**550,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ -**	**$ -**	**$ -**	**$ 250,000**	**$ 300,000**	**$ 550,000**

Project Description (Details & Comments)

The connecting boardwalks and pedestrian bridges along Burrard Inlet (between Shoreline Trail at the Noons Creek Fish Hatchery and Rocky Point Park to the west) are deteriorating rapidly. Many of these structures are in excess of 15-20 years of age, which is the typical life span for such types of wooden structures. Staff have been actively working to replace these assets, with two bridge structures completely replaced in 2017. An additional bridge is scheduled to be replaced in late fall of 2017. A subsequent bridge will be replaced in early 2018. This project would allow for the continued (phased) replacement of these aging assets.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The existing wooden boardwalks and bridges have exceeded their typical lifespans, and as such, require replacement. The heavy snow events from this past winter and resulting ice accumulations have led to structural issues with the bridge structures, which has in turn required frequent repair and accelerated replacements. Given the age and overall condition of these assets, a proactive approach is necessary to ensure strategic repair/replacement can be made. Deferring any maintenance or replacement is not recommended, as it would create an unacceptable level of risk.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Maintaining safe, controlled access to natural areas will help to reduce environmental impacts (keep users to defined routes). It is also important to allow people to access natural areas (education/appreciation of our natural environment).

2018 - 2022 Capital Project Details

PROJECT #11

Project Name	Urban Forestry - Tree Removals/Mitigation for City Lands			
Project Type	OPERATING		**Fund**	11
Department Environment & Parks - Division	Parks		**Costc**	474
Strategic Plan Category	Parks & Recreation			
Project Priority	2. High			
Pre-Approval	No	**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID		**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Asset Reserve - Parks	50,000	50,000	50,000	50,000	50,000	**250,000**
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 250,000**

Project Description (Details & Comments)

Our Parks staff have been closely monitoring the City's trees after the previous years summer's heat and drought, and the extreme windstorms throughout the winter and spring. Parks staff and contractors will be removing a number of trees throughout the City for the foreseeable future. Our Parks staff note that this level and type of stress is unusual from past years and is most likely attributed to extreme weather. As we share information with our colleagues around the region, we note that this situation is not unique to Port Moody.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The trees, the majority of which are cottonwoods, are being removed for safety reasons. The trees will be replaced in the fall with an appropriate species for each location.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Tree requirements can be very specific. This is often overlooked when a species is selected. We will assess the planting site and select the most appropriate native species for that specific location.

2018 - 2022 Capital Project Details

PROJECT #12

Project Name	Rocky Point Park - Master Plan Review			
Project Type	OPERATING		Fund	11
Department Environment & Parks - Division	Parks		Costc	474
Strategic Plan Category	Parks & Recreation			
Project Priority	2. High			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Parks					150,000	150,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 150,000	$ 150,000

Project Description (Details & Comments)

Development of a strategy to implement long-term priorities that address access issues, equipment condition and layout, and other safety concerns within Rocky Point Park. Key segments to address include: playground replacement & expansion (Urgent), parking (Urgent), boat launch congestion and safety (Urgent), events – park access, picnic shelter replacement & expansion, waste management strategies, mosaiculture public art placement, drainage, sidewalk widening, and tree additions and replacement. This project would seek public input from parks users, local historians, ecological and historical landscape architects as well as involve Cultural Services, Sustainability, Engineering, Parks Department Maintenance Staff and Council.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Rocky Point Park is currently at capacity and the demands on the park continue to grow as population densifies. The current layout and facilities no longer meet the needs of our community.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #13

Project Name	Playground Equipment Repair			
Project Type	OPERATING		Fund	11
Department Environment & Parks - Division	Parks		Costc	474
Strategic Plan Category	Parks & Recreation			
Project Priority	2. High			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Parks	15,000	15,000	15,000	15,000	15,000	75,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 75,000

Project Description (Details & Comments)

The playground equipment at a number of small parkettes (i.e. Apple Courtyard Park) requires replacement (due to age/condition of equipment).

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The playground equipment require replacing due to the age and usefulness of the current equipment. Example: The slide at the Apple Courtyard Park no longer allows children to slide down it. Staff have tried a number of different waxes and other methods, but nothing has worked.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #14

Project Name	Parks/Green Infrastructure - Planning/Asset Management Program			
Project Type	OPERATING		Fund	11
Department Environment & Parks - Division	Parks		Costc	474
Strategic Plan Category	Parks & Recreation			
Project Priority	3. Medium			
Pre-Approval	Yes	Please complete justification below	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID			**Information System fee Included Below**	
Project Management Fee Included Below			**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Parks	15,000	35,000	45,000	45,000	45,000	185,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 15,000	$ 35,000	$ 45,000	$ 45,000	$ 45,000	$ 185,000

Project Description (Details & Comments)

This project will provide funding to complete technical assessment/evaluations relating to parks infrastructure improvements (including emergency works).

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This project is intended to provide funding for unanticipated works relating to general parks infrastructure. This will provide the necessary resources to proactively respond to immediate infrastructure needs that could not have been reasonably anticipated at the outset of the current capital year.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

N/A

Pre-Approval Justification

Requirements to provide assessment to failed infrastructure and respond to issues on emergency basis may occur at any time of the year. Funding should be available to ensure work can be performed in a timely manner.

2018 - 2022 Capital Project Details

PROJECT #15

Project Name	Flavelle Park - Rehabilitate Wooden Deck			
Project Type	OPERATING		Fund	11
Department Environment & Parks - Division	Parks		Costc	474
Strategic Plan Category	Parks & Recreation			
Project Priority	3. Medium			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID	$ 500	Information System fee Included Below		
Project Management Fee Included Below	$ 500	Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Parks		30,000				30,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 30,000	$ -	$ -	$ -	$ 30,000

Project Description (Details & Comments)

Rebuilding of wooden deck and viewing platform in Flavelle Park as part of asset management program. The project scope is to rebuild existing deck with similar structure.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The existing wooden deck at Flavelle Park is part of overall park design and provides a scenic overview of Burrard Inlet. The park is largely used by local neighbourhood, the consequence of not proceeding is that wood will rot and the structure would need to be removed for public safety reasons.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

N/A

2018 - 2022 Capital Project Details

PROJECT #16

Project Name	Playground Rehabilitation - Seaview Playground Area		
Project Type	CAPITAL	Fund	21
Department Environment & Parks - Division	Parks	Costc	957
Strategic Plan Category	Parks & Recreation		
Project Priority	2. High		
Pre-Approval	No	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID	$ 2,000	Information System fee Included Below	
Project Management Fee Included Below	$ 2,500	Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Parks			60,000			60,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 60,000	$ -	$ -	$ 60,000

Project Description (Details & Comments)

Planned replacement as part of asset management program.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Playgrounds are required to meet CSA standards for inspection and maintenance. This includes the provision of adequate fall protection through surfacing and the existing fibar surface will need to be upgraded/replaced.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #17

Project Name	Graffiti Removal			
Project Type	OPERATING		Fund	11
Department Environment & Parks - Division	Parks		Costc	474
Strategic Plan Category	Parks & Recreation			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID			Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Parks	5,000	5,000	5,000	5,000	5,000	25,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 25,000

Project Description (Details & Comments)

This project is intended to address targeted graffiti that is occurring in our major parks and civic facilities.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

A significant graffiti issue has developed, with parks and recreational facilities being regularly "tagged" by graffiti. The extent of graffiti is becoming unmanageable at staff level, and as such, external resources are needed to effectively remove/manage this ongoing problem.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

N/A

Pre-Approval Justification

Early approval will help ensure targeted resources can be applied to deal with ongoing graffiti issues (year round issue).

2018 - 2022 Capital Project Details

PROJECT #18

Project Name	Playground Rehabilitation - Rocky Point Park			
Project Type	CAPITAL		Fund	21
Department Environment & Parks - Division	Parks		Costc	957
Strategic Plan Category	Parks & Recreation			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID			Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Parks	215,000					215,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 215,000	$ -	$ -	$ -	$ -	$ 215,000

Project Description (Details & Comments)

This project will allow for the replacement of aging park playground infrastructure to address safety and functionality concerns.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The existing playground structure at Rocky Point Park has began to show signs of accelerated aging. A number of play components are deteriorating and are becoming unusable. Safety assessments completed in 2017 have identified significant safety hazards that will require remedial actions be taken. Given the extent of repairs necessary, staff are recommending the complete replacement of the existing play structures. This will significantly improve overall user experience at this key recreational site.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Given the current level of safety concerns with the existing playground equipment, there are potential financial risks (potential injury claims). Replacement of the equipment would remove this financial liability.

Pre-Approval Justification

There is a potential grant opportunity that could be pursued that would allow for a significant recovery of project costs. For that reason, it would be necessary to obtain early approval of this project.

2018 - 2022 Capital Project Details

PROJECT #19

Project Name	Greenleaf Parkette - Retaining Wall Rehabilitation			
Project Type	OPERATING		Fund	11
Department Environment & Parks - Division	Parks		Costc	474
Strategic Plan Category	Parks & Recreation			
Project Priority	2. High			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below	$ 500	Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Parks		10,000				10,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 10,000	$ -	$ -	$ -	$ 10,000

Project Description (Details & Comments)

Rehabilitation of retaining wall structure (component of this park space). The existing retaining wall structure is in poor condition, and requires repairs to address safety concerns.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The existing retaining wall structure is in poor condition, and requires repairs to address safety concerns.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

N/A

2018 - 2022 Capital Project Details

PROJECT #20

Project Name	Town Centre Park - Children's Garden Irrigation System Connection			
Project Type	CAPITAL		Fund	21
Department Environment & Parks - Division	Parks		Costc	957
Strategic Plan Category	Parks & Recreation			
Project Priority	2. High			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Parks	10,000					10,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 10,000	$ -	$ -	$ -	$ -	$ 10,000

Project Description (Details & Comments)

The recent landscaping and planting works for the Children's Garden are not currently irrigated. Staff have been manually watering the gardens, however, long-term health of the plantings is dependent on regular watering. An irrigation system is necessary to ensure this asset remains in good condition.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Manual watering takes significant staff time, and is not be most effective means of sustaining plant health. Without irrigation, there is a risk that the beds could become deteriorated (leading to higher maintenance cost/premature replacement).

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #21

Project Name	Town Centre Park - Artificial Turf Field Fencing Repairs			
Project Type	CAPITAL		Fund	21
Department Environment & Parks - Division	Parks		Costc	957
Strategic Plan Category	Parks & Recreation			
Project Priority	3. Medium			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID			Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Parks	15,000					15,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 15,000	$ -	$ -	$ -	$ -	$ 15,000

Project Description (Details & Comments)

The existing fencing along the end zones of the artificial turf field are deteriorating significantly due to damage from errant balls.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Fencing is becoming unsightly and poses potential risk of injury to players.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Pre-Approval Justification

Given the operational impacts to completing this work (requires closure of the field), it would be beneficial to plan the work to occur as early on in the 2018 as possible.

2018 - 2022 Capital Project Details

PROJECT #22

Project Name	Playground Rehabilitation - Westhill Park		
Project Type	OPERATING	Fund	11
Department Environment & Parks - Division	Parks	Costc	474
Strategic Plan Category	Parks & Recreation		
Project Priority	4. Low		
Pre-Approval	No	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Parks			40,000			40,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 40,000	$ -	$ -	$ 40,000

Project Description (Details & Comments)

Planned replacement as part of asset management program.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Playgrounds are required to meet CSA standards for inspection and maintenance. This includes the provision of adequate fall protection through surfacing and the existing fibar surface will need to be upgraded/replaced.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #23

Project Name	Shoreline Bike Path Rehabilitation			
Project Type	CAPITAL		Fund	21
Department Environment & Parks - Division	Parks		Costc	957
Strategic Plan Category	Parks & Recreation			
Project Priority	3. Medium			
Pre-Approval	No	**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 100,000	**Information System fee Included Below**		
Project Management Fee Included Below	$ 10,000	**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Parks	50,000	535,000	-			585,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 50,000**	**$ 535,000**	**$ -**	**$ -**	**$ -**	**$ 585,000**

Project Description (Details & Comments)

This project would provide funding for strategic rehabilitation of sections of the existing paved trail. Design and assessment work would be advanced in 2018, which would then inform subsequent capital funding requests (i.e. develop a rehabilitation strategy).

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Shoreline Bike Path has been patched and repaired and is past its useful life expectancy. The project should include a review of the specifications, proper base for drainage, consideration of widening in areas that don't meet required bike path widths. The Shoreline Trail system is heavily used by cyclists, roller blading, strollers, running groups on a year-round basis.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

The provision of trail facilities supports non-motorized vehicle transportation and the Shoreline Bike Path is an integral part of the overall bike network. This supports the overall reduction of the city's carbon footprint.

2018 - 2022 Capital Project Details

PROJECT #24

Project Name	Goose Management Program			
Project Type	CAPITAL		Fund	21
Department Environment & Parks - Division	Parks		Costc	957
Strategic Plan Category	Parks & Recreation			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID			Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Parks	12,000	12,000	12,000	12,000	12,000	60,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 60,000

Project Description (Details & Comments)

This project will allow for development of strategies to better manage populations of Canada Geese in City parks. There are significant concerns with goose droppings in our park areas, which are having a negative impact to park users. This project will help to develop a program to better manage goose populations that are impacting our active public park areas.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Goose populations appear to have been increasing in recent years, with geese typically encroaching onto City parkland to feed. This has led to concerns and complaints with respect to goose droppings in active parks areas. Parks staff routinely sweep the active park areas to remove goose droppings, however, this additional work is having minimal effect, as the birds typically return and feed aggressively on grass areas.

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Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Managing environmental impacts is a critical departmental goal. As such, staff are working to develop strategies to mitigate and/or manage issues such as these wherever possible.

Pre-Approval Justification

As methods to manage geese populations typically require significant pre-planning and potentially regulatory exemptions/licensing, it will be necessary to be in a position to move this project forward early in 2018.

2018 - 2022 Capital Project Details

PROJECT #25

Project Name	Designated Anchorage Area Program			
Project Type	OPERATING		Fund	11
Department Environment & Parks - Division	Parks		Costc	474
Strategic Plan Category	Preserving the Environment			
Project Priority	1. Council			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID			Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Council Strategic Priorities Reserve	20,000	20,000	20,000	20,000	20,000	100,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 100,000

Project Description (Details & Comments)

The DAA project implements a Designated anchorage area under a lease from Port Metro Vancouver. The purpose of this program is to assist with managing moorage of boats using the inlet for long-term anchorage. Council Resolution CW15/056 (July 7, 2015 Committee of the Whole), conditional on Council approval of lease agreement.

Council resolution RC 15/261 put forth at Regular Council Meeting July 14, 2015.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Council priority to improve management of boats anchoring within the inlet for environmental purposes and to reduce impacts on other recreational users. Project goals and objectives include: management of the currently unrestricted use of the inlet as long-term anchorage; reduction of environmental impacts from long-term anchorage; reduction of incidents of abandoned boats and boats adrift in the inlet; improvements to the inlet for other recreational users such as sailing, kayaking, canoeing, dragon-boating, and water skiing; and improvements to the aesthetics of the inlet.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Pre-Approval Justification

Pre-Approval is required to achieve continuity in program funding for 2018-2019.

2018 - 2022 Capital Project Details

PROJECT #26

Project Name	Equipment Replacement - PK047 - 2008 Dodge Dakota			
Project Type	CAPITAL		Fund	21
Department Environment & Parks - Division	Parks		Costc	957
Strategic Plan Category	Parks & Recreation			
Project Priority	3. Medium			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund	41,500					41,500
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 41,500	$ -	$ -	$ -	$ -	$ 41,500

Project Description (Details & Comments)

Operational Necessity: Life cycle replacement of 10 year old truck, trade-in value $8,000.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain the fleet in good working order which ensures that ongoing maintenance costs are reasonably controlled. Fleet management provides recommendation on projected life expectancy of a vehicle based on actual costs to maintain.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of vehicle will follow Green Vehicle Purchasing Policy, staff will be looking at hybrids and fuel efficient trucks.

2018 - 2022 Capital Project Details

PROJECT #27

Project Name	Equipment Replacement - PK048A - 2010 Ford Ranger		
Project Type	CAPITAL	Fund	21
Department Environment & Parks - Division	Parks	Costc	957
Strategic Plan Category	Parks & Recreation		
Project Priority	3. Medium		
Pre-Approval	No	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund			28,000			28,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 28,000	$ -	$ -	$ 28,000

Project Description (Details & Comments)

Operational Necessity: Life cycle replacement of 8 year old truck, trade-in value $3,000.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain the fleet in good working order which ensures that ongoing maintenance costs are reasonably controlled. Fleet management provides recommendation on projected life expectancy of a vehicle based on actual costs to maintain.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of vehicle will follow Green Vehicle Purchasing Policy, staff will be looking at hybrids and fuel efficient trucks.

2018 - 2022 Capital Project Details

PROJECT #28

Project Name	Equipment Replacement - PK017 - 2008 Agri-Metal Tuff Vac Sweeper			
Project Type	CAPITAL		Fund	21
Department Environment & Parks - Division	Parks		Costc	957
Strategic Plan Category	Parks & Recreation			
Project Priority	3. Medium			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund				23,000		23,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 23,000	$ -	$ 23,000

Project Description (Details & Comments)

Operational Necessity: Life cycle replacement of 10 year old truck, trade-in value $3,000.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain the fleet in good working order which ensures that ongoing maintenance costs are reasonably controlled. Fleet management provides recommendation on projected life expectancy of a vehicle based on actual costs to maintain.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of vehicle will follow Green Vehicle Purchasing Policy, staff will be looking at hybrids and fuel efficient trucks.

2018 - 2022 Capital Project Details

PROJECT #29

Project Name	Equipment Replacement - PK050A - 2012 Kubota Tractor			
Project Type	CAPITAL		Fund	21
Department Environment & Parks - Division	Parks		Costc	957
Strategic Plan Category	Parks & Recreation			
Project Priority	3. Medium			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID	$ 750	Information System fee Included Below		
Project Management Fee Included Below	$ 1,000	Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund		17,000				17,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 17,000	$ -	$ -	$ -	$ 17,000

Project Description (Details & Comments)

Operational necessity. Life cycle replacement of 7 year old vehicle. Estimated trade in value $2,000.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain the fleet in good working order which ensures that ongoing maintenance costs are reasonably controlled. Fleet management provides recommendation on projected life expectancy of a vehicle based on actual costs to maintain.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of vehicle will follow Green Vehicle Purchasing Policy, staff will be looking at hybrids and fuel efficient models.

2018 - 2022 Capital Project Details

PROJECT #30

Project Name	Equipment Replacement - PK045A - 2006 Western Plow			
Project Type	CAPITAL		Fund	21
Department Environment & Parks - Division	Parks		Costc	957
Strategic Plan Category	Parks & Recreation			
Project Priority	2. High			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund				9,000		9,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 9,000	$ -	$ 9,000

Project Description (Details & Comments)

Operational necessity: life cycle replacement of 15 year old equipment. Trade in value $250.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain Fleet in good working order which ensures that ongoing maintenance costs are reasonably controlled. Fleet management provides recommendations on projected life expectancy of equipment based on actual costs to maintain and equipment condition.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of equipment will follow Green Vehicle Purchasing Policy.

2018 - 2022 Capital Project Details

PROJECT #31

Project Name	Equipment Replacement - PK066 - 2016 John Deere Zero Turn Mower			
Project Type	CAPITAL		Fund	21
Department Environment & Parks - Division	Parks		Costc	957
Strategic Plan Category	Parks & Recreation			
Project Priority	2. High			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund				16,500		16,500
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 16,500	$ -	$ 16,500

Project Description (Details & Comments)

Operational necessity: life cycle replacement of 5 year old equipment. Trade in value $2,500.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain the Fleet in good working order which ensures that ongoing maintenance costs are reasonably controlled. Fleet management provides recommendations on projected life expectancy of equipment based on actual costs to maintain and equipment condition.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of equipment will follow Green Vehicle Purchasing Policy.

2018 - 2022 Capital Project Details

PROJECT #32

Project Name	Equipment Replacement - PK016 - 1996 Jacob Aerator		
Project Type	CAPITAL	Fund	21
Department Environment & Parks - Division	Parks	Costc	957
Strategic Plan Category	Parks & Recreation		
Project Priority	2. High		
Pre-Approval	No	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund			15,000			15,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 15,000	$ -	$ -	$ 15,000

Project Description (Details & Comments)

Operational necessity: life cycle replacement of 24 year old equipment. Trade in value $500.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain Fleet in good working order which ensure that ongoing maintenance costs are reasonably controlled. Fleet management provides recommendations on projected life expectancy of equipment based on actual costs to maintain and equipment condition.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of equipment will follow Green Vehicle Purchasing Policy. Staff will be looking at hybrids and fuel efficient models.

2018 - 2022 Capital Project Details

PROJECT #33

Project Name	Equipment Replacement - PK044 - 1995 Aer-way Aerator		
Project Type	CAPITAL	Fund	21
Department Environment & Parks - Division	Parks	Costc	957
Strategic Plan Category	Parks & Recreation		
Project Priority	2. High		
Pre-Approval	No	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund				16,500		16,500
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 16,500	$ -	$ 16,500

Project Description (Details & Comments)

Operational necessity: life cycle replacement of 26 year old equipment. Trade in value $500.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project in necessary to maintain Fleet in good working order which ensures that ongoing maintenance costs are reasonably controlled. Fleet management provides recommendations on projected life expectancy of equipment based on actual costs to maintain and equipment condition.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of equipment will follow Green Vehicle Purchasing Policy. Staff will be looking at hybrids and fuel efficient models.

2018 - 2022 Capital Project Details

PROJECT #34

Project Name	Equipment Replacement - PK045B - 2006 Swendson Sander			
Project Type	CAPITAL		Fund	21
Department Environment & Parks - Division	Parks		Costc	957
Strategic Plan Category	Parks & Recreation			
Project Priority	2. High			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund				13,000		13,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 13,000	$ -	$ 13,000

Project Description (Details & Comments)

Operational necessity: life replacement of a 15 year old equipment. Trade in value $500.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain Fleet in good working order which ensures that ongoing maintenance costs are reasonably controlled. Fleet management provides recommendations on projected life expectancy of equipment based on actual costs to maintain and equipment condition.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of equipment will follow Green Vehicle Purchasing Policy.

2018 - 2022 Capital Project Details

PROJECT #35

Project Name	Equipment Replacement - PK049 - 2004 John Deere Tractor			
Project Type	CAPITAL		Fund	21
Department Environment & Parks - Division	Parks		Costc	957
Strategic Plan Category	Parks & Recreation			
Project Priority	2. High			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund		74,000				74,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 74,000	$ -	$ -	$ -	$ 74,000

Project Description (Details & Comments)

Operational necessity: life cycle replacement of 15 year old vehicle. Trade in value $5,000.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain Fleet in good working order which ensures that ongoing maintenance costs are reasonably controlled. Fleet management provides recommendations on projected life expectancy of a vehicle based on actual costs to maintain and vehicles condition.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of vehicle will follow Green Vehicle Purchasing Policy. Staff will be looking at hybrids and fuel efficient models.

2018 - 2022 Capital Project Details

PROJECT #36

Project Name	Equipment Replacement - PK060 - 2008 Dodge Ram PU			
Project Type	CAPITAL		Fund	21
Department Environment & Parks - Division	Parks		Costc	957
Strategic Plan Category	Parks & Recreation			
Project Priority	2. High			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund			45,000			45,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 45,000	$ -	$ -	$ 45,000

Project Description (Details & Comments)

Operational necessity: life cycle replacement of a 12 year old vehicle. Trade in value $2,500.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain Fleet in good working order which ensures that ongoing maintenance costs are reasonably controlled. Fleet management provides recommendations on projected life expectancy of a vehicle based on actual costs to maintain and vehicle condition.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of vehicle will follow Green Vehicle Purchasing Policy. Staff will be looking at hybrids and fuel efficient models.

2018 - 2022 Capital Project Details

PROJECT #37

Project Name	Equipment Replacement - PK063 - 2005 Vermeer Chipper		
Project Type	CAPITAL	Fund	21
Department Environment & Parks - Division	Parks	Costc	957
Strategic Plan Category	Parks & Recreation		
Project Priority	2. High		
Pre-Approval	No	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund				49,000		49,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 49,000	$ -	$ 49,000

Project Description (Details & Comments)

Operational necessity: life cycle replacement of a 16 year equipment. Trade in value $2000.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain Fleet in good working order which ensures that ongoing maintenance costs are reasonably controlled. Fleet management provides recommendations on projected life expectancy of equipment based on actual costs to maintain and equipment condition.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of equipment will follow Green Vehicle Purchasing Policy.

2018 - 2022 Capital Project Details

PROJECT #38

Project Name	Equipment Replacement (Turf Maintenance) - Overseeder Apparatus		
Project Type	CAPITAL	Fund	21
Department Environment & Parks - Division	Parks	Costc	957
Strategic Plan Category	Parks & Recreation		
Project Priority	2. High		
Pre-Approval	No	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund	30,000					30,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 30,000	$ -	$ -	$ -	$ -	$ 30,000

Project Description (Details & Comments)

Replaces existing turf maintenance equipment that has reached the end of its useful service life.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Overseeding has proven to be a proactive approach to ensuring turf grass growth throughout the year. Provision of new equipment will allow this service to continue.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

N/A

2018 - 2022 Capital Project Details

PROJECT #39

Project Name	Equipment Replacement - PK043C - 2008 Swendson Sander			
Project Type	CAPITAL		Fund	21
Department Environment & Parks - Division	Parks		Costc	957
Strategic Plan Category	Parks & Recreation			
Project Priority	2. High			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund		13,000				13,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 13,000	$ -	$ -	$ -	$ 13,000

Project Description (Details & Comments)

Operational necessity: life cycle replacement of 11 year old equipment. Trade in value $500.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to maintain Fleet in good working order which ensures that ongoing maintenance costs are reasonably controlled. Fleet management provides recommendations on projected life expectancy of equipment based on actual costs to maintain and condition.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Purchase of equipment will follow Green Vehicle Purchasing Policy. Staff will be looking at hybrids and fuel efficient models.

2018 - 2022 Capital Project Details

PROJECT #40

Project Name	Inlet Park Sportsfield Redevelopment - Phase 2		
Project Type	CAPITAL	Fund	21
Department Environment & Parks - Division	Parks	Costc	957
Strategic Plan Category	Parks & Recreation		
Project Priority	1. Council		
Pre-Approval	No	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Inlet Park Field Redevelopment Capital Reserve						-
Private Contributions				5,665,000		5,665,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 5,665,000	$ -	$ 5,665,000

Project Description (Details & Comments)

Project includes a full redevelopment of the existing sportsfield (gravel); builds on design phase for preferred alignment and field layout.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Motion from Finance Committee (FC16/030)
Moved, seconded, and CARRIED,
That Inlet Park Field Redevelopment be Included in year 2017 of the 2016-2020 Five-Year Capital Plan, to be funded from the Inlet Field Reserve and private contributions.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #41

Project Name	Maintenance Dredging - Rocky Point Pier		
Project Type	OPERATING	Fund	11
Department Environment & Parks - Division	Parks	Costc	474
Strategic Plan Category	Parks & Recreation		
Project Priority	2. High		
Pre-Approval	No	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID		**Information System fee Included Below**	
Project Management Fee Included Below		**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Rocky Point Ramp Reserve					150,000	150,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 150,000	$ 150,000

Project Description (Details & Comments)

Based on previously completed dredging works (2016), a 6 year schedule for dredging of the channel connecting to Rocky Point Pier is recommended. Previous dredging work was completed at a cost of approximately $140,000.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Maintenance of the navigational channels accessing Rocky Point Pier is required to ensure boaters can continue to use the pier to launch boats.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

N/A

2018 - 2022 Capital Project Details

PROJECT #42

Project Name	Parks - PK041A 2013 Ford F150 Pickup EE1869 - Replacement			
Project Type	Capital	Fund	21	
Department Environment & Parks - Division	Parks	Costc	957	
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund					47,000	47,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 47,000	$ 47,000

Project Description (Details & Comments)

Replace Ford Pickup.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #43

Project Name	Parks - 11 Winter Plow Replacement			
Project Type	Capital		Fund	21
Department Environment & Parks - Division	Parks		Costc	957
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund					9,000	9,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 9,000	$ 9,000

Project Description (Details & Comments)

Replace Winter Plow.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #44

Project Name	Parks - PK053B 2013 FORD F150 PU EE1870 Replacement			
Project Type	Capital		Fund	21
Department Environment & Parks - Division	Parks		Costc	957
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund					57,000	57,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 57,000	$ 57,000

Project Description (Details & Comments)

Replace 2013 Ford F150.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #45

Project Name	Parks - PK062A 2012 Ford F450 Dump EE1860			
Project Type	Capital		Fund	21
Department Environment & Parks - Division	Parks		Costc	957
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund					100,000	100,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 100,000	$ 100,000

Project Description (Details & Comments)

Replace Ford F450 Dump.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #1

Project Name	Agresso - Contract Accounting Module			
Project Type	Operating		Fund	11
Department Finance & Technology - Division	Finance		Costc	534
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID			**Information System fee Included Below**	YES
Project Management Fee Included Below			**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)	$ 2,156		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?	Yes	Please contact Steve Smith, Aidan Sheridan or Raman Braich for advice and assistance before budgeting for projects which may require computing equipment, software or networking services		
Communications/Civic Engagements resource required?	No			

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Asset Reserve - Equipment - City	45,000					**45,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 45,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 45,000**

Project Description (Details & Comments)

Implementation of the Contract Accounting module within Agresso.
1. Establish, track and control contractual commitments and performance.
2. Productivity / operational effectiveness (eliminates manual / cumbersome processes).
3. Risk reduction and compliance management for all City divisions (centralizing data and documentation).
4. Spend visiability (reduce "off-contract" spending and capitalizing on consolidation of spend).
5. Approvals Workflow Management (control the spend).
6. Financial reconciliation (in the system vs. being managed by a Word document)
7. Increased analytics for vendor performance, management and spend.
8. Policy adherance.
9. Consistent document retention (often finding no record of existing contracts / agreements).

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Please see above.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

n/a

Pre-Approval Justification

To capitalize on the full benefit of the product, early implementation is required.

2018 - 2022 Capital Project Details

PROJECT #2

Project Name	Corporate Wide Asset Management			
Project Type	Operating		**Fund**	11
Department Finance & Technology - Division	Finance		**Costc**	534
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID	$ -		**Information System fee Included Below**	$ -
Project Management Fee Included Below	$ -		**Communications Fee Included Below**	$ -
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)	$ -		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?	No			
Communications/Civic Engagements resource required?	No			

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Asset Reserve - Unallocated	15,000					**15,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 15,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 15,000**

Project Description (Details & Comments)

Funding to continue developing and improving on a City wide asset management strategy that incorporates stakeholders across multiple divisions. Additioanlly this project will be used to leverage grant opportunities for the further enhancement of asset management.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This is a continuation of the work that was started with the long term strategic financial framework (LTSFF) and the asset management investment plan (AMIP). Having an over arching plan and strategy will ensure City dollars are used efficiently and effectively as the City manages and replaces over $600 million in assets.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Pre-Approval Justification

Pre-Approval is required to leverage grant opportunities.

2018 - 2022 Capital Project Details

PROJECT #1

Project Name	Disk Array Replacement		
Project Type	Capital	Fund	21
Department Finance & Technology - Division	Information Services	Costc	961
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval	No	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID	$ 3,000	**Information System fee Included Below**	
Project Management Fee Included Below		**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?	Yes	**Please contact Steve Smith, Aidan Sheridan or Raman Braich for advice and assistance before budgeting for projects which may require computing equipment, software or networking services**	
Communications/Civic Engagements resource required?	No		

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - City				70,000		70,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 70,000	$ -	$ 70,000

Project Description (Details & Comments)

The City's existing core disk array deployed in 2017 will require replacement in 2021 as it will be obsolete. The new disk size will depend in advances in cloud technology and may decrease as technology evolves.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Regular, planned replacement of key equipment is vital to ensure ongoing service reliability. This project plan directly aligns with Council's strategic plan to deliver excellent services and plan for the future. Disk usage may be extended for additional years, but this significantly increases the risks associated with declining reliability of older equipment.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

The City's systems now use a single high-capacity disk appliance for 82 servers rather than seperate disk arrays for each server. This is a highly efficient, cost-effective methodology which reduces costs and significantly lowers power consumption, thereby reducing the City's carbon footprint.

2018 - 2022 Capital Project Details

PROJECT #2

Project Name	Agresso Upgrades			
Project Type	Operating		Fund	11
Department Finance & Technology - Division	Information Services		Costc	504
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 500	**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?	Yes	Please contact Steve Smith, Aidan Sheridan or Raman Braich for advice and assistance before budgeting for projects which may require computing equipment, software or networking services		
Communications/Civic Engagements resource required?	No			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - City		35,000		35,000		**70,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ -**	**$ 35,000**	**$ -**	**$ 35,000**	**$ -**	**$ 70,000**

Project Description (Details & Comments)

Agresso plays a key role for the City's financial transactions, HR services and payroll. Mandatory upgrades for Agresso system are issued in 18-24 month cycles. The last upgrade of Agresso was late 2016. The upgrades in this request have been requested for 2019 and 2021 to maintain the 24 month upgrade cycle.

This project is submitted on behalf of all City departments, although the project is managed by the Information Services division. The project provides for consulting services, project management and staff backfill which are necessary for systemic and successful Agresso upgrade projects.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Prior to 2011, Agresso upgrades were informally planned, and were executed without additional resources or staff backfill, resulting in lengthy, often untidy and unstructured upgrades. Poorly tested upgrades are often followed by serious service impacts. In 2011, I.S. examined "best practice" upgrade methodologies used by other Agresso clients and implemented a Port Moody upgrade methodology. The new methodology has significantly improved the quality of the entire upgrade process. To further develop this process, upgrade projects are now supplemented by a budget for staff backfills and consulting from Agresso (if required).

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

No adverse sustainability impacts are expected.

2018 - 2022 Capital Project Details

PROJECT #3

Project Name	Backup Server Replacements			
Project Type	Capital		**Fund**	21
Department Finance & Technology - Division	Information Services		**Costc**	961
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	No	**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 500	**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)	$ 1,000	**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?	Yes	**Please contact Steve Smith, Aidan Sheridan or Raman Braich for advice and assistance before budgeting for projects which may require computing equipment, software or networking services**		
Communications/Civic Engagements resource required?	No			

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Asset Reserve - Equipment - City	30,000			20,000	30,000	**80,000**
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 30,000**	**$ -**	**$ -**	**$ 20,000**	**$ 30,000**	**$ 80,000**

Project Description (Details & Comments)

If new service in 7712-500 is approved, the 2018 and 2022 capital budgets would not be required* The City operates four backup servers which secure data in locations outside of City Hall. Backup servers are replaced on a 4year cycle. Server replacements are scheduled for 2018 and in 2021.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Offsite, automated disk-based backups provide the most cost-effective option for the City's current backup requirements. This protects City data against water or fire damage, vandalism and accidental loss/corruption. The City has deployed remote, disk-based data backups since 2007, with funding approved by Council.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Regular renewal of the City's disk-based backup devices is a cost-effective & sustainable approach to the challenges of securing the City's databases and file collections. Constantly falling disk storage costs in recent decades has assisted the sustainability of this process.

2018 - 2022 Capital Project Details

PROJECT #4

Project Name	Network Switch Replacement & Server Room Relocation		
Project Type	Capital	Fund	21
Department Finance & Technology - Division	Information Services	Costc	961
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID	$ 5,000	**Information System fee Included Below**	
Project Management Fee Included Below		**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?	Yes	Please contact Steve Smith, Aidan Sheridan or Raman Braich for advice and assistance before budgeting for projects which may require computing equipment, software or networking services	
Communications/Civic Engagements resource required?	Yes	Please contact Leslyn Johnson or Rosemary Lodge for advice and assistance before budgeting for projects which may require Communications and/or Civic Engagement support	

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - City	110,000					110,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 110,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 110,000**

Project Description (Details & Comments)

The City's networking equipment was last replaced in 2007 and has served the City well, but is past due replacement. This project would include replacement of network switch equipment in City Hall and Inlet Centre Fire Hall. The project would include consulting with an outside vendor to ensure the new system is configured optimally and purchasing new equipment.

The City's primary server room is currently located in City Hall. The server room has adequate air conditioning units and fire suppression (Novec gas system instead of sprinklers). There are three major concerns with the City Hall server room. 1. City Hall's backup generator runs on natural gas. In an emergency situation, the server room would be useless without power. 2. The City's primary EOC is at the Inlet Centre Fire Hall. If the connection between City Hall and ICFH was severed, the EOC would not have access to the primary data. 3. The current server room's location is not secure. It is next to an exterior wall, there is only drywall between an intruder and the server room.

When the ICFH was built, a new server room was incorporated into the design. This server room has served as a secondary server room with backup appliances. The ICFH has a diesel powered generator for long continued use, which would allow the EOC to function at its maximum potential. The ICFH server room is located in a secure room of an extremely secure building. The ICFH server room requires an upgrade to fire suppression (removing the sprinklers and installing a Novec gas system) and installation of a secondary air condition unit.

Combining both projects reduces the overall cost and reduces the total downtime, estimated as up to 24 hours.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Changes in technology and the lack of redundancy puts the City at risk of security threats and equipment failures, all network switching equipment must be replaced. Benefits will be a more secure, reliable, redundant network to protect the City's Information Technology assets. An alternative would be to maintain the current switches, however, age and new security threats put the City at risk. The expected life of new equipment is 8 years. Moving the primary server room would minimize total downtime and secure the City's information technology infrastructure in an emergency event. An alternative would be to keep the primary server room in its current location.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

New equipment would be more energy efficent.

2018 - 2022 Capital Project Details

PROJECT #5

Project Name	Virtual Server Replacement		
Project Type	Capital	Fund	21
Department Finance & Technology - Division	Information Services	Costc	961
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID	$ 3,000	**Information System fee Included Below**	
Project Management Fee Included Below		**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?	Yes	**Please contact Steve Smith, Aidan Sheridan or Raman Braich for advice and assistance before budgeting for projects which may require computing equipment, software or networking services**	
Communications/Civic Engagements resource required?	No		

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - City			60,000			60,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 60,000	$ -	$ -	$ 60,000

Project Description (Details & Comments)

Virtual servers deployed in 2016 will require replacement in 2020 as they will be obsolete. The project will replace the three core virtual servers, pay for consulting time, Information Services Staff time and other related equipment.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This project provides for reliable service continuity of the City's core systems and services. It may be possible to extend server life by an additional year,but given that all City services are now processed on the same hardware cluster, an extension may add unacceptable risk of hardware failure.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

The City's existing server cloud is fully virtualized, using 3 physical servers to host 80 virtual servers. This is a modern, green, sensible and sustainable way to deploy the City's servers. The current cloud server cluster significantly reduces the City's carbon footprint while providing a resiliant, reliable & entendible processing platform for City services.

2018 - 2022 Capital Project Details

PROJECT #6

Project Name	Project Planning Software			
Project Type	Capital		Fund	21
Department Finance & Technology - Division	Information Services		Costc	961
Strategic Plan Category	Service Excellence			
Project Priority	3. Medium			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 3,000	**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?	Yes	Please contact Steve Smith, Aidan Sheridan or Raman Braich for advice and assistance before budgeting for projects which may require computing equipment, software or networking services		
Communications/Civic Engagements resource required?	No			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - City		30,000				30,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 30,000	$ -	$ -	$ -	$ 30,000

Project Description (Details & Comments)

Purchase and implement a project management software that will be linked to our ERP system to track budgets. The project includes cost to purchase the software, hire consultants to implement and pay for staff resources to setup, configure and train on the system. The software is intended to track budgets, orders, and work completed. This will allow for quick and easy insight into the progress of budgets and ensure the accuracy of budget tracking.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is necessary to create a uniform project management philosophy and tracking system across the City. Benefits include uniform project management techniques, integrated budget tracking and quick views into the progress of projects. This will help mitigate risks during staff changes and increase insight and cooperating between departments. By not proceeding with this project, we will continue to have disjointed project management practices, budget tracking will not be integrated and it will be a manual and difficult process to view project progress. This project aligns with Council's Strategic Plan goal of Service Excellence.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

This project will increase accountablity and tracking of finances.

2018 - 2022 Capital Project Details

PROJECT #7

Project Name	Optical Character Recognition Software			
Project Type	Capital		**Fund**	21
Department Finance & Technology - Division	Information Services		**Costc**	961
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 1,000	**Information System fee Included Below**	$ 1,000	
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)	$ 2,500	**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?	Yes	**Please contact Steve Smith, Aidan Sheridan or Raman Braich for advice and assistance before budgeting for projects which may require computing equipment, software or networking services**		
Communications/Civic Engagements resource required?	No			

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Council Strategic Priorities Reserve	17,000					**17,000**
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 17,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 17,000**

Project Description (Details & Comments)

When a document is scanned, the text in that document is not always recognized as searchable. When the document's text has not been recognized, one cannot search for the contents within the document.

Optical character recognition (OCR) is the conversion of images of typed, handwritten or printed text into machine-encoded text from a scanned document or a photo of a document. The proposed OCR software, scans the City's file repositories (network drives & RPM) and analyzes PDF documents. If the document does not have an OCR layer, it will scan the document, recognize the text and add an OCR layer of the text over top, enabling searches.

Once setup, this software will continuously monitor the City's file repositories and add the OCR text layer to each document ensuring all documents are always searchable in the future.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Searching for documents has been a frustration for both Staff and Council. With this software, every City document within the City's file repositories, will become searchable, including old Council minutes. Benefits for this project include: quicker, more accurate searches by Staff and Council, more accurate FOIPPA searches, other City software such as RPM become more usable. An alternative to this software would be to manually analyze every single electronic document in the file repositories and manually add the OCR layer. This would take one staff member endless hours to complete and would not ensure all future documents have the OCR layer. Not proceeding results in longer, less accurate search results. This project aligns with Council's strategic plan of Service Excellence.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #8

Project Name	LiDAR data acquisition			
Project Type	Operating		**Fund**	11
Department Finance & Technology - Division	Information Services		**Costc**	504
Strategic Plan Category	Service Excellence			
Project Priority	3. Medium			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 500	**Information System fee Included Below**		
Project Management Fee Included Below	$ 500	**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?	Yes	Please contact Steve Smith, Aidan Sheridan or Raman Braich for advice and assistance before budgeting for projects which may require computing equipment, software or networking services		
Communications/Civic Engagements resource required?	No			

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Council Strategic Priorities Reserve		42,000				**42,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ -**	**$ 42,000**	**$ -**	**$ -**	**$ -**	**$ 42,000**

Project Description (Details & Comments)

LiDAR is a type of remote sensing technology which uses laser light to create detailed 3D measurements of terrain, vegetation and structures. This data is collected by an aircraft specially equipped with LiDAR sensors.

The costs shown above represent:
$22,000 LiDAR dataset for developed areas of Port Moody
$20,000 LiDAR dataset for undeveloped areas of Port Moody

The to+C785pography of Port Moody's undeveloped areas changes infrequently, so fewer updates are required. For this reason, a refresh of the undeveloped areas is not requested in 2020.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Requests to the Engineering department for Port Moody's LiDAR data have been increasing in recent years, mostly from consultants working on City projects. LiDAR data is useful to consultants where topograpic data is needed e.g. hydraulic modelling, terrain analysis and/or slope stability studies. LiDAR data is also used by the Development Services department and the mapping team. LiDAR data is increasing requested for evironmental studies, e.g. updating and improving Port Moody's stream courses.

Alternatives: No viable LiDAR alternatives are available at this time.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

LiDAR data contributes significantly to supporting the City's environmental projects and it is frequently requested by consultants.
Acquiring the LiDAR dataset on our own timeline and sharing it when needed is presumed to be more cost-effective than multiple ad-hoc acquisitions, driven by individual project requirements.

2018 - 2022 Capital Project Details

PROJECT #9

Project Name	Training Cart Device Replacement			
Project Type	Capital		**Fund**	21
Department Finance & Technology - Division	Information Services		**Costc**	961
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID	$ 730		**Information System fee Included Below**	$ 500
Project Management Fee Included Below	$ -		**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)	$ -		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?	Yes	Please contact Steve Smith, Aidan Sheridan or Raman Braich for advice and assistance before budgeting for projects which may require computing equipment, software or networking services		
Communications/Civic Engagements resource required?	No			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - City	8,530					8,530
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 8,530	$ -	$ -	$ -	$ -	$ 8,530

Project Description (Details & Comments)

The City purchased a portable training cart in 2013 to use throughout the City. In 2017, the backend software the training cart has been upgraded and the end user devices are no longer compatible due to security upgrades. This has left the training cart in a useless state. This project request purchases 10 new front end devices and will bring the cart back into a useable state.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Without this project, the City is left without a usable training cart. Purchasing new front end devices will once again allow training oppertunites throughout the City. This project aligns with Service Excellence part of the strategic plan as it enables our staff to have up to date training.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Pre-Approval Justification

Pre-Approval will allow the City to have a usable training cart at the start of the year, allowing training sessions to continue as planned.

2018 - 2022 Capital Project Details

PROJECT #10

Project Name	External Proxy Server Replacement			
Project Type	Capital		**Fund**	21
Department Finance & Technology - Division	Information Services		**Costc**	961
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	No	**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 900	**Information System fee Included Below**	$ 1,800	
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)	$ 1,700	**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?	Yes	**Please contact Steve Smith, Aidan Sheridan or Raman Braich for advice and assistance before budgeting for projects which may require computing equipment, software or networking services**		
Communications/Civic Engagements resource required?	No			

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Asset Reserve - Equipment - City	18,700					**18,700**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 18,700**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 18,700**

Project Description (Details & Comments)

The City's external proxy server provides remote login to several City services (Email, Helpdesk, Agresso, Maintenance Connection, Port Moody Maps) for staff and Council. The proxy server provides secure access to critial City services protecting the City from hacking attempts while providing easy, unified access. The project includes the purchase of a new external proxy server, consulting for implementation and internal I.S. staff resources. A new server would be created and tested before moving live services.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The current external proxy server was end of life in 2015 and updates are no longer provided. We have not been able to implement some new features with the current server. This project would increase the City's security protecting us from new and emerging threats. An alternative would be to keep using the current server, which would not provide protection against the newest threats. This project aligns with the Service Excellence part of the Strategic Plan.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #11

Project Name	File Storage for Legal Records		
Project Type	Capital	**Fund**	21
Department Finance & Technology - Division	Information Services	**Costc**	961
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval	No	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID	$ 500	**Information System fee Included Below**	$ 200
Project Management Fee Included Below		**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?	Yes	**Please contact Steve Smith, Aidan Sheridan or Raman Braich for advice and assistance before budgeting for projects which may require computing equipment, software or networking services**	
Communications/Civic Engagements resource required?	No		

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Asset Reserve - Equipment - City	5,000					**5,000**
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 5,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5,000**

Project Description (Details & Comments)

The City's oldest legal records are stored in City Hall. Currently, the files are hanging and are subject to damage from water and fire. This would purchase a file storage cabinet to be installed at City Hall to protect these crucial documents from damage. The new file storage cabinet would save space, better organize documents, provide fire and water resistance.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This project will protect priceless and crucial City documents. An alternative would be to scan the documents, which would come at an increased cost. Furthermore, there will always be a need to store these legal plans. This aligns with the Service Excellence pillar of the Strategic Plan.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #12

Project Name	311 App			
Project Type	Capital		**Fund**	21
Department Finance & Technology - Division	Information Services		**Costc**	961
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	No	**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID		**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)	$ 10,000	**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?	Yes	**Please contact Steve Smith, Aidan Sheridan or Raman Braich for advice and assistance before budgeting for projects which may require computing equipment, software or networking services**		
Communications/Civic Engagements resource required?	Yes	**Please contact Leslyn Johnson or Rosemary Lodge for advice and assistance before budgeting for projects which may require Communications and/or Civic Engagement support**		

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Council Strategic Priorities Reserve		30,000				**30,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ -**	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ 30,000**

Project Description (Details & Comments)

As the City grows and more and more citizens have mobile devices, there is a demand from Citizens to be able to contact the City 24/7. Many Cities have implemented a "311" app that allows residents to quickly and easily report concerns, kudos or questions to the City. These requests would integrate with the CIty's Maintenance Management system allowing all requests to be tied to specific assests. The City could also communicate with residents for more information and update the status of the request. This project would include the purchase of the software, external consulting time to implement and integrate the app as promotional material to release the app to residents.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

A 311 service request app is a must for all municiaplities. As we continue to integrate our services with the digial processes, an integrated service request app would better engage residents, improve processes and response time. An alternative would be to continue the current practice of responding to residents via telephone and email. This is a perfect example of Service Excellence.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #13

Project Name	GIS Replacement			
Project Type	Capital		**Fund**	21
Department Finance & Technology - Division	Information Services		**Costc**	961
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID	$ 5,000		**Information System fee Included Below**	
Project Management Fee Included Below			**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)	$ 33,000		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?	Yes	Please contact Steve Smith, Aidan Sheridan or Raman Braich for advice and assistance before budgeting for projects which may require computing equipment, software or networking services		
Communications/Civic Engagements resource required?	Yes	Please contact Leslyn Johnson or Rosemary Lodge for advice and assistance before budgeting for projects which may require Communications and/or Civic Engagement support		

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Asset Reserve - Equipment - City	45,000					**45,000**
Water Capital Reserve	22,500	10,000				**32,500**
Sewer Capital Reserve	22,500	10,000				**32,500**
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 90,000**	**$ 20,000**	**$ -**	**$ -**	**$ -**	**$ 110,000**

Project Description (Details & Comments)

GIS is short for geographic information system. It is a collection of computer software and information which is used for viewing, analysing, managing and displaying geographical data. In general, GIS allows users to search for information about specific geographical areas, analyse spatial information, edit the data and create maps, charts and reports that show users the results in visual forms. GIS helps users to find answers to their questions and solve the problems by presenting data in simple visual ways. This project includes purchasing the necessary licenses, consulting time to implement a new internal and external GIS platform, integrations to the City's land and maintenance management systems and staff training. Staff will be able to quickly and easily lookup information from their desks or mobile devices. As well as inputting information while out in the field. The GIS system will support the City's Open Data and Customer Experience initiatives.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The City's current GIS system is based on open source software, which has become the exception for municiaplities. The current solution, although more cost effective, does not include updates, technical support or a great deal of future enhancements. The City has grown to a point where GIS and Mapping solutions are required not only for staff, but also expected by the Public. The requires a robust GIS system that is easy to use, fast and allows for continual improvements. In Canada, 95% of municaplities over a population of $25,000 are using ESRI's GIS Mapping solution. The ESRI platform will meet all of the City's current requirements and allow for many improvements in the future. An alternative would be to keep the current system, which is not meeting the City's demands.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Pre-Approval Justification

This is a very large project that will require dedicated resources from the vendor. Pre-approval would allow the City to prebook the resources and allow the project to be completed in 2018.

2018 - 2022 Capital Project Details

PROJECT #14

Project Name	Role Based Security		
Project Type	Operating	Fund	11
Department Finance & Technology - Division	Information Services	Costc	504
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval	No	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID	$ 2,000	**Information System fee Included Below**	
Project Management Fee Included Below		**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?	Yes	**Please contact Steve Smith, Aidan Sheridan or Raman Braich for advice and assistance before budgeting for projects which may require computing equipment, software or networking services**	
Communications/Civic Engagements resource required?	No		

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Asset Reserve - Equipment - City	20,000					**20,000**
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 20,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 20,000**

Project Description (Details & Comments)

When a new employee starts at the City, there is currently a manual three step process that involves the Human Resources, Payroll and Information Services divisions. There are often delays and errors between each step as human issues are created. This project would hire consultants specializing in Agresso and Microsoft Active Directory to automate the process and require only one manul human input. This would reduce errors, provide consitstant setup and free up to 15% time for a FTE, allowing work on other projects and reducing requests for increased staffing requests in the future.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This would free up to 15% of a FTE time to work on other important projects and provide better support. The alternative would be to continue with the current process, which would lead to increased staffing requests in the future.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #15

Project Name	Software Packaging			
Project Type	Capital		Fund	21
Department Finance & Technology - Division	Information Services		Costc	961
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	No	**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID	$ 5,000	**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)	$ 3,000	**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?	Yes	**Please contact Steve Smith, Aidan Sheridan or Raman Braich for advice and assistance before budgeting for projects which may require computing equipment, software or networking services**		
Communications/Civic Engagements resource required?	No			

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Asset Reserve - Equipment - City		25,000				**25,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ -**	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ 25,000**

Project Description (Details & Comments)

The City does not own reliable and easy to use tools to install computer operating system security patches, application security patches or install new software. Application security patches and new software installs are currently done manually. By automating these tasks, the City will reduce it's security footprint protecting from new and growing threats such as ransomeware. This software will also increase consistancy across different computers and reduce staff time required to peform these installs. This project will purchase a new product, train I.S. staff and implement the product.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This project reduces the City's security footprint, reducing costly security threats such as ransomware. I.S. staff time will also be used more effecitnly, lowering the demand for new staff resources as the City continues to grow. As an alternative, the I.S. team has attempted to make use of free open source tools which have failed to deliver reliable results. By not proceeding, the City is at a higher risk of future security attacks.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #16

Project Name	Corporate Wide Service Request System			
Project Type	Capital		Fund	21
Department Finance & Technology - Division	Information Services		Costc	961
Strategic Plan Category	Service Excellence			
Project Priority	3. Medium			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)	$ 8,000	Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?	Yes	Please contact Steve Smith, Aidan Sheridan or Raman Braich for advice and assistance before budgeting for projects which may require computing equipment, software or networking services		
Communications/Civic Engagements resource required?	No			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - City		20,000				20,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 20,000	$ -	$ -	$ -	$ 20,000

Project Description (Details & Comments)

The City requires a Corporate Wide Service request system to track requests for HR, Payroll and Communications. Currently requets are tracked via email, which is inefficent, difficult to track and creates delays and mistakes. A corporate wide service request system would make it easy for staff to enter requests, create a consistant trackable database and provide insights and analytics. There may be the ability and need to expand this to other divisions in the future.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This project would improve the easy and experience for staff when submitting service requests to different departments. Staff receiving requests would also save time keeping track of what work has been done on a request. Staff would also be able to create analytics reports tracking how often requests are submitted, response times, service demands, etc. Alternatively, staff can continue using the inefficient email method.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #17

Project Name	Plotter & Scanner Replacement		
Project Type	Capital	Fund	21
Department Finance & Technology - Division	Information Services	Costc	961
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval	No	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID	$ 2,000	**Information System fee Included Below**	
Project Management Fee Included Below		**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?	Yes	**Please contact Steve Smith, Aidan Sheridan or Raman Braich for advice and assistance before budgeting for projects which may require computing equipment, software or networking services**	
Communications/Civic Engagements resource required?	No		

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - City			32,000			32,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 32,000	$ -	$ -	$ 32,000

Project Description (Details & Comments)

This project would replace both devices with new, faster, more effiecent models which would continue the City's needs into the future.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The City's current plotter and scanners were purchased in 2010 and will be 10 years old at the time of this project. At 10 years, parts and service become more difficult to find and we run a higher risk of failure. Alternativly, we could continue using the current equipment which runs the risk of failure.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #18

Project Name	Council Meeting Room A/V Equipment		
Project Type	Capital	Fund	21
Department Finance & Technology - Division	Information Services	Costc	961
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval	No	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID	$ 500	**Information System fee Included Below**	
Project Management Fee Included Below		**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?	Yes	**Please contact Steve Smith, Aidan Sheridan or Raman Braich for advice and assistance before budgeting for projects which may require computing equipment, software or networking services**	
Communications/Civic Engagements resource required?	No		

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Asset Reserve - Equipment - City	6,000					**6,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 6,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 6,000**

Project Description (Details & Comments)

This project would setup a new LCD montior for the Council Meeting room to be used in meetings. It would include a panel to easily turn the TV on and off, change controls between a computer and wireless laptop device. This would increase the verstility of the room for staff and Council meetings.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

With the Library renovation, the City is losing the Parklane meeting room. This new AV equipment would open up the Council meeting room for a variety of new uses. Alternative would be to use a portable projector, which does not work well without a screen and the limited size of the room.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #19

Project Name	Budget Software			
Project Type	Capital		Fund	21
Department Finance & Technology - Division	Information Services		Costc	961
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID			Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)	$ 3,000		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?	Yes	Please contact Steve Smith, Aidan Sheridan or Raman Braich for advice and assistance before budgeting for projects which may require computing equipment, software or networking services		
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - City	60,000					60,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 60,000	$ -	$ -	$ -	$ -	$ 60,000

Project Description (Details & Comments)

The City's budget process is a difficult and detail oriented process. In the past, the City utilized Excel spreadsheets and manually compiled the data. This process was very laborious and had a high potential of human error when transposing information.

Three years ago, the process was slightly changed with the Excel spreadsheets linking to a central database. However, the front end excel spreadsheets still need to be checked to ensure all of the information is passed onto the database. Furthermore, the information is not linked backed to the City's ERP system and still requires manual processes to enter all information.

A project budget of $35,000 was approved in 2017 for the implementation of Planner, an extension to the City's Agresso ERP system that was purchased in 2005. The funds were for consulting time from Unit 4 to customize Planner to work with Information Services and Finance staff. Additionally we looked to also purchase the budget books experience pack to enchance the planner software above and beyond the initial product.

After initial product demonstratins and discussions with Unit 4, it was determined that Planner could not be configured to meet the City's budgeting needs.

Additional funding is being sought for the purchase and implementation of a budget software that will meet the City's needs and integrate with our ERP (Unit 4).

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Pre-Approval Justification

Pre-Approval is required to ensure this software is installed and configured before the start of the 2019 budget process in July 2018. Without pre-approval, this work would not be ready for the 2019 budget.

2018 - 2022 Capital Project Details

PROJECT #1

Project Name	Replace FR003 2010 Ford Expedition-Car #2 (Deputy Fire Chief's vehicle)		
Project Type	Capital	Fund	21
Department Fire Rescue - Division	Fire Rescue	Costc	962
Strategic Plan Category			
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund			60,750			60,750
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 60,750	$ -	$ -	$ 60,750

Project Description (Details & Comments)

Replacement of current fleet vehicle. Reflects inustry recommended replacement cycle as identified in the City Strategic Fleet Revew.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #2

Project Name	Replace FR017 2008 GMC Sierra Pickup-Car #3 (Deputy Fire Chief's vehicle)			
Project Type	Capital	Fund	21	
Department Fire Rescue - Division	Fire Rescue	Costc	962	
Strategic Plan Category				
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund		65,000				65,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 65,000	$ -	$ -	$ -	$ 65,000

Project Description (Details & Comments)

Replacement of current fleet vehicle. Reflects inustry recommended replacement cycle as identified in the City Strategic Fleet Revew.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #3

Project Name	Replace FR011 2011 Chevrolet Colorado Pick-up-Car #4 (Fire Prevention Officer Vehicle)		
Project Type	Capital	Fund	21
Department Fire Rescue - Division	Fire Rescue	Costc	962
Strategic Plan Category			
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund				40,000		40,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 40,000	$ -	$ 40,000

Project Description (Details & Comments)

Replacement of current fleet vehicle. Reflects inustry recommended replacement cycle as identified in the City Strategic Fleet Revew.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #4

Project Name	Replace FR016 2005 Polaris ATV		
Project Type	Capital	Fund	21
Department Fire Rescue - Division	Fire Rescue	Costc	962
Strategic Plan Category			
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund			26,750			26,750
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 26,750	$ -	$ -	$ 26,750

Project Description (Details & Comments)

Replacement of current fleet vehicle. ATV primarily used for the transport of equipment and personnel for wildland interface fires on access routes not designed for fire truck use.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #5

Project Name	Purchase new Chief Officer's emergency response vehicle			
Project Type	Capital		**Fund**	21
Department Fire Rescue - Division	Fire Rescue		**Costc**	962
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID			**Information System fee Included Below**	
Project Management Fee Included Below			**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Equipment Replacement Reserve Fund	60,000					**60,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 60,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 60,000**

Project Description (Details & Comments)

The impetus behind this request stems from the major restructuring PMFR has undertaken over the past 2 years. During this time Deputy-Chief Jason Harper has been added to the senior exempt team, and has assumed an operational duty-chief role, as well as the role of Director of Emergency Management. As such, he is required to respond to working fires and other significant incidents during his duty-chief rotation. As well, he may be required to respond in a support capacity to any incidents of similar nature while not assigned as the duty-chief. Currently, DC Harper is utilizing unit FR017 (2008 GMC pickup). This unit was not intended for use as a duty-chief vehicle, and does not suit the need directly. Storage of structural personal protective equipment is problematic, and the transport of staff is limited.

After the conclusion of the last round of bargaining in 2016, and subsequent signing of a eight year collective agreement with Local 2399- IAFF, the Department also embarked on a major restructuring of its Suppression and Training Divisions. A new position of Training Captain was added, working seven days a week covering all 4 platoons. This new position has greatly enhanced our ability to deliver effective and appropriate training across all disciplines within our scope of response. This training, which occurs both at our sites, and in the field, requires materials and equipment be transported and set up prior to the commencement of training. FR017 (pick-up) would be reassigned to this role, as it was oiginally intended, and greatly enhance that ability. As well, as these new Training Captains are considered suppression staff, they would be able to respond to incident scenes and act in support roles (such as Incident Safety Officer, or Staging Officer) as needed. As FR017 is equipped with emergency equipment, this could be managed effectively.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This project is necessary to ensure the continued effective mannagement oversight at emergency incidents. As well, it would enhance the Director of Emeregency Management's ability to deliver on his core responsibilioties as to the performance of his duties.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

This purchased would be amortized over the intended lifespan of the vehicle, estimated at 10 years, and thus reduce the direct impact on the PMFR Operational budget.

Pre-Approval Justification

2018 - 2022 Capital Project Details

PROJECT #6

Project Name	Replace 2006 Rainbow Trailer - 02952y			
Project Type	Capital		Fund	21
Department Fire Rescue - Division	Fire Rescue		Costc	962
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund					7,500	7,500
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 7,500	$ 7,500

Project Description (Details & Comments)

Replace 2006 Rainbow Trailer.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #7

Project Name	Heavy Fire Apparatus Replacement		
Project Type	Capital	Fund	21
Department Fire Rescue - Division	Fire Rescue	Costc	962
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval	No	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?	No		
Communications/Civic Engagements resource required?	No		

Funding Sources:	2018	2019	2020	2021	2022	Total
Debt	3,770,000					3,770,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 3,770,000	$ -	$ -	$ -	$ -	$ 3,770,000

Project Description (Details & Comments)

Two pieces of Fire Apparatus have reached the end of their useful life. We will replace Ladder 1 (1990 E-One platform aerial) and Engine 4 (1995 Spartan engine). These vehicles will go into service in 2020 but significant lead time is required for purchases of this magnitude.

The City's current practice, is to Finance Fire Truck purchases through the Municipal Finance Authority (MFA). In the past MFA operated a capital lease program, but have recently moved to an equipment financing program. These vehicles have not been part of either program in the past. As such, their replacement will result in an impact to the Fire Rescue operating budget for the principal and interest payments. These impacts will be smoothed over an number of years by drawing on the Fire Truck Lease Reserve which has a $560,000 balance

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Vehicles have reached the end of their useful life by 2020

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #1

Project Name	eApply for Permits		
Project Type	Capital	Fund	21
Department Planning & Development - Division	Building, Bylaw & Licensing	Costc	974
Strategic Plan Category			
Project Priority	3. Medium		
Pre-Approval		**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID		**Information System fee Included Below**	
Project Management Fee Included Below		**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Council Strategic Priorities Reserve	156,750					156,750
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 156,750	$ -	$ -	$ -	$ -	$ 156,750

Project Description (Details & Comments)

eApply allows for customers to apply for permits on-line through myPortMoody.ca portal. Drawings and documents can be uploaded through the website and Building Officials and Planners are then able to review the drawings and reply back to applicant with comment and further requirements. This will streamline the process for customers and staff and will ensure our records are accurate filed correctly. This will also eliminate paper which assists the City in reducing its carbon footprint. Cost breakdown in Document #380369

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The Mobile Dashboard is nessessary to maintain the level of service the City provides. With increasing numbers of calls for service, complaints and permits this is a tool that will make our team much more efficient in the field and freeing up time of clerical staff in the office on the phone with our Bylaw Officers and Building Officials. The eApply is a move forward in the industry. This is the way muniicipalities will be going over the next few years. Managment feels that this should be implemented with care and over a few years to work all the out before moving into large project building permit acceptance/review. Management views that starting with plumbing and hyronic heating pemrit then moving into demolition permits and then small building permits before acceptign large projects for Building and Development Permit application.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

The Mobile Dashboard and eApply will greatly reduce the use of paper with Building and Development Permit applications, and Bylaw call for service and complaints.

2018 - 2022 Capital Project Details

PROJECT #1

Project Name	Cell Recording System			
Project Type	Capital		Fund	21
Department Police - Division	Police		Costc	966
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - Police		75,000				75,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 75,000	$ -	$ -	$ -	$ 75,000

Project Description (Details & Comments)

Combines the Interview and In-Custody video recording system into a single system. Individually they would cost $100,000. By combining the two systems we realize a savings of about $25,000.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This project is necessary as it is required by Provincial legislation.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

The impact is a $25,000 savings every 5 years based on replacing a single combined system versus two separate systems.

2018 - 2022 Capital Project Details

PROJECT #2

Project Name	Forensic Light			
Project Type	Capital		Fund	21
Department Police - Division	Police		Costc	966
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - Police			27,000			27,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 27,000	$ -	$ -	$ 27,000

Project Description (Details & Comments)

Main light source for Exhibits

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Internal fan used to cool system is faltering. Purchase would currently be in USD at approx $20,000

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #3

Project Name	Approved Screening Device Replacement			
Project Type	Capital		Fund	21
Department Police - Division	Police		Costc	966
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - Police		11,500				11,500
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 11,500	$ -	$ -	$ -	$ 11,500

Project Description (Details & Comments)

Replacement of Aprroved Screening Devices. Current ASD's will reach end of life and will be subject to higher repair frequency and cost. The Province is mandating a standard device.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

To meet Provincial and Federal guideleines of standardizing devices. To replace aging equipment that is prone to malfunction and higher repair costs.C1988

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #4

Project Name	External Hard Armor			
Project Type	Capital		Fund	21
Department Police - Division	Police		Costc	966
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - Police		16,500	23,500			40,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 16,500	$ 23,500	$ -	$ -	$ 40,000

Project Description (Details & Comments)

To provide PMPD Rifle operators with hard armor plates, external carriers, ballistic helmets, applicable equipment and a carrying bag $1,626 per unit. Plates require replacement after 5 years.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Qualified patrol rifle operators deploy the PMPD G36 Patrol Rifle. With the ability to deploy these rifles, members are expected to be able to respond appropriately to high risk callswhere weapons may be present. This armor will protect the wearer from high powered rifle fire.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #5

Project Name	Computers New and Replacement			
Project Type	Capital		Fund	21
Department Police - Division	Police		Costc	966
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - Police	34,400	27,300	27,300	27,300	38,700	155,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 34,400	$ 27,300	$ 27,300	$ 27,300	$ 38,700	$ 155,000

Project Description (Details & Comments)

New computers for employees to replace existing outdated computers. In 2018, includes workstation for Domestic Violence and Records position, replacement on a 4 year cycle ($4,200). Addition of three tablets for VPN capability for Deputy and two Inspectors ($12,900) replacing 4 desktops ($10,000) in the previous plan (which would also include a desktop for the Chief who is now using a tablet). In 2022 includes the replacement of 2018 plus the Chiefs tablet.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Replace existing computers that are beyond useful life as per capital life cycle planning.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #6

Project Name	Replacement LAN Server			
Project Type	Capital		Fund	21
Department Police - Division	Police		Costc	966
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - Police				75,000		75,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 75,000	$ -	$ 75,000

Project Description (Details & Comments)

To replace Utility server.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Information Technology equipment requires capital life cycle planning. .

All servers should be replaced every 4 to 5 years depending on function. This ensures that the integrity of police data is not compromised and remains available to all officers.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #7

Project Name	Replacement of UPS Batteries		
Project Type	Capital	Fund	21
Department Police - Division	Police	Costc	966
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - Police				12,740		12,740
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 12,740	$ -	$ 12,740

Project Description (Details & Comments)

Replacement every 5 years. Batteries condition and maintain power for power outage events.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Useful life is 5 years

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #8

Project Name	Telephone Infrastructure			
Project Type	Capital		Fund	21
Department Police - Division	Police		Costc	966
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - Police				14,200		14,200
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 14,200	$ -	$ 14,200

Project Description (Details & Comments)

Network infrastructure for connecting phone server to the network. 10 year life.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

For connection of desk phones to the server.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #9

Project Name	IT Backup			
Project Type	Capital		Fund	21
Department Police - Division	Police		Costc	966
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - Police			60,000			60,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 60,000	$ -	$ -	$ 60,000

Project Description (Details & Comments)

Network backup solution.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Part of disaster recovery plan.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #10

Project Name	Replacement Laptops for Police Cars			
Project Type	Capital		Fund	21
Department Police - Division	Police		Costc	966
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - Police	23,800	19,200	19,200	19,200	23,800	105,200
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 23,800	$ 19,200	$ 19,200	$ 19,200	$ 23,800	$ 105,200

Project Description (Details & Comments)

Laptops for police cars. Additional MDT in 2018 replaced on a 4 year cycle.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Recommended that workstations are on a 3 year life cycle, 1/3 being replaced each year

This system should be put on a 3 ½ year strategic replacement plan to ensure that data is not lost due to obsolete equipment.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #11

Project Name	Replacement of Photocopiers and Printers			
Project Type	Capital		Fund	21
Department Police - Division	Police		Costc	966
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - Police		18,000			18,000	36,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 18,000	$ -	$ -	$ 18,000	$ 36,000

Project Description (Details & Comments)

Replace outdated photocopiers and printers.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Replace existing printers and photocopiers that have past their useful life as per the capital life cycle planning.
It is recommended that the printers be replaced every 3 years as the printers will be past their useful life expectancy.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #12

Project Name	Software Upgrade		
Project Type	Capital	Fund	21
Department Police - Division	Police	Costc	966
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - Police		33,000				33,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 33,000	$ -	$ -	$ -	$ 33,000

Project Description (Details & Comments)

Periodically (4-5 Years) software is required to upgraded. These upgrades usually happen all at once so that people are still able to communicate electronically.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is required as software requires upgrading every 4 to 5 years so that we can exchange documents with other organizations and businesses. The consequences of not proceeding is we will not be able to communicate electronically with anyone. If we do upgrade the software without purchasing it we will be committing copyright infringement.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #13

Project Name	Telephone Router			
Project Type	Capital		Fund	21
Department Police - Division	Police		Costc	966
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - Police		5,000				5,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 5,000	$ -	$ -	$ -	$ 5,000

Project Description (Details & Comments)

A router that connects our IP phone system to the outside POTS service, allowing external calls to be made to and from our IP phone system.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

To replace the current telephone rour which will be at the end of its useful life.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #14

Project Name	Covert Laptop			
Project Type	Capital		Fund	21
Department Police - Division	Police		Costc	966
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - Police	6,000					6,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 6,000	$ -	$ -	$ -	$ -	$ 6,000

Project Description (Details & Comments)

Laptop required for covert surveillance

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Laptop was last replaced in 2012. Need to access PRIME.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #15

Project Name	Replace PO097 Dodge Caravan		
Project Type	Capital	Fund	21
Department Police - Division	Police	Costc	966
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund		38,000				38,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 38,000	$ -	$ -	$ -	$ 38,000

Project Description (Details & Comments)

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Police fleet is part of capital life cycle planning. Plan extends life of some fleet vehicles resulting in financial savings.
A 20 year plan is developed. Ensures safety to police officers and public to meet emergency service standards.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #16

Project Name	Replace PO088 Toyota Tacoma			
Project Type	Capital		Fund	21
Department Police - Division	Police		Costc	966
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund		60,000				60,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 60,000	$ -	$ -	$ -	$ 60,000

Project Description (Details & Comments)

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Police fleet is part of capital life cycle planning. Plan extends life of some fleet vehicles resulting in financial savings.
A 20 year plan is developed. Ensures safety to police officers and public to meet emergency service standards.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #17

Project Name	Replace PO102 Motorcycle		
Project Type	Capital	Fund	21
Department Police - Division	Police	Costc	966
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund			30,000			30,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 30,000	$ -	$ -	$ 30,000

Project Description (Details & Comments)

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Police fleet is part of capital life cycle planning. Plan extends life of some fleet vehicles resulting in financial savings.
A 20 year plan is developed. Ensures safety to police officers and public to meet emergency service standards.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #18

Project Name	Replace PO090 - Dodge Charger		
Project Type	Capital	Fund	21
Department Police - Division	Police	Costc	966
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund			53,000			53,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 53,000	$ -	$ -	$ 53,000

Project Description (Details & Comments)

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Police fleet is part of capital life cycle planning. Plan extends life of some fleet vehicles resulting in financial savings.
Ensures safety to police officers and public to meet emergency service standards.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #19

Project Name	Replace PO087-2014 Ford Explorer and Equipment		
Project Type	Capital	Fund	21
Department Police - Division	Police	Costc	966
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund		55,000				55,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 55,000	$ -	$ -	$ -	$ 55,000

Project Description (Details & Comments)

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Police fleet is part of capital life cycle planning. Plan extends life of some fleet vehicles resulting in financial savings.
A 10 year plan is developed. Ensures safety to police officers and public to meet emergency service standards.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #20

Project Name	Replace PO101 - Dodge Ram Pickup		
Project Type	Capital	Fund	21
Department Police - Division	Police	Costc	966
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund			45,000			45,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 45,000	$ -	$ -	$ 45,000

Project Description (Details & Comments)

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Police fleet is part of capital life cycle planning. Plan extends life of some fleet vehicles resulting in financial savings.
Ensures safety to police officers and public to meet emergency service standards.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #21

Project Name	Replace PO105 - Dodge Ram		
Project Type	Capital	Fund	21
Department Police - Division	Police	Costc	966
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund			50,000			50,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 50,000	$ -	$ -	$ 50,000

Project Description (Details & Comments)

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Police fleet is part of capital life cycle planning. Plan extends life of some fleet vehicles resulting in financial savings.
Ensures safety to police officers and public to meet emergency service standards.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #22

Project Name	Replace PO103 - Dodge Charger		
Project Type	Capital	Fund	21
Department Police - Division	Police	Costc	966
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund			53,000			53,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 53,000	$ -	$ -	$ 53,000

Project Description (Details & Comments)

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Police fleet is part of capital life cycle planning. Plan extends life of some fleet vehicles resulting in financial savings.
Ensures safety to police officers and public to meet emergency service standards.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #23

Project Name	Replace PO100 - Dodge Charger		
Project Type	Capital	Fund	21
Department Police - Division	Police	Costc	966
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund			53,000			53,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 53,000	$ -	$ -	$ 53,000

Project Description (Details & Comments)

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Police fleet is part of capital life cycle planning. Plan extends life of some fleet vehicles resulting in financial savings.
Ensures safety to police officers and public to meet emergency service standards.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #24

Project Name	Replace PO091-2013 Ford Explorer and Equipment		
Project Type	Capital	Fund	21
Department Police - Division	Police	Costc	966
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund		55,000				55,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 55,000	$ -	$ -	$ -	$ 55,000

Project Description (Details & Comments)

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Police fleet is part of capital life cycle planning. Plan extends life of some fleet vehicles resulting in financial savings.
A 10 year plan is developed. Ensures safety to police officers and public to meet emergency service standards.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #25

Project Name	Replace PO092-2013 Dodge Charger and Equipment			
Project Type	Capital		Fund	21
Department Police - Division	Police		Costc	966
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund		53,000				53,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 53,000	$ -	$ -	$ -	$ 53,000

Project Description (Details & Comments)

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Police fleet is part of capital life cycle planning. Plan extends life of some fleet vehicles resulting in financial savings.
A 10 year plan is developed. Ensures safety to police officers and public to meet emergency service standards.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #26

Project Name	Replace PO093-Dodge Charger and Equipment			
Project Type	Capital		Fund	21
Department Police - Division	Police		Costc	966
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund		53,000				53,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 53,000	$ -	$ -	$ -	$ 53,000

Project Description (Details & Comments)

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Police fleet is part of capital life cycle planning. Plan extends life of some fleet vehicles resulting in financial savings.
A 10 year plan is developed. Ensures safety to police officers and public to meet emergency service standards.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #27

Project Name	Replace PO089 2014 Dodge Charger		
Project Type	Capital	Fund	21
Department Police - Division	Police	Costc	966
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund		53,000				53,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 53,000	$ -	$ -	$ -	$ 53,000

Project Description (Details & Comments)

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Police fleet is part of capital life cycle planning. Plan extends life of some fleet vehicles resulting in financial savings.
A 10 year plan is developed. Ensures safety to police officers and public to meet emergency service standards.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #28

Project Name	Replace PO095 Chevy Tahoe		
Project Type	Capital	Fund	21
Department Police - Division	Police	Costc	966
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund			66,000			66,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 66,000	$ -	$ -	$ 66,000

Project Description (Details & Comments)

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Police fleet is part of capital life cycle planning. Plan extends life of some fleet vehicles resulting in financial savings.
A 20 year plan is developed. Ensures safety to police officers and public to meet emergency service standards.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #29

Project Name	Replace PO086 2016 Dodge Durango		
Project Type	Capital	Fund	21
Department Police - Division	Police	Costc	966
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund				50,000		50,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 50,000	$ -	$ 50,000

Project Description (Details & Comments)

The condition of the Police fleet is constantly being reviewed as high kilometres and general condition can lead to increased maintenance costs. Because of the nature and use, vehicle safety is of the utmost concern. From the time the capital budget is approved to the time the process is complete, the conditions of specific vehicles allocated for disposal may change. The department continues to recycle patrol vehicle through the department in other functions.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Police fleet is part of capital life cycle planning. Plan extends life of some fleet vehicles resulting in financial savings.
A 20 year plan is developed. Ensures safety to police officers and public to meet emergency service standards.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #30

Project Name	PO104 Boat Trailer			
Project Type	Capital		Fund	21
Department Police - Division	Police		Costc	966
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Equipment Replacement Reserve Fund				11,000		11,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 11,000	$ -	$ 11,000

Project Description (Details & Comments)

Trailer for boat used for lake patrol

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #31

Project Name	Cell Phone Triage		
Project Type	Capital	Fund	21
Department Police - Division	Police	Costc	966
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - Police					5,000	5,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 5,000	$ 5,000

Project Description (Details & Comments)

Original purchase of Cellebrite program in 2017. Electromagnetic frquency blocking box, software and hardware. Replacement of hardware is based on a trade in of equipment at a cost of $3,000 USD. 5 year life.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Allows in house investigative tool. Previously used outside agencies. Will allow us to access the RCMP tech crime unit resources. Will be used for other investigationswith increased cost control using a currently employed in house special constable.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #32

Project Name	Crowd Control Equipment			
Project Type	Capital		Fund	21
Department Police - Division	Police		Costc	966
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - Police					12,000	12,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 12,000	$ 12,000

Project Description (Details & Comments)

Crowd Management Equipment required by officers involved in high risk integrated crowd management units. 5 year life.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This specialized equipment is required for the safety of the officers who participate in this type of unit.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #33

Project Name	Radar Equipment			
Project Type	Capital		Fund	21
Department Police - Division	Police		Costc	966
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - Police					8,500	8,500
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 8,500	$ 8,500

Project Description (Details & Comments)

Previous project $5,500 adjusted to $8,500 to include a third Stalker radar unit. 7 year life.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Laser Speed detection devices are highly sensitive measuring devices used to measure distances and time to calculate the speed of travelling vehicles. Used in adverse conditions (rain, wind). Over 5-7 years of use and maintenance the units should be replaced to ensure functionality and accuracy for court reliability.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #34

Project Name	Floatation Devices		
Project Type	Capital	Fund	21
Department Police - Division	Police	Costc	966
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - Police					5,100	5,100
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 5,100	$ 5,100

Project Description (Details & Comments)

To replace 10 Mustang Personal Floatation devices that are deplayed in 10 patrol vehicles since 2010. These Commercial Law Enforcement rated units ensure consistent reliable operation. 6 year life.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Police officers are often tasked with conducting reactive and proactive investigations near water access points where handle railings are not available. Safe Work procedures established in 2010 require all police officers working near the waters edge to be accompanied by an assisting officer and both to weat their PFD's.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #35

Project Name	Patrol Rifles			
Project Type	Capital		Fund	21
Department Police - Division	Police		Costc	966
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - Police	16,180					16,180
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 16,180	$ -	$ -	$ -	$ -	$ 16,180

Project Description (Details & Comments)

The Departments Firearms section is replacing the existing H & K MP5 with Colt Canada C8 rifles. The Colt 8 is a shoulder mounted, rifle calibre secondary weapon that due to its calibre is highly effective in dealing with lethal threats that would be challenging for a pistol calibre. 10 year life.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The Colt carbine rifle is far more reliable for parts, training and repairs. Colt Canada is a Canadian company focused on providing training for their weapons and parts supply. As a weapon is used the forces exerted on the structure of the weapon are extreme and changes are noted in terms of accuracy and frequency of maintenance. A replacement cycle is established to prevent unanticipated failures. Useful life 10 years.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #36

Project Name	Radio Signal Booster			
Project Type	Capital		Fund	21
Department Police - Division	Police		Costc	966
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - City	43,000					43,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 43,000	$ -	$ -	$ -	$ -	$ 43,000

Project Description (Details & Comments)

Bi-directional radio amplifier. 10 year life

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Current radio reception in the Public Safety building is intermittent. Need to amplify Ecomm reception. Became an issue when dispatch moved to ECOMM as well as the new frequency on the New Gen radios.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #37

Project Name	Forensic ventilated wash sink			
Project Type	Capital		Fund	21
Department Police - Division	Police		Costc	966
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Asset Reserve - Equipment - Police	25,000					25,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 25,000	$ -	$ -	$ -	$ -	$ 25,000

Project Description (Details & Comments)

Ninhydrin sink used in the Identification area used when treating exhibits using various chemicals, some of which are dangerous. 15 year life.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This sink provides protection to the officers working on the exhibits to protect from noxious and dangerous chemicals in the air as well as physical overspray.It also filters the chemicals before they enter the public water system.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #1

Project Name	Shoreline Trail Sanitary Sewer (Gravity Sewer/Forcemain Valve/Twinning of Existing Siphon)			
Project Type	CAPITAL		Fund	22
Department Sewer & Drainage - Division	Sewer & Drainage		Costc	967
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID		**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Sewer Capital Reserve		255,000	3,035,000	1,600,000		4,890,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 255,000	$ 3,035,000	$ 1,600,000	$ -	$ 4,890,000

Project Description (Details & Comments)

This project is part of a phased plan to address infrastructure deficiencies within the North Shore Sanitary Network. Work must be undertaken to ensure there is no conflict with future upgrades to Ioco Low Pressure Siphon. May incorporate diversion/emergency storage systems from Ioco Siphon. Initial work is expected to start 2019, with subsequent system work planned for 2021/2023.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The gravity main that parallels the North Shore forcemain was intended to be able to accommodate sanitary flows from the North Shore during a shut down. This gravity main also carries significant flow from residential areas and has been identified as having substantial defects. Defects alone require approximately $90k of repairs. This main is nearing the end of its service life, and is impacted by downstream drainage issues (bottleneck at the Noons Creek siphon tends to back up flow due to poor weir performance). Overall scope is to assess gravity sewer, forcemain valve control, and explore ways to potentially twin the existing siphon.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

May have some creek crossings, may have some impact to trees (e.g.. removals required) depending on the selected alignment and rehab method.

2018 - 2022 Capital Project Details

PROJECT #2

Project Name	Gatensbury Drive (Grant St to Coquitlam/City Limit)			
Project Type	CAPITAL		Fund	22
Department Sewer & Drainage - Division	Sewer & Drainage		Costc	967
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID			Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Sewer Capital Reserve	1,160,000					1,160,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 1,160,000	$ -	$ -	$ -	$ -	$ 1,160,000

Project Description (Details & Comments)

Road (geometrics/sidewalks), storm drainage, and watermain improvements on Gatensbury Road, between Grant Street and Coquitlam boundary.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Gatensbury Drive is a critical pedestrian, cycling, and vehicle route connecting the Moody Centre area to other community road networks (Como Lake Road/Coquitlam). This road experiences frequent accidents where vehicles leave the roadway, and does not have adequate pedestrian facilities (sidewalks). Canada Post has expressed concern with mail delivery along this corridor (impacting door-to-door service).

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Current drainage networks discharge along the Chines area, which may be increasing potential for erosion of steep slopes in that area. This project will incorporate a piped network within the Gatensbury Drive alignment (connecting to Moody Centre drainage network). That would reduce environmental impacts of uncontrolled runoff on steep slope areas.

Pre-Approval Justification

This is a multi-utility project with components of the work included in the LRN road program; will require pre-approval of the LRN funding to allow the work to be advanced ahead of the normal budget cycle (May-May).

2018 - 2022 Capital Project Details

PROJECT #3

Project Name	Ioco Road Corridor Reconstruction			
Project Type	CAPITAL		Fund	22
Department Sewer & Drainage - Division	Sewer & Drainage		Costc	967
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID			**Information System fee Included Below**	
Project Management Fee Included Below	$ 10,000		**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Sewer Capital Reserve			24,500	24,500	1,900,000	1,949,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ 24,500	$ 24,500	$ 1,900,000	$ 1,949,000

Project Description (Details & Comments)

This project is part of planned multi-utility road, sewer, drainage, and watermain replacements along the Ioco Corridor…work will need to be done in phases. Will consider road safety alignments, pedestrian and cycling infrastructure, streetlighting, and possible undergrounding of 3rd party utilities. Initial phasing (tentative): Y1 - April Road to First Ave (could be some scope overlap with planned sewer rehab works); Y2 - Knowle St. to Old Orchard Park; and Y3 - Old Orchard Park to April Road.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Project will allow for phased improvements to municipal utility assets, and improve safety for vehicles, pedestrians and cyclists along the Ioco Road Corridor.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Environmental approvals for culverts, invasive species, tree removals.

Pre-Approval Justification

This is a multi-utility project with components of the work included in the MRN road program; will require pre-approval of the MRN funding to allow the work to be advanced ahead of the normal budget cycle (May-May).

2018 - 2022 Capital Project Details

PROJECT #4

Project Name	Sanitary Sewer Rehabilitation - Glenayre/Seaview/College Park (Areas K2, H, B)			
Project Type	CAPITAL		Fund	22
Department Sewer & Drainage - Division	Sewer & Drainage		Costc	967
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Sewer Capital Reserve		75,000	135,000	135,000	350,000	695,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 75,000	$ 135,000	$ 135,000	$ 350,000	$ 695,000

Project Description (Details & Comments)

This project will include trenchless sewer rehabilitation for select areas (Glenayre/Seaview/College Park). Work will be completed in phases, starting within initial design (2017) and continuing with implementation in 2018-2021.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Implementing trenchless repairs (sewer lining) will help to reduce effects of inflow/infiltration of groundwater in the local sewer networks. Implementing sewer maintenance strategies will allow conformance with Metro Vancouver's Liquid Waste Management Plan.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Maintaining sewer assets will help avoid potential environmental impacts (sewer overflows/leakage).

2018 - 2022 Capital Project Details

PROJECT #5

Project Name	Sanitary Sewer Rehabilitation - Moody Center (Areas E, F, C, D)		
Project Type	CAPITAL	Fund	22
Department Sewer & Drainage - Division	Sewer & Drainage	Costc	967
Strategic Plan Category	Service Excellence		
Project Priority	3. Medium		
Pre-Approval	No	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Sewer Capital Reserve					50,000	50,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 50,000	$ 50,000

Project Description (Details & Comments)

The project scope and cost estimate will be finalized based preliminary designs and identifying any other utility replacements and roadwork required. Focus is on Trenchless rehabilitation. Based on K2, B,C,D Phase 2 I & I and E,F,H Phase 2 I&I prioritized rehabilitation plan. 2017 - Verify assumptions of repair plan in conjunction with finalized sewer model, design 2018 plan. 2018 - Repair Mains (F) 1981, 1983, 1248 (burst), (D) 91, design 2019 plan. 2019 - Repair Pipe IDs: (C) 137, 139,140,123, 2049(, F2, reline), design 2020 plan. 2020 - Repair Pipe IDs - 1450, 1449, 1269 (reline/burst F2/F1), design 2021 plan. 2021 - Catchment E and F - Repair Pipe IDS:1795, 1530 (coincide with water project for windsor drive - depends on outcome of Coronation Park), 1795a(?) and 1793, design 2020 plan.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The Phase 2 I & I study is currently underway. Objective: To repair structural defects and sources of I & I , comply with Metro Vancouver's Liquid Waste Management Plan.
Priority: High to maintain level of service to residence. Benefits: Reduced I &I in the sanitary sewer system, sewer capacity is not reduced due to I&I; therefore main will not have to be replaced with a larger main.
Consequence of not proceeding: I&I will continue to increase, rehabilitation cost may escalate.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #6

Project Name	Storm Intake Replacement - Suterbrook Creek at Fraser Street			
Project Type	CAPITAL		Fund	22
Department Sewer & Drainage - Division	Sewer & Drainage		Costc	967
Strategic Plan Category	Service Excellence			
Project Priority	3. Medium			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID			Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Sewer Capital Reserve	55,000					55,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 55,000	$ -	$ -	$ -	$ -	$ 55,000

Project Description (Details & Comments)

Replacement of existing storm intake.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Has reached end of service life. Mitigates flood hazard. Reduces barriers to fish passage. Potential liability issues - high flood risk.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Will require fisheries/environmental approvals. Work must be performed during Fisheries window.

Pre-Approval Justification

Pre-approval is required in order to coordinate works around fisheries windows for construction.

2018 - 2022 Capital Project Details

PROJECT #7

Project Name	Alderside Foreshore Sanitary Sewer (Sewer Repair/Replace)			
Project Type	CAPITAL		Fund	22
Department Sewer & Drainage - Division	Sewer & Drainage		Costc	967
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Sewer Capital Reserve					45,000	45,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ -	$ 45,000	$ 45,000

Project Description (Details & Comments)

Based on North Shore Risk Assessment & Condition Assessment findings, and high level replacement strategies.
Develop a strategy to address operation & maintenance and rehabilitation of the main. Strategy would include consultation with DFO, and other municipalities (i.e. District of North Vancouver) that have similar infrastructure.
Need to go through pre-design and design phase for preferred option. Coordinate ioco low pressure siphon rehab if applicable (e.g.. if grinder pumps can pump alderside sewage to a renewed siphon). Survey of foreshore is complete, survey of alderside was not undertaken at this time but could be cost-shared with Ioco low pressure siphon.
Carry forward assessment study to be used in pre-design and coordination of the Foreshore, Shoreline Trail, and Low-pressure siphon. Costs of construction can increase or decrease depending on option selected. Phase-in and development requirements must be included as part of the work plan.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The foreshore sanitary main is located along the Alderside Beach, with MHs visible only at low tide. Residents along this corridor have numerous encroachments over City infrastructure on Port land, making repair and replacement difficult. Relocation to Alderside Road may be the most cost-effective but will require grinder pumps to be installed at each home. Objective: To develop a plan to address issues with the main prior to those issues occurring due to cost of construction and environmental sensitivities.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

2018 - 2022 Capital Project Details

PROJECT #8

Project Name	Sanitary Sewer Rehabilitation - North Shore		
Project Type	CAPITAL	Fund	22
Department Sewer & Drainage - Division	Sewer & Drainage	Costc	967
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Sewer Capital Reserve		50,000	150,000	150,000	15,000	365,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 50,000	$ 150,000	$ 150,000	$ 15,000	$ 365,000

Project Description (Details & Comments)

This project will include completion of a condition assessment and development of a sewer rehabilitation and replacement implementation plan for the North Shore. The project phasing is based on the North Shore Sanitary Sewer Inflow and Infiltration - Phase 1 Study, completed by KWL in 2012 and I&I rate vs sanitary age for the catchments. To implement a trenchless sewer rehabilitation plan for the North Shore, based on current CCTV data and fed by ongoing condition assessments. CCTV inspection as a part of the Ioco Corridor Utility Assessment program has provided a priority list of assets for repair on the North shore.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

To complete a condition assessment of the sanitary system, to understand the current condition, develop a rehabilitation program, and to comply with Metro Vancouver's Liquid Waste Management Plan. Condition assessment should inform what work should be completed as a trenchless rehab project, and what trenched/pipe bursting work should be completed as part of other utility upgrades and service lateral replacement.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Failure of sanitary system may result in environmental concerns.

2018 - 2022 Capital Project Details

PROJECT #9

Project Name	Storm Drainage Improvements - Moody Centre			
Project Type	CAPITAL		Fund	22
Department Sewer & Drainage - Division	Sewer & Drainage		Costc	967
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID			Information System fee Included Below	
Project Management Fee Included Below	$ 25,000		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Sewer Capital Reserve	150,000	150,000	150,000	150,000		600,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ -	$ 600,000

Project Description (Details & Comments)

The report titled Moody Centre Infrastructure Study - Catchment Wide Review identified the following high risk drainage issues:

1. 2602 Henry Street to 2605 St. George St - Sinkhole / Collapse already occurred on 600 mm storm drain that passes through a handful of private properties in close proximity to building foundations.
2. 2509 & 2510 St. George Street & 2507 St. Johns Street - Deteriorating pipe under and in close proximity to building foundations 9 (works tendered in 2015)
3. 125 Kyle Street & 2425 St. John Street - Deteriorating pipe under parking areas
4. 2725 Moody Street - Overflowing or pipe failure

The project is intended as a "program" to address continued design and planning for a replacement construction program throughout Moody Centre (future construction budgets may vary from the current 100k per annum estimate).

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The Moody Centre area has very limited storm drain capacity. As per the above description and previous studies, this is becoming an increasing issue. As development and improvements are made through Moody Centre, a drainage master plan should provide direction to how and where storm mains can be constructed.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Pre-Approval Justification

Early planning and investigation should be started to allow time within the year to complete construction priorities where identified. Planning and design 3-4 months. Estimated construction window is June to September

2018 - 2022 Capital Project Details

PROJECT #10

Project Name	Storm Drainage Infrastructure Rehabilitation - North Shore Storm System		
Project Type	CAPITAL	Fund	22
Department Sewer & Drainage - Division	Sewer & Drainage	Costc	967
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID		**Information System fee Included Below**	
Project Management Fee Included Below		**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Sewer Capital Reserve				325,000	240,000	565,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ -	$ -	$ 325,000	$ 240,000	$ 565,000

Project Description (Details & Comments)

Project is intended to rehabilitate storm sewer assets (work would be integrated with future Ioco Road improvements). Focus on non-CPR/non-Foreshore culverts and other storm assets which are tributaries to or receive flow from Ioco Road Culverts. Work will be done in phases, starting with initial planning in 2017/2018, with construction work continuing between 2019-2022. Will need to be integrated with planned improvements (TBD) along the Ioco Road corridor.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Work planned under this project will receive drainage from Ioco Road storm system (planned for renewal); these assets also convey drainage through the CPR rail corridor, and ultimately discharge to the Alderside foreshore area. Failure to repair/replace may result in increased level of risk (due to erosion, slope failure/undermining of assets/properties).

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Depending on storm system location, may need to work within fisheries window.

2018 - 2022 Capital Project Details

PROJECT #11

Project Name	Ioco Low-Pressure Sanitary Siphon and North Shore Valve Replacement			
Project Type	CAPITAL		Fund	22
Department Sewer & Drainage - Division	Sewer & Drainage		Costc	967
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Sewer Capital Reserve		75,000	85,000	1,700,000		1,860,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 75,000	$ 85,000	$ 1,700,000	$ -	$ 1,860,000

Project Description (Details & Comments)

This project is part of a broader strategy for addressing system deficiencies for the North Shore sanitary sewer service area. Improvements to this sanitary sewer siphon are necessary to provide for emergency maintenance bypass, infrastructure renewal, and increased capacity.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The gravity main that parallels the North Shore forcemain is supposed to be able to accommodate sanitary flows from the North Shore during a shut down. The condition and capacity of the gravity main need to be assessed in order to determine of the gravity main can be utilized as a bypass. Consequence of not proceeding: unable to bypass the forcemain for maintenance or due to an emergency.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Significant potential for environmental concerns should this main fail.

2018 - 2022 Capital Project Details

PROJECT #12

Project Name	CCTV Inspection/GPS Locate Program			
Project Type	OPERATING		Fund	12
Department Sewer & Drainage - Division	Sewer & Drainage		Costc	814
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	Events (i.e Grand Opening)	
Contingency Included BelowAsset ID			Information System fee Included Below	
Project Management Fee Included Below			Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Sewer Capital Reserve	60,000	60,000	65,000	60,000	70,000	315,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 60,000	$ 60,000	$ 65,000	$ 60,000	$ 70,000	$ 315,000

Project Description (Details & Comments)

Complete CCTV inspection and GPS locates of key assets. Verify locations, sizes, material, slope and condition. Prioritize through previous study directives as well as age of pipe and absence of condition data (e.g.. North Shore and Catchment A, J, K1)
Priority assets include storm and sewer infrastructure that service large catchment areas or where development may be occurring in the near future. Work to proceed by catchment area or street to keep data collection in easy to track sequence.
Update GIS as required. Utilize on-call CCTV RFP.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Identifying current condition of critical utility infrastructure is an important part of risk management within the total asset management portfolio of utilities.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Better information on utility assets will allow for pro-active system maintenance (avoiding sewer overflow/leaks).

Pre-Approval Justification

Camera inspections during winter (wet weather) season helps provide greater information and understanding where in-flow and infiltration (I&I) exists on sewer system networks.

2018 - 2022 Capital Project Details

PROJECT #13

Project Name	Sanitary and Drainage Renewal - City Hall			
Project Type	CAPITAL		**Fund**	22
Department Sewer & Drainage - Division	Sewer & Drainage		**Costc**	967
Strategic Plan Category	Service Excellence			
Project Priority	4. Low			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID		**Information System fee Included Below**		
Project Management Fee Included Below	$ 5,000	**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Sewer Capital Reserve	300,000					**300,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 300,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 300,000**

Project Description (Details & Comments)

Complete a CCTV condition inspection of sanitary and storm mains. Replace or repair pipe as required based on CCTV data.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Existing sewer and drainage systems at City Hall require replacement. Higher maintenance costs are currently incurred to flush lines and ensure the continued performance of the sewer. It is anticipated to replace these systems in line with pending capital improvements and renewals of the building.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

N/A

2018 - 2022 Capital Project Details

PROJECT #14

Project Name	Sanitary Sewer Study - North Shore Phase 2 I&I			
Project Type	OPERATING		**Fund**	12
Department Sewer & Drainage - Division	Sewer & Drainage		**Costc**	814
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID		**Information System fee Included Below**		
Project Management Fee Included Below	$ 50,000	**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Sewer Capital Reserve		150,000	150,000	150,000		**450,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ -**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ -**	**$ 450,000**

Project Description (Details & Comments)

To complete a condition assessment and to develop a sewer rehabilitation and replacement implementation plan for the North Shore. The project phasing is based on the North Shore Sanitary Sewer Inflow and Infiltration - Phase 1 Study, completed by KWL in 2012 and I&I rate vs sanitary age for the catchments. The phasing is:
Year 1 - Ioco Cleansing Pump Station, Site 1, Site 4 & Site 6 (High and medium)
Year 2 - Remaining medium priority group - Site 2, Site 3, Site 7
Year 3 - Low Priority Sites (may defer depending on age of asset)

Priority deferred to 2019, as Ioco Corridor and Forcemain/foreshore condition assessment work take care of many of the priority catchment areas.C329

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

To complete a condition assessment of the sanitary system, to understand the current condition, develop a rehabilitation program, and to comply with Metro Vancouver's Liquid Waste Management Plan. Condition assessment should inform what work should be completed as a trenchless rehab project, and what trenched/pipe bursting work should be completed as part of other utility upgrades and service lateral replacement.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

N/A

2018 - 2022 Capital Project Details

PROJECT #15

Project Name	Lift Station Improvements - Beach Avenue		
Project Type	CAPITAL	Fund	22
Department Sewer & Drainage - Division	Sewer & Drainage	Costc	967
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Water Capital Reserve	75,000					75,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 75,000	$ -	$ -	$ -	$ -	$ 75,000

Project Description (Details & Comments)

Improvements to existing lift station kiosk to address operational and performance requirements (corrosion issues).

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Beach Lift Station does not meet standard operational and performance requirements. The electrical kiosk is corroded inside and out. The wiring is not up to current electrical code standards. The controls and electrical components could fail and cause the station to overflow.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Risk to the environment if a spill were to occur.

2018 - 2022 Capital Project Details

PROJECT #16

Project Name	Alderside Lift Station Standby Genset		
Project Type	CAPITAL	Fund	22
Department Sewer & Drainage - Division	Sewer & Drainage	Costc	967
Strategic Plan Category	Service Excellence		
Project Priority	3. Medium		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Sewer Capital Reserve	15,000					15,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 15,000	$ -	$ -	$ -	$ -	$ 15,000

Project Description (Details & Comments)

Needs assessment for a permanent standby generator for the Alderside Lift Station.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The existing lift station does not have a standby generator, which creates a risk of sewer overflow during power outages. The project scope will include assessment of existing station, and development of design alternatives to locate a future standby generator at this general location.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Potential environmental risk if a sewer overflow were to occur during a power outage.

2018 - 2022 Capital Project Details

PROJECT #17

Project Name	Environmental Investigation & Response - Drainage Systems			
Project Type	OPERATING		Fund	12
Department Sewer & Drainage - Division	Sewer & Drainage		Costc	814
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Sewer Capital Reserve	35,000	35,000	35,000	35,000	35,000	175,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 35,000	$ 35,000	$ 35,000	$ 35,000	$ 35,000	$ 175,000

Project Description (Details & Comments)

Throughout the year the City's creek systems (which act as a significant conveyance for the City storm drainage) are affected by run-off contamination and pollutants from many possible sources. This account will provide emergency resource for source control and cleanup as required.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Responding to in-stream contamination pollutants in a timely manner is essential for the preservation of the environment and fish habitat.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Failure to respond in a timely manner to environmental in-stream issues would not meet expectations of the community and service levels.

2018 - 2022 Capital Project Details

PROJECT #18

Project Name	Sanitary Sewer Flow Monitoring Program			
Project Type	OPERATING		Fund	12
Department Sewer & Drainage - Division	Sewer & Drainage		Costc	814
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	No	Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Sewer Capital Reserve	55,000	55,000	60,000	60,000	60,000	290,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 55,000	$ 55,000	$ 60,000	$ 60,000	$ 60,000	$ 290,000

Project Description (Details & Comments)

Flow monitoring will allow for more accurate assessment of system capacity issues (will assist with calibration of sewer models).

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This ongoing program will provide better information to support future capital project decisions.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Better understanding of sewer flows will allow for more pro-active system maintenance (avoid sewer over-flows/leaks).

2018 - 2022 Capital Project Details

PROJECT #19

Project Name	Asset Management - Sewer & Drainage			
Project Type	CAPITAL		Fund	22
Department Sewer & Drainage - Division	Sewer & Drainage		Costc	967
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval	Yes	Please complete justification below	**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID			**Information System fee Included Below**	
Project Management Fee Included Below	$ 20,000		**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)			**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Sewer Capital Reserve	100,000	100,000	100,000	100,000	100,000	**500,000**
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 500,000**

Project Description (Details & Comments)

This project creates provisional funds for unexpected emergencies, such as sewermain breaks and drainage/slope stability concerns, which arise annually.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Objective: To repair or replace culverts along Ioco Rd that were identified in the condition assessment
Priority: Based on the condition assessment and if possible should coincide with water main replacement
Consequence of not proceeding: culvert failure

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Proactive improvements to sewer and drainage systems will help to mitigate potential environmental concerns (sewer overflows/leaks).

Pre-Approval Justification

Requirements to provide assessment to failed infrastructure and respond to issues on emergency basis may occur at any time of the year. Funding should be available to ensure work can be performed in a timely manner.

2018 - 2022 Capital Project Details

PROJECT #20

Project Name	Utility Rights of Way (Review/Assessment)			
Project Type	OPERATING		**Fund**	12
Department Sewer & Drainage - Division	Sewer & Drainage		**Costc**	814
Strategic Plan Category	Service Excellence			
Project Priority	3. Medium			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID		**Information System fee Included Below**		
Project Management Fee Included Below	$ 10,500	**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Water Capital Reserve	30,000	30,000	30,000	30,000	30,000	**150,000**
Sewer Capital Reserve	30,000	30,000	30,000	30,000	30,000	**150,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 60,000**	**$ 60,000**	**$ 60,000**	**$ 60,000**	**$ 60,000**	**$ 300,000**

Project Description (Details & Comments)

The City has numerous areas where municipal utilities extend through private land holdings. This program is intended to inventory areas where rights-of-way/easement concerns exist, and develop strategies to secure rights-of-way for municipal utility asset

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Having legal rights-of-way for our municipal utility networks will protect our ability to access and maintain that infrastructure. Where municipal utilities are not within rights-of-way or easements, there is significant exposure to risk.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

N/A

2018 - 2022 Capital Project Details

PROJECT #21

Project Name	Civil Works Construction Program - Sewer and Drainage			
Project Type	CAPITAL		**Fund**	22
Department Sewer & Drainage - Division	Sewer & Drainage		**Costc**	967
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID		**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Sewer Capital Reserve	150,000	150,000	150,000	150,000	150,000	**750,000**
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 750,000**

Project Description (Details & Comments)

This program was initiated in 2016, and provides funding/resources for Public works (operations) civil works crew (4 staff) to undertake capital improvements throughout the year.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Through the MSA it was identified that a dedicated civil construction crew was required to complete planned maintenance and capital improvements works. This funding serves as a component for financing the civil construction crew.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Proactive improvements to sewer and drainage systems will help to mitigate potential environmental concerns (sewer overflows/leaks).

2018 - 2022 Capital Project Details

PROJECT #22

Project Name	Integrated Watershed Management Program			
Project Type	OPERATING		Fund	12
Department Sewer & Drainage - Division	Sewer & Drainage		Costc	814
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID		**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Sewer Capital Reserve	75,000	70,000	45,000	45,000	45,000	280,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 75,000	$ 70,000	$ 45,000	$ 45,000	$ 45,000	$ 280,000

Project Description (Details & Comments)

Under the provisions of Metro Vancouver's Integrated Liquid Waste and Resource Management Plan (ILWRMP), member municipalities are required to have Integrated Stormwater Management Plans (ISMP's) in-place for streams and watercourses within their respective municipal boundaries by 2014. Where a plan has not been established, municipalities are required to undertake a water-quality monitoring program to establish baseline data for the watershed area. This work must conform to Metro Vancouver's "Adaptive Management Planning Framework" protocol.

While the City has completed and developed a number of ISMP's over the last 3-4 years, this program is necessary for those watersheds that do not currently have an ISMP in-place.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The project is required as a component of Integrated Stormwater Management Plans and reporting requirements to Metro Vancouver.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Monitoring and controlling the quality of the City's watersheds and drainage systems is an important component of environmental management.

2018 - 2022 Capital Project Details

PROJECT #23

Project Name	Sewer and Drainage Master Plan			
Project Type	Capital		Fund	22
Department Sewer & Drainage - Division	Sewer & Drainage		Costc	967
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below	$ 75,000	Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Sewer Capital Reserve	75,000					75,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 75,000	$ -	$ -	$ -	$ -	$ 75,000

Project Description (Details & Comments)

The City's last major assesement of sewer utility assets was completed in August of 2006. Since that time, several design studies have been undertaken, and a number of strategic capital improvements have been initiated. Given that the current master plan was completed more than 10 years ago, an updated master plan is necessary to guide further investment in our sewer utility infrastructure.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Proper strategic planning will ensure we understand system needs over time (strategic investment in water utility upgrades/replacement).

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Having a comprehensive inventory of our sewer utility assets, and a long-range plan that guides investment in sewer utility infrastructure is critically important. Without an up-to-date plan/strategy in place, it would be difficult to establish work priorities, and track/manage necessary works.

2018 - 2022 Capital Project Details

PROJECT #1

Project Name	Fire Hydrant Improvements - Stortz Adaptor Program		
Project Type	CAPITAL	Fund	23
Department Water - Division	Water	Costc	968
Strategic Plan Category	Service Excellence		
Project Priority	3. Medium		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Water Capital Reserve	25,000	25,000	25,000	25,000	25,000	125,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 125,000

Project Description (Details & Comments)

This program will facilitate the phased conversion of the City's municipal fire hydrant system to a uniform connection standard (Stortz Connectors).

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Fire Services equipment has adopted "Stortz" connection systems (more efficient and robust connection system). The current port connectors on our existing hydrants are not fully compatible with that system. This program will allow a phased transition to the new connection systems (standardization of equipment, improving response times in emergency situations).

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

N/A

2018 - 2022 Capital Project Details

PROJECT #2

Project Name	Asset Management - Water Infrastructure			
Project Type	CAPITAL		**Fund**	23
Department Water - Division	Water		**Costc**	968
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID		**Information System fee Included Below**		
Project Management Fee Included Below	$ 5,000	**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Water Capital Reserve	50,000	50,000	50,000	50,000	50,000	**250,000**
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 250,000**

Project Description (Details & Comments)

This project creates funding for emergency investigations, asset management planning, and minor works associated to the city water system.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Each year the requirement for analysis and investigation to undefined scopes is necessary. The amount of work cannot be quantified so this budget is estimated to cover unanticipated work throughout the year.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Pro-active response to potential environmental issues.

2018 - 2022 Capital Project Details

PROJECT #3

Project Name	Water Pump Vibration Analysis & Monitoring		
Project Type	OPERATING	Fund	13
Department Water - Division	Water	Costc	874
Strategic Plan Category	Service Excellence		
Project Priority	4. Low		
Pre-Approval		Events (i.e Grand Opening)	
Contingency Included BelowAsset ID		Information System fee Included Below	
Project Management Fee Included Below		Communications Fee Included Below	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Water Capital Reserve	75,000					75,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 75,000	$ -	$ -	$ -	$ -	$ 75,000

Project Description (Details & Comments)

This project will assess potential pump system deficiencies (vibration analysis to detect potential faults of equipment that, left undetected or unattended, could lead to catastrophic failure of equipment).

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Performing vibration analysis is a way of providing early detection of equipment problems. This allows better scheduling of maintenance as needed on a proactive basis rather than emergency or crisis repair.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

N/A

2018 - 2022 Capital Project Details

PROJECT #4

Project Name	Cross Connection Control Program Maintenance			
Project Type	OPERATING		**Fund**	13
Department Water - Division	Water		**Costc**	874
Strategic Plan Category	Service Excellence			
Project Priority	3. Medium			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID		**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Water Capital Reserve	28,000	28,000	28,000	28,000	28,000	**140,000**
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 28,000**	**$ 28,000**	**$ 28,000**	**$ 28,000**	**$ 28,000**	**$ 140,000**

Project Description (Details & Comments)

The City has implemented a Cross Connection Control (CCC) Program for all Industrial, Commercial, Institutional (ICI) and select multi-family residential properties. The CCC program consists of an annual maintenance monitoring program as well as maintenance of communications and standards regarding the program. In addition to annual monitoring, in 2018 the CCC program may include further implementation to include residential in-ground irrigation hazard identification and protection.

The program is anticipated to receive approximately $10,000 in revenue from annual test reports submitted through BSI Online.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The Provincial Health Services Authority requires the City to meet specific standards to protect the public water system. The program tracks annual inspection and testing of backflow prevention devices directly connected to the City's main water distribution system to ensure that they remain in proper working condition. The objective of Port Moody's Cross Connection Control Program is to provide all residents and businesses with access to clean and dependable drinking water. The Cross Connection Control program aims to ensure the City of Port Moody's water distribution system is protected from accidental contamination due to backflow occurrences drinking water from contamination by requiring property owners to follow best practices and standards to prevent backflow.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

N/A

2018 - 2022 Capital Project Details

PROJECT #5

Project Name	ICI Water Meters			
Project Type	CAPITAL		**Fund**	23
Department Water - Division	Water		**Costc**	968
Strategic Plan Category	Service Excellence			
Project Priority	3. Medium			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID		**Information System fee Included Below**		
Project Management Fee Included Below	$ 5,000	**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Water Capital Reserve	60,000	60,000	60,000	60,000	60,000	**300,000**
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 60,000**	**$ 60,000**	**$ 60,000**	**$ 60,000**	**$ 60,000**	**$ 300,000**

Project Description (Details & Comments)

The program will include an inventory of Institutional, Commercial and Industrial (ICI) water meters. A database will be developed that identifies items such as is age of install, size, BCAA use code, last maintenance date, etc. Work would also include development of design standards, development of a plan/strategy to install meters at unmetered ICI customers (approximately 151 commercial, and 4 light industrial), and implementation of a testing and replacement schedule.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This project will facilitate completion of the ICI metering program by installing meters at each ICI customer. A total of 151 commercial customers, and 4 light industrial facilities are currently on flat rates. The intent of this project will be to develop an ICI meter inventory, design standards, plan for the ICI customers to install meters, and a testing and renewal schedule. This project will provide a better understanding of water usage within City (user pay model). Should this project not proceed, there could be a potential for inequality between customers.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Metering will allow for better understanding of consumption rates/costs, as well as allow opportunities for conservation initiatives.

2018 - 2022 Capital Project Details

PROJECT #6

Project Name	Security Upgrades			
Project Type	CAPITAL		Fund	23
Department Water - Division	Water		Costc	968
Strategic Plan Category	Service Excellence			
Project Priority	3. Medium			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below	$ 3,000	Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Water Capital Reserve	20,000	20,000				40,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 20,000	$ 20,000	$ -	$ -	$ -	$ 40,000

Project Description (Details & Comments)

This program will allow for phased security improvements to the City's water distribution system assets.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Certain components of the City's drinking water infrastructure can be potentially exposed to security risks (i.e. vandalism). This program will allow for security improvements to address potential concerns.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

N/A

2018 - 2022 Capital Project Details

PROJECT #7

Project Name	SCADA - RTU Implementation Program		
Project Type	CAPITAL	Fund	23
Department Water - Division	Water	Costc	968
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID		**Information System fee Included Below**	
Project Management Fee Included Below		**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Water Capital Reserve	200,000					200,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 200,000	$ -	$ -	$ -	$ -	$ 200,000

Project Description (Details & Comments)

The City's SCADA system requires an Remote Terminal Unit Mater Plan program to develop system functionality and efficiency. Future demands on the SCADA system is projected to increase as regulatory data collection and archiving needs become more significant in day-to-day operations. The ongoing SCADA enhancement process will improve operational efficiency and optimization initiatives, reduce system operating and maintenance costs and aid in the reduction or mitigation of potential risks to the utility and public.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Regulatory requirements (data collection and archiving) are projected to place significant demand on day-to-day operations. Regular enhancements to the SCADA system will improve operational efficiency, reduce system operating and maintenance costs and aid in the reduction or mitigation of potential risks to the utility and public.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

N/A

2018 - 2022 Capital Project Details

PROJECT #8

Project Name	Water Conservation Coordinator Resource Materials & Outreach Tools			
Project Type	OPERATING		**Fund**	13
Department Water - Division	Water		**Costc**	874
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID		**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	**2018**	**2019**	**2020**	**2021**	**2022**	**Total**
Water Capital Reserve	10,000	10,000	10,000	10,000	10,000	**50,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 50,000**

Project Description (Details & Comments)

To assist community outreach implementing strategies to generate education and understanding that motivate participation in water conservation management programs in Port Moody. Initiatives and activities will incorporate a variety of water conservation campaign materials and interactive presentations to be promoted at public events and workshops.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Strategic alignment is with preserving the environment and service excellence. Project is necessary to assist staff effectively communicate and educate residents & stakeholders in a professional and engaging manner.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Having the tools to promote water conservation initiatives will have tremendous sustainable impact. Being able to effectively educate our residents to reduce water usage will have environmental and economic benefit to the city.

2018 - 2022 Capital Project Details

PROJECT #9

Project Name	BA Line Integration/109 Pressure Zone			
Project Type	CAPITAL		**Fund**	23
Department Water - Division	Water		**Costc**	968
Strategic Plan Category	Service Excellence			
Project Priority	4. Low			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID		**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Water Capital Reserve	30,000					30,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 30,000	$ -	$ -	$ -	$ -	$ 30,000

Project Description (Details & Comments)

As part of recent capital project work (2016), a technical assessment of the existing British America watermain that extends from Old Dewdney Trunk to the SUNCOR facility was undertaken. That assessment determined that the existing watermain is in very good condition, and could provide potential (alternative) servicing for select areas along the pipe alignment. Given that the main has a limited number of service connections, there is an opportunity to provide additional system redundancy (watermain looping) by adding additional connections at strategic points along this main.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This project would provide a plan for better integration of this under utilized infrastructure asset. It is expected that new service connections (loops) could be established to service planned development sites along the route. Additional fire hydrants would also be considered to ensure best utilization of this infrastructure asset.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

The existing watermain is under utilized, and predominantly functions as a fire suppression/supply main for the SUNCOR site. Improving service connections would provide more effective utilization of this infrastructure asset.

2018 - 2022 Capital Project Details

PROJECT #10

Project Name	April Road Service Area - Needs Assessment/Functional Requirements Review			
Project Type	CAPITAL		**Fund**	23
Department Water - Division	Water		**Costc**	968
Strategic Plan Category	Service Excellence			
Project Priority	4. Low			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID		**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Water Capital Reserve		35,000				35,000
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ -	$ 35,000	$ -	$ -	$ -	$ 35,000

Project Description (Details & Comments)

As part of planned utility improvements (2006) in the April Road service area, the existing reservoir was taken offline. The reservoir and related pumping components were left in place, with no clear determination of decommissioning requirements, or potential for any future use of this infrastructure. This project will seek to clarify whether this infrastructure asset should be fully decommissioned, or whether it should be retained for future use.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

A technical assessment/evaluation as to the longer term disposition of this asset is necessary to determine what (if any) action is necessary. At present, the reservoir and related pumping infrastructure is not maintained. This assessment will help to guide future decisions with respect to this infrastructure asset.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

N/A

2018 - 2022 Capital Project Details

PROJECT #11

Project Name	Watermain Renewal - Murray Street (Electronic Av to end)			
Project Type	CAPITAL		Fund	23
Department Water - Division	Water		Costc	968
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		Events (i.e Grand Opening)		
Contingency Included BelowAsset ID		Information System fee Included Below		
Project Management Fee Included Below		Communications Fee Included Below		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		Asset Replacement Provision (Project Total Divided by Useful Life)		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Water Capital Reserve	890,000	720,000				1,610,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 890,000	$ 720,000	$ -	$ -	$ -	$ 1,610,000

Project Description (Details & Comments)

Design and construction and replacement of existing watermain on Murray St, from Klahanie to Columbia. Work to be done in phases (Phase 1 in conjunction with Murray Street Bike Path, Phase 2 in the following year).

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This section of watermain is aged and scheduled for replacement in approx. 5 years. (2022-23). Increasing the urgency of repair 5 major breaks have occurred through 2016-17, increasing the risk of failure, costs of repair and need for replacement.
If this is not repaired more urgently it is anticipated to continue to see more breaks. No specific operational condition has been observed as a change

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

This section of watermain has had above average number of breaks (5 in 18 months) and is financially uneconomical to keep repairing.

2018 - 2022 Capital Project Details

PROJECT #12

Project Name	Non-Linear Infrastructure Assets Renewal Program		
Project Type	CAPITAL	Fund	23
Department Water - Division	Water	Costc	968
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID		**Information System fee Included Below**	
Project Management Fee Included Below		**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Water Capital Reserve	50,000	170,000	170,000	170,000	170,000	730,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 50,000	$ 170,000	$ 170,000	$ 170,000	$ 170,000	$ 730,000

Project Description (Details & Comments)

As part of previous engineering studies, our consulting engineers (AECOM) prepared an assessment report that identified non-linear infrastructure assets (i.e. reservoirs, PRV's, pump stations, etc.) that are not currently part of our asset management strategies. These infrastructure components are typically large-scale facilities that require significant planning and investment to ensure they continue to service the needs of the community.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

This project is necessary to ensure a sufficient level of planning/work priority setting is undertaken to guide renewal/rehabilitation of these important infrastructure assets.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Progressive rehabilitation of non-linear watermain assets will allow for better resource conservation and reduction in overall operational costs due to reduced water losses.

2018 - 2022 Capital Project Details

PROJECT #13

Project Name	SCADA System Maintenance - Telemetry/Software		
Project Type	CAPITAL	Fund	23
Department Water - Division	Water	Costc	968
Strategic Plan Category	Service Excellence		
Project Priority	3. Medium		
Pre-Approval		**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID		**Information System fee Included Below**	
Project Management Fee Included Below		**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Water Capital Reserve	25,000	25,000	25,000	25,000	25,000	125,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 125,000

Project Description (Details & Comments)

Our current SCADA (supervisory control and data acquisition) system has been significantly upgraded over the past several years. Through that process, it has become evident that system software/ hardware will need to be continually upgraded to ensure the system can remain functional.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

As technology advances, system components and software typically require upgrades to continue to meet demands. Given that the initial investment in SCADA technology was considerable, it is important to provide ongoing funding to keep the system fully operational.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Planned investment in system updates will help ensure the SCADA system continues to operate effectively (reduced operational cost due to system automation).

2018 - 2022 Capital Project Details

PROJECT #14

Project Name	Water Utility Infrastructure - Master Plan/Strategic Priority Setting			
Project Type	OPERATING		**Fund**	13
Department Water - Division	Water		**Costc**	874
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID		**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Water Capital Reserve		150,000				**150,000**
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ -**	**$ 150,000**	**$ -**	**$ -**	**$ -**	**$ 150,000**

Project Description (Details & Comments)

The City's last major assessment of water utility assets was completed in August of 2006. Since that time, several supply/distribution studies have been undertaken, and a number of strategic capital improvements have been initiated. Given that the current master plan was completed more than 10 years ago, an updated master plan is necessary to guide further investment in our water utility infrastructure.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Having a comprehensive inventory of our water utility assets, and a long-range plan that guides investment in water utility infrastructure is critically important. Without an up-to-date plan/strategy in place, it would be difficult to establish work priorities, and track/manage necessary works.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Proper strategic planning will ensure we understand system needs over time (strategic investment in water utility upgrades/replacement).

2018 - 2022 Capital Project Details

PROJECT #15

Project Name	Chestnut Reservoir - Structural Assessment/Resurfacing		
Project Type	CAPITAL	Fund	23
Department Water - Division	Water	Costc	968
Strategic Plan Category	Service Excellence		
Project Priority	2. High		
Pre-Approval		**Events (i.e Grand Opening)**	
Contingency Included BelowAsset ID		**Information System fee Included Below**	
Project Management Fee Included Below		**Communications Fee Included Below**	
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**	
Information System resource required?			
Communications/Civic Engagements resource required?			

Funding Sources:	2018	2019	2020	2021	2022	Total
Water Capital Reserve	145,000					145,000
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	$ 145,000	$ -	$ -	$ -	$ -	$ 145,000

Project Description (Details & Comments)

As part of planned (2016) capital work (Resurface Tennis Courts - Chestnut Park Reservoir), staff reviewed the condition of the underlying concrete surface (reservoir cap). The existing surface was found to have numerous significant cracks, which will require sealing/repair prior to reinstating the tennis court surface.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

The extent/depth of cracking has not yet been determined; it is imperative that an assessment be undertaken to determine the full extent of rehab necessary. There is a potential that left unaddressed, these cracks could allow migration of surface water into the reservoir, which could pose a potential health risk.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

N/A

2018 - 2022 Capital Project Details

PROJECT #16

Project Name	Civil Works Construction Program - Water Utility			
Project Type	CAPITAL		**Fund**	23
Department Water - Division	Water		**Costc**	968
Strategic Plan Category	Service Excellence			
Project Priority	2. High			
Pre-Approval		**Events (i.e Grand Opening)**		
Contingency Included BelowAsset ID		**Information System fee Included Below**		
Project Management Fee Included Below		**Communications Fee Included Below**		
NET Operating Budget Impact - Description & Amount - Revenues vs Expenses (Incremental to Base Budget)		**Asset Replacement Provision (Project Total Divided by Useful Life)**		
Information System resource required?				
Communications/Civic Engagements resource required?				

Funding Sources:	2018	2019	2020	2021	2022	Total
Water Capital Reserve	150,000	150,000	150,000	150,000	150,000	**750,000**
						-
						-
						-
						-
						-
						-
						-
						-
						-
Total Costs	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 750,000**

Project Description (Details & Comments)

Operations created a civil works team consisting of 4 staff. This team is responsible for the completion of planned minor capital works for all utilities throughout the city. This funding will be a component of the overall budget for the civil works team.

Public works have a list of minor water main replacements including service connection replacements to strata properties and single family homes. Further details to specific projects can be provided.

This fund will cover staff salaries as well as materials and equipment costs in performance of the work.

Project Justification - Why is the project necessary; What are the estimated benefits; What alternatives were considered; What are the consequences of not proceeding; How does it align with the Strategic Plan?

Through the MSA it was identified that a dedicated civil construction crew was required to complete planned maintenance and capital improvements works. This funding serves as a component for financing the civil construction crew.

Sustainability - Impact on Environment, City's Carbon Footprint, Society and/or Finances

Allows for more pro-active response on potential environmental issues.

CITY OF PORT MOODY

BUDGET PRESENTATIONS

2018-2022 FINANCIAL PLAN

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City of Port Moody

DRAFT 2018 - 2022 Financial Plan

Finance Committee

Tuesday, December 5th, 2017

PORT MOODY
CITY OF THE ARTS

DRAFT 2018 – 2022 Financial Plan

Agenda

1. **Introduction**
2. **Budget Process & Principles**
3. **Introduce Operating Budget**
   - Summary
   - 2018 Drivers
   - New Service Requests
   - Dollar impact (average)
4. **Introduce Capital Budget**
5. **Next Steps**

DRAFT 2018 – 2022 Financial Plan

Budget Process & Principles - Timeline

- **Budget guidelines a*pproved* –** *July*
- **Budget packages distributed to departments –** *July*
- **Budgets drafted by departments –** *July/August*
- **Staff budget reviews (Finance) –** *September/October*
- **Library Board Budget Presentation –** *October 24 Council Meeting*
- **Utility Budget/Rates Approved –** *October 17 Finance Committee & COTW Meeting*
- **Police Board Budget Presentation –** *November 28 Council Meeting*
- **Introduce Draft 2018 Financial Plan –** *December 5 Finance Committee*
- **Capital Budget Presentations –** *January 16 Finance Committee*
- **Budget Public Consultation –** *January 30*

DRAFT 2018 – 2022 Financial Plan

Purpose Today

- Provide an overview of the staff proposed DRAFT budget, and present staff and economic challenges
- Committee approval to take the staff proposed DRAFT budget to the public consultation (January, 2018)
- Typically, the proposed tax increase is a little higher for the public consultation as Council is seeking public input before making changes
- Following the public consultation, the Committee will begin budget deliberations, consider existing service levels, and evaluate proposed new services

DRAFT 2018 – 2022 Financial Plan

Budget Preparation

- Developed by management based on 2017 service levels

- Budget guidelines mandated a 4% total City tax increase:
  - 2% operating
  - 1% Asset Levy
  - 1% MTP Levy

- As City budgets are mostly salary, management had a challenge adhering to the 2% Council mandate for operating (before new services 2.62%)

- At this stage of the process, staff felt it was more prudent to elicit community feedback before making changes

DRAFT 2018 – 2022 Financial Plan

Budget Process & Principles – LTSFF & AMIP



- Long Term Strategic Financial Framework
  - established in 2014
  - manage the financial health of the City over the long term
  - plan to live within our means
  - don't create a financial burden for future generations
  - framework to move the City towards financial sustainability

- Asset Management Plan (AMIP)
  - established in 2014
  - how much will it cost to replace our infrastructure
  - when will it likely need to be replaced
  - annual investment needed to sustain our infrastructure over the long-term

DRAFT 2018 – 2022 Financial Plan

Operating Budget – Total Target Tax Increase

As per the 2018 Financial Plan Guidelines

	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
General Government	1.47%	1.47%	1.47%	1.47%	1.47%
Port Moody Police	0.53%	0.53%	0.53%	0.53%	0.53%
Subtotal - Operations	**2.00%**	**2.00%**	**2.00%**	**2.00%**	**2.00%**
Asset Renewal Levy - Capital	1.00%	1.00%	1.00%	1.00%	1.00%
Master Transportation Plan Levy	1.00%	-	-	-	-
Total Tax Increase	**4.00%**	**3.00%**	**3.00%**	**3.00%**	**3.00%**

DRAFT 2018 – 2022 Financial Plan

Operating Budget – Current Proposed Tax Increase

As per the 2018 Financial Plan Guidelines - To maintain 2017 service levels

	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
General Government	1.94%	1.47%	1.47%	1.47%	1.47%
Port Moody Police	0.68%	0.53%	0.53%	0.53%	0.53%
Subtotal - Operations	**2.62%**	**2.00%**	**2.00%**	**2.00%**	**2.00%**
Asset Renewal Levy - Capital	1.00%	1.00%	1.00%	1.00%	1.00%
Master Transportation Plan Levy	1.00%	-	-	-	-
Total Tax Increase	**4.62%**	**3.00%**	**3.00%**	**3.00%**	**3.00%**

DRAFT 2018 – 2022 Financial Plan

2018 Executive Summary (1% = $386,000)

Item	Amount ($)	Tax (%)	Comment
2018 Growth (new construction)	-272,000	-0.70%	Balance of PCT and other new construction
Revenue Changes	-168,000	-0.43%	Sale of Service, WorkSafe BC COR rebate
Salaries and Wages	942,000	2.44%	2% CUPE, 2.5% IAFF, 2.5% Police, Benefit Increase
Reserve Changes	14,000	0.04%	Net Operating transfers to/from Reserves
Operating Expenses	344,000	0.89%	Equipment, Contracted Services, Hydro, Professional Services
Utility Shift	-115,000	-0.30%	Year 4 of 5 year phase in
Sub Total - City	**745,000**	**1.94%**	
Police	263,000	0.68%	Submitted by the Port Moody Police Board
Sub Total - Operations	**1,008,000**	**2.62%**	**Budget Guidelines mandates 2.00%**
Asset Renewal Levy	386,000	1.00%	As per the Budget Guidelines
Transportation Levy	386,000	1.00%	As per the Budget Guidelines
Sub Total City	**1,780,000**	**4.62%**	**Budget Guidelines mandates 4.00%**

DRAFT 2018 – 2022 Financial Plan

New Service Proposals – Council (Tab D)

Council Directed New Services:		Division	Amount ($)	Tax (%)
37	Festival and Special Events	Cultural Services	63,250	0.16%
38	Canada Day Celebration	Cultural Services	41,000	0.11%
39	Port Moody Heritage Society Funding Increase request *	Cultural Services	105,000	0.27%
40	Council Approved (In Camera)	Fiscal Services	120,000	0.31%
			329,250	**0.85%**

***This service increase has not been approved. Listed for maximum impact**

DRAFT 2018 – 2022 Financial Plan

New Service Proposals – Staff (Tab D)

Port Moody Staff Proposed New Services:		Division	Amount ($)	Tax (%)
41	New Position - Fire Prevention Officer	Fire Rescue	139,654	0.36%
42	New Chief Officer's vehicle*	Fire Rescue	20,262	0.05%
43	New position - Aux Accounting Clerk	Financial Services	38,136	0.10%
44	New Position - Librarian	Library	83,790	0.22%
45	Communications Assistant	Communications	50,373	0.13%
46	FC in theatre	Cultural Services	4,260	0.01%
47	Built 2nd bylaws vehicle into base	Building, Bylaws & Licensing	12,054	0.03%
48	Cost of vegetation control contractor	Operations	18,970	0.05%
49	VIP Gifts	Mayor & Council	1,500	0.00%
50	Cloud backup & recovery	Information Services	40,000	0.10%
51	GIS*	Information Services	33,000	0.09%
52	Mobile Device Management	Information Services	6,000	0.02%
53	Agenda Management **(2019)***	Legislative Services	-	0.00%
			447,999	**1.16%**

***Corresponds with a pre-approved 2018 Capital Project**

DRAFT 2018 – 2022 Financial Plan

New Service Proposals – Police Board (Tab D)

Port Moody Police Board Proposed New Services:		Division	Amount ($)	Tax (%)
54	New Position - Port Moody Police Member	Police	122,777	0.32%
			122,777	**0.32%**

DRAFT 2018 – 2022 Financial Plan

2018 Executive Summary (1% = $386,000)

Item	Amount ($)	Tax (%)	Comment
Sub Total - City	**745,000**	**1.94%**	
Police	263,000	0.68%	Submitted by the Port Moody Police Board (includes 2018 growth)
Sub Total - Operations	**1,008,000**	**2.62%**	
Asset Renewal Levy	386,000	1.00%	As per the Budget Guidelines
Transportation Levy	386,000	1.00%	As per the Budget Guidelines
Sub Total City	**1,780,000**	**4.62%**	**Budget Guidelines mandated 4.00%**
Council Directed New Services	329,000	0.85%	Festival & events, Canada day, Heritage Society, other
Staff Proposed New Services	448,000	1.16%	see list
Port Moody Police Proposed New Servives	123,000	0.32%	see list
TOTAL Including New Services	**2,680,000**	**6.95%**	**Budget Guidelines DO NOT contemplate new services**

DRAFT 2018 – 2022 Financial Plan

Proposed Dollar Increase - Household Charges

	General Gov't	Police	Asset Levy	MTP Levy	Total
2018	$ 84	$ 21	$ 21	$ 21	$ 147
2019	$ 33	$ 12	$ 23	$ -	$ 68
2020	$ 35	$ 12	$ 23	$ -	$ 70
2021	$ 35	$ 13	$ 24	$ -	$ 72
2022	$ 37	$ 13	$ 25	$ -	$ 75

Approximately $21 for every 1% increase (e.g. 6.95% x $21 ~ $146)

Based on 2017 Average Assessed Household of $856,000

DRAFT 2018 – 2022 Financial Plan

Proposed Dollar Increase - Household Charges

	2017 Budget	2018 Budget	$ Variance	User Fee/ Tax Impact
General Government	$ 1,383	$ 1,467	$ 84	3.95%
Port Moody Police	$ 579	$ 600	$ 21	1.00%
Subtotal - Operating	**$ 1,961**	**$ 2,067**	**$ 105**	**4.95%**
Asset Renewal Levy - Capital	$ 139	$ 160	$ 21	1.00%
MTP Levy - Capital	$ -	$ 21	$ 21	1.00%
Fire Hall #1 Replacement levy - Capital	$ 26	$ 26	$ -	0.00%
Subtotal – Operating & Assets	**$ 2,127**	**$ 2,274**	**$ 147**	**6.95%**
Storm Drainage	$ 67	$ 74	$ 7	10.45%
User Fee Utilities (Water, Sewer, Garbage & Recycling)	$ 1,072	$ 1,124	$ 52	4.90%
Total "Blended" Property Charge Increase	**$ 3,266**	**$ 3,472**	**$ 206**	**6.34%**

Based on 2017 Average Assessed Household of $856,000

DRAFT 2018 – 2022 Financial Plan

Capital Budget – Summary (Tab H)

DRAFT 2018-2022 Five Year Financial Plan					
Capital Budget	**2018**	**2019**	**2020**	**2021**	**2022**
City Administration	130,000	155,000	130,000	130,000	125,000
Community Services	1,101,200	1,338,750	1,646,590	1,377,700	1,799,450
Corporate Services	151,000	36,000	41,000	36,000	41,000
Development Services	156,750	-	-	-	-
Environment & Parks	684,500	764,000	744,000	6,278,000	1,039,000
Engineering & Operations	6,739,500	2,316,500	3,012,125	2,222,375	3,591,125
Finance & Technology	425,230	202,000	92,000	125,000	30,000
Fire Rescue	3,830,000	65,000	87,500	40,000	7,500
Library	-	-	-	-	-
Police	148,380	572,500	507,000	209,440	111,100
Water	1,758,000	1,443,000	518,000	518,000	518,000
Sewer & Drainage	2,365,000	1,285,000	1,444,500	5,944,500	4,720,000
Solid Waste	283,050	108,050	108,050	108,050	108,050
Total	**17,772,610**	**8,285,800**	**8,330,765**	**16,989,065**	**12,090,225**

DRAFT 2018 – 2022 Financial Plan

Capital Budget – Asset Reserve (Tab L)

DRAFT 2018-2022 Five Year Financial Plan					
Asset Reserve	**2018**	**2019**	**2020**	**2021**	**2022**
Estimated Opening Balance	974,389	964,314	955,499	946,061	938,024
Net Contributions	2,814,925	3,204,185	3,596,562	4,010,963	4,437,703
Annual Asset Levy Increase (1%)	386,000	401,000	413,000	426,000	435,000
Capital Programs Funding	(3,211,000)	(3,614,000)	(4,019,000)	(4,445,000)	(4,882,000)
Estimated Ending Balance	964,314	955,499	946,061	938,024	928,727

DRAFT 2018 – 2022 Financial Plan

Capital Budget – Asset Reserve (Tab L)

DRAFT 2018-2022 Five Year Financial Plan					
Capital Program Allocation	**2018**	**2019**	**2020**	**2021**	**2022**
Unallocated	321,100	361,400	401,900	444,500	488,200
Transportation	1,172,092	1,319,197	1,467,031	1,622,531	1,782,047
Facilities Maintenance	990,215	1,114,493	1,239,388	1,370,759	1,505,522
Equipment City	215,376	242,407	269,572	298,146	327,457
Equipment Police*	78,101	87,903	97,754	108,116	118,745
Parks Maintenance	434,116	488,600	543,355	600,949	660,029
Total Allocation	3,211,000	3,614,000	4,019,000	4,445,000	4,882,000

*Does not include $34,000 from Gas Tax Reserve (2018-2020)

DRAFT 2018 – 2022 Financial Plan

Capital Budget – Asset Reserve (Tab L)

DRAFT 2018-2022 Five Year Financial Plan					
Capital Program Ending Balance	**2018**	**2019**	**2020**	**2021**	**2022**
Unallocated	(403,331)	(97,264)	249,303	638,470	1,071,337
Transportation	(1,289,476)	(954,279)	(371,248)	367,283	1,290,330
Facilities Maintenance	159,281	236,774	211,162	241,921	222,443
Equipment City	(253,491)	(171,084)	(282,512)	(129,367)	161,090
Equipment Police	(137,528)	(221,125)	(246,371)	(286,695)	(279,050)
Parks Maintenance	(24,196)	(61,595)	(85,241)	118,708	181,738
Estimated Ending Balance	(1,948,740)	(1,268,573)	(524,906)	950,321	2,647,888

DRAFT 2018 – 2022 Financial Plan

Capital Budget – Council Strategic Priorities Reserve (Tab N)

DRAFT 2018-2022 Five Year Financial Plan					
Council Strategic Priorities Reserve	**2018**	**2019**	**2020**	**2021**	**2022**
Estimated Opening Balance	(129,118)	(285,952)	(262,496)	(136,734)	14,103
Proposed Funding	372,500	372,500	372,500	372,500	372,500
Transfer to Artworks Reserve	(1,583)	(1,044)	(738)	(663)	(633)
Proposed Projects	(527,750)	(348,000)	(246,000)	(221,000)	(211,000)
Estimated closing balance	(285,952)	(262,496)	(136,734)	14,103	174,970

DRAFT 2018 – 2022 Financial Plan

TransPort Moody – Master Transportation Plan (Tab Q)

DRAFT 2018-2022 Five Year Financial Plan					
MTP Reserve	**2018**	**2019**	**2020**	**2021**	**2022**
Estimated Opening Balance	-	1,480,000	1,045,000	789,375	633,750
Debt Proceeds*	3,320,000	-	-	-	-
Gas Tax	-	-	-	100,000	100,000
External Grants	400,000	-	-	-	-
Proposed Projects	(2,240,000)	(435,000)	(255,625)	(255,625)	(255,625)
Estimated closing balance	1,480,000	1,045,000	789,375	633,750	478,125

*MTP Levy ($386,000) would service the $3.32 million of debt over 10 years

DRAFT 2018 – 2022 Financial Plan

Capital Budget – Other Reserves (Tabs I - U)

DRAFT 2018-2022 Five Year Financial Plan	
City Reserves	**2018 Funding**
286 General Amenities	15,000
Art Works Reserve	61,700
Asset Reserve - All Envelopes	3,556,110
Carbon Offsets Community Reserve	75,000
Council Strategic Priorities Reserve	527,750
Debt	3,770,000
Drainage Capital Reserve	200,000
Equipment Replacement Reserve Fund	681,050
Master Transportation Plan	2,240,000
MRN General Rehab Reserve	155,000
MRN Pavement Rehab Reserve	800,000
Off Road Parking Fund	86,000
Sanitation Utility Reserve	94,000
Sewer Capital Reserve	2,695,000
Water Capital Reserve	2,816,000

- All other reserves are balanced over the five-year financial plan

DRAFT 2018 – 2022 Financial Plan

General Fund Summary

- Modest growth projections for 2018 (estimated at $370,000)
- Labour and benefits are two of the biggest drivers in the budget
- 1% annual increase to Asset Renewal Levy continued to address the capital infrastructure funding gap
- 1% increase to provide annual funding for the MTP
- Council directed new services *could* total up to $329,000 which equates to a 0.85% tax increase
- Staff submitted new service requests total $448,000 which equates to a 1.16% tax increase
- Port Moody Police new service requests total $123,000 which equate to a 0.32% tax increase

DRAFT 2018 – 2022 Financial Plan

Next Steps

1. **Budget Deliberations/ Capital Review –** *FC January 16, 2018*
2. **Budget Public Consultation –** *Special Committee of the Whole January 30, 2018*
3. **Budget Deliberations –** *FC February 6, 2018*
4. **Public Consultation Results –** *FC February 20, 2018*
5. **Budget Deliberations –** *FC March 6, 2018*
6. **Budget Deliberations –** *FC March 20, 2018*
7. **Budget Deliberations –** *FC April 3, 2018*
8. **Budget Deliberations/Approval (Final) –** *FC April 17, 2018*
9. **Financial Plan & Tax Rates Bylaws First 3 Readings** – *Council April 24, 2018*
10. **Financial Plan & Tax Rates Bylaws Adoption** – *Council May 8, 2018*

DRAFT 2018 – 2022 Financial Plan

Resolutions

THAT a draft proposed tax rate increase of 6.95% be used for the Public Budget Consultation on January 30, 2018 as recommended in the report dated November 24, 2017 from Finance and Technology Department – Financial Services Division regarding 2018 Draft Financial Plan;

AND THAT Council approved new services be included in the Draft Five Year Financial Plan for the Public Budget Consultation on January 30, 2018;

AND THAT staff proposed new services be included in the Draft Five Year Financial Plan for the Public Budget Consultation on January 30, 2018;

AND THAT Port Moody Police Board proposed new services be included in the Draft Five Year Financial Plan for the Public Budget Consultation on January 30, 2018.

DRAFT 2018 – 2022 Financial Plan

Council discussions

Questions, concerns, clarifications of staff







City of Port Moody

DRAFT 2018 - 2022 Financial Plan

Finance Committee

Tuesday, January 16th, 2018

PORT MOODY
CITY OF THE ARTS

DRAFT 2018 – 2022 Financial Plan

Agenda

1. **Introduction**
2. **Budget Overview & Changes**
3. **New Service Requests**
4. **Department Summaries**
5. **Impact to Average Household**
6. **Asset Reserve**
7. **Next Steps**

DRAFT 2018 – 2022 Financial Plan

Budget Preparation

- Developed by management based on 2017 service levels

- Budget guidelines mandated a 4% total City tax increase:
  - 2% operating
  - 1% Asset Levy
  - 1% MTP Levy

- As City budgets are mostly salary, management had a challenge adhering to the 2% Council mandate for operating (before new services 2.51%)

- Additional information was requested by the Committee prior to taking the DRAFT proposed budget to public consultation

DRAFT 2018 – 2022 Financial Plan

Operating Budget – Total Target Tax Increase

As per the 2018 Financial Plan Guidelines

	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
General Government	1.47%	1.47%	1.47%	1.47%	1.47%
Port Moody Police	0.53%	0.53%	0.53%	0.53%	0.53%
Subtotal - Operations	**2.00%**	**2.00%**	**2.00%**	**2.00%**	**2.00%**
Asset Renewal Levy - Capital	1.00%	1.00%	1.00%	1.00%	1.00%
Master Transportation Plan Levy	1.00%	-	-	-	-
Total Tax Increase	**4.00%**	**3.00%**	**3.00%**	**3.00%**	**3.00%**

DRAFT 2018 – 2022 Financial Plan

Operating Budget – Current Proposed Tax Increase

As per the 2018 Financial Plan Guidelines - **To maintain 2017 service levels**

	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
General Government	1.83%	1.47%	1.47%	1.47%	1.47%
Port Moody Police	0.68%	0.53%	0.53%	0.53%	0.53%
Subtotal - Operations	**2.51%**	**2.00%**	**2.00%**	**2.00%**	**2.00%**
Asset Renewal Levy - Capital	1.00%	1.00%	1.00%	1.00%	1.00%
Master Transportation Plan Levy	1.00%	-	-	-	-
Total Tax Increase	**4.51%**	**3.00%**	**3.00%**	**3.00%**	**3.00%**

DRAFT 2018 – 2022 Financial Plan

2018 Executive Summary (1% = $386,000)

Item	Amount ($)	Tax (%)	Comment
2018 Growth (non market change)	-272,000	-0.70%	Balance of PCT, new construction, OCP changes
Revenue Changes	-141,000	-0.37%	Sale of Services, WorkSafe BC COR rebate
Salaries and Wages	864,000	2.25%	2% CUPE, 2.5% IAFF, Net benefit costs
Reserve Changes	-2,000	-0.01%	Net Operating transfers to/from Reserves
Operating Expenses	369,000	0.96%	Equipment, Contracted Services, Hydro, Professional Services
Utility Shift	-115,000	-0.30%	Year 4 of 5 year phase in
Sub Total - City	**703,000**	**1.83%**	
Police	263,000	0.68%	Submitted by the Port Moody Police Board
Sub Total - Operations	**966,000**	**2.51%**	**Budget Guidelines mandates 2.00%**
Asset Renewal Levy	386,000	1.00%	As per the Budget Guidelines
Transportation Levy	386,000	1.00%	As per the Budget Guidelines
Sub Total City	**1,738,000**	**4.51%**	**Budget Guidelines mandates 4.00%**

DRAFT 2018 – 2022 Financial Plan

New Service Proposals – Council

2018 Council Directed New Services:		Division	Amount ($)	Tax (%)
37	Festival and Special Events	Cultural Services	63,250	0.16%
38	Canada Day Celebration	Cultural Services	41,000	0.11%
	Council Approved (Closed) ($120,000) One time funding from accumulated surplus	Fiscal Services	-	-
			104,250	**0.27%**

2019 Council Directed New Services:		Division	Amount ($)	Tax (%)
	Port Moody Heritage Society Funding Increase request *	Cultural Services	105,000	0.27%
	Council Approved (Closed)	Fiscal Services	120,000	0.31%
			225,000	**0.58%**

***This service increase has not been approved. Listed for maximum impact**

DRAFT 2018 – 2022 Financial Plan

New Service Proposals – Staff

2018 Port Moody Staff Proposed New Services:		Division	Amount ($)	Tax (%)
39	New Chief Officer's vehicle*	Fire Rescue	20,262	0.05%
40	FC in theatre	Cultural Services	4,260	0.01%
41	Built 2nd bylaws vehicle into base	Building, Bylaws & Licensing	12,054	0.03%
42	VIP Gifts	Mayor & Council	1,500	0.00%
43	GIS annual license & maintenance*	Information Services	29,000	0.08%
			67,076	**0.17%**

***Corresponds with a pre-approved 2018 Capital Project**

2019 Port Moody Staff Proposed New Services:		Division	Amount ($)	Tax (%)
	New Position - Fire Prevention Officer	Fire Rescue	139,654	0.36%
	New position - Aux Accounting Clerk	Financial Services	38,136	0.10%
	New Position - Librarian	Library	83,790	0.22%
	New Position - Communications Assistant	Communications	50,373	0.13%
	Cloud backup & recovery	Information Services	40,000	0.10%
	Mobile Device Management	Information Services	6,000	0.02%
	Agenda Management annual license & maintenance	Legislative Services	30,000	0.07%
			387,953	**1.00%**

DRAFT 2018 – 2022 Financial Plan

New Service Proposals – Police Board

2018 Port Moody Police Board Proposed New Services:		Division	Amount ($)	Tax (%)
54	New Position - Port Moody Police Member	Police	122,777	0.32%
			122,777	**0.32%**

DRAFT 2018 – 2022 Financial Plan

2018 Executive Summary (1% = $386,000)

Item	Amount ($)	Tax (%)	Comment
Sub Total - City	**703,000**	**1.83%**	
Police	263,000	0.68%	Submitted by the Port Moody Police Board (includes 2018 growth)
Sub Total - Operations	**966,000**	**2.51%**	
Asset Renewal Levy	386,000	1.00%	As per the Budget Guidelines
Transportation Levy	386,000	1.00%	As per the Budget Guidelines
Sub Total City	**1,738,000**	**4.51%**	**Budget Guidelines mandated 4.00%**
Sub Total City	**1,909,000**	**4.95%**	**Includes limited New Services**
TOTAL Including 2018 New Services	**2,032,000**	**5.27%**	**Budget Guidelines DO NOT contemplate new services**

DRAFT 2018 – 2022 Financial Plan

Operating Budget – Current Proposed Tax Increase

Including limited New Services

	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
General Government	1.83%	1.47%	1.47%	1.47%	1.47%
Port Moody Police	0.68%	0.53%	0.53%	0.53%	0.53%
Subtotal - Operations	**2.51%**	**2.00%**	**2.00%**	**2.00%**	**2.00%**
Asset Renewal Levy - Capital	1.00%	1.00%	1.00%	1.00%	1.00%
Master Transportation Plan Levy	1.00%	-	-	-	-
Proposed New Services - City	0.44%	1.59%	-	-	-
Proposed New Services - Police	0.32%	-	-	-	-
Total Tax Increase	**5.27%**	**4.59%**	**3.00%**	**3.00%**	**3.00%**

DRAFT 2018 – 2022 Financial Plan

Proposed Dollar Increase - Household Charges

	General Gov't	Police	Asset Levy	MTP Levy	Total
2018	$49	$21	$21	$21	**$112**
2019	$69	$12	$22	$0	**$103**
2020	$35	$12	$23	$0	**$70**
2021	$35	$13	$24	$0	**$72**
2022	$36	$13	$25	$0	**$75**

Approximately $21 for every 1% increase (e.g. 5.27% x $21.2 ~ $112)

Based on 2018 Average Assessed Household of $927,000

DRAFT 2018 – 2022 Financial Plan

Proposed Dollar Increase - Household Charges

	2017 Budget	2018 Budget	$ Variance	User Fee/ Tax Impact
General Government	$ 1,383	$ 1,431	$ 48	2.27%
Port Moody Police	$ 579	$ 600	$ 22	1.00%
Subtotal - Operating	**$ 1,962**	**$ 2,031**	**$ 70**	**3.27%**
Asset Renewal Levy - Capital	$ 139	$ 160	$ 21	1.00%
MTP Levy - Capital	$ -	$ 21	$ 21	1.00%
Fire Hall #1 Replacement levy - Capital	$ 26	$ 26	$ -	0.00%
Subtotal – Operating & Assets	**$ 2,126**	**$ 2,238**	**$ 112**	**5.27%**
Storm Drainage	$ 67	$ 74	$ 7	10.45%
User Fee Utilities (Water, Sewer, Garbage & Recycling)	$ 1,072	$ 1,124	$ 52	4.90%
Total "Blended" Property Charge Increase	**$ 3,265**	**$ 3,436**	**$ 171**	**5.24%**

Based on 2018 Average Assessed Household of $927,000

DRAFT 2018 – 2022 Financial Plan

Capital Budget – Asset Reserve

DRAFT 2018-2022 Five Year Financial Plan					
Asset Reserve	**2018**	**2019**	**2020**	**2021**	**2022**
Estimated Opening Balance	974,389	964,314	955,499	946,061	938,024
Net Contributions	2,814,925	3,204,185	3,596,562	4,010,963	4,437,703
Annual Asset Levy Increase (1%)	386,000	401,000	413,000	426,000	435,000
Capital Programs Funding	(3,211,000)	(3,614,000)	(4,019,000)	(4,445,000)	(4,882,000)
Estimated Ending Balance	964,314	955,499	946,061	938,024	928,727

DRAFT 2018 – 2022 Financial Plan

Asset Reserve – Capital Programs - 1% Increase

DRAFT 2018-2022 Five Year Financial Plan					
Asset Reserve Capital Program Envelopes (1%)	**2018**	**2019**	**2020**	**2021**	**2022**
Capital Program Expenditures Grand Total	3,556,110	2,929,500	3,271,000	2,931,440	3,146,100
Capital Program Allocation Grand Total	3,211,000	3,614,000	4,019,000	4,445,000	4,882,000
Capital Program Cumulative Balance	-1,940,074	-1,255,574	-507,574	1,005,986	2,741,886

DRAFT 2018 – 2022 Financial Plan

Asset Reserve – Capital Programs – 0.5% Increase

DRAFT 2018-2022 Five Year Financial Plan					
Asset Reserve Capital Program Envelopes (0.5%)	**2018**	**2019**	**2020**	**2021**	**2022**
Capital Program Expenditures Grand Total	3,556,110	2,929,500	3,271,000	2,931,440	3,146,100
Capital Program Allocation Grand Total	3,017,500	3,420,500	3,825,500	4,251,500	4,688,500
Capital Program Cumulative Balance	-2,133,574	-1,642,574	-1,088,074	231,986	1,774,386

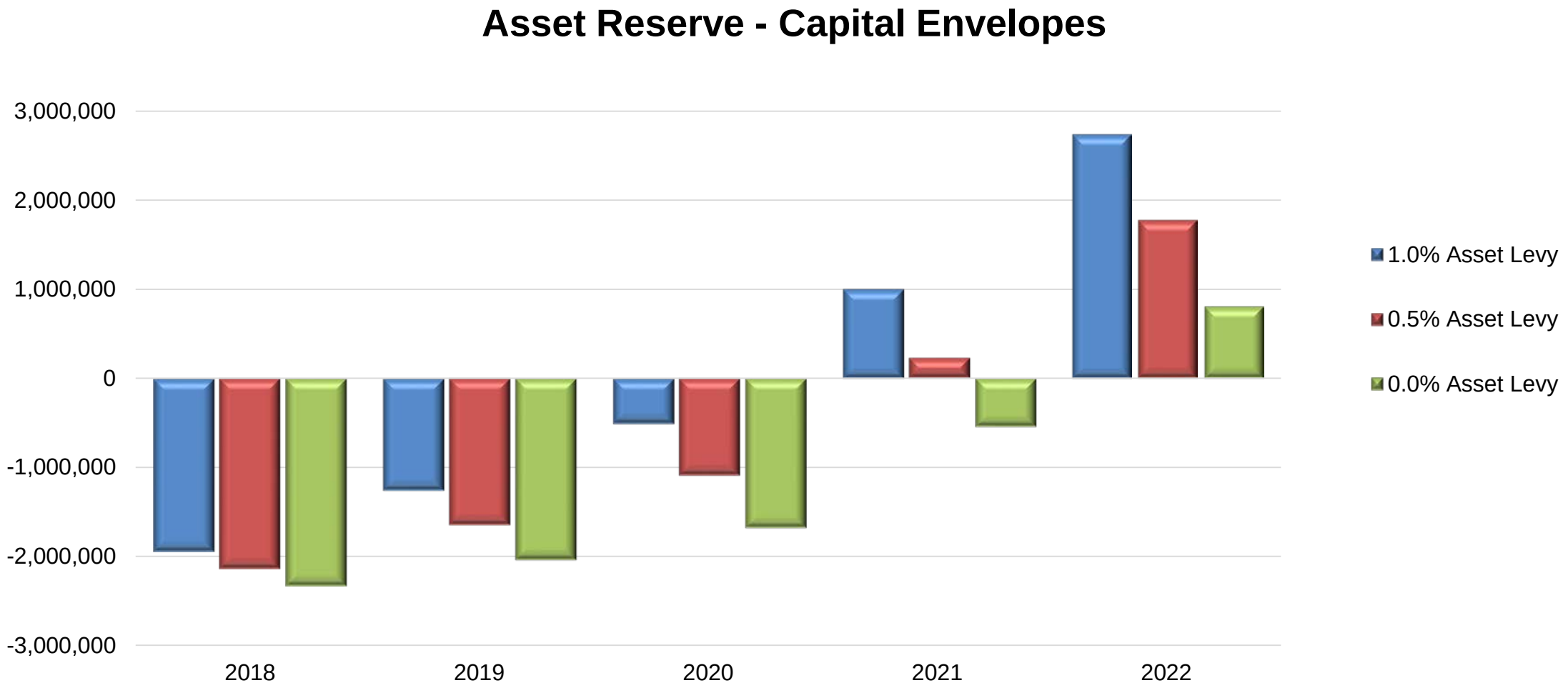
DRAFT 2018 – 2022 Financial Plan

Asset Reserve – Capital Programs – 0.0% Increase

DRAFT 2018-2022 Five Year Financial Plan					
Asset Reserve Capital Program Envelopes (0.0%)	**2018**	**2019**	**2020**	**2021**	**2022**
Capital Program Expenditures Grand Total	3,556,110	2,929,500	3,271,000	2,931,440	3,146,100
Capital Program Allocation Grand Total	2,824,000	3,227,000	3,632,000	4,058,000	4,495,000
Capital Program Cumulative Balance	-2,327,074	-2,029,574	-1,668,574	-542,014	806,886

DRAFT 2018 – 2022 Financial Plan

Asset Reserve – Capital Programs – Asset Levy Summary



Summary by Department

DRAFT 2018 – 2022 Financial Plan

Department Summary – City Administration

City Administration	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
City Manager	618,686	617,818	631,957	642,695	654,890	657,355	659,872	662,471
Mayor & Council	443,046	454,681	457,666	468,483	478,163	488,132	498,414	508,914
City Administration Total	**1,061,732**	**1,072,499**	**1,089,623**	**1,111,178**	**1,133,053**	**1,145,487**	**1,158,286**	**1,171,385**

Increase over 2017 Budget: $21,600

Legal Fees - Increase $8,000

Miscellaneous - Increase $1,000

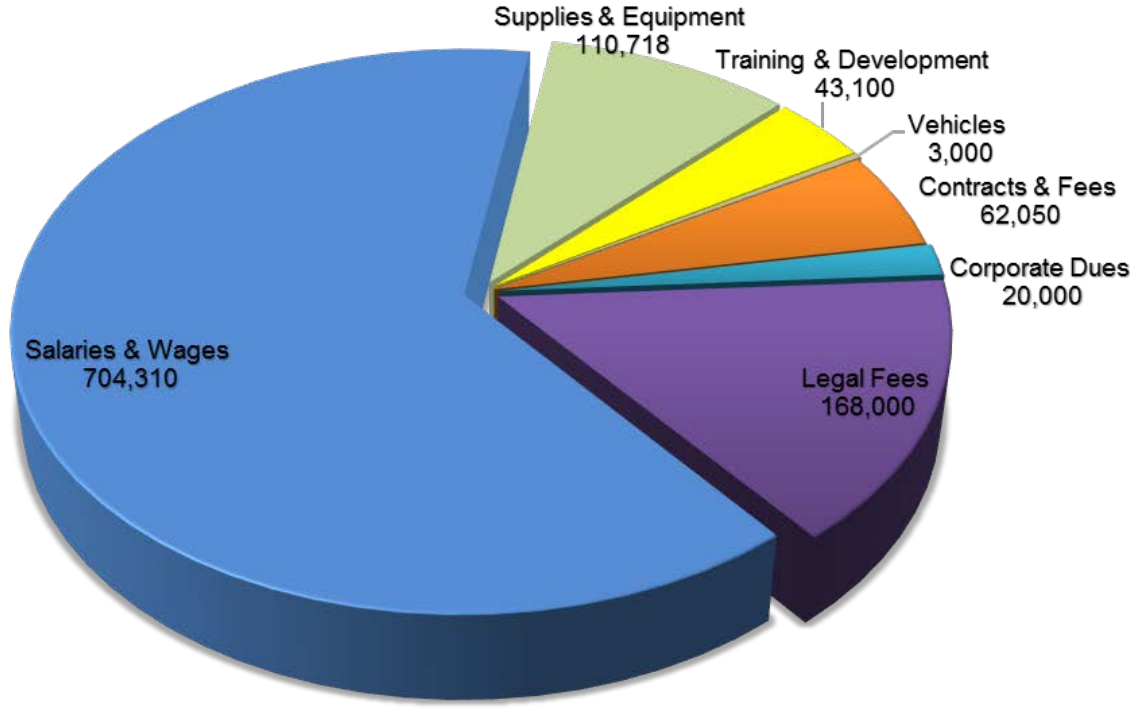
Personnel Services - Increase $3,000

Salaries and Benefits (General) - Increase $7,300

Supplies & Materials - Increase $1,800

Utility Shift - Increase $(1,000)

NEW SERVICE: VIP Gifts - Increase $1,500



DRAFT 2018 – 2022 Financial Plan

Division Summary – City Manager

City Administration	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
City Manager	618,686	617,818	631,957	642,695	654,890	657,355	659,872	662,471
Mayor & Council	443,046	454,681	457,666	468,483	478,163	488,132	498,414	508,914
City Administration Total	1,061,732	1,072,499	1,089,623	1,111,178	1,133,053	1,145,487	1,158,286	1,171,385

Increase over 2017 Budget: $10,700

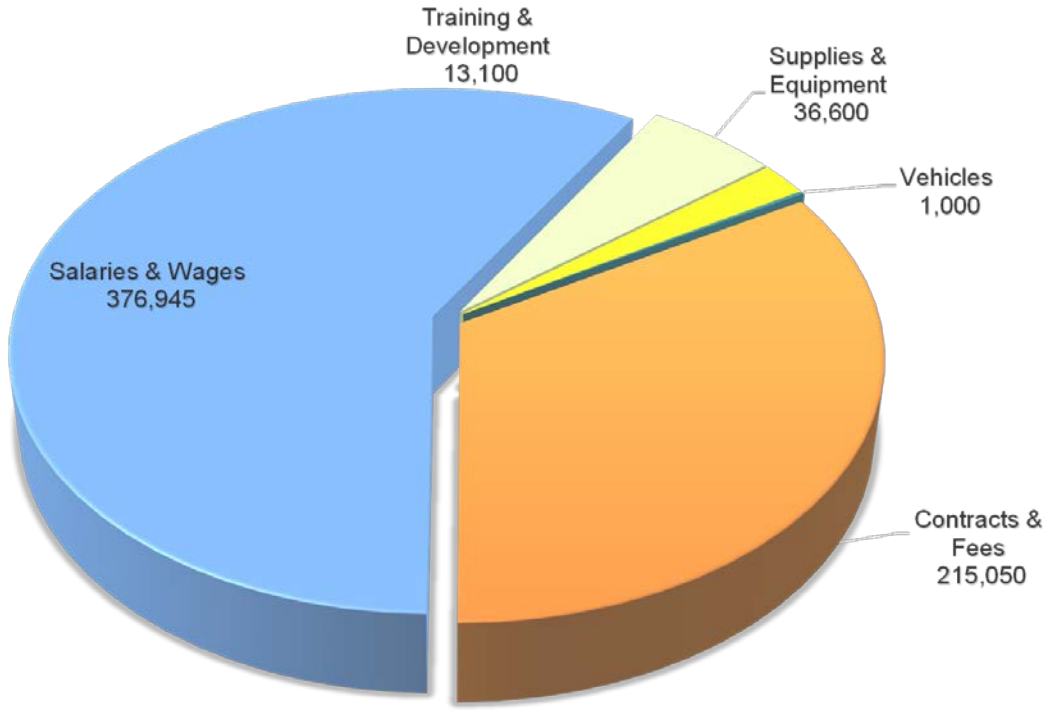
Legal Fees - Increase $8,000

Miscellaneous - Increase $800

Personnel Services - Increase $2,000

Supplies & Materials - Increase $900

Utility Shift - Increase $(1,000)



DRAFT 2018 – 2022 Financial Plan

Division Summary – Mayor & Council

City Administration	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
City Manager	618,686	617,818	631,957	642,695	654,890	657,355	659,872	662,471
Mayor & Council	443,046	454,681	457,666	468,483	478,163	488,132	498,414	508,914
City Administration Total	1,061,732	1,072,499	1,089,623	1,111,178	1,133,053	1,145,487	1,158,286	1,171,385

Increase over 2017 Budget: $10,800

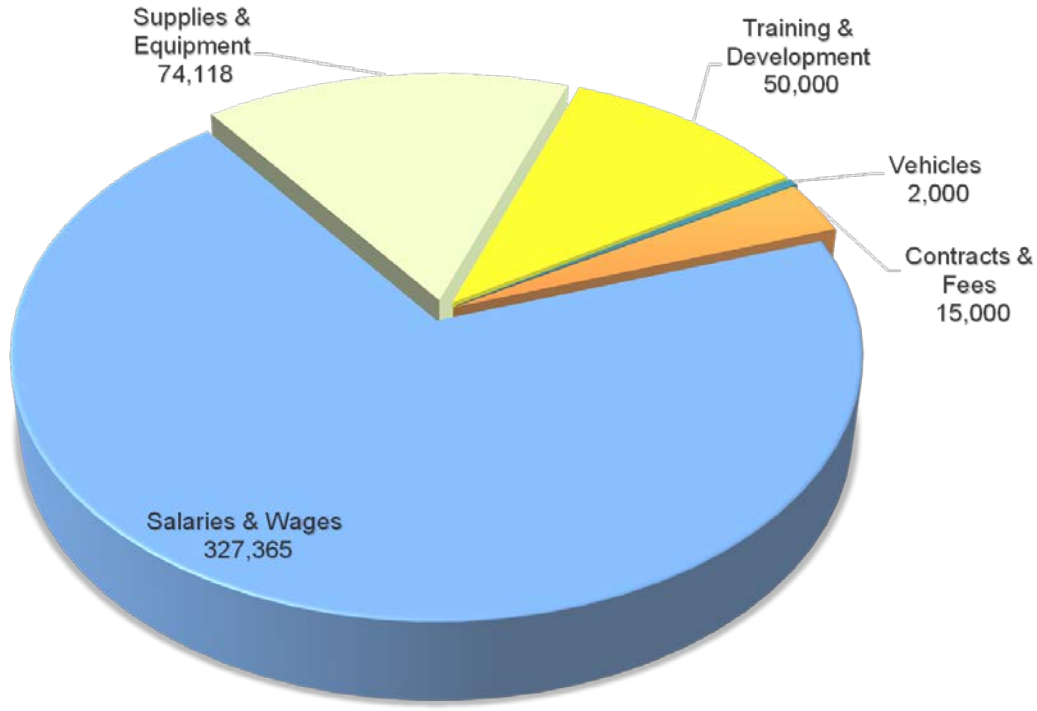
Miscellaneous - Increase $400

Conferences - Increase $1,000

Salaries and Benefits (General) - Increase $7,000

Working Lunches - Increase $900

NEW SERVICE: VIP Gifts - Increase $1,500



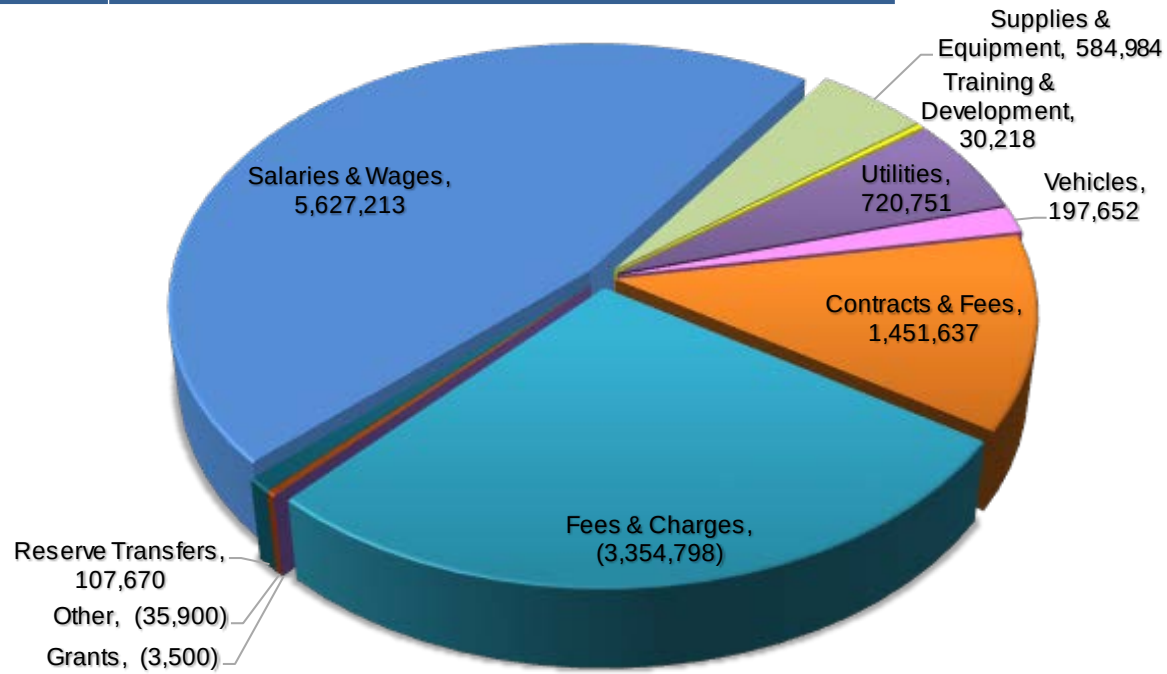
DRAFT 2018 – 2022 Financial Plan

Department Summary – Community Services

Community Services	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Comm Serv Admin	227,701	228,875	238,195	241,879	246,872	247,932	249,127	250,380
Cultural Services	717,910	778,482	902,115	999,729	1,022,366	1,033,818	1,050,208	1,066,990
Facilities	3,415,457	3,385,566	3,545,777	3,612,336	3,681,480	3,720,472	3,761,229	3,803,042
Recreation	251,766	307,954	410,231	471,983	536,135	558,115	581,514	605,692
Community Services Total	**4,612,835**	**4,700,877**	**5,096,318**	**5,325,927**	**5,486,853**	**5,560,337**	**5,642,078**	**5,726,103**

Increase over 2017 Budget: $229,600

- Salaries and Benefits (General) - Increase $211,100
- Sale of Services - Increase $(123,000)
- Contracted Services - Increase $61,200
- Miscellaneous - Decrease $(28,300)
- NEW SERVICE (Council Directed): Canada Day Celebration - Increase $41,000
- NEW SERVICE (Council Directed): Festival and Special Events - Increase $63,300
- NEW SERVICE: FC in theatre - Increase $4,300



DRAFT 2018 – 2022 Financial Plan

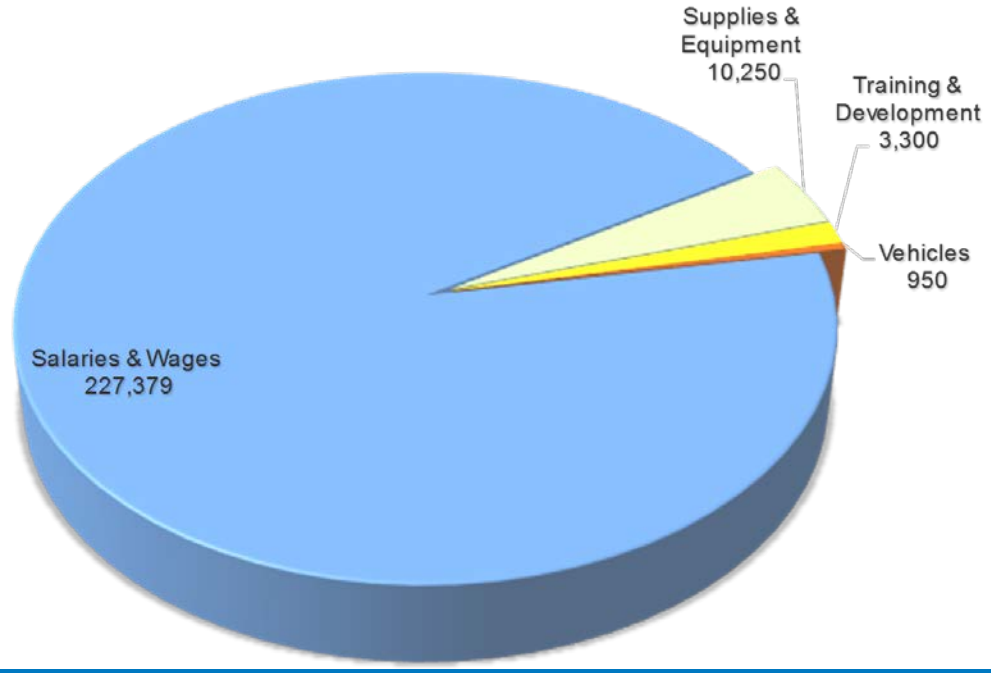
Division Summary – Community Services Admin

Community Services	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Comm Serv Admin	227,701	228,875	238,195	241,879	246,872	247,932	249,127	250,380
Cultural Services	717,910	778,482	902,115	999,729	1,022,366	1,033,818	1,050,208	1,066,990
Facilities	3,415,457	3,385,566	3,545,777	3,612,336	3,681,480	3,720,472	3,761,229	3,803,042
Recreation	251,766	307,954	410,231	471,983	536,135	558,115	581,514	605,692
Community Services Total	**4,612,835**	**4,700,877**	**5,096,318**	**5,325,927**	**5,486,853**	**5,560,337**	**5,642,078**	**5,726,103**

Increase over 2017 Budget: $3,700

Miscellaneous - Increase $1,900

Salaries and Benefits (General) - Increase $1,800



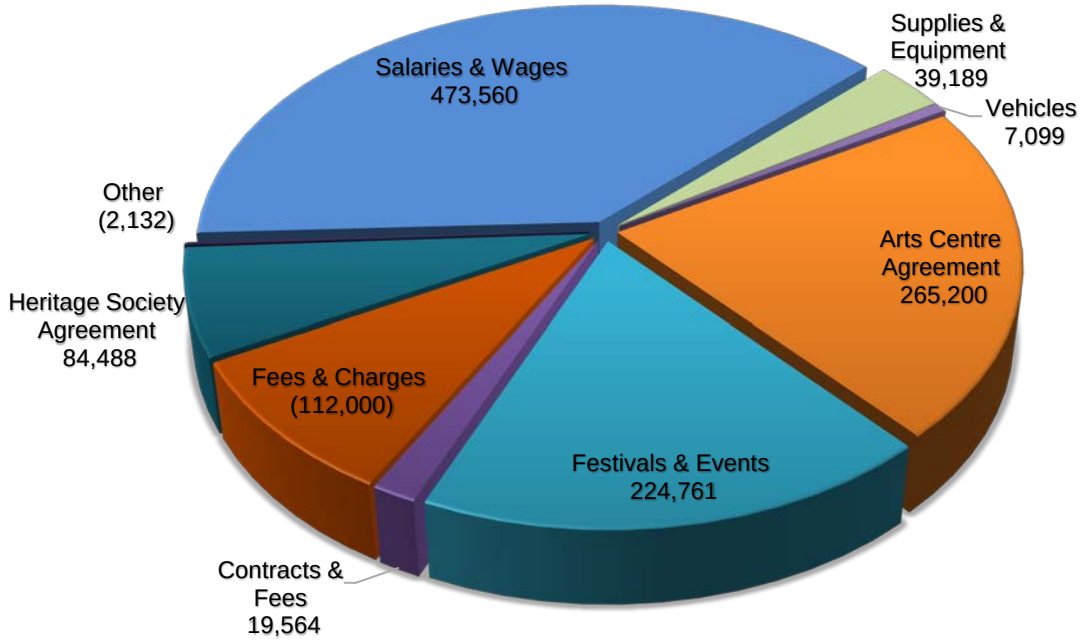
DRAFT 2018 – 2022 Financial Plan

Division Summary – Cultural Services

Community Services	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Comm Serv Admin	227,701	228,875	238,195	241,879	246,872	247,932	249,127	250,380
Cultural Services	717,910	778,482	902,115	999,729	1,022,366	1,033,818	1,050,208	1,066,990
Facilities	3,415,457	3,385,566	3,545,777	3,612,336	3,681,480	3,720,472	3,761,229	3,803,042
Recreation	251,766	307,954	410,231	471,983	536,135	558,115	581,514	605,692
Community Services Total	4,612,835	4,700,877	5,096,318	5,325,927	5,486,853	5,560,337	5,642,078	5,726,103

Increase over 2017 Budget: $97,600

Contracted Services - Increase $12,800
Miscellaneous – Increase $1,800
Salaries and Benefits (General) - Decrease $(14,800)
Sale of Services - Increase $(10,800)
NEW SERVICE (Council Directed): Canada Day Celebration - Increase $41,000
NEW SERVICE (Council Directed): Festival and Special Events - Increase $63,300
NEW SERVICE: FC in theatre - Increase $4,300



DRAFT 2018 – 2022 Financial Plan

Division Summary – Facilities

Community Services	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Comm Serv Admin	227,701	228,875	238,195	241,879	246,872	247,932	249,127	250,380
Cultural Services	717,910	778,482	902,115	999,729	1,022,366	1,033,818	1,050,208	1,066,990
Facilities	3,415,457	3,385,566	3,545,777	3,612,336	3,681,480	3,720,472	3,761,229	3,803,042
Recreation	251,766	307,954	410,231	471,983	536,135	558,115	581,514	605,692
Community Services Total	4,612,835	4,700,877	5,096,318	5,325,927	5,486,853	5,560,337	5,642,078	5,726,103

Increase over 2017 Budget: $66,600

Contracted Services - Increase $12,000

Equipment - Increase $23,800

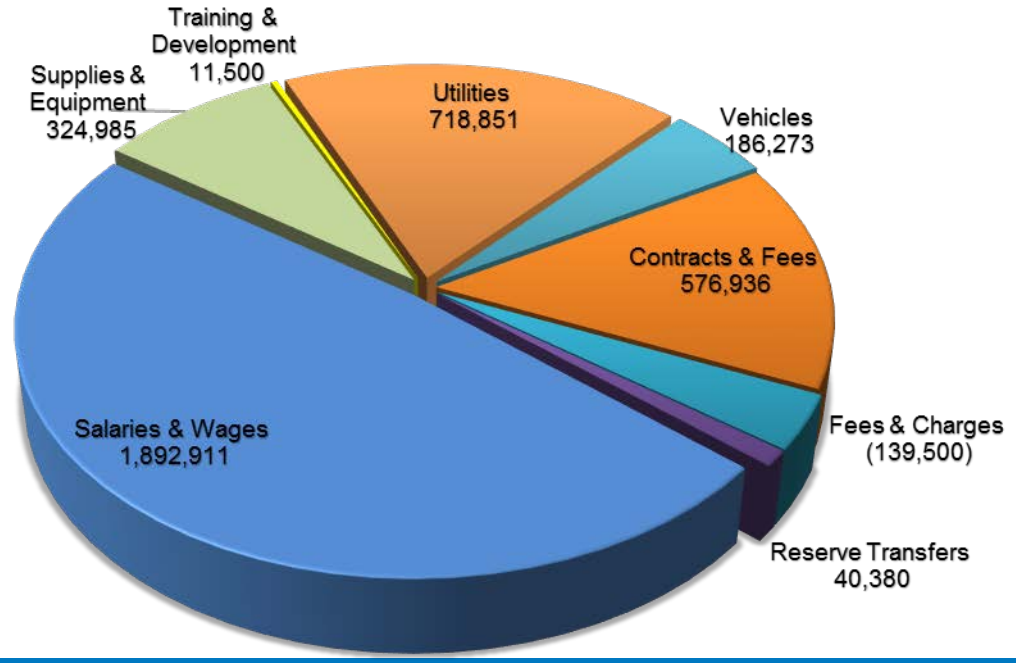
Insurance & Claims - Decrease $(46,100)
Partially budgeted in Fiscal Services

Miscellaneous - Increase $3,700

Salaries and Benefits (General) - Increase $71,700

Sale of Services - Increase $(4,100)

Utilities(i.e. Hydro) - Increase $5,600



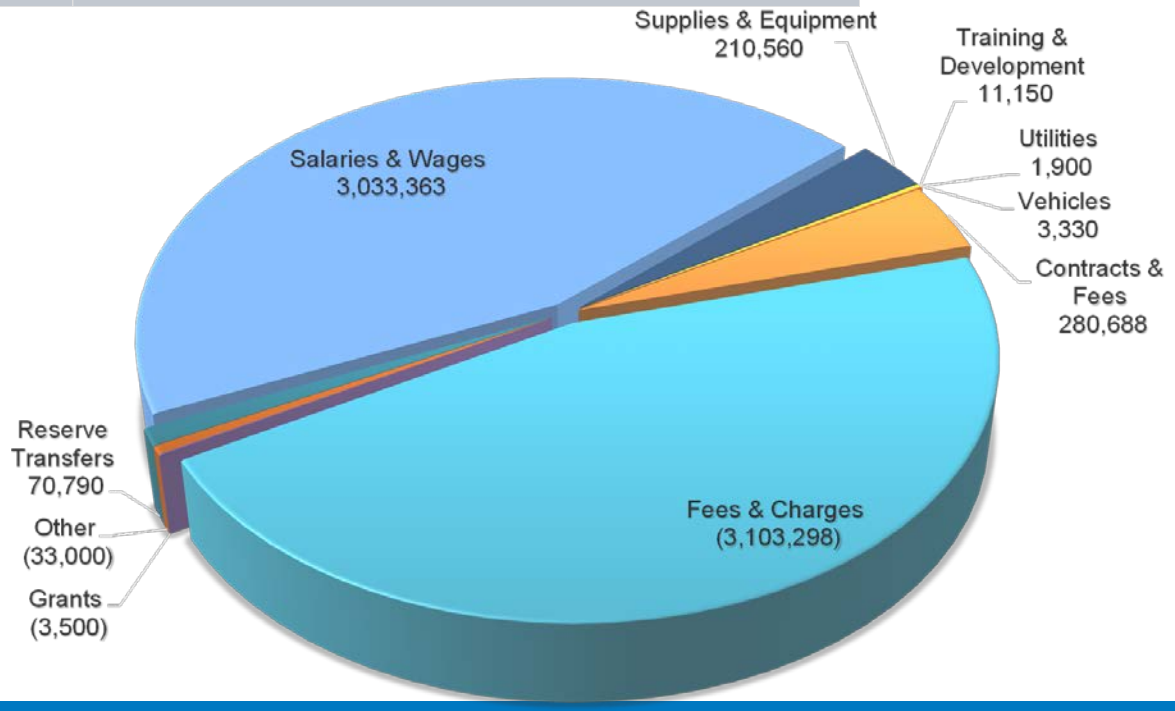
DRAFT 2018 – 2022 Financial Plan

Division Summary – Recreation

Community Services	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Comm Serv Admin	227,701	228,875	238,195	241,879	246,872	247,932	249,127	250,380
Cultural Services	717,910	778,482	902,115	999,729	1,022,366	1,033,818	1,050,208	1,066,990
Facilities	3,415,457	3,385,566	3,545,777	3,612,336	3,681,480	3,720,472	3,761,229	3,803,042
Recreation	251,766	307,954	410,231	471,983	536,135	558,115	581,514	605,692
Community Services Total	4,612,835	4,700,877	5,096,318	5,325,927	5,486,853	5,560,337	5,642,078	5,726,103

Increase over 2017 Budget: $61,800

Consulting and Prof Services - Decrease $(17,000)
Seniors Gathering Space - Increase $35,900
Equipment - Decrease $(7,600)
Misc/Other Revenues - Increase $(4,000)
Miscellaneous - Increase $1,700
Salaries and Benefits (General) - Increase $152,300
Sale of Services - Increase $(108,100)
Supplies & Materials - Increase $8,600



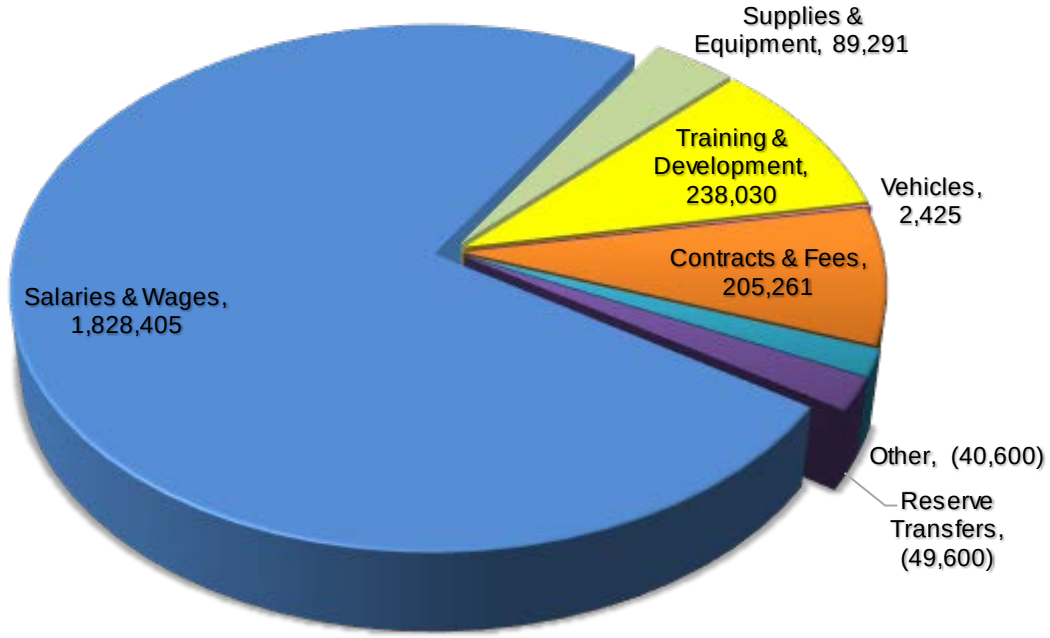
DRAFT 2018 – 2022 Financial Plan

Department Summary – Corporate Services

Corporate Services	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Communications and Engagement	427,774	452,361	509,074	519,579	583,898	583,645	584,496	586,184
Corporate Services Admin	172,797	164,628	171,974	177,681	181,134	180,654	180,287	179,811
Human Resources	800,951	766,157	825,972	846,853	867,803	868,714	869,558	869,520
Legislative Services	539,876	601,685	728,349	729,098	772,830	776,930	781,466	759,924
Corporate Services Total	**1,941,398**	**1,984,831**	**2,235,369**	**2,273,212**	**2,405,666**	**2,409,943**	**2,415,807**	**2,395,440**

Increase over 2017 Budget: $37,800

- Communications - Increase $22,200
- Consulting and Prof Services - Increase $18,700
- Equipment - Increase $24,000
- Misc/Other Revenues - Increase $(40,000)
- Miscellaneous - Increase $5,800
- Personnel Services - Increase $9,000
- Salaries and Benefits (General) - Increase $76,300
- Supplies & Materials - Increase $4,100
- Transfer (from)/to Reserve - Increase $(75,300)
- Utility Shift - Increase $(7,000)



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Division Summary – Communications and Engagement

Corporate Services	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Communications and Engagement	427,774	452,361	509,074	519,579	583,898	583,645	584,496	586,184
Corporate Services Admin	172,797	164,628	171,974	177,681	181,134	180,654	180,287	179,811
Human Resources	800,951	766,157	825,972	846,853	867,803	868,714	869,558	869,520
Legislative Services	539,876	601,685	728,349	729,098	772,830	776,930	781,466	759,924
Corporate Services Total	1,941,398	1,984,831	2,235,369	2,273,212	2,405,666	2,409,943	2,415,807	2,395,440

Increase over 2017 Budget: $10,500

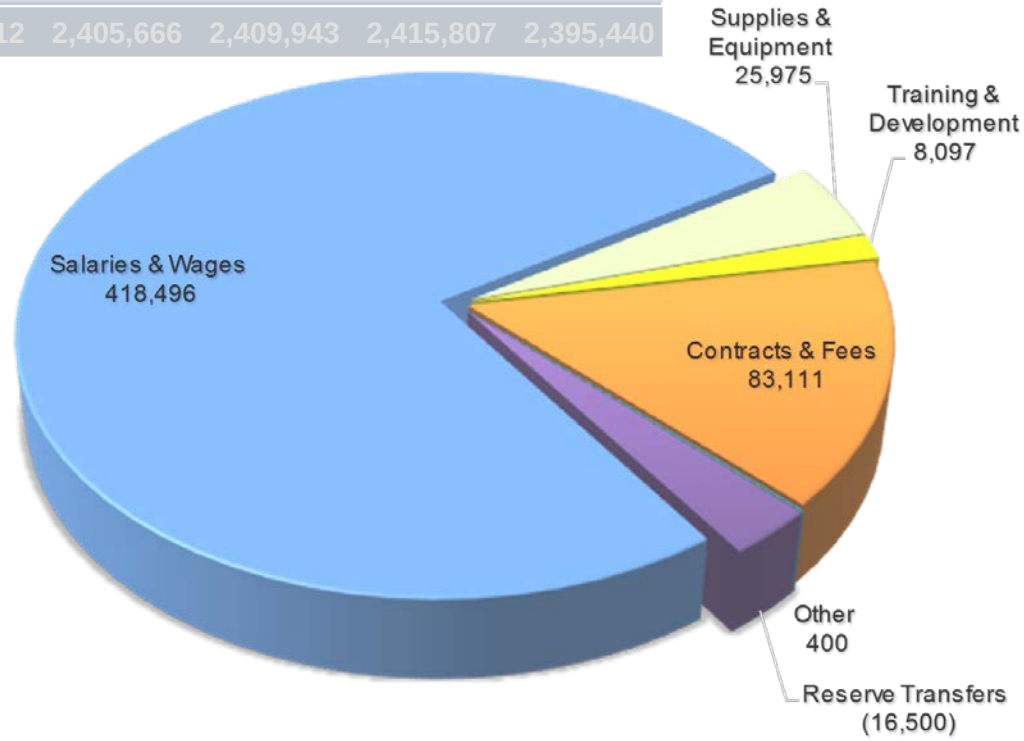
Consulting and Prof Services - Increase $18,700

Miscellaneous - Increase $1,300

Salaries and Benefits (General) - Increase $15,300

Transfer (from)/to Reserve - Increase $(20,500)

Utility Shift - Increase $(4,300)



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Division Summary – Corporate Services Admin

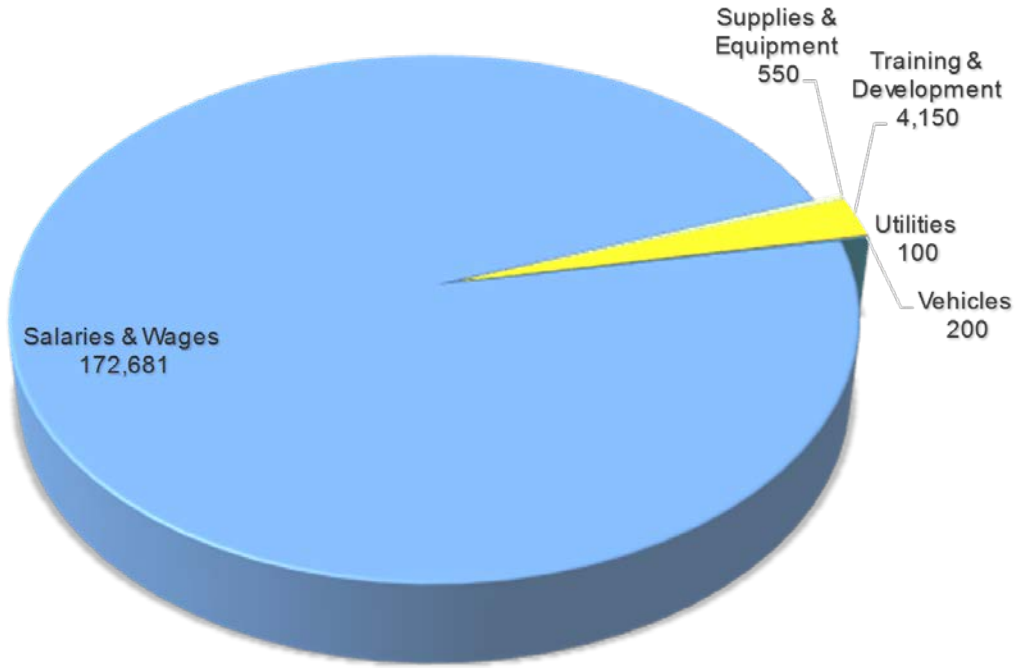
Corporate Services	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Communications and Engagement	427,774	452,361	509,074	519,579	583,898	583,645	584,496	586,184
Corporate Services Admin	172,797	164,628	171,974	177,681	181,134	180,654	180,287	179,811
Human Resources	800,951	766,157	825,972	846,853	867,803	868,714	869,558	869,520
Legislative Services	539,876	601,685	728,349	729,098	772,830	776,930	781,466	759,924
Corporate Services Total	1,941,398	1,984,831	2,235,369	2,273,212	2,405,666	2,409,943	2,415,807	2,395,440

Increase over 2017 Budget: $5,700

Miscellaneous - Increase $100

Personnel Services - Increase $4,400

Salaries and Benefits (General) - Increase $1,200



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Division Summary – Human Resources

Corporate Services	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Communications and Engagement	427,774	452,361	509,074	519,579	583,898	583,645	584,496	586,184
Corporate Services Admin	172,797	164,628	171,974	177,681	181,134	180,654	180,287	179,811
Human Resources	800,951	766,157	825,972	846,853	867,803	868,714	869,558	869,520
Legislative Services	539,876	601,685	728,349	729,098	772,830	776,930	781,466	759,924
Corporate Services Total	1,941,398	1,984,831	2,235,369	2,273,212	2,405,666	2,409,943	2,415,807	2,395,440

Increase over 2017 Budget: $20,900

Revenues (COR rebate) - Increase $(40,000)

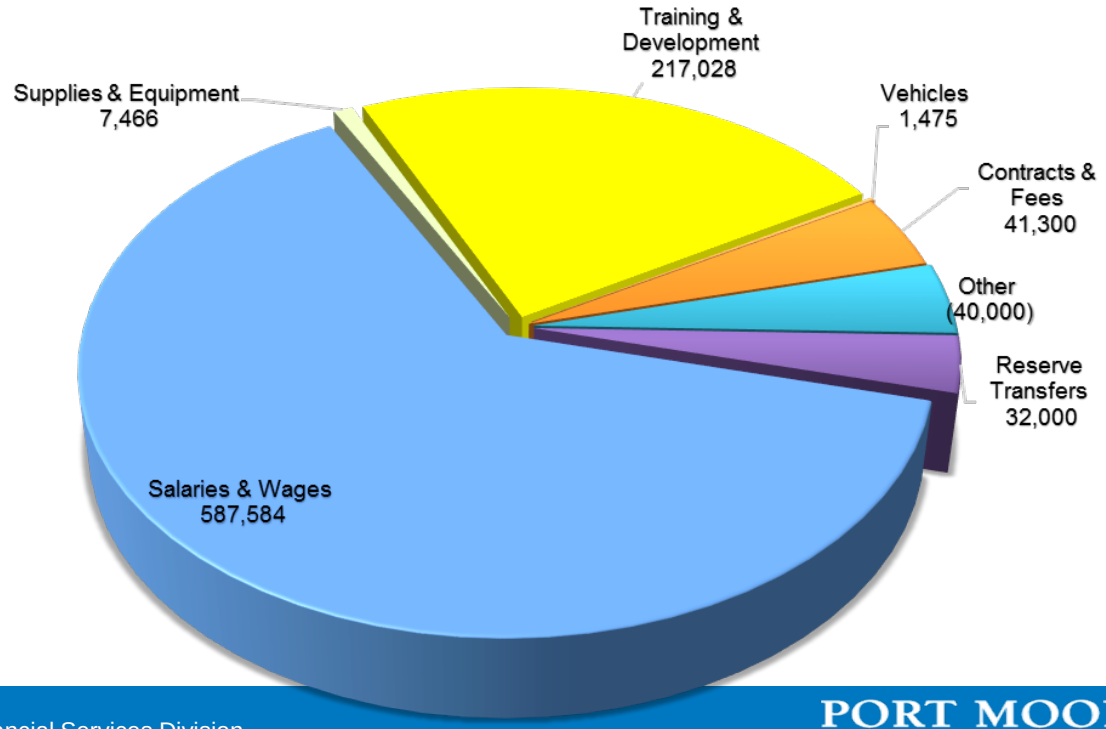
Miscellaneous - Increase $100

Personnel Services - Increase $4,100

Salaries and Benefits (General) - Increase $26,300

Transfer to Reserve (COR rebate) – Increase $32,000

Utility Shift - Increase $(1,600)



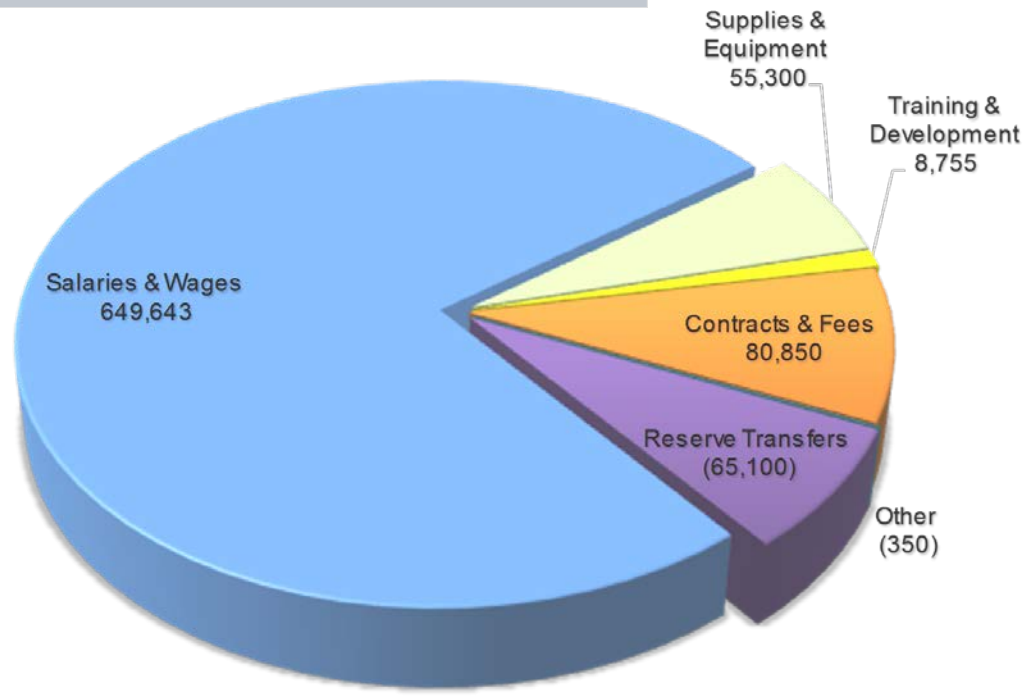
DRAFT 2018 – 2022 Financial Plan

Division Summary – Legislative Services

Corporate Services	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Communications and Engagement	427,774	452,361	509,074	519,579	583,898	583,645	584,496	586,184
Corporate Services Admin	172,797	164,628	171,974	177,681	181,134	180,654	180,287	179,811
Human Resources	800,951	766,157	825,972	846,853	867,803	868,714	869,558	869,520
Legislative Services	539,876	601,685	728,349	729,098	772,830	776,930	781,466	759,924
Corporate Services Total	1,941,398	1,984,831	2,235,369	2,273,212	2,405,666	2,409,943	2,415,807	2,395,440

Increase over 2017 Budget: $700

Communications - Increase $22,100
Equipment - Increase $24,000
Miscellaneous - Increase $5,100
Salaries and Benefits (General) - Increase $33,500
Supplies & Materials - Increase $3,500
Transfer (from)/to Reserve - Increase $(86,800)
Utility Shift - Increase $(700)



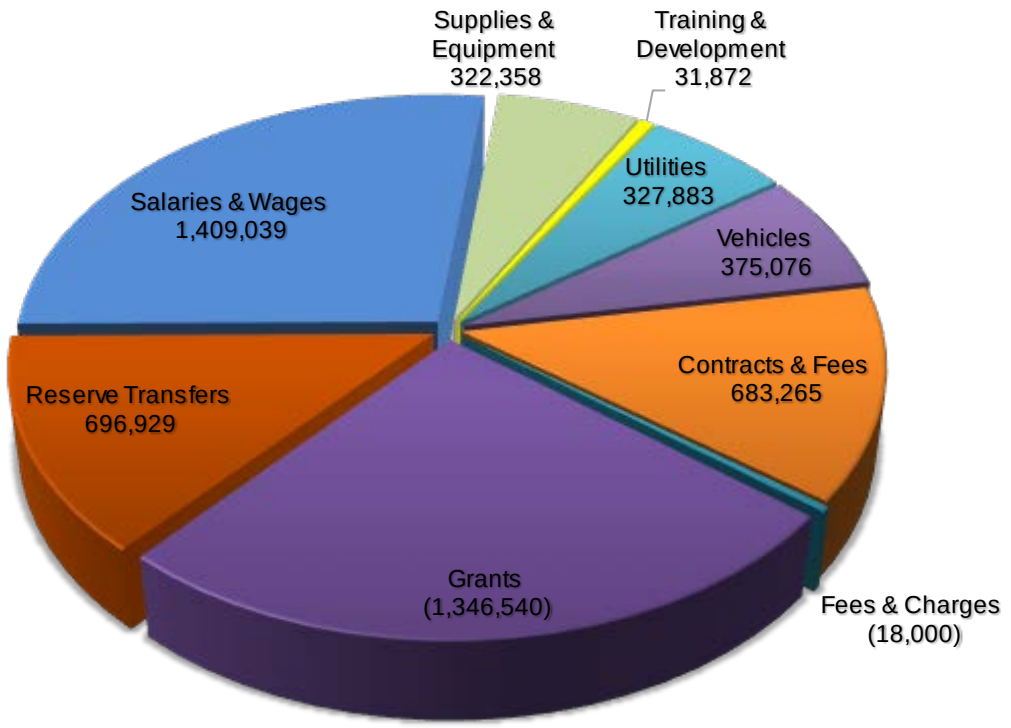
DRAFT 2018 – 2022 Financial Plan

Department Summary – Engineering, Operations, & MRN

Engineering & Operations	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Engineering	427,962	354,141	351,807	359,197	366,874	365,368	363,969	362,602
Operations & MRN	1,940,771	1,994,927	2,022,711	2,122,686	2,148,630	2,180,381	2,215,895	2,226,808
Engineering & Operations Total	**2,368,733**	**2,349,068**	**2,374,518**	**2,481,882**	**2,515,504**	**2,545,750**	**2,579,864**	**2,589,410**

Increase over 2017 Budget: $107,400

- Revisions to suit new Engineering Structure & Temporary Development Related Staffing.
- Review and updates of Operations and MRN cost centres to better suit previous years expenditures and demand.
- Salaries and Benefits (General) – Increase $122,100, temporary development related staff offset with Transfers (from)/to Reserves.
- Other notable changes:
  - Equipment – Increase $69,700
  - Utility Shift – Increase $(87,600)
  - Utilities (i.e.. Hydro) – Increase $9,500
  - Miscellaneous - Decrease $(6,300)



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Division Summary – Engineering

Engineering & Operations	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Engineering	427,962	354,141	351,807	359,197	366,874	365,368	363,969	362,602
Operations & MRN	1,940,771	1,994,927	2,022,711	2,122,686	2,148,630	2,180,381	2,215,895	2,226,808
Engineering & Operations Total	2,368,733	2,349,068	2,374,518	2,481,882	2,515,504	2,545,750	2,579,864	2,589,410

Increase over 2017 Budget: $7,400

Miscellaneous - Increase $400

Salaries and Benefits (General) - Increase $6,600

Utility Shift - Increase $(34,800)

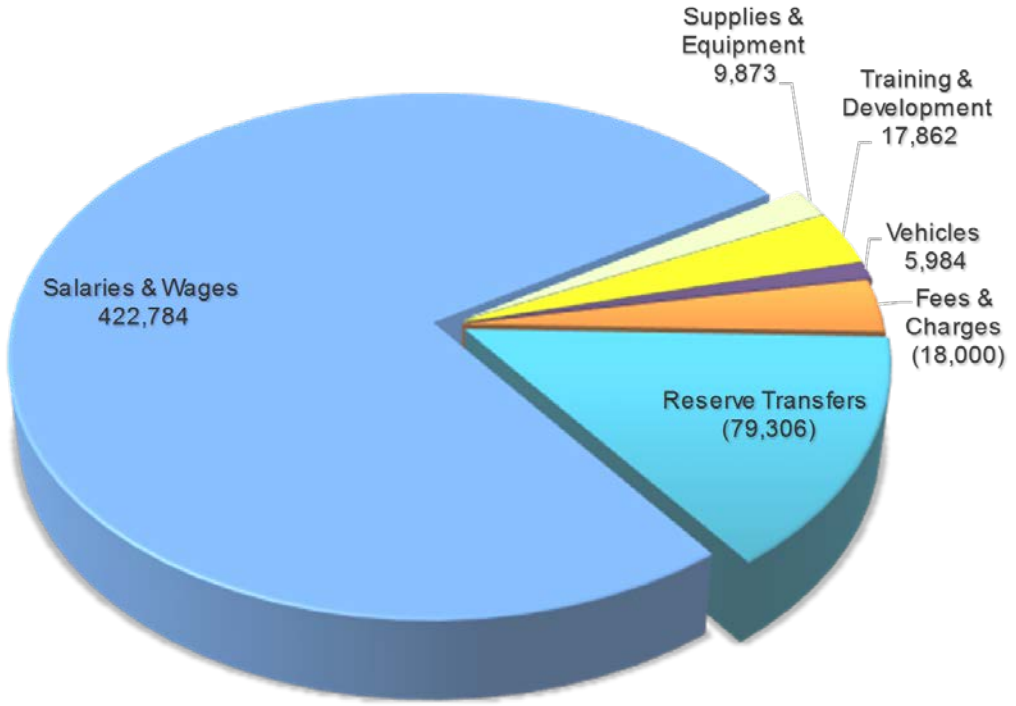
Transfer (from)/to Engineering Process Reserve - Decrease $(34,100)

Minor revisions to suit new department structure:

- Personnel Services - Increase $1,100
- No change to salaries for structure, funding for 50% of managers from capital plan

Salary for development related temporary staff adjusted:

- Salaries and Benefits (General) - Increase $65,300
- Offset with Dev. Process Rsv Trsf - Decrease $(65,300)



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Division Summary – Operations & MRN

Engineering & Operations	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Engineering	427,962	354,141	351,807	359,197	366,874	365,368	363,969	362,602
Operations & MRN	1,940,771	1,994,927	2,022,711	2,122,686	2,148,630	2,180,381	2,215,895	2,226,808
Engineering & Operations Total	2,368,733	2,349,068	2,374,518	2,481,882	2,515,504	2,545,750	2,579,864	2,589,410

Increase over 2017 Budget: $100,000

Equipment - Increase $69,900

Insurance & Claims - Increase $1,400

Salaries and Benefits (General) - Increase $50,200

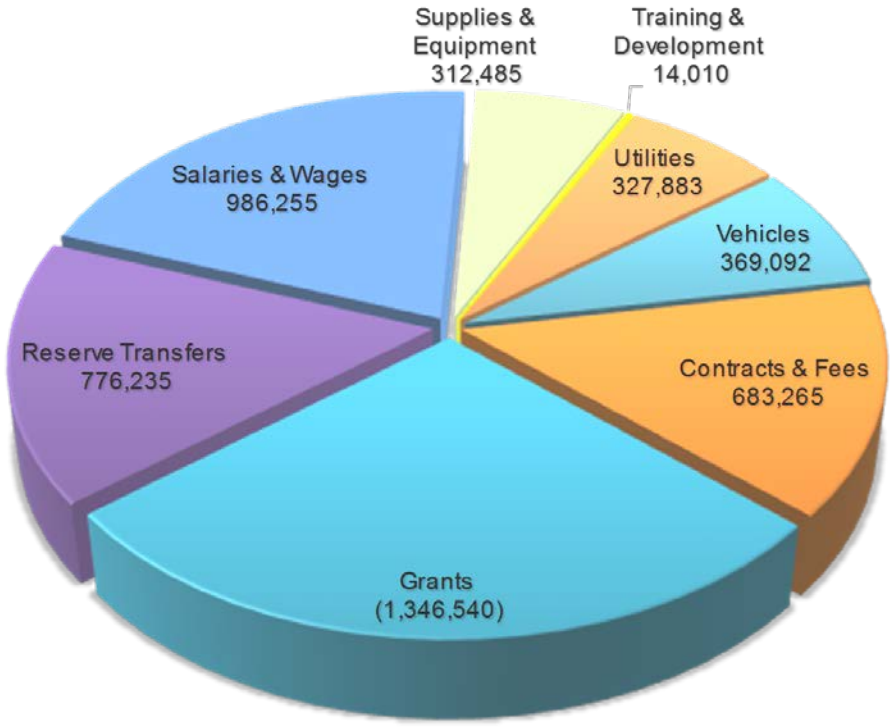
Contracted Services - Increase $19,200

Utilities (i.e. Hydro) - Increase $9,500

Utility Shift - Increase $(52,700)

Miscellaneous – Increase $9,500

Several cost centres adjusted based on recent years expenditures and maintenance needs



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Department Summary – Environment & Parks

Environment & Parks	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Environmental Services	280,521	318,553	335,355	431,562	440,047	429,978	429,978	432,478
Parks	1,912,186	2,017,324	2,170,416	2,236,572	2,289,200	2,309,333	2,330,289	2,350,091
Environment & Parks Total	**2,192,707**	**2,335,877**	**2,505,771**	**2,668,134**	**2,729,247**	**2,739,310**	**2,760,267**	**2,782,569**

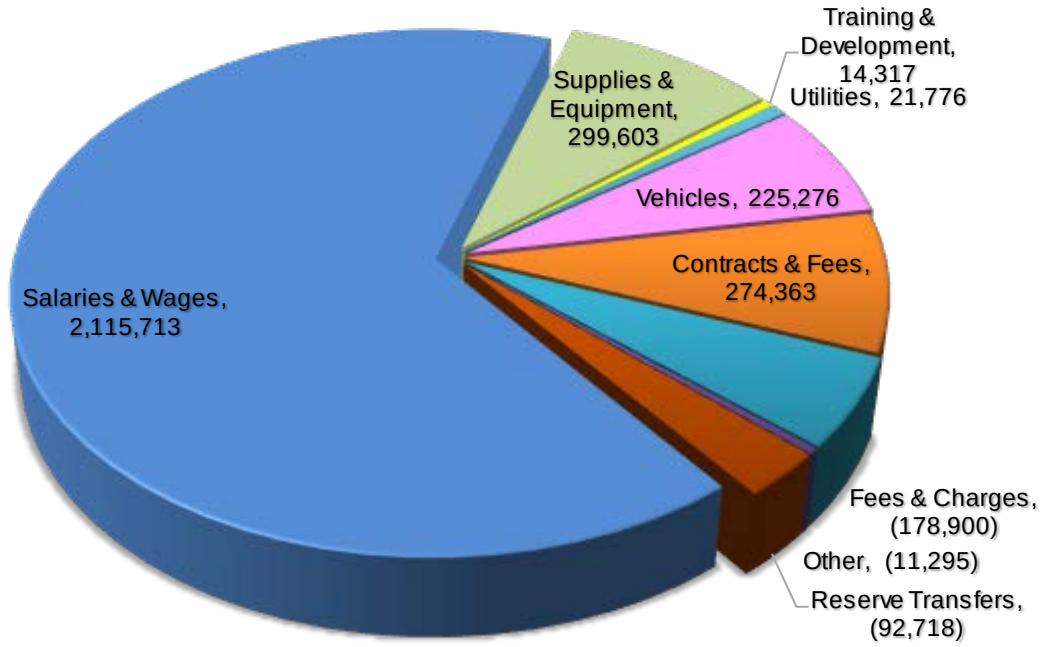
Increase over 2017 Budget: $162,400

Revisions are reflective of new Environment and Parks structure

Adjustments based on recent years expenditures and maintenance needs Salaries and Benefits (General) – Increase $90,000 for new department structure and adjustments for new park positions.

Other notable changes:

- Contracted Services - Increase $23,200
- Equipment - Increase $21,500
- Grant - Decrease $21,000
- Miscellaneous - Increase $3,800
- Supplies & Materials - Increase $2,900



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Division Summary – Environmental Services

Environment & Parks	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Environmental Services	280,521	318,553	335,355	431,562	440,047	429,978	429,978	432,478
Parks	1,912,186	2,017,324	2,170,416	2,236,572	2,289,200	2,309,333	2,330,289	2,350,091
Environment & Parks Total	2,192,707	2,335,877	2,505,771	2,668,134	2,729,247	2,739,310	2,760,267	2,782,569

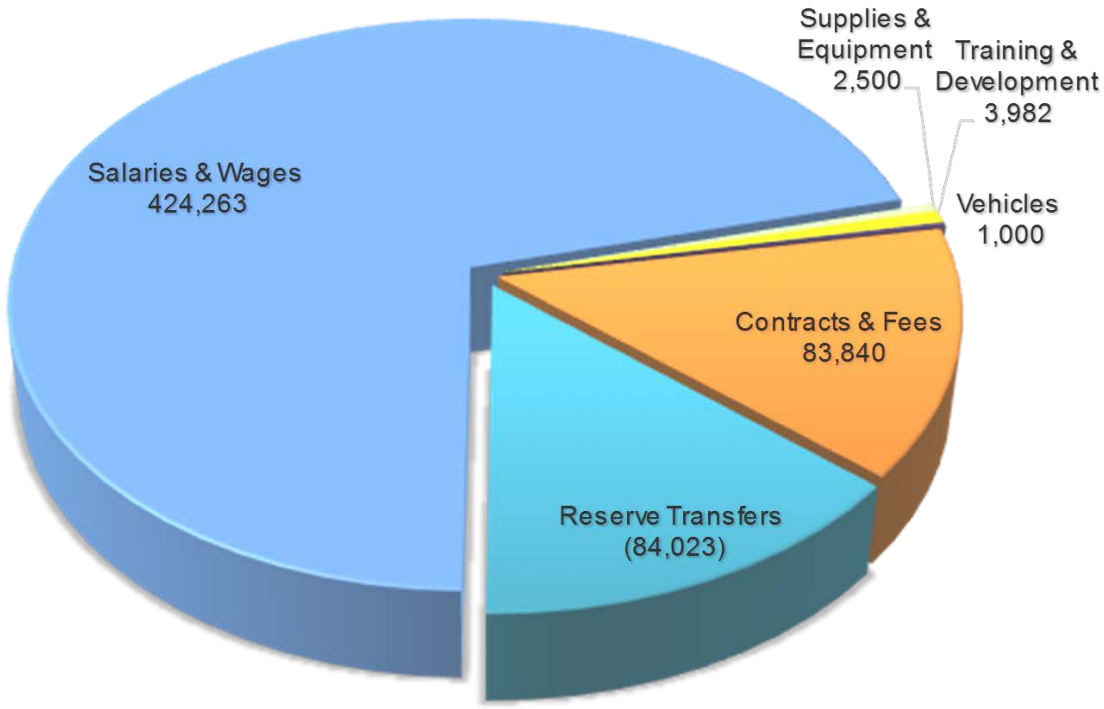
Increase over 2017 Budget: $96,200

Salary adjustments to meet new Environment Structure:

- Overall increase of Salaries and Benefits (General) - $70,400
- Grant (Sustainability Specialist) - Decrease $21,000

Minor Revisions to reflect new Environment and Parks structure:

- Contracted Services - Increase $1,800
- Environmental initiatives - Increase $3,000



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Division Summary – Parks

Environment & Parks	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Environmental Services	280,521	318,553	335,355	431,562	440,047	429,978	429,978	432,478
Parks	1,912,186	2,017,324	2,170,416	2,236,572	2,289,200	2,309,333	2,330,289	2,350,091
Environment & Parks Total	2,192,707	2,335,877	2,505,771	2,668,134	2,729,247	2,739,310	2,760,267	2,782,569

Increase over 2017 Budget: $66,200

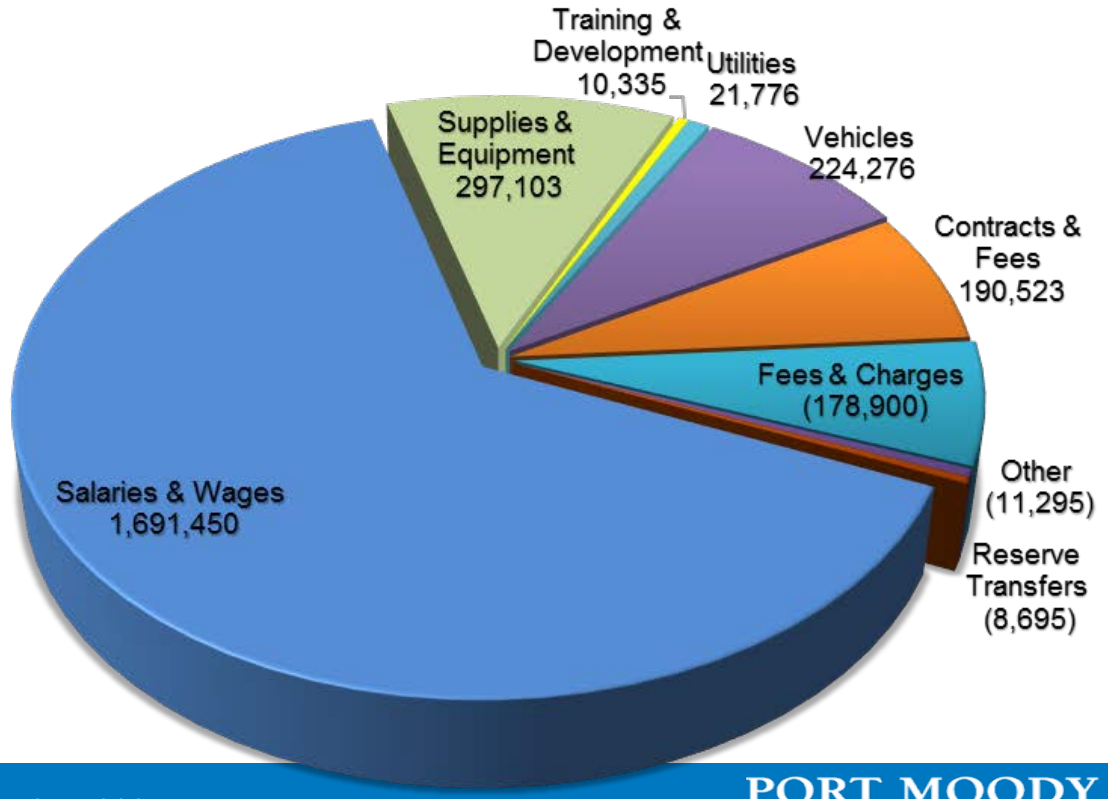
Salary adjustments to meet new Park structure:

- Salaries and Benefits (General) - Increase $19,900 for adjustments to Park Manager and adjustments to auxiliary positions.

Contracted Services - Increase $21,400

Equipment - Increase $21,500

Several cost centres adjustments based on recent years expenditures, maintenance and realignment of the new department – increase $3,400



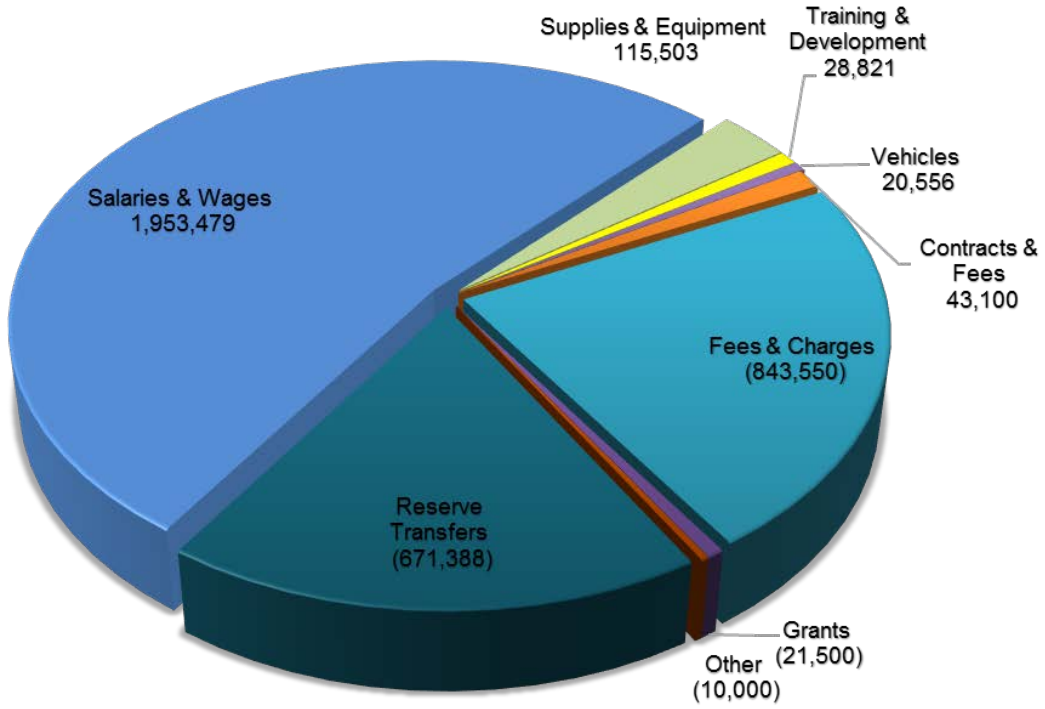
DRAFT 2018 – 2022 Financial Plan

Department Summary – Planning & Development Services

Planning & Development	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Building, Bylaw & Licensing	-163,090	1,974	18,610	26,055	46,367	36,664	62,182	64,680
Planning	555,365	574,428	605,935	588,616	599,270	599,570	599,370	599,170
Planning & Development Total	**392,275**	**576,403**	**624,545**	**614,671**	**645,637**	**636,235**	**661,553**	**663,850**

Increase over 2017 Budget: $(9,900)

- Build Positions into Base - Increase $193,100
- Consulting and Prof Services - Increase $1,000
- Equipment - Increase $1,700
- Grant - Increase $(21,500)
- Miscellaneous - Increase $300
- Partial Offset with Dev. Process Rsv Trsf - Decrease $(286,800)
- Permits/Licenses Revenues - Decrease $4,700
- Personnel Services - Increase $3,400
- Recoveries - Increase $(14,900)
- Salaries and Benefits (General) - Increase $78,100
- Supplies & Materials - Increase $600
- Transfer (from)/to Reserve - Decrease $20,000
- Utility Shift - Increase $(1,700)
- NEW SERVICE: Built 2nd bylaws vehicle into base - Increase $12,100



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Division Summary – Building, Bylaw & Licensing

Planning & Development	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Building, Bylaw & Licensing	-163,090	1,974	18,610	26,055	46,367	36,664	62,182	64,680
Planning	555,365	574,428	605,935	588,616	599,270	599,570	599,370	599,170
Planning & Development Total	392,275	576,403	624,545	614,671	645,637	636,235	661,553	663,850

Increase over 2017 Budget: $7,400

Grant - Increase $(21,500)

Miscellaneous - Increase $2,819

Permits/Licenses Revenues - Decrease $4,700

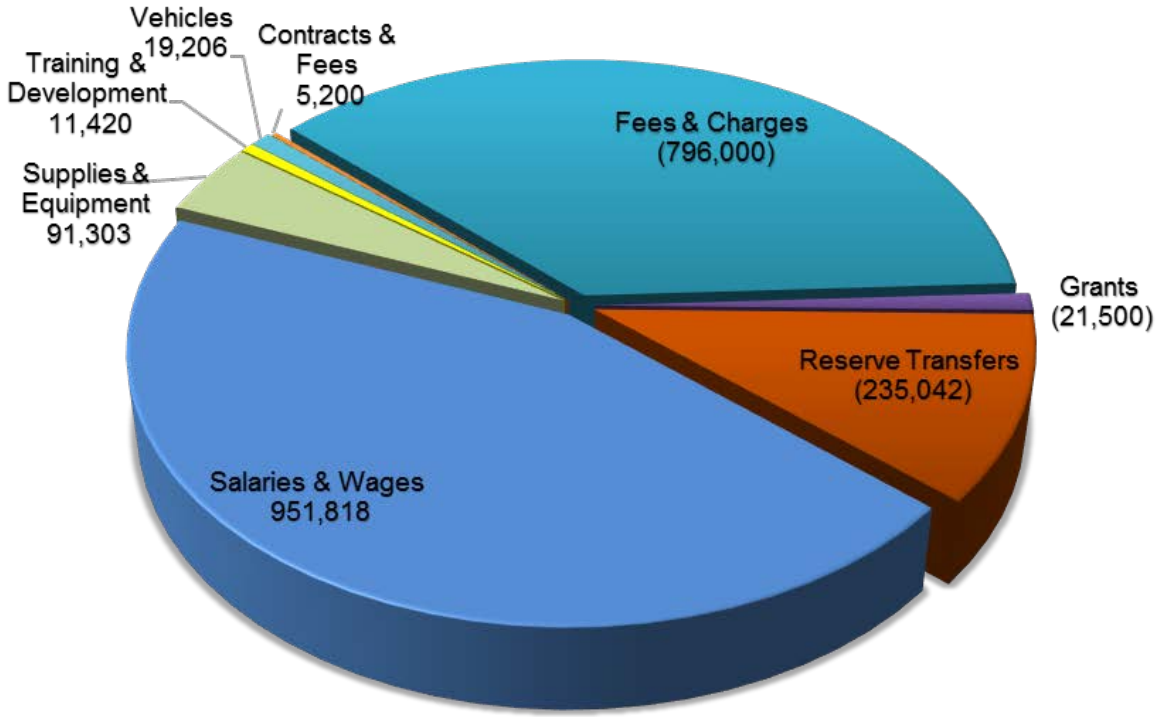
Salaries and Benefits (General) - Increase $4,281

Transfer (from)/to Reserve - Decrease $5,000

Salaries and Benefits (Rsv funded) - Increase $157,600

Trsf from Rsvs to fund positions – Increase $(157,600)

NEW SERVICE: Built 2nd bylaws vehicle into base - Increase $12,100



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Divisional Summary – Planning

Planning & Development	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Building, Bylaw & Licensing	-163,090	1,974	18,610	26,055	46,367	36,664	62,182	64,680
Planning	555,365	574,428	605,935	588,616	599,270	599,570	599,370	599,170
Planning & Development Total	392,275	576,403	624,545	614,671	645,637	636,235	661,553	663,850

Decrease over 2017 Budget: $(17,300)

Miscellaneous - Increase $300

Personnel Services - Increase $2,200

Recoveries - Increase $(14,900)

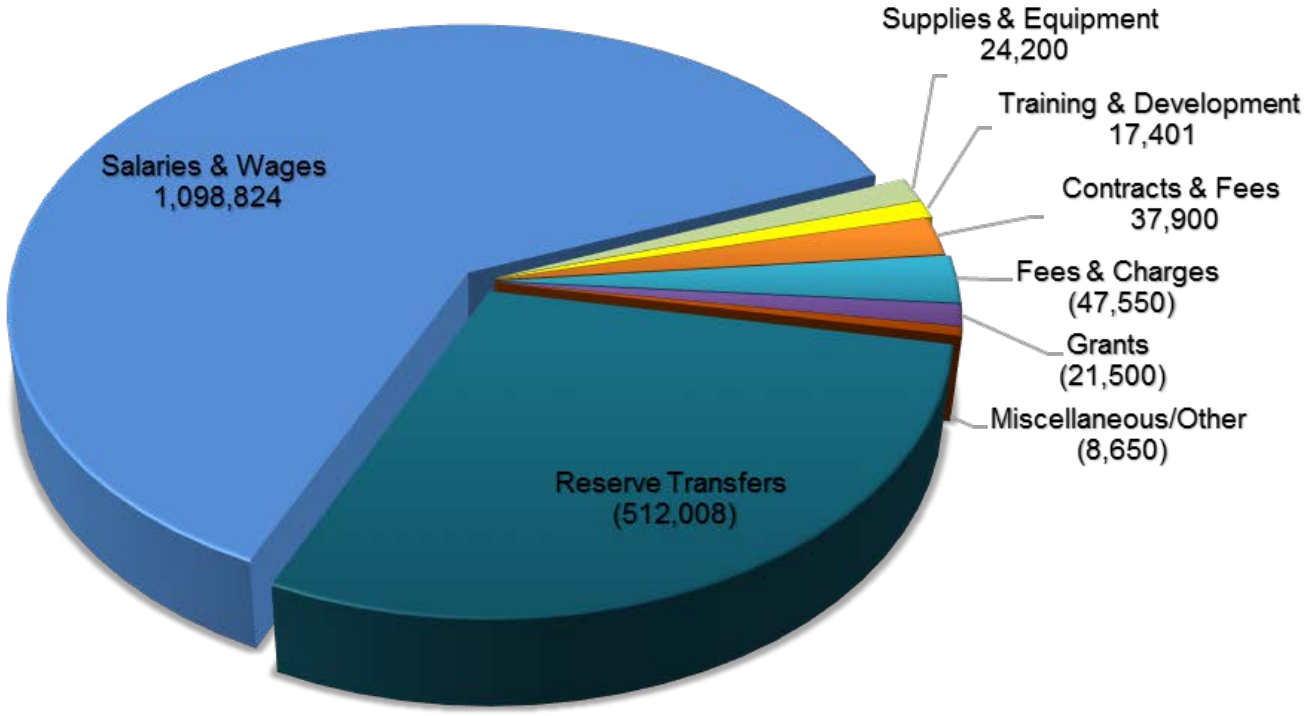
Transfer (from)/to Reserve - Decrease $15,000

Salaries and Benefits (Rsv funded) - Increase $206,500

Trsf from Dev. Process Rsv to fund positions - Increase $(129,200)

Trsf from Carbon Offset Rsv – Increase $(75,700)

BC Hydro grant – Increase $(21,500)



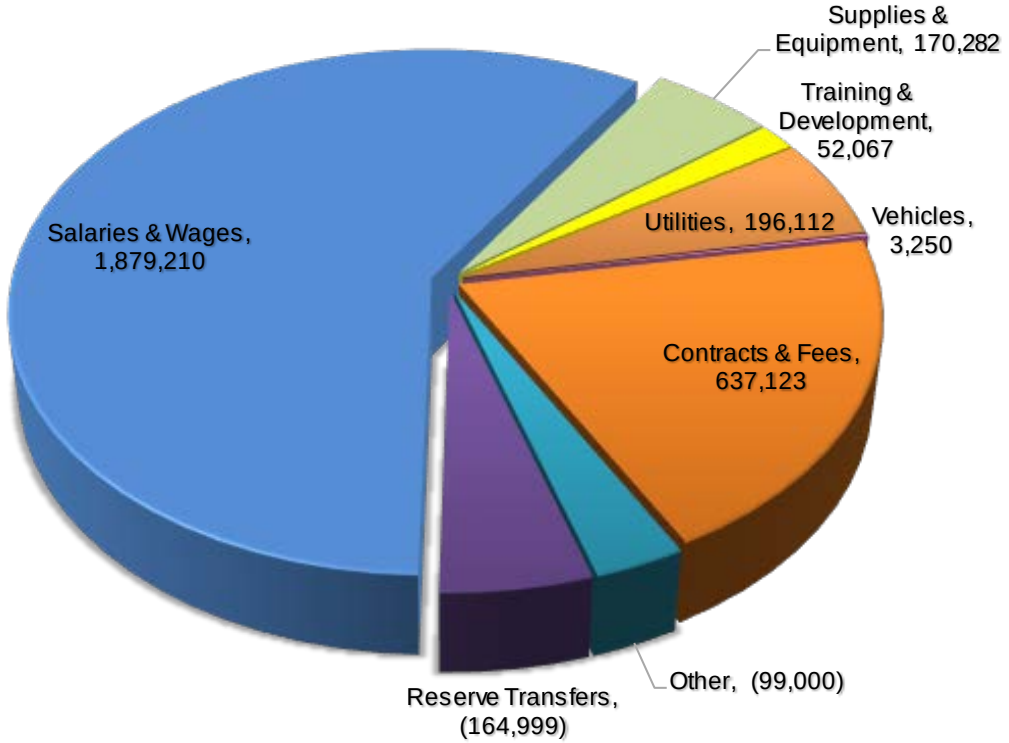
DRAFT 2018 – 2022 Financial Plan

Department Summary – Finance & Technology

Finance & Technology	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Finance	1,294,592	1,337,905	1,405,063	1,458,810	1,528,759	1,531,306	1,534,319	1,536,650
Information Services	865,677	914,213	1,034,988	1,215,236	1,307,195	1,329,178	1,350,099	1,365,867
Finance & Technology Total	**2,160,268**	**2,252,118**	**2,440,052**	**2,674,046**	**2,835,954**	**2,860,484**	**2,884,418**	**2,902,517**

Increase over 2017 Budget: $234,000

- Build Positions into Base - Increase $168,400
- Communications - Increase $2,400
- Consulting and Prof Services - Increase $30,200
- Contracted Services - Increase $4,200
- Equipment - Increase $10,000
- Insurance & Claims - Increase $4,000
- Miscellaneous - Increase $900
- Partial Offset with Dev. Process Rsv Trsf - Decrease $(50,000)
- Salaries and Benefits (General) - Increase $52,500
- Supplies & Materials - Increase $600
- Utility Shift - Increase $(18,200)
- NEW SERVICE: GIS - Increase $29,000



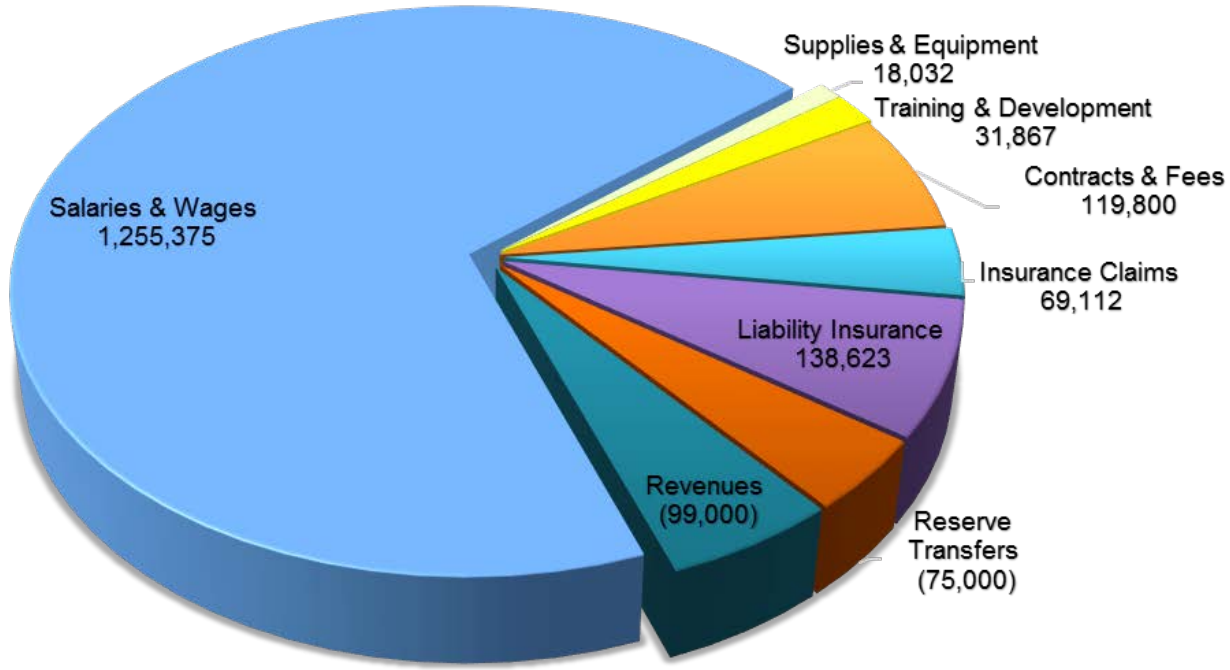
DRAFT 2018 – 2022 Financial Plan

Division Summary – Finance

Finance & Technology	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Finance	1,294,592	1,337,905	1,405,063	1,458,810	1,528,759	1,531,306	1,534,319	1,536,650
Information Services	865,677	914,213	1,034,988	1,215,236	1,307,195	1,329,178	1,350,099	1,365,867
Finance & Technology Total	2,160,268	2,252,118	2,440,052	2,674,046	2,835,954	2,860,484	2,884,418	2,902,517

Increase over 2017 Budget: $53,700

Consulting and Prof Services - Increase $1,000
Contracted Services - Increase $4,200
Insurance & Claims - Increase $4,000
Miscellaneous - Increase $1,100
Salaries and Benefits (General) - Increase $46,700
Supplies & Materials - Increase $600
Utility Shift - Increase $(3,900)



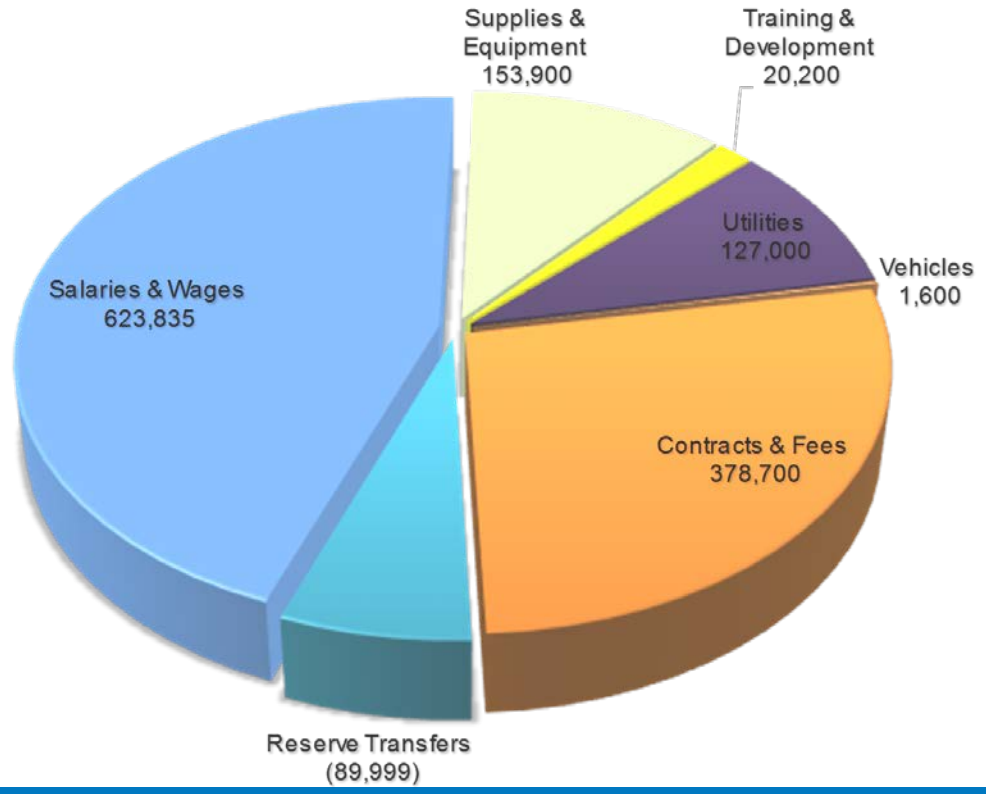
DRAFT 2018 – 2022 Financial Plan

Division Summary – Information Services

Finance & Technology	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Finance	1,294,592	1,337,905	1,405,063	1,458,810	1,528,759	1,531,306	1,534,319	1,536,650
Information Services	865,677	914,213	1,034,988	1,215,236	1,307,195	1,329,178	1,350,099	1,365,867
Finance & Technology Total	2,160,268	2,252,118	2,440,052	2,674,046	2,835,954	2,860,484	2,884,418	2,902,517

Increase over 2017 Budget: $180,200

Build Positions into Base - Increase $168,400
Communications - Increase $2,000
Consulting and Prof Services - Increase $29,200
Equipment - Increase $10,000
Miscellaneous - Increase $200
Partial Offset with Dev. Process Rsv Trsf - Decrease $(50,000)
Salaries and Benefits (General) - Increase $5,700
Utility Shift - Increase $(14,300)
NEW SERVICE: GIS - Increase $29,000



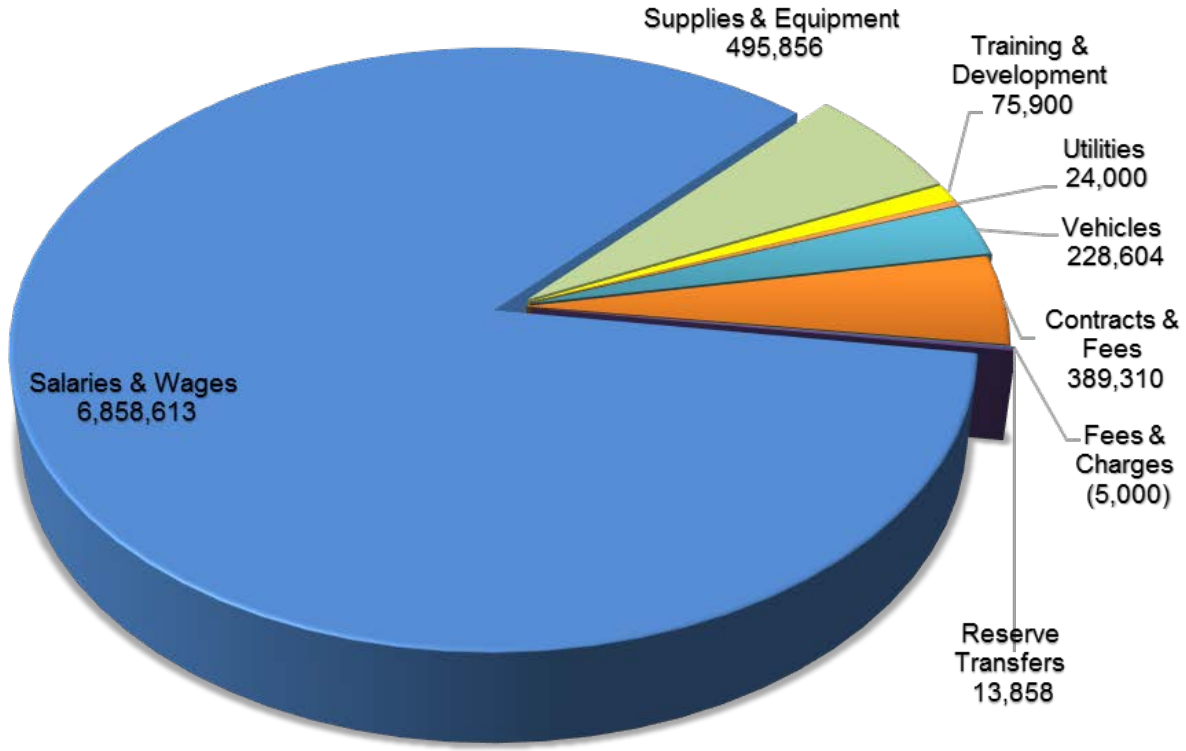
DRAFT 2018 – 2022 Financial Plan

Department Summary – Fire Rescue

Fire Rescue	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Fire Rescue	7,417,764	7,417,764	7,680,606	8,081,141	8,443,368	8,527,499	8,572,975	8,612,113
Fire Rescue Total	**7,417,764**	**7,417,764**	**7,680,606**	**8,081,141**	**8,443,368**	**8,527,499**	**8,572,975**	**8,612,113**

Increase over 2017 Budget: $400,500

- Equipment - Increase $23,400
- Miscellaneous - Decrease $000
- Salaries and Benefits (General) - Increase $339,500
- Ecomm Service Levy - Increase $10,000
- NEW SERVICE: New Chief Officer's vehicle - Increase $20,300
- Transfer to Fire Truck Lease Reserve - Increase $7,300



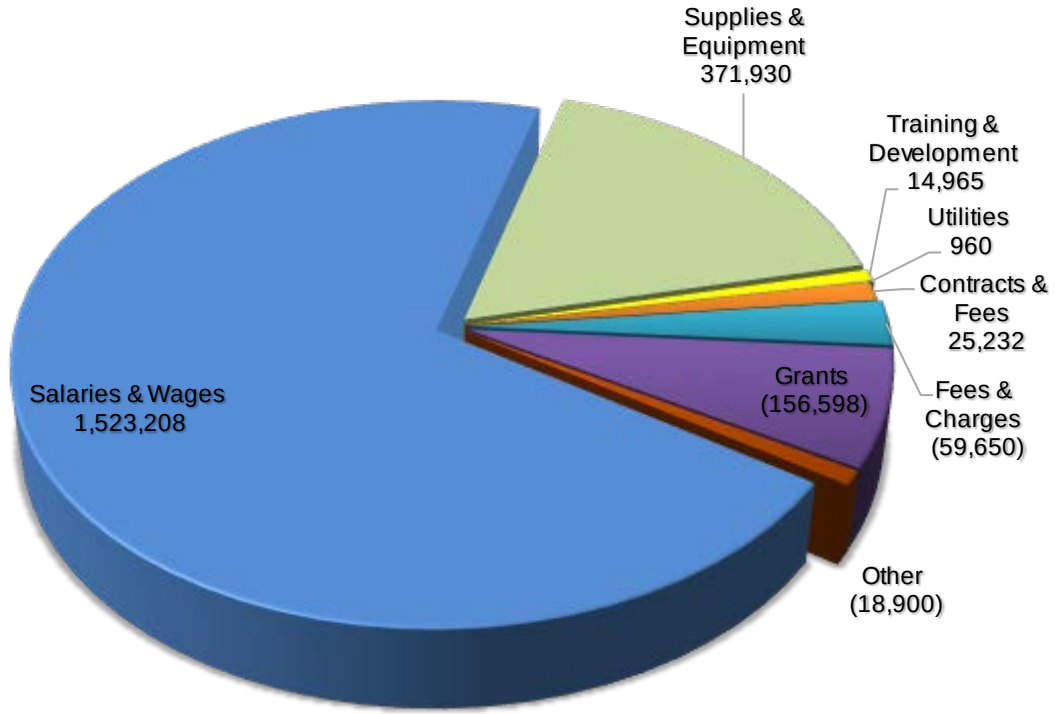
DRAFT 2018 – 2022 Financial Plan

Department Summary – Library

Library	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Library	1,600,272	1,612,402	1,647,653	1,701,147	1,803,329	1,817,424	1,832,337	1,847,711
Library Total	**1,600,272**	**1,612,402**	**1,647,653**	**1,701,147**	**1,803,329**	**1,817,424**	**1,832,337**	**1,847,711**

Increase over 2017 Budget: $53,500

- Communications - Increase $1,100
- Interlink & BC One Card revenues - Decrease $19,100
- Misc/Other Revenues - Increase $(3,100)
- Miscellaneous - Increase $300
- Personnel Services - Decrease $(3,300)
- Salaries and Benefits (General) - Increase $36,600
- Supplies & Materials - Increase $2,800



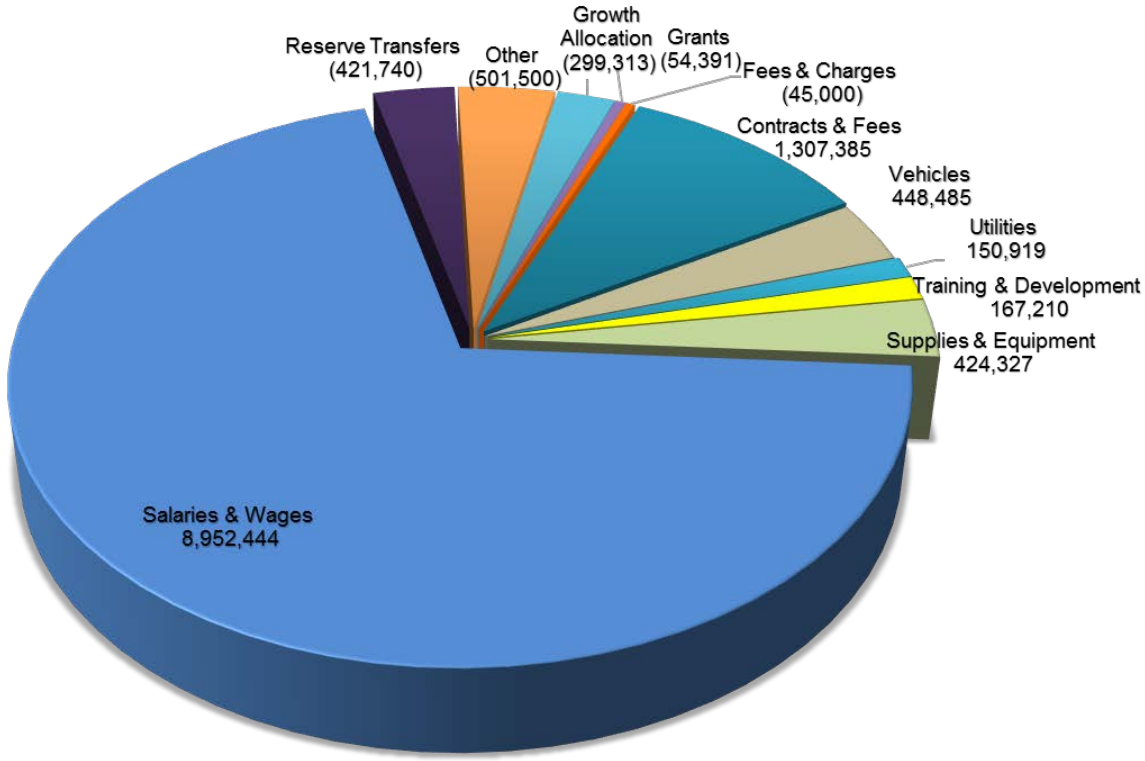
DRAFT 2018 – 2022 Financial Plan

Department Summary – Police

Police	Actual 2016	Revised Budget 2016	Revised Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Police	9,385,277	9,850,581	10,191,160	10,577,310	10,893,975	11,192,988	11,533,672	11,863,700
Police Total	**9,385,277**	**9,850,581**	**10,191,160**	**10,577,310**	**10,893,975**	**11,192,988**	**11,533,672**	**11,863,700**

Increase over 2017 Budget: $386,200

- 2018 Growth - Increase $(98,000)
- Police - Increase $361,400
- NEW SERVICE : New Position - Port Moody Police Member - Increase $122,800



DRAFT 2018 – 2022 Financial Plan

Next Steps

1. **Budget Deliberations –** *FC January 16, 2018*
2. **Budget Public Consultation –** *Special Committee of the Whole January 30, 2018*
3. **Budget Deliberations/ Capital Review –** *FC February 6, 2018*
4. **Public Consultation Results –** *FC February 20, 2018*
5. **Budget Deliberations –** *FC March 6, 2018*
6. **Budget Deliberations –** *FC March 20, 2018*
7. **Budget Deliberations –** *FC April 3, 2018*
8. **Budget Deliberations/Approval (Final) –** *FC April 17, 2018*
9. **Financial Plan & Tax Rates Bylaws First 3 Readings** – *Council April 24, 2018*
10. **Financial Plan & Tax Rates Bylaws Adoption** – *Council May 8, 2018*

DRAFT 2018 – 2022 Financial Plan

Resolutions

THAT a draft proposed tax rate increase of ___% be used for the Public Budget Consultation on January 30, 2018 as recommended in the report dated December 22, 2017 from Finance and Technology Department – Financial Services Division regarding 2018 Draft Financial Plan;

AND THAT Council approved new services for 2018 and 2019 be included in the Draft Five Year Financial Plan for the Public Budget Consultation on January 30, 2018;

AND THAT staff proposed new services for 2018 and 2019 be included in the Draft Five Year Financial Plan for the Public Budget Consultation on January 30, 2018;

DRAFT 2018 – 2022 Financial Plan

Council discussions

Questions, concerns, clarifications of staff



DRAFT 2018 – 2022 Financial Plan

2018 Alternative Proposal

Item	Amount ($)	Tax (%)	Comment
Sub Total - City	703,000	1.83%	Before New Services
Police	263,000	0.68%	Includes 2018 growth, excludes new position
Sub Total - Operations	**966,000**	**2.51%**	
Asset Renewal Levy	193,000	0.50%	As per the Budget Guidelines
Transportation Levy	386,000	1.00%	As per the Budget Guidelines
Sub Total City	**1,545,000**	**4.01%**	**Budget Guidelines mandated 4.00%**
Staff Proposed New Services	67,000	0.17%	see list
Council Directed New Services	-	-	2018 Funding from surplus
TOTAL	**1,612,000**	**4.18%**	

	2018 Staff Proposed New Services:	Amount ($)	Tax (%)
39	New Chief Officer's vehicle	20,262	0.05%
40	FC in theatre	4,260	0.01%
41	Built 2nd bylaws vehicle into base	12,054	0.03%
42	VIP Gifts	1,500	0.00%
43	GIS annual license & maintenance	29,000	0.08%
	2018 Impact to Tax	**67,076**	**0.17%**

	2018 Council Directed New Services:	Amount ($)	Tax (%)
37	Festival and Special Events	63,250	0.16%
38	Canada Day Celebration	41,000	0.11%
	Council Approved (Closed)	120,000	0.31%
	2018 Funding from surplus	**224,250**	**0.58%**

DRAFT 2018 – 2022 Financial Plan

Mayor's Proposal

Item	Amount ($)	Tax (%)	Comment
Sub Total - City	**745,000**	**1.94%**	
Police	263,000	0.68%	Submitted by the Port Moody Police Board (includes 2018 growth)
Sub Total - Operations	**1,008,000**	**2.62%**	
Asset Renewal Levy	386,000	1.00%	As per the Budget Guidelines
Transportation Levy	386,000	1.00%	As per the Budget Guidelines
Sub Total City	**1,780,000**	**4.62%**	**Budget Guidelines mandated 4.00%**
Council Directed New Services	329,000	0.85%	Festival & events, Canada day, Heritage Society, other
Staff Proposed New Services	448,000	1.16%	see list
Port Moody Police Proposed New Services	123,000	0.32%	see list
TOTAL Including New Services	**2,680,000**	**6.95%**	**Budget Guidelines DO NOT contemplate new services**
	- 386,000	-1.00%	THAT the Asset renewal levy increase of 1% / $ 386,000 be removed in 2018
	- 123,000	-0.32%	THAT the PMPD remove the new position funding of $ 122,777 for 2018
	- 139,654	-0.36%	THAT the PMFR remove the new position funding of $ 139,654 for 2018
	- 120,000	-0.31%	THAT the Council Approved-In camera budget of $ 120,000 for 2018 be funded from accumulated surplus
	- 1,500	0.00%	THAT the VIP Gifts budget of $ 1,500 be removed for 2018
	- 41,895	-0.11%	THAT the Library new position hiring be deferred to mid-2018 – 50% budget reduction for 2018 $ 41,895
	- 25,187	-0.07%	THAT the Comm. new position hiring be deferred to mid-2018 – 50% budget reduction for 2018 $ 25,186
	- 105,000	-0.27%	THAT the Heritage Society new funding request of $ 105,000 be removed for 2018
	- 63,250	-0.16%	THAT Festival and Special events budget of $ $ 63,250 for 2018 be funded from accumulated surplus
	- 41,000	-0.11%	THAT Canada Day celebration budget of $ 41,000 for 2018 be funded from accumulated surplus
Subtotal Changes	**- 1,046,486**	**-2.71%**	
TOTAL	**1,633,515**	**4.24%**	





City of Port Moody

DRAFT 2018 - 2022 Financial Plan

Tuesday, February 6th, 2018

DRAFT Capital Budget

2018 – 2022 Financial Plan Draft

Agenda

1. **Introduction**
2. **Budget Process & Principles**
3. **Introduce Capital Budget**
   - High Level Overview
   - Reserves
   - Project Details
4. **Next Steps**

2018 – 2022 Financial Plan Draft

Budget Process & Principles - Timeline

- **Budget guidelines a*pproved* –** *July*
- **Budget packages distributed to departments –** *July*
- **Budgets drafted by departments –** *July/August*
- **Staff budget reviews (Finance) –** *September/October*
- **Library Board Budget Presentation –** *October 24 Council Meeting*
- **Utility Budget/Rates Approved –** *November 1 COTW Meeting*
- **Police Board Budget Presentation –** *November 28 Council Meeting*
- **Public Budget Consultation –** *January 30*
- **Capital Budget Presentations –** *February 6 Finance Committee*

2018 – 2022 Financial Plan Draft

Budget Process & Principles – LTSFF & AMIP



- Long Term Strategic Financial Framework
  - established in 2014
  - manage the financial health of the City over the long term
  - plan to live within our means
  - don't create a financial burden for future generations
  - framework to move the City towards financial sustainability

- Asset Management Plan (AMIP)
  - established in 2014
  - how much will it cost to replace our infrastructure
  - when will it likely need to be replaced
  - annual investment needed to sustain our infrastructure over the long-term

2018 – 2022 Financial Plan Draft

Capital Budget



Corporate Prioritization

- Departments have prioritized their projects
- There are always more capital projects than funding



Fleet Replacement



Traffic Signal, Street Lights, and Bus Stop Improvements



Road Rehabilitation



Playground Rehabilitation



Water Infrastructure Projects



Public Civic Events

2018 – 2022 Financial Plan Draft

Capital Budget - Funding

Taxation

- a level of capital funding from taxation forms part of the tax increase
- funding level annually considered by Council

Reserves

- some are restricted by statute and/or bylaws (*e.g.* Water, Sewer)
- some are finite and not a sustainable funding source (*e.g.* Land Sales)

Development Levies

- some are restricted by land use agreements (*e.g.* 215A Town Centre)
- DCCs restricted by statute and bylaw (currently being updated)
- amenity levies will be considered for future developments (*e.g.* CACs)

2018 – 2022 Financial Plan Draft

Capital Budget - Funding

Grants

- uncertain source of funding; subject to senior government programs
- not strategic and proactive but rather reactive to what funding is available
- for projects deemed a community priority and already in the capital plan (LTSFF)

Debt

- debt capacity restricted by percentage of sustainable revenues
- acceptable capital funding source for certain projects or programs (Fire apparatus)

2018 – 2022 Financial Plan Draft

Asset Reserve *(PDF pg. 163)*

- Funding envelopes established in Asset Reserve
  - allocated to specific asset groups (*e.g.* roads, facilities)
  - allocation based on AMIP
  - departments responsible to live within envelope
  - not all envelopes are balanced – projects have not been shifted to future years with change to Asset Reserve funding
  - Overall the reserve is balanced by the end of the Five Year Plan (2022)

- Backlogged maintenance is still a challenge

2018 – 2022 Financial Plan Draft

Asset Reserve – Capital Program Allocation *(PDF pg. 163)*

Capital Program (Asset Reserve)	Allocation 2018	Allocation 2019	Allocation 2020	Allocation 2021	Allocation 2022
Facilities	870,871	995,149	1,120,044	1,251,415	1,386,178
Equipment - City	189,418	216,449	243,614	272,188	301,499
Equipment - Police	68,688	78,490	88,341	98,703	109,332
Transportation	1,030,828	1,177,932	1,325,767	1,481,267	1,640,783
Parks	381,795	436,279	491,034	548,628	607,708
Unallocated	282,400	322,700	363,200	405,800	449,500
Total	2,824,000	3,227,000	3,632,000	4,058,000	4,495,000

- Departments submitted projects based on a 1% increase to the Asset Reserve
- The reserve is balanced over the Five Year Financial plan

2018 – 2022 Financial Plan Draft

Asset Reserve - Capital Program Allocation *(PDF pg. 165)*

Ending balance by year

Asset Reserve - Capital Programs	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan
		Proposed				
Unallocated Balance	-549,098	-442,031	-174,664	133,203	483,670	877,837
Transportation Balance	-762,568	-1,430,740	-1,236,808	-795,041	-197,774	584,009
Facilities Maintenance Balance	-157,934	39,937	-1,913	-146,869	-235,454	-374,276
Equipment City Balance	-6,136	-279,448	-223,000	-360,385	-233,198	31,302
Equipment Police Balance	-144,249	-146,941	-239,951	-274,610	-324,347	-326,115
Parks Maintenance Balance	20,688	-76,517	-166,238	-242,204	-90,576	-79,868

2018 – 2022 Financial Plan Draft

Asset Reserve *(PDF pg. 163)*

	Description	2018	2019	2020	2021	2022
Estimated Opening Balance						
	Estimated Opening Balance	974,389	965,314	957,499	949,061	942,024
Asset Levy						
	Asset Levy (1%) - Approved 2011 to 2017	2,455,250	2,455,250	2,455,250	2,455,250	2,455,250
	Asset Levy (1%) - Proposed 2018	0	0	0	0	0
	Asset Levy (1%) - Proposed 2019		401,000	401,000	401,000	401,000
	Asset Levy (1%) - Proposed 2020			413,000	413,000	413,000
	Asset Levy (1%) - Proposed 2021				426,000	426,000
	Asset Levy (1%) - Proposed 2022					435,000
Operating Budget Funding						
	Proposed funding level from the 2013 5 Year Financial Plan	475,000	475,000	475,000	475,000	475,000
	Proposed funding level from the 2012 5 Year Financial Plan - 250,000 annual	250,000	250,000	250,000	250,000	250,000
	Additional funding Police Laptops previously leased	89,600	89,600	89,600	89,600	89,600
	Trsf from North Shore Community Park cost centre	75,000	75,000	75,000	75,000	75,000
	Trsf from Town Centre cost centre	75,000	75,000	75,000	75,000	75,000
	Funding - Sewer Fund Annual Contribution (8203-805)	31,000	31,500	32,000	32,500	33,000
	Funding - Water Fund Annual Contribution (8203-866)	31,000	31,500	32,000	32,500	33,000
	Funding - Green Waste Annual Contribution	5,300	5,300	5,300	5,300	5,300
	Funding - Recycling Annual Contribution	2,850	2,850	2,850	2,850	2,850
	Funding - Solid Waste Annual Contribution	8,150	8,150	8,150	8,150	8,150
Public Safety Building						
	Police - Principal Debt Payment ($3 million principal; term 2006-2026) MFA 97	-155,093	-161,296	-167,748	-174,458	-181,437
	Police - Interest Debt Payment ($3 million principal; term 2006-2026) MFA 97	-85,453	-79,249	-72,797	-66,087	-59,109
	Police - CPR Police Lease	52,750	52,750	52,750	52,750	52,750
	Police - Rpymt from Police Operating Budget (savings on Geothermal)	19,023	19,403	19,792	20,187	20,572
Recreation Centre Expansion						
	Rec Ctr - Capital User Fees (acct 9500-260)	65,600	65,600	65,600	65,600	65,600
	Rec Ctr - Leased Back Space - Physiotherapy (acct 9500-259)	40,380	40,380	40,380	40,380	40,380
	Rec Ctr - Fitness Equip Budget Overage Repayment ($51.9K) (acct 9500-262):	5,190	5,190	5,190	5,190	5,190
Other						
	Tsf from 215A General Amenities 2801-85 (Old mill Boathouse Society payment)	10,000	10,000	1,013	0	0
	Transfer to Debt Reserve	-624,955	-624,955	-624,955	-624,955	-624,955
	Transfer to Artworks Reserve 0.3% of all projects	-10,668	-8,789	-9,813	-8,794	-9,438
	Transfer from Gas Tax Reserve for Police CP	34,000	34,000	34,000		
Project Funding						
	Capital Programs Funding	-2,824,000	-3,227,000	-3,632,000	-4,058,000	-4,495,000
	Remaining for the police projects funded from gas tax reserve transfer	-34,000	-34,000	-34,000		
	Estimated closing balance	**965,314**	**957,499**	**949,061**	**942,024**	**933,727**

2018 – 2022 Financial Plan Draft

Asset Reserve *(PDF pg. 163)*

Available one-time opening balance of **$933,000.**

Options:

- Leave in Asset Reserve for future unplanned expenditures (contingency)
- Transfer to other Asset Reserve capital envelopes
- Transfer a portion to debt reserve
- Transfer to other reserves (*e.g.* CSPR; Inlet Field Redevelopment)

2018 – 2022 Financial Plan Draft

Council Strategic Priorities Reserve *(PDF pg. 181)*

- Intended for new and strategic initiatives
- Funded by taxation ($372,500 – flat for 5 years of the Plan)
  (increased by $50,000 in 2017 from $322,500 in 2016)
- Projects prioritized (Council, H, M, L)
- Oversubscribed when considering all projects
- Balanced over the five year financial plan as required

2018 – 2022 Financial Plan Draft

Council Strategic Priorities Reserve *(PDF pg. 181)*

- Overspending in current year passes the financial burden to future years/councils
- Total annual spend is recommended to be in line with the annual funding of $372,500 (live within our means)
- If overspending is unavoidable, future year's projects approved this year may be re-prioritized in next year's process

2018 – 2022 Financial Plan Draft

Council Strategic Priorities Reserve *(PDF pg. 181)*

2018 ending balance deficit of **$286,000**

Options include:

- transfer from the 2017 operating surplus
- reduce the projects funded from the reserve or push projects forward
  (could result in delays implementation of strategic priorities)
- leave the reserve oversubscribed for 2018 and 2019 as it is balanced over the five-year financial plan as required
  (funding would not be available for future strategic projects in 2019 and beyond)

2018 – 2022 Financial Plan Draft

Council Strategic Priorities Reserve *(PDF pg. 181)*

With all submitted projects considered

	Description	2018	2019	2020	2021	2022
Estimated Opening Balance						
	Estimated Opening Balance	-129,118	-285,952	-262,496	-136,734	14,103
Proposed Funding						
	Proposed Funding	372,500	372,500	372,500	372,500	372,500
Other						
	Transfer to Artworks Reserve 0.3% of all projects	-1,583	-1,044	-738	-663	-633
Project Funding						
	Proposed Projects	-527,750	-348,000	-246,000	-221,000	-211,000
	Estimated closing balance	**-285,952**	**-262,496**	**-136,734**	**14,103**	**174,970**

2018 – 2022 Financial Plan Draft

Council Strategic Priorities Reserve *(PDF pg. 182)*

Council Strategic Priorities Reserve_2018 - 2022 Project Detail by Priority

	Project Name	Division	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail
1. Council								
1. Council	Additional Microphones for Finance Committee	Cultural Services	4,000	0	0	0	0	Page 18
1. Council	Designated Anchorage Area Program	Parks	20,000	20,000	20,000	20,000	20,000	Page 187
1. Council	Program to solicit local illustrations for city use	Communications and Engagement	5,000	0	5,000	0	5,000	Page 93
1. Council Projects Total			**29,000**	**20,000**	**25,000**	**20,000**	**25,000**	
2. High								
2. High	311 App	Information Services	0	30,000	0	0	0	Page 221
2. High	City Christmas Lighting	Communications and Engagement	36,000	36,000	36,000	36,000	36,000	Page 94
2. High	Council Strategic Plan Goals	City Manager	125,000	150,000	125,000	125,000	125,000	Page 2
2. High	Facilities - Auto scrubber	Facilities	0	0	20,000	0	0	Page 38
2. High	Mayor's Community Events	City Manager	5,000	5,000	5,000	5,000	0	Page 1
2. High	Optical Character Recognition Software	Information Services	17,000	0	0	0	0	Page 216
2. High	Public Safety Building - Parking Lot Expansion [Multiple Funding Src]	Facilities	34,000	0	0	0	0	Page 84
2. High	Targeted Knotweed and Spartina Treatment and Removal	Environmental Services	60,000	60,000	30,000	30,000	20,000	Page 162
2. High	Wildfire Risk Mitigation	Environmental Services	5,000	5,000	5,000	5,000	5,000	Page 161
3. Medium								
3. Medium	eApply for Permits	Building, Bylaw & Licensing	156,750	0	0	0	0	Page 97
3. Medium	Electronic Agenda and Meeting Management Software	Legislative Services	60,000	0	0	0	0	Page 95
3. Medium	LiDAR data acquisition	Information Services	0	42,000	0	0	0	Page 217
3. Medium Projects Total			**216,750**	**42,000**	**0**	**0**	**0**	
Total Projects			**527,750**	**348,000**	**246,000**	**221,000**	**211,000**	

2018 – 2022 Financial Plan Draft

Equipment Replacement Reserve (ERR) *(PDF pg. 187)*

- Reserve is fully funded and balanced
- Funding is provided through the replacement provisions in the departmental operating budgets.
- All projects were pre-approved to allow vehicles to be purchased prior to the final budget approval in May.

2018 – 2022 Financial Plan Draft

Equipment Replacement Reserve (ERR) *(PDF pg. 187)*

With all submitted projects considered

	Description	2018	2019	2020	2021	2022
Estimated Opening Balance						
	Estimated Opening Balance	2,341,632	2,909,805	3,417,343	3,202,281	4,219,695
Proposed Funding						
	Equipment Replacement Provision	1,052,492	1,141,242	1,229,992	1,318,741	1,407,492
Internal Borrowing Repayment						
	Garbage Repayment	50,379	49,479	28,979	28,379	27,879
	Recycling Repayment	46,038	45,163	30,428	29,868	29,343
	Green Waste Repayment	85,498	83,873	56,508	55,468	54,493
	Glass Recycling Repayment	16,860	16,560	0	0	0
Other						
	Transfer to Artworks Reserve 0.3% of all projects	-2,043	-2,479	-4,669	-1,241	-2,758
Project Funding						
	Project Funding	-681,050	-826,300	-1,556,300	-413,800	-919,450
	Estimated closing balance	**2,909,805**	**3,417,343**	**3,202,281**	**4,219,695**	**4,816,693**

2018 – 2022 Financial Plan Draft

Long Term Debt *(PDF pg. 185)*

- 2 Piece of Fire Rescue apparatus will reach the end of their useful lives by 2020
  - Ladder 1 (1990 E-One platform aerial)
  - Engine 4 (1995 Spartan engine)
- Work will begin in 2018 for the future replacement of this equipment as significant lead time is required for purchases of this magnitude
- The City's current practice, is to finance fire truck purchases through the Municipal Finance Authority (MFA)
- Proposed projects for 2018 are $3,770,000

2018 – 2022 Financial Plan Draft

Master Transportation Plan Reserve (MTPR) *(PDF pg. 191)*

- The Port Moody Master Transportation Plan (MTP) was endorsed by Council on March 14, 2017
- On November 28, 2017, Council endorsed the MTP implementation strategy that aligned prioritized projects with a proposed 1% tax levy to be used to service a 10-year loan of approximately $3,320,000
- As outlined in the finance strategy, additional funds of $1.3 million are anticipated from other sources over the next 10 years of the plan

2018 – 2022 Financial Plan Draft

Master Transportation Plan Reserve *(PDF pg. 191)*

With all submitted projects considered

Description	2018	2019	2020	2021	2022
Estimated Opening Balance					
Estimated Opening Balance	0	1,480,000	1,045,000	789,375	633,750
Proposed Funding					
Debt Proceed	3,320,000				
MTP levy	386,000	386,000	386,000	386,000	386,000
External Grant	400,000				
Gas Tax				100,000	100,000
Estimated Debt Payment					
Debt Payment	-386,000	-386,000	-386,000	-386,000	-386,000
Project Funding					
Proposed projects	-2,240,000	-435,000	-255,625	-255,625	-255,625
Estimated closing balance	**1,480,000**	**1,045,000**	**789,375**	**633,750**	**478,125**

2018 – 2022 Financial Plan Draft

Master Transportation Plan Reserve *(PDF pg. 191)*

Master Transportation Plan_2018 - 2022 Project Detail

	Project Name		Funding Source	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	Projects Detail
	1. Council	Integrated Pedestrian Signal Improvements - 2800 Block Murray Street (Rocky Point Park)	Master Transportation Plan	225,000	0	0	0	0	**Page 111**
	1. Council	MTP - Coordinated Development Improvement Project - Design Planning	Master Transportation Plan	80,000	0	0	0	0	**Page 126**
	1. Council	MTP - Future Capital Projects	Master Transportation Plan	0	435,000	255,625	255,625	255,625	**Page 112**
	1. Council	MTP - Moody Station/Clarke Street - Pedestrian Access	Master Transportation Plan	175,000	0	0	0	0	**Page 114**
	1. Council	MTP - Transit Improvements	Master Transportation Plan	160,000	0	0	0	0	**Page 113**
	1. Council	MTP-Murray/Moody/ Interchange C673	Master Transportation Plan	525,000	0	0	0	0	**Page 109**
	1. Council	Murray St Bike Path Extension [Multiple Funding Src]	Master Transportation Plan	250,000	0	0	0	0	**Page 110**
	2. High	Gatensbury Drive (Grant St and Coquitlam boundary) [Multiple Funding Src]	Master Transportation Plan	250,000	0	0	0	0	**Page 123**
	2. High	Newport Village Crosswalk Improvements	Master Transportation Plan	150,000	0	0	0	0	**Page 104**
	3. Medium	Bike and Pedestrian Improvement Program	Master Transportation Plan	200,000	0	0	0	0	**Page 125**
	4. Low	St Johns Street - Functional Design and and planning for Multiuse pathway and street cross section	Master Transportation Plan	225,000	0	0	0	0	**Page 124**
Engineering Projects Total				2,240,000	435,000	255,625	255,625	255,625	
Engineering & Operations Projects Total				**2,240,000**	**435,000**	**255,625**	**255,625**	**255,625**	

2018 – 2022 Financial Plan Draft

Major Road Network Reserves (MRN) *(PDF pg. 193/195)*

- The reserves are funded by annual TransLink payments per the MRN Agreement.
- Projects are limited by the level of Translink funding.
- This reserve is balanced over the five years of the Financial Plan.
- Submitted projects range from $955,000 (2018) to $1,944,000 (2022).

2018 – 2022 Financial Plan Draft

Major Road Network Reserves(MRN) *(PDF pg. 193/195)*

With all submitted projects considered

Description	2018	2019	2020	2021	2022
Estimated Opening Balance					
Estimated Opening Balance	1,524,597	1,341,719	1,361,297	1,325,446	1,289,373
Proposed Funding					
Proposed Funding	772,122	774,578	774,149	773,927	774,941
Project Funding					
Proposed projects	-955,000	-755,000	-810,000	-810,000	-1,944,000
Estimated closing balance	**1,341,719**	**1,361,297**	**1,325,446**	**1,289,373**	**120,313**

2018 – 2022 Financial Plan Draft

Utility Reserves – "Balanced"

- Capital projects related to the water, sewer, and solid waste utilities were approved as part of the Utilities Budget in October 2017.

- All three of the Utility reserves are balanced over the five-year financial plan:
  - Sanitation Reserve – *PDF Pg. 197*
  - Sewer & Drainage Reserve – *PDF Pg. 199*
  - Water Reserve –*PDF Pg. 201*

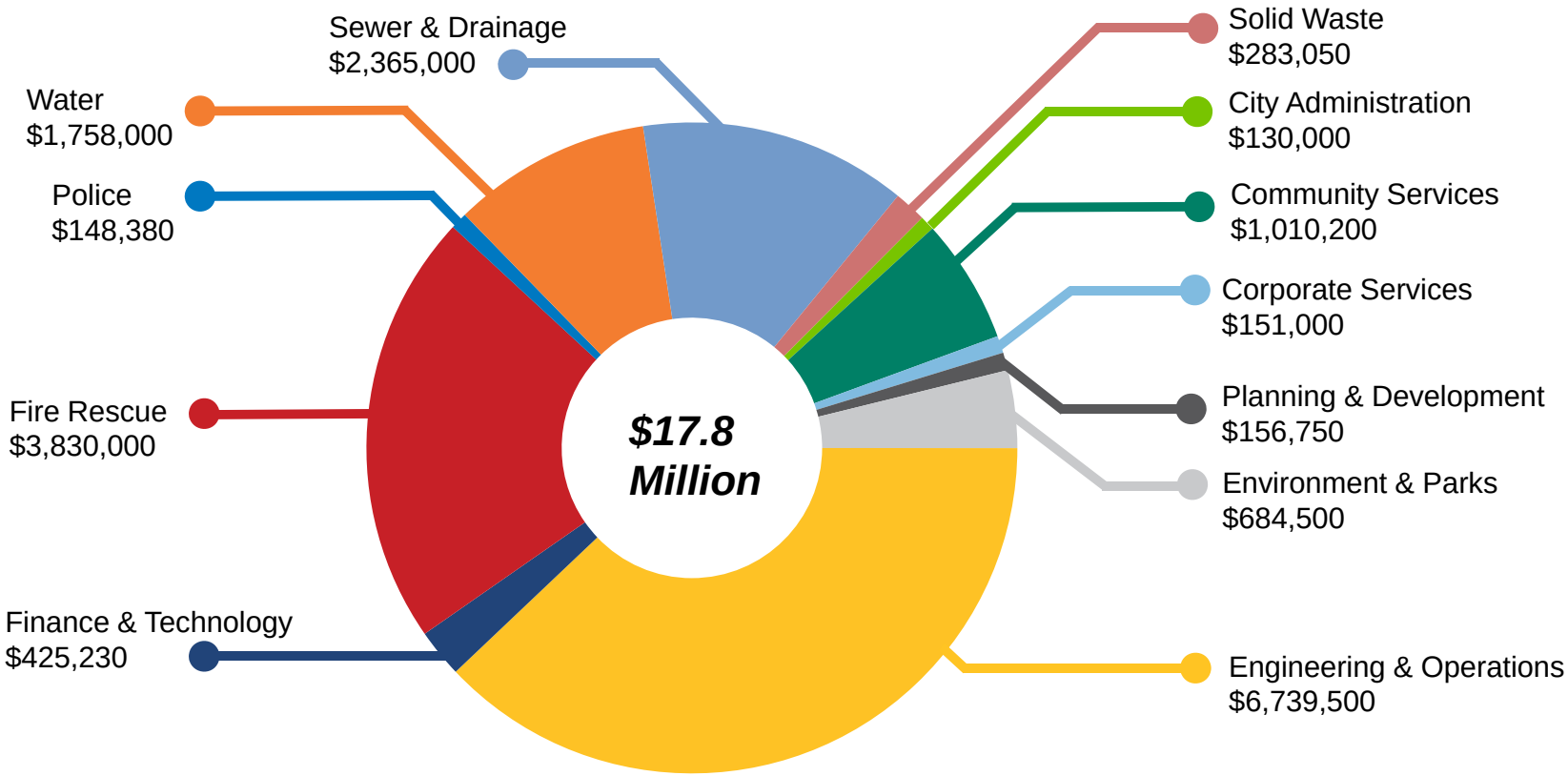
2018 – 2022 Financial Plan Draft

Department Project Summary *(PDF Pg. 149)*

2018 - 2022 Projects	2018	2019	2020	2021	2022
City Administration	130,000	155,000	130,000	130,000	125,000
Community Services	1,101,200	1,338,750	1,646,590	1,377,700	1,799,450
Corporate Services	151,000	36,000	41,000	36,000	41,000
Development Services	156,750	-	-	-	-
Engineering & Operations	6,739,500	2,316,500	3,012,125	2,222,375	3,591,125
Environment & Parks	684,500	764,000	744,000	6,278,000	1,039,000
Finance & Technology	425,230	202,000	92,000	125,000	30,000
Fire Rescue	3,830,000	65,000	87,500	40,000	7,500
Police	148,380	572,500	507,000	209,440	111,100
Sewer & Drainage	2,365,000	1,285,000	1,444,500	5,944,500	4,720,000
Solid Waste	283,050	108,050	108,050	108,050	108,050
Water	1,758,000	1,443,000	518,000	518,000	518,000
Total Projects	**17,772,610**	**8,285,800**	**8,330,765**	**16,989,065**	**12,090,225**

2018 – 2022 Financial Plan Draft

2018 Capital Budget – by Department



2018 – 2022 Financial Plan Draft *Project*

Summary – City Administration (PDF Pg. 149)



City Administration	2018	2019	2020	2021	2022
City Manager	130,000	155,000	130,000	130,000	125,000
Mayor & Council	-	-	-	-	-
Total	**130,000**	**155,000**	**130,000**	**130,000**	**125,000**

2018 – 2022 Financial Plan Draft

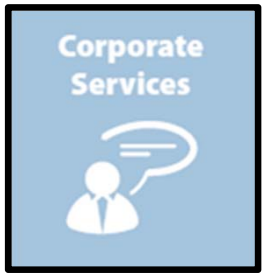
Project Summary – Community Services *(PDF Pg. 149)*



Community Services	2018	2019	2020	2021	2022
Cultural Services	102,200	103,750	96,340	37,700	25,050
Facilities	999,000	1,235,000	1,340,250	1,340,000	1,774,400
Recreation	-	-	210,000	-	-
Total	**1,101,200**	**1,338,750**	**1,646,590**	**1,377,700**	**1,799,450**

2018 – 2022 Financial Plan Draft *Project*

Summary – Corporate Services *(PDF Pg. 151)*



Corporate Services	2018	2019	2020	2021	2022
Communications & Engagement	41,000	36,000	41,000	36,000	41,000
Legislative Services	110,000	-	-	-	-
Total	**151,000**	**36,000**	**41,000**	**36,000**	**41,000**

2018 – 2022 Financial Plan Draft *Project*

Summary – Planning & Development *(PDF Pg. 151)*



Development Services	2018	2019	2020	2021	2022
Building, Bylaw & Licensing	156,750	-	-	-	-
Total	**156,750**	**-**	**-**	**-**	**-**

2018 – 2022 Financial Plan Draft *Project*

Summary – Engineering Services *(PDF Pg. 151)*



Engineering Services	2018	2019	2020	2021	2022
Engineering	6,415,000	2,270,000	2,045,625	2,045,625	3,154,625
Operations	324,500	46,500	966,500	176,750	436,500
Solid Waste	283,050	108,050	108,050	108,050	108,050
Total	**7,022,550**	**2,424,550**	**3,120,175**	**2,330,425**	**3,699,175**

2018 – 2022 Financial Plan Draft

Project Summary – Environment & Parks *(PDF Pg. 152)*

Environment & Parks	2018	2019	2020	2021	2022
Environment	87,000	87,000	57,000	57,000	47,000
Parks	597,500	677,000	687,000	6,221,000	992,000
Total	**684,500**	**764,000**	**744,000**	**6,278,000**	**1,039,000**

2018 – 2022 Financial Plan Draft

Project Summary – Finance & Technology *(PDF Pg. 153)*



Financial & Technology	2018	2019	2020	2021	2022
Financial Services	60,000	-	-	-	-
Information Services	365,230	202,000	92,000	125,000	30,000
Total	**425,230**	**202,000**	**92,000**	**125,000**	**30,000**

2018 – 2022 Financial Plan Draft

Project Summary – Fire Rescue *(PDF Pg. 154)*



Fire Rescue	2018	2019	2020	2021	2022
Fire Rescue	3,830,000	65,000	87,500	40,000	7,500
Total	**3,830,000**	**65,000**	**87,500**	**40,000**	**7,500**

2018 – 2022 Financial Plan Draft

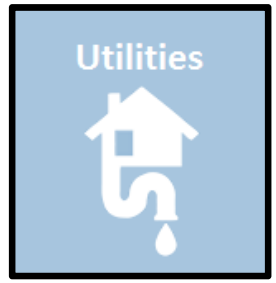
Project Summary – Police *(PDF Pg. 154)*



Police	2018	2019	2020	2021	2022
Police	148,380	572,500	507,000	209,440	111,100
Total	**148,380**	**572,500**	**507,000**	**209,440**	**111,100**

2018 – 2022 Financial Plan Draft

Project Summary – Sewer & Drainage and Water *(PDF Pg. 155/156)*



Sewer & Drainage	2018	2019	2020	2021	2022
Sewer & Drainage	2,365,000	1,285,000	1,444,500	5,944,500	4,720,000
Total	**2,365,000**	**1,285,000**	**1,444,500**	**5,944,500**	**4,720,000**

Water	2018	2019	2020	2021	2022
Water	1,758,000	1,443,000	518,000	518,000	518,000
Total	**1,758,000**	**1,443,000**	**518,000**	**518,000**	**518,000**

2018 – 2022 Financial Plan Draft

Council discussions

Questions, concerns, clarifications of staff







City of Port Moody

DRAFT 2018 - 2022 Financial Plan

Tuesday, January 30th, 2018

Public Budget Consultation

Financial Plan Process

Legislative Process

➢ Municipal Purpose *(Community Charter, Section 7)*

- Provide good government, services, laws
- Provide stewardship over public assets
- Foster economic, social and environmental well-being of community

➢ Financial Plan *(Community Charter, Section 165)*

- Adopt a 5-Year Budget

➢ Annual Property Tax Bylaw *(Community Charter, Section 197)*

- Tax rates bylaw adopted before May 15
- Authority to levy taxes on properties to fund services

➢ Public Consultation Process *(Community Charter, Section 166)*

- Ensures the public have an opportunity to comment

Financial Plan Process

Service Mandate

Provide Community Services

Essential Services

Life sustaining services

Police, Fire, Bylaws, Roads, Water, Sewer, Garbage/Recycling, Drainage

Priority Services

Life quality services

Recreation, Parks/Trails, Playgrounds, Arts, Library, Heritage, Environment

Support Services

Support services

Administration, Finance, HR, IT, Clerical, Communications, Legislative

Financial Plan Process

Service Mandate

Provide Community Enrichment

Community / Culture Support

- Financial support
- Accessibility
- Sports, Arts & Culture Groups

Business Support

- Economic Development Committee
- Chamber of Commerce
- Business Events (*e.g.* Spike Awards)

Environment Support

- Support environmental groups
- Development sustainability checklist
- Environmental stewardship

Financial Plan Process

Planning Process



STRATEGIC PLAN

Goals & Objectives

BUSINESS PLAN

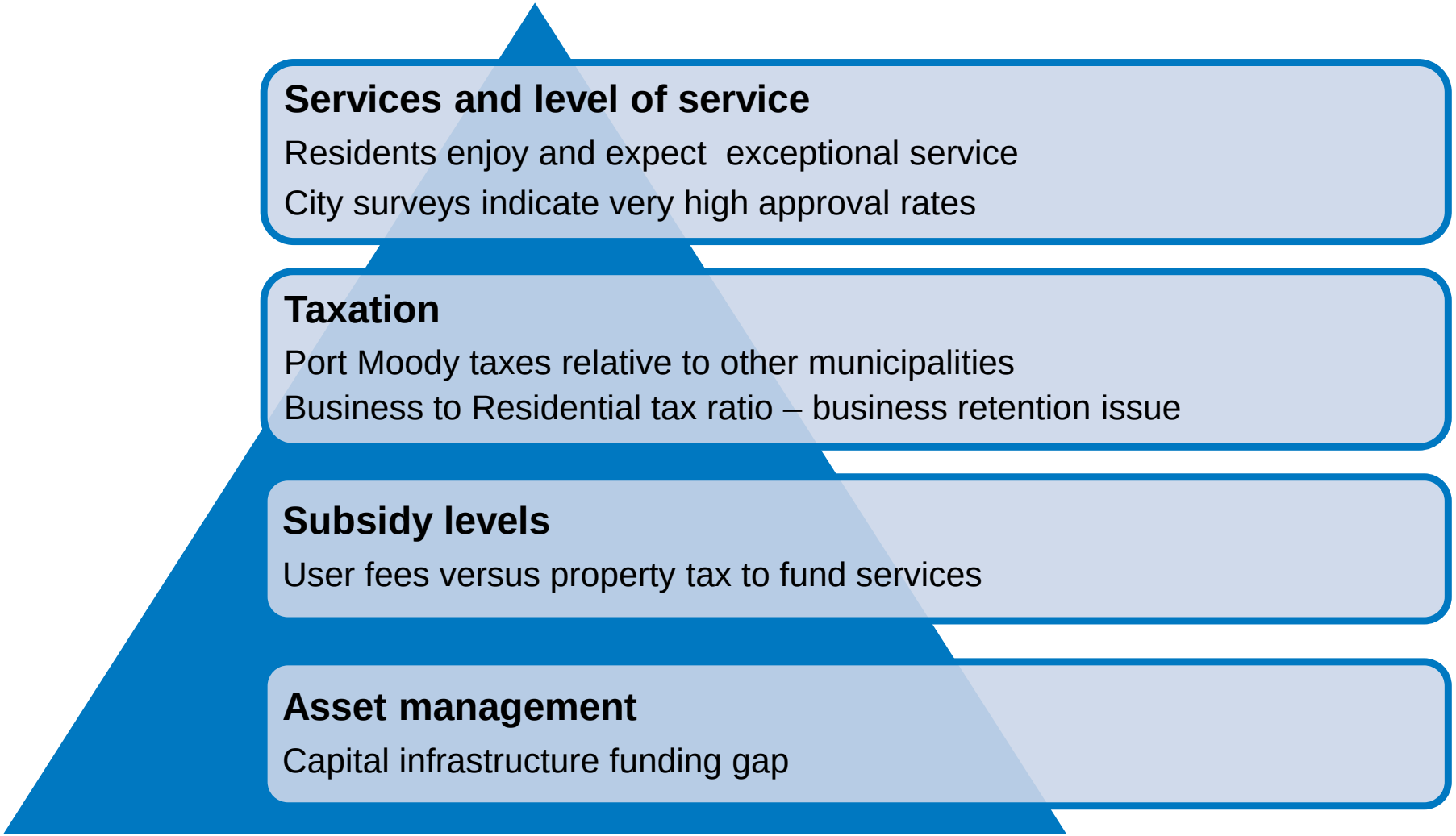
Measurable Tasks & Tactics

FINANCIAL PLAN

Attaches resources and funding

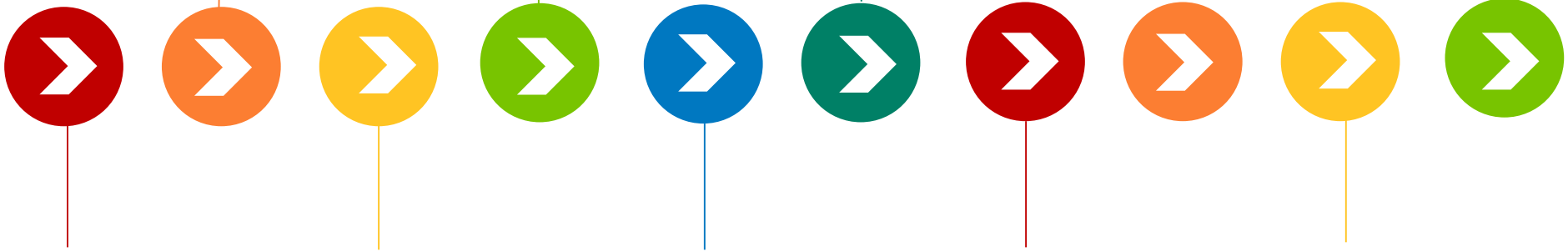
Financial Plan Process

Budget Considerations



Financial Plan Process

Budget Timeline - 2018-2022 Financial Plan



July 2017
Council approves Financial Plan Guidelines

July/August 2017
Departments submit draft budgets

September/ October 2017
Finance Staff Review Budgets

Board Budget Presentations 2017
Library – Oct 24
PMPD – Nov 28

December 2017
Introduce Operating and Capital Budgets to Finance Committee

January 2018
Public Consultation on the Budget

February to April 2018
Finance Committee Budget deliberations

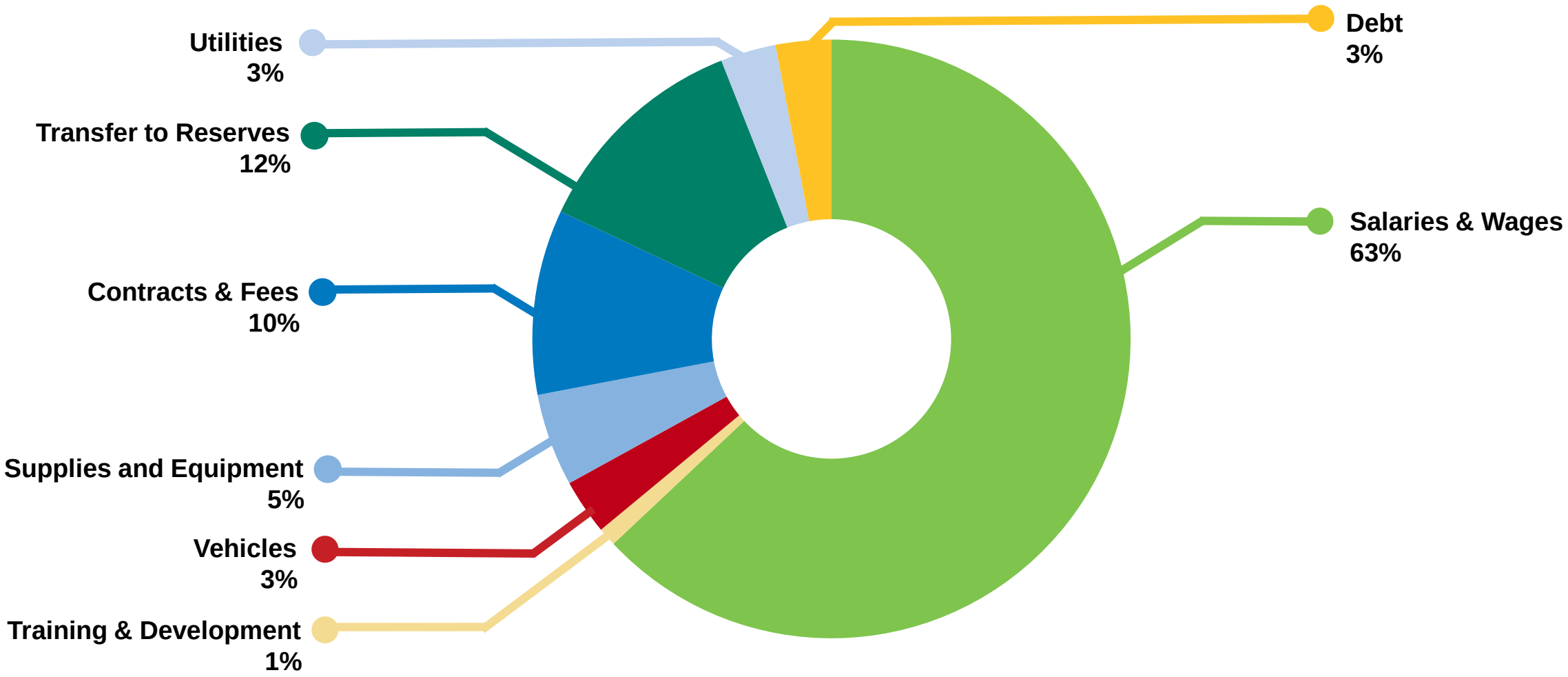
April 17, 2018
Budget Approval Finance Committee

April 25, 2018
Financial Plan & Tax Rates Bylaw First 3 readings at Regular Council

May 9, 2018
Financial Plan & Tax Rates Bylaw Adoption at Regular Council

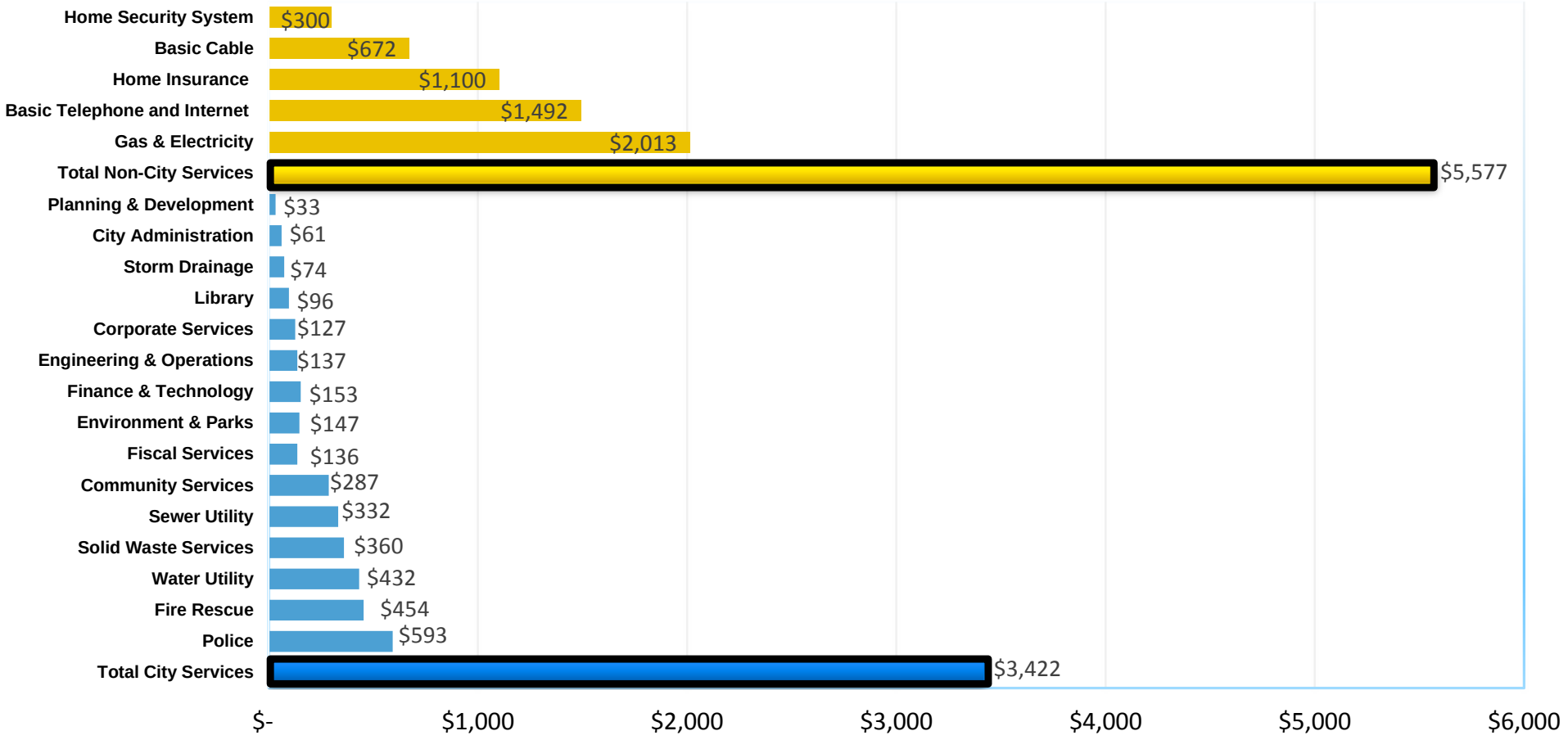
Budget Planning

Service Costs – Service Industry



Budget Planning

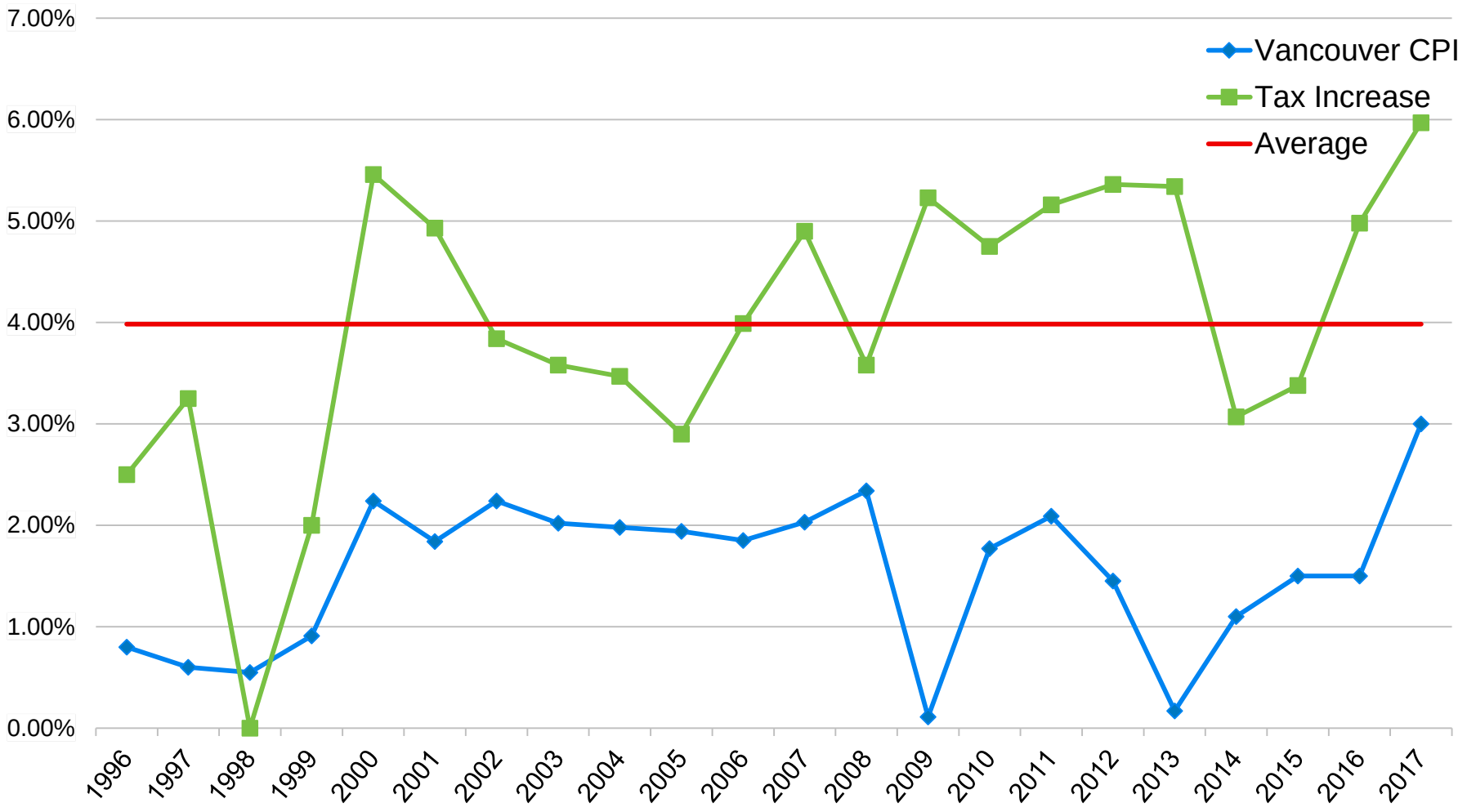
Service Costs – Value Comparison



Based on 2018 Average Assessed Household of $927,000

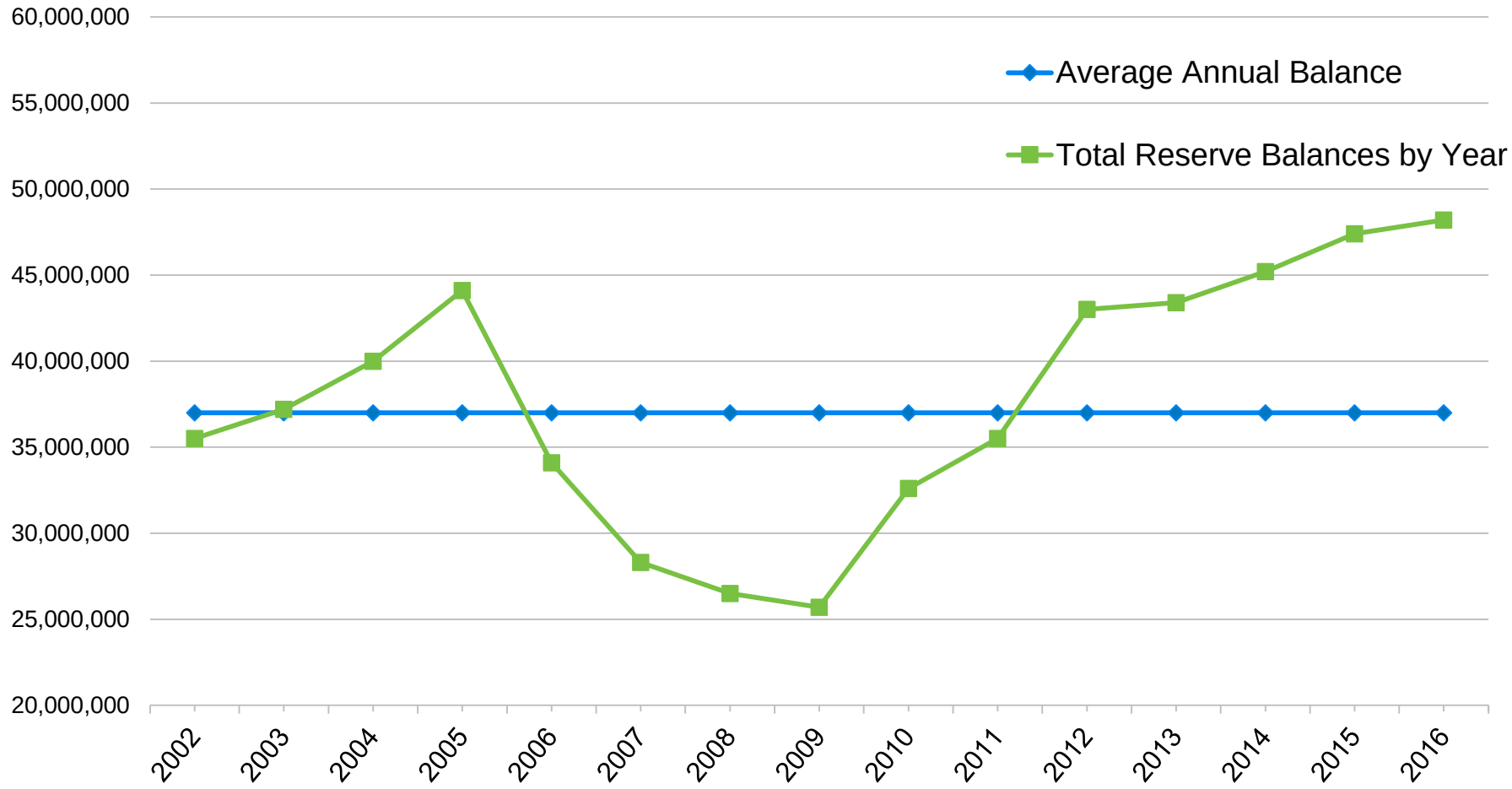
Historical Perspective

Tax Increases 1996 to 2017 (including Asset Levy)



Historical Perspective

Reserves



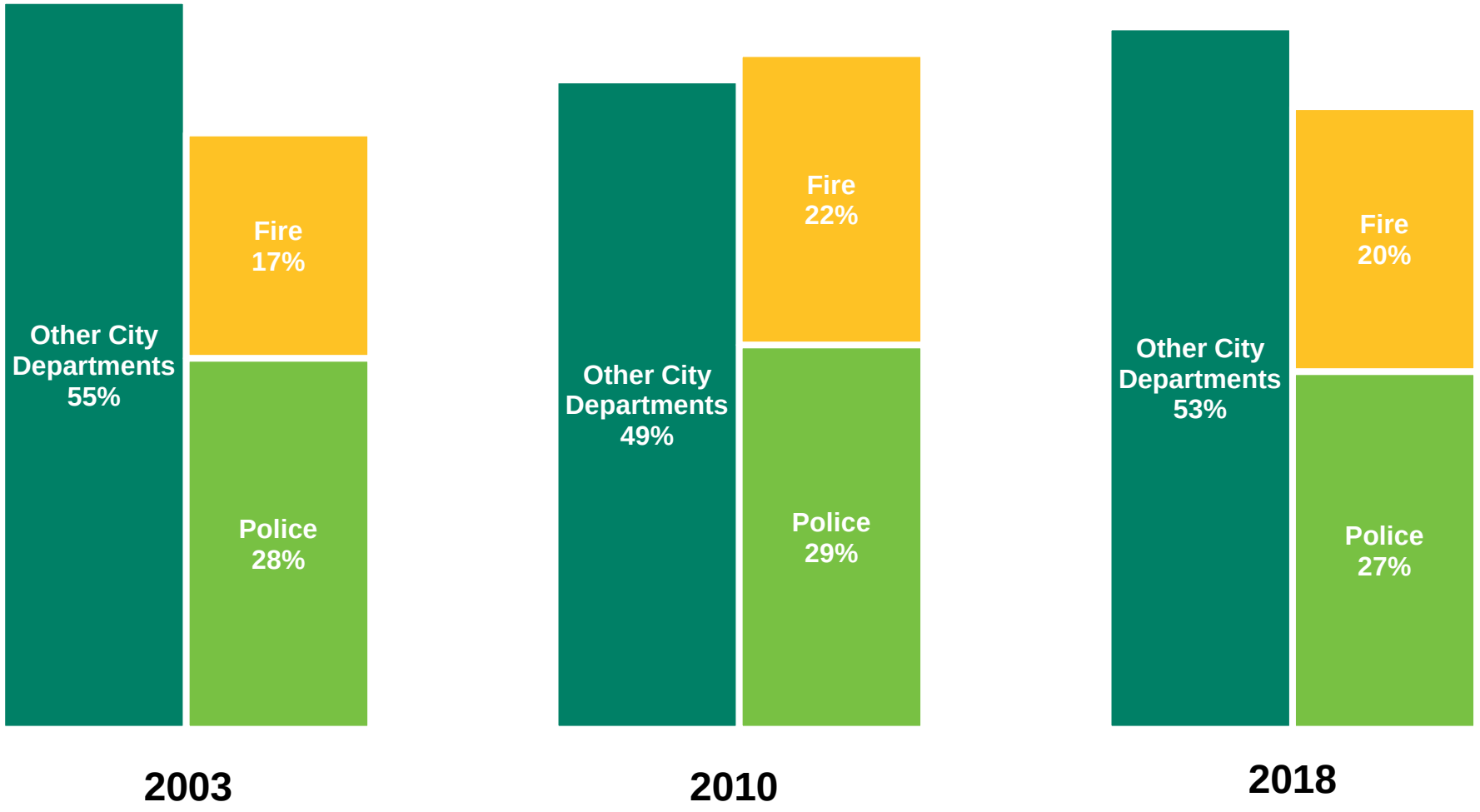
Historical Perspective

Budgeted Growth – NEW Construction

Year	1% tax increase generates	Growth $	Growth %
2005	170,000	599,000	3.50%
2006	183,000	890,000	4.86%
2007	189,500	1,314,000	6.93%
2008	218,000	690,000	3.17%
2009	230,000	1,107,000	4.82%
2010	248,000	350,000	1.43%
2011	258,000	19,000	0.07%
2012	273,500	67,000	0.24%
2013	285,500	15,000	0.05%
2014	309,000	313,000	1.01%
2015	321,000	218,000	0.68%
2016	334,000	300,000	0.90%
2017	354,000	1,090,000	3.08%

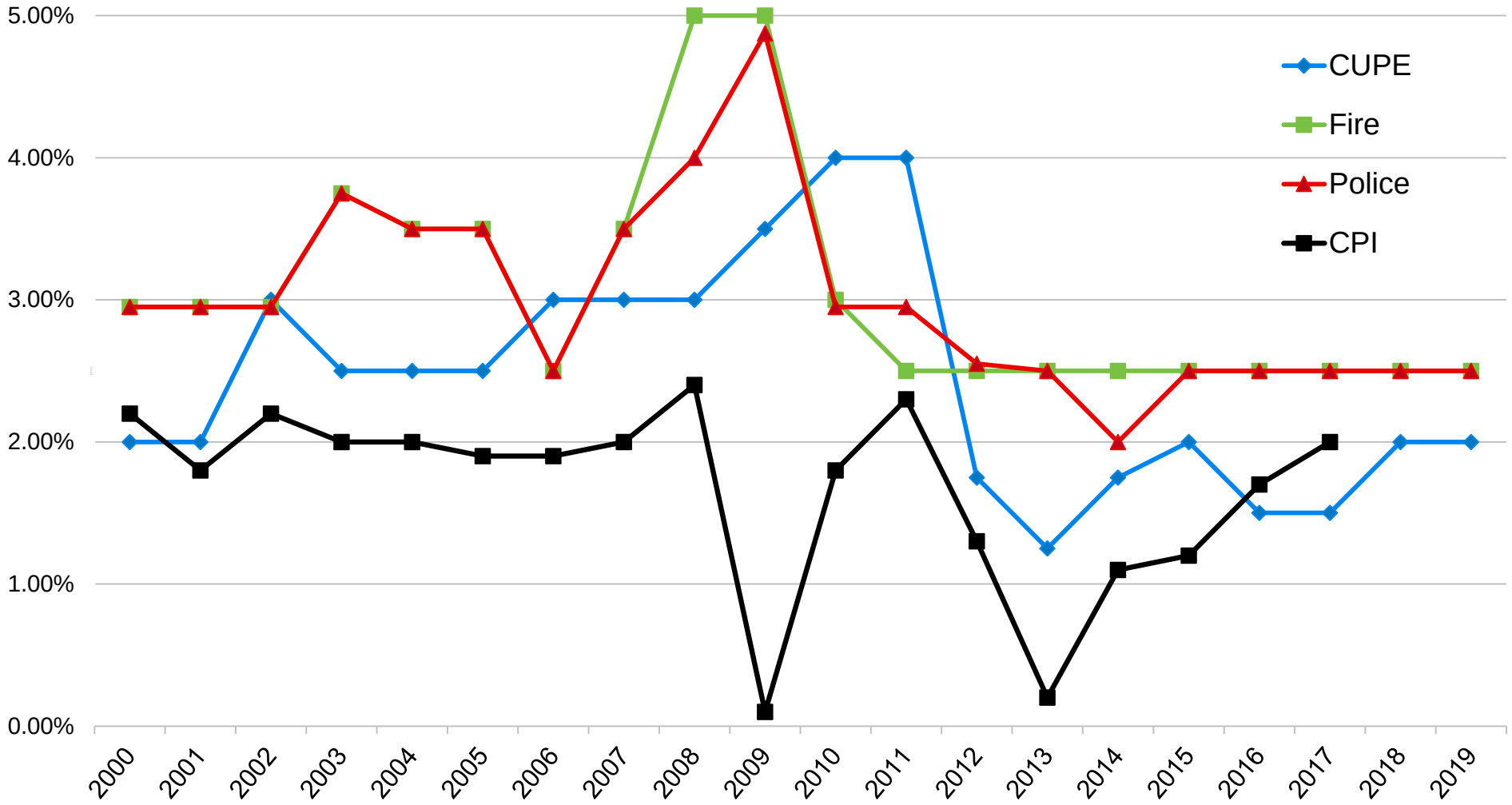
Historical Perspective

Protective Services (excluding Utilities)



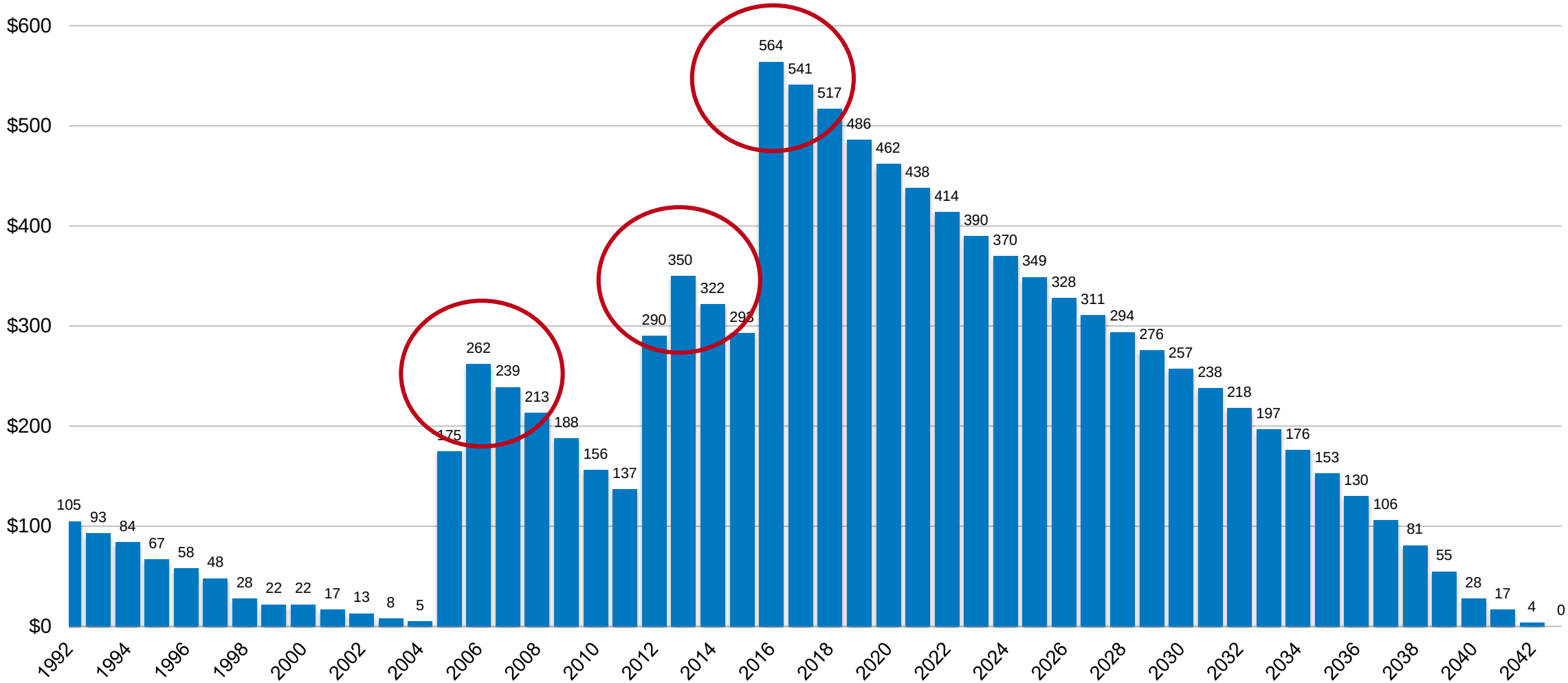
Historical Perspective

Labour Increases



Historical Perspective

Long Term Debt



Current Perspective

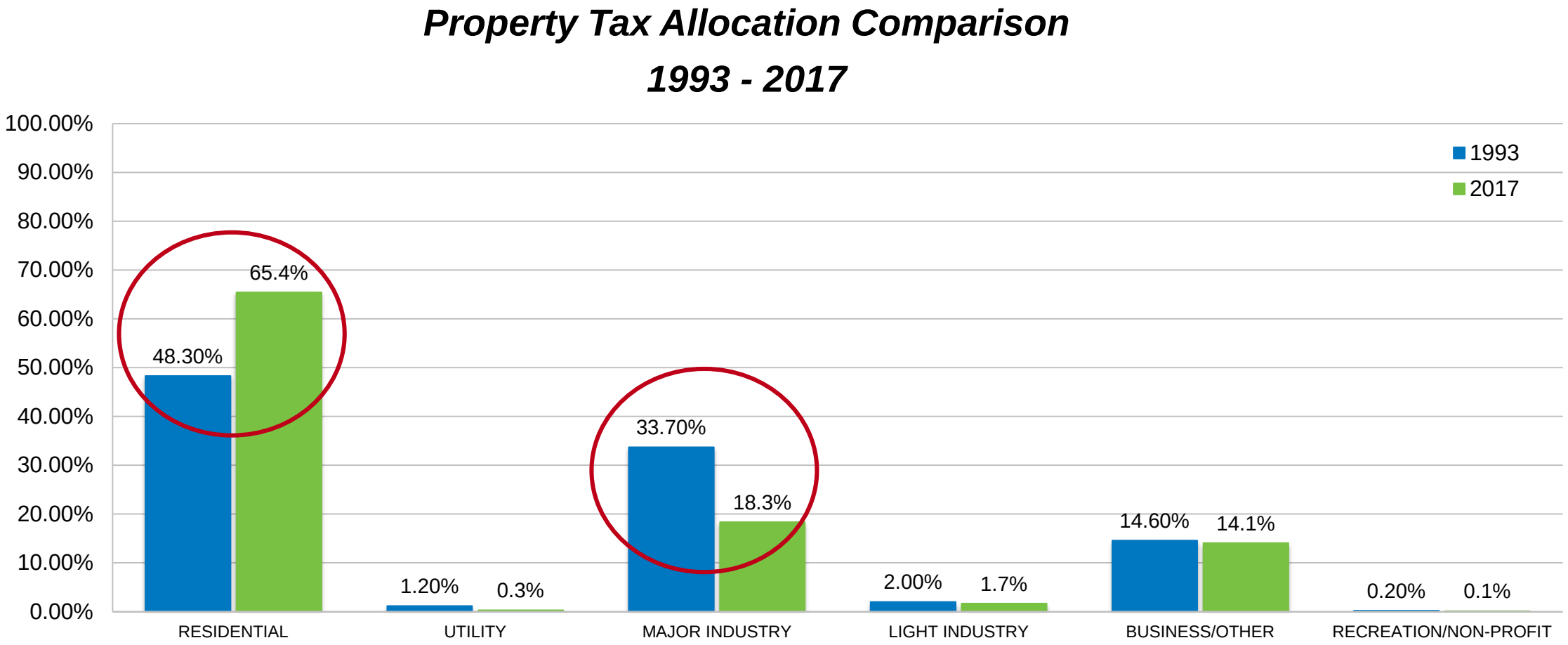
Changing Tax Base

2017 Municipal Tax Revenues

Class Description	Tax Class	Property Folio Count	Net Taxable Values $	Revenue $	Percentage %
Residential	Class 1	11,965	$10,106,210,322	$26,047,942	65.45%
Utility	Class 2	33	3,604,085	122,681	0.31%
Major Industry	Class 4	10	70,908,800	5,531,949	13.90%
Major Industry - Ports	Class 4	1	41,398,325	1,138,454	2.86%
Major Industry – Ports (New Investment)	Class 4	1	27,904,675	627,855	1.58%
Light Industry	Class 5	29	43,350,900	667,692	1.68%
Business/Other	Class 6	427	693,287,906	5,606,878	14.09%
Recreation/Non-Profit	Class 8	123	24,201,100	55,716	0.14%
		12,589	**$11,010,866,113**	**$39,799,167**	**100.00%**

Current Perspective

Changing Tax Base



Future Perspective

Challenges

- **Evergreen Line**
  - Transit Orientated Development (TOD) and growth management
  - Traffic and parking issues
  - Police enforcement
- **Replacement & renewal of critical assets**
  - Assets are aging and need ongoing funding for replacement and maintenance
- **Work force (aging, skills shortage, knowledge/experience gap)**
  - The City has to compete for talent and skilled labour
  - Regionally driven – competition amongst the sector
- **Limited revenue opportunities under the Community Charter**
- **Burrard Thermal Plant Decommissioning (2016)**
  - City lost $1.3 million grant in 2017 (equated to an approximate 3.8% tax impact)

What's in the Budget Proposal?

2018 Operating Budget Summary

- **Budget developed and proposed by City Management**
- **Starting point was 2017 service level**
- **2.68% - Operating tax increase to maintain 2017 service levels (including Police)**
- **0.92% - Operating tax increase for proposed new community services**
- **1.00% - Capital tax increase for the Master Transportation Levy adds another 1%***
- **4.60% - Total 2018 proposed tax rate increase**

*** In 2018 the tax increase for MTP levy is proposed to replace the annual Asset Levy increase**

What's in the Budget Proposal?

2018 Operating Budget Summary

Item	Amount ($)	Tax (%)	Comment

What's in the Budget Proposal?

2018 Operating Budget – NEW Services funded from Surplus

No tax impact in 2018; tax impact in future years

2018 Council Directed New Services:		Division	Amount ($)	Tax (%)
36	Festival and Special Events	Cultural Services	63,250	-
37	Canada Day Celebration	Cultural Services	41,000	-
38	Port Moody Heritage Society Funding Increase request	Fiscal Services	105,000	-
39	Council Approved (closed)	Fiscal Services	120,000	-
	One-time funding proposed from accumulated surplus		**329,250**	**-**

What's in the Budget Proposal?

2018 Operating Budget – New Services funded from Tax

2018 Proposed New Services	Division	Amount ($)	Tax (%)
New Chief Officer's vehicle	Fire Rescue	20,260	0.05%
Finance Committee in theatre	Cultural Services	4,260	0.01%
New Position - 2nd Bylaws vehicle	Building, Bylaws & Licensing	12,050	0.03%
New Position - Librarian (1/2 Position)	Library	41,900	0.11%
G.I.S. annual license and maintenance	Information Services	29,000	0.08%
New Position - Communications Assistant (1/2 Position)	Communications	22,900	0.06%
Cloud backup & recovery	Information Services	40,000	0.10%
Mobile Device Management	Information Services	6,000	0.02%
New position - Auxiliary Accounting Clerk	Financial Services	38,140	0.10%
New Position - Fire Prevention Officer	Fire Rescue	139,650	0.36%
Total tax impact		**354,160**	**0.92%**

What's in the Budget Proposal?

2018 Operating Budget Summary – Including NEW services

Item	Amount ($)	Tax (%)	Comment
Sub Total - City	**772,000**	**2.00%**	
Police	263,000	0.68%	Submitted by the Port Moody Police Board (includes growth)
Sub Total - Operations	**1,035,000**	**2.68%**	
Transportation Levy	386,000	1.00%	As per the Budget Guidelines
Sub Total City	**1,421,000**	**3.68%**	
Proposed New Services	354,000	0.92%	Budget Guidelines DO NOT contemplate new services
TOTAL Including 2018 New Services	**1,775,000**	**4.60%**	

What's in the Budget Proposal?

Operating Budget – Proposed Tax Increase (Includes New Services)

	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
General Government	2.00%	1.47%	1.47%	1.47%	1.47%
Port Moody Police	0.68%	0.53%	0.53%	0.53%	0.53%
Subtotal - Operations	**2.68%**	**2.00%**	**2.00%**	**2.00%**	**2.00%**
Asset Renewal Levy - Capital	-	1.00%	1.00%	1.00%	1.00%
Master Transportation Plan Levy	1.00%	-	-	-	-
Proposed New Services - City	0.92%	1.03%	-	-	-
Total Tax Increase	**4.60%**	**4.03%**	**3.00%**	**3.00%**	**3.00%**

The 1.03% increase in 2019 is driven by new services in 2018 funded from surplus

2018 Budget Deliberations

Proposed Property Tax Dollar Increase – Average Household

	General Gov't	Police	Asset Levy	MTP Levy	Total
2018	$ 62	$ 15	$ -	$ 21	**$ 98**
2019	$ 56	$ 12	$ 22	$ -	**$ 90**
2020	$ 34	$ 12	$ 23	$ -	**$ 69**
2021	$ 34	$ 13	$ 24	$ -	**$ 71**
2022	$ 36	$ 13	$ 25	$ -	**$ 74**

Approximately $21 for every 1% increase (e.g. 4.60% x $21.2 ~ $98)

Based on 2018 Average Assessed Household of $927,000

2018 Budget Deliberations

Proposed Total Property Charges Increase – Average Household

	General Gov't.	Police	Asset Levy	MTP Levy	Subtotal	Storm Drainage Utility	User Fee Utilities	Total with Utilities
2018	$ 62	$ 15	$ -	$ 21	$ 98	$ 8	$ 52	**$ 158**
2019	$ 56	$ 12	$ 22	$ -	$ 90	$ 6	$ 59	**$ 155**
2020	$ 34	$ 12	$ 23	$ -	$ 69	$ 6	$ 63	**$ 138**
2021	$ 34	$ 13	$ 24	$ -	$ 71	$ 6	$ 61	**$ 138**
2022	$ 36	$ 13	$ 25	$ -	$ 74	$ 5	$ 64	**$ 143**

Approximately $21 for every 1% increase (e.g. 4.60% x $21.2 ~ $98)

Based on 2018 Average Assessed Household of $927,000

2018 Budget Deliberations

Proposed Total Charges Increase Over 2017 – Average Household

	2017 Budget	2018 Budget	$ Change	User Fee/ Tax Impact
General Government	$ 1,383	$ 1,445	$ 62	2.92%
Port Moody Police	$ 578	$ 593	$ 15	0.68%
Subtotal - Operating	**$ 1,961**	**$ 2,038**	**$ 77**	**3.60%**
Asset Renewal Levy - Capital	$ 139	$ 139	$ -	0.00%
MTP Levy - Capital	$ -	$ 21	$ 21	1.00%
Fire Hall #1 Replacement Levy - Capital	$ 26	$ 26	$ -	0.00%
Subtotal – Operating & Assets	**$ 2,126**	**$ 2,224**	**$ 98**	**4.60%**
Storm Drainage	$ 66	$ 74	$ 8	12.00%
User Fee Utilities (Water, Sewer, Garbage & Recycling)	$ 1,072	$ 1,124	$ 52	4.90%
Total "Blended" Property Charge Increase	**$ 3,264**	**$ 3,422**	**$ 158**	**4.80%**

Based on 2018 Average Assessed Household of $927,000

2018 Budget Deliberations

Estimated Total Charges by Property Type

	Average Assessed value*		
	Apartment $594,000	Townhouse $724,000	Single Family House $1,341,000
General Government	927	1,128	2,090
Port Moody Police	381	463	858
Asset Renewal Levy	89	108	201
MTP Levy - Capital	13	16	30
Fire Hall #1 Replacement Levy	17	20	38
Property Tax & Levies Total	**$ 1,427**	**$ 1,735**	**$ 3,217**
Storm Drainage	47	58	107
User Fee Utilities	1,124	1,124	1,124
Total Property Charges	**$ 2,599**	**$ 2,917**	**$ 4,448**
	2018 Monthly: $217	2018 Monthly: $243	2018 Monthly: $371

Based on 2018 BC Assessment Completed Roll

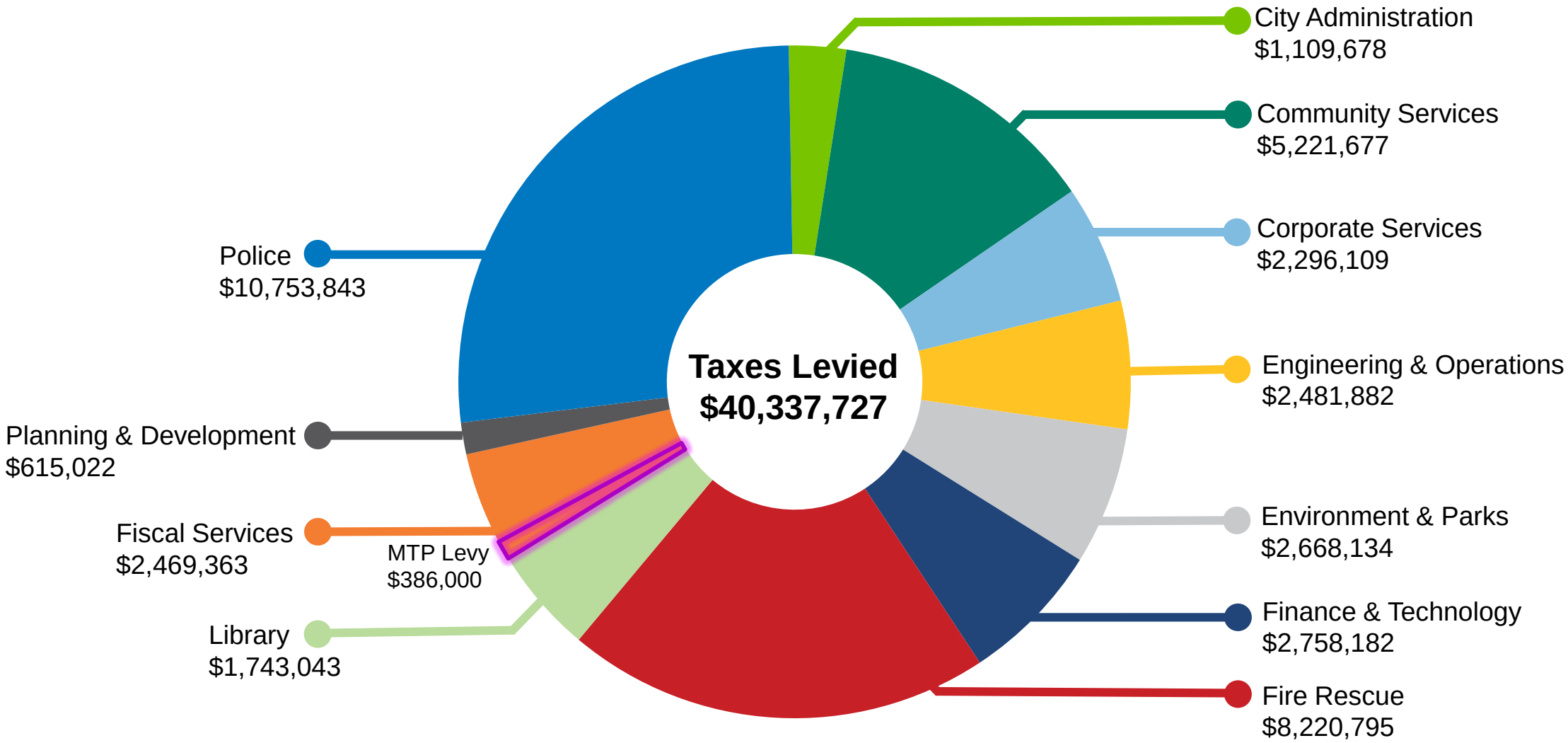
What's in the Budget Proposal?

2018 Operating Budget – Average Household Service Costs



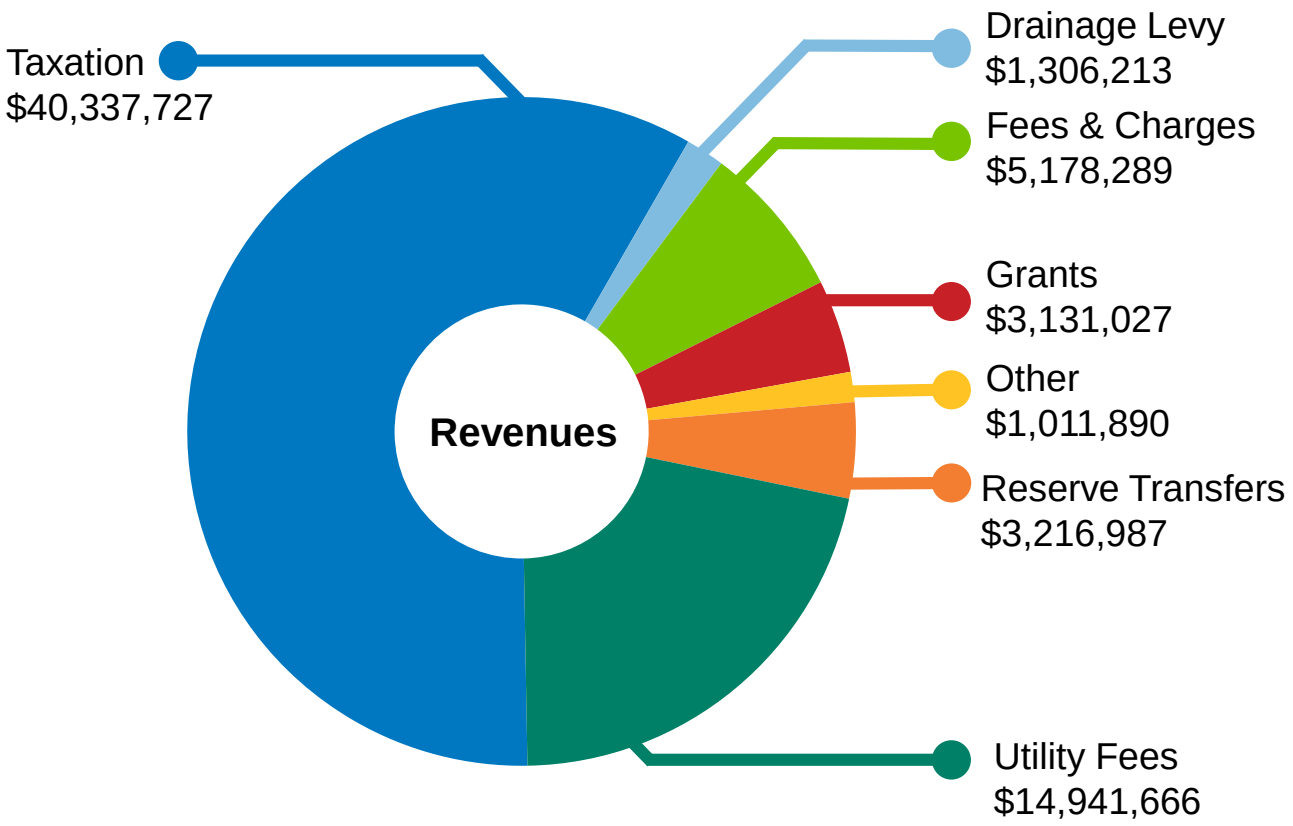
What's in the Budget Proposal?

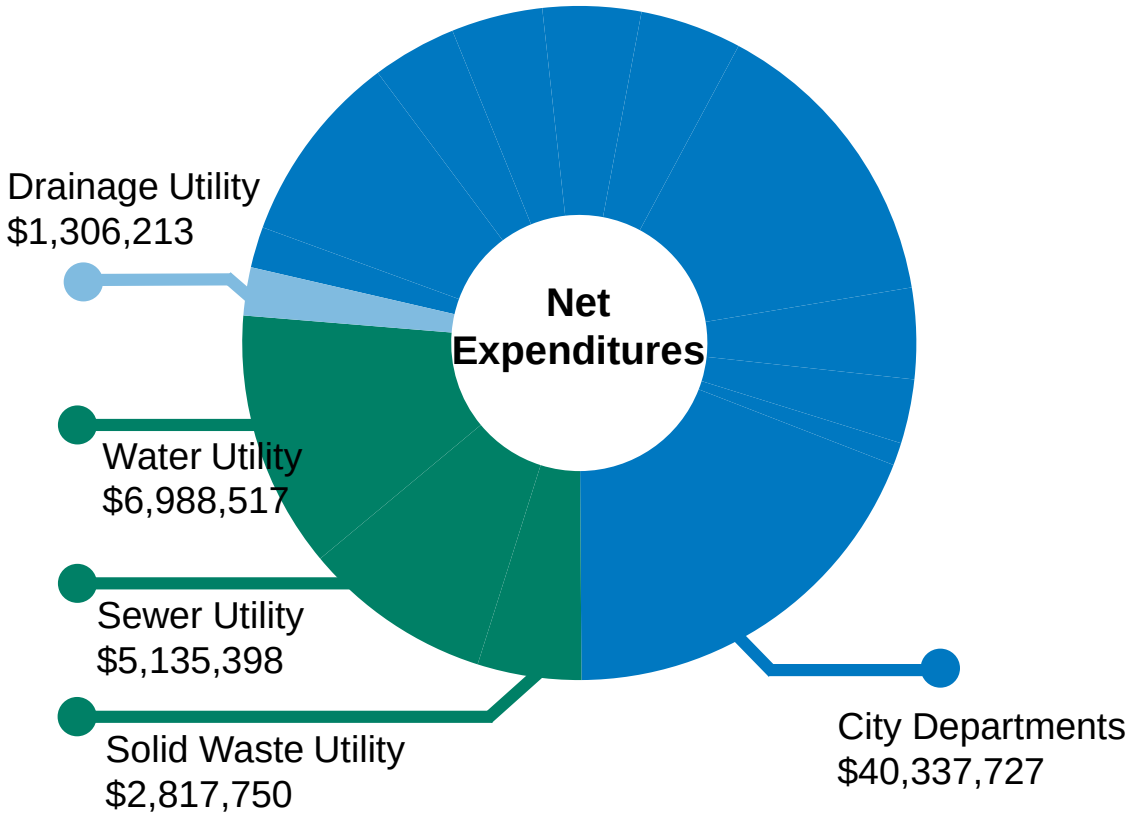
2018 Operating Budget – Net Service Costs by Department



What's in the Budget Proposal?

2018 Operating Budget – Net Service Costs





2018 Budget Deliberations

Capital Budget

Operating Costs – Direct and ongoing tax impact

- **Wages/Benefits**
- **Materials/Supplies**
- **Utilities (heat, light)**

Capital Costs – Not historically a tax impact

- **Traditionally Reserves, Grants, Development levies**
- **Taxation becoming sustainable capital funding source**



Fleet Replacement



Traffic Signal, Street Lights, and Bus Stop Improvements



Road Rehabilitation



Playground Rehabilitation



Water Infrastructure Projects



Public Civic Events

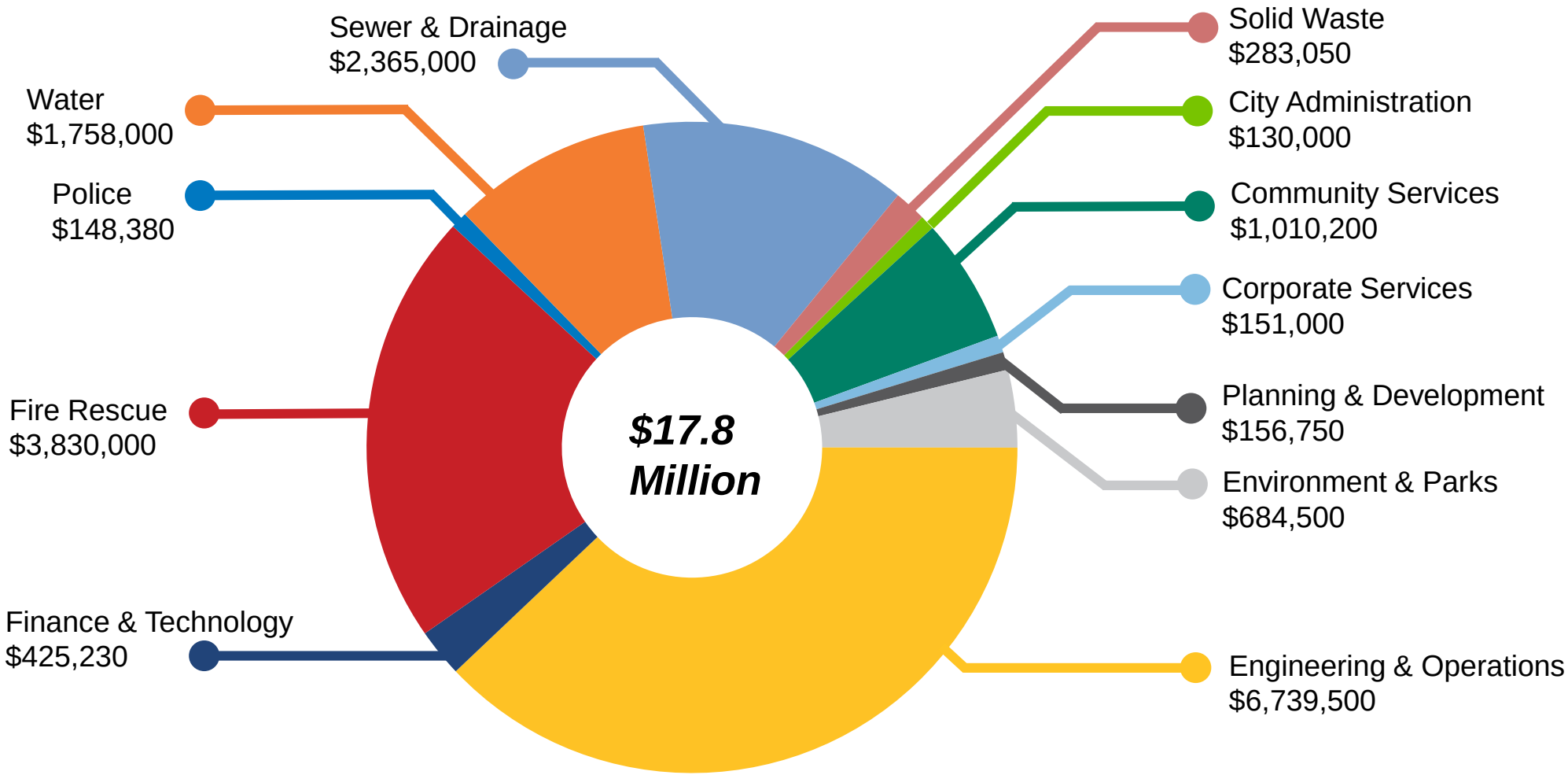
2018 Budget Deliberations

Capital Budget

2018 - 2022 Projects	2018	2019	2020	2021	2022
City Administration	130,000	155,000	130,000	130,000	125,000
Community Services	1,101,200	1,338,750	1,646,590	1,377,700	1,799,450
Corporate Services	151,000	36,000	41,000	36,000	41,000
Development Services	156,750	-	-	-	-
Engineering & Operations	6,739,500	2,316,500	3,012,125	2,222,375	3,591,125
Environment & Parks	684,500	764,000	744,000	6,278,000	1,039,000
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Fire Rescue	3,830,000	65,000	87,500	40,000	7,500
Police	148,380	572,500	507,000	209,440	111,100
Sewer & Drainage	2,365,000	1,285,000	1,444,500	5,944,500	4,720,000
Solid Waste	283,050	108,050	108,050	108,050	108,050
Water	1,758,000	1,443,000	518,000	518,000	518,000
Total Projects	**17,772,610**	**8,285,800**	**8,330,765**	**16,989,065**	**12,090,225**

2018 Budget Deliberations

2018 Capital Budget – by Department



BC Assessment

How assessed value changes affect your property tax

		Your Property's Value Change	Property Tax Impact
1.		Lower than Average Assessed Value Change	Lower than Council Approved Tax Increase Likely
2.		Average Assessed Value Change	Council Approve Tax Increase Likely
3.		Higher than Average Assessed Value Change	Higher than Council Approved Tax Increase Likely

If you don't agree BC Assessment's determination of your property value, or if you would like more information on how to challenge the evaluation, please visit the BC assessment website

DEADLINE TO APPEAL January 31, 2018

Budget Options

Revenues, Expenditures, Service Levels

Essentially three options:

- ***Increase Non-Tax Revenues***
  - Allow sensitive revenues (casino, parking fees)
  - Increase user fees (impact to accessibility)
  - Leverage developer contributions
- ***Expenditure Controls***
  - Economies of scale (participate in broader buying groups)
  - Alternative service providers (*e.g.* contract out)
  - Value for service (lowest price is not always the right choice)
  - Partnerships/ shared services (spread cost and transfer some of the risk)
- ***Service Adjustments (e.g. reduced services = lower taxes)***
  - Community used to current service levels
  - Are there service costs we can share with other entities
  - Are services sustainable

DRAFT 2018 – 2022 Financial Plan

Public Input



Questions, concerns, input for Council consideration





City of Port Moody

DRAFT 2018 - 2022 Financial Plan

Tuesday, March 6th, 2018

Summary of the 2018 Public Budget Consultation

2018 Public Consultation Summary

Consultation Scope

Scope of the Consultation:

On January 16, 2018, Council directed staff to hold a public consultation on the 2018–2022 Five Year Financial Plan as a Town Hall Meeting on January 30, 2018.

2018 Public Consultation Summary

Consultation Summary (FC Agenda 2018-03-06 pg. 63)

Public consultation details:
Town Hall Meeting: January 30, 2018
Venue: Council Chambers
Number of people registered: 115

How we collected feedback:	
Online survey	Paper survey
# of surveys completed: 176	

Communication tactics:
Ads in the local newspaper
Posters in City facilities
Media release
Budget booklet
Budget breakdown infographic
Project webpage
Live stream of event
E-notifications
Facebook
Twitter

2018 Public Consultation Summary

Consultation Tools - Presentation







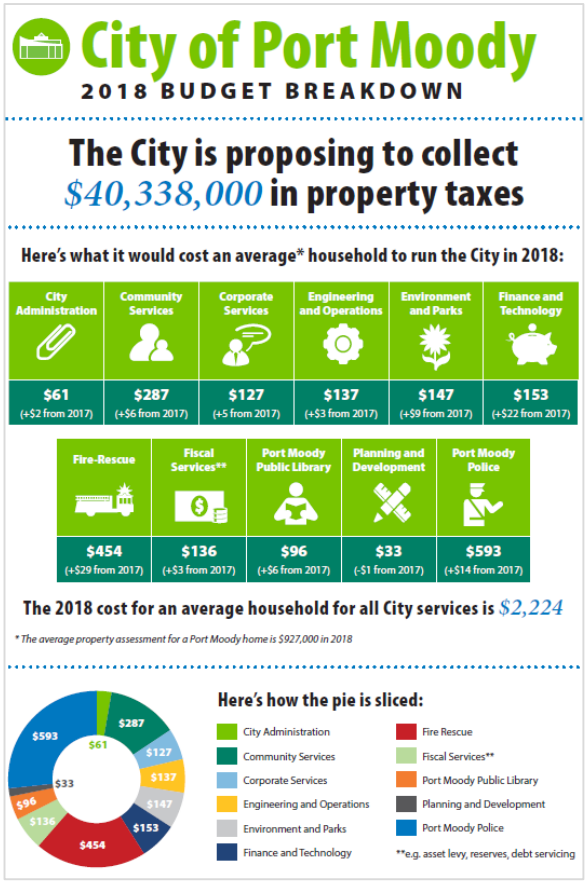
Presentation and video is available on the City's website

2018 Public Consultation Summary

Consultation Tools – Budget Booklet and Infographic



Attachment 3 (FC Agenda pg. 40)



Attachment 4 (FC Agenda pg. 62)

2018 Public Consultation Summary

Consultation Tools – Budget Survey

What City services are important to you? (15 questions)

- **not important** (the City should consider reducing)
- **somewhat important**
- **very important** (a priority for the City)

How would you rate the value of the services you receive in relation to the amount of taxes that you pay?

- **Excellent value**
- **Good value**
- **Poor value**
- **Very poor value**



2018 Public Consultation Summary

Consultation Tools – Budget Survey

How should the City deliver future services?

- **Reduce service levels to reduce taxation**
- **Enhance service levels by further increasing taxation**
- **Maintain service levels by increasing taxation**

The cost to run City programs is not fully recovered by user fees, but is subsidized at various levels by taxpayers. Should we:

- **Remove subsidies and increase user fees?**
- **Decrease subsidies and increase user fees?**
- **Leave subsidies as they are?**
- **Increase subsidies and decrease user fees?**



2018 Public Consultation Summary

Citizen Advisory Group Background

- Established in response to recommendations of the 2016 Council Committee System Program Evaluation to allow residents to:
  - participate in the decision-making process without the specific time commitment required by committees, and
  - to provide Council with a readily accessible and representative group of engaged citizens to consult on any issue.

- The CAG differs from committees in that it neither requires nor assumes familiarity with the issues being addressed at its meetings

- The 2018 Public Budget Consultation was the first time the City called on the CAG and helped contribute to a significant increase in turnout and participation for the budget consultation.

2018 Public Consultation Summary

Survey Responses

There was a significant increase in the number of survey results collected for 2018 over 2017. This is primarily attributed to collecting survey results from the Citizen Advisory Group (CAG).

How we received 2018 budget forms

- **164 online from CAG**
- **8 online from public**
- **4 paper from public**



2018 Public Consultation Summary

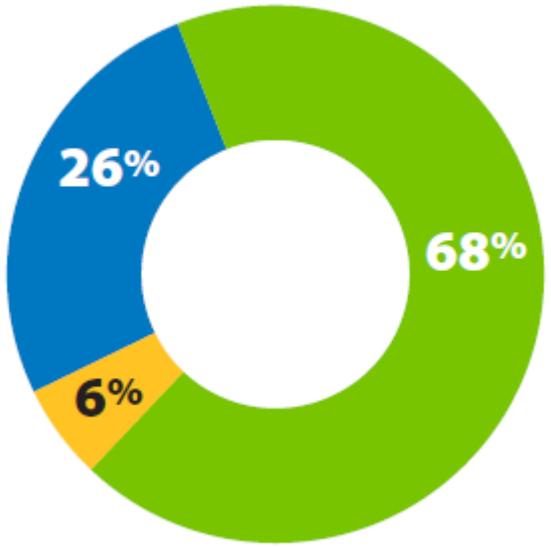
Key Findings

City Services – 95% of respondents identified the following services as **somewhat or very important**:

2018 Public Consultation Summary

Key Findings – Service Value

Value of the services received



119 *(68%)* respondents rated City services as good in relation to the amount of taxes paid.

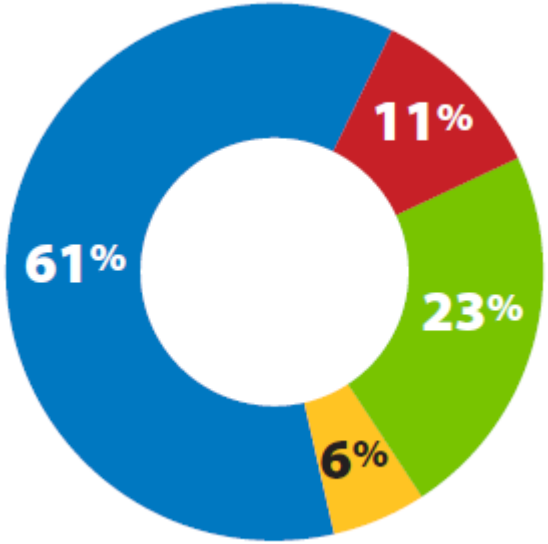
46 *(26%)* respondents rated City services as excellent in relation to the amount of taxes paid.

10 *(6%)* respondents rated City services as poor in relation to the amount of taxes paid.

2018 Public Consultation Summary

Key Findings – User Fees

Levels of subsidies and user fees



107 *(61%)* respondents felt user fees should remain the same.

40 *(23%)* respondents felt user fees should increase through decreased subsidies.

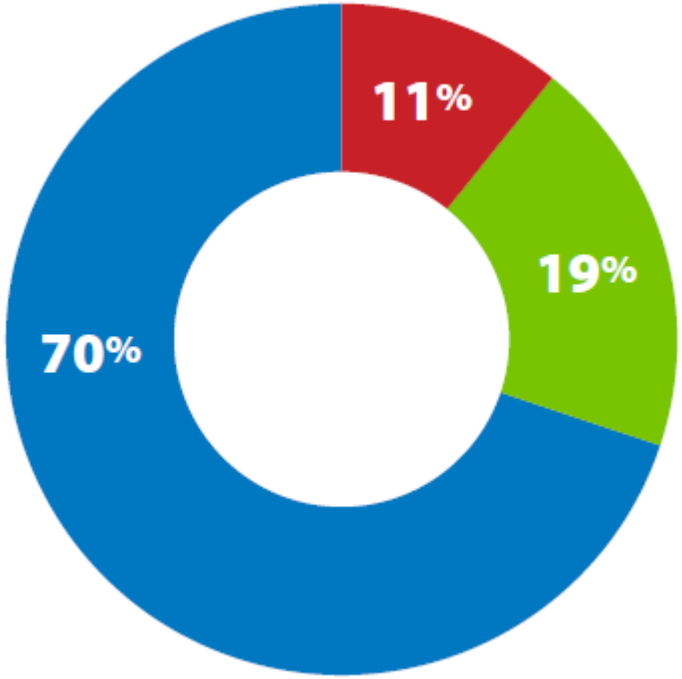
19 *(11%)* respondents felt user fees should decrease through increased subsidies.

10 *(6%)* respondents felt user fees should increase through the removal of subsidies.

2018 Public Consultation Summary

Key Findings – Service Levels

Delivery of future service levels



123 *(70%)* respondents want to maintain service levels by increasing taxes.

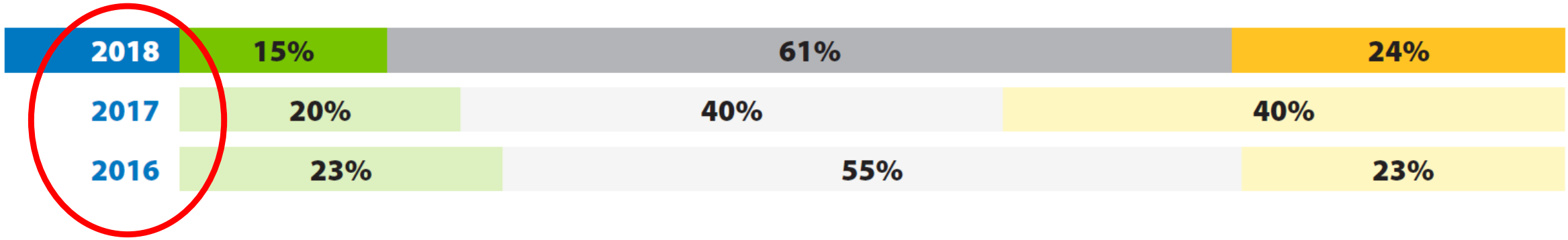
34 *(19%)* respondent wants to enhance service levels by further increasing taxation

19 *(11%)* respondents want to reduce service levels to reduce taxes.

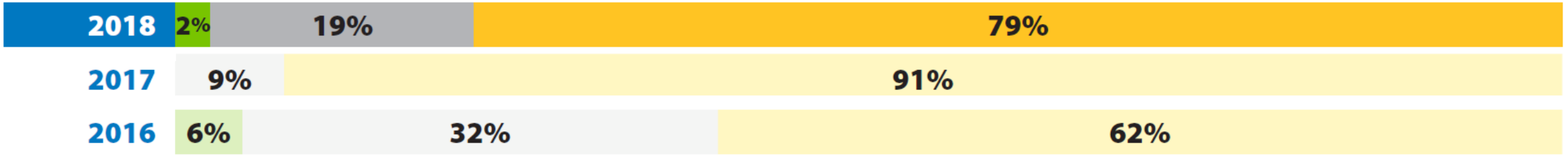
2018 Public Consultation Summary

Key Findings – City Services (FC Agenda 2018-03-06 pg. 64)

Arts and cultural programs/activities



Developing/maintaining parks and green spaces



Not Important | Somewhat Important | Very Important

Due to rounding, some totals may not equal 100%.

2018 Public Consultation Summary

Key Findings – City Services (FC Agenda 2018-03-06 pg. 64/65)

Fire Rescue



Garbage collection and recycling programs



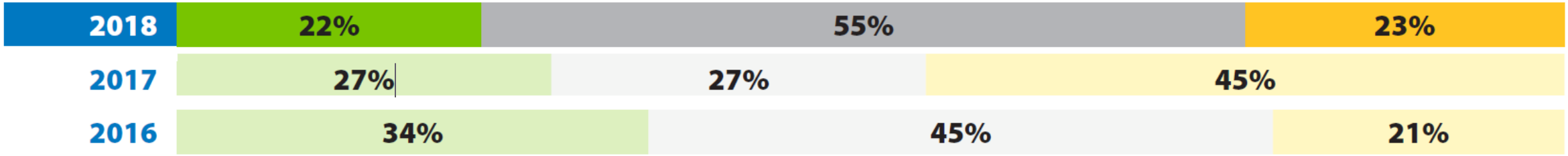
Not Important | Somewhat Important | Very Important

Due to rounding, some totals may not equal 100%.

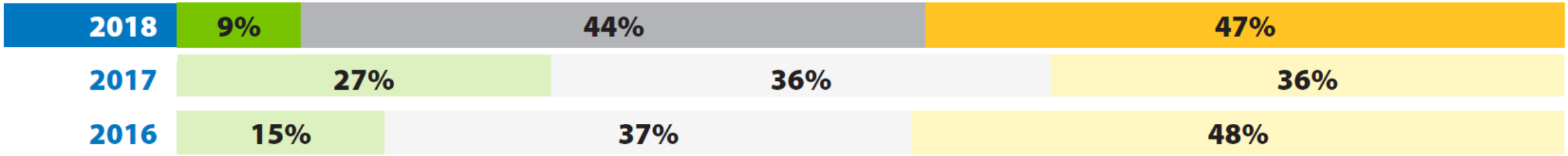
2018 Public Consultation Summary

Key Findings – City Services (FC Agenda 2018-03-06 pg. 65)

Heritage Conservation



Library Services



Not Important | Somewhat Important | Very Important

Due to rounding, some totals may not equal 100%.

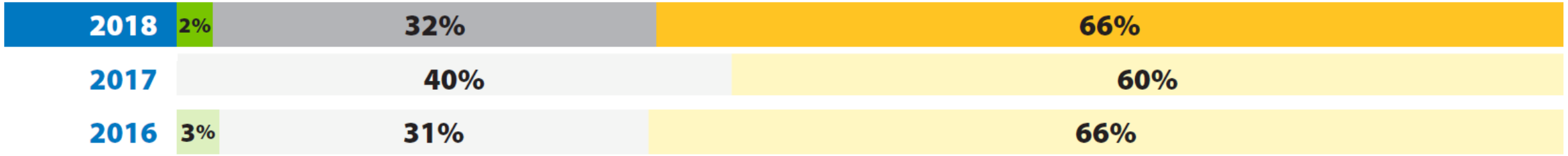
2018 Public Consultation Summary

Key Findings – City Services (FC Agenda 2018-03-06 pg. 65)

Maintaining roads and providing public safety



Maintaining/upgrading sewer and drainage systems

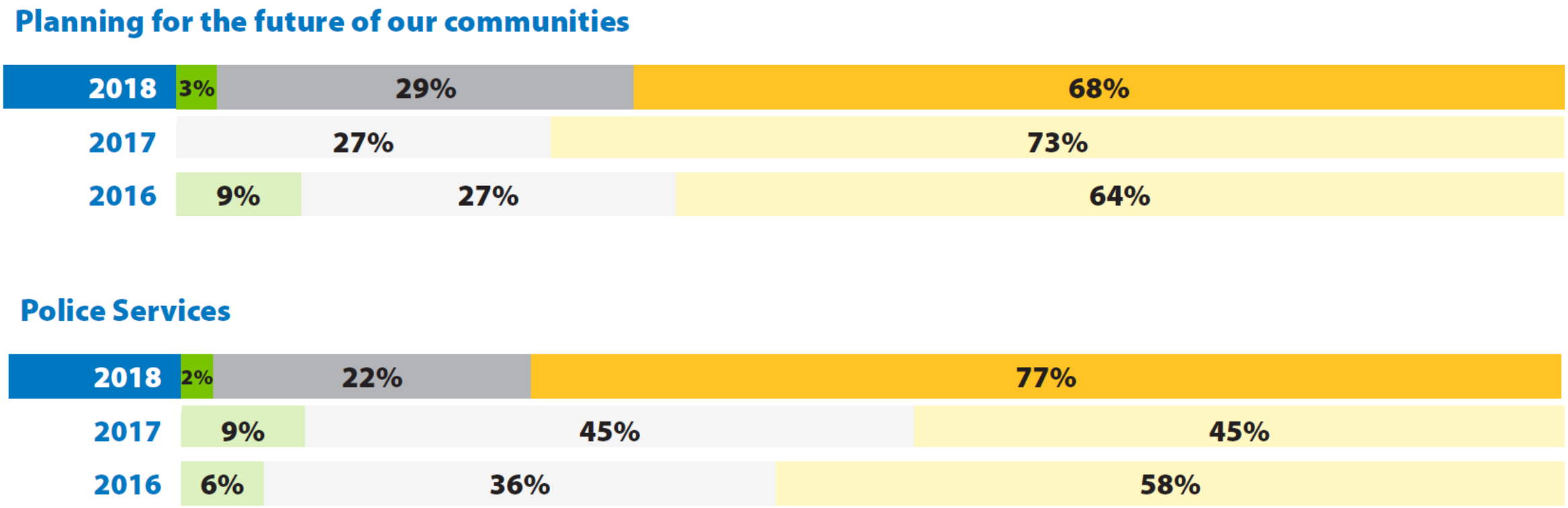


Not Important | Somewhat Important | Very Important

Due to rounding, some totals may not equal 100%.

2018 Public Consultation Summary

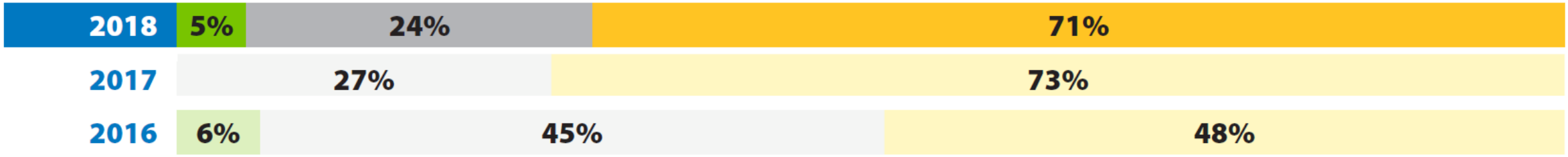
Key Findings – City Services (FC Agenda 2018-03-06 pg. 65/66)



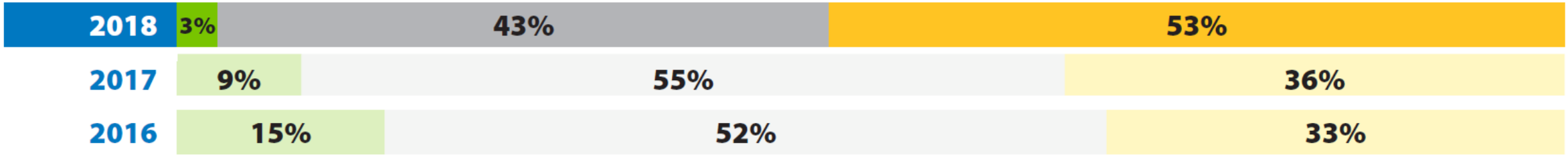
2018 Public Consultation Summary

Key Findings – City Services (FC Agenda 2018-03-06 pg. 66)

Preserving, protecting and enhancing our natural environment



Recreation Facilities - sports fields, recreation centres, pools, arenas, curling rink



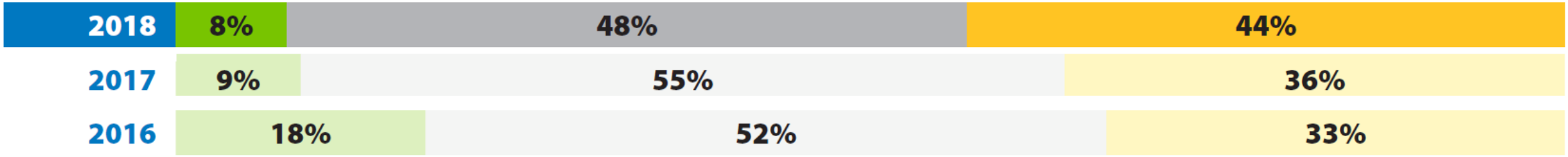
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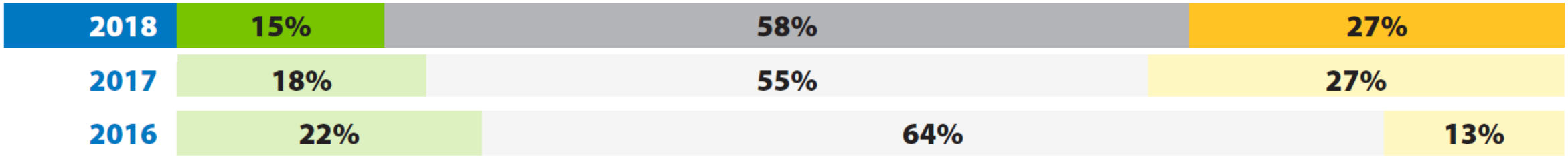
2018 Public Consultation Summary

Key Findings – City Services (FC Agenda 2018-03-06 pg. 66)

Recreation Services - fitness programs, youth programs



Regulating & controlling behaviour and activities (permits, fees, licencing, bylaws)



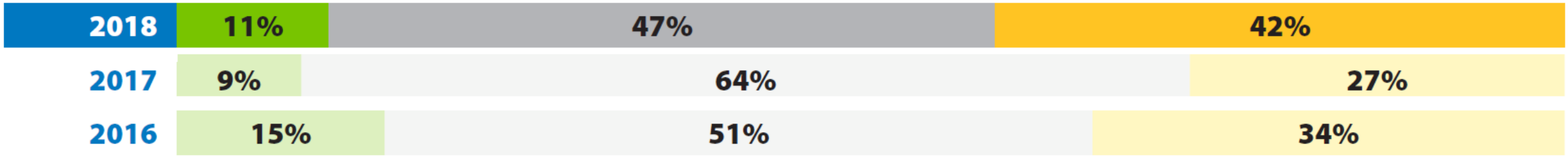
Not Important | Somewhat Important | Very Important

Due to rounding, some totals may not equal 100%.

2018 Public Consultation Summary

Key Findings – City Services (FC Agenda 2018-03-06 pg. 66)

Snow removal



Not Important | Somewhat Important | Very Important

Due to rounding, some totals may not equal 100%.

2018 Public Consultation Summary

Comments *(FC Agenda 2018-03-06 pg. 67-80)*

Written Comments Received Through the Feedback Form

Written Comments ranged from opinions on:

Process, Services, Priorities, & Reductions

2018 Public Consultation Summary

Proposed Resolution

THAT the report dated February 21, 2018 from Finance and Technology Department – Financial Services Division regarding Public Consultation Results for the 2018 Financial Plan be received for information.

2018 Public Consultation Summary

Council discussion

Questions, concerns, clarifications of staff



DRAFT 2018 – 2022 Financial Plan

Changes & New Information

- Re-prioritization and timeline acceleration of Parks projects around the shoreline trail
  NO TAX IMPACT

- Changing the funding source for the Art's Centre Sign replacement *from* the Art Works Reserve *to* the Asset Reserve – Unallocated Capital Program
  NO TAX IMPACT

- $50,000 of additional funding for the provision of Local Transit Service from the Gas Tax Reserve
  NO TAX IMPACT

- Addition of a Social Planner position
  - Two-year temporary full time position
  - Funded from the Affordable Housing Reserve

  NO TAX IMPACT

DRAFT 2018 – 2022 Financial Plan

Changes & New Information

- Additional requests from the Port Moody Police Board:
  - ½ year new member position ($61,500)
    NO 2018 TAX IMPACT (Surplus); 2019 TAX INCREASE ($123,000 – 0.30%)
  - Increase Organizational Development Reserve ($180,000)
    NO TAX IMPACT

DRAFT 2018 – 2022 Financial Plan

Changes & New Information

Action:
Staff to report back with information on the number of positions funded from the Capital Budget.

- The 2018 Draft Financial Plan has **8.41 FTE** positions funded from **Capital Projects**
  - Information Services: 0.67 FTE
  - Engineering: 5.74 FTE
  - Operations: 2.0 FTE

- The 2018 Draft Financial Plan has **9.05 FTE** positions funded from the **Development Process Reserve**
  - Information Services: 0.63 FTE
  - Engineering: 0.75 FTE
  - Planning: 5.0 FTE
  - Building, Bylaws, & Licensing: 2.34 FTE
  - Environment: 0.33 FTE

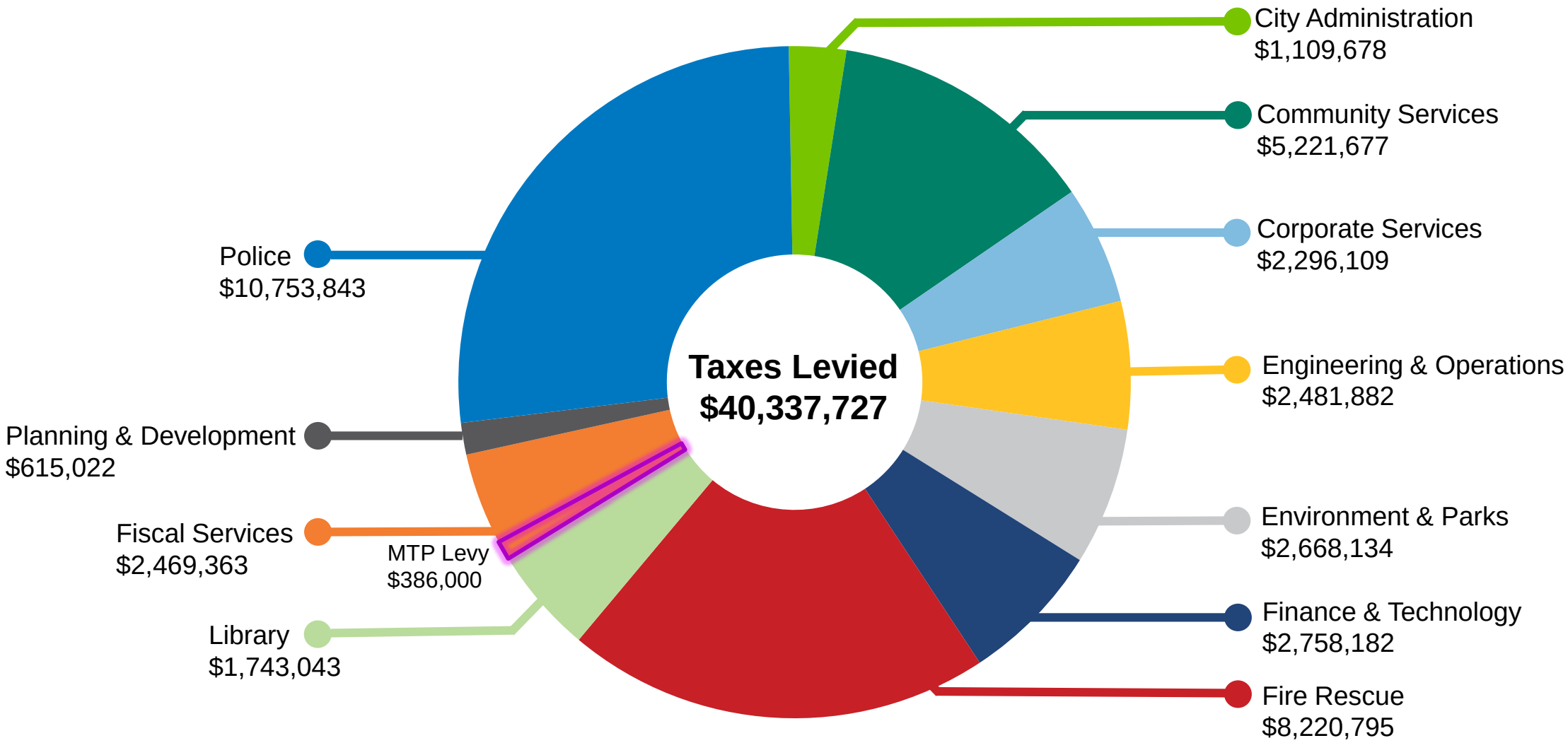
DRAFT 2018 – 2022 Financial Plan

Changes & New Information – Provincial Budget

- Staff **have not** incorporated recently announced changes from the Provincial Budget.
- The Financial Plan previously reflected MSP premium reductions of 50%.
- The Financial Plan has not incorporated the employer 1.95% health tax to begin in 2019.
- The City falls within the highest category - annual payroll > $1.5 million
  - *2017 Payroll was approximately $32 million ~ $624,000*
  - *Equates to a 1.5% tax increase*
- 2020 will see the removal of the remaining 50% of MSP premiums. This reduction will not offset the increase required for 2019.

DRAFT 2018 – 2022 Financial Plan

2018 Operating Budget – Net Service Costs by Department



DRAFT 2018 – 2022 Financial Plan

2018 Operating Budget Summary

- **2.68% - Operating tax increase to maintain 2017 service levels (including Police)**
- **0.92% - Operating tax increase for proposed new community services**
- **1.00% - Capital tax increase for the Master Transportation Levy adds another 1%***
- **4.60% - Total 2018 proposed tax rate increase**

*** In 2018 the tax increase for MTP levy is proposed to replace the annual Asset Levy increase**

DRAFT 2018 – 2022 Financial Plan

2018 Operating Budget – NEW Services funded from Surplus

No tax impact in 2018; tax impact in future years

2018 Council Directed New Services:		Division	Amount ($)	Tax (%)
36	Festival and Special Events	Cultural Services	63,250	-
37	Canada Day Celebration	Cultural Services	41,000	-
38	Port Moody Heritage Society Funding Increase request	Fiscal Services	105,000	-
39	Economic Development Funding	Fiscal Services	120,000	-
-	New Police Member	Police	61,500	-
	One-time funding proposed from accumulated surplus		**390,750**	**-**

DRAFT 2018 – 2022 Financial Plan

2018 Operating Budget – New Services funded from Tax

2018 Proposed New Services	Division	Amount ($)	Tax (%)
New Chief Officer's vehicle	Fire Rescue	20,260	0.05%
Finance Committee in theatre	Cultural Services	4,260	0.01%
New Position - 2nd Bylaws vehicle	Building, Bylaws & Licensing	12,050	0.03%
New Position - Librarian (1/2 Position)	Library	41,900	0.11%
G.I.S. annual license and maintenance	Information Services	29,000	0.08%
New Position - Communications Assistant (1/2 Position)	Communications	22,900	0.06%
Cloud backup & recovery	Information Services	40,000	0.10%
Mobile Device Management	Information Services	6,000	0.02%
New position - Auxiliary Accounting Clerk	Financial Services	38,140	0.10%
New Position - Fire Prevention Officer	Fire Rescue	139,650	0.36%
Total tax impact		**354,160**	**0.92%**

DRAFT 2018 – 2022 Financial Plan

Operating Budget – Proposed Tax Increase (Includes New Services)

	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
General Government	2.00%	1.47%	1.47%	1.47%	1.47%
Port Moody Police	0.68%	0.53%	0.53%	0.53%	0.53%
Subtotal - Operations	**2.68%**	**2.00%**	**2.00%**	**2.00%**	**2.00%**
Asset Renewal Levy - Capital	-	1.00%	1.00%	1.00%	1.00%
Master Transportation Plan Levy	1.00%	-	-	-	-
Proposed New Services	0.92%	1.33%	-	-	-
Total Tax Increase	**4.60%**	**4.33%**	**3.00%**	**3.00%**	**3.00%**

The 1.33% increase in 2019 is driven by new services in 2018 funded from surplus
New Employer Health Tax (1.95% of Payroll) not included for 2019

DRAFT 2018 – 2022 Financial Plan

Proposed Property Tax Dollar Increase – Average Household

	General Gov't	Police	Asset Levy	MTP Levy	Total
2018	$ 62	$ 15	$ -	$ 21	**$ 98**
2019	$ 62	$ 12	$ 22	$ -	**$ 96**
2020	$ 34	$ 12	$ 23	$ -	**$ 69**
2021	$ 34	$ 13	$ 24	$ -	**$ 71**
2022	$ 36	$ 13	$ 25	$ -	**$ 74**

Approximately $21 for every 1% increase (e.g. 4.60% x $21.2 ~ $98)

Based on 2018 Average Assessed Household of $927,000

DRAFT 2018 – 2022 Financial Plan

Capital Budget



Fleet Replacement



Playground Rehabilitation



Public Civic Events



Traffic Signal, Street Lights, and Bus Stop Improvements



Road Rehabilitation



Water Infrastructure Projects

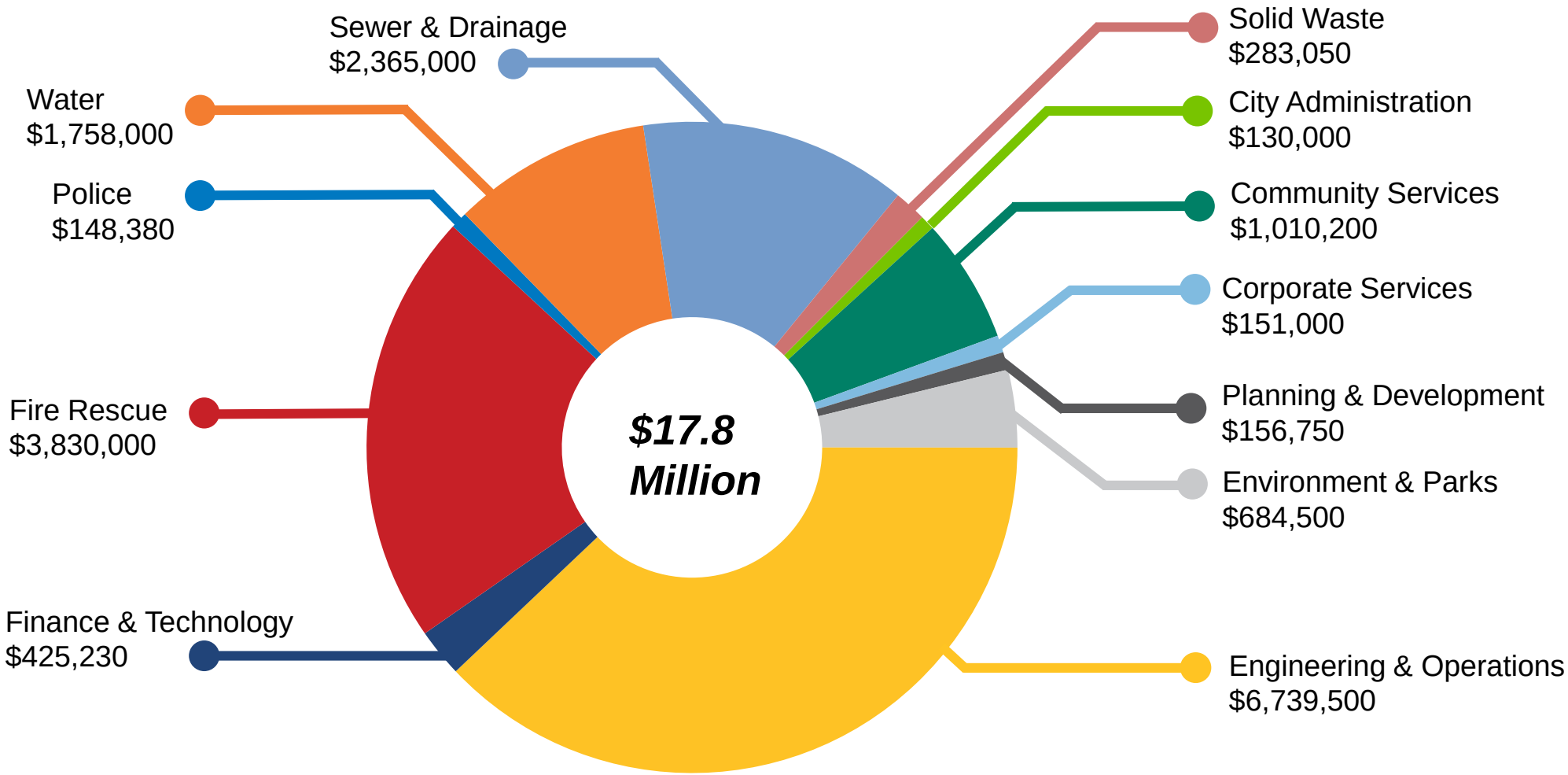
DRAFT 2018 – 2022 Financial Plan

Capital Budget

2018 - 2022 Projects	2018	2019	2020	2021	2022
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Corporate Services	151,000	36,000	41,000	36,000	41,000
Development Services	156,750	-	-	-	-
Engineering & Operations	6,739,500	2,316,500	3,012,125	2,222,375	3,591,125
Environment & Parks	684,500	1,084,000	424,000	6,278,000	1,039,000
Finance & Technology	425,230	202,000	92,000	125,000	30,000
Fire Rescue	3,830,000	65,000	87,500	40,000	7,500
Police	148,380	572,500	507,000	209,440	111,100
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Water	1,758,000	1,443,000	518,000	518,000	518,000
Total Projects	**17,772,610**	**8,605,800**	**10,810,765**	**15,789,065**	**10,490,225**

DRAFT 2018 – 2022 Financial Plan

2018 Capital Budget – by Department



DRAFT 2018 – 2022 Financial Plan

Parks Capital Budget – Shoreline Trail



South Shore Bike Path Rehabilitation

(Blue Line: Murray Street to Rocky Point):

- The rehabilitation and assessment options (design study) would be untaken in 2018.
- Urgent/ high risk areas to be temporarily repaired in 2018.
- Construction following in 2019 (pre-approval required).
- Proposed MIA risk assessment to be completed in 2018 for the Shoreline paved trail.

	2018	2019	2020	2021	2022
South Shore Bike Path Rehabilitation	50,000	535,000	-	-	-

DRAFT 2018 – 2022 Financial Plan

Parks Capital Budget – Shoreline Trail



North Shore Bike Path Rehabilitation

(Red Line: Murray Street to Old Orchard):

- Urgent/ high risk areas to be temporarily repaired in 2018.
- Design work for the Sanitary Sewer is proposed to be untaken in 2019.
- Completing the North Shore Bike Path Rehabilitation as part of that project is recommended in 2020/2021
- Proposed MIA risk assessment to be completed in 2018 for the Shoreline paved trail.

	2018	2019	2020	2021	2022
Shoreline Trail Sanitary Sewer	-	255,000	3,035,000	1,600,000	-

DRAFT 2018 – 2022 Financial Plan

Parks Capital Budget – Shoreline Trail



Inlet Trail - Boardwalk and Pedestrian Bridge Reconstruction (Dotted line):

- Years 2021 & 2022 of the current 5 year plan allocates $550,000 towards reconstruction of the remaining bridges and boardwalk along the Inlet Trail from Noons Creek to Rocky Point Park.
- Through existing Operating Budgets, Parks Staff have been improving areas of localized poor drainage, resurfacing sections of trail, removing trip hazards such as roots and rocks, and replacing deteriorating boards on timber structures as required.

	2018	2019	2020	2021	2022
Inlet Trail - Boardwalk and Pedestrian Bridge Reconstruction	-	-	-	250,000	300,000

DRAFT 2018 – 2022 Financial Plan

Next Steps - Timeline

January 2018
Public Consultation on the Budget

February to April 2018
Finance Committee Budget deliberations

April 17, 2018
Budget Approval Finance Committee

April 25, 2018
Financial Plan & Tax Rates Bylaw First 3 readings at Regular Council

May 9, 2018
Financial Plan & Tax Rates Bylaw Adoption at Regular Council

DRAFT 2018 – 2022 Financial Plan

Council Discussion

Questions, concerns, clarifications of staff









City of Port Moody

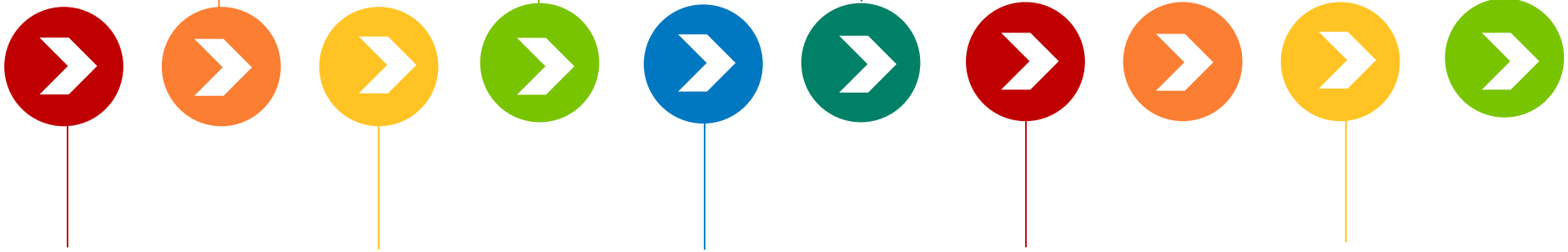
2018 - 2022 Financial Plan

Tuesday, April 24th, 2018

PORT MOODY
CITY OF THE ARTS

Financial Plan Process

Budget Timeline - 2018-2022 Financial Plan



July 2017
Council approved Financial Plan Guidelines

July/August 2017
Departments submitted draft budgets

September/ October 2017
Finance Staff Reviewed Budgets

Board Budget Presentations 2017
Library – Oct 24
PMPD – Nov 28

December 2017
Introduced Operating and Capital Budgets to Finance Committee

January 2018
Public Consultation on the Budget

February to March 2018
Finance Committee Budget deliberations

March 20, 2018
Budget Approval Finance Committee

April 24, 2018
Financial Plan & Tax Rates Bylaw First 3 readings at Regular Council

May 8, 2018
Financial Plan & Tax Rates Bylaw Adoption at Regular Council

Financial Plan Process

Legislative Process

➢ Municipal Purpose *(Community Charter, Section 7)*

- Provide good government, services, laws
- Provide stewardship over public assets
- Foster economic, social and environmental well-being of community

➢ Financial Plan *(Community Charter, Section 165)*

- Adopt a 5-Year Budget

➢ Annual Property Tax Bylaw *(Community Charter, Section 197)*

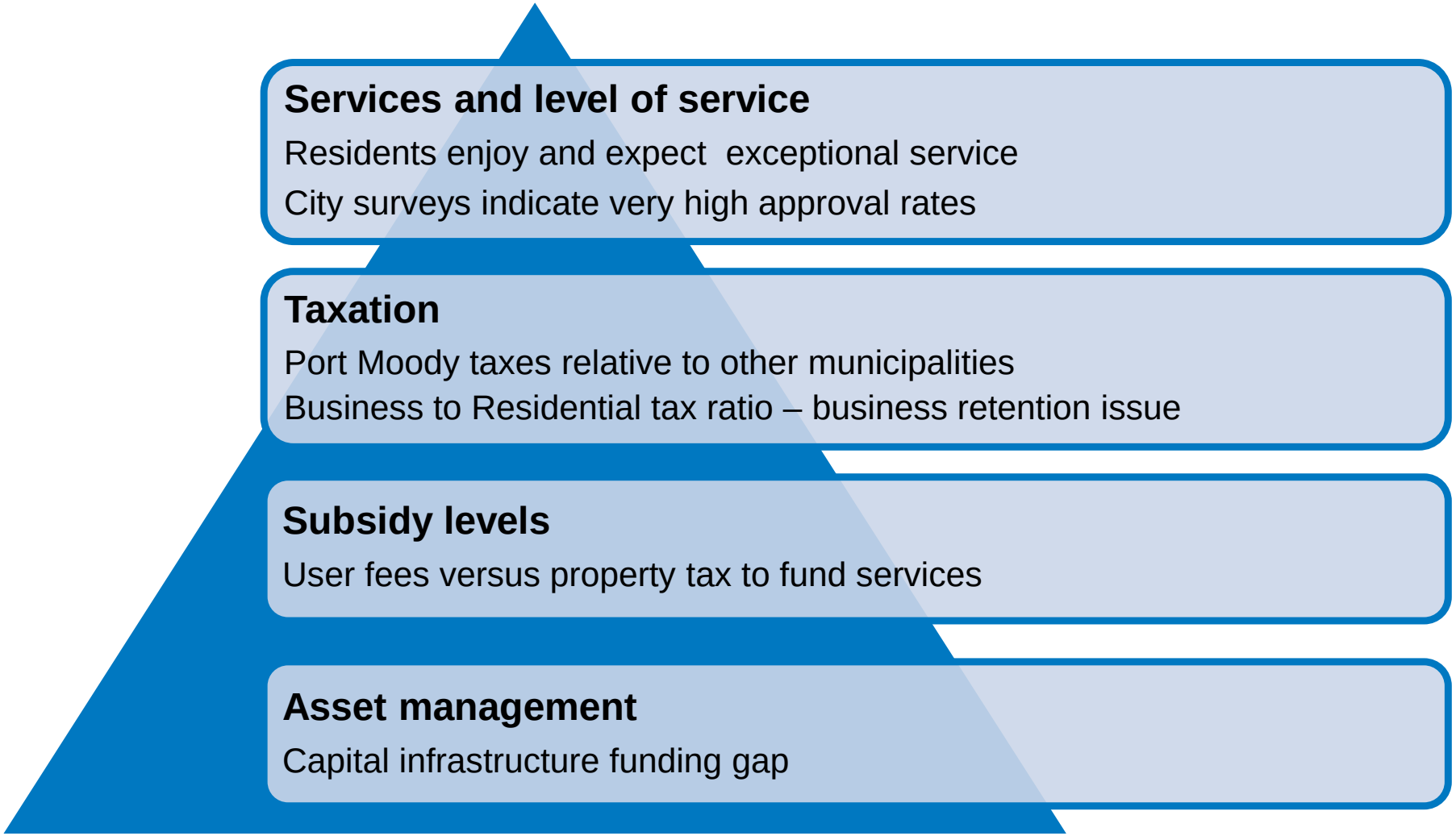
- Tax rates bylaw adopted before May 15
- Authority to levy taxes on properties to fund services

➢ Public Consultation Process *(Community Charter, Section 166)*

- Ensures the public have an opportunity to comment

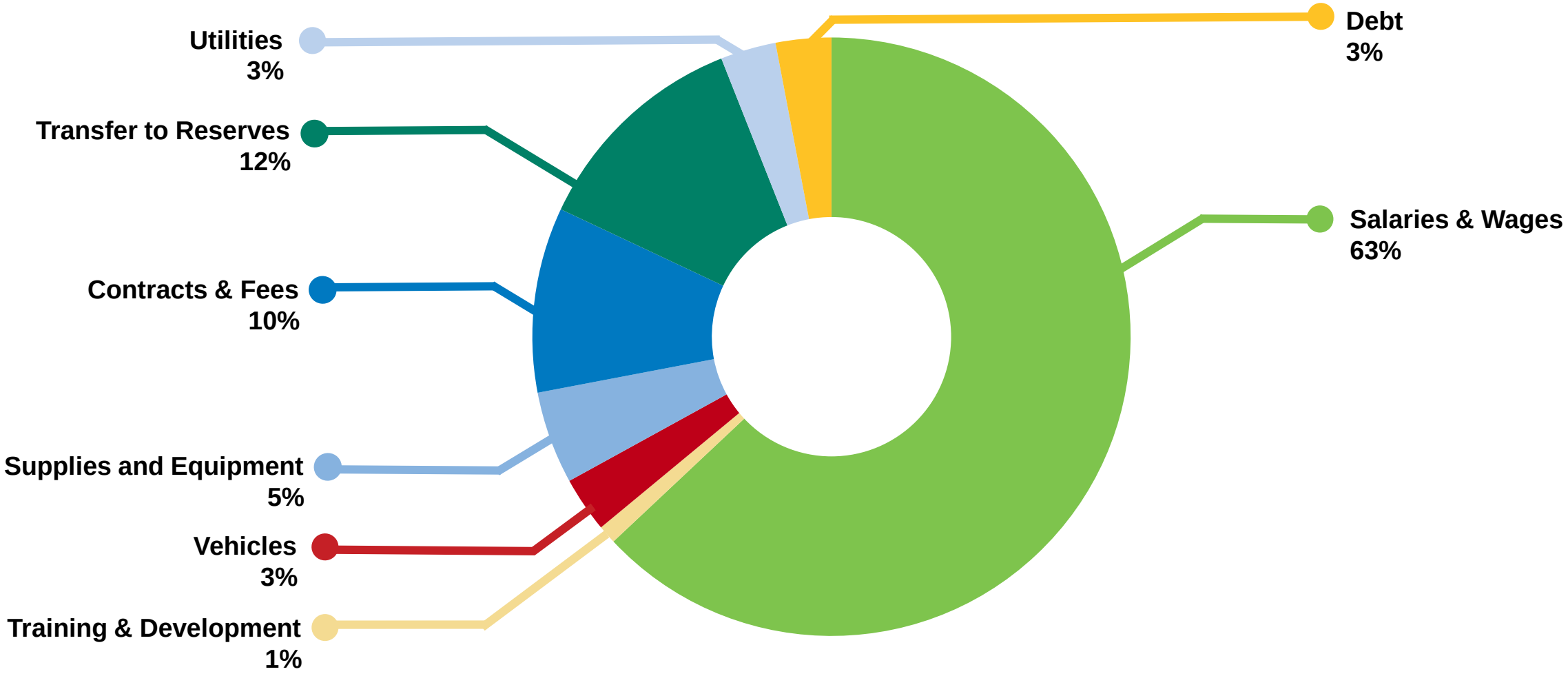
Financial Plan Process

Budget Considerations



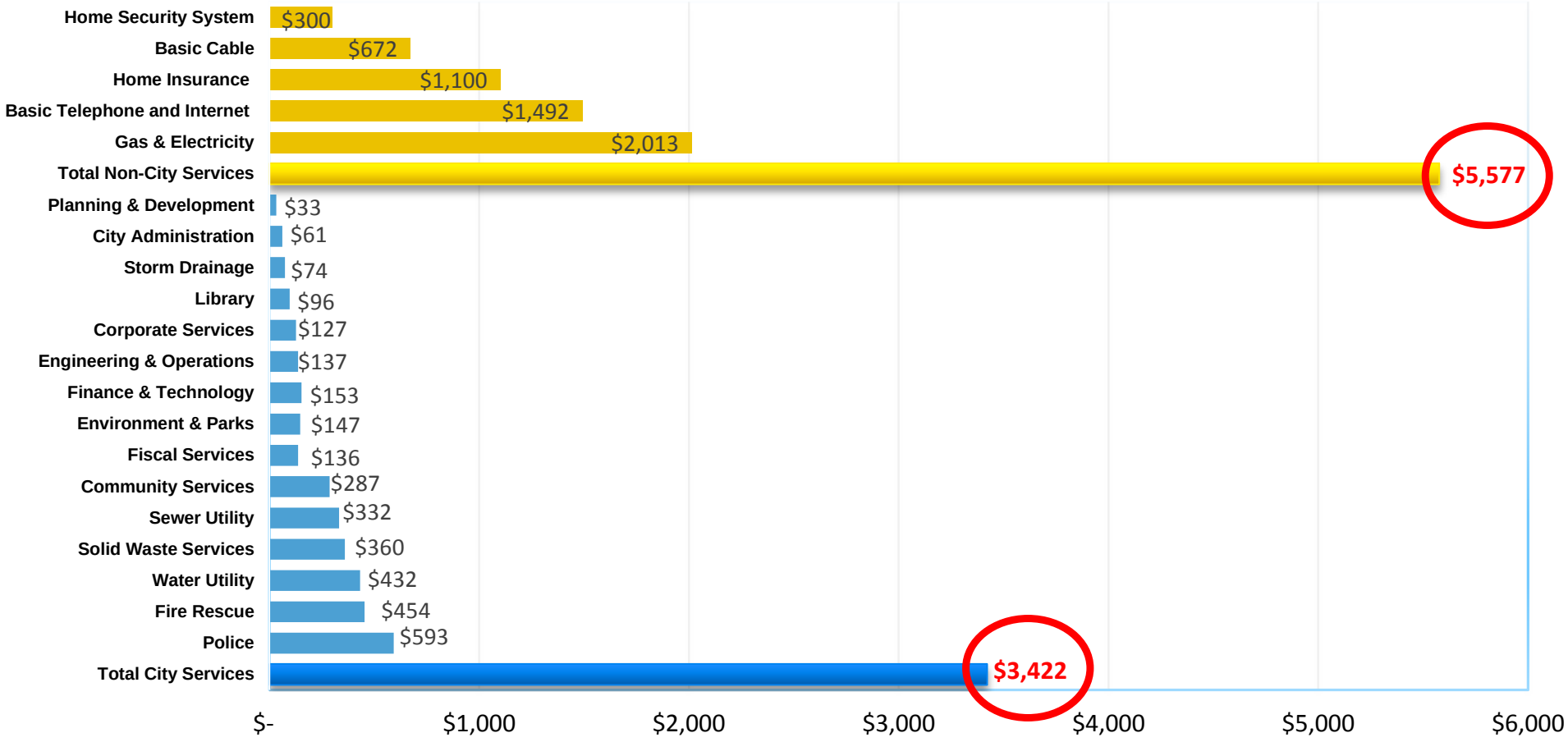
Budget Planning

Service Costs – Service Industry



Budget Planning

Service Costs – Value Comparison



Based on 2018 Average Assessed Household of $927,000

2018 Public Consultation

Key Findings

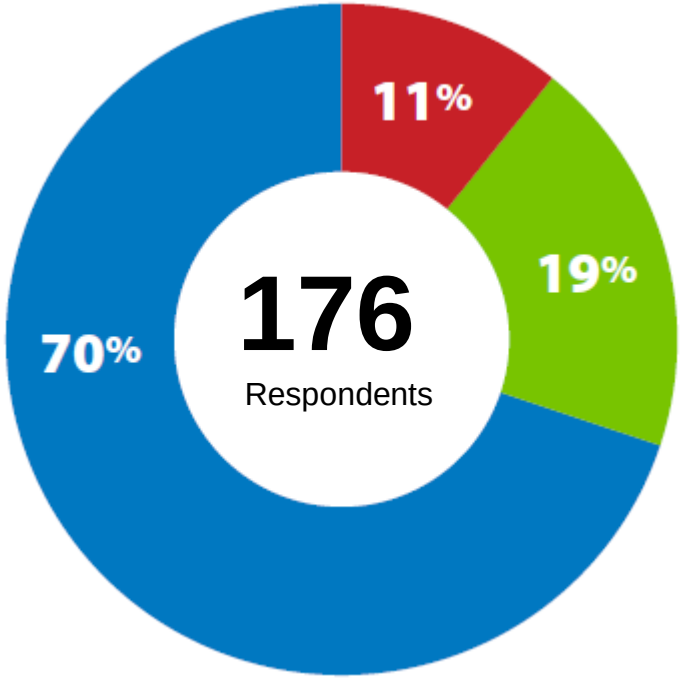
City Services – 95% of respondents identified the following services as **somewhat or very important**:

1. Maintaining roads and providing public safety
2. Developing/maintaining parks and green spaces
3. Garbage collection and recycling programs
4. Maintaining/upgrading sewer and drainage systems
5. Police Services
6. Port Moody Fire-Rescue
7. Planning for the future of our communities
8. Recreation facilities – sports fields, recreation centres, pools, arenas, curling rink
9. Preserving, protecting, & enhancing our natural environment

2018 Public Consultation

Key Findings – Service Levels

Delivery of future service levels



123 *(70%)* respondents want to maintain service levels by increasing taxes.

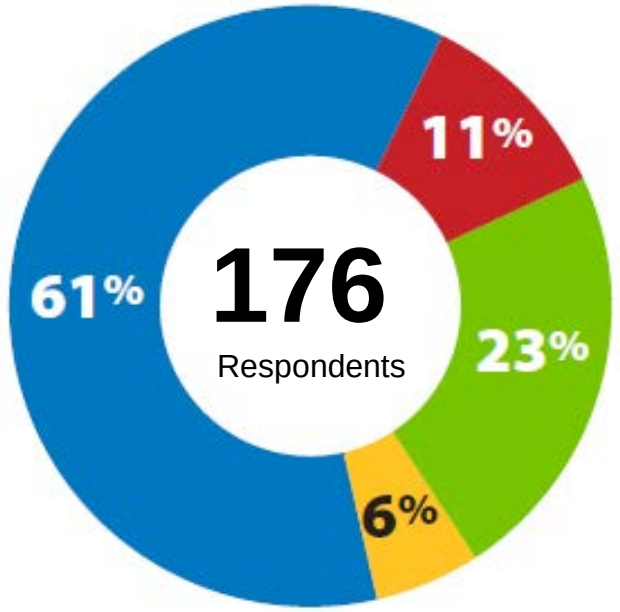
34 *(19%)* respondent wants to enhance service levels by further increasing taxation

19 *(11%)* respondents want to reduce service levels to reduce taxes.

2018 Public Consultation

Key Findings – User Fees

Levels of subsidies and user fees

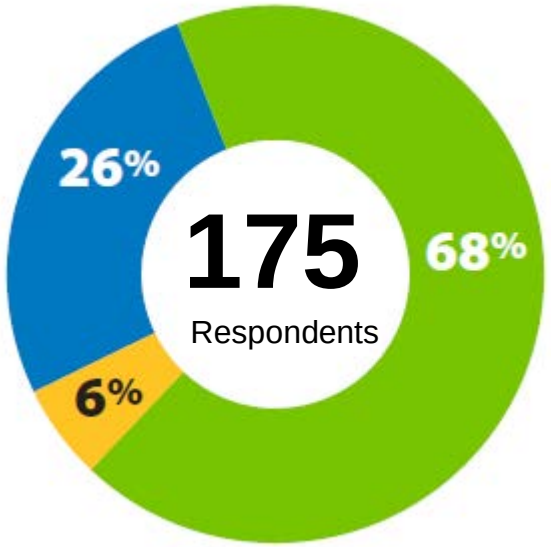


- **107** *(61%)* respondents felt user fees should remain the same.
- **40** *(23%)* respondents felt user fees should increase through decreased subsidies.
- **19** *(11%)* respondents felt user fees should decrease through increased subsidies.
- **10** *(6%)* respondents felt user fees should increase through the removal of subsidies.

2018 Public Consultation

Key Findings – Service Value

Value of the services received



119 *(68%)* respondents rated City services as good in relation to the amount of taxes paid.

46 *(26%)* respondents rated City services as excellent in relation to the amount of taxes paid.

10 *(6%)* respondents rated City services as poor in relation to the amount of taxes paid.

What's in the Budget

2018 Operating Budget Summary

- **Budget developed and proposed by City Management**
- **Starting point was 2017 service level**
- **2.68% - Operating tax increase to maintain 2017 service levels (including Police)**
- **0.92% - Operating tax increase for proposed new community services**
- **1.00% - Capital tax increase for the Master Transportation Levy adds another 1%***
- **4.60% - Total 2018 proposed tax rate increase**

*** For 2018 only, the tax increase for MTP levy will replace the annual Asset Levy increase**

What's in the Budget

2018 Operating Budget Summary

Item	Amount ($)	Tax (%)	Comment

What's in the Budget

2018 Operating Budget – NEW Services funded from Surplus

No tax impact in 2018; tax impact in future years

2018 Council Directed New Services:		Division	Amount ($)	Tax (%)
37	Festival and Special Events	Cultural Services	63,250	-
38	Canada Day Celebration	Cultural Services	41,000	-
39	Port Moody Heritage Society Funding Increase request	Fiscal Services	105,000	-
40	Council Approved (closed)	Fiscal Services	120,000	-
	One-time funding proposed from accumulated surplus		**329,250**	**-**

What's in the Budget

2018 Operating Budget – NEW Services funded from Tax

2018 Proposed New Services	Division	Amount ($)	Tax (%)
New Chief Officer's vehicle	Fire Rescue	20,260	0.05%
Finance Committee in theatre	Cultural Services	4,260	0.01%
2nd Bylaws vehicle	Building, Bylaws & Licensing	12,050	0.03%
New Position - Librarian (1/2 Position)	Library	41,900	0.11%
G.I.S. annual license and maintenance	Information Services	29,000	0.08%
New Position - Communications Assistant (1/2 Position)	Communications	22,900	0.06%
Cloud backup & recovery	Information Services	40,000	0.10%
Mobile Device Management	Information Services	6,000	0.02%
New position - Auxiliary Accounting Clerk	Financial Services	38,140	0.10%
New Position - Fire Prevention Officer	Fire Rescue	139,650	0.36%
Total tax impact		**354,160**	**0.92%**

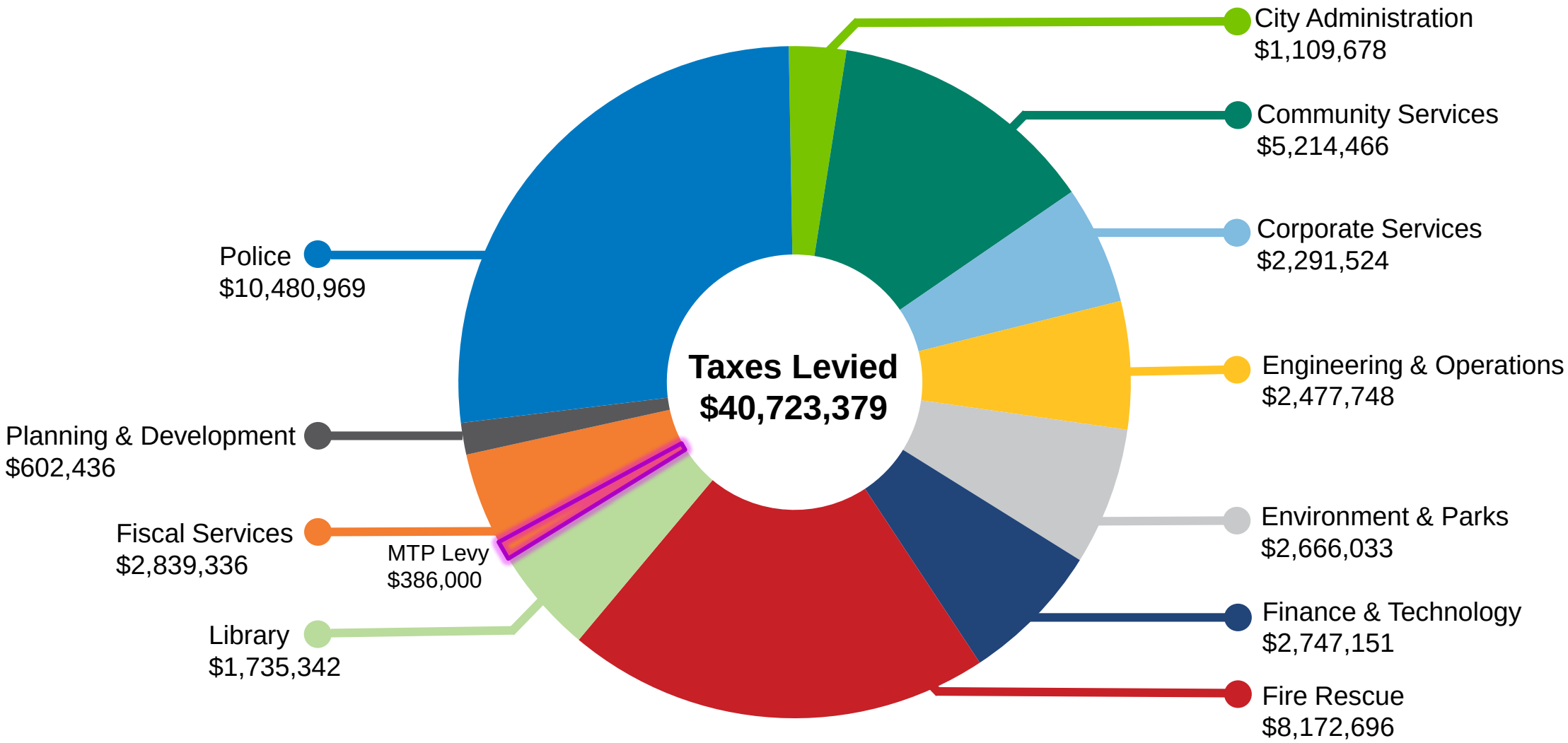
What's in the Budget

2018 Operating Budget Summary – Including NEW services

Item	Amount ($)	Tax (%)	Comment
Sub Total - City	**745,000**	**1.93%**	
Police	290,000	0.75%	Submitted by the Port Moody Police Board (includes growth)
Sub Total - Operations	**1,035,000**	**2.68%**	
Transportation Levy	386,000	1.00%	As per the Budget Guidelines
Sub Total City	**1,421,000**	**3.68%**	
Proposed New Services	354,000	0.92%	Budget Guidelines DO NOT contemplate new services
TOTAL Including 2018 New Services	**1,775,000**	**4.60%**	

What's in the Budget

2018 Operating Budget – Net Service Costs by Department



What's in the Budget

Capital Budget

Operating Costs – Direct and ongoing tax impact

- **Wages/Benefits**
- **Materials/Supplies**
- **Utilities (heat, light)**

Capital Costs – Not historically a tax impact

- **Traditionally Reserves, Grants, Development levies**
- **Taxation becoming sustainable capital funding source**



Fleet Replacement



Traffic Signal, Street Lights, and Bus Stop Improvements



Road Rehabilitation



Playground Rehabilitation



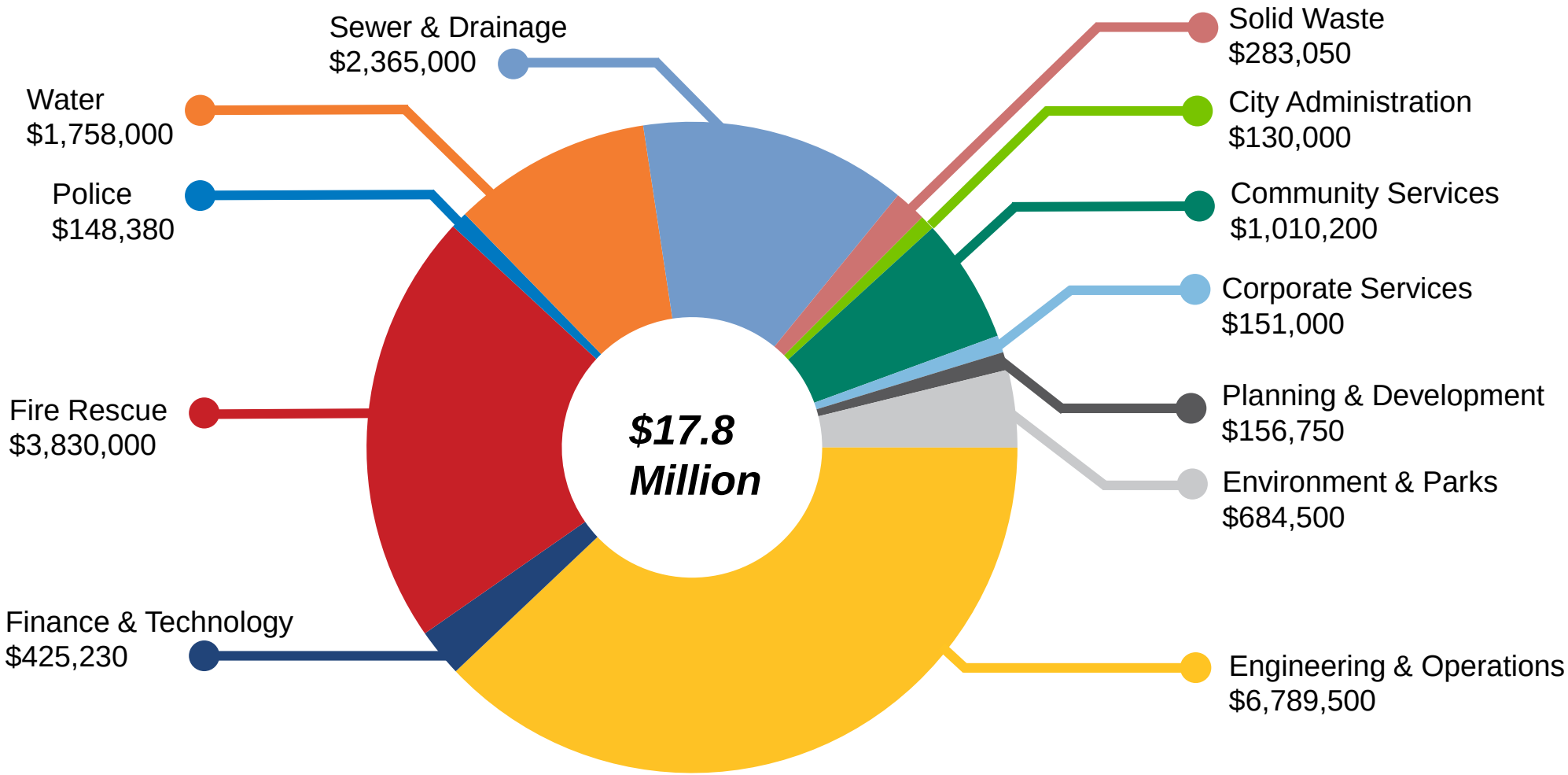
Water Infrastructure Projects



Public Civic Events

What's in the Budget

2018 Capital Budget – by Department



What's in the Budget

Operating Budget – Proposed Tax Increase (Includes New Services)

	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
General Government	1.93%	1.47%	1.47%	1.47%	1.47%
Port Moody Police	0.75%	0.53%	0.53%	0.53%	0.53%
Subtotal - Operations	**2.68%**	**2.00%**	**2.00%**	**2.00%**	**2.00%**
Asset Renewal Levy – Capital	-	1.00%	1.00%	1.00%	1.00%
Master Transportation Plan Levy	1.00%	-	-	-	-
Proposed New Services – City *	0.92%	1.03%	-	-	-
Total Tax Increase	**4.60%**	**4.03%**	**3.00%**	**3.00%**	**3.00%**

*** The 1.03% increase in 2019 is driven by new services in 2018 funded from surplus**

What's in the Budget

Proposed Total Property Charges Increase – Average Household

	General Gov't.	Police	Asset Levy	MTP Levy	Subtotal	Storm Drainage Utility	User Fee Utilities	Total with Utilities
2018	$ 62	$ 15	$ -	$ 21	**$ 98**	$ 8	$ 52	**$ 158**
2019	$ 56	$ 12	$ 22	$ -	**$ 90**	$ 6	$ 59	**$ 155**
2020	$ 34	$ 12	$ 23	$ -	**$ 69**	$ 6	$ 63	**$ 138**
2021	$ 34	$ 13	$ 24	$ -	**$ 71**	$ 6	$ 61	**$ 138**
2022	$ 36	$ 13	$ 25	$ -	**$ 74**	$ 5	$ 64	**$ 143**

Approximately $21 for every 1% increase (e.g. 4.60% x $21.2 ~ $98)

Based on 2018 Average Assessed Household of $927,000

What's in the Budget

Proposed Total Charges Increase Over 2017 – Average Household

	2017 Budget	2018 Budget	$ Change	User Fee/ Tax Impact
General Government	$ 1,383	$ 1,445	$ 62	2.85%
Port Moody Police	$ 578	$ 593	$ 15	0.75%
Subtotal - Operating	**$ 1,961**	**$ 2,038**	**$ 77**	**3.60%**
Asset Renewal Levy - Capital	$ 139	$ 139	$ -	0.00%
MTP Levy - Capital	$ -	$ 21	$ 21	1.00%
Fire Hall #1 Replacement Levy - Capital	$ 26	$ 26	$ -	0.00%
Subtotal – Operating & Assets	**$ 2,126**	**$ 2,224**	**$ 98**	**4.60%**
Storm Drainage	$ 66	$ 74	$ 8	12.00%
User Fee Utilities (Water, Sewer, Garbage & Recycling)	$ 1,072	$ 1,124	$ 52	4.90%
Total "Blended" Property Charge Increase	**$ 3,264**	**$ 3,422**	**$ 158**	**4.80%**

Based on 2018 Average Assessed Household of $927,000

What's in the Budget

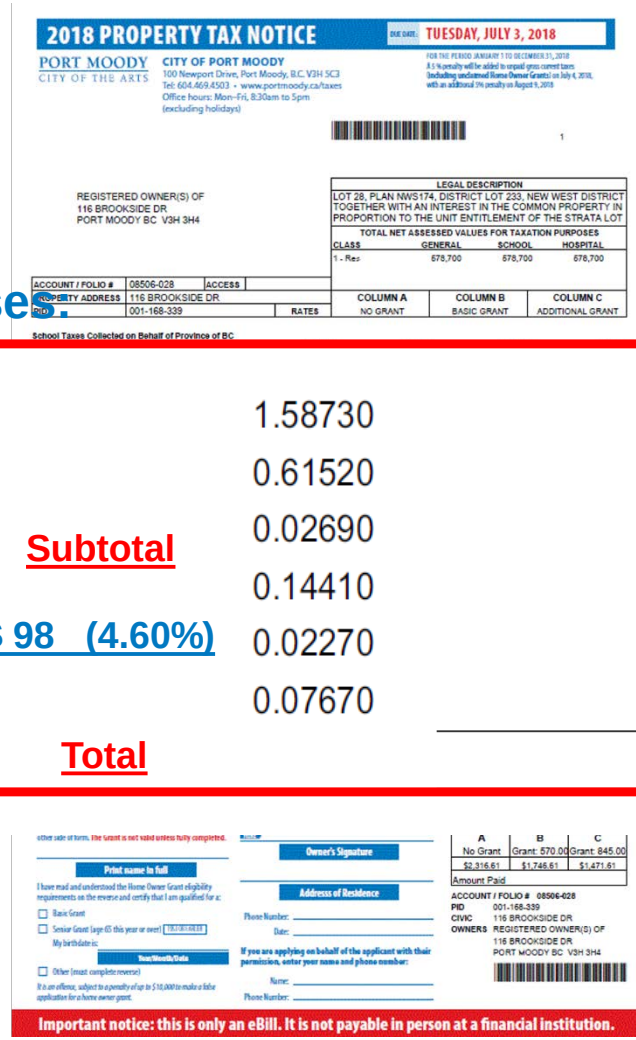
Estimated Total Charges by Property Type

	Average Assessed value*		
	Apartment $594,000	Townhouse $724,000	Single Family House $1,341,000
General Government	927	1,128	2,090
Port Moody Police	381	463	858
Asset Renewal Levy	89	108	201
MTP Levy - Capital	13	16	30
Fire Hall #1 Replacement Levy	17	20	38
Property Tax & Levies Total	**$ 1,427**	**$ 1,735**	**$ 3,217**
Storm Drainage	47	58	107
User Fee Utilities	1,124	1,124	1,124
Total Property Charges	**$ 2,599**	**$ 2,917**	**$ 4,448**
	2018 $50 per week	2018 $56 per week	2018 $86 per week

**** Based on 2018 BC Assessment Completed Roll***

Property Tax Notice

Property Taxes are Due – Tuesday July 3, 2018



2018 PROPERTY TAX NOTICE — DUE DATE: TUESDAY, JULY 3, 2018

PORT MOODY CITY OF THE ARTS

CITY OF PORT MOODY
100 Newport Drive, Port Moody, B.C. V3H 5C3
Tel: 604.469.4503 • www.portmoody.ca/taxes
Office hours: Mon–Fri, 8:30am to 5pm (excluding holidays)

REGISTERED OWNER(S) OF
116 BROOKSIDE DR
PORT MOODY BC V3H 3H4

LEGAL DESCRIPTION
LOT 28, PLAN NWS174, DISTRICT LOT 233, NEW WEST DISTRICT TOGETHER WITH AN INTEREST IN THE COMMON PROPERTY IN PROPORTION TO THE UNIT ENTITLEMENT OF THE STRATA LOT

TOTAL NET ASSESSED VALUES FOR TAXATION PURPOSES

CLASS	GENERAL	SCHOOL	HOSPITAL
1 - Res	678,700	678,700	678,700

			COLUMN A	COLUMN B	COLUMN C
ACCOUNT / FOLIO #	08506-028	ACCESS			
PROPERTY ADDRESS	116 BROOKSIDE DR		NO GRANT	BASIC GRANT	ADDITIONAL GRANT
PID	001-168-339	RATES			

School Taxes Collected on Behalf of Province of BC

2018 Increases:

Taxes Levied by City of Port Moody					
City Services	$ 62 (2.85%)		1.58730	1,471.	
Police Services	$ 15 (0.75%)		0.61520	570.	
Firehall Replacement Levy	$ 0 (0.00%)	Subtotal	0.02690	24	
Asset Renewal Levy	$ 0 (0.00%)		0.14410	133	
Master Transportation Levy	$ 21 (1.00%)	$ 98 (4.60%)	0.02270	21	
Storm Drainage	$ 8 (12.00%)		0.07670	71.10	
Net Municipal Levies	$106 (4.80%)	Total		2,292.38	2,292.38	2,292.38
Total New Tax Levies				3,710.89	3,140.89	2,865.89

Taxes Due

Owner's Signature

Address of Residence

Phone Number:

Date:

If you are applying on behalf of the applicant with their permission, enter your name and phone number:

Name:

Phone Number:

A	B	C
No Grant	Grant: 570.00	Grant: 845.00
$2,316.61	$1,746.61	$1,471.61

Amount Paid

ACCOUNT / FOLIO # 08506-028
PID 001-168-339
CIVIC 116 BROOKSIDE DR
OWNERS REGISTERED OWNER(S) OF
116 BROOKSIDE DR
PORT MOODY BC V3H 3H4

Important notice: this is only an eBill. It is not payable in person at a financial institution.

Tuesday, July 3, 2018

Recommend Resolutions

2018 Financial Plan Bylaw & 2018 Tax Rates Bylaw



THAT City of Port Moody Financial Plan Bylaw, 2018, No. 3140 be read a first time as recommended in the report dated April 13, 2018 from Finance and Technology Department – Financial Services Division regarding 2018-2022 Five Year Financial Plan and Related Bylaw.

THAT Bylaw No. 3140 be read a second time.

THAT Bylaw No. 3140 be read a third time.

THAT City of Port Moody Annual Property Tax Rates Bylaw, 2018, No. 3141 be read a first time as recommended in the report dated April 13, 2018 from Finance and Technology Department – Financial Services Division regarding 2018 Property Tax Rates Bylaw.

THAT Bylaw No. 3141 be read a second time.

THAT Bylaw No. 3141 be read a third time.

CITY OF PORT MOODY

UTILITY BUDGET PRESENTATIONS

2018-2022 FINANCIAL PLAN





City of Port Moody

2018 - 2022 Utilities Financial Plan Draft

Finance Committee

Tuesday, October 3th, 2017

Utilities Financial Plan Draft

Overview

- Engineering & Operations and Financial Services have prepared the DRAFT budgets based on the most recent information.
- Intent is to walk the Committee through the proposed utility fee changes.
- Report back any requested changes and or updates at the October 17th Finance Committee
- The Fees Bylaw is scheduled for the November 14th Regular Council Meeting Agenda for first three readings with adoption on November 28nd
- The 2017 Metro Vancouver (MV) budget is not known at this time. The 2018 Utility Budget and Rates have been prepared using **estimates** based on 2017 MV rates

Utilities Financial Plan Draft

Utility Funds

- City provides 4 utility services

- 3 funded by user fees; 1 by taxation
  - Water – user fee
  - Sanitary Sewer – user fee
  - Garbage, Recycling and Green Waste– user fee
  - Storm Drainage – taxation

- User fees versus taxation (private vs. public goods)
  - Where the service is direct to a household and the service can be priced as a “private” good, the appropriate charge is USER FEE.
  - Where the service is delivered more to a broader area and the service needs to be priced as a “public good”, the appropriate charge is TAXATION.

Utilities Financial Plan Draft

Utilities – Water, Sewer, Garbage & Recycling

- Self Balancing Funds (capital and operating costs = revenues)

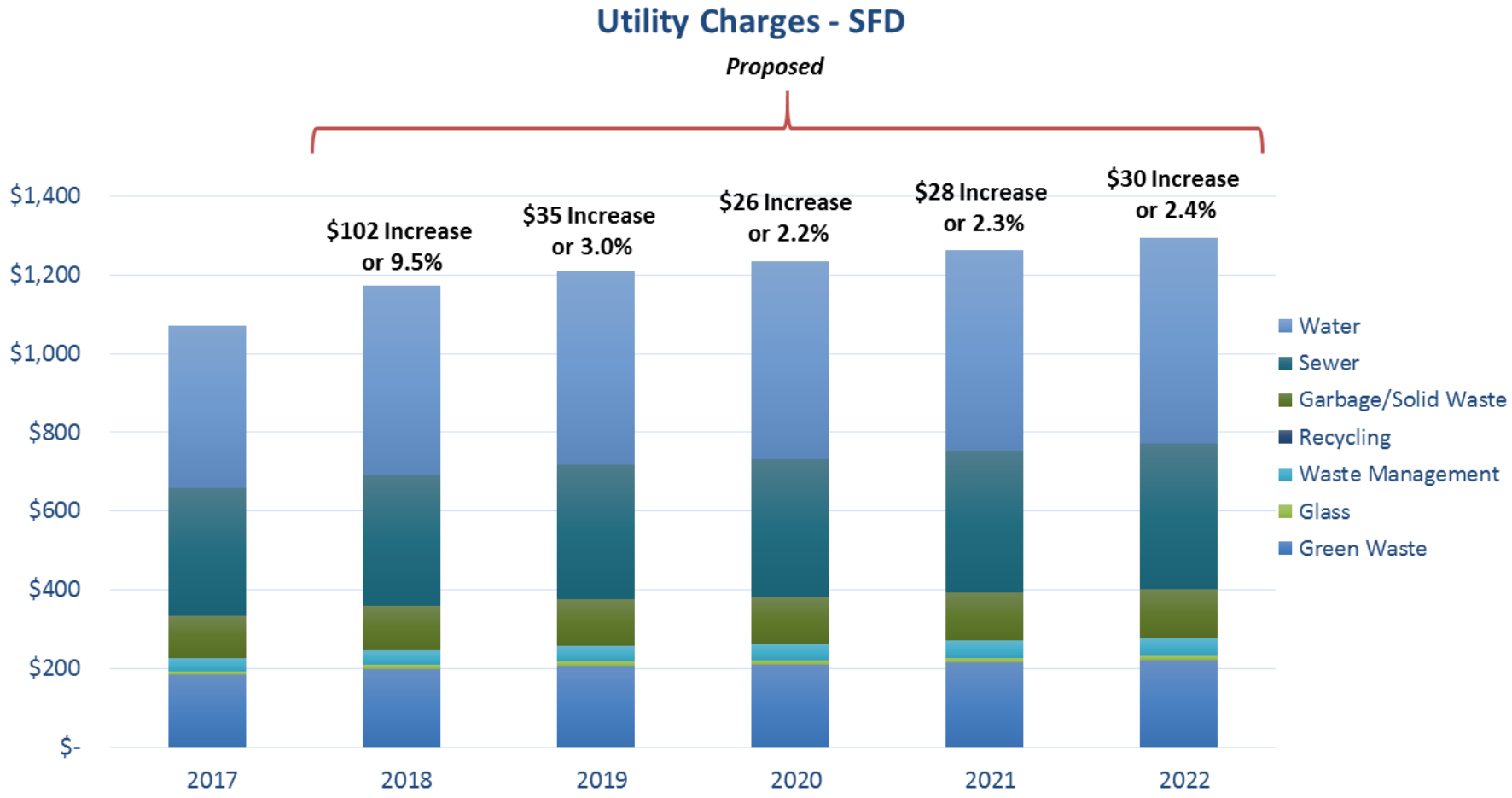
- Utilities are for the most part “regionalized”
  - Significant costs passed from Metro Vancouver (dams, filtration plants, pipes, etc.)
  - Local government costs include workers/infrastructure within city boundaries

- Residential sewer/water is a flat fee (not metered)
  - Individual households can use as much of the service as they see fit
  - Creates inequities (number of people per household, pools, etc.)

- 2018 is the first year for the NEW proposed water rate structure
  - Approved for inclusion in the 2018-2022 Financial plan by Council on July 25, 2017

Utilities Financial Plan Draft

Utilities – Water, Sewer, Sanitation



Utilities Financial Plan Draft

SFD Annual Rate – 5 year comparison ($)

	2017	2018	2019	2020	2021	2022
Water	$ 413	$ 482	$ 491	$ 502	$ 511	$ 521
Sewer	$ 325	$ 332	$ 343	$ 352	$ 360	$ 371
Garbage/Solid Waste	$ 108	$ 114	$ 116	$ 116	$ 119	$ 121
Recycling	$ -	$ -	$ -	$ -	$ -	$ -
Waste Management	$ 33	$ 36	$ 37	$ 41	$ 43	$ 45
Glass	$ 10	$ 12	$ 12	$ 11	$ 11	$ 10
Green Waste	$ 183	$ 198	$ 202	$ 204	$ 210	$ 215
Total	**$ 1,072**	**$ 1,174**	**$ 1,201**	**$ 1,226**	**$ 1,254**	**$ 1,283**
Increase over prior year	***$ 35***	***$ 102***	***$ 35***	***$ 25***	***$ 28***	***$ 29***
% Increase over prior year	***3.4%***	***9.5%***	***3.0%***	***2.1%***	***2.3%***	***2.3%***

Utilities Financial Plan Draft

MFD (Townhouse) Annual Rate – 5 year comparison ($)

	2017	2018	2019	2020	2021	2022
Water	$ 413	$ 431	$ 439	$ 447	$ 454	$ 463
Sewer	$ 325	$ 332	$ 343	$ 352	$ 360	$ 371
Garbage/Solid Waste	$ 108	$ 114	$ 116	$ 116	$ 119	$ 121
Recycling	$ -	$ -	$ -	$ -	$ -	$ -
Waste Management	$ 33	$ 36	$ 37	$ 41	$ 43	$ 45
Glass	$ 10	$ 12	$ 12	$ 11	$ 11	$ 10
Green Waste	$ 90	$ 98	$ 100	$ 101	$ 104	$ 106
Total	**$ 979**	**$ 1,023**	**$ 1,047**	**$ 1,068**	**$ 1,091**	**$ 1,116**
Increase over prior year	***$ 33***	***$ 44***	***$ 30***	***$ 21***	***$ 23***	***$ 25***
% Increase over prior year	***3.5%***	***4.5%***	***2.9%***	***2.0%***	***2.2%***	***2.3%***

Utilities Financial Plan Draft

MFD (Condo/Apartment) Annual Rate – 5 year comparison ($)

	2017	2018	2019	2020	2021	2022
Water	$ 413	$ 380	$ 386	$ 392	$ 398	$ 404
Sewer	$ 325	$ 332	$ 343	$ 352	$ 360	$ 371
Garbage/Solid Waste	$ 108	$ 114	$ 116	$ 116	$ 119	$ 121
Recycling	$ -	$ -	$ -	$ -	$ -	$ -
Waste Management	$ 20	$ 22	$ 23	$ 25	$ 26	$ 27
Glass	$ 6	$ 7	$ 7	$ 6	$ 6	$ 6
Green Waste	$ 37	$ 40	$ 40	$ 40	$ 41	$ 42
Total	**$ 880**	**$ 895**	**$ 915**	**$ 931**	**$ 950**	**$ 971**
Increase over prior year	***$ 28***	***$ 14***	***$ 24***	***$ 16***	***$ 19***	***$ 21***
% Increase over prior year	***3.2%***	***1.6%***	***2.7%***	***1.7%***	***2.0%***	***2.2%***

Utilities Financial Plan Draft

SFD Annual Rate – Comparison to prior 5 year plan

	2018 (2017 Budget)	2018 (2018 Budget)	Difference
Water	$ 431	$ 482	$ 51
Sewer	$ 332	$ 332	$ -
Garbage/Solid Waste	$ 110	$ 114	$ 4
Recycling	$ -	$ -	$ -
Waste Management	$ 34	$ 36	$ 2
Glass	$ 10	$ 12	$ 2
Green Waste	$ 188	$ 198	$ 10
Total	$ 1,105	$ 1,174	$ 69
Increase over prior year	$ 33	*$ 102*	
% Increase over prior year	3.1%	*9.5%*	

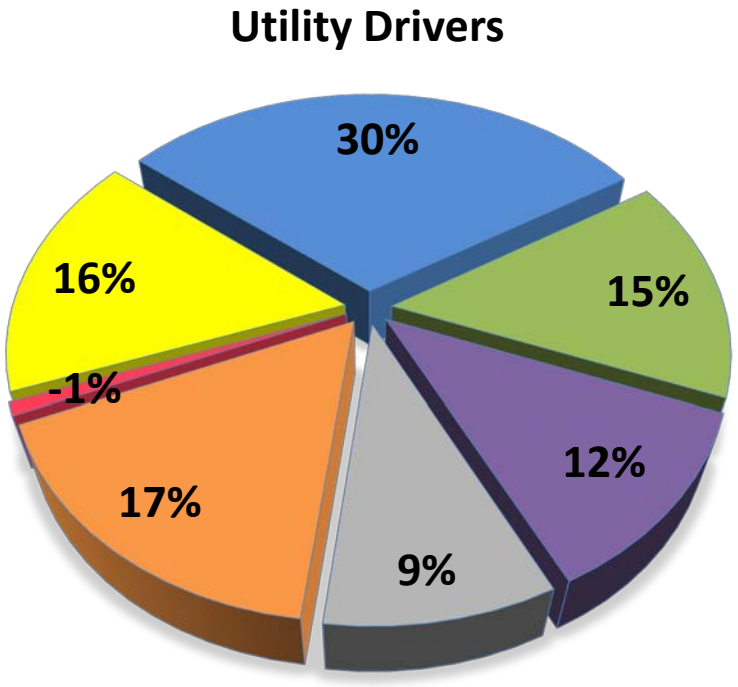
Utilities Financial Plan Draft

MFD (Condo/Apartment) Annual Rate – Comparison to prior 5 year plan

	2018 (2017 Budget)	2018 (2018 Budget)	Difference
Water	$ 431	$ 380	-$ 51
Sewer	$ 332	$ 332	$ -
Garbage/Solid Waste	$ 110	$ 114	$ 4
Recycling	$ -	$ -	$ -
Waste Management	$ 21	$ 22	$ 1
Glass	$ 6	$ 7	$ 1
Green Waste	$ 38	$ 40	$ 2
Total	$ 938	$ 895	-$ 43
Increase over prior year	$ 29	*$ 14*	
% Increase over prior year	3.2%	*1.6%*	

Utilities Financial Plan Draft

Utility Budget Drivers (Including Storm Drainage)

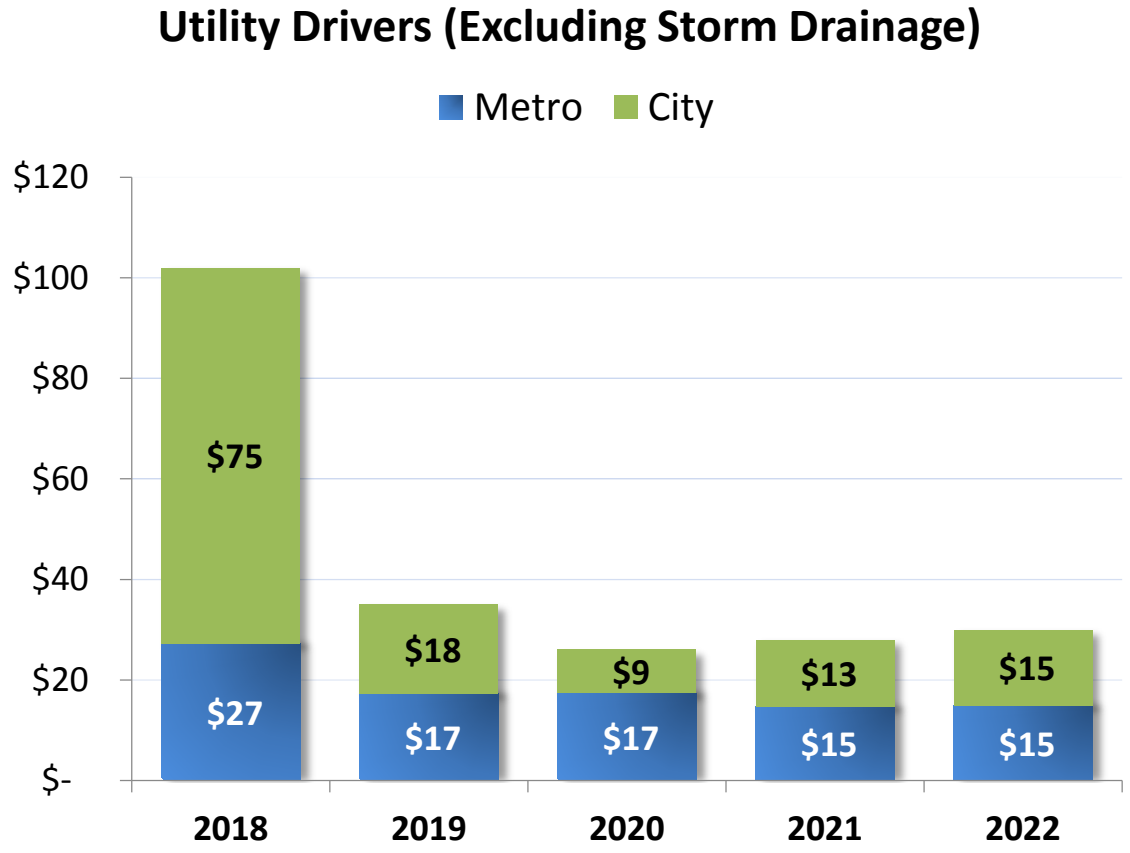


Description	Amount ($)	Rate ($)	Rate (%)
Metro Vancouver	$ 210,900	$ 34	3%
Internal Admin Charges	$ 115,400	$ 20	1.6%
Reserve Changes	$ 113,000	$ 18	1.6%
Contracted Services	$ 102,100	$ 16	1.4%
Equipment Replacement Provision	$ 81,800	$ 13	1.2%
Vehicle Expenses and Charges	$ 64,500	$ 10	0.9%
Other	$ 16,000	$ 3	0.2%
Salary Increases/(decrease)	-$ 9,900	-$ 2	-0.1%
Interest Revenue	-$ 12,000	-$ 2	-0.2%
Utility Drivers Total	**$ 681,800**	**$ 110**	**9.6%**

Utilities Financial Plan Draft

Utility Drivers – Metro Vancouver (MV)

- MV preliminary budget not yet available, estimates used from 2017 budget
- 2018 will be the first year MV prepares an annual 5 Year Financial Plan
- Uncertainly over future MV imposed costs



Utilities Financial Plan Draft

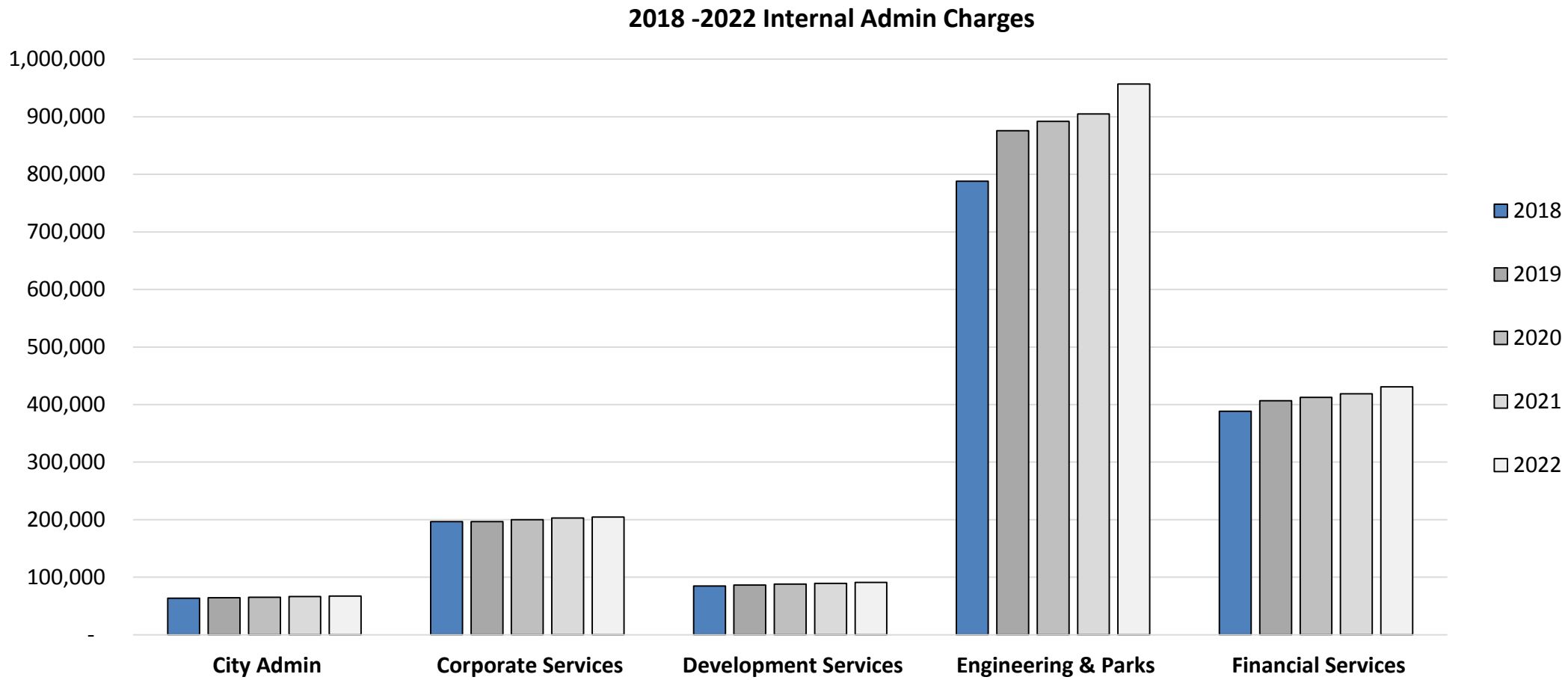
Utility Drivers – Internal Admin Charges

➢ Support charges from the general taxation fund to the utility funds

- Charges budgeted in the General Fund are partially related to utility funds
  - Salaries for management/supervisory staff
  - Other expenses (audit fees, facility charges, support systems, supplies)
- Charges distributed to each utility based on an allocation formula
- 2018 increases are a continuation of the 2015 review and implementation of phased in approach to the internal admin charges.

Utilities Financial Plan Draft

Utility Drivers – Internal Admin Charges



Utilities Financial Plan Draft

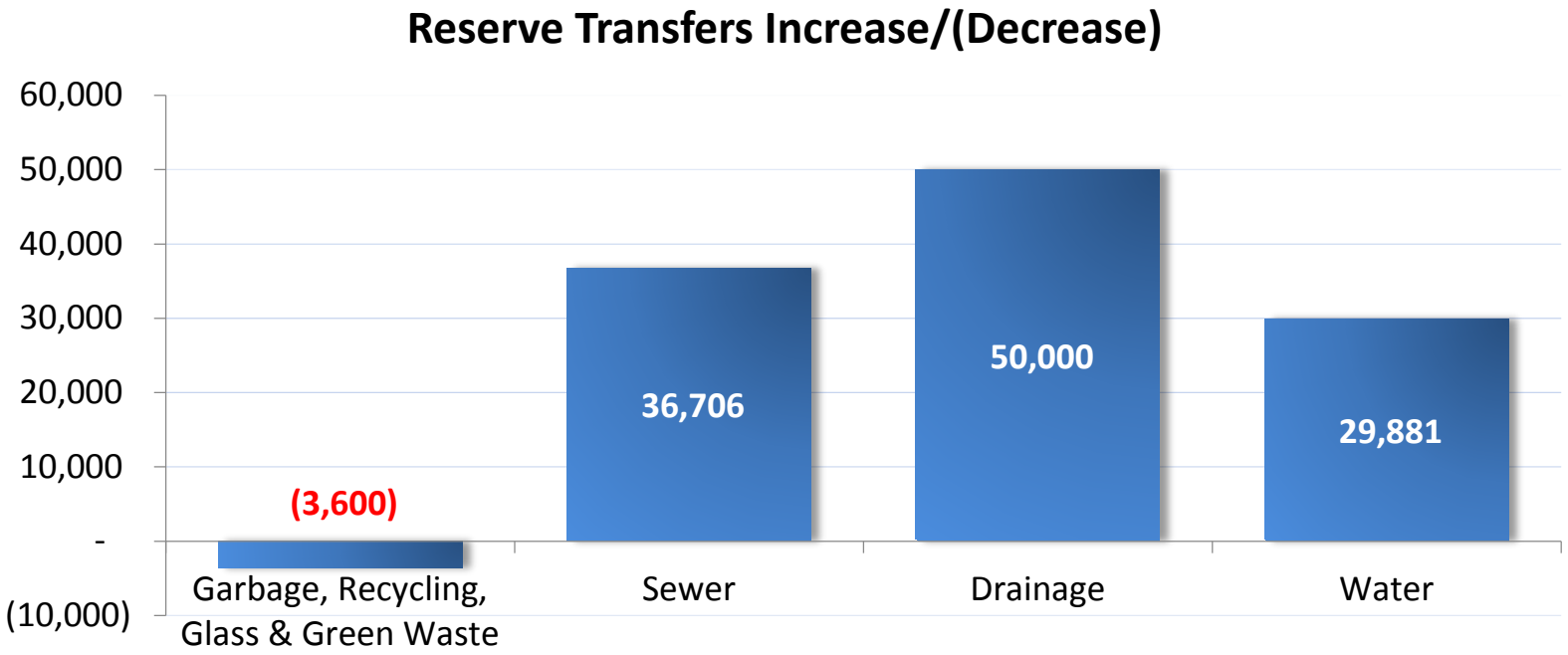
Utility Drivers – Internal Admin Charges

Department	2018	2019	2020	2021	2022
City Administration	63,311	64,281	65,243	66,222	67,188
Corporate Services	196,639	196,695	199,981	202,981	204,652
Development Services	84,660	86,353	88,080	89,402	91,022
Engineering & Parks	788,181	875,684	892,258	904,973	957,011
Financial Services	388,492	406,796	412,532	418,720	430,830
Grand Total	**1,521,283**	**1,629,809**	**1,658,094**	**1,682,298**	**1,750,703**

Utilities Financial Plan Draft

Utility Drivers – Reserve Transfers

- Capital/operating reserve transfers will increase by $113,000 or $18 for an average SFD.



Note: Decreases in Garbage, Recycling & Green waste reserve transfers is related to the reduction of the internal borrowing repayment related to the equipment purchases for the initial conversion to in-house garbage collection

Utilities Financial Plan Draft

Water System Utility (pg. 11)

- Staff completed a water rate review in 2017
- It was determined that an adjustment was required in order to maintain a fair and equitable rate structure
- New rate structure will not increase or decrease total revenue to the Water Utility
- Significant reallocation to single-family houses offset by reductions to townhouses/ apartments

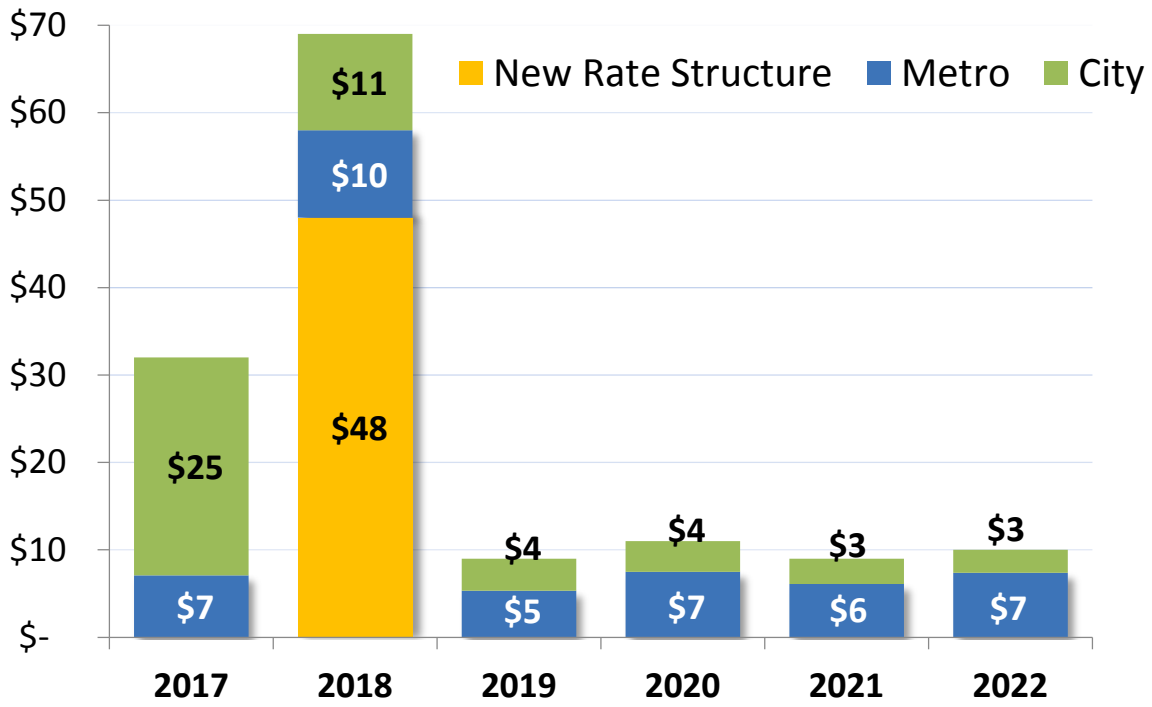
Residential Customers – Proposed 2018 Rates	Fixed	Variable	Total
House (SFD)	$227	$255	$482
Townhouse (MFD)	$227	$204	$431
Apartments/Condos (MFD)	$227	$153	$380
Secondary Suites	$227	$153	$380

Utilities Financial Plan Draft

Water System Utility (pg. 11)

- 2017 SFD Rate $413 vs. 2018 Proposed SFD Rate **$482** ($69 increase or 16.7%)
  - Shift to new Water Rate Structure ($48)
  - MV Charges ($10)
  - Internal Admin Charge increased ($3)
  - Other ($8)

Year	Rate	New Rate Structure	Metro	City	Total
2017	$413	-	$7	$25	$32
2018	$482	$48	$10	$11	$69
2019	$491	-	$5	$4	$9
2020	$502	-	$7	$4	$11
2021	$511	-	$6	$3	$9
2022	$521	-	$7	$3	$10



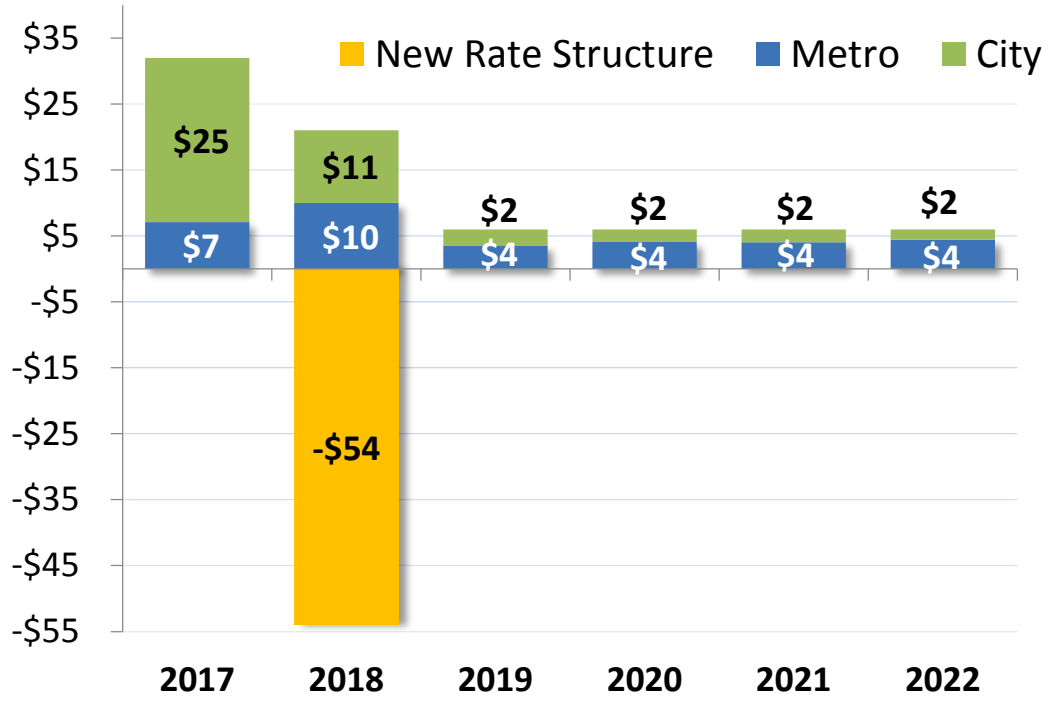
$1 rate increase generates approximately $13,300

Utilities Financial Plan Draft

Water System Utility (pg. 11)

- 2017 MFD (condo) Rate $413 vs. 2018 Proposed MFD (condo) Rate **$380** (-$33 decrease or -8.0%)
  - Shift to new Water Rate Structure (-$54)
  - MV Charges ($10)
  - Internal Admin Charge increased ($3)
  - Other ($8)

Year	Rate	New Rate Structure	Metro	City	Total
2017	$413	-	$7	$25	$32
2018	$380	-$54	$10	$11	-$33
2019	$386	-	$4	$2	$6
2020	$392	-	$4	$2	$6
2021	$398	-	$4	$2	$6
2022	$404	-	$4	$2	$6



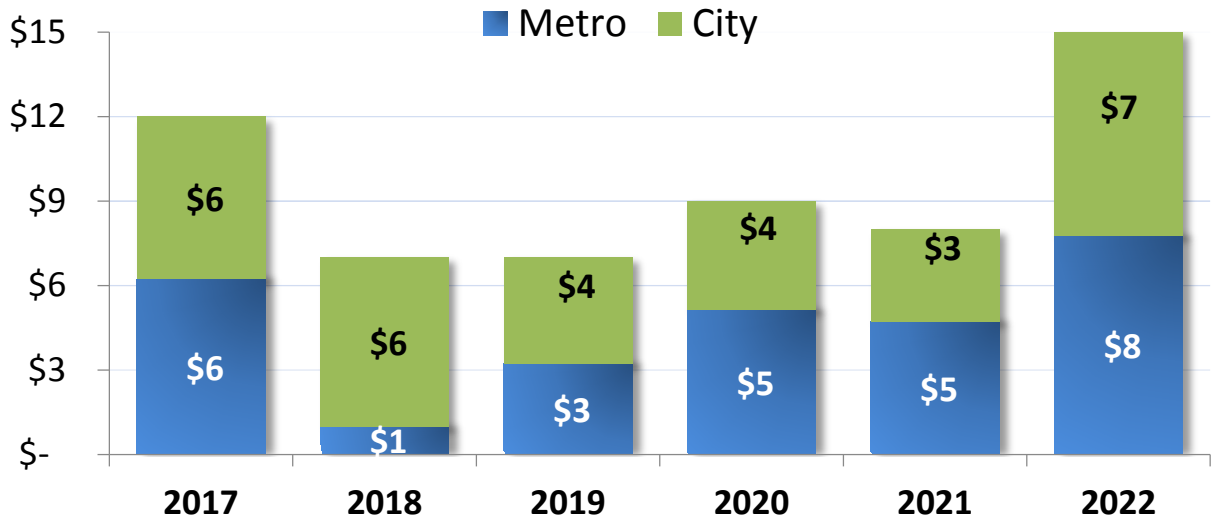
$1 rate increase generates approximately $13,300

Utilities Financial Plan Draft

Sanitary Sewer System Utility (pg. 16)

- 2017 Rate $325 vs. 2018 Proposed Rate **$332** ($7 increase or 2%)
  - Internal Admin Charge increased to reflect appropriate allocation to sewer ($3)
  - Increase transfer to Capital Reserve ($3)
  - MV Charges ($1)
    - reallocation of MV charges from sewer to drainage (phased in)

Year	Rate	Metro	City	Total
2017	$325	-	-	-
2018	$332	$1	$6	$7
2019	$343	$7	$4	$11
2020	$352	$5	$4	$9
2021	$360	$5	$3	$8
2022	$371	$2	$9	$11



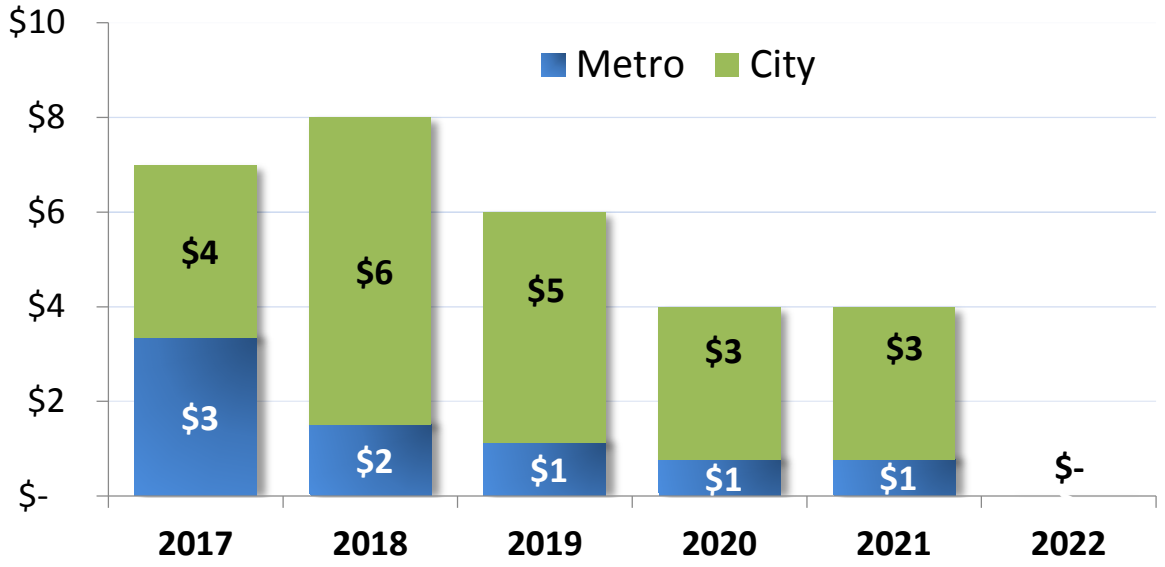
$1 rate increase generates approximately $13,300

Utilities Financial Plan Draft

Storm Drainage (not a user fee)

- 2017 Charge $71 vs. 2018 Proposed Charge $79 ($8 increase or 11%)
  - MV Charges ($4)
    - reallocation of MV charges from sewer to drainage (phased in)
  - Increase transfer to Capital Reserve ($3)
    - significantly underfunded - should be $1.6 million annually, currently proposed at $700,000

Year	Rate	Metro	City	Total
2017	$71	$3	$4	$7
2018	$79	$2	$6	$8
2019	$82	$0	$3	$3
2020	$86	$1	$3	$4
2021	$90	$2	$2	$4
2022	$94	$1	$3	$4



Utilities Financial Plan Draft

Sanitation Utility (pg. 19)

- 2017 Rate $334 vs. 2018 Proposed Rate **$360** (**$26** increase or 7.8%)
  - Equipment Replacement Provision ($12)
  - Contracted Services ($9)
  - Internal Admin Charge increased ($4)
  - Other ($1)
    - Supplies and materials, Salaries and Wages

Garbage/Solid Waste Rate

Year	Rate	Metro	City	Total
2017	$108	$2	$7	$9
2018	$114	$1	$5	$6
2019	$117	$0	$3	$3
2020	$118	$1	$0	$1
2021	$121	$1	$2	$3
2022	$123	$1	$1	$2

Waste Mngmt / Glass Rate

Year	Rate	Total
2017	$43	$5
2018	$48	$5
2019	$51	$3
2020	$54	$3
2021	$56	$3
2022	$58	$2

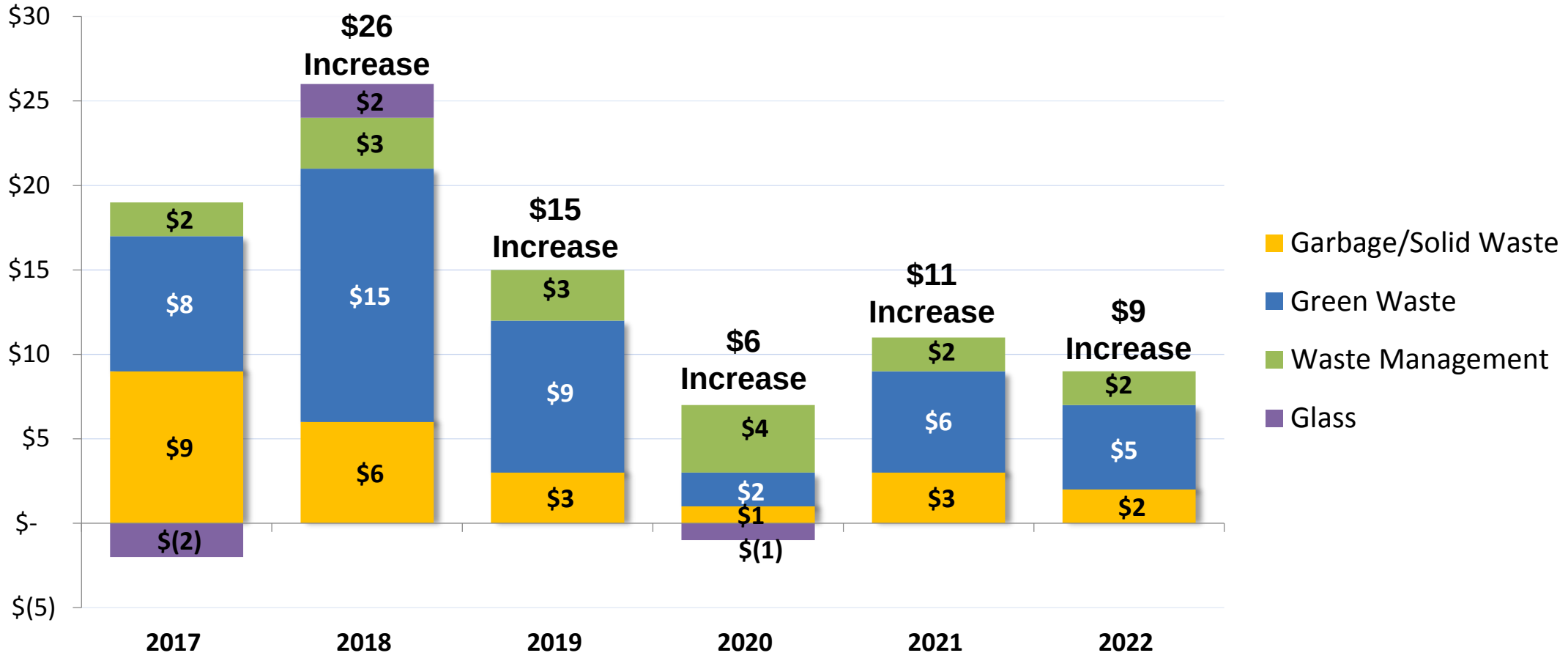
Green Waste Rate

Year	Rate	Total
2017	$183	$6
2018	$198	$15
2019	$207	$9
2020	$209	$2
2021	$215	$6
2022	$220	$5

$1 rate increase will vary the amount of revenue generated based on collection type

Utilities Financial Plan Draft

Sanitation Utility – Rate Change Over Prior Year



Utilities Financial Plan Draft

Issues & Considerations (pg. 22)

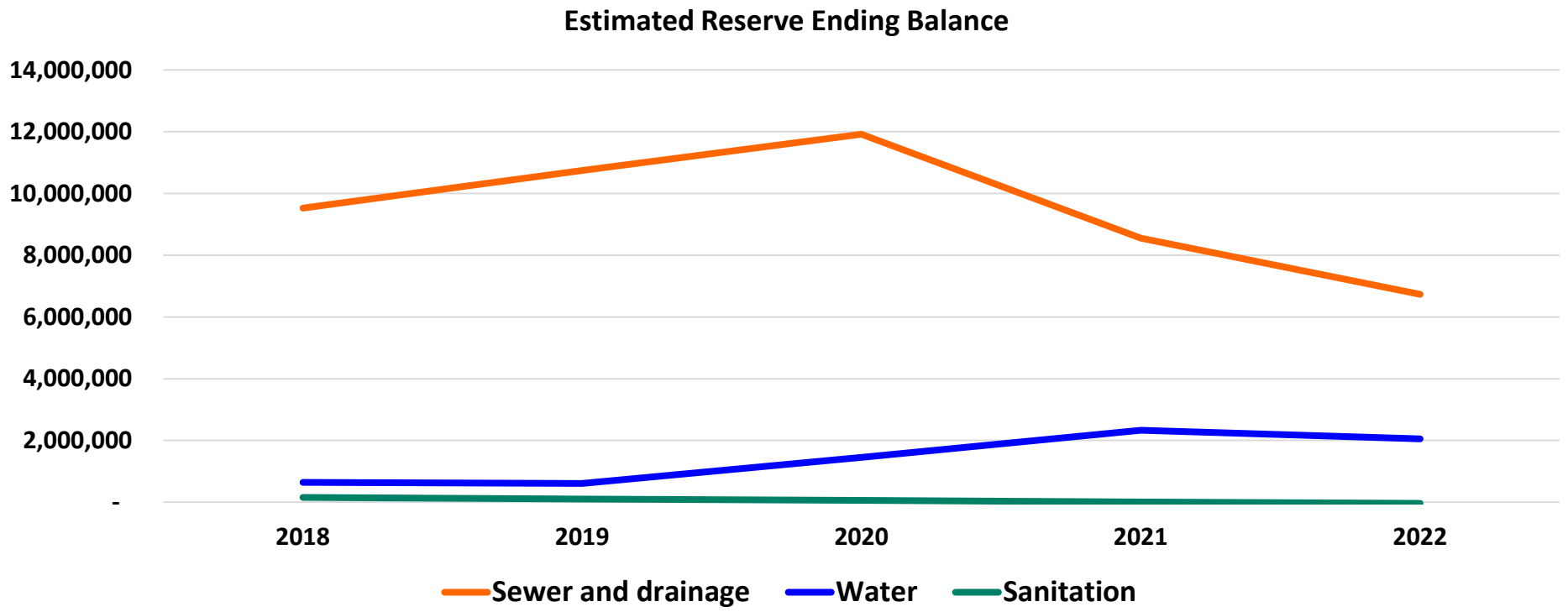
- Growth not factored in
  - Funds self balancing; therefore growth revenues will be offset by additional costs of providing service
- Internal Administration Charges
  - Increases to the allocation of internal admin were considered in the 2015 budget and have been gradually phased on over a number of years.
- Centralized (Multi Family) Green Waste Fees
  - Proposing to maintain a rate of 20% of SFD curbside green waste rate
  - Centralized units expected to generate 80% less organics
- ICI Recycling Fees
  - 240L fee and 360L fee proposed to increase by 5% to accommodate increase costs

  ($132 to $139, $198 to $208, respectively)

Utilities Financial Plan Draft

Capital Financial Plan (pg. 59)

- Reserve Summaries only include projects from Water, Sewer & Drainage areas
  - Projects from other Division with requested funding from the Utility Reserves may be brought forward with the Capital portion of the 2018-2022 budget.



Utilities Financial Plan Draft

Capital Water Reserve (pg. 59)

Description		2018	2019	2020	2021	2022
Estimated Opening Balance						
	Estimated Opening Balance	2,084,918	693,482	605,824	1,451,935	2,327,720
Proposed Funding						
	Proposed contribution to Water Reserve (Acct 9500-865)	1,498,426	1,528,394	1,558,962	1,588,636	1,618,904
Other						
	Transfer to Artworks Reserve 0.3% of all projects	-8,529	-4,719	-2,018	-2,018	-5,544
	GIS IS Position	-13,333	-13,333	-13,333	-13,333	-13,333
	Budget Analyst Position	-25,000	-25,000	-25,000	-25,000	-25,000
Project Funding						
	Project Funding	-2,843,000	-1,573,000	-672,500	-672,500	-1,848,000
	Estimated closing balance	**693,482**	**605,824**	**1,451,935**	**2,327,720**	**2,054,747**

Utilities Financial Plan Draft

Capital Sewer and Drainage Reserve (pg. 61)

Description	2018	2019	2020	2021	2022
Estimated Opening Balance					
Estimated Opening Balance	9,209,626	9,526,240	10,742,214	11,920,982	8,552,459
Proposed Funding					
Proposed contribution to Sewer Reserve (Acct 9500-804)	1,846,502	1,883,432	1,921,101	1,957,669	1,994,968
Proposed contribution to Drainage Reserve (Acct 9500-830)	700,000	750,000	800,000	850,000	900,000
Other					
Transfer to Artworks Reserve 0.3% of all projects	-6,555	-4,125	-4,499	-18,359	-13,980
GIS IS Position	-13,333	-13,333	-13,333	-13,333	-13,333
Budget Analyst Position	-25,000	-25,000	-25,000	-25,000	-25,000
Project Funding					
Project Funding	-2,185,000	-1,375,000	-1,499,500	-6,119,500	-4,660,000
Estimated closing balance	**9,526,240**	**10,742,214**	**11,920,982**	**8,552,459**	**6,735,114**

Utilities Financial Plan Draft

Sanitation Reserve (pg. 63)

Description	2018	2019	2020	2021	2022
Estimated Opening Balance					
Estimated Opening Balance	197,871	143,589	89,307	35,025	-19,257
Proposed Funding					
Proposed contribution to Sanitation Reserve (Acct 9416-336)	40,000	40,000	40,000	40,000	40,000
Other					
Transfer to Artworks Reserve 0.3% of all projects	-282	-282	-282	-282	-263
Project Funding					
Project Funding	-94,000	-94,000	-94,000	-94,000	-87,500
Estimated closing balance	**143,589**	**89,307**	**35,025**	**-19,257**	**-67,020**

Utilities Financial Plan Draft

Recycling Waste Management Programming Reserve

- Recycling Waste Management Programming Reserve created in 2015 to address any contamination penalties levied by MMBC

- Unspent funds used:
  - to expand recycling program
  - for education and promotion of the recycling program

- Recycling related bonuses/incentives directed to reserve*

	2017	2018	2019	2020	2021	2022
Opening Balance	$ 122,420	$ 172,760	$ 197,760	$ 222,760	$ 247,760	$ 272,760
Bonus/Incentive (MMBC)*	25,340	-	-	-	-	-
Annual Transfer	25,000	25,000	25,000	25,000	25,000	25,000
Transfer From	-	-	-	-	-	-
At December 31	**$ 172,760**	**$ 197,760**	**$ 222,760**	**$ 247,760**	**$ 272,760**	**$ 297,760**

*Bonus/ incentives from MMBC are not budgeted as the incentive is performance based and not guaranteed.

Utilities Financial Plan Draft

Approved & Proposed SFD Utility Increases 2010 to 2022

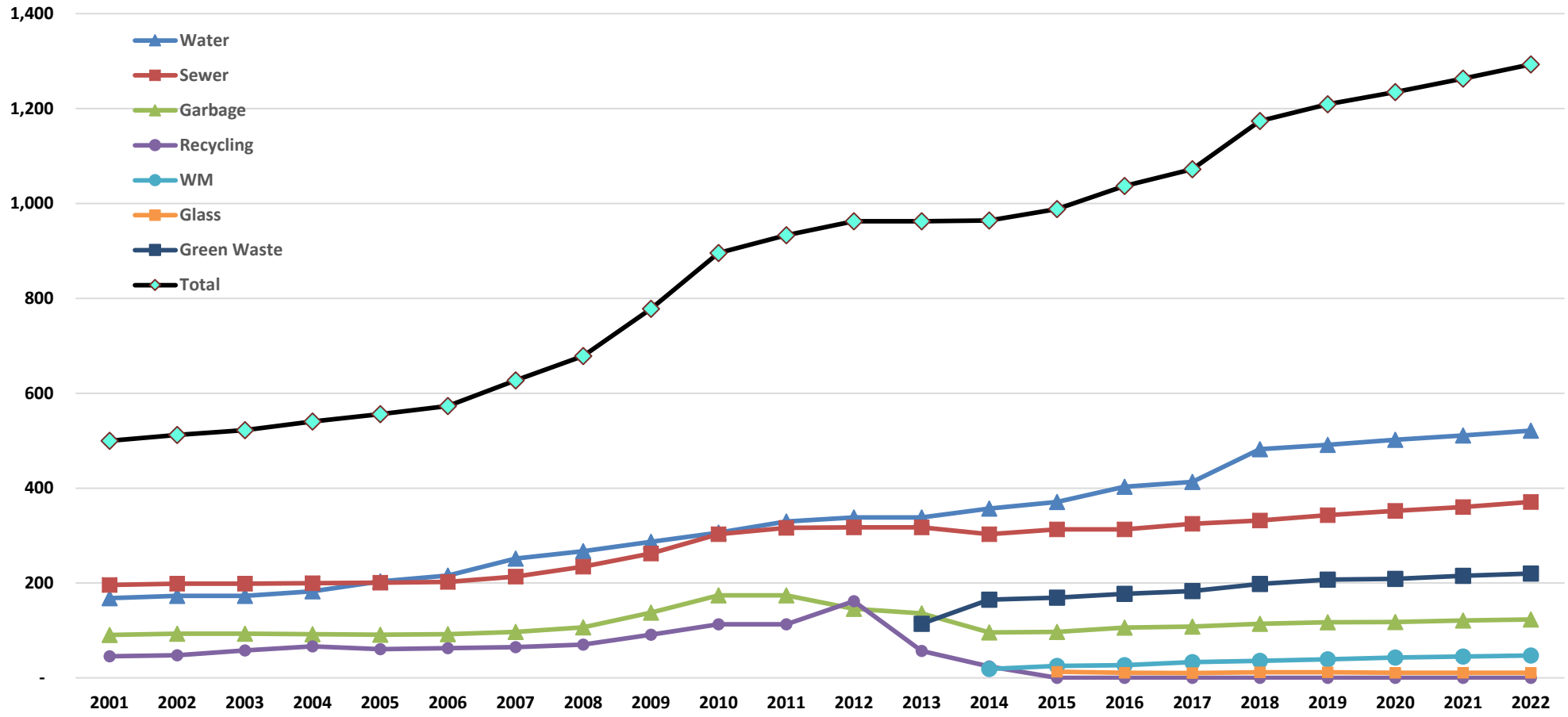
Year	Water	Sewer	Garbage	Recycling	WM	Glass	Green Waste	Total Utility Bill	Annual Increase
2010	305.90	303.05	173.85	113.05	n/a		n/a	895.85	117.80
2011	329.65	316.35	173.85	113.05	n/a		n/a	932.90	37.05
2012	338.20	317.30	145.35	161.50	n/a		n/a	962.35	29.45
2013	338.20	317.30	135.85	57.00	n/a		114.00	962.35	-
2014	357.00	303.00	96.00	24.00	19.00		165.00	964.00	1.65
2015	371.00	313.00	97.00	n/a	25.00	13.00	169.00	988.00	24.00
2016	403.00	313.00	106.00	n/a	27.00	11.00	177.00	1,037.00	49.00
2017	413.00	325.00	108.00	n/a	33.00	10.00	183.00	1,072.00	35.00
2018	482.00	332.00	114.00	n/a	36.00	12.00	198.00	1,174.00	102.00
2019	491.00	339.00	117.00	n/a	39.00	12.00	207.00	1,205.00	31.00
2020	502.00	348.00	118.00	n/a	43.00	11.00	209.00	1,231.00	26.00
2021	511.00	356.00	121.00	n/a	45.00	11.00	215.00	1,259.00	28.00
2022	521.00	371.00	123.00	n/a	47.00	11.00	220.00	1,293.00	34.00

Proposed

Does not include storm drainage

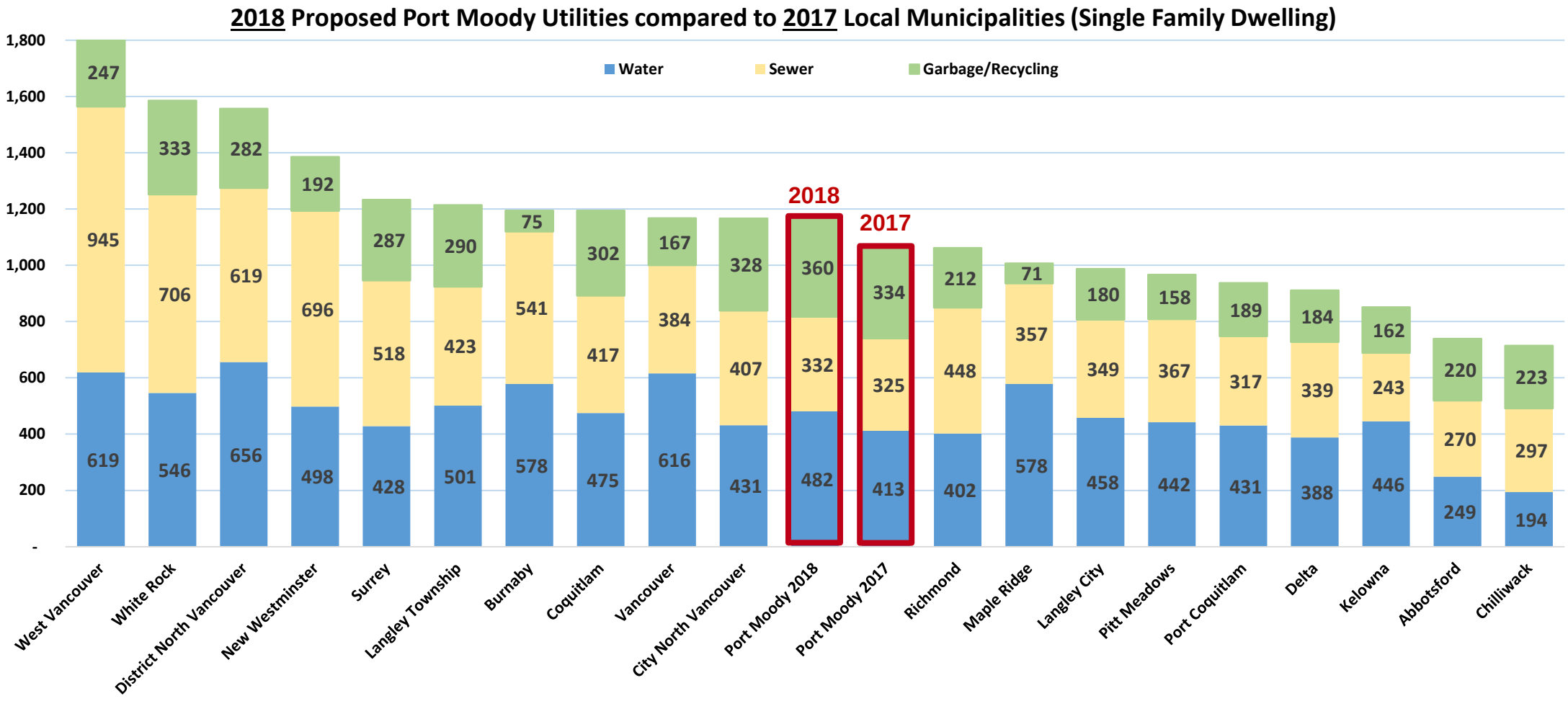
Utilities Financial Plan Draft

Approved & Proposed Utility Rates 2001 to 2022



Utilities Financial Plan Draft

2017 SFD Utility Rates - Local Municipalities



Utilities Financial Plan Draft

Next Steps

1. **Utility Budget Approval** – *FC October 17, 2017*

2. **Fees Bylaw First 3 Readings** – *Council November 14, 2017*

3. **Fees Bylaw Adoption** – *Council November 28, 2017*

Utilities Financial Plan Draft

Recommended Resolutions

THAT the report dated September 25, 2017 from the Finance and Technology Department – Financial Services Division regarding 2018–2022 Utilities Financial Plan Draft be received for information.

Utilities Financial Plan Draft

Questions







City of Port Moody

2018 - 2022 Utilities Financial Plan Draft

Finance Committee

Tuesday, October 17th, 2017

Utilities Financial Plan Draft

Overview

- Engineering & Operations and Financial Services have prepared the DRAFT budgets based on the most recent information.
- The first, **DRAFT 2018-2022 Five Year Financial Plan,** was presented to the Finance Committee on Tuesday October 3, 2017
- Today we are reporting back based on the discussions that took place at the October 3, 2017 Finance Committee meeting
- The **2018 Water Rates** were referred to the October 17, 2017 COTW
- The draft **2018-2022 Five Year Financial Plan** for the **Water Utility** is still before the committee today
- The Fees Bylaw is scheduled for the November 14th Regular Council Meeting Agenda for first three readings with adoption on November 28nd

Utilities Financial Plan Draft

Utilities – Water, Sewer, Garbage & Recycling

- Self Balancing Funds (capital and operating costs = revenues)

- Utilities are for the most part “regionalized”
  - Significant costs passed from Metro Vancouver (dams, filtration plants, pipes, etc.)
  - Local government costs include workers/infrastructure within city boundaries

- Residential sewer/water is a flat fee (not metered)
  - Individual households can use as much of the service as they see fit
  - Creates inequities (number of people per household, pools, etc.)

- 2018 is the first year for the NEW proposed water rate structure
  - Approved for inclusion in the 2018-2022 Financial plan by Council on July 25, 2017
  - Referred to the COTW at the October 3 Finance Committee meeting

Utilities Financial Plan Draft

Questions and Clarifications *(From October 3 Finance Committee)*

- Water Rates – referred to COTW
- Cost Control
- Recycle BC (MMBC)
  - Bonuses
  - Penalties
- New Solid Waste Vehicle
- Solid Waste Reserves

Utilities Financial Plan Draft

Questions and Clarifications *(From October 3 Finance Committee)*

- Recent initiatives to improve efficiencies and control costs in Utilities
  - SCADA Improvements – improved reliability and functionality
  - Maintenance Connection Improvements – dedicated position, PM program development and implementation
  - Utility Fleet updates – right sized operator trucks, more reliable/robust combination truck
  - Tablet computers in vehicles
  - Procurement of valve exerciser
  - Leak detection equipment and input into capital program
  - Above ground PRV's

Utilities Financial Plan Draft

Questions and Clarifications *(From October 3 Finance Committee)*

- Examples of recent initiatives to improve efficiencies and control costs
  - System Improvements
    - SCADA Improvements – improved reliability and functionality
    - Maintenance Connection Improvements – PM programs, dedicated position
    - Above ground PRV electrical equipment – safety & accessibility
    - Use of Recollect app for messaging
  - Equipment Improvements
    - Utility Fleet updates – right sized operator trucks, more reliable/robust combination truck, tablets in vehicles
    - Procurement of valve exerciser – improved safety and effectiveness
    - Leak detection equipment procurement
    - New Solid Waste & Recycling Trucks – improved reliability and reduced repairs/down time
  - Program Adjustments
    - Hydrant Maintenance Program – 5 year rebuild program with annual inspection (previously annual rebuild)
    - Unidirectional water main flushing – 50% of system annually (previously 100% annually)
    - Dead-end flushing – annual (previously quarterly)
    - PRV inspection – bi-weekly (previously bi-weekly)
  - New Programs
    - Valve exercising & manhole inspection program coordinated with unidirectional flushing program
    - CB maintenance – 100% of CB's per year
    - Sewer flushing program – 4 year program
    - Coordinated construction projects

Utilities Financial Plan Draft

Questions and Clarifications *(From October 3 Finance Committee)*

- RecycleBC (previously MMBC) bonus/penalty program
  - Bonuses
    - Based on average material collected per household (SF and MF)
    - Bonus awarded based on volume collected:

	2014 kg/HH	Bonus Amt	2015 kg/HH	Bonus Amt	2016 kg/HH	Bonus Amt
Curbside Collection Performance (Level 4: Highest Threshold >240 kgs/HH)	287.61	$26,172.00	274.33	$ 25,708.00	278.1	$ 25,340.00
Multi-Family Collection Performance (No Level: Lowest Threshold 0-99 kgs/HH)	56.41	$ -	59.35	$ -	56.3	$ -

  - Penalties
    - Based on contamination (3% threshold)
    - City currently exceeds at an estimated 11-16% contamination (consider single stream collection)
    - No indications to date from RecycleBC that penalties will be levied
    - Recycling Waste Management Reserve is intended to offset these costs
    - If levied: Estimated at $3,750/load to maximum of $150,000/year

Utilities Financial Plan Draft

Questions and Clarifications *(From October 3 Finance Committee)*

- New Solid Waste Vehicle
  - Mini Hauler
    - Smaller waste collection truck, low loading access & ability to lift City carts
  - Benefits
    - Reduces double handling waste
    - Reduces trips to dump facility
    - Improves ability to remove and dispose of illegally dumped materials
    - Improves safety for workers (handling hazardous materials, and reduced lifting)
    - Potential to be also used for litter cans in Parks and during large events (details to be confirmed)
  - Cost
    - Increases the Equipment Replacement provision by $40,000
      - $25,000 for the repayment of initial purchase
      - $15,000 for the future replacement (7 years phased in)
      - Estimated operating expenses of $10,000 per year

Utilities Financial Plan Draft

Questions and Clarifications *(From October 3 Finance Committee)*

- Solid Waste Reserves

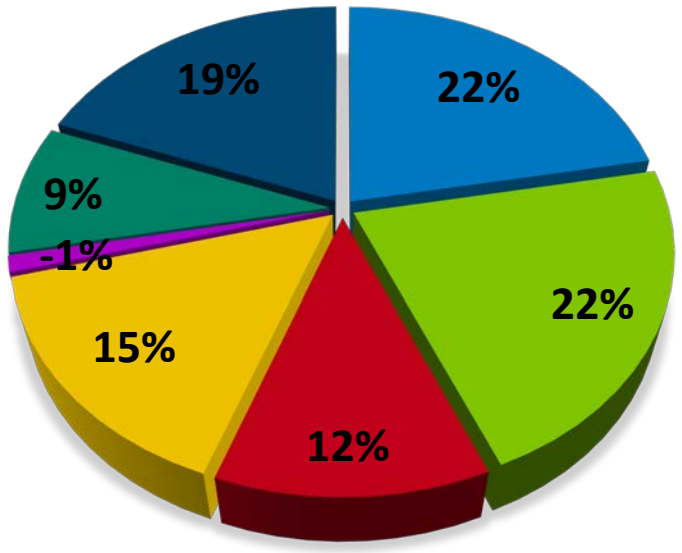
  - Sanitation Utility Reserve
    - This Reserve is now balanced over all five years of the financial plan
    - Annual transfer was increased from $40,000 to $55,000

  - Waste Management Program Reserve
    - Annual transfer was reduced from $25,000 to $10,000
    - Current balance and future Recycle BC (MMBC) bonuses deemed sufficient for intended purposes
    - Will be re-evaluated should the City begin to receive contamination penalties

  - Balancing of the Solid Waste reserves does not have a rate impact

Utilities Financial Plan Draft

Utilities – Water, Sewer, Sanitation



Description	Amount ($)	SFD ($)	MFD TH ($)	MFD Condo ($)
Metro Vancouver	$ 117,300	16	8	1
Internal Admin Charges	$ 115,400	16	8	1
Reserve Changes	$ 63,000	8	4	1
Contracted and Professional Services	$ 102,100	14	7	1
Vehicle Expenses and Charges	$ 47,200	6	3	1
Equipment Replacement Provision	$ 81,800	11	6	1
Other	-$ 5,900	-1	0	0
Utility Drivers Total (Excluding Storm Drainage)	**$ 520,900**	**70**	**36**	**6**
*Storm Drainage**	$ 126,500	8	8	8
Utility Drivers Total	**$ 647,400**	**78**	**44**	**14**

*Based on Average Assessed Household value

Utilities Financial Plan Draft

SFD Annual Rate – 5 year comparison ($)

Summary – What has changed

SFD	2017	2018	2019	2020	2021	2022
Water	$413	$450	$461	$473	$484	$494
Sewer	$325	$332	$339	$348	$356	$371
Garbage/Solid Waste	$108	$114	$117	$118	$121	$123
Waste Management	$33	$36	$39	$43	$45	$47
Glass	$10	$12	$12	$11	$11	$11
Green Waste	$183	$198	$207	$209	$215	$220
Total	**$1,072**	**$1,142**	**$1,175**	**$1,202**	**$1,232**	**$1,266**
Increase over prior year	***$35***	***$70***	***$33***	***$27***	***$30***	***$34***

Utilities Financial Plan Draft

MFD Townhouse Annual Rate – 5 year comparison ($)

Summary – What has changed

MFD - Curbside	2017	2018	2019	2020	2021	2022
Water	$413	$423	$434	$445	$456	$464
Sewer	$325	$332	$339	$348	$356	$371
Garbage/Solid Waste	$108	$114	$117	$118	$121	$123
Waste Management	$33	$36	$39	$43	$45	$47
Glass	$10	$12	$12	$11	$11	$11
Green Waste	$90	$98	$102	$103	$106	$109
Total	**$979**	**$1,015**	**$1,043**	**$1,068**	**$1,095**	**$1,125**
Increase over prior year	***$33***	***$36***	***$28***	***$25***	***$27***	***$30***

Utilities Financial Plan Draft

MFD Condo Annual Rate – 5 year comparison ($)

Summary – What has changed

MFD - Centralized	2017	2018	2019	2020	2021	2022
Water	$413	$400	$410	$421	$431	$439
Sewer	$325	$332	$339	$348	$356	$371
Garbage/Solid Waste	$108	$114	$117	$118	$121	$123
Waste Management	$20	$22	$24	$26	$27	$28
Glass	$6	$7	$7	$6	$6	$6
Green Waste	$37	$40	$41	$41	$42	$43
Total	**$880**	$915	**$938**	**$960**	**$983**	**$1,010**
Increase over prior year	***$28***	***$34***	***$23***	***$22***	***$23***	***$27***

Utilities Financial Plan Draft

SFD Annual Rate – Comparison to prior 5 year plan

	2018 (2017 Budget)	2018 (2018 Budget)	Difference
Water	$ 431	$ 450	$ 19
Sewer	$ 332	$ 332	$ -
Garbage/Solid Waste	$ 110	$ 114	$ 4
Recycling	$ -	$ -	$ -
Waste Management	$ 34	$ 36	$ 2
Glass	$ 10	$ 12	$ 2
Green Waste	$ 188	$ 198	$ 10
Total	$ 1,105	$ 1,142	$ 37
Increase over prior year	$ 33	*$ 70*	
% Increase over prior year	3.1%	*6.5%*	

Utilities Financial Plan Draft

MFD (Condo/Apartment) Annual Rate – Comparison to prior 5 year plan

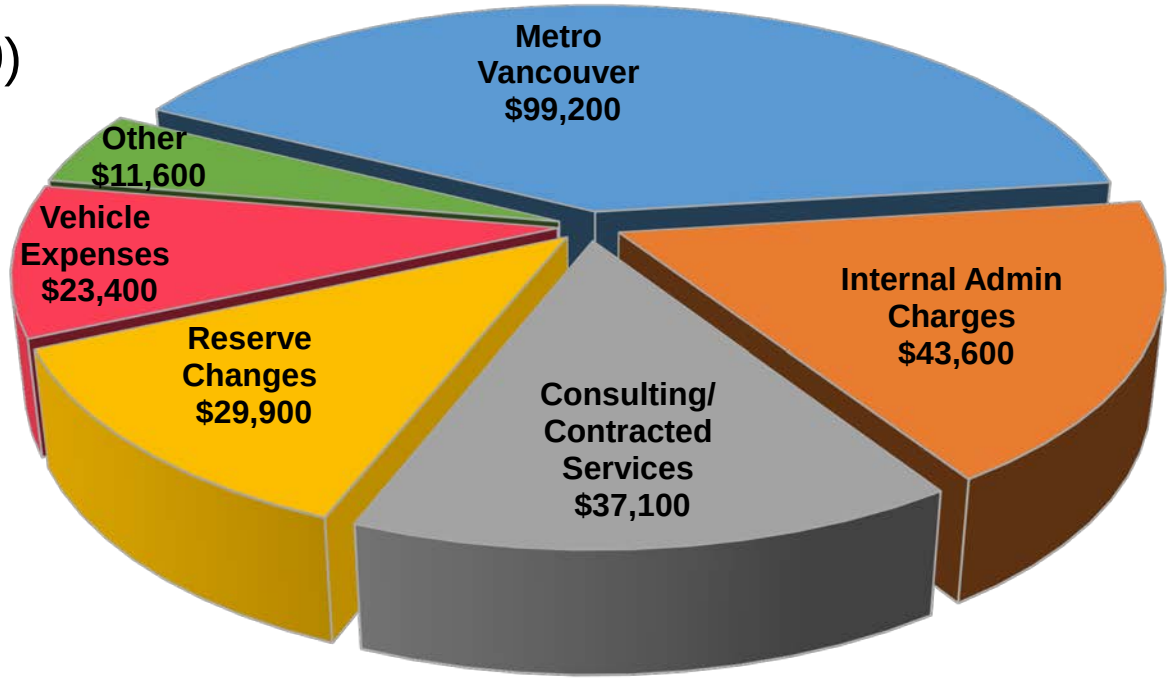
	2018 (2017 Budget)	2018 (2018 Budget)	Difference
Water	$ 431	$ 400	-$ 31
Sewer	$ 332	$ 332	$ -
Garbage/Solid Waste	$ 110	$ 114	$ 4
Recycling	$ -	$ -	$ -
Waste Management	$ 21	$ 22	$ 1
Glass	$ 6	$ 7	$ 1
Green Waste	$ 38	$ 40	$ 2
Total	$ 938	$ 915	-$ 23
Increase over prior year	$ 29	*$ 34*	
% Increase over prior year	3.2%	*3.9%*	

Utilities Financial Plan Draft

Water System Utility

- 2017 Financial Plan ($6,575,000) vs. 2018 Proposed Financial Plan ($6,820,000)

- $244,800 or 3.7% increase
  - MV Charges ($99,200)
  - Internal Admin Charge increased ($43,600)
  - Consulting/Contracted Services ($37,100)
  - Reserve Changes ($29,900)
  - Vehicle Expenses ($23,400)
  - Other ($11,600)

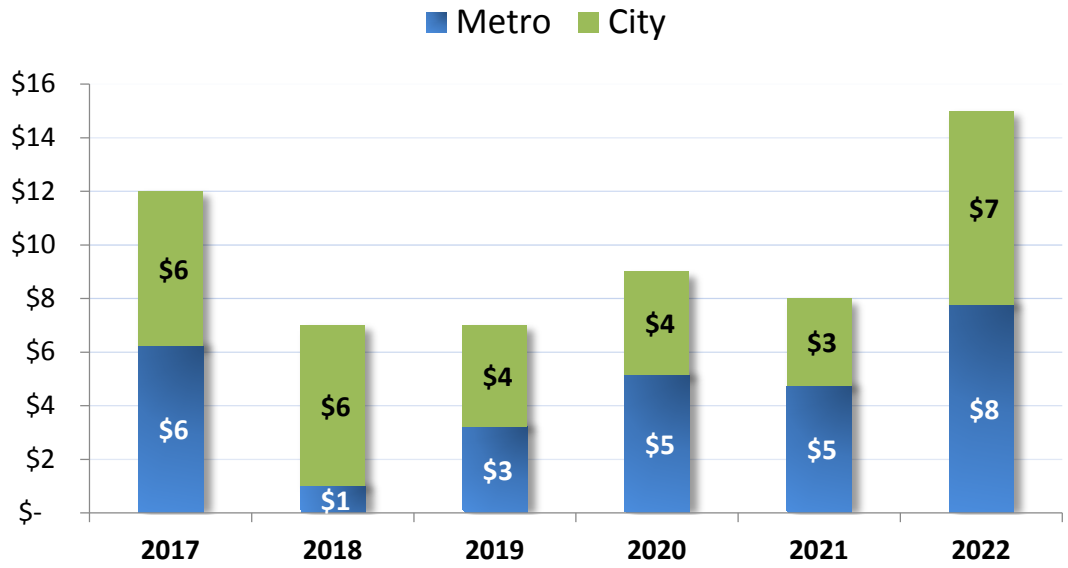


Utilities Financial Plan Draft

Sanitary Sewer System Utility

- 2017 Rate $325 vs. 2018 Proposed Rate **$332** ($7 increase or 2%)
  - Internal Admin Charge increased to reflect appropriate allocation to sewer ($3)
  - Increase transfer to Capital Reserve ($3)
  - MV Charges ($1)
    - reallocation of MV charges from sewer to drainage (phased in)

Year	Rate	Metro	City	Total
2017	$325	-	-	-
2018	$332	$1	$6	$7
2019	$339	$3	$4	$7
2020	$348	$5	$4	$9
2021	$356	$5	$3	$8
2022	$371	$8	$7	$15



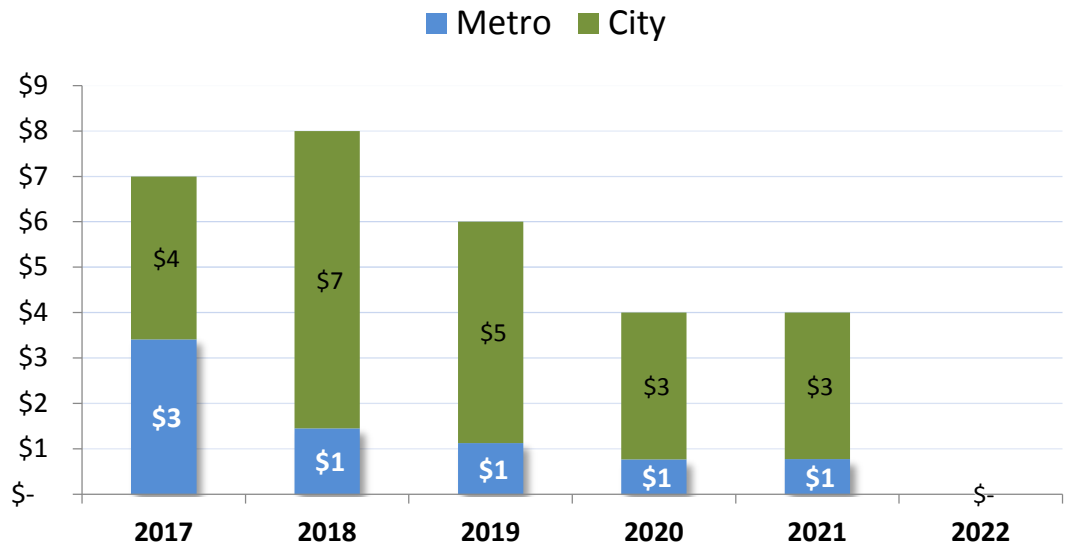
$1 rate increase generates approximately $13,300

Utilities Financial Plan Draft

Storm Drainage (not a user fee)

- 2017 Charge $71 vs. 2018 Proposed Charge $79 ($8 increase or 11%)
  - MV Charges ($4)
    - reallocation of MV charges from sewer to drainage (phased in)
  - Increase transfer to Capital Reserve ($3)
    - significantly underfunded - should be $1.6 million annually, currently proposed at $700,000

Year	Rate	Metro	City	Total
2017	$71	$3	$4	$7
2018	$79	$1	$7	$8
2019	$85	$1	$5	$6
2020	$89	$1	$3	$4
2021	$93	$1	$3	$4
2022	$93	$0	$0	$0



Utilities Financial Plan Draft

Sanitation Utility

- 2017 Rate $334 vs. 2018 Proposed Rate **$360** (**$26** increase or 7.8%)
  - Equipment Replacement Provision ($12)
  - Contracted Services ($9)
  - Internal Admin Charge increased ($4)
  - Other ($1)
    - Supplies and materials, Salaries and Wages

Garbage/Solid Waste Rate

Year	Rate	Metro	City	Total
2017	$108	$2	$7	$9
2018	$114	$1	$5	$6
2019	$117	$0	$3	$3
2020	$118	$1	$0	$1
2021	$121	$1	$2	$3
2022	$123	$1	$1	$2

Waste Management / Glass Rate

Year	Rate	Total
2017	$43	$5
2018	$48	$5
2019	$51	$3
2020	$54	$3
2021	$56	$3
2022	$58	$2

Green Waste Rate

Year	Rate	Total
2017	$183	$6
2018	$198	$15
2019	$207	$9
2020	$209	$2
2021	$215	$6
2022	$220	$5

$1 rate increase will vary the amount of revenue generated based on collection type

Utilities Financial Plan Draft

Capital Water Reserve

Description	2018	2019	2020	2021	2022
Estimated Opening Balance					
Estimated Opening Balance	2,084,918	1,927,172	2,030,084	2,454,433	2,933,532
Proposed Funding					
Proposed contribution to Water Reserve (Acct 9500-865)	1,498,426	1,528,394	1,558,962	1,588,636	1,618,904
Other					
Transfer to Artworks Reserve 0.3% of all projects	-4,839	-4,149	-3,279	-3,204	-1,119
GIS IS Position	-13,333	-13,333	-13,333	-13,333	-13,333
Budget Analyst Position	-25,000	-25,000	-25,000	-25,000	-25,000
Project Funding					
Project Funding	-1,613,000	-1,383,000	-1,093,000	-1,068,000	-373,000
Estimated closing balance	**1,927,172**	**2,030,084**	**2,454,433**	**2,933,532**	**4,139,984**

Utilities Financial Plan Draft

Capital Water Reserve

	Project Name	2018	2019	2020	2021	2022
2. High	Lift Station Improvements - Beach Avenue	75,000	-	-	-	-
3. Medium	Utility Rights of Way (Review/Assessment) [Multiple Funding Src]	30,000	30,000	30,000	30,000	30,000
2. High	Asset Management - Water Infrastructure	50,000	50,000	50,000	50,000	50,000
2. High	Chestnut Reservoir - Structural Assessment/Resurfacing	145,000	-	-	-	-
2. High	Glencoe Drive (Dundonald to Metro Supply Main - Watermain Replacement/Project No 16)	-	60,000	695,000	670,000	-
2. High	Non-Linear Infrastructure Assets Renewal Program	50,000	170,000	170,000	170,000	170,000
2. High	Water Conservation Coordinator Resource Materials & Outreach Tools	10,000	10,000	10,000	10,000	10,000
2. High	Water Utility Infrastructure - Master Plan/Strategic Priority Setting	-	150,000	-	-	-
2. High	Watermain Renewal - Murray Street (Electronic Av to end)	890,000	720,000	-	-	-
3. Medium	Cross Connection Control Program Maintenance	28,000	28,000	28,000	28,000	28,000
3. Medium	Fire Hydrant Improvements - Stortz Adaptor Program	50,000	50,000	50,000	50,000	25,000
3. Medium	ICI Water Meters	60,000	60,000	60,000	60,000	60,000
3. Medium	OP033 Slide-in Capsule	25,000	-	-	-	-
3. Medium	Security Upgrades	20,000	20,000	-	-	-
4. Low	April Road Service Area - Needs Assessment/Functional Requirements Review	-	35,000	-	-	-
4. Low	BA Line Integration/109 Pressure Zone	30,000	-	-	-	-
4. Low	Water Pump Vibration Analysis & Monitoring	150,000	-	-	-	-
	Total	**1,613,000**	**1,383,000**	**1,093,000**	**1,068,000**	**373,000**

Utilities Financial Plan Draft

Capital Sewer and Drainage Reserve

Description		2018	2019	2020	2021	2022
Estimated Opening Balance						
	Estimated Surplus Opening Balance	1,854,334	1,854,334	1,854,334	1,854,334	1,854,334
	Estimated Reserve Opening Balance	7,355,292	7,671,906	8,887,880	10,066,648	6,698,125
	Estimated Opening Balance	9,209,626	9,526,240	10,742,214	11,920,982	8,552,459
Proposed Funding						
	Proposed contribution to Sewer Reserve (Acct 9500-804)	1,846,502	1,883,432	1,921,101	1,957,669	1,994,968
	Proposed contribution to Drainage Reserve (Acct 9500-830)	700,000	750,000	800,000	850,000	900,000
Other						
	Transfer to Artworks Reserve 0.3% of all projects	-6,555	-4,125	-4,499	-18,359	-13,980
	GIS IS Position	-13,333	-13,333	-13,333	-13,333	-13,333
	Budget Analyst Position	-25,000	-25,000	-25,000	-25,000	-25,000
Project Funding						
	Project Funding	-2,185,000	-1,375,000	-1,499,500	-6,119,500	-4,660,000
	Estimated closing balance	**9,526,240**	**10,742,214**	**11,920,982**	**8,552,459**	**6,735,114**

Utilities Financial Plan Draft

Capital Sewer and Drainage Reserve

	Project Name	2018	2019	2020	2021	2022
2. High	Alderside Foreshore Sanitary Sewer (Sewer Repair/Replace)	-	-	-	-	45,000
2. High	Asset Management - Sewer & Drainage	100,000	100,000	100,000	100,000	100,000
2. High	CCTV Inspection/GPS Locate Program	60,000	60,000	65,000	60,000	70,000
2. High	Civil Works Construction Program - Sewer and Drainage	150,000	150,000	150,000	150,000	150,000
2. High	Environmental Investigation & Response - Drainage Systems	35,000	35,000	35,000	35,000	35,000
2. High	Gatensbury Drive (Grant St to Coquitlam/City Limit)	1,160,000	-	-	-	-
2. High	Integrated Watershed Management Program	75,000	70,000	45,000	45,000	45,000
2. High	Ioco Low-Pressure Sanitary Siphon and North Shore Valve Replacement	-	75,000	85,000	1,700,000	-
2. High	Ioco Road Corridor Reconstruction	-	-	24,500	24,500	1,900,000
2. High	Sanitary Sewer Flow Monitoring Program	55,000	55,000	60,000	60,000	60,000
2. High	Sanitary Sewer Rehabilitation - Glenayre/Seaview/College Park (Areas K2, H, B)	-	75,000	135,000	135,000	350,000
2. High	Sanitary Sewer Rehabilitation - North Shore	-	50,000	150,000	150,000	15,000
2. High	Sanitary Sewer Study - North Shore Phase 2 I&I	-	150,000	150,000	150,000	-
2. High	Shoreline Trail Sanitary Sewer (Gravity Sewer/Forcemain Valve/Twinning of Existing Siphon)	-	375,000	320,000	2,885,000	1,600,000
2. High	Storm Drainage Improvements - Moody Centre	150,000	150,000	150,000	150,000	-
2. High	Storm Drainage Infrastructure Rehabilitation - North Shore Storm System	-	-	-	325,000	240,000
3. Medium	Alderside Lift Station Standby Genset	15,000	-	-	-	-
3. Medium	Sanitary Sewer Rehabilitation - Moody Center (Areas E, F, C, D)	-	-	-	-	50,000
3. Medium	Storm Intake Replacement - Suterbrook Creek at Fraser Street	55,000	-	-	-	-
3. Medium	Utility Rights of Way (Review/Assessment) [Multiple Funding Src]	30,000	30,000	30,000	150,000	-
4. Low	Sanitary and Drainage Renewal - City Hall	300,000	-	-	-	-
	Total	**2,185,000**	**1,375,000**	**1,499,500**	**6,119,500**	**4,660,000**

Utilities Financial Plan Draft

Sanitation Reserve

Description	2018	2019	2020	2021	2022
Estimated Opening Balance					
Estimated Opening Balance	197,871	158,589	119,307	80,025	40,743
Proposed Funding					
Proposed contribution to Sanitation Reserve (Acct 9416-336)	55,000	55,000	55,000	55,000	55,000
Other					
Transfer to Artworks Reserve 0.3% of all projects	-282	-282	-282	-282	-263
Project Funding					
Project Funding	-94,000	-94,000	-94,000	-94,000	-87,500
Estimated closing balance	**158,589**	**119,307**	**80,025**	**40,743**	**7,980**

	Project Name	2018	2019	2020	2021	2022
0. Pre-Approved	Centralized Recycling Day	4,000	4,000	4,000	4,000	-
2. High	Public Works Day [Multiple Funding Src] [Multiple Funding Src]	2,500	2,500	2,500	2,500	-
2. High	Cart Inventory Expansion- Growth Related Service Delivery	65,000	65,000	65,000	65,000	65,000
2. High	Solid Waste Coordinator Recource Materials and Outreach Tools	2,500	2,500	2,500	2,500	2,500
3. Medium	Public Waste Receptacles-	20,000	20,000	20,000	20,000	20,000
	Total	**94,000**	**94,000**	**94,000**	**94,000**	**87,500**

Utilities Financial Plan Draft

Recycling Waste Management Programming Reserve

- Recycling Waste Management Programming Reserve created in 2015 to address any contamination penalties levied by Recycle BC (MMBC)

- Unspent funds used:
  - to expand recycling program
  - for education and promotion of the recycling program

- Recycling related bonuses/incentives directed to reserve*

	2017	2018	2019	2020	2021	2022
Opening Balance	$ 122,420	$ 172,760	$ 182,760	$ 192,760	$ 202,760	$ 212,760
Bonus/Incentive (MMBC)*	25,340	-	-	-	-	-
Annual Transfer	25,000	10,000	10,000	10,000	10,000	10,000
Transfer From	-	-	-	-	-	-
At December 31	**$ 172,760**	**$ 182,760**	**$ 192,760**	**$ 202,760**	**$ 212,760**	**$ 222,760**

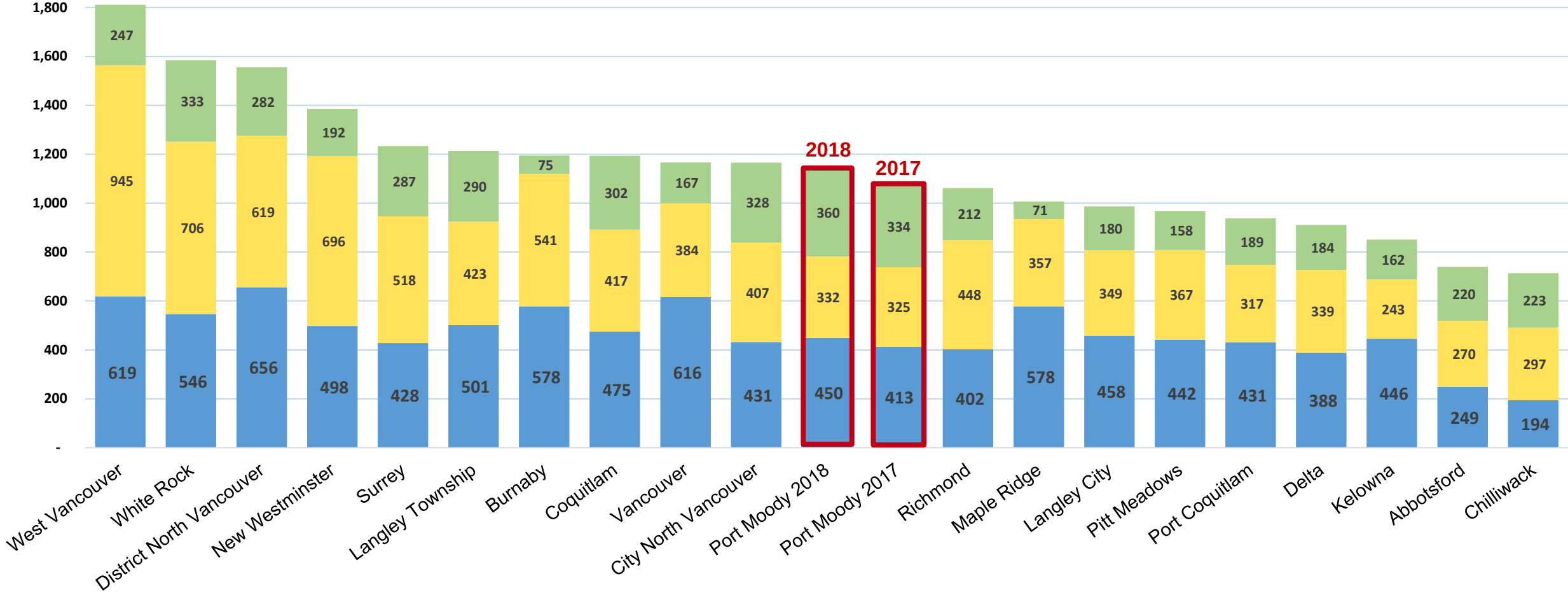
*Bonus/ incentives from Recycle BC are not budgeted as the incentive is performance based and not guaranteed.

Utilities Financial Plan Draft

2017 SFD Utility Rates - Local Municipalities



2018 Proposed Port Moody Utilities compared to 2017 Local Municipalities (Single Family Dwelling)



Utilities Financial Plan Draft

Metro Vancouver

- Updated five year financial plan information has recently become available from Metro Vancouver (MV)
- Does not have an impact on 2018 rates
- Will significantly increase rates for 2019 through 2022
- Revisions can be approved with the general fund budget, and will form part of the 2018-2022 Five Year Financial Plan Bylaw

Utilities Financial Plan Draft

Metro Vancouver

- Single Family

SFD	2017	2018	2019	2020	2021	2022
Water	$413	$450	$472	$502	$524	$554
Sewer	$325	$332	$348	$370	$393	$410
Garbage/Solid Waste	$108	$114	$117	$118	$121	$123
Waste Management	$33	$36	$39	$43	$45	$47
Glass	$10	$12	$12	$11	$11	$11
Green Waste	$183	$198	$207	$209	$215	$220
Total	**$1,072**	**$1,142**	**$1,195**	**$1,253**	**$1,309**	**$1,365**
Increase over prior year	***$35***	***$70***	***$53***	***$58***	***$56***	***$57***

Utilities Financial Plan Draft

Metro Vancouver

- Multi Family (Townhouse)

MFD - Curbside	2017	2018	2019	2020	2021	2022
Water	$413	$423	$444	$470	$491	$518
Sewer	$325	$332	$348	$370	$393	$410
Garbage/Solid Waste	$108	$114	$117	$118	$121	$123
Waste Management	$33	$36	$39	$43	$45	$47
Glass	$10	$12	$12	$11	$11	$11
Green Waste	$90	$98	$102	$103	$106	$109
Total	**$979**	**$1,015**	**$1,062**	**$1,115**	**$1,167**	**$1,218**
Increase over prior year	***$33***	***$36***	***$47***	***$53***	***$52***	***$52***

Utilities Financial Plan Draft

Metro Vancouver

- Multi Family (Condo)

MFD - Centralized	2017	2018	2019	2020	2021	2022
Water	$413	$400	$419	$443	$461	$486
Sewer	$325	$332	$348	$370	$393	$410
Garbage/Solid Waste	$108	$114	$117	$118	$121	$123
Waste Management	$20	$22	$24	$26	$27	$28
Glass	$6	$7	$7	$6	$6	$6
Green Waste	$37	$40	$41	$41	$42	$43
Total	**$880**	**$915**	**$956**	**$1,004**	**$1,050**	**$1,096**
Increase over prior year	***$28***	***$34***	***$41***	***$48***	***$46***	***$47***

Utilities Financial Plan Draft

Next Steps

1. **Utility Budget Approval** – *FC October 17, 2017*

2. **Fees Bylaw First 3 Readings** – *Council November 14, 2017*

3. **Fees Bylaw Adoption** – *Council November 28, 2017*

Utilities Financial Plan Draft

Recommended Resolutions

THAT the 2018-2022 Utilities Financial Plan as outlined in the report dated October 6, 2017 from the Finance and Technology Department - Financial Services Division regarding the 2018-2022 Utilities Financial Plan Draft be approved with revised Metro Vancouver charges incorporated once available;

AND THAT the 2018 Sewer, Drainage and Solid Waste Utility rates be included in the 2018 Fees Bylaw with revised Metro Vancouver charges incorporated once available.

Utilities Financial Plan Draft

Questions/Comments





City of Port Moody

2018 Draft Water Rates

Committee of the Whole

Tuesday, October 17th, 2017

2018 Draft Water Rates

Overview

- Engineering & Operations and Financial Services have prepared the DRAFT 2018-2022 Five Year Financial Plan for the Water Utility based on the most recent information.
- The first, DRAFT 2018-2022 Five Year Financial Plan, was presented to the Finance Committee on Tuesday October 3, 2017
- At the October 3, 2017 Finance Committee meeting, a motion to cap single family dwelling (SFD) water rates at $450 was moved and seconded.
- The 2018-2022 water rate and corresponding structure was then referred the Committee of the Whole for consideration.
- The Fees Bylaw is scheduled for the November 14th Regular Council Meeting Agenda for first three readings with adoption on November 28nd

2018 Draft Water Rates

Overview

- Water Utility is a self balancing fund (capital and operating costs = revenues)

- Water Utility is “regionalized”
  - Significant costs passed from Metro Vancouver (dams, filtration plants, pipes, etc.)
  - Local government costs include workers/infrastructure within city boundaries

- Residential water is a flat fee (not metered)
  - Individual households can use as much of the service as they see fit
  - Creates inequities (number of people per household, pools, etc.)

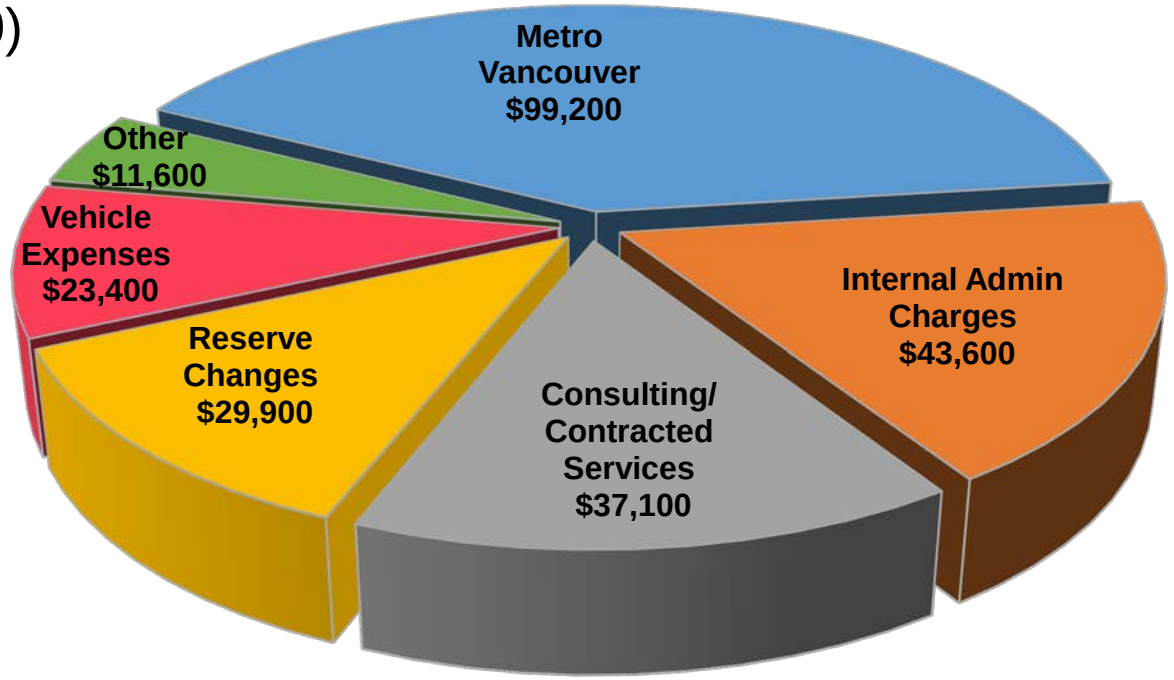
- 2018 is the first year for the NEW proposed water rate structure
  - Approved for inclusion in the 2018-2022 Financial plan by Council on July 25, 2017

2018 Draft Water Rates

Water Utility Financial Plan

- 2017 Financial Plan ($6,575,000) vs. 2018 Proposed Financial Plan ($6,820,000)

- $244,800 or 3.7% increase
  - MV Charges ($99,200)
  - Internal Admin Charge increased ($43,600)
  - Consulting/Contracted Services ($37,100)
  - Reserve Changes ($29,900)
  - Vehicle Expenses ($23,400)
  - Other ($11,600)



2018 Draft Water Rates

Water Utility Rate Review

- Goal – to determine if existing rate structure:
  - Is fair and equitable; and
  - Generates sufficient revenue
- Current rate structure has been in place for many years
- No record of previous water consumption/rate review
- Study was based on 2015 water consumption data and Year 2 of the 2017 Five Year Financial Plan
- Consultant retained to provide regional context

2018 Draft Water Rates

Water Utility Rate Review – Utility Overview

- The City provides water services to approximately 36,000 residents (Port Moody and Anmore)
- Most water utility accounts (approx. 13,200) are residential and charges a flat annual rate
- The City purchases water from Metro Vancouver

2018 Draft Water Rates

Water Utility Rate Review – Costs

- Water Utility is balanced – revenues must equal expenses

- The Draft 2018 Financial Plan has **fixed** costs of **$3,148,000** (44%)
  Operation and maintenance, capital asset repair and replacement, staff

- The Draft 2018 Financial Plan has **variable** costs of **$3,672,000** (56%)
  Water purchases (Metro Vancouver) – *estimated at $0.89/$m^3$*

2018 Draft Water Rates

Water Utility Rate Review – Proposed Fixed Charge

- 13,248 Residential Connections
- 643 Equivalent Residential Connections (ERC)
  - Metric used to calculate capacity as a ratio
- $3,148,000 / (13,248 + 643) = $227 per ERC

Note: ERC is based on connection size

25mm = 1.0 ERC	75mm = 9.0 ERC
38mm = 2.3 ERC	100mm = 16.0 ERC
50mm = 4.0 ERC	150mm = 36.0 ERC

2018 Draft Water Rates

Water Utility Rate Review – Proposed Variable Charge

- Based on achieving an equitable split between single family homes, townhouses and condominiums

- $0.890/m^3 is the proposed variable water charge

Dwelling Type	Annual Variable Rate
House	**$223**
Townhouse	**$196**
Apartments	**$173**
Secondary Suite	**$173**

2018 Draft Water Rates

Water Utility – Residential Rate

Dwelling Type	Proposed 2018 Rate	Traditional Rate Calc	Difference
House	**$450**	**$432**	**+ $18 (4.2%)**
Townhouse	**$423**	**$432**	**- $9 (-2.1%)**
Apartments	**$400**	**$432**	**- $32 (-7.4%)**
Secondary Suite	**$400**	**$432**	**- $32 (-7.4%)**

- Total rate is the Fixed + Variable charge
- New rate represents a ***shift*** in fees based on average consumption data and a $450 SFD rate cap for 2018

2018 Draft Water Rates

Water Utility – 5 Year Residential Rate

	2017	2018	2019	2020	2021	2022
House	$413	$450	$461	$473	$484	$494
Townhouse	$413	$423	$434	$445	$456	$464
Secondary Suites	$413	$400	$410	$421	$431	$439
Apartments	$413	$400	$410	$421	$431	$439

- The draft water rates incorporating the same fundamental principles identified in the water rate study,
- while incorporating a SFD cap of $450, and
- Incorporate a proportionate spread between residential dwelling types

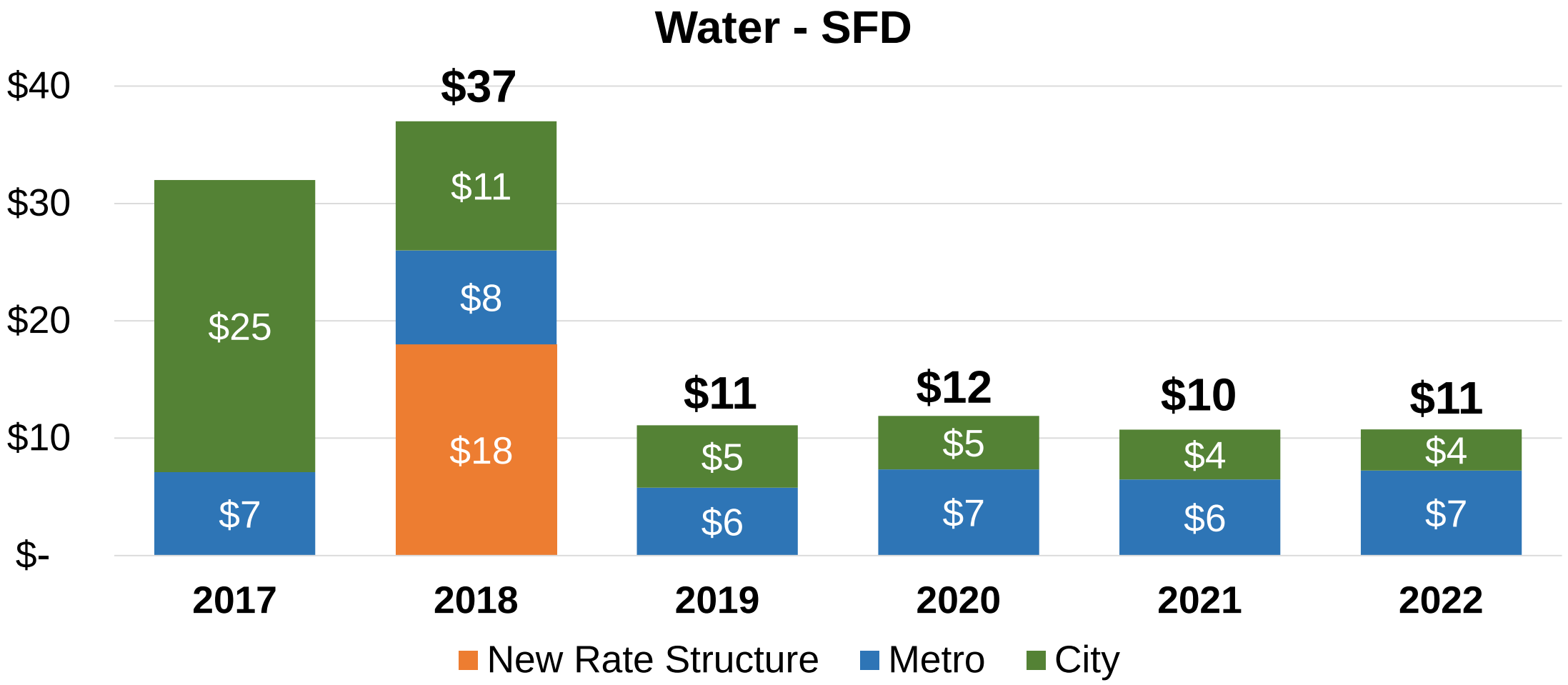
2018 Draft Water Rates

Water Utility – Main Drivers – Increase over 2017

2018 Water Drivers	SFD	MFD – Town House	MFD – Condo
1. Metro Vancouver $99,200	$8	$8	$8
2. Internal Administration Charge $43,600	$3	$3	$3
3. Contracted Services $37,100	$3	$3	$3
4. Reserve Changes $29,900	$2	$2	$2
5. Vehicle Expenses $23,400	$2	$2	$2
6. Other $11,600	$1	$1	$1
7. *Shift to NEW Water rate*	*$18*	*-$9*	*-$32*
Total Proposed Water Increase $244,700	**$37**	**$10**	**-$13**

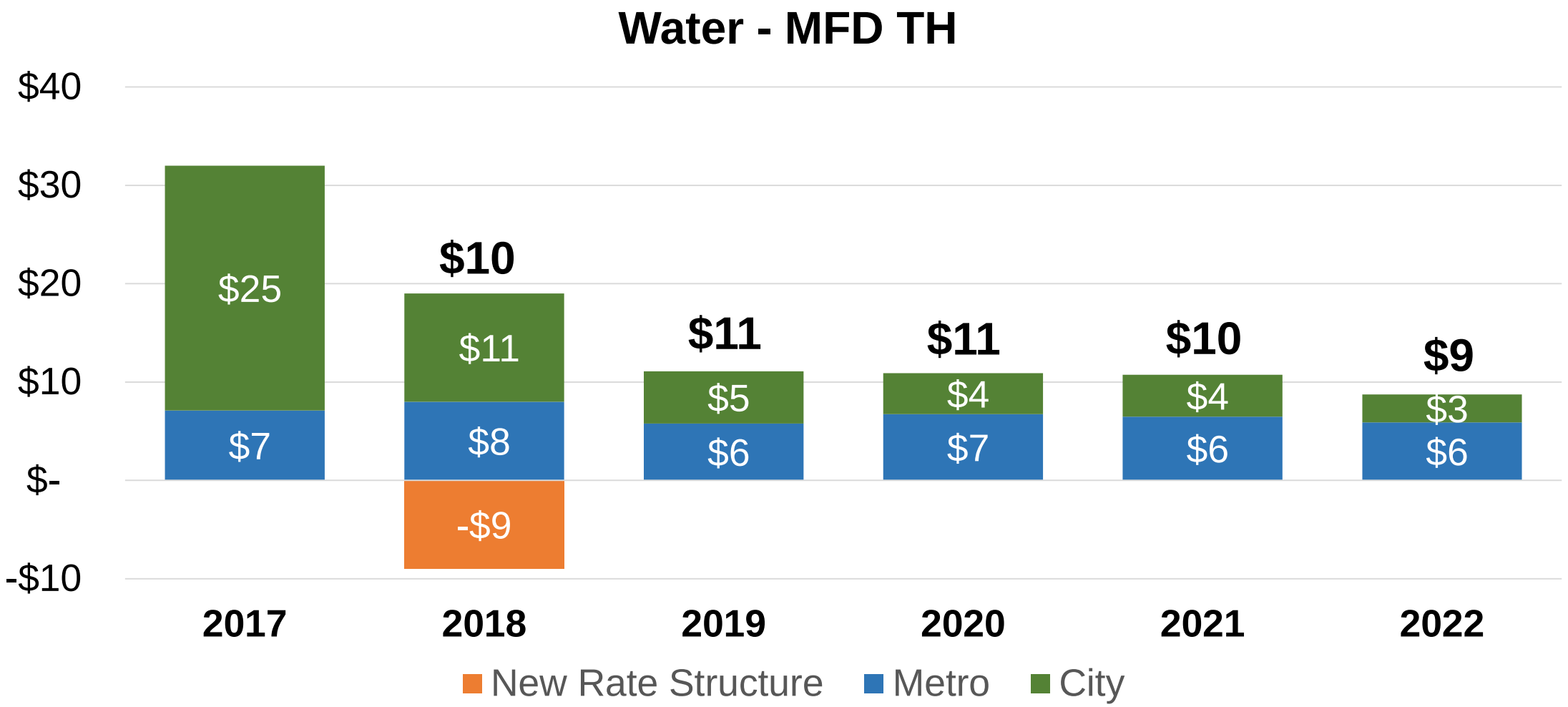
2018 Draft Water Rates

Water Utility – Main Drivers – Increase over 2017



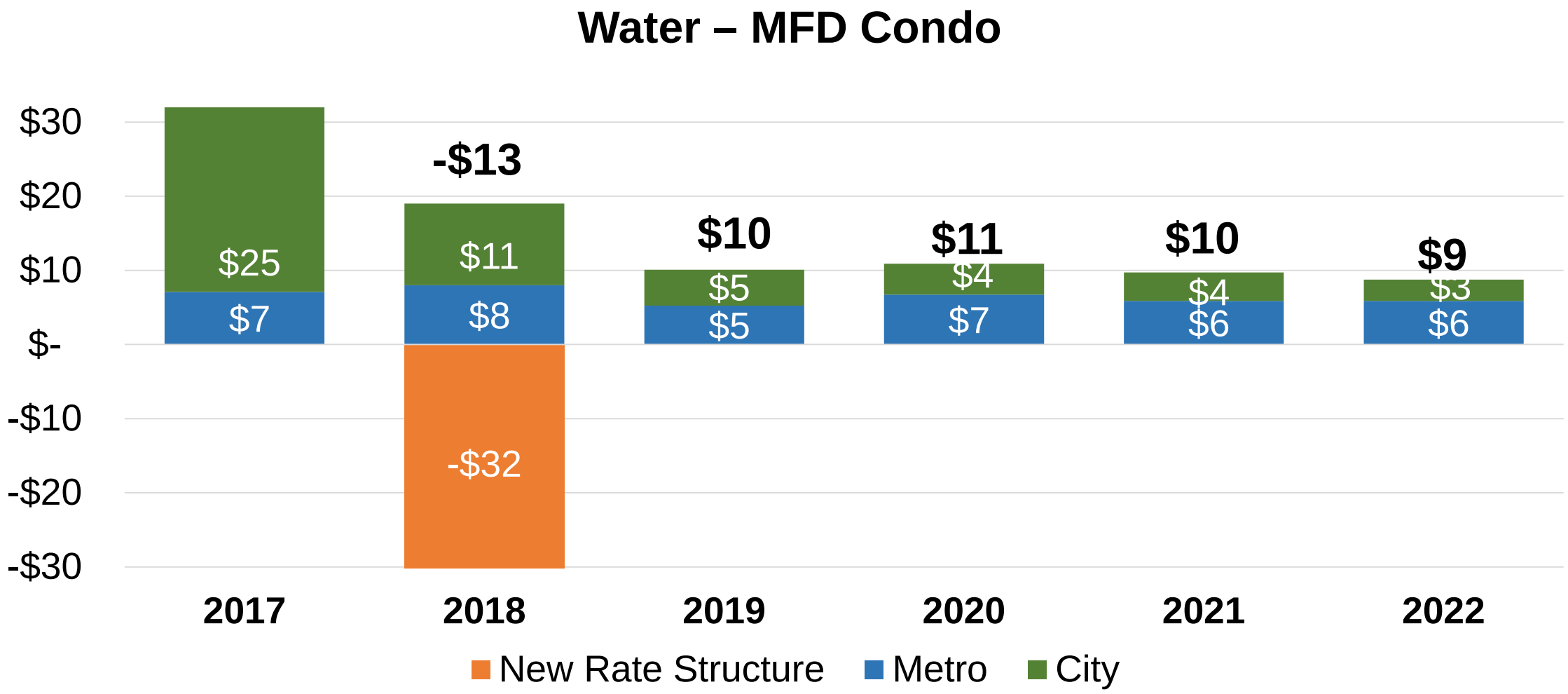
2018 Draft Water Rates

Water Utility – Main Drivers – Increase over 2017



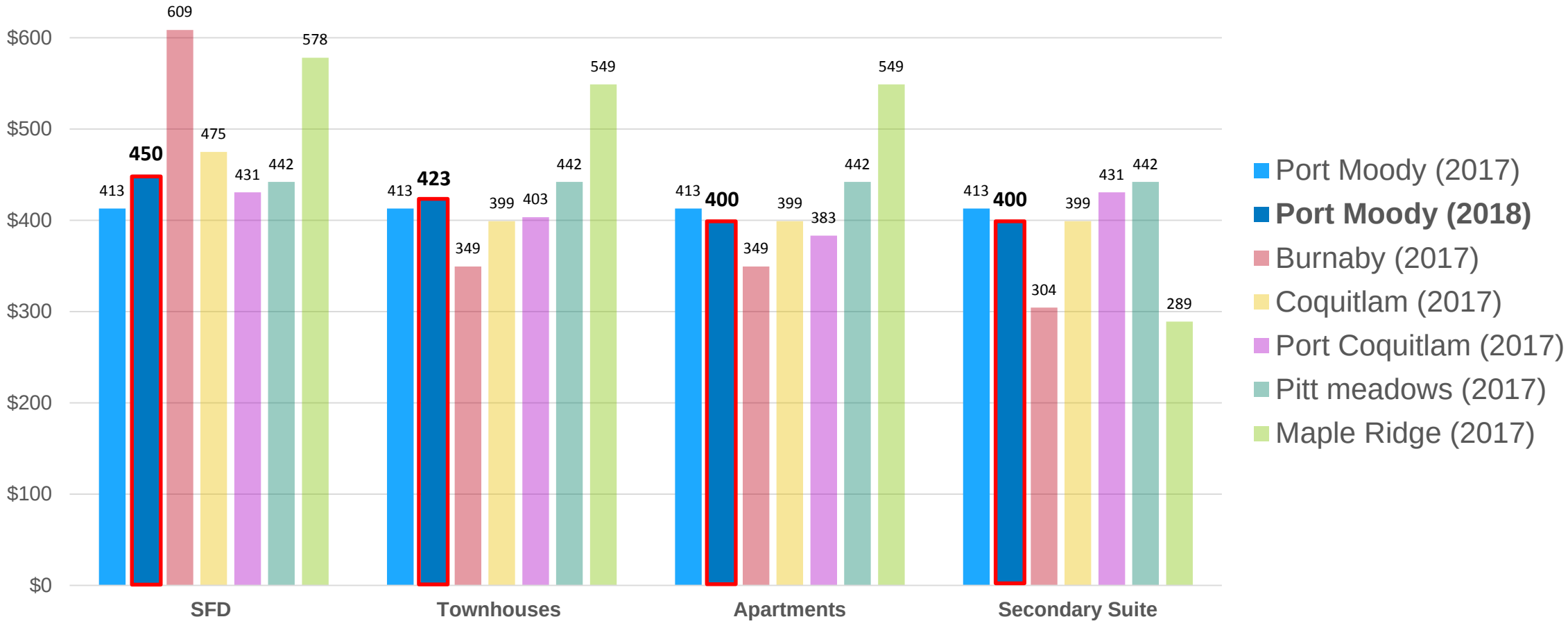
2018 Draft Water Rates

Water Utility – Main Drivers – Increase over 2017



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2017 Water Rates - Local Municipalities



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2017 Water Rates – Metro Vancouver 5 Year Plan

	2017	2018	2019	2020	2021	2022
House	$413	$450	$472	$502	$524	$554
Townhouse	$413	$423	$444	$470	$491	$518
Secondary Suites	$413	$400	$419	$443	$461	$486
Apartments	$413	$400	$419	$443	$461	$486

- Updated five year financial plan information has recently become available from Metro Vancouver (MV)
- Does not have an impact on 2018 rates
- Will significantly increase rates for 2019 through 2022
- Revisions can be approved with the general fund budget, and will form part of the 2018-2022 Five Year Financial Plan Bylaw

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2017 Water Rates – Metro Vancouver 5 Year Plan

	2017	2018	2019	2020	2021	2022
House	$413	$450	+$11	+$29	+$40	+$60
Townhouse	$413	$423	+$10	+$25	+$35	+$54
Secondary Suites	$413	$400	+$9	+$22	+$30	+$47
Apartments	$413	$400	+$9	+$22	+$30	+$47

- Represents change over prior 2019-2022 rates as a result of updated MV figures

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Next Steps

1. **Fees Bylaw First 3 Readings** – *Council November 14, 2017*

2. **Fees Bylaw Adoption** – *Council November 28, 2017*

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Recommended Resolutions

THAT Draft 2018-2022 Water Rates be approved and included in the 2018 Fees Bylaw for Council's consideration as recommended in the report dated October 6, 2017 from Finance and Technology Department – Financial Services Division regarding 2018-2022 Water Rates.

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Questions/Comments